

# DUNEDIN

Home of Honeymoon Island



## **FY 2018 CITY OF DUNEDIN ADOPTED OPERATING & CAPITAL BUDGET**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Dunedin  
Florida**

For the Fiscal Year Beginning

**October 1, 2016**

Executive Director

The City of Dunedin is proud to have received GFOA's Distinguished Budget Presentation Award for the 17th time with last year's award. This award program encourages state and local governments to prepare budget documents of the highest quality that reflect the guidelines of the National Advisory Council on State and Local Budgeting and GFOA's best practices. Budget documents are peer reviewed by other GFOA members with public-sector budgeting experience.

Our staff is committed to maintaining the highest level of transparency, integrity, and accountability of public resources and this distinction underscores our efforts.

CITY OF DUNEDIN, FLORIDA  
FY 2018 ADOPTED OPERATING & CAPITAL BUDGET

**October 5, 2017**

**CITY OFFICIALS**

Julie Ward Bujalski  
Mayor

Deborah Kynes  
Vice-Mayor

Heather Gracy  
Commissioner

John Tornga  
Commissioner

Maureen Freaney  
Commissioner

Jennifer K. Bramley  
City Manager

Thomas Trask  
City Attorney

Denise Kirkpatrick  
City Clerk



**Julie Ward Bujalski**  
**Mayor**



**Deborah Kynes**  
**Vice-Mayor**



**Heather Gracy**  
**Commissioner**



**John Tornga**  
**Commissioner**



**Maureen "Moe" Freaney**  
**Commissioner**

## **RESOLUTION 17-35**

**A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE PAY PLAN AND FINAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2017 AND ENDING SEPTEMBER 30, 2018; PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the City Commission has examined and carefully considered the FY 2018 Proposed Budget; and

**WHEREAS**, the citizen advisory Board of Finance's Budget Review Subcommittee has completed an analysis of the proposed budget and has presented their comments to the City Commission; and

**WHEREAS**, the City Commission has directed staff to adjust revenues and expenses within the Proposed Budget resulting in the FY 2018 Tentative Operating and Capital Budget; and

**WHEREAS**, in compliance with Florida State "Truth-in-Millage" (TRIM) requirements, the City Commission held a first public hearing and adopted a Tentative FY 2018 Operating and Capital Budget on Thursday, September 21;

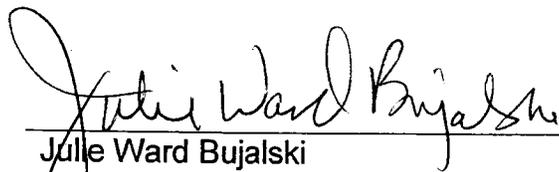
**WHEREAS**, Florida Statutes require each taxing authority to hold a public hearing on the final budget;

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE CITY OF DUNEDIN, FLORIDA:**

Section 1. A FY 2018 Pay Plan and Final Budget totaling \$166,219,700 in the various Funds of the City is hereby adopted and approved as detailed in Exhibit A. The respective revenues are to be appropriated by fund from taxes or other revenues as needed and expenses are to be appropriated and by fund and by function for the Fiscal Year commencing October 1, 2017 and ending September 30, 2018.

Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 5th day of October, 2017.

  
\_\_\_\_\_  
Julie Ward Bujalski  
Mayor

ATTEST:

  
\_\_\_\_\_  
Denise M. Kirkpatrick  
City Clerk

RESOLUTION 17-35: EXHIBIT A

**BUDGET SUMMARY**  
**CITY OF DUNEDIN, FLORIDA - FY 2018**

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2018  
ARE 107% HIGHER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

Millage Rate 4.1345	General Fund FY 2018	Special Revenue Funds FY 2018	Enterprise Funds FY 2018	Net Total (w/o Internal service funds) FY 2018	Internal Service Funds FY 2018	TOTAL BUDGET FY 2018
<b>Beginning Reserves* 10/1/2017</b> <i>(includes restricted and assigned)</i>	\$ 5,213,089	\$ 8,120,232	\$ 52,410,886	\$ 65,744,207	\$ 13,657,746	\$ 79,401,953
<b>ESTIMATED REVENUES:</b>						
Ad Valorem Taxes	\$ 9,064,400	\$ 799,600	\$ -	\$ 9,864,000	\$ -	\$ 9,864,000
Local Govt. 1/2 Cent Sales Tax	\$ 2,371,100	\$ -	\$ -	\$ 2,371,100	\$ -	\$ 2,371,100
Franchise Taxes	\$ 2,369,800	\$ -	\$ -	\$ 2,369,800	\$ -	\$ 2,369,800
Utility Service Taxes	\$ 3,000,100	\$ -	\$ -	\$ 3,000,100	\$ -	\$ 3,000,100
Other Taxes	\$ 1,224,000	\$ 4,291,600	\$ -	\$ 5,515,600	\$ -	\$ 5,515,600
Licenses and Permits	\$ 69,800	\$ 1,667,300	\$ 1,315,600	\$ 3,052,700	\$ -	\$ 3,052,700
Intergovernmental Revenue	\$ 1,967,600	\$ 500,000	\$ 1,092,900	\$ 3,560,500	\$ -	\$ 3,560,500
Charges for Services	\$ 6,160,100	\$ 340,000	\$ 26,518,100	\$ 33,018,200	\$ 11,490,300	\$ 44,508,500
Fines & Forfeitures	\$ 495,400	\$ -	\$ 223,000	\$ 718,400	\$ -	\$ 718,400
Miscellaneous Revenues	\$ 563,500	\$ 84,400	\$ 720,500	\$ 1,368,400	\$ 125,100	\$ 1,493,500
Transfers In	\$ 28,400	\$ 6,244,200	\$ 49,000	\$ 6,321,600	\$ 131,700	\$ 6,453,300
Debt Proceeds/Other Non-Operating	\$ -	\$ 76,843,800	\$ -	\$ 76,843,800	\$ -	\$ 76,843,800
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	\$ 27,314,200	\$ 90,770,900	\$ 29,919,100	\$ 148,004,200	\$ 11,747,100	\$ 159,751,300
<b>TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES</b>	\$ 32,527,289	\$ 98,891,132	\$ 82,329,986	\$ 213,748,407	\$ 25,404,846	\$ 239,153,253
<b>EXPENDITURES/EXPENSES:</b>						
General Government	\$ 3,887,100	\$ -	\$ -	\$ 3,887,100	\$ 11,703,200	\$ 15,590,300
Public Safety	\$ 11,385,400	\$ 16,000	\$ -	\$ 11,401,400	\$ -	\$ 11,401,400
Culture and Recreation	\$ 9,790,800	\$ 81,972,600	\$ 426,800	\$ 92,190,200	\$ -	\$ 92,190,200
Planning & Econ. Development	\$ 1,250,000	\$ 1,516,500	\$ 2,524,900	\$ 5,291,400	\$ -	\$ 5,291,400
Streets	\$ 1,649,600	\$ 1,277,300	\$ -	\$ 2,926,900	\$ -	\$ 2,926,900
Solid Waste, Water/WW, Stormwater	\$ -	\$ -	\$ 28,173,600	\$ 28,173,600	\$ -	\$ 28,173,600
Debt Service	\$ -	\$ 2,808,100	\$ 1,376,300	\$ 4,184,400	\$ 8,200	\$ 4,192,600
<b>NET EXPENDITURES/EXPENSES</b>	\$ 27,962,900	\$ 87,590,500	\$ 32,501,600	\$ 148,055,000	\$ 11,711,400	\$ 159,766,400
Transfers Out	\$ 100,000	\$ 6,221,600	\$ 131,700	\$ 6,453,300	\$ -	\$ 6,453,300
<b>TOTAL GROSS EXPENDITURES/EXPENSES</b>	\$ 28,062,900	\$ 93,812,100	\$ 32,633,300	\$ 154,508,300	\$ 11,711,400	\$ 166,219,700
<b>Ending Reserves* 9/30/18</b> <i>(includes restricted and assigned)</i>	\$ 4,464,389	\$ 5,079,032	\$ 49,696,686	\$ 59,240,107	\$ 13,693,446	\$ 72,933,553
<b>TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES</b>	\$ 32,527,289	\$ 98,891,132	\$ 82,329,986	\$ 213,748,407	\$ 25,404,846	\$ 239,153,253

# DUNEDIN: AT A GLANCE

<b>Date of Incorporation:</b>	June 1, 1899
<b>Form of Government:</b>	Commission/City Manager
<b>Property Tax Rate:</b>	4.1345 mills per \$1,000 value
<b>Local retail sales tax:</b>	7.00%
<b>Area:</b>	28.2 sq. miles
<b>Land:</b>	10.4 sq. miles
<b>Water:</b>	17.8 sq. miles
<b>Estimated Population:</b>	35,712
<b>Employed:</b>	54%
<b>Unemployed:</b>	4%
<b>Not in Labor Force:</b>	42%
<b>Median household income:</b>	\$45,618
<b>Average household size:</b>	1.99 persons
<b>Per capita income:</b>	\$30,494



<b>Education</b>	
<b>High school or higher:</b>	91%
<b>Bachelors or higher:</b>	9%

<b>Racial Composition</b>	
<b>White:</b>	91%
<b>Hispanic:</b>	7%
<b>African American:</b>	4%
<b>Other:</b>	2%
<b>Two or more races:</b>	2%

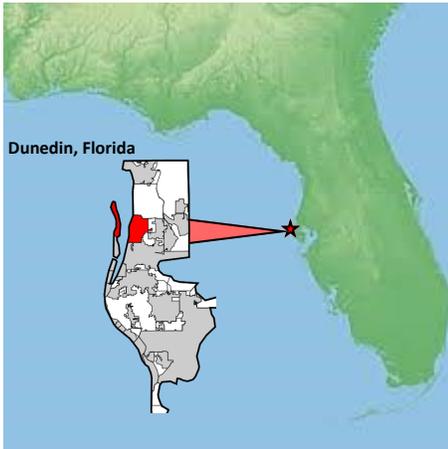
<b>Sex</b>	
<b>Female:</b>	54%
<b>Male:</b>	46%

<b>Age</b>	
<b>19 and under:</b>	18%
<b>20-34:</b>	14%
<b>35-44:</b>	9%
<b>45-54:</b>	14%
<b>55-64:</b>	16%
<b>65 and over:</b>	29%



## Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.



## Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.





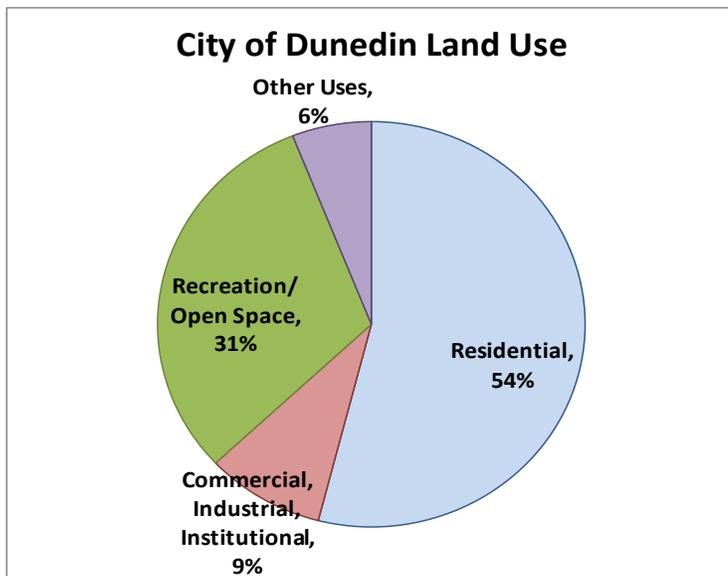
The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green-friendly, encompassing six parks, a "clean" marina, and providing

access to neighboring communities through the Jolley Trolley bus service.



### Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than a quarter (28%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.



Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.



Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2018 Proposed Budget includes a 4.1345 millage rate flat from FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, access to natural amenities and man-made attractions.

## Economic Outlook

The overall outlook for the City continues to be cautiously optimistic and in concert with natural trending. Over the past twelve months, the City economy along with national economy has continued to recover from the Great Recession. The civilian unemployment rate, which peaked near 10% in 2010, has decreased dramatically since the 2008-2009 recession. According to the U.S. Department of Labor, the national jobless rate in April 2017 was 4.4%, down 0.6% from April 2016. This is the lowest rate since March 2007, before the Great Recession. While this is a promising sign of continued recovery, another important economic indicator, wage growth, has been nominal since 2009 hovering at 2%. This, combined with CPI growth of 2.5%, has been less than favorable for consumers and shows signs of strain in the economic recovery. Another cautionary sign is the April 2017 inflation rate of 2.2%, up from 1.13% in April 2016. This growth in inflation may prompt action from the Federal Reserve during late 2017 or early 2018.

From a local perspective, employment indicators illustrate progress within the Tampa Bay/St. Petersburg/Clearwater metropolitan area reporting a 4.1% unemployment for March 2017, and Pinellas County at 3.9%. A recent report from the University of Florida's Bureau of Economic and Business Research measured Florida's wage growth by County from 2005 through 2015. The Tampa/St. Petersburg/Clearwater metropolitan area saw real wage growth of just 0.61% during 10-year study period as the State recovered from the Great Recession. The good news is that a closer look into 2014 to 2015 alone showed substantial increase in Florida's metropolitan areas, with Tampa/St. Petersburg/Clearwater seeing 3.03% real annual wage growth. This is a promising sign for the local area.

## Ad Valorem Revenues and Property Values

Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$80 billion. The 2017 estimated tax rolls are 92% of the peak of the market. Despite the significant loss in value since the recession, the countywide total taxable value has grown 35% over the last five years, with the most significant gains over the past two years.

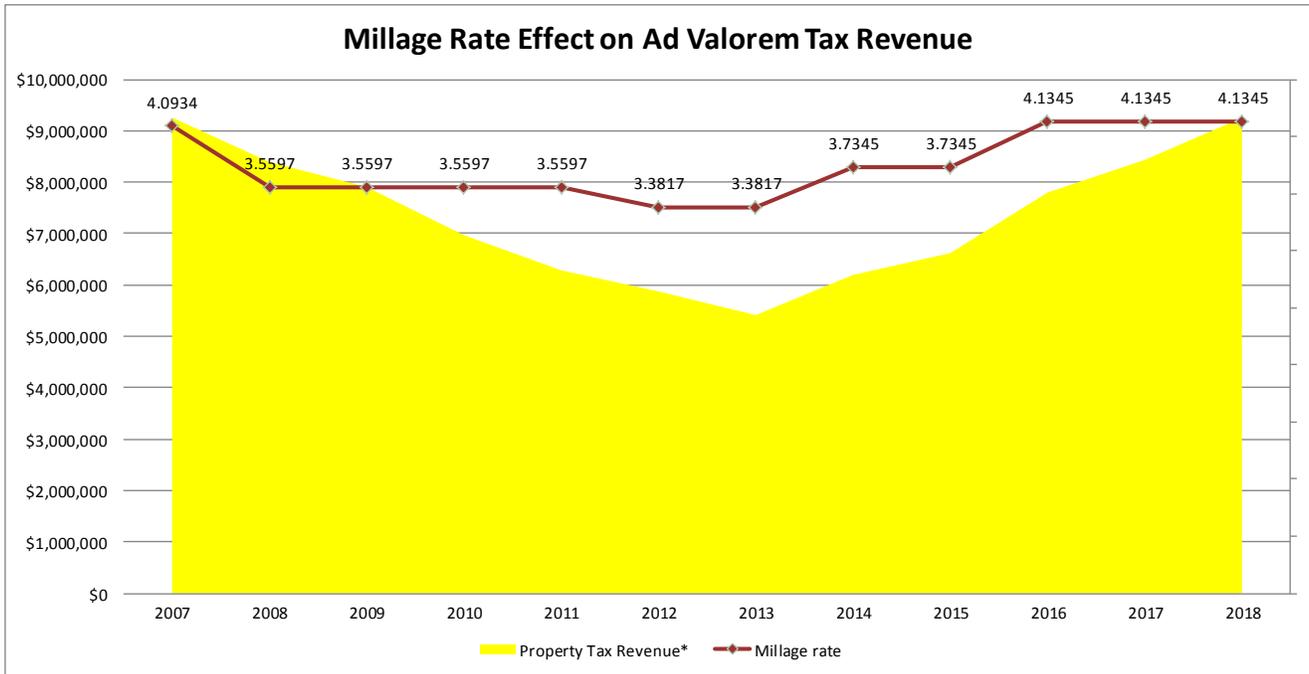
Tax Year	Pinellas County		City of Dunedin	
	Total Taxable Value	% Change	Total Taxable Value	% Change
2012 Final Tax Roll	\$ 54,350,309,869	6.06%	\$ 1,719,145,488	-2.97%
2013 Final Tax Roll	\$ 56,092,698,300	3.21%	\$ 1,759,398,960	2.34%
2014 Final Tax Roll	\$ 59,650,849,843	6.34%	\$ 1,876,446,039	6.65%
2015 Final Tax Roll	\$ 63,599,221,882	6.62%	\$ 1,991,882,705	6.15%
2016 Final Tax Roll	\$ 68,171,078,378	7.19%	\$ 2,147,371,249	7.81%
2017 Prelim. Tax Roll	\$ 73,604,866,454	7.97%	\$ 2,353,264,767	9.59%

Source: Pinellas County Property Appraiser's Office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.

FY 2018 will mark the fifth consecutive year of growth in the City's gross taxable value, but only the first year that estimated ad valorem revenues will reach to pre-recession levels. During FY 2018, the City anticipates gross taxable value to increase by 9.59%, from \$2.147B to \$2.353B. This will generate an additional \$725,500 in ad valorem revenues over FY 2017 budget levels.

For the first time since 2007, ad valorem tax revenue is anticipated to reach pre-recession levels.



### Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2014	8,249	\$90,496,995
FY 2015	6,983	\$174,880,139
FY 2016	4,811	\$107,719,588
FY 2017 Est.	4,900	\$125,000,000
FY 2018 Projected	4,800	\$100,000,000



*168-beDunedin Commons—280 apartment units, 56 townhome units, 7,200 SF of retail, and 44,649 SF of office*



*Victoria Place—4-Story Mixed-Use Building—30 Condominiums*

*Artisan Apartments under construction — 4-Story Mixed-Use Building, Public Parking Garage, Ground Floor Retail Space & 65 Apartments*

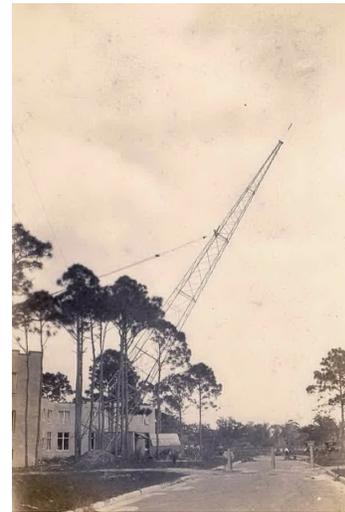


**Dunedin is proud of its many “firsts”-**

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became recognized the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain “platinum status” as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



*The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.*



*The first radio signals from Pinellas County were sent from Dunedin.*



*Frozen orange juice concentrate originated in Dunedin.*



*The oldest continuous garden club on Florida's west coast is the Dunedin Garden Club.*



*The Pram sailboat racer originated in Dunedin.*

## History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



## Dunedin: Looking Forward

The City's Comprehensive Plan adopted in 1989, was a 20-year policy document addressing physical development and the provision of municipal services. In 2008, an update, Dunedin 2025, replaced the original plan. Although most of the policies set forth in the previous update were retained, some were deleted due to completion of certain tasks and others were added due to changes in existing conditions or changes in state and regional requirements.

At the direction of City Commission, the City recently sought Requests for Qualifications (RFQ) to lead the City's next visioning process to focus on land use, as well as the scale of developments. This will serve as the basis for an overhaul of the existing Comprehensive Plan. Public engagement will be key for the community-wide visioning effort and input from stakeholders will be vital.

### **Phase 1: Community Visioning (January 2017—December 2017)**

Community visioning exercise for each of the City's existing Comprehensive Plan Elements.

### **Phase 2: Comprehensive Plan Development (July 2017—June 2018)**

Partnership with University of South Florida's Community Sustainability Partnership Program which will provide research, analysis, and report on more than a dozen areas of future concern for the City of Dunedin.

### **Phase 3: Adoption of Comprehensive Plan (October 2018—September 2019)**

Create and adopt a leading edge GIS formatted Comprehensive Plan

In January 2017, the City held a strategic planning workshop, facilitated by staff from the University of South Florida's Florida Institute of Government. The Mayor, Commissioners, and senior staff participated in the day-long workshop that was held at Achieva Headquarters. The City last held a strategic planning workshop in March 2015. Since that time, one new commissioner has been elected and an Interim City Manager is serving. City staff presented information on the status of the existing plan. Elected officials were solicited to speak about their short-term priorities for the City. The City Commission reviewed the existing City priorities first defined in 2015. The 2017 strategic plan (adopted through Res. 17-10) identified an additional priority— environmental sustainability— bringing the current number of citywide priorities to seven. Department heads have developed initiatives and objectives, which serve as operational guidelines.



## **PRIORITY 1: ECONOMIC DEVELOPMENT**

*Objective: Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.*

### **Initiatives**

- Continue to grow the Florida Business Incubator and implement the Downtown CRA Master Plan 2033.
- Complete the downtown/Gateway market analysis.
- Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).
- Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.
- Recognize and encourage the arts, culture, history, historic preservation, tourism and eco-tourism as economic drivers.
- Initiate and develop a critical plan schedule for Skinner Blvd. enhancements.



## **PRIORITY 2: FISCAL SUSTAINABILITY**

*Objective: Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.*

### **Initiatives**

- Approve a recurring annual budget that is fiscally sound and stable across all funds.
- Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.
- Ensure that business processes and procedures are being followed throughout the entire organization so that City assets are properly safeguarded and controlled.

### **PRIORITY 3: INFRASTRUCTURE**

*Objective: Build, restore, and maintain critical and resilient infrastructure while improving upon its reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints. Leverage master planning and optimization efforts across multiple public infrastructure assets in order to identify project and program outcomes in advance of detailed design and operational implementation efforts. Specific examples include an updated Stormwater Master Plan, and Refurbishment of the Reverse Osmosis Water Treatment Plant.*



#### **Initiatives**

- Identify locations, design, bid, and develop the Parks and Recreation facility initiatives and deficiencies identified in the 2015 Strategic Plan including a replacement aquatic complex, modern street course addition to the Stirling Skate Park, new or replacement dog park, additional multi-purpose fields and ball fields.
- Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.
- Insure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City structures, as well as a Pre-Post Storm Event vehicle storage facility.
- Construct replacement facilities for City Hall, Municipal Services, and Technical Services to maximize operational efficiencies in the delivery of internal and external services consistent with past Facility Assessment Space Needs Assessments recommendations and the Commission's Penny IV Signature Project list.

### **PRIORITY 4: INTERNAL OPERATIONS & SERVICES**

*Objective: Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.*

#### **Initiatives**

- Develop and adopt a social media policy to ensure legal compliance in the use of social media in the conduct of official City business. Provide training to the City Commission, employees, boards and committees, and/or others as applicable.
- Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.

## **PRIORITY 5: COMMUNITY RELATIONSHIPS**

*Objective: Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools. Utilize technology in the design and implementation of community outreach and public feedback that is balanced and easily accessible to all by drawing together cooperation from committed partners and relevant stakeholders.*

### **Initiatives**

- Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.
- Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.
- Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit and request an inspection, pay invoices and more.



## **PRIORITY 6: HUMAN RESOURCES**

*Objective: To nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.*

### **Initiatives**

- Ensure salary and benefits that are competitive and attractive, and job descriptions that are relevant and current.
- Develop policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.
- Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.
- Emphasize career pathing and succession planning to foster employee loyalty and service longevity.

## **PRIORITY 7: ENVIRONMENTAL SUSTAINABILITY**

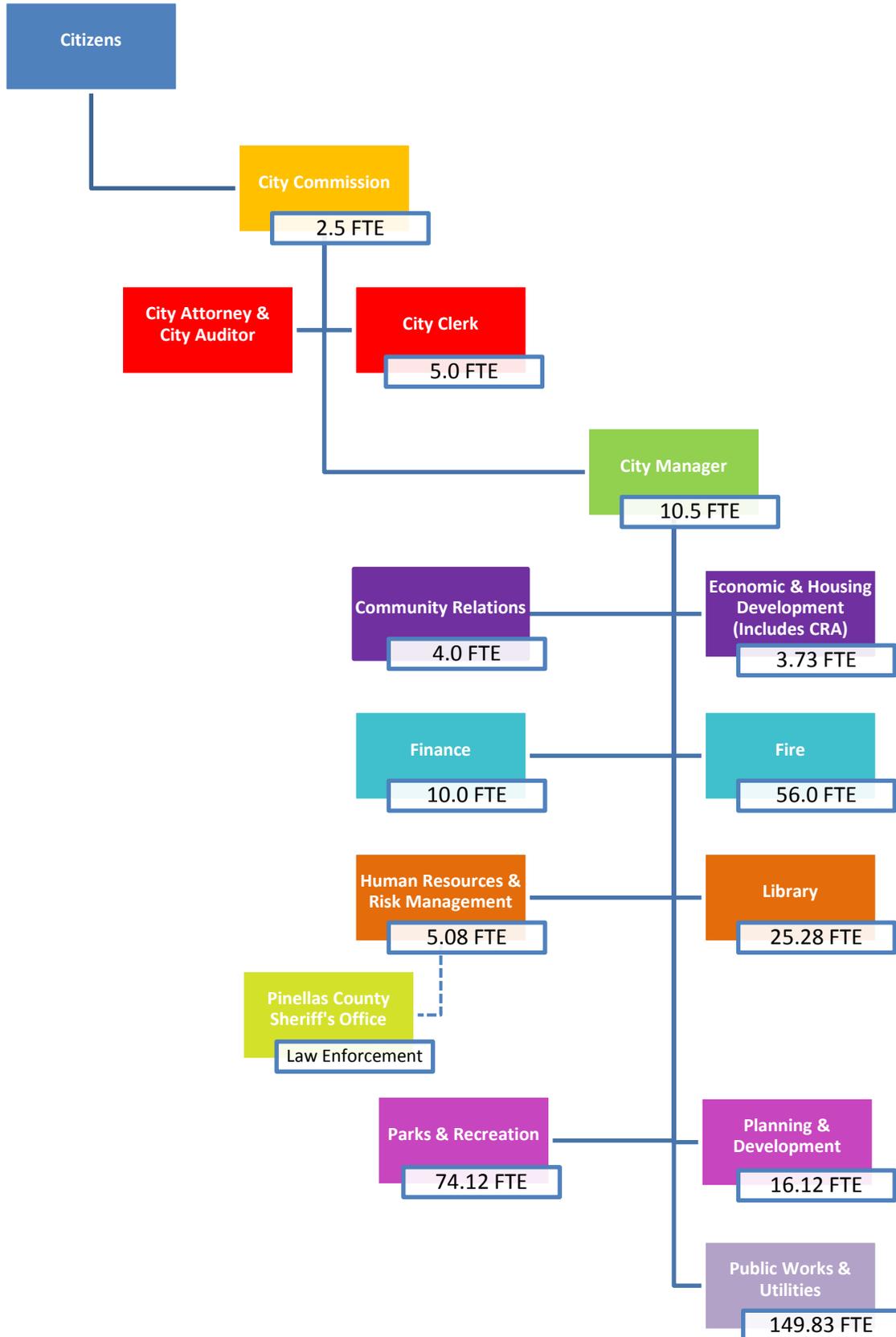
*Objective: Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability within all elements for the upcoming Comprehensive Plan revision.*

### **Initiatives**

- Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.
- Promote, support and require (as appropriate) the use of solar energy.
- Encourage efficiency in energy use and the development and use of energy from renewable sources.
- Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship.
- Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan.



# City of Dunedin Organizational Chart 362.16 FTE



## FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	ADOPTED FY 2018	FTE CHG
City Commission	2.50	2.50	2.50	2.50	-
<b>CITY COMMISSION DEPARTMENT TOTAL</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>
City Attorney	-	-	-	-	-
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
City Clerk	5.00	5.00	5.00	5.00	-
<b>CITY CLERK DEPARTMENT TOTAL</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>
City Manager	4.50	4.50	4.50	4.50	-
IT	5.00	6.00	6.00	6.00	-
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>9.50</b>	<b>10.50</b>	<b>10.50</b>	<b>10.50</b>	<b>-</b>
Community Relations	3.00	3.00	3.00	4.00	1.00
<b>COMMUNITY RELATIONS DEPARTMENT TOTAL</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>1.00</b>
Economic Housing & Development	0.63	1.14	1.14	1.64	0.50
CRA	1.67	2.19	2.09	2.09	-
<b>ECO. &amp; HSG. DEVELOPMENT DEPT. TOTAL</b>	<b>2.30</b>	<b>3.33</b>	<b>3.23</b>	<b>3.73</b>	<b>0.50</b>
Finance/Accounting	8.50	8.50	9.50	10.00	0.50
Purchasing	1.00	1.00	-	-	-
<b>FINANCE DEPARTMENT TOTAL</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>10.00</b>	<b>0.50</b>
Fire Admin	10.25	10.25	10.25	10.00	(0.25)
Fire Ops	35.00	35.00	35.00	36.00	1.00
EMS	9.75	9.75	9.75	10.00	0.25
<b>FIRE DEPARTMENT TOTAL</b>	<b>55.00</b>	<b>55.00</b>	<b>55.00</b>	<b>56.00</b>	<b>1.00</b>
Human Resources	2.00	2.08	2.08	2.08	-
Risk Management	2.00	2.00	2.00	2.00	-
Health/Benefits	1.00	1.00	1.00	1.00	-
<b>HR &amp; RISK MGMT DEPARTMENT TOTAL</b>	<b>5.00</b>	<b>5.08</b>	<b>5.08</b>	<b>5.08</b>	<b>-</b>
Library	23.45	25.32	25.28	25.28	-
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>23.45</b>	<b>25.32</b>	<b>25.28</b>	<b>25.28</b>	<b>-</b>
Parks & Rec Admin	5.85	5.85	5.85	5.85	-
Parks Maintenance	27.69	28.00	28.20	28.20	-
Recreation	38.46	34.69	39.04	37.52	(1.52)
Golf	-	-	-	-	-
Marina	2.57	2.60	2.55	2.55	-
Stadium	-	-	-	-	-
<b>PARKS &amp; RECREATION DEPT. TOTAL</b>	<b>74.57</b>	<b>71.14</b>	<b>75.64</b>	<b>74.12</b>	<b>(1.52)</b>
Planning & Development	14.52	6.32	6.42	7.42	1.00
Building Services	-	8.70	8.70	8.70	-
Law Enforcement	-	-	-	-	-
<b>PLANNING &amp; DEVELOPMT. DEPT. TOTAL</b>	<b>14.52</b>	<b>15.02</b>	<b>15.12</b>	<b>16.12</b>	<b>1.00</b>

## FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	ADOPTED FY 2018	FTE CHG
Public Works Admin. & Engineering	14.50	14.08	14.08	14.08	-
Utility Billing	6.34	6.84	6.84	6.34	(0.50)
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.00	15.00	15.00	15.75	0.75
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.00	-
Stormwater	13.66	13.66	13.66	13.66	-
Solid Waste - Administration	5.00	5.00	6.00	6.00	-
Solid Waste - Residential	10.00	10.00	10.00	10.00	-
Solid Waste - Commercial	6.00	6.00	5.00	5.00	-
Fleet	8.50	8.50	9.00	9.00	-
Streets	8.66	8.66	8.66	8.66	-
Facilities Maintenance	9.68	10.68	10.68	10.68	-
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>148.00</b>	<b>149.08</b>	<b>149.58</b>	<b>149.83</b>	<b>0.25</b>

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	ADOPTED FY 2018	FTE CHG
<b>CITYWIDE REGULAR FTE</b>	<b>344.50</b>	<b>342.55</b>	<b>344.75</b>	<b>348.25</b>	<b>3.50</b>
<b>CITYWIDE VARIABLE/ON-DEMAND FTE</b>	<b>7.84</b>	<b>11.92</b>	<b>14.68</b>	<b>13.91</b>	<b>(0.77)</b>
<b>TOTAL CITYWIDE FTE</b>	<b>352.34</b>	<b>354.47</b>	<b>359.43</b>	<b>362.16</b>	<b>2.73</b>

**PERSONNEL CHANGES BY DEPARTMENT FY 2017 ACTUAL TO FY 2018 ADOPTED BUDGET**

CHANGE	ESTIMATED FY 2017 (FTE)	PROPOSED FY 2018 (FTE)	NET IMPACT (FTE)	FISCAL IMPACT	FUND
Title Change from Sr. Permit & Licensing Technician to Sr. Planning & Development Technician	2.00	2.00	0.00	\$ -	N/A
Title Change from Permit & Licensing Technician to Planning & Development Technician	1.00	1.00	0.00	\$ -	N/A
Title Change from IT Services Manager to Senior Systems Engineer	1.00	1.00	0.00	\$ -	N/A
Reallocate Budget Analyst from 0.5 FTE Water/Wastewater Fund / 0.5FTE General Fund to 1.0 FTE General Fund	0.50	1.00	0.50	\$ 33,000	General
Reallocate Budget Analyst from 0.5 FTE Water/Wastewater Fund / 0.5FTE General Fund to 1.0 FTE General Fund	0.50	0.00	-0.50	\$ (33,000)	Water/Wastewater
Reallocate Division Chief of EMS and Support Services from 0.25 FTE Fire Admin / 0.75 FTE EMS to 1.0 FTE EMS and change title to Division Chief of EMS	1.00	1.00	0.00	\$ -	N/A
Delete 1.0 FTE Deputy Fire Marshal	1.00	0.00	-1.00		
Add 1.0 FTE Fire Marshal	0.00	1.00	1.00	\$ 18,600	General
Add 0.5 FTE Code Enforcement Officer	2.00	2.50	0.50	\$ 23,400	General
Reclass Recreation Leader II position from Grade 11 to Grade 12	16.00	16.00	0.00	\$ 2,000	General
Reclass Recreation Leader III position from Grade 12 to Grade 13	10.00	10.00	0.00	\$ -	N/A
Reclass TV/Production Specialist from Grade 14 to Grade 17	1.00	1.00	0.00	\$ 6,300	General
Delete 1.0 FTE Financial Analyst	1.00	0.00	-1.00		
Add 1.0 FTE Senior Account	0.00	1.00	1.00	\$ 7,600	General
Delete 1.0 FTE Staff Assistant	1.00	0.00	-1.00		
Add 1.0 FTE Administrative Assistant	0.00	1.00	1.00	\$ 3,600	General
Reclass TV/Seal Truck Operator position from Grade 16 to Grade 17	1.00	1.00	0.00	\$ -	Water/Wastewater
Delete 1.0 FTE Technical Support Assistant	1.00	0.00	-1.00		
Add 1.0 FTE Utility Data Control Coordinator	0.00	1.00	1.00	\$ 2,500	Water/Wastewater
Add 0.75 FTE variable-on-demand Water Service Worker	4.00	4.75	0.75	\$ 30,500	Water/Wastewater
Increase salary for Mayor from \$10,000 to \$15,000	0.50	0.50	0.00	\$ 5,000	General
Increase salary for Commissioner from \$8,000 to \$11,500	2.00	2.00	0.00	\$ 14,000	General
Add 1.0 FTE Firefighter/Paramedic	32.00	33.00	1.00	\$ 80,700	General
Add 1.0 Public Information Coordinator	0.00	1.00	1.00	\$ 58,400	General
Add 1.0 Planner II	0.00	1.00	1.00	\$ 83,600	General
Decrease variable-on demand staffing in Recreation Division	14.04	12.52	-1.52	\$ (36,500)	General
<b>Citywide FTE &amp; Fiscal Impact</b>			<b>2.73</b>	<b>\$ 336,200</b>	

**FULL-TIME EQUIVALENT (FTE) POSITIONS BY FUND**

FUND	ESTIMATED FY 2017	PROPOSED FY 2018	FTEs CHANGE	FISCAL IMPACT
Building Fund	8.70	8.70	-	\$ -
CRA Fund	2.09	2.09	-	\$ -
Facilities Maintenance Fund	10.68	10.68	-	\$ -
Fleet Fund	9.00	9.00	-	\$ -
General Fund	196.17	198.65	2.48	\$ 299,700
Health Benefits Fund	1.00	1.00	-	\$ -
IT Services Fund	6.00	6.00	-	\$ -
Marina Fund	2.55	2.55	-	\$ -
Risk Safety Fund	2.00	2.00	-	\$ -
Solid Waste Fund	21.00	21.00	-	\$ -
Stormwater Fund	13.66	13.66	-	\$ -
Water/Wastewater Fund	86.58	86.83	0.25	\$ -
<b>Grand Total</b>	<b>359.43</b>	<b>362.16</b>	<b>2.73</b>	<b>\$ 299,700</b>

# DUNEDIN

Home of Honeymoon Island

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## FY 2018 ADOPTED BUDGET SUMMARY

### ALL FUNDS

FY 2018 Millage Rate of 4.1345

REVENUES	ACTUAL			% change	\$ change
	2016	2017	2018		
Property Taxes	7,096,487	8,740,700	9,864,000	13%	1,123,300
Other Taxes	8,540,889	8,403,100	8,665,700	3%	262,600
Licenses, Permits, Fees	1,433,455	1,774,500	3,052,700	72%	1,278,200
Intergovernmental	7,113,244	8,362,000	8,301,400	-1%	(60,600)
Charges for Services	40,240,566	42,446,800	44,358,500	5%	1,911,700
Fines	3,474,906	727,200	718,400	-1%	(8,800)
Miscellaneous	1,898,973	2,192,400	1,493,500	-32%	(698,900)
Debt Proceeds	-	-	101,953,900	100%	101,953,900
Transfers In	1,208,988	3,367,700	6,453,300	92%	3,085,600
<b>Revenue Subtotal</b>	<b>71,007,510</b>	<b>76,014,400</b>	<b>184,861,400</b>	-	-
Elimination of Debt Proceeds	-	-	(25,110,100)	-	-
<b>TOTAL REVENUES</b>	<b>\$ 71,007,510</b>	<b>\$ 76,014,400</b>	<b>\$ 159,751,300</b>	<b>210%</b>	<b>\$ 83,736,900</b>

EXPENSES	ACTUAL	BUDGET	BUDGET	% change	\$ change
	2016	2017	2018		
Personnel	24,641,051	25,418,100	26,800,100	5%	1,382,000
Operating	31,146,260	31,109,100	33,470,700	8%	2,361,600
CIP Operating	-	4,452,900	4,181,200	-6%	(271,700)
Capital	8,107,542	1,205,300	1,349,800	12%	144,500
CIP Capital	-	10,539,100	92,908,200	782%	82,369,100
Other	187,149	250,900	361,000	44%	110,100
Debt Service	3,785,964	3,786,100	5,880,100	55%	2,094,000
Transfers Out	337,985	3,367,700	6,453,300	92%	3,085,600
<b>Expense Subtotal</b>	<b>68,205,951</b>	<b>80,129,200</b>	<b>171,404,400</b>	-	-
Depreciation	6,243,579	6,885,000	7,649,600	-	-
Elimination of Principal Debt Payments	(1,427,349)	(1,646,300)	(1,687,500)	-	-
Elimination of Utility Capital	(4,375,449)	(23,349,900)	(11,146,800)	-	-
<b>TOTAL EXPENSES</b>	<b>68,646,732</b>	<b>62,018,000</b>	<b>166,219,700</b>	<b>168%</b>	<b>\$ 104,201,700</b>

To best compare FY 2017 against FY 2018, the chart above restates FY 2017 revenues by adding elimination of debt proceeds in enterprise and internal service funds. In addition FY 2017 expenses are restated for enterprise and internal service funds by adding depreciation, elimination of principal debt payments, and elimination of utility capital. Prior to FY 2018, these costs were booked at year-end.

## FY 2018 ADOPTED BUDGET SUMMARY

FY 2018 Millage Rate of 4.1345

FUND	BEGINNING FUND BALANCE	REVENUE	EXPENDITURES	END FUND BALANCE	ENDING AVAILABLE FUND BALANCE
<b>GENERAL FUND</b>	5,213,089	27,314,200	28,062,900	4,464,389	\$ 4,563,489
<b>SPECIAL REVENUE FUNDS</b>					
Stadium Fund	137,123	83,478,800	83,450,900	165,023	164,523
Impact Fee Fund	299,706	533,800	521,200	312,306	312,306
Building Fund	222,525	1,200,000	936,400	486,125	486,125
CRA Fund	248,370	840,000	723,500	364,870	364,870
County Gas Tax Fund	302,384	481,700	497,300	286,784	286,784
Penny Fund	6,910,124	4,236,600	7,682,800	3,463,924	3,463,924
FUND	BEGINNING NET POSITION	REVENUE	EXPENSES	END TOTAL NET POSITION	END AVAILABLE NET POSITION
<b>ENTERPRISE FUNDS</b>					
Solid Waste Fund	1,490,060	5,305,500	5,666,800	1,128,760	292,307
Water/Wastewater Fund	33,412,996	19,558,700	19,530,300	33,441,396	25,390,439
Marina Fund	2,442,459	464,600	426,800	2,480,259	733,829
Stormwater Fund	12,100,271	3,720,500	4,484,500	11,336,271	2,066,018
Parking Fund	2,965,100	869,800	2,524,900	1,310,000	1,150,000
<b>INTERNAL SERVICES FUNDS</b>					
Fleet Services Fund	7,590,646	3,022,900	2,975,300	7,638,246	1,168,775
Facilities Maintenance Fund	1,389,836	1,570,700	1,908,500	1,052,036	585,128
Risk Safety Self-Insurance Fund	3,540,873	1,641,800	1,579,100	3,603,573	3,608,352
Health Benefits Self-Insurance Fund	464,040	4,444,300	4,386,500	521,840	526,619
Information Technology Fund	672,351	1,067,400	862,000	877,751	188,263
<b>TOTAL OF ALL FUNDS</b>	\$ 79,401,954	\$ 159,751,300	\$ 166,219,700	\$ 72,933,554	\$ 45,351,752
<i>Less Interfund Transfers</i>	-	(6,453,300)	(6,453,300)	-	-
<b>NET GRAND TOTAL</b>	<b>\$ 79,401,954</b>	<b>\$ 153,298,000</b>	<b>\$ 159,766,400</b>	<b>\$ 72,933,554</b>	<b>\$ 45,351,752</b>

### SCHEDULE OF TRANSFERS

TRANSFER FROM - TO	PURPOSE	AMOUNT
General Fund - Stadium Fund	Operational support	\$ 100,000
CRA Fund - Impact Fee Fund (LDO)	Economic development incentives	66,000
Impact Fee Fund (LDO) - Penny Fund	Repayment of Hammock Park loan	415,200
CRA Fund - General Fund	Special event support	28,400
CRA Fund - Parking Fund	Lease of downtown parking lots	49,000
Penny Fund - Stadium Fund	Stadium/Englebert reconstruction	5,663,000
Solid Waste- Fleet Fund	Repayment of interfund loan	131,700
<b>TOTAL INTERFUND TRANSFERS</b>		<b>\$ 6,453,300</b>

### SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Pinellas County Bd. of County Comm.	Fire	General	\$ 10,000
State of Florida	Parks & Recreation	Stadium	500,000
Juvenile Welfare Board	Parks & Recreation	General	23,500
Southwest Florida Water Mgmt. District	Public Works	Water/WW	1,082,900
<b>TOTAL GRANTS</b>			<b>\$ 1,616,400</b>

## GENERAL FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 4,080,657	\$ 7,820,722	\$ 7,175,019	\$ 8,244,930
<b>REVENUES</b>				
Property Taxes	6,590,434	7,744,447	8,173,100	8,173,100
Other Taxes	4,409,756	4,409,116	4,319,100	4,319,100
Licenses, Permits, Fees	1,177,822	1,605,656	101,200	101,200
Intergovernmental	6,266,534	6,765,246	6,779,100	6,779,100
Charges for Services	5,482,447	5,622,539	5,785,200	5,785,200
Fines	3,316,856	483,230	408,000	848,000
Miscellaneous	727,354	709,919	596,100	596,100
Transfers In	572,979	14,985	22,400	22,400
<b>TOTAL REVENUES</b>	<b>\$ 28,544,180</b>	<b>\$ 27,355,137</b>	<b>\$ 26,184,200</b>	<b>\$ 26,624,200</b>
<b>EXPENDITURES</b>				
Personnel	13,177,009	14,474,205	13,983,800	13,983,800
Operating	10,813,824	11,303,144	11,601,200	12,005,450
Non-Recurring Operating	-	-	127,500	172,500
Capital	531,171	676,184	335,400	733,391
CIP Capital	-	-	151,000	151,000
Other	185,432	154,397	210,900	210,900
Transfers Out	96,680	323,000	3,080,400	3,080,400
<b>TOTAL EXPENDITURES</b>	<b>\$ 24,804,116</b>	<b>\$ 26,930,929</b>	<b>\$ 29,490,200</b>	<b>\$ 30,337,441</b>
<b>ESTIMATED UNSPENT EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 660,200</b>	<b>\$ 681,400</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 7,820,722</b>	<b>\$ 8,244,930</b>	<b>\$ 4,529,219</b>	<b>\$ 5,213,089</b>
<b>ENDING UNASSIGNED FUND BALANCE</b>	<b>\$ 3,484,184</b>	<b>\$ 4,352,326</b>	<b>\$ 3,929,219</b>	<b>\$ 4,613,089</b>

FB as % of Operating Budget (TARGET: 15%) 14.5%      16.9%      15.3%      17.6%

**Notes:**

Property tax revenue assumptions: FY 2019: +6.5%,  
FY 2020: +5.5%, FY 2021: +5%, FY 2022: +5%, FY 2023:  
+4%

Personnel assumption: +3.2% salary/wages, +6%  
benefits

Operating assumption: +2.0%

Capital assumption: +1%

Unexpended assumption: 2.5%

	BUDGET 2017	ESTIMATED 2017
<b>CIP and Non-Recurring Operating</b>		
Athletic Bleacher Replacement	45,000	45,000
Marina Pier Refurbishment	106,000	106,000
Fire Radios/SCBA Airpacks	-	-
Sprayground Feature	-	-
Communications Vehicle	-	-
Edgewater Drive Pier	-	-
Lightning Detection System Replacemt.	-	-
<b>CIP Subtotal</b>	<b>151,000</b>	<b>151,000</b>
Library Restroom Renovations	-	45,000
Pk. Amenities/Spraygrd. Resurfing.	60,000	60,000
Community Visioning/Code Enhancemts.		
Citywide HVAC Replacements	67,500	67,500
Bridges & Boardwalks	-	-
Citywide Parking Lots	-	-
Weybridge Woods Bridge Removal	-	-
Citywide Exterior Painting	-	-
Citywide Roof Replacements	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>127,500</b>	<b>172,500</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 278,500</b>	<b>\$ 323,500</b>

## GENERAL FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 5,213,089	\$ 5,163,489	\$ 4,837,289	\$ 4,877,889	\$ 4,136,189	\$ 3,874,211
9,064,400	9,565,000	10,030,400	10,503,000	11,005,500	11,423,100
4,374,100	4,374,100	4,374,100	4,374,100	4,374,100	4,374,100
69,800	69,800	69,800	69,800	69,800	69,800
6,708,500	6,842,700	6,979,600	7,119,200	7,261,600	7,406,800
6,010,100	6,100,300	6,176,600	6,238,400	6,300,800	6,363,800
495,400	465,700	465,700	465,700	465,700	465,700
563,500	468,500	468,500	468,500	468,500	468,500
28,400	22,400	22,400	22,400	22,400	22,400
<b>\$ 27,314,200</b>	<b>\$ 27,908,500</b>	<b>\$ 28,587,100</b>	<b>\$ 29,261,100</b>	<b>\$ 29,968,400</b>	<b>\$ 30,594,200</b>
14,805,900	15,333,300	15,880,800	16,449,200	17,039,400	17,652,400
12,027,100	12,238,600	12,483,400	12,733,100	12,985,778	13,245,500
431,500	728,000	150,000	538,000	210,000	80,000
292,600	295,500	298,500	301,500	304,500	307,500
94,800	-	-	284,500	-	30,000
311,000	209,400	209,400	209,400	209,400	209,400
100,000	150,000	250,000	250,000	250,000	250,000
<b>\$ 28,062,900</b>	<b>\$ 28,954,800</b>	<b>\$ 29,272,100</b>	<b>\$ 30,765,700</b>	<b>\$ 30,999,078</b>	<b>\$ 31,774,800</b>
<b>\$ 699,100</b>	<b>\$ 720,100</b>	<b>\$ 725,600</b>	<b>\$ 762,900</b>	<b>\$ 768,700</b>	<b>\$ 788,100</b>
<b>\$ 5,163,489</b>	<b>\$ 4,837,289</b>	<b>\$ 4,877,889</b>	<b>\$ 4,136,189</b>	<b>\$ 3,874,211</b>	<b>\$ 3,481,711</b>
<b>\$ 4,563,489</b>	<b>\$ 4,237,289</b>	<b>\$ 4,277,889</b>	<b>\$ 3,536,189</b>	<b>\$ 3,274,211</b>	<b>\$ 2,881,711</b>
16.7%	15.0%	15.0%	11.9%	10.8%	9.3%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
-	-	-	-	-	-
-	-	-	-	-	-
52,500	-	-	209,500	-	-
22,300	-	-	-	-	-
20,000	-	-	-	-	-
-	-	-	75,000	-	-
-	-	-	-	-	30,000
<b>94,800</b>	<b>-</b>	<b>-</b>	<b>284,500</b>	<b>-</b>	<b>30,000</b>
-	-	-	-	-	-
-	-	-	-	-	-
95,000	-	-	-	-	-
76,500	550,000	100,000	38,000	-	-
25,000	-	-	-	-	-
60,000	-	40,000	-	-	70,000
-	-	10,000	-	-	-
55,000	28,000	-	-	-	-
120,000	150,000	-	500,000	210,000	10,000
<b>431,500</b>	<b>728,000</b>	<b>150,000</b>	<b>538,000</b>	<b>210,000</b>	<b>80,000</b>
<b>\$ 526,300</b>	<b>\$ 728,000</b>	<b>\$ 150,000</b>	<b>\$ 822,500</b>	<b>\$ 210,000</b>	<b>\$ 110,000</b>

## STADIUM FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 118,014	\$ 66,239	\$ 39,175	\$ 93,411
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	797,984	624,162	500,000	500,000
Charges for Services	322,045	370,044	321,000	321,000
Fines	-	-	-	-
Miscellaneous	33,653	46,230	32,200	32,200
Debt Proceeds	-	-	-	-
Transfers In	351,859	323,000	167,000	167,000
<b>TOTAL REVENUES</b>	<b>\$ 1,505,541</b>	<b>\$ 1,363,436</b>	<b>\$ 1,020,200</b>	<b>\$ 1,020,200</b>
<b>EXPENDITURES</b>				
Personnel	34,980	21,151	39,000	39,000
Operating	519,588	557,199	467,900	471,388
Non-Recurring Operating	-	-	96,500	50,000
Capital	-	-	-	-
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	1,002,748	757,913	416,100	416,100
Transfers Out	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,557,316</b>	<b>\$ 1,336,264</b>	<b>\$ 1,019,500</b>	<b>\$ 976,488</b>
<b>ESTIMATED UNSPENT EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 66,239</b>	<b>\$ 93,411</b>	<b>\$ 39,875</b>	<b>\$ 137,123</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 66,239</b>	<b>\$ 89,423</b>	<b>\$ 39,375</b>	<b>\$ 136,623</b>

FB as % of Operating Budget TARGET: 15%	11.9%	15.5%	6.5%	24.4%
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**Notes:**

For FY 2019-FY 2023, miscellaneous revenue is programmed to illustrate the funding required to balance the fund each year. The related revenue sources will be further defined as negotiations with the Toronto Blue Jays progress.

	BUDGET 2017	ESTIMATED 2017
<b>CIP and Non-Recurring Operating</b>		
Stadium & Englebert Reconstruction	-	-
<b>CIP Subtotal</b>	-	-
Stadium & Englebert R&M	96,500	50,000
<b>Non-Recurring Operating Subtotal</b>	<b>96,500</b>	<b>50,000</b>
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 96,500</b>	<b>\$ 50,000</b>

## STADIUM FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 137,123	\$ 165,023	\$ 338,753	\$ 425,553	\$ 685,353	\$ 1,187,253
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
500,000	4,515,000	4,515,000	4,515,000	4,515,000	4,515,000
340,000	1,040,000	1,040,000	1,040,000	1,040,000	1,040,000
-	-	-	-	-	-
32,000	100,000	250,000	457,500	479,925	503,023
76,843,800	-	-	-	-	-
5,763,000	150,000	250,000	250,000	250,000	250,000
<b>\$ 83,478,800</b>	<b>\$ 5,805,000</b>	<b>\$ 6,055,000</b>	<b>\$ 6,262,500</b>	<b>\$ 6,284,925</b>	<b>\$ 6,308,023</b>
37,900	-	-	-	-	-
327,700	203,070	540,000	747,500	769,925	793,023
50,000	-	-	-	-	-
-	-	-	-	-	-
81,000,000	-	-	-	-	-
-	-	-	-	-	-
2,035,300	5,428,200	5,428,200	5,255,200	5,013,100	5,013,100
-	-	-	-	-	-
<b>\$ 83,450,900</b>	<b>\$ 5,631,270</b>	<b>\$ 5,968,200</b>	<b>\$ 6,002,700</b>	<b>\$ 5,783,025</b>	<b>\$ 5,806,123</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>\$ 165,023</b>	<b>\$ 338,753</b>	<b>\$ 425,553</b>	<b>\$ 685,353</b>	<b>\$ 1,187,253</b>	<b>\$ 1,689,153</b>
<b>\$ 164,523</b>	<b>\$ 253,402</b>	<b>\$ 255,350</b>	<b>\$ 257,320</b>	<b>\$ 259,220</b>	<b>\$ 261,120</b>
39.6%	124.8%	47.3%	34.4%	33.7%	32.9%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
81,000,000	-	-	-	-	-
<b>81,000,000</b>	-	-	-	-	-
50,000	-	-	-	-	-
<b>50,000</b>	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 81,050,000</b>	<b>\$ -</b>				

## IMPACT FEE FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 143,152	\$ 161,256	\$ 248,760	\$ 305,806
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	24,228	143,436	214,700	214,700
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	4,503	1,113	500	500
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 28,730</b>	<b>\$ 144,550</b>	<b>\$ 215,200</b>	<b>\$ 215,200</b>
<b>EXPENDITURES</b>				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	-	-	-	1,300
CIP Capital	-	-	100,000	100,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	10,626	-	-	120,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 10,626</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 221,300</b>
<b>ESTIMATED UNSPENT EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 161,256</b>	<b>\$ 305,806</b>	<b>\$ 363,960</b>	<b>\$ 299,706</b>
Multimodal Impact Fees	133,592	171,412	136,619	105,712
Land Dedication Ordinance Impact Fee	-	92,642	177,176	136,542
Fire Impact Fees	24,196	33,674	38,865	43,974
Law Enforcement Impact Fees	-	8,079	11,300	13,479
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 157,787</b>	<b>\$ 305,806</b>	<b>\$ 363,960</b>	<b>\$ 299,706</b>

FB as % of Operating Budget TARGET: 15% 0.0%      0.0%      0.0%      0.0%

**Notes:**

Revenues reflect known development projects only.

	BUDGET 2017	ESTIMATED 2017
<b>CIP and Non-Recurring Operating</b>		
Pedestrian Safety Infrastructure	100,000	100,000
Edgewater Drive Pedestrian Crossings	-	-
Community Policing Vehicle	-	-
Alt 19/Main St. Pedestrian Safety Xing	-	-
<b>CIP Subtotal</b>	<b>100,000</b>	<b>100,000</b>
<b>Non-Recurring Operating Subtotal</b>	<b>-</b>	<b>-</b>
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>

## IMPACT FEE FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 299,706	\$ 312,306	\$ 200,006	\$ 189,206	\$ 259,406	\$ 301,506
-	-	-	-	-	-
-	-	-	-	-	-
467,300	114,800	4,600	4,600	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
500	-	-	-	-	-
-	-	-	-	-	-
66,000	97,900	134,600	75,600	42,100	5,800
<b>\$ 533,800</b>	<b>\$ 212,700</b>	<b>\$ 139,200</b>	<b>\$ 80,200</b>	<b>\$ 42,100</b>	<b>\$ 5,800</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
50,000	-	-	-	-	-
56,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
415,200	325,000	150,000	10,000	-	-
<b>\$ 521,200</b>	<b>\$ 325,000</b>	<b>\$ 150,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>\$ 312,306</b>	<b>\$ 200,006</b>	<b>\$ 189,206</b>	<b>\$ 259,406</b>	<b>\$ 301,506</b>	<b>\$ 307,306</b>
44,012	44,012	44,012	44,012	44,012	44,012
136,642	22,942	12,142	82,342	124,442	130,242
118,874	120,274	120,274	120,274	120,274	120,274
12,779	12,779	12,779	12,779	12,779	12,779
<b>\$ 312,306</b>	<b>\$ 200,006</b>	<b>\$ 189,206</b>	<b>\$ 259,406</b>	<b>\$ 301,506</b>	<b>\$ 307,306</b>
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
40,000	-	-	-	-	-
16,000	-	-	-	-	-
50,000	-	-	-	-	-
<b>106,000</b>	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 106,000</b>	<b>\$ -</b>				









## PENNY FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 2,549,410	\$ 4,282,417	\$ 5,537,627	\$ 5,182,441
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	3,436,710	3,614,528	3,600,000	3,600,000
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	250,000
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	11,971	14,671	4,500	45,500
Debt Proceeds	6,505,000	-	-	-
Transfers In	-	-	-	120,000
<b>TOTAL REVENUES</b>	<b>\$ 9,953,681</b>	<b>\$ 3,629,199</b>	<b>\$ 3,604,500</b>	<b>\$ 4,015,500</b>
<b>EXPENDITURES</b>				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	281,715	2,081,165	25,000	1,106,717
CIP Capital	-	-	405,000	195,000
Other	-	-	-	-
Debt Service	7,410,486	648,010	756,200	770,200
Transfers Out	528,473	-	215,900	215,900
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,220,674</b>	<b>\$ 2,729,175</b>	<b>\$ 1,402,100</b>	<b>\$ 2,287,817</b>
<b>ESTIMATED UNSPENT EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 4,282,417</b>	<b>\$ 5,182,441</b>	<b>\$ 7,740,027</b>	<b>\$ 6,910,124</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 4,282,417</b>	<b>\$ 4,350,676</b>	<b>\$ 7,740,027</b>	<b>\$ 6,910,124</b>

FB as % of Operating Budget TARGET: 15%

0.0%

0.0%

0.0%

0.0%

\*This fund is restricted for capital expenditures

**Notes:**

Transfers in from the LDO Impact Fee Fund are related to a payback for the OLL property originally purchased in the Penny Fund in FY 2016.

	BUDGET 2017	ESTIMATED 2017
<b>CIP and Non-Recurring Operating</b>		
Beltrees Reconstruction	80,000	-
San Salvador Reconstruction	130,000	-
Trail Renovations	50,000	50,000
Parks Restroom Renovations	20,000	20,000
Parks Boardwalk/Bridges	50,000	50,000
Playground Equipmt. Replace.	75,000	75,000
ADA Playground Equipment	-	-
New Dog Park	-	-
Pavement Management Program	-	-
Dunedin Golf Course Cart Barn	-	-
<b>Subtotal CIP</b>	<b>405,000</b>	<b>195,000</b>
	-	-
<b>Subtotal Non-Recurring Operating</b>	<b>-</b>	<b>-</b>
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 405,000</b>	<b>\$ 195,000</b>

## PENNY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 6,910,124	\$ 3,463,924	\$ 6,147,424	\$ 6,519,724	\$ 5,765,424	\$ 4,998,224
-	-	-	-	-	-
3,812,400	3,966,300	983,300	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
9,000	9,200	9,300	9,100	8,900	8,700
-	-	-	-	-	-
415,200	325,000	150,000	10,000	-	-
<b>\$ 4,236,600</b>	<b>\$ 4,300,500</b>	<b>\$ 1,142,600</b>	<b>\$ 19,100</b>	<b>\$ 8,900</b>	<b>\$ 8,700</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
1,247,000	690,000	-	-	-	-
-	-	-	-	-	-
772,800	777,000	770,300	773,400	776,100	774,500
5,663,000	150,000	-	-	-	-
<b>\$ 7,682,800</b>	<b>\$ 1,617,000</b>	<b>\$ 770,300</b>	<b>\$ 773,400</b>	<b>\$ 776,100</b>	<b>\$ 774,500</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>\$ 3,463,924</b>	<b>\$ 6,147,424</b>	<b>\$ 6,519,724</b>	<b>\$ 5,765,424</b>	<b>\$ 4,998,224</b>	<b>\$ 4,232,424</b>
<b>\$ 3,463,924</b>	<b>\$ 6,147,424</b>	<b>\$ 6,519,724</b>	<b>\$ 5,765,424</b>	<b>\$ 4,998,224</b>	<b>\$ 4,232,424</b>
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
25,000	-	-	-	-	-
42,000	-	-	-	-	-
95,000	-	-	-	-	-
45,000	-	-	-	-	-
150,000	-	-	-	-	-
690,000	690,000	-	-	-	-
200,000	-	-	-	-	-
<b>1,247,000</b>	<b>690,000</b>	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,247,000</b>	<b>\$ 690,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## CRA FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 459,570	\$ 487,770	\$ 52,068	\$ 197,717
<b>REVENUES</b>				
Property Taxes	449,990	506,053	567,600	567,600
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	54,421	47,927	44,000	44,000
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 504,411</b>	<b>\$ 553,980</b>	<b>\$ 611,600</b>	<b>\$ 611,600</b>
<b>EXPENDITURES</b>				
Personnel	173,393	187,972	213,900	213,900
Operating	197,000	202,866	124,600	129,993
Non-Recurring Operating	-	-	-	-
Capital	67,558	415,974	27,000	88,654
CIP Capital	-	-	17,000	17,000
Other	28,860	22,235	40,000	40,000
Debt Service	-	-	-	-
Transfers Out	9,400	14,985	71,400	71,400
<b>TOTAL EXPENDITURES</b>	<b>\$ 476,211</b>	<b>\$ 844,033</b>	<b>\$ 493,900</b>	<b>\$ 560,947</b>
<b>ESTIMATED UNSPENT EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 487,770</b>	<b>\$ 197,717</b>	<b>\$ 169,768</b>	<b>\$ 248,370</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 487,770</b>	<b>\$ 197,717</b>	<b>\$ 169,768</b>	<b>\$ 248,370</b>
FB as % of Operating Budget TARGET: 15%	131.7%	50.6%	50.2%	72.2%

Notes:	CIP and Non-Recurring Operating	BUDGET 2017	ESTIMATED 2017
<u>Property tax revenue assumptions:</u>	Broadway Arch	17,000	17,000
FY 2019: +6% + \$8M new construction,	Main St. Trolley Stop Enhancement	-	-
FY 2020: +5% + \$8M new construction,	Skinner Blvd. Improvements	-	-
FY 2021: +5%,	Pioneer Park Resurfacing	-	-
FY 2022: +5%,	DT Parking Garage #2 (1/2)	-	-
	<b>CIP Subtotal</b>	<b>17,000</b>	<b>17,000</b>
	Skinner Blvd. Improvements	-	-
	Dwntwn. Parking Garage Lease	-	-
	<b>Non-Recurring Operating Subtotal</b>	<b>17,000</b>	<b>17,000</b>
		-	-
	<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>

## CRA FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 248,370	\$ 364,870	\$ 794,670	\$ 323,770	\$ 650,370	\$ 1,059,170
799,600	941,700	1,077,100	1,146,900	1,205,600	1,266,600
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
40,400	40,800	41,200	41,600	42,000	42,400
-	-	2,000,000	-	-	2,000,000
-	-	-	-	-	-
<b>\$ 840,000</b>	<b>\$ 982,500</b>	<b>\$ 3,118,300</b>	<b>\$ 1,188,500</b>	<b>\$ 1,247,600</b>	<b>\$ 3,309,000</b>

222,900	229,900	237,100	244,600	252,300	260,300
171,400	127,500	130,100	132,700	135,400	138,100
75,000	-	-	115,000	115,000	115,000
-	25,000	25,000	25,000	25,000	25,000
60,800	-	2,990,000	-	-	3,000,000
50,000	50,000	50,000	50,000	50,000	50,000
-	-	-	196,600	196,600	196,600
143,400	120,300	157,000	98,000	64,500	28,200
<b>\$ 723,500</b>	<b>\$ 552,700</b>	<b>\$ 3,589,200</b>	<b>\$ 861,900</b>	<b>\$ 838,800</b>	<b>\$ 3,813,200</b>

\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>\$ 364,870</b>	<b>\$ 794,670</b>	<b>\$ 323,770</b>	<b>\$ 650,370</b>	<b>\$ 1,059,170</b>	<b>\$ 554,970</b>

<b>\$ 364,870</b>	<b>\$ 794,670</b>	<b>\$ 323,770</b>	<b>\$ 650,370</b>	<b>\$ 1,059,170</b>	<b>\$ 554,970</b>
77.7%	222.3%	88.2%	132.1%	210.7%	108.1%

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
60,800	-	-	-	-	-
-	-	400,000	-	-	3,000,000
-	-	90,000	-	-	-
-	-	2,500,000	-	-	-
<b>60,800</b>	<b>-</b>	<b>2,990,000</b>	<b>-</b>	<b>-</b>	<b>3,000,000</b>
75,000	-	-	-	-	-
-	-	-	115,000	115,000	115,000
<b>75,000</b>	<b>-</b>	<b>5,980,000</b>	<b>115,000</b>	<b>115,000</b>	<b>6,115,000</b>
-	-	-	-	-	-
<b>\$ 135,800</b>	<b>\$ -</b>	<b>\$ 8,970,000</b>	<b>\$ 115,000</b>	<b>\$ 115,000</b>	<b>\$ 9,115,000</b>

## SOLID WASTE UTILITY FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 538,809	\$ 876,850	\$ 1,004,417	\$ 1,427,584
<b>REVENUES</b>				
Intergovernmental	11,273	9,622	-	-
Charges for Services	4,955,368	5,069,186	5,120,200	5,120,200
Fines	93	-	-	-
Miscellaneous	10,865	41,372	10,600	10,600
Debt Proceeds	-	-	-	-
Transfers In	598,300	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 5,575,899</b>	<b>\$ 5,120,181</b>	<b>\$ 5,130,800</b>	<b>\$ 5,130,800</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 5,575,899</b>	<b>\$ 5,120,181</b>	<b>\$ 5,130,800</b>	<b>\$ 5,130,800</b>
<b>EXPENSES</b>				
Personnel	1,244,927	1,329,831	1,363,400	1,363,400
Operating	3,417,206	3,091,347	3,075,700	3,161,990
Non-Recurring Operating	-	-	-	-
Capital	62,046	848,452	25,000	1,157,413
CIP Capital	-	-	851,300	350,000
Other	-	-	-	-
Debt Service	-	8,382	145,700	145,700
Transfers Out	520,000	-	-	131,621
<b>Expense Subtotal</b>	<b>\$ 5,244,178</b>	<b>\$ 5,278,011</b>	<b>\$ 5,461,100</b>	<b>\$ 6,310,124</b>
Depreciation	55,726	139,887	-	400,000
Elimination of Principal Debt Payments	-	-	-	(134,400)
Elimination of Utility Capital	(62,046)	(848,452)	-	(1,507,400)
<b>TOTAL EXPENSES</b>	<b>\$ 5,237,859</b>	<b>\$ 4,569,446</b>	<b>\$ 5,461,100</b>	<b>\$ 5,068,324</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 876,850</b>	<b>\$ 1,427,584</b>	<b>\$ 674,117</b>	<b>\$ 1,490,060</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 936,332</b>	<b>\$ 1,457,550</b>	<b>\$ 674,117</b>	<b>\$ 302,401</b>

FB as % of Operating Budget TARGET: 15%	20.1%	33.0%	15.2%	6.7%
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**Notes:**

This projection assumes the following revenue increases by fiscal year: FY 2019-FY 2021 +5%, FY 2022-FY 2023: +2.5%. A average rate increase of 1.6% was approved in Ord. 14-13 for FY18 but will generate inadequate revenue to meet Reserve Policy. Rate Study is underway and will be brought to City Commission in FY 2018.

	BUDGET 2017	ESTIMATED 2017
<b>CIP and Non-Recurring Capital</b>		
Fleet Replacements	851,300	350,000
RFID Scanner Replacement	-	-
<b>CIP Subtotal</b>	<b>851,300</b>	<b>350,000</b>
Citywide Ext. Facilities Painting	-	-
Citywide Roof Replacements	-	-
<b>Non-Recurring Operating Subtotal</b>	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 851,300</b>	<b>\$ 350,000</b>

## SOLID WASTE UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 1,490,060	\$ 1,128,760	\$ 889,560	\$ 800,560	\$ 968,060	\$ 1,145,760
10,000	10,000	10,000	10,000	10,000	10,000
5,287,000	5,551,400	5,829,000	6,120,500	6,273,500	6,430,300
-	-	-	-	-	-
8,500	8,600	8,700	8,800	8,900	9,000
630,100	-	-	1,283,600	-	943,300
-	-	-	-	-	-
<b>\$ 5,935,600</b>	<b>\$ 5,570,000</b>	<b>\$ 5,847,700</b>	<b>\$ 7,422,900</b>	<b>\$ 6,292,400</b>	<b>\$ 7,392,600</b>
(630,100)	-	-	(1,283,600)	-	(943,300)
<b>\$ 5,305,500</b>	<b>\$ 5,570,000</b>	<b>\$ 5,847,700</b>	<b>\$ 6,139,300</b>	<b>\$ 6,292,400</b>	<b>\$ 6,449,300</b>
1,403,000	1,452,900	1,504,700	1,558,600	1,614,700	1,673,000
3,635,200	3,707,900	3,782,100	3,857,700	3,934,900	4,013,600
-	-	7,000	50,000	-	-
-	-	-	-	-	-
481,300	-	206,000	1,309,600	353,800	943,300
-	-	-	-	-	-
145,700	240,800	240,800	240,800	353,200	353,200
131,700	131,700	131,700	-	-	-
<b>\$ 5,796,900</b>	<b>\$ 5,533,300</b>	<b>\$ 5,872,300</b>	<b>\$ 7,016,700</b>	<b>\$ 6,256,600</b>	<b>\$ 6,983,100</b>
487,800	487,800	487,800	487,800	487,800	487,800
(136,600)	(211,900)	(217,400)	(223,100)	(275,900)	(289,300)
(481,300)	-	(206,000)	(1,309,600)	(353,800)	(943,300)
<b>\$ 5,666,800</b>	<b>\$ 5,809,200</b>	<b>\$ 5,936,700</b>	<b>\$ 5,971,800</b>	<b>\$ 6,114,700</b>	<b>\$ 6,238,300</b>
<b>\$ 1,128,760</b>	<b>\$ 889,560</b>	<b>\$ 800,560</b>	<b>\$ 968,060</b>	<b>\$ 1,145,760</b>	<b>\$ 1,356,760</b>
<b>\$ 292,307</b>	<b>\$ 329,026</b>	<b>\$ 304,421</b>	<b>\$ 710,609</b>	<b>\$ 746,418</b>	<b>\$ 1,155,949</b>
5.8%	6.4%	5.8%	13.0%	13.4%	20.3%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
481,300	-	180,000	1,283,600	327,800	943,300
-	-	26,000	26,000	26,000	-
<b>481,300</b>	<b>-</b>	<b>206,000</b>	<b>1,309,600</b>	<b>353,800</b>	<b>943,300</b>
-	-	7,000	-	-	-
-	-	-	50,000	-	-
-	-	<b>7,000</b>	<b>50,000</b>	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 481,300</b>	<b>\$ -</b>	<b>\$ 213,000</b>	<b>\$ 1,359,600</b>	<b>\$ 353,800</b>	<b>\$ 943,300</b>

## WATER/WASTEWATER UTILITY FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2015		2016		2017		2017	
BEGINNING FUND BALANCE	\$	35,183,809	\$	34,802,929	\$	8,280,626	\$	33,440,856
<b>REVENUES</b>								
Licenses, Permits, Fees		131,638		231,406		458,600		220,240
Intergovernmental		-		9,048		1,082,900		1,082,900
Charges for Services		14,811,728		14,950,087		16,377,100		16,377,100
Fines		163,336		153,270		120,000		120,000
Miscellaneous		448,929		364,970		141,000		141,000
Debt Proceeds		-		-		-		-
Transfers In		521,283		-		-		-
<b>Revenue Subtotal</b>	<b>\$</b>	<b>16,076,913</b>	<b>\$</b>	<b>15,708,782</b>	<b>\$</b>	<b>18,179,600</b>	<b>\$</b>	<b>17,941,240</b>
Elimination of Debt Proceeds		-		-		-		-
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>16,076,913</b>	<b>\$</b>	<b>15,708,782</b>	<b>\$</b>	<b>18,179,600</b>	<b>\$</b>	<b>17,941,240</b>
<b>EXPENSES</b>								
Personnel		5,470,080		5,856,211		6,111,700		6,111,700
Operating		6,553,242		6,980,245		6,709,200		7,099,116
Non-Recurring Operating		-		-		221,500		221,500
Capital		708,780		1,604,555		326,800		7,618,933
CIP Capital		-		-		6,584,400		7,174,400
Other		5,706		5,706		-		-
Debt Service		1,452,197		1,449,999		1,479,200		1,479,200
Transfers Out		30,361		-		-		-
<b>Expense Subtotal</b>	<b>\$</b>	<b>14,220,366</b>	<b>\$</b>	<b>15,896,717</b>	<b>\$</b>	<b>21,432,800</b>	<b>\$</b>	<b>29,704,849</b>
Depreciation		3,833,209		3,693,413		-		4,000,000
Elimination of Principal Debt Payments		(887,002)		(914,720)		-		(942,400)
Elimination of Utility Capital		(708,780)		(1,604,555)		-		(14,793,300)
<b>TOTAL EXPENSES</b>	<b>\$</b>	<b>16,457,793</b>	<b>\$</b>	<b>17,070,855</b>	<b>\$</b>	<b>21,432,800</b>	<b>\$</b>	<b>17,969,100</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$</b>	<b>34,802,929</b>	<b>\$</b>	<b>33,440,856</b>	<b>\$</b>	<b>5,027,426</b>	<b>\$</b>	<b>33,412,996</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$</b>	<b>16,143,637</b>	<b>\$</b>	<b>8,775,620</b>	<b>\$</b>	<b>5,027,426</b>	<b>\$</b>	<b>5,550,193</b>

FB as % of Operating Budget TARGET: 25%

126.0%

60.6%

30.9%

33.9%

\*\$1M capital reserve accounted for each year

## WATER/WASTEWATER UTILITY FUND

	BUDGET	ESTIMATED
<b>Notes:</b>	<b>2017</b>	<b>2017</b>
Production Well Facilities - \$400,000 impact fees in FY 2018		
	<b>Capital Improvements Plan</b>	
	<b>2017</b>	<b>2017</b>
	SR 580 Tie-Ins	188,000 -
	Laurelwood Lane Water Main	41,500 41,500
	Fairway Estates Water Main	100,000 100,000
	Beltrees St. Gravity Sewer Extension	105,000 105,000
	Water Administration Hardening	160,000 160,000
	WWTP Raw Pump and VFD Replacements	200,000 200,000
	WWTP Headworks Standby Generator	213,000 213,000
	WWTP Feed System Conversion	550,000 550,000
	WWTP Aeration Tank Rehab	785,000 785,000
	WWTP Denite Filter Rehab	850,000 850,000
	WWTP SCADA System Upgrades	989,500 989,500
	WTP Design-Build	2,215,400 3,180,400
	WW Lift Station Emergency Pumps	- -
	Bayshore Water Main	- -
	WWTP Blower Replacement	- -
	WW Lift Station Forcemain Replacements	187,000
	Production Well Facilities (RESTD partial)	- -
	Curlew Watermain Replacement	- -
	WWTP Electrical System Upgrade	- -
	WWTP Outfall Repair	- -
	<b>CIP Subtotal</b>	<b>6,584,400 7,174,400</b>
	Citywide HVAC Replacements	6,500 6,500
	Citywide Facilities Roof Replacements	215,000 215,000
	Curlew Reclaimed Tank Painting	- -
	WWTP Painting (wall, process tanks, bldg)	- -
	WTP Ground Tank Inspection & Repairs	- -
	<b>Non-Recurring Operating Subtotal</b>	<b>221,500 221,500</b>
	<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 6,805,900 \$ 7,395,900</b>

## WATER/WASTEWATER UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 33,412,996	\$ 33,441,396	\$ 32,374,296	\$ 31,429,196	\$ 31,112,096	\$ 31,408,396
1,315,600	409,300	204,700	102,400	51,200	51,200
1,082,900	-	-	-	-	-
16,760,900	17,557,000	18,391,000	19,264,600	20,179,700	21,138,200
150,000	150,000	150,000	150,000	150,000	150,000
249,300	249,300	249,300	249,300	249,300	249,300
24,480,000	3,835,600	-	-	-	-
-	-	-	-	-	-
<b>\$ 44,038,700</b>	<b>\$ 22,201,200</b>	<b>\$ 18,995,000</b>	<b>\$ 19,766,300</b>	<b>\$ 20,630,200</b>	<b>\$ 21,588,700</b>
(24,480,000)	(3,835,600)	-	-	-	-
<b>\$ 19,558,700</b>	<b>\$ 18,365,600</b>	<b>\$ 18,995,000</b>	<b>\$ 19,766,300</b>	<b>\$ 20,630,200</b>	<b>\$ 21,588,700</b>
6,426,000	6,645,900	6,874,000	7,110,700	7,356,300	7,611,200
7,248,200	7,320,700	7,393,900	7,467,800	7,542,500	7,617,900
530,000	50,000	100,000	-	-	-
420,000	600,000	600,000	600,000	600,000	600,000
7,053,000	17,971,600	5,695,000	2,176,000	334,000	790,000
-	-	-	-	-	-
1,939,800	2,783,400	3,111,200	3,110,000	3,107,100	3,101,300
-	-	-	-	-	-
<b>\$ 23,617,000</b>	<b>\$ 35,371,600</b>	<b>\$ 23,774,100</b>	<b>\$ 20,464,500</b>	<b>\$ 18,939,900</b>	<b>\$ 19,720,400</b>
4,356,500	4,356,500	4,356,500	4,356,500	4,356,500	4,356,500
(970,200)	(1,723,800)	(1,895,500)	(1,961,600)	(2,028,500)	(2,100,900)
(7,473,000)	(18,571,600)	(6,295,000)	(2,776,000)	(934,000)	(1,390,000)
<b>\$ 19,530,300</b>	<b>\$ 19,432,700</b>	<b>\$ 19,940,100</b>	<b>\$ 20,083,400</b>	<b>\$ 20,333,900</b>	<b>\$ 20,586,000</b>
<b>\$ 33,441,396</b>	<b>\$ 32,374,296</b>	<b>\$ 31,429,196</b>	<b>\$ 31,112,096</b>	<b>\$ 31,408,396</b>	<b>\$ 32,411,096</b>
<b>\$ 25,390,439</b>	<b>\$ 12,412,243</b>	<b>\$ 7,736,258</b>	<b>\$ 7,132,550</b>	<b>\$ 8,805,897</b>	<b>\$ 10,639,955</b>
171.7%	81.4%	46.9%	42.1%	52.4%	63.3%

## WATER/WASTEWATER UTILITY FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
750,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
3,736,000	13,986,000	5,220,000	1,076,000	-	-
180,000	-	-	-	-	-
500,000	-	-	-	-	-
600,000	-	-	-	-	-
187,000	-	475,000	-	334,000	790,000
600,000	150,000	-	-	-	-
-	-	-	1,100,000	-	-
-	3,835,600	-	-	-	-
500,000	-	-	-	-	-
<b>7,053,000</b>	<b>17,971,600</b>	<b>5,695,000</b>	<b>2,176,000</b>	<b>334,000</b>	<b>790,000</b>
-	-	-	-	-	-
-	-	-	-	-	-
250,000	-	-	-	-	-
280,000	-	-	-	-	-
-	50,000	100,000	-	-	-
<b>530,000</b>	<b>50,000</b>	<b>100,000</b>	-	-	-
<b>\$ 7,583,000</b>	<b>\$ 18,021,600</b>	<b>\$ 5,795,000</b>	<b>\$ 2,176,000</b>	<b>\$ 334,000</b>	<b>\$ 790,000</b>

## PARKING FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2015		2016		2017		2017	
BEGINNING FUND BALANCE	\$	-	\$	-	\$	-	\$	-
<b>REVENUES</b>								
Intergovernmental		-		-		-		-
Charges for Services		-		-		-		653,000
Fines		-		-		141,200		70,000
Miscellaneous		-		-		744,800		20,000
Debt Proceeds		-		-		-		-
Transfers In		-		-		2,798,400		2,798,400
<b>Revenue Subtotal</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,684,400</b>	<b>\$</b>	<b>3,541,400</b>
Elimination of Debt Proceeds		-		-		-		-
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>3,684,400</b>	<b>\$</b>	<b>3,541,400</b>
<b>EXPENSES</b>								
Personnel		-		-		-		3,400
Operating		-		-		52,700		52,700
Non-Recurring Operating		-		-		2,714,900		520,200
Capital		-		-		-		-
CIP Capital		-		-		-		-
Other		-		-		-		-
Debt Service		-		-		-		-
Transfers Out		-		-		-		-
<b>Expense Subtotal</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,767,600</b>	<b>\$</b>	<b>576,300</b>
Depreciation		-		-		-		-
Elimination of Principal Debt Payments		-		-		-		-
Elimination of Utility Capital		-		-		-		-
<b>TOTAL EXPENSES</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,767,600</b>	<b>\$</b>	<b>576,300</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>916,800</b>	<b>\$</b>	<b>2,965,100</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>916,800</b>	<b>\$</b>	<b>2,965,100</b>

FB as % of Operating Budget	0.0%	0.0%	33.1%	514.5%
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**Notes:**

At the end of FY 2017, staff will report on the one-year pilot hybrid parking program to the City Commission. At that time, the Commission will determine whether the parking program will continue into FY 2018 and beyond. Until direction is received to discontinue the program, staff will continue to plan for and report on this fund.

	BUDGET		ESTIMATED	
	2017		2017	
<b>CIP and Non-Recurring Capital</b>				
Downtown Parking Management- capital	-		-	
DT Parking Garage #2 (Parking/CRA)	-		-	
<b>CIP Subtotal</b>	<b>-</b>		<b>-</b>	
Downtown Parking Garage Lease	2,194,700		-	
Downtown Pkg. Management- operating	520,200		520,200	
Downtown Parking Garage #2 Maint.	-		-	
<b>Non-Recurring Operating Subtotal</b>	<b>2,714,900</b>		<b>520,200</b>	
	-		-	
	-		-	
	-		-	
	-		-	
	-		-	
	-		-	
	-		-	
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$</b>	<b>2,714,900</b>	<b>\$</b>	<b>520,200</b>

## PARKING FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 2,965,100	\$ 1,310,000	\$ 1,587,800	\$ 1,858,000	\$ 1,967,100	\$ 2,071,600
-	-	-	-	-	-
744,800	745,400	745,400	745,400	745,400	745,400
70,000	90,000	90,000	90,000	90,000	90,000
6,000	32,200	32,200	32,200	32,200	32,200
-	-	3,000,000	-	-	-
49,000	-	-	-	-	-
<b>\$ 869,800</b>	<b>\$ 867,600</b>	<b>\$ 3,867,600</b>	<b>\$ 867,600</b>	<b>\$ 867,600</b>	<b>\$ 867,600</b>
-	-	(3,000,000)	-	-	-
<b>\$ 869,800</b>	<b>\$ 867,600</b>				
3,400	3,600	3,800	4,000	4,200	4,400
361,500	368,700	376,100	383,600	391,300	399,100
2,160,000	217,500	217,500	202,500	202,500	202,500
-	-	-	-	-	-
160,000	-	3,000,000	-	-	-
-	-	-	-	-	-
-	-	-	228,200	228,200	228,200
-	-	-	-	-	-
<b>\$ 2,684,900</b>	<b>\$ 589,800</b>	<b>\$ 3,597,400</b>	<b>\$ 818,300</b>	<b>\$ 826,200</b>	<b>\$ 834,200</b>
-	-	-	-	-	-
-	-	-	(59,800)	(63,100)	(66,600)
(160,000)	-	(3,000,000)	-	-	-
<b>\$ 2,524,900</b>	<b>\$ 589,800</b>	<b>\$ 597,400</b>	<b>\$ 758,500</b>	<b>\$ 763,100</b>	<b>\$ 767,600</b>
<b>\$ 1,310,000</b>	<b>\$ 1,587,800</b>	<b>\$ 1,858,000</b>	<b>\$ 1,967,100</b>	<b>\$ 2,071,600</b>	<b>\$ 2,171,600</b>
<b>\$ 1,150,000</b>	<b>\$ 1,427,800</b>	<b>\$ 1,698,000</b>	<b>\$ 1,747,279</b>	<b>\$ 1,788,668</b>	<b>\$ 1,822,086</b>
45.5%	242.1%	284.2%	296.1%	299.1%	300.7%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
160,000	-	-	-	-	-
-	-	3,000,000	-	-	-
<b>160,000</b>	<b>-</b>	<b>3,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
2,160,000	217,500	217,500	102,500	102,500	102,500
-	-	-	-	-	-
-	-	-	100,000	100,000	100,000
<b>2,160,000</b>	<b>217,500</b>	<b>217,500</b>	<b>202,500</b>	<b>202,500</b>	<b>202,500</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 2,320,000</b>	<b>\$ 217,500</b>	<b>\$ 3,217,500</b>	<b>\$ 202,500</b>	<b>\$ 202,500</b>	<b>\$ 202,500</b>

## STORMWATER UTILITY FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 14,107,243	\$ 13,549,000	\$ 1,140,415	\$ 13,279,271
<b>REVENUES</b>				
Intergovernmental	119,890	-	-	-
Charges for Services	3,272,519	3,375,223	3,542,000	3,542,000
Fines	-	-	55,000	55,000
Miscellaneous	34,147	57,979	5,000	5,000
Debt Proceeds	-	-	-	-
Transfers In	10,455	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 3,437,011</b>	<b>\$ 3,433,202</b>	<b>\$ 3,602,000</b>	<b>\$ 3,602,000</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 3,437,011</b>	<b>\$ 3,433,202</b>	<b>\$ 3,602,000</b>	<b>\$ 3,602,000</b>
<b>EXPENSES</b>				
Personnel	779,977	770,766	815,400	815,400
Operating	963,330	1,166,874	788,500	1,033,000
Non-Recurring Operating	-	-	1,171,500	1,171,500
Capital	1,383,031	609,281	347,000	3,791,000
CIP Capital	-	-	-	-
Other	470	470	-	-
Debt Service	642,832	809,771	858,700	858,700
Transfers Out	598,300	-	-	-
<b>Expense Subtotal</b>	<b>\$ 4,367,938</b>	<b>\$ 3,357,161</b>	<b>\$ 3,981,100</b>	<b>\$ 7,669,600</b>
Depreciation	1,310,346	1,363,330	-	1,351,000
Elimination of Principal Debt Payments	(299,998)	(408,280)	-	(448,600)
Elimination of Utility Capital	(1,383,031)	(609,281)	-	(3,791,000)
<b>TOTAL EXPENSES</b>	<b>\$ 3,995,255</b>	<b>\$ 3,702,931</b>	<b>\$ 3,981,100</b>	<b>\$ 4,781,000</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 13,549,000</b>	<b>\$ 13,279,271</b>	<b>\$ 761,315</b>	<b>\$ 12,100,271</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 6,465,517</b>	<b>\$ 2,854,720</b>	<b>\$ 761,315</b>	<b>\$ 2,475,660</b>

FB as % of Operating Budget TARGET: 25% 342.2% 121.5% 9.4% 65.4%

\*\$500,000 capital reserve accounted for each year

Notes:	BUDGET 2017	ESTIMATED 2017
<b>CIP and Non-Recurring Capital</b>		
Patricia Beltrees Treatment	-	-
Brady Box Culvert	-	-
<b>CIP Subtotal</b>	<b>-</b>	<b>-</b>
Stormwater Pipe Lining	347,000	347,000
Gabion Repair & Replacement Program	225,000	225,000
Comprehensive Watershed Mgmt. Plan	49,500	49,500
Underdrain Repair & Replacement	-	-
Drainage Master Plan Update	550,000	550,000
Stormwater Pipe Repair (Lyndhurst/Cedarw	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>1,171,500</b>	<b>1,171,500</b>
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 1,171,500</b>	<b>\$ 1,171,500</b>

## STORMWATER UTILITY FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 12,100,271	\$ 11,336,271	\$ 11,132,671	\$ 11,255,571	\$ 11,404,071	\$ 11,577,871
-	-	-	-	-	-
3,700,000	3,829,500	3,963,500	4,023,000	4,083,300	4,144,500
-	-	-	-	-	-
20,500	20,500	20,500	20,500	20,500	20,500
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 3,720,500</b>	<b>\$ 3,850,000</b>	<b>\$ 3,984,000</b>	<b>\$ 4,043,500</b>	<b>\$ 4,103,800</b>	<b>\$ 4,165,000</b>
-	-	-	-	-	-
<b>\$ 3,720,500</b>	<b>\$ 3,850,000</b>	<b>\$ 3,984,000</b>	<b>\$ 4,043,500</b>	<b>\$ 4,103,800</b>	<b>\$ 4,165,000</b>
835,400	864,800	895,300	927,000	959,900	994,100
866,200	883,500	901,200	919,200	937,600	956,400
934,700	471,000	245,000	245,000	245,000	245,000
563,400	563,400	563,400	563,400	563,400	563,400
75,000	155,000	390,000	1,680,000	-	-
-	-	-	-	-	-
855,400	856,600	858,300	853,900	854,000	854,500
-	-	-	-	-	-
<b>\$ 4,130,100</b>	<b>\$ 3,794,300</b>	<b>\$ 3,853,200</b>	<b>\$ 5,188,500</b>	<b>\$ 3,559,900</b>	<b>\$ 3,613,400</b>
1,450,600	1,450,600	1,450,600	1,450,600	1,450,600	1,450,600
(457,800)	(472,900)	(489,300)	(500,700)	(517,100)	(535,000)
(638,400)	(718,400)	(953,400)	(2,243,400)	(563,400)	(563,400)
<b>\$ 4,484,500</b>	<b>\$ 4,053,600</b>	<b>\$ 3,861,100</b>	<b>\$ 3,895,000</b>	<b>\$ 3,930,000</b>	<b>\$ 3,965,600</b>
<b>\$ 11,336,271</b>	<b>\$ 11,132,671</b>	<b>\$ 11,255,571</b>	<b>\$ 11,404,071</b>	<b>\$ 11,577,871</b>	<b>\$ 11,777,271</b>
<b>\$ 2,066,018</b>	<b>\$ 2,121,735</b>	<b>\$ 2,252,529</b>	<b>\$ 1,107,502</b>	<b>\$ 1,651,354</b>	<b>\$ 2,203,003</b>
59.4%	73.1%	85.8%	29.1%	53.7%	77.6%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
75,000	75,000	150,000	-	-	-
-	80,000	240,000	1,680,000	-	-
<b>75,000</b>	<b>155,000</b>	<b>390,000</b>	<b>1,680,000</b>	-	-
330,000	326,000	100,000	100,000	100,000	100,000
200,000	100,000	100,000	100,000	100,000	100,000
29,700	-	-	-	-	-
-	45,000	45,000	45,000	45,000	45,000
-	-	-	-	-	-
375,000	-	-	-	-	-
<b>934,700</b>	<b>471,000</b>	<b>245,000</b>	<b>245,000</b>	<b>245,000</b>	<b>245,000</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,009,700</b>	<b>\$ 626,000</b>	<b>\$ 635,000</b>	<b>\$ 1,925,000</b>	<b>\$ 245,000</b>	<b>\$ 245,000</b>



## MARINA FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 2,442,459	\$ 2,480,259	\$ 2,508,359	\$ 2,548,259	\$ 2,577,859	\$ 2,619,659
-	-	-	-	-	-
25,400	25,400	25,400	25,400	25,400	25,400
3,000	3,000	3,000	3,000	3,000	3,000
436,200	436,200	458,000	458,000	480,900	480,900
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 464,600</b>	<b>\$ 464,600</b>	<b>\$ 486,400</b>	<b>\$ 486,400</b>	<b>\$ 509,300</b>	<b>\$ 509,300</b>
-	-	-	-	-	-
<b>\$ 464,600</b>	<b>\$ 464,600</b>	<b>\$ 486,400</b>	<b>\$ 486,400</b>	<b>\$ 509,300</b>	<b>\$ 509,300</b>
203,700	210,700	217,900	225,400	233,200	241,200
134,900	137,600	140,400	143,200	146,100	149,000
-	-	-	-	-	40,000
-	-	-	-	-	-
112,500	787,500	-	50,000	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 451,100</b>	<b>\$ 1,135,800</b>	<b>\$ 358,300</b>	<b>\$ 418,600</b>	<b>\$ 379,300</b>	<b>\$ 430,200</b>
88,200	88,200	88,200	88,200	88,200	88,200
-	-	-	-	-	-
(112,500)	(787,500)	-	(50,000)	-	-
<b>\$ 426,800</b>	<b>\$ 436,500</b>	<b>\$ 446,500</b>	<b>\$ 456,800</b>	<b>\$ 467,500</b>	<b>\$ 518,400</b>
<b>\$ 2,480,259</b>	<b>\$ 2,508,359</b>	<b>\$ 2,548,259</b>	<b>\$ 2,577,859</b>	<b>\$ 2,619,659</b>	<b>\$ 2,610,559</b>
<b>\$ 733,829</b>	<b>\$ 62,629</b>	<b>\$ 190,729</b>	<b>\$ 258,529</b>	<b>\$ 388,529</b>	<b>\$ 467,629</b>
216.7%	18.0%	53.2%	70.1%	102.4%	108.7%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
112,500	787,500	-	-	-	-
-	-	-	50,000	-	-
<b>112,500</b>	<b>787,500</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>
-	-	-	-	-	40,000
-	-	-	-	-	<b>40,000</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 112,500</b>	<b>\$ 787,500</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>

## FLEET FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 6,250,889	\$ 7,013,257	\$ 1,334,921	\$ 7,444,925
<b>REVENUES</b>				
Intergovernmental	-	-	-	-
Charges for Services	3,061,408	2,805,047	2,769,200	2,769,200
Fines	-	-	-	-
Miscellaneous	295,023	57,786	7,500	7,500
Debt Proceeds	-	-	-	-
Transfers In	178,441	-	-	131,621
<b>Revenue Subtotal</b>	<b>\$ 3,534,872</b>	<b>\$ 2,862,833</b>	<b>\$ 2,776,700</b>	<b>\$ 2,908,321</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 3,534,872</b>	<b>\$ 2,862,833</b>	<b>\$ 2,776,700</b>	<b>\$ 2,908,321</b>
<b>EXPENSES</b>				
Personnel	603,825	559,250	570,900	570,900
Operating	1,092,400	917,805	1,180,400	1,180,400
Non-Recurring Operating	-	-	10,000	10,000
Capital	1,194,834	731,945	60,000	825,247
CIP Capital	-	-	1,560,100	1,560,100
Other	-	-	-	-
Debt Service	105,373	111,889	130,200	130,200
Transfers Out	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 2,996,432</b>	<b>\$ 2,320,889</b>	<b>\$ 3,511,600</b>	<b>\$ 4,276,847</b>
Depreciation	1,072,757	946,570	-	992,000
Elimination of Principal Debt Payments	(101,852)	(104,349)	-	(120,900)
Elimination of Utility Capital	(1,194,834)	(731,945)	-	(2,385,300)
<b>TOTAL EXPENSES</b>	<b>\$ 2,772,503</b>	<b>\$ 2,431,166</b>	<b>\$ 3,511,600</b>	<b>\$ 2,762,600</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 7,013,257</b>	<b>\$ 7,444,925</b>	<b>\$ 600,021</b>	<b>\$ 7,590,646</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 2,398,742</b>	<b>\$ 2,813,689</b>	<b>\$ 600,021</b>	<b>\$ 2,216,049</b>
FB as % of Operating Budget	141.4%	190.5%	34.1%	125.8%

**Notes:**

	BUDGET 2017	ESTIMATED 2017
<b>CIP &amp; Non-Recurring Capital</b>		
Fleet Replacements	1,560,100	1,560,100
<b>CIP Subtotal</b>	<b>1,560,100</b>	<b>1,560,100</b>
Citywide HVAC Replacements	10,000	10,000
Citywide Ext. Facility Painting	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>10,000</b>	<b>10,000</b>
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 1,570,100</b>	<b>\$ 1,570,100</b>

## FLEET FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 7,590,646	\$ 7,638,246	\$ 7,824,246	\$ 7,973,446	\$ 7,995,046	\$ 7,998,746
-	-	-	-	-	-
2,883,700	2,912,500	2,941,600	2,971,000	3,000,700	3,030,700
-	-	-	-	-	-
7,500	7,500	7,500	7,500	7,500	7,500
-	-	-	-	-	-
131,700	131,700	131,700	-	-	-
<b>\$ 3,022,900</b>	<b>\$ 3,051,700</b>	<b>\$ 3,080,800</b>	<b>\$ 2,978,500</b>	<b>\$ 3,008,200</b>	<b>\$ 3,038,200</b>
-	-	-	-	-	-
<b>\$ 3,022,900</b>	<b>\$ 3,051,700</b>	<b>\$ 3,080,800</b>	<b>\$ 2,978,500</b>	<b>\$ 3,008,200</b>	<b>\$ 3,038,200</b>
633,000	655,000	677,800	701,500	726,100	751,600
1,181,000	1,204,600	1,228,700	1,253,300	1,278,400	1,304,000
-	-	21,000	-	-	-
100,000	60,000	60,000	60,000	60,000	60,000
2,025,100	-	1,064,800	694,500	230,800	579,000
-	-	-	-	-	-
131,100	131,000	131,000	131,000	-	-
-	-	-	-	-	-
<b>\$ 4,070,200</b>	<b>\$ 2,050,600</b>	<b>\$ 3,183,300</b>	<b>\$ 2,840,300</b>	<b>\$ 2,295,300</b>	<b>\$ 2,694,600</b>
1,153,100	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
(122,900)	(124,900)	(126,900)	(128,900)	-	-
(2,125,100)	(60,000)	(1,124,800)	(754,500)	(290,800)	(639,000)
<b>\$ 2,975,300</b>	<b>\$ 2,865,700</b>	<b>\$ 2,931,600</b>	<b>\$ 2,956,900</b>	<b>\$ 3,004,500</b>	<b>\$ 3,055,600</b>
<b>\$ 7,638,246</b>	<b>\$ 7,824,246</b>	<b>\$ 7,973,446</b>	<b>\$ 7,995,046</b>	<b>\$ 7,998,746</b>	<b>\$ 7,981,346</b>
<b>\$ 1,168,775</b>	<b>\$ 2,169,923</b>	<b>\$ 2,067,461</b>	<b>\$ 2,205,656</b>	<b>\$ 2,918,556</b>	<b>\$ 3,262,156</b>
64.4%	116.7%	107.3%	112.8%	145.6%	158.7%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
2,025,100	-	1,064,800	694,500	230,800	579,000
<b>2,025,100</b>	<b>-</b>	<b>1,064,800</b>	<b>694,500</b>	<b>230,800</b>	<b>579,000</b>
-	-	-	-	-	-
-	-	21,000	-	-	-
-	-	<b>21,000</b>	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 2,025,100</b>	<b>\$ -</b>	<b>\$ 1,085,800</b>	<b>\$ 694,500</b>	<b>\$ 230,800</b>	<b>\$ 579,000</b>

## FACILITIES MAINTENANCE FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 3,761,738	\$ 1,506,450	\$ 657,417	\$ 1,460,336
<b>REVENUES</b>				
Intergovernmental	-	-	-	-
Charges for Services	1,378,102	1,338,784	1,394,400	1,394,400
Fines	-	-	-	-
Miscellaneous	(678,469)	30,991	27,500	27,500
Debt Proceeds	-	-	-	-
Transfers In	1,280,000	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 1,979,633</b>	<b>\$ 1,369,775</b>	<b>\$ 1,421,900</b>	<b>\$ 1,421,900</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,979,633</b>	<b>\$ 1,369,775</b>	<b>\$ 1,421,900</b>	<b>\$ 1,421,900</b>
<b>EXPENSES</b>				
Personnel	528,437	545,540	660,700	660,700
Operating	677,280	839,543	765,500	797,700
Non-Recurring Operating	-	-	-	-
Capital	30,723	-	8,000	19,500
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	2,999,017	-	-	-
<b>Expense Subtotal</b>	<b>\$ 4,235,456</b>	<b>\$ 1,385,083</b>	<b>\$ 1,434,200</b>	<b>\$ 1,477,900</b>
Depreciation	30,187	30,807	-	34,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	(30,723)	-	-	(19,500)
<b>TOTAL EXPENSES</b>	<b>\$ 4,234,920</b>	<b>\$ 1,415,889</b>	<b>\$ 1,434,200</b>	<b>\$ 1,492,400</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 1,506,450</b>	<b>\$ 1,460,336</b>	<b>\$ 645,117</b>	<b>\$ 1,389,836</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 964,550</b>	<b>\$ 906,670</b>	<b>\$ 645,117</b>	<b>\$ 894,328</b>
FB as % of Operating Budget	80.0%	65.5%	45.2%	61.3%

Notes:	BUDGET 2017	ESTIMATED 2017
<b>CIP &amp; Non-Recurring Capital</b>		
	-	-
<b>CIP Subtotal</b>	-	-
Relocate MSB to Tech. Services Bldg.	-	-
<b>Non-Recurring Operating Subtotal</b>	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ -</b>	<b>\$ -</b>

## FACILITIES MAINTENANCE FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 1,389,836	\$ 1,052,036	\$ 1,040,436	\$ 1,029,936	\$ 1,020,336	\$ 1,011,436
-	-	-	-	-	-
1,543,200	1,581,800	1,621,300	1,661,800	1,703,300	1,745,900
-	-	-	-	-	-
27,500	27,500	27,500	27,500	27,500	27,500
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,570,700</b>	<b>\$ 1,609,300</b>	<b>\$ 1,648,800</b>	<b>\$ 1,689,300</b>	<b>\$ 1,730,800</b>	<b>\$ 1,773,400</b>
-	-	-	-	-	-
<b>\$ 1,570,700</b>	<b>\$ 1,609,300</b>	<b>\$ 1,648,800</b>	<b>\$ 1,689,300</b>	<b>\$ 1,730,800</b>	<b>\$ 1,773,400</b>
733,700	758,900	784,900	811,900	839,900	869,000
1,138,200	825,400	837,800	850,400	863,200	876,100
-	-	-	-	-	-
8,000	8,000	8,000	8,000	8,000	8,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,879,900</b>	<b>\$ 1,592,300</b>	<b>\$ 1,630,700</b>	<b>\$ 1,670,300</b>	<b>\$ 1,711,100</b>	<b>\$ 1,753,100</b>
36,600	36,600	36,600	36,600	36,600	36,600
-	-	-	-	-	-
(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
<b>\$ 1,908,500</b>	<b>\$ 1,620,900</b>	<b>\$ 1,659,300</b>	<b>\$ 1,698,900</b>	<b>\$ 1,739,700</b>	<b>\$ 1,781,700</b>
<b>\$ 1,052,036</b>	<b>\$ 1,040,436</b>	<b>\$ 1,029,936</b>	<b>\$ 1,020,336</b>	<b>\$ 1,011,436</b>	<b>\$ 1,003,136</b>
<b>\$ 585,128</b>	<b>\$ 602,128</b>	<b>\$ 620,228</b>	<b>\$ 639,228</b>	<b>\$ 658,928</b>	<b>\$ 679,228</b>
31.3%	38.0%	38.2%	38.5%	38.7%	38.9%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
-	-	-	-	-	-
-	-	-	-	-	-
250,000	-	-	-	-	-
<b>250,000</b>	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 250,000</b>	<b>\$ -</b>				









## I.T. SERVICES FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ -	\$ 56,686	\$ 326,213	\$ 346,351
<b>REVENUES</b>				
Intergovernmental	-	-	-	-
Charges for Services	705,649	862,816	917,900	917,900
Fines	-	-	-	-
Miscellaneous	1,327	1,009	-	-
Debt Proceeds	-	-	-	-
Transfers In	-	284,151	215,900	215,900
<b>Revenue Subtotal</b>	<b>\$ 706,976</b>	<b>\$ 1,147,975</b>	<b>\$ 1,133,800</b>	<b>\$ 1,133,800</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 706,976</b>	<b>\$ 1,147,975</b>	<b>\$ 1,133,800</b>	<b>\$ 1,133,800</b>
<b>EXPENSES</b>				
Personnel	366,660	423,422	463,000	463,000
Operating	282,255	420,566	279,700	282,800
Non-Recurring Operating	-	-	81,000	30,000
Capital	10,646	88,170	51,100	68,300
CIP Capital	-	-	536,800	500,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 659,560</b>	<b>\$ 932,159</b>	<b>\$ 1,411,600</b>	<b>\$ 1,344,100</b>
Depreciation	1,376	14,321	-	32,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	(10,646)	(88,170)	-	(568,300)
<b>TOTAL EXPENSES</b>	<b>\$ 650,290</b>	<b>\$ 858,310</b>	<b>\$ 1,411,600</b>	<b>\$ 807,800</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 56,686</b>	<b>\$ 346,351</b>	<b>\$ 48,413</b>	<b>\$ 672,351</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 48,210</b>	<b>\$ 244,545</b>	<b>\$ 48,413</b>	<b>\$ 54,563</b>
FB as % of Operating Budget	7.4%	29.0%	5.9%	7.0%

**Notes:**

	BUDGET 2017	ESTIMATED 2017
<b>CIP &amp; Non-Recurring Capital</b>		
Computer Replacements (C)	36,800	-
ERP Software	500,000	500,000
Network Infrastructure Upgrades	-	-
<b>CIP Subtotal</b>	<b>536,800</b>	<b>500,000</b>
Fiber Cable Audit and Survey	-	-
Doc. Mgmt. System Update	30,000	30,000
Computer Replacements (O)	51,000	-
<b>Non-Recurring Operating Subtotal</b>	<b>81,000</b>	<b>30,000</b>
	-	-
	-	-
	-	-
	-	-
	-	-
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 617,800</b>	<b>\$ 530,000</b>

## I.T. SERVICES FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 672,351	\$ 877,751	\$ 1,227,651	\$ 1,428,251	\$ 1,620,951	\$ 1,768,251
-	-	-	-	-	-
1,067,400	1,099,400	1,132,400	1,166,400	1,201,400	1,201,400
-	-	-	-	-	-
-	-	-	-	-	-
-	150,000	-	-	-	-
<b>\$ 1,067,400</b>	<b>\$ 1,249,400</b>	<b>\$ 1,132,400</b>	<b>\$ 1,166,400</b>	<b>\$ 1,201,400</b>	<b>\$ 1,201,400</b>
-	-	-	-	-	-
<b>\$ 1,067,400</b>	<b>\$ 1,249,400</b>	<b>\$ 1,132,400</b>	<b>\$ 1,166,400</b>	<b>\$ 1,201,400</b>	<b>\$ 1,201,400</b>
486,500	503,300	520,700	538,800	557,600	577,100
298,700	376,200	391,100	414,900	426,500	350,600
-	-	-	-	50,000	-
(84,200)	20,000	20,000	20,000	20,000	20,000
232,700	357,200	160,600	125,500	125,500	145,500
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 933,700</b>	<b>\$ 1,256,700</b>	<b>\$ 1,092,400</b>	<b>\$ 1,099,200</b>	<b>\$ 1,179,600</b>	<b>\$ 1,093,200</b>
76,800	20,000	20,000	20,000	20,000	20,000
-	-	-	-	-	-
(148,500)	(377,200)	(180,600)	(145,500)	(145,500)	(165,500)
<b>\$ 862,000</b>	<b>\$ 899,500</b>	<b>\$ 931,800</b>	<b>\$ 973,700</b>	<b>\$ 1,054,100</b>	<b>\$ 947,700</b>
<b>\$ 877,751</b>	<b>\$ 1,227,651</b>	<b>\$ 1,428,251</b>	<b>\$ 1,620,951</b>	<b>\$ 1,768,251</b>	<b>\$ 2,021,951</b>
<b>\$ 188,263</b>	<b>\$ 180,963</b>	<b>\$ 220,963</b>	<b>\$ 288,163</b>	<b>\$ 309,963</b>	<b>\$ 418,163</b>
24.0%	20.6%	24.2%	30.2%	30.0%	45.1%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
98,500	151,000	125,500	125,500	125,500	145,500
84,200	156,200	-	-	-	-
50,000	50,000	35,100	-	-	-
<b>232,700</b>	<b>357,200</b>	<b>160,600</b>	<b>125,500</b>	<b>125,500</b>	<b>145,500</b>
-	-	-	-	50,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	50,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 232,700</b>	<b>\$ 357,200</b>	<b>\$ 160,600</b>	<b>\$ 125,500</b>	<b>\$ 175,500</b>	<b>\$ 145,500</b>