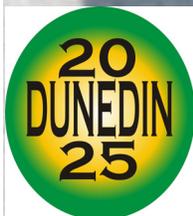


# CAPITAL IMPROVEMENTS ELEMENT



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## INTRODUCTION

While money may not make the world go ‘round, it is necessary for the successful administration of local government budgets. Funds utilized by the City of Dunedin run the gamut from ad valorem taxes to user fees to grant funds. The City divides this money into eleven categories, many of which fund only certain types of projects. For example, the Leisure Services Capital Improvement Fund handles projects related parks and recreation; the Stormwater Utility Capital Improvement Fund pays for maintenance and upgrading of the City’s drainage system. Other categories, such as Capital Improvement, and Renewal and Replacement, allow for expenditures throughout the City’s various departments.

## INVENTORY

The existing public school and public health facilities appear adequate to handle the present school and hospital facilities. In the late 1980s the City sold 12 acres to the Pinellas County School Board for development of Garrison-Jones Elementary School. The School Board has discussed the possibility of one additional elementary school in Dunedin area but there are no current plans to do so. The amount of remaining vacant land is extremely limited, possibly rendering this a moot point. The School District has relocated Dunedin Middle School northwest of its previous location but on same parcel. Dunedin Elementary was constructed just south of the middle school and opened in August of 2007. The Old Dunedin Elementary building will eventually house Curtis Fundamental.

There are no plans for any additional major hospitals in the City. Mease Hospital, which merged with Morton Plant Hospital, continues to expand and improve its facilities within the existing footprint.

For the operating budget, there are many revenue sources of which the City can avail itself. Ad valorem taxes account for approximately 14% of City’s annual operating budget. In FY 07/08 the City had a millage rate of 3.5597, with a projected tax yield \$8.8 million. User fees for public utilities are fees charged to individuals or households for using water, sewer and solid waste collection services. The Stormwater Utility Fee is also included under this rubric. User fees account for 26% of all City revenues, with an estimated FY 07/08 total of \$16.7 million. Franchise fees and utility taxes are fees and taxes collected from utility companies which provide services within City limits. These are based on a percentage of gross revenue of the company. Progress Energy Florida (a producer of electricity) and Clearwater Gas (a natural gas service) are affected by these taxes. The Simplified Telecommunications Tax are revenues from telecommunication companies collected by Florida Department of Revenue and forwarded to municipalities based on a percentage. Affected by this are Verizon (a communications company), and Bright House and Knology (both cable television service enterprises). The Telecommunications Tax accounts for 4% of City’s revenues with a projected total of \$2.7 million.

State Intergovernmental Funds are sales tax and other types of revenues from Florida Department of Revenue. The amount is determined by the municipality’s population. Revenues also come from cigarette taxes and gasoline taxes. A cigarette tax also comes from a Pinellas County allocation. Other shared revenues come from mobile home licenses and alcoholic beverage licenses. In total, these are projected to be \$3.9 million in FY 07/08, comprising approximately 6 % of the City’s revenues.

Tax Increment Financing comes from a Redevelopment Trust Fund established by ordinance in 1988. For every ensuing year, ad valorem taxes generated by the assessed taxable real



property value in excess of the Community Redevelopment District's (CRD) base assessment (1988) are deposited into the Trust Fund. These monies are for administration and projects in downtown area. In FY 07/08 these funds are expected to reach approximately \$980,454 (including reserves, miscellaneous revenue and transfers). Increment financing figures are not included in the projections as funds are to be spent in Community Redevelopment Agency (CRA) District only.

Finally, there are miscellaneous revenues which include occupational licenses, building and development permits, public safety revenues, leases and rentals, interest income and leisure activity fees, cash reserves and interest earnings. These account for 33% of the City's FY 07/08 operating budget, with a projected total of \$20.4 million projected.

There are many revenue sources for capital improvements as well. City Development Fees are charged to new construction to pay capital costs of expanding the service. They are based on the development's impact on the system and cost to improve facilities. There are five such development fees, including Water, Wastewater, Law Enforcement, Fire and Parkland. For FY 07/08, \$637,000 is projected based on new construction estimates.

Pinellas County also has development fees, one of which it shares with municipal governments. The Pinellas County Transportation Impact Fee (TIF) is levied on all new development in Pinellas County. It is collected and distributed within districts by interlocal agreement. The funds are used for accommodating future traffic needs. The City receives 50% of revenue collected within District 4. The County uses its share for county roadways within district or within a contiguous district. However, only \$45,000 is projected for FY 07/08.

The Local Option Gas Tax (LOGT) is levied pursuant to County Commission action. Currently the rate is \$.06 per gallon, and the revenues are only for transportation purposes as outlined in the interlocal agreement. The City received an initial lump sum of \$300,000 when the LOGT was first initiated; \$370,000 is projected for FY 07/08.

The One Cent Optional Sales Tax (OCOST or Penny for Pinellas) is collected pursuant to a Countywide referendum originally held in 1989. For each dollar spent, the OCOST adds a seventh cent to all retail purchases in Pinellas County. This generates approximately \$3 million per year for the City for capital expenditures. In March of 2007, local voters extended the Penny for Pinellas for an additional ten years.

Other revenue sources include borrowing, which can come in several forms. Revenue Bonds are self-supporting bonds secured by the revenue that the investment generates. The user fees retire the debt. The City has issued revenue bonds for water and sewer systems, recreation facilities, and the Grant Field and Englebert Complex renovations. The City recently issued revenue bonds for the Martin Luther King Center and Community Center and also for water, sewer and stormwater capital projects. The remaining debt on the outstanding bonds is \$45.1 million through FY 12/13.

General Obligation Bonds require a referendum of the voters. They are secured by the taxing power of the local government thus providing lower interest rates. Ad valorem and other general revenues are used to retire debt. Capital improvements constructed with these funds should benefit entire City and not just a particular segment. The City currently has no outstanding general obligation bond debt. Industrial Revenue Bonds are bonds issued by local governments for the benefit of a company or an industry. The industry assumes the debt responsibility for the low interest bonds. Local governments can attract industries leading to an expanded tax base and to provide employment opportunities. Dunedin has issued industrial bonds for Mease Hospital, which is responsible for retirement of debt.

Special assessments are additional taxes levied upon properties within a special district.

Properties receive a direct benefit from the capital improvement. The has used assessments to help fund water, sewer and reclaimed water improvements in Spanish Trails. Federal and State Grants and Loans are awarded on a competitive basis. They are a generally non-recurring allocation and cannot be projected. The City has received Community Development Block Grant funds from the US Department of Housing Urban Development (HUD); Safety Grants from the Florida Department of Transportation (FDOT), Hazard Mitigation Grant Program funds from the Federal Emergency management Agency (FEMA) and Flood Mitigation Assistance Program dollars (which were passed through to various homeowners for the elevation of their residences), also from FEMA. State grant programs in which the City has participated included the Community Services Trust Fund, the Community Services Block Grant, the Beach Erosion Control Assistance Program, the Aquatic Plant Control Grant, the Florida Recreation Development Assistance Program and the Highway Beautification Grant

## ANALYSIS

The City's public facility improvement practices includes a review of the level of service (LOS). The City considers whether services are available when reviewing development requests. (LOS) standards were not adopted prior to 1989 comprehensive plan.

The Capital Improvement Program (CIP) sets the stage for capital expenditures that will be incurred during next budget year. The CIP is not limited to public facilities addressed in the comprehensive plan, and generally deals with improvements costing \$5,000 or more. The CIP is prepared and evaluated annually.

A noted above, impact fees are imposed on new development to help pay for expanded facilities. They are specifically earmarked for certain types of capital improvements, including water, wastewater, fire, law enforcement, parkland and transportation. However, as the City nears build-out, there must be less of a dependency on impact fees to pay for capital improvements.

User charges and connection fees are designed to recoup costs of public facilities or services by charging those benefiting from them. These fees pay for the operation and maintenance of the facility and pay off bonds funding the construction of facility. Sanitary sewer, solid waste collection, potable water and stormwater drainage maintenance are all affected by these charges.

An Adequate Facilities Ordinance conditions approval of development upon showing that sufficient facilities are present. Such an ordinance may also support consistency of the CIE with the Regulatory Land Use Plan, provide for the orderly expansion or improvements of public facilities, and reduce the possibility of damage to the environment from use of overburdened facilities. Such ordinance provisions are considered during subdivision, zoning or site-plan process. The City, though, has never adopted such an ordinance.

A moratorium is a temporary hold on development for a specific period of time. It can be imposed on building permits, development approvals or governmental services. It is a valid measure of last resort for protection of local public health, safety and welfare. But before considering such an action, a local government must determine vested rights, specify the geographic extent and specify the time frame and any conditions. A moratorium was imposed in August 2005 for building heights and expired after several months after the City established new building heights in certain areas early in 2006.

Any impact from educational and health facilities is expected to be non-existent. There are no major health facilities planned and no new schools are anticipated.

The fiscal assessment presented here will examine each fund separately and project the funds out over the subsequent five years. Ad valorem tax estimates are based not only the millage



rate, but also on the property valuation. The City is projecting a 3.0 percent increase in the assessed values for each fiscal year based on prior year trend data.

TABLE 1 TAX BASE PROJECTIONS (TOTAL TAXABLE VALUES IN MILLIONS)					
FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
\$ 2,566.5	\$ 2,720.5	\$ 2,883.7	\$ 3,056.7	\$ 3,240.1	\$3,434.6
Source (for this and all following financial projections tables): <i>Capital Improvement Program, Fiscal Years 2007/08 Through 2011/12</i>					

There are a number of separate accounts within the General Fund. The Capital Improvement Fund is used for the replacement of a variety of equipment. It falls under the discretion of the City Commission, and the revenues are based on a transfer from General Fund. The projections could decrease or be eliminated in future years based on projected ad valorem revenue and economic conditions of City.

TABLE 2 CAPITAL IMPROVEMENT FUND PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
\$ 176.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 1,376.0

The Leisure Services Capital Improvement Fund is a renewal and replacement account which allocates monies from the General Fund for recreation and parks equipment and facilities.

TABLE 3 LEISURE SERVICES CAPITAL IMPROVEMENT FUND PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
\$ 95.0	\$ 255.8	\$ 373.6	\$ 392.3	\$ 411.9	\$ 432.5	\$ 454.1	\$ 2415.2

Calculations for the five-year projections are derived from a resolution allocating 30% of prior year audited revenues from recreational services offered.

The Stormwater Utility Capital Improvement Fund comes from a per unit or an equivalent residential unit charge for each structure in the City. The fee was increased to \$6.00 per month and is used exclusively to address stormwater drainage issues through preventative maintenance and major capital improvements. The majority of funds now go entirely for maintenance purposes but increase will allow greater capital expenditures. For FY 07/08, SWFWMD grants and debt pro-

TABLE 4 STORMWATER UTILITY CAPITAL IMPROVEMENT FUND PROJECTIONS (IN 1,000s)							
ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
\$ 717.6	\$ 450.0	\$ 450.0	\$ 450.0	\$ 450.0	\$ 450.0	\$450.0	\$ 3,417.6



ceeds included over \$5 million as they are helping to fund two major projects (Curlew Creek Channel A off-line detention and Hammock Park Rehydration).

As noted above, there are five different parts to the Development Fee Funds:

¢Fire Development Fee

Residential: \$270/unit.

Commercial, Industrial: \$285/3,000 square feet.

Institutional, Public Assembly: \$285/3,000 square feet.

The fee may be waived if a fire sprinkler system, not required by Code, is installed.

¢Law Enforcement Impact Fee

Dwelling Units: \$94.73/unit.

Commercial, Industrial, Warehousing, Public Assembly, Institutional Units: \$0.0082/square foot.

¢Water Development Fee

Residential: \$1,961/unit.

Non-Residential, Commercial, Industrial: \$1,961/25 fixture units.

¢Sewer Development Fee

Residential: \$1,666/unit.

Non-Residential, Commercial, Industrial: \$1,666/25 fixture units.

¢Parkland (Land Dedication)

Applicable to residential only (5 units or more).

Based on number of units proposed, a parkland requirement factor of 6 acres per 1,000 population and the fair market value of the subject parcel.

Parkland donation may substitute for fee but land becoming so scarce this is rarely done.

Credit may also be given when private recreation facilities are provided.

For the projections here, only projects with an active status are considered. The estimated fees from these projects were distributed across the six-year period based on future tax base calculations which were contributed to new construction. Also, no increase in development fees was considered. Finally, interest on the funds is not accounted for.

The Countywide Transportation Impact Fee was created in 1986, when the Pinellas County Board of County Commissioners passed the Transportation Impact Fee Ordinance. For the administration of the TIF, the County was divided into 12 districts. The revenue collected is evenly divided between the district and the County. As noted above, the purpose of the fee is to assure that new development bears a proportionate share of the cost of capital expenditures necessary to meet the transportation needs of the municipalities and the County.

Enterprise Funds are composed of several different accounts. The Utility Fund Renewal and Replacement Account receives revenue from water and sewer charges. These funds maintains the system when equipment wears out and/or becomes obsolete. For FY 07/08, the fund is supplemented by grant funds and by debt proceeds which total over \$ 1,493,000. The Solid Waste Capital Fund provides monies primarily for commercial containers, recycling containers, recycling site development and other recycling equipment. Other equipment and fleet replacement needs are handled by an internal fleet account. Projections are based on the present mode of operation. Finally, the Marina Fund Capital Reserves are derived from revenue from slip rentals and commer-

TABLE 5 DEVELOPMENT FEE PROJECTIONS (IN THOUSANDS)								
	ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
<b>Fire</b>	\$ 152.4	\$ 20.0	\$ 20.0	\$ 20.0	\$ 20.0	\$ 20.0	\$ 20.0	\$ 272.4
<b>Law Enforcement</b>	\$ 25.5	\$ 5.0	\$ 5.0	\$ 5.0	\$ 5.0	\$ 5.0	\$ 5.0	\$ 55.5
<b>Water</b>	\$ 495.6	\$ 75.0	\$ 75.0	\$ 75.0	\$ 75.0	\$ 75.0	\$ 75.0	\$ 945.6
<b>Sewer</b>	\$ 275.0	\$ 90.0	\$ 90.0	\$ 90.0	\$ 90.0	\$ 90.0	\$ 90.0	\$ 815.0
<b>LDO</b>	\$ 637.0	\$ 300.0	\$ 300.0	\$ 300.0	\$ 300.0	\$ 300.0	\$ 300.0	\$ 2,437.0
<b>Total</b>	\$ 1,585.5	\$ 490.0	\$ 490.0	\$ 490.0	\$ 490.0	\$ 490.0	\$ 490.0	\$ 4,525.5

TABLE 6 COUNTYWIDE TRANSPORTATION IMPACT FEE PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY- OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
<b>\$ 236.4</b>	\$ 45.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 428.2

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TABLE 7 UTILITY FUND RENEWAL AND REPLACEMENT ACCOUNT PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY- OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
<b>\$ 817.4</b>	\$ 1,493.0	\$ 1,810.0	\$ 1,072.0	\$ 1,029.0	\$ 1,039.0	\$ 1,410.8	\$ 8,971.2

lease agreements. These assets provide renewal and replacement capability for maintaining the Marina.

As noted above, the Countywide Local Option Gas Tax comes from an additional \$.06 per gallon tax adopted by the Pinellas County Board of County Commissioners. The proceeds are al-

TABLE 8 SOLID WASTE CAPITAL FUND PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY- OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
<b>\$ 43.6</b>	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 283.6

located among the various jurisdictions through an interlocal agreement; a new agreement went into effect September 1, 2007 which increased the municipal share from 25% to 40% and resulted in an additional \$170,000 each year for the City. The money can be used only to improve the transportation system in the county. The projection of payments is derived from the year-end estimate based on average monthly payment; a 2% per annum increase was considered for growth.



TABLE 9 MARINA FUND CAPITAL RESERVE PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
\$ 533.6	\$ 150.0	\$ 150.0	\$ 150.0	\$ 150.0	\$ 150.0	\$ 150.0	\$ 1,433.6

TABLE 10 LOCAL OPTION GAS TAX PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
\$ 322.5	\$ 370.0	\$ 370.0	\$ 370.0	\$ 370.0	\$ 370.0	\$ 370.0	\$ 2,542.5

The Community Development Block Grant is a federal grant program administered by Pinnellas County Community Development Department. Proposals are submitted and reviewed annually according to federal eligibility requirements. The program is competitive so no annual allocation is assured.

The One Cent Optional Sales Tax was renewed in March of 2007. The use of the funds are delineated within the Comprehensive Plan. The projections are based on the City receiving roughly \$3 million per year.

The Facilities Capital Fund comes from a transfer from operating funds from the Facilities Division. Although projects shown, the funds are not projected as there are only a limited number

TABLE 11 ONE CENT OPTIONAL SALES TAX PROJECTIONS (IN THOUSANDS)							
ESTIMATED CARRY-OVER FUNDS	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	TOTAL
\$ 2,370.7	\$ 3,767.2	\$ 3,861.4	\$ 3,957.9	\$ 4,056.9	\$ 4,158.3	\$ 4,262.3	\$ 26,434.7

of projects related to *Dunedin 2025*.

There are other possible revenue sources of which the City can make use, including assessments, which could be used for public works projects. They are calculated by dividing the cost of constructing the project by the properties receiving benefit from the project. This arrangement works well for items such as sidewalks or sewer lines. The City has not utilized assessments to a great extent, as sources such as the OCOST has provided funding mechanisms for major capital projects without resorting to assessing property owners directly. Recent assessments, though, have included dredging of Harborview Villas area and extending sewer service into Spanish Trails subdivision.

The creative application of user fees by the City is somewhat limited by the bond covenants for the Water and Wastewater Treatment Plants. The City can put aside 5% of the gross revenues from user rates for maintenance purposes. The City can thus raise rates or reduce costs in order to achieve the optimum balance of maintenance revenues.

In reviewing the plans of the state, the county and other agencies leads to the realization that there are very few capacity-related projects affecting Dunedin. The improvements are much



more maintenance-related than anything else.

There are several State of Florida projects that will affect Dunedin. The Florida Department of Transportation's adopted Work Program includes the following items:

- Resurfacing of Alternate US 19 from north of Monroe Street to Curlew Road, with preliminary engineering (PE) (\$976,000) in FY 07/08 and construction (\$3,842,840) in FY 09/10.

- Resurfacing of SR 580 from east of Overcash to US 19 and from Pinehurst to west of Keene Road, with PE for both segments in FY 07/08, and construction in FY 09/10. The City would like to work with FDOT in making SR 580 more pedestrian friendly and in improving its aesthetic appeal

- Reconstruction with frontage roads for US 19 from north of SR 580 to north of CR 95. Although work is scheduled to begin in FY 11/12, this would only marginally impact properties in City on western right-of-way line as it is mostly in the Planning Area. This is the only capacity-related non-City agency project that should be added to the City's CIE project listing. FDOT is the sole provider of funds for this project and the City has no control over this project or any potential slippages due to funding inequities on the part of FDOT. Since this is a non-City agency, the expenditure and revenue are not included in the totals in Tables 31 and 32

The Florida Department of Environmental Protection (DEP) is responsible for any improvements on Caladesi or Honeymoon Islands and would not involve the City unless water demand is increased significantly. The City Commission has opposed any additional commercial on Honeymoon Island. FDEP has proposed improvements to Honeymoon Island, and these new facilities have included a pier, a canoe and kayak launch and landing point, rental cabins for overnight stays, a bike path, parking area expansion and improvements to the Visitor Center. The City Commission has opposed rental cabins for overnight stays and canoe/kayak launching facilities. FDEP's Caladesi Island State Park Unit Management Plan draft document proposes expansion of existing facilities, including an elevated walkway, additional picnic shelters and a playground. These latter items would not affect the City's ability to serve the barrier island.

Most of Pinellas County's capacity-increasing projects have been completed. The CR 1 widening from Curlew Road north to City Limits commenced in FY 99/00 and was completed. Improvements to CR 1 and Belcher will assist in the accommodation of future traffic. With the northerly extensions, Belcher Road will provide parallel relief to US 19, while the Keene Road widening has extended the multi-lane configuration of CR 1 to the south and the north. New projects include the repair of the Dunedin Causeway Bridges, with \$10,000 budgeted for FY 07/08 and \$800,000 for FY 08/09 for replacement of the fender system. Additionally, \$100,000 is scheduled for FY 09/10 for a Project Development and Environmental (PD&E) Study for a bridge replacement.

For Stormwater Drainage, Pinellas County's CIP shows "Improvements to the Curlew Creek channel to mitigate channel erosion" from Republic Drive to Belcher Road in Planning Area. The funding spread out over several years, with \$20,000 for Professional Services in FY 07/08 and FY 08/09; \$1,500,000 for construction in FY 07/08; and another \$4,000,000 in FY 08/09. Finally, \$15,000 and \$40,000 are slated for Testing in FY 07/08 and FY 08/09, respectively. This money will come from OCOST and SWFWMD grants.

Other Pinellas County projects include the following:

€\$1,000,000 budgeted in FY 11/12 for “renourishment of beach and construction of a sand retention structure to improve conditions for recreation in state park area” for Honeymoon Island.

€Northwest Pinellas Resource Protection Plan, a project which includes the “open water region bounded east and west by the coastal mainland shoreline and the barrier island chain, extending 21 miles from SR 688... northward to the Anclote River... .” This would subsume St. Joseph’s Sound. The project is to address pollutant loadings and other impacts from all contributing drainage basins. For professional services, \$150,000 has been allocated in FY 07/08 and FY 09/10, \$160,000 in FY 08/09, and another \$15,000 in FY 09/10.

€For the construction and testing of overpasses on the Fred Marquis Pinellas Trail, \$133,850 has been budgeted in FY 07/08 and 10/11, \$200,000 in FY 09/10, and \$133,850 in FY 10/11. The City has one overpass over Alternate US 19 at northern City Limits so this may be affected.

The Southwest Florida Water Management District (SWFWMD) is participating with the City in assisting in financing construction of transmission mains and storage facility for the reclaimed water system. Also, SWFWMD is working with the City in assisting in financing the development of brackish water sources. Although SWFWMD owns and manages Jerry Lake for flood control, no projects are planned until the previous owner (who deeded the property to SWFWMD) dies. SWFWMD is also participating with the County in Curlew Creek projects and the St. Joseph’s Sound project listed above.

Tables 12 through 30 present the CIE Project Listing. They show the projects anticipated to be undertaken utilizing the various funds and fees discussed above. This project listing is part of the adopted *Dunedin 2025-The Comprehensive Plan*.

The CIE has been effective in implementing the provisions of the comprehensive plan. The CIE list has been expanded considerably through comprehensive plan amendments. *Dunedin 2025* will continue to guide development of the annual Capital Improvement Program. Information on the objectives and policies relevant to projects included in CIP is provided to the Budget Office. The Comprehensive Plan Evaluation and Monitoring Committee (EMC) reviews the CIP and recommends approval. The EMC has raised issues regarding the selling of parklands and the elimination of septic tanks. The CIP projects are “folded” back into *Dunedin 2025* through annual amendments.

One issue that deserves mention is that of stormwater drainage. Numerous circumstances caused the City to re-examine drainage improvements, one of which was that the original Master Drainage Plan (MDP) was 20 years old. Also, the priority projects of this original MDP were completed. Finally, the costs and inclusiveness of the previously listed projects is a big concern. Thus, the MDP was updated during FY 03/04. The results showed the need for over \$25 million in improvements over next 20 years. The increased Stormwater Utility fees, though, will assist with the implementation.

The financial feasibility of any plan is quite important. The analysis here looks at both the macro and micro components. Tables 31 and 32 show the projected revenues and expenditures, respectively. While this provides an interesting assessment, a direct comparison of the ratio of total revenues to total expenditures over the six year period gives erroneous results. A proper

TABLE 12 CIE PROJECT LISTING: CAPITAL IMPROVEMENT FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PRO- JECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A		229704	FD	EMS Equipment Life Packs	Replacement	Ongoing	10.0	10.0	10.0	10.0	10.0	10.0	10.0			
N/A		229705	FD	Air Packs	Replacement	Ongoing	9.0	225.0	9.0	9.0	9.0	9.0	9.0			
N/A		229802	FD	Bunker Gear	Replacement	Ongoing	12.0	20.0	20.0	20.0	20.0	20.0	20.0			
N/A		220002	FD	Fire Hose	Replacement	Ongoing	15.0	15.0	15.0	15.0	15.0	15.0	15.0			
N/A		229703	FD	Radios	Replacement	Ongoing	7.0	12.0	12.0	12.0	12.0	12.0	12.0			
N/A		160101	MIS	PC Replacement Program	Replacement	Ongoing	75.0	75.0	75.0	75.0	75.0	75.0	75.0			
N/A		160501	MIS	Network Sys- tems	Replacement	Ongoing	75.0	25.0	75.0	75.0	75.0	75.0	75.0			
					TOTALS		203.0	382.0	216.0	216.0	216.0	216.0	216.0			

TABLE 13 CIE PROJECT LISTING: COMPUTER CAPITAL IMPROVEMENT FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PRO- JECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A		160702	MIS	Document Imaging	Expansion of System	15.0	15.8	15.0								
					TOTALS	15.0	15.8	15.0								



**TABLE 14  
CIE PROJECT LISTING: COUNTY GAS TAX FUND**

COMP PLAN		PROJECT RECOGNITION					CAPITAL IMPROVEMENT BUDGET (x \$1000)									
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
TR	I-B	630002	STR	Street Resurfacing	Maintenance	Ongoing	550.0	500.0	500.0	500.0	500.0	500.0	500.0	1,600.0	1,600.0	1,600.0
TR	II-A-2	630003	STR	Sidewalk Rehabilitation	Public Safety	Ongoing	55.0	55.0	55.0	55.0	55.0	55.0	55.0	220.0	220.0	220.0
TR	I-B	630004	STR	Road Repair Materials	Maintenance	Ongoing	35.0	35.0	35.0	35.0	35.0	35.0	35.0	140.0	140.0	140.0
FLU	F-2	630302	STR	Brick Streets	Road Improvement	Ongoing	155.0	100.0	100.0	100.0	100.0					
TR	II-A-2	630601	STR	Sidewalk Extensions	Pedestrian Safety	Ongoing	35.0	25.0	15.0							
TR	I-B	630803	TC	Pavement Striping	Citywide Maintenance	Ongoing		40.0	20.0	20.0	20.0	20.0	20.0	100.0	100.0	100.0
TR	I-B	630804	TC	Signage Replacement	Citywide Maintenance	Ongoing		20.0	20.0	20.0	20.0	20.0	20.0	100.0	100.0	100.0
TR	II-D-1	630801	STR	Roanoke Street Sidewalk	Safety	Carry-over		75.0								
TR	II-A	630802	TC	Pinellas Trail Crossings	Striping for Safety	50.0		50.0					60.0	70.0	80.0	90.0
N/A		619902	TC	Traffic Calming	Traffic and Pedestrian Safety	Ongoing	50.0	20.0	20.0	20.0	20.0	20.0	20.0	100.0	100.0	100.0
					TOTALS	50.0	880.0	920.0	765.0	750.0	750.0	650.0	710.0	2,330.0	2,340.0	2,350.0



TABLE 15 CIE PROJECT LISTING: FACILITIES CAPITAL FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTIFICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A		640303	PW/FAC	HVAC Replacement	Scheduled	Ongoing	18.0	12.0	10.0	8.0	6.0	6.0	6.0	12.0	12.0	12.0
N/A		640305	PW/FAC	Floor Replacement	Scheduled	Ongoing	5.0	5.0	5.0	3.0	2.0	2.0	4.0	6.0	6.0	6.0
N/A			PW/FAC	Roof Replacement Technical Services	Scheduled	225.0			225.0							
ROS	IV-B-1		PW/FAC	Roof Replacement Nature Center	Scheduled	25.0			25.0							
N/A		640802	PW/FAC	Storage Facility Maintenance	Scheduled	55.0	9.0	46.0	46.0							
ROS	IV-B-1	640801	PW/FAC	Scotsdale Park Roof Replacement	Scheduled	15.0		15.0								
N/A		640803	Public Service Building	Re-organization Space Needs	600.0			600.0								
					TOTALS	920.0		32.0	311.0	11.0	8.0	8.0	10.0	18.0	18.0	18.0

TABLE 16 CIE PROJECT LISTING: FIRE DEVELOPMENT FEE FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTIFICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET T FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
There are no projects scheduled at this time.																



TABLE 17 CIE PROJECT LISTING: FLEET VEHICLE REPLACEMENT FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A		620102	FM	Vehicles	Replacement	Ongoing	357.9	832.7	675.5	1,457.4	1,063.8	1,014.6	396.2			
N/A			FM	Vehicles	Debt Service	Ongoing	615.8	478.5	566.9	678.5	805.5	805.5	938.2			
					TOTALS		973.7	1,311.2	1,242.4	2,135.9	1,869.3	1,820.1	1,334.4			

TABLE 18 CIE PROJECT LISTING: GRANTS																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
There are no projects scheduled at this time.																

TABLE 19 CIE PROJECT LISTING: LAND DEDICATION ORDINANCE																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
There are no projects scheduled at this time.																



TABLE 20 CIE PROJECT LISTING: LAW ENFORCEMENT DEVELOPMENT FEE FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
There are no projects scheduled at this time.																

TABLE 21 CIE PROJECT LISTING: LEISURE SERVICES CAPITAL IMPROVEMENT FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
ROS	IV-B-1	429506	LS/ REC	Tennis Court Resurfacing Program	Public Safety	Ongoing		19.0	5.0	5.0	5.0	5.0	5.0	25.0	30.0	35.0
ROS	IV-B-1	469301	LS/PKS	Playground Equipment	Replacement	Ongoing		41.0	20.0	20.0	20.0	20.0	20.0	100.0	150.0	200.0
ROS	IV-B-1	469503	LS/ REC	Fence Replacement, Jerry Lake, Tennis Courts	Public Safety	Ongoing		20.0						30.0		30.0
ROS	III-B	469502	LS/PKS	Athletic Field Renovation and Repair	Public Safety	Ongoing		20.0	20.0	20.0	20.0	20.0	20.0	100.0	150.0	200.0
ROS	III-B	420103	LS/ REC	Facilities Furnishings, Sound System Hale Center	Program Enhancement Revenue	10.0		10.0	10.0	10.0	10.0	10.0	10.0	50.0	75.0	75.0
ROS	IV-B-1	460103	LS/PKS	Park Amenities	Benches, Picnic Tables, Grills	Ongoing		15.0	20.0	20.0	20.0	20.0	20.0	100.0	150.0	150.0
ROS	III-A	420702	LS/ REC	Highlander Pool Aquatic Center Design/ Study	Public Safety	Ongoing	112.5	115.0								
ROS	III-A	469301	LS/PKS	Community Center Play-ground Shade Cover	Public Health	41.0		41.0					55.0		65.0	
ROS	IV-B-1	469301	LS/PKS	Playground Equipment Maintenance	Public Safety	Ongoing		15.0	15.0	15.0	15.0	15.0	15.0	75.0	80.0	80.0
ROS	IV-B-1	429506	LS/PKS	Elizabeth Skinner Park Basketball Court	Public Safety	Ongoing		4.0						8.0		8.0



TABLE 21 (CONTINUED)																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTIFICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
ROS	IV-B-1	460103	LS/PKS	Park Amenities Shelter, Elizabeth Skinner Park	Replacement	26.6		26.6						30.0		
ROS	IV-A-1	460103	LS/PKS	Park Amenities Bridge to Harris Property	Public Access	20.0		20.0						30.0		
ROS	III-A	420103	LS/REC	Facilities Furnishings, MLK Center Security Camera System	Public Safety	10.0		10.0						15.0		
ROS	IV-B-1		LS/REC	Pram Shed	Repair	Ongoing		10.0	2.0	2.0	2.0	2.0	2.0	20.0	20.0	25.0
ROS	IV-B-1		LS/PKS	Hammock Park Bathroom	Replacement	Ongoing		10.0	10.0	10.0	10.0					
					TOTALS	107.6	112.5	376.6	102.0	102.0	102.0	92.0	145.0	583.0	720.0	803.0

TABLE 22 CIE PROJECT LISTING: MARINA CONSTRUCTION FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTIFICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
ROS	IV-B-1	490701	LS/MAR	Seawall Repairs	Corrective Repair/Preventive Maintenance	58.0		35.0								
ROS	IV-B-1	490703	LS/MAR	Catwalk Deck Replacement	Worn Out Safety Issue	88.0		88.0								
ROS	IV-B-1	490702	LS/MAR	Boardwalk Replacement	Worn Out Decking	50.0		50.0								
ROS	III-A	490801	LS/MAR	Aluminum Floating Dock	Safer Boat Ramp Docking	60.0		60.0								
ROS	IV-B-1		LS/MAR	A,B,C Dock Replacement	Life of Structural Framing Worn Out	1,200.0							1,200.0			
CCM	II-A-1	449801	LS/MAR	Dredging	Maintain Navigable Depth	1,200.0									1,400.0	
					TOTALS	2,656.0		233.0					1200.0		1,400.0	



**TABLE 23  
CIE PROJECT LISTING: ONE CENT OPTIONAL SALES TAX FUND**

ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTIFICA- TION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A			ENG	South Douglas	Traffic/ Pedes- trian Safety	500.0								500.0		
N/A			STR	Transfer to County Gas Tax Fund	Transfer	Ongoing	350.0	370.0	340.0	340.0	340.0	340.0	340.0	1,700.0	1,700.0	
ROS	IV-B-1		LS	MLK Center Debt	Debt Payment	2,800.0	152.6	222.0	222.0	222.0	213.0					
ROS	IV-B-1		LS	Community Center	Debt Payment	9,900.0	661.3	721.3	719.6	722.0	718.5	719.8	721.2	3,600.0	3,600.0	
N/A			EDH	Patricia Avenue Improvements	Economic Development	1,000.0		500.0	500.0							
N/A		160701	MIS	Online Mu- nicipal Appli- cations	E-Government Initiatives	Ongoing		50.0	50.0							
N/A		160501	MIS	Network System Re- placement	System Re- placement	Ongoing		50.0	50.0							
TR	I-B		ENG	Michigan Boulevard Reconstruc- tion	Street Im- provements	3,000.0				3,000.0						
TR	I-B		ENG	Pinehurst Road Recon- struction	Street Im- provements	3,000.0		450.0	3,000.0							
TR	I-B		ENG	San Christo- pher Recon- struction	Street Im- provements	5,300.0					2,500.0	2,800.0				
N/A			ENG	SR 580 Streetscape	Economic Revitalization	TBD		100.0								
STM	B-1		ENG	President Street Outfall	Flood Mitiga- tion	2,400.0						250.0	2,100.0			
STM	B-1		ENG	Orangewood Outfall	Flood Mitiga- tion	1,700.0							200.0	1,500.0		
N/A			ENG	Wastewater Plant En- hancements	Perimeter Buffer	150.0		150.0								
N/A			STRM	Stormwater Fund Transfer	Transfer	1,236.0		1,230.0								



TABLE 23(CONTINUED)																
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTIFICA- TION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A			STR	Public Service Building Transfer	Transfer	300.0		300.0								
N/A			CRA	Downtown Parking	Transfer	750.0	250.0	250.0								
N/A			CRA	Skinner/Alt US 19	Transfer	450.0		450.0								
TR	II-A		LS	Bike/Ped/ Trail Park Connections	Interconnectiv- ity	800.0									800.0	
CCM	III-A		LS	Environ- mental Educa- tion Center	Replace Nature Center	2,000.0								2,000.0		
N/A			FIRE	Fire Admin. Building Expansion	Space Needs	326.0							326.0			
N/A			LIB	New Public Library	Set-Aside to Leverage Grants	2,000.0								2,000.0		
					TOTALS	37,612.0	1,419.9	4,843.3	4,881.6	4,284.0	3,771.5	4,109.8	3,687.2	11,300. 0	6,100.0	



**TABLE 24**  
**CIE PROJECT LISTING: RENEWAL AND REPLACEMENT FUND**

COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI-FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
PW	E-1	518607	WTR	Water Meter Rehabilitation	Billing Accuracy	Ongoing	200.0	200.0	32.0	32.0	32.0	32.0	32.0	160.0	160.0	160.0
PW	A-1	519301	WTR	R/O Plant Equipment	Sinking Fund	Ongoing	95.0	95.0	95.0	95.0	95.0	95.0	95.0	475.0	475.0	475.0
PW	B-2	519301	WTR	Membrane Replacement	Replacement	Ongoing			500.0	500.0				800.0	800.0	800.0
PW	E-1	519401	WTR	Hydrant Program	Repair and Replacement	Ongoing	18.0	15.0	15.0	15.0	15.0	15.0	15.0	75.0	75.0	75.0
PW	A-1	519502	WTR	Wellfield Maintenance and Rehabilitation	Water Production and Monitoring	Ongoing	120.0	120.0	120.0	120.0	120.0	120.0	120.0	600.0	600.0	600.0
WW	A-1	529803	WW	Sewer Line R&R	Repair Mains and Services	Ongoing	108.0	60.0	60.0	60.0	60.0	60.0	60.0	300.0	300.0	300.0
WW	H-2	528505	WW	Plant Process Equipment	Repair and Replace	Ongoing	250.0	250.0	350.0	300.0	300.0	300.0	300.0	1,500.0	1,500.0	1,500.0
WW	A-1	528510	WW	Lift Stations	Improvements	Ongoing	90.0	45.0	45.0	45.0	45.0	45.0	45.0	200.0	200.0	200.0
WW	A-3	529502	WW	Manhole Repair	Repair and Replace	Ongoing	50.0	30.0	30.0	30.0	30.0	30.0	30.0	150.0	150.0	150.0
WW	H-2	528604	WW	Laboratory Equipment	Repair and Replace	Ongoing	10.5	10.0	5.0	10.0	5.0	5.0	10.0	50.0	50.0	50.0
WW	A-1	529904	WW	Contracted Pipe Lining Projects	Insituform	Ongoing	175.0	80.0	80.0	80.0	80.0	80.0	80.0	400.0	400.0	400.0
PW	B-2	518004	WTR	Waterline Upgrades	Replacement of Old Pipes	Ongoing	710.0	300.0	300.0	450.0	300.0		300.0	1,500.0	1,500.0	1,500.0
N/A		510102	WTR	Direct Drilling Contract	Boring Services	Ongoing	15.0	15.0	15.0	15.0	15.0	15.0	15.0	75.0	75.0	75.0
PW	A-1	510202	WTR	Distribution Equipment	Replacement	Ongoing		10.0	25.0	25.0	25.0	25.0	25.0	125.0	125.0	125.0



TABLE 24 (CONTINUED)																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI-FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
WW	A-1	520103	WW	Collections Equipment	Repair and Replace	Ongoing	15.0	15.0	30.0	15.0	20.0	20.0	20.0	50.0	50.0	50.0
PW	A-1	510702	WTR	New Telemetry	Replacement	550.0	50.0	500.0							600.0	
WW	H-2	520401	WW	Computer Upgrades	Replacement	Ongoing	15.0	5.0	5.0	5.0	15.0		5.0	50.0	50.0	50.0
WW	H-2	520801	WW	Lift Station No. 15 Yard Piping	Replacement	800.0		150.0	650.0							
WW	H-2		WW	Alternative Disinfection	Technology Upgrade	2,750.0			150.0				520.0	2,000.0		
WW	H-2		WW	Tractor Trailer and Tank	Sludge Hauling	150.0				150.0						
N/A		510608	WTR	Ground Storage Tank Painting	Maintenance	Ongoing	90.0							200.0		
PW	A-1	510703	WTR	Transfer Pumps	Upgrade-Electrical Efficiency	449.8	24.8	425.0								
PW	A-1	510602	WTR	Green Sand Filter Media	Rehabilitation	Ongoing	83.0			75.0		50.0		125.0	125.0	125.0
PW	A-1	510606	WTR	Valve Program	Repair and Replacement	Ongoing	15.0	15.0	15.0	15.0	15.0	15.0	15.0	75.0	75.0	75.0
PW	A-1	510603	WTR	Potable Water Meter Reading Automation	Efficiency and Conservation	1,100.0	245.7	491.5	245.8						1,200.0	
PW	B-5	510607	WTR	Backflow Preventers	Public Health	Ongoing	200.0	100.0	35.0	35.0	35.0	35.0	35.0	175.0	175.0	175.0
CCM	IV-D-2		WTR	Storage Building Hardening/ Replacement	Hurricane Protection	400.0			400.0							



TABLE 24 (CONTINUED)																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE-MENT	GOAL OBL. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI-FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
WW PW	A-1 A-1	510801	WTR and WW	Causeway Utilities	Pipe Replacement	2,500.0		200.0	2,300.0							
WW	H-2	520802	WW	Lift Station No. 15 Force Main	Replacement Through Golf Course	400.0		400.0								
WW	E-1	510403	RC	Reclaimed Water Main	Maintenance	Ongoing	50.0	10.0	10.0	10.0	10.0	10.0		75.0	500.0	1,000.0
WW	E-1	510306	RC	Reclaimed Water Equipment	Maintenance	Ongoing	20.0	4.0	4.0	4.0	4.0	4.0		150.0	300.0	500.0
WW	E-1	510505	RC	Reclaimed Meter Replacement	Residential Maintenance	Ongoing	25.0	5.0	5.0	5.0	5.0	5.0		30.0	50.0	75.0
WW	E-1	510105	RC	Reclaimed Large Meters	Replacement	Ongoing	12.0	3.0	3.0	3.0	3.0	3.0		20.0	30.0	75.0
WW	E-1	510803	RC	Reclaimed Water Meter Reading Automation	Efficiency and Conservation	290.0		145.0								
WW	E-1	510707	RC	Reclaimed Mains Subdivisions	7 Subdivision Expansion	1,276.0	790.0	486.0								
WW	E-1	510707	RC	Reclaimed Subdivisions	SWFWMD Match	1,276.0	790.0	486.0								
WW	E-1	520203	WW	Reclaimed Pumps	Added Capacity and Backup	511.6	36.6	475.0								
					TOTALS	12,453.4	4,303.6	5,145.5	5,524.8	2,094.0	1,229.0	964.0	1,722.0	9,360.0	9,565.0	8,535.0



TABLE 25 CIE PROJECT LISTING: SEWER DEVELOPMENT FEE FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
WW	F-2	520001	WW	Sewer System Expansion	Ensure Public Health	Ongoing	50.0	50.0	50.0	50.0	50.0	50.0	50.0	250.0	250.0	250.0
					TOTALS		50.0	50.0	50.0	50.0	50.0	50.0	50.0	250.0	250.0	250.0

TABLE 26 CIE PROJECT LISTING: SOLID WASTE CAPITAL FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (x \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
SW	E-1	548902	SW	Commercial Containers	Replacements/ New Business	Ongoing		20.0	20.0	20.0	20.0					
SW	E-1	5480601	SW	Rolloff Containers	Replacements/ New Business	Ongoing		20.0	20.0	20.0	20.0					
					TOTALS			40.0	40.0	40.0	40.0					



TABLE 27 CIE PROJECT LISTING: STORMWATER UTILITY CAPITAL IMPROVEMENT FUND																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
CCM	III-D-3	539805	PW/ STRM	Public Educa- tion	NPDES BMP	7.5	1.5	1.5	1.5	1.5	1.5					
STM	C	539804	PW/ STRM	Citywide Stormdrain Upgrade	Drainage Im- provements	Ongoing	35.0	32.0	32.0	30.0	30.0	30.0	25.0	80.0	80.0	60.0
N/A		530401	PW/ STRM	Exotic Plant Removal Pro- gram	Maintenance	Ongoing		30.0								
CCM	II-B-1	530501	PW/ STRM	Curlew Creek ChannelA	Off-line Deten- tion	717.0	102.0	853.4	45.0							
CCM	II-B-1	530506	PW/ STRM	Hammock Park Rehydration	Cedar Creek Basin Improve- ments	943.6	41.1	842.5	60.0							
STM	C	530203	PW/ STRM	Pipe Rehabilita- tion	Pipe Lining	2,456.0	206.0	250.0	300.0	300.0	250.0	250.0	250.0	640.0		
CCM	II-B-1	530501	PW/ STRM	Curlew Creek Channel A	SWFWMD/ County Match	777.0		853.4								
CCM	II-B-1	530506	PW/ STRM	Hammock Park Rehydration	SWFWMD Match	912.5		852.5	60.0							
STM	C	530801	PW/ STRM	San Christopher and Bass	Drainage Im- provements	260.0		260.0								
STM	C		PW/ STRM	Dunedin Isles Estates	Drainage Im- provements	1,847.0			923.0	923.0						
STM	E-5	530301	PW/ STRM	Fleet/Solid Waste Storm- water Filter System	NPDES BMP	110.0					110.0					
STM	C	530602	PW/ STRM	Citywide Canal Cleaning	Maintenance	100.0	20.0	20.0	20.0							
STM	C		PW/ STRM	Vac-Truck	CDS Filter Maintenance	280.0					280.0					
STM	C	530802	PW/ STRM	Dunedin High School Ditch	Bank Stabiliza- tion Cedar Creek	185.0		185.0								



TABLE 27(CONTINUED)																
COMP PLAN		PROJECT RECOGNITION				CAPITAL IMPROVEMENT BUDGET (X \$1000)										
ELE-MENT	GOAL OBJ. POLICY	PRO-JECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI-FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI-FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A		530803	PW/STRM	Confined Space Equipment	Upgrade and Replacement	54.0		24.0						30.0		
STM	C	530804	PW/STRM	Baywood Shores Tide Valves	Mitigate Street Flooding	46.0	6.0	40.0								
STM	C	530505	PW/STRM	Rosewood Ditch	Bank Stabiliza-tion	750.0		750.0								
STM	C	530506	PW/STRM	Lake Suemar Stormwater Pond	Cedar Creek Improvements	440.0		440.0								
STM	E-5		PW/STRM	Storm Filter System	TMDL BMP	2,700.0					370.0	370.0	370.0	533.0	533.0	533.0
					TOTALS	12,585.6	4,11.6	5,434.3	1,441.5	1,254.5	1,041.5	650.0	645.0	1,283.0	613.0	593.0

TABLE 28 CIE PROJECT LISTING: TRANSPORTATION IMPACT FEE FUND																
COMP PLAN		PROJECT RECOGNITION				PROJECT RECOGNITION										
ELE-MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI-FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR-RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
N/A		610101	TC	Traffic Signal Upgrades	Traffic Safety	Ongoing	50.0	50.0	50.0	50.0	50.0	50.0	50.0			
					TOTALS		50.0	50.0	50.0	50.0	50.0	50.0	50.0			



TABLE 29 CIE PROJECT LISTING: WATER DEVELOPMENT FEE FUND																
COMP PLAN		PROJECT RECOGNITION					CAPITAL IMPROVEMENT BUDGET (X \$1000)									
ELE- MENT	GOAL OBJ. POLICY	PROJECT NUMBER	REQUEST	PROJECT NAME	PROJECT JUSTI- FICATION	FUND PROJECT COST	PRIOR YEAR BUDGET	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028
PW	A-1	519404	WTR	Wellfield Up- grade	Increase Raw Water	Ongoing	200.0	200.0	200.0							
					TOTALS		200.0	200.0	200.0							

TABLE 30 CIE PROJECT LISTING: TRANSPORTATION PROJECTS BY OTHER AGENCIES																
PROJECT RECOGNITION						CAPITAL IMPROVEMENT BUDGET (X \$1000)										
AGENCY	PROJECT NUMBER	PROJECT NAME	LIMITS	PROJECT TYPE	PROJECT PHASE	CUR- RENT BUDGET FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	CIE FY 2014 2018	CIE FY 2019 2023	CIE FY 2024 2028		
FDOT*	2567742	US 19	North of SR 580 to North of CR 95	Add lanes and Reconstruct	Preliminary Engineering				1.0	7,147.0						
			TOTALS						1.0	7,147.0						

\*FDOT's fiscal year runs July 1 through June 30. FDOT is completely responsible for the funding of this capacity improvement.



Notes: (Tables 12 through 30)

AC = All Centers  
ADM = Administration  
AR = Aquifer Recharge  
CC = City Clerk  
CCM = Conservation and Coastal Management  
CIE = Capital Improvements  
CIF = Capital Improvement Fund  
CM = City Manager  
COM = City Commission  
C.U.P = Consumptive Use Permit  
CRA = Community Redevelopment Agency  
CS = Community Services  
EDH = Economic Development and Housing  
ENG = Engineering  
FAC = Facilities Maintenance  
FD = Fire  
FIN = Finance

FLU = Future Land Use  
FM = Fleet Maintenance  
HR = Human Resources  
HS = Housing  
IC = Intergovernmental Coordination  
LDO = Land Dedication Ordinance Fund  
LIB = Library  
LS = Leisure Services  
LSCIF = Leisure Services Capital Improvement Fund  
MIS = Management Information Systems  
OST = Optional Sales Tax  
PKS = Parks  
PW = Potable Water  
PWU = Public Works and Utilities  
RC = Reclaimed Water  
REC = Recreation  
ROS = Recreation and Open Space

R&R = Renewal and Replacement  
SDFF = Sewer Development Fee  
STM = Stormwater  
STR = Streets  
STRM = Stormwater Maintenance  
SW = Solid Waste  
SWFWMD = Southwest Florida Water Management District  
SWUF = Stormwater Utility Fee  
TC = Traffic Control  
TR = Transportation  
WDFF = Water Development Fee  
WTR = Water  
WW = Wastewater

Source (for all CIE Project Listing Tables 12 through 29): *Capital Improvement Program, Fiscal Years 2007/08 Through 2012/13*  
(for CIE Project Listing Table 30): *Pinellas County MPO Transportation Improvement Program for FY 2007/08 – 2011/12*



feasibility analysis must make some adjustments, including the following:

☐ On the expenditure side, those items denoted as “N/A” in the project listings must be removed. This includes some projects in OCOST, Renewal and Replacement,

TABLE 31 CAPITAL IMPROVEMENTS SUMMARY: REVENUES (IN THOUSANDS)							
SOURCE	CARRY- OVER	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
<b>CI Fnd</b>	\$ 176.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 200.0	\$ 200.0
<b>LSCIF</b>	\$ 95.0	\$ 255.8	\$ 373.6	\$ 392.3	\$ 411.9	\$ 432.5	\$ 2,415.2
<b>Dev Fees</b>	\$ 1,585.5	\$ 490.0	\$ 490.0	\$ 490.0	\$ 490.0	\$ 490.0	\$ 490.0
<b>TIF</b>	\$ 236.4	\$ 45.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0
<b>R &amp; R</b>	\$ 817.4	\$ 1,493.0	\$ 1,810.0	\$ 1,072.0	\$ 1,029.0	\$ 1,039.0	\$ 1,410.8
<b>S W Fnd</b>	\$ 43.6	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0
<b>MC Fnd</b>	\$ 533.3	\$ 150.0	\$ 150.0	\$ 150.0	\$ 150.0	\$ 150.0	\$ 150.0
<b>SUCIF</b>	\$ 717.6	\$ 450.0	\$ 450.0	\$ 450.0	\$ 450.0	\$ 450.0	\$ 450.0
<b>LOGT</b>	\$ 322.5	\$ 370.0	\$ 370.0	\$ 370.0	\$ 370.0	\$ 370.0	\$ 370.0
<b>Grants</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>OCOST</b>	\$ 2,370.7	\$ 3,767.2	\$ 3,861.4	\$ 3,957.9	\$ 4,056.9	\$ 4,158.3	\$ 4,262.3
<b>Total</b>	\$ 6,898.3	\$ 7,261.0	\$ 7,785.0	\$ 7,162.2	\$ 7,237.8	\$ 7,669.8	\$ 7867.2

CI Fnd: Capital Improvement Fund LSCIF: Leisure Services Capital Improvement Fund Dev Fees: Development Fee Funds TIF: Transportation Impact Fee R&R: Utility Fund Renewal and Replacement Fund S W Fnd: Solid Waste Fund MC Fnd: Marina Capital Fund SUCIF: Stormwater Utility Capital Improvement Fund LOGT: Local Option Gas Tax OCOST: One Cent Optional Sales Tax  
Source: Capital Improvement Program, Fiscal Years 2007/08 Through 2012/2013

Stormwater Utility Capital Improvement Fund, Facilities Capital Improvement, and Transportation Impact Fee Fund, and all projects in Capital Improvement Fund, Computer Capital Improvement Fund and Fleet Replacement.

☐ “Double-counted” expenditures must also be removed (e.g., transfers from OCOST to County Gas Tax).

☐ On the revenue side, several categories must be added in, including the Carry-Over and grant funds for reclaimed water projects in Renewal and Replacement, transfers from operating budgets, and debt proceeds from bonds.

These adjustments are significant as they amount to over \$25 million over the current and subsequent fiscal years. When all calculations are completed, the results show \$54,455,100 in expenditures and \$70,674,400 in revenues. Thus, overall the revenues exceed expenditures by 30 percent over this and the following five years.

On the micro level, an examination of individual funds reveals the following:

☐ Utilities Renewal and Replacement Fund: The City has grappled with increasing



<b>Table 32</b>						
<b>CAPITAL IMPROVEMENTS SUMMARY: EXPENDITURES</b>						
<b>(IN THOUSANDS)</b>						
<b>FUND</b>	<b>FY 07/08</b>	<b>FY 08/09</b>	<b>FY 09/10</b>	<b>FY 10/11</b>	<b>FY 11/12</b>	<b>FY 12/13</b>
<b>C I Fnd</b>	\$ 382.0	\$ 216.0	\$ 216.0	\$ 216.0	\$ 216.0	\$ 216.0
<b>CCIF</b>	\$ 15.0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>CGT</b>	\$ 920.0	\$ 765.0	\$ 750.0	\$ 750.0	\$ 650.0	\$ 710.0
<b>FCF</b>	\$ 678.0	\$ 311.0	\$ 11.0	\$ 8.0	\$ 8.0	\$ 10.0
<b>F D Fee</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0.0
<b>F V R Fnd</b>	\$ 1,311.2	\$ 1,242.4	\$ 2,135.9	\$ 1,869.3	\$ 1,820.1	\$ 1,334.4
<b>Grants</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Law E Fnd</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>LDO</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>LSCIF</b>	\$ 376.6	\$ 102.0	\$ 102.0	\$ 102.0	\$ 92.0	\$ 145.0
<b>Marina Fnd</b>	\$ 233.0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,200.0
<b>OCOST</b>	\$ 4,843.3	\$ 4,881.6	\$ 4,284.0	\$ 3,771.5	\$ 4,109.8	\$ 3,687.2
<b>R &amp; R</b>	\$ 5,145.5	\$ 5,524.8	\$ 2,094.0	\$ 1,229.0	\$ 964.0	\$ 1722.0
<b>S D Fee</b>	\$ 50.0	\$ 50.0	\$ 50.0	\$ 50.0	\$ 50.0	\$ 50.0
<b>S W Fee</b>	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0	\$ 40.0
<b>SUCIF</b>	\$ 5,434.3	\$ 1,441.5	\$ 1,254.5	\$ 1,041.5	\$ 650.0	\$ 645.0
<b>TIF</b>	\$ 50.0	\$ 50.0	\$ 50.0	\$ 50.0	\$ 50.0	\$ 50.0
<b>W D Fee</b>	\$ 200.0	\$ 200.0	\$ 0	\$ 0	\$ 0	\$ 200.0
<b>Total</b>	\$ 19,678.9	\$ 14,824.3	\$ 10,987.4	\$ 9,127.3	\$ 8,649.9	\$ 9,809.6
CI Fnd: Capital Improvement Fund    CCIF: Computer Capital Improvement Fund    CGT: County Gas Tax    FCF: Facilities Capital Fund    FD Fee: Fire Development Fee    FVR Fnd: Fleet Vehicle Replacement Fund    Law E Fnd: Law Enforcement Impact Fee Fund    LDO: Land Dedication Ordinance    LSCIF: Leisure Services Capital Improvement Fund    Marina Fnd: Marina Construction Fund    OCOST: One Cent Optional Sales Tax    R&R: Renewal and Replacement Account    S D Fee: Sewer Development Fee Fund    S W Fee: Solid Waste Fee Fund    SUCIF: Stormwater Utility Capital Improvement Fund TIF: Transportation Impact Fee Fund    WD Fee: Water Development Fee Fund Source: <i>Capital Improvement Program, Fiscal Years 2007/08 Through 2011/12</i>						



maintenance costs and flat user fees. Operating LOS is marginally related to maintenance functions, and examining this fund shows that it is overbudgeted in all years but current one, and FY 11/12.

¢Stormwater Utility Fee: The current structure will allow for capital improvements, but it is overbudgeted in all years but current. The debt proceeds from a bond, though, should help in future years.

¢Water Development Fee is overbudgeted in only and FY 08/09, and may be supplemented in later years by theRenewal and Replacement funds

¢The County Gas Tax is overbudgeted in all years, but transportation projects are also funded by the One Cent Optional Sales Tax. This situation may require adjustment in later years or additional OCOST transfers. Roadway operating levels of service are not affected by this, though.

¢Although OCOST was renewed for additional ten years, it is overbudgeted in FY 08/09 and 09/10. This may require a shifting around of the outer year projects.

¢The Leisure Services Capital Improvement Fund is overbudgeted in current fiscal year only.

¢The Marina Capital Improvement Fund (whose revenues are banked over course of several years) is overbudgeted in FY 12/13. The fund may still need to be supplemented for any necessary dredging.

¢The Transportation Impact Fee Fund is overbudgeted in all years except the current fiscal year. This overbudget is minor, though, and could be supplemented by the expected carryover next year.

## PLANNING AREA ANALYSIS

While other elements have examined what the City might have to do in order to adequately provide services to the Planning Area, the CIE will look at how the Planning Area would assist the City. The additional funds generated through property taxes and other fees would be significant if the entire Planning Area were annexed. This analysis assumes that the entire Planning Area were annexed all at once; a piecemeal analysis would be too difficult.

For property taxable value (shown in Table 33), a conservative 1.5 percent increase in the assessed values for each fiscal year is assumed. This is less than prior year trend data. Based on the City millage rate of 3.5597, Table 34 shows estimated revenues from enclaves and the Planning Area. Over one million dollars could be added to the revenues in FY 07/08 had all the enclaves and the entire Planning Area been part of the City.

Utilizing the current fee structure of \$6.00 per month, the enclaves would generate approximately \$36,000 in Stormwater Utility Capital Improvement Fund fees. Likewise, if the entire Planning Area annexed, annual residential and commercial fees are estimated at \$230,000. This does not include credit for existing retention.

In the analysis for incorporated City above, some Development Fees are included through growth, some of which will come through the annexation of enclaves. For example, according to Table 5 above, Development Fees of \$490,000 are estimated for each fiscal year from FY 07/08 through FY 12/13 through development of vacant parcels in the City, through annexation of existing enclave development and the annexation and development of vacant enclave parcels. For the remainder of the Planning Area, estimates are difficult. For example, Fire Development Fees are charged only if the parcel is not in the Dunedin Fire District. All of the Planning Area is in this fire district, so revenues generated would be minimal. Also, since the entire Planning Area is

TABLE 33 TAX BASE PROJECTIONS IN PLANNING AREA (TOTAL TAXABLE VALUES IN MILLIONS)						
	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
<b>Enclaves</b>	\$ 74.23	\$ 75.35	\$ 76.48	\$ 77.62	\$ 78.79	\$ 79.97
<b>Planning Area</b>	\$ 341.53	\$ 346.65	\$ 351.85	\$ 357.13	\$ 362.49	\$ 367.92
Source: Pinellas County Property Appraiser; Dunedin Planning & Development, 2008						

served by both the Pinellas County Sheriff’s Office, there would be no Law Enforcement Fees collected from existing development. While it would be very difficult to estimate these fees for currently vacant land, the saving grace is that there is not very much undeveloped land in the Planning Area.

TABLE 34 ESTIMATED AD VALOREM TAX PROJECTIONS IN PLANNING AREA (IN THOUSANDS)						
	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
<b>Enclaves</b>	\$ 264.250	\$ 268.214	\$ 272.237	\$ 276.321	\$ 280.466	\$ 284.673
<b>Planning Area</b>	\$ 1,215.744	\$ 1,233.980	\$ 1,252.490	\$ 1,271.277	\$ 1,290.347	\$ 1,309.702
Source: Dunedin Planning & Development, 2008						

Likewise, calculating the Water and Sewer Development Fee estimation would require a sub-area analysis to determine what areas would need to be hooked up. If a structure is already hooked up to County services, then no development fees would be charged if subsequently hooked up to City services (although there would be hook-up charges). This has serious ramifications with costs for water and wastewater mains running at around \$20/linear foot. Also, Parkland fees are required for developments over four units and are based on the fair market value of the parcel being developed. Finally, Transportation Impact Fees are difficult to assess because there would be no charge for existing development.

For the City’s Enterprise Funds, the enclaves would generate approximately \$15,000 and \$22,000 in water and wastewater fees, respectively, annually for residential customers. (Typical fees of \$10.00 and \$15.00 per month for water and wastewater, respectively, were used.) This assessment presumes that all residences are hooked up. Since the Planning Area is not within the these two municipal service areas (or are already served such as the Greenbriar area), there would be no fees generated.

Solid Waste collection would be similar, the enclaves generating approximately \$25,000 in solid waste fees (estimated at \$17.00 per month) annually for residential customers, presuming that all residences are being served. Likewise, the Planning Area would generate approximately \$644,000 in solid waste fees annually for residential customers. Due to the aforementioned difficulty of the analysis, other revenue sources will not be estimated for the enclaves or the Planning Area.

It should be noted that if revenues increase, so would the need to address projects. For example, additional local roadways would need to be maintained if deeded to the City subsequent to annexation; stormwater facilities would need to be maintained if the City subrogates such from the County; water main and sewer main extensions may be necessary ins some areas, and additional solid waste vehicles would be required. While this assessment provides a preliminary as-



assessment of revenues, much more detailed information would be required in order to perform a complete analysis.

## SUMMARY

The foregoing shows that the City of Dunedin's finances are sufficiently liquid to achieve and maintain the Level of Service Standards set forth in other elements. By utilizing a mix of taxes, user fees and grant funds, the City is able to address the items necessary to foster a quality of life for its citizens.

