DUNEDIN

Home of Honeymoon Island

FY 2021
CITY OF DUNEDIN, FLORIDA

TENTATIVE OPERATING & CAPITAL BUDGET

AUGUST 24, 2020

CITY OF DUNEDIN, FLORIDA
FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

AUGUST 24, 2020

CITY OFFICIALS

Julie Ward Bujalski
Mayor

Heather Gracy
Vice Mayor

Deborah Kynes
Commissioner

Maureen “Moe” Freaney
Commissioner

Jeff Gow
Commissioner

Jennifer K. Bramley
City Manager

Thomas Trask
City Attorney

Rebecca Schlichter
City Clerk

Prepared by:
Ashley Kimpton, Budget Manager
Les Tyler, Director of Finance

Julie Ward Bujalski
Mayor

Heather Gracy
Vice Mayor

Deborah Kynes
Commissioner

Maureen "Moe" Freaney
Commissioner

Jeff Gow
Commissioner

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Dunedin

Florida

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director

DUNEDIN
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FY 2021 TENTATIVE OPERATING AND CAPITAL BUDGET

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EXECUTIVE SUMMARY

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

DUNEDIN

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August 24, 2020

City of Dunedin
542 Main Street
Dunedin, FL 34698

Honorable Mayor and City Commissioners,

Due to the projected financial impact of COVID-19 the financial outlook has changed for our City and the State of Florida. S&P Global announced in March 2020 that the measures to contain COVID-19 have pushed the global economy into a recession.

While the financial impact is not certain at this time, we have planned for an economic downturn with projected reductions in revenue in FY 2020 and FY 2021, and have reduced costs in FY 2020 in areas such as:

- Only recruiting for essential positions.
- Reducing travel and training costs.
- Delaying or cancelling capital projects and repair and maintenance type projects where practical.

The FY 2021 Tentative Operating and Capital Budget for the City of Dunedin has been adjusted to assist in delivering a balanced FY 2021 budget. Some Business Plan initiatives and projects have been cancelled, delayed or cost reduced in FY 2021 to reach that goal. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Net expenditures ("net" includes depreciation and removes capital and debt principal payments) for FY 2021 total $101,915,908 including $31,426,191 in the General Fund. The FY 2021 budget is aligned with the Strategic Plan and the Business Plan. Staff is proposing that the millage rate for FY 2021 remain the same at 4.1345 mills.

BUDGET HIGHLIGHTS

Property Taxes and Millage Rate

On July 1, 2020, the Pinellas County Property Appraiser provided estimated municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole.

The millage rate for FY 2021 remains at 4.1345 mills, the same rate as adopted in FY 2016 through FY 2020.

NAME	FY 2020 Total Taxable Value	FY 2021 Est. Total Taxable Value	% Change in Total Taxable Value
Dunedin TIF District	$ 170,473,367	$ 184,911,720	8.47%
City of Dunedin	$ 2,823,839,751	$ 3,060,885,147	8.39%
Pinellas County	$ 85,468,863,997	$ 91,679,472,678	7.27%

All Funds Revenues

Total citywide revenues for FY 2021 are projected at $130,592, 387, a 9% decrease from the FY 2020 budget as explained below.

Property Taxes are projected to increase $993,163 or 8% in all funds; and a projected decrease of $362,200, or 4% in other taxes such as local utility and communications taxes. Charges for services decreased by $225,482 compared to FY 2020. Intergovernmental revenues decreased $24.0 million, or 76%, due primarily to a decrease in FY 2021 in grant contributions from Pinellas County for the Blue Jays Stadium and Player Development Complex projects. The County's obligation towards these projects was received in FY 2020 in the amount of $23 million. Also, revenue from Debt Proceeds has increased $10.7 million, or 36%, from FY 2020, due to debt proceeds for the Water/Sewer State Revolving Loans for the Wastewater plant projects in FY 2021.

ALL FUNDS - REVENUE				
REVENUE SOURCE	**FY 2020 BUDGET**	**FY 2021 BUDGET**	**% CHANGE**	**$ CHANGE**
Property Taxes	$ 11,941,200	$ 12,934,363	8%	$ 993,163
Other Taxes	9,371,800	9,009,600	-4%	(362,200)
Licenses, Permits, Fees	4,502,500	5,009,250	11%	506,750
Intergovernmental	31,674,200	7,669,322	-76%	(24,004,878)
Charges for Services	46,982,400	46,756,918	0%	(225,482)
Fines	631,500	329,050	-48%	(302,450)
Miscellaneous	3,328,700	3,323,813	0%	(4,887)
Debt Proceeds	30,107,000	40,879,871	36%	10,772,871
Transfers In	5,437,600	4,680,200	-14%	(757,400)
Revenue Subtotal	**$ 143,976,900**	**$ 130,592,387**	**-9%**	**$ (13,384,513)**
Elimination of Debt Proceeds	(9,209,000)	(23,379,871)	154%	(14,170,871)
TOTAL REVENUES	**$ 134,767,900**	**$ 107,212,516**	**-20%**	**$ (27,555,384)**

Revenue in enterprise funds will increase due to the following programmed rate increases for Stormwater and Solid Waste, and estimated increases for Water/Sewer in FY 2021:

- Stormwater – Increase in equivalent residential unit (ERU) rate of 1.5%;
- Solid Waste – Increase in residential & commercial rates of 2.0%; and
- Water / Wastewater – Increase in unit charge of 0%

General Fund Revenues

General Fund revenues are projected to increase $670,778, or 2%, over FY 2020 budget revenues. Property Taxes in the General Fund are projected to increase $868,765 or 8%, over FY 2020 budget. Other taxes, including utility, communications and business taxes, are projected to decrease by $39,700, or 1%, compared to FY 2020. Fines have decreased by $312,050 or 64% compared to FY 2020.

GENERAL FUND - REVENUE				
REVENUE SOURCE	**FY 2020 BUDGET**	**FY 2021 BUDGET**	**% CHANGE**	**$ CHANGE**
Property Taxes	$ 10,716,500	$ 11,585,265	8%	$ 868,765
Other Taxes	4,891,800	4,852,100	-1%	(39,700)
Licenses, Permits, Fees	2,905,000	2,908,500	0%	3,500
Intergovernmental	4,574,200	4,682,000	2%	107,800
Charges for Services	6,330,400	6,408,350	1%	77,950
Fines	488,500	176,450	-64%	(312,050)
Miscellaneous	622,500	687,013	10%	64,513
Transfers In	128,400	28,400	-78%	(100,000)
TOTAL REVENUES	**$ 30,657,300**	**$ 31,328,078**	**2%**	**$ 670,778**

All Funds Expenses

Total citywide expenditures of $103,491,208 reflect a $39,176,492, or 27%, decrease in spending over FY 2020 budget levels. Wages and Benefits for FY 2021 are projected to increase $108,759 over FY 2020. This is due to a no salary/merit increases for all positons except fire union employees (who are covered by collective bargaining agreement) in FY 2021 and reduction in health benefit costs.

ALL FUNDS - EXPENSES				
EXPENSES	**FY 2020 BUDGET**	**FY 2021 BUDGET**	**% CHANGE**	**$ CHANGE**
Personnel				
Wages	$ 24,795,100	$ 25,201,859	2%	$ 406,759
Benefits	4,245,500	3,947,500	-7%	(298,000)
Operating	39,490,100	38,687,932	-2%	(802,168)
Capital	79,157,100	35,187,746	-56%	(43,969,354)
Other				
Principal, Interest, & Debt Issuance	6,238,900	8,439,917	35%	2,201,017
Aid to Org & Economic Incentives	359,000	482,000	34%	123,000
Transfers Out	5,437,600	4,680,200	-14%	(757,400)
Expense Subtotal	**$ 159,723,300**	**$ 116,627,154**	**-27%**	**$ (43,096,146)**
Depreciation	5,898,900	7,472,500	27%	1,573,600
Elimination of Principal Debt Payments	(1,844,200)	(1,974,700)	7%	(130,500)
Elimination of Utility Capital	(21,110,300)	(18,633,746)	-12%	2,476,554
TOTAL EXPENSES	**$ 142,667,700**	**$ 103,491,208**	**-27%**	**$ (39,176,492)**

The citywide $43,969,354, or 56%, decrease in capital expenditures over FY 2020 can be attributed primarily to the following:

- Completion of the Blue Jays Stadium and Player Development complex projects, which was budgeted for in FY 2020 in the amount of $41.9 million.

Principal, Interest and Debt Issuance costs have increased in FY 2021 compared to FY 2020 by $2,201,017, or 35%, due primarily to an increase in debt service costs associated with the Water/Sewer fund State Revolving Loans for Wastewater projects that were not included in FY 2020 Budget.

General Fund Expenditures

Expenditures in the General Fund increased $444,491, or 1%, over FY 2020. Wages and benefits increased $178,880, a 1% increase over FY 2020, due to decrease in some benefits and fire union employees merit increases per bargaining agreement in FY 2021. The $422,100, or 67%, increase in capital projects over FY 2020 can be attributed primarily to the following item:

- SCBA Air packs Replacements for Fire Department, $370,000 – new in FY 2021. The City has applied for a grant for this project, if approved the grant would cover 90% of the cost of the project.

GENERAL FUND - EXPENSES				
EXPENSES	**FY 2020 BUDGET**	**FY 2021 BUDGET**	**% CHANGE**	**$ CHANGE**
Personnel				
Wages	$ 13,836,400	$ 14,160,480	2%	$ 324,080
Benefits	2,178,100	2,032,900	-7%	(145,200)
Operating	13,755,800	13,581,411	-1%	(174,389)
Capital	630,300	1,052,400	67%	422,100
Other	581,100	599,000	3%	17,900
TOTAL EXPENSES	**$ 30,981,700**	**$ 31,426,191**	**1%**	**$ 444,491**

Considerations During Budget Development

Staffing Levels

Since FY 2017 the City has been using a pay for performance program for annual employee merit increases. However, the FY 2021 Budget will have zero percent increase in pay due to COVID-19 budget constraints, with the exception of Fire union employees who are covered by a collective bargaining agreement. The future year financial projections FY 2022 through FY 2026 include a proposed 3.5% merit increase each year.

Several minor changes in personnel, such as title changes and reclassification of positions, will occur with the adoption of the FY 2021 Budget.

Three position reclassifications are included: Parks and Recreation – Recreation Technician (A13) to (A15), IT Systems Engineer (A22) to (A23), and Wastewater Maintenance Mechanic (A15) to (A17).

FY 2021 PERSONNEL CHANGES				
Department/Division	**Personnel Change**	**Net FTE Change**	**Fund Impact**	**Fund**
Parks & Rec - Registration	Recreation Technician	0	3,500	General
IT Services	IT Systems Engineer	0	6,100	IT Services
Wastewater Collections	Wastewater Maintenance Mechanic	0	4,800	Water/WW
TOTAL		**0**	**$ 14,400**	

During budget development, there were Department requests for an additional 5 FTEs to meet service needs. Despite the need, revenues are not strong enough to support the additional recurring expense of new positions. While Administration feels the requested positions below are merited, the personnel requests will not be filled in FY 2021 due to COVID-19 financial impacts and the City's commitment to strictly maintain current services at this time.

FY 2021 UNFUNDED PERSONNEL REQUESTS				
Department/Division	**Personnel Change**	**Net FTE Change**	**Fund Impact**	**Fund**
Parks & Rec - Admin	Recreation Superintendent	0	(35,400)	General
Parks & Rec - Admin	Parks Superintendent	1	95,900	General
Fire Administration	Administrative District Chief of Logistics/ Support Services	1	102,700	General
IT Services	IT Services Network Administrator	1	60,320	IT Services
IT Services	IT Services Technician II	1	50,267	IT Services
Wastewater Collections	Wastewater Service Worker	1	10,400	Water/WW
TOTAL		**5**	**$ 284,187**	

Strategic Plan

The FY 2021 tentative budget is based upon a broad strategic planning process. The FY 2021 planning session was held in January 2020 to build upon the City's existing strategic priorities in order to prepare the City for the FY 2021 budget process. The session proposed a Sixth EPIC Goal in order to focus on City Employees and the City as a workplace environment. The additional goal allows the initiatives involving City Employees to be extracted from the fifth and addressed separately. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met.

Business Plan

While the Strategic Plan sets the direction, the Business Plan is the road map for accomplishing the City's **EPIC! Goals**. The Business Plan identifies initiatives which support the **EPIC! Goals**, delineates the funding source and establishes a timeline for accomplishing the task. The Business Plan contains 56 total business plan initiatives, 15

of which are new in FY 2021; and 97 unique capital improvement projects, 31 of which are new in FY 2021. These business plan initiatives and capital improvement projects have all been identified in the FY 2021 – FY 2026 Business Plan, with 32 initiatives and 86 unique capital projects receiving funding in the FY 2021 Operating & Capital Budget.

Toronto Blue Jays

The City of Dunedin has been the Spring Training home to the Toronto Blue Jays since 1976. The existing stadium and Englebert Complex which houses training facilities, no longer meet the needs of the team. The current estimated cost for reconstruction of the stadium and the Englebert Complex is $103.2M. The funding for the project will come from the following four funding sources. The City secured a $41.7M commitment from Pinellas County through the Tourist Development Tax, $13.98M from the state of Florida (net present value of $1.0M per year over 20 years), $41.22M from the Toronto Blue Jays and $6.3M from the City. Licensing and funding agreements have been executed. The Stadium was completed in March 2020 and the projected completion date for the Player Development Complex is November 2020.

Infrastructure and City Facilities

Preservation and maintenance of existing city facilities will drive major spending in the General Fund in FY 2021 with $221,000 dedicated to HVAC replacements, exterior facility painting, and roof replacements.

Additional Comments

Overall, the FY 2021 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, preservation of infrastructure, conservation, and the arts. I am committed to working with the City Commission to advance the City's initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,

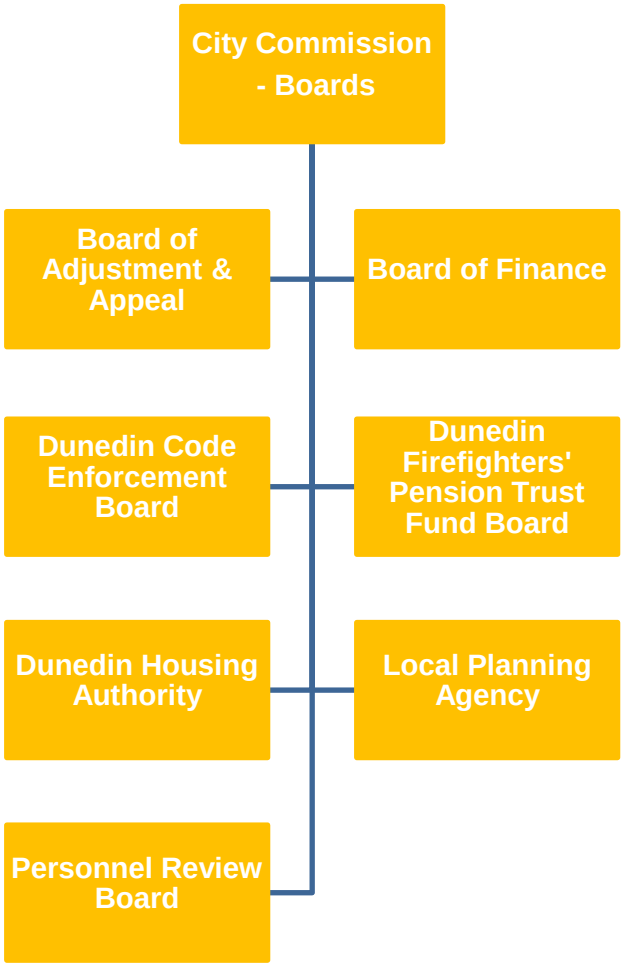
Jennifer K. Bramley
City Manager

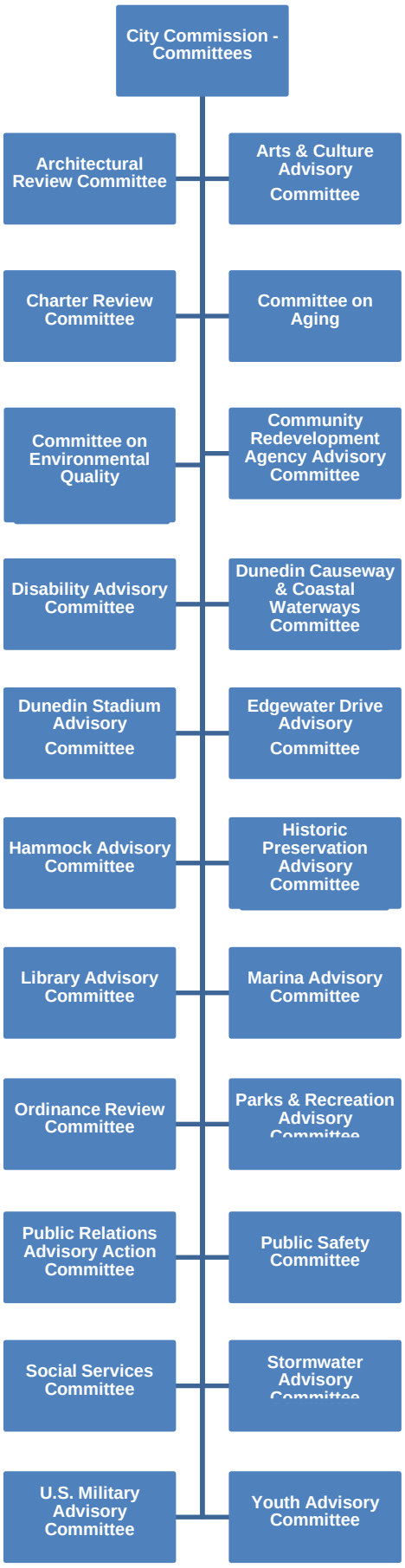
DUNEDIN AT A GLANCE

Date of Incorporation	June 1, 1899	
Form of Government	Commission / City Manager	
Property Tax Rate	4.1345 Mills per $1,000 value	
Local Retail Sales Tax	7.00%	
Area:	28.2 sq. miles	
Land:	10.4 sq. miles	
Water:	17.8 sq. miles	
	County	**Dunedin**
Population[1]	980,444	37,463
Labor Force[2]	501,036	18,599
Employment[2]	484,807	18,016
Unemployment[2]	16,229	583
Unemployment Rate[2]	3.2%	3.1%
Education[1]		
High School or higher	87.4%	88.7%
Bachelors or higher	32.0%	35.0%
Median Household Income[1]	$53,083	$52,075
Average Household Size[3]	2.29	2.29
Per Capita Income[1]	$33,054	$32,955
Sex[1]		
Female:	54.0%	53.9%
Male:	46.0%	46.1%
Racial Composition[1]		
White Alone	79.8%	90.1%
Black Alone	10.9%	3.5%
Two or more Races	2.4%	2.3%
Other	6.5%	4.0%
Hispanic Origin (any race)	10.4%	8.0%
Age[1]		
18 and under	15.8%	12.6%
19-34	18.2%	14.6%
35-44	10.8%	9.3%
45-54	13.0%	11.9%
55-64	16.1%	17.0%
65 and over	26.1%	34.4%

[1]Pinellas County Economic Development, *(www.pced.org/page/DemoBusiness)*
[2]Bureau of Labor & Statistics, BLS Data Finder 1.1 *(www.bls.gov)*
[3]U.S. Census Bureau, QuickFacts *(www.census.gov)*

City of Dunedin
Advisory Boards & Committees





Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.

"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.

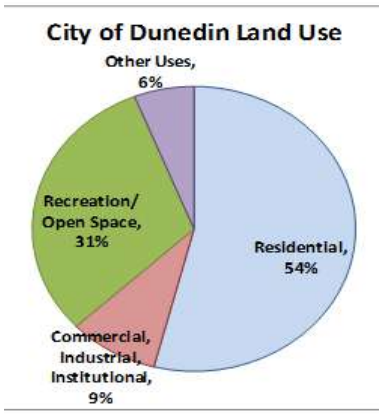
Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.

The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green - friendly, encompassing six parks, a "clean" marina, and providing access to neighboring communities through the Jolley Trolley bus service.

Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than one third (34.1%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.



Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2021 Budget includes a 4.1345 millage rate, unchanged since FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, and access to natural amenities and man-made attractions.

Economic Outlook

Due to the projected financial impact of COVID-19; the financial outlook has changed for our City, the State of Florida and the nation. S&P Global announced in March 2020 that the measures taken to contain COVID-19 have pushed the global economy into a recession. While the financial impact is not certain at this time, we are expecting an economic downturn and are preparing for it now in FY 2020 and FY 2021.

Despite COVID-19 and historic job losses of 22.2 million jobs in March and April 2020, employers added a substantial 4.8 million jobs in June. The unemployment rate at the end of June 2020 was 11.1%. The national unemployment fell by .04 percent to 10.6 percent for the week ending August 1, 2020.

The State of Florida has seen gradual decline in unemployment claims as the state operates under phase two of the reopening plan. The State reported 55,000 unemployment claims for the week ending August 8th, according to data from the U.S. Department of Labor that is a drop of 23,180 claims from the previous week.

The State of Florida, as well as our City has faced reductions in sales tax, and charges for services among other revenue sources as a result of COVID-19. This began in March 2020 and was more severe in April due to the official Stay-At-Home orders. The economy began to improve in May and June, with business reopening. There is the expectation that the economy will continue to recover over time, but there is uncertainty regarding the timeframe to return back to pre COVID -19 levels.

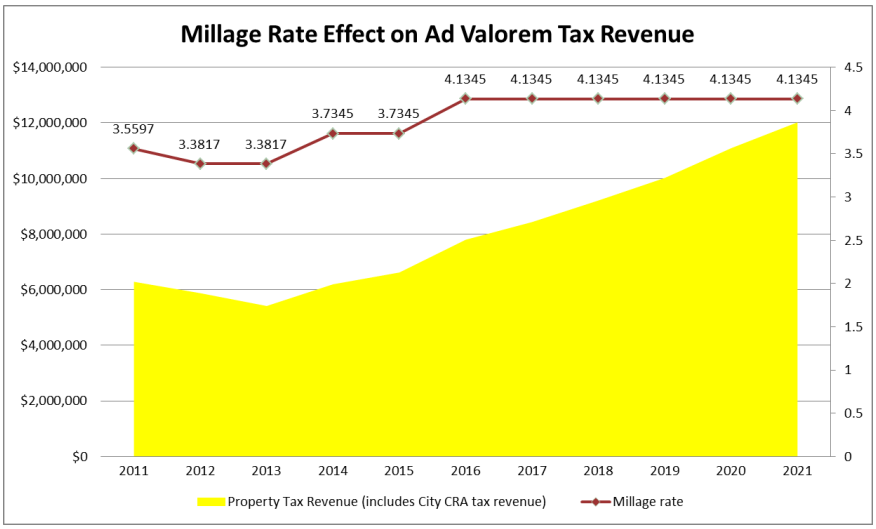
Ad Valorem Revenues and Property Values

Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over $90 billion. Despite the significant loss in value since the recession, the countywide total taxable value has grown 54% since 2014, with the most significant gains over the past three years.

Tax Year	Pinellas County Total Taxable Value	% Change	City of Dunedin Total Taxable Value	% Change
2014 Final Tax Roll	$ 59,650,849,843	6.34%	$ 1,876,446,039	6.65%
2015 Final Tax Roll	$ 63,599,221,882	6.62%	$ 1,991,882,705	6.15%
2016 Final Tax Roll	$ 68,171,078,378	7.19%	$ 2,147,371,249	7.81%
2017 Final Tax Roll	$ 73,503,171,055	7.82%	$ 2,344,822,531	9.20%
2018 Final Tax Roll	$ 79,376,212,411	7.99%	$ 2,551,388,421	8.81%
2019 Final Tax Roll	$ 85,468,863,997	7.67%	$ 2,823,839,751	10.67%
2020 Est. Tax Roll	$ 91,679,472,678	7.27%	$ 3,060,885,147	8.39%

Source: Pinellas County Property Appraiser's Office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.



FY 2021 will mark the sixth consecutive year of growth in the City's gross taxable value. During FY 2021, the City anticipates gross taxable value to increase by 8.3%, from $2.823B to $3.025B. This will generate an additional $931,060 in ad valorem revenues across all funds over FY 2021 budget levels.

Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2017	4,811	$107,719,588
FY 2018	4,900	$125,000,000
FY 2019	5,200	$150,000,000
FY 2020 Est.	5,000	$105,000,000
FY 2021 Projected	5,000	$125,000,000

Source: City of Dunedin, Planning & Development Department

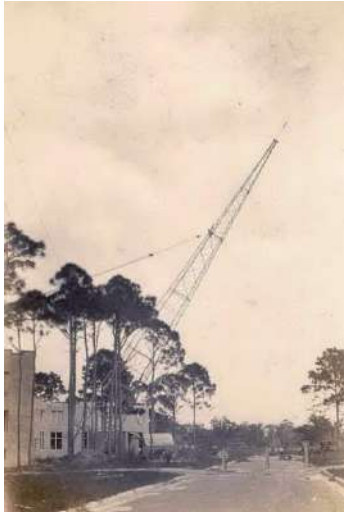
Dunedin is proud of its many "firsts"

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain "platinum status" as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.

The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.

Frozen orange juice concentrate originated in Dunedin.

The Pram sailboat racer originated in Dunedin.



The first radio signals from Pinellas County were sent from Dunedin.

The oldest continuous garden club on Florida's west coast is the Dunedin Garden Club.

Dunedin was the first city in Florida to receive the "Trail Town" Designation

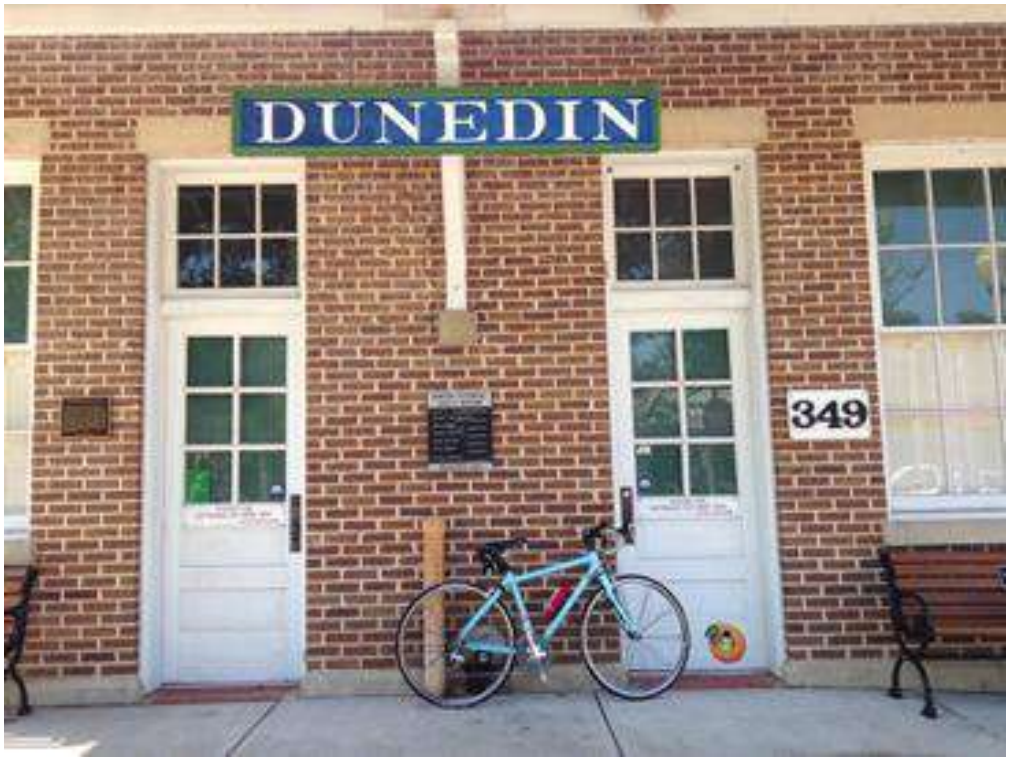
History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



Business Planning and Capital Improvements Plan Development

The City of Dunedin's Five **EPIC! Goals** were originally established by City Commission in 2018 at the Strategic Planning Sessions. In 2020, the Commission proposed a Sixth **EPIC! Goal** in order to focus on City Employees and the City as a workplace environment. This additional goal allows the City Employees to be extracted from the fifth and addressed separately. **EPIC! Goals** provide the framework that is used to organize and align the City's Fiscal 2021 initiatives and projects contained within the Business Plan. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met. Maintaining core services is the top priority of the City.

The Business Plan is an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan are the drivers for the 2021 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As business plan development evolves over the coming years, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.

Strategic Planning Engagement

The City of Dunedin's Six EPIC! Goals

EPIC! Goal #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

a. Preserve and promote Dunedin's history & cultural heritage.
b. Foster and support a variety of events and activities across the city geographically.
c. Create opportunities for lifelong learning.
d. Strengthen performing and visual arts.

EPIC! Goal #2

Create a visual sense of place throughout Dunedin.

Objectives:

a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

EPIC! Goal #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
c. Expand nature education and appreciation through various displays, tours and outreach programs.
d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

EPIC! Goal #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

a. Become the model steward for our city's physical and environmental stability.
b. Support and enhance a clean, healthy environment.
c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
d. Preserve, promote and enhance our natural environment.

EPIC! Goal #5

Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
e. Continue to develop open, two-way communication between the government and citizenry.
f. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

EPIC! Goal #6

The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention, and employee development and inclusion.

Objectives:

a. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
b. Celebrate the diversity of all employees and foster a culture of inclusion and belonging.
c. Encourage employee professional development and provide for effective succession planning and career pathing.

Reporting on Goals and Initiatives

Current fiscal year goals (initiatives and CIP) are included in an Appendix at the end of the document, and are identified by **EPIC! Goal** and by Department. Reporting on previous year goals (initiatives & CIP) is also included as an Appendix and identified by Strategic Priority as well as by Department. The FY 2021 and FY 2020 reports can be found:

- Appendix A: FY 2021 Initiatives and CIP (page 367); and
- Appendix B: FY 2020 Progress on Initiatives (page 375).

The City of Dunedin's SIX

EPIC! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.
2. Create a visual sense of place throughout Dunedin.
3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.
4. Be the statewide model for environmental sustainability stewardship.
5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.
6. The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention and employee development and inclusion.

DUNEDIN

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BUDGET GUIDE & FINANCIAL POLICIES

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

DUNEDIN

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BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the “Local Government Comprehensive Planning and Land Development Act” enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan’s Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with City of Dunedin Six EPIC! Goals, and initiatives set forth in the Business Plan and Capital Improvements Plan. This draft Business Plan includes the Capital Improvements Plan and is published in May and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL OPERATING BUDGET

Budget Kickoff
Finance staff coordinates a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

Departmental Budget Preparation
City departments develop their expense budget requests for the upcoming fiscal year.

Budget Review and Adoption
After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests. Capital Improvement Projects and Initiatives as set forth in the Business Plan are also incorporated into each Department's budget during this process.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may

not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance in early July. Four budget workshops will be held in FY 2021 with the City Commission to review the Proposed Budget prior to a vote on the maximum millage rate.

Each fund within the Budget Summary section of the budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year’s budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

DUNEDIN
Home of Honeymoon Island

FY 2021 BUDGET TIMELINE

JANUARY	1/23/20	• **City Commission Strategic Planning Session**
	1/31/20	• **Budget Kickoff Meeting**
FEBRUARY	2/3 - 2/19	• Departments update and create new CIP & Initiative request sheets
	2/3 - 2/19	• Departments prepare Personnel, Facilities, & IT Request Forms
	2/17 - 2/18	• Budget Training in Munis
	2/19 - 3/4	• Departments enter their budgets in Munis
	2/19 - 3/4	• Departments prepare their revenue estimates
MARCH	3/07 - 3/31	• Finance enters CIP, initiatives, revenue, ISF allocations, and personnel estimates
APRIL	4/09 - 4/17	• Department budget meetings with City Manager's Office
	4/20 - 4/29	• Departments prepare their mid-year updates on FY 2020 Business Plan & CIP
	4/20 - 5/08	• Finance begins preparing long range fund projections
MAY	5/15/20	• **City Commission Budget Workshop #1** (9am-2pm) FY 2020 Business Plan & CIP mid-year update, and first look at FY 2021
	5/18 - 5/22	• City Manager's Office prioritizes CIP & Bus. Plan Initiatives citywide
	5/26 - 5/29	• Depts. update narrative sections, performance measures, and goals for Proposed Budget
	5/26 - 6/9	• Finance prepares Draft Business Plan
JUNE	6/1/20	• Estimated Taxable Values available from County
	6/2/20	• **City Commission Work Session** (9am-12pm): Review of Commission budget
	6/10/20	• Finance sends Draft Business Plan to departments and Board of Finance to review
	6/11 - 6/17	• Department review of Draft Business Plan & CIP
	6/11 - 6/25	• Finance prepares Draft Proposed Budget
	6/29/20	• Finance sends Draft Proposed Budget to departments and Board of Finance to review
	06/29- 07/06	• Department review of Draft Proposed Budget
	6/30/20	• FY 2021 Draft Business Plan & CIP Published
JULY	7/1/20	• Taxable Values Certified by Pinellas County
	7/10/20	• **City Commission Budget Workshop #2** (9am-5pm) FY 2021 Draft Business Plan & CIP
	7/10/20	• FY 2021 Proposed Budget Published
	7/16/20	• **City Commission Meeting** (time tbd): Estimated Maximum Millage Rate for FY 2021
	7/21/20	• **City Commission Budget Workshop #3** (9am-3pm): FY 2021 Proposed Budget
AUGUST	8/11/20	• **City Commission Workshop #4** (9am-5pm): FY 2021 Proposed Budget
	8/12 - 8/24	• Finalize Tentative Budget
SEPTEMBER	9/3/20	• **Commission Meeting** (6pm): PH #1 - Tentative Millage Rate & Tentative Budget
	9/17/20	• **Commission Meeting** (6pm): PH #2 - Final Millage Rate & Final Budget

Last updated August 25, 2020

DUNEDIN

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BUDGET POLICIES

Balanced Budget
Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the “Local Government Comprehensive Planning and Land Development Act” enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan’s Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

Budgetary Level of Control
The budgetary data included herein represents the FY 2021 Adopted Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

Budget Adjustments
Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year’s budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund’s total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year’s budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year’s budget through a Budget Adjustment.

Basis of Accounting
The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, County of Pinellas, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed three times each year with the publication of the Business Plan, Proposed Budget, Tentative Budget, and Adopted Budget.

EXPENDITURE / EXPENSE APPROPRIATIONS BY CATEGORY

Personnel
Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2021 Tentative Budget includes:

- Pay-for-performance merit increase of 0 zero percent for eligible non-represented employees / 2% max. for eligible IAFF (Fire Union) employees;
- Increase in budgeted Worker's Compensation claims of $11,000 based on current actuarial report plus a modest contingency; and
- Decrease of 1.5% in the Health Benefits Fund, which includes medical claims.

Operating
This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs ($25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital
The City defines capital expenses as those with an individual cost of $1,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2021 Tentative Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay labilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except un-matured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- **Enterprise Funds**, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

- **Internal Service Funds**, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2021 CITY OF DUNEDIN FUNDS

GENERAL FUND	SPECIAL REVENUE FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS*
	Stadium Fund	Stormwater Fund	Firefighter's Retirement Fund
	Penny Fund	Solid Waste Fund	Defined Contribution Plan Fund
	County Gas Tax Fund	Marina Fund	
	Community Redevelopment Agency (CRA) Fund	Water/Wastewater Fund	
	Building Fund	Fleet Internal Service Fund	
	Impact Fee Fund	Facilities Maintenance Internal Service Fund	
	Public Art Fund	IT Services Internal Service Fund	
		Health Benefits Internal Service Fund	
		Risk Safety Internal Service Fund	

** Fiduciary Funds are not budgeted.*

FUNDING SOURCE BY DEPARTMENT

	General	Stadium	Penny	County Gas Tax	CRA	Building	Impact Fee	Public Art	Stormwater	Solid Waste	Marina	Water/WW	Fleet	Facilities Maint.	IT Services	Health Benefits	Risk Safety
City Attorney	X																
City Clerk	X																
City Commission	X																
City Manager	X		X					X									
Communications	X																
Community Development	X					X											
Economic & Housing Development	X		X		X		X										
Finance	X																
Fire	X		X				X										
Human Resources & Risk Management	X															X	X
IT Services															X		
Law Enforcement	X						X										
Library	X		X														
Parks & Recreation	X	X	X				X				X						
Public Works	X		X	X			X		X	X		X	X	X			

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
  (a) Inventory and prepaid items;
  (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
  (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.

- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
  (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
  (b) Imposed by law through constitutional provisions or enabling legislation.

- Committed fund balance shall be the amounts committed by City Commission action for the following:
  (a) Major maintenance and repair projects;
  (b) Meeting future obligations resulting from a natural disaster;
  (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
  (d) Amounts set aside for specific projects.

- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
  (a) Intended for a specific purpose that is more narrow than the general purposes of government;
  (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
  (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

RESOLUTION 15-05

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY; PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City desires to establish a new Fund Balance and Reserve Policy, and

WHEREAS, such a policy has been prepared and a copy thereof is attached hereto;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

SECTION 1. The City Commission hereby adopts the "City of Dunedin, Florida Fund Balance and Reserve Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

SECTION 2. If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

SECTION 3. All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

SECTION 4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 22nd day of January, 2015.

Julie Ward-Bujalski
Mayor

ATTEST:

Denise M. Kirkpatrick
City Clerk

Resolution 15-05

Exhibit A

DUNEDIN
Home of Honeymoon Island

City of Dunedin, Florida

FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 *"Fund Balance Reporting and Governmental Fund Type Definitions"* effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of $1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of $500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between $3.5 and $4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

On September 20, 2018, the City Commission adopted Resolution 18-24, revising the City of Dunedin's Debt Management Policy.

The Purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- Net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.
- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

The City's revised debt policy can be found on page 50.

RESOLUTION 18-24

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A DEBT MANAGEMENT POLICY FOR THE CITY OF DUNEDIN PROVIDING SEVERABILITY, PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, as follows:

SECTION 1. AUTHORITY FOR THIS RESOLUTION. This Resolution is adopted pursuant to the provisions of Article VIII, Section 2(b) of the Constitution of the State of Florida, Chapter 166, Part II, Florida Statutes, the municipal charter of the City of Dunedin, Florida (the "City") and other applicable provisions of law (collectively, the "Act").

SECTION 2. FINDINGS. It is hereby ascertained, determined and declared that:

A. The City of Dunedin hereby adopts the "City of Dunedin Debt Management Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said policy.

SECTION 3. DECLARATION OF INTENT. The City hereby expresses its intention to adopt the revised Debt Management Policy.

SECTION 4. SEVERABILITY. If any one or more of the covenants, agreements or provisions of this Resolution should be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separate from the remaining covenants, agreements or provisions of this Resolution.

SECTION 5. REPEALER. This Resolution supersedes all prior actions of the City inconsistent herewith. All resolutions or portions thereof in

conflict with the provisions of this Resolution are hereby repealed to the extent of any such conflict.

SECTION 6. EFFECTIVE DATE. This resolution shall take effect immediately upon its adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THI 20th day of September, 2018.

CITY OF DUNEDIN, FLORIDA

Julie Ward Bujalski
Mayor

APPROVED AS T0 FORM:

Thomas J. Trask
City Attorney

ATTEST:

Denise M. Kirkpatrick
City Clerk

RESOLUTION 18-24
EXHIBIT A

CITY OF DUNEDIN

DEBT MANAGEMENT POLICY

I. PURPOSE

The purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

The City will also seek to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market rates and investor sentiment is an important means of minimizing the cost of debt and the tax burden on the citizens of the City. To accomplish this, the City will seek input on market conditions from financial consultants who closely monitor financial market conditions.

The Finance Director of the City is charged with overseeing and implementing the provisions of this policy.

II. DEBT ISSUANCE POLICY

The City Manager and the Finance Director are responsible for the administration of the City's financial policies. The City Commission is responsible for the approval of any form of the City's borrowing and the details associated therewith. Prior to the issuance of any debt, the City Manager and Finance Director must:

- Justify the reason for the issuance of debt obligations;
- Present the debt proposal to the Finance Board for their review and comment;
- Ensure that the life of the debt is less than the life of the assets acquired or constructed with debt proceeds;
- Identify the resources committed to paying the principal and interest on the debt;
- Will not issue debt obligations or use debt proceeds to finance current operations;
- Properly account for the use of the debt proceeds and repayment of the debt.

A. **Short Term Debt** – Short-term debt can be used to diversify a debt portfolio, reduce interest costs, provide interim funding for capital projects and improve the match of assets to liabilities. The City will not issue short-term debt for operating needs; however, use of short-term debt in emergency situations is not precluded. The City may issue commercial paper and other forms of variable rate debt from time to time, the City will favor fixed rate debt over variable rate debt but its use will generally be restricted to providing interim financing for capital projects.

B. **Long Term Debt** – Long term debt will be used to finance essential capital projects and certain equipment where it is cost effective and prudent. Long term debt, which includes lease financings, will not be used to fund the City's operations. The City will avoid the use of long-term debt to finance items traditionally funded in the annual operating budget such as retirement contributions, facility maintenance, repairs, recurring equipment purchases, etc. The useful life of the asset or project shall exceed the payout schedule of any debt issued by the City.

C. **Tax-Exempt and Taxable Debt** - The City may issue debt as tax-exempt debt or taxable debt. The City has traditionally issued tax-exempt debt, which results in significant interest cost savings compared with the interest

cost on taxable debt. Accordingly, all of the City's debt should be issued to take advantage of the exemption from federal income taxes unless prohibited by federal law or applicable federal regulations.

III. LIMITATIONS ON INDEBTEDNESS

The Florida Constitution, Florida Statutes and the City Charter do not set any limitations on the amount of debt that can be issued. For debt issued by the City, the following limitations will apply:

- The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements and capital assets.
- For the issuance of revenue bonds backed by special revenues received by the city, the revenues must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of revenue bonds supported by business-type activities, the net revenues of business-type activities pledged for debt service must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of special assessment bonds, the City shall adopt assessments on the benefitting properties sufficient to pay the annual debt service of the bonds.

When analyzing the appropriateness of a debt issuance, the City shall compare generally accepted measures of affordability to current values for the City. These measures shall include, but not be limited to the following targets, which the City will generally strive to maintain:

- For the issuance of debt backed by ad valorem taxes, the Florida State Constitution requires approval by a majority of electors in the City. As a goal, the City will maintain its net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.

- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

In assessing affordability, the City shall also examine the direct costs and benefits of the proposed project. The decision of whether or not to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt as determined by the aforementioned measurements.

IV. DEBT STRUCTURE

A. The City will utilize various debt structures to accomplish its financing goals, including the use of premium bonds, discount bonds, capital appreciation bonds and capitalized interest when appropriate.

B. Call provisions for the City's bond issues shall be made as short as possible consistent with the lowest interest cost to City. When possible, all City bonds shall be callable only at par.

C. Bond insurance will be used when it provides a suitable economic savings for the City. Credit enhancement may take other forms such as Letters of Credit (LOC) and may be used if economically beneficial to the City.

D. The final maturity of a long-term debt issue should generally not exceed thirty (30) years unless otherwise directed by the City Commission.

E. The City shall not use interest rate derivatives, or swaps, as a debt management tool, unless the City separately adopts a swap policy.

V. METHOD OF SALE

The City's debt obligations may be sold by competitive or negotiated sale methods. The selected method of sale depends upon the option which is expected to result in the lowest cost and most favorable terms to the City given the financial structure used, market conditions, and prior experience. A determination of the appropriate method of sale will be made by City staff prior to each financing working in concert with the City's Financial Advisor.

VI. SELECTION OF FINANCIAL CONSULTANTS AND SERVICES PROVIDERS

The Finance Director, with input from the City Manager, will be responsible for the establishment of the debt financing team including bond counsel, municipal advisor, and disclosure counsel. The nature and composition of the debt financing team may depend on several factors, including the type of debt issued and procedural requirements for the type of debt. Any consultant or service provider contracting with the City must meet the City's contract and insurance requirements, and must meet any regulatory requirements applicable to the services being provided. The City will maintain professional service agreements with qualified professionals related to the issuance and management of debt, which may include but not be limited to, bond counsel, municipal advisor, disclosure counsel, arbitrage rebate consultant, and dissemination agent, among others.

VII. DEBT REFUNDINGS

The City's staff and the Financial Advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. Current tax law does not allow the issuance of tax-exempt advance refunding bonds. There is no similar limitation for tax-exempt current refunding bonds. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation therefrom:

- Current refunding's should have a minimum target savings level measured on a present value basis equal to 3% of the par amount of bonds being refunded.

- Advance refunding's, if and when applicable, should have a minimum target savings level measured on a present value basis equal to 5% of the par amount of bonds being refunded.

There may be compelling public policy objectives to move forward with refunding that do not exceed these savings guidelines, such as eliminating restrictive bond covenants or providing additional financial flexibility.

VIII. CONTINUING DISCLOSURE

To ensure clear, comprehensive, and accurate financial information, the City is committed to meeting secondary disclosure requirements on a timely and comprehensive basis, cooperating fully with the rating agencies, institutional and individual investors, County departments and agencies, other levels of government, and the general public. Complete and accurate disclosure supports the taxable or tax-exempt status of bonds issued by the City and provides transparency regarding the City financials and operations. The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

IX. POST ISSUANCE COMPLIANCE

The City understands the importance of post-issuance compliance requirements applicable to tax-advantaged bonds. To ensure the continued tax-advantaged status of the City's bond issues, the City will monitor (1) the qualified use of proceeds and financed property and (2) arbitrage yield restriction and rebate requirements of the Federal tax code. Arbitrage in the municipal bond market is the difference in the interest paid on the tax-exempt bonds and the interest earned by investing the bond proceeds in taxable securities

COMPARISON OF FY 2020 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual government revenue **shall not exceed 20%;**

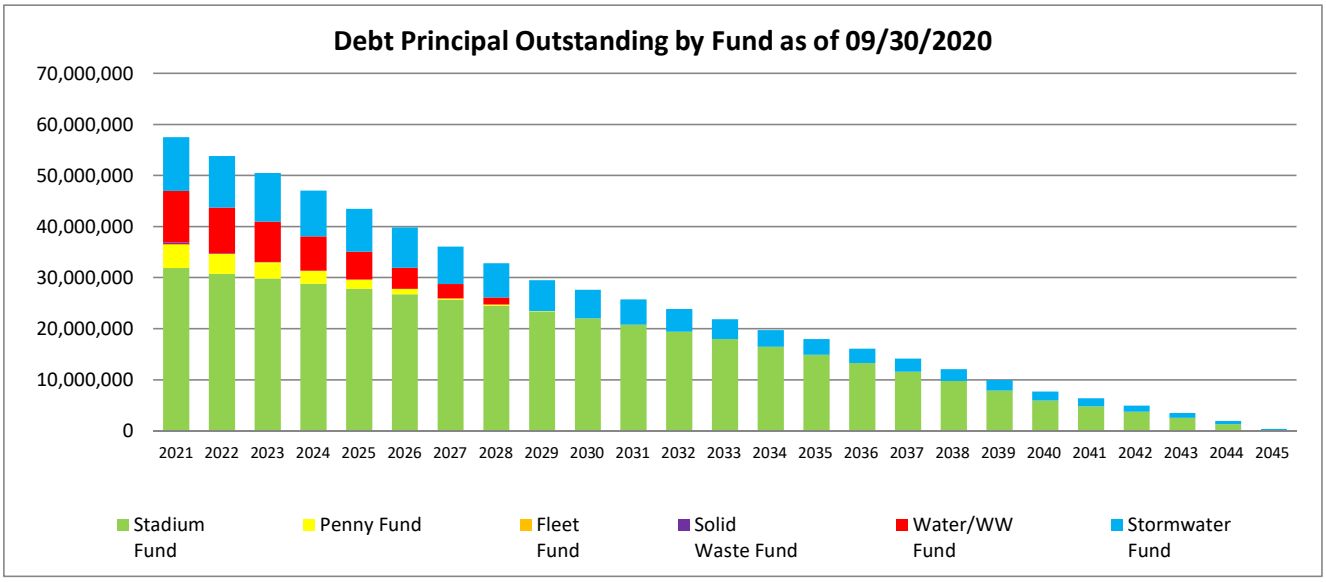
Total Annual Debt Service 2020 - Governmental Funds	$	3,574,694
Total Annual Revenue 2020 - Governmental Funds	$	38,444,860
Ratio		**9.3%**

The City's maximum ratio of outstanding capital debt to the property tax base **shall not exceed 5%**;

Capital Debt Outstanding 2020 - Governmental Funds	$	55,954,403
City of Dunedin Property Tax Base 2020	$	2,823,839,751
Ratio		**2.0%**

Purpose	Issue Date	Type	Lender	Issue Amount	Balance @ 9/30/2020	Coupon Range	Maturity/ Call Date
Enterprise Funds Debt							
Stormwater Capital	06/08/12	Bond	SunTrust	$ 5,876,000	$ 4,244,000	3.040%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY**	1,361,114	830,355	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY**	16,538,886	10,089,645	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000	5,485,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease 2016	12/29/15	Cap. Lease	Bank of America	694,142	143,298	1.610%	12/29/2020
Solid Waste Cap. Lease 2019	07/12/19	Cap. Lease	Bank of America	191,584	154,889	2.160%	7/12/2024
				Subtotal:	**$ 20,947,187**		
** Bond Insurance through Assured Guaranty Corp, policy#214829-N/R							
Governmental Funds Debt							
Fire Station (2018B)	11/22/13	Note	SunTrust	$ 840,000	$ 770,000	5.000%	10/1/2028
Spring Training (Series 2012)	11/09/12	Note	PNC Bank	3,280,000	240,953	1.513%	4/1/2021
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000	3,805,000	1.960%	10/1/2025
Spring Training (Series 2018)	12/13/18	Bond	Bank of NY	12,310,000	12,055,000	5.000%	10/1/2038
Spring Training (Series 2018A)	12/13/18	Bond	Bank of NY	20,225,000	19,565,000	2.990% - 4.750%	10/1/2043
				Subtotal:	**$ 36,435,953**		
Internal Service Funds Debt							
Fleet Capital Lease - 2016	12/29/15	Cap. Lease	Bank of America	$ 624,420	$ 128,905	1.610%	12/29/2020
				Subtotal:	**$ 128,905**		
				Grand Total City Wide Debt:	**$ 57,512,045**		

DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE as of 09/30/2020								
Purpose	Stadium	Community Center	Fire Station	Vehicles	Vehicles	Water/WW Capital	Stormwater Capital	
Fund	Stadium Fund	Penny Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	**TOTAL**
Fiscal Year								
2021	$ 31,860,953	$ 3,805,000	$ 770,000	$ 128,905	$ 298,187	$ 10,089,645	$ 10,559,355	**$ 57,512,045**
2022	30,720,000	3,205,000	700,000	-	117,401	8,999,372	10,058,628	**57,705,401**
2023	29,785,000	2,590,000	625,000	-	79,101	7,867,521	9,541,479	**53,703,101**
2024	28,810,000	1,965,000	550,000	-	39,974	6,689,471	9,006,528	**49,575,974**
2025	27,800,000	1,325,000	470,000	-	-	5,451,365	8,452,635	**45,294,000**
2026	26,745,000	670,000	385,000	-	-	4,148,581	7,879,419	**40,883,000**
2027	25,645,000	-	295,000	-	-	2,808,839	7,294,161	**36,338,000**
2028	24,500,000	-	200,000	-	-	1,427,518	6,686,481	**33,014,000**
2029	23,305,000	-	100,000	-	-	-	6,060,000	**29,565,000**
2030	22,055,000	-	-	-	-	-	5,536,000	**27,591,000**
2031	20,755,000	-	-	-	-	-	4,996,000	**25,751,000**
2032	19,390,000	-	-	-	-	-	4,435,000	**23,825,000**
2033	17,965,000	-	-	-	-	-	3,858,000	**21,823,000**
2034	16,470,000	-	-	-	-	-	3,260,000	**19,730,000**
2035	14,910,000	-	-	-	-	-	3,040,000	**17,950,000**
2036	13,275,000	-	-	-	-	-	2,810,000	**16,085,000**
2037	11,560,000	-	-	-	-	-	2,575,000	**14,135,000**
2038	9,765,000	-	-	-	-	-	2,330,000	**12,095,000**
2039	7,880,000	-	-	-	-	-	2,075,000	**9,955,000**
2040	5,905,000	-	-	-	-	-	1,810,000	**7,715,000**
2041	4,830,000	-	-	-	-	-	1,535,000	**6,365,000**
2042	3,705,000	-	-	-	-	-	1,250,000	**4,955,000**
2043	2,525,000	-	-	-	-	-	955,000	**3,480,000**
2044	1,290,000	-	-	-	-	-	650,000	**1,940,000**
2045	-	-	-	-	-	-	330,000	**330,000**



FUTURE DEBT SERVICE BY FUND as of 09/30/2020							
Fund	Stadium Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	**TOTAL**
Fiscal Year							
2021	2,576,856	775,448	130,980	186,444	1,453,909	880,734	**6,004,371**
2022	2,332,650	779,916	-	40,838	1,451,045	879,063	**5,483,511**
2023	2,333,695	774,014	-	40,838	3,012,905	877,678	**7,039,130**
2024	2,327,855	777,742	-	40,838	3,012,558	876,752	**7,035,746**
2025	2,329,726	780,926	-	-	3,026,741	877,039	**7,014,432**
2026	2,328,919	783,566	-	-	3,023,224	869,577	**7,005,286**
2027	2,325,410	107,375	-	-	3,020,559	870,778	**6,324,122**
2028	2,324,057	107,500	-	-	3,019,358	867,486	**6,318,401**
2029	2,324,712	102,500	-	-	1,567,750	743,834	**4,738,796**
2030	2,317,324	-	-	-	1,567,750	739,621	**4,624,695**
2031	2,321,794	-	-	-	1,567,750	739,701	**4,629,245**
2032	2,317,843	-	-	-	1,567,750	734,075	**4,619,668**
2033	2,320,130	-	-	-	1,567,750	732,743	**4,620,623**
2034	2,313,467	-	-	-	1,567,750	338,975	**4,220,192**
2035	2,312,075	-	-	-	1,567,750	339,975	**4,219,800**
2036	2,310,950	-	-	-	1,567,750	335,969	**4,214,669**
2037	2,305,945	-	-	-	1,567,750	336,969	**4,210,664**
2038	2,306,818	-	-	-	1,567,750	337,594	**4,212,162**
2039	2,303,325	-	-	-	1,567,750	337,844	**4,208,919**
2040	1,329,956	-	-	-	1,567,750	337,719	**3,235,425**
2041	1,327,706	-	-	-	1,567,750	337,219	**3,232,675**
2042	1,327,963	-	-	-	1,567,750	336,344	**3,232,057**
2043	1,325,606	-	-	-	-	335,094	**1,660,700**
2044	1,320,638	-	-	-	-	338,375	**1,659,013**
2045	-	-	-	-	-	336,188	**336,188**
	$ 50,965,416	**$ 4,988,987**	**$ 130,980**	**$ 308,959**	**$ 42,968,804**	**$ 14,737,343**	**$ 114,100,489**

Below is a list of anticipated future debt issues that are included in the Budget Summary - Long Range Financial Plan worksheets but are not included this section's debt schedules:

Fund	Amount	Estimated Interest Rate	Term / Years	Purpose
Penny	$ 17,500,000	3.00%	9	New City Hall
Penny	$ 4,500,000	4.00%	5	Parking Structure
CRA	$ 2,500,000	4.00%	9	Parking Structure
Solid Waste	$ 489,000	5.50%	6	Vehicles
Water/WW	$ 31,800,000	1.03% - 1.84%	10-20	Water Treatment Plant - SRF Loan
Water/WW	$ 14,700,000	2.50%	20	Wastewater Projects - SRF Loan
CRA	$ 3,700,000	5.50%	13	Skinner Blvd.

FUTURE DEBT SERVICE BY FUND as of 09/30/2020							
Fund		111 Stadium Fund	134 Penny Fund	550 Fleet Fund	440 Solid Waste Fund	441 Water/WW Fund	443 Stormwater Fund	TOTAL
Fiscal Year								
2021	Principal	1,140,953	670,000	128,905	180,787	1,090,273	500,727	6,004,371
	Interest	1,435,903	105,448	2,075	5,657	363,636	380,007	
2022	Principal	935,000	690,000	-	38,299	1,131,851	517,149	5,483,511
	Interest	1,397,650	89,916	-	2,539	319,194	361,914	
2023	Principal	975,000	700,000	-	39,128	2,457,898	534,951	7,039,130
	Interest	1,358,695	74,014	-	1,711	555,007	342,727	
2024	Principal	1,010,000	720,000	-	39,974	2,531,172	553,893	7,035,746
	Interest	1,317,855	57,742	-	865	481,386	322,858	
2025	Principal	1,055,000	740,000	-	-	2,609,202	573,216	7,014,432
	Interest	1,274,726	40,926	-	-	417,539	303,823	
2026	Principal	1,100,000	760,000	-	-	2,659,651	585,258	7,005,286
	Interest	1,228,919	23,566	-	-	363,573	284,319	
2027	Principal	1,145,000	95,000	-	-	2,714,859	607,680	6,324,122
	Interest	1,180,410	12,375	-	-	305,700	263,098	
2028	Principal	1,195,000	100,000	-	-	2,774,828	626,481	6,318,401
	Interest	1,129,057	7,500	-	-	244,530	241,004	
2029	Principal	1,250,000	100,000	-	-	1,361,223	524,000	4,738,796
	Interest	1,074,712	2,500	-	-	206,528	219,834	
2030	Principal	1,300,000	-	-	-	1,375,279	540,000	4,624,695
	Interest	1,017,324	-	-	-	192,471	199,621	
2031	Principal	1,365,000	-	-	-	1,389,481	561,000	4,629,245
	Interest	956,794	-	-	-	178,269	178,701	
2032	Principal	1,425,000	-	-	-	1,403,830	577,000	4,619,668
	Interest	892,843	-	-	-	163,920	157,075	
2033	Principal	1,495,000	-	-	-	1,418,327	598,000	4,620,623
	Interest	825,130	-	-	-	149,424	134,743	
2034	Principal	1,560,000	-	-	-	1,432,973	220,000	4,220,192
	Interest	753,467	-	-	-	134,777	118,975	
2035	Principal	1,635,000	-	-	-	1,447,771	230,000	4,219,800
	Interest	677,075	-	-	-	119,980	109,975	
2036	Principal	1,715,000	-	-	-	1,462,721	235,000	4,214,669
	Interest	595,950	-	-	-	105,029	100,969	
2037	Principal	1,795,000	-	-	-	1,477,826	245,000	4,210,664
	Interest	510,945	-	-	-	89,925	91,969	
2038	Principal	1,885,000	-	-	-	1,493,087	255,000	4,212,162
	Interest	421,818	-	-	-	74,664	82,594	
2039	Principal	1,975,000	-	-	-	1,508,505	265,000	4,208,919
	Interest	328,325	-	-	-	59,245	72,844	
2040	Principal	1,075,000	-	-	-	1,524,083	275,000	3,235,425
	Interest	254,956	-	-	-	43,668	62,719	
2041	Principal	1,125,000	-	-	-	1,539,821	285,000	3,232,675
	Interest	202,706	-	-	-	27,929	52,219	
2042	Principal	1,180,000	-	-	-	1,555,722	295,000	3,232,057
	Interest	147,963	-	-	-	12,028	41,344	
2043	Principal	1,235,000	-	-	-	-	305,000	1,660,700
	Interest	90,606	-	-	-	-	30,094	
2044	Principal	1,290,000	-	-	-	-	320,000	1,659,013
	Interest	30,638	-	-	-	-	18,375	
2045	Principal	-	-	-	-	-	330,000	336,188
	Interest	-	-	-	-	-	6,188	
TOTAL		**$ 50,965,416**	**$ 4,988,987**	**$ 130,980**	**$ 308,959**	**$ 42,968,804**	**$ 14,737,343**	**$ 114,100,489**

DUNEDIN

Home of Honeymoon Island

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DUNEDIN

Home of Honeymoon Island

BUDGET SUMMARY

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

DUNEDIN

Home of Honeymoon Island

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RESOLUTION 20-14

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE TENTATIVE OPERATING AND CAPITAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021; PROVIDING FOR A SECOND AND FINAL PUBLIC HEARING DATE; AND PROVIDING FOR AN EFFECTIVE DATE HEREOF.

WHEREAS, the City Commission has examined and carefully considered the FY 2021 Proposed Operating and Capital Budget; and

WHEREAS, the citizen advisory Board of Finance's Budget Review Subcommittee has completed an analysis of the proposed budget and has presented their comments to the City Commission; and

WHEREAS, the City Commission has directed staff to adjust revenues and expenses within the Proposed Budget resulting in the FY 2021 Tentative Operating and Capital Budget; and

WHEREAS, in compliance with Florida State "Truth-in-Millage" (TRIM) requirements, the City Commission will hold a second and final public hearing virtually at www.dunedingov.com to receive citizen comments on the FY 2021 Final Operating and Capital Budget on Thursday, September 17, 2020 at 6:00 p.m.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE CITY OF DUNEDIN, FLORIDA:

Section 1. A FY 2021 Tentative Operating and Capital Budget totaling $103,491,208 in the various Funds of the City is hereby adopted and approved as detailed in Exhibit A. The respective revenues are to be appropriated by fund from taxes or other revenues as needed and expenses are to be appropriated by fund and by function for the Fiscal Year commencing October 1, 2020 and ending September 30, 2021.

Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 3rd day of September, 2020.

Julie Ward Bujalski
Mayor

ATTEST:

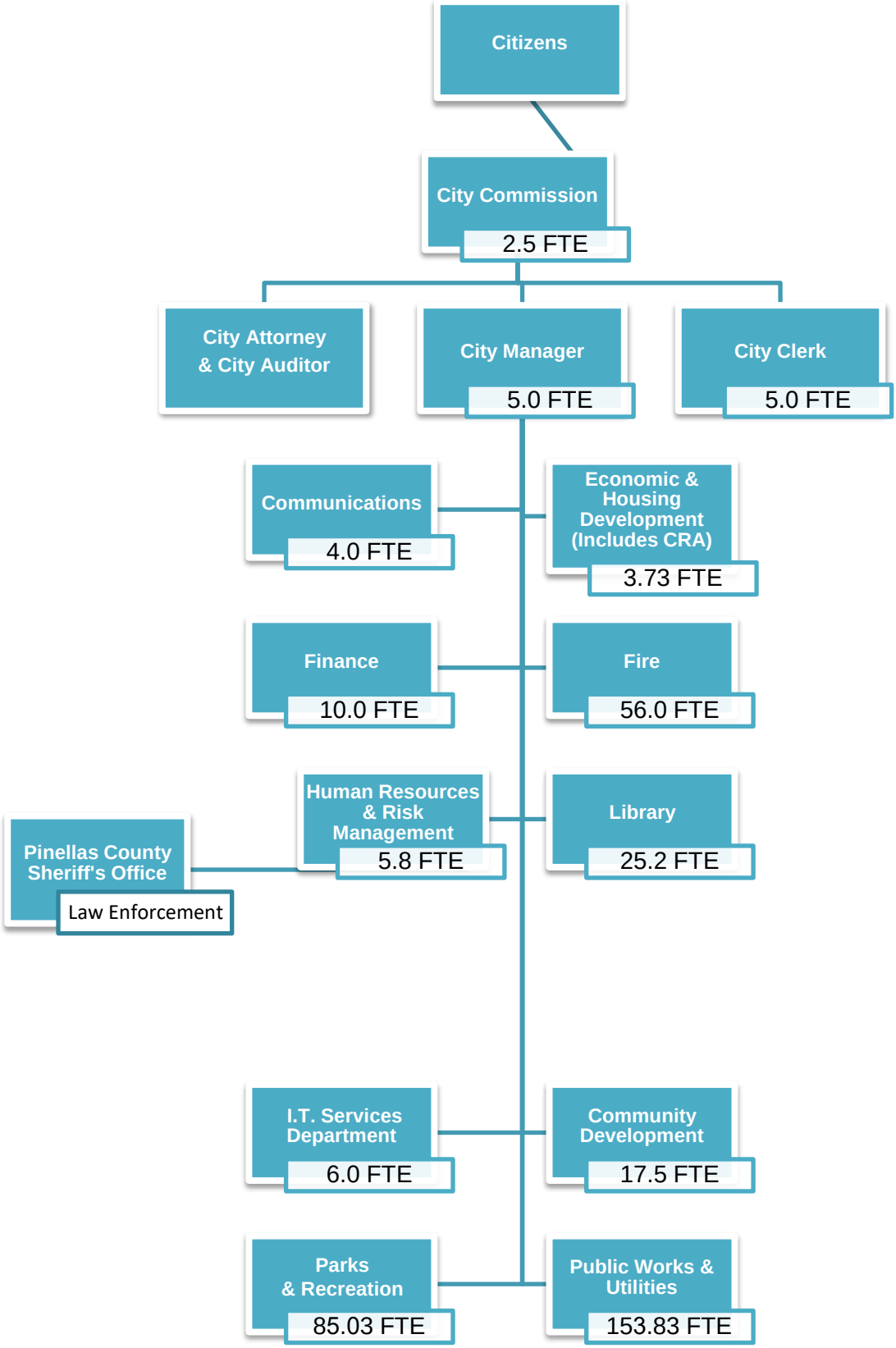
Rebecca Schlichter
City Clerk

BUDGET SUMMARY
CITY OF DUNEDIN, FLORIDA - FY 2021

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2021 ARE 27% LOWER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

Millage Rate 4.1345	**General Fund FY 2021**	**Special Revenue Funds FY 2021**	**Enterprise Funds FY 2021**	**Net Total (w/o internal service funds) FY 2021**	**Internal Service Funds FY 2021**	**TOTAL BUDGET FY 2021**
Beginning Reserves* 10/1/2020 *(includes restricted and assigned)*	$ 7,303,408	$ 8,102,243	$ 53,470,879	$ 68,876,530	$ 17,684,960	$ 86,561,490
ESTIMATED REVENUES:						
Property Taxes	$ 11,585,265	$ 1,349,098	$ -	$ 12,934,363	$ -	$ 12,934,363
Other Taxes	4,852,100	4,157,500	-	9,009,600	-	9,009,600
Licenses, Permits, Fees	2,908,500	1,902,750	198,000	5,009,250	-	5,009,250
Intergovernmental Revenue	4,682,000	1,500,000	1,487,322	7,669,322	-	7,669,322
Charges for Services	6,408,350	345,000	27,858,400	34,611,750	-	34,611,750
Fines & Forfeitures	176,450	-	152,600	329,050	-	329,050
Miscellaneous Revenues	687,013	1,740,500	857,300	3,284,813	39,000	3,323,813
Internal Service Charges	-	-	-	-	12,145,168	12,145,168
TOTAL REVENUES	**$ 31,299,678**	**$ 10,994,848**	**$ 30,553,622**	**$ 72,848,148**	**$ 12,184,168**	**$ 85,032,316**
Debt Proceeds	-	17,500,000	-	17,500,000	-	17,500,000
Transfers In	28,400	4,651,800	-	4,680,200	-	4,680,200
TOTAL REVENUES AND OTHER FINANCING SOURCES	**$ 31,328,078**	**$ 33,146,648**	**$ 30,553,622**	**$ 95,028,348**	**$ 12,184,168**	**$ 107,212,516**
TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES	**$ 38,631,486**	**$ 41,248,891**	**$ 84,024,501**	**$ 163,904,878**	**$ 29,869,128**	**$ 193,774,006**
EXPENDITURES/EXPENSES:						
General Government	$ 5,543,737	$ 11,670,000	$ -	$ 17,213,737	$ -	$ 17,213,737
Public Safety	12,718,647	1,246,969	-	13,965,616	-	13,965,616
Culture and Recreation	11,008,154	2,489,550	-	13,497,704	-	13,497,704
Economic Environment	-	1,701,146	-	1,701,146	-	1,701,146
Transportation	1,890,653	1,421,500	-	3,312,153	-	3,312,153
Solid Waste	-	-	6,114,283	6,114,283	-	6,114,283
Water/Wastewater	-	-	18,784,271	18,784,271	-	18,784,271
Stormwater	-	-	4,293,050	4,293,050	-	4,293,050
Marina	-	-	613,058	613,058	-	613,058
Internal Services	-	-	-	-	12,850,773	12,850,773
Debt Service	-	5,683,217	779,900	6,463,117	2,100	6,465,217
TOTAL EXPENDITURES/EXPENSES	**$ 31,161,191**	**$ 24,212,382**	**$ 30,584,562**	**$ 85,958,135**	**$ 12,852,873**	**$ 98,811,008**
Transfers Out	265,000	601,500	3,813,700	4,680,200	-	4,680,200
TOTAL EXPENDITURES/EXPENSES AND OTHER FINANCING USES	**$ 31,426,191**	**$ 24,813,882**	**$ 34,398,262**	**$ 90,638,335**	**$ 12,852,873**	**$ 103,491,208**
Ending Reserves* 9/30/2021 *(includes restricted and assigned)*	7,205,295	16,435,009	$ 49,626,239	73,266,543	17,016,255	90,282,798
TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES	**$ 38,631,486**	**$ 41,248,891**	**$ 84,024,501**	**$ 163,904,878**	**$ 29,869,128**	**$ 193,774,006**

Tentative FY 2021 City Organization Chart 379.59 FTE



DUNEDIN

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FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT					
	ACTUAL FY 2018	ACTUAL FY 2019	ESTIMATED FY 2020	TENTATIVE FY 2021	FTE CHG
City Commission	2.50	2.50	2.50	2.50	-
CITY COMMISSION DEPARTMENT TOTAL	**2.50**	**2.50**	**2.50**	**2.50**	**-**
City Attorney	-	-	-	-	-
CITY ATTORNEY DEPARTMENT TOTAL	**-**	**-**	**-**	**-**	**-**
City Clerk	5.00	5.00	5.00	5.00	-
CITY CLERK DEPARTMENT TOTAL	**5.00**	**5.00**	**5.00**	**5.00**	**-**
City Manager	4.50	4.50	5.00	5.00	-
CITY MANAGER DEPARTMENT TOTAL	**4.50**	**4.50**	**5.00**	**5.00**	**-**
Communications	4.00	4.00	4.00	4.00	-
COMMUNICATIONS DEPARTMENT TOTAL	**4.00**	**4.00**	**4.00**	**4.00**	**-**
Economic Housing & Development	1.64	1.64	1.64	1.64	-
CRA	2.09	2.09	2.09	2.09	-
ECO. & HSG. DEVELOPMENT DEPT. TOTAL	**3.73**	**3.73**	**3.73**	**3.73**	**-**
Finance/Accounting	10.00	10.00	10.00	10.00	-
Purchasing	-	-	-	-	-
FINANCE DEPARTMENT TOTAL	**10.00**	**10.00**	**10.00**	**10.00**	**-**
Fire Admin	10.00	10.00	10.00	10.00	-
Fire Ops	36.00	36.00	36.00	36.00	-
EMS	10.00	10.00	10.00	10.00	-
FIRE DEPARTMENT TOTAL	**56.00**	**56.00**	**56.00**	**56.00**	**-**
Human Resources	2.24	2.24	2.08	2.08	-
Risk Management	1.75	1.75	2.05	2.47	0.42
Health/Benefits	1.25	1.25	1.25	1.25	-
HR & RISK MGMT DEPARTMENT TOTAL	**5.24**	**5.24**	**5.38**	**5.80**	**0.42**
Law Enforcement	-	-	-	-	-
LAW ENFORCEMENT DEPARTMENT TOTAL	**-**	**-**	**-**	**-**	**-**
IT Services	6.00	6.00	6.00	6.00	-
IT SERVICES DEPARTMENT TOTAL	**6.00**	**6.00**	**6.00**	**6.00**	**-**
Library	26.00	26.00	26.00	25.20	(0.80)
LIBRARY DEPARTMENT TOTAL	**26.00**	**26.00**	**26.00**	**25.20**	**(0.80)**
Parks & Rec Admin	5.85	5.85	5.85	5.85	-
Parks Maintenance	28.20	30.80	31.80	32.80	1.00
Recreation	37.82	37.82	38.66	43.83	5.17
Golf	-	-	-	-	-
Marina	2.55	2.55	2.55	2.55	-
Stadium	-	-	-	-	-
PARKS & RECREATION DEPT. TOTAL	**74.42**	**77.02**	**78.86**	**85.03**	**6.17**
Community Development	6.71	6.71	6.98	7.00	0.02
Building Services	9.41	10.41	10.52	10.50	(0.02)
Parking	0.11	0.11	-	-	-
COMMUNITY DEVELOPMENT. DEPT. TOTAL	**16.23**	**17.23**	**17.50**	**17.50**	**-**

FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT					
	ACTUAL FY 2018	ACTUAL FY 2019	ESTIMATED FY 2020	TENTATIVE FY 2021	FTE CHG
Public Works Admin. & Engineering	14.08	14.08	13.58	13.80	0.22
Utility Billing	6.34	6.34	6.34	6.34	-
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.75	15.75	15.75	15.63	(0.12)
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.00	-
Stormwater	13.66	14.66	14.66	14.66	-
Solid Waste - Administration	6.00	6.00	6.00	6.00	-
Solid Waste - Residential	10.00	10.00	10.00	10.00	-
Solid Waste - Commercial	5.00	5.00	5.00	5.00	-
Fleet	9.00	9.00	9.00	9.00	-
Streets	8.66	9.66	10.36	11.06	0.70
Facilities Maintenance	10.68	11.68	11.68	11.68	-
PUBLIC WORKS DEPARTMENT TOTAL	**149.83**	**152.83**	**153.03**	**153.83**	**0.80**

	ACTUAL FY 2018	ACTUAL FY 2019	ESTIMATED FY 2020	ADOPTED FY 2021	FTE CHG
CITYWIDE REGULAR FTE	**349.54**	**354.93**	**362.97**	**362.97**	**-**
CITYWIDE VARIABLE/ON-DEMAND FTE	**13.91**	**15.12**	**10.03**	**16.62**	**6.59**
TOTAL CITYWIDE FTE	**363.45**	**370.05**	**373.00**	**379.59**	**6.59**

PERSONNEL CHANGES BY DEPARTMENT FY 2020 ESTIMATED TO FY 2021 TENTATIVE BUDGET					
CHANGE	**ESTIMATED FY 2020 (FTE)**	**TENTATIVE FY 2021 (FTE)**	**NET IMPACT (FTE)**	**FISCAL IMPACT**	**FUND**
Recreation Technician	1.00	1.00	0.00	$ 3,500	General
IT Systems Engineer	1.00	1.00	0.00	$ 6,100	IT Services
Wastewater Maintenance Mechanic	1.00	1.00	0.00	$ 4,800	Water/WW
Variable/On-Demand Department Reclassifications	0.00	6.59	6.59	$ -	General
		Citywide FTE & Fiscal Impact	**6.59**	**$ 14,400**	

FULL-TIME EQUIVALENT (FTE) POSITIONS BY FUND					
FUND	**ESTIMATED FY 2020**	**TENTATIVE FY 2021**	**FTEs CHANGE**	**FISCAL IMPACT**	**COMMENTS**
Building Fund	10.41	10.52	(0.02)	$ -	
CRA Fund	2.09	2.09	-	$ -	
Facilities Maintenance Fund	11.68	11.68	-	$ -	
Fleet Fund	9.00	9.00	-	$ -	
General Fund	208.72	211.87	6.09	$ 3,500	
Health Benefits Fund	1.25	1.25	-	$ -	
IT Services Fund	-	-	-	$ 6,100	
Marina Fund	2.55	2.55	-	$ -	
Parking Fund	0.11	-	-	$ -	
Risk Safety Fund	1.75	2.05	0.42	$ 4,800	
Solid Waste Fund	21.00	21.00	-	$ -	
Stormwater Fund	14.66	14.66	-	$ -	
Water/Wastewater Fund	86.83	86.33	0.10	$ -	
Grand Total	**370.05**	**373.00**	**6.59**	**$ 14,400**	

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ALL FUNDS BUDGET SUMMARY

	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Tentative Budget	% Change	$ Change
EXECUTIVE SALARIES	$ 1,410,155	$ 1,618,977	$ 1,442,400	$ 1,669,600	16%	$ 227,200
REG SALARIES AND WAGES	15,972,769	16,533,283	18,000,200	17,988,610	0%	(11,590)
OTHER SALARIES & WAGES	316,202	338,234	389,200	476,630	22%	87,430
OVERTIME	750,835	754,102	555,400	622,349	12%	66,949
SPECIAL PAY	359,916	352,698	362,100	382,700	6%	20,600
TOTAL WAGES	$ 18,809,877	$ 19,597,294	$ 20,749,300	$ 21,139,889	2%	$ 390,589
FICA TAXES	$ 1,371,104	$ 1,427,815	$ 1,481,800	$ 1,478,900	0%	$ (2,900)
RETIREMENT CONTRIBUTIONS	1,825,024	1,937,403	1,957,400	1,993,070	2%	35,670
LIFE & HEALTH INSURANCE	3,416,248	3,925,386	4,245,500	3,947,500	-7%	(298,000)
WORKERS' COMPENSATION	426,400	482,800	552,900	536,400	-3%	(16,500)
UNEMPLOYMENT COMP	3,929	(676)	25,000	25,000	0%	-
TUITION REIMBURSEMENT	11,647	10,321	28,700	28,600	0%	(100)
TOTAL BENEFITS	$ 7,054,350	$ 7,783,050	$ 8,291,300	$ 8,009,470	-3%	$ (281,830)
PERSONNEL BUDGET SUBTOTAL	**$ 25,864,227**	**$ 27,380,344**	**$ 29,040,600**	**$ 29,149,359**	**0%**	**$ 108,759**
PROFESSIONAL SERVICES	$ 2,304,867	$ 2,700,475	$ 2,719,000	$ 2,737,293	1%	$ 18,293
ACCOUNTING & AUDITING	56,500	45,594	65,000	70,000	8%	5,000
OTHER CONTRACT SERVICES	12,002,749	11,272,202	11,605,000	12,191,647	5%	586,647
ALLOCATED COSTS	2,397,500	2,407,400	2,491,800	2,511,900	1%	20,100
TRAVEL & PER DIEM	60,309	55,696	146,000	115,070	-21%	(30,930)
COMMUNICATION SERVICE	201,794	229,642	211,900	245,820	16%	33,920
FREIGHT & POSTAGE SERVICE	88,855	89,201	113,400	118,150	4%	4,750
UTILITY SERVICES	2,637,348	2,781,142	2,703,800	2,843,700	5%	139,900
RENTALS & LEASES	3,465,499	3,698,756	3,782,500	3,739,311	-1%	(43,189)
INSURANCE	6,006,976	5,477,217	6,504,600	6,248,300	-4%	(256,300)
REPAIR & MAINTENANCE SRVC	3,681,523	3,279,693	6,020,300	4,793,324	-20%	(1,226,976)
PRINTING & BINDING	44,849	51,834	72,300	87,400	21%	15,100
PROMOTIONAL ACTIVITIES	139,577	127,583	129,500	121,150	-6%	(8,350)
OTHER CURRENT CHARGES	201,063	365,120	323,700	210,560	-35%	(113,140)
OFFICE SUPPLIES	67,267	63,899	83,500	77,875	-7%	(5,625)
OPERATING SUPPLIES	2,001,652	1,957,983	2,263,900	2,343,737	4%	79,837
ROAD MATERIALS & SUPPLIES	9,963	6,789	30,000	30,000	0%	-
BOOKS, PUBS, SUBSCRIPTION	46,059	49,655	70,400	70,745	0%	345
TRAINING	69,965	77,163	153,500	131,950	-14%	(21,550)
DEPRECIATION	6,685,684	6,496,690	5,898,900	7,472,500	27%	1,573,600
OPERATING BUDGET SUBTOTAL	**$ 42,169,999**	**$ 41,233,734**	**$ 45,389,000**	**$ 46,160,432**	**2%**	**$ 771,432**
LAND	$ -	$ 282,114	$ -	$ -	N/A	$ -
BUILDINGS	1,190,700	33,999,947	55,020,500	13,569,600	-75%	(41,450,900)
IMPRVMNTS OTHER THAN BLDG	4,390,488	7,846,188	21,222,500	19,934,246	-6%	(1,288,254)
MACHINERY AND EQUIPMENT	3,242,467	3,860,790	2,705,300	1,473,300	-46%	(1,232,000)
BOOKS,PUBS & LIBRARY MATL	209,799	207,135	208,800	210,600	1%	1,800
LESS BUDGETED CAPITAL (ENT FUNDS)	(6,573,259)	(10,151,573)	(21,110,300)	(18,633,746)	-12%	2,476,554
CAPITAL BUDGET SUBTOTAL	**$ 2,460,195**	**$ 36,044,602**	**$ 58,046,800**	**$ 16,554,000**	**-71%**	**$ (41,492,800)**
PRINCIPAL	$ 2,723,460	$ 2,803,670	$ 3,832,400	$ 5,652,706	47%	$ 1,820,306
INTEREST	1,048,939	1,455,993	2,406,500	2,687,611	12%	281,111
OTHER DEBT SERVICE COSTS	1,000	1,376,768	-	100,000	N/A	100,000
AIDS TO PRIVATE ORGANIZAT	185,473	177,984	196,500	194,500	-1%	(2,000)
ECONOMIC INCENTIVES	63,284	356,330	162,500	287,500	77%	125,000
TRANSFERS OUT	6,063,579	2,814,471	5,437,600	4,680,200	-14%	(757,400)
LESS BUDGETED PRINCIP DEBT PYMTS (ENT FUNDS)	(1,687,468)	(1,743,645)	(1,844,200)	(1,975,100)	7%	(130,900)
OTHER EXPENSES SUBTOTAL	**$ 8,398,268**	**$ 7,241,573**	**$ 10,191,300**	**$ 11,627,417**	**14%**	**$ 1,436,117**
TOTAL BUDGET	**$ 78,892,689**	**$ 111,900,252**	**$ 142,667,700**	**$ 103,491,208**	**-27%**	**$ (39,176,492)**

FY 2021 TENTATIVE BUDGET SUMMARY

ALL FUNDS

FY 2021 Millage Rate of 4.1345

REVENUES	ACTUAL 2019	BUDGET 2020	TENTATIVE BUDGET 2021	% change	$ change
Property Taxes	$ 10,677,022	$ 11,941,200	$ 12,934,363	8%	$ 993,163
Other Taxes	9,365,040	9,371,800	9,009,600	-4%	(362,200)
Licenses, Permits, Fees	6,726,915	4,502,500	5,009,250	11%	506,750
Intergovernmental	19,300,646	31,674,200	7,669,322	-76%	(24,004,878)
Charges for Services	45,902,521	46,982,400	46,756,918	0%	(225,482)
Fines	757,641	631,500	329,050	-48%	(302,450)
Miscellaneous	5,078,530	3,328,700	3,323,813	0%	(4,887)
Debt Proceeds	35,180,513	30,107,000	40,879,871	36%	10,772,871
Transfers In	2,814,471	5,437,600	4,680,200	-14%	(757,400)
Revenue Subtotal	**135,803,297**	**143,976,900**	**130,592,387**	**-9%**	**(13,384,513)**
Elimination of Debt Proceeds	-	(9,209,000)	(23,379,871)	154%	(14,170,871)
TOTAL REVENUES	**$ 135,803,297**	**$ 134,767,900**	**$ 107,212,516**	**-20%**	**$ (27,555,384)**

EXPENSES	ACTUAL 2019	BUDGET 2020	TENTATIVE BUDGET 2021	% change	$ change
Personnel	$ 27,380,345	$ 29,040,600	$ 29,149,359	0%	$ 108,759
Operating	34,737,047	36,668,000	37,012,132	1%	344,132
CIP Operating	-	2,822,100	1,675,800	-41%	(1,146,300)
Capital	46,196,173	1,075,300	421,600	-61%	(653,700)
CIP Capital	-	78,081,800	34,766,146	-55%	(43,315,654)
Other	1,449,664	359,000	482,000	34%	123,000
Debt Service	4,721,083	6,238,900	8,439,917	35%	2,201,017
Transfers Out	2,814,471	5,437,600	4,680,200	-14%	(757,400)
Expense Subtotal	**117,298,783**	**159,723,300**	**116,627,154**	**-27%**	**(43,096,146)**
Depreciation	6,496,690	5,898,900	7,472,500	27%	1,573,600
Elimination of Principal Debt Payments	(1,743,645)	(1,844,200)	(1,974,700)	7%	(130,500)
Elimination of Utility Capital	(10,151,573)	(21,110,300)	(18,633,746)	-12%	2,476,554
TOTAL EXPENSES	**$ 111,900,255**	**$ 142,667,700**	**$ 103,491,208**	**-27%**	**$ (39,176,492)**

FY 2021 TENTATIVE BUDGET SUMMARY

FY 2021 Millage Rate of 4.1345

FUND	BEGINNING FUND BALANCE	REVENUE	EXPENDITURES	ENDING FUND BALANCE	ENDING AVAILABLE FUND BALANCE
GENERAL FUND	$ 7,303,408	$ 31,328,078	$ 31,426,191	$ 7,205,295	$ 4,568,987
SPECIAL REVENUE FUNDS					
Stadium Fund	449,944	4,237,800	3,042,050	1,645,694	1,046,494
Impact Fee Fund	605,353	318,700	-	924,053	924,053
Public Art Fund	39,900	24,250	60,100	4,050	4,050
Building Fund	2,302,752	1,639,100	1,246,969	2,694,883	2,694,883
CRA Fund	655,257	1,407,598	1,767,546	295,309	295,309
County Gas Tax Fund	333,267	477,500	531,500	279,267	279,267
Penny Fund	3,715,771	25,041,700	18,165,717	10,591,754	10,591,754

FUND	BEGINNNING NET POSITION	REVENUE	EXPENSES	ENDING TOTAL NET POSITION	ENDING AVAILABLE NET POSITION
ENTERPRISE FUNDS					
Solid Waste Fund	1,764,546	6,093,500	6,147,883	1,710,163	763,121
Water/Wastewater Fund	36,598,864	19,809,022	22,964,171	33,443,715	7,245,621
Marina Fund	2,823,210	565,600	613,058	2,775,752	257,616
Stormwater Fund	12,284,259	4,085,500	4,673,150	11,696,609	2,430,663
INTERNAL SERVICES FUNDS					
Fleet Services Fund	9,679,218	3,254,668	3,059,285	9,874,601	3,593,019
Facilities Maintenance Fund	1,510,256	1,409,800	1,824,952	1,095,104	700,991
Risk Safety Self-Insurance Fund	3,841,361	1,522,200	1,853,628	3,509,933	4,001,759
Health Benefits Self-Insurance Fund	704,602	4,948,100	4,948,000	704,702	885,985
Information Technology Fund	1,949,524	1,049,400	1,167,008	1,831,916	283,063
TOTAL OF ALL FUNDS	$ 86,561,491	$ 107,212,516	$ 103,491,208	$ 90,282,799	$ 40,566,633
Less Interfund Transfers	-	*(4,680,200)*	*(4,680,200)*	-	-
NET GRAND TOTAL	**$ 86,561,491**	**$ 102,532,316**	**$ 98,811,008**	**$ 90,282,799**	**$ 40,566,633**

SCHEDULE OF TRANSFERS

TRANSFER FROM - TO	PURPOSE	AMOUNT
General Fund - Stadium Fund	Operational support	$ 265,000
Public Art - Building Fund	Repayment of Interfund Loan	35,100
Stadium Fund - Penny Fund	Repayment of Interfund Loan	500,000
CRA Fund - General Fund	Special event support	28,400
CRA Fund - Impact Fee Fund (LDO)	Economic development incentives	38,000
Water/WW Fund - Penny Fund	City Hall contribution	3,813,700
TOTAL INTERFUND TRANSFERS		**$ 4,680,200**

SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Juvenile Welfare Board	Parks & Recreation	General	66,000
Pinellas County Bd. of County Comm.	Fire	General	10,000
FEMA - SCBA Air Pack Replacement	Fire	General	333,000
Firehouse Subs - Thermal Imaging Cameras	Fire	General	20,000
Friends of the Library - Playground	Library	General	100,000
State of Florida	Parks & Recreation	Stadium	1,500,000
FEMA - Lift Station Grants	Water/WW	Water/WW	1,487,322
TOTAL GRANTS			**$ 3,516,322**

GENERAL FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 6,329,862	$ 6,141,405	$ 5,633,365	$ 9,067,973	$ 7,303,408
REVENUES					
Property Taxes	9,029,356	9,775,025	10,716,500	10,716,500	11,585,265
Other Taxes	4,472,787	4,725,934	4,891,800	4,762,100	4,852,100
Licenses, Permits, Fees	2,782,810	3,186,178	2,905,000	2,948,300	2,908,500
Intergovernmental	4,439,200	5,246,668	4,574,200	5,227,500	4,682,000
Charges for Services	6,039,564	6,159,824	6,330,400	5,496,372	6,408,350
Fines	1,374,966	614,292	488,500	290,100	176,450
Miscellaneous	790,632	743,273	622,500	543,056	687,013
Transfers In	28,400	2,256,234	128,400	272,400	28,400
TOTAL REVENUES	**$ 28,957,714**	**$ 32,707,428**	**$ 30,657,300**	**$ 30,256,328**	**$ 31,328,078**
EXPENDITURES					
Personnel	14,406,923	15,259,073	16,014,500	15,936,900	16,193,380
Operating*	13,686,463	13,234,853	12,811,700	13,039,293	12,954,111
Non-Recurring Operating	-	-	944,100	1,436,900	627,300
Capital	759,099	639,838	446,300	487,000	318,400
CIP Capital	-	-	184,000	574,800	734,000
Other	193,686	490,596	296,000	296,000	334,000
Debt Service	-	-	-	-	-
Transfers Out	100,000	156,500	285,100	250,000	265,000
TOTAL EXPENDITURES	**$ 29,146,171**	**$ 29,780,861**	**$ 30,981,700**	**$ 32,020,893**	**$ 31,426,191**
ENDING FUND BALANCE	**$ 6,141,405**	**$ 9,067,973**	**$ 5,308,965**	**$ 7,303,408**	**$ 7,205,295**
ASSIGNED FUND BALANCE**	**$ 926,812**	**$ 3,619,340**	**$ 846,812**	**$ 2,823,208**	**$ 2,636,308**
ENDING UNASSIGNED FUND BALANCE	**$ 5,214,593**	**$ 5,448,633**	**$ 4,462,153**	**$ 4,480,200**	**$ 4,568,987**
FB as % of Operating Budget (TARGET: 15%)	18.6%	19.1%	15.0%	15.0%	15.3%
**Estimated Unspent Expenditures Included in Operating:*			*615,000*	*615,000*	*600,000*

***Assigned fund balance includes non-spendable, restricted, committed, and assigned funds. This amount includes $83,000 of Parking Bank funds.*

GENERAL FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 7,205,295	$ 6,091,838	$ 6,714,566	$ 6,994,232	$ 7,416,759
11,236,200	11,395,100	11,571,900	11,908,900	12,256,000
4,949,100	7,033,082	7,173,700	7,317,200	7,463,500
2,908,500	2,908,500	2,908,500	2,908,500	2,908,500
4,775,600	4,871,100	4,968,500	5,067,900	5,169,300
6,549,300	6,693,400	6,840,700	6,991,200	7,145,000
101,450	101,500	101,500	101,500	101,500
687,000	687,000	687,000	687,000	687,000
22,400	22,400	-	-	-
$ 31,229,550	**$ 33,712,082**	**$ 34,251,800**	**$ 34,982,200**	**$ 35,730,800**
16,780,971	17,422,200	18,089,100	18,782,800	19,504,400
13,347,036	13,681,854	14,019,534	14,360,073	14,703,438
1,104,400	721,500	411,500	411,500	386,500
321,600	324,800	328,000	331,300	334,600
190,000	340,000	525,000	75,000	75,000
334,000	334,000	334,000	334,000	334,000
-	-	-	-	-
265,000	265,000	265,000	265,000	265,000
$ 32,343,007	**$ 33,089,354**	**$ 33,972,134**	**$ 34,559,673**	**$ 35,602,938**
$ 6,091,838	**$ 6,714,566**	**$ 6,994,232**	**$ 7,416,759**	**$ 7,544,621**
$ 2,534,808	**$ 2,433,308**	**$ 2,331,808**	**$ 2,230,308**	**$ 2,128,808**
$ 3,557,030	**$ 4,281,258**	**$ 4,662,424**	**$ 5,186,451**	**$ 5,415,813**
11.4%	13.5%	14.3%	15.5%	15.7%
643,333	*666,146*	*689,766*	*714,227*	*739,562*

GENERAL FUND

Notes and Assumptions:

Property - Taxable Values
- FY21: +8.39%
- FY22: -4% & $8M new constr.
- FY23: +1% & $35M new constr.
- FY24: +2% & $5M new constr.
- FY25: +3% & $5M new constr.
- FY26: +3% & $5M new constr.

Other Tax Revenue:
- FY22-26: +2%
- FY23: Proposed revenue enhancement - $1,985,000

Intergovernmental Revenue +2%

Charges for Service +2.2%

Salaries
- FY 2021: 0%
- FY 2022-2026: +3.5%

Benefits
- FY 2021: 0%
- FY 2022-2026: +6%

Operating
- FY22: +4%
- FY23-26: +2%

Capital +1%

Transfers in:
- FY20-21 from CRA for Parks & Rec - $28,400
- FY22-FY23 from CRA for Parks & Rec- $22,400
- FY20 repayment from Building Fund - $244,000

Transfers out:
- FY21-FY26 to Stadium Fund for operations - $265,000 per yr

*FY20 Rotary Pavilion and Sindoon Stage Awning Replacement projects combined to create Sindoon/Rotary Stage Project.

CIP and Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
ADA 15 Passenger Van	-	-	-
Emergency Operating Center (EOC)	-	193,600	-
Park Pavilion Replacements	-	130,000	-
Rotary Pavilion Renovation*	50,000	-	-
Weaver Park Shade Structure	-	67,200	-
Public Library Playground	-	-	100,000
Marina Sailboat Launch Improvements	-	35,000	-
Patricia Corridor Enhancements	50,000	76,000	84,000
SCBA Airpack Replacements	-	-	370,000
Lightning Detection System Replacement		-	-
Fleet Purchase: Parks Pick-up Truck	30,000	28,000	-
Citywide Security Camera System - Libı	45,000	45,000	-
Fleet Purchase: Code Enforcement Veh	9,000	-	30,000
Fisher Tennis Court Lights	-	-	-
Pickleball Courts	-	-	-
Stirling Park Driving Range Lights	-	-	-
Thermal Imaging Cameras	-	-	20,000
Sindoon/Rotary Stage*	-	-	130,000
CIP Subtotal	**184,000**	**574,800**	**734,000**
Citywide HVAC Replacements	136,000	700,000	124,000
Citywide Roof Replacements	302,000	102,000	-
Fire Station #60 Restroom Renovation	-	65,000	-
Comm Ctr. Fitness Ctr Renovation	-	46,000	-
Sindoon Stage Awning Rep*	50,000	11,300	-
Citywide Exterior Painting	25,000	53,000	40,000
Court Resurfacing	-	-	25,000
Hale Center North Restroom Replacem	-	-	80,000
SR 580 Mast Arm Repainting	-	-	-
Microfilm to Digital Format Conversior	20,300	20,300	-
Non-Recurring Operating Subtotal	**533,300**	**997,600**	**269,000**
Affordable/Workforce Housing	51,200	51,200	
Dunedin Golf Club Sustainability Plan	-	-	30,000
MSB and TSB Relocation	200,300	227,300	191,800
Parking Garage Maintenance	-	101,500	101,500
Public Art Master Plan & Implementati	125,000	25,000	35,000
Stirling Links Conversion Start-up Costs	34,300	34,300	-
Repair & Maintenance TBD	-	-	-
Marina Master Plan	-	-	-
SR 580 Landscaped Median Project	-	-	-
Other Non-Recurring Operating Subto	**410,800**	**439,300**	**358,300**
Total Non-Recurring Operating	**944,100**	**1,436,900**	**627,300**
Total CIP/Non-Recurring Operating	**$ 1,128,100**	**$ 2,011,700**	**$ 1,361,300**

GENERAL FUND				
PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
40,000	-	-	-	-
-	-	-	-	-
-	75,000	75,000	75,000	75,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	50,000	50,000	-	-
-	-	-	-	-
-	35,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
100,000	-	-	-	-
-	-	400,000	-	-
-	180,000	-	-	-
-	-	-	-	-
-	-	-	-	-
190,000	**340,000**	**525,000**	**75,000**	**75,000**
20,000	35,000	25,000	25,000	-
770,000	210,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
15,000	80,000	-	-	-
30,000	-	-	-	-
-	-	-	-	-
-	110,000	-	-	-
-	-	-	-	-
835,000	**435,000**	**25,000**	**25,000**	**-**
-	-	-	-	-
-	-	-	-	-
82,900	-	-	-	-
101,500	101,500	101,500	101,500	101,500
35,000	35,000	35,000	35,000	35,000
-	-	-	-	-
-	-	200,000	200,000	200,000
-	100,000	-	-	-
50,000	50,000	50,000	50,000	50,000
269,400	**286,500**	**386,500**	**386,500**	**386,500**
1,104,400	**721,500**	**411,500**	**411,500**	**386,500**
$ 1,294,400	**$ 1,061,500**	**$ 936,500**	**$ 486,500**	**$ 461,500**

STADIUM FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 241,716	$ 5,857,457	$ 16,154,759	$ 21,422,814	$ 449,944
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	1,002,936	13,117,231	27,100,000	31,163,171	1,500,000
Charges for Services	339,368	342,840	180,000	324,200	345,000
Fines	-	-	-	-	-
Miscellaneous	50,626	2,087,675	1,676,800	20,107,175	1,627,800
Debt Proceeds	-	34,238,987	-	-	-
Transfers In	5,763,000	180,000	250,000	250,000	765,000
TOTAL REVENUES	**$ 7,155,929**	**$ 49,966,733**	**$ 29,206,800**	**$ 51,844,546**	**$ 4,237,800**
EXPENDITURES					
Personnel	25,996	-	1,500	1,500	1,600
Operating	281,262	239,432	495,800	510,142	463,350
Non-Recurring Operating	-	-	-	-	-
Capital	817,782	32,929,209	-	-	-
CIP Capital	-	-	41,899,900	69,506,573	-
Other	-	-	-	-	-
Debt Service	415,149	1,232,735	2,799,200	2,799,200	2,577,100
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES	**$ 1,540,189**	**$ 34,401,376**	**$ 45,196,400**	**$ 72,817,415**	**$ 3,042,050**
ENDING FUND BALANCE	**$ 5,857,457**	**$ 21,422,814**	**$ 165,159**	**$ 449,944**	**$ 1,645,694**
RESERVED FOR CAPITAL	**$ -**	**$ -**	**$ 150,000**	**$ 294,200**	**$ 599,200**
ENDING AVAILABLE FUND BALANCE	**$ 5,857,457**	**$ 21,422,814**	**$ 15,159**	**$ 155,744**	**$ 1,046,494**
FB as % of Operating Budget (TARGET: 15%)	1906.4%	8947.3%	3.0%	31.3%	225.1%

Notes:

Transfers in:

FY20-FY25 from General Fund for operations.

FY21 from Penny Fund - $500,000

Transfers out:

FY23 to repay Penny Fund - $500,000

CIP and Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Stadium & Englebert Reconstruction	41,899,900	69,506,573	-
CIP Subtotal	**41,899,900**	**69,506,573**	**-**
	-	-	-
Non-Recurring Operating Subtotal	**-**	**-**	**-**
Total CIP/Non-Recurring Operating	**$ 41,899,900**	**$ 69,506,573**	**$ -**

STADIUM FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 1,645,694	$ 2,487,194	$ 2,524,994	$ 2,703,894	$ 2,869,194
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,500,000	1,208,300	1,000,000	1,000,000	1,000,000
345,000	345,000	200,000	200,000	200,000
-	-	-	-	-
1,615,800	1,621,300	1,626,900	1,632,700	1,638,700
-	-	-	-	-
265,000	265,000	265,000	265,000	265,000
$ 3,725,800	**$ 3,439,600**	**$ 3,091,900**	**$ 3,097,700**	**$ 3,103,700**
1,600	1,600	1,600	1,600	1,600
550,000	566,500	583,500	601,000	619,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2,332,700	2,333,700	2,327,900	2,329,800	2,329,000
-	500,000	-	-	-
$ 2,884,300	**$ 3,401,800**	**$ 2,913,000**	**$ 2,932,400**	**$ 2,949,600**
$ 2,487,194	**$ 2,524,994**	**$ 2,703,894**	**$ 2,869,194**	**$ 3,023,294**
$ 904,200	**$ 1,209,200**	**$ 1,869,200**	**$ 2,029,200**	**$ 2,189,200**
$ 1,582,994	**$ 1,315,794**	**$ 834,694**	**$ 839,994**	**$ 834,094**
287.0%	231.6%	142.7%	139.4%	134.4%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ -	**$ -**	**$ -**	**$ -**	**$ -**

IMPACT FEE FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ (750,108)	$ (417,350)	$ 705,747	$ 693,760	$ 605,353
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	303,196	379,861	354,500	195,890	278,500
Intergovernmental	-	682,633	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	4,574	16,753	4,300	4,300	2,200
Debt Proceeds	-	-	-	-	-
Transfers In	66,000	71,400	101,000	101,000	38,000
TOTAL REVENUES	**$ 373,770**	**$ 1,150,647**	**$ 459,800**	**$ 301,190**	**$ 318,700**
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	-	-
Capital	26,808	20,900	-	-	-
CIP Capital	-	-	270,000	389,597	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	14,204	18,637	-	-	-
TOTAL EXPENDITURES	**$ 41,012**	**$ 39,537**	**$ 270,000**	**$ 389,597**	**$ -**
ENDING FUND BALANCE	**$ (417,350)**	**$ 693,760**	**$ 895,547**	**$ 605,353**	**$ 924,053**
ENDING AVAILABLE FUND BALANCE	**$ (417,350)**	**$ 693,760**	**$ 895,547**	**$ 605,353**	**$ 924,053**
FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A

Notes:

License, Permit, and Fee revenue reflect known development projects only

Transfer in:

FY20-26 from CRA for Park Impact Fee contributions.

*Fire Training Facility & EOC cost paid for with Fire Impact Fees

CIP and Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Pedestrian Safety Imp- Edgewater Dr	-	29,597	-
Pedestrian Safety Imp- Alt 19/Main St.	70,000	160,000	-
Fire Training Facility & EOC*	200,000	200,000	-
CIP Subtotal	**270,000**	**389,597**	**-**
Non-Recurring Operating Subtotal	**-**	**-**	**-**
Total CIP/Non-Recurring Operating	**$ 270,000**	**$ 389,597**	**$ -**

IMPACT FEE FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 924,053	$ 1,070,753	$ 1,121,803	$ 1,173,153	$ 1,221,703
-	-	-	-	-
-	-	-	-	-
80,900	17,250	17,250	17,250	17,250
26,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
4,300	4,300	4,300	4,300	4,300
-	-	-	-	-
35,500	29,500	29,800	27,000	3,900
$ 146,700	**$ 51,050**	**$ 51,350**	**$ 48,550**	**$ 25,450**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ -	**$ -**	**$ -**	**$ -**	**$ -**
$ 1,070,753	**$ 1,121,803**	**$ 1,173,153**	**$ 1,221,703**	**$ 1,247,153**
$ 1,070,753	**$ 1,121,803**	**$ 1,173,153**	**$ 1,221,703**	**$ 1,247,153**
N/A	N/A	N/A	N/A	N/A

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ -	$ -	$ -	$ -	$ -

PUBLIC ART FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ -	$ -	$ -	$ -	$ 39,900
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	24,250
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	100,000	-
TOTAL REVENUES	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 24,250**
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	25,000	25,000
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	35,100	35,100
TOTAL EXPENDITURES	**$ -**	**$ -**	**$ -**	**$ 60,100**	**$ 60,100**
ENDING FUND BALANCE	**$ -**	**$ -**	**$ -**	**$ 39,900**	**$ 4,050**
ENDING AVAILABLE FUND BALANCE	**$ -**	**$ -**	**$ -**	**$ 39,900**	**$ 4,050**
FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A

Notes:

Transfer in:

FY20 interfund loan from Building Fund - $100,000

Transfer out:

FY20-FY23 repayment of Building Fund loan - $35,100 per year

CIP and Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Jay Walk	-	-	-
CIP Subtotal	**-**	**-**	**-**
Public Art Master Plan & Implementation	-	25,000	25,000
Subtotal Non-Recurring Operating	**-**	**25,000**	**25,000**
Total CIP/Non-Recurring Operating	**$ -**	**$ 25,000**	**$ 25,000**

PUBLIC ART FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 4,050	$ (51,050)	$ (26,050)	$ (16,050)	$ (6,050)
-	-	-	-	-
-	-	-	-	-
20,000	50,000	10,000	10,000	10,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 20,000	**$ 50,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
-	-	-	-	-
-	-	-	-	-
25,000	25,000	-	-	-
-	-	-	-	-
15,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
35,100	-	-	-	-
$ 75,100	**$ 25,000**	**$ -**	**$ -**	**$ -**
$ (51,050)	**$ (26,050)**	**$ (16,050)**	**$ (6,050)**	**$ 3,950**
$ (51,050)	**$ (26,050)**	**$ (16,050)**	**$ (6,050)**	**$ 3,950**
N/A	N/A	N/A	N/A	N/A

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
15,000	-	-	-	-
15,000	**-**	**-**	**-**	**-**
25,000	25,000	-	-	-
25,000	**25,000**	**-**	**-**	**-**
$ 40,000	**$ 25,000**	**$ -**	**$ -**	**$ -**

BUILDING FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 1,214,391	$ 1,951,258	$ 2,129,976	$ 3,358,816	$ 2,302,752
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	1,810,886	2,552,714	950,000	1,600,000	1,600,000
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	23,626	75,079	10,000	10,000	4,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	35,100	35,100	35,100
TOTAL REVENUES	**$ 1,834,512**	**$ 2,627,793**	**$ 995,100**	**$ 1,645,100**	**$ 1,639,100**
EXPENDITURES					
Personnel	696,687	728,286	839,500	839,500	867,300
Operating	287,527	357,216	296,400	315,657	349,669
Non-Recurring Operating	-	-	-	63,677	-
Capital	113,432	134,732	-	12,411	-
CIP Capital	-	-	-	108,008	30,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	964,000	1,361,911	-
TOTAL EXPENDITURES	**$ 1,097,646**	**$ 1,220,234**	**$ 2,099,900**	**$ 2,701,164**	**$ 1,246,969**
ENDING FUND BALANCE	**$ 1,951,258**	**$ 3,358,816**	**$ 1,025,176**	**$ 2,302,752**	**$ 2,694,883**
ENDING AVAILABLE FUND BALANCE	**$ 1,951,258**	**$ 3,358,816**	**$ 1,025,176**	**$ 2,302,752**	**$ 2,694,883**
FB as % of Operating Budget (TARGET: 15%)	198.3%	309.4%	90.3%	188.9%	221.4%

Notes:

Salaries
- FY 2021: 0%
- FY 2022-2026: +3.5%

Benefits
- FY 2021: 0%
- FY 2022-2026: +6%

Operating +1%

Transfer in:
- FY20-23 repayment of Public Art Fund loan - $35,100 per year.

Transfer out:
- FY20 to Penny Fund for share of New City Hall - $1,017,600
- FY20 interfund loan to Public Art fund - $100,000
- FY20 to General Fund for seed money repayment - $244,311

CIP and Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
ERP Replacement	-	75,299	-
Data Backup & Recovery System - Hardware		8,570	-
Network Infrastructure Upgrade - Hardware		24,139	-
Fleet Purchase: Building Division Vehicle		-	30,000
CIP Subtotal	**-**	**108,008**	**30,000**
ERP Onsite Training for Phase 1-4	-	-	-
Data Backup & Recovery System - Software		43,330	-
Network Infrastructure Upgrade - Software		20,347	-
Subtotal Non-Recurring Operating	**-**	**63,677**	**-**
Total CIP/Non-Recurring Operating	**$ -**	**$ 171,685**	**$ 30,000**

*Personnel costs are estimated to decrease in FY22, FY24, & FY25 due to retirements and potential re-organization.

BUILDING FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 2,694,883	$ 2,537,047	$ 2,329,987	$ 2,154,087	$ 2,010,187
-	-	-	-	-
-	-	-	-	-
900,000	900,000	900,000	900,000	900,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
4,000	4,000	4,000	4,000	4,000
-	-	-	-	-
35,100	-	-	-	-
$ 939,100	**$ 904,000**	**$ 904,000**	**$ 904,000**	**$ 904,000**
739,300	768,400	733,800	698,400	726,700
345,187	340,660	344,100	347,500	351,000
10,450	-	-	-	-
2,000	2,000	2,000	2,000	2,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,096,937	**$ 1,111,060**	**$ 1,079,900**	**$ 1,047,900**	**$ 1,079,700**
$ 2,537,047	**$ 2,329,987**	**$ 2,154,087**	**$ 2,010,187**	**$ 1,834,487**
$ 2,537,047	**$ 2,329,987**	**$ 2,154,087**	**$ 2,010,187**	**$ 1,834,487**
231.7%	210.1%	199.8%	192.2%	170.2%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	**-**	**-**	**-**	**-**
10,450	-	-	-	-
-	-	-	-	-
-	-	-	-	-
10,450	**-**	**-**	**-**	**-**
$ 10,450	**$ -**	**$ -**	**$ -**	**$ -**

COUNTY GAS TAX FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 1,208,366	$ 890,347	$ 230,248	$ 869,252	$ 333,267
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	504,983	497,357	480,000	440,200	472,500
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	12,603	20,924	9,000	9,000	5,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
TOTAL REVENUES	**$ 517,586**	**$ 518,281**	**$ 489,000**	**$ 449,200**	**$ 477,500**
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	545,160	124,064	186,500	186,500	131,500
Non-Recurring Operating	-	-	-	-	55,000
Capital	290,446	415,313	-	-	-
CIP Capital	-	-	310,000	798,685	345,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES	**$ 835,606**	**$ 539,376**	**$ 496,500**	**$ 985,185**	**$ 531,500**
ENDING FUND BALANCE	**$ 890,347**	**$ 869,252**	**$ 222,748**	**$ 333,267**	**$ 279,267**
ENDING AVAILABLE FUND BALANCE	**$ 890,347**	**$ 869,252**	**$ 222,748**	**$ 333,267**	**$ 279,267**
FB as % of Operating Budget (TARGET: 15%)	163.3%	700.7%	119.4%	178.7%	149.7%

Notes:

Assumptions:

County Gas Tax Revenue

FY2021: -1.6%

FY2022: +5.4%

FY2023: +.7%

FY2024: +.4%

FY2025: +.3%

FY2026: +.2%

Miscellaneous Revenue +1%

Operating +3%

Capital as programmed

CIP and Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Pavement Management Program	310,000	798,685	310,000
Alt. 19 Downtown Street Print Enhancement		-	35,000
Subtotal CIP	**310,000**	**798,685**	**345,000**
City Sidewalk Inspection Program	-	-	55,000
Subtotal Non-Recurring Operating	**-**	**-**	**55,000**
Total CIP/Non-Recurring Operating	**$ 310,000**	**$ 798,685**	**$ 400,000**

COUNTY GAS TAX FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 279,267	$ 336,967	$ 394,167	$ 449,267	$ 501,667
-	-	-	-	-
498,000	501,500	503,500	505,000	506,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
5,100	5,200	5,300	5,400	5,500
-	-	-	-	-
-	-	-	-	-
$ 503,100	**$ 506,700**	**$ 508,800**	**$ 510,400**	**$ 511,500**
-	-	-	-	-
135,400	139,500	143,700	148,000	152,400
-	-	-	-	-
-	-	-	-	-
310,000	310,000	310,000	310,000	310,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 445,400	**$ 449,500**	**$ 453,700**	**$ 458,000**	**$ 462,400**
$ 336,967	**$ 394,167**	**$ 449,267**	**$ 501,667**	**$ 550,767**
$ 336,967	**$ 394,167**	**$ 449,267**	**$ 501,667**	**$ 550,767**
248.9%	282.6%	312.6%	339.0%	361.4%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
310,000	310,000	310,000	310,000	310,000
-	-	-	-	-
310,000	**310,000**	**310,000**	**310,000**	**310,000**
-	-	-	-	-
-	-	-	-	-
$ 310,000	**$ 310,000**	**$ 310,000**	**$ 310,000**	**$ 310,000**

PENNY FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 8,454,489	$ 5,682,707	$ 3,699,630	$ 7,408,254	$ 3,715,771
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	3,936,776	4,141,748	4,000,000	3,768,991	3,685,000
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	78,225	107,486	43,000	75,000	43,000
Debt Proceeds	-	941,526	18,398,000	-	17,500,000
Transfers In	14,204	18,637	4,102,000	1,017,200	3,813,700
TOTAL REVENUES	**$ 4,029,205**	**$ 5,209,397**	**$ 26,543,000**	**$ 4,861,191**	**$ 25,041,700**
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	-	-
Capital	352,803	1,584,716	-	-	25,000
CIP Capital	-	-	13,512,600	7,777,974	14,534,600
Other	-	915,348	-	-	-
Debt Service	773,910	803,786	775,700	775,700	3,106,117
Transfers Out	5,674,275	180,000	-	-	500,000
TOTAL EXPENDITURES	**$ 6,800,988**	**$ 3,483,850**	**$ 14,288,300**	**$ 8,553,674**	**$ 18,165,717**
ENDING FUND BALANCE	**$ 5,682,707**	**$ 7,408,254**	**$ 15,954,330**	**$ 3,715,771**	**$ 10,591,754**
ENDING AVAILABLE FUND BALANCE	**$ 5,682,707**	**$ 7,408,254**	**$ 15,954,330**	**$ 3,715,771**	**$ 10,591,754**
FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A

*This fund is restricted for capital expenditures

PENNY FUND				
PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 10,591,754	$ 877,954	$ 900,654	$ 375,654	$ 126,954
-	-	-	-	-
4,016,700	4,157,300	4,302,800	4,453,400	4,609,300
-	-	-	-	-
447,400	-	-	-	-
-	-	-	-	-
-	-	-	-	-
43,400	273,000	20,000	20,000	20,000
-	-	-	4,500,000	-
-	500,000	-	-	-
$ 4,507,500	**$ 4,930,300**	**$ 4,322,800**	**$ 8,973,400**	**$ 4,629,300**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
25,000	25,000	25,000	25,000	25,000
11,188,000	1,876,000	1,815,000	5,190,000	690,000
-	-	-	-	-
3,008,300	3,006,600	3,007,800	4,007,100	4,009,200
-	-	-	-	-
$ 14,221,300	**$ 4,907,600**	**$ 4,847,800**	**$ 9,222,100**	**$ 4,724,200**
$ 877,954	**$ 900,654**	**$ 375,654**	**$ 126,954**	**$ 32,054**
$ 877,954	**$ 900,654**	**$ 375,654**	**$ 126,954**	**$ 32,054**
N/A	N/A	N/A	N/A	N/A

Notes:

Penny Tax Revenue

FY20: -9%

FY21: -11%

FY22: +9%

FY23-FY26: +3.5%

Transfers in:

FY20 from Building for share of New City Hall

FY21 repayment from Stadium

FY21 from Water/WW for share of New City Hall

Transfers out:

FY21 payment to Stadium

FY22 Intergovernmental revenue includes est. County contribution of 13% for EOC - $447,400

FY23 Misc. revenue includes est. proceeds from sale of Jones building - $250,000.

CIP	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Parks Trail Renovations	300,000	225,000	-
Playground Equip. Replacement	90,000	278,321	150,000
Dog Park	150,000	-	-
Pavement Management Program	690,000	1,521,490	690,000
Dunedin Golf Course Cart Barn	-	428,148	-
Fire Training Facility & EOC	1,796,000	3,632,368	-
New City Hall	7,200,000	1,135,728	11,645,000
Highlander Pool Refurbishment	-	-	100,000
Skinner Corridor Improvements	-	-	-
Parks Maintenance Facility	1,124,600	60,253	1,324,600
Downtown Parking Structure	1,800,000	-	-
Athletic Field Renovation	125,000	125,000	75,000
St. Catherine Soil Roadway Stabilization	50,000	50,000	200,000
Bridges & Boardwalks	60,000	141,531	-
Jerry Lake Parking Lot Renovation	-	-	-
Community Center Parking Lot	30,000	30,000	-
Citywide Parking Lot Resurfacing	72,000	72,000	-
Marina Sailboat Launch Improvements	-	53,135	-
Court Resurfacing	25,000	25,000	-
Pram Shed Replacement	-	-	350,000
Sindoon/Rotary Stage	-	-	25,000
Total CIP	**13,512,600**	**7,777,974**	**14,559,600**

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	120,000	125,000	-	-
150,000	-	-	-	-
690,000	690,000	690,000	690,000	690,000
-	-	-	-	-
-	-	-	-	-
8,528,000	-			-
1,000,000	900,000	-	-	-
-	-	1,000,000	-	-
-	-	-	-	-
-	-	-	4,500,000	-
100,000	100,000	-	**-**	**-**
-	-	-	-	-
-	-	-	-	-
420,000	-	-	-	-
300,000	-	-	-	-
-	66,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
11,188,000	**1,876,000**	**1,815,000**	**5,190,000**	**690,000**

CRA FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 335,617	$ 398,546	$ 105,510	$ 458,607	$ 655,257
REVENUES					
Property Taxes	771,769	901,997	1,224,700	1,224,700	1,349,098
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	100,000	-	-	-
Charges for Services	-	8,214	-	-	-
Fines	-	-	-	-	-
Miscellaneous	59,599	65,743	48,000	48,000	58,500
Debt Proceeds	-	-	2,500,000	-	-
Transfers In	-	-	-	-	-
TOTAL REVENUES	**$ 831,368**	**$ 1,075,954**	**$ 3,772,700**	**$ 1,272,700**	**$ 1,407,598**
EXPENDITURES					
Personnel	222,673	230,744	238,400	238,400	241,500
Operating	247,470	321,738	284,800	306,250	453,146
Non-Recurring Operating	-	-	140,000	140,000	326,500
Capital	99,824	319,892	-	-	-
CIP Capital	-	-	1,424,000	199,000	567,000
Other	55,072	43,719	63,000	63,000	113,000
Debt Service	-	-	-	-	-
Transfers Out	143,400	99,800	129,400	129,400	66,400
TOTAL EXPENDITURES	**$ 768,438**	**$ 1,015,894**	**$ 2,279,600**	**$ 1,076,050**	**$ 1,767,546**
ENDING FUND BALANCE	**$ 398,546**	**$ 458,607**	**$ 1,598,610**	**$ 655,257**	**$ 295,309**
ENDING AVAILABLE FUND BALANCE	**$ 398,546**	**$ 458,607**	**$ 1,598,610**	**$ 655,257**	**$ 295,309**
FB as % of Operating Budget	84.8%	83.0%	241.0%	95.7%	28.9%
(TARGET: 15%)					

CRA FUND				
PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 295,309	$ 205,545	$ 185,923	$ (31,298)	$ 530,692
1,232,305	1,473,293	1,620,979	1,679,190	1,739,147
-	-	-	-	-
-	-	-	-	-
-	-	-	1,000,000	-
-	-	-	-	-
-	-	-	-	-
158,500	59,085	59,700	60,300	60,900
-	-	3,700,000	2,500,000	-
-	-	-	-	-
$ 1,390,805	**$ 1,532,378**	**$ 5,380,679**	**$ 5,239,490**	**$ 1,800,047**
250,300	259,300	268,700	278,400	288,500
419,369	427,800	436,400	445,100	454,000
25,000	200,000	-	-	-
-	-	-	-	-
615,000	500,000	4,750,000	3,400,000	700,000
113,000	113,000	113,000	113,000	113,000
-	-	-	414,000	745,200
57,900	51,900	29,800	27,000	3,900
$ 1,480,569	**$ 1,552,000**	**$ 5,597,900**	**$ 4,677,500**	**$ 2,304,600**
$ 205,545	**$ 185,923**	**$ (31,298)**	**$ 530,692**	**$ 26,139**
$ 205,545	**$ 185,923**	**$ (31,298)**	**$ 530,692**	**$ 26,139**
29.6%	21.0%	-4.4%	73.4%	3.5%

Notes:

Property - Taxable Values

FY 2021: +8.47%

FY 2022: -7%

FY 2023: +1% & $25M new constr.

FY 2024: +2% & $12.4M new constr.

FY 2025: +3%

FY 2026: +3%

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +2%

Transfer out:

FY20-25 to Impact Fund for Park Impact Fee contributions

FY20-23 to General Fund for P&R contributions

	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Skinner Blvd. Improvements	-	-	-
John R. Lawrence Pioneer Park Enhancen	50,000	140,000	360,000
Downtown Parking Structure	1,000,000	-	-
Downtown Pavers, Walkability & Enhanc	250,000	-	-
Underground Utilities on Douglas Ave.	100,000	-	-
Downtown Median Removal	10,000	-	-
Alt. 19 Downtown Street Print Enhancem	-	-	35,000
Elevated Crosswalks on Douglas	-	45,000	-
Artistic Benches for Downtown	4,000	4,000	-
Enhance Welcome Signs Downtown	10,000	10,000	10,000
Existing City Hall Adaptive Re-use	-	-	-
East End Public Restrooms	-	-	-
Skinner/New York Entry Way Median	-	-	-
Highland/Louden/Virginia Streetscape	-	-	150,000
Highland Streetscape	-	-	-
Golf Cart	-	-	12,000
Mast Arm Bass & Main	-	-	-
CIP Subtotal	**1,424,000**	**199,000**	**567,000**
Skinner Blvd. Improvements	100,000	100,000	200,000
Downtown East End Plan	30,000	30,000	35,000
Downtown Landscaping Project	10,000	10,000	40,000
Downtown Wayfinding	-	-	16,500
Downtown Pavers, Walkability & Enhanc	-	-	35,000
Non-Recurring Operating Subtotal	**140,000**	**140,000**	**326,500**
Total CIP/Non-Recurring Operating	**$ 1,564,000**	**$ 339,000**	**$ 893,500**

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	4,600,000	-	-
-	-	-	-	-
-	-	-	2,500,000	-
250,000	350,000	-	300,000	-
200,000	-	-	-	-
15,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	150,000	150,000	-
-	150,000	-	-	-
-	-	-	150,000	-
150,000	-	-	-	-
-	-	-		400,000
-	-	-	-	-
-	-	-	300,000	300,000
615,000	**500,000**	**4,750,000**	**3,400,000**	**700,000**
-	200,000	-	-	-
25,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
25,000	**200,000**	**-**	**-**	**-**
$ 640,000	**$ 700,000**	**$ 4,750,000**	**$ 3,400,000**	**$ 700,000**

SOLID WASTE UTILITY FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 1,646,192	$ 1,555,748	$ 1,755,770	$ 1,790,546	$ 1,764,546
REVENUES					
Licenses, Permits, Fees	27,787	17,067	13,000	13,000	13,000
Intergovernmental	-	90,250	-	-	-
Charges for Services	5,344,133	5,981,372	5,876,300	5,876,300	6,072,500
Fines	-	-	-	-	-
Miscellaneous	164,920	26,027	14,000	14,000	8,000
Debt Proceeds	-	-	489,000	504,000	-
Transfers In	-	-	-	-	-
Revenue Subtotal	**$ 5,536,839**	**$ 6,114,716**	**$ 6,392,300**	**$ 6,407,300**	**$ 6,093,500**
Elimination of Debt Proceeds	-	-	(489,000)	(504,000)	-
TOTAL REVENUES	**$ 5,536,839**	**$ 6,114,716**	**$ 5,903,300**	**$ 5,903,300**	**$ 6,093,500**
EXPENSES					
Personnel	1,390,867	1,502,264	1,527,700	1,527,700	1,490,725
Operating	3,737,669	3,866,569	3,880,400	3,905,400	4,157,858
Non-Recurring Operating	-	-	7,000	-	37,000
Capital	320,183	255,532	15,000	15,000	25,000
CIP Capital	-	-	489,000	504,000	318,200
Other	-	-	-	-	-
Debt Service	143,956	147,037	188,400	188,400	288,400
Transfers Out	131,700	131,700	155,400	155,400	-
Expense Subtotal	**$ 5,724,375**	**$ 5,903,101**	**$ 6,262,900**	**$ 6,295,900**	**$ 6,317,183**
Depreciation	359,685	371,141	331,700	331,700	428,700
Elimination of Principal Debt Payments	(136,594)	(138,793)	(179,300)	(179,300)	(254,800)
Elimination of Capital	(320,183)	(255,532)	(504,000)	(519,000)	(343,200)
TOTAL EXPENSES	**$ 5,627,283**	**$ 5,879,918**	**$ 5,911,300**	**$ 5,929,300**	**$ 6,147,883**
ENDING TOTAL NET POSITION	**$ 1,555,748**	**$ 1,790,546**	**$ 1,747,770**	**$ 1,764,546**	**$ 1,710,163**
ENDING AVAILABLE NET POSITION	**$ 613,084**	**$ 875,404**	**$ 1,030,706**	**$ 986,804**	**$ 763,121**
FB as % of Operating Budget (TARGET: 15%)	12.0%	16.3%	19.0%	18.2%	13.4%

Notes:

Charges for Services +2%

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +2%

CIP and Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Fleet Replacements	489,000	504,000	318,200
CIP Subtotal	**489,000**	**504,000**	**318,200**
Citywide Exterior Facility Painting (Solid W	7,000	-	7,000
Citywide Roof Replacements	-	-	30,000
Citywide HVAC Replacements	-	-	-
Non-Recurring Operating Subtotal	**7,000**	**-**	**37,000**
Total CIP/Non-Recurring Operating	**$ 496,000**	**$ 504,000**	**$ 355,200**

Transfers out:

FY20 to Fleet for repayment of interfund loan - $131,700

FY20 to I.T. Services for cost of ERP software - $23,700

Capital Leases issued for vehicle purchases through FY20. Vehicle purchases will be made with cash FY21-FY25.

SOLID WASTE UTILITY FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 1,710,163	$ 1,625,079	$ 1,448,030	$ 1,256,781	$ 1,018,449
13,000	13,000	13,000	13,000	13,000
-	-	-	-	-
6,193,716	6,317,050	6,442,851	6,571,168	6,702,052
-	-	-	-	-
8,000	8,000	8,000	8,000	8,000
-	-	-	-	-
-	-	-	-	-
$ 6,214,716	**$ 6,338,050**	**$ 6,463,851**	**$ 6,592,168**	**$ 6,723,052**
-	-	-	-	-
$ 6,214,716	**$ 6,338,050**	**$ 6,463,851**	**$ 6,592,168**	**$ 6,723,052**
1,549,800	1,611,400	1,675,500	1,742,300	1,812,000
4,295,083	4,381,000	4,468,600	4,558,000	4,649,200
-	30,000	-	-	-
25,000	25,000	25,000	25,000	25,000
641,800	908,100	951,100	272,356	-
-	-	-	-	-
142,600	142,600	142,600	99,900	99,900
-	-	-	-	-
$ 6,654,283	**$ 7,098,100**	**$ 7,262,800**	**$ 6,697,556**	**$ 6,586,100**
428,700	471,600	495,200	520,000	546,000
(116,400)	(121,500)	(126,800)	(89,700)	(94,600)
(666,800)	(933,100)	(976,100)	(297,356)	(25,000)
$ 6,299,800	**$ 6,515,100**	**$ 6,655,100**	**$ 6,830,500**	**$ 7,012,500**
$ 1,625,079	**$ 1,448,030**	**$ 1,256,781**	**$ 1,018,449**	**729,001**
$ 323,554	**$ (436,495)**	**$ (1,235,444)**	**$ (1,340,832)**	**$ (1,203,880)**
5.5%	-7.2%	-20.1%	-21.3%	-18.6%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
641,800	908,100	951,100	272,356	-
641,800	**908,100**	**951,100**	**272,356**	**-**
-	-	-	-	-
-	-	-	-	-
-	30,000	-	-	-
-	**30,000**	**-**	**-**	**-**
$ 641,800	**$ 938,100**	**$ 951,100**	**$ 272,356**	**$ -**

WATER/WASTEWATER UTILITY FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 32,893,331	$ 35,681,380	$ 35,853,879	$ 37,302,564	$ 36,598,864
REVENUES					
Licenses, Permits, Fees	1,596,437	591,094	280,000	280,000	185,000
Intergovernmental	1,073,863	12,417	-	-	1,487,322
Charges for Services	16,493,218	17,273,520	17,711,700	17,711,700	17,710,900
Fines	138,428	140,309	140,000	140,000	150,000
Miscellaneous	422,051	739,911	318,300	318,300	275,800
Debt Proceeds	-	-	8,720,000	19,847,129	23,379,871
Transfers In	-	-	-	-	-
Revenue Subtotal	**$ 19,723,997**	**$ 18,757,251**	**$ 27,170,000**	**$ 38,297,129**	**$ 43,188,893**
Elimination of Debt Proceeds	-	-	(8,720,000)	(19,847,129)	(23,379,871)
TOTAL REVENUES	**$ 19,723,997**	**$ 18,757,251**	**$ 18,450,000**	**$ 18,450,000**	**$ 19,809,022**
EXPENSES					
Personnel	6,086,247	6,351,600	6,822,200	6,822,200	6,713,524
Operating	6,674,614	6,889,050	7,609,200	7,832,357	7,966,447
Non-Recurring Operating	-	-	476,000	828,379	150,000
Capital	3,915,492	6,607,242	516,000	2,782,497	16,000
CIP Capital	-	-	15,470,000	33,257,733	17,039,906
Other	-	-	-	-	35,000
Debt Service	1,438,378	1,528,143	1,457,600	1,457,600	1,456,500
Transfers Out	-	-	3,383,200	145,200	3,813,700
Expense Subtotal	**$ 18,114,731**	**$ 21,376,035**	**$ 35,734,200**	**$ 53,125,966**	**$ 37,191,077**
Depreciation	3,706,867	3,374,389	3,116,700	3,116,700	3,919,300
Elimination of Principal Debt Payments	(970,158)	(1,007,117)	(1,048,700)	(1,048,700)	(1,090,300)
Elimination of Capital	(3,915,492)	(6,607,242)	(15,986,000)	(36,040,230)	(17,055,906)
TOTAL EXPENSES	**$ 16,935,948**	**$ 17,136,066**	**$ 21,816,200**	**$ 19,153,700**	**$ 22,964,171**
ENDING TOTAL NET POSITION	**$ 35,681,380**	**$ 37,302,564**	**$ 32,487,679**	**$ 36,598,864**	**$ 33,443,715**
ENDING AVAILABLE NET POSITION	**$ 15,809,737**	**$ 16,076,641**	**$ 4,802,876**	**$ 1,247,805**	**$ 7,245,621**
FB as % of Operating Budget	116.1%	113.9%	25.5%	1.7%	42.1%

(TARGET: 25%)

*$1M capital reserve accounted for each year

WATER/WASTEWATER UTILITY FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 33,443,715	$ 32,692,715	$ 30,853,515	$ 28,772,615	$ 26,398,715
280,000	280,000	280,000	280,000	280,000
500,000	-	-	-	-
17,710,900	17,710,900	17,710,900	17,710,900	17,710,900
150,000	150,000	150,000	150,000	150,000
275,800	275,800	275,800	275,800	275,800
-	-	-	-	-
-	-	-	-	-
$ 18,916,700	**$ 18,416,700**	**$ 18,416,700**	**$ 18,416,700**	**$ 18,416,700**
-	-	-	-	-
$ 18,916,700	**$ 18,416,700**	**$ 18,416,700**	**$ 18,416,700**	**$ 18,416,700**
6,973,200	7,243,500	7,524,700	7,817,500	8,122,300
8,046,100	8,096,665	8,147,736	8,229,200	8,311,500
-	-	-	-	-
600,000	600,000	600,000	600,000	600,000
1,735,000	2,060,000	2,980,000	2,050,000	1,300,000
35,000	35,000	35,000	35,000	35,000
2,412,900	4,209,900	4,209,600	4,223,700	4,220,200
-	-	-	-	-
$ 19,802,200	**$ 22,245,065**	**$ 23,497,036**	**$ 22,955,400**	**$ 22,589,000**
3,919,300	3,919,300	3,919,300	3,919,300	3,919,300
(1,718,800)	(3,248,500)	(3,338,700)	(3,434,100)	(3,502,300)
(2,335,000)	(2,660,000)	(3,580,000)	(2,650,000)	(1,900,000)
$ 19,667,700	**$ 20,255,900**	**$ 20,497,600**	**$ 20,790,600**	**$ 21,106,000**
$ 32,692,715	**$ 30,853,515**	**$ 28,772,615**	**$ 26,398,715**	**$ 23,709,415**
$ 6,360,121	**$ 2,531,756**	**$ (2,548,580)**	**$ (7,087,280)**	**$ (11,259,580)**
35.7%	10.0%	-22.6%	-50.4%	-74.6%

WATER/WASTEWATER UTILITY FUND

Notes:

Charges for Service

FY 2021-2026: 0%

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +1%

Transfers out:

FY20 to I.T. Services for

ERP System - $145,200.

FY21 to Penny for City Hall-$3,813,700

	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Beltrees St. Gravity Sewer Extension	-	205,000	-
WTP Design-Build	5,220,000	19,847,129	4,935,706
WW Lift Station Emergency Pumps	-	198,367	-
Bayshore Water Main	-	531,270	-
WW Lift Station Forcemain Replacement:	600,000	881,154	2,825,000
Water Production Well Facilities	-	200,500	-
Curlew Rd. Watermain Replacement	200,000	-	100,000
WWTP Electrical System Upgrade	7,150,000	7,949,218	1,500,000
WWTP Outfall Piping Repair	100,000	-	400,000
Ranchwood & Hitching WM Replacemen	-	-	325,000
Lift Station #20 Repair/Replacement	400,000	400,000	900,000
Lift Station #32 Repair/Replacement	150,000	150,000	600,000
Friendly Lane Water/Sewer Upgrades	150,000	150,000	-
WW Garrison Rd Sewer Main Installation	-	125,030	-
WW Facility #8 Noise Attenuation	50,000	25,000	-
Armour Dr. & Mangrum Dr. Water Main I	500,000	500,000	-
Reclaimed Water Dist. System Master Pla	100,000	-	-
Lofty Pine Estates Septic to Sewer Project	850,000	850,000	1,650,000
Pipe Lining Project	-	354,401	800,000
WWTP SCADA System Upgrade	-	890,664	230,000
Collection Compact Excavator	-	-	24,200
Offsite Potable Water Storage Valve Rep		-	-
Wastewater Lift Station Rehab	-	-	500,000
Water Plan Admin Building Hardening		-	250,000
WTP Standby Emergency Generator Rep		-	-
Willow Wood Village Water Main Rep	-	-	-
WWTP Chlorine Contact Basin Rehab	-	-	2,000,000
WWTP Facility #8, Filter Media & Basin Rehab		-	-
CIP Subtotal	**15,470,000**	**33,257,733**	**17,039,906**
Citywide HVAC Replacements	26,000	36,000	-
Citywide Roof Replacments	-	92,378	
Curlew Reclaimed Tank Repainting & Reh	350,000	600,001	150,000
Lift Station Evaluation	100,000	100,000	-
Non-Recurring Operating Subtotal	**476,000**	**828,379**	**150,000**
Total CIP/Non-Recurring Operating	**$ 15,946,000**	**$ 34,086,112**	**$ 17,189,906**

WATER/WASTEWATER UTILITY FUND				
PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
360,000	360,000	180,000	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	50,000	-	-	-
-	-	-	-	-
800,000	800,000	800,000	800,000	800,000
-	-	-	-	-
-	-	-	-	-
75,000				
500,000	500,000	500,000	500,000	500,000
-	-	-	-	-
-	-	-	750,000	-
-	200,000	-	-	-
-	-	-	-	-
-	150,000	1,500,000	-	-
1,735,000	**2,060,000**	**2,980,000**	**2,050,000**	**1,300,000**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	**-**	**-**	**-**	**-**
$ 1,735,000	**$ 2,060,000**	**$ 2,980,000**	**$ 2,050,000**	**$ 1,300,000**

STORMWATER UTILITY FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 13,242,781	$ 13,939,438	$ 13,147,138	$ 13,666,959	$ 12,284,259
REVENUES					
Intergovernmental	975,429	51,447	-	-	-
Charges for Services	3,708,649	3,892,483	4,000,000	4,000,000	4,050,000
Fines	1,500	-	-	-	-
Miscellaneous	63,713	140,313	60,500	60,500	35,500
Debt Proceeds	-	-	-	-	-
Transfers In	-	6,500	-	-	-
Revenue Subtotal	**$ 4,749,291**	**$ 4,090,743**	**$ 4,060,500**	**$ 4,060,500**	**$ 4,085,500**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 4,749,291**	**$ 4,090,743**	**$ 4,060,500**	**$ 4,060,500**	**$ 4,085,500**
EXPENSES					
Personnel	839,718	922,599	985,100	965,398	978,200
Operating	1,252,273	1,465,999	1,577,300	1,850,300	1,372,350
Non-Recurring Operating	-	-	1,170,000	666,472	395,000
Capital	283,855	278,077	43,000	590,000	3,000
CIP Capital	-	-	940,000	1,528,974	884,540
Other	-	-	-	-	-
Debt Service	872,511	879,911	887,000	887,000	880,800
Transfers Out	-	-	491,100	16,100	-
Expense Subtotal	**$ 3,248,357**	**$ 3,546,585**	**$ 6,093,500**	**$ 6,504,200**	**$ 4,513,890**
Depreciation	1,545,973	1,567,599	1,547,300	1,547,300	1,547,500
Elimination of Principal Debt Payments	(457,842)	(472,883)	(489,300)	(489,300)	(500,700)
Elimination of Capital	(283,855)	(278,077)	(983,000)	(2,119,000)	(887,540)
TOTAL EXPENSES	**$ 4,052,634**	**$ 4,363,223**	**$ 6,168,500**	**$ 5,443,200**	**$ 4,673,150**
ENDING TOTAL NET POSITION	**$ 13,939,438**	**$ 13,666,959**	**$ 11,039,138**	**$ 12,284,259**	**$ 11,696,609**
ENDING AVAILABLE NET POSITION	**$ 4,825,220**	**$ 5,302,753**	**$ 2,770,720**	**$ 2,859,053**	**$ 2,430,663**
FB as % of Operating Budget (TARGET: 25%)	206.8%	201.1%	60.8%	63.2%	70.3%

*$500,000 capital reserve accounted for each year

Notes:

Charges for Services:
- FY21-25: +1.5%
- FY26: 0%

Salaries
- FY 2021: 0%
- FY 2022-2026: +3.5%

Benefits
- FY 2021: 0%
- FY 2022-2026: +6%

Operating +2%

Transfer out:

FY20 transfer to I.T. for ERP System - $16,100

CIP and Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Patricia Beltrees Treatment Facility*	-	-	-
Cedarwood/Lyndhurst CMP Replacemen	450,000	983,514	-
Brady Box Culvert	240,000	295,460	384,540
Stormwater Master Plan Implementatior	-	-	500,000
Armour Dr. & Mangrum Dr. Water Main	250,000	250,000	-
CIP Subtotal	**940,000**	**1,528,974**	**884,540**
Stormwater Pipe Lining	425,000	492,025	250,000
Gabion Repair & Replacement Program	700,000	80,000	100,000
Underdrain Repair & Replacement	45,000	94,447	45,000
Non-Recurring Operating Subtotal	**1,170,000**	**666,472**	**395,000**
Total CIP/Non-Recurring Operating	**$ 2,110,000**	**$ 2,195,446**	**$ 1,279,540**

*The Patricia Beltrees Treatment Facility project has been combined with the Cedarwood/Lyndhurst CMP Replacement and Ditch Stabilization project.

STORMWATER UTILITY FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 11,696,609	$ 10,721,409	$ 10,258,509	$ 9,807,009	$ 9,364,709
-	-	-	-	-
4,110,800	4,172,500	4,235,100	4,298,600	4,298,600
-	-	-	-	-
35,500	35,500	35,500	35,500	35,500
-	-	-	-	-
-	-	-	-	-
$ 4,146,300	**$ 4,208,000**	**$ 4,270,600**	**$ 4,334,100**	**$ 4,334,100**
-	-	-	-	-
$ 4,146,300	**$ 4,208,000**	**$ 4,270,600**	**$ 4,334,100**	**$ 4,334,100**
1,017,200	1,057,900	1,100,300	1,144,500	1,190,600
1,399,800	1,427,800	1,456,400	1,485,500	1,515,200
795,000	295,000	295,000	295,000	250,000
3,000	3,000	3,000	3,000	3,000
-	-	-	-	-
-	-	-	-	-
879,100	877,700	876,800	877,100	869,600
-	-	-	-	-
$ 4,094,100	**$ 3,661,400**	**$ 3,731,500**	**$ 3,805,100**	**$ 3,828,400**
1,547,500	1,547,500	1,547,500	1,547,500	1,547,500
(517,100)	(535,000)	(553,900)	(573,200)	(585,300)
(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
$ 5,121,500	**$ 4,670,900**	**$ 4,722,100**	**$ 4,776,400**	**$ 4,787,600**
$ 10,721,409	**$ 10,258,509**	**$ 9,807,009**	**$ 9,364,709**	**$ 8,911,209**
$ 2,482,863	**$ 3,029,463**	**$ 3,568,563**	**$ 4,097,563**	**$ 4,603,263**
61.7%	91.0%	107.6%	123.0%	138.8%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	**-**	**-**	**-**	**-**
250,000	250,000	250,000	250,000	250,000
500,000	-	-	-	-
45,000	45,000	45,000	45,000	-
795,000	**295,000**	**295,000**	**295,000**	**250,000**
$ 795,000	**$ 295,000**	**$ 295,000**	**$ 295,000**	**$ 250,000**

MARINA FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 2,506,799	$ 2,656,259	$ 2,750,060	$ 2,832,710	$ 2,823,210
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	23,194	26,283	22,000	22,000	25,000
Fines	4,016	3,040	3,000	3,000	2,600
Miscellaneous	542,347	568,832	448,300	448,300	538,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	475,000	-	-
Revenue Subtotal	**$ 569,556**	**$ 598,155**	**$ 948,300**	**$ 473,300**	**$ 565,600**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 569,556**	**$ 598,155**	**$ 948,300**	**$ 473,300**	**$ 565,600**
EXPENSES					
Personnel	200,699	177,914	218,200	218,200	172,600
Operating	150,883	175,200	196,700	196,700	236,658
Non-Recurring Operating	-	-	-	-	-
Capital	34,263	62,392	-	3,575	8,000
CIP Capital	-	-	1,850,000	1,380,000	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	**$ 385,846**	**$ 415,506**	**$ 2,264,900**	**$ 1,798,475**	**$ 417,258**
Depreciation	68,515	68,590	67,900	67,900	203,800
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(34,263)	(62,392)	(1,850,000)	(1,383,575)	(8,000)
TOTAL EXPENSES	**$ 420,097**	**$ 421,704**	**$ 482,800**	**$ 482,800**	**$ 613,058**
ENDING TOTAL NET POSITION	**$ 2,656,259**	**$ 2,832,710**	**$ 3,215,560**	**$ 2,823,210**	**$ 2,775,752**
ENDING AVAILABLE NET POSITION	**$ 1,261,673**	**$ 1,434,449**	**$ 7,374**	**$ 109,274**	**$ 257,616**
FB as % of Operating Budget	358.9%	406.2%	1.8%	26.3%	62.9%

(TARGET: 25%)

Plus remaining Part B capital revenue for capital reserve

CIP and Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Marina Dredging	1,500,000	1,350,000	-
Harbormaster Bldg. Replacement	-	-	-
Marina Dock A Repair & Replacement	350,000	30,000	-
CIP Subtotal	**1,850,000**	**1,380,000**	**-**
Citywide Parking Lot Resurfacing	-	-	-
Non-Recurring Operating Subtotal	**-**	**-**	**-**
Total CIP/Non-Recurring Operating	**$ 1,850,000**	**$ 1,380,000**	**$ -**

Notes:

Charges for Service
- FY 2021: +14%
- FY 2022: +17%
- FY 2024-2026: 0%

Miscellaneous Revenue
- FY 2021: +20%
- FY 2022-2026: +4%

Salaries
- FY 2021: 0%
- FY 2022-2026: +3.5%

Benefits
- FY 2021: 0%
- FY 2022-2026: +6%

Capital as programmed in CIP

MARINA FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 2,775,752	$ 2,783,902	$ 2,761,402	$ 2,798,802	$ 2,850,682
-	-	-	-	-
29,250	29,300	29,300	29,300	29,300
2,600	2,600	2,600	2,600	2,600
559,500	581,900	605,200	629,400	654,600
-	-	-	-	-
-	-	-	-	-
$ 591,350	**$ 613,800**	**$ 637,100**	**$ 661,300**	**$ 686,500**
-	-	-	-	-
$ 591,350	**$ 613,800**	**$ 637,100**	**$ 661,300**	**$ 686,500**
179,400	186,500	193,900	201,600	209,600
200,000	202,000	202,000	204,020	204,020
-	44,000	-	-	-
-	-	-	-	-
-	-	635,000	-	400,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 379,400	**$ 432,500**	**$ 1,030,900**	**$ 405,620**	**$ 813,620**
203,800	203,800	203,800	203,800	203,800
-	-	-	-	-
-	-	(635,000)	-	(400,000)
$ 583,200	**$ 636,300**	**$ 599,700**	**$ 609,420**	**$ 617,420**
$ 2,783,902	**$ 2,761,402**	**$ 2,798,802**	**$ 2,850,682**	**$ 2,919,762**
$ 469,566	**$ 650,866**	**$ 257,066**	**$ 512,746**	**$ 385,626**
123.8%	150.5%	64.9%	126.4%	93.2%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	400,000
-	-	635,000	-	-
-	**-**	**635,000**	**-**	**400,000**
-	44,000	-	-	-
-	**44,000**	**-**	**-**	**-**
$ -	**$ 44,000**	**$ 635,000**	**$ -**	**$ 400,000**

FLEET FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 7,790,482	$ 8,241,770	$ 8,883,270	$ 8,974,118	$ 9,679,218
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	2,802,234	3,019,998	3,186,100	3,186,100	3,239,668
Fines	-	-	-	-	-
Miscellaneous	171,443	282,810	25,000	25,000	15,000
Debt Proceeds	-	-	-	-	-
Transfers In	131,700	131,700	131,700	131,700	-
Revenue Subtotal	**$ 3,105,377**	**$ 3,434,508**	**$ 3,342,800**	**$ 3,342,800**	**$ 3,254,668**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 3,105,377**	**$ 3,434,508**	**$ 3,342,800**	**$ 3,342,800**	**$ 3,254,668**
EXPENSES					
Personnel	652,409	683,945	675,500	675,500	747,100
Operating	1,067,159	1,016,377	1,215,200	1,215,200	1,176,485
Non-Recurring Operating	-	-	30,000	10,000	20,000
Capital	1,586,426	2,394,231	30,000	30,000	22,000
CIP Capital	-	-	1,170,500	1,902,553	232,900
Other	-	-	-	-	-
Debt Service	129,496	129,473	131,000	131,000	131,000
Transfers Out	-	-	-	-	-
Expense Subtotal	**$ 3,435,490**	**$ 4,224,026**	**$ 3,252,200**	**$ 3,964,253**	**$ 2,329,485**
Depreciation	927,899	997,218	732,900	732,900	1,113,600
Elimination of Principal Debt Payments	(122,874)	(124,852)	(126,900)	(126,900)	(128,900)
Elimination of Capital	(1,586,426)	(2,394,231)	(1,200,500)	(1,932,600)	(254,900)
TOTAL EXPENSES	**$ 2,654,089**	**$ 2,702,160**	**$ 2,657,700**	**$ 2,637,700**	**$ 3,059,285**
ENDING TOTAL NET POSITION	**$ 8,241,770**	**$ 8,974,118**	**$ 9,568,370**	**$ 9,679,218**	**$ 9,874,601**
ENDING AVAILABLE NET POSITION	**$ 3,941,505**	**$ 3,289,289**	**$ 2,250,405**	**$ 2,667,836**	**$ 3,593,019**
FB as % of Operating Budget	229.2%	193.5%	117.2%	140.4%	184.9%

*Ending Available Net Position is the accumulation of funds that are to be used towards replacing City vehicles in the Fleet Replacement Plan.

CIP & Non-Recurring Operating	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Fleet Replacements	1,135,500	1,867,553	232,900
Citywide Security Camera System (Fleet E	35,000	35,000	-
CIP Subtotal	**1,170,500**	**1,902,553**	**232,900**
Citywide HVAC Replacements (Fleet Bldg	10,000	10,000	-
Citywide Exterior Facility Painting (Fleet E	20,000	-	20,000
Non-Recurring Operating Subtotal	**30,000**	**10,000**	**20,000**
Total CIP/Non-Recurring Operating	**$ 1,200,500**	**$ 1,912,553**	**$ 252,900**

Notes:

Charges for Service

FY21: +2%

FY22-26: +1%

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating 2%

Capital as programmed in CIP

Transfers in:

FY20 from Solid Waste for repayment of interfund loan - $131,700

FLEET FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 9,874,601	$ 10,185,901	$ 10,476,001	$ 10,743,501	$ 10,987,001
-	-	-	-	-
3,272,100	3,304,800	3,337,800	3,371,200	3,404,900
-	-	-	-	-
15,000	15,000	15,000	15,000	15,000
-	-	-	-	-
-	-	-	-	-
$ 3,287,100	**$ 3,319,800**	**$ 3,352,800**	**$ 3,386,200**	**$ 3,419,900**
-	-	-	-	-
$ 3,287,100	**$ 3,319,800**	**$ 3,352,800**	**$ 3,386,200**	**$ 3,419,900**
775,800	805,700	836,800	869,200	902,900
1,200,000	1,224,000	1,248,500	1,273,500	1,299,000
-	-	-	-	-
-	-	-	-	-
263,300	622,900	1,164,100	956,000	1,309,300
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 2,239,100	**$ 2,652,600**	**$ 3,249,400**	**$ 3,098,700**	**$ 3,511,200**
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
-	-	-	-	-
(263,300)	(622,900)	(1,164,100)	(956,000)	(1,309,300)
$ 2,975,800	**$ 3,029,700**	**$ 3,085,300**	**$ 3,142,700**	**$ 3,201,900**
$ 10,185,901	**$ 10,476,001**	**$ 10,743,501**	**$ 10,987,001**	**$ 11,205,001**
$ 4,641,019	**$ 5,308,219**	**$ 5,411,619**	**$ 5,699,119**	**$ 5,607,819**
234.9%	261.5%	259.5%	266.0%	254.7%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
263,300	622,900	1,164,100	956,000	1,309,300
-	-	-	-	-
263,300	**622,900**	**1,164,100**	**956,000**	**1,309,300**
-	-	-	-	-
-	-	-	-	-
-	**-**	**-**	**-**	**-**
$ 263,300	**$ 622,900**	**$ 1,164,100**	**$ 956,000**	**$ 1,309,300**

FACILITIES MAINTENANCE FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 1,509,091	$ 1,644,089	$ 1,459,389	$ 1,794,356	$ 1,510,256
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,543,200	1,623,300	1,575,600	1,575,600	1,404,800
Fines	-	-	-	-	-
Miscellaneous	45,313	62,111	10,000	10,000	5,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	**$ 1,588,513**	**$ 1,685,411**	**$ 1,585,600**	**$ 1,585,600**	**$ 1,409,800**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 1,588,513**	**$ 1,685,411**	**$ 1,585,600**	**$ 1,585,600**	**$ 1,409,800**
EXPENSES					
Personnel	633,217	760,592	803,500	803,500	826,900
Operating	788,675	736,153	1,029,900	1,030,968	955,952
Non-Recurring Operating	-	-	-	-	-
Capital	10,401	59,986	25,000	25,000	4,200
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	**$ 1,432,293**	**$ 1,556,731**	**$ 1,858,400**	**$ 1,859,500**	**$ 1,787,052**
Depreciation	31,623	38,399	35,200	35,200	42,100
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(10,401)	(59,986)	(25,000)	(25,000)	(4,200)
TOTAL EXPENSES	**$ 1,453,515**	**$ 1,535,144**	**$ 1,868,600**	**$ 1,869,700**	**$ 1,824,952**
ENDING TOTAL NET POSITION	**$ 1,644,089**	**$ 1,794,356**	**$ 1,176,389**	**$ 1,510,256**	**$ 1,095,104**
ENDING AVAILABLE NET POSITION	**$ 1,265,991**	**$ 1,352,143**	**$ 771,791**	**$ 1,078,243**	**$ 700,991**
FB as % of Operating Budget	89.0%	90.3%	42.1%	58.8%	39.3%

Notes:

Charges for Service budgeted based on estimated expense.

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating: 1.5%

Capital: As programmed in CIP

CIP & Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
	-	-	-
CIP Subtotal	**-**	**-**	**-**
Citywide HVAC Replacement (Public Svcs. Bldg.)		-	-
Non-Recurring Operating Subtotal	**-**	**-**	**-**
Total CIP/Non-Recurring Operating	**$ -**	**$ -**	**$ -**

FACILITIES MAINTENANCE FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 1,095,104	$ 1,058,004	$ 1,020,904	$ 983,804	$ 946,704
-	-	-	-	-
1,868,900	1,876,500	1,925,600	1,976,300	2,028,700
-	-	-	-	-
5,000	5,000	5,000	5,000	5,000
-	-	-	-	-
-	-	-	-	-
$ 1,873,900	**$ 1,881,500**	**$ 1,930,600**	**$ 1,981,300**	**$ 2,033,700**
-	-	-	-	-
$ 1,873,900	**$ 1,881,500**	**$ 1,930,600**	**$ 1,981,300**	**$ 2,033,700**
858,600	891,600	925,900	961,600	998,800
970,300	984,900	999,700	1,014,700	1,029,900
40,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,868,900	**$ 1,876,500**	**$ 1,925,600**	**$ 1,976,300**	**$ 2,028,700**
42,100	42,100	42,100	42,100	42,100
-	-	-	-	-
-	-	-	-	-
$ 1,911,000	**$ 1,918,600**	**$ 1,967,700**	**$ 2,018,400**	**$ 2,070,800**
$ 1,058,004	**$ 1,020,904**	**$ 983,804**	**$ 946,704**	**$ 909,604**
$ 705,991	**$ 710,991**	**$ 715,991**	**$ 720,991**	**$ 725,991**
37.8%	37.9%	37.2%	36.5%	35.8%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
40,000	-	-	-	-
40,000	-	-	-	-
$ 40,000	**$ -**	**$ -**	**$ -**	**$ -**

RISK SAFETY FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 3,521,754	$ 3,701,172	$ 3,688,672	$ 4,074,861	$ 3,841,361
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,551,800	1,627,300	1,743,300	1,743,300	1,507,200
Fines	-	-	-	-	-
Miscellaneous	73,731	121,871	25,000	25,000	15,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	**$ 1,625,531**	**$ 1,749,171**	**$ 1,768,300**	**$ 1,768,300**	**$ 1,522,200**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 1,625,531**	**$ 1,749,171**	**$ 1,768,300**	**$ 1,768,300**	**$ 1,522,200**
EXPENSES					
Personnel	125,027	120,302	231,600	231,600	213,630
Operating	1,321,087	1,255,179	1,513,800	1,513,800	1,639,998
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	29,400	256,400	-
Expense Subtotal	**$ 1,446,114**	**$ 1,375,482**	**$ 1,774,800**	**$ 2,001,800**	**$ 1,853,628**
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
TOTAL EXPENSES	**$ 1,446,114**	**$ 1,375,482**	**$ 1,774,800**	**$ 2,001,800**	**$ 1,853,628**
ENDING TOTAL NET POSITION	**$ 3,701,172**	**$ 4,074,861**	**$ 3,682,172**	**$ 3,841,361**	**$ 3,509,933**
ENDING AVAILABLE NET POSITION	**$ 4,268,943**	**$ 4,566,687**	**$ 3,682,172**	**$ 4,333,187**	**$ 4,001,759**
*Target is $3.5M minimum = over/(under)	768,943	1,066,687	182,172	833,187	501,759

CIP & Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
	-	-	-
Total CIP/Non-Recurring Operating	**$ -**	**$ -**	**$ -**

Notes:

Charges for Service budgeted based on estimated expense.

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +4%

Transfers out:

FY20 to Health Fund to cover the employee portion of health cost increase. $29,400

FY20 to cover pay study implementation. $227,000

RISK SAFETY FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 3,509,933	$ 3,509,933	$ 3,509,933	$ 3,509,933	$ 3,509,933
-	-	-	-	-
1,847,300	1,923,900	2,003,700	2,086,600	2,172,800
-	-	-	-	-
80,000	80,000	80,000	80,000	80,000
-	-	-	-	-
-	-	-	-	-
$ 1,927,300	**$ 2,003,900**	**$ 2,083,700**	**$ 2,166,600**	**$ 2,252,800**
-	-	-	-	-
$ 1,927,300	**$ 2,003,900**	**$ 2,083,700**	**$ 2,166,600**	**$ 2,252,800**
221,700	230,100	238,900	248,000	257,500
1,705,600	1,773,800	1,844,800	1,918,600	1,995,300
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,927,300	**$ 2,003,900**	**$ 2,083,700**	**$ 2,166,600**	**$ 2,252,800**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,927,300	**$ 2,003,900**	**$ 2,083,700**	**$ 2,166,600**	**$ 2,252,800**
$ 3,509,933	**$ 3,509,933**	**$ 3,509,933**	**$ 3,509,933**	**$ 3,509,933**
$ 4,001,759	**$ 4,001,759**	**$ 4,001,759**	**$ 4,001,759**	**$ 4,001,759**
501,759	501,759	501,759	501,759	501,759

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
$ -	**$ -**	**$ -**	**$ -**	**$ -**

HEALTH BENEFITS FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 508,997	$ 209,460	$ 402,559	$ 675,202	$ 704,602
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	4,303,251	4,703,586	5,017,600	5,017,600	4,946,600
Fines	-	-	-	-	-
Miscellaneous	5,960	8,310	3,000	3,000	1,500
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	29,400	29,400	-
Revenue Subtotal	**$ 4,309,211**	**$ 4,711,896**	**$ 5,050,000**	**$ 5,050,000**	**$ 4,948,100**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 4,309,211**	**$ 4,711,896**	**$ 5,050,000**	**$ 5,050,000**	**$ 4,948,100**
EXPENSES					
Personnel	101,280	130,898	126,800	126,800	131,800
Operating	4,507,468	4,115,257	4,893,800	4,893,800	4,816,200
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	**$ 4,608,748**	**$ 4,246,155**	**$ 5,020,600**	**$ 5,020,600**	**$ 4,948,000**
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
TOTAL EXPENSES	**$ 4,608,748**	**$ 4,246,155**	**$ 5,020,600**	**$ 5,020,600**	**$ 4,948,000**
ENDING TOTAL NET POSITION	**$ 209,460**	**$ 675,202**	**$ 431,959**	**$ 704,602**	**$ 704,702**
ENDING AVAILABLE NET POSITION	**$ 463,985**	**$ 856,485**	**$ 686,484**	**$ 885,885**	**$ 885,985**
60-day Reserve Requirement for FY20-26: $591,900			94,584	293,985	294,085

CIP & Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
	-	-	-
	-	-	-
Total CIP/Non-Recurring Operating	**$ -**	**$ -**	**$ -**

Notes:

Charges for Service budgeted based on estimated expense.

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +7% FY22-FY26

Transfers in:

FY20 from Risk Fund to cover the employee portion of health cost increase.

HEALTH BENEFITS FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 704,702	$ 706,202	$ 707,702	$ 709,202	$ 710,702
-	-	-	-	-
5,290,100	5,655,900	6,047,200	6,465,700	6,913,300
-	-	-	-	-
1,500	1,500	1,500	1,500	1,500
-	-	-	-	-
-	-	-	-	-
$ 5,291,600	**$ 5,657,400**	**$ 6,048,700**	**$ 6,467,200**	**$ 6,914,800**
-	-	-	-	-
$ 5,291,600	**$ 5,657,400**	**$ 6,048,700**	**$ 6,467,200**	**$ 6,914,800**
136,800	141,900	147,200	152,700	158,400
5,153,300	5,514,000	5,900,000	6,313,000	6,754,900
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 5,290,100	**$ 5,655,900**	**$ 6,047,200**	**$ 6,465,700**	**$ 6,913,300**
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 5,290,100	**$ 5,655,900**	**$ 6,047,200**	**$ 6,465,700**	**$ 6,913,300**
$ 706,202	**$ 707,702**	**$ 709,202**	**$ 710,702**	**$ 712,202**
$ 887,485	**$ 888,985**	**$ 890,485**	**$ 891,985**	**$ 893,485**
295,585	297,085	298,585	300,085	301,585

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
-	-	-	-	-
-	-	-	-	-
$ -	**$ -**	**$ -**	**$ -**	**$ -**

I.T. SERVICES FUND

	ACTUAL 2018	ACTUAL 2019	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
BEGINNING FUND BALANCE	$ 903,308	$ 1,185,696	$ 1,468,897	$ 1,461,124	$ 1,949,524
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,067,400	1,243,800	1,339,400	1,353,400	1,046,900
Fines	-	-	-	-	-
Miscellaneous	9,173	11,413	5,000	5,000	2,500
Debt Proceeds	-	-	-	-	-
Transfers In	11,275	150,000	185,000	185,000	-
Revenue Subtotal	**$ 1,087,848**	**$ 1,405,213**	**$ 1,529,400**	**$ 1,543,400**	**$ 1,049,400**
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	**$ 1,087,848**	**$ 1,405,213**	**$ 1,529,400**	**$ 1,543,400**	**$ 1,049,400**
EXPENSES					
Personnel	477,748	512,239	556,100	556,100	571,100
Operating	282,729	538,192	433,400	433,400	338,408
Non-Recurring Operating	-	-	-	-	40,000
Capital	414,307	494,113	-	-	-
CIP Capital	-	-	561,800	809,582	80,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	**$ 1,174,784**	**$ 1,544,544**	**$ 1,551,300**	**$ 1,799,100**	**$ 1,029,508**
Depreciation	44,983	79,354	65,500	65,500	217,500
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(414,307)	(494,113)	(561,800)	(809,582)	(80,000)
TOTAL EXPENSES	**$ 805,460**	**$ 1,129,785**	**$ 1,055,000**	**$ 1,055,000**	**$ 1,167,008**
ENDING TOTAL NET POSITION	**$ 1,185,696**	**$ 1,461,124**	**$ 1,943,297**	**$ 1,949,524**	**$ 1,831,916**
ENDING AVAILABLE NET POSITION	**$ 688,028**	**$ 518,871**	**$ 345,129**	**$ 263,171**	**$ 283,063**
FB as % of Operating Budget	90.5%	49.4%	34.9%	26.6%	29.8%

Notes:

Charges for Service budgeted based on estimated expense.

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +2%

Capital as programmed

Transfers in:

FY20 for ERP System from:

Solid Waste - $23,700

Water/WW - $145,200

Stormwater - $16,100

CIP & Non-Recurring Capital	BUDGET 2020	ESTIMATED 2020	BUDGET 2021
Citywide Computer Replacements	123,800	123,800	-
ERP Implementation	185,000	345,898	-
Network Infrastructure Upgrades	85,000	85,000	25,000
ERP Equipment	18,000	18,000	-
Data Backup & Recovery System	120,000	120,000	-
Fleet Purchase: IT Nissan Leaf	30,000	30,000	-
ERP Phases 5 & 6	-	86,884	-
Citywide Security Camera Recording Systems		-	-
Fiber Cable Installation for EOC	-	-	55,000
CIP Subtotal	**561,800**	**809,582**	**80,000**
Fiber Cable Audit and Survey	-	-	-
ERP On-site Training Phase 1-4	-	-	-
ERP Phases 5 & 6 Hardware Devices	-	-	40,000
Non-Recurring Operating Subtotal	**-**	**-**	**40,000**
Total CIP/Non-Recurring Operating	**$ 561,800**	**$ 809,582**	**$ 120,000**

I.T. SERVICES FUND

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
$ 1,831,916	$ 2,099,916	$ 2,212,916	$ 2,325,916	$ 2,438,916
-	-	-	-	-
1,290,850	1,098,000	1,128,200	1,159,500	1,192,500
-	-	-	-	-
2,500	2,500	2,500	2,500	2,500
-	-	-	-	-
-	-	-	-	-
$ 1,293,350	**$ 1,100,500**	**$ 1,130,700**	**$ 1,162,000**	**$ 1,195,000**
-	-	-	-	-
$ 1,293,350	**$ 1,100,500**	**$ 1,130,700**	**$ 1,162,000**	**$ 1,195,000**
578,100	600,400	623,600	647,700	672,900
345,200	352,100	359,100	366,300	373,600
67,050	-	-	-	-
-	-	-	-	-
300,500	145,500	145,500	145,500	146,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
$ 1,290,850	**$ 1,098,000**	**$ 1,128,200**	**$ 1,159,500**	**$ 1,192,500**
35,000	35,000	35,000	35,000	35,000
-	-	-	-	-
(300,500)	(145,500)	(145,500)	(145,500)	(146,000)
$ 1,025,350	**$ 987,500**	**$ 1,017,700**	**$ 1,049,000**	**$ 1,081,500**
$ 2,099,916	**$ 2,212,916**	**$ 2,325,916**	**$ 2,438,916**	**$ 2,552,416**
$ 285,563	**$ 288,063**	**$ 290,563**	**$ 293,063**	**$ 295,563**
28.8%	30.2%	29.6%	28.9%	28.2%

PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026
125,500	145,500	145,500	145,500	146,000
-	-	-	-	-
50,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
125,000	-	-	-	-
-	-	-	-	-
300,500	**145,500**	**145,500**	**145,500**	**146,000**
50,000	-	-	-	-
17,050	-	-	-	-
-	-	-	-	-
67,050	**-**	**-**	**-**	**-**
$ 367,550	**$ 145,500**	**$ 145,500**	**$ 145,500**	**$ 146,000**

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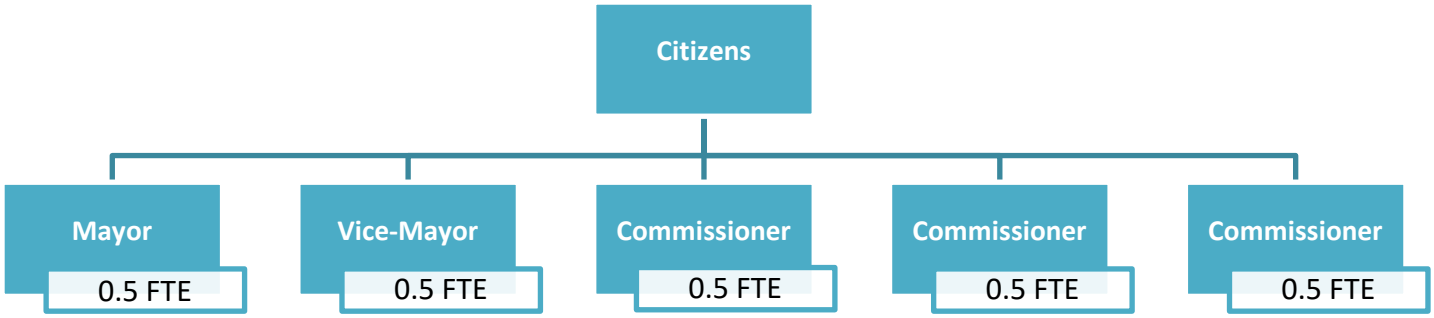
CITY COMMISSION

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
City Commission
2.5 FTE



Champion Mission Statement

To foster a community partnership dedicated to quality service that effectively, efficiently, and equitably enhances the quality of life in Dunedin.

Current Services Summary

This department of elected officials provides strategic leadership and efficient governance of Dunedin's municipal service delivery.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the City Commission's FY 2021 budget, operating expenses have decreased by 16%, and Aid to Private Organizations has decreased from $150,000 to $148,000. Overall, total budgeted expenses have decreased 4% compared to the FY 2020 budget.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
City Commission	2.50	2.50	2.50	2.50	0.00
Total FTEs	**2.50**	**2.50**	**2.50**	**2.50**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	66,049	66,179	66,200	66,200	0%
Benefits	58,723	64,188	52,100	64,900	25%
Operating	139,868	135,828	171,000	144,150	-16%
Capital	-	-	-	-	N/A
Other	137,340	140,320	150,000	148,000	-1%
Total Expenditures	**$ 401,980**	**$ 406,515**	**$ 439,300**	**$ 423,250**	**-4%**

Major Operating ($25,000 or more)

None

Major Capital ($25,000 or more)

None

Other Major Expenses ($25,000 or more)

Aid to Organizations	$ 148,000	General Fund

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	401,980	406,515	439,300	423,250	-4%
TOTAL DEPARTMENT FUNDING	**$ 401,980**	**$ 406,515**	**$ 439,300**	**$ 423,250**	**-4%**

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CITY ATTORNEY

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

DUNEDIN

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Champion Mission Statement
To provide for legal services as described in the City Charter.

Current Services Summary
The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies
The City is in the process of going out to RFP for legal services. The budget for legal expenses has increased for FY 2021 compared to FY 2020 Original Budget. All legal invoices are reviewed and approved by the City Manager's office before being processed.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

CITYWIDE LEGAL FEES (INCLUDES CITY ATTORNEY DEPT.)				
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021
City Attorney Dept.	355,614	328,460	325,400	475,000
Risk Management*	36,000	21,687	30,000	30,000
Labor & Pension	3,000	6,546	4,000	5,000
TOTAL	**$ 394,614**	**$ 356,693**	**$ 359,400**	**$ 510,000**

** Included in budget for Johns Eastern claims handling.*

Note : Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
City Attorney	0.00	0.00	0.00	0.00	0.00
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	355,614	328,460	325,400	475,000	46%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 355,614**	**$ 328,460**	**$ 325,400**	**$ 475,000**	**46%**

Major Operating ($25,000 or more)

Legal services	$ 475,000	General Fund

Major Capital ($25,000 or more)
None

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	355,614	328,460	325,400	475,000	46%
TOTAL DEPARTMENT FUNDING	**$ 355,614**	**$ 328,460**	**$ 325,400**	**$ 475,000**	**46%**

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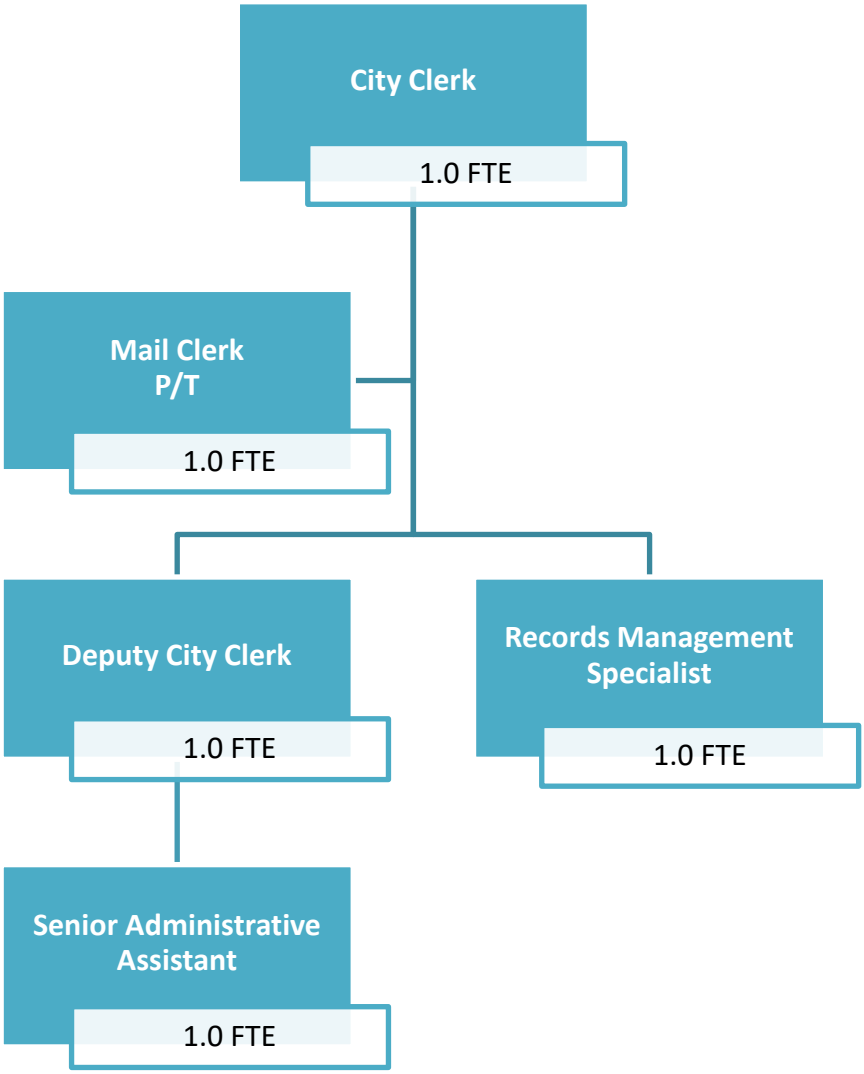
CITY CLERK

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
City Clerk's Office
5.0 FTE



Champion Mission Statement

The employees of the City of Dunedin's City Clerk's Office are committed to serving the City Commission, City Staff, citizens, and visitors by pledging to:

• Treat everyone with respect and dignity and serve all in an equitable and expeditious manner;
• Promote professionalism within the Dunedin City Clerk's Office;
• Maintain accurate records of all municipal activities;
• Perform the functions and duties of the Office in accordance with State, County, and municipal laws; and
• Provide the means for citizens to participate in City government and together build a more harmonious community in which to live.

Current Services Summary

The City Clerk's Office maintains all official records for the City of Dunedin; preparation of agendas and minutes of Commission meetings, legal notices, public hearing notifications, proclamations, certificates of appreciation and recognition, and updates to the Code of Ordinances. The City Clerk is designated as the Chief Elections Officer of the City and ensures that all City elections are conducted in a proper and legal manner. The office also oversees the Dunedin Cemetery and the appointments and records of the appointed Boards and Committees established by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2021 City Clerk's total budget reflects a 2% increase over the FY 2020 budget, salaries have increased due to position changes and operating cost have been reduced.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
City Clerk	5.00	5.00	5.00	5.00	0.00
Total	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	260,762	208,404	263,700	293,500	11%
Benefits	67,759	54,206	77,700	78,000	0%
Operating	145,998	159,321	175,300	156,467	-11%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 474,520**	**$ 421,931**	**$ 516,700**	**$ 527,967**	**2%**

Major Operating ($25,000 or more)

Granicus Subscription	$ 37,500	General Fund

Major Capital ($25,000 or more)

None

FUNDING SOURCES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	474,520	421,931	516,700	527,967	2%
TOTAL DEPARTMENT FUNDING	**$ 474,520**	**$ 421,931**	**$ 516,700**	**$ 527,967**	**2%**

PERFORMANCE MEASURES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Commission Meeting Packets Published to Web	40	52	60	50	55
Ordinances, Resolutions, and Presentations Archived/Published to the Web	40 Ord. 35 Res. 60 Present.	21 Ord. 56 Res. 51 Present.	20 Ord. 35 Res. 80 Present.	35 Ord. 35 Res. 80 Present.	25 Ord. 35 Res. 55 Present.
External Requests for Public Records	80	169	130	220	150
Boxed Records Placed in Storage	9	23	10	20	10
Records Destroyed	175 cu ft	372	160 cu ft	200 cu ft	150 cu ft
Public Notices	180	378	200	315	300

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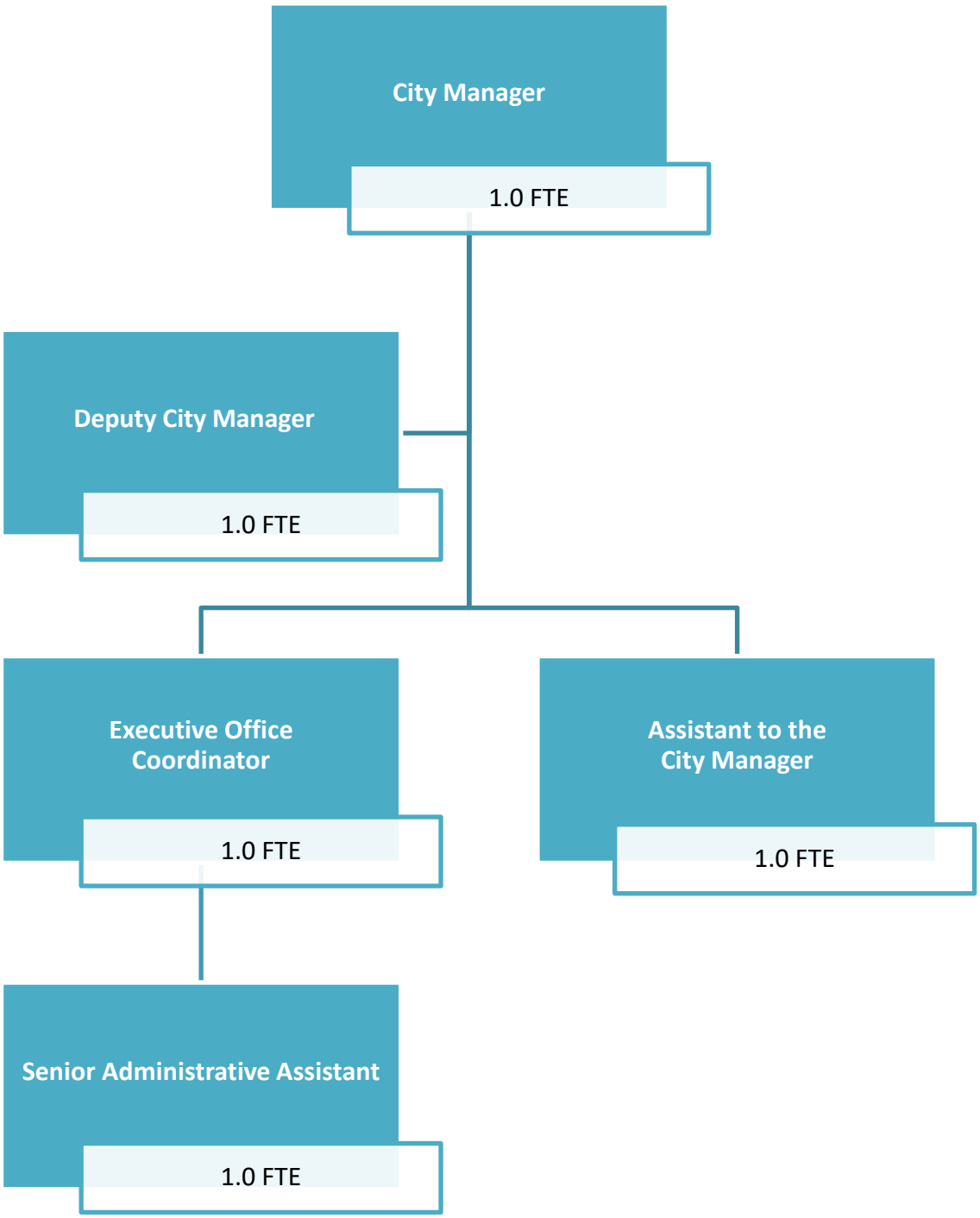
CITY MANAGER

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
City Manager
5.0 FTE



Champion Mission Statement

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

Current Services Summary

The City Manager's office establishes the City's organization; directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits the annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY 2021, the City will continue to move forward with planning and construction of a new City Hall complex which will relocate facilities at City Hall, the Technical Services Building, and the Municipal Services Building, at a projected cost of $21.6 million to be funded by the Building Fund, Utility Funds, and the Penny Fund. An increase of 18% in operating costs is primarily for the temporary relocation of the Municipal Services Building and the Technical Services staff during construction.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
City Manager	4.50	4.50	5.00	5.00	0.00
Total FTEs	**4.50**	**4.50**	**5.00**	**5.00**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	497,053	533,881	532,200	620,100	17%
Benefits	133,337	160,624	151,800	151,100	0%
Operating	60,076	162,885	301,100	356,488	18%
Capital	-	364,272	9,000,000	11,645,000	29%
Other	-	-	-	2,362,917	N/A
Total Expenditures	**$ 690,466**	**$ 1,221,662**	**$ 9,985,100**	**$ 15,135,605**	**52%**
TOTAL DEPARTMENT EXPENDITURES	**$ 690,466**	**$ 1,221,662**	**$ 9,985,100**	**$ 15,135,605**	**52%**

Major Operating ($25,000 or more)

Temporary relocation for City Hall Build	$ 191,800	General Fund
Public Art Master Plan & Implementation	$ 60,000	General Fund / Public Art Fund

Major Capital ($25,000 or more)

New City Hall	$ 11,645,000	Penny Fund

Major Other ($25,000 or more)

Debt Service for New City Hall	$ 2,227,817	Penny Fund
Repayment of Interfund Loan	$ 35,100	Public Art Fund

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	690,466	857,390	985,100	1,102,688	12%
Penny Fund	-	364,272	9,000,000	13,972,817	55%
Public Art Fund	-	-	-	60,100	N/A
TOTAL DEPARTMENT FUNDING	**$ 690,466**	**$ 1,221,662**	**$ 9,985,100**	**$ 15,135,605**	**52%**

PERFORMANCE MEASURES					
City Manager	**ACTUAL FY 2018**	**ACTUAL FY 2019**	**BUDGET FY 2020**	**ESTIMATED FY 2020**	**BUDGET FY 2021**
Construction of Player Development & Stadium	In-progress	In progress	In progress	In progress	In progress
Reduce gap in reserve level funding (General	Complete	Complete	Complete	Complete	Complete
Relocate Staff from Municipal Services Building and Technical Services Building to new facilities.	N/A	Complete	In progress	Complete	Complete
Commence Construction of City Hall	N/A	N/A	In progress	In progress	In process

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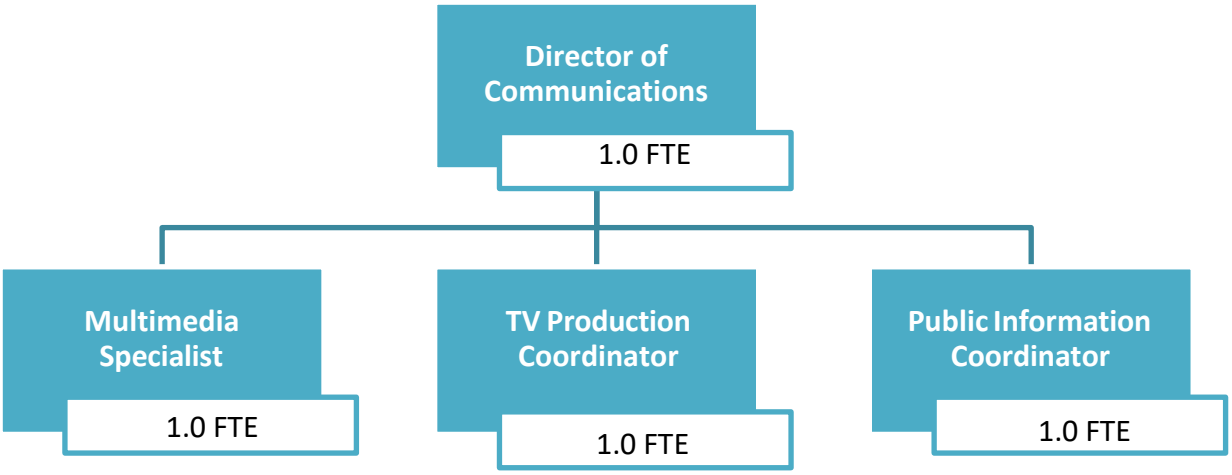
COMMUNICATIONS

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
Communications
4.0 FTE



Champion Mission Statement

The City of Dunedin Communications Department supports all City Departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin Television, City of Dunedin social media outlets (Facebook, Twitter, YouTube, Instagram) and print media. The Communications Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services.

Current Services Summary

The Communications Department oversees and manages the daily operation of the City owned and operated government access station Dunedin Television, the City of Dunedin website (DunedinGov.com) and all public communications including social media distribution. We are currently expanding the City's outreach with additional assistance to all Departments and we have created Your City @ Work, a digital e-newsletter.

Budget Highlights, Service Changes and Proposed Efficiencies

The Communications Department continues to work to increase community outreach with a multi-pronged approach to reach all demographics. Increasing our assistance and communication at an interdepartmental level is a main focus as we shift gears and look toward the future with a central City Hall building.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Communications	4.00	4.00	4.00	4.00	0.00
Total FTEs	**4.00**	**4.00**	**4.00**	**4.00**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	198,000	216,568	225,600	230,200	2%
Benefits	70,609	90,752	86,300	82,100	-5%
Operating	97,122	85,969	147,600	162,496	10%
Capital	29,035	35,615	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 394,766**	**$ 428,904**	**$ 459,500**	**$ 474,796**	**3%**

Major Operating ($25,000 or more)

Contract Workers	$ 27,000	General Fund
Communications Outreach	$ 25,000	General Fund

Major Capital ($25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	394,766	428,904	459,500	474,796	**3%**
TOTAL DEPARTMENT FUNDING	**$ 394,766**	**$ 428,904**	**$ 459,500**	**$ 474,796**	**3%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Website visits	705,000	728,596	950,000	950,000	970,000
Website page views	2,000,000	1,990,200	1,800,000	1,800,000	1,800,000
Facebook page likes	19,500	19,800	25,000	25,000	25,000
YouTube Channel views	185,000	174,000	300,000	300,000	300,000

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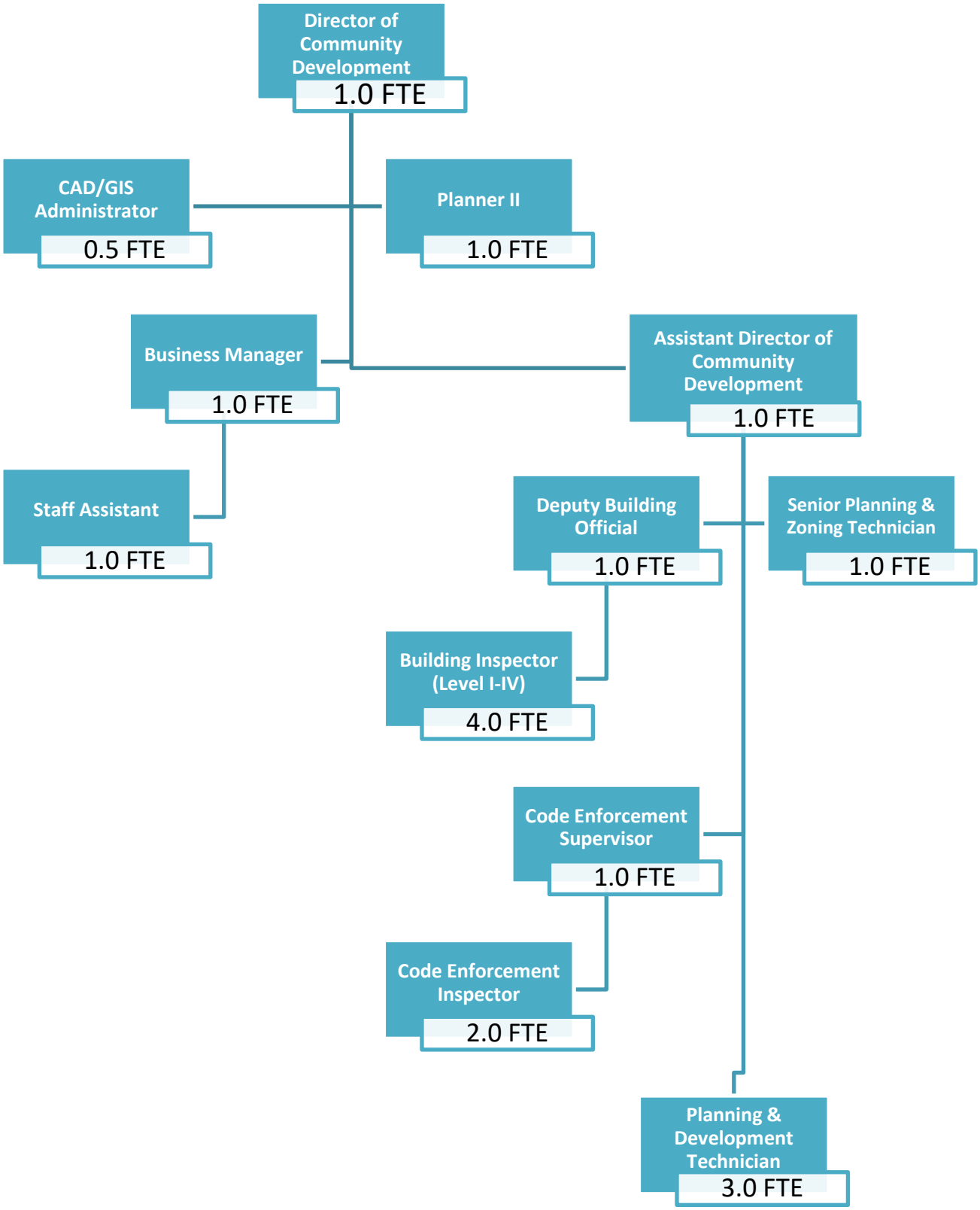
COMMUNITY DEVELOPMENT

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

City of Dunedin Community Development 17.5 FTE



Champion Mission Statement

To develop and implement creative community-based strategies that provide economic vitality, promote high-quality development and preserve Dunedin's unique cultural and historic character.

Current Services Summary

Community Development, formerly known as Planning & Development, is responsible for the Comprehensive Plan management, administration of the Land Development Code to include planning, zoning and development of the City's land parcels, administration and compliance of the Florida Building Code, administration and compliance of the City's Property Maintenance Code (code compliance), historic preservation, and the implementation of Dunedin's 2017 Vision. The Department of Community Development is composed of four Divisions: Building, Code Compliance, Planning and Zoning.

The Building Division is responsible for the application and compliance of the Florida Building Code, as well as other federal, state, and local laws and ordinances. Our team processes building and building related permit applications, reviews construction plans and drawings for code compliance and performs inspections on all permitted projects in Dunedin.

The Code Compliance Division is responsible for the application and enforcement of the International Property Maintenance Code. The code compliance inspectors help keep Dunedin beautiful and protect the safety, health and welfare of its citizens.

The Planning Division is responsible for the application and compliance of both the City's Comprehensive Plan and Land Development Code. The planning team is also responsible for the development and implementation of the Patricia Avenue, Douglas Avenue, Causeway Boulevard and State Route 580 corridor studies.

The Zoning Division is primarily responsible for short-range planning and implementation of the Land Development Code to regulate development or redevelopment on a citywide basis.

Budget Highlights, Service Changes and Proposed Efficiencies

In 2021, the Department will be heavily involved in the following initiatives:

- S.R. 580 Business Plan Initiatives.
- Character overlay or voluntary rezoning south of the CRA.
- PSTA Master Plan development.
- Short-term vacation rental monitoring and enforcement.

The Department is scheduled to go-live in Fall 2020 with EnerGov's Community Development suite. Contractors, developers, business owners and residents will be able to do business with us online using Dunedin's Citizen Self Service (CSS) portal. EnerGov and the CSS will provide greater efficiencies in the delivery of services.

Total costs in FY 2021 have decreased 33%, due to a transfer to the General Fund for $1,017,600 in FY 2020 to the Penny Fund from the Building Fund for the Building Division's contribution to the New City Hall project. The capital increase of $51,000 is primarily due to the one-time purchase of an electric car for the new Code Compliance Supervisor and an additional electric vehicle for the Deputy Building Official and other Building Division staff's use.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Community Development	6.71	6.71	6.98	6.98	0.00
Building Services	9.41	10.41	10.52	10.52	0.00
Total FTEs	**16.12**	**17.12**	**17.50**	**17.50**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	883,850	967,847	1,042,800	1,057,000	1%
Benefits	290,482	324,180	395,200	376,500	-5%
Operating	530,977	563,422	615,500	536,673	-13%
Capital	118,885	134,732	9,000	51,000	467%
Other	380	245,035	1,014,000	37,500	-96%
Total Expenditures	**$ 1,824,573**	**$ 2,235,216**	**$ 3,076,500**	**$ 2,058,673**	**-33%**

Major Operating ($25,000 or more)

Inspection/Plans Review Contractual Svcs	$ 75,000	Building Fund
Rental Costs	$ 63,100	Building Fund
Professional Services	$ 25,000	Building Fund

Major Capital ($25,000 or more)

Fleet- CD/Code Compliance Vehicle	$ 30,000	General Fund
Fleet- CD/Building Div Vehicle	$ 30,000	Building Fund

Major Other ($25,000 or more)

Solar Technology Incentives	$ 37,500	General Fund

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Community Development					
Personnel					
Salaries	359,149	425,084	440,600	419,900	-5%
Benefits	118,496	138,656	157,900	146,300	-7%
Operating	243,450	206,206	319,100	187,004	-41%
Capital	5,452	-	9,000	21,000	133%
Other	380	245,035	50,000	37,500	-25%
Total Expenditures	**$ 726,927**	**$ 1,014,982**	**$ 976,600**	**$ 811,704**	**-17%**
Building Services					
Personnel					
Salaries	524,700	542,763	602,200	637,100	6%
Benefits	171,986	185,523	237,300	230,200	-3%
Operating	287,527	357,216	296,400	349,669	18%
Capital	113,432	134,732	-	30,000	N/A
Other	-	-	964,000	-	-100%
Total Expenditures	**$ 1,097,646**	**$ 1,220,234**	**$ 2,099,900**	**$ 1,246,969**	**-41%**
TOTAL DEPARTMENT EXPENDITURI	**$ 1,824,573**	**$ 2,235,216**	**$ 3,076,500**	**$ 2,058,673**	**-33%**

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	726,927	1,014,982	976,600	811,704	-17%
Building Fund	1,097,646	1,220,234	2,099,900	1,246,969	-41%
TOTAL DEPARTMENT FUNDING	**$ 1,824,573**	**$ 2,235,216**	**$ 3,076,500**	**$ 2,058,673**	**-33%**

FUNDING SOURCES	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund					
Licenses & Permits	112,517	136,056	165,000	135,000	-18%
Charges for Service	29,881	27,764	10,000	12,500	25%
Fines	1,148,577	535,801	400,000	100,000	-75%
Rent	96,418	-	-	-	N/A
Fund Balance	(660,466)	315,360	401,600	564,204	40%
Total General Fund	**$ 726,927**	**$ 1,014,982**	**$ 976,600**	**$ 811,704**	**-17%**
Building Fund					
Licenses & Permits	1,810,886	2,552,713	950,000	1,600,000	68%
Fund Balance	(713,240)	(1,332,479)	1,149,900	(353,031)	-131%
Total Building Fund	**$ 1,097,646**	**$ 1,220,234**	**$ 2,099,900**	**$ 1,246,969**	**-41%**
TOTAL DEPARTMENT FUNDING	**$ 1,824,573**	**$ 2,235,216**	**$ 3,076,500**	**$ 2,058,673**	**-33%**

PERFORMANCE MEASURES	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Permits Issued	4,800	5,346	4,800	5,000	5,000
Permit Valuation	$ 100,000,000	$ 160,351,561	$ 100,000,000	$ 105,000,000	$ 125,000,000
Inspections	12,000	13,432	12,500	12,500	12,500
Business Tax License*	2,500	3,586*	2,500	2,500	2,500
Code Compliance Inspections	2,000	2,095	2,200	2,100	2,100

*Includes no charge contractor registrations.

DUNEDIN

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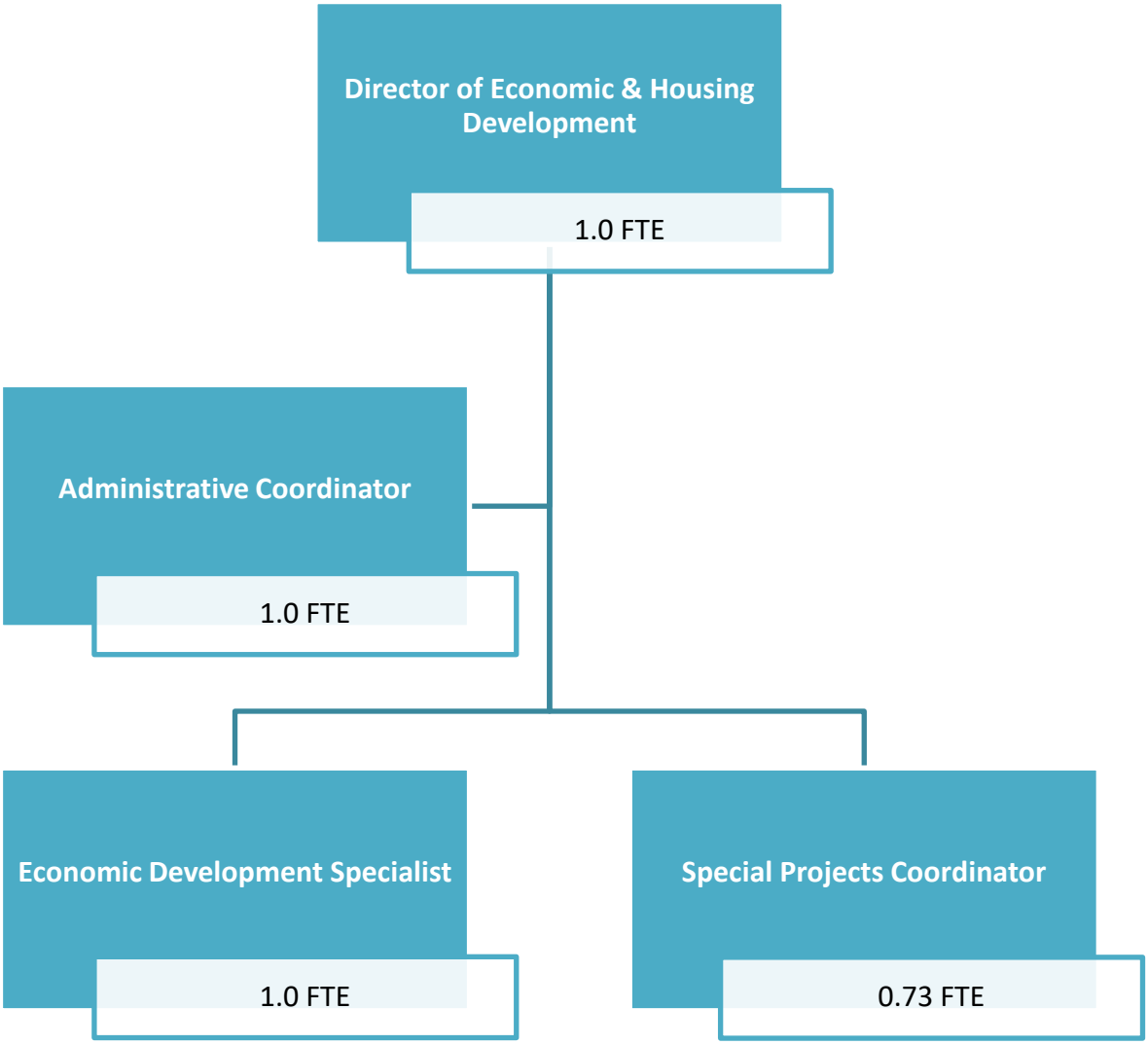
ECONOMIC & HOUSING DEVELOPMENT

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

City of Dunedin
Economic & Housing Development
(Includes CRA)
3.73 FTE



Champion Mission Statement

The Economic & Housing Development Department, which also manages the City's Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City's economy and promote redevelopment, jobs, housing, and overall quality of life aspects. The Economic Development Department is also involved with special projects such as the siting and building of the new City Hall.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelop-ment initiatives, infrastructure enhancement projects, special projects, grant applications, targeted streetscape initiatives, and downtown improvements. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Agency Advisory Committee, Dunedin Housing Authority and Visit Dunedin, as well as to Dunedin residents and businesses at-large.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2021 budget continues with the business incubator program to foster entrepreneurial and business start-ups in the City. Initiatives for FY 2021 include the Downtown East End Plan (DEEP), a Complete Streets design plan for Skinner Boulevard, Gateway unified development plan, Phase I of the paver replacement program for Main Street sidewalks, undergrounding of utilities on Douglas Avenue and enhancement on the Patricia Corridor. New in FY 2021 include; Planning for Downtown East End Public Bathrooms, Implementation of the Downtown Landscaping Master Plan, Improvements to the John R. Lawrence, FDOT Wayfinding Signage, Alt 19 Crosswalk street print. In an effort to provide adequate parking in the Downtown the CRA has designated significant funds for private parking through lease parking agreements.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Economic & Housing	1.64	1.64	1.64	1.64	0.00
CRA	2.09	2.09	2.09	2.09	0.00
Total FTEs	**3.73**	**3.73**	**3.73**	**3.73**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	272,089	275,164	288,100	287,900	0%
Benefits	80,671	86,435	84,500	88,800	5%
Operating	1,091,133	944,915	1,001,600	1,170,188	17%
Capital	108,156	431,270	1,474,000	651,000	-56%
Other	234,615	228,806	268,400	307,900	15%
Total Expenditures	**$ 1,786,665**	**$ 1,966,590**	**$ 3,116,600**	**$ 2,505,788**	**-20%**
Depreciation	139	-	1,700	-	-100%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(8,332)	-	-	-	0%
Total Expenditures	**$ 1,778,472**	**$ 1,966,590**	**$ 3,118,300**	**$ 2,505,788**	**-20%**

Major Operating ($25,000 or more)

Skinner Blvd Improvements	$ 200,000	CRA Fund
Parking Garage Maintenance	$ 101,500	General Fund
Parking Leases	$ 227,000	CRA Fund
Jolley Trolley	$ 46,305	CRA Fund/ General Fund
Plans, Appraisals and Surveys	$ 30,000	CRA Fund
Downtown East End Plan (DEEP)	$ 35,000	CRA Fund
Downtown Pavers, Walkability & Enhancements	$ 35,000	CRA Fund
Downtown Landscaping Project	$ 40,000	CRA Fund
Downtown Wayfinding	$ 33,000	CRA Fund/ General Fund
Art Incubator Maintenance Shed Rental	$ 26,996	CRA Fund
Art Incubator Building Leases*	$ 76,887	General Fund
Affordable Workforce Housing Programs	$ 100,000	CRA Fund / General Fund
Professional Consulting Services	$ 40,000	General Fund
Florida Business Incubator Sponsorship	$ 33,000	General Fund
Alt 19 Downtown Street Print Enhancement	$ 70,000	CRA Fund / CGT Fund
Post COVID-19 Business Recovery Assistance	$ 40,000	CRA Fund / General Fund

*Expense will be partially offset by rental revenue of $45,033.

Major Capital ($25,000 or more)

John R Lawrence Pioneer Park Enhancements	$ 360,000	CRA Fund
Patricia Corridor Enhancements	$ 84,000	General Fund
Highland/Louden/Virginia Streetscape	$ 150,000	CRA Fund

Major Other ($25,000 or more)

LDO Incentives	$ 38,056	CRA Fund
CRA Facade, DEMO & Site Plan Assistance	$ 90,000	CRA Fund / General Fund
Dunedin Commons Development Incentive Grant	$ 25,000	General Fund

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Economic & Housing Development					
Personnel					
Salaries	95,910	99,174	102,600	102,800	0%
Benefits	29,441	31,793	31,600	32,400	3%
Operating	189,787	221,409	278,700	270,642	-3%
Capital	-	111,378	50,000	84,000	68%
Other	36,143	85,286	76,000	128,500	69%
Total Expenditures	**$ 351,281**	**$ 549,040**	**$ 538,900**	**$ 618,342**	**15%**
Community Redevelopment Agency (CRA)					
Personnel					
Salaries	172,084	176,087	185,500	185,100	0%
Benefits	50,589	54,657	52,900	56,400	7%
Operating	247,470	321,737	424,800	779,646	84%
Capital	99,824	319,892	1,424,000	567,000	-60%
Other	198,472	143,519	192,400	179,400	-7%
Total Expenditures	**$ 768,438**	**$ 1,015,893**	**$ 2,279,600**	**$ 1,767,546**	**-22%**

Parking					
Personnel					
Salaries	4,095	(97)	-	-	N/A
Benefits	641	(15)	-	-	N/A
Operating	653,877	401,769	298,100	119,900	-60%
Capital	8,332	-	-	-	N/A
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 666,945**	**$ 401,657**	**$ 298,100**	**$ 119,900**	**-60%**
Depreciation	139	-	1,700	-	-100%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(8,332)	-	-	-	N/A
Total Expenses	**$ 658,752**	**$ 401,657**	**$ 299,800**	**$ 119,900**	**-60%**
TOTAL DEPARTMENT EXPENDITURES	**$ 1,778,472**	**$ 1,966,590**	**$ 3,118,300**	**$ 2,505,788**	**-20%**

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	1,010,033	950,697	838,700	738,242	**-12%**
CRA Fund	768,438	1,015,893	2,279,600	1,767,546	**-22%**
Parking Fund	658,752	401,657	-	-	**N/A**
TOTAL DEPARTMENT FUNDING	**$ 1,778,472**	**$ 1,966,590**	**$ 3,118,300**	**$ 2,505,788**	**-20%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Increase in tax base (CRA / Citywide)	22.6% / 9.2%	11.92% / 8.80%	26.4% / 10.76%	25.97% / 10.68%	8.47% / 8.39%
New development projects initiated	5	2	2	1	1
Incentive grants awarded	5 / $25,000	9/$67,500	12 / $101,000	10/$77,076	10/$87,500
Downtown enhancement projects	1	5	5	7	4

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DUNEDIN

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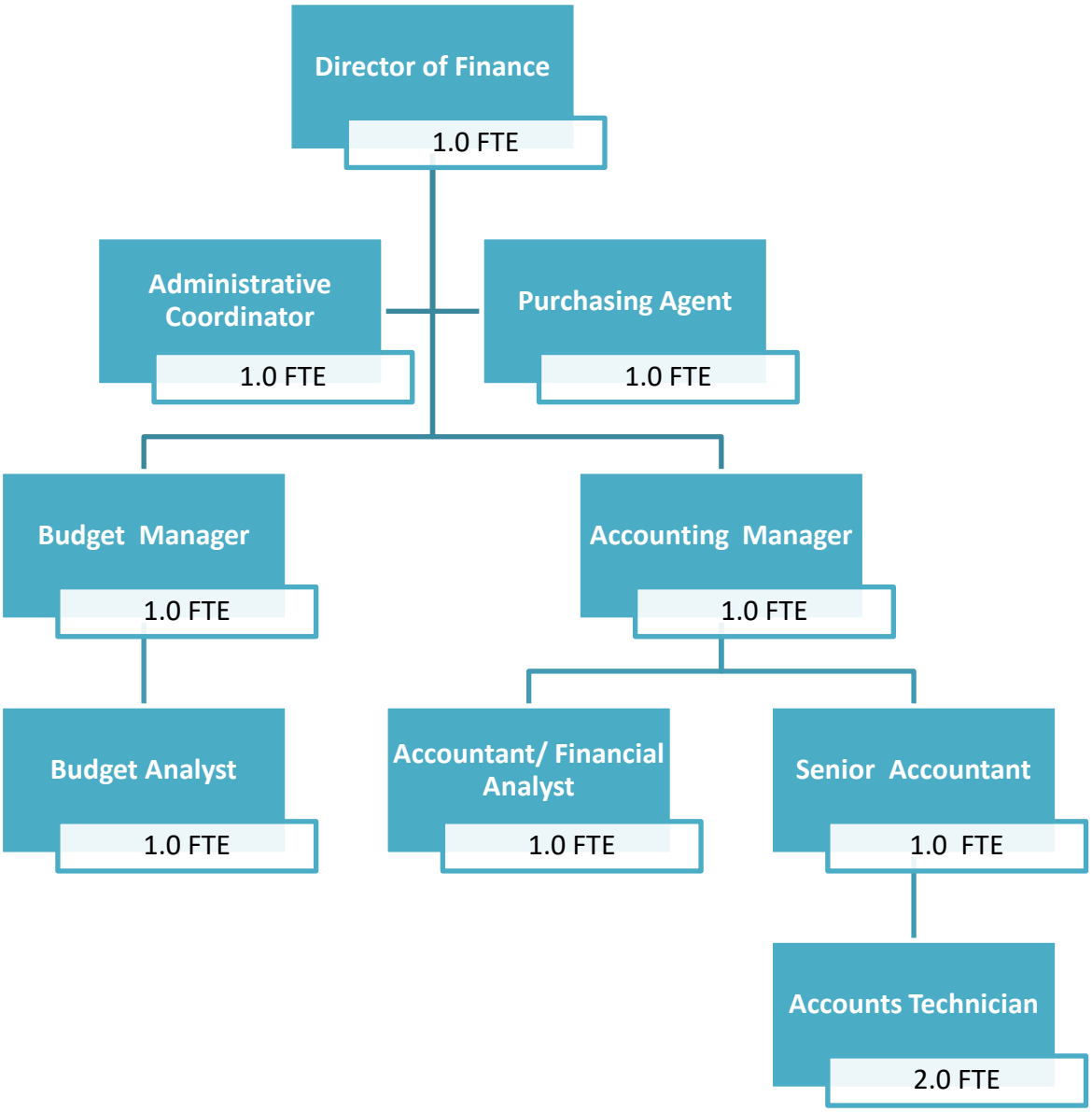
FINANCE

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
Finance
10.0 FTE



Champion Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Business Plan that includes the Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. The Department also provides internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

Operating expenses for FY 2021 have decreased by approximately 26% due mainly to a reduction to contract services. To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Department has contracts in place for high dollar or high volume purchases and of small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).

Major projects within the department included the continued development of a Business Plan and Capital Improvements Plan for FY 2021. The Business Plan and CIP are intended to guide the development of the FY 2021 Operating and Capital Budget.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Accounting/Finance	10.00	10.00	10.00	10.00	0.00
Total FTEs	**10.00**	**10.00**	**10.00**	**10.00**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	522,139	591,252	672,300	695,600	3%
Benefits	160,314	183,400	226,800	220,200	-3%
Operating	300,182	229,351	234,500	174,540	-26%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 982,635**	**$ 1,004,003**	**$ 1,133,600**	**$ 1,090,340**	**-4%**

Major Operating ($25,000 or more)

Auditor Services	$	65,000	General Fund

Major Capital ($25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	982,635	1,004,003	1,133,600	1,090,340	**-4%**
TOTAL DEPARTMENT FUNDING	**$ 982,635**	**$ 1,004,003**	**$ 1,133,600**	**$ 1,090,340**	**-4%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Number of Budget Amendments	5	4	4	4	4
Purchase Orders Issued	750	1,000	950	1,000	1,000
Issuer Rating (Moody's / S & P)	Aa2/AA	Aa2/AA	Aa2/AA+	Aa2/AA+	Aa2/AA+
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes

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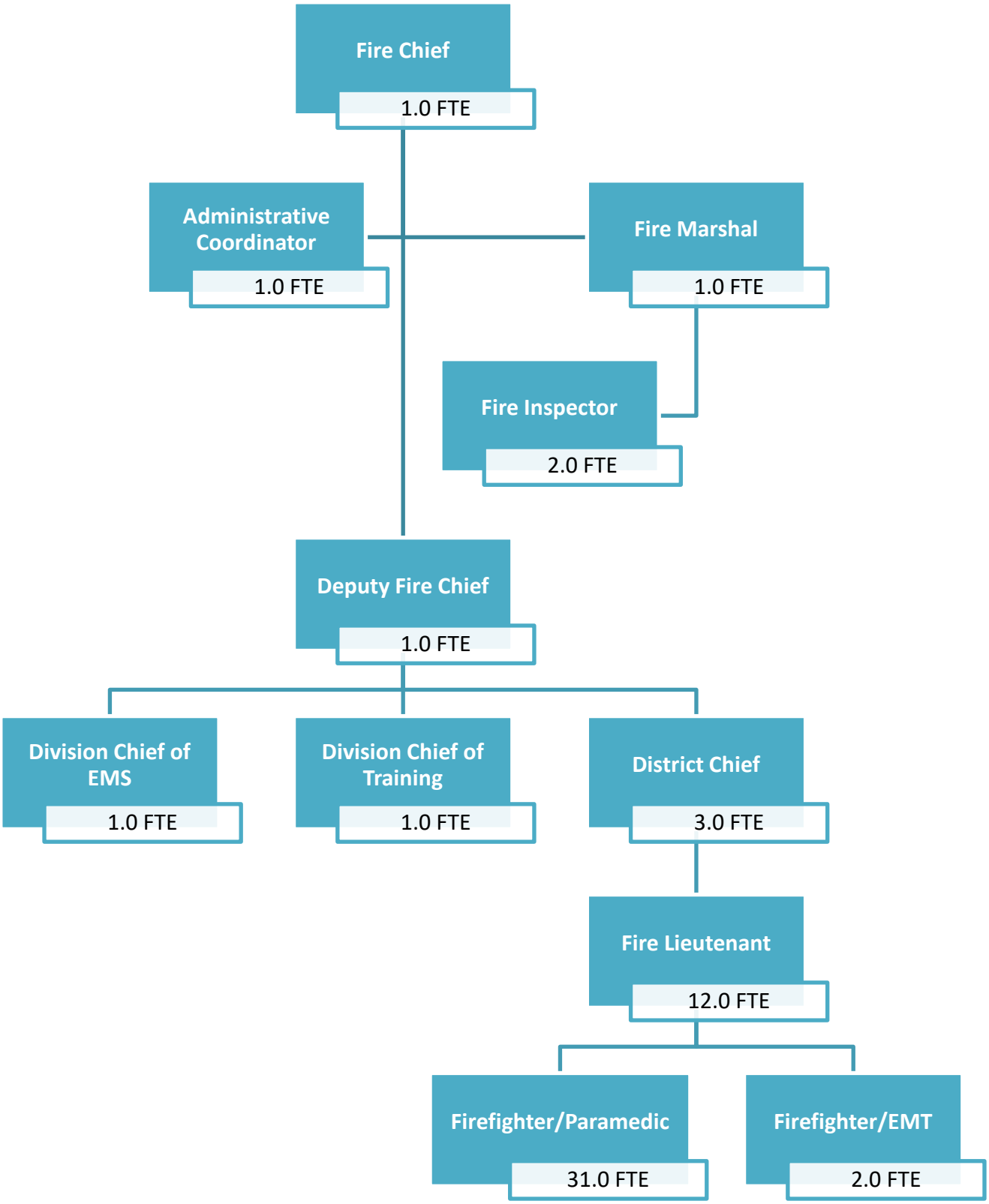
FIRE RESCUE

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
Fire
56.0 FTE



Champion Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2021 budget will maintain the 2020 service levels and programs as much as possible.

Dunedin's newest Fire Station #61

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Fire Administration	10.00	10.00	10.00	10.00	0.00
Fire Operations	36.00	36.00	36.00	36.00	0.00
EMS	10.00	10.00	10.00	10.00	0.00
Total FTEs	**56.00**	**56.00**	**56.00**	**56.00**	**0.00**

Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	4,150,196	4,255,558	4,203,300	4,321,900	3%
Benefits	1,627,082	1,714,514	1,812,400	1,801,000	-1%
Operating	1,252,638	1,371,145	1,470,800	1,452,811	-1%
Capital	45,247	367,458	2,059,400	425,500	-79%
Other	105,961	156,284	110,400	109,600	-1%
Total	**$ 7,181,124**	**$ 7,864,958**	**$ 9,656,300**	**$ 8,110,811**	**-16%**

Major Operating ($25,000 or more)

Bunker Gear Replacement	$	27,500	General Fund
Exterior Painting Station #62/Fire Admin.	$	40,000	General Fund

Major Capital ($25,000 or more)

SCBA Air Pack Replacement	$	370,000	General Fund
Radio Replacements	$	30,000	General Fund

Major Other ($25,000 or more)

Fire Station #61 Debt Payment	$	109,600	Penny Fund

Honor Guard

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Fire Administration					
Personnel					
Salaries	808,151	866,476	844,400	869,600	3%
Benefits	281,548	304,466	312,300	310,000	-1%
Operating	-	-	-	-	N/A
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 1,089,699**	**$ 1,170,943**	**$ 1,156,700**	**$ 1,179,600**	**2%**
Fire Operations					
Personnel					
Salaries	2,567,372	2,588,724	2,567,700	2,631,000	2%
Benefits	861,618	901,906	963,400	949,350	-1%
Operating	1,051,577	1,167,916	1,221,900	1,222,685	0%
Capital	45,247	367,458	2,059,400	425,500	-79%
Other	105,961	156,284	110,400	109,600	-1%
Total Expenditures	**$ 4,631,775**	**$ 5,182,288**	**$ 6,922,800**	**$ 5,338,135**	**-23%**
EMS					
Personnel					
Salaries	774,674	800,357	791,200	821,300	4%
Benefits	483,915	508,141	536,700	541,650	1%
Operating	201,061	203,229	248,900	230,126	-8%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 1,459,650**	**$ 1,511,727**	**$ 1,576,800**	**$ 1,593,076**	**1%**
TOTAL DEPARTMENT EXPENDITURES	**$ 7,181,124**	**$ 7,864,958**	**$ 9,656,300**	**$ 8,110,811**	**-16%**

FUNDING SOURCES	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund					
Fire Plan Review/Inspections	41,596	43,856	41,000	41,000	0%
County Fire Service Fees	752,291	769,554	778,100	785,900	1%
County EMS	1,447,919	1,491,907	1,507,200	1,552,400	3%
Donations	5,712	2,861	1,000	20,200	1920%
City Funds	4,827,645	5,082,704	5,222,600	5,601,711	7%
Total General Fund	**$ 7,075,163**	**$ 7,390,882**	**$ 7,508,900**	**$ 8,001,211**	**7%**
Penny Fund					
Intergovernmental	105,961	474,076	1,906,400	109,600	-94%
Total Penny Fund	**$ 105,961**	**$ 474,076**	**$ 1,906,400**	**$ 109,600**	**-94%**
Impact Fee Fund					
Fire Impact Fees	-	-	200,000	-	-100%
Total Impact Fee Fund	**$ -**	**$ -**	**$ 200,000**	**$ -**	**-100%**
TOTAL DEPARTMENT FUNDING	**$ 7,181,124**	**$ 7,864,958**	**$ 9,656,300**	**$ 8,110,811**	**-16%**

PERFORMANCE MEASURES	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Percent of firefighters with ISO required 192 hours of company training	100%	96%	100%	98%	100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	100%	100%	100%	100%	100%
Percent of firefighters with ISO required 18 hours annual facility training	100%	98%	100%	98%	100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	100%	100%	100%
Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	100%	89%	100%	90%	100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	100%	80%	100%	90%	100%

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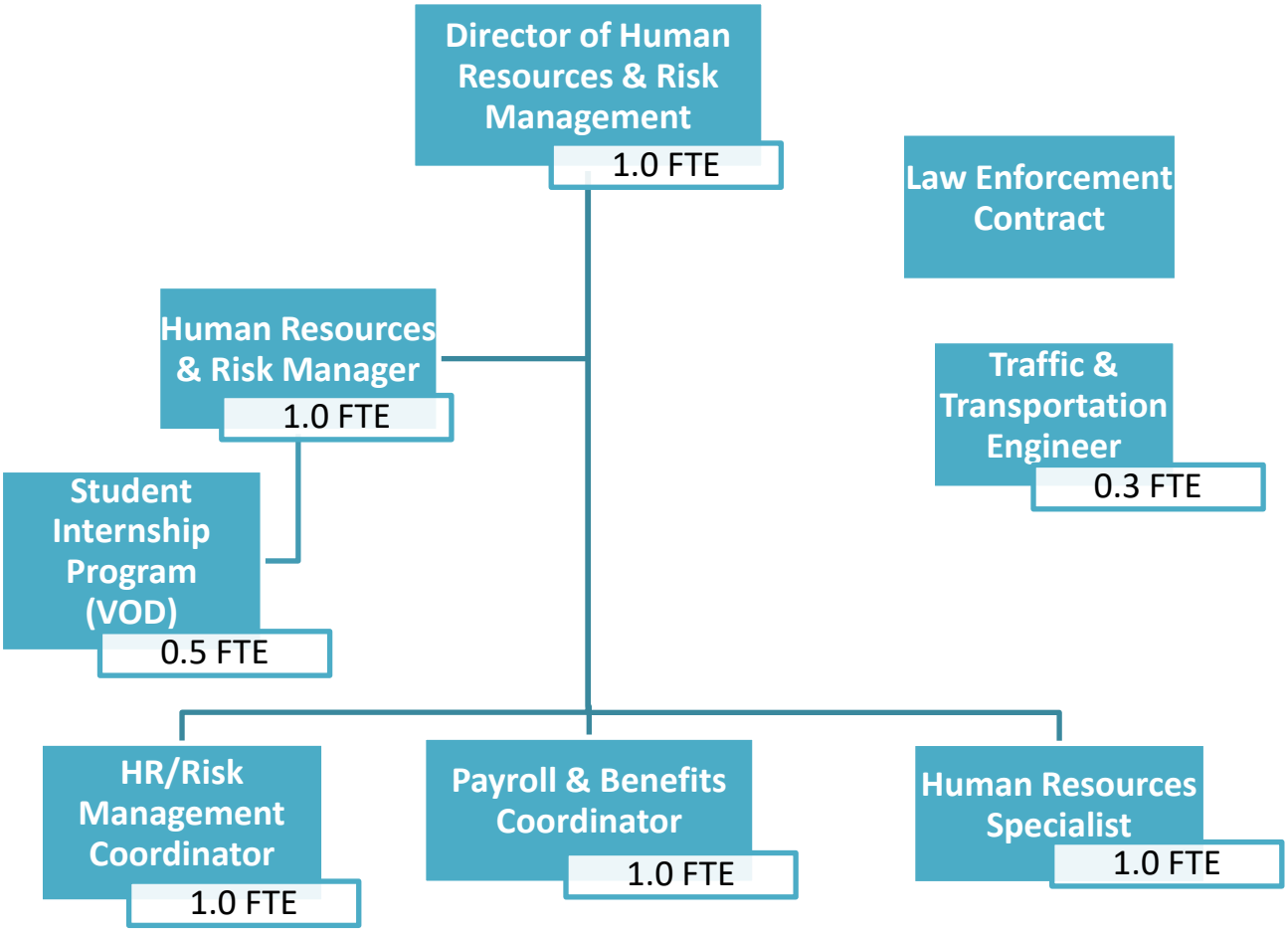
HUMAN RESOURCES & RISK MANAGEMENT

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

City of Dunedin
Human Resources & Risk Management
5.8 FTE



Champion Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Department is comprised of two divisions: Human Resources (HR) and Risk Management. The HR Division provides administrative support to all City departments pertaining to personnel matters. Activities include recruitment and selection, performance management, retirement plan administration, employee and labor relations, classification and compensation, payroll processing, City-wide employee training, policies and procedures maintenance, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The HR Division also oversees administration of the City's health plans, employee wellness program and other employee benefits. Employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs including medical claims.

The Risk Management Division is responsible for the administration of the City's safety, property and liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include monitoring and authorization of claims-related expenditures by the City's Third Party Administrator, insurance renewals and adjustments to risk management services to stay abreast of the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation analyses, and coordinates the activities of the City's employee Safety Action Committee.

The Director of Human Resources & Risk Management is also responsible for administration of the City's law enforcement contract with the Pinellas County Sheriff's Office and works with the City Manager and other departments to ensure effective deployment of law enforcement services throughout the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In overall Department expenses, the summer internship program was expanded to be year-round and paid out of the Human Resources & Risk Management budget (+.12 FTEs). The annual actuarial report for the health benefits fund stated that the fund is in good standing with the Florida Office of Insurance Regulation, and the City's expected premium projection for FY 20 is -3.5%. This past year also marks the fund's third year of surplus. In March, Staff worked with the City's Benefits Consultant to conduct a complete employee benefits RFP for most lines of coverage.

DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Human Resources	2.24	2.24	2.08	2.08	0.00
Risk Management	1.75	1.75	2.05	2.47	0.42
Health Benefits	1.25	1.25	1.25	1.25	0.00
Total FTEs	**5.24**	**5.24**	**5.38**	**5.80**	**0.42**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	291,417	360,535	403,800	408,240	1%
Benefits	95,223	111,628	144,900	139,290	-4%
Operating	5,938,309	5,487,336	6,506,100	6,545,448	1%
Capital	-	-	-	-	N/A
Other	-	-	29,400	-	-100%
Total	**$ 6,324,949**	**$ 5,959,498**	**$ 7,084,200**	**$ 7,092,978**	**0%**

Major Operating ($25,000 or more)

Premiums - Liability & Property	$ 869,000	Risk Safety Fund
Workers' Comp Claims	$ 292,600	Risk Safety Fund
Claims Paid	$ 150,000	Risk Safety Fund
Workers' Comp Premiums	$ 136,400	Risk Safety Fund
Broker Fees	$ 95,000	Risk Safety Fund
Johns Eastern P & C Claims Handling	$ 46,000	Risk Safety Fund
Medical Claims	$ 3,517,700	Health Benefits Fund
Reinsurance	$ 766,900	Health Benefits Fund
Dental Premiums	$ 197,200	Health Benefits Fund
Humana ASO Fees	$ 169,900	Health Benefits Fund
City Paid Life Insurance Premiums	$ 75,200	Health Benefits Fund
City Short Term Disability Premiums	$ 39,400	Health Benefits Fund

Major Capital ($25,000 or more)

None

Major Other ($25,000 or more)

None

DEPARTMENT EXPENSE SUMMARY BY PROGRAM					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Human Resources					
Personnel					
Salaries	123,171	168,960	145,700	158,100	9%
Benefits	37,162	52,002	44,600	44,000	-1%
Operating	114,609	117,400	98,500	89,250	-9%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 274,941**	**$ 338,362**	**$ 288,800**	**$ 291,350**	**1%**

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Risk Management					
Personnel					
Salaries	89,337	90,311	157,400	144,040	-8%
Benefits	35,690	29,992	74,200	69,590	-6%
Operating	1,316,232	1,254,679	1,513,800	1,639,998	8%
Capital	-	-	-	-	N/A
Other	-	-	29,400	-	-100%
Total Expenses	**$ 1,441,259**	**$ 1,374,982**	**$ 1,774,800**	**$ 1,853,628**	**4%**
Health Benefits					
Personnel					
Salaries	78,909	101,265	100,700	106,100	5%
Benefits	22,372	29,634	26,100	25,700	-2%
Operating	4,507,468	4,115,257	4,893,800	4,816,200	-2%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenses	**$ 4,608,748**	**$ 4,246,155**	**$ 5,020,600**	**$ 4,948,000**	**-1%**
TOTAL DEPARTMENT EXPENSES	**$ 6,324,949**	**$ 5,959,498**	**$ 7,084,200**	**$ 7,092,978**	**0%**

FUNDING SOURCES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	274,941	338,362	288,800	291,350	**1%**
Risk Safety Fund	1,441,259	1,374,982	1,774,800	1,853,628	**4%**
Health Benefits Fund	4,608,748	4,246,155	5,020,600	4,948,000	**-1%**
TOTAL DEPARTMENT FUNDING	**$ 6,324,949**	**$ 5,959,498**	**$ 7,084,200**	**$ 7,092,978**	**0%**

"Operation Next Level" Manager Retreat

Public Service Recognition Week

PERFORMANCE MEASURES

Human Resources	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Percent of employment requests processed within one week of request submittal	94%	95%	95%	95%	98%
Percentage of new hires that complete probation within one year of hire	95%	95%	90%	90%	95%
Number of Supervisor Roundtable Workshops presented	3	2	4	4	4

Risk Safety	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Percentage of Employee Participation in Safety training	94%	98%	98%	98%	98%
Percentage of total accidents that were non-preventable	75%	85%	70%	90%	85%
Average days lost from Workers' Compensation injuries	2 days	2 days	2 days	2 days	2 days

Health Benefits	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	98%	98%	98%	99%	99%
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	80%	100%	100%	100%	100%
Percentage of participation in Online Health Assessment by eligible employees.	40%	50%	70%	60%	75%
NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program	59%	56%	80%	75%	75%

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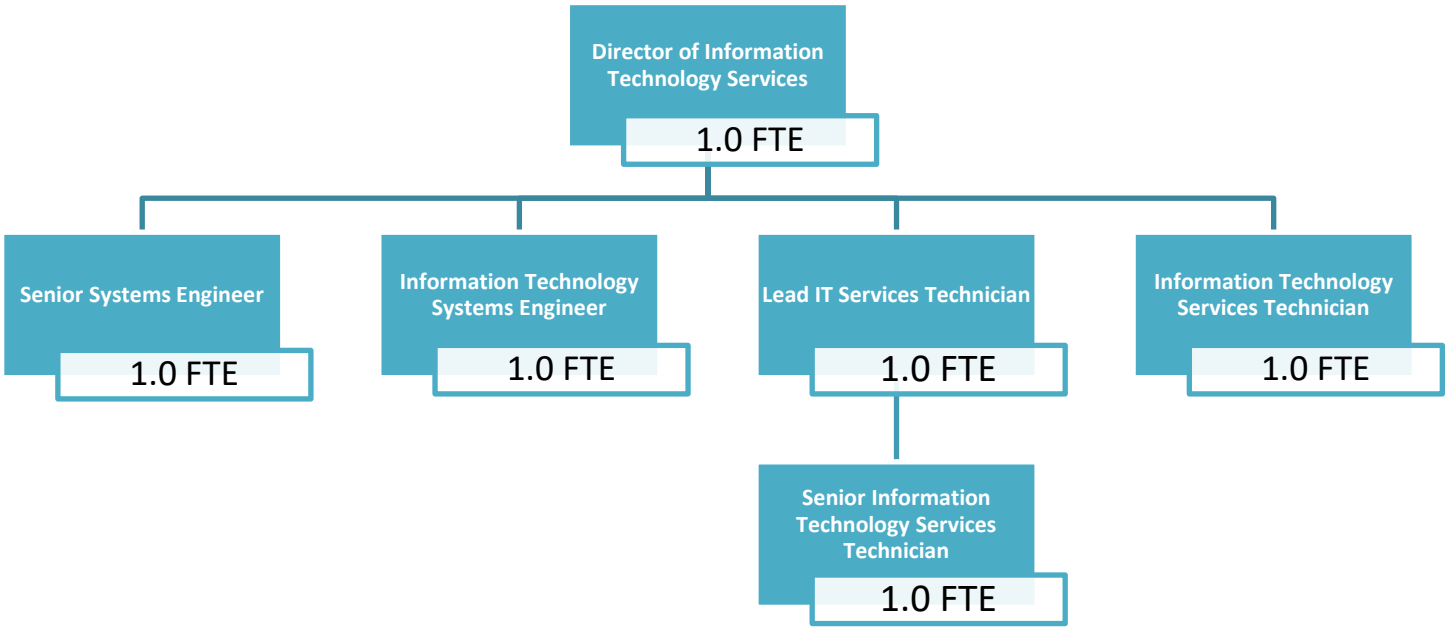
IT Services

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
I.T. Services Department
6.0 FTE



Champion Mission Statement

The Information Technology Services Department is an organization committed to proactively delivering a dynamic and evolving set of core services and innovative technologies that the city and its constituents demand. IT achieves and maintains high standards in the following areas:

• **Business and IT Alignment** – Working with public and private partners to make investments in information technology that provide long-term benefits and add value to our community.
• **Information Accessibility** – Using technology to make city data readily available to enhance government decision-making and simplify delivery of services to our citizens.
• **Openness and Transparency** – Providing our constituents with simple and open access to city services and information.
• **Civic Participation** – Leveraging technology to meet the growing demand among our citizens for participatory and collaborative government.
• **Operational Efficiency** – Enabling mobile workforce accessibility to high-quality, digital government information in order to provide services anywhere, at any time.
• **Quality Workforce** – Developing highly skilled, innovative, motivated, responsive, and collaborative implementers and maintainers of quality technology solutions.
• **IT Security** – Protecting the confidentiality, integrity, and availability of IT applications, systems, infrastructure and data.

Current Services Summary

The Information Technology Services Department is responsible for the planning, operation and maintenance of a complex suite of technical services from mainframe and distributed hosting, networking, voice and data, wireless, support services including desktop and user support, and enterprise services such as e-mail and calendar and the common payment services. With such a wide array of services and responsibilities, the planning for future and ongoing services is a complex endeavor in itself. The department adheres to the following operating principles:

• **Support the City's Strategy** – Initiatives and projected benefits will be linked to the city's desired strategic outcomes and the initiatives established by the Strategic Initiatives Teams and the Strategic Coordinating Group.
• **Customer Service Oriented** – IT will be proactive and prevent problems, while focusing on engaging and understanding the needs of departments, and support them to provide an optimal experience for citizens, businesses and visitors.
• **Engage in Systems Thinking** – Understanding interrelatedness between processes and technologies will guide our planning, problem-solving, decision-making, and resourcing actions to enable innovation.
• **Achieve Multiple Positive Outcomes** – IT will seek to provide solutions that benefit multiple constituents in timely and cost-efficient manner.
• **Create an Accurate, Positive Community Image** – IT will create a positive perception of the department through consistently positive experiences and quality services.
• **Create Relationships and Partnerships** – IT will build positive internal and external relationships and encourage collaboration.
• **Ensure Sustainability** – IT will treat all city assets entrusted to us as if they were our own, and evaluate all new and existing goals, plans, policies, programs, and activities in the context of sustainability.

Budget Highlights, Service Changes and Proposed Efficiencies

During FY 2021, the IT Department will be in involved in many mission critical cabling projects that include: implementing a new on premise data backup and disaster recovery system which will include a redundant cloud storage service; the installation of over 12,000 feet of new underground fiber optics cabling from the Data Center to the new Emergency Operations Center on Belcher road; and planning the fiber optics cabling, data center design, and a/v technologies for the proposed new City Hall building.

The IT Services Department will continue implementing the Tyler ERP solution as the City's core software system that includes all financials, purchasing, inventory, cashiering, time and attendance, community development and infrastructure systems, payroll and human resources, global work orders, fleet management, facilities management and utility billing systems. Additional mobile technologies will also be deployed to field worker staff for use with the new ERP Phase 5 & 6 modules.

As steward of the City's EPIC Goal #4 to be the statewide model for environmental sustainability stewardship, the IT Services Department purchased a second fully electric Nissan Leaf vehicle in FY20 to replace one of its gas powered vehicles. During FY21, the IT Services Department will be operating with two electric vehicles.

In FY 2021, the total expenses increased by 11%. The increase can be attributed to the addition of depreciation for the new ERP system . Capital expenses are decreasing 86%, due to completed IT projects budget in FY20 that included the purchase of a Backup Data and Retention System, and the addition of a Nissan Leaf electric vehicle for IT Services Staff, as well as the removal of all FY21 slated computer replacements.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Information Technology (IT)	6.00	6.00	6.00	6.00	0.00
Total FTEs	**6.00**	**6.00**	**6.00**	**6.00**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	359,160	390,543	408,200	427,200	5%
Benefits	118,588	121,695	147,900	143,900	-3%
Operating	282,729	538,192	433,400	378,408	-13%
Capital	414,307	494,113	561,800	80,000	-86%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 1,174,784**	**$ 1,544,543**	**$ 1,551,300**	**$ 1,029,508**	**-34%**
Depreciation	44,983	79,354	65,500	217,500	232%
Elim. Of Principal Pymts.	-	-	-	-	**N/A**
Elimination of Capital	(414,307)	(494,113)	(561,800)	(80,000)	-86%
Total Expenses	**$ 805,460**	**$ 1,129,784**	**$ 1,055,000**	**$ 1,167,008**	**11%**

Major Operating ($25,000 or more)

Superion (Sungard HTE/Naviline) License	$	60,224	IT Services
Tyler ERP Annual Licenses and Maintenance	$	96,900	IT Services
Filebound Annual Software Support	$	25,000	IT Services
ERP Phases 5 & 6 Hardware Devices	$	40,000	IT Services

Major Capital ($25,000 or more)

Fiber Cable Installation for EOC	$	55,000	IT Services
Network Infrastructure Upgrade	$	25,000	IT Services

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
IT Internal Service Fund	805,460	1,129,784	1,055,000	1,167,008	**11%**
DEPARTMENT TOTAL FUNDING	**$ 805,460**	**$ 1,129,784**	**$ 1,055,000**	**$ 1,167,008**	**11%**

PERFORMANCE MEASURES					
Information Technology Services	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Ratio of ITS employees to client devices* managed	1 to 82	1 to 95	1 to 95	1 to 95	1 to 109
Ratio of ITS employees to network	1 to 76	1 to 79	1 to 85	1 to 80	1 to 80
IT investment per capita	$24.07	$48.19	$27.57	$27.57	$30.68
***Client devices are defined as follows:**					
City/Employee Desktops		300	347	347	347
Public/Citizen Desktops and Kiosks		46	46	46	46
City Employee-Used Kiosks		6	6	6	6
Laptops		63	88	88	100
Tablets		60	60	60	70
Total Client Devices		**475**	**547**	**547**	**569**

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LAW ENFORCEMENT

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

Champion Mission Statement

The City of Dunedin contracts with Pinellas County Sheriff's Office for law enforcement services. The Sheriff's Office is committed to public safety through superior service and professionalism, fostering safe communities and acting to ensure community trust.

Current Services Summary

The contract includes a commitment of 34 sworn officers including 5 Community Policing Deputies and 32.6 support staff (including 32 school crossing guards). In addition, the Sheriff's Office provides special employment services for a total of 6,920 hours of service, which includes 680 hours for special events as requested by the City, and 6,240 hours for traffic enforcement.

The City provides an annual grant in the amount of $10,000 to assist in the funding of Safe Harbor, a facility operated by the Sheriff as a jail diversion program designed to place homeless people who commit minor crimes in a place less costly than the County's jail, where assistance is provided to address the primary issue of homelessness. The current operating cost for Safe Harbor is $2.2M.

LAW ENFORCEMENT STAFFING SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Sworn Officers	32.00	32.00	34.00	34.00	0.00
Support staff (including crossing guards)	32.60	32.60	32.60	32.60	0.00
Total FTEs	**64.60**	**64.60**	**66.60**	**66.60**	**0.00**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	4,230,882	4,360,537	4,546,200	4,707,436	3.5%
Capital	15,908	-	-	-	N/A
Other	10,000	10,000	10,000	10,000	0%
Total Expenditures	**$ 4,256,790**	**$ 4,370,537**	**$ 4,556,200**	**$ 4,717,436**	**4%**

Major Operating ($25,000 or more)

Sheriff's Services Contract	$ 4,676,136	General Fund
Special Employment Services	$ 37,400	General Fund

Major Capital ($25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	4,240,882	4,370,537	4,556,200	4,717,436	**4%**
Impact Fee Fund	15,908	-	-	-	N/A
TOTAL DEPARTMENT FUNDING	**$ 4,256,790**	**$ 4,370,537**	**$ 4,556,200**	**$ 4,717,436**	**4%**

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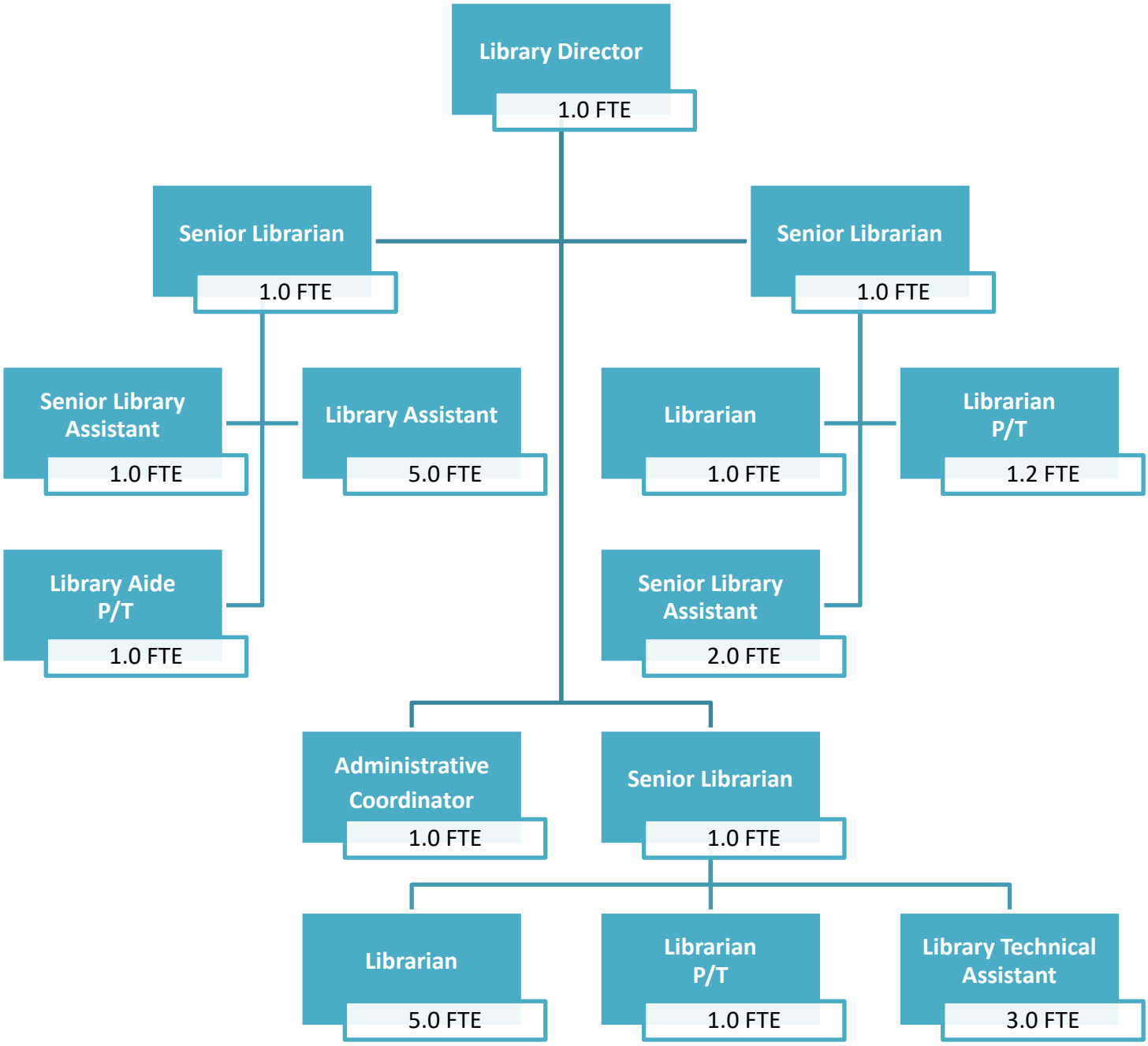
LIBRARY

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

City of Dunedin
Library
25.2 FTE



Champion Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services available 24/7 through the Library website. Programming is available free to kids, teens and adults on a regular basis that includes core library services such as reference, story times and computer instruction along with educational guest speakers, entertaining performers and lifelong learning.

Budget Highlights, Service Changes and Proposed Efficiencies

The City's goal is to keep the Library budget sustainable. For FY21, no funding changes are proposed and no staffing changes.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's public internet costs. The Library receives an annual trust dividend from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies, and Handicrafts.

Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library along with staff continuing education which is reflected in Library line items such as contract services, travel, and operating. The Dunedin Public Library Foundation, Inc. funds the fiction book collection at the Friends Branch Library in the Community Center. In addition, the Foundation funds the successful WiFi HotSpot program at the library.

The Library receives funding from the Pinellas Public Library Cooperative depending on yearly allocations from the State of Florida and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as their card can be used at any Pinellas County library.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Library	26.00	26.00	26.00	25.70	-0.30
Total FTEs	**26.00**	**26.00**	**26.00**	**25.70**	**-0.30**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	1,125,187	1,137,930	1,187,900	1,175,200	-1%
Benefits	375,807	401,322	406,100	390,900	-4%
Operating	643,642	762,457	678,000	594,583	-12%
Capital	209,799	211,119	325,800	310,600	-5%
Other	-	-	-	-	N/A
Total Expenditures	**$ 2,354,435**	**$ 2,512,828**	**$ 2,597,800**	**$ 2,471,283**	**-5%**

Major Operating ($25,000 or more)

None	$ -	

Major Capital ($25,000 or more)

Books & Publications	$ 210,600	General Fund
Dunedin Public Library Playground	$ 100,000	General Fund

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	2,354,435	2,512,828	2,525,800	2,471,283	**-2%**
Penny Fund	-	-	72,000	-	**-100%**
TOTAL DEPARTMENT FUNDING	**$ 2,354,435**	**$ 2,512,828**	**$ 2,597,800**	**$ 2,471,283**	**-5%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Total use of collection	567, 985	533,976	555,000	500,000	500,000
Programming attendance (adults, teens, kids)	30,659	28,993	35,000	20,000	25,000
Annual door count	331,359	320,840	352,000	225,000	250,000
Computer/Wireless device usage	68,311	53,980	68,000	50,000	50,000

*COVID19 Closure

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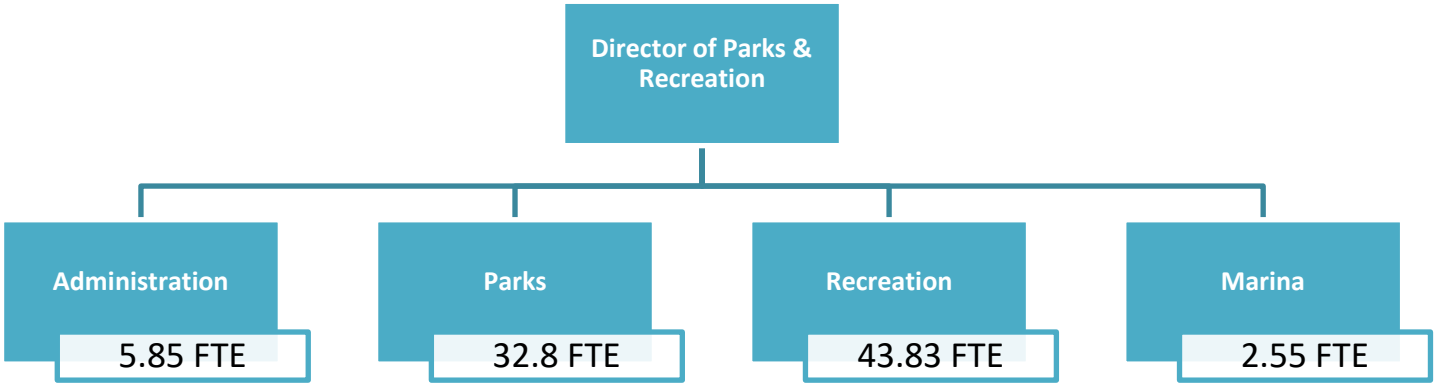
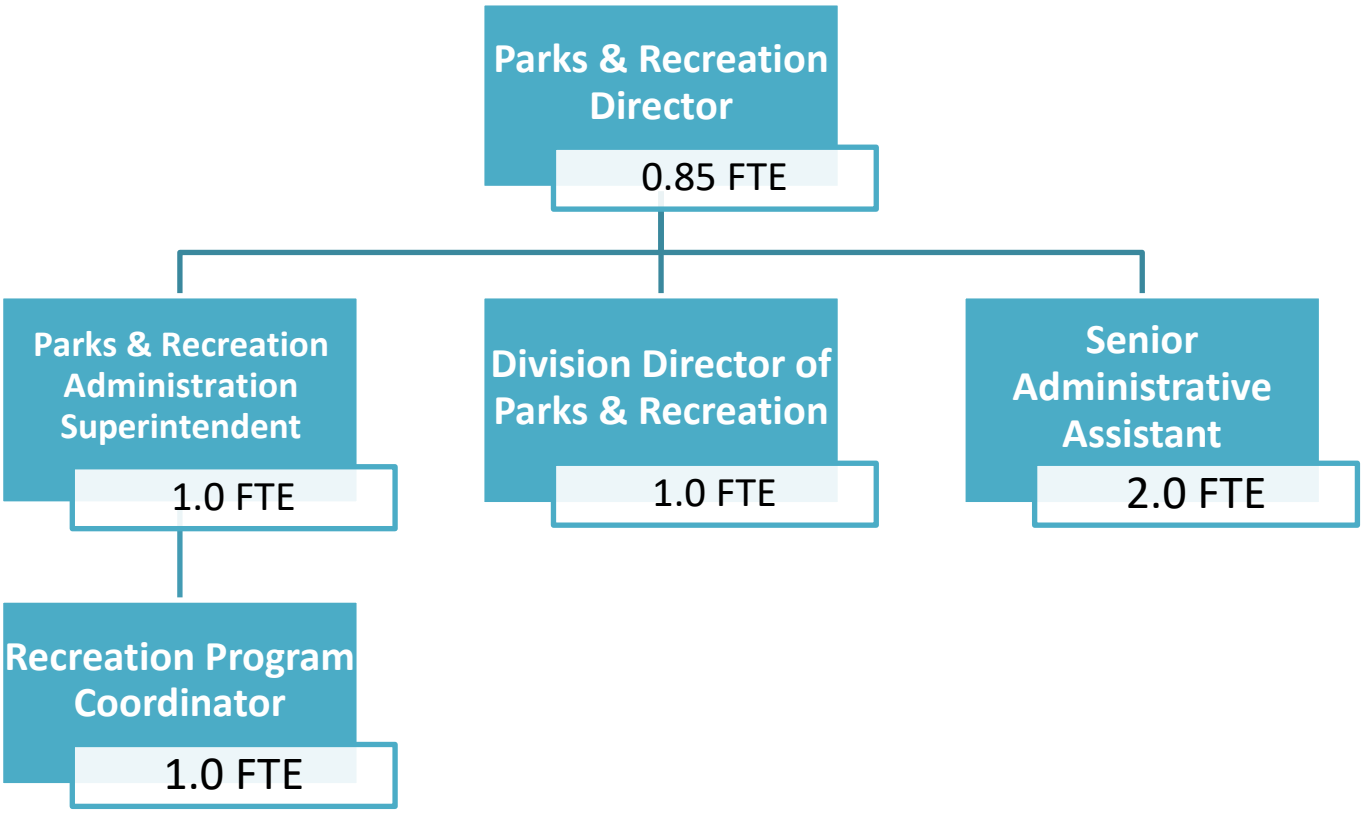
PARKS & RECREATION

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

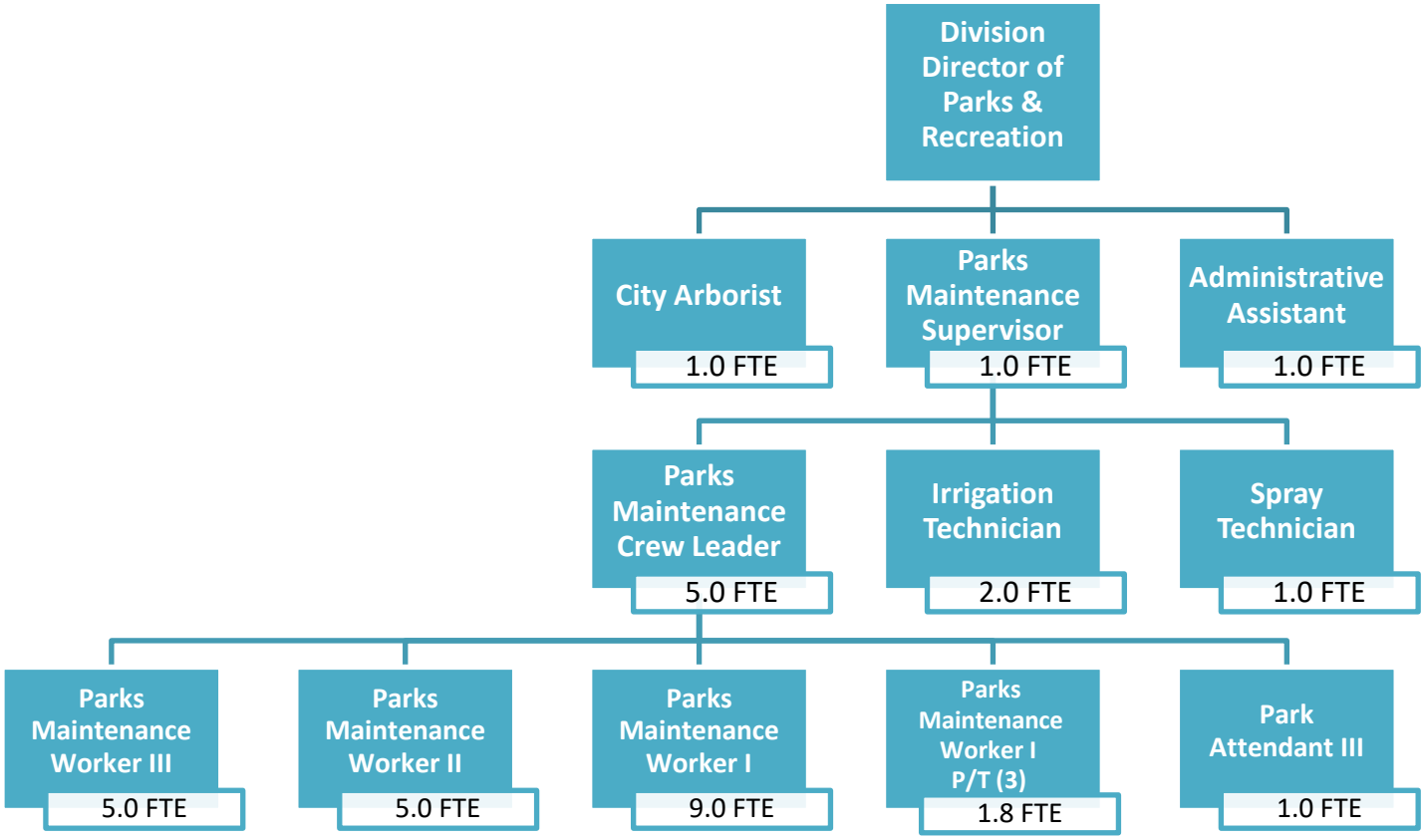
City of Dunedin
Park & Recreation
85.03 FTE



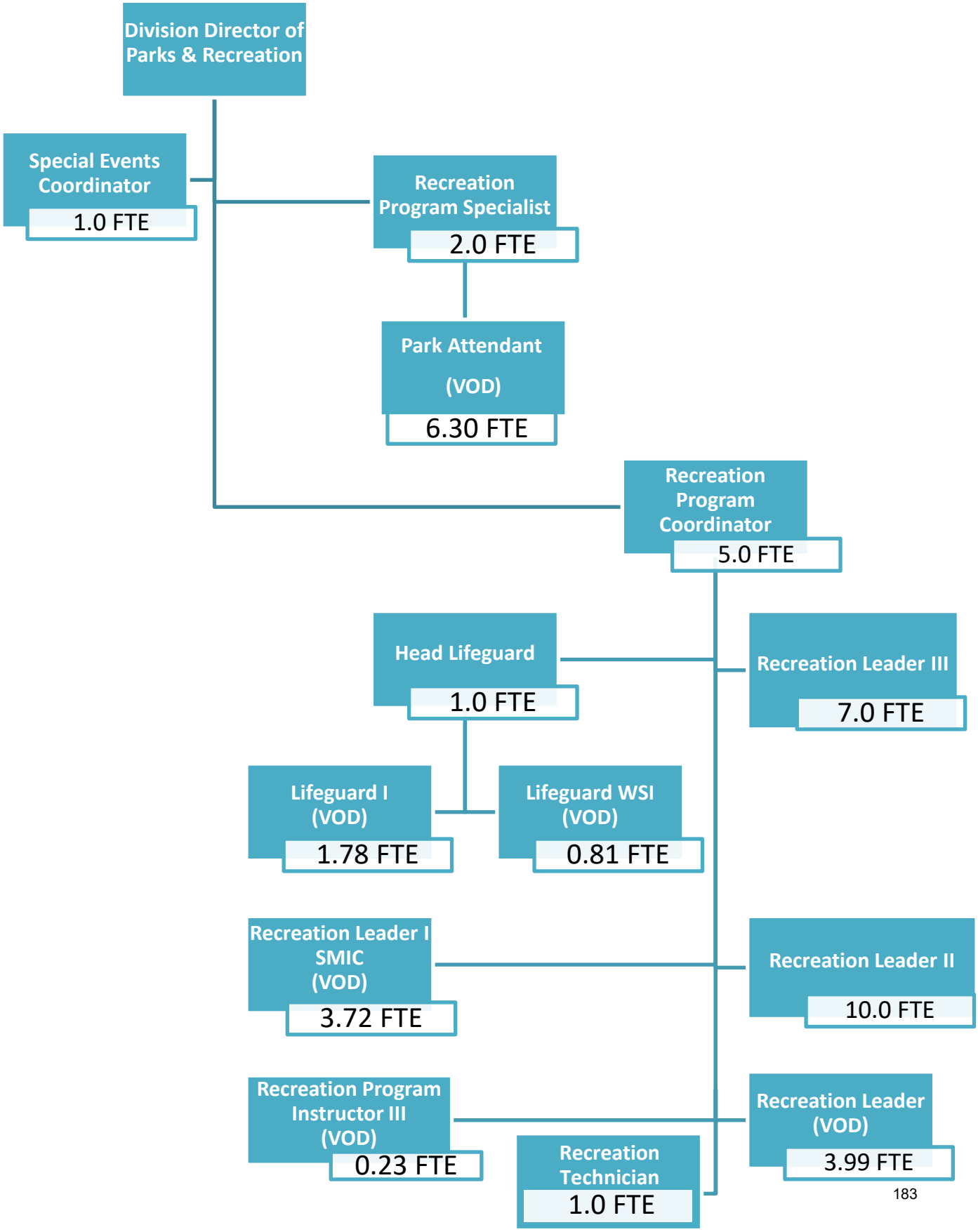
City of Dunedin
Parks & Recreation (Administration)
5.85 FTE



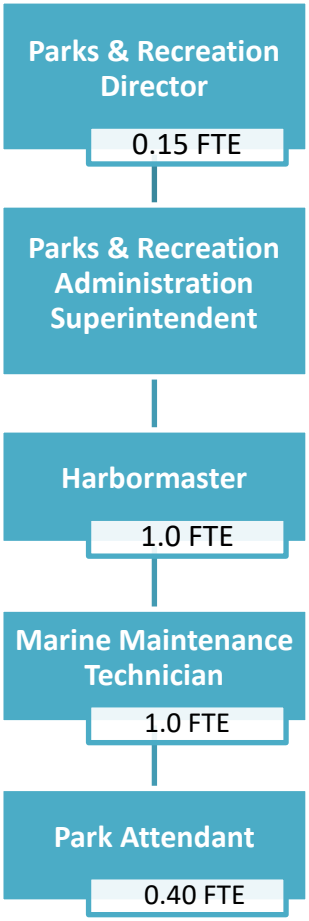
City of Dunedin
Parks & Recreation
(Parks)
32.8 FTE



City of Dunedin Parks & Recreation (Recreation) 43.83 FTE



City of Dunedin
Parks & Recreation (Marina)
2.55 FTE



Champion Mission Statement

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organizes and/or provides logistical support for over sixty (60) community special events annually. Administration staff also provides for oversight of the Dunedin Marina, Dunedin Stirling Links, and Dunedin Stadium operations, and provides support of the Dunedin Fine Art Center, Dunedin Historical Museum and the Dunedin Golf Club.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, twelve (12) public playgrounds, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and two (2) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Links provides a full-service golfing operation on 26 acres, with an 18-hole par 3 course, driving range, putting green, chipping range, foot golf, and golf cart fleet. It is open to the general public for open play, instruction, lessons, tournaments, and league play. It also offers the sale of food and beverage and golf-related merchandise. Billy Casper Golf (BCG), a private management company, began managing Dunedin Stirling Links on April 1, 2010; the agreement is for ten years expiring on March 31, 2020.

The Dunedin Marina provides for the rental of 188 wet slips (171 recreational, 9 commercial, 2 municipal and 6 day docks), 4 davit slips, a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.

The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the Dunedin Stadium and the Player Development Complex. A new twenty-five (25) year License Agreement was signed between the City of Dunedin and the Toronto Blue Jays on November 2, 2017. The new License Agreement will begin once both the Stadium and the Player Development Complex construction have been completed and a certificate of occupancy has been issued. It is anticipated that the new License Agreement will begin during Fiscal Year 2021.

Budget Highlights, Service Changes and Proposed Efficiencies

The current agreement with the Pinellas County School Board for the coopertive use of the property at the Dunedin Middle School for open play after school hours has been terminated by PCSB. The City of Dunedin estimates cost savings of approximately $30,000 annually for part-time staffing, electricity, and other various operational and equipment expenses.

The contract with Billy Casper Golf to operate and maintain Dunedin Stirling Links Golf Course ended on March 31, 2020. The facility is currently being converted to a public park and driving range. The site also has potential for future stormwater improvements.

The Dunedin Marina is an enterprise fund with funding for all operating and capital expenditures provided through user fees. The sediment removal project will be completed in fiscal year 2020. Costs estimates and timelines are currently being finalized for Dock A renovations.

Once the Stadium and the Player Development Complex have been completed and the certificate of occupancy has been issued, the Stadium budget will follow the terms and conditions as stated in the new License Agreement. The second amendment of the agreement was signed with a 2-year extension and three (3) one-year options. The second amendment would terminate upon the execution of the new long-term License Agreement. Under the new agreement, the City will no longer be responsible for Stadium preparation or cleaning the Stadium on game days, thereby eliminating the staff overtime expenses. In addition, however, the City will no longer receive a License Fee or share in ticket and concession revenues. The City will continue to operate and keep revenues from City parking lots. Both taxes and insurance are projected to increase as a result of the construction and redevelopment including the addition of square footage of the Player Development Complex and the increased seating at the Stadium.

Relocation of the Parks operations from the Parks Maintenance Facility to the Englebert Complex ($1,324,600), Pram Shed replacement ($350,000), Playground Equipment ($150,000), and Athletic Field Renovations ($75,000) are a few major capital expenditures included in the FY 2021 Budget.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Administration	5.85	5.85	5.85	5.85	0.0
Parks	28.20	30.80	31.80	32.80	1.0
Recreation	37.82	37.82	38.66	43.83	5.17
Golf	0.00	0.00	0.00	0.00	0.0
Marin	2.55	2.55	2.55	2.55	0.0
Stadium	0.00	0.00	0.00	0.00	0.0
Total FTEs	**74.42**	**77.02**	**78.86**	**85.03**	**6.17**

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Personnel					
Salaries	2,960,139	3,085,479	3,381,300	3,434,430	2%
Benefits	1,049,843	1,139,870	1,250,000	1,184,800	-5%
Operating	3,660,384	3,967,243	4,794,400	4,570,549	-5%
Capital	1,669,203	33,488,592	45,908,600	2,243,900	-95%
Other	6,770,125	1,933,054	3,474,500	3,755,800	8%
Expense Cash Flow Subtotal	**$ 16,109,694**	**$ 43,614,239**	**$ 58,808,800**	**$ 15,189,479**	**-74%**
Depreciation	68,515	68,590	67,900	203,800	200%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(34,263)	56,035	(1,850,000)	(8,000)	0%
Total	**$ 16,143,945**	**$ 43,738,863**	**$ 57,026,700**	**$ 15,385,279**	**-73%**

Major Operating ($25,000 or more)

Roof Replacement - Nature Center	$ 25,000	General Fund
Contracted Instructors	$ 205,600	General Fund
HVAC Replacement	$ 107,000	General Fund
Street Tree Enhancement Movement	$ 50,000	General Fund
Palm Tree Pruning	$ 45,000	General Fund
Park Amenities	$ 40,000	General Fund
Before & After School Program Usage Fees	$ 35,000	General Fund
Exotic Evasive Removal	$ 35,000	General Fund
Tree Pruning & Removal	$ 30,000	General Fund
Landscape Maintenance	$ 40,000	General Fund
Blown in Mulch	$ 30,000	General Fund
Pinellas County Schools Colocation	$ 30,000	General Fund
Piping Director and Drumming Director Salaries	$ 50,000	General Fund
Dunedin Golf Club Sustainability Plan	$ 30,000	General Fund
Court Resurfacing	$ 25,000	General Fund
Hale Center North Restroom Replacement	$ 80,000	General Fund
Hale Center Paint & Wallpaper removal	$ 50,000	General Fund
Hale Center Parking Lot Upgrade	$ 30,000	General Fund
Community Center Carpet Replacement	$ 25,000	General Fund
Community Center Operable Wall Refur	$ 25,000	General Fund
Operation Twinkle	$ 38,000	General/CRA
Pedestal Repairs/ Replacement	$ 40,000	Marina Fund
Administrative Charges	$ 47,300	Marina Fund
Annual Property Taxes	$ 354,600	Stadium Fund

Major Capital ($25,000 or more)

Parks Maintenance Facility	$	1,324,600	Penny Fund
Sindoon/Rotary Stage	$	130,000	General Fund
Athletic Field Renovation	$	75,000	Penny Fund
Playground Equipment Replacement	$	150,000	Penny Fund
Pram Shed Replacement	$	350,000	Penny Fund
Highlander Pool Refurbishment	$	100,000	Penny Fund

Major Other ($25,000 or more)

Ser. 2015 Community Center Debt Payment	$	668,700	Penny Fund
Series 2018A Jays Taxable Bond Payment	$	1,346,900	Stadium Fund
Series 2018 State Tax Exempt Bond Payment	$	987,900	Stadium Fund
Series 2012 Debt Payment	$	242,300	Stadium Fund

DEPARTMENT EXPENSES SUMMARY BY DIVISION

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Administration					
Personnel					
Salaries	426,665	463,942	448,100	431,500	-4%
Benefits	117,518	126,962	126,700	121,600	-4%
Operating	56,326	85,185	89,500	72,925	-19%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 600,509**	**$ 676,089**	**$ 664,300**	**$ 626,025**	**-6%**
Parks					
Personnel					
Salaries	1,047,398	1,156,541	1,285,600	1,278,800	-1%
Benefits	454,179	520,973	584,700	558,000	-5%
Operating	1,146,212	1,253,269	1,305,500	1,268,903	-3%
Capital	487,985	162,881	1,977,600	1,729,600	-13%
Other	24,027	28,591	10,000	10,000	0%
Total Expenditures	**$ 3,159,801**	**$ 3,122,255**	**$ 5,163,400**	**$ 4,845,303**	**-6%**
Recreation					
Personnel					
Salaries	1,313,271	1,331,539	1,487,800	1,599,530	8%
Benefits	424,256	447,478	478,700	455,600	-5%
Operating	1,696,711	1,896,621	2,328,600	2,105,013	-10%
Capital	103,331	44,722	174,600	506,300	190%
Other	667,949	671,728	665,300	668,700	1%
Total Expenses	**$ 4,205,517**	**$ 4,392,088**	**$ 5,135,000**	**$ 5,335,143**	**4%**

Recreation Division by Cost Center	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Aquatics					
Personnel					
Salaries	182,862	154,358	175,500	197,050	12%
Benefits	55,494	35,948	65,000	57,400	-12%
Operating	164,120	127,672	139,500	132,290	-5%
Capital	4,779	10,785	23,400	456,000	1849%
Other	-	-	-	-	N/A
Total Expenditures	**$ 407,255**	**$ 328,763**	**$ 403,400**	**$ 842,740**	**109%**
Athletics					
Personnel					
Salaries	81,101	72,186	120,700	175,280	45%
Benefits	21,667	23,192	27,300	20,800	-24%
Operating	79,515	94,506	102,300	175,320	71%
Capital	5,810	-	38,300	4,000	-90%
Other	-	-	-	-	N/A
Total Expenditures	**$ 188,093**	**$ 189,885**	**$ 288,600**	**$ 375,400**	**30%**
Community Center					
Salaries	338,992	363,310	403,500	405,900	1%
Benefits	113,440	137,594	125,600	121,800	-3%
Operating	682,911	762,687	786,700	738,607	-6%
Capital	58,420	19,750	94,800	14,800	-84%
Other	667,949	671,728	665,300	668,700	1%
Total Expenditures	**$ 1,861,712**	**$ 1,955,069**	**$ 2,075,900**	**$ 1,949,807**	**-6%**
MLK Center					
Personnel					
Salaries	140,085	163,304	159,800	167,800	5%
Benefits	61,159	63,187	74,500	72,600	-3%
Operating	229,063	252,506	436,700	268,460	-39%
Capital	27,338	12,400	8,500	6,500	-24%
Other	-	-	-	-	N/A
Total Expenditures	**$ 457,645**	**$ 491,397**	**$ 679,500**	**$ 515,360**	**-24%**
Hale Activity Center					
Personnel					
Salaries	172,329	180,387	181,400	187,100	3%
Benefits	58,267	61,716	49,500	49,500	0%
Operating	229,303	306,744	475,700	392,135	-18%
Capital	2,085	-	3,600	8,000	122%
Other	-	-	-	-	N/A
Total Expenditures	**$ 461,984**	**$ 548,847**	**$ 710,200**	**$ 636,735**	**-10%**
Nature Center					
Personnel					
Salaries	18,075	12,771	19,800	23,500	19%
Benefits	1,383	977	-	-	N/A
Operating	34,630	35,021	35,300	55,750	58%
Capital	-	-	-	5,000	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 54,088**	**$ 48,769**	**$ 55,100**	**$ 84,250**	**53%**

Recreation Division by Cost Center	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Registration					
Personnel					
Salaries	74,099	77,529	79,400	78,400	-1%
Benefits	26,827	30,798	42,500	41,500	-2%
Operating	75,906	70,393	71,900	63,620	-12%
Capital	-	1,787	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 176,832**	**$ 180,506**	**$ 193,800**	**$ 183,520**	**-5%**
Special Events					
Personnel					
Salaries	108,190	81,904	128,700	133,600	4%
Benefits	23,973	26,304	26,900	26,700	-1%
Operating	125,880	169,098	187,000	187,261	0%
Capital	4,899	-	6,000	12,000	100%
Other	-	-	-	-	N/A
Total Expenditures	**$ 262,942**	**$ 277,306**	**$ 348,600**	**$ 359,561**	**3%**
Youth Services					
Personnel					
Salaries	197,538	225,790	219,000	230,900	5%
Benefits	62,045	67,763	67,400	65,300	-3%
Operating	75,382	77,993	93,500	91,570	-2%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 334,966**	**$ 371,546**	**$ 379,900**	**$ 387,770**	**2%**
Stirling Links Golf Course					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	-	11,976	-	-	N/A
Capital	-	-	6,500	-	-100%
Other	-	-	-	-	N/A
Total Expenditures	**$ -**	**$ 11,976**	**$ 6,500**	**$ -**	**-100%**
Dunedin Golf Club					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	215,648	193,041	217,500	311,200	43%
Capital	25,842	289,387	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 241,490**	**$ 482,428**	**$ 217,500**	**$ 311,200**	**43%**

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Marina					
Personnel					
Salaries	146,810	133,457	158,300	123,000	-22%
Benefits	53,890	44,457	59,900	49,600	-17%
Operating	151,505	175,200	196,700	236,658	20%
Capital	34,263	62,392	1,850,000	8,000	-100%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 386,467**	**$ 415,506**	**$ 2,264,900**	**$ 417,258**	**-82%**
Depreciation	68,515	68,590	67,900	203,800	200%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(34,263)	56,035	(1,850,000)	(8,000)	-100%
Total Expenses	**$ 420,718**	**$ 540,131**	**$ 482,800**	**$ 613,058**	**27%**
Dunedin Fine Arts Center					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	80,818	87,720	107,200	86,100	-20%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 80,818**	**$ 87,720**	**$ 107,200**	**$ 86,100**	**-20%**
Dunedin Historical Museum					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	24,900	24,800	53,600	26,400	-51%
Capital	200,000	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	**$ 224,900**	**$ 24,800**	**$ 53,600**	**$ 26,400**	**-51%**
Stadium					
Personnel					
Salaries	25,996	-	1,500	1,600	7%
Benefits	-	-	-	-	N/A
Operating	288,265	239,430	495,800	463,350	-7%
Capital	817,782	32,929,210	41,899,900	-	-100%
Other	6,078,149	1,232,736	2,799,200	3,077,100	10%
Total Expenditures	**$ 7,210,191**	**$ 34,401,376**	**$ 45,196,400**	**$ 3,542,050**	**-92%**
TOTAL DEPARTMENT EXPENSES	**$ 16,143,945**	**$ 43,738,863**	**$ 57,026,700**	**$ 15,385,279**	**-73%**

FUNDING SOURCES	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	7,490,913	7,747,641	8,777,600	8,536,871	-3%
Stadium Fund	1,540,189	34,401,376	45,196,400	3,042,050	-93%
Impact Fee Fund	14,204	18,637	-	-	N/A
Penny Fund	6,678,542	1,031,079	2,569,900	3,193,300	24%
Marina Fund	420,097	540,131	482,800	613,058	27%
TOTAL DEPARTMENT FUNDING	**$ 16,143,945**	**$ 43,738,863**	**$ 57,026,700**	**$ 15,385,279**	**-73%**

FUNDING SOURCES	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund					
Grants	50,909	53,065	45,000	66,000	47%
Charges for Service	1,459,994	1,392,608	1,522,100	1,511,350	-1%
Special Events	127,685	175,813	150,000	150,600	0%
Contributions	128,768	68,408	77,000	85,000	10%
Rent	30,074	31,731	31,900	32,863	3%
Miscellaneous	39,933	30	-	-	N/A
Taxes and Other	5,646,547	6,025,985	6,951,600	6,691,058	-4%
Total General Fund	**$ 7,483,910**	**$ 7,747,641**	**$ 8,777,600**	**$ 8,536,871**	**-3%**
Stadium Fund					
Grants	500,004	500,004	1,500,000	500,000	-67%
Charges for Service	339,368	342,840	180,000	345,000	92%
Misc. Revenue	55,480	2,080,186	1,676,800	1,626,800	-3%
Other/Transfers	100,000	150,000	250,000	765,000	206%
Revenue Bonds	-	-	-	-	N/A
Fund Balance	6,215,340	31,328,346	41,589,600	305,250	-99%
Total Stadium Fund	**$ 7,210,191**	**$ 34,401,376**	**$ 45,196,400**	**$ 3,542,050**	**-92%**
Impact Fee Fund					
Park Impact Fee	156,938	272,299	367,000	238,500	-35%
Fund Balance	(142,734)	(253,662)	(367,000)	(238,500)	-35%
Total Impact Fee Fund	**$ 14,204**	**$ 18,637**	**$ -**	**$ -**	**N/A**
Penny Fund					
Intergovernmental	1,015,542	1,031,079	2,569,900	2,693,300	0%
Total Penny Fund	**$ 1,015,542**	**$ 1,031,079**	**$ 2,569,900**	**$ 2,693,300**	**5%**
Marina Fund					
Charges for Service	23,194	26,283	22,000	25,000	14%
Rental Fees	525,976	533,341	445,300	535,000	20%
Misc. Revenue	20,388	38,532	6,000	5,600	-7%
Transfers	-	-	475,000	-	100%
Fund Balance	(149,461)	(58,027)	(465,500)	47,458	-110%
Total Marina Fund	**$ 420,097**	**$ 540,131**	**$ 482,800**	**$ 613,058**	**27%**
TOTAL DEPARTMENT FUNDING	**$ 16,143,945**	**$ 43,738,863**	**$ 57,026,700**	**$ 15,385,279**	**-73%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Annual attendance at Community Center Fitness Room	40,000	44,852	41,000	28,000	20,000
Annual shelter reservations	720	696	745	200	200
Facility Rentals	260	350	275	200	200
Every Child A Swimmer participants	90	154	160	0	100
Transient slip rentals	300	236	225	100	225
Boat ramp use	1,580	1,281	1200	225	1200

DUNEDIN

Home of Honeymoon Island

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DUNEDIN

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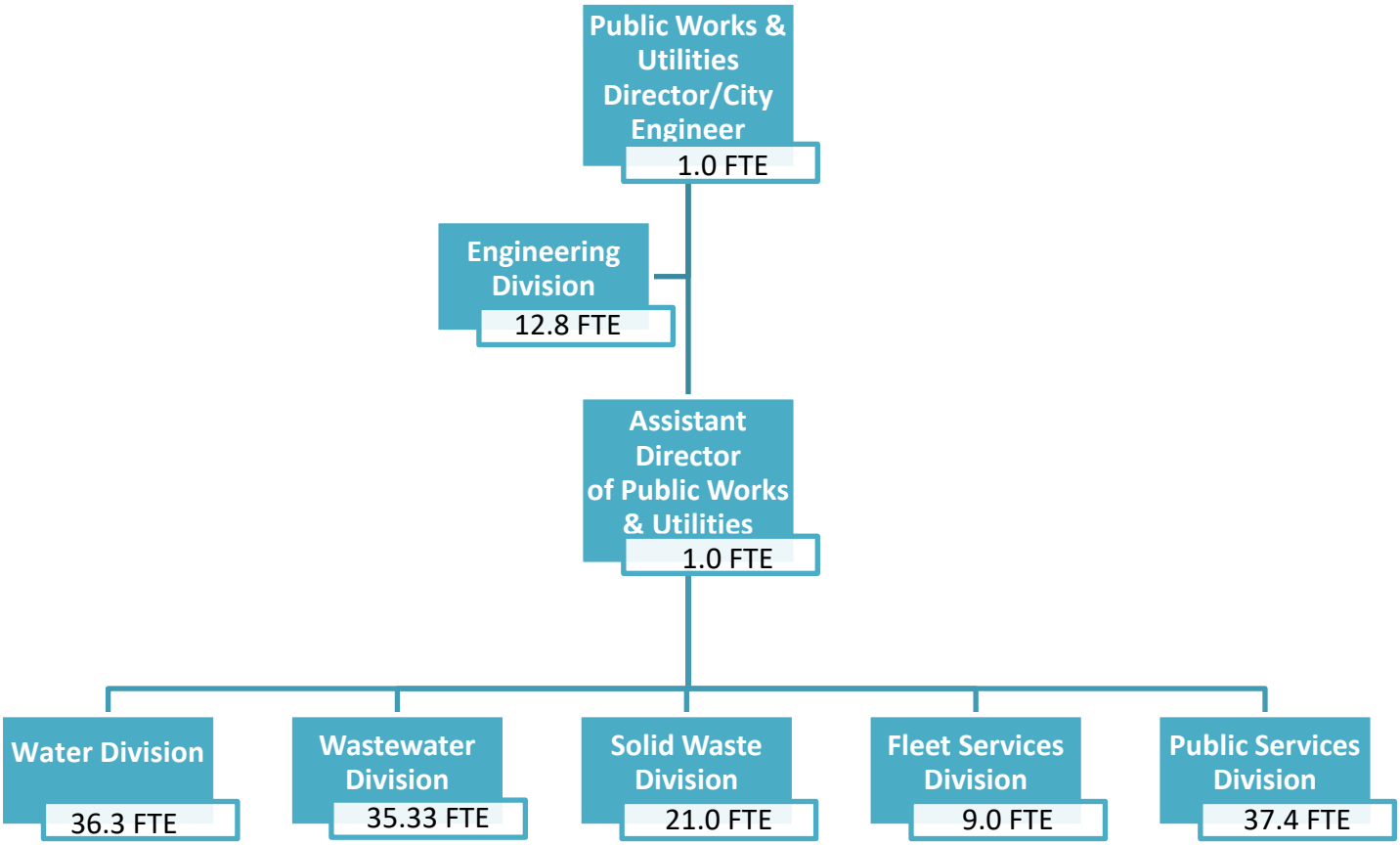
PUBLIC WORKS

FY 2021 TENTATIVE

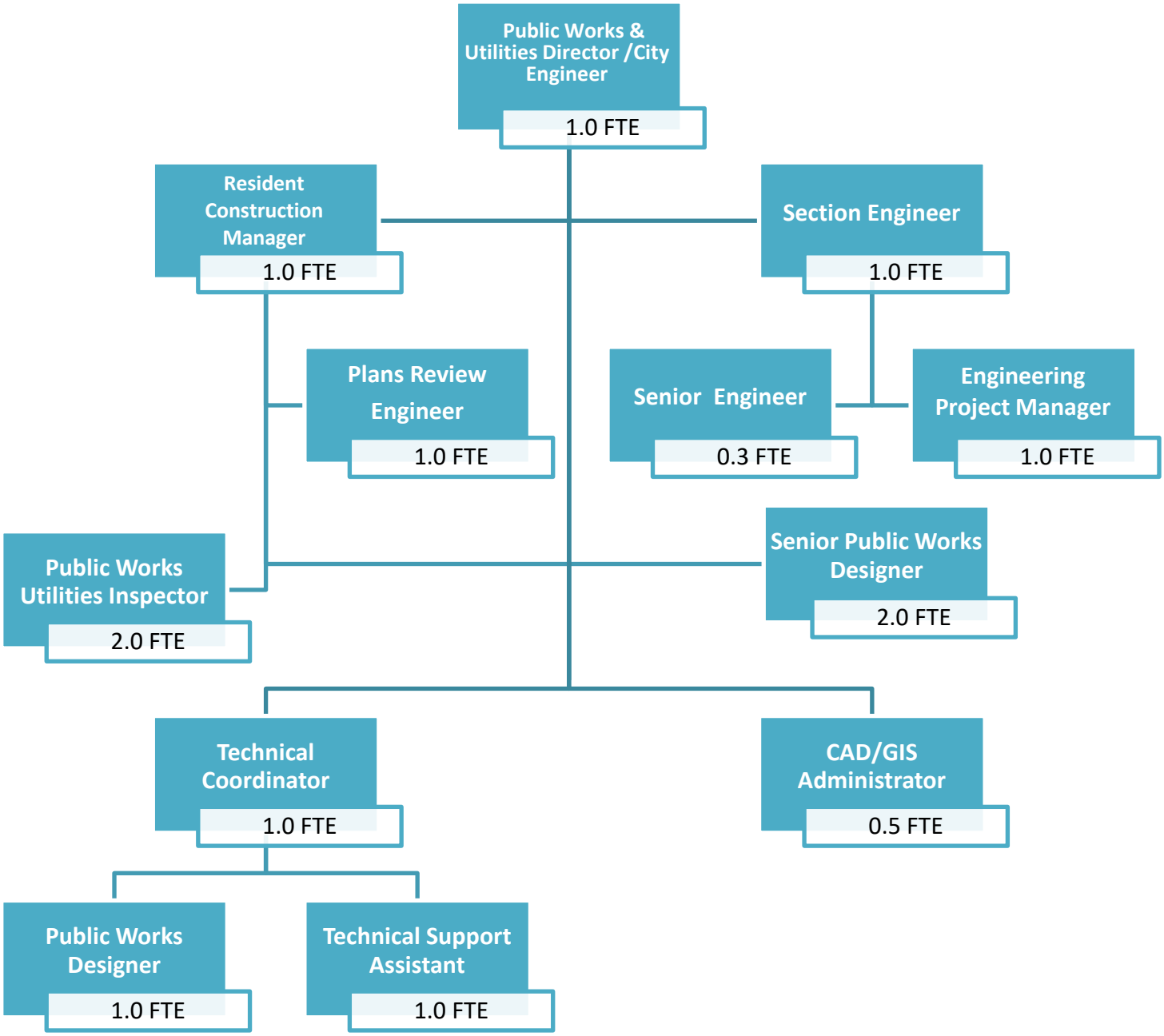
OPERATING & CAPITAL

BUDGET

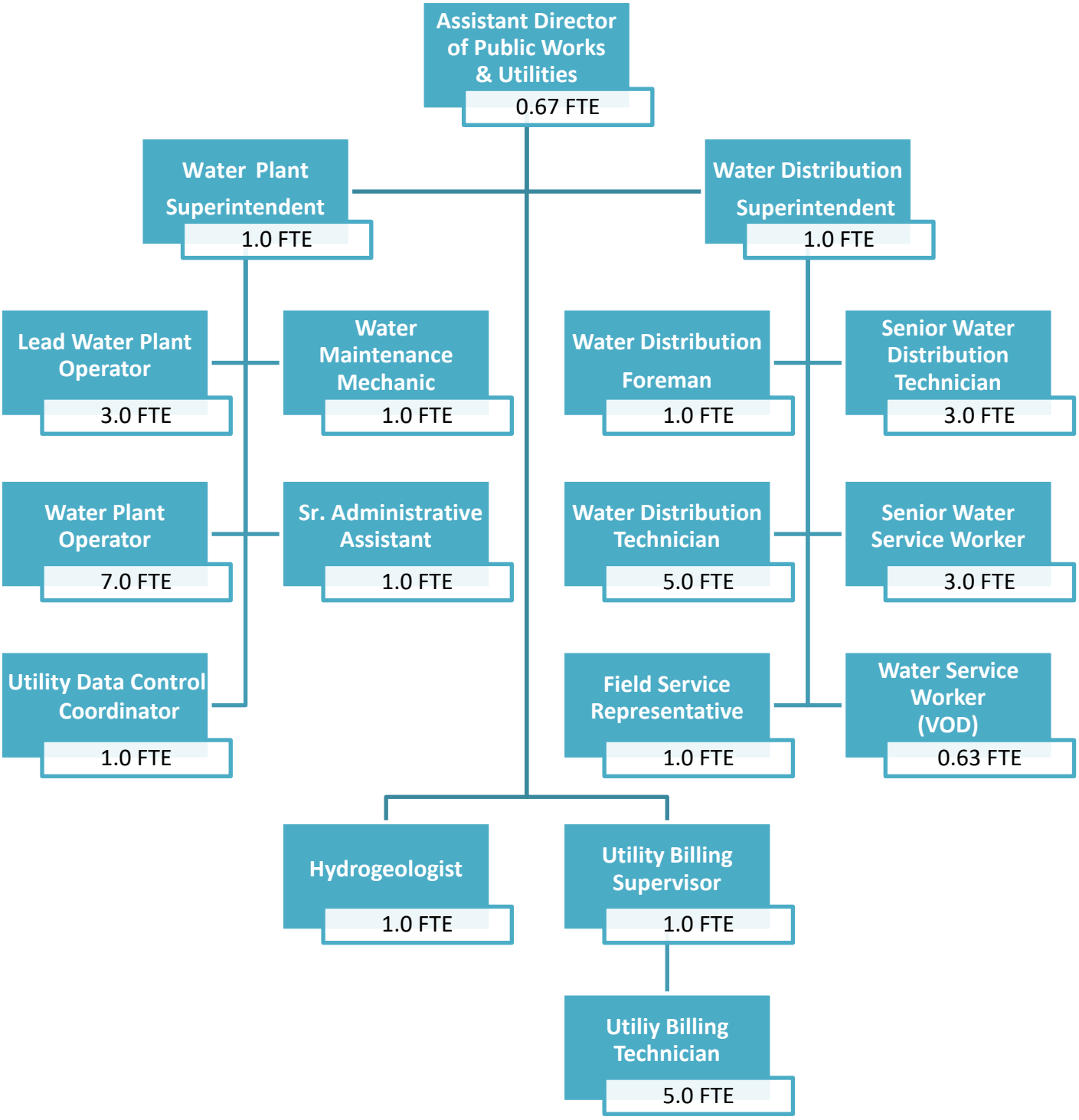
City of Dunedin
Public Works & Utilities
153.83 FTE



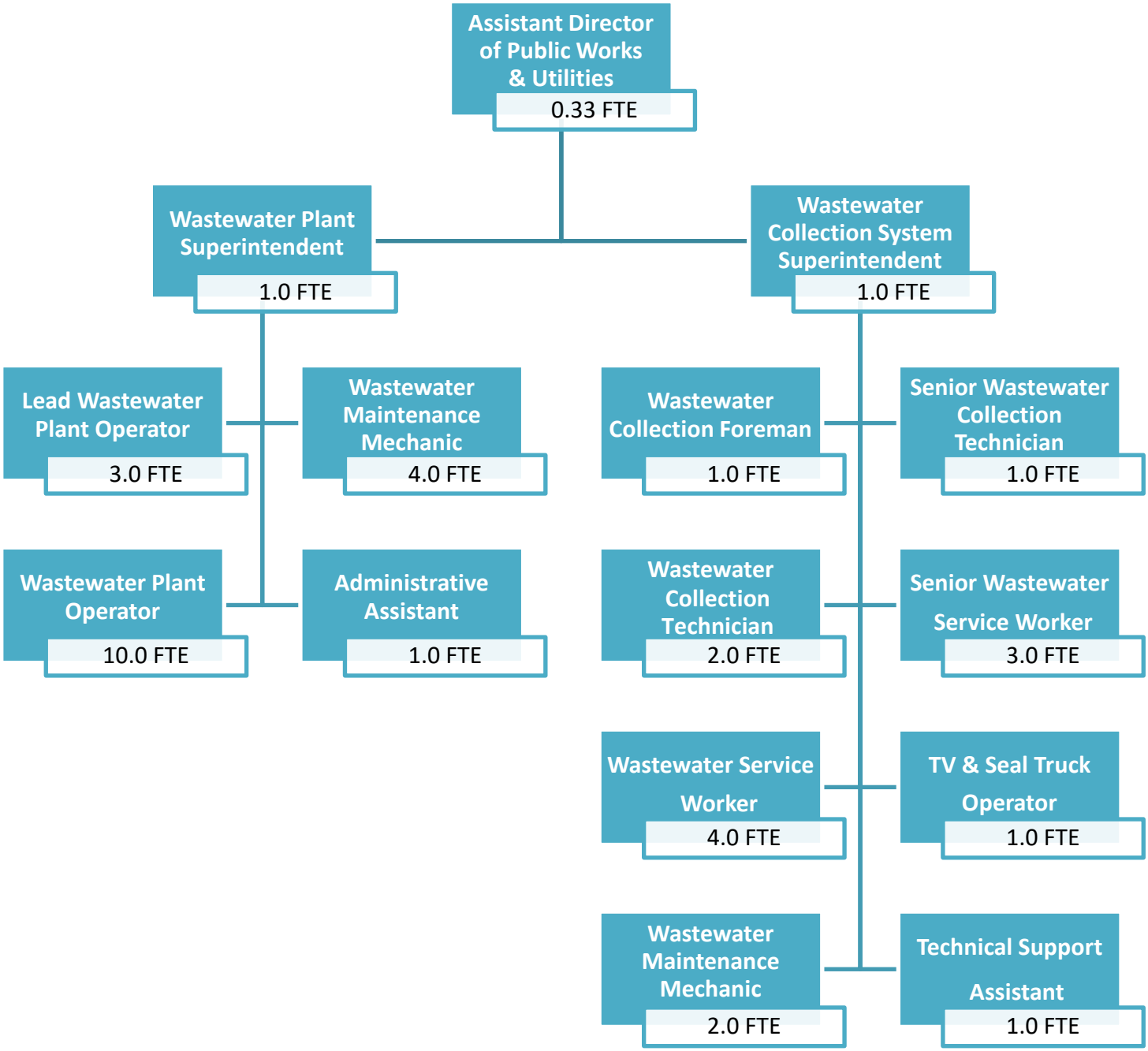
City of Dunedin
Public Works & Utilities
Engineering Division
12.8 FTE



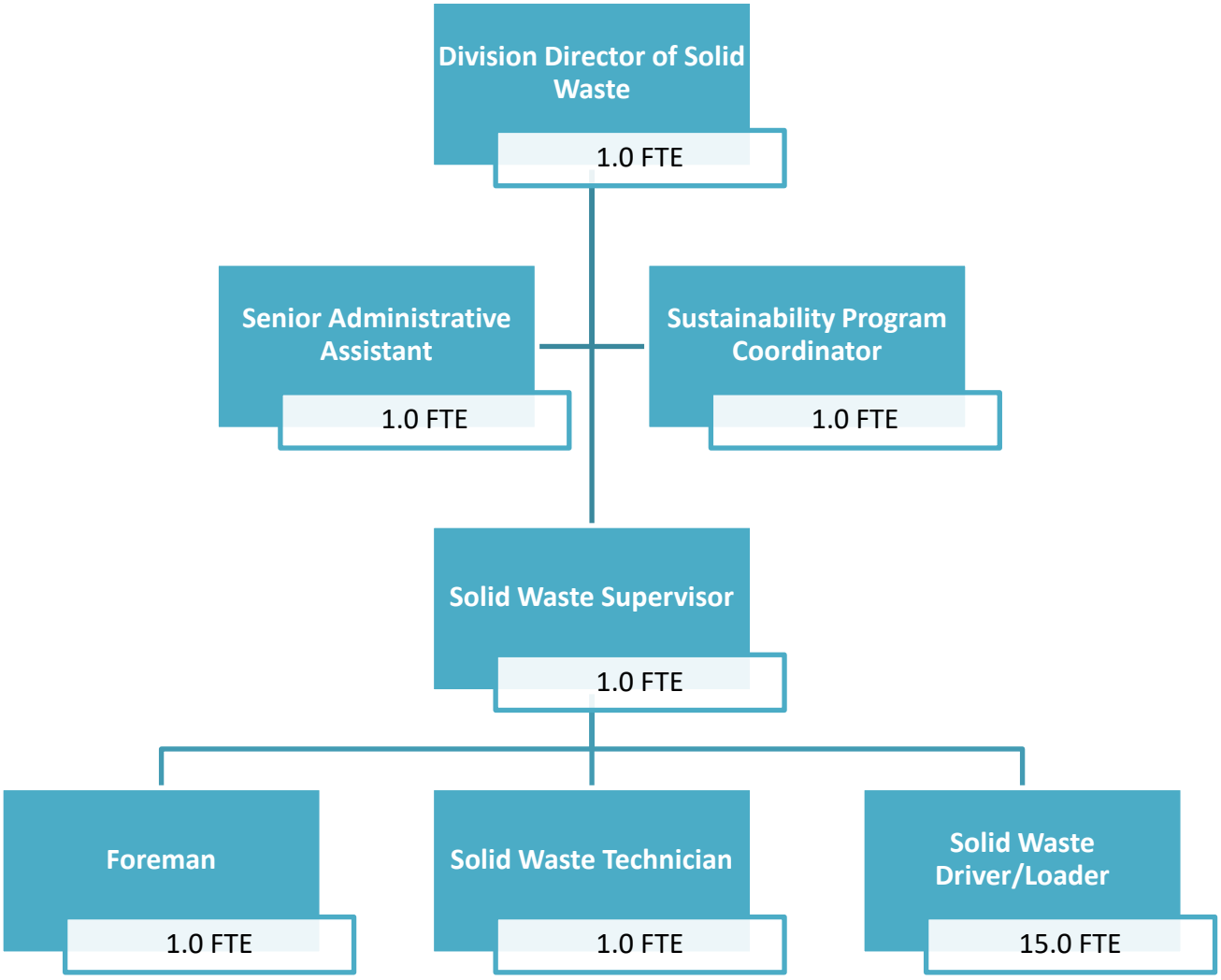
City of Dunedin
Public Works & Utilities
Water Division
36.3 FTE



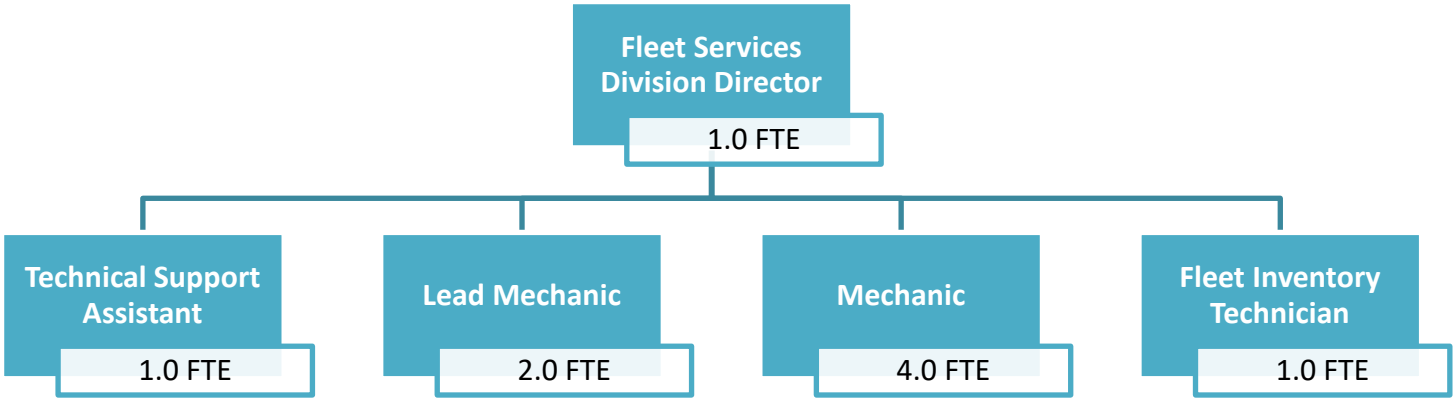
City of Dunedin
Public Works & Utilities
Wastewater Division
35.33 FTE



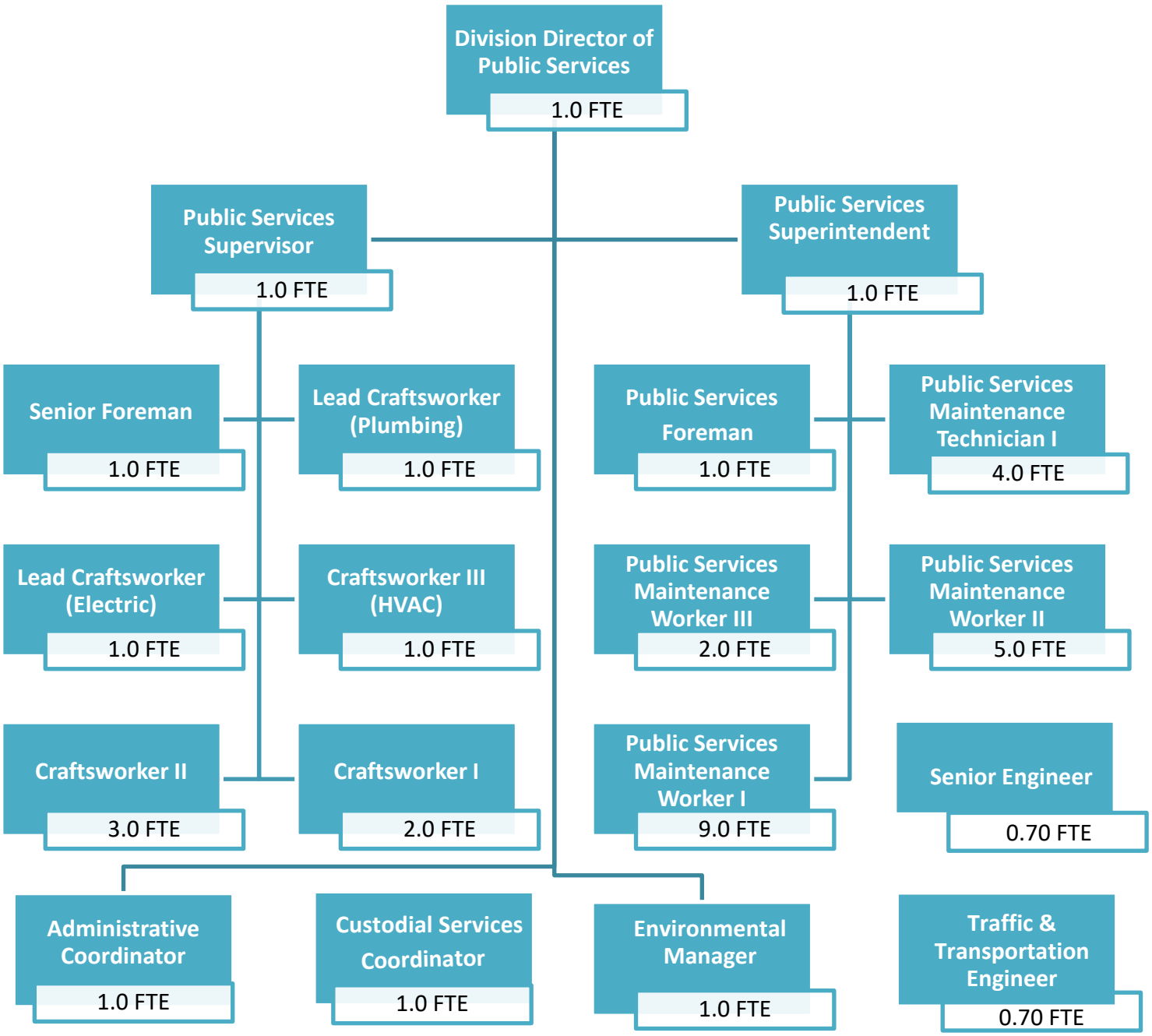
City of Dunedin
Public Works & Utilities
Solid Waste Division
21.0 FTE



City of Dunedin
Public Works & Utilities
Fleet Services Division
9.0 FTE



City of Dunedin
Public Services Division
37.4 FTE



Champion Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager, and coordinates Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meet all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The Reverse Osmosis Water Treatment Plant will undergo a rehabilitation / reconstruction project throughout FY 2020, utilizing a State Revolving Fund (SRF) low interest loan administered by the FDEP. The Water Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's potable water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed as to rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives.

The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicles and other rolling stock equipment and -related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately $15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service according to their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHG
Engineering & Admin.	14.08	14.08	13.58	13.80	0.00
Water Division	37.42	37.42	37.42	37.30	-0.12
Wastewater Division	35.33	35.33	35.33	35.33	0.00
Solid Waste Division	21.00	21.00	21.00	21.00	0.00
Fleet Division	9.00	9.00	9.00	9.00	0.00
Public Services Division	33.00	36.00	36.70	37.40	0.70
Total FTEs	**149.83**	**152.83**	**153.03**	**153.83**	**0.58**

DEPARTMENT EXPENSE SUMMARY BY SECTION & DIVISION					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHG
Engineering					
Personnel					
Salaries	886,965	921,839	959,500	960,100	0%
Benefits	283,018	337,304	333,800	321,000	-4%
Operating	155,097	212,548	340,700	412,830	21%
Capital	14,398	15,600	1,000	1,000	0%
Other	-	-	2,035,800	2,402,631	18%
Expense Cash Flow Subtotal	**$ 1,339,477**	**$ 1,487,291**	**$ 3,670,800**	**$ 4,097,561**	**12%**
Depreciation	11,859	8,652	6,700	9,600	43%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(14,398)	(1,202)	(1,000)	(1,000)	0%
Total Expenses	**$ 1,336,939**	**$ 1,494,741**	**$ 3,676,500**	**$ 4,106,161**	**12%**
Water					
Personnel					
Salaries	1,823,859	1,921,137	2,004,100	2,035,500	2%
Benefits	729,864	833,656	846,500	809,100	-4%
Operating	2,762,250	2,910,937	3,398,500	3,514,173	3%
Capital	2,787,876	4,484,347	5,935,000	5,644,206	-5%
Other	295	447	1,277,300	1,413,569	11%
Expense Cash Flow Subtotal	**$ 8,104,144**	**$ 10,150,525**	**$ 13,461,400**	**$ 13,416,548**	**0%**
Depreciation	1,920,361	1,772,290	1,450,900	2,285,700	58%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(2,787,876)	2,554,655	(5,935,000)	(5,644,206)	-5%
Total Expenses	**$ 7,236,630**	**$ 14,477,471**	**$ 8,977,300**	**$ 10,058,042**	**12%**
Wastewater					
Personnel					
Salaries	1,695,425	1,634,357	1,910,200	1,858,924	-3%
Benefits	667,116	703,307	768,100	728,900	-5%
Operating	3,788,329	3,770,970	4,352,700	4,196,144	-4%
Capital	1,314,224	2,107,295	10,050,000	11,429,200	14%
Other	1,438,082	1,527,696	1,527,700	1,489,000	-3%
Expense Cash Flow Subtotal	**$ 8,903,176**	**$ 9,743,625**	**$ 18,608,700**	**$ 19,702,168**	**6%**
Depreciation	1,774,647	1,593,447	1,659,100	1,624,000	-2%
Elim. Of Principal Pymts.	(970,158)	(1,007,117)	(1,048,700)	(1,090,300)	4%
Elimination of Capital	(1,314,224)	(1,572,005)	(10,050,000)	(11,429,200)	14%
Total Expenses	**$ 8,393,441**	**$ 8,757,950**	**$ 9,169,100**	**$ 8,806,668**	**-4%**

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHG
Solid Waste					
Personnel					
Salaries	964,155	1,006,499	1,023,300	1,014,625	-1%
Benefits	426,713	495,765	504,400	476,100	-6%
Operating	4,878,185	3,866,624	3,887,400	4,194,858	8%
Capital	379,473	255,532	504,000	343,200	-32%
Other	275,656	278,737	343,800	288,600	-16%
Expense Cash Flow Subtotal	**$ 6,924,181**	**$ 5,903,156**	**$ 6,262,900**	**$ 6,317,383**	**1%**
Depreciation	359,685	371,141	331,700	428,700	29%
Elim. Of Principal Pymts.	(136,594)	(138,793)	(179,300)	(255,000)	42%
Elimination of Capital	(379,473)	(255,532)	(504,000)	(343,200)	-32%
Total Expenses	**$ 6,767,800**	**$ 5,879,973**	**$ 5,911,300**	**$ 6,147,883**	**4%**
Fleet					
Personnel					
Salaries	466,490	480,224	476,800	556,400	17%
Benefits	185,919	203,720	198,700	190,700	-4%
Operating	1,080,870	1,016,377	1,245,200	1,196,485	-4%
Capital	1,586,426	2,394,231	1,200,500	254,900	-79%
Other	129,496	129,473	131,000	131,100	0%
Expense Cash Flow Subtotal	**$ 3,449,201**	**$ 4,224,025**	**$ 3,252,200**	**$ 2,329,585**	**-28%**
Depreciation	927,899	997,218	732,900	1,113,600	52%
Elim. Of Principal Pymts.	(122,874)	(124,852)	(126,900)	(129,000)	2%
Elimination of Capital	(1,586,426)	(2,394,231)	(1,200,500)	(254,900)	-79%
Total Expenses	**$ 2,667,800**	**$ 2,702,159**	**$ 2,657,700**	**$ 3,059,285**	**15%**
Public Services					
Personnel					
Salaries	1,386,941	1,543,900	1,700,000	1,696,870	0%
Benefits	633,284	756,485	804,100	762,180	-5%
Operating	3,683,893	3,447,681	5,076,500	4,019,905	-21%
Capital	629,744	1,365,437	2,128,000	2,235,740	5%
Other	872,511	879,911	1,378,100	880,900	-36%
Expense Cash Flow Subtotal	**$ 7,206,373**	**$ 7,993,413**	**$ 11,086,700**	**$ 9,595,595**	**-13%**
Depreciation	1,577,596	1,605,997	1,582,500	1,589,600	0%
Elim. Of Principal Pymts.	(457,842)	(472,883)	(489,300)	(500,800)	2%
Elimination of Capital	(323,187)	(338,063)	(1,008,000)	(1,000,740)	-1%
Total Expenses	**$ 8,002,940**	**$ 8,788,464**	**$ 11,171,900**	**$ 9,683,655**	**-13%**
TOTAL DEPARTMENT EXPENSES	**$ 34,405,549**	**$ 42,100,758**	**$ 41,563,800**	**$ 41,861,694**	**1%**

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund	1,613,615	1,791,870	1,835,000	1,770,753	-4%
Impact Fees Fund	10,900	20,900	70,000	-	-100%
County Gas Tax Fund	835,607	539,376	496,500	531,500	7%
Penny Fund	5,210	543,301	740,000	890,000	20%
Solid Waste Fund	6,767,800	5,879,973	5,911,300	6,147,883	4%
Water/Wastewater Fund	16,960,459	24,724,811	21,816,200	22,964,171	5%
Stormwater Fund	4,061,579	4,363,223	6,168,500	4,673,150	-24%
Fleet Fund	2,667,800	2,702,159	2,657,700	3,059,285	15%
Facilities Maintenance Fund	1,482,579	1,535,145	1,868,600	1,824,952	-2%
TOTAL DEPARTMENT FUNDING	**$ 34,405,548**	**$ 42,100,758**	**$ 41,563,800**	**$ 41,861,694**	**1%**

ENGINEERING & ADMINISTRATION SECTION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Engineering/Administration Division, expenses will increase 12% overall in FY 2021. This is primarily due to an increase in the transfer of $2 million to $2.4 million from the Water/Wastewater Fund for the Engineering Department's contribution to the penny fund for the New City Hall project and also increase in operating costs of 21% over FY 2020. The reorganization of the Engineering Division, which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turnaround times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions.

DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Engineering & Admin. Section	14.08	14.08	13.58	12.80	-0.78
Total FTEs	**14.08**	**14.08**	**13.58**	**12.80**	**-0.78**

Major Operating ($25,000 or more)

Traffic Eng. Consulting Services	$	122,620	Water/Wastewater Fund
Design & Construction Staff Augmentation	$	26,000	Water/Wastewater Fund
MSB Temporary Relocation	$	33,300	Water/Wastewater Fund

Major Capital ($25,000 or more)

none

Major Other ($25,000 or more)

Transfer for Engineering Contribution to City Hall	$	2,402,631	Water/Wastewater Fund

Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project

DIVISION EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Engineering					
Personnel					
Salaries	886,965	921,839	959,500	960,100	0%
Benefits	283,018	337,304	333,800	321,000	-4%
Operating	155,097	212,548	340,700	412,830	21%
Capital	14,398	15,600	1,000	1,000	0%
Other	-	-	2,035,800	2,402,631	18%
Expense Cash Flow Subtotal	**$ 1,339,477**	**$ 1,487,291**	**$ 3,670,800**	**$ 4,097,561**	**12%**
Depreciation	11,859	8,652	6,700	9,600	43%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(14,398)	(1,202)	(1,000)	(1,000)	0%
Total Expenses	**$ 1,336,939**	**$ 1,494,741**	**$ 3,676,500**	**$ 4,106,161**	**12%**

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Water/Wastewater Fund	1,330,389	1,489,391	3,669,800	4,099,461	12%
County Gas Tax Fund	5,350	5,350	5,500	5,500	0%
Stormwater Fund	1,200	-	1,200	1,200	0%
TOTAL SECTION FUNDING	**$ 1,336,939**	**$ 1,494,741**	**$ 3,676,500**	**$ 4,106,161**	**12%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
researched/discussed at DRC meetings	50	21	25	20	20
Number of site/infrastructure plan sets submitted for review	30	30	25	20	20
Percent of reviews performed within the recommended time frame	78%	82%	85%	85%	85%

Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project

WATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain relatively flat in FY 2021. The Water/Wastewater Master Plan is moving forward. On the Water side of the Master Plan, Overland Construction Inc. (OCI) was selected as the Design-Build contractor. OCI has completed the design and has completed approximately 50% of the construction to date. OCI provided a guaranteed maximum price (GMP) of $20,231,444, not including any City directly purchased materials which are estimated of $6,801,845.10. The total project with contingencies is projected to cost $28,270,737 and will be funded by the State Revolving Fund (SRF) loan from the Florida Department of Environmental Protection, with the estimated interest rate being 1.03%. Substantial completion is expected by the end of 2020.

A Water/Sewer rate sufficiency analysis is under way, in addition to a Solid Waste rate sufficiency analysis. Both are being completed by Stantec. FY 2020 was the fifth year of a five year sufficiency analysis that indexed rates annually at 4.75%.

DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Water Administration	3.33	3.33	3.33	3.33	0.00
Water Production	12.00	12.00	12.00	12.00	0.00
Water Distribution	15.75	15.75	15.75	15.63	-0.12
Utility Billing	6.34	6.34	6.34	5.34	-1.00
Total FTEs	**37.42**	**37.42**	**37.42**	**36.30**	**-1.12**

Major Operating ($25,000 or more)

Admin Fee	$	619,800	Water/Wastewater Fund
Bond Services	$	25,000	Water/Wastewater Fund
Waterline Upgrades	$	300,000	Water/Wastewater Fund
Drinking Water Treatment Chemicals	$	233,500	Water/Wastewater Fund
R&M of Water/Reclaimed Distrib System	$	120,000	Water/Wastewater Fund
RO Plant Equipment	$	105,000	Water/Wastewater Fund
Wellfield Maint. & Rehabilitation	$	132,000	Water/Wastewater Fund
Municode Services	$	76,000	Water/Wastewater Fund
Engineering Services	$	71,000	Water/Wastewater Fund
Banking Services	$	72,000	Water/Wastewater Fund
R & M of WTP Equipment	$	140,000	Water/Wastewater Fund
Operating Supplies: Paint, Reagents, Lab Supplies	$	58,500	Water/Wastewater Fund
Windows & Doors for Admin Building	$	45,000	Water/Wastewater Fund
Contract Compliance Lab Analysis Fees	$	34,000	Water/Wastewater Fund
Pipe Painting	$	25,500	Water/Wastewater Fund
Citywide HVAC	$	20,000	Water/Wastewater Fund
Water Plant Admin Building Hardening	$	250,000	Water/Wastewater Fund

Major Capital ($25,000 or more)

WTP Design - Build	$ 4,935,706	Water/Wastewater Fund
Curlew Rd WM Replacement	$ 100,000	Water/Wastewater Fund
Ranchwood Drive S & Hitching Post Lane Water Main Replacement	$ 325,000	Water/Wastewater Fund

Major Other ($25,000 or more)

Transfer for Water Dept. Contribution to City Hall	$ 1,411,069	Water/Wastewater Fund
Ser 2013 W/S Ref Rev Debt Payment	$ 1,454,000	Water/Wastewater Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Administration					
Personnel					
Salaries	210,043	194,710	220,900	221,000	0%
Benefits	73,390	78,367	76,000	73,300	-4%
Operating	888,048	936,737	1,054,000	981,999	-7%
Capital	65,826	106,455	-	250,000	N/A
Other	-	-	72,600	-	-100%
Expense Cash Flow Subtotal	**$ 1,237,307**	**$ 1,316,269**	**$ 1,423,500**	**$ 1,526,299**	**7%**
Depreciation	31,626	21,619	29,000	24,700	-15%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(65,826)	(106,455)	-	(250,000)	N/A
Total Expenses	**$ 1,203,106**	**$ 1,231,433**	**$ 1,452,500**	**$ 1,300,999**	**-10%**
Water Production					
Personnel					
Salaries	652,397	728,774	737,000	758,000	3%
Benefits	217,586	262,277	249,100	241,500	-3%
Operating	1,045,521	1,122,435	1,345,800	1,540,047	14%
Capital	2,653,784	4,344,062	5,220,000	4,954,206	-5%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 4,569,288**	**$ 6,457,548**	**$ 7,551,900**	**$ 7,493,753**	**-1%**
Depreciation	638,712	612,958	516,400	1,226,000	137%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(2,653,784)	2,676,210	(5,220,000)	(4,954,206)	-5%
Total Expenses	**$ 2,554,216**	**$ 9,746,716**	**$ 2,848,300**	**$ 3,765,547**	**32%**
Water Distribution					
Personnel					
Salaries	715,244	733,315	769,900	762,900	-1%
Benefits	320,006	351,578	383,500	363,300	-5%
Operating	629,696	632,960	715,900	716,927	0%
Capital	68,265	33,830	715,000	440,000	-38%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 1,733,211**	**$ 1,751,682**	**$ 2,584,300**	**$ 2,283,127**	**-12%**
Depreciation	1,248,880	1,136,665	905,500	1,035,000	14%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(68,265)	(15,100)	(715,000)	(440,000)	-38%
Total Expenses	**$ 2,913,825**	**$ 2,873,247**	**$ 2,774,800**	**$ 2,878,127**	**4%**

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Utility Billing					
Personnel					
Salaries	246,177	264,339	276,300	293,600	6%
Benefits	118,881	141,435	137,900	131,000	-5%
Operating	198,985	218,806	282,800	275,200	-3%
Capital	-	-	-	-	N/A
Other	295	447	1,204,700	1,413,569	17%
Expense Cash Flow Subtotal	**$ 564,338**	**$ 625,026**	**$ 1,901,700**	**$ 2,113,369**	**11%**
Depreciation	1,144	1,048	-	-	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
Total Expenses	**$ 565,482**	**$ 626,075**	**$ 1,901,700**	**$ 2,113,369**	**11%**
TOTAL DIVISION EXPENSES	**$ 7,236,630**	**$ 14,477,471**	**$ 8,977,300**	**$ 10,058,042**	**12%**

FUNDING SOURCES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Water/Wastewater Fund	7,236,630	14,477,471	8,977,300	10,058,042	**12%**
TOTAL DIVISION FUNDING	**$ 7,236,630**	**$ 14,477,471**	**$ 8,977,300**	**$ 10,058,042**	**12%**

PERFORMANCE MEASURES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Water produced by treatment plant – (mgd)	3.5	3.8	4	4.1	4.2
Raw Water Augmentation of Reclaim System – (mg)	up to 60.0	6.6	up to 60.0	15	up to 60.0
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boilwater Notices	10	10	10	12	10
Well Clearance Bacteriological Samples collected	5	5	5	4	4
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%

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WASTEWATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2021. The Water/Wastewater Master Plan is moving forward. On the Wastewater side of the Master Plan, a number of large CIP projects will be designed and constructed over the next couple of years. To fund these projects, a second SRF loan utilizing Woodard & Curran as the consultant, is being requested for Wastewater, specifically because of the prevailing favorable SRF interest rates.

Additionally, The Florida Division of Emergency Management, through the Federal Emergency Management Agency (FEMA), has prioritized Lift Station #32 & Lift Station #20 for a Tier 1 grants through the Hazard Mitigation Grant Program. Design has been initiated for both of these Lift Station projects.

A Water/Sewer rate sufficiency analysis is under way, in addition to a Solid Waste rate sufficiency analysis. Both are being completed by Stantec. FY 2020 was the fifth year of a five year sufficiency analysis that indexed rates annually at 4.75%.

Pictured above - City of Dunedin , Lift Station #8 Standby Emergency Pump

Wastewater Treatment Plant- North Clarifier

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Wastewater Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.00	16.00	0.00
Total FTEs	**35.33**	**35.33**	**35.33**	**35.33**	**0.00**

Major Operating ($25,000 or more)

Admin Fee	$ 821,500	Water/Wastewater Fund
AMS Biosolids Hauling Contract	$ 405,000	Water/Wastewater Fund
WWTP Process & Facility Equipment	$ 370,000	Water/Wastewater Fund
WWTP SCADA System Upgrade	$ 230,000	Water/Wastewater Fund
Curlew Reclaimed Tank Painting	$ 150,000	Water/Wastewater Fund
Sodium Aluminate	$ 117,504	Water/Wastewater Fund
Methanol	$ 107,195	Water/Wastewater Fund
Manhole Repair	$ 100,000	Water/Wastewater Fund
Additional I&I Technology Repair	$ 100,000	Water/Wastewater Fund
Sodium Bisulfite	$ 33,135	Water/Wastewater Fund
Sewer Line R & M	$ 60,000	Water/Wastewater Fund
Collections Equipment & MH Lining Equipment	$ 60,000	Water/Wastewater Fund
Chlorine	$ 75,883	Water/Wastewater Fund
Advanced Environmental Labs	$ 46,500	Water/Wastewater Fund
Lift Station R & R	$ 45,000	Water/Wastewater Fund
General Repair/Maintenance	$ 35,636	Water/Wastewater Fund
R & M of 11 Bldgs. WWTP/Reclaim Tanks	$ 30,274	Water/Wastewater Fund
Maint. Of All 12 Reuse Pumps Supply Flow/PSI	$ 30,000	Water/Wastewater Fund
Septic Tank Abatement Incentives	$ 35,000	Water/Wastewater Fund

Major Capital ($25,000 or more)

WWTP Electrical Upgrade	$ 1,500,000	Water/Wastewater Fund
Lofty Pines Septic to Sewer	$ 1,650,000	Water/Wastewater Fund
Lift Station Force Main Replacements	$ 2,825,000	Water/Wastewater Fund
LS #20 Repair & Replacement	$ 900,000	Water/Wastewater Fund
Pipe Lining Project	$ 800,000	Water/Wastewater Fund
LS #32 Repair & Replacement	$ 600,000	Water/Wastewater Fund
Outfall Piping Repair	$ 400,000	Water/Wastewater Fund
Wastewater Lift stations Rehabilitation	$ 500,000	Water/Wastewater Fund
WWTP Chlorine Contact Basin Rehabilitation & Cover Project	$ 2,000,000	Water/Wastewater Fund

Major Other ($25,000 or more)

None

DIVISION EXPENDITURE SUMMARY BY COST CENTER	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Administration					
Personnel					
Salaries	79,619	84,383	81,200	79,100	-3%
Benefits	26,679	39,450	28,400	27,300	-4%
Operating	1,064,012	1,101,630	1,152,500	1,100,800	-4%
Capital	-	40,241	-	-	N/A
Other	1,438,082	1,527,696	1,527,700	1,454,000	-5%
Expense Cash Flow Subtotal	**$ 2,608,392**	**$ 2,793,400**	**$ 2,789,800**	**$ 2,661,200**	**-5%**
Depreciation	5,121	8,475	4,500	10,900	142%
Elim. Of Principal Pymts.	(970,158)	(1,007,117)	(1,048,700)	(1,090,300)	4%
Elimination of Capital	-	(40,241)	-	-	N/A
Total Expenses	**$ 1,643,355**	**$ 1,754,517**	**$ 1,745,600**	**$ 1,581,800**	**-9%**
WW Treatment					
Personnel					
Salaries	933,667	893,598	1,007,900	994,824	-1%
Benefits	357,047	380,185	395,000	376,700	-5%
Operating	1,935,790	1,966,267	2,391,200	2,229,729	-7%
Capital	1,114,461	1,334,678	7,400,000	4,130,000	-44%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 4,340,966**	**$ 4,574,727**	**$ 11,194,100**	**$ 7,731,253**	**-31%**
Depreciation	957,385	895,991	861,100	913,900	6%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(1,114,461)	(1,192,463)	(7,400,000)	(4,130,000)	-44%
Total Expenses	**$ 4,183,889**	**$ 4,278,254**	**$ 4,655,200**	**$ 4,515,153**	**-3%**
WW Collections					
Personnel					
Salaries	682,140	656,376	821,100	785,000	-4%
Benefits	283,389	283,673	344,700	324,900	-6%
Operating	788,526	703,073	809,000	865,615	7%
Capital	199,762	732,376	2,650,000	7,299,200	175%
Other	-	-	-	35,000	N/A
Expense Cash Flow Subtotal	**$ 1,953,817**	**$ 2,375,497**	**$ 4,624,800**	**$ 9,309,715**	**101%**
Depreciation	812,141	688,982	793,500	699,200	-12%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(199,762)	(339,301)	(2,650,000)	(7,299,200)	175%
Total Expenses	**$ 2,566,196**	**$ 2,725,179**	**$ 2,768,300**	**$ 2,709,715**	**-2%**
TOTAL DIVISION EXPENSES	**$ 8,393,441**	**$ 8,757,950**	**$ 9,169,100**	**$ 8,806,668**	**-4%**

FUNDING SOURCES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Water/Wastewater Fund	8,393,441	8,757,950	9,169,100	8,806,668	**-4%**
TOTAL DIVISION FUNDING	**$ 8,393,441**	**$ 8,757,950**	**$ 9,169,100**	**$ 8,806,668**	**-4%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Televise 10% of the Sewer Lines	50,000	101,000	50,000	74,000	50,000
Clean 20% of the Sewer Lines	100,000	114,000	100,000	87,000	100,000

* The TV truck was out of service several times in FY 2019.

SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Solid Waste Fund is an enterprise fund which accounts for all financial activity associated with the operation of the Division's programs. Weekly collection's is provided including residential curbside, yard waste, commercial dumpster, and recycling by a City contractor. This fund is entirely self-supporting through the levying of user fees from its customers. Solid Waste's disposal tipping fees account for approximately 21% of the Division's expenditures, and recycling program costs (collections, transportation & processing) account for approximately 15% of total operating expenses.

Efficient Trash & Recycling systems protect public health and the environment and need to be supported by sustainable funding structures. The Division continues to improve its collection methods and routing through refining time-on-route, miles driven, number of containers serviced per hour and load transport volumes. The Division also continues to reset its recycling program by intensifying its outreach campaign emphasizing the importance of reducing contamination, generating a higher quality recyclable (commodity). Staff keeps pushing a robust public education campaign emphasizing the message to reduce, re-use, recycle right, and compost household organic matter.

Increased costs for providing recycling services, in addition to increased tipping fees adopted by Pinellas County, will require a rate increase to ensure the City is able to maintain a consistent level of service. All other things considered equal, the significant tipping fee increases, new recycled materials disposal charges and lower recycled material sale revenue will accelerate the next rate increase.

Staff also continues to work the Pinellas County Solid Waste Administration for assistance such as a north county transfer station & centralized recycling facility for all Pinellas County users.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Administration	6.00	6.00	6.00	6.00	0.00
Residential	10.00	10.00	10.00	10.00	0.00
Commercial	5.00	5.00	5.00	5.00	0.00
Total FTEs	**21.00**	**21.00**	**21.00**	**21.00**	**0.00**

Major Operating ($25,000 or more)

Contractual Services	$ 994,060	Solid Waste Fund
Residential Refuse Disposal @ PCSW & Angelos	$ 700,024	Solid Waste Fund
Commercial Refuse Disposal @ PCSW & Angelos	$ 651,700	Solid Waste Fund
Admin Fee	$ 487,500	Solid Waste Fund
UB Allocation	$ 87,400	Solid Waste Fund
Contractual Staffing	$ 70,400	Solid Waste Fund
Residential Containers	$ 25,000	Solid Waste Fund
Roof Replacements - Solid Waste Admin	$ 30,000	Solid Waste Fund

Major Capital ($25,000 or more)

Fleet Replacements `	$ 318,200	Solid Waste Fund

Major Other (25,000 or more)

Ser 2016 Capital Vehicle Lease	$ 145,700	Solid Waste Fund
Ser 2019 Capital Vehicle Lease	$ 42,900	Solid Waste Fund
Ser 2020 Capital Vehicle Lease	$ 100,000	Solid Waste Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Administration					
Personnel					
Salaries	329,942	327,851	339,800	338,200	0%
Benefits	147,998	162,444	168,400	159,500	-5%
Operating	1,445,386	1,528,912	1,478,200	1,722,060	16%
Capital	59,290	53,523	-	-	N/A
Other	275,656	278,737	343,800	288,600	-16%
Expense Cash Flow Subtotal	**$ 2,258,272**	**$ 2,351,466**	**$ 2,330,200**	**$ 2,508,360**	**8%**
Depreciation	8,473	22,150	6,200	13,100	111%
Elim. Of Principal Pymts.	(136,594)	(138,793)	(179,300)	(255,000)	**42%**
Elimination of Capital	(59,290)	(53,523)	-	-	N/A
Total Expenses	**$ 2,070,861**	**$ 2,181,301**	**$ 2,157,100**	**$ 2,266,460**	**5%**
Residential Collections					
Personnel					
Salaries	434,408	498,744	479,900	470,425	-2%
Benefits	195,377	238,998	231,300	216,500	-6%
Operating	2,494,978	1,387,759	1,402,800	1,434,925	2%
Capital	-	191,584	489,000	318,200	-35%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 3,124,763**	**$ 2,317,086**	**$ 2,603,000**	**$ 2,440,050**	**-6%**
Depreciation	153,859	158,416	135,600	223,700	65%
Elim. Of Principal Pymts.	-	-	-	-	**N/A**
Elimination of Capital	-	(191,584)	(489,000)	(318,200)	-35%
Total Expenses	**$ 3,278,622**	**$ 2,283,918**	**$ 2,249,600**	**$ 2,345,550**	**4%**

Commercial Collections					
Personnel					
Salaries	199,805	179,904	203,600	206,000	1%
Benefits	83,338	94,323	104,700	100,100	-4%
Operating	937,821	949,952	1,006,400	1,037,873	3%
Capital	320,183	10,425	15,000	25,000	67%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 1,541,146**	**$ 1,234,604**	**$ 1,329,700**	**$ 1,368,973**	**3%**
Depreciation	197,353	190,575	189,900	191,900	1%
Elim. Of Principal Pymts.	-	-	-	-	**N/A**
Elimination of Elimination of Cap	(320,183)	(10,425)	(15,000)	(25,000)	67%
Total Expenses	**$ 1,418,316**	**$ 1,414,754**	**$ 1,504,600**	**$ 1,535,873**	**2%**
TOTAL DIVISION EXPENSES	**$ 6,767,800**	**$ 5,879,973**	**$ 5,911,300**	**$ 6,147,883**	**4%**

FUNDING SOURCES					
	ACTUAL FY 2018	**ACTUAL FY 2019**	**BUDGET FY 2020**	**TENTATIVE FY 2021**	**% CHANGE**
Solid Waste Fund	6,767,800	5,879,973	5,911,300	6,147,883	**4%**
TOTAL DIVISION FUNDING	**$ 6,767,800**	**$ 5,879,973**	**$ 5,911,300**	**$ 6,147,883**	**4%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	**ACTUAL FY 2019**	**BUDGET FY 2020**	**ESTIMATED FY 2020**	**BUDGET FY 2021**
Customers serviced	14,700	14,805	14,700	14,675	14,675
Refuse/Recycling collected (tons)	37,800	36,934	37,850	37,900	37,900

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FLEET SERVICES DIVISION

Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost.

Fleet Services Division is Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin City department. These services include fleet acquisition and disposal, preventative maintenance, repairs, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. Fleet's staff responds directly to its customers, the customers' needs determine output and productivity.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Fleet Services Division, operating expenses are projected to remain flat in FY 2021.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Fleet Services	9.00	9.00	9.00	9.00	0.00
Total FTEs	**9.00**	**9.00**	**9.00**	**9.00**	**0.00**

Major Operating ($25,000 or more)

Vehicle Parts & Outsourced Repairs	$ 475,000	Fleet Fund
Diesel	$ 285,000	Fleet Fund
Gasoline	$ 180,000	Fleet Fund
R & M Service	$ 34,000	Fleet Fund
Parts & Supplies	$ 60,000	Fleet Fund

Major Capital ($25,000 or more)

Fleet Program Replacements	$ 232,900	Fleet Fund

Major Other ($25,000 or more)

Capital Leases	$ 131,000	Fleet Fund

DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Fleet					
Personnel					
Salaries	466,490	480,224	476,800	556,400	17%
Benefits	185,919	203,720	198,700	190,700	-4%
Operating	1,080,870	1,016,377	1,245,200	1,196,485	-4%
Capital	1,586,426	2,394,231	1,200,500	254,900	-79%
Other	129,496	129,473	131,000	131,100	0%
Expense Cash Flow Subtotal	**$ 3,449,201**	**$ 4,224,025**	**$ 3,252,200**	**$ 2,329,585**	**-28%**
Depreciation	927,899	997,218	732,900	1,113,600	52%
Elim. Of Principal Pymts.	(122,874)	(124,852)	(126,900)	(129,000)	2%
Elimination of Capital	(1,586,426)	(2,394,231)	(1,200,500)	(254,900)	-79%
Total Expenses	**$ 2,667,800**	**$ 2,702,159**	**$ 2,657,700**	**$ 3,059,285**	**15%**
TOTAL DIVISION EXPENSES	**$ 2,667,800**	**$ 2,702,159**	**$ 2,657,700**	**$ 3,059,285**	**15%**

FUNDING SOURCES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Fleet Fund	2,667,800	2,702,159	2,657,700	3,059,285	15%
TOTAL DIVISION FUNDING	**$ 2,667,800**	**$ 2,702,159**	**$ 2,657,700**	**$ 3,059,285**	**15%**

PERFORMANCE MEASURES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Job Orders Closed	2,600	2,300	3,100	2,900	3,000
Billable Hours	9,500	9,050	9,000	9,000	9,200

PUBLIC SERVICES DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program has continued to identify opportunity for outsourcing, but level of service must be balanced with cost-savings. Current privatized services in FY 2021 include custodial, fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance.

The Streets/Traffic Services program is reviewing other municipal contracts for services such as concrete sidewalk services, tree trimming, and asphalt repair, the City does believe it will realize some savings in sidewalk repair maintenance in FY 2021.

The Stormwater Program has presented the Master Plan Update to the City Commission and will be compiling a new Capital Improvement Program as well as Maintenance Program that assist with the required Stormwater Fee Adjustment.

Stormwater Outfall Construction

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	FTE CHANGE
Facilities Management	10.68	11.68	11.68	11.68	0.00
Streets	8.66	9.66	10.36	11.06	0.70
Stormwater	13.66	14.66	14.66	14.66	0.00
Total FTEs	**33.00**	**36.00**	**36.70**	**37.40**	**0.70**

Major Operating ($25,000 or more)

Custodial Contract	$ 425,000	Facility Maintenance Fund
Citywide Facility R & M	$ 140,000	Facility Maintenance Fund
HVAC Repairs	$ 30,000	General Fund
Roof Repairs	$ 25,000	Facility Maintenance Fund
Pinellas County Traffic Signal Maintenance Agrmt	$ 45,000	General Fund
Sidewalk Program Maintenance	$ 55,000	County Gas Tax Fund
Signage Replacement	$ 45,000	County Gas Tax Fund
Annual Bridge Inspections & Repairs	$ 36,000	County Gas Tax Fund
Road Repair Materials	$ 30,000	County Gas Tax Fund
Gabion R & R Program	$ 100,000	Stormwater Fund
Stormwater Pipe Lining	$ 250,000	Stormwater Fund
Storm System Upgrade & Maintenance	$ 200,000	Stormwater Fund
Admin Fee	$ 326,800	Stormwater Fund
Surface Water Quality TMDL Response/Sampling	$ 96,100	Stormwater Fund
UB Allocation	$ 58,500	Stormwater Fund
Underdrain Repairs	$ 45,000	Stormwater Fund
Mangrove Trimming	$ 44,000	Stormwater Fund
Pinellas County Ambient Water Quality Testing	$ 33,000	Stormwater Fund
NPDES Permit Required Sediment Disposal Testing	$ 29,743	Stormwater Fund
Contractual Engineering	$ 30,000	Stormwater Fund

Major Capital ($25,000 or more)

Pavement Mgmt Program	$ 310,000	County Gas Tax Fund
Pavement Mgmt Program	$ 690,000	Penny Fund
St. Catherine Soil Roadway Stabilization	$ 200,000	Penny Fund
Brady Box Culvert	$ 600,000	Stormwater Fund
Stormwater Master Plan BMP Imple	$ 500,000	Stormwater Fund

Major Other ($25,000 or more)

Debt Service on Series 2012 Debt	$ 422,800	Stormwater Fund
Debt Service on Series 2014 Debt	$ 338,300	Stormwater Fund
Debt Service on 2013 Water/Wastewater Debt	$ 119,800	Stormwater Fund

DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Facilities Management					
Personnel					
Salaries	449,149	537,205	576,600	607,100	5%
Benefits	184,068	223,388	226,900	219,800	-3%
Operating	817,739	736,153	1,029,900	955,952	-7%
Capital	39,332	59,986	25,000	64,300	157%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	**$ 1,490,288**	**$ 1,556,732**	**$ 1,858,400**	**$ 1,847,152**	**-1%**
Depreciation	31,623	38,399	35,200	42,100	20%
Elim. Of Principal Pymts.	-	-	-	-	**N/A**
Elimination of Capital	(39,332)	(59,986)	(25,000)	(64,300)	157%
Total Expenses	**$ 1,482,579**	**$ 1,535,145**	**$ 1,868,600**	**$ 1,824,952**	**-2%**

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
Streets					
Personnel					
Salaries	371,495	407,802	479,200	436,970	-9%
Benefits	175,795	209,391	236,300	216,980	-8%
Operating	1,606,135	1,245,530	1,300,500	1,297,803	0%
Capital	306,557	1,027,374	1,120,000	1,235,000	10%
Other	-	-	-	-	N/A
Total Expenses	**$ 2,459,982**	**$ 2,890,096**	**$ 3,136,000**	**$ 3,186,753**	**2%**
Stormwater					
Personnel					
Salaries	566,297	598,893	644,200	652,800	1%
Benefits	273,421	323,705	340,900	325,400	-5%
Operating	1,260,019	1,465,999	2,746,100	1,766,150	-36%
Capital	283,855	278,077	983,000	936,440	-5%
Other	872,511	879,911	1,378,100	880,900	-36%
Expense Cash Flow Subtotal	**$ 3,256,103**	**$ 3,546,585**	**$ 6,092,300**	**$ 4,561,690**	**-25%**
Depreciation	1,545,973	1,567,599	1,547,300	1,547,500	0%
Elim. Of Principal Pymts.	(457,842)	(472,883)	(489,300)	(500,800)	2%
Elimination of Capital	(283,855)	(278,077)	(983,000)	(936,440)	-5%
Total Expenses	**$ 4,060,380**	**$ 4,363,223**	**$ 6,167,300**	**$ 4,671,950**	**-24%**
TOTAL DIVISION EXPENSES	**$ 8,002,940**	**$ 8,788,464**	**$ 11,171,900**	**$ 9,683,655**	**-13%**

FUNDING SOURCES

	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	TENTATIVE FY 2021	% CHANGE
General Fund					
City Funds	1,613,615	1,791,870	1,835,000	1,770,753	-4%
Total General Fund	**$ 1,613,615**	**$ 1,791,870**	**$ 1,835,000**	**$ 1,770,753**	**-4%**
County Gas Tax Fund					
Intergovernmental	830,257	534,026	491,000	526,000	7%
Total County Gas Tax Fund	**$ 830,257**	**$ 534,026**	**$ 491,000**	**$ 526,000**	**7%**
Penny Fund					
Intergovernmental	5,210	543,301	740,000	890,000	20%
Total Penny Fund	**$ 5,210**	**$ 543,301**	**$ 740,000**	**$ 890,000**	**20%**
Impact Fee Fund					
Multimodal Impact Fees	10,900	20,900	70,000	-	-100%
Total Impact Fee Fund	**$ 10,900**	**$ 20,900**	**$ 70,000**	**$ -**	**-100%**
Stormwater Fund					
Charges for Service	4,060,379	4,363,223	6,167,300	4,671,950	-24%
Total Stormwater Fund	**$ 4,060,379**	**$ 4,363,223**	**$ 6,167,300**	**$ 4,671,950**	**-24%**
Facilities Maintenance Fund					
Internal Service Fees	1,482,579	1,535,145	1,868,600	1,824,952	-2%
Total Facilities Maintenance Fund	**$ 1,482,579**	**$ 1,535,145**	**$ 1,868,600**	**$ 1,824,952**	**-2%**
TOTAL DIVISION FUNDING	**$ 8,002,940**	**$ 8,788,464**	**$ 11,171,900**	**$ 9,683,655**	**-13%**

PERFORMANCE MEASURES					
	ACTUAL FY 2018	ACTUAL FY 2019	BUDGET FY 2020	ESTIMATED FY 2020	BUDGET FY 2021
Square Feet of Asphalt Repairs	18,000	10,008	12,000	12,000	12,000
Square Feet of Sidewalk Repairs	16,000	14,431	24,000	24,000	18,000
Linear Feet of Curb Repairs	1,400	1,208	1,400	14,000	4,000
Square Feet of Brick Street Repairs	680	400	2,200	22,000	2,000
Street Signs New		630	201	201	300
Street Signs Repaired		328	144	144	250
Street Sweeping Tons Removed		1,299	1,252	1,252	2,200
Special Events/Traffic Control Services	56	60	56	56	N/A

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CAPITAL IMPROVEMENTS PLAN

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

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Capital Improvements Plan Overview

The following section identifies capital outlay and major operating expenses for the FY 2021 Capital Budget and five-year projection. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.

Scope of the CIP

Projects included in the City of Dunedin's CIP projects are anticipated to cost $25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team is comprised of the City Manager, Deputy City Manager, and Department Heads, who reach consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

Impact to the Operating Budget

Improvement projects that do not increase annual operations maintenance costs, such as road maintenance, water and stormwater drainage, and facility improvements, are ongoing obligations that are included in the City's normal Operating Budget. Projects for replacements of facilities that do not require increased or enhanced services similarly have no impact on the City's normal Operating Budget. For example, The City Hall project is a new facility that will replace and consolidate operations in three existing City facilities, and is not expected to result in an increase in annual operations maintenance costs.

For the FY21-FY26 CIP, several projects will increase or enhance services, and therefore the annual operations maintenance costs are included in the project budget. Projects such as the Emergency Operations Center (EOC) and Fire Training Facility will require additional annual operations maintenance costs due to the incorporation of new and/or enhanced services and training opportunities.

A number of Capital Improvement Projects will have operating impact on future years. The table on the next page summarizes the impact by fund and project name. Future year operating impact from Capital Improvement Projects is included on the request forms beginning on page 240 for the following projects:

FUND	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total
General Fund							
Fire Training/EOC	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ -	$ 85,000
Code Compliance Vehicle	-	4,050	4,050	4,050	4,050	4,050	$ 20,250
General Fund Total	**$ 17,000**	**$ 21,050**	**$ 21,050**	**$ 21,050**	**$ 21,050**	**$ 4,050**	**$ 105,250**
Building Fund							
Building Division Vehicle	$ -	$ 4,050	$ 4,050	$ 4,050	$ 4,050	$ 4,050	$ 20,250
Building Fund Total	**$ -**	**$ 4,050**	**$ 4,050**	**$ 4,050**	**$ 4,050**	**$ 4,050**	**$ 20,250**
Water/Wastewater Fund							
WTP Standby/Emergency Generator Replacements	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000
Collection Compact Excavator	300	300	300	300	300	300	$ 1,800
Curlew Reclaimed Tank Repaint & Rehab	-	-	33,000	34,000	35,000	36,000	$ 138,000
Water/Wastewater Fund Total	**$ 10,300**	**$ 10,300**	**$ 43,300**	**$ 44,300**	**$ 45,300**	**$ 46,300**	**$ 199,800**
TOTAL OPERATING IMPACT	**$ 27,300**	**$ 35,400**	**$ 68,400**	**$ 69,400**	**$ 70,400**	**$ 54,400**	**$ 325,300**

Project Evaluation Criteria

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

Economic Development

Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Fiscal Sustainability

Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Build, Restore, and Maintain Infrastructure

Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.

Internal Operations & Services

Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Community Relationships

Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.

Human Resources
Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

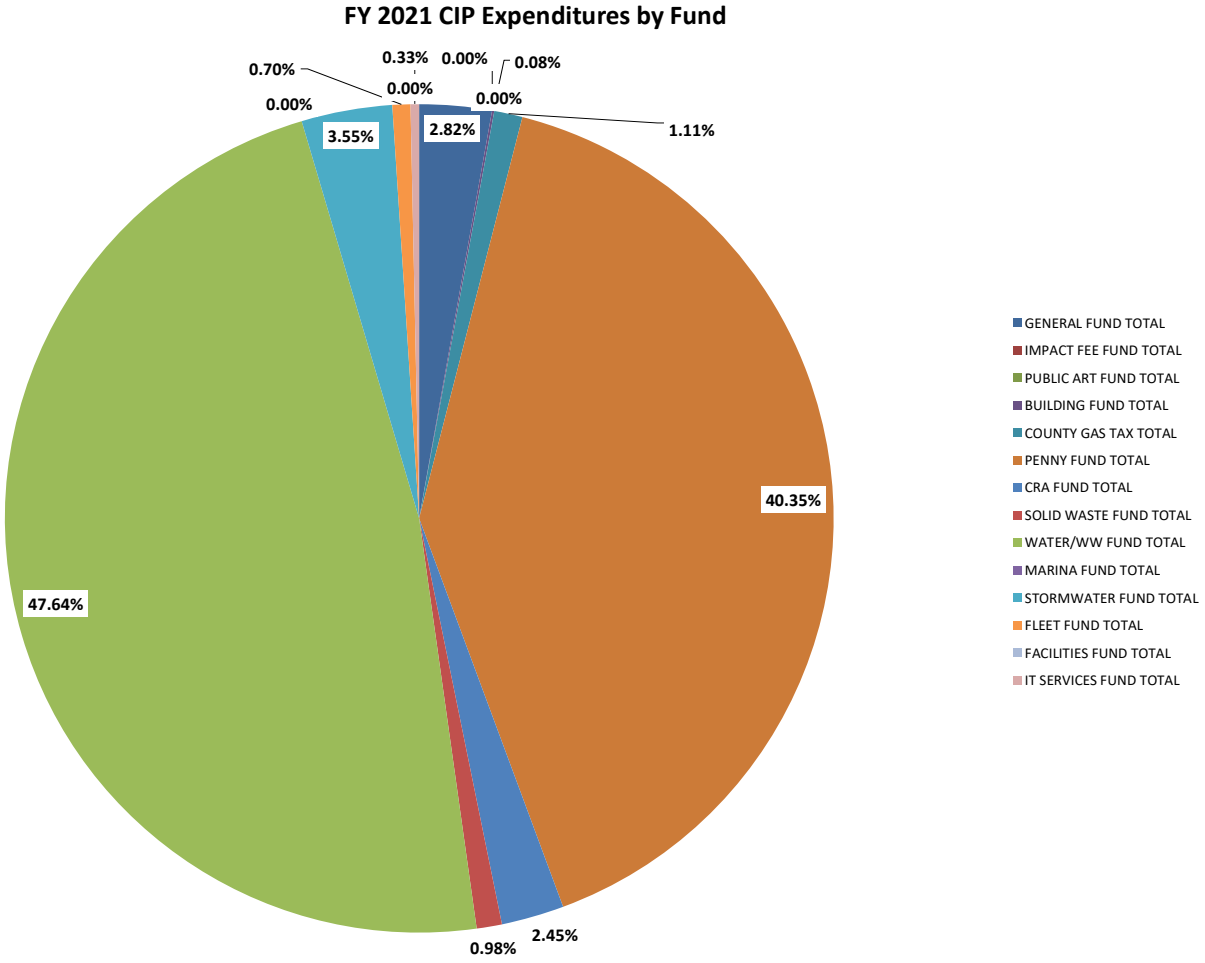
Environmental Sustainability
Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.

The pages that follow provide summaries of each known project that meets the CIP criteria:

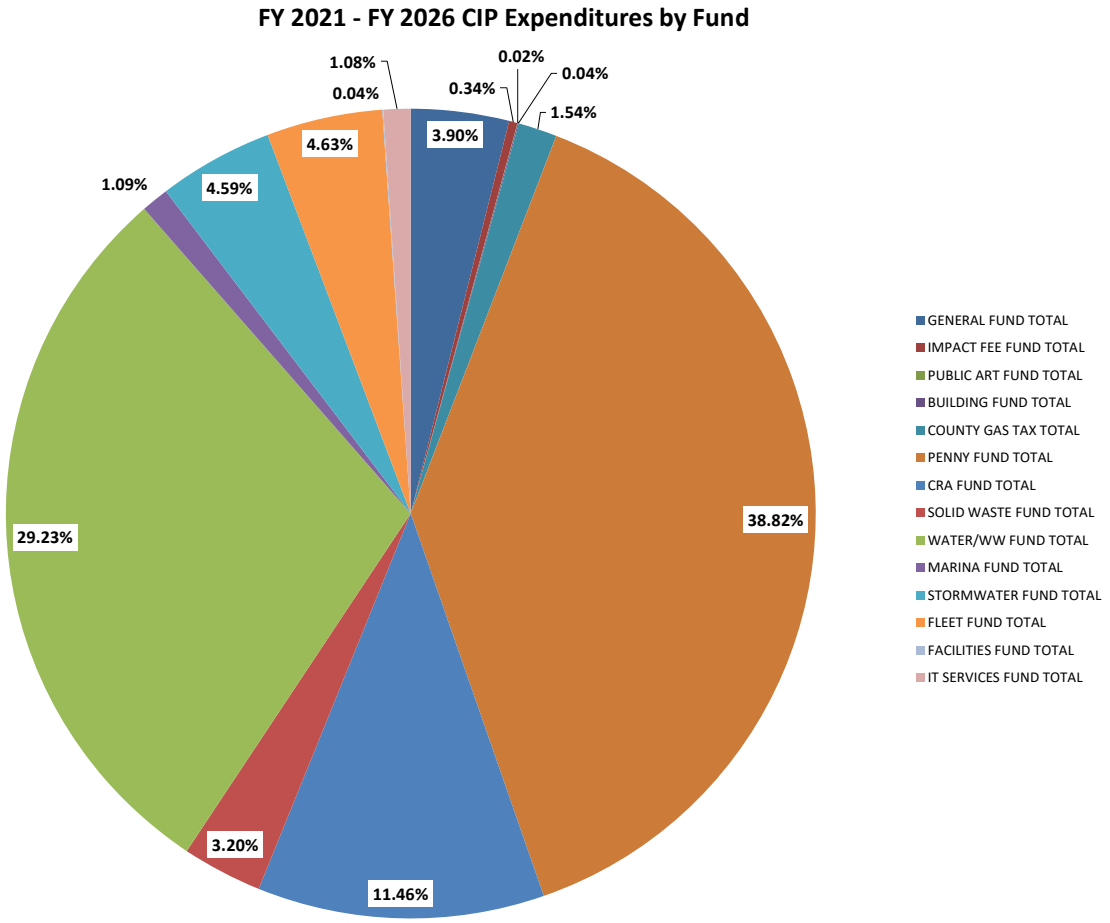
(1) Cost of $25,000 or more;
(2) Useful life of five (5) or more years; and
(3) Expense incurred during the FY 2020 Capital Budget and five-year projection.

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.

FY 2021 - 2026 Capital Improvement Plan		
Fund	**FY20 Carry-Forward Amount**	**FY21**
GENERAL FUND TOTAL	548,000	1,016,000
IMPACT FEE FUND TOTAL	340,000	-
PUBLIC ART FUND TOTAL	-	-
BUILDING FUND TOTAL	-	30,000
COUNTY GAS TAX TOTAL	-	400,000
PENNY FUND TOTAL	3,632,367	14,559,600
CRA FUND TOTAL	240,000	883,500
SOLID WASTE FUND TOTAL	-	355,200
WATER/WW FUND TOTAL	1,540,000	17,189,906
MARINA FUND TOTAL	-	-
STORMWATER FUND TOTAL	1,278,974	1,279,540
FLEET FUND TOTAL	-	252,900
FACILITIES FUND TOTAL	-	-
IT SERVICES FUND TOTAL	-	120,000
FY 2021 - FY 2026 CAPITAL IMPROVEMENTS PLAN TOTAL COST	**$ 7,579,341**	**$ 36,086,646**



FY 2021 - 2026 Capital Improvement Plan					
FY22	FY23	FY24	FY25	FY26	Six Year Planning Period
755,000	775,000	550,000	100,000	110,000	3,854,000
-	-	-	-	-	340,000
15,000	-	-	-	-	15,000
10,450	-	-	-	-	40,450
310,000	290,000	270,000	250,000	-	1,520,000
11,188,000	1,876,000	1,835,000	5,230,000	-	38,320,967
640,000	700,000	4,750,000	3,400,000	700,000	11,313,500
641,800	938,100	951,100	272,356	-	3,158,556
1,735,000	2,060,000	2,980,000	2,050,000	1,300,000	28,854,906
-	44,000	635,000	-	400,000	1,079,000
795,000	295,000	295,000	295,000	295,000	4,533,514
263,300	622,900	1,164,100	956,000	1,309,300	4,568,500
40,000	-	-	-	-	40,000
367,550	145,500	145,500	145,500	146,000	1,070,050
$ 16,761,100	$ 7,746,500	$ 13,575,700	$ 12,698,856	$ 4,260,300	$ 98,708,443



FY 2021 - 2026 Capital Improvement Projects						
GOAL	Project	Project Status	Lead Dept	Fund	FY20 Carry-Forward Amount	FY21
1	ADA 15 Passenger Van	New	Parks & Recreation	General	-	-
2	Citywide Exterior Facilities Painting - Sta #62/Fire Admin	Existing	PW- Facilities	General	-	40,000
4	Citywide HVAC Replacements - Dunedin Golf Club	Existing	PW- Facilities	General	-	65,000
4	Citywide HVAC Replacements - Fine Arts Center	Existing	PW- Facilities	General	-	25,000
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Fisher Concession	Existing	PW- Facilities	General	-	9,000
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	-	17,000
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Hale Center	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Historical Museum	Existing	PW- Facilities	General	-	8,000
2	Citywide Multimodal Transportation Master Plan / Complete Streets	New	Community Dev	General	-	Future Year Impact
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	-	-
4	Citywide Roof Replacements - Hale	Existing	PW- Facilities	General	270,000	-
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	-	-
1	Court Resurfacing	Existing	Parks & Recreation	General	-	25,000
1	Downtown Wayfinding	Existing	Econ & Hsg Dev	General	-	16,500
3	Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety	New	PW- Engineering	General	-	Future Year Impact
1	Dunedin Public Library Playground	New	Library	General	-	100,000
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	-
6	Exhaust Fan	New	Fire	General	-	5,500
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	General	193,000	-
1	Fisher Tennis Court Lights	New	Parks & Recreation	General	-	-
4	Fleet Purchase: Community Development Code Compliance Vehicle	Existing	Community Dev	General	9,000	21,000
1	Hale Center North Restroom Replacement	New	Parks & Recreation	General	-	80,000
5	Lightning Detection System Replacement	Existing	Parks & Recreation	General	-	-
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	-	-
2	Patricia Corridor Enhancements	Existing	Econ & Hsg Dev	General	76,000	84,000
1	Pickleball Courts	New	Parks & Recreation	General	-	-
6	SCBA Air Pack Replacements	Existing	Fire	General	-	370,000
1	Sindoon/Rotary Stage	New	Parks & Recreation	General	-	130,000
2	SR 580 Mast Arm Repainting	Existing	PW- Streets	General	-	-
2	Stirling Park Driving Range Lights	New	Parks & Recreation	General	-	-
2	Study and Enhance Street Lighting	New	PW- Streets	General	-	Future Year Impact
5	Thermal Imaging Cameras	New	Fire	General	-	20,000
4	Weybridge Woods Bridge Removal	Existing	PW- Facilities	General		-
GENERAL FUND TOTAL					548,000	1,016,000
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	Impact	200,000	-
2	Pedestrian Safety Improvements - Alt 19	Existing	PW-Engineering	Impact	140,000	-
IMPACT FEE FUND TOTAL					340,000	-
2	Jay Walk	New	PW- Engineering	Public Art	-	-
PUBLIC ART FUND TOTAL					-	-
6	ERP Onsite Training for Phases 1-4	New	IT Services	Building	-	-
4	Fleet Purchase: Community Development/Building Division Vehicle	New	Community Dev	Building	-	30,000
BUILDING FUND TOTAL					-	30,000
2	Alt 19 Downtown Street Print Enhancement	New	Econ & Hsg Dev	CGT		35,000
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	-	55,000
2	Pavement Management Program	Existing	PW- Streets	CGT	-	310,000
COUNTY GAS TAX TOTAL					-	400,000
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	-	75,000
4	Citywide Parking Lot Resurfacing	Existing	PW-Engineering	Penny	-	-
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	-	-
1	Dog Park	Existing	Parks & Recreation	Penny	-	-
1	Downtown Parking Structure	Existing	Econ & Hsg Dev	Penny	-	-
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	Penny	3,632,367	-
2	Jerry Lake Parking Lot Renovation	Existing	Parks & Recreation	Penny	-	-
1	Highlander Pool Refurbishment	New	Parks & Recreation	Penny	-	100,000
5	New City Hall	Existing	City Manager	Penny	-	11,645,000
1	Parks Maintenance Facility	Existing	Parks & Recreation	Penny	-	1,324,600
2	Pavement Management Program	Existing	PW- Streets	Penny	-	690,000
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	-	150,000
3	Pram Shed Replacement	New	Parks & Recreation	Penny	-	350,000
1	Sindoon/Rotary Stage	New	Parks & Recreation	Penny	-	25,000
2	Skinner Boulevard Improvements	Existing	Econ & Hsg Dev	Penny	-	-
4	St Catherine Soil Roadway Stabilization	Existing	PW-Engineering	Penny	-	200,000
PENNY FUND TOTAL					3,632,367	14,559,600

FY 2021 - 2026 Capital Improvement Projects						
FY22	FY23	FY24	FY25	FY26	Six Year Planning Period	Type
40,000	-	-	-	-	40,000	CIP
15,000	80,000	-	-	-	135,000	CIP
-	-	-	-	-	65,000	CIP
-	-	-	25,000	-	50,000	CIP
-	35,000	-	-	-	35,000	CIP
-	-	-	-	-	9,000	CIP
-	-	-	-	-	17,000	CIP
-	-	25,000	-	-	25,000	CIP
20,000	-	-	-	-	20,000	CIP
-	-	-	-	-	8,000	CIP
-	-	-	-	-	-	CIP
500,000	-	-	-	-	500,000	CIP
-	-	-	-	-	270,000	CIP
-	210,000	-	-	-	210,000	CIP
30,000	-	-	-	25,000	80,000	CIP
-	-	-	-	-	16,500	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	100,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	5,500	CIP
-	-	-	-	-	193,000	CIP
100,000	-	-	-	-	100,000	CIP
-	-	-	-	-	30,000	CIP
-	-	-	-	-	80,000	CIP
-	35,000	-	-	-	35,000	CIP
-	75,000	75,000	75,000	75,000	300,000	CIP
50,000	50,000	50,000	-	-	310,000	CIP
-	-	400,000	-	-	400,000	CIP
-	-	-	-	-	370,000	CIP
-	-	-	-	-	130,000	CIP
-	110,000	-	-	-	110,000	CIP
-	180,000	-	-	-	180,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	20,000	CIP
-	-	-	-	10,000	10,000	CIP
755,000	775,000	550,000	100,000	110,000	3,854,000	
-	-	-	-	-	200,000	CIP
-	-	-	-	-	140,000	CIP
-	-	-	-	-	340,000	
15,000	-	-	-	-	15,000	CIP
15,000	-	-	-	-	15,000	
10,450	-	-	-	-	10,450	CIP
-	-	-	-	-	30,000	CIP
10,450	-	-	-	-	40,450	
-	-	-	-	-	35,000	CIP
-	-	-	-	-	55,000	CIP
310,000	290,000	270,000	250,000	-	1,430,000	CIP
310,000	290,000	270,000	250,000	-	1,520,000	
100,000	100,000	-	-	-	275,000	CIP
-	66,000	-	-	-	66,000	CIP
300,000	-	-	-	-	300,000	CIP
150,000	-	-	-	-	150,000	CIP
-	-	-	4,500,000	-	4,500,000	CIP
-	-	-	-	-	3,632,367	CIP
420,000	-	-	-	-	420,000	CIP
1,000,000	900,000	-	-	-	2,000,000	CIP
8,528,000	-	-	-	-	20,173,000	CIP
-	-	-	-	-	1,324,600	CIP
690,000	690,000	710,000	730,000	-	3,510,000	CIP
-	120,000	125,000	-	-	395,000	CIP
-	-	-	-	-	350,000	CIP
-	-	-	-	-	25,000	CIP
-	-	1,000,000	-	-	1,000,000	CIP
-	-	-	-	-	200,000	CIP
11,188,000	1,876,000	1,835,000	5,230,000	-	38,320,967	

FY 2021 - 2026 Capital Improvement Projects						
GOAL	Project	Project Status	Lead Dept	Fund	FY20 Carry-Forward Amount	FY21
2	Alt 19 Downtown Street Print Enhancement	New	Econ & Hsg Dev	CRA		35,000
2	Downtown East End Plan (DEEP)	Existing	Econ & Hsg Dev	CRA	-	35,000
1	Downtown Landscaping Project	Existing	Econ & Hsg Dev	CRA	-	40,000
1	Downtown Median Removal	Existing	Econ & Hsg Dev	CRA	-	-
1	Downtown Parking Structure	Existing	Econ & Hsg Dev	CRA	-	-
2	Downtown Pavers, Walkability & Enhancements	Existing	Econ & Hsg Dev	CRA	-	35,000
1	Downtown Wayfinding	Existing	Econ & Hsg Dev	CRA		16,500
1	East End Public Restrooms	Existing	Econ & Hsg Dev	CRA	-	-
1	Existing City Hall Adaptive Reuse	Existing	Econ & Hsg Dev	CRA	-	-
1	Golf Cart	New	conomic & Housing De	CRA	-	12,000
1	Highland Streetscape	New	Econ & Hsg Dev	CRA	-	-
1	Highland/Louden/Virginia Streetscape	Existing	Econ & Hsg Dev	CRA	-	150,000
1	John R. Lawrence Pioneer Park Enhancements & Improvements	Existing	Econ & Hsg Dev	CRA	140,000	360,000
1	Mast Arm Bass and Main	New	Econ & Hsg Dev	CRA	-	-
2	Skinner Boulevard Improvements	Existing	Econ & Hsg Dev	CRA	100,000	200,000
1	Skinner Boulevard, New York Ave Entry Way	Existing	Econ & Hsg Dev	CRA	-	-
1	Underground Utilities on Douglas Avenue South	Existing	Econ & Hsg Dev	CRA	-	-
CRA FUND TOTAL					240,000	883,500
2	Citywide Exterior Facilities Painting	Existing	PW- Facilities	Solid Waste	-	7,000
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	-	-
4	Citywide Roof Replacements - Solid Waste Admin	Existing	PW- Facilities	Solid Waste	-	30,000
4	Fleet Replacements- SW	Existing	PW- Fleet	Solid Waste		318,200
SOLID WASTE FUND TOTAL					-	355,200
5	Collection Compact Excavator	New	PW- Water/WW	Water/WW	-	24,200
4	Curlew Reclaimed Tank Repainting & Rehabilitation	Existing	PW- Water/WW	Water/WW	-	150,000
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	150,000	500,000
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	900,000
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	600,000
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	-	1,650,000
4	Offsite Potable Water Storage Site Valve Replacement	New	PW- Water/WW	Water/WW	-	-
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	-	800,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replace	Existing	PW- Water/WW	Water/WW	-	325,000
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	-	-
4	Wastewater Lift stations Rehabilitation	New	PW- Water/WW	Water/WW	-	500,000
4	Water Plant Admin Building Hardening	Existing	PW- Water/WW	Water/WW	-	250,000
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	-	-
4	Water Treatment Plant Standby/ Emergency Generator Replace	New	PW- Water/WW	Water/WW	-	-
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	-	-
4	WTP Design-Build	Existing	PW- Water/WW	Water/WW	-	4,935,706
4	WW Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW		2,825,000
4	WWTP Chlorine Contact Basin Rehabilitation & Cover Project	New	PW- Water/WW	Water/WW	-	2,000,000
4	WWTP Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	-	1,500,000
4	WWTP Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	-	-
4	WWTP Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	500,000	-
4	WWTP SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	890,000	230,000
WATER/WW FUND TOTAL					1,540,000	17,189,906
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW-Engineering	Marina	-	-
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	-	-
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	-	-
MARINA FUND TOTAL					-	-
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	295,460	384,540
3	Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization	Existing	PW- Stormwater	Stormwater	983,514	-
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	-	100,000
3	Stormwater Master Plan BMP Implementation	New	PW-Engineering	Stormwater	-	500,000
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	-	250,000
3	Underdrain Repair & Replacement	Existing	PW- Stormwater	Stormwater	-	45,000
STORMWATER FUND TOTAL					1,278,974	1,279,540
2	Citywide Exterior Facilities Painting	Existing	PW- Facilities	Fleet	-	20,000
4	Fleet Replacements	Existing	PW- Fleet	Fleet	-	232,900
FLEET FUND TOTAL					-	252,900
4	Citywide HVAC Replacements - Facilities	Existing	PW- Facilities	Facilities	-	-
FACILITIES FUND TOTAL					-	-
6	Citywide Computer Replacements	Existing	IT Services	IT Services	-	-
5	Citywide Security Camera Recording Systems	New	IT Services	IT Services	-	-
6	ERP Onsite Training for Phases 1-4	New	IT Services	IT Services	-	-
5	ERP Phases 5 & 6 Hardware Devices	New	IT Services	IT Services	-	40,000
5	Fiber Cable Audit & Survey	New	IT Services	IT Services	-	-
5	Fiber Cable Installation for EOC	New	IT Services	IT Services	-	55,000
5	Network Infrastructure Upgrades	Existing	IT Services	IT Services	-	25,000
IT SERVICES FUND TOTAL					-	120,000
FY 2021 - FY 2026 CAPITAL IMPROVEMENTS PLAN TOTAL COST					$ 7,579,341	$ 36,086,646

FY 2021 - 2026 Capital Improvement Projects						
FY22	FY23	FY24	FY25	FY26	Six Year Planning Period	Type
-	-	-	-	-	35,000	CIP
25,000	-	-	-	-	60,000	CIP
-	-	-	-	-	40,000	CIP
15,000	-	-	-	-	15,000	CIP
-	-	-	2,500,000	-	2,500,000	CIP
250,000	350,000	-	300,000	-	935,000	CIP
-	-	-	-	-	16,500	CIP
-	150,000	-	-	-	150,000	CIP
-	-	150,000	150,000	-	300,000	CIP
-	-	-	-	-	12,000	CIP
-	-	-	-	400,000	400,000	CIP
150,000	-	-	-	-	300,000	CIP
-	-	-	-	-	500,000	CIP
-	-	-	300,000	300,000	600,000	CIP
-	200,000	4,600,000	-	-	5,100,000	CIP
-	-	-	150,000	-	150,000	CIP
200,000	-	-	-	-	200,000	CIP
640,000	700,000	4,750,000	3,400,000	700,000	11,313,500	
-	-	-	-	-	7,000	CIP
-	30,000	-	-	-	30,000	CIP
-	-	-	-	-	30,000	CIP
641,800	908,100	951,100	272,356		3,091,556	CIP
641,800	938,100	951,100	272,356	-	3,158,556	
-	-	-	-	-	24,200	CIP
-	-	-	-	-	150,000	CIP
-	-	-	-	-	650,000	CIP
-	-	-	-	-	900,000	CIP
-	-	-	-	-	600,000	CIP
-	-	-	-	-	1,650,000	CIP
75,000	-	-	-	-	75,000	CIP
800,000	800,000	800,000	800,000	800,000	4,800,000	CIP
-	-	-	-	-	325,000	CIP
-	50,000	-	-	-	50,000	CIP
500,000	500,000	500,000	500,000	500,000	3,000,000	CIP
-	-	-	-	-	250,000	CIP
360,000	360,000	180,000	-	-	900,000	CIP
-	-	-	750,000	-	750,000	CIP
-	200,000	-	-	-	200,000	CIP
-	-	-	-	-	4,935,706	CIP
-	-	-	-	-	2,825,000	CIP
-	-	-	-	-	2,000,000	CIP
-	-	-	-	-	1,500,000	CIP
-	150,000	1,500,000	-	-	1,650,000	CIP
-	-	-	-	-	500,000	CIP
-	-	-	-	-	1,120,000	CIP
1,735,000	2,060,000	2,980,000	2,050,000	1,300,000	28,854,906	
	44,000				44,000	CIP
-	-	635,000	-	-	635,000	CIP
-	-	-	-	400,000	400,000	CIP
-	44,000	635,000	-	400,000	1,079,000	
-	-	-	-	-	680,000	CIP
-	-	-	-	-	983,514	CIP
500,000	-	-	-	-	600,000	CIP
-	-	-	-	-	500,000	CIP
250,000	250,000	250,000	250,000	250,000	1,500,000	CIP
45,000	45,000	45,000	45,000	45,000	270,000	CIP
795,000	295,000	295,000	295,000	295,000	4,533,514	
-	-	-	-	-	20,000	CIP
263,300	622,900	1,164,100	956,000	1,309,300	4,548,500	CIP
263,300	622,900	1,164,100	956,000	1,309,300	4,568,500	
40,000	-	-	-	-	40,000	CIP
40,000	-	-	-	-	40,000	
125,500	145,500	145,500	145,500	146,000	708,000	CIP
125,000	-	-	-	-	125,000	CIP
17,050	-	-	-	-	17,050	CIP
-	-	-	-	-	40,000	CIP
50,000	-	-	-	-	50,000	CIP
-	-	-	-	-	55,000	CIP
50,000	-	-	-	-	75,000	CIP
367,550	145,500	145,500	145,500	146,000	1,070,050	
$ 16,761,100	$ 7,746,500	$ 13,575,700	$ 12,698,856	$ 4,260,300	$ 98,708,443	

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **ADA 15 Passenger Van**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Jocelyn Brodhead
Service Life:	10 years	**Project Status:**	New
Year Project Began:			

Project Description

All of the Parks and Recreation Department vans are 15 passenger with traditional bench seating. This project would have one van replaced with a more ADA compliant van with bus-style steps into the van, individual seats, and a high canopy to allow passengers to walk upright to their seat.

Project Justification

The current vans are adequate for transporting children without mobility issues. However, it is difficult for older adults or anyone with mobility issues to utilize the existing vans. Staff feel it is very important to have at least one vehicle that can better accommodate our participants. Please note, however, this would not accommodate wheelchairs. That request could be addressed in future years as additional vans are replaced.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000
Total	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 40,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

It is estimated this van is approximately $50,000, however, there would be trade-in value which can be used to pay for the enhancement.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Citywide Exterior Facilities Painting**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641803
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Project listing updated 2/18/20 so FS # 62 painting coincides with opening of EOC.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
City Hall	$ -	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000
Sta. #62 / Fire Admin	40,000	15,000	-	-	-	-	55,000
Hale Center	-	-	60,000	-	-	-	60,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet	20,000	-	-	-	-	-	20,000
Total	**$ 67,000**	**$ 15,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ 162,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 40,000	$ 15,000	$ 80,000	$ -	$ -	$ -	$ 135,000
Solid Waste Fund	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	**$ 67,000**	**$ 15,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ 162,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Citywide HVAC Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641801
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

If there has been a change from prior year please explain:

FY25- Fine Art Center 2nd Unit added $25,000; FY24- Fire Station #62 Dayroom Unit added $25,000; FY23- Solid Waste Unit increased by $10,000 and Fire Admin Unit advanced from FY24 and increased by $22,500; FY22- Public Services unit price reduced by $35,000.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Dunedin Golf Club	$ 65,000	$ -	$ -	$ -	$ -	$ -	$ 65,000
Historical Museum	8,000	-	-	-	-	-	8,000
Fine Arts Center	25,000	-	-	-	25,000	-	50,000
Fisher Concession	9,000	-	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	17,000	-	-	-	-	-	17,000
Public Services	-	40,000	-	-	-	-	40,000
Hale Center	-	20,000	-	-	-	-	20,000
Solid Waste	-	-	30,000	-	-	-	30,000
Fire Admin	-	-	35,000	-	-	-	35,000
FS #62 Dayroom	-	-	-	25,000	-	-	25,000
Total	**$ 124,000**	**$ 60,000**	**$ 65,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 299,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 124,000	$ 20,000	$ 35,000	$ 25,000	$ 25,000	$ -	$ 229,000
Solid Waste Fund	-	-	30,000	-	-	-	30,000
Facilities Fund	-	40,000	-	-	-	-	40,000
Total	**$ 124,000**	**$ 60,000**	**$ 65,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 299,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Citywide Multimodal Transportation Master Plan / Complete Streets**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Infrastructure	**Project Number:**	TBA
Department:	Community Development	**Project Manager:**	Joseph DiPasqua
Service Life:	N/A	**Project Status:**	New
Year Project Began:	FY 2021		

Project Description

The City of Dunedin Strive for 2035 Comprehensive Plan Transportation Element provides a goal that sums up the City's vision for transportation:
Goal 1- Provide a safe and efficient transportation system that serves and enhances the quality of life for its citizens by implementing the elements of the Complete Streets policy.
As a vehicle to implement the elements of the Complete Streets policy, Objective 1.4 of the Transportation Element specify that the City to- "Develop and implement a multimodal transportation plan in support of regional, local and area activities."
In addition to the goal and objective of the Comprehensive Plan, past corridor studies, the results of the City's citizen survey and the outcome of the last City Commission retreat solidifies the need and support for developing a citywide multimodal transportation master plan with the implementation of the Complete Streets policy framework.

Project Justification

City Commission direction from the January 2020 Strategic Planning Session and the City's Comprehensive Plan.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Citywide Roof Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	641802
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	20-30 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification

If there has been a change from prior year please explain:

In addition to the recommended replacements staff will be reviewing opportunities for installation of solar panels as well.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Community Center	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000
Hale Center	-	270,000	-	-	-	-	270,000
Solid Waste Admin	30,000	-	-	-	-	-	30,000
Library	-	-	210,000	-	-	-	210,000
Total	**$ 30,000**	**$ 770,000**	**$ 210,000**	**$ -**	**$ -**	**$ -**	**$ 1,010,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ 500,000	$ 210,000	$ -	$ -	$ -	$ 710,000
Solid Waste Fund	30,000	-	-	-	-	-	30,000
Prior Year Carryforward	-	270,000	-	-	-	-	270,000
Total	**$ 30,000**	**$ 770,000**	**$ 210,000**	**$ -**	**$ -**	**$ -**	**$ 1,010,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Court Resurfacing**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	429506
Department:	Parks & Recreation	**Project Manager:**	Chris Hoban
Service Life:	7 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

Project Justification

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY21 funds are to resurface the Fisher Tennis Courts; FY22 Community Center, MLK and Elizabeth Skinner basketball courts, FY26 Eagle Scout Park.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 25,000	$ 30,000	$ -	$ -	$ -	$ 25,000	$ 80,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 25,000	$ 30,000	$ -	$ -	$ -	$ 25,000	$ 80,000
Total	**$ 25,000**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ 25,000**	**$ 80,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

Cost based on similar project in FY 2020

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Downtown Wayfinding**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	181908
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

Additional Wayfinding signage on State Road 580 (waiting on DOT approval). As part of the overall Downtown Wayfinding Plan. $16,500 should come out of parking funds in the General Fund.

Project Justification

Wayfinding system will direct motorists to Downtown parking lots as well as major points of interests.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 33,000	$ -	$ -	$ -	$ -	$ -	$ 33,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 16,500	$ -	$ -	$ -	$ -	$ -	$ 16,500
CRA Fund	16,500	-	-	-	-	-	16,500
Total	**$ 33,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 33,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 33,000** **Date of Cost Estimate:** **9/1/2019**

Scope of Estimate:

Estimate obtained from Creative Signs Design Consultant.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Improvement	**Project Number:**	TBD
Department:	PW-Engineering	**Project Manager:**	TBD
Service Life:	TBD	**Project Status:**	New
Year Project Began:	N/A		

Project Description

The Dunedin Causeway is a Pinellas County roadway / facility, as such the City will have limited ability to influence this initiative. Some elements will be incorporated into the future bridge reconstruction project. The pedestrian components along the Trail Spur are coordinated through the Parks & Recreation Department by way of an existing MOU with Pinellas County. Staff to begin gathering information currently available on work already completed related to this initiative.

Project Justification

Provide safer cyclist and pedestrian crossing, and safer traffic control at Causeway intersection, and along the Causeway to improve walkability.

If there has been a change from prior year please explain:

This is a new initiative identified during the January 23, 2020 City Commission Strategic Planning Session.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **Unknown at this time.** **Date of Cost Estimate:** **N/A**

Scope of Estimate:

Unknown at this time.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Dunedin Public Library Playground**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	
Department:	Library	**Project Manager:**	Phyllis Gorshe / Lanie Sheets
Service Life:	12 years	**Project Status:**	New
Year Project Began:			

Project Description

The current Dunedin Public Library playground was installed in 2010 with funding from the Dunedin Friends of the Library, City of Dunedin General Fund, and numerous donors. A typical playground has a lifespan of 10-15 years. The Dunedin Friends of the Library and other stakeholder groups/donors would fundraise in order to fund all of the demo, removal, new playground equipment, installation and labor for the Library. Due to COVID 19 and financial concerns, the project may be postponed to another fiscal year. We will work with Parks and Recreation on the bids and recommendations of playground equipment. In addition, they will monitor the current structure for quality and safety.

Project Justification

This project will meet the EPIC goals 1 & 2. As the playground equipment is showing its age, it is imperative that we replace the structure for the safety and enjoyment of our library patrons.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 100,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Rep Services Inc. gave Parks and Recreation an estimate of existing equipment demolition, new equipment installation, freight, and new surfacing. It was determined that we would estimate $100,000 and adjust the equipment to meet the budget.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Electrical Distribution (Power Grid) Assessment**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	City Manager	**Project Manager:**	Lael Giebel
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The scope of this project is to hire a specialty consultant, in order to provide an independent assessment of the reliability, vulnerability, and resilience of the City's electrical distribution power grid infrastructure owned and operated by Duke Energy.

Project Justification

Weather, accidents, or aging equipment can cause localized or system wide failures. Technology and power distribution strategies will provide a more robust and resilient infrastructure in the future. The ability of a system to be resilient, will not only reduce the likelihood of outages, but will also will limit the scope and impact of outages when they do occur. Prolonged outages result in tangible economic losses to the business community, the inability for the City & Pinellas County Sheriff's Office to provide local governmental services including social services and relief efforts, and delays the return to normalcy post catastrophic event.

If there has been a change from prior year please explain:

Funding has been removed for this project.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **Date of Cost Estimate:**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Exhaust Fan**

Epic! Goal

6. The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention, and employee development and inclusion.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	Fire	**Project Manager:**	Chief Jeff Parks
Service Life:	10 years	**Project Status:**	New
Year Project Began:	2020		

Project Description

Replace a gas powered exhaust fan, that is over 10 years old, on Truck 60 with a battery powered exhaust fan.

Project Justification

Gas exhaust fans are being phased out of the fire service as the fumes that are exhausted from the fan motor are causing additional fumes to enter a structure that is being vented to eliminate the fumes. These fans are being replaced by high powered battery exhaust fans that can accomplish the same mission and eliminate the gas engines. The new fan is equipped with a water mister ring that can be used to rehab firefighters after they have exited a structure and are required to report to a rehab group for physical evaluation. The mister is beneficial on hot days and nights to allow the body's core to cool and prevent injuries.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 5,500	$ -	$ -	$ -	$ -	$ -	$ 5,500

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 5,500	$ -	$ -	$ -	$ -	$ -	$ 5,500
Total	**$ 5,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,500**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 5,500** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Estimate was from The Fire Store website on 2/19/2020. A local vendor is working on a price estimate that should be less expensive but was not available by the deadline below.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Fire Training Facility & Emergency Operations Center (EOC)**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Infrastructure	**Project Number:**	221801
Department:	Fire	**Project Manager:**	Chief Jeff Parks
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one story structure will be 5,620 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract. The project is expected to be completed on 12/09/2020.

Project Justification

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of $101,000 in FY 2018 to begin architectural design. The total projected cost is $4.3M.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of $195,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at $17,000 annually.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 4,025,367	$ -	$ -	$ -	$ -	$ -	$ 4,025,367

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
PY Carryforward- Penny	$ 3,632,367	$ -	$ -	$ -	$ -	$ -	$ 3,632,367
PY Carryforward- General	193,000	-	-	-	-	-	193,000
PY Carryforward- Impact	200,000	-	-	-	-	-	200,000
Total	**$ 4,025,367**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,025,367**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ -	$ 85,000

Cost Assumptions

Total Estimated Cost of Project:	**$4.3M**	**Date of Cost Estimate:**	**2/1/2020**

Scope of Estimate:

Based on costs from the architect, contractor, artwork estimate, fiber optic cable estimates for design and installation.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Fisher Tennis Court Lights**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Chris Hoban
Service Life:	25 years	**Project Status:**	New
Year Project Began:			

Project Description

The lights at Highlander and Fisher tennis courts were installed at the same time. The Highlander Court lights stopped working this year, unexpectedly, and needed to be replaced. Therefore, we are expecting the Fisher Courts will need to be replaced as well. The new lights are more energy efficient, prevent spillage, and can be programed remotely for better safety of the participants.

Project Justification

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Total	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 100,000** **Date of Cost Estimate:** **1/1/2020**

Scope of Estimate:

This cost estimate is based on the same scope of work that was just recently performed, in FY 2019, at the adjacent tennis courts.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Fleet Purchase: Community Development Code Compliance Vehicle**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Equipment	**Project Number:**	172002
Department:	Community Development	**Project Manager:**	Joseph DiPasqua
Service Life:	8 years	**Project Status:**	Existing
Year Project Began:	FY 2020		

Project Description

Purchase an electric or hybrid vehicle for the Code Compliance Inspector position that was reclassified from part-time to full-time in FY20. The initial equipment purchase is $30,000. The vehicle would be placed into the Fleet Program with associated costs of $3,750 annually toward future replacement and $300 for annual maintenance, for a total of $4,050 in annual operations and maintenance costs.

Project Justification

The Code Compliance Inspector will require a vehicle in order to fulfill the duties of the position.
The vehicle will be added to the Fleet Replacement Plan beginning in FY22.

If there has been a change from prior year please explain:

The department was approved to purchase a new golf cart in FY20 at a cost of $9,000. It was determined that a golf cart would not meet our needs so we chose not to make the purchase. Instead, we have asked Finance to carry forward the $9,000 budgeted in FY20 with an additional request of $21,000 in FY21 for a total request of $30,000.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 21,000	$ -	$ -	$ -	$ -	$ -	$ 21,000
Prior Year Carryforward	9,000	-	-	-	-	-	9,000
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ 4,050	$ 4,050	$ 4,050	$ 4,050	$ 4,050	$ 20,250

Cost Assumptions

Total Estimated Cost of Project: **$ 30,000** **Date of Cost Estimate:** **6/18/2020**

Scope of Estimate:

Estimate is based on prior purchase prices, subject to changes by Fleet Services.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Hale Center North Restroom Replacement**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Elaine Swinehart
Service Life:	30 years	**Project Status:**	New
Year Project Began:			

Project Description

Remove tile floor, sink/vanity, 3 toilets and partitions and popcorn ceiling in women's north restroom. Replace with 2 new commercial toilets, solid surface partitions for 2 toilets areas and grab bars in both toilet area Close off one pipe/toilet area. Retile floor, texture walls and paint. Add new solid surface vanity with 2 sinks & automatic shut off faucets. Motion sensored lighting. Remove tile floor, sink/vanity, 2 toilets, 2 urinals and partitions and popcorn ceiling in men's north restroom. Replace with 2 new commercial toilets, 2 waterless urinals, solid surface partitions for 2 toilets and partition for urinals and grab bars in both toilet areas. Retile floor, texture walls and paint. Add new solid surface vanity with 2 sinks and automatic shut off faucets. Motion-sensored lighting.

Project Justification

Both bathrooms are unsightly with rust and vanities that are coming apart and warping. Hale Center is a highly rented facility and these restrooms are unacceptable. Working on Quote from All Around Remodeling.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 80,000	$ -	$ -	$ -	$ -	$ -	$ 80,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 80,000	$ -	$ -	$ -	$ -	$ -	$ 80,000
Total	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 80,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Estimate is based on similar project at the Dunedin Library for $90,000. This project is much smaller in size, but has added cost of replacement toilets and sinks.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Lightning Detection System Replacement**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project provides for the replacement of the Lightning Detection System for the outdoor athletic complexes.

Project Justification

This safety item was installed in 2013 to inform the public when hazardous weather is in the areas and alerts them to take shelter.

If there has been a change from prior year please explain:

Cost adjusted relative to current rates. Proposed project to be completed in FY 2023.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000
Total	**$ -**	**$ -**	**$ 35,000**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 35,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Park Pavilion Replacement**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Infrastructure	**Project Number:**	461901
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Gazebo (1), Eagle Scout Park (1 shelter), Scotsdale Park (1 shelter), and Highlander Park (2 shelters).

Project Justification

These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately $40,000 per year. If these are not properly maintained, these revenues will decrease.

If there has been a change from prior year please explain:

Prices updated based on current rates.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 300,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 300,000
Total	**$ -**	**$ -**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 300,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Patricia Corridor Enhancements**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	181905
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:	2020		

Project Description

Planned improvements to the Patricia Avenue Corridor consisting of an entryway feature at SR 580 and Patricia Avenue along with artistic features and possible landscaping. Includes carryforward funds from 2019 $26,000 and $50,000 from FY 2020.

Project Justification

Planned enhancement to continue the revitalization of the Patricia Avenue corridor. Improvements will add vibrancy to Patricia Avenue and encourage private investment resulting in increased tax base and job creation.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 170,000	$ 50,000	$ 50,000	$ 50,000	$ -	$ -	$ 320,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 84,000	$ 50,000	$ 50,000	$ 50,000	$ -	$ -	$ 234,000
Prior Year Carryforward	76,000	-	-	-	-	-	76,000
Total	**$ 160,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ -**	**$ 310,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 310,000** **Date of Cost Estimate:** **2/20/2020**

Scope of Estimate:

Estimates being developed, but comparable entry way feature $100,000, Façade grants $50,000 and $20,000 for Art.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Pickleball Courts**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets
Service Life:	30 years	**Project Status:**	New
Year Project Began:			

Project Description

This project would construct 6 dedicated outdoor pickleball courts along with seating and lights for night play at Eagle Scout Park.

Project Justification

Pickleball is one of the fastest growing sports in the United States. Originally very popular with the senior population, its appeal has grown to all ages. Although we are able to offer indoor play at our community centers, the demand far exceeds what we are able to offer. Having outdoor courts will allow drop-in usage every day of the year along with opportunities for instruction and/or leagues.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000
Total	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ 400,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 400,000** **Date of Cost Estimate:** **2/18/2020**

Scope of Estimate:

Cost estimates were based on several municipal projects of similar size and scope within the last 3 years.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **SCBA Air Packs Replacements**

Epic! Goal

6. The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention, and employee development and inclusion.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	Fire	**Project Manager:**	Chief Jeff Parks
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The Fire Department's Self Contained Breathing Apparatus (SCBA) packs were purchased in 2008 at a cost of $182,279. This included 31 packs and 3 regulators for the ladder truck bucket. An additional 2 packs were purchased in 2010 at a cost of $4,093 per pack. SCBA bottles have a fixed 15-year lifespan and will need replacement in 2023.

Project Justification

Historically, air packs begin to see increased maintenance costs in the 9-11 year range. The manufacturer generally makes parts available for their products for 5-8 years after a new design (standard) is released. Therefore, our packs will be serviceable until 2022 at the latest. The vendors recommendation is to not get more than two standards behind the current one. Standards are usually released every 5 years. This fits with replacing our packs and bottles in 2020 at the earliest and no later than 2023. No operating impact is anticipated.

If there has been a change from prior year please explain:

The current need is as follows: G1 Air Packs (34), Threaded Cylinders 45 min (60), G1 RIT System (4), RIT Cylinders (4), Masks (60), Chest Strap (34), Adjustable Lumbar Pad (34), Quick-Fill Hose and Pouch (34), Lithium Ion Battery (17), 6 Bay Battery Charger (4), Thermal Imager (34). It is anticipated that the City will apply for a FEMA FIRE Act grant to assist with funding 90% of the cost.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 370,000	$ -	$ -	$ -	$ -	$ -	$ 370,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 370,000	$ -	$ -	$ -	$ -	$ -	$ 370,000
Total	**$ 370,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 370,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 370,000** **Date of Cost Estimate:**

Scope of Estimate:

Estimate is based on a cost estimate by our current supplier of SCBA equipment. A committee will be formed to evaluate other companies that offer similar products.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Sindoon / Rotary Stage**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	To be assigned
Department:	Parks & Recreation	**Project Manager:**	Vince Gizzi
Service Life:	25 years	**Project Status:**	New
Year Project Began:			

Project Description

This project would combine the current initiatives and funding for both the Rotary Pavilion replacement and the Sindoon Stage renovations at the Dunedin Community Center.

Project Justification

The former Rotary Pavilion had exceeded its useful live and had to be demolished. In addition, the awning on the Sindoon Stage facing the great lawn was also beyond repair and needed to be removed. Currently, two shade sails have been added to the Sindoon Stage to provide some shade cover. This project would combine the funding for the Sindoon Stage and Rotary Pavilion projects (both $50,000). In addition, the Rotary Clubs of Dunedin have raised $15,000 and are looking to obtain a grant for an additional $15,000 (total $30,000 contribution). Staff would ask the Rotary groups to direct their contribution to the Sindoon Stage project in exchange for naming rights.

If there has been a change from prior year please explain:

$50,000 Rotary Pavilion and $50,000 Sindoon Stage would be returned to fund balance and reappropriated in FY21 budget. Potential revenue from Rotary of $30,000. If not received, available funding would be reduced accordingly. In addition, $25,000 from FY 21 Athletic Fields Renovations has been reappropriated to this project.

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 130,000			$ -	$ -		$ 130,000
Penny Fund	25,000	-	-	-	-	-	25,000
Total	**$ 155,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 155,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 155,000** **Date of Cost Estimate:** 6/2020

Scope of Estimate:

Scope of project is still being determined and costs may vary.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **SR 580 Mast Arm Repainting**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	
Department:	PW-Streets	**Project Manager:**	Keith Fogarty
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles black between Pinehurst Road and Belcher Road. It is anticipated that these will be repainted in FY 2023. This project is estimated to cost approximately $110,000 in 2023.

Project Justification

If there has been a change from prior year please explain:

Costs were increased based on updated estimate.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 110,000	$ -	$ -	$ -	$ 110,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ 110,000	$ -	$ -	$ -	$ 110,000
Total	**$ -**	**$ -**	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ 110,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 110,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Stirling Park Driving Range Lights**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Chris Hoban
Service Life:	20 years	**Project Status:**	New
Year Project Began:			

Project Description

Dunedin Stirling Links Golf Course is currently being converted into a city park with the driving range and chip and putt areas remaining in operation. The current driving range provides minimal lighting for night operations. This would add adequate lighting to this area.

Project Justification

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000
Total	**$ -**	**$ -**	**$ 180,000**	**$ -**	**$ -**	**$ -**	**$ 180,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 180,000** **Date of Cost Estimate:** **2/27/2020**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Study and Enhance Street Lighting**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	TBD
Department:	PW-Streets	**Project Manager:**	TBD
Service Life:	TBD	**Project Status:**	New
Year Project Began:	N/A		

Project Description

Duke Energy has already agreed to enhance street lighting along Alt. 19 / Edgewater Drive (LED lighting) during FY20. In addition, specific lighting will be installed in FY20 for the proposed crosswalks at Florida Ave, Orangewood Dr, and Wilson St (Bayshore Blvd). Staff will continue to work with Duke to assess street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints. Some complaints are related to crime activity, while others are associated with pedestrian and vehicular safety. This would be a Citywide plan implemented over many years, depending upon funding availability.

Project Justification

Provide for improved safety and nighttime visibility by assessing street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints related to crime activity and pedestrian / vehicular mobility. This would be a Citywide plan to be implemented over many years, depending upon cost.

If there has been a change from prior year please explain:

This is a new initiative identified during the January 23, 2020 City Commission Strategic Planning Session.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **Unknown at this time.** **Date of Cost Estimate:** **N/A**

Scope of Estimate:

Unknown at this time.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Thermal Imaging Cameras**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	Fire	**Project Manager:**	Chief Jeff Parks
Service Life:	10 years	**Project Status:**	New
Year Project Began:			

Project Description

Each of our front line fire apparatus have thermal imaging cameras that allow firefighters to see victims and locate fires within structures. We currently have 6 cameras on our engines(3), ladder truck(2) and District Chief vehicle(1). This request is to purchase two cameras to replace the two oldest cameras.

Project Justification

The two oldest cameras were purchased in 2003 and are aging to the point that they need to be replaced. The technology in today's cameras far exceed what is in these cameras. For the safety of our firefighters and the potential victims they may save, I am requesting that these two cameras (for Engine 60 and Engine 62) be purchased. The cost estimate per camera is $9,190.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 20,000	$ -	$ -	$ -	$ -	$ -	$ 20,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 20,000	$ -	$ -	$ -	$ -	$ -	$ 20,000
Total	**$ 20,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 20,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Per Municipal Equipment Quote (02/13/2020) for a camera that is from the same manufacturer as we are currently using.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: **Weybridge Woods Bridge Removal**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Infrastructure	**Project Number:**	To be assigned
Department:		**Project Manager:**	Jorge Quintas, P.E.
Service Life:	N/A	**Project Status:**	Existing
Year Project Began:			

Project Description

Weybridge Woods Bridge is a wooden pedestrian bridge located across Curlew Creek, between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons.

Project Justification

City staff performed limited repairs to the decking and handrails, and have restricted access to only pedestrians. It appears these interim repairs have been successful for the time being, as staff has not received any recent complaints. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

If there has been a change from prior year please explain:

Funding request has been pushed out until FY26, as the interim repairs previously made by staff appear to be sufficient at this time.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ 10,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ 10,000	$ 10,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ 10,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: $10,000 **Date of Cost Estimate:** 2/2020

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: **Fire Training Facility & Emergency Operations Center (EOC)**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Infrastructure	**Project Number:**	221801
Department:	Fire	**Project Manager:**	Chief Jeff Parks
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one story structure will be 5,620 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract. The project is expected to be completed on 12/09/2020.

Project Justification

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of $101,000 in FY 2018 to begin architectural design. The total projected cost is $4.3M.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of $195,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at $17,000 annually.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 4,025,367	$ -	$ -	$ -	$ -	$ -	$ 4,025,367

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
PY Carryforward- Penny	$ 3,632,367	$ -	$ -	$ -	$ -	$ -	$ 3,632,367
PY Carryforward- General	193,000	-	-	-	-	-	193,000
PY Carryforward- Impact	200,000	-	-	-	-	-	200,000
Total	**$ 4,025,367**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,025,367**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ -	$ 85,000

Cost Assumptions

Total Estimated Cost of Project: **$4.3M** **Date of Cost Estimate:**

Scope of Estimate:

Based on costs from the architect, contractor, artwork estimate, fiber optic cable estimates for design and installation.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: **Pedestrian Safety Improvements - Alt 19**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Equipment	**Project Number:**	631803
Department:	PW-Engineering	**Project Manager:**	Jeremy Shaw
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Installation of pedestrian crosswalks with flashing beacons at various locations along Alt 19. There is a planned upgrade to the existing crossing at the intersection of Edgewater Drive and Main Street in FY21, other crossing are anticipated. The City will work with FDOT to provide Flashing beacons. Installation requires FDOT approval via a MOA and permit. The City is responsible for all construction costs.

Project Justification

The City has established a citizen advisory committee for recommendations on improvements to public access to Parks and general public safety access within he City. The committee and private business have made requests for more pedestrian crossings of Alt 19 within the City boundaries. This project provides the funding for planned crossings.

If there has been a change from prior year please explain:

Previously crossings along Alt 19 were budgeted individually by specific location. The location may change during final design. The decision is to have a more generic CIP that provides for funding of crossings along Alt 19 as they are identified. Therefore the CIP Project Name is changed to reflect "Alt 19". FY 20 funding that remains in the budget for the Alt 19 at Main Street is being moved to this CIP and any remaining funds will be carried forward into FY21.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 140,000	$ -	$ -	$ -	$ -	$ -	$ 140,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Impact Fee Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Prior Year Carryforward	140,000	-	-	-	-	-	140,000
Total	**$ 140,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 140,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Impact Fee Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 140,000** **Date of Cost Estimate:** **3/27/2020**

Scope of Estimate:

DUNEDIN
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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PUBLIC ART FUND

Project Name: **Jay Walk**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	PW-Engineering	**Project Manager:**	Traffic Engineer
Service Life:	5-8 years	**Project Status:**	New
Year Project Began:	2021		

Project Description

Construction of an offline, decorative crosswalk in the vicinity of TD Ballpark. Work to be coordinated between the Department of Public Works & Utilities and the Arts and Culture Committee. Work to be performed in accordance with the City of Dunedin Artistic Crosswalk Guidelines and applicable State standards such as the manual of Uniform Traffic Control Devices Interpretations and those of the Federal Highway Administration if accomplished in public right-of-way. Possible locations include the walkway from the intersection of Beltrees/Douglas to the stadium entrance and the accessible route from the Uber/Lyft drop-off to the stadium parking lot. Work to be coordinated with the Toronto Blue Jays including any branded team images.

Project Justification

Commissioner request for consideration from Strategic Planning Session of Jan. 23. 2020. (Deferred to FY 2022).

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs		$ 15,000	$ -	$ -	$ -	$ -	$ 15,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Public Art Fund	$ -	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000
Total	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Public Art Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 15,000** **Date of Cost Estimate:** **2/11/2020**

Scope of Estimate:

Since no location has been determined, the length and width of the proposed Jay Walk is unknown. Cost estimate assumes no curb-cuts, ramps or placement of new concrete or asphalt. Scope is predicated on the use of an existing sidewalk or pavement outside the public right-of-way. Fund is to defray artist design services, field application of the approved surface treatment and any advanced prep work.

DUNEDIN
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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

BUILDING FUND

Project Name: **ERP Onsite Training for Phases 1-4**

Epic! Goal

6. The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention, and employee development and inclusion.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	20 years	**Project Status:**	New
Year Project Began:	FY 2018		

Project Description

Purchase additional employee training on using the Tyler ERP solution for Phases 1 through 4. This training will be provided onsite by Tyler Technology training consultants.

Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code compliance, building inspections, inventory and citizen self-service solution. Ongoing training and developing of our employees is critical to the future success of utilizing the ERP to provide service to the public. For employees to be efficient, productive and adaptable, new skills are required, such as: critical thinking and problem solving; communication; collaboration; creativity and innovation. Our employees are our biggest asset since they get the required work done so the City can meet its Epic Goals and business objectives. Effective training can provide our employees with essential next-generation skills while bringing with it a host of business benefits, such as: support succession planning; increase employee value; enhance operational efficiencies; and to exceed industry standards. It will be in the City's best interest to provide additional employee training on the usage of the ERP system to insure it is being managed and utilized as a convenience to our citizens and the general public.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 27,500	$ -	$ -	$ -	$ -	$ 27,500

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ 17,050	$ -	$ -	$ -	$ -	$ 17,050
Building Fund	-	10,450	-	-	-	-	10,450
Total	**$ -**	**$ 27,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 27,500**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 27,500** **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

BUILDING FUND

Project Name: **Fleet Purchase: Community Development/Building Division Vehicle**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	Community Development	**Project Manager:**	Greg Rice
Service Life:	8 years	**Project Status:**	New
Year Project Began:	FY 2021		

Project Description

Purchase an electric or hybrid vehicle for the Building Division. The initial equipment purchase is $30,000. The vehicle would be placed into the Fleet Program with associated costs of $3,750 annually toward future replacement and $300 for annual maintenance, for a total of $4,050 in annual operations and maintenance costs.

Project Justification

Building Division administrative staff, especially the Deputy Building Official, often require a vehicle in order to fulfill their duties. This vehicle would be available to staff that are not otherwise assigned a vehicle for daily inspections.
The vehicle will be added to the Fleet Replacement Plan beginning in FY22.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Building Fund	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000
Total	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Building Fund	$ -	$ 4,050	$ 4,050	$ 4,050	$ 4,050	$ 4,050	$ 20,250

Cost Assumptions

Total Estimated Cost of Project: **$ 30,000** **Date of Cost Estimate:** **6/18/2020**

Scope of Estimate:

Estimate is based on prior purchase prices, subject to changes by Fleet Services.

DUNEDIN
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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: **ALT 19 Downtown Street Print Enhancement**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Engineering
Service Life:	10 years	**Project Status:**	New
Year Project Began:	2021		

Project Description

Refurbish decorative street print features and crosswalks on Alt 19 from Main Street and Alt 19 to Skinner Blvd and Alt 19 in conjunction with FDOT paving.

Project Justification

Street print features add to the ambience of Downtown as well as providing a visual element to pedestrians and vehicles.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 70,000	$ -	$ -	$ -	$ -	$ -	$ 70,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 35,000	$ -	$ -	$ -	$ -	$ -	$ 35,000
CGT Fund	35,000	-	-	-	-	-	35,000
Total	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund		$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 70,000** **Date of Cost Estimate:** 4/2020

Scope of Estimate:

Not quantified at this time.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: **City's Sidewalk Inspection & Maintenance Program**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	630003
Department:	PW-Streets	**Project Manager:**	Keith Fogarty
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

To secure funding and enhance the existing sidewalk inspection and maintenance program.

Project Justification

The City of Dunedin is covered by approximately 35 miles of sidewalks. Dunedin sidewalks provide a safe walking area for pedestrians and provide access throughout the City to schools, businesses, government offices and recreation areas. If maintenance to sidewalks is neglected, sidewalks would degrade and become severely damaged over time by the effects of weather, tree root expansion, and use, resulting in uneven or broken concrete that would inhibit pedestrian access or cause injuries. Therefore, a sidewalk inspection and repair program is essential to minimize the risks of trips and falls of pedestrians, ensure Americans with Disabilities Act (ADA) compliance, and promote walkability. Historically, the City's Sidewalk Maintenance Program has been funded by the County Gas Tax. In recent years, it has been challenging for City staff to maintain a proactive and consistent program of inspection and maintenance of the City's sidewalks due to staffing, as well as the time intensive methods used to replace or "grind down" sidewalks in need of repair or replacement.

If there has been a change from prior year please explain:

To enhance the City's current program, Staff is researching additional funding sources through grants, as well as exploring more effective and cost efficient methods of inspecting and maintaining the City's sidewalks. Staff is also researching best practices used by neighboring cities and the County to reduce the need for additional staffing and prioritize sidewalk inspections and repair through the use of an outside contractor that is willing to work within the City's budget.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Contractual Services	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
Other Costs	15,000	-	-	-	-	-	15,000
Total	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CGT Fund	$ 55,000	$ -	$ -	$ -	$ -	$ -	$ 55,000
Total	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CGT Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 55,000** **Date of Cost Estimate:** 5/2020

Scope of Estimate:

DUNEDIN
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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: **Pavement Management Program**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Replacement	**Project Number:**	631801
Department:	PW-Streets	**Project Manager:**	Bruce Wirth, PE
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick roads, at a minimum of $75,000 per year, which are deducted from the overall annual paving budget.

If there has been a change from prior year please explain:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, based on history, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 1,000,000	$ 1,000,000	$ 980,000	$ 980,000	$ 980,000	$ -	$ 4,940,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CGT Fund	$ 310,000	$ 310,000	$ 290,000	$ 270,000	$ 250,000	$ -	$ 1,430,000
Penny Fund	690,000	690,000	690,000	710,000	730,000	-	3,510,000
Total	**$ 1,000,000**	**$ 1,000,000**	**$ 980,000**	**$ 980,000**	**$ 980,000**	**$ -**	**$ 4,940,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CGT Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 1,000,000** **Date of Cost Estimate:** **2/14/2020**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Athletic Field Renovation**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	469502
Department:	Parks & Recreation	**Project Manager:**	Pete Wells
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:	2020		

Project Description

The current athletic field inventory includes 13 athletic fields including 7 ball fields and 4 regulation soccer fields, and two multi-purpose fields. Renovation includes stripping the field, rototilling, laser grading , soil treatments, refurbishment of clay infields, and complete sod replacement.

Project Justification

Athletic fields must maintain even playing surfaces for safety reasons. Throughout time and usage athletic fields will require complete refurbishments to fix any uneven surfaces, drainage issues, soil compaction, etc. This schedule is on an approximately 15 year cycle. FY21 would involve renovations to Field 2 at the Jerry Lake Soccer Complex.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 75,000	$ 100,000	$ 100,000	$ -	$ -	$ -	$ 275,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 75,000	$ 100,000	$ 100,000	$ -	$ -	$ -	$ 275,000
Total	**$ 75,000**	**$ 100,000**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ 275,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: $275,000 **Date of Cost Estimate:** 4/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Citywide Parking Lot Resurfacing**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641904
Department:	PW-Engineering	**Project Manager:**	Jeremy Shaw / Phyllis Gorshe / Lanie Sheets
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification

If there has been a change from prior year please explain:

Costs updated for current prices.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 110,000	$ -	$ -	$ -	$ 110,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ 66,000	$ -	$ -	$ -	$ 66,000
Marina Fund	-	-	44,000	-	-	-	44,000
Total	**$ -**	**$ -**	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ 110,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project:	**$ 110,000**	**Date of Cost Estimate:**	**2/14/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Community Center Parking Lot**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	421801
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets / Jeremy Shaw
Service Life:	TBD	**Project Status:**	Existing
Year Project Began:	2018		

Project Description

In FY 2018 and FY 2019, funds were budgeted to replace the section of loose fill gravel in the Dunedin Community Center parking lot with pervious concrete. There is also a need for increased capacity. This project would provide funds in FY 2020 for the design of the replacement of the gravel and also to increase parking capacity. Funds will then be budgeted in FY 2022 for construction.

Project Justification

There is a current issue with the loose gravel causing uneven surfaces for walking and the need for regular maintenance to avoid safety issues. In addition, there has been an increasing problem with not enough parking. The programming capacity of the building is greater than can be accommodated with the current parking lot. In the meantime, overflow parking has been permanently established in the grass lot west of the Fine Arts Center. To ensure best use of funds, it was decided to delay the gravel replacement and to have a complete design to resolve both issues.

If there has been a change from prior year please explain:

FY 2020 Design
FY 2022 Construction (scope and cost to be updated after design completion)

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000
Total	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 300,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Design work has just started to cost estimates are unknown.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Dog Park**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	461801
Department:	Parks & Recreation	**Project Manager:**	Vince Gizzi
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:	2018		

Project Description

This project would construct a dog park at a site to be determined. Elements may include (depending on the site selected), fencing, shade, landscaping, water stations, parking improvements, etc.

Project Justification

The Parks & Recreation Department completed a Strategic Plan in 2015. One of the major deficiencies identified was the need for a new or additional dog park. Happy Tails dog park sat at the edge of a retention pond and was under water large portions of the year. In 2019, it was closed due to the Blue Jays complex expansion. Although the City was able to partner with Achieva Credit Union to expand their dog park, the goal is still to have a dog park on city-owned property. The projected cost is for development only and does not include land acquisition if necessary.

If there has been a change from prior year please explain:

These funds were originally budgeted in FY 2018 and carried-forward to FY 2019, and are now being reprogrammed into FY 2022 as a site has still not been identified.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
Total	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 150,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Costs may change contingent upon the site selected.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Downtown Parking Structure**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	112001
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Project to entail construction of a proposed downtown parking structure at sometime in the future.

Project Justification

Provide additional Downtown parking.

If there has been a change from prior year please explain:

Downtown Parking Structure estimated total project costs = $7.0M with estimated $7.0M in financing; $4.5M from Penny Fund and $2.5M from CRA.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ 7,000,000	$ -	$ 7,000,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000
Penny Fund	-	-	-	-	4,500,000	-	4,500,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,000,000**	**$ -**	**$ 7,000,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project:	**$ 7,000,000**	**Date of Cost Estimate:**	**11/1/2019**

Scope of Estimate:

Estimate obtained from Harvard Jolly.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Fire Training Facility & Emergency Operations Center (EOC)**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Infrastructure	**Project Number:**	221801
Department:	Fire	**Project Manager:**	Chief Jeff Parks
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one story structure will be 5,620 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract. The project is expected to be completed on 12/09/2020.

Project Justification

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of $101,000 in FY 2018 to begin architectural design. The total projected cost is $4.3M.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of $195,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at $17,000 annually.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 4,025,367	$ -	$ -	$ -	$ -	$ -	$ 4,025,367

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
PY Carryforward- Penny	$ 3,632,367	$ -	$ -	$ -	$ -	$ -	$ 3,632,367
PY Carryforward- General	193,000	-	-	-	-	-	193,000
PY Carryforward- Impact	200,000	-	-	-	-	-	200,000
Total	**$ 4,025,367**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,025,367**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ -	$ 85,000

Cost Assumptions

Total Estimated Cost of Project: **$4.3M** **Date of Cost Estimate:** 3/2020

Scope of Estimate:

Based on costs from the architect, contractor, artwork estimate, fiber optic cable estimates for design and installation.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Jerry Lake Parking Lot Renovation**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets / Engineering
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project is for reconstruction of the asphalt parking lot at the Jerry Lake Recreation Complex. The previous scope included just a milling and asphalt overlay, replacement of necessary wheel stops and addition of ribbon curb where needed. Engineering has determined that it will need a complete replacement including the base materials.

Project Justification

The current parking lot is seeing significant wear and pot holes are forming.

If there has been a change from prior year please explain:

Increased to include full replacement including the base per Engineering.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 420,000	$ -	$ -	$ -	$ -	$ 420,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ 420,000	$ -	$ -	$ -	$ -	$ 420,000
Total	**$ -**	**$ 420,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 420,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 420,000** **Date of Cost Estimate:** **2/20/2020**

Scope of Estimate:

Basic estimate from Russell and Bruce in Engineering.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Highlander Pool Refurbishment**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	To be Assigned
Department:	Parks & Recreation	**Project Manager:**	Vince Gizzi / Alicia Castricone
Service Life:	5-10 years	**Project Status:**	New
Year Project Began:			

Project Description

This project includes efforts to extend the useful life of the existing aquatic facilities (including both pools, sprayground and bathhouse) for an additional 5-10 years. A current evaluation report will provide the following.
Stage 1:
1. Review and evaluate the structure of the aquatic body – this will not include destructive testing and will include only a visual observation and a review with the operations team.
2. Review and evaluate the finishes at each aquatic feature
3. Review and evaluate the mechanical equipment serving each aquatic feature
a. Pumps, Filters, Strainers, Chemical Controllers, Heaters, Pipes, Fittings, Valves and the other mechanical items related to the water quality of the system.
We will prepare a report based on the above observation information as part of stage 1.
Stage 2:
4. Create a recommendations report with initial budgets for upgrades. Upgrades will be based on a tiered classification system
a. Code Related – Must Do
b. Equipment Failure Related – Must Do by a certain date
c. Recommendations to extend the facilities useful life – not required but recommended

Project Justification

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 100,000	$ 1,000,000	$ 900,000	$ -	$ -	$ -	$ 2,000,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 100,000	$ 1,000,000	$ 900,000	$ -	$ -	$ -	$ 2,000,000
Total	**$ 100,000**	**$ 1,000,000**	**$ 900,000**	**$ -**	**$ -**	**$ -**	**$ 2,000,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 2,000,000** **Date of Cost Estimate:** 7/2020

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **New City Hall**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Infrastructure	**Project Number:**	111801
Department:	City Manager	**Project Manager:**	Jorge Quintas
Service Life:	75-100 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

Design and construction of a new 39,000 sq. ft. consolidated City Hall with surface parking lot and stormwater requirements being met on the adjacent 500 Wood Street lot. The new City Hall consolidates the existing City Hall (542 Main St.) and former Technical Services (737 Louden Ave.), and the Municipal Services Buildings (750 Milwaukee Ave.) operations into one centralized facility.

Project Justification

City Hall, MSB & TSB have reached the end of their useful life and code-compliant renovations are cost prohibitive. MSB & TSB have been demolished at a cost of approximately $130,000 and converted into a surface parking lot pending construction of the new City Hall. A decision on the disposition of the current City Hall has not been made. It is expected that consolidation of government operations will bring operational efficiencies and cost-effectiveness in the delivery of service to the community.

If there has been a change from prior year please explain:

Phase 1 design services for site selection and space programming have been completed. Demolition of MSB/TSB is done and additional parking has been created. New scope has been added to the project to underground overhead utilities on Virginia Street and Louden Avenue with Duke Energy and the private telecommunications suppliers. That is estimated to cost $600,000. The building size has increased from 37,500 sq. ft. to approximately 39,000 sq. ft. to accommodate programming needs and a through lobby from Louden to Milwaukee. The cost of City Hall construction includes $500,000 for cast stone & window glazing upgrades per the selected Wave 2.0 design.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 11,645,000	$ 8,528,000	$ -	$ -	$ -	$ -	$ 20,173,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 11,645,000	$ 8,528,000	$ -	$ -	$ -	$ -	$ 20,173,000
Total	**$ 11,645,000**	**$ 8,528,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 20,173,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ 126,360	$ 210,600	$ 210,600	$ 210,600	$ 210,600	$ 968,760

Cost Assumptions

Total Estimated Cost of Project: **$ 21,673,000** **Date of Cost Estimate:** **4/20/2020 SD Package**

Scope of Estimate:

$16.100 million City Hall Construction (excluding surface lot and relocation expenses)
$ 0.774 million Solar Power on City Hall Roof (reduced from $2.5 million due to relocation of arrays from garage to roof of City Hall)
$ 1.900 million Fees & Soft Costs (most to occur in FY 20 see deduct below)
$ 1.200 million Furniture, Fixtures and Equipment
$ 0.510 million Construction Contingency
$ 0.600 million Undergrounding of Utilities (Duke Energy Estimate on new scope)
$ 0.501 million Audio/Visual Equipment
$ 0.088 million Public Art Ordinance Fee
$ 1.000 million Surface Parking Lot
$22.673 million Total Project as Described Above
($ 1.5 million Deduct for FY 2020 Design Expenditures)
$21.173 million Total for FY 21 and FY 22 (approximately 55% of construction in FY 21 & 45% in FY 22)
($1.0 million- Deduct sale of Gateway Property)
$20,173 million net cost
*****Construction estimated to occur from February, 2021 to April, 2022

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Parks Maintenance Facility**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	461907
Department:	Parks & Recreation	**Project Manager:**	Vince Gizzi / Pete Wells
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project will replace the existing Parks operations facility located at 1241 San Christopher Drive. The existing facility is approximately 18,700 sq. ft. and the site also houses several sheds for storage. The facility was originally constructed in 1976, was remodeled in 1993 and expanded in 1998. The new facility will be a renovation of the existing building at the Englebert Complex.

Project Justification

The facility is not in compliance with current Florida Building Codes and does not meet current wind load requirements due to the age of the structure. Operating impacts cannot be calculated until final design is complete. The new facility will renovate the Englebert Complex currently used by the Toronto Blue Jays upon completion of their new facilities.

If there has been a change from prior year please explain:

This project is currently budgeted in FY 2021. Construction is not expected to begin until FY22 and funds will need to be carried forward.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 1,324,600	$ -	$ -	$ -	$ -	$ -	$ 1,324,600

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 1,324,600	$ -	$ -	$ -	$ -	$ -	$ 1,324,600
Total	**$ 1,324,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,324,600**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 1,400,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Staff is currently obtaining three formal cost estimates.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Pavement Management Program**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Replacement	**Project Number:**	631801
Department:	PW-Streets	**Project Manager:**	Bruce Wirth, PE
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick roads, at a minimum of $75,000 per year, which are deducted from the overall annual paving budget.

If there has been a change from prior year please explain:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 1,000,000	$ 1,000,000	$ 980,000	$ 980,000	$ 980,000	$ -	$ 4,940,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CGT Fund	$ 310,000	$ 310,000	$ 290,000	$ 270,000	$ 250,000	$ -	$ 1,430,000
Penny Fund	690,000	690,000	690,000	710,000	730,000	-	3,510,000
Total	**$ 1,000,000**	**$ 1,000,000**	**$ 980,000**	**$ 980,000**	**$ 980,000**	**$ -**	**$ 4,940,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CGT Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project:	**$ 1,000,000**	**Date of Cost Estimate:**	**2/14/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Playground Equipment Replacement**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Replacement	**Project Number:**	469301
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years; this requires replacement of one or two playgrounds annually. FY 2021 would install replacement equipment at Edgewater Park Swing and 2-5 unit.

Project Justification

Most of the current equipment at Amberlea Park has already needed to be removed as it was beyond repair. The swing sets at Edgewater are the same age as Amberlea which needed removal and will also need to be removed soon. The 2-5 unit at Edgewater also needs replacement.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 150,000	$ -	$ 120,000	$ 125,000	$ -	$ -	$ 395,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 150,000	$ -	$ 120,000	$ 125,000	$ -	$ -	$ 395,000
Total	**$ 150,000**	**$ -**	**$ 120,000**	**$ 125,000**	**$ -**	**$ -**	**$ 395,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: $395,000 **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Pram Shed Replacement**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets
Service Life:	40 years	**Project Status:**	New
Year Project Began:			

Project Description

This project would construct a replacement storage facility for the pram shed located on the west wall of the Marina. This building currently provides storage of sailboats and other equipment for all of our sailing programs (Windlasses, Dunedin Youth Sailing, lessons and summer camps). It is also the only maintenance storage for the Marina operations. The new structure would be the same size building (30' x 40') with break away walls to meet the building codes.

Project Justification

According to the Pinellas County Property Appraiser website, the current structure was built in 1940 and has outlived its useful life. The current structure has extensive damage including deteriorating floors, walls, and roofing. The repairs needed would exceed 50% of the value of the structure and therefore the entire building needs to be brought into current codes. Therefore a new structure is necessary to meet current build requirements including break-away walls for the velocity zone.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 350,000	$ -	$ -	$ -	$ -	$ -	$ 350,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 350,000	$ -	$ -	$ -	$ -	$ -	$ 350,000
Total	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 350,000** **Date of Cost Estimate:** **2/18/2020**

Scope of Estimate:

Cost estimate is based on a similar project recently completed at the residential complex to the south including design, construction and contingency costs.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Sindoon / Rotary Stage**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	To be assigned
Department:	Parks & Recreation	**Project Manager:**	Vince Gizzi
Service Life:	25 years	**Project Status:**	New
Year Project Began:			

Project Description

This project would combine the current initiatives and funding for both the Rotary Pavilion replacement and the Sindoon Stage renovations at the Dunedin Community Center.

Project Justification

The former Rotary Pavilion had exceeded its useful live and had to be demolished. In addition, the awning on the Sindoon Stage facing the great lawn was also beyond repair and needed to be removed. Currently, two shade sails have been added to the Sindoon Stage to provide some shade cover. This project would combine the funding for the Sindoon Stage and Rotary Pavilion projects (both $50,000). In addition, the Rotary Clubs of Dunedin have raised $15,000 and are looking to obtain a grant for an additional $15,000 (total $30,000 contribution). Staff would ask the Rotary groups to direct their contribution to the Sindoon Stage project in exchange for naming rights.

If there has been a change from prior year please explain:

$50,000 Rotary Pavilion and $50,000 Sindoon Stage would be returned to fund balance and reappropriated in FY21 budget. Potential revenue from Rotary of $30,000. If not received, available funding would be reduced accordingly. In addition, $25,000 from FY 21 Athletic Fields Renovations has been reappropriated to this project.

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 130,000			$ -	$ -		$ 130,000
Penny Fund	25,000	-	-	-	-	-	25,000
Total	**$ 155,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 155,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 155,000** **Date of Cost Estimate:** 4/2020

Scope of Estimate:

Scope of project is still being determined and costs may vary

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Skinner Boulevard Improvements**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	171801
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

Skinner Blvd Complete Streets Project - RFQ to go out for design in FY2020. In FY2023 this will go out to bid for Complete Streets. The City has anticipates receiving a $1,000,000 grant in FY24 to help cover the costs of this project.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Design and construction costs have been estimated for FY 2020.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 300,000	$ -	$ -	$ 5,600,000	$ -	$ -	$ 5,900,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 200,000	$ -	$ 200,000	$ 4,600,000	$ -	$ -	$ 5,000,000
Penny Fund	-	-	-	1,000,000	-	-	1,000,000
Prior Year Carryforward	100,000	-	-	-	-	-	100,000
Total	**$ 300,000**	**$ -**	**$ 200,000**	**$ 5,600,000**	**$ -**	**$ -**	**$ 6,100,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000

Cost Assumptions

Total Estimated Cost of Project: **$ 6,100,000** **Date of Cost Estimate:** **12/1/2019**

Scope of Estimate:

Estimate provided by George F. Young.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **St. Catherine Soil Roadway Stabilization**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	632001
Department:	Select Department	**Project Manager:**	Bruce Wirth, PE
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

A consultant was hired for further geotechnical testing and design in FY19. Options included total excavation, geoweb reinforcement or injection grouting. FY20 funds are for construction.

Project Justification

It has been discovered there are substantial amounts of clay and organics causing the observed depression in the roadway. A corrective action is required to rehabilitate the roadway and prevent future degradation.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
Total	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: $200,000 **Date of Cost Estimate:** 4/2020

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **ALT 19 Downtown Street Print Enhancement**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Engineering
Service Life:	10 years	**Project Status:**	New
Year Project Began:	2021		

Project Description

Refurbish decorative street print features and crosswalks on Alt 19 from Main Street and Alt 19 to Skinner Blvd and Alt 19 in conjunction with FDOT paving.

Project Justification

Street print features add to the ambience of Downtown as well as providing a visual element to pedestrians and vehicles.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 70,000	$ -	$ -	$ -	$ -	$ -	$ 70,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 35,000	$ -	$ -	$ -	$ -	$ -	$ 35,000
CGT Fund	35,000	-	-	-	-	-	35,000
Total	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund		$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 70,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Not quantified at this time.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Downtown East End Plan (DEEP)**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	171905
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	N/A	**Project Status:**	Existing
Year Project Began:	2018		

Project Description

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, possible Mease Materials partnership.
Adaptive reuse planning for City Hall, Partnership options with Mease Materials (Bay Care), appraisals, survey, concepts sketches, concept planning for streetscape, along Highland, Louden and Virginia.

Project Justification

Appraisal, site plans and other technical professional services to assist with implementation of the DEEP Plan.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 35,000	$ 25,000	$ -	$ -	$ -	$ -	$ 60,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 35,000	$ 25,000	$ -	$ -	$ -	$ -	$ 60,000
Total	**$ 35,000**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 60,000** **Date of Cost Estimate:** **2/10/2020**

Scope of Estimate:

Determined by past history of utilizing consultants for various professional services.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Downtown Landscaping Project**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	172003
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:	2020		

Project Description

CRA to explore flower pots in selected areas for adoption by Merchants as well as additional landscaping to add to the charm of Main Street. Carryforward and expanded new beautification areas. Enhancement of various Downtown landscaping areas to add charm and color to Main Street. Explore use of flowers pots in select target areas for adoption by merchants to promote vibrancy Downtown.

Project Justification

Enhance landscaping areas and use of pots and other features to add charm and appeal to the Downtown. CRA to provide funds, parks to manage installation and maintenance.

If there has been a change from prior year please explain:

Landscaping Plan to be prepared and reviewed in FY2020.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 40,000** **Date of Cost Estimate:** **2/20/2020**

Scope of Estimate:

Estimate formulated with input from Parks.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Downtown Median Removal**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	172005
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Removal of asphalt median on Douglas in conjunction with creating parallel parking at the Courtyard on Main Street development. Carryforward due to timing of Courtyard on Main development delays.

Project Justification

Enhanced traffic flow in conjunction with creating parallel parking with the Court Yard on Main Street development project.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000
Prior Year Carryforward	-	-	-	-	-	-	-
Total	**$ -**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 15,000** **Date of Cost Estimate:** **2/10/2020**

Scope of Estimate:

Estimate prepared from input with City Street Department.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Downtown Parking Structure**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	112001
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Project to entail construction of a proposed downtown parking structure at sometime in the future.

Project Justification

Provide additional Downtown parking.

If there has been a change from prior year please explain:

Downtown Parking Structure estimated total project costs = $7.0M with estimated $7.0M in financing; $4.5M from Penny Fund and $2.5M from CRA.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ 7,000,000	$ -	$ 7,000,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000
Penny Fund	-	-	-	-	4,500,000	-	4,500,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,000,000**	**$ -**	**$ 7,000,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 7,000,000** **Date of Cost Estimate:** **11/1/2019**

Scope of Estimate:

Estimate obtained from Harvard Jolly.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Downtown Pavers, Walkability & Enhancements**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	172001
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The initiative will improve walkability and overall aesthetics on the section of Main Street from Douglas Avenue to the Pinellas Trail. Carryforward any funds left from FY2020 due to delay in construction start.

Project Justification

Improved walkability consisting of wider sidewalks, with enhanced landscaping.

If there has been a change from prior year please explain:

Estimated costs for FY 2022 increases from FY 2019 CIP submission. There are projected costs for future years FY 2023 and FY 2025.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 35,000	$ 250,000	$ 350,000	$ -	$ 300,000	$ -	$ 935,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 35,000	$ 250,000	$ 350,000	$ -	$ 300,000	$ -	$ 935,000
Total	**$ 35,000**	**$ 250,000**	**$ 350,000**	**$ -**	**$ 300,000**	**$ -**	**$ 935,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 935,000** **Date of Cost Estimate:** **2/10/2020**

Scope of Estimate:

Estimate determined from input of consultant and past history.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Downtown Wayfinding**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	181908
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

Additional Wayfinding signage on State Road 580 (waiting on DOT approval). As part of the overall Downtown Wayfinding Plan. $16,500 should come out of parking funds in the General Fund.

Project Justification

Wayfinding system will direct motorists to Downtown parking lots as well as major points of interests.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 33,000	$ -	$ -	$ -	$ -	$ -	$ 33,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 16,500	$ -	$ -	$ -	$ -	$ -	$ 16,500
CRA Fund	16,500	-	-	-	-	-	16,500
Total	**$ 33,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 33,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 33,000** **Date of Cost Estimate:** **9/1/2019**

Scope of Estimate:

Estimate obtained from Creative Signs Design Consultant.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **East End Public Restrooms**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Two (2) stall public restrooms pending location approval by Commission.

Project Justification

Provide restrooms facilities to the east end of downtown.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
Total	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 150,000** **Date of Cost Estimate:** **7/27/2020**

Scope of Estimate:

Estimate determined from input of consultant and past history.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Existing City Hall Adaptive Reuse**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Future re-positioning of the existing City Hall site. Actual use of property to be determined at a late date. Although at this time approved as a park.

Project Justification

Re-positioning of the former City Hall is an important element of the DEEP. The property was approved as park with the DEEP Plan.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ 150,000	$ 150,000	$ -	$ 300,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ 150,000	$ 150,000	$ -	$ 300,000
Total	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ 150,000**	**$ -**	**$ 300,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 300,000** **Date of Cost Estimate:** **8/3/2020**

Scope of Estimate:

Very preliminary estimate based on project budget for upcoming Pioneer Park enhancements.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Golf Cart**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	
Service Life:	10 years	**Project Status:**	New
Year Project Began:	2020		

Project Description

Purchase of golf cart to provide transit to enable efficient operations for Downtown projects and improvements.

Project Justification

Golf cart will enable staff to maneuver around Downtown to monitor capital improvements projects, meet with merchants and overall coordination fro the Downtown.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 12,000	$ -	$ -	$ -	$ -	$ -	$ 12,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 12,000	$ -	$ -	$ -	$ -	$ -	$ 12,000
Total	**$ 12,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 12,000** **Date of Cost Estimate:** **11/14/2019**

Scope of Estimate:

Written estimate provided from Fleet Department.

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Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Highland Streetscape**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Streetscaping of Highland Avenue to include entryway feature, enhancements of sidewalk (bricks), art work and removing overhead crossing wires (Main power poles to remain).

Project Justification

Reduce traffic speeds, enhance walkability, remove blighting influences, create a defined entryway.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ 400,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 400,000** **Date of Cost Estimate:** **8/4/2020**

Scope of Estimate:

Estimate from similar project to be; further defined once concept is developed.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Highland/Louden/Virginia Streetscape**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Streetscape enhancements on Highland, Virginia and Louden as part of Downtown East End Plan initiative. Improvements to include wider brick sidewalks, angled and parallel parking and landscaping.

Project Justification

Provide additional user friendly Downtown parking spaces along with improving Downtown walkability and aesthetics.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 200,000	$ 200,000	$ -	$ -	$ -	$ 400,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 150,000	$ 150,000	$ -	$ -	$ -	$ -	$ 300,000
Total	**$ 150,000**	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 150,000	$ 150,000	$ -	$ -	$ -	$ -	$ 300,000

Cost Assumptions

Total Estimated Cost of Project: **$ 300,000** **Date of Cost Estimate:** **8/4/2020**

Scope of Estimate:

Very preliminary estimates from past projects, does not include undergrounding.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **John R. Lawrence Pioneer Park Enhancements & Improvements**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Improvement	**Project Number:**	171803
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Carryforward FY 2019 and FY2020 $140,000.

Project scope augmented due to artistic elements to be incorporated into final design, total cost estimated at $500,000. Various enhancement of John R. Lawrence park has degraded as a result of the high intensity use of the are. The Park is not able to stand up to the increased for traffic resulting from event activity such as the downtown market.

Project Justification

Improve appearance on a heavily used park.

If there has been a change from prior year please explain:

Unused appropriations from the FY 2020 budget of $140,000 will be carried-forward into the FY 2021 budget during the first quarter of the fiscal year.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 360,000	$ -	$ -	$ -	$ -	$ -	$ 360,000
Prior Year Carryforward	140,000	-	-	-	-	-	140,000
Total	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 500,000** **Date of Cost Estimate:** **12/1/2019**

Scope of Estimate:

Estimate from Cardno Consultant and art feature from Elizabeth Brincklow. Does not include and regional drainage improvements.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Mast Arm Bass and Main**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	
Service Life:		**Project Status:**	New
Year Project Began:	2021		

Project Description

Replacement of dated overhead span wires at Main and Bass with a Mast Arm traffic signal. The new Mast Arm will be both resilient for storms as well as serve as an enhancement to the Downtown entry way.

Project Justification

Existing overhead traffic signal features dated span wires and is susceptible object to storms. In addition the existing signal system is archaic and is moving toward obsolete.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	$ 600,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	-	-	-	-	$ 300,000	$ 300,000	600,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 300,000**	**$ 300,000**	**$ 600,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 600,000** **Date of Cost Estimate:** **2/16/2020**

Scope of Estimate:

Preliminary estimate formulated from input with Director of Public Works. Consultant retained to analyze signal and provide analysis to DOT as part of DOT's review for a matching grant.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Skinner Boulevard Improvements**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Improvement	**Project Number:**	171801
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:	2019		

Project Description

Skinner Blvd Complete Streets Project - RFQ to go out for design in FY2020. In FY2023 this will go out to bid for Complete Streets. The City has anticipates receiving a $1,000,000 grant in FY24 to help cover the costs of this project.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Design and construction costs have been estimated for FY 2020.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 300,000	$ -	$ 200,000	$ 5,600,000	$ -	$ -	$ 6,100,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ 200,000	$ -	$ 200,000	$ 4,600,000	$ -	$ -	$ 5,000,000
Penny Fund	-	-	-	1,000,000	-	-	1,000,000
Prior Year Carryforward	100,000	-	-	-	-	-	100,000
Total	**$ 300,000**	**$ -**	**$ 200,000**	**$ 5,600,000**	**$ -**	**$ -**	**$ 6,100,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 6,100,000** **Date of Cost Estimate:** **12/1/2019**

Scope of Estimate:

Estimate provided by George F. Young.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Skinner Blvd, New York Avenue Entry Way**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Lane/Median modification to facilitate entryway feature.

Project Justification

Slow traffic, entryway demarcation, aesthetics.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ 150,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ 150,000	$ -	$ 150,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**	**$ -**	**$ 150,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 150,000** **Date of Cost Estimate:** **3/16/2020**

Scope of Estimate:

Based on past entryway/median projects.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: **Underground Utilities on Douglas Avenue - South**

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:	Infrastructure	**Project Number:**	172007
Department:	Economic & Housing Dev.	**Project Manager:**	Robert Ironsmith
Service Life:		**Project Status:**	Existing
Year Project Began:			

Project Description

Undergrounding of overhead wires on Douglas Avenue in conjunction with the development of the Courtyard on Main development project. Carryforward based on timing of Courtyard on Main project - shared partnership with developer of Courtyard. Developer with match funding ($100,000).

Project Justification

Undergrounding overhead wires removes visual blight and improves overall ambience downtown. In addition, wires and lines also stands up to storms better resiliency.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
Prior Year Carryforward	-	-	-	-	-	-	-
Total	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
CRA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 200,000** **Date of Cost Estimate:** **2/10/2020**

Scope of Estimate:

Cost determined form an estimate obtained from Duke on a similar project.

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: **Citywide Exterior Facilities Painting**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641803
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Project listing updated 2/18/20 so FS # 62 painting coincides with opening of EOC.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
City Hall	$ -	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000
Sta. #62 / Fire Admin	40,000	15,000	-	-	-	-	55,000
Hale Center	-	-	60,000	-	-	-	60,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet	20,000	-	-	-	-	-	20,000
Total	**$ 67,000**	**$ 15,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ 162,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 40,000	$ 15,000	$ 80,000	$ -	$ -	$ -	$ 135,000
Solid Waste Fund	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	**$ 67,000**	**$ 15,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ 162,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 4/2020

Scope of Estimate:

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Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: **Citywide HVAC Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641801
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

If there has been a change from prior year please explain:

FY25- Fine Art Center 2nd Unit added $25,000; FY24- Fire Station #62 Dayroom Unit added $25,000; FY23- Solid Waste Unit increased by $10,000 and Fire Admin Unit advanced from FY24 and increased by $22,500; FY22- Public Services unit price reduced by $35,000.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Dunedin Golf Club	$ 65,000	$ -	$ -	$ -	$ -	$ -	$ 65,000
Historical Museum	8,000	-	-	-	-	-	8,000
Fine Arts Center	25,000	-	-	-	25,000	-	50,000
Fisher Concession	9,000	-	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	17,000	-	-	-	-	-	17,000
Public Services	-	40,000	-	-	-	-	40,000
Hale Center	-	20,000	-	-	-	-	20,000
Solid Waste	-	-	30,000	-	-	-	30,000
Fire Admin	-	-	35,000	-	-	-	35,000
FS #62 Dayroom	-	-	-	25,000	-	-	25,000
Total	**$ 124,000**	**$ 60,000**	**$ 65,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 299,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 124,000	$ 20,000	$ 35,000	$ 25,000	$ 25,000	$ -	$ 229,000
Solid Waste Fund	-	-	30,000	-	-	-	30,000
Facilities Fund	-	40,000	-	-	-	-	40,000
Total	**$ 124,000**	**$ 60,000**	**$ 65,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 299,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: **Citywide Roof Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	641802
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	20-30 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification

If there has been a change from prior year please explain:

In addition to the recommended replacements staff will be reviewing opportunities for installation of solar panels as well.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Community Center	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000
Hale Center	-	270,000	-	-	-	-	270,000
Solid Waste Admin	30,000	-	-	-	-	-	30,000
Library	-	-	210,000	-	-	-	210,000
Total	**$ 30,000**	**$ 770,000**	**$ 210,000**	**$ -**	**$ -**	**$ -**	**$ 1,010,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ 500,000	$ 210,000	$ -	$ -	$ -	$ 710,000
Solid Waste Fund	30,000	-	-	-	-	-	30,000
Prior Year Carryforward	-	270,000	-	-	-	-	270,000
Total	**$ 30,000**	**$ 770,000**	**$ 210,000**	**$ -**	**$ -**	**$ -**	**$ 1,010,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 4/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: **Fleet Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Equipment	**Project Number:**	To be assigned
Department:	PW-Fleet	**Project Manager:**	Bill Pickrum
Service Life:	7-15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Solid Waste collection trucks are not part of the City's Vehicle Replacement Program but is funded by the Division's own proprietary funds as an enterprise Division.

Project Justification

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. Significant overall focus is placed on preventative maintenance and timely repair in order to keep downtime at a minimum and maximize utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

If there has been a change from prior year please explain:

Cost, scope, timeframe, etc.: The purchase year of some vehicle replacements have been adjusted based on need.
**FY 2020 purchases will be lease financed. Future year 2021 and after will be paid with cash.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
441- Kenworth/EZ Pack REL	$ -	$ -	$ 256,700	$ -	$ -	$ -	$ 256,700
442- Kenworth/E-Z Pack	-	-	-	264,500	-	-	264,500
443- Kenworth/E-Z Pack	-	-	-	-	272,356	-	272,356
460- Autocar/New Way ASL	-	-	-	343,300	-	-	343,300
461- Autocar/New Way ASL	-	-	-	343,300	-	-	343,300
472 Autocar ACX	-	323,600	-	-	-	-	323,600
473 Autocar ACX	-	-	323,600	-	-	-	323,600
488- Autocar / EZ Pack FEL	318,200	-	-	-	-	-	318,200
489- Autocar/EZ Pack FEL	-	318,200	-	-	-	-	318,200
490- Autocar/EZ Pack FEL	-	-	327,800	-	-	-	327,800
Total	**$ 318,200**	**$ 641,800**	**$ 908,100**	**$ 951,100**	**$ 272,356**	**$ -**	**$ 3,091,556**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Solid Waste Fund	$ 318,200	$ 641,800	$ 908,100	$ 951,100	$ 272,356	$ -	$ 3,091,556
Total	**$ 318,200**	**$ 641,800**	**$ 908,100**	**$ 951,100**	**$ 272,356**	**$ -**	**$ 3,091,556**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Solid Waste Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Collection Compact Excavator**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Rodney Rainey
Service Life:	10 years	**Project Status:**	New
Year Project Began:	2021		

Project Description

Purchase E20 T4 ZTS Compact Excavator.

Project Justification

Current excavators in the City cannot enter into rear easements without removing residential fencing with costly site repair. The E20 has a width of only 39 inches and a dig depth of 8.8 feet allowing entry through side gates for quicker more cost effective repairs, and will be used for lateral repairs and clean-out installations for a smaller job foot print.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 24,200	$ -	$ -	$ -	$ -	$ -	$ 24,200

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 24,200	$ -	$ -	$ -	$ -	$ -	$ 24,200
Total	**$ 24,200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,200**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 300	$ 300	$ 300	$ 300	$ 300	$ 300	$ 1,800

Cost Assumptions

Total Estimated Cost of Project: **$ 24,200** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

Florida State Contract - 22101000-15-1

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Curlew Reclaimed Tank Repainting and Rehabilitation**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Improvement	**Project Number:**	521804
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD, PE / Brian Antonian
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The 1 MG Elevated Reclaimed tank on Curlew will be cleaned, prepped and coated with a new exterior and interior coating system. This project will also include artwork on the tank.

Project Justification

The 1 MG Elevated Reclaimed tank on Curlew is showing signs of corrosion and is in need of restoration and new protective coatings. This will extend the useful life of the tank.

If there has been a change from prior year please explain:

Costs were updated January 2019. This was done based on an inspection report indicating the tank interior requires restoration as well. The costs indicated are based on a quote received by a tank restoration and coating specialist. Costs reflect labor, cost of artwork to be incorporated into the project, and for protective coatings for color pigments.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
Total	**$ 150,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ 33,000	$ 34,000	$ 35,000	$ 36,000	$ 138,000

Cost Assumptions

Total Estimated Cost of Project: **$ 450,000** **Date of Cost Estimate:** **1/30/2020**

Scope of Estimate:

Estimate includes metal repair/replacement, prep work for coating, and coating of tank interior and exterior. In addition, simple artwork is included in the estimate. Noted as part of the maintenance cost is a maintenance plan service fee that would include annual inspections and recoating the tank interior and exterior once each over the life of the 15year service plan.
Note: simple artwork is included as part of the estimate. If more intricate artwork is chosen, costs will need to be adjusted.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Curlew Road Water Main Replacement**

Epic! Goal

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At A Glance

Project Type:	Replacement	**Project Number:**	511902
Department:	PW-Water/WW	**Project Manager:**	Dan Chislock / Russell Ferlita, PhD, PE
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. Recent investigations by City staff indicates the portions tested are in excellent condition. A pipe investigation firm will be outsourced to investigate the condition of the entire pipeline so that only sections in poor condition shall be replaced.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ 650,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Prior Year Carryforward	150,000	-	-	-	-	-	150,000
Total	**$ 650,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 650,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 650,000** **Date of Cost Estimate:** **2/6/2019**

Scope of Estimate:

Estimate includes consultant services and inspection services to determine the condition of the pipe and the extent the pipe needs to be replaced. Updated estimates will be required once the extent of replacement is known.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Lift Station #20 Repair/Replacement**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	522002
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD / Rodney Rainey
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately $975,000 of Tier 2 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 2 funds may be available from remaining funds after all Tier 1 projects are funded.

Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If there has been a change from prior year please explain:

Original project timeline was forecast pending qualification of federal funding. Project has qualified for Tier 2 funding, indicating funds may be available in the near future. Timeline has been revised (cost includes federal share.). Design has been awarded and remaining funds will carry forward from 2020.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 900,000	$ -	$ -	$ -	$ -	$ -	$ 900,000
Total	**$ 900,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 900,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 1,300,000** **Date of Cost Estimate:** **7/30/2018**

Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Lift Station #32 Repair/Replacement**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	522003
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD / Paul Stanek
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized VCP gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately $512,322 of Tier 1 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 1 funds are top priority projects.

Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If there has been a change from prior year please explain:

Original project cost was for design only, pending qualification of federal funding. Project has qualified for Tier 1 funding, indicating funds will be available. Timeline and total cost have been revised (Cost includes federal grant share). Design has been awarded and remaining funds will carry forward from 2020.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
Total	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 750,000** **Date of Cost Estimate:** **7/30/2018**

Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Lofty Pine Estates - Septic to Sewer Project**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Infrastructure	**Project Number:**	522006
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD / Paul Stanek
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City of Dunedin, Pinellas County, and the State Legislature (funding pending) are working together to construct a sanitary sewer system for approximately 120 homes in the Lofty Pine Estates subdivision and permanently remove or abandon all of the septic tanks within the subdivision as well.

Project Justification

This project is to remove septic tanks that are located within the Curlew Creek Watershed and within the City of Dunedin Wastewater Collection System boundary. The overall project estimate is $2,500,000.

If there has been a change from prior year please explain:

The City of Dunedin has programmed $850,000 in FY2020 to help with the funding of this project. Pinellas County applied for and was awarded a $500,000 grant from the State to help fund this project. Additional funding was added to fund the project. This may be revised if additional grant funding is received.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 1,650,000	$ -	$ -	$ -	$ -	$ -	$ 1,650,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 1,650,000	$ -	$ -	$ -	$ -	$ -	$ 1,650,000
Total	**$ 1,650,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,650,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 2,500,000** **Date of Cost Estimate:** **10/30/2019**

Scope of Estimate:

Estimate includes construction of a new sanitary sewer collection system in the Lofty Pine subdivision. This includes all piping, manholes, lateral, and restoration costs associated with the project.
Note: estimate may be updated based on any requirements for potential grant funds.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Offsite Potable Water Storage site valve replacement**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita / John Van Amburg
Service Life:	30 years	**Project Status:**	New
Year Project Began:			

Project Description

Replacement of in ground valves at offsite Potable Water Storage sites. The offsite storage sites are located at 2878 Belcher Rd and adjacent to the Jerry Lake Soccer complex. Each site has a 2 million gallon drinking water storage tank and pumps to distribute the water to the City.

Project Justification

The valves have been in the ground for many years. Some are broken closed and others could possible break if they were operated.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
Total	**$ -**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 75,000** **Date of Cost Estimate:** 4/2020

Scope of Estimate:

Bidding, purchase of valves, mobilization, and installation costs.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Pipe Lining Project**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	529904
Department:	PW-Water/WW	**Project Manager:**	Rodney Rainey
Service Life:	50 years	**Project Status:**	Existing
Year Project Began:	2017		

Project Description

Project #529904, the installation of a liner (Cured - In Place Pipe) into existing sewer mains for the Wastewater Division's collection system.

Project Justification

This is a continuation of our increased efforts in rehabilitating our aging infrastructure and addressing the impact of I & I (inflow and infiltration - groundwater and rain water) that is entering into our sewer system. This recommended lining (cured - In Place Pipe) avoids any excavation and only requires the contractor to be on site for 1-2 days, at each location.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 4,800,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 4,800,000
Total	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 800,000**	**$ 4,800,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 4/2020

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Ranchwood Drive S & Hitching Post Lane Water Main Replacement**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Dan Chislock / Russell Ferlita, PhD, PE
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 325,000	$ -	$ -	$ -	$ -	$ -	$ 325,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 325,000	$ -	$ -	$ -	$ -	$ -	$ 325,000
Total	**$ 325,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 325,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 325,000** **Date of Cost Estimate:** **2/15/2019**

Scope of Estimate:

Estimate includes the installation of a new potable water line in the right of way, abandonment of the old line, survey, and all restoration costs required to complete the project.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Reclaimed Water Distribution System Master Plan**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Infrastructure	**Project Number:**	522004
Department:	PW-Water/WW	**Project Manager:**	Paul Stanek / Mike Moschenik
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Review and evaluate the existing reclaimed water system. Create a Reclaimed Water Distribution System Master Plan to facilitate the future of the system and possible expansion.

Project Justification

This project will maximize and identify efficiencies in addition to providing a road map for the future.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000
Total	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 50,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Wastewater Lift Stations Rehabilitation**

Epic! Goal

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At A Glance

Project Type:	Rehabilitation	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	
Service Life:		**Project Status:**	New
Year Project Began:			

Project Description

The rehabilitation of the City's aging lift stations (total of 41 requiring rehabilitation under this project).

Project Justification

To ensure continued reliable operation in order to minimize potential sanitary overflows and the integrity of the sanitary collections system.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 3,000,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 3,000,000
Total	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 3,000,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 3,000,000** **Date of Cost Estimate:** **2/14/2020**

Scope of Estimate:

Includes the rehabilitation of approximately 7 lift stations per year over a 6 year period.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Water Plant Admin Building Hardening**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	Previous Project # 511699
Department:	PW-Water/WW	**Project Manager:**	Paul Stanek / Keith Fogarty
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:	FY 2021		

Project Description

An evaluation of the Water Plant Administration Building was performed by a structural engineer to estimate the vulnerability of the building to hurricane damage. Based on a review of the drawings, the building was designed for 105 mph "fastest mile" per the 1988 (revised 1990) SBC, which is equivalent to a Category 2 storm on the Safir Simpson Hurricane Intensity Scale. The engineer determined that hardening certain areas of the building would increase the strength of the building to a category 3 storm equivalent.

Project Justification

Hardening of the building will help to protect the City's Water Production investment and allow the facility to produce drinking water after a higher category storm event because of the fortified construction.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ 250,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ 250,000
Total	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 250,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

See project report.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Water Production Well Facilities**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Mike Moschenik / Russell Ferlita, Ph.D., P.E.
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The project scope includes replacing the pump, motor, discharge piping, electrical panels and controls for production well #1 in FY 2019. In FY19, three new production wells will be drilled (one of which is a replacement well) (two along Scotsdale St. on parcels dedicated as a part of the Dunedin Commons development, and one at Weaver Park) and construction of new pumps, motors, discharge piping, electrical panels and controls will be constructed for them. In addition, one old well will be abandoned. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting.

Project Justification

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer.

If there has been a change from prior year please explain:

Programmed amounts were increased by 20% to reflect increases in construction costs observed.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 360,000	$ 360,000	$ 180,000	$ -	$ -	$ 900,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ 360,000	$ 360,000	$ 180,000	$ -	$ -	$ 900,000
Total	**$ -**	**$ 360,000**	**$ 360,000**	**$ 180,000**	**$ -**	**$ -**	**$ 900,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 900,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Water Treatment Plant Standby / Emergency Generator Replacement**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita / John Van Amburg
Service Life:	30 years	**Project Status:**	New
Year Project Began:			

Project Description

Replacement of the existing, original equipment, Standby Generator at the Water Treatment plant.

Project Justification

The existing generator has been in use since the plant began operation in 1992. An emergency or standby plant generator is required per 62-555, F.A.C.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 750,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000

Cost Assumptions

Total Estimated Cost of Project: **$ 750,000** **Date of Cost Estimate:** **February 2020**

Scope of Estimate:

Generator replacement to include generator and all materials and labor costs.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **Willow Wood Village Water Main Replacement**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Dan Chislock / Russell Ferlita, PhD, PE
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project will replace the cast iron pipe with approximately 600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 4" water mains on Somerset Circle North and South are constructed of universal cast iron, which is old and brittle and is subject to breaking. Replacement will increase the reliability of the line and help avoid future main breaks.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
Total	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 200,000** **Date of Cost Estimate:** **2/19/2020**

Scope of Estimate:

Estimate includes the installation of a new potable water line in the right of way, abandonment of the old line, survey, and all restoration costs required to complete the project.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WTP Design-Build**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Improvement	**Project Number:**	511704
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens. The project scope includes replacing and updating the pretreatment, treatment, post-treatment, sludge handling, and chemical dosing facilities and interconnecting piping. This project will be executed in a progressive design-build paradigm, which allows the City to better guide the final product as well as save time and money. The project planning and design services, and the SRF funding consultant agreement were awarded in FY17 and progressed throughout FY18. The Construction agreement was executed in FY19 and will extend through FY20 and into FY21. Construction is expected to be complete in FY21.

Project Justification

Much of the equipment used in the Water Treatment Plant (WTP) is the original equipment installed when the plant was constructed. Although the plant is producing water to meet the required capacity, the plant has reached the end of life and many items are obsolete and/or not operating according to design/requirements.

If there has been a change from prior year please explain:

Unused appropriations from the FY 2019 budget will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Planning & Design Svcs	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Membrane Treatment	-	-	-	-	-	-	-
Pretreatment	-	-	-	-	-	-	-
SCADA	-	-	-	-	-	-	-
MCC Update	-	-	-	-	-	-	-
Grnd Storage Tank Mods	-	-	-	-	-	-	-
Backwash Mods	1,176,000	-	-	-	-	-	1,176,000
Degas Mods	-	-	-	-	-	-	-
Piping & Dosing Mods	-	-	-	-	-	-	-
Total	**$ 1,176,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,176,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 4,935,706	$ -	$ -	$ -	$ -	$ -	$ 4,935,706
Total	**$ 4,935,706**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,935,706**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 31,803,108** **Date of Cost Estimate:**

Scope of Estimate:

Estimate provided by the City's Design-Build consultant for the construction phase of the project. Estimate is a guaranteed maximum price and is an amount not to be exceeded.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WW Lift Station Force Main Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	521707
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD / Paul Stanek
Service Life:	25 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. The City has identified a number of these force mains that are aged and in need of replacement.

Project Justification

Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE and/or PVC pipe (upsized by a factor of 2") installed using horizontal direction drilling and/or open cut methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 is expected to be complete FY19.

If there has been a change from prior year please explain:

All force mains were moved up to FY2021. This is due to the inclusion of the City in the State Revolving Fund (SRF) loan program, which enables the City to complete all force mains in a more timely manner. FM#20 may be constructed outside the SRF loan.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Lift Station #2 FM	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
Lift Station #4 FM	300,000	-	-	-	-	-	300,000
Lift Station #17 FM	125,000	-	-	-	-	-	125,000
Lift Station #10 FM	850,000	-	-	-	-	-	850,000
Lift Station #1 FM	250,000	-	-	-	-	-	250,000
Lift Station #12A FM	250,000	-	-	-	-	-	250,000
Lift Station #20 FM	450,000	-	-	-	-	-	450,000
Total	**$ 2,825,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,825,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 2,825,000	$ -	$ -	$ -	$ -	$ -	$ 2,825,000
Prior Year Carryforward	-	-	-	-	-	-	-
Total	**$ 2,825,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,825,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 2,825,000** **Date of Cost Estimate:** **1/4/2016**

Scope of Estimate:

Estimate includes the replacement of the listed 7 force mains. Includes all piping, drilling, and restoration services for the pipe.
Note: estimate will be updated once a detailed cost estimate is received from the consultant.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WWTP Chlorine Contact Basin Rehabilitation & Cover Project**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD, PE / Brian Antonian
Service Life:	20 years	**Project Status:**	New
Year Project Began:			

Project Description

The chlorine contact basins at the City's wastewater treatment plant have a failing coating system and suffers from algae growth, which increases operation and maintenance burden and increases chlorine demand of the treatment process. This project will remove all existing coatings, repair the basin concrete surfaces, add a chemical and UV resistant coating, and install a sun cover over the basin area to block sunlight. Additionally, the City will look into the addition of solar panels on the basin cover.

Project Justification

The basin coating have reached end of design life and require removal and replacement to extend the useful life of the basins. The addition of the basin cover will reduce the operational and maintenance burden on City staff. This project will be funded with a State Revolving Fund (SRF) loan.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ 2,000,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ 2,000,000
Total	**$ 2,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,000,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 2,000,000** **Date of Cost Estimate:** **2/18/2020**

Scope of Estimate:

Estimate includes consultant fees and construction fees for the removal of the existing coatings, repair and recoating the basin walls, and installation of a new basin cover. In addition, estimate includes required bypass pumping and installation of solar panels on the basin cover.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WWTP Electrical System Upgrade**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Infrastructure	**Project Number:**	521902
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD, PE / Brian Antonian
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services. Project scope increased to Arc Flash resistant equipment at the WWTP and to incorporate replacement of all the electrical equipment at the City's lift stations.

Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. The City's lift stations' electrical equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Electrical upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated controls equipment.

If there has been a change from prior year please explain:

Costs were updated December 2019 based on the cost estimate received by the City's consultant. Additional funds added to include revised construction costs and consultant costs for design and construction services. Funds will be available from a State Revolving Fund (SRF) loan.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ 1,500,000
Total	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,500,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 9,500,000** **Date of Cost Estimate:** **12/12/2019**

Scope of Estimate:

Estimate includes all required gear, equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations. In addition, the estimate includes design, construction, and inspection services from the City's consultant.
Note: estimate may be revised as design progresses to completion.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WWTP Facility 8, Filter Media and Basin Rehabilitation Project**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD, PE / Brian Antonian
Service Life:	20 years	**Project Status:**	New
Year Project Began:			

Project Description

Facility 8, also known as the "Filter Building", incorporates four denitrification filters (Tetra Filters) that remove excess nitrogen from wastewater. This project includes removal and disposal of existing filter media, cleaning filter walls and resurfacing concrete inside filter, repair of concrete, repair/replacement of filter underdrains, and replacement of filter media.

Project Justification

The filters have reached end of design life and require rehabilitation to extend useful life. In addition, the underdrains of the filters are of an obsolete design and will require replacement if investigation unveils damaged units.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 150,000	$ 1,500,000	$ -	$ -	$ 1,650,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ 150,000	$ 1,500,000	$ -	$ -	$ 1,650,000
Total	**$ -**	**$ -**	**$ 150,000**	**$ 1,500,000**	**$ -**	**$ -**	**$ 1,650,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 1,650,000** **Date of Cost Estimate:** **2/18/2020**

Scope of Estimate:

Estimate includes consultant fees for design, removal and disposal of filter media, rehabilitation of filter interior concrete surfaces and underdrain, and replacement of filter media. Additionally, includes startup and ripening of filters.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WWTP Outfall Piping Repair**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Replacement	**Project Number:**	521802
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita, PhD, PE / Brian Antonian
Service Life:	10 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole. Investigation of the pipe condition beyond the final manhole will be performed by a contractor.

Project Justification

Original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the ductile iron portion beyond the final manhole and into the St. Joseph's Sound.

If there has been a change from prior year please explain:

Funds will be used for investigation purposes to determine if additional work needs to be done.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Prior Year Carryforward	500,000	-	-	-	-	-	500,000
Total	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **Date of Cost Estimate:** 4/2020

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: **WWTP SCADA System Upgrade**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Infrastructure	**Project Number:**	521706
Department:	PW-Water/WW	**Project Manager:**	Russell Ferlita/ Brian Antonian/Rodney Rainey
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing communication and controls and SCADA system throughout WWTP and all the City's 44 lift stations. Being that this project is a replacement to the existing system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase and availability of replacement parts will become increasingly more limited. Project cost includes consulting/engineering services.

Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Controls improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability and redundancy. The City's lift stations' controls equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Controls upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated electrical equipment.

If there has been a change from prior year please explain:

This project was pushed to coincide with the electrical work that will be taking place at the City's wastewater treatment plant and lift stations. Funds will be available from a State Revolving Fund (SRF) loan.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 1,035,000	$ -	$ -	$ -	$ -	$ -	$ 1,035,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ 230,000	$ -	$ -	$ -	$ -	$ -	$ 230,000
Prior Year Carryforward	890,000	-	-	-	-	-	890,000
Total	**$ 1,120,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,120,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Water/WW Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 1,200,000** **Date of Cost Estimate:** **9/17/2018**

Scope of Estimate:

Estimate includes all required equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: **Citywide Parking Lot Resurfacing**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641904
Department:	Select Department	**Project Manager:**	Jeremy Shaw / Phyllis Gorshe / Lanie Sheets
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification

If there has been a change from prior year please explain:

Costs updated for current prices.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ 110,000	$ -	$ -	$ -	$ 110,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ 66,000	$ -	$ -	$ -	$ 66,000
Marina Fund	-	-	44,000	-	-	-	44,000
Total	**$ -**	**$ -**	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ 110,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Penny Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project:	**$ 110,000**	**Date of Cost Estimate:**	**2/14/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: **Dock A Repair & Replacement**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Rehabilitation	**Project Number:**	491501
Department:	Parks & Recreation	**Project Manager:**	Lanie Sheets / Bruce Wirth, PE
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The Marina's major dock area, Dock A, needs to be replaced. The project is comprised of replacement of the wooden docks and pilings for the main pier (not including finger piers), electrical and potable water services.

Project Justification

The existing dock structure has outlived it's useful life.

If there has been a change from prior year please explain:

The project was budgeted in FY21, however, it was determined to be best to include piling replacement since most of the current pilings are over 25 years old. The associated costs have also been updated.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ 635,000	$ -	$ -	$ 635,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Marina Fund	$ -	$ -	$ -	$ 635,000	$ -	$ -	$ 635,000
Total	**$ -**	**$ -**	**$ -**	**$ 635,000**	**$ -**	**$ -**	**$ 635,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Marina Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 665,000** **Date of Cost Estimate:** 3/2020

Scope of Estimate:

Awaiting a complete cost estimate from Moffat & Nichole (consultant).

DUNEDIN
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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: **Harbormaster Building Replacement**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	Parks & Recreation	**Project Manager:**	Vince Gizzi
Service Life:	30 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This building has been identified as beyond its useful life through the FASNA. Replacements costs for the 2,000 sq ft building are estimated at $200 per sq. ft. Operating impacts cannot be calculated until final design is complete.

Project Justification

If there has been a change from prior year please explain:

Project is expected to be completed in FY 2026.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Marina Fund	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ 400,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Marina Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: **Brady Box Culvert**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Improvement	**Project Number:**	531902
Department:	PW-Stormwater	**Project Manager:**	Bruce Wirth, PE
Service Life:	40 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The project will improve the level of service (LOS) for Brady Drive in the vicinity of the pipes conveying Jerry Branch under Brady Dr. The road is overtopped, beginning at the 2.33 year flood event. The project is not anticipated to provide a reduction of flood elevations within the creek, as that would require extensive storage (property acquisition), which is not part of this project. A Preliminary Engineering Report (PER) is being done in FY20 to determine LOS benefits and associated costs. Permit requirements to not increase flood flows or rates within Jerry Branch will limit the LOS improvement options. Based on the PER results the decision to move forward will be made in FY20 and if approved, design and permitting will be initiated in FY20 and construction to be begin in FY21.

Project Justification

This Drainage Master Plan project will improve the level of service for Brady Drive and address erosion and sediment control immediate downstream of the crossing at Jerry Branch. The project comprises reconstruction of the pipe network and elevating portions of Brady Drive and armoring of the downstream channel banks. Safe access for property owners and emergency vehicles at higher flood levels will be provided.

If there has been a change from prior year please explain:

It was decided to perform the PER in FY20 to determine maximum permittable LOS and cost prior to moving forward with any design. The PER was completed in April 2020. Staff will determine the target LOS, move forward based on cost/benefit, the securing of a consultant for final design and permitting will be made in FY20.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Planning	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Design	-	-	-	-	-	-	-
Construction	600,000	-	-	-	-	-	600,000
Constr. Admin	80,000	-	-	-	-	-	80,000
Total	**$ 680,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 680,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ 384,540	$ -	$ -	$ -	$ -	$ -	$ 384,540
FY20 Carry-Forward	295,460	-	-	-	-	-	295,460
Total	**$ 680,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 680,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 680,000** **Date of Cost Estimate:** **6/29/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: **Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Replacement	**Project Number:**	531803
Department:	PW-Stormwater	**Project Manager:**	Bruce Wirth, PE
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project is for the design/permitting/construction to replace four (4) - 44" x 72" ECMP under Lyndhurst Dr., and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that repairs are not economically feasible. The project will also address bank stabilization (erosion), sedimentation transport and provide maintenance access to the drainage ditch running from Lyndhurst Dr. to Patricia Ave. The current ditch has steep, poorly vegetated banks, sediment buildup and limited access for routine maintenance. The result is bank erosion and sediments being transported downstream and under Patricia Ave. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. The ditch improvements initially targeted the area between Patricia Ave. and Skye Loch Villas for a treatment BMP. Improvements associated with the Lakewood Estates project and Dunedin Commons and more importantly, the limited space immediately west of Patricia Ave. and the culverts leading to Skye Loch, supports moving the project area upstream and stabilizing the

Project Justification

The culvert crossing and ditch is an integral component of the basin stormwater system. A failure of the pipes or restrictions in the ditch conveyance will cause flooding to properties. Failure of pipes can also impact the safety of Lyndhurst Road. This project is in the upper headwaters of Stevenson's Creek. The area contributing to this portion of the watershed was developed prior to current stormwater regulations and as a result, the primary drainage system for which the City is responsible receives sediments and erosive velocities to this section of the system. Replacement of the CMP with CBC will extend the life of the culverts and stabilizing this portion of the ditch will reduce sedimentation, reduce maintenance costs and provide necessary access.

If there has been a change from prior year please explain:

Unused appropriations from the FY 2020 budget of $983,514 will be carried-forward into the FY 2021 budget for design, permitting and construction.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 983,514	$ -	$ -	$ -	$ -	$ -	$ 983,514

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Prior Year Carryforward	983,514	-	-	-	-	-	983,514
Total	**$ 983,514**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 983,514**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project:	**$ 983,514**	**Date of Cost Estimate:**	**6/29/2020**

Scope of Estimate:

Current project Cost is $983,514 which is the combination of the two projects. $390,000 is expected to provide design and construction of the culvert replavement element of the project. Once design is complete, cost estimate for the ditch stabilization will be updated and future budget amounts adjusted.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: **Gabion Repair & Replacement Program**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	531701
Department:	PW-Stormwater	**Project Manager:**	Keith Fogarty / Bruce Wirth, PE
Service Life:	10-35 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City's existing Stormwater canal system throughout the heart of many neighborhoods, consisting of Gabion Wired Baskets, are coming to the end of their useful life (+30 yrs); as is apparent due to the increasing instances of emergency repairs and replacement costs being incurred. Similar to the deterioration of aging corrugated metal pipe (CMP), these wire baskets containing existing stone are starting to break or fall apart. Failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; and: (2) as the side bank erodes, the soil loss and rock migrates downstream.

Project Justification

The recently completed Master Drainage Plan, provides the City with 50-year, 100-year, and 500-year storm elevations along our open drainage canals. Engineering and Public Services staff have identified some of the areas within the drainage system that are requiring repairs commencing in FY22.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 100,000	$ 500,000	$ -	$ -	$ -	$ -	$ 600,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ 100,000	$ 500,000	$ -	$ -	$ -	$ -	$ 600,000
Prior Year Carryforward	-	-	-	-	-	-	-
Total	**$ 100,000**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ -** **Date of Cost Estimate:** 3/2020

Scope of Estimate:

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Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: **Stormwater Master Plan BMP Implementation**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	PW-Engineering	**Project Manager:**	Bruce Wirth
Service Life:	30 years	**Project Status:**	New
Year Project Began:			

Project Description

Implementation of projects (BMPs) identified in the Stormwater Master Plan (Plan). These projects include improvements in the areas of flood protection, water quality and environmental. The Plan was finalized in FY20 and identified BMPs and the projected cost/benefits. This project is created to provide funding in FY21 to support design, permitting and construction for multiple BMPs. As the Plan has not yet been finalized at the submittal time of this CIP request, the requested funding for FY21 is based on expected cash flow needs for design and permitting of the larger more complex and environmentally sensitive projects, that may not reach the construction point in FY21, and for smaller scale projects that will be constructed in FY21.

Project Justification

The Stormwater Master Plan will provide updated floodplain maps and a hydrodynamic model to simulate runoff stages and flows and pollution loadings. This tool is used to evaluate the cost/benefit of implementing projects (BMPs) that will improve flood protection, water quality and our environmental systems. These improvements are in line with the adopted EPIC Goals. BMPs identified require engineering design and environmental permitting prior to construction. BMPs identified in the Plan are at a conceptual level for both design and costs. In order to begin implementation, funds to gather data, such as survey, geotechnical testing and coordination with permitting agencies, a funding source is needed. Specific projects will be created and funded by this project in FY21. Some projects are anticipated to be done in-house, others by consultants.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Design	$ 150,000						$ 150,000
Construction	350,000	-		-	-	-	350,000
Total	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Total	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 500,000** **Date of Cost Estimate:** **2/18/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: **Stormwater Pipe Lining**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	530203
Department:	PW-Stormwater	**Project Manager:**	Keith Fogarty
Service Life:	15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. Pipe relining prioritization is based on annual pipe cleaning & inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

Project Justification

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,500,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,500,000
Total	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 250,000**	**$ 1,500,000**

Annual Operations & Maintenance Costs (if any)	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ -** **Date of Cost Estimate:**

Scope of Estimate:

Pricing based on Pinellas County Contract Bid Award.

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: **Underdrain Repair & Replacement**

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	530302
Department:	PW-Stormwater	**Project Manager:**	Bruce Wirth, PE
Service Life:	20 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The purpose of this project is to make planned underdrain replacements or new installations throughout the City. It is also used by Public Services for emergency repairs to failed underdrain systems. Underdrains serve to keep water from the inundating the underlying road base. Saturated road base will weaken the base and asphalt leading to reduced service life and failure. This program is generally used independent of underdrain replacement or installation associated with the annual Pavement Program.

Project Justification

Many of the City's streets are failing as a result of a saturated base, in areas where the adjacent properties are higher or the water table is at ground surface. Underdrains suppress the water table and keep the road base dry thus significantly extending the life of the pavement. Underdrains extend the life of the street.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 270,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 270,000
Total	**$ 45,000**	**$ 45,000**	**$ 45,000**	**$ 45,000**	**$ 45,000**	**$ 45,000**	**$ 270,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Stormwater Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 270,000** **Date of Cost Estimate:** **2/14/2020**

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: **Citywide Exterior Facilities Painting**

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641803
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Project listing updated 2/18/20 so FS # 62 painting coincides with opening of EOC.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
City Hall	$ -	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000
Sta. #62 / Fire Admin	40,000	15,000	-	-	-	-	55,000
Hale Center	-	-	60,000	-	-	-	60,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet	20,000	-	-	-	-	-	20,000
Total	**$ 67,000**	**$ 15,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ 162,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 40,000	$ 15,000	$ 80,000	$ -	$ -	$ -	$ 135,000
Solid Waste Fund	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	**$ 67,000**	**$ 15,000**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ 162,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **Date of Cost Estimate:** 3/2020

Scope of Estimate:

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FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: **Fleet Replacements**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Equipment	**Project Number:**	
Department:	PW-Fleet	**Project Manager:**	Randy Moore
Service Life:	7-15 years	**Project Status:**	Existing
Year Project Began:			

Project Description

The City's fleet consists of over 325 pieces valued at approximately $15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

FY 2021 CIP requests for vehicles in the CRA and Community Development (Code Enforcement & Building Division), if approved, will be placed in the Fleet replacement program beginning in FY 2022.

Project Justification

This CIP spreadsheet includes Phase 1 of the Electric Vehicle Plan. All Ford Escape S models will be replaced with a 100% electric plug-in vehicle. Exact make and model to be determined at time of purchase.

If there has been a change from prior year please explain:

Replacement years updated based on need.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Fleet Costs							
Library							
12- Ford Escape /EV Repl.	-	-	-	32,000	-	-	$ 32,000
Deputy City Manager							
2- Ford Escape / EV Repl.	-	-	-	32,000	-	-	$ 32,000
City Clerk							
19 Ford Escape / EV Repl.	-	-	-	-	-	32,000	$ 32,000
Marina							
16- John Deere TS Gator	-	-	9,400	-	-	-	$ 9,400
Fire / Rescue							
103 - Fire Engine	-		-	-	DEBT SERVICE	-	$ -
114- Ford Expedition	38,400		-	-	-	-	$ 38,400
115- Ford Expedition	38,400		-	-	-	-	$ 38,400
116-Ford Expedition	-	-	-	40,600	-	-	$ 40,600
153 - Ford F250 Pick-up	-	-	-	-	35,800	-	$ 35,800
155- Ford F150 Pick-up	-	-	-	-	-	27,200	$ 27,200
157- Ford Expedition	-	-	-	-	-	49,200	$ 49,200
158- Ford F250 Crew-cab	-	-	-	-	-	42,500	$ 42,500
Parks & Recreation							
603- Ford F250 Crew Cab PU	-	-	-	30,300	-	-	$ 30,300
605- John Deere Gator	-	12,400	-	-	-	-	$ 12,400
606- John Deere HPX 4x4	-	12,700	-	-	-	-	$ 12,700
607- John Deere Gator	-	13,600	-	-	-	-	$ 13,600
612- Ford F250 Utility Truck	-	-	-	34,500	-	-	$ 34,500
614- John Deere Mower	-	-	10,800	-	-	-	$ 10,800
615- John Deere Mower	-	-	10,800	-	-	-	$ 10,800
620 - Toro Versa Vac	-	-	32,000	-	-	-	$ 32,000

FLEET FUND

Expenditure Plan	2021	2022	2023	2024	2025	2026	TOTAL
Fleet Costs							
621 - Hurricane Blower	-	-	12,500	-	-	-	$ 12,500
624- John Deere Mower	-	19,000	-	-	-	-	$ 19,000
625- John Deere Mower	-	19,000	-	-	-	-	$ 19,000
626- John Deere Mower	-	19,000	-	-	-	-	$ 19,000
628 - Kubota RTV 900	-	-	-	-	17,500		$ 17,500
636- John Deere Gator	-	-	9,400	-	-	-	$ 9,400
640 - Wright Stand-up	5,900	-	-	-	-	-	$ 5,900
650- Ford F150 Pick-up	-	-	-		-	41,800	$ 41,800
651- Ford F150 Pick-up	-	-	-	21,700	-	-	$ 21,700
652- Ford F150 Pick-up	-	-	-	21,700	-	-	$ 21,700
653- Ford F150 Pick-up	-	-	-	21,700	-	-	$ 21,700
656- Toro Deck Mower	-	-	-	81,000	-	-	$ 81,000
670 - John Deere Tractor	-	-	-	-	28,700		$ 28,700
676-Ford F150 Pick-up	-	-	-	22,700	-	-	$ 22,700
677- Toro Deck Mower	-	-	75,400	-	-	-	$ 75,400
678- O'Dell Trailer	-	-	5,400	-	-	-	$ 5,400
680- Cat Loader	-	-	62,100	-	-	-	$ 62,100
681- Trail King Trailer	-	-	-	10,500	-	-	$ 10,500
684- Toro Sand Pro	22,700		-	-	-	-	$ 22,700
Planning & Development							
800- Ford Escape / EV Repl.	-	-	32,000	-	-	-	$ 32,000
814- Ford Escape / EV Repl.	-	-	-	-	-	32,000	$ 32,000
815- Ford Escape / EV Repl.	-	-	-	-	-	32,000	$ 32,000
816 Nissan Frontier KC	-	-	-	-	25,600	-	$ 25,600
817 Nissan Frontier KC	-	-	-	-	25,600	-	$ 25,600
818 Nissan Frontier KC	-	-	-	-	25,600	-	$ 25,600
Public Works							
1100-Ford Escape / EV Repl.	-	-	32,000	-	-	-	$ 32,000
1115-Ford Escape / EV Repl.		32,000	-	-	-	-	$ 32,000
1116-Ford Escape / EV Repl.	-	-	-	32,000	-	-	$ 32,000
1118 - Ford F150 Pick-up	-	-	-	-	26,700	-	$ 26,700
1119-Ford Escape / EV Repl.	-	-	-	-	-	32,000	$ 32,000
1120- Nissan Leaf	-	-	-	-	-	36,600	$ 36,600
228- Trail King HD Trailer	-	-	-	-	-	11,400	$ 11,400
236- Ford F450 Utility	48,900	-	-	-	-	-	$ 48,900
238-Ford Escape / EV Repl.	-	32,000	-	-	-	-	$ 32,000
239- John Deere/Alamo	-	-	-	-	-	85,300	$ 85,300
240- Ford F250 Crew-csb	-	-	-	-	30,300	-	$ 30,300
241- Ford F250 Utility	-	-	-	34,500	-	-	$ 34,500
243 - Caterpillar 277D	-	-	-	-	60,600	-	$ 60,600
248- John Deere Mower	-	-	10,800	-	-	-	$ 10,800
250 - Freightliner/Elgin	-	-	-	-	267,300	-	$ 267,300
253- Argus Dirt Screener	-	-	-	-	-	59,300	$ 59,300
301-Ford Escape /EV Repl.	-	-	-	32,000	-	-	$ 32,000
307 - Ford F250 Utility	-	-	-	-	35,800	-	$ 35,800
339- Caterpillar Forklift	-	-	-	46,500	-	-	$ 46,500
344-Ford F450 Utility	-	-	-	47,900	-	-	$ 47,900

FLEET FUND

Expenditure Plan	2021	2022	2023	2024	2025	2026	TOTAL
Fleet Costs							
358 - Ford F150 Pick-up	18,500	-	-	-	-	-	$ 18,500
359 - Ford F150 Pick-up	-	-	-	21,300	-	-	$ 21,300
378-Caterpillar Mini Excavator	-	-	-	61,000	-	-	$ 61,000
379-Champion Trailer	-	-	-	7,300	-	-	$ 7,300
453-Ford Escape / EV Repl.	-	-	-	-	-	32,000	$ 32,000
451 - Ford F350 Flatbed	-	-	-	-	44,000	-	$ 44,000
501-Ford Escape / EV Repl.	-	-	-	-	-	32,000	$ 32,000
541- Club Car Scooter	-	-	10,300	-	-	-	$ 10,300
542- Int./Vac-Con Truck	-	-	262,000	-	-	-	$ 262,000
562- Ford F250 Utility	-	-	-	34,800	-	-	$ 34,800
563- Ford F250 Utility	-	-	-	35,800	-	-	$ 35,800
564- Ford F250 Utility	-	-	-	35,800	-	-	$ 35,800
565 - Ford F150 Pick-up	-	-	-	-	36,000	-	$ 36,000
566 - DP200-QZI Pump	-	-	-	-	64,000	-	$ 64,000
567 - DP200-QZI Pump	-	-	-	-	64,000	-	$ 64,000
568 - DP200-QZI Pump	-	-	-	-	64,000	-	$ 64,000
569 - DP200-QZI Pump	-	-	-	-	64,000	-	$ 64,000
570 - Ford F250 Utl.	-	-	-	-	-	40,200	$ 40,200
708 - Freightliner/Terex 60'	-	-	-	-	-	238,500	$ 238,500
717 - Caterpillar 924 Loader	-	-	-	-	-	204,600	$ 204,600
732-Ford Escape /EV Repl.	-	-	-	32,000	-	-	$ 32,000
738- Ford F250 Utility	-	-	-	35,800	-	-	$ 35,800
746- Freightliner 14' Dump	-	-	-	106,000	-	-	$ 106,000
747- Freightliner 14' Dump	-	-	-	106,000	-	-	$ 106,000
759- Ford F350 Flatbed	-	36,200	-	-	-	-	$ 36,200
760- Ford F250 Utility	-	34,400	-	-	-	-	$ 34,400
762- Message Board	-	16,500	-	-	-	-	$ 16,500
763- Message Board	-	16,500	-	-	-	-	$ 16,500
766- Stump Grinder	-	-	40,400	-	-	-	$ 40,400
767- Vermeer Trailer	-	-	7,600	-	-	-	$ 7,600
768 - Freightliner/Petersen	-	-	-	-	-	199,600	$ 199,600
770 - Ver Mac Message Bd.	-	-	-	-	14,400	-	$ 14,400
771- Ver Mac Arrow Bd.	-	-	-	-	5,900	-	$ 5,900
772 - Ver Mac Arrow Bd.	-	-	-	-	5,900	-	$ 5,900
773 - Ver Mac Message Bd.	-	-	-	-	14,300	-	$ 14,300
776 -Ford F450 Crew Utl.	-	-	-	-	-	49,600	$ 49,600
927- Mobile Generator	60,100	-	-	-	-	-	$ 60,100
928- Ford F350 Bucket	-	-	-	77,100	-	-	$ 77,100
929- Ford F250 Utility	-	-	-	34,800	-	-	$ 34,800
930- Ford F250 Utility	-	-	-	34,800	-	-	$ 34,800
933- Ford Transit Connect	-	-	-	-	-	31,500	$ 31,500
Total	**$ 232,900**	**$ 263,300**	**$ 622,900**	**$ 1,164,100**	**$ 956,000**	**$ 1,309,300**	**$ 4,548,500**

Funding Plan	2021	2022	2023	2024	2025	2026	TOTAL
Fleet Fund	$ 232,900	$ 263,300	$ 622,900	$ 1,164,100	$ 956,000	$ 1,309,300	$ 4,548,500
Total	**$ 232,900**	**$ 263,300**	**$ 622,900**	**$ 1,164,100**	**$ 956,000**	**$ 1,309,300**	**$ 4,548,500**

FY2021 New Fleet Purchases entering Fleet Replacement Program in FY2022 (purchased by other Departments)							
Annual Operations Cost	2021	2022	2023	2024	2025	2026	TOTAL
Fleet Fund							
Electric Admin. Veh.	-	7,500	7,500	7,500	7,500	7,500	$ 37,500
CRA Electric Golf Cart	-	2,300	2,300	2,300	2,300	2,300	$ 11,500
Total	$ -	$ 9,800	$ 9,800	$ 9,800	$ 9,800	9,800	$ 49,000

FY2021 - FY2026 Electric Vehicle Plan Phase 1 Rollout. (Additional Funds Needed To Meet Fleet Replacement Est).							
Annual Operations Cost	2021	2022	2023	2024	2025	2026	TOTAL
Total	$ 20,100	$ 14,500	$ 10,000	$ 5,200	$ 4,800	4,800	$ 59,400
Number of Replacements	-	2	2	5	-	6	

Form last updated on April 21, 2020

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FACILITIES FUND

Project Name: **Citywide HVAC Replacements (Facilities)**

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type:	Repair & Maintenance	**Project Number:**	641801
Department:	PW-Facilities	**Project Manager:**	Keith Fogarty
Service Life:	12 years	**Project Status:**	Existing
Year Project Began:			

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

If there has been a change from prior year please explain:

FY25- Fine Art Center 2nd Unit added $25,000; FY24- Fire Station #62 Dayroom Unit added $25,000; FY23- Solid Waste Unit increased by $10,000 and Fire Admin Unit advanced from FY24 and increased by $22,500; FY22- Public Services unit price reduced by $35,000.

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs							
Dunedin Golf Club	$ 65,000	$ -	$ -	$ -	$ -	$ -	$ 65,000
Historical Museum	8,000	-	-	-	-	-	8,000
Fine Arts Center	25,000	-	-	-	25,000	-	50,000
Fisher Concession	9,000	-	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	17,000	-	-	-	-	-	17,000
Public Services	-	40,000	-	-	-	-	40,000
Hale Center	-	20,000	-	-	-	-	20,000
Solid Waste	-	-	30,000	-	-	-	30,000
Fire Admin	-	-	35,000	-	-	-	35,000
FS #62 Dayroom	-	-	-	25,000	-	-	25,000
Total	**$ 124,000**	**$ 60,000**	**$ 65,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 299,000**

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ 124,000	$ 20,000	$ 35,000	$ 25,000	$ 25,000	$ -	$ 229,000
Solid Waste Fund	-	-	30,000	-	-	-	30,000
Facilities Fund	-	40,000	-	-	-	-	40,000
Total	**$ 124,000**	**$ 60,000**	**$ 65,000**	**$ 25,000**	**$ 25,000**	**$ -**	**$ 299,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **Citywide Computer Replacements**

Epic! Goal

6. The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention, and employee development and inclusion.

At A Glance

Project Type:	Equipment	**Project Number:**	152001
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	5 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Internal Services Fund for the annual cyclical replacement of desktop computers/laptops/tablets. For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. These costs are calculated on expected life of the equipment and current vs. projected costs of the item at the time of replacement.

Project Justification

Provide funding to purchase desktop computers/laptops/tablets as per the City's five (5) year cyclical replacement schedule.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 125,500	$ 145,500	$ 145,500	$ 145,500	$ 146,000	$ 708,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ 125,500	$ 145,500	$ 145,500	$ 145,500	$ 146,000	$ 708,000
Total	**$ -**	**$ 125,500**	**$ 145,500**	**$ 145,500**	**$ 145,500**	**$ 146,000**	**$ 708,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 3/2020

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **Citywide Security Camera Recording Systems**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Improvement	**Project Number:**	152002
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	7 years	**Project Status:**	New
Year Project Began:			

Project Description

Installation and support for new and existing security camera surveillance equipment and recording systems at numerous City facilities that include: Fire Admin Building, all 3 Fire Stations, Water Treatment Plant, Wastewater Plant, Belcher Road Water Tanks, Jerry Lake Tanks, Dunedin Highlander Pool, Dunedin Nature Center, Dunedin Stirling Links and the Dr. William E. Hale Senior Activity Center.

Project Justification

The City can assist in the safeguarding of its employees and assets, as well as the public interest with updated security camera recording systems. A security camera recording system can help prevent vandalism, reduce theft/break-ins, provide citizen/employee protection, provide video documentation in legal matters, and provide identification to law enforcement.

Currently the City has security camera recording systems in just a few buildings. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

Once completed, all City facilities will have security camera surveillance equipment and recording devices that will provide a minimum of thirty (30) days of recordings Pursuant to FLORIDA STATUTE 119.12, public record requests requirement.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 125,000	$ -	$ -	$ -	$ -	$ 125,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ 125,000	$ -	$ -	$ -	$ -	$ 125,000
Total	**$ -**	**$ 125,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 125,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **ERP Onsite Training for Phases 1-4**

Epic! Goal

6. The City of Dunedin, as a premier employer, shall foster a diverse and highly engaged workforce through employee recruitment and attraction, workforce retention, and employee development and inclusion.

At A Glance

Project Type:	Improvement	**Project Number:**	
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	20 years	**Project Status:**	New
Year Project Began:	FY 2018		

Project Description

Purchase additional employee training on using the Tyler ERP solution for Phases 1 through 4. This training will be provided onsite by Tyler Technology training consultants.

Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code compliance, building inspections, inventory and citizen self-service solution. Ongoing training and developing of our employees is critical to the future success of utilizing the ERP to provide service to the public. For employees to be efficient, productive and adaptable, new skills are required, such as: critical thinking and problem solving; communication; collaboration; creativity and innovation. Our employees are our biggest asset since they get the required work done so the City can meet its Epic Goals and business objectives. Effective training can provide our employees with essential next-generation skills while bringing with it a host of business benefits, such as: support succession planning; increase employee value; enhance operational efficiencies; and to exceed industry standards. It will be in the City's best interest to provide additional employee training on the usage of the ERP system to insure it is being managed and utilized as a convenience to our citizens and the general public.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 27,500	$ -	$ -	$ -	$ -	$ 27,500

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ 17,050	$ -	$ -	$ -	$ -	$ 17,050
Building Fund	-	10,450	-	-	-	-	10,450
Total	**$ -**	**$ 27,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 27,500**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 27,500** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **ERP Phases 5 & 6 Hardware Devices**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Equipment	**Project Number:**	152006
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	5 years	**Project Status:**	New
Year Project Began:	FY 2020		

Project Description

Purchase mobile computing devices, desktop scanners and printers for use with the Tyler ERP solution Phases 5 and 6.

Project Justification

The City has installed Phases 1 thru 4 of the Tyler ERP solution as its core financial, purchasing, payroll, permitting and building code system. The City is currently implementing Phases 5 & 6 of the Tyler ERP solution that includes work orders, asset management, fleet management, facilities management and a utility billing system. Phases 5 and 6 will integrate with the Citizen Self-Service online portal that was implemented in Phase 3 in the EnerGov module. Both ERP Phases 5 and 6 require the use of desktop scanners, high-speed printers and mobile tablet device technology for use in the field. The desktop scanners and laserjet printers allow staff to provide documentation to the public and for internal record keeping purposes. The mobile tablet devices will allow staff while working in the field to access the live ERP system, perform work order updates, update inventory and react instantly to citizen requests. The additional ERP desktop hardware will need to be in place before the City goes live with Phases 5 & 6 in early 2021.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
Total	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 40,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **Fiber Cable Audit & Survey**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	20 years	**Project Status:**	New
Year Project Began:			

Project Description

This project will create an accurate inventory of the City-owned fiber optics cabling (FOC), its location and condition, and determine what is in need of replacement and what is still in good working condition.

Project Justification

The City's fiber data cabling infrastructure is nearing 20 years in age. Various vendors over those years were contracted to install data fiber cables throughout the City as the need arose due to growth of the City's network. However, those vendors did not document the installations or the types of fiber data cables used. The City has many major redevelopment and building construction plans for future growth, but the condition of the fiber data cables that exist underground throughout the City is unknown.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
Total	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 50,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **Fiber Cable Installation for EOC**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Infrastructure	**Project Number:**	
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	20 years	**Project Status:**	New
Year Project Began:			

Project Description

Install new fiber optics cable (FOC) inside existing City-owned underground conduit, from the IT Data Center at 1405 CR 1 to the new EOC at 2833 Belcher Road. The FOC path will start at the 1405 CR 1, running north along CR 1, to east along Solon Avenue, to south on Belcher Road, into the new EOC facility.

Project Justification

The City's network infrastructure consists of City-owned underground fiber optics cabling (FOC) that provides internal/external voice & data services connecting each City facility. The FOC also allows the public to communicate with the City and access public data. The City is building a new Emergency Operations Center (EOC) on Belcher Road. The EOC will require FOC connection to the main City Data Center on CR 1 to allow voice, data and internet service at the new EOC. The installation of a new FOC to the EOC will also provide the network connectivity to the new Parks & Recreation Maintenance Facility on Solon Avenue, the Pumping Stations along Solon Avenue and to the Belcher Road Water Tanks. Currently Fire Station 62 on Belcher Road is connected via Brighthouse/Spectrum Ethernet service. This new FOC would eliminate the need for the separate Brighthouse/Spectrum connection at FS62 and directly connect that station to the City's network via a line run to the new EOC next door. In summary, this new FOC installation from the City's Data Center will provide network connectivity to seven facilities.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 55,000	$ -	$ -	$ -	$ -	$ -	$ 55,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ 55,000	$ -	$ -	$ -	$ -	$ -	$ 55,000
Total	**$ 55,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 50,000** **Date of Cost Estimate:** **2/1/2020**

Scope of Estimate:

DUNEDIN
Home of Honeymoon Island

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: **Network Infrastructure Upgrades**

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

Project Type:	Replacement	**Project Number:**	151902
Department:	IT Services	**Project Manager:**	Michael Nagy
Service Life:	7 years	**Project Status:**	Existing
Year Project Began:			

Project Description

Replace aging network switches, network servers and battery backup/uninterrupted power supplies in the City's main data center and in various network closets throughout the City.

Project Justification

A network switch is a hardware device that connects other devices on the City's computer network to allow the sending/receiving of data, voice and video over the City's network. A network server is a hardware device that acts as a central repository for data as well as providing various resources like hardware access, disk space and printer access. A battery backup/uninterrupted power supply (aka UPS) is a hardware device that provides constant electrical power to network equipment in the event of building power failure. The UPS also protects equipment against electrical power surges and spikes.
This project will replace various network equipment with updated technology in order to protect the City's data environment. The newer equipment will also provide faster and more reliable transmission of data, voice and video over the City's computer network.

If there has been a change from prior year please explain:

Expenditure Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
Project Costs	$ 25,000	$ 50,000	$ -	$ -	$ -	$ -	$ 75,000

Funding Plan	*2021*	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ 25,000	$ 50,000	$ -	$ -	$ -	$ -	$ 75,000
Total	**$ 25,000**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 75,000**

Annual Operations & Maintenance Costs (if any)

	2021	*2022*	*2023*	*2024*	*2025*	*2026*	*TOTAL*
IT Services Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Cost Assumptions

Total Estimated Cost of Project: **$ 75,000** **Date of Cost Estimate:**

Scope of Estimate:

DUNEDIN

Home of Honeymoon Island

GLOSSARY

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

DUNEDIN

Home of Honeymoon Island

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GLOSSARY

The following abbreviations are used throughout the budget book:

CAFR	Comprehensive Annual Financial Report
CIE	Capital Improvements Element
CIP	Capital Improvements Plan
CRA	Community Redevelopment Agency
CRD	Community Redevelopment District
EMS	Emergency Medical Service
FDOT	Florida Department of Transportation
FTEs	Full Time Equivalents
FY	Fiscal Year
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
IAFF	International Association of Fire Fighters
ISF	Internal Service Fund
PT	Part-time
RFP	Request for Proposals
RFQ	Request for Qualifications
TIF	Tax Increment Financing
TRIM	Truth in Millage
VOD	Variable/On-demand

Accrual Basis of Accounting
A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax
A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage
Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Appropriation
Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value
Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets
Resources owned or held which have monetary value.

Balanced Budget
A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting
The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis of Budgeting
This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Bond (Debt Instrument)
A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget
An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

Budget Adjustment
Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

Budget Amendment
A type of budget adjustment requiring City Commission authorization through a resolution.

Budget Transfer
A type of budget adjustment made administratively, not requiring Commission approval under the City's current policies.

Budget and Finance Policies
The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar
The schedule of key dates which a government follows in the preparation and adoption of the budget.

Business Plan
The document outlining the City's five **EPIC! Goals** and the strategies for achieving them.

Capital Equipment
Equipment in excess of $1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvements Plan
A financial plan for major expenses of $25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

Cash Basis
The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services
Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as "user charges."

City Commission
Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager
The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency – (CRA)
The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

Community Redevelopment District – (CRD)
The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

Comprehensive Annual Financial Report – (CAFR)
An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan
A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency
An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services
Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt
An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service
The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department
Organizational unit of government that is functionally unique in delivery of services.

Depreciation
The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

Distinguished Budget Award
A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance
An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds
A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

EPIC! Goals
The Commission's goals as developed during their strategic planning session, and the principal objectives behind the development of the business plan and budget.

Expenditure
Decreases in (uses of) financial resources other than through interfund transfers.

Expense
A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiscal Year – (FY)
Any period of 12 consecutive months designated as the budget year. The City of Dunedin's budget year begins October l and ends September 30.

Franchise Fees
Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent – (FTE)
To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function
A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund
A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance
Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund
A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/divisions included in the General Fund are Library, Finance, and Parks and Recreation.

General Obligation Bonds
When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles – (GAAP)
Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal
A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)
An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund
Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant
A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985
State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption
Pursuant to the Florida State Constitution, the first $25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional $25,000 shall be applied to the assessed value greater than $50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of $50,000.

Infrastructure
The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers
Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues
A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds
Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and IT Services.

Levy
To impose taxes for the support of government activities.

Line Item
The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

Long Term Debt
Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Millage Rate

The tax rate on real property based on l mill equals $l.00 per $l, 000.00 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand, taxable value of $50,000.

$$\frac{50{,}000 \text{ X } 4.1345}{1000} = \$206.73$$

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum three times since its original authorization. The current Penny (Penny III) expires December 31, 2019. Penny IV (2020-2029) was passed on November 7, 2017, and goes into effect on January 1, 2020. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Personnel Expenditures
Salaries, wages and fringe benefits such as pensions and insurance.

Prior Year Encumbrances
Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program
A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax
A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds
Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Request for Proposal
A document that describes a project or need that solicits proposed solutions from qualified vendors.

Request for Qualifications
A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

Reserve
An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution
A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue
Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget
A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate
The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes
State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance
The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues
A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)
A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)
A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System
The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Charges
Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “charges for service.”

Utility Tax
A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

Variable/On-demand – (VOD)
A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.

DUNEDIN

Home of Honeymoon Island

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DUNEDIN

Home of Honeymoon Island

APPENDIX A SUMMARY of FY 2021 Initiatives and CIP by EPIC! Goal

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects						
GOAL	Project	Project Status	Lead Dept	Fund	FY20 Carry-Forward Amount	FY21
1	ADA 15 Passenger Van	New	Parks & Recreation	General	-	-
1	Art Incubator	Existing	Econ & Hsg Dev	General	-	76,887
1	Art Incubator	Existing	Econ & Hsg Dev	CRA	-	26,996
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	-	75,000
1	City Tourism Maps	New	Econ & Hsg Dev	General	-	15,000
1	Court Resurfacing	Existing	Parks & Recreation	General	-	25,000
1	Dog Park	Existing	Parks & Recreation	Penny	-	-
1	Downtown Landscaping Master Plan	Existing	Econ & Hsg Dev	CRA	20,000	-
1	Downtown Landscaping Project	Existing	Econ & Hsg Dev	CRA	-	40,000
1	Downtown Median Removal	Existing	Econ & Hsg Dev	CRA	-	-
1	Downtown Parking Structure	Existing	Econ & Hsg Dev	Penny	-	-
1	Downtown Parking Structure	Existing	Econ & Hsg Dev	CRA	-	-
1	Downtown Wayfinding	Existing	Econ & Hsg Dev	General	-	16,500
1	Downtown Wayfinding	Existing	Econ & Hsg Dev	CRA		16,500
1	Dunedin Golf Club Sustainability Plan	New	Parks & Recreation	General	-	30,000
1	Dunedin Public Library Playground	New	Library	General	-	100,000
1	East End Public Restrooms	Existing	Econ & Hsg Dev	CRA	-	-
1	Existing City Hall Adaptive Reuse	Existing	Econ & Hsg Dev	CRA	-	-
1	Façade Grant Program	Existing	Econ & Hsg Dev	General	-	40,000
1	Façade Grant Program	Existing	Econ & Hsg Dev	CRA	-	50,000
1	Fisher Tennis Court Lights	New	Parks & Recreation	General	-	-
1	Golf Cart	New	Economic & Housing Dev	CRA	-	12,000
1	Hale Center North Restroom Replacement	New	Parks & Recreation	General	-	80,000
1	Highland/Louden/Virginia Streetscape	Existing	Econ & Hsg Dev	CRA	-	150,000
1	Highland Streetscape	New	Econ & Hsg Dev	CRA	-	-
1	Highlander Pool Refurbishment	New	Parks & Recreation	Penny	-	100,000
1	Historic Preservation Plaques	Existing	Community Dev	General	-	5,000
1	John R. Lawrence Pioneer Park Enhancements & Improvements	Existing	Econ & Hsg Dev	CRA	140,000	360,000
1	Leased Parking	Existing	Econ & Hsg Dev	CRA		227,000
1	LDO Incentives	Existing	Econ & Hsg Dev	CRA	-	38,056
1	Mast Arm Bass and Main	New	Econ & Hsg Dev	CRA	-	-
1	Parks Maintenance Facility	Existing	Parks & Recreation	Penny	-	1,324,600
1	Pickleball Courts	New	Parks & Recreation	General	-	-
1	Pinellas County Schools Colocation	New	Parks & Recreation	General	-	30,000
1	Piping Director and Drumming Director Salaries	New	Parks & Recreation	General	-	50,000
1	Post COVID-19 Business Recovery Assistance	New	Econ & Hsg Dev	General		20,000
1	Post COVID-19 Business Recovery Assistance	New	Econ & Hsg Dev	CRA	-	20,000
1	Public Art Master Plan and Implementation	Existing	City Manager	General	-	35,000
1	Public Art Master Plan and Implementation	Existing	City Manager	Public Art		25,000
1	Scottish Arts Foundation Move	New	City Manager	General	-	Future Year Impact
1	Scottish Heritage Day / Tartan Day	New	City Manager	N/A	-	No Fiscal Impact
1	Sindoon/Rotary Stage	New	Parks & Recreation	General	-	130,000
1	Sindoon/Rotary Stage	New	Parks & Recreation	Penny	-	25,000
1	Sister City Program	Existing	City Commission	General		5,600
1	Skinner Boulevard, New York Ave Entry Way	Existing	Econ & Hsg Dev	CRA	-	-
1	Underground Utilities on Douglas Avenue South	Existing	Econ & Hsg Dev	CRA	-	-
EPIC! GOAL #1 TOTAL					$ 160,000	$ 3,149,139
2	Alt 19 Downtown Street Print Enhancement	New	Econ & Hsg Dev	CRA		35,000
2	Alt 19 Downtown Street Print Enhancement	New	Econ & Hsg Dev	CGT		35,000
2	Character Zone Overlay or Voluntary Rezoning South of the CRA	Existing	Community Dev	General	-	20,000
2	Citywide Exterior Facilities Painting	Existing	PW- Facilities	Solid Waste	-	7,000
2	Citywide Exterior Facilities Painting	Existing	PW- Facilities	Fleet	-	20,000
2	Citywide Exterior Facilities Painting - Sta #62/Fire Admin	Existing	PW- Facilities	General	-	40,000
2	Citywide Multimodal Transportation Master Plan / Complete Streets	New	Community Dev	General	-	Future Year Impact
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	-	-
2	Decorative Furniture	Existing	City Manager	General		-
2	Downtown East End Plan (DEEP)	Existing	Econ & Hsg Dev	CRA	-	35,000
2	Downtown Pavers, Walkability & Enhancements	Existing	Econ & Hsg Dev	CRA	-	35,000
2	Jay Walk	New	PW- Engineering	Public Art	-	-
2	Jerry Lake Parking Lot Renovation	Existing	Parks & Recreation	Penny	-	-
2	Lights in Tree- Main & Skinner	Existing	Parks & Recreation	General	-	-
2	Lights in Tree- Master Plan	Existing	Parks & Recreation	General	-	Future Year Impact
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	-	-
2	Patricia Corridor Enhancements	Existing	Econ & Hsg Dev	General	76,000	84,000
2	Pavement Management Program	Existing	PW- Streets	CGT	-	310,000
2	Pavement Management Program	Existing	PW- Streets	Penny	-	690,000
2	Pedestrian Safety Improvements - Alt 19	Existing	PW-Engineering	Impact	140,000	-
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	-	150,000
2	PSTA Jolley Trolley	Existing	Econ & Hsg Dev	General	-	13,755
2	PSTA Jolley Trolley	Existing	Econ & Hsg Dev	CRA	-	32,550
2	PSTA Master Plan	Existing	Community Dev	General	-	-
2	Scenic Corridor Program - Edgewater Drive	Existing	Community Dev	General	-	-
2	Skinner Boulevard Improvements	Existing	Econ & Hsg Dev	CRA	100,000	200,000
2	Skinner Boulevard Improvements	Existing	Econ & Hsg Dev	Penny	-	-
2	SR 580 Form-based Code	Existing	Community Dev	General	-	-
2	SR 580 Increased Access Management Regulations	Existing	Community Dev	N/A	-	No Fiscal Impact
2	SR 580 Landscaped Median Project	Existing	Community Dev	General	-	-
2	SR 580 Mast Arm Repainting	Existing	PW- Streets	General	-	-
2	SR 580 Pole to Monument Sign Ordinance	Existing	Community Dev	N/A	-	No Fiscal Impact
2	Stirling Park Driving Range Lights	New	Parks & Recreation	General	-	-
2	Study and Enhance Street Lighting	New	PW- Streets	General	-	Future Year Impact
EPIC! GOAL #2 TOTAL					$ 316,000	$ 1,707,305

FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects							
FY22	FY23	FY24	FY25	FY26	Six Year Planning Period	Type	Page*
40,000	-	-	-	-	40,000	CIP	110
-	-	-	-	-	76,887	BPI	38
-	-	-	-	-	26,996	BPI	38
100,000	100,000	-	-	-	275,000	CIP	111
-	-	-	-	-	15,000	BPI	39
30,000	-	-	-	25,000	80,000	CIP	113
150,000	-	-	-	-	150,000	CIP	114
-	-	-	-	-	20,000	BPI	40
-	-	-	-	-	40,000	CIP	115
15,000	-	-	-	-	15,000	CIP	116
-	-	-	4,500,000	-	4,500,000	CIP	117
-	-	-	2,500,000	-	2,500,000	CIP	117
-	-	-	-	-	16,500	CIP	118
-	-	-	-	-	16,500	CIP	118
-	-	-	-	-	30,000	BPI	41
-	-	-	-	-	100,000	CIP	119
-	150,000	-	-	-	150,000	CIP	120
-	-	150,000	150,000	-	300,000	CIP	121
40,000	40,000	40,000	40,000	40,000	240,000	BPI	42
50,000	50,000	50,000	50,000	50,000	300,000	BPI	42
100,000	-	-	-	-	100,000	CIP	122
-	-	-	-	-	12,000	CIP	123
-	-	-	-	-	80,000	CIP	124
150,000	-	-	-	-	300,000	CIP	125
-	-	-	-	400,000	400,000	CIP	126
1,000,000	900,000	-	-	-	2,000,000	CIP	112
5,000	5,000	5,000	5,000	-	25,000	BPI	43
-	-	-	-	-	500,000	CIP	127
-	-	-	-	-	227,000	BPI	44
35,510	29,430	29,787	27,010	3,967	163,760	BPI	45
-	-	-	300,000	300,000	600,000	CIP	128
-	-	-	-	-	1,324,600	CIP	129
-	-	400,000	-	-	400,000	CIP	130
30,000	30,000	30,000	30,000	30,000	180,000	BPI	
50,000	50,000	50,000	50,000	50,000	300,000	BPI	46
-	-	-	-	-	20,000	BPI	47
-	-	-	-	-	20,000	BPI	47
35,000	35,000	35,000	35,000	35,000	210,000	BPI	48
25,000	25,000	-	-	-	75,000	BPI	
-	-	-	-	-	-	BPI	49
-	-	-	-	-	-	BPI	50
-	-	-	-	-	130,000	CIP	
-	-	-	-	-	25,000	CIP	
5,600	10,500	5,600	10,500		37,800	BPI	51
-	-	-	150,000	-	150,000	CIP	131
200,000	-	-	-	-	200,000	CIP	132
$ 2,061,110	$ 1,424,930	$ 795,387	$ 7,847,510	$ 933,967	$ 16,372,043		
-	-	-	-	-	35,000	CIP	134
-	-	-	-	-	35,000	CIP	134
-	-	-	-	-	20,000	BPI	54
-	-	-	-	-	7,000	CIP	135
-	-	-	-	-	20,000	CIP	135
15,000	80,000	-	-	-	135,000	CIP	135
-	-	-	-	-	-	CIP	136
300,000	-	-	-	-	300,000	CIP	137
-	-	-	-	-	-	BPI	55
25,000	-	-	-	-	60,000	CIP	138
250,000	350,000	-	300,000	-	935,000	CIP	139
15,000	-	-	-	-	15,000	CIP	140
420,000	-	-	-	-	420,000	CIP	141
15,000	5,000	5,000	5,000	5,000	35,000	BPI	56
-	-	-	-	-	-	BPI	57
-	75,000	75,000	75,000	75,000	300,000	CIP	142
50,000	50,000	50,000	-	-	310,000	CIP	143
310,000	290,000	270,000	250,000	-	1,430,000	CIP	144
690,000	690,000	710,000	730,000	-	3,510,000	CIP	144
-	-	-	-	-	140,000	CIP	145
-	120,000	125,000	-	-	395,000	CIP	146
14,443	15,165	15,923	16,720	17,556	93,562	BPI	58
34,178	35,887	37,681	39,565	41,543	221,404	BPI	58
-	-	-	-	-	-	BPI	59
-	-	-	-	-	-	BPI	60
-	200,000	4,600,000	-	-	5,100,000	CIP	147
-	-	1,000,000	-	-	1,000,000	CIP	147
-	-	-	-	-	-	BPI	61
-	-	-	-	-	-	BPI	62
50,000	50,000	50,000	50,000	-	200,000	BPI	63
-	110,000	-	-	-	110,000	CIP	148
-	-	-	-	-	-	BPI	64
-	180,000	-	-	-	180,000	CIP	149
-	-	-	-	-	-	CIP	150
$ 2,188,621	$ 2,251,052	$ 6,938,604	$ 1,466,285	$ 139,099	$ 15,006,966		

FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects						
GOAL	Project	Project Status	Lead Dept	Fund	FY20 Carry-Forward Amount	FY21
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	295,460	384,540
3	Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization	Existing	PW- Stormwater	Stormwater	983,514	-
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	-	55,000
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	-	-
3	Dunedin Causeway Underground Utilities Research/Assessment	Existing	PW- Engineering		-	-
3	Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety	New	PW- Engineering	General	-	Future Year Impact
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	-	100,000
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	-	-
3	Marina Master Plan	Existing	Parks & Recreation	General	-	-
3	Pram Shed Replacement	New	Parks & Recreation	Penny	-	350,000
3	Sea Level Rise Initiative Implementation	New	Stormwater	N/A	-	No Fiscal Impact
3	Stormwater Master Plan BMP Implementation	New	PW-Engineering	Stormwater	-	500,000
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	-	250,000
3	Underdrain Repair & Replacement	Existing	PW- Stormwater	Stormwater	-	45,000
EPIC! GOAL #3 TOTAL					$ 1,278,974	$ 1,684,540
4	Citywide HVAC Replacements - Dunedin Golf Club	Existing	PW- Facilities	General	-	65,000
4	Citywide HVAC Replacements - Facilities	Existing	PW- Facilities	Facilities	-	-
4	Citywide HVAC Replacements - Fine Arts Center	Existing	PW- Facilities	General	-	25,000
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Fisher Concession	Existing	PW- Facilities	General	-	9,000
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	-	17,000
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Hale Center	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Historical Museum	Existing	PW- Facilities	General	-	8,000
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	-	-
4	Citywide Parking Lot Resurfacing	Existing	PW-Engineering	Penny	-	-
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW-Engineering	Marina	-	-
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	-	-
4	Citywide Roof Replacements - Hale		PW- Facilities	General	270,000	
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	-	-
4	Citywide Roof Replacements - Solid Waste Admin	Existing	PW- Facilities	Solid Waste	-	30,000
4	Curlew Reclaimed Tank Repainting & Rehabilitation	Existing	PW- Water/WW	Water/WW	-	150,000
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	150,000	500,000
4	Dunedin's Resilient Environmental Action Mater Plan (DREAM)	Existing	City Manager	N/A	-	No Fiscal Impact
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	-
4	Fleet Purchase: Community Development Code Compliance Vehicle	Existing	Community Dev	General	9,000	21,000
4	Fleet Purchase: Community Development/Building Division Vehicle	New	Community Dev	Building	-	30,000
4	Fleet Replacements	Existing	PW- Fleet	Fleet	-	232,900
4	Fleet Replacements- SW	Existing	PW- Fleet	Solid Waste		318,200
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	900,000
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	600,000
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	-	1,650,000
4	Offsite Potable Water Storage Site Valve Replacement	New	PW- Water/WW	Water/WW	-	-
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	-	800,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replace	Existing	PW- Water/WW	Water/WW	-	325,000
4	Ready for 100	Existing	City Manager	N/A	-	No Fiscal Impact
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	-	-
4	Septic Tank Abatement Incentives	Existing	PW- Water/WW	Water/WW	-	35,000
4	Solar Energy Initiative Grant	Existing	Community Dev	General	-	37,500
4	St Catherine Soil Roadway Stabilization	Existing	PW-Engineering	Penny	-	200,000
4	Wastewater Lift stations Rehabilitation	New	PW- Water/WW	Water/WW	-	500,000
4	Water Plant Admin Building Hardening	Existing	PW- Water/WW	Water/WW	-	250,000
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	-	-
4	Water Treatment Plant Standby/ Emergency Generator Replace	New	PW- Water/WW	Water/WW	-	-
4	Weybridge Woods Bridge Removal	Existing	PW- Facilities	General		-
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	-	-
4	WTP Design-Build	Existing	PW- Water/WW	Water/WW	-	4,935,706
4	WW Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW		2,825,000
4	WWTP Chlorine Contact Basin Rehabilitation & Cover Project	New	PW- Water/WW	Water/WW	-	2,000,000
4	WWTP Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	-	1,500,000
4	WWTP Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	-	-
4	WWTP Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	500,000	-
4	WWTP SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	890,000	230,000
EPIC! GOAL #4 TOTAL					$ 1,819,000	$ 18,194,306

FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects							
FY22	FY23	FY24	FY25	FY26	Six Year Planning Period	Type	Page*
-	-	-	-	-	680,000	CIP	152
-	-	-	-	-	983,514	CIP	153
-	-	-	-	-	55,000	CIP	154
-	-	635,000	-	-	635,000	CIP	155
25,000	75,000				100,000	BPI	66
-	-	-	-	-	-	CIP	156
500,000	-	-	-	-	600,000	CIP	157
-	-	-	-	400,000	400,000	CIP	158
-	100,000	-	-	-	100,000	BPI	67
-	-	-	-	-	350,000	CIP	159
-	-	-	-	-	-	BPI	68
-	-	-	-	-	500,000	CIP	160
250,000	250,000	250,000	250,000	250,000	1,500,000	CIP	161
45,000	45,000	45,000	45,000	45,000	270,000	CIP	162
$ 820,000	$ 470,000	$ 930,000	$ 295,000	$ 695,000	$ 6,173,514		
-	-	-	-	-	65,000	CIP	164
40,000	-	-	-	-	40,000	CIP	164
-	-	-	25,000	-	50,000	CIP	164
-	35,000	-	-	-	35,000	CIP	164
-	-	-	-	-	9,000	CIP	164
-	-	-	-	-	17,000	CIP	164
-	-	25,000	-	-	25,000	CIP	164
20,000	-	-	-	-	20,000	CIP	164
-	-	-	-	-	8,000	CIP	164
-	30,000	-	-	-	30,000	CIP	164
-	66,000	-	-	-	66,000	CIP	165
	44,000				44,000	CIP	165
500,000	-	-	-	-	500,000	CIP	166
					270,000	CIP	166
-	210,000	-	-	-	210,000	CIP	166
-	-	-	-	-	30,000	CIP	166
-	-	-	-	-	150,000	CIP	167
-	-	-	-	-	650,000	CIP	168
-	-	-	-	-	-	BPI	71
-	-	-	-	-	-	CIP	169
-	-	-	-	-	30,000	CIP	170
-	-	-	-	-	30,000	CIP	171
263,300	622,900	1,164,100	956,000	1,309,300	4,548,500	CIP	172
641,800	908,100	951,100	272,356		3,091,556	CIP	176
-	-	-	-	-	900,000	CIP	177
-	-	-	-	-	600,000	CIP	178
-	-	-	-	-	1,650,000	CIP	179
75,000	-	-	-	-	75,000	CIP	180
800,000	800,000	800,000	800,000	800,000	4,800,000	CIP	181
-	-	-	-	-	325,000	CIP	182
-	-	-	-	-	-	BPI	72
-	50,000	-	-	-	50,000	CIP	183
35,000	35,000	35,000	35,000	35,000	210,000	BPI	73
37,500	75,000	75,000	75,000	75,000	375,000	BPI	74
-	-	-	-	-	200,000	CIP	184
500,000	500,000	500,000	500,000	500,000	3,000,000	CIP	185
-	-	-	-	-	250,000	CIP	186
360,000	360,000	180,000	-	-	900,000	CIP	187
-	-	-	750,000	-	750,000	CIP	188
-	-	-	-	10,000	10,000	CIP	189
-	200,000	-	-	-	200,000	CIP	190
-	-	-	-	-	4,935,706	CIP	191
-	-	-	-	-	2,825,000	CIP	192
-	-	-	-	-	2,000,000	CIP	193
-	-	-	-	-	1,500,000	CIP	194
-	150,000	1,500,000	-	-	1,650,000	CIP	196
-	-	-	-	-	500,000	CIP	197
-	-	-	-	-	1,120,000	CIP	198
$ 3,272,600	$ 4,086,000	$ 5,230,200	$ 3,413,356	$ 2,729,300	$ 38,744,762		

FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects						
GOAL	Project	Project Status	Lead Dept	Fund	FY20 Carry-Forward Amount	FY21
5	6th EPIC! Goal	New	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Affordable/Workforce Housing Program	Existing	Econ & Hsg Dev	General	-	50,000
5	Affordable/Workforce Housing Program	Existing	Econ & Hsg Dev	CRA	-	50,000
5	Citywide Security Camera Recording Systems	New	IT Services	IT Services	-	-
5	Coca-Cola Dunedin Market Analysis	New	Econ & Hsg Dev	General	-	-
5	Collection Compact Excavator	New	PW- Water/WW	Water/WW	-	24,200
5	Customer Service Program	New	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Dunedin Citizens' Academy	Existing	City Manager	General	-	1,500
5	Dunedin Pride Event	New	Parks & Recreation	General	-	-
5	Economic Business Summit	New	Econ & Hsg Dev	General	-	-
5	Economic Business Summit	New	Econ & Hsg Dev	CRA	-	-
5	ERP Phases 5 & 6 Hardware Devices	New	IT Services	IT Services	-	40,000
5	Fiber Cable Audit & Survey	New	IT Services	IT Services	-	-
5	Fiber Cable Installation for EOC	New	IT Services	IT Services	-	55,000
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	General	193,000	-
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	Penny	3,632,367	-
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	Impact	200,000	-
5	Florida Business Incubator Sponsorship	Existing	Econ & Hsg Dev	General	-	33,000
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Lightning Detection System Replacement	Existing	Parks & Recreation	General	-	-
5	Network Infrastructure Upgrades	Existing	IT Services	IT Services	-	25,000
5	New City Hall	Existing	City Manager	Penny	-	11,645,000
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	-	No Fiscal Impact
5	Public Services Recognition Day	New	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Resident/ Business Survey	Existing	City Manager	General	-	-
5	Semi- Annual B&C Chair Meeting Regarding EPIC! Goals	Existing	City Clerk	General	-	-
5	Thermal Imaging Cameras	New	Fire	General	-	20,000
5	Vacation Rental Enforcement Subscription	Existing	Community Dev	General	-	15,000
	EPIC! GOAL #5 TOTAL				$ 4,025,367	$ 11,958,700
6	Apprenticeship Program	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
6	City Manager's Leadership Scholarship	Existing	City Manager	General	-	-
6	Citywide Computer Replacements	Existing	IT Services	IT Services	-	-
6	Employee Continuing Education	Existing	HR & Risk Mgmt	General	-	8,000
6	Employee Engagement	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
6	ERP Onsite Training for Phases 1-4	New	IT Services	IT Services	-	-
6	ERP Onsite Training for Phases 1-4	New	IT Services	Building	-	-
6	Exhaust Fan	New	Fire	General	-	5,500
6	Grow Your Captains Consultant	Existing	Fire	General	-	-
6	Lieutenant Promotional Assessment	Existing	Fire	General	-	6,000
6	Payscale Subscription	Existing	HR & Risk Mgmt	General	-	16,000
6	SCBA Air Pack Replacements	Existing	Fire	General	-	370,000
6	Target Solutions Scheduling Program	New	Fire	General	-	4,240
6	Wellness Program	Existing	HR & Risk Mgmt	Health	-	5,000
	EPIC! GOAL #6 TOTAL				$ -	$ 414,740
	FY 2021 - FY 2026 BUSINESS PLAN INITIATIVES AND CAPITAL IMPROVEMENTS PLAN TOTAL COST				$ 7,599,341	$ 37,108,730

FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects							
FY22	FY23	FY24	FY25	FY26	Six Year Planning Period	Type	Page*
-	-	-	-	-	-	BPI	76
-	-	-	-	-	50,000	BPI	77
-	-	-	-	-	50,000	BPI	77
125,000	-	-	-	-	125,000	CIP	201
30,000	-	-	-	-	30,000	BPI	80
-	-	-	-	-	24,200	CIP	202
-	-	-	-	-	-	BPI	81
1,500	1,500	1,500	1,500	1,500	9,000	BPI	82
15,000	15,000	15,000	15,000	15,000	75,000	BPI	83
15,000	-	-	-	-	15,000	BPI	84
5,000	-	-	-	-	5,000	BPI	84
-	-	-	-	-	40,000	CIP	204
50,000	-	-	-	-	50,000	CIP	206
-	-	-	-	-	55,000	CIP	207
-	-	-	-	-	193,000	CIP	208
-	-	-	-	-	3,632,367	CIP	208
-	-	-	-	-	200,000	CIP	208
34,650	36,383	38,202	40,112		182,347	BPI	87
-	-	-	-	-	-	BPI	89
-	35,000	-	-	-	35,000	CIP	209
50,000	-	-	-	-	75,000	CIP	210
8,528,000	-	-	-	-	20,173,000	CIP	211
-	-	-	-	-	-	BPI	92
-	-	-	-	-	-	BPI	93
10,000	15,000	10,000	15,000	10,000	60,000	BPI	94
5,500	5,500	5,500	5,500	5,500	27,500	BPI	95
-	-	-	-	-	20,000	CIP	213
12,000	12,000	10,000	10,000	10,000	69,000	BPI	97
$ 8,881,650	$ 120,383	$ 80,202	$ 87,112	$ 42,000	$ 25,195,414		
-	-	-	-	-	-	BPI	78
7,500	7,500	7,500	7,500	-	30,000	BPI	79
125,500	145,500	145,500	145,500	146,000	708,000	CIP	200
8,000	8,000	8,000	8,000		40,000	BPI	85
-	-	-	-	-	-	BPI	86
17,050	-	-	-	-	17,050	CIP	203
10,450	-	-	-	-	10,450	CIP	203
-	-	-	-	-	5,500	CIP	205
10,000	-	-	-	-	10,000	BPI	88
-	-	-	-	-	6,000	BPI	90
-	-	-	-	-	16,000	BPI	91
-	-	-	-	-	370,000	CIP	212
4,240	-	-	-	-	8,480	BPI	96
5,000	5,000	5,000	5,000	5,000	30,000	BPI	98
$ 187,740	$ 166,000	$ 166,000	$ 166,000	$ 151,000	$ 1,251,480		
$ 17,411,721	$ 8,518,365	$ 14,140,393	$ 13,275,263	$ 4,690,366	$ 102,744,179		

*Page numbers indicate location in the Draft FY 2021 - FY 2026 Municipal Business Plan

DUNEDIN

Home of Honeymoon Island

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DUNEDIN

Home of Honeymoon Island

APPENDIX B
FY 2020 Progress on Initiatives

FY 2021 TENTATIVE

OPERATING &

CAPITAL BUDGET

Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020

GOAL	Type	Project	Category	Lead Department	Fund	FY20 Cost	Page*	Status/Progress	% Complete
1	BPI	Public Art Master Plan	Existing	City Manager	General Public Art	25,000 100,000	40	Contract began in January 2020.	33%
1	BPI	Sister City Program	New	Commission	General	5,600	41	May Workshop	75%
1	BPI	Art Incubator	Existing	Eco & Hsg Dev	CRA General	25,500 72,600	32	Ongoing support	50%
1	CIP	Artistic Benches for Downtown	New	Eco & Hsg Dev	CRA	4,000	98	The benches have been purchased. This project is in design phase working closely with Elizabeth Brincklow (Master Art Plan).	50%
1	BPI	Downtown Landscaping Master Plan	New	Eco & Hsg Dev	CRA	20,000	33	This project has been put on hold due to COVID19.	0%
1	CIP	Downtown Landscaping Project	New	Eco & Hsg Dev	CRA	10,000	103	This project has been put on hold due to COVID19.	0%
1	CIP	Downtown Median Removal	New	Eco & Hsg Dev	CRA	10,000	104	Staff is waiting on the start of the Courtyard on Main project.	15%
1	CIP	Downtown Parking Structure	Revised	Eco & Hsg Dev	CRA Penny	1,000,000 1,800,000	105	Staff has been working on an analysis of the Parking Garage vs Surface Parking as part of the City Hall project. This project is scheduled to go to a Commission Work Session this summer.	50%
1	BPI	Downtown Railroad Trestle Painting	New	Eco & Hsg Dev	CRA	6,000	34	The project has been completed.	100%
1	CIP	Enhance Welcome Signs Downtown	New	Eco & Hsg Dev	CRA	10,000	107	The enhanced entrance signs with the metal lettering have been completed for this year. We look to continue this initiative next year.	100%
1	BPI	Façade Grant Program	Existing	Eco & Hsg Dev	General CRA	37,500 50,000	36	The Façade program has been so successful that the funds for this year have been exhausted.	100%
1	CIP	John L Lawrence Pioneer Park Enhancements & Improvements	Revised	Eco & Hsg Dev	CRA	50,000	110	The concept design has been approved with Commission modifications. We will now move the Design Phase and have requested a proposal from Cardno.	40%
1	BPI	LDO Incentives	Existing	Eco & Hsg Dev	CRA	101,000	38	These development incentives are paid out per individual development agreements.	50%
1	CIP	Underground Utilities on Douglas Ave S	New	Eco & Hsg Dev	CRA	100,000	116	Staff is working with the Courtyard on Main project and will need to prepare an agreement to assist with funding our 50% ($100,000) commitment to undergrounding utilities on Douglas Ave.	20%
1	CIP	Athletic Field Renovation	Revised	Parks & Rec	Penny	125,000	99	PO Issued, work to begin in May or June.	10%
1	CIP	Bridges & Boardwalks	Revised	Parks & Rec	Penny	60,000	100	2 Aluminum bridges at Hammock Complete.	100%
1	CIP	Court Resurfacing	Revised	Parks & Rec	Penny	25,000	101	Highlander Courts - Complete	100%
1	CIP	Dog Park	Existing	Parks & Rec	Penny	150,000	102	Defer to FY22	
1	BPI	Dunedin Stirling Links Conversion to Park	New	Parks & Rec	General	128,100	35	Under construction, waiting for staff to be able to resume normal operations.	20%
1	CIP	Parks Maintenance Facility	Revised	Parks & Rec	Penny	1,124,600	112	Design development stage	10%
1	BPI	Pipers on the Pier	New	Parks & Rec	General	5,000	39	Complete	100%
1	CIP	Rotary Pavilion Renovations	Revised	Parks & Rec	General	50,000	113	Vince requesting to delete from list. Project not moving forward.	
1	CIP	Sindoon Stage Awning Replacement	Revised	Parks & Rec	General	50,000	114	Phase I complete, working on design for phase 2 (delayed due to COVID).	50%
1	CIP	Stadium & Englebert Reconstruction	Revised	Parks & Rec	Stadium	41,899,900	115	Stadium is complete. Englebert/PDC is under construction with completion scheduled for the end of August, 2020.	Stadium 100% and PDC 62%
1	BPI	Tree Lighting	Existing	Parks & Rec	General	25,000	42	Complete	100%
1	BPI	Historic Preservation Plaques	Existing	Plng & Dev	N/A	No Fiscal Impact	37	On-going program	100%
EPIC! GOAL #1 TOTAL						47,069,800			

* Page numbers indicate location in the FY 2020 - FY 2025 Municipal Business Plan

Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020

GOAL	Type	Project	Category	Lead Department	Fund	FY20 Cost	Page*	Status/Progress	% Complete
2	BPI	Decorative Furniture	New	City Manager	General	20,000	46	Jennifer is requesting this project be eliminated from Business Plan.	0%
2	CIP	Downtown East End Plan (DEEP)	Existing	Eco & Hsg Dev	CRA	30,000	120	Surveys and site plans have been gathered.	50%
2	CIP	Downtown Pavers, Walkability & Enhancements	Revised	Eco & Hsg Dev	CRA	250,000	121	This project has been put on hold due to COVID19. However staff will bring a design to the CRA for comment this summer.	20%
2	CIP	Downtown Wayfinding	Revised	Eco & Hsg Dev	General	5,000	123	Downtown finding signs were put on hold in March due to COVID19 but are schedule to resume installation in late May.	65%
2	BPI	Local Tiki Rides	New	Eco & Hsg Dev	N/A	No Fiscal Impact	47	Tiki ride continues to be a great attraction as a ride service. The Tiki Ride has had to close for the month of March.	ongoing
2	CIP	Patricia Corridor Enhancement Project	Revised	Eco & Hsg Dev	General	50,000	126	Staff is working with the Consultant on a design for an enhanced entryway.	10%
2	BPI	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	General	13,100	48	Jolley Trolley operated on a regular schedule for Oct., Nov.., Dec., Jan., and Feb., and a limited weekend schedule for the month of March.	ongoing
					CRA	31,000			
2	CIP	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	CRA	100,000	131	Staff is reviewing the RFQ and budgeted funds for the Design Phase of the project.	10%
2	CIP	Community Center Parking Lot	Revised	Parks & Rec	Penny	30,000	119	Engineering still negotiating terms of scope with consultant.	5%
2	CIP	Playground Equipment Replacement	Revised	Parks & Rec	Penny	90,000	129	MLK Playground - Complete	100%
2	BPI	AARP Transportation Initiative	New	Plng & Dev	General	Future Fiscal Impact	44	Complete	100%
2	BPI	Corner Lot Architectural Standards	New	Plng & Dev	N/A	No Fiscal Impact	45	Not-started	0%
2	BPI	S.R. 580 Form-based Code	New	Plng & Dev	N/A	No Fiscal Impact	50	Moved to FY21 BPI	0%
2	BPI	S.R. 580 Increased Access Management Regulations	New	Plng & Dev	N/A	No Fiscal Impact	51	Moved to FY21 BPI	0%
2	BPI	S.R. 580 Pole to Monument Sign Ordinance	New	Plng & Dev	N/A	No Fiscal Impact	53	Moved to FY21 BPI	0%
2	BPI	Scenic Corridor Program - Edgewater Drive	New	Plng & Dev	N/A	No Fiscal Impact	54	Moved to FY21 BPI	0%
2	CIP	Citywide Exterior Facility Painting	Revised	Public Services	General	25,000	118	MLK scheduled July 2020.	40%
					Fleet	20,000		Fleet - Moved to FY21	0%
					Solid Waste	7,000		Solid Waste - Moved to FY21	0%
2	CIP	Pavement Management Program	Revised	Public Services	CGT	310,000	127	FY19 Contract substantially complete; FY20 Change Order to be approved on 5/5/20; Santa Barbara Brick Street repairs, San Salvador and St. Catherine Dr. to be advertised separately.	100%
					Penny	690,000			60%
2	CIP	Pedestrian Safety Improvements- Alt 19 & Main	Revised	Public Works	Impact	70,000	128	Waiting on FDOT Repaving project to start construction.	0%
EPIC! GOAL #2 TOTAL						**1,741,100**			

* Page numbers indicate location in the FY 2020 - FY 2025 Municipal Business Plan

Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020

GOAL	Type	Project	Category	Lead Department	Fund	FY20 Cost	Page*	Status/Progress	% Complete
3	CIP	Marina Dredging	Existing	City Manager	Marina	1,500,000	139	Contract awarded on 4/14/20; NTP issued for 6/1/20.	0%
3	CIP	Dock A Repair & Replacement	New	Parks & Rec	Marina	350,000	136	Defer to FY21	
3	CIP	Parks Trail Renovation	Revised	Parks & Rec	Penny	300,000	141	Received bids, on commission approval for May 5.	10%
3	CIP	Brady Box Culvert	Existing	Public Works	Stormwater	240,000	134	PER Complete. Decision on LOS to occur 3rd quarter.	10%
3	CIP	Cedarwood & Lyndhurst CMP Design Replacement	Revised	Public Works	Stormwater	375,000	135	Coordinating with Pinellas Co. for survey. Anticipate hiring consultant in 3rd quarter to start design and permitting.	5%
3	CIP	Gabion Repair & Replacement Program	Existing	Public Works	Stormwater	700,000	137	Delayed due to COVID employee distancing.	30%
3	CIP	Patricia Beltrees Treatment Facility	Existing	Public Works	Stormwater	75,000	142	This project has been deleted and is now part of Cedarwood & Lyndhurst CMP and Ditch Stabilization.	5%
3	CIP	Stormwater Pipe Lining	Revised	Public Works	Stormwater	425,000	143	Anticipate request to award in June, 2020. Delayed due to COVID employee distancing.	35%
3	CIP	Underdrain Repair & Replacement	Existing	Public Works	Stormwater	45,000	144	Delayed due to vacancies and other priorities. Expect to obtain survey and SUE, 4th quarter / future work to coincide with Street Resurfacing projects.	10%
3	BPI	Sea Level Rise Initiative Implementation	Existing	PW-Engineering	N/A	No Fiscal Impact	57	Scope of work to be developed upon completion of the Stormwater Master Plan.	5%
EPIC! GOAL #3 TOTAL						4,010,000			

*Page numbers indicate location in the FY 2020 - FY 2025 Municipal Business Plan

Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020

GOAL	Type	Project	Category	Lead Department	Fund	FY20 Cost	Page*	Status/Progress	% Complete
4	CIP	Fleet Purchase: IT Nissan Leaf	New	IT Services	IT Fund	30,000	153	Vehicle on order	50%
4	CIP	Fleet Purchase: Parks Pick-up Truck	New	Parks & Rec	General	30,000	154	Received / In Service	100%
4	CIP	Fleet Purchase: Planning & Development Golf Cart	New	Plng & Dev	General	9,000	155	Deferred to FY2021	0%
4	BPI	Solar Energy Initiative Grant	Existing	Plng & Dev	General	50,000	63	On-going program	100%
4	CIP	Citywide HVAC Replacements	Revised	Public Services	General Fleet Water/WW	136,000 10,000 26,000	147	Water/WW moved to Engineering. Remainder to be awarded in June 2020.	35%
4	CIP	Citywide Parking Lot Resurfacing	Revised	PW-Engineering	Penny	72,000	148	Library - FY20 Change Order to be approved on 5/5/20.	20%
4	CIP	Citywide Roof Replacements	Revised	Public Services	General	302,000	149	Hale Ctr. moved to FY22.	30%
4	CIP	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater Water/WW	250,000 500,000	146	Design completed for Armour and Mangrum. City to add Webb and Davies to project and prepare for advertisement.	10%
4	CIP	Curlew Reclaimed Tank Repainting	Revised	Public Works	Water/WW	350,000	150	RFQ 20-1151 – Call to Artists Curlew Road Water Tower has been advertised – Submittals are due at 2:00 pm Friday, April 17.	5%
4	CIP	Curlew Road Water Main Replacement	Revised	Public Works	Water/WW	200,000	151	City has met with an inspection service and is awaiting scope and fee for internal pipe assessment.	5%
4	CIP	Fleet Replacements	Revised	Public Works	Fleet	1,135,500	157	FY20 VRP Awarded on 1/14/20; $1,011,141.90 (Partial - $990K On-order).	70%
4	CIP	Friendly Lane Water & Sewer Upgrade	Revised	Public Works	Water/WW	150,000	160	Under Construction	75%
4	CIP	Lift Station #20 Repair/Replacement	Revised	Public Works	Water/WW	400,000	161	Design at 60%. City is currently reviewing 60% submittal.	10%
4	CIP	Lift Station #32 Repair/Replacement	Revised	Public Works	Water/WW	150,000	162	Design at 60%. City is currently reviewing 60% submittal.	10%
4	CIP	Lift Station Evaluation	New	Public Works	Water/WW	100,000	163	RFQ creation is underway	5%
4	CIP	Lofty Pine Estates Septic to Sewer Project	New	Public Works	Water/WW	850,000	164	City contacted survey company via GEC list. Work to commence.	5%
4	BPI	Ready for 100	Existing	Public Works	N/A	No Fiscal Impact	61	Resolution #18-43 adopted Dec. 2018; City purchased Nissan Leaf in 2018; meetings with Duke, working with CEQ & staff taskforce; created partnership with surrounding municipalities; started DREAM writing team (completed by June 2021); discussion with Duke about Clean Energy Connection program.	6%
4	CIP	Reclaimed Water Distribution System Master Plan	New	Public Works	Water/WW	100,000	166	On hold until Water Plant refurbishment is complete and the effects of losing Coke effluent are understood.	0%
4	BPI	Septic Tank Abatement Incentive	New	Public Works	Water/WW	Future Fiscal Impact	62	Part of Rate Analysis which is currently underway.	5%
4	CIP	St. Catherine Soil Roadway Stabilization	Revised	Public Works	Penny	50,000	167	Geotechnical testing complete. Design to be completed in 3rd quarter. Combine with San Salvador street restoration under Pavement Program.	5%
4	CIP	WTP Design-Build	Existing	Public Works	Water/WW	5,220,000	170	Under construction. Currently at ~60% complete.	60%
4	CIP	WW Lift Station Force Main Replacement	Existing	Public Works	Water/WW	600,000	171	Rolled together for SRF loan.	5%
4	CIP	WWTP Electrical System Upgrade	Revised	Public Works	Water/WW	7,150,000	172	Design at 60%. Currently expecting 100% design.	10%
4	CIP	WWTP Facility 8, Filter Building Noise Attenuation Project	Existing	Public Works	Water/WW	50,000	173	Phase I under construction; Phase II scheduled for FY21.	50%
4	CIP	WWTP Outfall Piping Repair	Revised	Public Works	Water/WW	100,000	174	Received quote to complete work.	5%
4	BPI	Dunedin's Resilient Environmental Action Master Plan (DREAM)	New	Solid Waste	N/A	No Fiscal Impact	60	Developed DREAM writing team: CEQ and staff task force reviewed surrounding City plans, created categories and subcategories, discussions beginning with key stakeholders.	6%
4	CIP	Fleet Replacements	Revised	Solid Waste	Solid Waste	489,000	156	Both (2) trucks on order.	80%
EPIC! GOAL #4 TOTAL						**18,509,500**			

*Page numbers indicate location in the FY 2020 - FY 2025 Municipal Business Plan

Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020

GOAL	Type	Project	Category	Lead Department	Fund	FY20 Cost	Page*	Status/Progress	% Complete
5	CIP	Microfilm to Digital Format Conversion	New	City Clerk	General	20,300	184	In Work	10%
5	BPI	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	No Fiscal Impact	80	Ongoing	
5	BPI	City Manager's Leadership Scholarship	Existing	City Manager	General	7,500	69	Next Level Complete	90%
5	CIP	New City Hall	Existing	City Manager	Penny	7,200,000	186	Schematic Design approved. Construction documents scheduled for completion by December 1, 2020.	Schematic Design 100%, Design Development 5% with Construction Documents at 0%
5	BPI	Resident/Business Survey	Existing	City Manager	General	Future Fiscal Impact	83	Survey underway	75%
5	BPI	Semi-annual B&C Chair Meeting Regarding EPIC! Goals	New	City Manager	General	10,000	84	Cancelled	0%
5	BPI	E-Town Hall	Existing	Comm Rel	N/A	No Fiscal Impact	75	Continuing research	20%
5	BPI	Increase Community Outreach	Existing	Comm Rel	N/A	No Fiscal Impact	77	Ongoing	50%
5	BPI	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	CRA	50,800	66	Funds have been used to do feasibility studies on possible sites for Affordable Housing projects.	30%
					General	51,200			
5	BPI	Florida Business Incubator Sponsorship	Existing	Eco & Hsg Dev	General	30,000	76	The FBII has been growing and has become a valued resources for the City.	ongoing
5	BPI	Debt Planning, Issuance & Compliance for Capital Assets	Existing	Finance	N/A	No Fiscal Impact	71	Planning for debt service for City Hall Project in FY 2021.	10%
5	BPI	Development & Coordination of Business Plan	Existing	Finance	N/A	No Fiscal Impact	72	Completed Business plan monitoring plan for FY 2020.	50%
5	BPI	Purchasing Contractual Services	Existing	Finance	General	27,000	82	Contract employee hired and on board for FY 2020.	100%
5	CIP	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Impact	200,000	182	Under Construction	40%
					Penny	1,796,000			
5	BPI	Apprenticeship Program	Existing	HR & Risk Mgt	N/A	No Fiscal Impact	68	Ongoing	100%
5	BPI	Customer Service Program	New	HR & Risk Mgt	N/A	23,000	70	Training completed for majority of employees; 4 employees certified as Trainers.	98%
5	BPI	Employee Continuing Education	Existing	HR & Risk Mgt	General	8,000	73	Ongoing	100%
5	BPI	Employee Engagement	Existing	HR & Risk Mgt	N/A	No Fiscal Impact	74	Ongoing	
5	BPI	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgt	N/A	No Fiscal Impact	78	Evaluation submitted to Commission in March 2020.	100%
5	BPI	PayScale Subscription	Existing	HR & Risk Mgt	General	16,000	79	Ongoing; Compensation Study completed and recommendations were approved and put into effect as of October 1, 2019. PayScale Subscription ends September 2021.	100%
5	BPI	Public Services Recognition Day	New	HR & Risk Mgt	N/A	No Fiscal Impact	81	On Hold due to COVID-19 Pandemic; move to FY21	0%
5	BPI	Wellness Program	Existing	HR & Risk Mgt	Health	5,000	86	Ongoing; Included as part of the City's Health Benefits RFP due to close in May 2020.	100%
5	CIP	Citywide Computer Replacements	Revised	IT Services	IT Fund	123,800	176	First round of computers ordered/received - remainder ordered in phases each month.	10%
5	CIP	Citywide Security Camera System Replacements	Revised	IT Services	General	45,000	177	Preparing to go out for bids for Library, Fleet, Solid Waste, Hale Center, Fire Admin/Gym. Initial quotes for Library & Fleet came under budgets. Added SW, HC &FA to the bids. Will need City Manage to transfer the excess funds to the SW, FA & HC.	1%
					Fleet	35,000			
5	CIP	Data Backup and Disaster Recovery System	New	IT Services	IT Fund	120,000	178	Need Commission approval on transferring Building Funds to pay for 38% of the costs. Then need Commission approval for purchasing equipment. This will hopefully occur in May 2020.	1%
5	CIP	Enterprise Resource Program (ERP) Equipment	Revised	IT Services	IT Fund	18,000	179	All items ordered. Waiting on delivery in April 2020.	5%
5	CIP	ERP Phases 5 & 6 Installation	New	IT Services	IT Fund	185,000	180	Purchased in FY20. Waiting to schedule implementation.	1%
5	CIP	Network Infrastructure Upgrades	Revised	IT Services	IT Fund	85,000	185	Need Commission approval on transferring Building Funds to pay for 38% of the costs. Then need Commission approval for purchasing equipment. This will hopefully occur in May 2020.	1%
5	BPI	Americans with Disabilities Act (ADA) Transition Plan update	New	Plng & Dev	General	25,000	67	In-progress	10%
5	BPI	Vacation Rental Enforcement Subscription	New	Plng & Dev	General	15,000	85	On-going program	100%
EPIC! GOAL #5 TOTAL						**10,096,600**			
TOTAL COST OF FY20 BUSINESS PLAN INITIATIVES & CIP						**81,427,000**			

*Page numbers indicate location in the FY 2020 - FY 2025 Municipal Business Plan

DUNEDIN

Home of Honeymoon Island

APPENDIX C

FY 2021 Personnel Requests and Updates on Prior Year Requests

FY 2021 TENTATIVE OPERATING & CAPITAL BUDGET

FY 2021 PERSONNEL REQUESTS

Position	Department	FTE Change	IMPACT	FUND
Recreation Technician	Parks & Recreation	0.00	$ 3,500	General
Justification		**Grade**	**Type**	**Status**
The job responsibilities in this position have increased with technology, software, staff training and managerial duties. This position requires additional computer/software skills and expertise, as well as administrative, technical, and customer service duties. This position now also oversees the daily registration operations and cash handling, ensuring quality control.		A15	Reclass Grade Change	Approved
Position	**Department**	**FTE Change**	**IMPACT**	**FUND**
IT Systems Engineer	IT Services	0.00	$ 6,100	IT Services
Justification		**Grade**	**Type**	**Status**
The IT Systems Engineer will be responsible for assisting the Sr. IT Systems Engineer on cybersecurity protection, network infrastructure design, implementation and monitoring, and training new ITS network personnel, assigning job tasks to the other network positions, and making recommendations for hiring and performance management. This reclassification will also free me up to concentrate on the strategic ITS needs of the City.		A23	Reclass Grade Change	Approved
Position	**Department**	**FTE Change**	**IMPACT**	**FUND**
Wastewater Maintenance Mechanic	Wastewater Collections	0.00	$ 4,800	WaterWW
Justification		**Grade**	**Type**	**Status**
The current Wastewater Technician is in the FRS DROP. The current classification of Grade 15 Wastewater Technician is under classified for this position given the level of knowledge and experience required to be effective. To be able to attract a qualified, licensed and experienced Lift Station Mechanic to help maintain our 47 Lift Stations, this position is recommended to be reclassified to a Grade 17, beginning with the incumbent, who more than meets the qualifications for the position.		A17	Reclass Grade Change	Approved
IMPACT OF APPROVED PERSONNEL REQUESTS		**0.00**	**$ 14,400**	

UPDATE ON FY 2020 NEW POSITIONS

Position	Department/Division	FTE	Fund
Park Attendant III	Parks & Recreation	1.00	General
The Park Attendant was approved last fiscal year in order to provide the higher level attention that was needed for both the Dunedin Causeway and Hammock Park. The position works all weekends, covering the busiest days at both facilities. The employee in the position has been an asset to the City since being selected for the position, exceeding expectations in being able to effectively monitor and maintain both facilties. Staff has received kudos on the employee's behalf from residents for the maintenance, increased responsiveness, and attention to detail, especially in regards to the restrooms and litter which historically have received the highest complaints.			
Position	**Department/Division**	**FTE**	**Fund**
Traffic Engineer	Streets	0.70	General
Traffic Engineer	Risk Safety	0.30	Risk
The Traffic Engineer position has proven to be a difficult position to fill. It was originally approved as a Grade 25. As a result of last year's classification and compensation study, the position was recommended and approved to be reclassified to a Grade 28 and reposted. In the absence of filling the position, Staff has been working with a Traffic Consultant. Going forward, Staff will revisit the job description and current salary grade to determine if any additional revisions are necessary.			

UPDATE ON FY 2019 NEW POSITIONS

Position	Department/Division	FTE	Fund
Parks Maintenance Worker I	Parks & Recreation	2.60	General

With addition of the PMWI position, the Parks Division is able to keep up with litter and trash on a seven day a week basis. We are able to keep two people on every Saturday and Sunday to pick up litter in our parks from the Causeway to Jerry Lake. Our standards on our ball fields are much higher, and we have received compliments from the Little League President. We have been able to stay ahead of our work orders, and are able to keep up with general work and setting up and tearing down for special events. Staff have been able to stay with their crews and not get pulled away as much as in the past. We have been able to get more projects done. There is more time for training, and parks overall are looking much better.

Position	Department/Division	FTE	Fund
Public Services Maint. Worker I	Public Services - Streets	1.00	General
Public Services Maint. Worker I	Public Services - Stormwater	1.00	Stormwater
Foreman	Public Services - Facilities	1.00	Facilities

One position is assigned to Streets and works on the tree crew; the other is in Stormwater and works on the VAC Truck. There was a delay in filling the positions: the Streets position was filled in March, while the Stormwater position was filled in April after interviewing several candidates. One of the Public Service Maintenance Workers was hired from the City's Apprenticeship Program, a partnership with the Public Works Academy. The custodial foreman position has worked out very well; he is doing a great job. The statistics on how well the custodial contract is working out should be available within the next six weeks.

Position	Department/Division	FTE	Fund
Building Inspector	Building	1.00	Building

Given the market, it took longer than expected to fill the position, but the new person came on board in April. We now have a full compliment of staff with four full-time inspectors, three of them holding multiple certifications, so we have good coverage. We do have a supplemental inspection services contract that we use as necessary, but with this position filled, we have not had to use them. It's good timing with the Blue Jays Stadium project and some of the other projects coming up.

UPDATE ON FY 2018 NEW POSITIONS

Position	Department/Division	FTE	Fund
Public Information Coordinator	Community Relations	1.00	General

The new Public Information Coordinator (PIC) has worked on Parking, the implementation of an Instagram account for the City, and the Citizens Academy. The new online "Your City at Work" is also another project designed and maintained by the PIC. The position has rounded out the department and provides for a backup to the Department Director during hurricane season.

Position	Department/Division	FTE	Fund
P/T Code Enforcement Inspector	Planning & Development	VOD	General

The half-time Code Enforcement Inspector has reviewed Business Tax Receipts, and 1,039 businesses were found in Dunedin: 417 are currently registered for a Business Tax Receipt, 464 are not registered and 158 need to be field verified. All 1 ,039 received a letter explaining the process for renewal and it was fully expected to double the receipts in that category.

Position	Department/Division	FTE	Fund
Planner II	Planning & Development	1.00	General

The Planner II has worked with two interns and made a significant impact on outstanding projects related to the Florida Department of Transportation, Forward Pinellas and the Comprehensive Plan. The Planner II has completed three of the nine elements including a narrative of explanation which will be available online. Moving forward, the Comprehensive Plan is expected to also be on the GIS system as well.

Position	Department/Division	FTE	Fund
Firefighter/Paramedic	Fire	1.00	General

The new Firefighter/Paramedic was certified as a County Paramedic, and is now able to go out and fulfill the responsibilities of Firefighter/Paramedic. Since coming on board, there has been a reduction of 576 hours of overtime, which is twenty-four 24-hour shifts. The new position has resulted in a savings of $18,000. This position also allows the department to comply with NFPA 17 recommendation for 4-person units and a 2-in/2-out for any type of structure fire. All shifts are now up to 16 personnel.

Position	Department/Division	FTE	Fund
P/T Water Service Worker	Water/Wastewater	VOD	General

This position was requested to assist the Water Division with special projects, thereby freeing staff to concentrate on maintenance and repairs.