

Home of Honeymoon Island



FY 2021
CITY OF DUNEDIN, FLORIDA

**PROPOSED OPERATING & CAPITAL
BUDGET**

PROPOSED JULY 16, 2020

**CITY OF DUNEDIN, FLORIDA
FY 2021 PROPOSED OPERATING & CAPITAL BUDGET**

JULY 16, 2020

CITY OFFICIALS

Julie Ward Bujalski
Mayor

Heather Gracy
Vice Mayor

Deborah Kynes
Commissioner

Maureen "Moe" Freaney
Commissioner

Jeff Gow
Commissioner

Jennifer K. Bramley
City Manager

Thomas Trask
City Attorney

Rebecca Schlichter
City Clerk

Prepared by:

Ashley Kimpton, Budget Manager
Les Tyler, Director of Finance



Julie Ward Bujalski
Mayor



Heather Gracy
Vice Mayor



Deborah Kynes
Commissioner



Maureen "Moe" Freaney
Commissioner



Jeff Gow
Commissioner

DUN  **DIN**
Home of Honeymoon Island



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dunedin
Florida**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morill

Executive Director



FY 2021 PROPOSED OPERATING AND CAPITAL BUDGET

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DUNEDIN

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EXECUTIVE SUMMARY

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

DUNEDIN

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July 15, 2020

City of Dunedin
542 Main Street
Dunedin, FL 34698

Honorable Mayor and City Commissioners,

Due to the projected financial impact of COVID-19 the financial outlook has changed for our City and the State of Florida. S&P Global announced in March 2020 that the measures to contain COVID-19 have pushed the global economy into a recession.

While the financial impact is not certain at this time, we are expecting an economic downturn and are preparing for it now with projected reductions in revenue in FY 2020 and FY 2021, and have reviewed and reduced costs in FY 2020 in areas such as:

- Only recruiting for certain positions.
- Reducing travel and training costs.
- Delaying or cancelling capital projects and repair and maintenance type projects where practical.

The FY 2021 Proposed Operating and Capital Budget for the City of Dunedin has been adjusted to assist in delivering a balanced FY 2021 Operating and Capital budget. Some Business initiatives and projects have been cancelled, delayed or cost reduced in FY 2021 to reach that goal. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Net expenditures ("net" includes depreciation and removes capital and debt principal payments) for FY 2021 total \$102,139,111 including \$31,561,060 in the General Fund. The FY 2021 budget is aligned with the Strategic Plan and the Business Plan. Staff is proposing that the millage rate for FY 2021 remain the same at 4.1345 mills.

BUDGET HIGHLIGHTS

Property Taxes and Millage Rate

On July 1, 2020, the Pinellas County Property Appraiser provided estimated municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole. The Community Redevelopment District's increase is primarily due to construction projects being completed and added to the tax rolls.

The millage rate for FY 2021 remains at 4.1345 mills, the same rate as adopted in FY 2016 through FY 2020.

| NAME | FY 2020 Total Taxable Value | FY 2021 Est. Total Taxable Value | % Change in Total Taxable Value |
|----------------------|--------------------------------|-------------------------------------|------------------------------------|
| Dunedin TIF District | \$ 170,473,367 | \$ 184,911,720 | 8.47% |
| City of Dunedin | \$ 2,823,839,751 | \$ 3,060,885,147 | 8.39% |
| Pinellas County | \$ 85,468,863,997 | \$ 91,679,472,678 | 7.27% |

All Funds Revenues

Total citywide revenues for FY 2021 are projected at \$131,361,537, a decrease below FY 2020 budget. Property Taxes are projected to increase \$993,163 or 8% in all funds; and a projected decrease of \$223,300, or 2% in other taxes such as local utility and communications taxes. Charges for services increased \$173,918 over FY 2020. Intergovernmental revenues decreased \$23.9 million, or 75%, due primarily to a decrease in FY 2021 in grant contributions from Pinellas County for the Blue Jays Stadium project. The County’s obligation towards this project was received in FY 2020 in the amount of \$23 million. Also, revenue from Debt Proceeds has increased \$10.7 million, or 36%, from FY 2020, due to debt proceeds for the Water/Sewer State Revolving Loans for the Wastewater plant projects in FY 2021.

| ALL FUNDS - REVENUE | | | | | |
|------------------------------|-----------------------|-----------------------|-------------|------------------------|--|
| REVENUE SOURCE | FY 2020 BUDGET | FY 2021 BUDGET | % CHANGE | \$ CHANGE | |
| Property Taxes | \$ 11,941,200 | \$ 12,934,363 | 8% | \$ 993,163 | |
| Other Taxes | 9,371,800 | 9,148,500 | -2% | (223,300) | |
| Licenses, Permits, Fees | 4,502,500 | 4,995,000 | 11% | 492,500 | |
| Intergovernmental | 31,674,200 | 7,814,422 | -75% | (23,859,778) | |
| Charges for Services | 46,982,400 | 47,156,318 | 0% | 173,918 | |
| Fines | 631,500 | 329,050 | -48% | (302,450) | |
| Miscellaneous | 3,328,700 | 3,423,813 | 3% | 95,113 | |
| Debt Proceeds | 30,107,000 | 40,879,871 | 36% | 10,772,871 | |
| Transfers In | 5,437,600 | 4,680,200 | -14% | (757,400) | |
| Revenue Subtotal | \$ 143,976,900 | \$ 131,361,537 | -9% | \$ (12,615,363) | |
| Elimination of Debt Proceeds | (9,209,000) | (23,379,871) | 154% | (14,170,871) | |
| TOTAL REVENUES | \$ 134,767,900 | \$ 107,981,666 | -20% | \$ (26,786,234) | |

Revenue in enterprise funds will increase due to the following programmed rate increases for Stormwater and Solid Waste, and estimated increases for Water/Sewer in FY 2021:

- Stormwater – Increase in equivalent residential unit (ERU) rate of 1.5%;
- Solid Waste – Increase in residential & commercial rates of 2.0%; and
- Water / Wastewater – Increase in unit charge of 0%

General Fund Revenues

General Fund revenues are projected to increase \$815,878, or 3%, over FY 2020 budget revenues. Property Taxes in the General Fund are projected to increase \$868,765 or

8%, over FY 2020 budget. Other taxes, including utility, communications and business taxes, are projected to decrease by \$39,700, or 1%, compared to FY 2020. Fines have decreased by \$312,050 or 64% compared to FY 2020.

| GENERAL FUND - REVENUE | | | | | |
|-------------------------------|-----------------------|-----------------------|-----------------|-------------------|--|
| REVENUE SOURCE | FY 2020 BUDGET | FY 2021 BUDGET | % CHANGE | \$ CHANGE | |
| Property Taxes | \$ 10,716,500 | \$ 11,585,265 | 8% | \$ 868,765 | |
| Other Taxes | 4,891,800 | 4,852,100 | -1% | (39,700) | |
| Licenses, Permits, Fees | 2,905,000 | 2,908,500 | 0% | 3,500 | |
| Intergovernmental | 4,574,200 | 4,827,100 | 6% | 252,900 | |
| Charges for Services | 6,330,400 | 6,408,350 | 1% | 77,950 | |
| Fines | 488,500 | 176,450 | -64% | (312,050) | |
| Miscellaneous | 622,500 | 687,013 | 10% | 64,513 | |
| Transfers In | 128,400 | 28,400 | -78% | (100,000) | |
| TOTAL REVENUES | \$ 30,657,300 | \$ 31,473,178 | 3% | \$ 815,878 | |

All Funds Expenses

Total citywide expenditures of \$102,139,111 reflect a \$40,528,589, or 28%, decrease in spending over FY 2020 budget levels. Wages and Benefits for FY 2021 are projected to increase \$98,959, or .03%, over FY 2020. This is due to a no salary/merit increases for all positions except fire union employees (who are covered by collective bargaining agreement) in FY 2021.

| ALL FUNDS - EXPENSES | | | | | |
|---|-----------------------|-----------------------|-----------------|------------------------|--|
| EXPENSES | FY 2020 BUDGET | FY 2021 BUDGET | % CHANGE | \$ CHANGE | |
| Personnel | | | | | |
| <i>Wages</i> | \$ 24,795,100 | \$ 24,880,559 | 0% | \$ 85,459 | |
| <i>Benefits</i> | 4,245,500 | 4,259,000 | 0% | 13,500 | |
| Operating | 39,490,100 | 38,948,935 | -1% | (541,165) | |
| Capital | 79,157,100 | 35,167,746 | -56% | (43,989,354) | |
| Other | | | | | |
| <i>Principal, Interest, & Debt Issuance</i> | 6,238,900 | 8,439,917 | 35% | 2,201,017 | |
| <i>Aid to Org & Economic Incentives</i> | 359,000 | 474,000 | 32% | 115,000 | |
| <i>Transfers Out</i> | 5,437,600 | 4,680,200 | -14% | (757,400) | |
| Expense Subtotal | \$ 159,723,300 | \$ 116,850,357 | -27% | \$ (42,872,943) | |
| Depreciation | 5,898,900 | 5,897,200 | 0% | (1,700) | |
| Elimination of Principal Debt Payments | (1,844,200) | (1,974,700) | 7% | (130,500) | |
| Elimination of Utility Capital | (21,110,300) | (18,633,746) | -12% | 2,476,554 | |
| TOTAL EXPENSES | \$ 142,667,700 | \$ 102,139,111 | -28% | \$ (40,528,589) | |

The citywide \$42,839,354, or 54%, decrease in capital expenditures over FY 2020 can be attributed primarily to the following:

- Completion of the Blue Jays Stadium and Player Development complex project, which was budgeted for in FY 2020 in the amount of \$41.9 million.

Principal, Interest and Debt Issuance costs have increased in FY 2021 compared to FY 2020 by \$2,201,017, or 35%, due primarily to an increase in debt service costs

associated with the Water/Sewer fund State Revolving Loans for Wastewater projects that were not included in FY 2020.

General Fund Expenditures

Expenditures in the General Fund increased \$579,360, or 2%, over FY 2020. Wages and benefits increased \$188,800, a 1% increase over FY 2020, due to increases in some benefits and fire union employees merit increases per bargaining agreement in FY 2021. The \$422,100, or 67%, increase in capital projects over FY 2020 can be attributed primarily to the following item:

- SCBA Air packs Replacements for Fire Department, \$370,000 – new in FY 2021. The City has applied for a grant for this project, if approved the grant would cover 90% of the cost of the project.

| GENERAL FUND - EXPENSES | | | | | |
|--------------------------------|-----------------------|-----------------------|-----------------|------------------|----------------|
| EXPENSES | FY 2020 BUDGET | FY 2021 BUDGET | % CHANGE | \$ CHANGE | |
| Personnel | | | | | |
| <i>Wages</i> | \$ 13,836,400 | \$ 14,011,780 | 1% | \$ | 175,380 |
| <i>Benefits</i> | 2,178,100 | 2,191,600 | 1% | | 13,500 |
| Operating | 13,755,800 | 13,714,280 | 0% | | (41,520) |
| Capital | 630,300 | 1,052,400 | 67% | | 422,100 |
| Other | 581,100 | 591,000 | 2% | | 9,900 |
| TOTAL EXPENSES | \$ 30,981,700 | \$ 31,561,060 | 2% | \$ | 579,360 |

Considerations During Budget Development

Staffing Levels

Since FY 2017 the City has been using a pay for performance program for annual employee merit increases. However, the FY 2021 Budget will have zero percent increase in pay due to COVID-19 budget constraints, with the exception of Fire union employees who are covered by a collective bargaining agreement. The future year projections FY 2022 through FY 2026 include a proposed 3.5% merit increase each year.

Several minor changes in personnel, such as title changes and reclassification of positions, will occur with the adoption of the FY 2021 Budget.

Three position reclassifications are included: Parks and Recreation – Recreation Technician (A13) to (A15), IT Systems Engineer (A22) to (A23), and Wastewater Maintenance Mechanic (A15) to (A17).

| FY 2021 PERSONNEL CHANGES | | | | |
|----------------------------------|---------------------------------|-----------------------|--------------------|-------------|
| Department/Division | Personnel Change | Net FTE Change | Fund Impact | Fund |
| Parks & Rec - Registration | Recreation Technician | 0 | 3,500 | General |
| IT Services | IT Systems Engineer | 0 | 6,100 | IT Services |
| Wastewater Collections | Wastewater Maintenance Mechanic | 0 | 4,800 | Water/WW |
| TOTAL | | 0 | \$ 14,400 | |

During budget development, there were Department requests for an additional 5 FTEs to meet service needs. Despite the need, revenues are not strong enough to support the additional recurring expense of additional new positions. While Administration feels the requested positions below are merited, the personnel requests will not be filled in FY 2021 due to COVID-19 financial impacts and the City's commitment to strictly maintain current services at this time.

| FY 2021 UNFUNDED PERSONNEL REQUESTS | | | | |
|--|--|-----------------------|--------------------|-------------|
| Department/Division | Personnel Change | Net FTE Change | Fund Impact | Fund |
| Parks & Rec - Admin | Recreation Superintendent | 0 | (35,400) | General |
| Parks & Rec - Admin | Parks Superintendent | 1 | 95,900 | General |
| Fire Administration | Administrative District Chief of Logistics/ Support Services | 1 | 102,700 | General |
| IT Services | IT Services Network Administrator | 1 | 60,320 | IT Services |
| IT Services | IT Services Technician II | 1 | 50,267 | IT Services |
| Wastewater Collections | Wastewater Service Worker | 1 | 10,400 | Water/WW |
| TOTAL | | 5 | \$ 284,187 | |

Strategic Plan

The FY 2021 proposed budget is based upon a broad strategic planning process. The FY 2021 planning session was held in January 2020 to build upon the City's existing strategic priorities in order to prepare the City for the FY 2021 budget process. The session proposed a Sixth EPIC Goal in order to focus on City Employees and the City as a workplace environment. The additional goal allows the City Employees to be extracted from the fifth and addressed separately. The sixth goal will be finalized and included in the FY 2021 Business Plan document. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met.

Business Plan

While the Strategic Plan sets the direction, the Business Plan is the road map for accomplishing the City's **EPIC! Goals**. The Business Plan identifies initiatives which support the **EPIC! Goals**, delineates the funding source and establishes a timeline for accomplishing the task. The Draft Business Plan contains 56 total business plan

initiatives, 16 of which are new in FY 2021; and 97 unique capital improvement projects, 30 of which are new in FY 2021. These business plan initiatives and capital improvement projects have all been identified in the FY 2021 – FY 2026 Proposed Business Plan, with 32 initiatives and 86 unique capital projects receiving funding in the FY 2021 Operating & Capital Budget.

Toronto Blue Jays

The City of Dunedin has been the Spring Training home to the Toronto Blue Jays since 1976. The existing stadium and Englebert Complex which houses training facilities, no longer meet the needs of the team. The current estimated cost for reconstruction of the stadium and the Englebert Complex is \$103.2M. The funding for the project will come from the following four funding sources. The City secured a \$41.7M commitment from Pinellas County through the Tourist Development Tax, \$13.98M from the state of Florida (net present value of \$1.0M per year over 20 years), \$41.22M from the Toronto Blue Jays and \$6.3M from the City. Licensing and funding agreements have been executed. The Stadium was completed in March 2020 and the projected completion date for the Player Development Complex is November 2020.

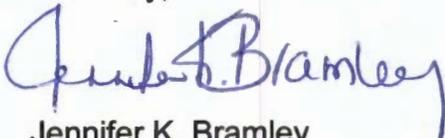
Infrastructure and City Facilities

Preservation and maintenance of existing city facilities will drive major spending in the General Fund in FY 2021 with \$221,000 dedicated to HVAC replacements, exterior facility painting, and roof replacements.

Additional Comments

Overall, the FY 2021 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, preservation of infrastructure, conservation, and the arts. I am committed to working with the City Commission to advance the City's initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,



Jennifer K. Bramley
City Manager

DUNEDIN AT A GLANCE

| | | |
|--|--------------------------------|----------------|
| Date of Incorporation | June 1, 1899 | |
| Form of Government | Commission / City Manager | |
| Property Tax Rate | 4.1345 Mills per \$1,000 value | |
| Local Retail Sales Tax | 7.00% | |
| | | |
| Area: | 28.2 sq. miles | |
| Land: | 10.4 sq. miles | |
| Water: | 17.8 sq. miles | |
| | | |
| | County | Dunedin |
| Population¹ | 980,444 | 37,463 |
| Labor Force² | 501,036 | 18,599 |
| Employment² | 484,807 | 18,016 |
| Unemployment² | 16,229 | 583 |
| Unemployment Rate² | 3.2% | 3.1% |
| | | |
| Education¹ | | |
| <i>High School or higher</i> | 87.4% | 88.7% |
| <i>Bachelors or higher</i> | 32.0% | 35.0% |
| | | |
| Median Household Income¹ | \$53,083 | \$52,075 |
| Average Household Size³ | 2.29 | 2.29 |
| Per Capita Income¹ | \$33,054 | \$32,955 |
| | | |
| Sex¹ | | |
| <i>Female:</i> | 54.0% | 53.9% |
| <i>Male:</i> | 46.0% | 46.1% |
| | | |
| Racial Composition¹ | | |
| <i>White Alone</i> | 79.8% | 90.1% |
| <i>Black Alone</i> | 10.9% | 3.5% |
| <i>Two or more Races</i> | 2.4% | 2.3% |
| <i>Other</i> | 6.5% | 4.0% |
| <i>Hispanic Origin (any race)</i> | 10.4% | 8.0% |
| | | |
| Age¹ | | |
| <i>18 and under</i> | 15.8% | 12.6% |
| <i>19-34</i> | 18.2% | 14.6% |
| <i>35-44</i> | 10.8% | 9.3% |
| <i>45-54</i> | 13.0% | 11.9% |
| <i>55-64</i> | 16.1% | 17.0% |
| <i>65 and over</i> | 26.1% | 34.4% |

¹Pinellas County Economic Development, (www.pced.org/page/DemoBusiness)

²Bureau of Labor & Statistics, BLS Data Finder 1.1 (www.bls.gov)

³U.S. Census Bureau, QuickFacts (www.census.gov)

City of Dunedin Advisory Boards & Committees



Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.



Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.

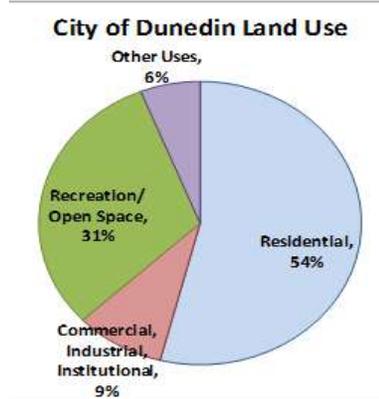




The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green - friendly, encompassing six parks, a "clean" marina, and providing access to neighboring communities through the Jolley Trolley bus service.

Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than one third (34.1%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.



Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2021 Budget includes a 4.1345 millage rate, unchanged since FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, and access to natural amenities and man-made attractions.



Economic Outlook

Due to the projected financial impact of COVID-19; the financial outlook has changed for our City, the State of Florida and the nation. S&P Global announced in March 2020 that the measures taken to contain COVID-19 have pushed the global economy into a recession. While the financial impact is not certain at this time, we are expecting an economic downturn and are preparing for it now in FY 2020 and FY 2021.

Despite COVID-19 and historic job losses of 22.2 million jobs in March and April 2020, employers added a substantial 4.8 million jobs back in June. The unemployment rate at the end of June 2020 was 11.1%. (The U.S. unemployment rate at the end of June 2019 was 3.6%).

The State of Florida, as well as our City faced reductions in sales tax and charges for services among other revenue sources as a result of COVID-19. This began in March and was more severe by April due to official Stay-At-Home orders. The economy began to pick up again in May, with businesses reopening, with the expectation that the economy will slowly begin to recover over time.

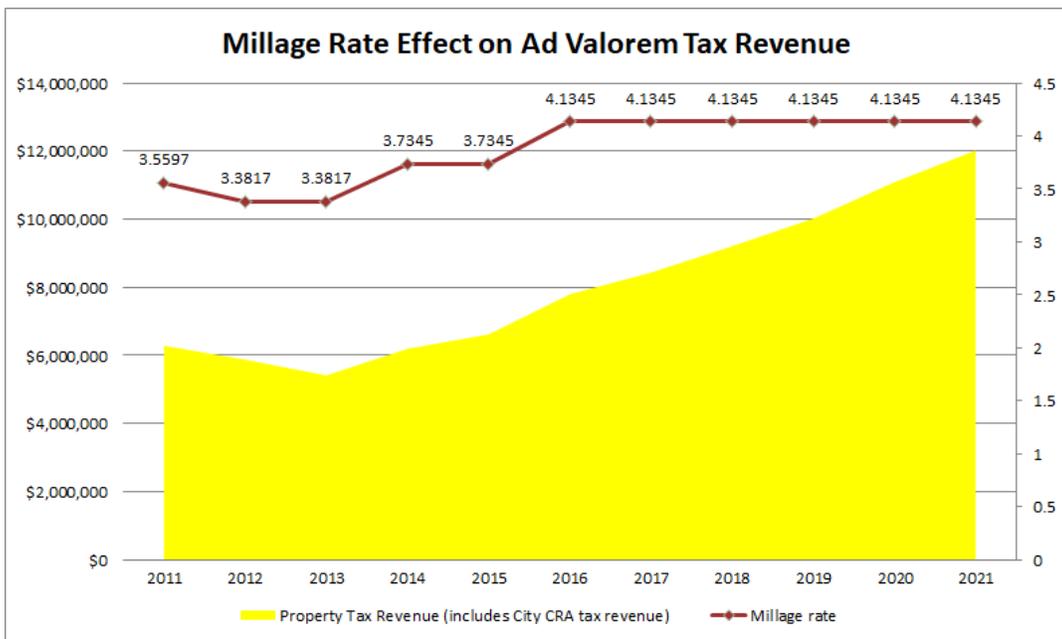
Ad Valorem Revenues and Property Values

Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$90 billion. Despite the significant loss in value since the recession, the countywide total taxable value has grown 54% since 2014, with the most significant gains over the past three years.

| Tax Year | Pinellas County Total Taxable Value | % Change | City of Dunedin Total Taxable Value | % Change |
|---------------------|--|---------------------|--|---------------------|
| 2014 Final Tax Roll | \$ 59,650,849,843 | 6.34% | \$ 1,876,446,039 | 6.65% |
| 2015 Final Tax Roll | \$ 63,599,221,882 | 6.62% | \$ 1,991,882,705 | 6.15% |
| 2016 Final Tax Roll | \$ 68,171,078,378 | 7.19% | \$ 2,147,371,249 | 7.81% |
| 2017 Final Tax Roll | \$ 73,503,171,055 | 7.82% | \$ 2,344,822,531 | 9.20% |
| 2018 Final Tax Roll | \$ 79,376,212,411 | 7.99% | \$ 2,551,388,421 | 8.81% |
| 2019 Final Tax Roll | \$ 85,468,863,997 | 7.27% | \$ 2,823,839,751 | 10.76% |
| 2020 Final Tax Roll | \$ 91,679,472,678 | 7.10% | \$ 3,060,885,147 | 8.39% |

Source: Pinellas County Property Appraiser's Office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.



FY 2021 will mark the sixth consecutive year of growth in the City's gross taxable value. During FY 2021, the City anticipates gross taxable value to increase by 8.3%, from \$2.823B to \$3.025B. This will generate an additional \$931,060 in ad valorem revenues across all funds over FY 2021 budget levels.

Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

| Fiscal Year | Permits Issued | Construction Value |
|-------------------|----------------|--------------------|
| FY 2017 | 4,811 | \$107,719,588 |
| FY 2018 | 4,900 | \$125,000,000 |
| FY 2019 | 5,200 | \$150,000,000 |
| FY 2020 Est. | 5,000 | \$105,000,000 |
| FY 2021 Projected | 5,000 | \$125,000,000 |

Source: City of Dunedin, Planning & Development Department



Dunedin is proud of its many “firsts”

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain “platinum status” as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



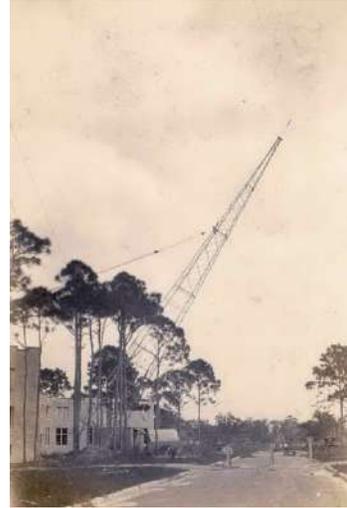
The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.



Frozen orange juice concentrate originated in Dunedin.



The Pram sailboat racer originated in Dunedin.



The first radio signals from Pinellas County were sent from Dunedin.



The oldest continuous garden club on Florida’s west coast is the Dunedin Garden Club.



Dunedin was the first city in Florida to receive the “Trail Town” Designation

History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



Business Planning and Capital Improvements Plan Development

The City of Dunedin's Five **EPIC! Goals** were originally established by City Commission in 2018 at the Strategic Planning Sessions. In 2020, the Commission proposed a Sixth **EPIC! Goal** in order to focus on City Employees and the City as a workplace environment. This additional goal allows the City Employees to be extracted from the fifth and addressed separately. The sixth goal will be finalized and included in the FY 2021 Business Plan. **EPIC! Goals** provide the framework that is used to organize and align the City's Fiscal 2021 initiatives and projects contained within the Business Plan. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met. Maintaining core services is the top priority of the City.

The Business Plan is an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Proposed Business Plan are the drivers for the 2021 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As business plan development evolves over the coming years, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.



Strategic Planning Engagement

The City of Dunedin's Five EPIC! Goals

EPIC! Goal #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

EPIC! Goal #2

Create a visual sense of place throughout Dunedin.

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

EPIC! Goal #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

EPIC! Goal #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

EPIC! Goal #5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- g. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

Reporting on Goals and Initiatives

Current fiscal year goals (initiatives and CIP) are included in an Appendix at the end of the document, and are identified by **EPIC! Goal** and by Department. Reporting on previous year goals (initiatives & CIP) is also included as an Appendix and identified by Strategic Priority as well as by Department. The FY 2021 and FY 2020 reports can be found:

- Appendix A: FY 2021 Initiatives and CIP (page 367); and
- Appendix B: FY 2020 Progress on Initiatives (page 375).



The City of Dunedin's Five **EPIC! GOALS**

1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

2

Create a visual sense of place throughout Dunedin.

3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

4

Be the statewide model for environmental sustainability stewardship.

5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.



Home of Honeymoon Island

BUDGET GUIDE & FINANCIAL POLICIES

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

DUNEDIN

Home of Honeymoon Island

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BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with City of Dunedin Five EPIC! Goals, and initiatives set forth in the Business Plan and Capital Improvements Plan. This draft Business Plan includes the Capital Improvements Plan and is published in May and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL OPERATING BUDGET

Budget Kickoff

Finance staff coordinates a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

Departmental Budget Preparation

City departments develop their expense budget requests for the upcoming fiscal year.

Budget Review and Adoption

After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests. Capital Improvement Projects and Initiatives as set forth in the Business Plan are also incorporated into each Department's budget during this process.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may

not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance in early July. Four budget workshops will be held in FY 2021 with the City Commission to review the Proposed Budget prior to a vote on the maximum millage rate.

Each fund within the Budget Summary section of the budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

FY 2021 BUDGET TIMELINE

| | | |
|-----------|--------------|--|
| JANUARY | 1/23/20 | • City Commission Strategic Planning Session |
| | 1/31/20 | • Budget Kickoff Meeting |
| FEBRUARY | 2/3 - 2/19 | • Departments update and create new CIP & Initiative request sheets |
| | 2/3 - 2/19 | • Departments prepare Personnel, Facilities, & IT Request Forms |
| | 2/17 - 2/18 | • Budget Training in Munis |
| | 2/19 - 3/4 | • Departments enter their budgets in Munis |
| | 2/19 - 3/4 | • Departments prepare their revenue estimates |
| MARCH | 3/07 - 3/31 | • Finance enters CIP, initiatives, revenue, ISF allocations, and personnel estimates |
| APRIL | 4/09 - 4/17 | • Department budget meetings with City Manager's Office |
| | 4/20 - 4/29 | • Departments prepare their mid-year updates on FY 2020 Business Plan & CIP |
| | 4/20 - 5/08 | • Finance begins preparing long range fund projections |
| MAY | 5/15/20 | • City Commission Budget Workshop #1 (9am-2pm) FY 2020 Business Plan & CIP mid-year update, and first look at FY 2021 |
| | 5/18 - 5/22 | • City Manager's Office prioritizes CIP & Bus. Plan Initiatives citywide |
| | 5/26 - 5/29 | • Depts. update narrative sections, performance measures, and goals for Proposed Budget |
| | 5/26 - 6/9 | • Finance prepares Draft Business Plan |
| JUNE | 6/1/20 | • Estimated Taxable Values available from County |
| | 6/2/20 | • City Commission Work Session (9am-12pm): Review of Commission budget |
| | 6/10/20 | • Finance sends Draft Business Plan to departments and Board of Finance to review |
| | 6/11 - 6/17 | • Department review of Draft Business Plan & CIP |
| | 6/11 - 6/25 | • Finance prepares Draft Proposed Budget |
| | 6/29/20 | • Finance sends Draft Proposed Budget to departments and Board of Finance to review |
| | 06/29- 07/06 | • Department review of Draft Proposed Budget |
| | 6/30/20 | • FY 2021 Draft Business Plan & CIP Published |
| JULY | 7/1/20 | • Taxable Values Certified by Pinellas County |
| | 7/10/20 | • City Commission Budget Workshop #2 (9am-5pm) FY 2021 Draft Business Plan & CIP |
| | 7/10/20 | • FY 2021 Proposed Budget Published |
| | 7/16/20 | • City Commission Meeting (time tbd): Estimated Maximum Millage Rate for FY 2021 |
| | 7/21/20 | • City Commission Budget Workshop #3 (9am-3pm): FY 2021 Proposed Budget |
| AUGUST | 8/11/20 | • City Commission Workshop #4 (9am-5pm): FY 2021 Proposed Budget |
| | 8/12 - 8/24 | • Finalize Tentative Budget |
| SEPTEMBER | 9/3/20* | • Commission Meeting (PM time tbd): PH #1 - Tentative Millage Rate & Tentative Budget |
| | 9/17/20* | • Commission Meeting (PM time tbd): PH #2 - Final Millage Rate & Final Budget |

*pending confirmation

DUNEDIN

Home of Honeymoon Island

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BUDGET POLICIES

Balanced Budget

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

Budgetary Level of Control

The budgetary data included herein represents the FY 2021 Adopted Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

Budget Adjustments

Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

Basis of Accounting

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, County of Pinellas, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed three times each year with the publication of the Business Plan, Proposed Budget, Tentative Budget, and Adopted Budget.

EXPENDITURE / EXPENSE APPROPRIATIONS BY CATEGORY

Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2021 Proposed Budget includes:

- Pay-for-performance merit increase of 0 (zero) percent for eligible non-represented employees / 3.5% max. for eligible IAFF (Fire Union) employees;
- Increase in budgeted Worker's Compensation claims of \$29,900 based on current actuarial report plus a modest contingency; and
- Increase of 0% in the Health Benefits Fund, and medical claims.

Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs (\$25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital

The City defines capital expenses as those with an individual cost of \$1,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2021 Proposed Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except un-matured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- **Enterprise Funds**, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

- **Internal Service Funds**, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2021 CITY OF DUNEDIN FUNDS

| GENERAL FUND | SPECIAL REVENUE FUNDS | PROPRIETARY FUNDS | FIDUCIARY FUNDS* |
|--------------|---|--|--------------------------------|
| | Stadium Fund | Stormwater Fund | Firefighter's Retirement Fund |
| | Penny Fund | Solid Waste Fund | Defined Contribution Plan Fund |
| | County Gas Tax Fund | Marina Fund | |
| | Community Redevelopment Agency (CRA) Fund | Water/Wastewater Fund | |
| | Building Fund | Fleet Internal Service Fund | |
| | Impact Fee Fund | Facilities Maintenance Internal Service Fund | |
| | Public Art | IT Services Internal Service Fund | |
| | | Health Benefits Internal Service Fund | |
| | | Risk Safety Internal Service Fund | |

* *Fiduciary Funds are not budgeted.*

FUNDING SOURCE BY DEPARTMENT

| | General | Stadium | Penny | County Gas Tax | CRA | Building | Impact Fee | Public Art | Stormwater | Solid Waste | Marina | Water /WW | Fleet | Facilities Maint. | IT Services | Health Benefits | Risk Safety |
|-----------------------------------|---------|---------|-------|----------------|-----|----------|------------|------------|------------|-------------|--------|-----------|-------|-------------------|-------------|-----------------|-------------|
| City Attorney | X | | | | | | | | | | | | | | | | |
| City Clerk | X | | | | | | | | | | | | | | | | |
| City Commission | X | | | | | | | | | | | | | | | | |
| City Manager | X | X | | | | | | | | | | | | | | | |
| Communications | X | | | | | | | | | | | | | | | | |
| Community Development | X | X | | X | | | | | | | | | | | | | |
| Economic & Housing Development | X | X | X | X | | | | | | | | | | | | | |
| Finance | X | | | | | | | | | | | | | | | | |
| Fire | X | X | | | X | | | | | | | | | | | | |
| Human Resources & Risk Management | X | | | | | | | | | | | | | | X | X | |
| IT Services | | | | | | | | | | | | | | X | | | |
| Law Enforcement | X | | | | X | | | | | | | | | | | | |
| Library | X | X | | | | | | | | | | | | | | | |
| Parks & Recreation | X | X | X | | X | | | X | | | | | | | | | |
| Public Works | X | X | X | | X | X | X | | X | X | X | | | | | | |

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
 - (a) Inventory and prepaid items;
 - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
 - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.

- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
 - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
 - (b) Imposed by law through constitutional provisions or enabling legislation.

- Committed fund balance shall be the amounts committed by City Commission action for the following:
 - (a) Major maintenance and repair projects;
 - (b) Meeting future obligations resulting from a natural disaster;
 - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
 - (d) Amounts set aside for specific projects.

- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
 - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
 - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
 - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

RESOLUTION 15-05

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY; PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City desires to establish a new Fund Balance and Reserve Policy, and

WHEREAS, such a policy has been prepared and a copy thereof is attached hereto;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

SECTION 1. The City Commission hereby adopts the "City of Dunedin, Florida Fund Balance and Reserve Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

SECTION 2. If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

SECTION 3. All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

SECTION 4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 22nd day of January, 2015.


Julie Ward-Bujalski
Mayor

ATTEST:


Denise M. Kirkpatrick
City Clerk

Resolution 15-05

Exhibit A



City of Dunedin, Florida FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 "*Fund Balance Reporting and Governmental Fund Type Definitions*" effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

On September 20, 2018, the City Commission adopted Resolution 18-24, revising the City of Dunedin's Debt Management Policy.

The Purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- Net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.
- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

The City's revised debt policy can be found on page 50.

RESOLUTION 18-24

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A DEBT MANAGEMENT POLICY FOR THE CITY OF DUNEDIN PROVIDING SEVERABILITY, PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, as follows:

SECTION 1. AUTHORITY FOR THIS RESOLUTION. This Resolution is adopted pursuant to the provisions of Article VIII, Section 2(b) of the Constitution of the State of Florida, Chapter 166, Part II, Florida Statutes, the municipal charter of the City of Dunedin, Florida (the "City") and other applicable provisions of law (collectively, the "Act").

SECTION 2. FINDINGS. It is hereby ascertained, determined and declared that:

A. The City of Dunedin hereby adopts the "City of Dunedin Debt Management Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said policy.

SECTION 3. DECLARATION OF INTENT. The City hereby expresses its intention to adopt the revised Debt Management Policy.

SECTION 4. SEVERABILITY. If any one or more of the covenants, agreements or provisions of this Resolution should be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separate from the remaining covenants, agreements or provisions of this Resolution.

SECTION 5. REPEALER. This Resolution supersedes all prior actions of the City inconsistent herewith. All resolutions or portions thereof in

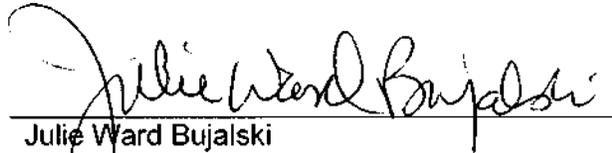
conflict with the provisions of this Resolution are hereby repealed to the extent of any such conflict.

SECTION 6. EFFECTIVE DATE. This resolution shall take effect immediately upon its adoption.

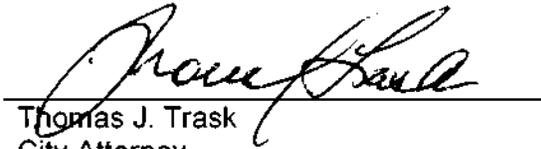
PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THI 20th day of September, 2018.

CITY OF DUNEDIN, FLORIDA

APPROVED AS TO FORM:



Julie Ward Bujalski
Mayor



Thomas J. Trask
City Attorney

ATTEST:



Denise M. Kirkpatrick
City Clerk

**RESOLUTION 18-24
EXHIBIT A**

CITY OF DUNEDIN

DEBT MANAGEMENT POLICY

I. PURPOSE

The purpose of the City of Dunedin (“City”) debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City’s credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

The City will also seek to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market rates and investor sentiment is an important means of minimizing the cost of debt and the tax burden on the citizens of the City. To accomplish this, the City will seek input on market conditions from financial consultants who closely monitor financial market conditions.

The Finance Director of the City is charged with overseeing and implementing the provisions of this policy.

II. DEBT ISSUANCE POLICY

The City Manager and the Finance Director are responsible for the administration of the City’s financial policies. The City Commission is responsible for the approval of any form of the City’s borrowing and the details associated therewith. Prior to the issuance of any debt, the City Manager and Finance Director must:

- Justify the reason for the issuance of debt obligations;
 - Present the debt proposal to the Finance Board for their review and comment;
 - Ensure that the life of the debt is less than the life of the assets acquired or constructed with debt proceeds;
 - Identify the resources committed to paying the principal and interest on the debt;
 - Will not issue debt obligations or use debt proceeds to finance current operations;
 - Properly account for the use of the debt proceeds and repayment of the debt.
- A. **Short Term Debt** – Short-term debt can be used to diversify a debt portfolio, reduce interest costs, provide interim funding for capital projects and improve the match of assets to liabilities. The City will not issue short-term debt for operating needs; however, use of short-term debt in emergency situations is not precluded. The City may issue commercial paper and other forms of variable rate debt from time to time, the City will favor fixed rate debt over variable rate debt but its use will generally be restricted to providing interim financing for capital projects.
- B. **Long Term Debt** – Long term debt will be used to finance essential capital projects and certain equipment where it is cost effective and prudent. Long term debt, which includes lease financings, will not be used to fund the City's operations. The City will avoid the use of long-term debt to finance items traditionally funded in the annual operating budget such as retirement contributions, facility maintenance, repairs, recurring equipment purchases, etc. The useful life of the asset or project shall exceed the payout schedule of any debt issued by the City.
- C. **Tax-Exempt and Taxable Debt** - The City may issue debt as tax-exempt debt or taxable debt. The City has traditionally issued tax-exempt debt, which results in significant interest cost savings compared with the interest

cost on taxable debt. Accordingly, all of the City's debt should be issued to take advantage of the exemption from federal income taxes unless prohibited by federal law or applicable federal regulations.

III. LIMITATIONS ON INDEBTEDNESS

The Florida Constitution, Florida Statutes and the City Charter do not set any limitations on the amount of debt that can be issued. For debt issued by the City, the following limitations will apply:

- The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements and capital assets.
- For the issuance of revenue bonds backed by special revenues received by the city, the revenues must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of revenue bonds supported by business-type activities, the net revenues of business-type activities pledged for debt service must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of special assessment bonds, the City shall adopt assessments on the benefitting properties sufficient to pay the annual debt service of the bonds.

When analyzing the appropriateness of a debt issuance, the City shall compare generally accepted measures of affordability to current values for the City. These measures shall include, but not be limited to the following targets, which the City will generally strive to maintain:

- For the issuance of debt backed by ad valorem taxes, the Florida State Constitution requires approval by a majority of electors in the City. As a goal, the City will maintain its net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.

- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

In assessing affordability, the City shall also examine the direct costs and benefits of the proposed project. The decision of whether or not to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt as determined by the aforementioned measurements.

IV. DEBT STRUCTURE

- A. The City will utilize various debt structures to accomplish its financing goals, including the use of premium bonds, discount bonds, capital appreciation bonds and capitalized interest when appropriate.
- B. Call provisions for the City's bond issues shall be made as short as possible consistent with the lowest interest cost to City. When possible, all City bonds shall be callable only at par.
- C. Bond insurance will be used when it provides a suitable economic savings for the City. Credit enhancement may take other forms such as Letters of Credit (LOC) and may be used if economically beneficial to the City.
- D. The final maturity of a long-term debt issue should generally not exceed thirty (30) years unless otherwise directed by the City Commission.
- E. The City shall not use interest rate derivatives, or swaps, as a debt management tool, unless the City separately adopts a swap policy.

V. METHOD OF SALE

The City's debt obligations may be sold by competitive or negotiated sale methods. The selected method of sale depends upon the option which is expected to result in the lowest cost and most favorable terms to the City given the financial structure used, market conditions, and prior experience. A determination of the appropriate method of sale will be made by City staff prior to each financing working in concert with the City's Financial Advisor.

VI. SELECTION OF FINANCIAL CONSULTANTS AND SERVICES PROVIDERS

The Finance Director, with input from the City Manager, will be responsible for the establishment of the debt financing team including bond counsel, municipal advisor, and disclosure counsel. The nature and composition of the debt financing team may depend on several factors, including the type of debt issued and procedural requirements for the type of debt. Any consultant or service provider contracting with the City must meet the City's contract and insurance requirements, and must meet any regulatory requirements applicable to the services being provided. The City will maintain professional service agreements with qualified professionals related to the issuance and management of debt, which may include but not be limited to, bond counsel, municipal advisor, disclosure counsel, arbitrage rebate consultant, and dissemination agent, among others.

VII. DEBT REFUNDINGS

The City's staff and the Financial Advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. Current tax law does not allow the issuance of tax-exempt advance refunding bonds. There is no similar limitation for tax-exempt current refunding bonds. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation therefrom:

- Current refunding's should have a minimum target savings level measured on a present value basis equal to 3% of the par amount of bonds being refunded.
- Advance refunding's, if and when applicable, should have a minimum target savings level measured on a present value basis equal to 5% of the par amount of bonds being refunded.

There may be compelling public policy objectives to move forward with refunding that do not exceed these savings guidelines, such as eliminating restrictive bond covenants or providing additional financial flexibility.

VIII. CONTINUING DISCLOSURE

To ensure clear, comprehensive, and accurate financial information, the City is committed to meeting secondary disclosure requirements on a timely and comprehensive basis, cooperating fully with the rating agencies, institutional and individual investors, County departments and agencies, other levels of government, and the general public. Complete and accurate disclosure supports the taxable or tax-exempt status of bonds issued by the City and provides transparency regarding the City financials and operations. The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

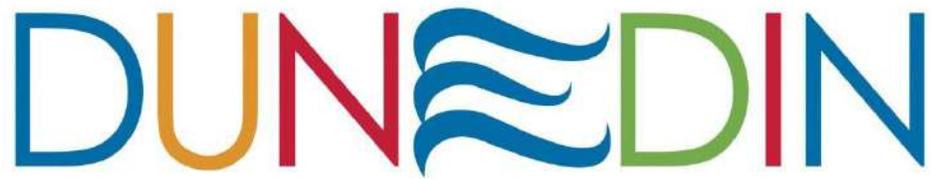
IX. POST ISSUANCE COMPLIANCE

The City understands the importance of post-issuance compliance requirements applicable to tax-advantaged bonds. To ensure the continued tax-advantaged status of the City's bond issues, the City will monitor (1) the qualified use of proceeds and financed property and (2) arbitrage yield restriction and rebate requirements of the Federal tax code. Arbitrage in the municipal bond market is the difference in the interest paid on the tax-exempt bonds and the interest earned by investing the bond proceeds in taxable securities

DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

BUDGET SUMMARY

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*



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RESOLUTION 19-37

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE FINAL OPERATING AND CAPITAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission has examined and carefully considered the Fiscal Year 2020 Tentative Budget; and

WHEREAS, the City Commission held a first public hearing and adopted the Tentative Fiscal Year 2020 Operating and Capital Budget on Monday, September 9, 2019; and

WHEREAS, Florida Statutes require each taxing authority to hold a public hearing on the Final Budget; and

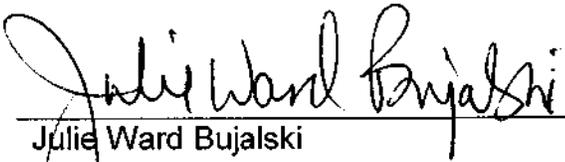
WHEREAS, the City of Dunedin, Florida, set forth a Final Budget for the Fiscal Year 2020 in the amount of \$142,667,700 as detailed in Exhibit A.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE CITY OF DUNEDIN, FLORIDA THAT:

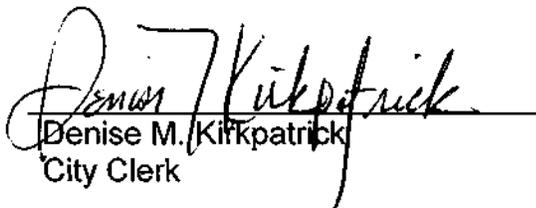
Section 1. The Fiscal Year 2020 Final Budget be adopted for the Fiscal Year commencing October 1, 2019 and ending September 30, 2020.

Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 19th day of September, 2019.


Julie Ward Bujalski
Mayor

ATTEST:


Denise M. Kirkpatrick
City Clerk

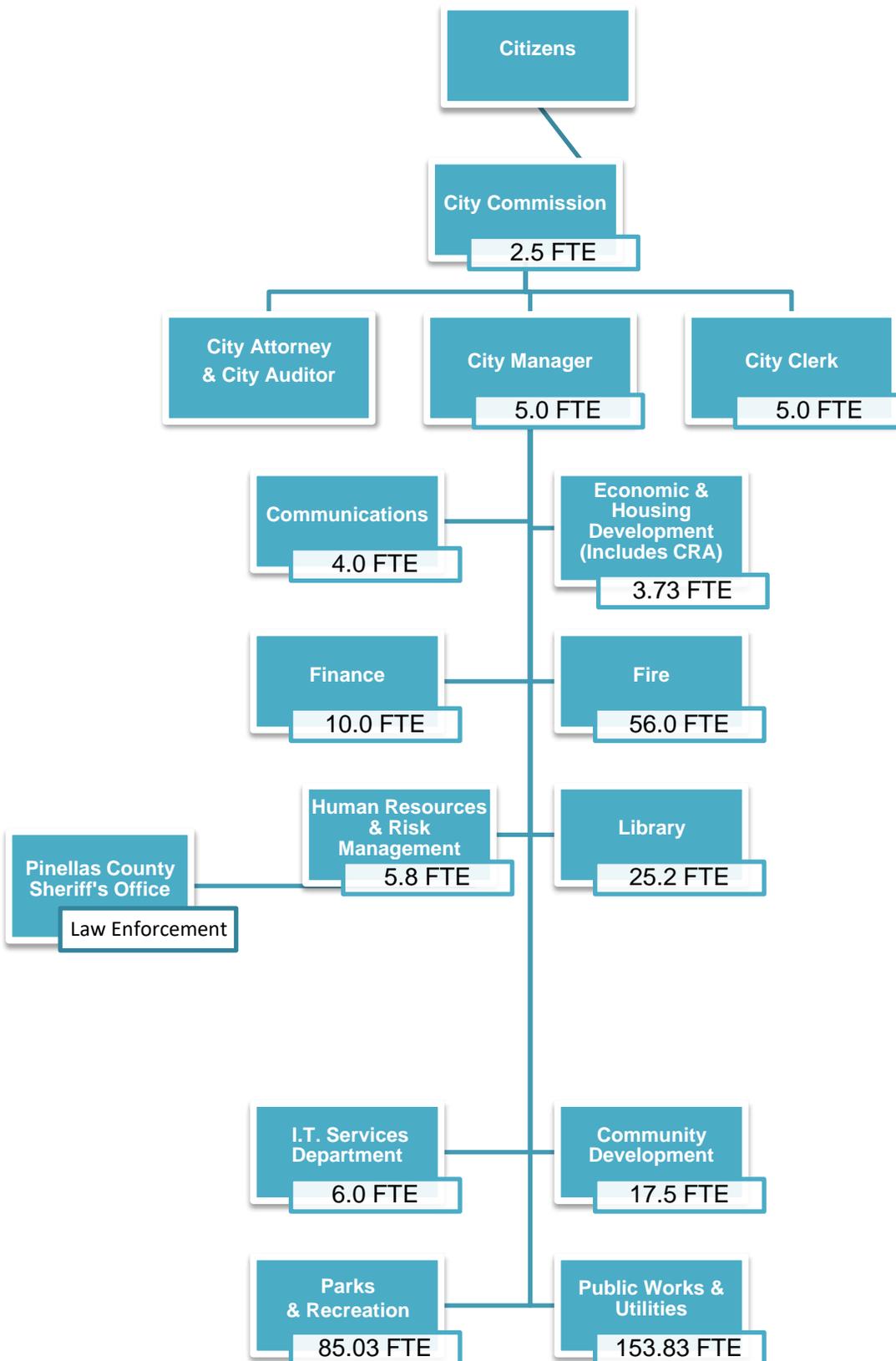
BUDGET SUMMARY CITY OF DUNEDIN, FLORIDA - FY 2020

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2020
ARE 7% HIGHER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

| Millage Rate 4.1345 | General Fund FY 2020 | Special Revenue Funds FY 2020 | Enterprise Funds FY 2020 | Net Total (w/o internal service funds) FY 2020 | Internal Service Funds FY 2020 | TOTAL BUDGET FY 2020 |
|---|----------------------------|-------------------------------------|--------------------------------|--|--------------------------------------|----------------------------|
| Beginning Reserves* 10/1/2019 <i>(includes restricted and assigned)</i> | \$ 5,633,365 | \$ 23,025,870 | \$ 55,789,227 | \$ 84,448,462 | \$ 15,902,787 | \$ 100,351,249 |
| ESTIMATED REVENUES: | | | | | | |
| Property Taxes | \$ 10,716,500 | \$ 1,224,700 | \$ - | \$ 11,941,200 | \$ - | \$ 11,941,200 |
| Other Taxes | 4,891,800 | 4,480,000 | - | 9,371,800 | - | 9,371,800 |
| Licenses, Permits, Fees | 2,905,000 | 1,304,500 | 293,000 | 4,502,500 | - | 4,502,500 |
| Intergovernmental Revenue | 4,574,200 | 27,100,000 | - | 31,674,200 | - | 31,674,200 |
| Charges for Services | 6,330,400 | 180,000 | 27,610,000 | 34,120,400 | - | 34,120,400 |
| Fines & Forfeitures | 488,500 | - | 143,000 | 631,500 | - | 631,500 |
| Miscellaneous Revenues | 622,500 | 1,791,100 | 847,100 | 3,260,700 | 68,000 | 3,328,700 |
| Internal Service Charges | - | - | - | - | 12,862,000 | 12,862,000 |
| TOTAL REVENUES | \$ 30,528,900 | \$ 36,080,300 | \$ 28,893,100 | \$ 95,502,300 | \$ 12,930,000 | \$ 108,432,300 |
| Debt Proceeds | - | 20,898,000 | - | 20,898,000 | - | 20,898,000 |
| Transfers In | 128,400 | 4,488,100 | 475,000 | 5,091,500 | 346,100 | 5,437,600 |
| TOTAL REVENUES AND OTHER FINANCING SOURCES | \$ 30,657,300 | \$ 61,466,400 | \$ 29,368,100 | \$ 121,491,800 | \$ 13,276,100 | \$ 134,767,900 |
| TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES | \$ 36,290,665 | \$ 84,492,270 | \$ 85,157,327 | \$ 205,940,262 | \$ 29,178,887 | \$ 235,119,149 |
| EXPENDITURES/EXPENSES: | | | | | | |
| General Government | \$ 5,452,100 | \$ 9,000,000 | \$ - | \$ 14,452,100 | \$ - | \$ 14,452,100 |
| Public Safety | 12,106,100 | 3,131,900 | - | 15,238,000 | - | 15,238,000 |
| Culture and Recreation | 11,303,400 | 44,373,800 | - | 55,677,200 | - | 55,677,200 |
| Economic Environment | - | 2,150,200 | - | 2,150,200 | - | 2,150,200 |
| Transportation | 1,835,000 | 1,306,500 | - | 3,141,500 | - | 3,141,500 |
| Solid Waste | - | - | 5,746,800 | 5,746,800 | - | 5,746,800 |
| Water/Wastewater | - | - | 18,024,100 | 18,024,100 | - | 18,024,100 |
| Parking | - | - | 299,800 | 299,800 | - | 299,800 |
| Stormwater | - | - | 5,279,700 | 5,279,700 | - | 5,279,700 |
| Marina | - | - | 482,800 | 482,800 | - | 482,800 |
| Internal Services | - | - | - | - | 12,343,200 | 12,343,200 |
| Debt Service | - | 3,574,900 | 815,700 | 4,390,600 | 4,100 | 4,394,700 |
| TOTAL EXPENDITURES/EXPENSES | \$ 30,696,600 | \$ 63,537,300 | \$ 30,648,900 | \$ 124,882,800 | \$ 12,347,300 | \$ 137,230,100 |
| Transfers Out | 285,100 | 1,093,400 | 4,029,700 | 5,408,200 | 29,400 | 5,437,600 |
| TOTAL EXPENDITURES/EXPENSES AND OTHER FINANCING USES | \$ 30,981,700 | \$ 64,630,700 | \$ 34,678,600 | \$ 130,291,000 | \$ 12,376,700 | \$ 142,667,700 |
| Ending Reserves* 9/30/2020 <i>(includes restricted and assigned)</i> | 5,308,965 | 19,861,570 | 50,478,727 | 75,649,262 | 16,802,187 | 92,451,449 |
| TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES | \$ 36,290,665 | \$ 84,492,270 | \$ 85,157,327 | \$ 205,940,262 | \$ 29,178,887 | \$ 235,119,149 |

Proposed FY 2021 City Organization Chart

379.59 FTE



DUNEDIN

Home of Honeymoon Island

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FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

| | ACTUAL FY 2018 | ACTUAL FY 2019 | ESTIMATED FY 2020 | ADOPTED FY 2021 | FTE CHG |
|--|-------------------|-------------------|----------------------|--------------------|---------------|
| City Commission | 2.50 | 2.50 | 2.50 | 2.50 | - |
| CITY COMMISSION DEPARTMENT TOTAL | 2.50 | 2.50 | 2.50 | 2.50 | - |
| City Attorney | - | - | - | - | - |
| CITY ATTORNEY DEPARTMENT TOTAL | - | - | - | - | - |
| City Clerk | 5.00 | 5.00 | 5.00 | 5.00 | - |
| CITY CLERK DEPARTMENT TOTAL | 5.00 | 5.00 | 5.00 | 5.00 | - |
| City Manager | 4.50 | 4.50 | 5.00 | 5.00 | - |
| CITY MANAGER DEPARTMENT TOTAL | 4.50 | 4.50 | 5.00 | 5.00 | - |
| Communications | 4.00 | 4.00 | 4.00 | 4.00 | - |
| COMMUNICATIONS DEPARTMENT TOTAL | 4.00 | 4.00 | 4.00 | 4.00 | - |
| Economic Housing & Development | 1.64 | 1.64 | 1.64 | 1.64 | - |
| CRA | 2.09 | 2.09 | 2.09 | 2.09 | - |
| ECO. & HSG. DEVELOPMENT DEPT. TOTAL | 3.73 | 3.73 | 3.73 | 3.73 | - |
| Finance/Accounting | 10.00 | 10.00 | 10.00 | 10.00 | - |
| Purchasing | - | - | - | - | - |
| FINANCE DEPARTMENT TOTAL | 10.00 | 10.00 | 10.00 | 10.00 | - |
| Fire Admin | 10.00 | 10.00 | 10.00 | 10.00 | - |
| Fire Ops | 36.00 | 36.00 | 36.00 | 36.00 | - |
| EMS | 10.00 | 10.00 | 10.00 | 10.00 | - |
| FIRE DEPARTMENT TOTAL | 56.00 | 56.00 | 56.00 | 56.00 | - |
| Human Resources | 2.24 | 2.24 | 2.08 | 2.08 | - |
| Risk Management | 1.75 | 1.75 | 2.05 | 2.47 | 0.42 |
| Health/Benefits | 1.25 | 1.25 | 1.25 | 1.25 | - |
| HR & RISK MGMT DEPARTMENT TOTAL | 5.24 | 5.24 | 5.38 | 5.80 | 0.42 |
| Law Enforcement | - | - | - | - | - |
| LAW ENFORCEMENT DEPARTMENT TOTAL | - | - | - | - | - |
| IT Services | 6.00 | 6.00 | 6.00 | 6.00 | - |
| IT SERVICES DEPARTMENT TOTAL | 6.00 | 6.00 | 6.00 | 6.00 | - |
| Library | 26.00 | 26.00 | 26.00 | 25.20 | (0.80) |
| LIBRARY DEPARTMENT TOTAL | 26.00 | 26.00 | 26.00 | 25.20 | (0.80) |
| Parks & Rec Admin | 5.85 | 5.85 | 5.85 | 5.85 | - |
| Parks Maintenance | 28.20 | 30.80 | 31.80 | 32.80 | 1.00 |
| Recreation | 37.82 | 37.82 | 38.66 | 43.83 | 5.17 |
| Golf | - | - | - | - | - |
| Marina | 2.55 | 2.55 | 2.55 | 2.55 | - |
| Stadium | - | - | - | - | - |
| PARKS & RECREATION DEPT. TOTAL | 74.42 | 77.02 | 78.86 | 85.03 | 6.17 |
| Community Development | 6.71 | 6.71 | 6.98 | 7.00 | 0.02 |
| Building Services | 9.41 | 10.41 | 10.52 | 10.50 | (0.02) |
| Parking | 0.11 | 0.11 | - | - | - |
| COMMUNITY DEVELOPMENT. DEPT. TOTAL | 16.23 | 17.23 | 17.50 | 17.50 | - |

FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

| | ACTUAL FY 2018 | ACTUAL FY 2019 | ESTIMATED FY 2020 | ADOPTED FY 2021 | FTE CHG |
|--------------------------------------|-------------------|-------------------|----------------------|--------------------|-------------|
| Public Works Admin. & Engineering | 14.08 | 14.08 | 13.58 | 13.80 | 0.22 |
| Utility Billing | 6.34 | 6.34 | 6.34 | 6.34 | - |
| Water- Administration | 3.33 | 3.33 | 3.33 | 3.33 | - |
| Water- Production | 12.00 | 12.00 | 12.00 | 12.00 | - |
| Water- Distribution & Reclaimed | 15.75 | 15.75 | 15.75 | 15.63 | (0.12) |
| Wastewater- Administration | 1.33 | 1.33 | 1.33 | 1.33 | - |
| Wastewater- Treatment | 18.00 | 18.00 | 18.00 | 18.00 | - |
| Wastewater- Collection | 16.00 | 16.00 | 16.00 | 16.00 | - |
| Stormwater | 13.66 | 14.66 | 14.66 | 14.66 | - |
| Solid Waste - Administration | 6.00 | 6.00 | 6.00 | 6.00 | - |
| Solid Waste - Residential | 10.00 | 10.00 | 10.00 | 10.00 | - |
| Solid Waste - Commercial | 5.00 | 5.00 | 5.00 | 5.00 | - |
| Fleet | 9.00 | 9.00 | 9.00 | 9.00 | - |
| Streets | 8.66 | 9.66 | 10.36 | 11.06 | 0.70 |
| Facilities Maintenance | 10.68 | 11.68 | 11.68 | 11.68 | - |
| PUBLIC WORKS DEPARTMENT TOTAL | 149.83 | 152.83 | 153.03 | 153.83 | 0.80 |

| | ACTUAL FY 2018 | ACTUAL FY 2019 | ESTIMATED FY 2020 | ADOPTED FY 2021 | FTE CHG |
|--|-------------------|-------------------|----------------------|--------------------|-------------|
| CITYWIDE REGULAR FTE | 349.54 | 354.93 | 362.97 | 362.97 | - |
| CITYWIDE VARIABLE/ON-DEMAND FTE | 13.91 | 15.12 | 10.03 | 16.62 | 6.59 |
| TOTAL CITYWIDE FTE | 363.45 | 370.05 | 373.00 | 379.59 | 6.59 |

PERSONNEL CHANGES BY DEPARTMENT FY 2020 ESTIMATED TO FY 2021 PROPOSED BUDGET

| CHANGE | ESTIMATED FY 2020 (FTE) | PROPOSED FY 2021 (FTE) | NET IMPACT (FTE) | FISCAL IMPACT | FUND |
|---|--|---------------------------------------|-----------------------------|--------------------------|-------------|
| Recreation Technician | 1.00 | 1.00 | 0.00 | \$ 3,500 | General |
| IT Systems Engineer | 1.00 | 1.00 | 0.00 | \$ 6,100 | IT Services |
| Wastewater Maintenance Mechanic | 1.00 | 1.00 | 0.00 | \$ 4,800 | Water/WW |
| Variable/On-Demand Department Reclassifications | 0.00 | 6.59 | 6.59 | \$ - | General |
| Citywide FTE & Fiscal Impact | | | 6.59 | \$ 14,400 | |

FULL-TIME EQUIVALENT (FTE) POSITIONS BY FUND

| FUND | ESTIMATED FY 2020 | PROPOSED FY 2021 | FTEs CHANGE | FISCAL IMPACT | COMMENTS |
|-----------------------------|------------------------------|-----------------------------|------------------------|--------------------------|-----------------|
| Building Fund | 10.41 | 10.52 | (0.02) | \$ - | |
| CRA Fund | 2.09 | 2.09 | - | \$ - | |
| Facilities Maintenance Fund | 11.68 | 11.68 | - | \$ - | |
| Fleet Fund | 9.00 | 9.00 | - | \$ - | |
| General Fund | 208.72 | 211.87 | 6.09 | \$ 3,500 | |
| Health Benefits Fund | 1.25 | 1.25 | - | \$ - | |
| IT Services Fund | - | - | - | \$ 6,100 | |
| Marina Fund | 2.55 | 2.55 | - | \$ - | |
| Parking Fund | 0.11 | - | - | \$ - | |
| Risk Safety Fund | 1.75 | 2.05 | 0.42 | \$ 4,800 | |
| Solid Waste Fund | 21.00 | 21.00 | - | \$ - | |
| Stormwater Fund | 14.66 | 14.66 | - | \$ - | |
| Water/Wastewater Fund | 86.83 | 86.33 | 0.10 | \$ - | |
| Grand Total | 370.05 | 373.00 | 6.59 | \$ 14,400 | |

DUNEDIN

Home of Honeymoon Island

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ALL FUNDS BUDGET SUMMARY

| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | % | \$ |
|--|----------------------|-----------------------|-----------------------|-----------------------|-------------|------------------------|
| | Actual | Actual | Budget | Proposed Budget | Change | Change |
| EXECUTIVE SALARIES | \$ 1,410,155 | \$ 1,618,977 | \$ 1,442,400 | \$ 1,636,600 | 13% | \$ 194,200 |
| REG SALARIES AND WAGES | 15,972,769 | 16,533,283 | 18,000,200 | 17,718,810 | -2% | (281,390) |
| OTHER SALARIES & WAGES | 316,202 | 338,234 | 389,200 | 462,230 | 19% | 73,030 |
| OVERTIME | 750,835 | 754,102 | 555,400 | 622,349 | 12% | 66,949 |
| SPECIAL PAY | 359,916 | 352,698 | 362,100 | 382,700 | 6% | 20,600 |
| TOTAL WAGES | \$ 18,809,877 | \$ 19,597,294 | \$ 20,749,300 | \$ 20,822,689 | 0% | \$ 73,389 |
| FICA TAXES | \$ 1,371,104 | \$ 1,427,815 | \$ 1,481,800 | \$ 1,454,600 | -2% | \$ (27,200) |
| RETIREMENT CONTRIBUTIONS | 1,825,024 | 1,937,403 | 1,957,400 | 1,966,470 | 0% | 9,070 |
| LIFE & HEALTH INSURANCE | 3,416,248 | 3,925,386 | 4,245,500 | 4,259,000 | 0% | 13,500 |
| WORKERS' COMPENSATION | 426,400 | 482,800 | 552,900 | 583,200 | 5% | 30,300 |
| UNEMPLOYMENT COMP | 3,929 | (676) | 25,000 | 25,000 | 0% | - |
| TUITION REIMBURSEMENT | 11,647 | 10,321 | 28,700 | 28,600 | 0% | (100) |
| TOTAL BENEFITS | \$ 7,054,350 | \$ 7,783,050 | \$ 8,291,300 | \$ 8,316,870 | 0% | \$ 25,570 |
| PERSONNEL BUDGET SUBTOTAL | \$ 25,864,227 | \$ 27,380,344 | \$ 29,040,600 | \$ 29,139,559 | 0% | \$ 98,959 |
| PROFESSIONAL SERVICES | \$ 2,304,867 | \$ 2,700,475 | \$ 2,691,600 | \$ 2,702,293 | 0% | \$ 10,693 |
| ACCOUNTING & AUDITING | 56,500 | 45,594 | 65,000 | 70,000 | 8% | 5,000 |
| OTHER CONTRACT SERVICES | 12,002,749 | 11,272,202 | 11,601,500 | 12,145,047 | 5% | 543,547 |
| ALLOCATED COSTS | 2,397,500 | 2,407,400 | 2,491,800 | 2,511,900 | 1% | 20,100 |
| TRAVEL & PER DIEM | 60,309 | 55,696 | 146,000 | 115,070 | -21% | (30,930) |
| COMMUNICATION SERVICE | 201,794 | 229,642 | 211,900 | 245,820 | 16% | 33,920 |
| FREIGHT & POSTAGE SERVICE | 88,855 | 89,201 | 113,400 | 118,150 | 4% | 4,750 |
| UTILITY SERVICES | 2,637,348 | 2,781,142 | 2,703,800 | 2,843,700 | 5% | 139,900 |
| RENTALS & LEASES | 3,465,499 | 3,698,756 | 3,782,500 | 3,745,414 | -1% | (37,086) |
| INSURANCE | 6,006,976 | 5,477,217 | 6,504,600 | 6,589,300 | 1% | 84,700 |
| REPAIR & MAINTENANCE SRVC | 3,681,523 | 3,279,693 | 6,019,900 | 4,793,324 | -20% | (1,226,576) |
| PRINTING & BINDING | 44,849 | 51,834 | 72,300 | 87,400 | 21% | 15,100 |
| PROMOTIONAL ACTIVITIES | 139,577 | 127,583 | 129,500 | 121,150 | -6% | (8,350) |
| OTHER CURRENT CHARGES | 201,063 | 365,120 | 323,700 | 206,060 | -36% | (117,640) |
| OFFICE SUPPLIES | 67,267 | 63,899 | 83,500 | 77,875 | -7% | (5,625) |
| OPERATING SUPPLIES | 2,001,652 | 1,957,983 | 2,263,900 | 2,343,737 | 4% | 79,837 |
| ROAD MATERIALS & SUPPLIES | 9,963 | 6,789 | 30,000 | 30,000 | 0% | - |
| BOOKS, PUBS, SUBSCRIPTION | 46,059 | 49,655 | 70,400 | 70,745 | 0% | 345 |
| TRAINING | 69,965 | 77,163 | 153,500 | 131,950 | -14% | (21,550) |
| DEPRECIATION | 6,685,684 | 6,496,690 | 5,898,900 | 5,897,200 | 0% | (1,700) |
| OPERATING BUDGET SUBTOTAL | \$ 42,169,999 | \$ 41,233,734 | \$ 45,357,700 | \$ 44,846,135 | -1% | \$ (511,565) |
| LAND | \$ - | \$ 282,114 | \$ - | \$ - | N/A | \$ - |
| BUILDINGS | 1,190,700 | 33,999,947 | 55,020,500 | 13,569,600 | -75% | (41,450,900) |
| IMPRVMTS OTHER THAN BLDG | 4,390,488 | 7,846,188 | 21,222,500 | 19,914,246 | -6% | (1,308,254) |
| MACHINERY AND EQUIPMENT | 3,242,467 | 3,814,230 | 2,705,300 | 1,473,300 | -46% | (1,232,000) |
| BOOKS,PUBS & LIBRARY MATL | 209,799 | 207,135 | 208,800 | 210,600 | 1% | 1,800 |
| LESS BUDGETED CAPITAL (ENT FUNDS) | (6,573,259) | (10,124,503) | (21,110,300) | (18,633,746) | -12% | 2,476,554 |
| CAPITAL BUDGET SUBTOTAL | \$ 2,460,195 | \$ 36,025,112 | \$ 58,046,800 | \$ 16,534,000 | -72% | \$ (41,512,800) |
| PRINCIPAL | \$ 2,723,460 | \$ 2,803,670 | \$ 3,832,400 | \$ 5,652,706 | 47% | \$ 1,820,306 |
| INTEREST | 1,048,939 | 1,455,993 | 2,406,500 | 2,687,611 | 12% | 281,111 |
| OTHER DEBT SERVICE COSTS | 1,000 | 1,376,769 | - | 100,000 | N/A | 100,000 |
| AIDS TO PRIVATE ORGANIZAT | 185,473 | 177,984 | 196,500 | 186,500 | -5% | (10,000) |
| ECONOMIC INCENTIVES | 63,284 | 356,330 | 162,500 | 287,500 | 77% | 125,000 |
| TRANSFERS OUT | 6,063,579 | 2,814,471 | 5,437,600 | 4,680,200 | -14% | (757,400) |
| LESS BUDGETED PRINCIP DEBT PYMTS (ENT FUNDS) | (1,687,468) | (1,743,645) | (1,844,200) | (1,975,100) | 7% | (130,900) |
| OTHER EXPENSES SUBTOTAL | \$ 8,398,268 | \$ 7,241,573 | \$ 10,191,300 | \$ 11,619,417 | 14% | \$ 1,428,117 |
| TOTAL BUDGET | \$ 78,892,689 | \$ 111,880,762 | \$ 142,636,400 | \$ 102,139,111 | -28% | \$ (40,497,289) |

FY 2020 PROPOSED BUDGET SUMMARY

ALL FUNDS

FY 2021 Millage Rate of 4.1345

| REVENUES | ACTUAL | | BUDGET | | PROPOSED BUDGET | | % change | \$ change |
|------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|------------------------|-----------|
| | 2019 | 2020 | 2020 | 2021 | 2021 | 2021 | | |
| Property Taxes | \$ 10,677,022 | \$ 11,941,200 | \$ 11,941,200 | \$ 12,934,363 | \$ 12,934,363 | 8% | \$ 993,163 | |
| Other Taxes | 9,365,040 | 9,371,800 | 9,371,800 | 9,148,500 | 9,148,500 | -2% | (223,300) | |
| Licenses, Permits, Fees | 6,726,915 | 4,502,500 | 4,502,500 | 4,995,000 | 4,995,000 | 11% | 492,500 | |
| Intergovernmental | 19,300,646 | 31,674,200 | 31,674,200 | 7,814,422 | 7,814,422 | -75% | (23,859,778) | |
| Charges for Services | 45,902,521 | 46,982,400 | 46,982,400 | 47,156,318 | 47,156,318 | 0% | 173,918 | |
| Fines | 757,641 | 631,500 | 631,500 | 329,050 | 329,050 | -48% | (302,450) | |
| Miscellaneous | 5,078,530 | 3,328,700 | 3,328,700 | 3,423,813 | 3,423,813 | 3% | 95,113 | |
| Debt Proceeds | 35,180,513 | 30,107,000 | 30,107,000 | 40,879,871 | 40,879,871 | 36% | 10,772,871 | |
| Transfers In | 2,814,471 | 5,437,600 | 5,437,600 | 4,680,200 | 4,680,200 | -14% | (757,400) | |
| Revenue Subtotal | 135,803,297 | 143,976,900 | 143,976,900 | 131,361,537 | 131,361,537 | -9% | (12,615,363) | |
| Elimination of Debt Proceeds | - | (9,209,000) | (9,209,000) | (23,379,871) | (23,379,871) | 154% | (14,170,871) | |
| TOTAL REVENUES | \$ 135,803,297 | \$ 134,767,900 | \$ 134,767,900 | \$ 107,981,666 | \$ 107,981,666 | -20% | \$ (26,786,234) | |

| EXPENSES | ACTUAL | | BUDGET | | PROPOSED BUDGET | | % change | \$ change |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|------------------------|-----------|
| | 2019 | 2020 | 2020 | 2021 | 2021 | 2021 | | |
| Personnel | \$ 27,380,345 | \$ 29,040,600 | \$ 29,040,600 | \$ 29,139,559 | \$ 29,139,559 | 0% | \$ 98,959 | |
| Operating | 34,737,047 | 36,668,000 | 36,668,000 | 37,258,135 | 37,258,135 | 2% | 590,135 | |
| CIP Operating | - | 2,822,100 | 2,822,100 | 1,690,800 | 1,690,800 | -40% | (1,131,300) | |
| Capital | 46,196,173 | 1,075,300 | 1,075,300 | 461,600 | 461,600 | -57% | (613,700) | |
| CIP Capital | - | 78,081,800 | 78,081,800 | 34,706,146 | 34,706,146 | -56% | (43,375,654) | |
| Other | 1,449,664 | 359,000 | 359,000 | 474,000 | 474,000 | 32% | 115,000 | |
| Debt Service | 4,721,083 | 6,238,900 | 6,238,900 | 8,439,917 | 8,439,917 | 35% | 2,201,017 | |
| Transfers Out | 2,814,471 | 5,437,600 | 5,437,600 | 4,680,200 | 4,680,200 | -14% | (757,400) | |
| Expense Subtotal | 117,298,783 | 159,723,300 | 159,723,300 | 116,850,357 | 116,850,357 | -27% | (42,872,943) | |
| Depreciation | 6,496,690 | 5,898,900 | 5,898,900 | 5,897,200 | 5,897,200 | 0% | (1,700) | |
| Elimination of Principal Debt Payments | (1,743,645) | (1,844,200) | (1,844,200) | (1,974,700) | (1,974,700) | 7% | (130,500) | |
| Elimination of Utility Capital | (10,151,573) | (21,110,300) | (21,110,300) | (18,633,746) | (18,633,746) | -12% | 2,476,554 | |
| TOTAL EXPENSES | \$ 111,900,255 | \$ 142,667,700 | \$ 142,667,700 | \$ 102,139,111 | \$ 102,139,111 | -28% | \$ (40,528,589) | |

FY 2020 PROPOSED BUDGET SUMMARY

FY 2021 Millage Rate of 4.1345

| FUND | BEGINNING FUND BALANCE | REVENUE | EXPENDITURES | END FUND BALANCE | ENDING AVAILABLE FUND BALANCE |
|-------------------------------------|---------------------------|-----------------------|----------------------|---------------------------|----------------------------------|
| GENERAL FUND | \$ 7,219,808 | \$ 31,473,178 | \$ 31,561,060 | \$ 7,131,926 | \$ 4,495,618 |
| SPECIAL REVENUE FUNDS | | | | | |
| Stadium Fund | 449,944 | 4,237,800 | 3,067,450 | 1,620,294 | 1,021,094 |
| Impact Fee Fund | 783,963 | 318,700 | - | 1,102,663 | 1,102,663 |
| Public Art Fund | 39,900 | 10,000 | 110,100 | (60,200) | (60,200) |
| Building Fund | 2,302,752 | 1,639,100 | 1,243,769 | 2,698,083 | 2,698,083 |
| CRA Fund | 295,257 | 1,507,598 | 1,770,780 | 32,075 | 32,075 |
| County Gas Tax Fund | 325,067 | 451,400 | 531,500 | 244,967 | 244,967 |
| Penny Fund | 3,796,780 | 25,206,700 | 18,065,717 | 10,937,763 | 10,937,763 |
| FUND | BEGINNING NET POSITION | REVENUE | EXPENSES | END TOTAL NET POSITION | END AVAILABLE NET POSITION |
| ENTERPRISE FUNDS | | | | | |
| Solid Waste Fund | 1,764,546 | 6,093,500 | 6,063,383 | 1,794,663 | 750,621 |
| Water/Wastewater Fund | 36,598,864 | 19,809,022 | 22,234,900 | 34,172,986 | 7,172,321 |
| Marina Fund | 2,823,210 | 565,600 | 484,258 | 2,904,552 | 250,516 |
| Stormwater Fund | 12,284,259 | 4,085,500 | 4,680,100 | 11,689,659 | 2,423,563 |
| INTERNAL SERVICES FUNDS | | | | | |
| Fleet Services Fund | 9,679,218 | 3,254,668 | 2,685,200 | 10,248,686 | 3,586,419 |
| Facilities Maintenance Fund | 1,510,256 | 1,409,800 | 1,817,852 | 1,102,204 | 701,191 |
| Risk Safety Self-Insurance Fund | 3,841,361 | 1,850,600 | 1,780,328 | 3,911,633 | 4,403,459 |
| Health Benefits Self-Insurance Fund | 704,602 | 5,019,100 | 5,030,900 | 692,802 | 874,085 |
| Information Technology Fund | 1,949,524 | 1,049,400 | 1,011,908 | 1,987,016 | 286,163 |
| TOTAL OF ALL FUNDS | \$ 86,369,310 | \$ 107,981,666 | \$ 102,139,205 | \$ 92,211,771 | \$ 40,920,400 |
| <i>Less Interfund Transfers</i> | - | (4,680,200) | (4,680,200) | - | - |
| NET GRAND TOTAL | \$ 86,369,310 | \$ 103,301,466 | \$ 97,459,005 | \$ 92,211,771 | \$ 40,920,400 |

SCHEDULE OF TRANSFERS

| TRANSFER FROM - TO | PURPOSE | AMOUNT |
|----------------------------------|---------------------------------|---------------------|
| General Fund - Stadium Fund | Operational support | \$ 265,000 |
| Public Art - Building Fund | Repayment of Interfund Loan | 35,100 |
| Stadium Fund - Penny Fund | Repayment of Interfund Loan | 500,000 |
| CRA Fund - General Fund | Special event support | 28,400 |
| CRA Fund - Impact Fee Fund (LDO) | Economic development incentives | 38,000 |
| Water/WW Fund - Penny Fund | City Hall contribution | 3,813,700 |
| TOTAL INTERFUND TRANSFERS | | \$ 4,680,200 |

SCHEDULE OF GRANTS

| GRANTOR | DEPARTMENT | FUND | AMOUNT |
|--|--------------------|----------|---------------------|
| Juvenile Welfare Board | Parks & Recreation | General | 66,000 |
| Pinellas County Bd. of County Comm. | Fire | General | 10,000 |
| FEMA - SCBA Air Pack Replacement | Fire | General | 333,000 |
| Firehouse Subs - Thermal Imaging Cameras | Fire | General | 20,000 |
| Friends of the Library - Playground | Library | General | 100,000 |
| State of Florida | Parks & Recreation | Stadium | 1,500,000 |
| FEMA - Lift Station Grants | Water/WW | Water/WW | 1,487,322 |
| TOTAL GRANTS | | | \$ 3,516,322 |

GENERAL FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$ 7,131,926 | \$ 5,591,934 | \$ 6,770,272 | \$ 7,115,009 | \$ 7,599,371 |
| 10,996,700 | 11,153,300 | 11,325,300 | 11,654,800 | 11,994,300 |
| 4,949,100 | 7,033,082 | 7,173,700 | 7,317,200 | 7,463,500 |
| 2,908,500 | 2,908,500 | 2,908,500 | 2,908,500 | 2,908,500 |
| 4,923,600 | 5,022,100 | 5,122,500 | 5,225,000 | 5,329,500 |
| 6,549,300 | 6,693,400 | 6,840,700 | 6,991,200 | 7,145,000 |
| 101,450 | 101,500 | 101,500 | 101,500 | 101,500 |
| 687,000 | 687,000 | 687,000 | 687,000 | 687,000 |
| 22,400 | 22,400 | - | - | - |
| \$ 31,138,050 | \$ 33,621,282 | \$ 34,159,200 | \$ 34,885,200 | \$ 35,629,300 |
| 16,629,460 | 17,269,200 | 17,934,800 | 18,627,300 | 19,348,000 |
| 13,351,582 | 13,686,444 | 14,024,163 | 14,364,738 | 14,708,130 |
| 1,414,400 | 411,500 | 411,500 | 411,500 | 386,500 |
| 321,600 | 324,800 | 328,000 | 331,300 | 334,600 |
| 370,000 | 160,000 | 525,000 | 75,000 | 75,000 |
| 326,000 | 326,000 | 326,000 | 326,000 | 326,000 |
| - | - | - | - | - |
| 265,000 | 265,000 | 265,000 | 265,000 | 265,000 |
| \$ 32,678,042 | \$ 32,442,944 | \$ 33,814,463 | \$ 34,400,838 | \$ 35,443,230 |
| \$ 5,591,934 | \$ 6,770,272 | \$ 7,115,009 | \$ 7,599,371 | \$ 7,785,441 |
| \$ 2,534,808 | \$ 2,433,308 | \$ 2,331,808 | \$ 2,230,308 | \$ 2,128,808 |
| \$ 3,057,126 | \$ 4,336,964 | \$ 4,783,201 | \$ 5,369,063 | \$ 5,656,633 |
| 9.7% | 13.8% | 14.8% | 16.1% | 16.4% |
| 638,787 | 661,556 | 685,137 | 709,562 | 734,870 |

GENERAL FUND

| Notes and Assumptions: | CIP and Non-Recurring Operating | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------------|---|---------------------|---------------------|---------------------|
| | ADA 15 Passenger Van | - | - | - |
| <u>Property - Taxable Values</u> | Emergency Operating Center (EOC) | - | 193,600 | - |
| FY21: +8.39% | Park Pavilion Replacements | - | 130,000 | - |
| FY22: -6% & \$8M new constr. | Rotary Pavilion Renovation* | 50,000 | - | - |
| FY23: +1% & \$35M new constr. | Weaver Park Shade Structure | - | 67,200 | - |
| FY24: +2% & \$5M new constr. | Public Library Playground | - | - | 100,000 |
| FY25: +3% & \$5M new constr. | Marina Sailboat Launch Improvements | - | 35,000 | - |
| FY26: +3% & \$5M new constr. | Patricia Corridor Enhancements | 50,000 | 76,000 | 84,000 |
| <u>Other Tax Revenue:</u> | SCBA Airpack Replacements | - | - | 370,000 |
| FY22-26: +2% | Lightning Detection System Replacement | - | - | - |
| FY23: Proposed revenue | Fleet Purchase: Parks Pick-up Truck | 30,000 | 28,000 | - |
| enhancement - \$1,985,000 | Citywide Security Camera System - Librar | 45,000 | 45,000 | - |
| <u>Intergovernmental Revenue +2%</u> | Fleet Purchase: Code Enforcement Vehic | 9,000 | - | 30,000 |
| <u>Charges for Service +2.2%</u> | Fisher Tennis Court Lights | - | - | - |
| <u>Salaries</u> | Pickleball Courts | - | - | - |
| FY 2021: 0% | Stirling Park Driving Range Lights | - | - | - |
| FY 2022-2026: +3.5% | Thermal Imaging Cameras | - | - | 20,000 |
| <u>Benefits</u> | Sindoon/Rotary Stage* | - | - | 130,000 |
| FY 2021: 0% | CIP Subtotal | 184,000 | 574,800 | 734,000 |
| FY 2022-2026: +6% | Citywide HVAC Replacements | 136,000 | 700,000 | 124,000 |
| <u>Operating</u> | Citywide Roof Replacements | 302,000 | 102,000 | - |
| FY22: +4% | Fire Station #60 Restroom Renovation | - | 65,000 | - |
| FY23-26: +2% | Comm Ctr. Fitness Ctr Renovation | - | 46,000 | - |
| <u>Capital +1%</u> | Sindoon Stage Awning Rep* | 50,000 | 11,300 | - |
| <u>Transfers in:</u> | Citywide Exterior Painting | 25,000 | 53,000 | 40,000 |
| FY20-21 from CRA for Parks | Court Resurfacing | - | - | 25,000 |
| & Rec - \$28,400 | Hale Center North Restroom Replacemer | - | - | 80,000 |
| FY22-FY23 from CRA for Parks | SR 580 Mast Arm Repainting | - | - | - |
| & Rec - \$22,400 | SR 580 Landscaped Median Project | - | - | - |
| FY20 repayment from Building | Marina Master Plan | - | - | - |
| Fund - \$244,000 | Microfilm to Digital Format Conversion | 20,300 | 20,300 | - |
| <u>Transfers out:</u> | Non-Recurring Operating Subtotal | 533,300 | 997,600 | 269,000 |
| FY21-FY26 to Stadium Fund | Affordable/Workforce Housing | 51,200 | 51,200 | - |
| for operations - \$265,000 per yr | Dunedin Golf Club Sustainability Plan | - | - | 30,000 |
| | MSB and TSB Relocation | 200,300 | 227,300 | 191,800 |
| *FY20 Rotary Pavilion and Sindoon | Parking Garage Maintenance | - | 101,500 | 101,500 |
| Stage Awning Replacement projects | Public Art Master Plan | 125,000 | 25,000 | 35,000 |
| combined to create Sindoon/Rotary | Stirling Links Conversion Start-up Costs | 34,300 | 34,300 | - |
| Stage Project. | Repair & Maintenance TBD | - | - | - |
| | Other Non-Recurring Operating Subtotal | 410,800 | 439,300 | 358,300 |
| | Total Non-Recurring Operating | 944,100 | 1,436,900 | 627,300 |
| | Total CIP/Non-Recurring Operating | \$ 1,128,100 | \$ 2,011,700 | \$ 1,361,300 |

GENERAL FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|--------------------|--------------------|--------------------|--------------------|
| 40,000 | - | - | - | - |
| - | - | - | - | - |
| - | 75,000 | 75,000 | 75,000 | 75,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 50,000 | 50,000 | 50,000 | - | - |
| - | - | - | - | - |
| - | 35,000 | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 100,000 | - | - | - | - |
| - | - | 400,000 | - | - |
| 180,000 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 370,000 | 160,000 | 525,000 | 75,000 | 75,000 |
| 20,000 | 35,000 | 25,000 | 25,000 | - |
| 980,000 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 15,000 | 80,000 | - | - | - |
| 30,000 | - | - | - | - |
| - | - | - | - | - |
| - | 110,000 | - | - | - |
| 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 100,000 | - | - | - | - |
| - | - | - | - | - |
| 1,195,000 | 275,000 | 75,000 | 75,000 | 50,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| 82,900 | - | - | - | - |
| 101,500 | 101,500 | 101,500 | 101,500 | 101,500 |
| 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| - | - | - | - | - |
| - | - | 200,000 | 200,000 | 200,000 |
| 219,400 | 136,500 | 336,500 | 336,500 | 336,500 |
| 1,414,400 | 411,500 | 411,500 | 411,500 | 386,500 |
| \$ 1,784,400 | \$ 571,500 | \$ 936,500 | \$ 486,500 | \$ 461,500 |

STADIUM FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------------|---------------------|----------------------|----------------------|----------------------|---------------------|
| BEGINNING FUND BALANCE | \$ 241,716 | \$ 5,857,457 | \$ 16,154,759 | \$ 21,422,814 | \$ 449,944 |
| REVENUES | | | | | |
| Property Taxes | - | - | - | - | - |
| Other Taxes | - | - | - | - | - |
| Licenses, Permits, Fees | - | - | - | - | - |
| Intergovernmental | 1,002,936 | 13,117,231 | 27,100,000 | 31,163,171 | 1,500,000 |
| Charges for Services | 339,368 | 342,840 | 180,000 | 324,200 | 345,000 |
| Fines | - | - | - | - | - |
| Miscellaneous | 50,626 | 2,087,675 | 1,676,800 | 20,107,175 | 1,627,800 |
| Debt Proceeds | - | 34,238,987 | - | - | - |
| Transfers In | 5,763,000 | 180,000 | 250,000 | 250,000 | 765,000 |
| TOTAL REVENUES | \$ 7,155,929 | \$ 49,966,733 | \$ 29,206,800 | \$ 51,844,546 | \$ 4,237,800 |
| EXPENDITURES | | | | | |
| Personnel | 25,996 | - | 1,500 | 1,500 | 1,600 |
| Operating | 281,262 | 239,432 | 495,800 | 510,142 | 488,750 |
| Non-Recurring Operating | - | - | - | - | - |
| Capital | 817,782 | 32,929,209 | - | - | - |
| CIP Capital | - | - | 41,899,900 | 69,506,573 | - |
| Other | - | - | - | - | - |
| Debt Service | 415,149 | 1,232,735 | 2,799,200 | 2,799,200 | 2,577,100 |
| Transfers Out | - | - | - | - | - |
| TOTAL EXPENDITURES | \$ 1,540,189 | \$ 34,401,376 | \$ 45,196,400 | \$ 72,817,415 | \$ 3,067,450 |
| ENDING FUND BALANCE | \$ 5,857,457 | \$ 21,422,814 | \$ 165,159 | \$ 449,944 | \$ 1,620,294 |
| RESERVED FOR CAPITAL | \$ - | \$ - | \$ 150,000 | \$ 294,200 | \$ 599,200 |
| ENDING AVAILABLE FUND BALANCE | \$ 5,857,457 | \$ 21,422,814 | \$ 15,159 | \$ 155,744 | \$ 1,021,094 |

FB as % of Operating Budget 1906.4% 8947.3% 3.0% 31.3% 208.2%
(TARGET: 15%)

| Notes: | CIP and Non-Recurring Operating | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|--|----------------------|----------------------|----------------|
| <u>Transfers in:</u> | Stadium & Englebert Reconstruction | 41,899,900 | 69,506,573 | - |
| FY20-FY25 from General Fund for operations. | CIP Subtotal | 41,899,900 | 69,506,573 | - |
| FY21 from Penny Fund - \$500,000 | Non-Recurring Operating Subtotal | - | - | - |
| <u>Transfers out:</u> | Total CIP/Non-Recurring Operating | \$ 41,899,900 | \$ 69,506,573 | \$ - |
| FY23 to repay Penny Fund - \$500,000 | | | | |

STADIUM FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 1,620,294 | \$ 2,461,794 | \$ 2,499,594 | \$ 2,678,494 | \$ 2,843,794 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 1,500,000 | 1,208,300 | 1,000,000 | 1,000,000 | 1,000,000 |
| 345,000 | 345,000 | 200,000 | 200,000 | 200,000 |
| - | - | - | - | - |
| 1,615,800 | 1,621,300 | 1,626,900 | 1,632,700 | 1,638,700 |
| - | - | - | - | - |
| 265,000 | 265,000 | 265,000 | 265,000 | 265,000 |
| \$ 3,725,800 | \$ 3,439,600 | \$ 3,091,900 | \$ 3,097,700 | \$ 3,103,700 |
| 1,600 | 1,600 | 1,600 | 1,600 | 1,600 |
| 550,000 | 566,500 | 583,500 | 601,000 | 619,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 2,332,700 | 2,333,700 | 2,327,900 | 2,329,800 | 2,329,000 |
| - | 500,000 | - | - | - |
| \$ 2,884,300 | \$ 3,401,800 | \$ 2,913,000 | \$ 2,932,400 | \$ 2,949,600 |
| \$ 2,461,794 | \$ 2,499,594 | \$ 2,678,494 | \$ 2,843,794 | \$ 2,997,894 |
| \$ 904,200 | \$ 1,209,200 | \$ 1,869,200 | \$ 2,029,200 | \$ 2,189,200 |
| \$ 1,557,594 | \$ 1,290,394 | \$ 809,294 | \$ 814,594 | \$ 808,694 |
| 282.4% | 227.1% | 138.3% | 135.2% | 130.3% |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ - |

IMPACT FEE FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------------|---------------------|---------------------|-------------------|-------------------|---------------------|
| BEGINNING FUND BALANCE | \$ (750,108) | \$ (417,350) | \$ 705,747 | \$ 693,760 | \$ 783,963 |
| REVENUES | | | | | |
| Property Taxes | - | - | - | - | - |
| Other Taxes | - | - | - | - | - |
| Licenses, Permits, Fees | 303,196 | 379,861 | 354,500 | 354,500 | 278,500 |
| Intergovernmental | - | 682,633 | - | - | - |
| Charges for Services | - | - | - | - | - |
| Fines | - | - | - | - | - |
| Miscellaneous | 4,574 | 16,753 | 4,300 | 4,300 | 2,200 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | 66,000 | 71,400 | 101,000 | 101,000 | 38,000 |
| TOTAL REVENUES | \$ 373,770 | \$ 1,150,647 | \$ 459,800 | \$ 459,800 | \$ 318,700 |
| EXPENDITURES | | | | | |
| Personnel | - | - | - | - | - |
| Operating | - | - | - | - | - |
| Non-Recurring Operating | - | - | - | - | - |
| Capital | 26,808 | 20,900 | - | - | - |
| CIP Capital | - | - | 270,000 | 369,597 | - |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | 14,204 | 18,637 | - | - | - |
| TOTAL EXPENDITURES | \$ 41,012 | \$ 39,537 | \$ 270,000 | \$ 369,597 | \$ - |
| ENDING FUND BALANCE | \$ (417,350) | \$ 693,760 | \$ 895,547 | \$ 783,963 | \$ 1,102,663 |
| ENDING AVAILABLE FUND BALANCE | \$ (417,350) | \$ 693,760 | \$ 895,547 | \$ 783,963 | \$ 1,102,663 |

FB as % of Operating Budget
(TARGET: 15%)

N/A N/A N/A N/A N/A

Notes:

License, Permit, and Fee revenue reflect known development projects only

Transfer in:

FY20-26 from CRA for LDO contributions

*Fire Training Facility & EOC cost paid for with Fire Impact Fees

| | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|-------------------|-------------------|----------------|
| CIP and Non-Recurring Operating | | | |
| Pedestrian Safety Imp- Edgewater Dr | - | 29,597 | - |
| Pedestrian Safety Imp- Alt 19/Main St. | 70,000 | 140,000 | - |
| Fire Training Facility & EOC* | 200,000 | 200,000 | - |
| CIP Subtotal | 270,000 | 369,597 | - |
| Non-Recurring Operating Subtotal | - | - | - |
| Total CIP/Non-Recurring Operating | \$ 270,000 | \$ 369,597 | \$ - |

IMPACT FEE FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 1,102,663 | \$ 1,249,363 | \$ 1,300,413 | \$ 1,351,763 | \$ 1,400,313 |
| - | - | - | - | - |
| - | - | - | - | - |
| 80,900 | 17,250 | 17,250 | 17,250 | 17,250 |
| 26,000 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 4,300 | 4,300 | 4,300 | 4,300 | 4,300 |
| - | - | - | - | - |
| 35,500 | 29,500 | 29,800 | 27,000 | 3,900 |
| \$ 146,700 | \$ 51,050 | \$ 51,350 | \$ 48,550 | \$ 25,450 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ - | \$ - | \$ - | \$ - | \$ - |
| \$ 1,249,363 | \$ 1,300,413 | \$ 1,351,763 | \$ 1,400,313 | \$ 1,425,763 |
| \$ 1,249,363 | \$ 1,300,413 | \$ 1,351,763 | \$ 1,400,313 | \$ 1,425,763 |
| N/A | N/A | N/A | N/A | N/A |
| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ - | \$ - | \$ - | \$ - | \$ - |

PUBLIC ART FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------------|----------------|----------------|----------------|-------------------|--------------------|
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ - | \$ - | \$ 39,900 |
| REVENUES | | | | | |
| Property Taxes | - | - | - | - | - |
| Other Taxes | - | - | - | - | - |
| Licenses, Permits, Fees | - | - | - | - | 10,000 |
| Intergovernmental | - | - | - | - | - |
| Charges for Services | - | - | - | - | - |
| Fines | - | - | - | - | - |
| Miscellaneous | - | - | - | - | - |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | - | - | - | 100,000 | - |
| TOTAL REVENUES | \$ - | \$ - | \$ - | \$ 100,000 | \$ 10,000 |
| EXPENDITURES | | | | | |
| Personnel | - | - | - | - | - |
| Operating | - | - | - | - | - |
| Non-Recurring Operating | - | - | - | 25,000 | 75,000 |
| Capital | - | - | - | - | - |
| CIP Capital | - | - | - | - | - |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | - | - | - | 35,100 | 35,100 |
| TOTAL EXPENDITURES | \$ - | \$ - | \$ - | \$ 60,100 | \$ 110,100 |
| ENDING FUND BALANCE | \$ - | \$ - | \$ - | \$ 39,900 | \$ (60,200) |
| ENDING AVAILABLE FUND BALANCE | \$ - | \$ - | \$ - | \$ 39,900 | \$ (60,200) |

FB as % of Operating Budget N/A N/A N/A N/A N/A
 (TARGET: 15%)

Notes:

| | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|---|----------------|-------------------|------------------|
| <u>Transfer in:</u> | | | |
| FY20 interfund loan from Building Fund - \$100,000 | - | - | - |
| <u>Transfer out:</u> | | | |
| FY20-FY23 repayment of Building Fund loan - \$35,100 per year | - | 25,000 | 75,000 |
| CIP and Non-Recurring Operating | - | - | - |
| CIP Subtotal | - | - | - |
| Public Art Master Plan | - | 25,000 | 75,000 |
| Subtotal Non-Recurring Operating | - | 25,000 | 75,000 |
| Total CIP/Non-Recurring Operating | \$ - | \$ 25,000 | \$ 75,000 |

BUILDING FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 2,698,083 | \$ 2,529,947 | \$ 2,311,887 | \$ 2,124,287 | \$ 1,967,987 |
| - | - | - | - | - |
| - | - | - | - | - |
| 900,000 | 900,000 | 900,000 | 900,000 | 900,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| - | - | - | - | - |
| 35,100 | - | - | - | - |
| \$ 939,100 | \$ 904,000 | \$ 904,000 | \$ 904,000 | \$ 904,000 |
| 749,600 | 779,400 | 745,500 | 710,800 | 739,900 |
| 345,187 | 340,660 | 344,100 | 347,500 | 351,000 |
| 10,450 | - | - | - | - |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,107,237 | \$ 1,122,060 | \$ 1,091,600 | \$ 1,060,300 | \$ 1,092,900 |
| \$ 2,529,947 | \$ 2,311,887 | \$ 2,124,287 | \$ 1,967,987 | \$ 1,779,087 |
| \$ 2,529,947 | \$ 2,311,887 | \$ 2,124,287 | \$ 1,967,987 | \$ 1,779,087 |
| 228.9% | 206.4% | 195.0% | 186.0% | 163.1% |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 10,450 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 10,450 | - | - | - | - |
| \$ 10,450 | \$ - | \$ - | \$ - | \$ - |

COUNTY GAS TAX FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| BEGINNING FUND BALANCE | \$ 1,208,366 | \$ 890,347 | \$ 230,248 | \$ 869,252 | \$ 325,067 |
| REVENUES | | | | | |
| Property Taxes | - | - | - | - | - |
| Other Taxes | 504,983 | 497,357 | 480,000 | 432,000 | 446,400 |
| Licenses, Permits, Fees | - | - | - | - | - |
| Intergovernmental | - | - | - | - | - |
| Charges for Services | - | - | - | - | - |
| Fines | - | - | - | - | - |
| Miscellaneous | 12,603 | 20,924 | 9,000 | 9,000 | 5,000 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | - | - | - | - | - |
| TOTAL REVENUES | \$ 517,586 | \$ 518,281 | \$ 489,000 | \$ 441,000 | \$ 451,400 |
| EXPENDITURES | | | | | |
| Personnel | - | - | - | - | - |
| Operating | 545,160 | 124,064 | 186,500 | 186,500 | 131,500 |
| Non-Recurring Operating | - | - | - | - | 55,000 |
| Capital | 290,446 | 415,313 | - | - | - |
| CIP Capital | - | - | 310,000 | 798,685 | 345,000 |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | - | - | - | - | - |
| TOTAL EXPENDITURES | \$ 835,606 | \$ 539,376 | \$ 496,500 | \$ 985,185 | \$ 531,500 |
| ENDING FUND BALANCE | \$ 890,347 | \$ 869,252 | \$ 222,748 | \$ 325,067 | \$ 244,967 |
| ENDING AVAILABLE FUND BALANCE | \$ 890,347 | \$ 869,252 | \$ 222,748 | \$ 325,067 | \$ 244,967 |

| | | | | | |
|-----------------------------|--------|--------|--------|--------|--------|
| FB as % of Operating Budget | 163.3% | 700.7% | 119.4% | 174.3% | 131.3% |
| (TARGET: 15%) | | | | | |

| Notes: | CIP and Non-Recurring Operating | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------|---|-------------------|-------------------|-------------------|
| Assumptions: | Pavement Management Program | 310,000 | 798,685 | 310,000 |
| County Gas Tax Revenue FY21 0% | Alt. 19 Downtown Street Print Enhancement | | | 35,000 |
| FY2021: -7% | Subtotal CIP | 310,000 | 798,685 | 345,000 |
| FY2022: +8% | City Sidewalk Inspection Program | - | - | 55,000 |
| FY2023-2025: 0% | Subtotal Non-Recurring Operating | - | - | 55,000 |
| Miscellaneous Revenue +1% | Total CIP/Non-Recurring Operating | \$ 310,000 | \$ 798,685 | \$ 400,000 |
| Operating +3% | | | | |
| Capital as programmed | | | | |

COUNTY GAS TAX FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$ 244,967 | \$ 284,667 | \$ 320,367 | \$ 351,967 | \$ 379,367 |
| - | - | - | - | - |
| 480,000 | 480,000 | 480,000 | 480,000 | 480,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 5,100 | 5,200 | 5,300 | 5,400 | 5,500 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 485,100 | \$ 485,200 | \$ 485,300 | \$ 485,400 | \$ 485,500 |
| - | - | - | - | - |
| 135,400 | 139,500 | 143,700 | 148,000 | 152,400 |
| - | - | - | - | - |
| - | - | - | - | - |
| 310,000 | 310,000 | 310,000 | 310,000 | 310,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 445,400 | \$ 449,500 | \$ 453,700 | \$ 458,000 | \$ 462,400 |
| \$ 284,667 | \$ 320,367 | \$ 351,967 | \$ 379,367 | \$ 402,467 |
| \$ 284,667 | \$ 320,367 | \$ 351,967 | \$ 379,367 | \$ 402,467 |
| 210.2% | 229.7% | 244.9% | 256.3% | 264.1% |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| 310,000 | 310,000 | 310,000 | 310,000 | 310,000 |
| 310,000 | 310,000 | 310,000 | 310,000 | 310,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 310,000 |

PENNY FUND

| | ACTUAL | | ACTUAL | | BUDGET | | ESTIMATED | | BUDGET | |
|--------------------------------------|-----------|------------------|------------|------------------|------------|-------------------|-----------|------------------|------------|-------------------|
| | 2018 | | 2019 | | 2020 | | 2020 | | 2021 | |
| BEGINNING FUND BALANCE | \$ | 8,454,489 | \$ | 5,682,707 | \$ | 3,699,630 | \$ | 7,408,254 | \$ | 3,796,780 |
| REVENUES | | | | | | | | | | |
| Property Taxes | - | - | - | - | - | - | - | - | - | - |
| Other Taxes | 3,936,776 | 4,141,748 | 4,000,000 | 3,850,000 | 3,850,000 | 3,850,000 | 3,850,000 | 3,850,000 | 3,850,000 | 3,850,000 |
| Licenses, Permits, Fees | - | - | - | - | - | - | - | - | - | - |
| Intergovernmental | - | - | - | - | - | - | - | - | - | - |
| Charges for Services | - | - | - | - | - | - | - | - | - | - |
| Fines | - | - | - | - | - | - | - | - | - | - |
| Miscellaneous | 78,225 | 107,486 | 43,000 | 75,000 | 43,000 | 75,000 | 75,000 | 75,000 | 43,000 | 43,000 |
| Debt Proceeds | - | 941,526 | 18,398,000 | - | 18,398,000 | - | - | - | 17,500,000 | 17,500,000 |
| Transfers In | 14,204 | 18,637 | 4,102,000 | 1,017,200 | 4,102,000 | 1,017,200 | 1,017,200 | 1,017,200 | 3,813,700 | 3,813,700 |
| TOTAL REVENUES | \$ | 4,029,205 | \$ | 5,209,397 | \$ | 26,543,000 | \$ | 4,942,200 | \$ | 25,206,700 |
| EXPENDITURES | | | | | | | | | | |
| Personnel | - | - | - | - | - | - | - | - | - | - |
| Operating | - | - | - | - | - | - | - | - | - | - |
| Non-Recurring Operating | - | - | - | - | - | - | - | - | - | - |
| Capital | 352,803 | 1,584,716 | - | - | - | - | - | - | 25,000 | 25,000 |
| CIP Capital | - | - | 13,512,600 | 7,777,974 | 13,512,600 | 7,777,974 | 7,777,974 | 7,777,974 | 14,434,600 | 14,434,600 |
| Other | - | 915,348 | - | - | - | - | - | - | - | - |
| Debt Service | 773,910 | 803,786 | 775,700 | 775,700 | 775,700 | 775,700 | 775,700 | 775,700 | 3,106,117 | 3,106,117 |
| Transfers Out | 5,674,275 | 180,000 | - | - | - | - | - | - | 500,000 | 500,000 |
| TOTAL EXPENDITURES | \$ | 6,800,988 | \$ | 3,483,850 | \$ | 14,288,300 | \$ | 8,553,674 | \$ | 18,065,717 |
| ENDING FUND BALANCE | \$ | 5,682,707 | \$ | 7,408,254 | \$ | 15,954,330 | \$ | 3,796,780 | \$ | 10,937,763 |
| ENDING AVAILABLE FUND BALANCE | \$ | 5,682,707 | \$ | 7,408,254 | \$ | 15,954,330 | \$ | 3,796,780 | \$ | 10,937,763 |
| FB as % of Operating Budget | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

*This fund is restricted for capital expenditures

PENNY FUND

| PROJECTION | | PROJECTION | | PROJECTION | | PROJECTION | | PROJECTION | |
|------------|-------------------|------------|------------------|------------|------------------|------------|------------------|------------|------------------|
| 2022 | | 2023 | | 2024 | | 2025 | | 2026 | |
| \$ | 10,937,763 | \$ | 1,172,763 | \$ | 1,082,063 | \$ | 584,663 | \$ | 407,863 |
| - | - | - | - | - | - | - | - | - | - |
| 3,965,500 | 4,143,900 | 4,330,400 | 4,525,300 | 4,728,900 | | | | | |
| - | - | - | - | - | - | - | - | - | - |
| 447,400 | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - |
| 43,400 | 273,000 | 20,000 | 20,000 | 20,000 | | | | | |
| - | - | - | 4,500,000 | - | | | | | |
| - | 500,000 | - | - | - | | | | | |
| \$ | 4,456,300 | \$ | 4,916,900 | \$ | 4,350,400 | \$ | 9,045,300 | \$ | 4,748,900 |
| - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - |
| 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | | | | | |
| 11,188,000 | 1,976,000 | 1,815,000 | 5,190,000 | 690,000 | | | | | |
| - | - | - | - | - | | | | | |
| 3,008,300 | 3,006,600 | 3,007,800 | 4,007,100 | 4,009,200 | | | | | |
| - | - | - | - | - | | | | | |
| \$ | 14,221,300 | \$ | 5,007,600 | \$ | 4,847,800 | \$ | 9,222,100 | \$ | 4,724,200 |
| \$ | 1,172,763 | \$ | 1,082,063 | \$ | 584,663 | \$ | 407,863 | \$ | 432,563 |
| \$ | 1,172,763 | \$ | 1,082,063 | \$ | 584,663 | \$ | 407,863 | \$ | 432,563 |
| N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |

| Notes: | CIP | BUDGET | ESTIMATED | BUDGET |
|---|--|-------------------|------------------|-------------------|
| | | 2020 | 2020 | 2021 |
| <u>Penny Tax Revenue</u> | Parks Trail Renovations | 300,000 | 225,000 | - |
| FY20: -7% | Playground Equip. Replacement | 90,000 | 278,321 | 150,000 |
| FY21: 0% | Dog Park | 150,000 | - | - |
| FY22: +3% | Pavement Management Program | 690,000 | 1,521,490 | 690,000 |
| FY23-FY30: +4.5% | Dunedin Golf Course Cart Barn | - | 428,148 | - |
| <u>Transfers in:</u> | Fire Training Facility & EOC | 1,796,000 | 3,632,368 | - |
| FY20 from Building for share of New City Hall | New City Hall | 7,200,000 | 1,135,728 | 11,645,000 |
| FY21 repayment from Stadium | Higlander Pool Refurbishment | - | - | - |
| FY21 from Water/WW for share of New City Hall | Skinner Corridor Improvements | - | - | - |
| <u>Transfers out:</u> | Parks Maintenance Facility | 1,124,600 | 60,253 | 1,324,600 |
| FY21 payment to Stadium | Downtown Parking Structure | 1,800,000 | - | - |
| FY22 Intergovernmental revenue includes est. County contribution of 13% for EOC - \$447,400 | Athletic Field Renovation | 125,000 | 125,000 | 75,000 |
| | St. Catherine Soil Roadway Stabilization | 50,000 | 50,000 | 200,000 |
| FY23 Misc. revenue includes est. proceeds from sale of Jones building - \$250,000. | Bridges & Boardwalks | 60,000 | 141,531 | - |
| | Jerry Lake Parking Lot Renovation | - | - | - |
| | Community Center Parking Lot | 30,000 | 30,000 | - |
| | Citywide Parking Lot Resurfacing | 72,000 | 72,000 | - |
| | Marina Sailboat Launch Improvements | - | 53,135 | - |
| | Court Resurfacing | 25,000 | 25,000 | - |
| | Pram Shed Replacement | - | - | 350,000 |
| | Sindoon/Rotary Stage | - | - | 25,000 |
| | Total CIP | 13,512,600 | 7,777,974 | 14,459,600 |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| - | - | - | - | - |
| - | 120,000 | 125,000 | - | - |
| 150,000 | - | - | - | - |
| 690,000 | 690,000 | 690,000 | 690,000 | 690,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| 8,528,000 | - | - | - | - |
| 1,000,000 | 1,000,000 | - | - | - |
| - | - | 1,000,000 | - | - |
| - | - | - | - | - |
| - | - | - | 4,500,000 | - |
| 100,000 | 100,000 | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 420,000 | - | - | - | - |
| 300,000 | - | - | - | - |
| - | 66,000 | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 11,188,000 | 1,976,000 | 1,815,000 | 5,190,000 | 690,000 |

CRA FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--------------------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| BEGINNING FUND BALANCE | \$ 335,617 | \$ 398,546 | \$ 105,510 | \$ 458,607 | \$ 295,257 |
| REVENUES | | | | | |
| Property Taxes | 771,769 | 901,997 | 1,224,700 | 1,224,700 | 1,349,098 |
| Other Taxes | - | - | - | - | - |
| Licenses, Permits, Fees | - | - | - | - | - |
| Intergovernmental | - | 100,000 | - | - | - |
| Charges for Services | - | 8,214 | - | - | - |
| Fines | - | - | - | - | - |
| Miscellaneous | 59,599 | 65,743 | 48,000 | 48,000 | 158,500 |
| Debt Proceeds | - | - | 2,500,000 | - | - |
| Transfers In | - | - | - | - | - |
| TOTAL REVENUES | \$ 831,368 | \$ 1,075,954 | \$ 3,772,700 | \$ 1,272,700 | \$ 1,507,598 |
| EXPENDITURES | | | | | |
| Personnel | 222,673 | 230,744 | 238,400 | 238,400 | 238,700 |
| Operating | 247,470 | 321,738 | 284,800 | 306,250 | 414,180 |
| Non-Recurring Operating | - | - | 140,000 | 140,000 | 291,500 |
| Capital | 99,824 | 319,892 | - | - | 10,000 |
| CIP Capital | - | - | 1,424,000 | 559,000 | 637,000 |
| Other | 55,072 | 43,719 | 63,000 | 63,000 | 113,000 |
| Debt Service | - | - | - | - | - |
| Transfers Out | 143,400 | 99,800 | 129,400 | 129,400 | 66,400 |
| TOTAL EXPENDITURES | \$ 768,438 | \$ 1,015,894 | \$ 2,279,600 | \$ 1,436,050 | \$ 1,770,780 |
| ENDING FUND BALANCE | \$ 398,546 | \$ 458,607 | \$ 1,598,610 | \$ 295,257 | \$ 32,075 |
| ENDING AVAILABLE FUND BALANCE | \$ 398,546 | \$ 458,607 | \$ 1,598,610 | \$ 295,257 | \$ 32,075 |
| FB as % of Operating Budget | 84.8% | 83.0% | 241.0% | 43.1% | 3.4% |
| (TARGET: 15%) | | | | | |

CRA FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 32,075 | \$ 214,870 | \$ 456,114 | \$ 353,482 | \$ 1,233,877 |
| 1,248,990 | 1,490,144 | 1,638,168 | 1,696,894 | 1,757,383 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | 1,000,000 | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 160,100 | 161,700 | 163,300 | 164,900 | 166,500 |
| - | - | 3,700,000 | 2,500,000 | - |
| - | - | - | - | - |
| \$ 1,409,090 | \$ 1,651,844 | \$ 5,501,468 | \$ 5,361,794 | \$ 1,923,883 |
| 245,895 | 253,700 | 261,700 | 270,000 | 278,500 |
| 374,500 | 382,000 | 389,600 | 397,400 | 405,300 |
| 25,000 | - | - | - | - |
| 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 400,000 | 600,000 | 4,800,000 | 3,250,000 | 1,100,000 |
| 113,000 | 113,000 | 113,000 | 113,000 | 113,000 |
| - | - | - | 414,000 | 745,200 |
| 57,900 | 51,900 | 29,800 | 27,000 | 3,900 |
| \$ 1,226,295 | \$ 1,410,600 | \$ 5,604,100 | \$ 4,481,400 | \$ 2,655,900 |
| \$ 214,870 | \$ 456,114 | \$ 353,482 | \$ 1,233,877 | \$ 501,859 |
| \$ 214,870 | \$ 456,114 | \$ 353,482 | \$ 1,233,877 | \$ 501,859 |
| 33.3% | 71.7% | 54.3% | 184.9% | 73.4% |

| Notes: | BUDGET | ESTIMATED | BUDGET |
|---|---------------------|-------------------|-------------------|
| | 2020 | 2020 | 2021 |
| <u>Property - Taxable Values</u> | | | |
| FY 2021: +8.45% | | | |
| FY 2022: -6% | | | |
| FY 2023: +1% & \$25M new constr. | | | |
| FY 2024: +2% & \$12.4M new constr. | | | |
| FY 2025: +3% | | | |
| FY 2026: +3% | | | |
| <u>Salaries</u> | | | |
| FY 2021: 0% | | | |
| FY 2022-2026: +3% | | | |
| <u>Benefits</u> | | | |
| FY 2021: 0% | | | |
| FY 2022-2026: +6% | | | |
| Operating +2% | | | |
| <u>Transfer out:</u> | | | |
| FY20-25 to Impact Fund for LDO contributions | | | |
| FY20-23 to General Fund for P&R contributions | | | |
| Skinner Blvd. Improvements | - | - | - |
| John R. Lawrence Pioneer Park Enhancem | 50,000 | 140,000 | 360,000 |
| Downtown Parking Structure | 1,000,000 | - | - |
| Downtown Pavers, Walkability & Enhanc | 250,000 | 250,000 | - |
| Underground Utilities on Douglas Ave. | 100,000 | 100,000 | 100,000 |
| Downtown Median Removal | 10,000 | 10,000 | 5,000 |
| Alt. 19 Downtown Street Print Enhancem | - | - | 35,000 |
| Elevated Crosswalks on Douglas | - | 45,000 | - |
| Artistic Benches for Downtown | 4,000 | 4,000 | - |
| Enhance Welcome Signs Downtown | 10,000 | 10,000 | - |
| Existing City Hall Adaptive Re-use | - | - | - |
| East End Public Restrooms | - | - | 125,000 |
| Skinner/New York Entry Way Median | - | - | - |
| Highland/Louden/Virginia Streetscape | - | - | - |
| Highland Streetscape | - | - | - |
| Golf Cart | - | - | 12,000 |
| Mast Arm Bass & Main | - | - | - |
| CIP Subtotal | 1,424,000 | 559,000 | 637,000 |
| Skinner Blvd. Improvements | 100,000 | 100,000 | 200,000 |
| Downtown East End Plan | 30,000 | 30,000 | 35,000 |
| Downtown Landscaping Project | 10,000 | 10,000 | 40,000 |
| Downtown Wayfinding | | - | 16,500 |
| Non-Recurring Operating Subtotal | 140,000 | 140,000 | 291,500 |
| Total CIP/Non-Recurring Operating | \$ 1,564,000 | \$ 699,000 | \$ 928,500 |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|---------------------|---------------------|--------------------|
| - | - | 4,600,000 | - | - |
| - | - | - | - | - |
| - | - | - | 2,500,000 | - |
| - | 350,000 | - | 300,000 | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 200,000 | - | 200,000 | - | - |
| - | - | - | - | - |
| - | - | - | 150,000 | - |
| 200,000 | 250,000 | - | - | - |
| - | - | - | - | 800,000 |
| - | - | - | 300,000 | 300,000 |
| 400,000 | 600,000 | 4,800,000 | 2,950,000 | 800,000 |
| - | - | - | - | - |
| 25,000 | - | - | - | - |
| - | - | - | - | - |
| 25,000 | - | - | - | - |
| \$ 425,000 | \$ 600,000 | \$ 4,800,000 | \$ 2,950,000 | \$ 800,000 |

SOLID WASTE UTILITY FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| \$ 1,794,663 | \$ 1,765,579 | \$ 1,652,330 | \$ 1,528,181 | \$ 1,360,449 |
| 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| - | - | - | - | - |
| 6,193,716 | 6,317,050 | 6,442,851 | 6,571,168 | 6,702,052 |
| - | - | - | - | - |
| 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 6,214,716 | \$ 6,338,050 | \$ 6,463,851 | \$ 6,592,168 | \$ 6,723,052 |
| - | - | - | - | - |
| \$ 6,214,716 | \$ 6,338,050 | \$ 6,463,851 | \$ 6,592,168 | \$ 6,723,052 |
| 1,588,553 | 1,652,000 | 1,718,100 | 1,787,000 | 1,858,900 |
| 4,297,327 | 4,383,300 | 4,471,000 | 4,560,400 | 4,651,600 |
| - | 30,000 | - | - | - |
| 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 641,800 | 908,100 | 951,100 | 272,356 | - |
| - | - | - | - | - |
| 142,600 | 142,600 | 142,600 | 99,900 | 99,900 |
| - | - | - | - | - |
| \$ 6,695,280 | \$ 7,141,000 | \$ 7,307,800 | \$ 6,744,656 | \$ 6,635,400 |
| 331,700 | 364,900 | 383,100 | 402,300 | 422,400 |
| (116,400) | (121,500) | (126,800) | (89,700) | (94,600) |
| (666,800) | (933,100) | (976,100) | (297,356) | (25,000) |
| \$ 6,243,800 | \$ 6,451,300 | \$ 6,588,000 | \$ 6,759,900 | \$ 6,938,200 |
| \$ 1,765,579 | \$ 1,652,330 | \$ 1,528,181 | \$ 1,360,449 | \$ 1,145,301 |
| \$ 270,057 | \$ (532,892) | \$ (1,376,841) | \$ (1,529,329) | \$ (1,441,677) |
| 4.6% | -8.8% | -22.2% | -24.1% | -22.1% |
| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
| 641,800 | 908,100 | 951,100 | 272,356 | - |
| 641,800 | 908,100 | 951,100 | 272,356 | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 30,000 | - | - | - |
| - | 30,000 | - | - | - |
| \$ 641,800 | \$ 938,100 | \$ 951,100 | \$ 272,356 | \$ - |

WATER/WASTEWATER UTILITY FUND

| | ACTUAL | | ACTUAL | | BUDGET | | ESTIMATED | | BUDGET | |
|--|-----------|-------------------|-----------|-------------------|-----------|-------------------|-----------|-------------------|-----------|-------------------|
| | 2018 | | 2019 | | 2020 | | 2020 | | 2021 | |
| BEGINNING FUND BALANCE | \$ | 32,893,331 | \$ | 35,681,380 | \$ | 35,853,879 | \$ | 37,302,564 | \$ | 36,598,864 |
| REVENUES | | | | | | | | | | |
| Licenses, Permits, Fees | | 1,596,437 | | 591,094 | | 280,000 | | 280,000 | | 185,000 |
| Intergovernmental | | 1,073,863 | | 12,417 | | - | | - | | 1,487,322 |
| Charges for Services | | 16,493,218 | | 17,273,520 | | 17,711,700 | | 17,711,700 | | 17,710,900 |
| Fines | | 138,428 | | 140,309 | | 140,000 | | 140,000 | | 150,000 |
| Miscellaneous | | 422,051 | | 739,911 | | 318,300 | | 318,300 | | 275,800 |
| Debt Proceeds | | - | | - | | 8,720,000 | | 19,847,129 | | 23,379,871 |
| Transfers In | | - | | - | | - | | - | | - |
| Revenue Subtotal | \$ | 19,723,997 | \$ | 18,757,251 | \$ | 27,170,000 | \$ | 38,297,129 | \$ | 43,188,893 |
| Elimination of Debt Proceeds | | - | | - | | (8,720,000) | | (19,847,129) | | (23,379,871) |
| TOTAL REVENUES | \$ | 19,723,997 | \$ | 18,757,251 | \$ | 18,450,000 | \$ | 18,450,000 | \$ | 19,809,022 |
| EXPENSES | | | | | | | | | | |
| Personnel | | 6,086,247 | | 6,351,600 | | 6,822,200 | | 6,822,200 | | 6,695,424 |
| Operating | | 6,674,614 | | 6,889,050 | | 7,609,200 | | 7,832,357 | | 8,057,847 |
| Non-Recurring Operating | | - | | - | | 476,000 | | 828,379 | | 150,000 |
| Capital | | 3,915,492 | | 6,607,242 | | 516,000 | | 2,782,497 | | 16,000 |
| CIP Capital | | - | | - | | 15,470,000 | | 33,257,733 | | 17,039,906 |
| Other | | - | | - | | - | | - | | 35,000 |
| Debt Service | | 1,438,378 | | 1,528,143 | | 1,457,600 | | 1,457,600 | | 1,456,500 |
| Transfers Out | | - | | - | | 3,383,200 | | 145,200 | | 3,813,700 |
| Expense Subtotal | \$ | 18,114,731 | \$ | 21,376,035 | \$ | 35,734,200 | \$ | 53,125,966 | \$ | 37,264,377 |
| Depreciation | | 3,706,867 | | 3,374,389 | | 3,116,700 | | 3,116,700 | | 3,116,700 |
| Elimination of Principal Debt Payments | | (970,158) | | (1,007,117) | | (1,048,700) | | (1,048,700) | | (1,090,300) |
| Elimination of Capital | | (3,915,492) | | (6,607,242) | | (15,986,000) | | (36,040,230) | | (17,055,906) |
| TOTAL EXPENSES | \$ | 16,935,948 | \$ | 17,136,066 | \$ | 21,816,200 | \$ | 19,153,700 | \$ | 22,234,900 |
| ENDING TOTAL NET POSITION | \$ | 35,681,380 | \$ | 37,302,564 | \$ | 32,487,679 | \$ | 36,598,864 | \$ | 34,172,986 |
| ENDING AVAILABLE NET POSITION | \$ | 15,809,737 | \$ | 16,076,641 | \$ | 4,802,876 | \$ | 1,247,805 | \$ | 7,172,321 |
| FB as % of Operating Budget | | 116.1% | | 113.9% | | 25.5% | | 1.7% | | 41.4% |

(TARGET: 25%)

*\$1M capital reserve accounted for each year

WATER/WASTEWATER UTILITY FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|----------------------|----------------------|-----------------------|-----------------------|------------------------|
| \$ 34,172,986 | \$ 34,017,886 | \$ 32,767,686 | \$ 31,268,286 | \$ 29,468,286 |
| 280,000 | 280,000 | 280,000 | 280,000 | 280,000 |
| 500,000 | - | - | - | - |
| 17,710,900 | 17,710,900 | 17,710,900 | 17,710,900 | 17,710,900 |
| 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 275,800 | 275,800 | 275,800 | 275,800 | 275,800 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 18,916,700 | \$ 18,416,700 | \$ 18,416,700 | \$ 18,416,700 | \$ 18,416,700 |
| - | - | - | - | - |
| \$ 18,916,700 | \$ 18,416,700 | \$ 18,416,700 | \$ 18,416,700 | \$ 18,416,700 |
| 7,087,562 | 7,363,900 | 7,651,600 | 7,951,100 | 8,263,100 |
| 8,138,400 | 8,189,888 | 8,241,891 | 8,324,300 | 8,407,500 |
| - | - | - | - | - |
| 600,000 | 600,000 | 600,000 | 600,000 | 600,000 |
| 1,735,000 | 2,060,000 | 2,980,000 | 2,050,000 | 1,300,000 |
| 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| 2,412,900 | 4,209,900 | 4,209,600 | 4,223,700 | 4,220,200 |
| - | - | - | - | - |
| \$ 20,008,862 | \$ 22,458,688 | \$ 23,718,091 | \$ 23,184,100 | \$ 22,825,800 |
| 3,116,700 | 3,116,700 | 3,116,700 | 3,116,700 | 3,116,700 |
| (1,718,800) | (3,248,500) | (3,338,700) | (3,434,100) | (3,502,300) |
| (2,335,000) | (2,660,000) | (3,580,000) | (2,650,000) | (1,900,000) |
| \$ 19,071,800 | \$ 19,666,900 | \$ 19,916,100 | \$ 20,216,700 | \$ 20,540,200 |
| \$ 34,017,886 | \$ 32,767,686 | \$ 31,268,286 | \$ 29,468,286 | \$ 27,344,786 |
| \$ 6,080,159 | \$ 2,038,171 | \$ (3,263,220) | \$ (8,030,620) | \$ (12,439,720) |
| 33.4% | 6.7% | -26.8% | -55.5% | -80.6% |

WATER/WASTEWATER UTILITY FUND

| Notes: | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|----------------------|----------------------|----------------------|
| <u>Charges for Service</u> | | | |
| FY 2021-2026: 0% | - | 205,000 | - |
| | 5,220,000 | 19,847,129 | 4,935,706 |
| <u>Salaries</u> | | | |
| FY 2021: 0% | - | 198,367 | - |
| FY 2022-2026: +3.5% | - | 531,270 | - |
| | 600,000 | 881,154 | 2,825,000 |
| <u>Benefits</u> | | | |
| FY 2021: 0% | - | 200,500 | - |
| FY 2022-2026: +6% | 200,000 | - | 100,000 |
| Operating +1% | 7,150,000 | 7,949,218 | 1,500,000 |
| <u>Transfers out:</u> | | | |
| FY20 to I.T. Services for | 100,000 | - | 400,000 |
| ERP System - \$145,200. | - | - | 325,000 |
| FY21 to Penny for City Hall-\$3,813,700 | 400,000 | 400,000 | 900,000 |
| | 150,000 | 150,000 | 600,000 |
| | 150,000 | 150,000 | - |
| | - | 125,030 | - |
| | 50,000 | 25,000 | - |
| | 500,000 | 500,000 | - |
| | 100,000 | - | - |
| | 850,000 | 850,000 | 1,650,000 |
| | - | 354,401 | 800,000 |
| | - | 890,664 | 230,000 |
| | - | - | 24,200 |
| | - | - | - |
| | - | - | 500,000 |
| | - | - | 250,000 |
| | - | - | - |
| | - | - | - |
| | - | - | 2,000,000 |
| | - | - | - |
| CIP Subtotal | 15,470,000 | 33,257,733 | 17,039,906 |
| Citywide HVAC Replacements | 26,000 | 36,000 | - |
| Citywide Roof Replacements | - | 92,378 | - |
| Curlew Reclaimed Tank Repainting & Ref | 350,000 | 600,001 | 150,000 |
| Lift Station Evaluation | 100,000 | 100,000 | - |
| Non-Recurring Operating Subtotal | 476,000 | 828,379 | 150,000 |
| Total CIP/Non-Recurring Operating | \$ 15,946,000 | \$ 34,086,112 | \$ 17,189,906 |

WATER/WASTEWATER UTILITY FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 360,000 | 360,000 | 180,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 50,000 | - | - | - |
| - | - | - | - | - |
| 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| 75,000 | - | - | - | - |
| 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| - | - | - | - | - |
| - | - | - | 750,000 | - |
| - | 200,000 | - | - | - |
| - | - | - | - | - |
| - | 150,000 | 1,500,000 | - | - |
| 1,735,000 | 2,060,000 | 2,980,000 | 2,050,000 | 1,300,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,735,000 | \$ 2,060,000 | \$ 2,980,000 | \$ 2,050,000 | \$ 1,300,000 |

STORMWATER UTILITY FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| BEGINNING FUND BALANCE | \$ 13,242,781 | \$ 13,939,438 | \$ 13,147,138 | \$ 13,666,959 | \$ 12,284,259 |
| REVENUES | | | | | |
| Intergovernmental | 975,429 | 51,447 | - | - | - |
| Charges for Services | 3,708,649 | 3,892,483 | 4,000,000 | 4,000,000 | 4,050,000 |
| Fines | 1,500 | - | - | - | - |
| Miscellaneous | 63,713 | 140,313 | 60,500 | 60,500 | 35,500 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | - | 6,500 | - | - | - |
| Revenue Subtotal | \$ 4,749,291 | \$ 4,090,743 | \$ 4,060,500 | \$ 4,060,500 | \$ 4,085,500 |
| Elimination of Debt Proceeds | - | - | - | - | - |
| TOTAL REVENUES | \$ 4,749,291 | \$ 4,090,743 | \$ 4,060,500 | \$ 4,060,500 | \$ 4,085,500 |
| EXPENSES | | | | | |
| Personnel | 839,718 | 922,599 | 985,100 | 965,398 | 982,600 |
| Operating | 1,252,273 | 1,465,999 | 1,577,300 | 1,850,300 | 1,375,050 |
| Non-Recurring Operating | - | - | 1,170,000 | 666,472 | 395,000 |
| Capital | 283,855 | 278,077 | 43,000 | 590,000 | 3,000 |
| CIP Capital | - | - | 940,000 | 1,528,974 | 884,540 |
| Other | - | - | - | - | - |
| Debt Service | 872,511 | 879,911 | 887,000 | 887,000 | 880,800 |
| Transfers Out | - | - | 491,100 | 16,100 | - |
| Expense Subtotal | \$ 3,248,357 | \$ 3,546,585 | \$ 6,093,500 | \$ 6,504,200 | \$ 4,520,990 |
| Depreciation | 1,545,973 | 1,567,599 | 1,547,300 | 1,547,300 | 1,547,300 |
| Elimination of Principal Debt Payment: | (457,842) | (472,883) | (489,300) | (489,300) | (500,700) |
| Elimination of Capital | (283,855) | (278,077) | (983,000) | (2,119,000) | (887,540) |
| TOTAL EXPENSES | \$ 4,052,634 | \$ 4,363,223 | \$ 6,168,500 | \$ 5,443,200 | \$ 4,680,100 |
| ENDING TOTAL NET POSITION | \$ 13,939,438 | \$ 13,666,959 | \$ 11,039,138 | \$ 12,284,259 | \$ 11,689,659 |
| ENDING AVAILABLE NET POSITION | \$ 4,825,220 | \$ 5,302,753 | \$ 2,770,720 | \$ 2,859,053 | \$ 2,423,563 |

FB as % of Operating Budget 206.8% 201.1% 60.8% 63.2% 69.9%

(TARGET: 25%)

*\$500,000 capital reserve accounted for each year

| Notes: | CIP and Non-Recurring Capital | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|------------------------------|--|------------------------|---------------------------|------------------------|
| <u>Charges for Services:</u> | Patricia Beltrees Treatment Facility* | - | - | - |
| FY21-25: +1.5% | Cedarwood/Lyndhurst CMP Replacemen | 450,000 | 983,514 | - |
| FY26: 0% | Brady Box Culvert | 240,000 | 295,460 | 384,540 |
| <u>Salaries</u> | Stormwater Master Plan Implementati | - | - | 500,000 |
| FY 2021: 0% | Armour Dr. & Mangrum Dr. Water Main | 250,000 | 250,000 | - |
| FY 2022-2026: +3.5% | CIP Subtotal | 940,000 | 1,528,974 | 884,540 |
| <u>Benefits</u> | Stormwater Pipe Lining | 425,000 | 492,025 | 250,000 |
| FY 2021: 0% | Gabion Repair & Replacement Program | 700,000 | 80,000 | 100,000 |
| FY 2022-2026: +6% | Underdrain Repair & Replacement | 45,000 | 94,447 | 45,000 |
| Operating +2% | Non-Recurring Operating Subtotal | 1,170,000 | 666,472 | 395,000 |
| <u>Transfer out:</u> | Total CIP/Non-Recurring Operating | \$ 2,110,000 | \$ 2,195,446 | \$ 1,279,540 |

FY20 transfer to I.T. for ERP

System - \$16,100

*The Patricia Beltrees Treatment Facility project has been combined with the Cedarwood/Lyndhurst CMP Replacement and Ditch Stabilization project.

STORMWATER UTILITY FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|----------------------|----------------------|---------------------|---------------------|---------------------|
| \$ 11,689,659 | \$ 10,704,359 | \$ 10,230,659 | \$ 9,767,659 | \$ 9,313,059 |
| - | - | - | - | - |
| 4,110,800 | 4,172,500 | 4,235,100 | 4,298,600 | 4,298,600 |
| - | - | - | - | - |
| 35,500 | 35,500 | 35,500 | 35,500 | 35,500 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 4,146,300 | \$ 4,208,000 | \$ 4,270,600 | \$ 4,334,100 | \$ 4,334,100 |
| - | - | - | - | - |
| \$ 4,146,300 | \$ 4,208,000 | \$ 4,270,600 | \$ 4,334,100 | \$ 4,334,100 |
| 1,024,695 | 1,066,000 | 1,109,100 | 1,154,000 | 1,200,900 |
| 1,402,600 | 1,430,700 | 1,459,300 | 1,488,500 | 1,518,300 |
| 795,000 | 295,000 | 295,000 | 295,000 | 250,000 |
| 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| 879,100 | 877,700 | 876,800 | 877,100 | 869,600 |
| - | - | - | - | - |
| \$ 4,104,395 | \$ 3,672,400 | \$ 3,743,200 | \$ 3,817,600 | \$ 3,841,800 |
| 1,547,300 | 1,547,300 | 1,547,300 | 1,547,300 | 1,547,300 |
| (517,100) | (535,000) | (553,900) | (573,200) | (585,300) |
| (3,000) | (3,000) | (3,000) | (3,000) | (3,000) |
| \$ 5,131,600 | \$ 4,681,700 | \$ 4,733,600 | \$ 4,788,700 | \$ 4,800,800 |
| \$ 10,704,359 | \$ 10,230,659 | \$ 9,767,659 | \$ 9,313,059 | \$ 8,846,359 |
| \$ 2,465,468 | \$ 3,001,068 | \$ 3,528,468 | \$ 4,044,968 | \$ 4,537,268 |
| 61.0% | 89.6% | 105.8% | 120.7% | 136.0% |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 500,000 | - | - | - | - |
| 45,000 | 45,000 | 45,000 | 45,000 | - |
| 795,000 | 295,000 | 295,000 | 295,000 | 250,000 |
| \$ 795,000 | \$ 295,000 | \$ 295,000 | \$ 295,000 | \$ 250,000 |

MARINA FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 2,904,552 | \$ 3,048,502 | \$ 3,162,502 | \$ 3,337,202 | \$ 3,527,182 |
| - | - | - | - | - |
| 29,250 | 29,300 | 29,300 | 29,300 | 29,300 |
| 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| 559,500 | 581,900 | 605,200 | 629,400 | 654,600 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 591,350 | \$ 613,800 | \$ 637,100 | \$ 661,300 | \$ 686,500 |
| - | - | - | - | - |
| \$ 591,350 | \$ 613,800 | \$ 637,100 | \$ 661,300 | \$ 686,500 |
| 179,500 | 185,900 | 192,500 | 199,400 | 206,600 |
| 200,000 | 202,000 | 202,000 | 204,020 | 204,020 |
| - | 44,000 | - | - | - |
| - | - | - | - | - |
| - | - | 635,000 | - | 400,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 379,500 | \$ 431,900 | \$ 1,029,500 | \$ 403,420 | \$ 810,620 |
| 67,900 | 67,900 | 67,900 | 67,900 | 67,900 |
| - | - | - | - | - |
| - | - | (635,000) | - | (400,000) |
| \$ 447,400 | \$ 499,800 | \$ 462,400 | \$ 471,320 | \$ 478,520 |
| \$ 3,048,502 | \$ 3,162,502 | \$ 3,337,202 | \$ 3,527,182 | \$ 3,735,162 |
| \$ 462,366 | \$ 644,266 | \$ 251,866 | \$ 509,746 | \$ 385,626 |
| 121.8% | 149.2% | 63.8% | 126.4% | 93.9% |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| - | - | - | - | - |
| - | - | - | - | 400,000 |
| - | - | 635,000 | - | - |
| - | - | 635,000 | - | 400,000 |
| - | 44,000 | - | - | - |
| - | 44,000 | - | - | - |
| \$ - | \$ 44,000 | \$ 635,000 | \$ - | \$ 400,000 |

FLEET FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$ 10,248,686 | \$ 10,625,386 | \$ 10,983,086 | \$ 11,320,486 | \$ 11,636,286 |
| - | - | - | - | - |
| 3,272,100 | 3,304,800 | 3,337,800 | 3,371,200 | 3,404,900 |
| - | - | - | - | - |
| 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 3,287,100 | \$ 3,319,800 | \$ 3,352,800 | \$ 3,386,200 | \$ 3,419,900 |
| - | - | - | - | - |
| \$ 3,287,100 | \$ 3,319,800 | \$ 3,352,800 | \$ 3,386,200 | \$ 3,419,900 |
| 701,873 | 729,400 | 758,000 | 787,900 | 819,000 |
| 1,208,500 | 1,232,700 | 1,257,400 | 1,282,500 | 1,308,200 |
| - | - | - | - | - |
| - | - | - | - | - |
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 2,173,673 | \$ 2,585,000 | \$ 3,179,500 | \$ 3,026,400 | \$ 3,436,500 |
| 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| - | - | - | - | - |
| (263,300) | (622,900) | (1,164,100) | (956,000) | (1,309,300) |
| \$ 2,910,400 | \$ 2,962,100 | \$ 3,015,400 | \$ 3,070,400 | \$ 3,127,200 |
| \$ 10,625,386 | \$ 10,983,086 | \$ 11,320,486 | \$ 11,636,286 | \$ 11,928,986 |
| \$ 4,699,846 | \$ 5,434,646 | \$ 5,607,946 | \$ 5,967,746 | \$ 5,951,146 |
| 246.0% | 277.0% | 278.3% | 288.2% | 279.8% |

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|---------------------|--------------------|---------------------|
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 |
| - | - | - | - | - |
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 263,300 | \$ 622,900 | \$ 1,164,100 | \$ 956,000 | \$ 1,309,300 |

FACILITIES MAINTENANCE FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| BEGINNING FUND BALANCE | \$ 1,509,091 | \$ 1,644,089 | \$ 1,459,389 | \$ 1,794,356 | \$ 1,510,256 |
| REVENUES | | | | | |
| Intergovernmental | - | - | - | - | - |
| Charges for Services | 1,543,200 | 1,623,300 | 1,575,600 | 1,575,600 | 1,404,800 |
| Fines | - | - | - | - | - |
| Miscellaneous | 45,313 | 62,111 | 10,000 | 10,000 | 5,000 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | - | - | - | - | - |
| Revenue Subtotal | \$ 1,588,513 | \$ 1,685,411 | \$ 1,585,600 | \$ 1,585,600 | \$ 1,409,800 |
| Elimination of Debt Proceeds | - | - | - | - | - |
| TOTAL REVENUES | \$ 1,588,513 | \$ 1,685,411 | \$ 1,585,600 | \$ 1,585,600 | \$ 1,409,800 |
| EXPENSES | | | | | |
| Personnel | 633,217 | 760,592 | 803,500 | 803,500 | 824,500 |
| Operating | 788,675 | 736,153 | 1,029,900 | 1,030,968 | 958,152 |
| Non-Recurring Operating | - | - | - | - | - |
| Capital | 10,401 | 59,986 | 25,000 | 25,000 | 4,200 |
| CIP Capital | - | - | - | - | - |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | - | - | - | - | - |
| Expense Subtotal | \$ 1,432,293 | \$ 1,556,731 | \$ 1,858,400 | \$ 1,859,500 | \$ 1,786,852 |
| Depreciation | 31,623 | 38,399 | 35,200 | 35,200 | 35,200 |
| Elimination of Principal Debt Payments | - | - | - | - | - |
| Elimination of Capital | (10,401) | (59,986) | (25,000) | (25,000) | (4,200) |
| TOTAL EXPENSES | \$ 1,453,515 | \$ 1,535,144 | \$ 1,868,600 | \$ 1,869,700 | \$ 1,817,852 |
| ENDING TOTAL NET POSITION | \$ 1,644,089 | \$ 1,794,356 | \$ 1,176,389 | \$ 1,510,256 | \$ 1,102,204 |
| ENDING AVAILABLE NET POSITION | \$ 1,265,991 | \$ 1,352,143 | \$ 771,791 | \$ 1,078,243 | \$ 701,191 |

| | | | | | |
|-----------------------------|-------|-------|-------|-------|-------|
| FB as % of Operating Budget | 89.0% | 90.3% | 42.1% | 58.8% | 39.3% |
|-----------------------------|-------|-------|-------|-------|-------|

| Notes: | CIP & Non-Recurring Capital | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|--|----------------|-------------------|----------------|
| Charges for Service budgeted based on estimated expense. | | - | - | - |
| <u>Salaries</u> | Citywide HVAC Replacement (Public Svcs. Bldg.) | | - | - |
| FY 2021: 0% | Non-Recurring Operating Subtotal | - | - | - |
| FY 2022-2026: +3.5% | Total CIP/Non-Recurring Operating | \$ - | \$ - | \$ - |

Benefits

FY 2021: 0%
FY 2022-2026: +6%

Operating: 1.5%

Capital: As programmed in CIP

FACILITIES MAINTENANCE FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$ 1,102,204 | \$ 1,072,004 | \$ 1,041,804 | \$ 1,011,604 | \$ 981,404 |
| - | - | - | - | - |
| 1,847,077 | 1,854,000 | 1,902,400 | 1,952,400 | 2,004,200 |
| - | - | - | - | - |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,852,077 | \$ 1,859,000 | \$ 1,907,400 | \$ 1,957,400 | \$ 2,009,200 |
| - | - | - | - | - |
| \$ 1,852,077 | \$ 1,859,000 | \$ 1,907,400 | \$ 1,957,400 | \$ 2,009,200 |
| 834,577 | 866,900 | 900,500 | 935,500 | 972,000 |
| 972,500 | 987,100 | 1,001,900 | 1,016,900 | 1,032,200 |
| 40,000 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,847,077 | \$ 1,854,000 | \$ 1,902,400 | \$ 1,952,400 | \$ 2,004,200 |
| 35,200 | 35,200 | 35,200 | 35,200 | 35,200 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,882,277 | \$ 1,889,200 | \$ 1,937,600 | \$ 1,987,600 | \$ 2,039,400 |
| \$ 1,072,004 | \$ 1,041,804 | \$ 1,011,604 | \$ 981,404 | \$ 951,204 |
| \$ 706,191 | \$ 711,191 | \$ 716,191 | \$ 721,191 | \$ 726,191 |
| 38.2% | 38.4% | 37.6% | 36.9% | 36.2% |
| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
| - | - | - | - | - |
| - | - | - | - | - |
| 40,000 | - | - | - | - |
| 40,000 | - | - | - | - |
| \$ 40,000 | - | - | - | - |

RISK SAFETY FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| BEGINNING FUND BALANCE | \$ 3,521,754 | \$ 3,701,172 | \$ 3,688,672 | \$ 4,074,861 | \$ 3,841,361 |
| REVENUES | | | | | |
| Intergovernmental | - | - | - | - | - |
| Charges for Services | 1,551,800 | 1,627,300 | 1,743,300 | 1,743,300 | 1,835,600 |
| Fines | - | - | - | - | - |
| Miscellaneous | 73,731 | 121,871 | 25,000 | 25,000 | 15,000 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | - | - | - | - | - |
| Revenue Subtotal | \$ 1,625,531 | \$ 1,749,171 | \$ 1,768,300 | \$ 1,768,300 | \$ 1,850,600 |
| Elimination of Debt Proceeds | - | - | - | - | - |
| TOTAL REVENUES | \$ 1,625,531 | \$ 1,749,171 | \$ 1,768,300 | \$ 1,768,300 | \$ 1,850,600 |
| EXPENSES | | | | | |
| Personnel | 125,027 | 120,302 | 231,600 | 231,600 | 211,930 |
| Operating | 1,321,087 | 1,255,179 | 1,513,800 | 1,513,800 | 1,568,398 |
| Non-Recurring Operating | - | - | - | - | - |
| Capital | - | - | - | - | - |
| CIP Capital | - | - | - | - | - |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | - | - | 29,400 | 256,400 | - |
| Expense Subtotal | \$ 1,446,114 | \$ 1,375,482 | \$ 1,774,800 | \$ 2,001,800 | \$ 1,780,328 |
| Depreciation | - | - | - | - | - |
| Elimination of Principal Debt Payments | - | - | - | - | - |
| Elimination of Capital | - | - | - | - | - |
| TOTAL EXPENSES | \$ 1,446,114 | \$ 1,375,482 | \$ 1,774,800 | \$ 2,001,800 | \$ 1,780,328 |
| ENDING TOTAL NET POSITION | \$ 3,701,172 | \$ 4,074,861 | \$ 3,682,172 | \$ 3,841,361 | \$ 3,911,633 |
| ENDING AVAILABLE NET POSITION | \$ 4,268,943 | \$ 4,566,687 | \$ 3,682,172 | \$ 4,333,187 | \$ 4,403,459 |
| *Target is \$3.5M minimum = over/(under) | 768,943 | 1,066,687 | 182,172 | 833,187 | 903,459 |

| Notes: | CIP & Non-Recurring Capital | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|--|----------------|-------------------|----------------|
| Charges for Service budgeted based on estimated expense. | | - | - | - |
| | Total CIP/Non-Recurring Operating | \$ - | \$ - | \$ - |

Salaries

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

Operating +4%

Transfers out:

FY20 to Health Fund to cover the employee portion of health cost increase. \$29,400

FY20 to cover pay study implementation. \$227,000

HEALTH BENEFITS FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| BEGINNING FUND BALANCE | \$ 508,997 | \$ 209,460 | \$ 402,559 | \$ 675,202 | \$ 704,602 |
| REVENUES | | | | | |
| Intergovernmental | - | - | - | - | - |
| Charges for Services | 4,303,251 | 4,703,586 | 5,017,600 | 5,017,600 | 5,017,600 |
| Fines | - | - | - | - | - |
| Miscellaneous | 5,960 | 8,310 | 3,000 | 3,000 | 1,500 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | - | - | 29,400 | 29,400 | - |
| Revenue Subtotal | \$ 4,309,211 | \$ 4,711,896 | \$ 5,050,000 | \$ 5,050,000 | \$ 5,019,100 |
| Elimination of Debt Proceeds | - | - | - | - | - |
| TOTAL REVENUES | \$ 4,309,211 | \$ 4,711,896 | \$ 5,050,000 | \$ 5,050,000 | \$ 5,019,100 |
| EXPENSES | | | | | |
| Personnel | 101,280 | 130,898 | 126,800 | 126,800 | 130,300 |
| Operating | 4,507,468 | 4,115,257 | 4,893,800 | 4,893,800 | 4,900,600 |
| Non-Recurring Operating | - | - | - | - | - |
| Capital | - | - | - | - | - |
| CIP Capital | - | - | - | - | - |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | - | - | - | - | - |
| Expense Subtotal | \$ 4,608,748 | \$ 4,246,155 | \$ 5,020,600 | \$ 5,020,600 | \$ 5,030,900 |
| Depreciation | - | - | - | - | - |
| Elimination of Principal Debt Payments | - | - | - | - | - |
| Elimination of Capital | - | - | - | - | - |
| TOTAL EXPENSES | \$ 4,608,748 | \$ 4,246,155 | \$ 5,020,600 | \$ 5,020,600 | \$ 5,030,900 |
| ENDING TOTAL NET POSITION | \$ 209,460 | \$ 675,202 | \$ 431,959 | \$ 704,602 | \$ 692,802 |
| ENDING AVAILABLE NET POSITION | \$ 463,985 | \$ 856,485 | \$ 686,484 | \$ 885,885 | \$ 874,085 |
| 60-day Reserve Requirement for FY20-26: \$591,900 | | | 94,584 | 293,985 | 282,185 |

| Notes: | CIP & Non-Recurring Capital | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|--|----------------|-------------------|----------------|
| Charges for Service budgeted based on estimated expense. | | - | - | - |
| <u>Salaries</u> | Total CIP/Non-Recurring Operating | \$ - | \$ - | \$ - |

FY 2021: 0%

FY 2022-2026: +3.5%

Benefits

FY 2021: 0%

FY 2022-2026: +6%

FY22-FY26 Operating +7%

Transfers in:

FY20 from Risk Fund to cover the employee portion of health cost increase.

HEALTH BENEFITS FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 692,802 | \$ 694,302 | \$ 695,802 | \$ 697,302 | \$ 698,802 |
| - | - | - | - | - |
| 5,374,522 | 5,745,900 | 6,143,100 | 6,567,900 | 7,022,400 |
| - | - | - | - | - |
| 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 5,376,022 | \$ 5,747,400 | \$ 6,144,600 | \$ 6,569,400 | \$ 7,023,900 |
| - | - | - | - | - |
| \$ 5,376,022 | \$ 5,747,400 | \$ 6,144,600 | \$ 6,569,400 | \$ 7,023,900 |
| 130,922 | 135,200 | 139,700 | 144,300 | 149,100 |
| 5,243,600 | 5,610,700 | 6,003,400 | 6,423,600 | 6,873,300 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 5,374,522 | \$ 5,745,900 | \$ 6,143,100 | \$ 6,567,900 | \$ 7,022,400 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 5,374,522 | \$ 5,745,900 | \$ 6,143,100 | \$ 6,567,900 | \$ 7,022,400 |
| \$ 694,302 | \$ 695,802 | \$ 697,302 | \$ 698,802 | \$ 700,302 |
| \$ 875,585 | \$ 877,085 | \$ 878,585 | \$ 880,085 | \$ 881,585 |
| 283,685 | 285,185 | 286,685 | 288,185 | 289,685 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ - |

I.T. SERVICES FUND

| | ACTUAL 2018 | ACTUAL 2019 | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| BEGINNING FUND BALANCE | \$ 903,308 | \$ 1,185,696 | \$ 1,468,897 | \$ 1,461,124 | \$ 1,949,524 |
| REVENUES | | | | | |
| Intergovernmental | - | - | - | - | - |
| Charges for Services | 1,067,400 | 1,243,800 | 1,339,400 | 1,353,400 | 1,046,900 |
| Fines | - | - | - | - | - |
| Miscellaneous | 9,173 | 11,413 | 5,000 | 5,000 | 2,500 |
| Debt Proceeds | - | - | - | - | - |
| Transfers In | 11,275 | 150,000 | 185,000 | 185,000 | - |
| Revenue Subtotal | \$ 1,087,848 | \$ 1,405,213 | \$ 1,529,400 | \$ 1,543,400 | \$ 1,049,400 |
| Elimination of Debt Proceeds | - | - | - | - | - |
| TOTAL REVENUES | \$ 1,087,848 | \$ 1,405,213 | \$ 1,529,400 | \$ 1,543,400 | \$ 1,049,400 |
| EXPENSES | | | | | |
| Personnel | 477,748 | 512,239 | 556,100 | 556,100 | 568,000 |
| Operating | 282,729 | 538,192 | 433,400 | 433,400 | 338,408 |
| Non-Recurring Operating | - | - | - | - | 40,000 |
| Capital | 414,307 | 494,113 | - | - | - |
| CIP Capital | - | - | 561,800 | 809,582 | 80,000 |
| Other | - | - | - | - | - |
| Debt Service | - | - | - | - | - |
| Transfers Out | - | - | - | - | - |
| Expense Subtotal | \$ 1,174,784 | \$ 1,544,544 | \$ 1,551,300 | \$ 1,799,100 | \$ 1,026,408 |
| Depreciation | 44,983 | 79,354 | 65,500 | 65,500 | 65,500 |
| Elimination of Principal Debt Payments: | - | - | - | - | - |
| Elimination of Capital | (414,307) | (494,113) | (561,800) | (809,582) | (80,000) |
| TOTAL EXPENSES | \$ 805,460 | \$ 1,129,785 | \$ 1,055,000 | \$ 1,055,000 | \$ 1,011,908 |
| ENDING TOTAL NET POSITION | \$ 1,185,696 | \$ 1,461,124 | \$ 1,943,297 | \$ 1,949,524 | \$ 1,987,016 |
| ENDING AVAILABLE NET POSITION | \$ 688,028 | \$ 518,871 | \$ 345,129 | \$ 263,171 | \$ 286,163 |
| FB as % of Operating Budget | 90.5% | 49.4% | 34.9% | 26.6% | 30.2% |

| Notes: | CIP & Non-Recurring Capital | BUDGET 2020 | ESTIMATED 2020 | BUDGET 2021 |
|--|--|-------------------|-------------------|-------------------|
| Charges for Service budgeted based on estimated expense. | Citywide Computer Replacements | 123,800 | 123,800 | - |
| <u>Salaries</u> | ERP Implementation | 185,000 | 345,898 | - |
| FY 2021: 0% | Network Infrastructure Upgrades | 85,000 | 85,000 | 25,000 |
| FY 2022-2026: +3.5% | ERP Equipment | 18,000 | 18,000 | - |
| <u>Benefits</u> | Data Backup & Recovery System | 120,000 | 120,000 | - |
| FY 2021: 0% | Fleet Purchase: IT Nissan Leaf | 30,000 | 30,000 | - |
| FY 2022-2026: +6% | ERP Phases 5 & 6 | - | 86,884 | - |
| Operating +2% | Citywide Security Camera Recording Systems | - | - | - |
| Capital as programmed | Fiber Cable Installation for EOC | - | - | 55,000 |
| <u>Transfers in:</u> | CIP Subtotal | 561,800 | 809,582 | 80,000 |
| FY20 for ERP System from: | Fiber Cable Audit and Survey | - | - | - |
| Solid Waste - \$23,700 | ERP On-site Training Phase 1-4 | - | - | - |
| Water/WW - \$145,200 | ERP Phases 5 & 6 Hardware Devices | - | - | 40,000 |
| Stormwater - \$16,100 | Non-Recurring Operating Subtotal | - | - | 40,000 |
| | Total CIP/Non-Recurring Operating | \$ 561,800 | \$ 809,582 | \$ 120,000 |

I.T. SERVICES FUND

| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| \$ 1,987,016 | \$ 2,255,016 | \$ 2,368,016 | \$ 2,481,016 | \$ 2,594,016 |
| - | - | - | - | - |
| 1,287,750 | 1,095,000 | 1,125,300 | 1,156,800 | 1,189,800 |
| - | - | - | - | - |
| 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,290,250 | \$ 1,097,500 | \$ 1,127,800 | \$ 1,159,300 | \$ 1,192,300 |
| - | - | - | - | - |
| \$ 1,290,250 | \$ 1,097,500 | \$ 1,127,800 | \$ 1,159,300 | \$ 1,192,300 |
| 575,000 | 597,400 | 620,700 | 645,000 | 670,200 |
| 345,200 | 352,100 | 359,100 | 366,300 | 373,600 |
| 67,050 | - | - | - | - |
| - | - | - | - | - |
| 300,500 | 145,500 | 145,500 | 145,500 | 146,000 |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| \$ 1,287,750 | \$ 1,095,000 | \$ 1,125,300 | \$ 1,156,800 | \$ 1,189,800 |
| 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| - | - | - | - | - |
| (300,500) | (145,500) | (145,500) | (145,500) | (146,000) |
| \$ 1,022,250 | \$ 984,500 | \$ 1,014,800 | \$ 1,046,300 | \$ 1,078,800 |
| \$ 2,255,016 | \$ 2,368,016 | \$ 2,481,016 | \$ 2,594,016 | \$ 2,707,516 |
| \$ 288,663 | \$ 291,163 | \$ 293,663 | \$ 296,163 | \$ 298,663 |
| 29.2% | 30.7% | 30.0% | 29.3% | 28.6% |
| PROJECTION 2022 | PROJECTION 2023 | PROJECTION 2024 | PROJECTION 2025 | PROJECTION 2026 |
| 125,500 | 145,500 | 145,500 | 145,500 | 146,000 |
| - | - | - | - | - |
| 50,000 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 125,000 | - | - | - | - |
| - | - | - | - | - |
| 300,500 | 145,500 | 145,500 | 145,500 | 146,000 |
| 50,000 | - | - | - | - |
| 17,050 | - | - | - | - |
| - | - | - | - | - |
| 67,050 | - | - | - | - |
| \$ 367,550 | \$ 145,500 | \$ 145,500 | \$ 145,500 | \$ 146,000 |

DUNEDIN

Home of Honeymoon Island

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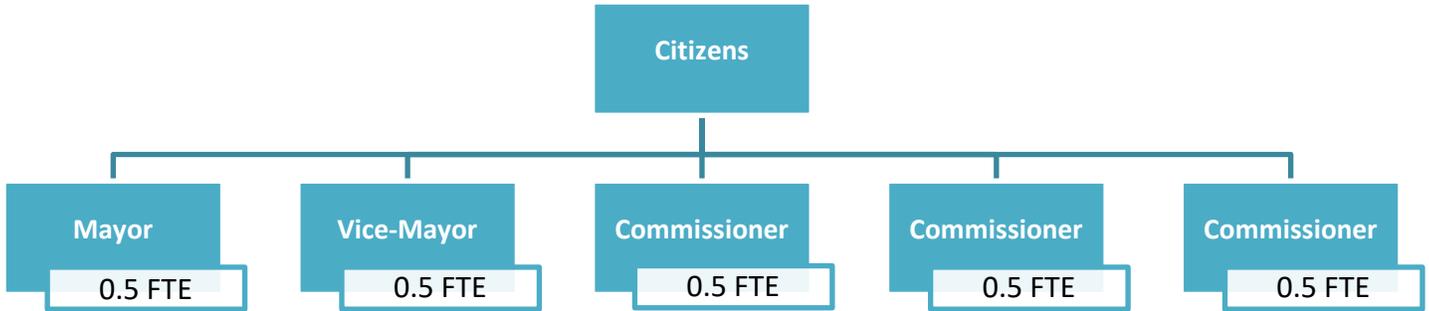


Home of Honeymoon Island

CITY COMMISSION

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
City Commission
2.5 FTE**





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CITY ATTORNEY

FY 2021 PROPOSED OPERATING & CAPITAL BUDGET

DUNEDIN

Home of Honeymoon Island

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Champion Mission Statement

To provide for legal services as described in the City Charter.

Current Services Summary

The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The City is in the process of going out to RFP for legal services. The budget for legal expenses has increased for FY 2021 compared to FY 2020 Original Budget. All legal invoices are reviewed and approved by the City Manager's office before being processed.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

| CITYWIDE LEGAL FEES (INCLUDES CITY ATTORNEY DEPT.) | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 |
| City Attorney Dept. | 355,614 | 328,460 | 325,400 | 475,000 |
| Risk Management* | 36,000 | 21,687 | 30,000 | 30,000 |
| Labor & Pension | 3,000 | 6,546 | 4,000 | 5,000 |
| TOTAL | \$ 394,614 | \$ 356,693 | \$ 359,400 | \$ 510,000 |

* Included in budget for Johns Eastern claims handling.

Note : Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| City Attorney | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | - | - | - | - | N/A |
| Benefits | - | - | - | - | N/A |
| Operating | 355,614 | 328,460 | 325,400 | 475,000 | 46% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 355,614 | \$ 328,460 | \$ 325,400 | \$ 475,000 | 46% |

Major Operating (\$25,000 or more)

Legal services \$ 475,000 General Fund

Major Capital (\$25,000 or more)

None

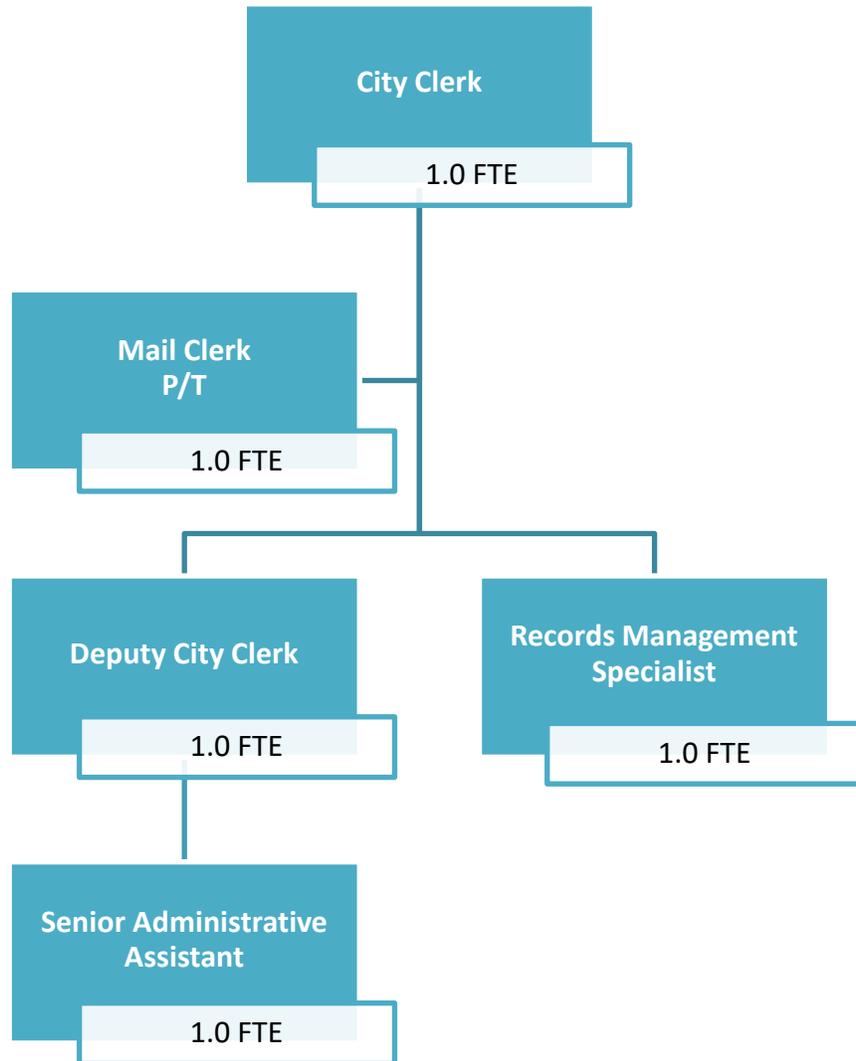
| FUNDING SOURCES | | | | | |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| General Fund | 355,614 | 328,460 | 325,400 | 475,000 | 46% |
| TOTAL DEPARTMENT FUNDING | \$ 355,614 | \$ 328,460 | \$ 325,400 | \$ 475,000 | 46% |



CITY CLERK

FY 2021 PROPOSED OPERATING & CAPITAL BUDGET

**City of Dunedin
City Clerk's Office
5.0 FTE**



FUNDING SOURCES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| General Fund | 474,520 | 421,931 | 516,300 | 521,167 | 1% |
| TOTAL DEPARTMENT FUNDING | \$ 474,520 | \$ 421,931 | \$ 516,300 | \$ 521,167 | 1% |

PERFORMANCE MEASURES

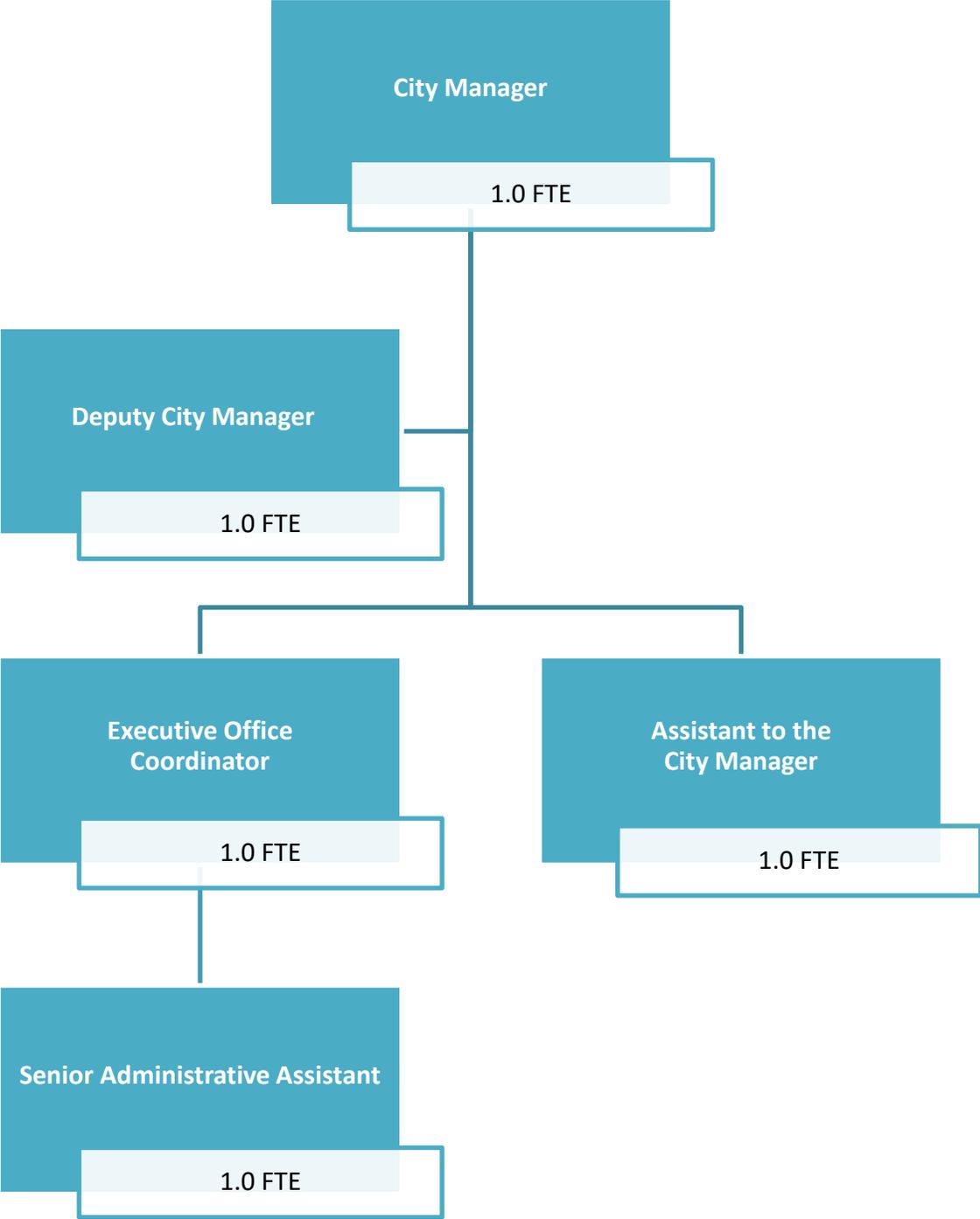
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Commission Meeting Packets Published to Web | 40 | 52 | 60 | 50 | 55 |
| Ordinances, Resolutions, and Presentations Archived/Published to the Web | 40 Ord. 35 Res. 60 Present. | 21 Ord. 56 Res. 51 Present. | 20 Ord. 35 Res. 80 Present. | 35 Ord. 35 Res. 80 Present. | 25 Ord. 35 Res. 55 Present. |
| External Requests for Public Records | 80 | 169 | 130 | 220 | 150 |
| Boxed Records Placed in Storage | 9 | 23 | 10 | 20 | 10 |
| Records Destroyed | 175 cu ft | 372 | 160 cu ft | 200 cu ft | 150 cu ft |
| Public Notices | 180 | 378 | 200 | 315 | 300 |



CITY MANAGER

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
City Manager
5.0 FTE**



Champion Mission Statement

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

Current Services Summary

The City Manager's office establishes the City's organization; directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits the annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY 2021, the City will continue to move forward with planning and construction of a new City Hall complex which will relocate facilities at City Hall, the Technical Services Building, and the Municipal Services Building, at a projected cost of \$21.6 million to be funded by the Building Fund, Utility Funds, CRA Fund and the Penny Fund. An increase of 11% in operating costs is for the temporary relocation of Municipal Services Building and Technical Services staff during construction.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| City Manager | 4.50 | 4.50 | 5.00 | 5.00 | 0.00 |
| Total FTEs | 4.50 | 4.50 | 5.00 | 5.00 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | 497,053 | 533,881 | 532,200 | 610,000 | 15% |
| Benefits | 133,337 | 160,624 | 151,800 | 153,000 | 1% |
| Operating | 60,076 | 162,885 | 270,200 | 404,988 | 50% |
| Capital | - | 364,272 | 9,000,000 | 11,645,000 | 29% |
| Other | - | - | - | 2,262,917 | N/A |
| Total Expenditures | \$ 690,466 | \$ 1,221,662 | \$ 9,954,200 | \$ 15,075,905 | 51% |
| TOTAL DEPARTMENT EXPENDITURE | \$ 690,466 | \$ 1,221,662 | \$ 9,954,200 | \$ 15,075,905 | 51% |

Major Operating (\$25,000 or more)

| | | |
|--|------------|-----------------|
| Temporary relocation for City Hall Build | \$ 191,800 | General Fund |
| Public Art Implementation | \$ 35,000 | General Fund |
| Public Art Master Plan | \$ 75,000 | Public Art Fund |

Major Capital (\$25,000 or more)

| | | |
|---------------|---------------|------------|
| New City Hall | \$ 11,645,000 | Penny Fund |
|---------------|---------------|------------|

Major Other (\$25,000 or more)

| | | |
|--------------------------------|--------------|-----------------|
| Debt Service for New City Hall | \$ 2,227,817 | Penny Fund |
| Repayment of Interfund Loan | \$ 35,100 | Public Art Fund |

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | 690,466 | 1,221,662 | 954,200 | 1,092,988 | 15% |
| Penny Fund | - | 364,272 | 9,000,000 | 13,872,817 | 54% |
| Public Art Fund | - | - | - | 110,100 | N/A |
| TOTAL DEPARTMENT FUNDING | \$ 690,466 | \$ 1,585,935 | \$ 9,954,200 | \$ 15,075,905 | 51% |

| PERFORMANCE MEASURES | | | | | |
|--|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| City Manager | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Construction of Player Development & Stadium | In-progress | In progress | In progress | In progress | In progress |
| Reduce gap in reserve level funding | Complete | Complete | Complete | Complete | Complete |
| Relocate Staff from Municipal Services Building and Technical Services Building to new facilities. | N/A | Complete | In progress | Complete | Complete |
| Commence Construction of City Hall | N/A | N/A | In progress | In progress | In process |

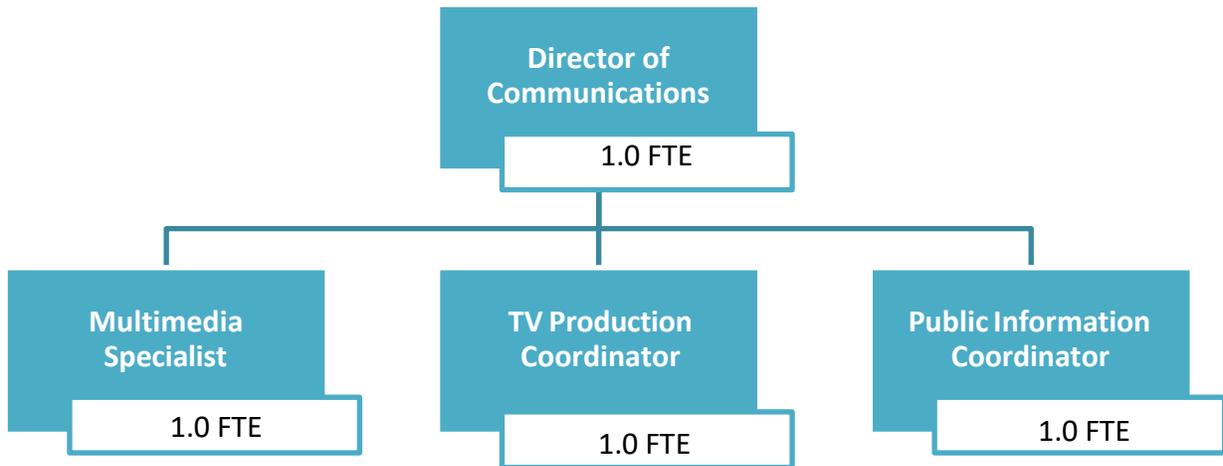


Home of Honeymoon Island

COMMUNICATIONS

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Communications
4.0 FTE**



Champion Mission Statement

The City of Dunedin Communications Department supports all City Departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin Television, City of Dunedin social media outlets (Facebook, Twitter, YouTube, Instagram) and print media. The Communications Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services.

Current Services Summary

The Communications Department oversees and manages the daily operation of the City owned and operated government access station Dunedin Television, the City of Dunedin website (DunedinGov.com) and all public communications including social media distribution. We are currently expanding the City's outreach with additional assistance to all Departments and we have created Your City @ Work, a digital e-newsletter.

Budget Highlights, Service Changes and Proposed Efficiencies

The Communications Department continues to work to increase community outreach with a multi-pronged approach to reach all demographics. Increasing our assistance and communication at an interdepartmental level is a main focus as we shift gears and look toward the future with a central City Hall building.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Communications | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| Total FTEs | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | 198,000 | 216,568 | 225,600 | 225,800 | 0% |
| Benefits | 70,609 | 90,752 | 86,300 | 85,000 | -2% |
| Operating | 97,122 | 85,969 | 147,600 | 162,496 | 10% |
| Capital | 29,035 | 35,615 | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 394,766 | \$ 428,904 | \$ 459,500 | \$ 473,296 | 3% |

Major Operating (\$25,000 or more)

| | | |
|-------------------------|-----------|--------------|
| Contract Workers | \$ 27,000 | General Fund |
| Communications Outreach | \$ 25,000 | General Fund |

Major Capital (\$25,000 or more)

None

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | 394,766 | 428,904 | 459,500 | 473,296 | 3% |
| TOTAL DEPARTMENT FUNDING | \$ 394,766 | \$ 428,904 | \$ 459,500 | \$ 473,296 | 3% |

| PERFORMANCE MEASURES | | | | | |
|-----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Website visits | 705,000 | | 950,000 | | |
| Website page views | 2,000,000 | | 1,800,000 | | |
| Facebook page likes | 19,500 | | 25,000 | | |
| YouTube Channel views | 185,000 | | 300,000 | | |



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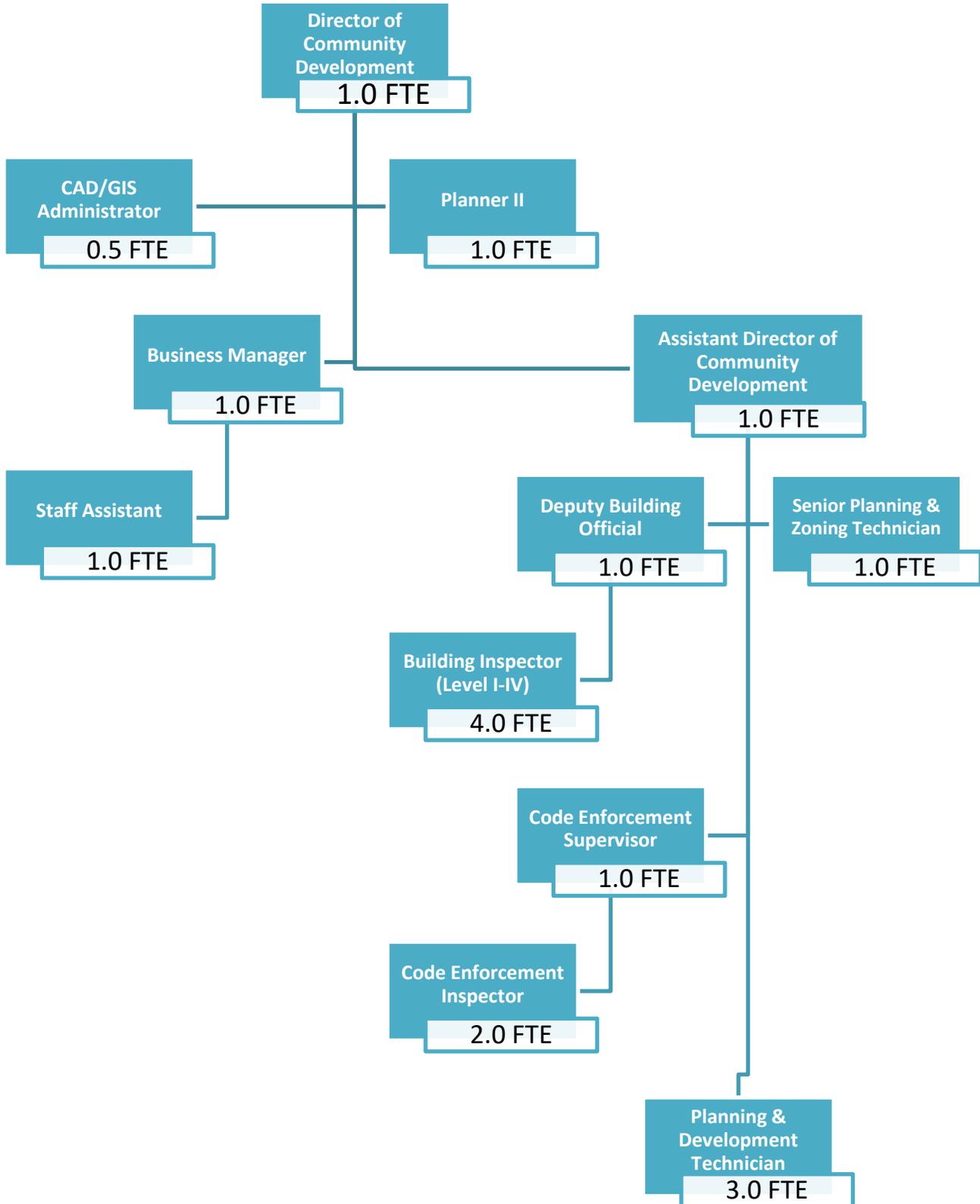


Home of Honeymoon Island

COMMUNITY DEVELOPMENT

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

City of Dunedin Community Development 17.5 FTE



Champion Mission Statement

To develop and implement creative community-based strategies that provide economic vitality, promote high-quality development and preserve Dunedin's unique cultural and historic character.

Current Services Summary

Community Development, formerly known as Planning & Development, is responsible for the Comprehensive Plan management, administration of the Land Development Code to include planning, zoning and development of the City's land parcels, enforcement and administration of the Florida Building Code, enforcement and administration of the City's Property Maintenance Code (code enforcement), historic preservation and the implementation of Dunedin's 2017 Vision The Department of Community Development is composed of four Divisions: Building, Code Enforcement, Planning and Zoning.

The Building Division is responsible for the application and enforcement of the Florida Building Code, as well as other federal, state, and local laws and ordinances. Our team processes building and building related permit applications, reviews construction plans and drawings for code compliance and performs inspections on all permitted projects in Dunedin.

The Code Enforcement Division is responsible for the application and enforcement of the International Property Maintenance Code. The code enforcement inspectors help keep Dunedin beautiful and protect the safety, health and welfare of its citizens.

The Planning Division is responsible for the application and enforcement of both the City's Comprehensive Plan and Land Development Code. The planning team is also responsible for the development and implementation of the Patricia Avenue, Douglas Avenue, Causeway Boulevard and State Route 580 corridor studies.

The Zoning Division is primarily responsible for short-range planning and implementation of the Land Development Code to regulate development or redevelopment on a citywide basis.

Budget Highlights, Service Changes and Proposed Efficiencies

In 2021, the Department will be heavily involved in the following initiatives:

- S.R. 580 Business Plan Initiatives.
- Character overlay or voluntary rezoning south of the CRA.
- PSTA Master Plan development.
- Short-term vacation rental monitoring and enforcement.

The Department is scheduled to go-live in Fall 2020 with EnerGov's Community Development suite. Contractors, developers, business owners and residents will be able to do business with us online using Dunedin's Citizen Self Service (CSS) portal. EnerGov and the CSS will provide greater efficiencies in the delivery of services.

Total costs in FY 2021 have decreased 34%, due to a transfer to the General Fund for \$1,017,600 in FY 2020 to the Penny Fund from the Building Fund for the Building Division's contribution to the New City Hall project. The capital increase of \$42,000 is due to the one-time purchase of an electric car for the new Code Enforcement Supervisor and an additional electric vehicle for the Deputy Building Official and other Building Division staff's use.

DEPARTMENT PERSONNEL SUMMARY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
|-----------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| Community Development | 6.71 | 6.71 | 6.98 | 6.98 | 0.00 |
| Building Services | 9.41 | 10.41 | 10.52 | 10.52 | 0.00 |
| Total FTEs | 16.12 | 17.12 | 17.50 | 17.50 | 0.00 |

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| Personnel | | | | | |
| Salaries | 883,850 | 967,847 | 1,042,800 | 1,037,300 | -1% |
| Benefits | 290,482 | 324,180 | 395,200 | 390,100 | -1% |
| Operating | 530,977 | 563,422 | 615,500 | 536,673 | -13% |
| Capital | 118,885 | 134,732 | 9,000 | 51,000 | 467% |
| Other | 380 | 245,035 | 1,014,000 | 37,500 | -96% |
| Total Expenditures | \$ 1,824,573 | \$ 2,235,216 | \$ 3,076,500 | \$ 2,052,573 | -33% |

Major Operating (\$25,000 or more)

| | | |
|--|-----------|---------------|
| Inspection/Plans Review Contractual Svcs | \$ 75,000 | Building Fund |
| Rental Costs | \$ 63,100 | Building Fund |
| Professional Services | \$ 25,000 | Building Fund |

Major Capital (\$25,000 or more)

| | | |
|------------------------------------|-----------|---------------|
| Fleet- CD/Code Enforcement Vehicle | \$ 30,000 | General Fund |
| Fleet- CD/Building Div Vehicle | \$ 30,000 | Building Fund |

Major Other (\$25,000 or more)

| | | |
|-----------------------------|-----------|--------------|
| Solar Technology Incentives | \$ 37,500 | General Fund |
|-----------------------------|-----------|--------------|

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| Community Development | | | | | |
| Personnel | | | | | |
| Salaries | 359,149 | 425,084 | 440,600 | 412,000 | -6% |
| Benefits | 118,496 | 138,656 | 157,900 | 151,300 | -4% |
| Operating | 243,450 | 206,206 | 319,100 | 187,004 | -41% |
| Capital | 5,452 | - | 9,000 | 21,000 | 133% |
| Other | 380 | 245,035 | 50,000 | 37,500 | -25% |
| Total Expenditures | \$ 726,927 | \$ 1,014,982 | \$ 976,600 | \$ 808,804 | -17% |
| Building Services | | | | | |
| Personnel | | | | | |
| Salaries | 524,700 | 542,763 | 602,200 | 625,300 | 4% |
| Benefits | 171,986 | 185,523 | 237,300 | 238,800 | 1% |
| Operating | 287,527 | 357,216 | 296,400 | 349,669 | 18% |
| Capital | 113,432 | 134,732 | - | 30,000 | N/A |
| Other | - | - | 964,000 | - | -100% |
| Total Expenditures | \$ 1,097,646 | \$ 1,220,234 | \$ 2,099,900 | \$ 1,243,769 | -41% |
| TOTAL DEPARTMENT EXPENDITURE | \$ 1,824,573 | \$ 2,235,216 | \$ 3,076,500 | \$ 2,052,573 | -33% |

FUNDING SOURCES

| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| General Fund | 726,927 | 1,014,982 | 976,600 | 808,804 | -17% |
| Building Fund | 1,097,646 | 1,220,234 | 2,099,900 | 1,243,769 | -41% |
| TOTAL DEPARTMENT FUNDING | \$ 1,824,573 | \$ 2,235,216 | \$ 3,076,500 | \$ 2,052,573 | -33% |

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | | | | | |
| Licenses & Permits | 112,517 | 136,056 | 165,000 | 135,000 | -18% |
| Charges for Service | 29,881 | 27,764 | 10,000 | 12,500 | 25% |
| Fines | 1,148,577 | 535,801 | 400,000 | 100,000 | -75% |
| Rent | 96,418 | - | - | - | N/A |
| Fund Balance | (660,466) | 315,360 | 401,600 | 561,304 | 40% |
| Total General Fund | \$ 726,927 | \$ 1,014,982 | \$ 976,600 | \$ 808,804 | -17% |
| Building Fund | | | | | |
| Licenses & Permits | 1,810,886 | 2,552,713 | 950,000 | 1,600,000 | 68% |
| Fund Balance | (713,240) | (1,332,479) | 1,149,900 | (356,231) | -131% |
| Total Building Fund | \$ 1,097,646 | \$ 1,220,234 | \$ 2,099,900 | \$ 1,243,769 | -41% |
| TOTAL DEPARTMENT FUNDING | \$ 1,824,573 | \$ 2,235,216 | \$ 3,076,500 | \$ 2,052,573 | -33% |

| PERFORMANCE MEASURES | | | | | |
|------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Permits Issued | 4,800 | 5,346 | 4,800 | 5,000 | 5,000 |
| Permit Valuation | \$ 100,000,000 | \$ 160,351,561 | \$ 100,000,000 | \$ 105,000,000 | \$ 125,000,000 |
| Inspections | 12,000 | 13,432 | 12,500 | 12,500 | 12,500 |
| Business Tax License* | 2,500 | 3,586* | 2,500 | 2,500 | 2,500 |
| Code Enforcement Inspections | 2,000 | 2,095 | 2,200 | 2,100 | 2,100 |

*Includes no charge contractor registrations.

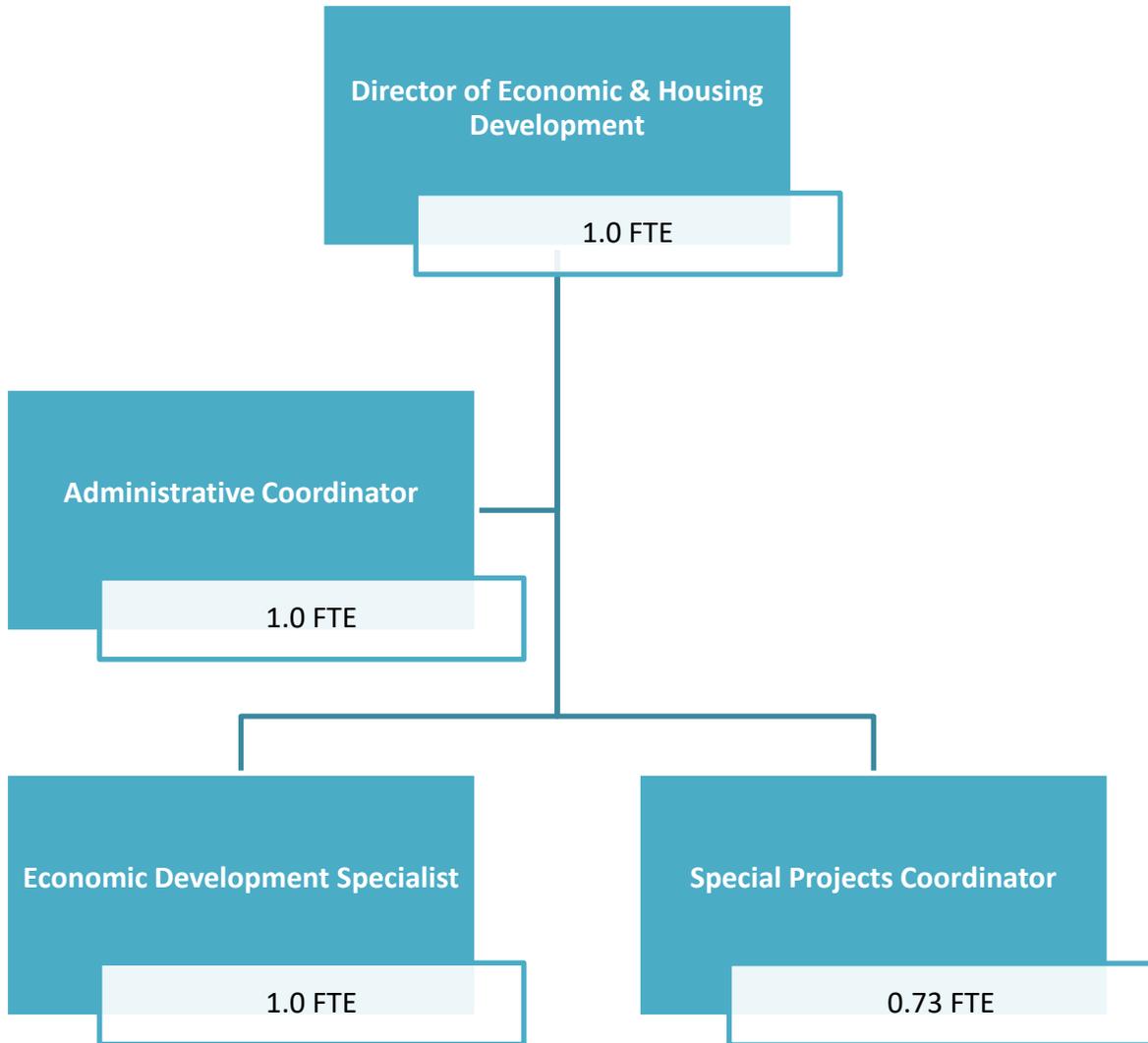


Home of Honeymoon Island

ECONOMIC & HOUSING DEVELOPMENT

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Economic & Housing Development
(Includes CRA)
3.73 FTE**



Champion Mission Statement

The Economic & Housing Development Department, which also manages the City’s Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City’s economy and promote redevelopment, jobs, housing, and overall quality of life aspects. The Economic Development Department is also involved with special projects such as the siting and building of the new City Hall.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, infrastructure enhancement projects, special projects, grant applications, targeted streetscape initiatives, and downtown improvements. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Agency Advisory Committee, Dunedin Housing Authority and Visit Dunedin, as well as to Dunedin residents and businesses at-large.



Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2021 budget continues with the business incubator program to foster entrepreneurial and business start-ups in the City. Initiatives for FY 2021 include the Downtown East End Plan (DEEP), a Complete Streets design plan for Skinner Boulevard, Gateway unified development plan, Phase I of the paver replacement program for Main Street sidewalks, undergrounding of utilities on Douglas Avenue and enhancement on the Patricia Corridor. New in FY 2021 include; Planning for Downtown East End Public Bathrooms, Implementation of the Downtown Landscaping Master Plan, Improvements to the John R. Lawrence, FDOT Wayfinding Signage, Alt 19 Crosswalk street print. In an effort to provide adequate parking in the Downtown the CRA has designated significant funds for private parking through lease parking agreements.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Economic & Housing | 1.64 | 1.64 | 1.64 | 1.64 | 0.00 |
| CRA | 2.09 | 2.09 | 2.09 | 2.09 | 0.00 |
| Total FTEs | 3.73 | 3.73 | 3.73 | 3.73 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | 272,089 | 275,164 | 288,100 | 282,500 | -2% |
| Benefits | 80,671 | 86,435 | 84,500 | 90,000 | 7% |
| Operating | 1,091,133 | 944,915 | 1,001,600 | 1,091,291 | 9% |
| Capital | 108,156 | 431,270 | 1,474,000 | 731,000 | -50% |
| Other | 234,615 | 228,806 | 268,400 | 307,900 | 15% |
| Total Expenditures | \$ 1,786,665 | \$ 1,966,590 | \$ 3,116,600 | \$ 2,502,691 | -20% |
| Depreciation | 139 | - | 1,700 | - | -100% |
| Elim. Of Principal Pymts. | - | - | - | - | 0% |
| Elimination of Capital | (8,332) | - | - | - | 0% |
| Total Expenditures | \$ 1,778,472 | \$ 1,966,590 | \$ 3,118,300 | \$ 2,502,691 | -20% |

Major Operating (\$25,000 or more)

| | | |
|--|------------|-------------------------|
| Skinner Blvd Improvements | \$ 200,000 | CRA Fund |
| Parking Garage Maintenance | \$ 101,500 | General Fund |
| Parking Leases | \$ 233,000 | CRA Fund |
| Jolley Trolley | \$ 46,305 | CRA Fund/ General Fund |
| Plans, Appraisals and Surveys | \$ 30,000 | CRA Fund |
| Downtown East End Plan (DEEP) | \$ 35,000 | CRA Fund |
| Downtown Landscaping Project | \$ 40,000 | CRA Fund |
| Downtown Wayfinding | \$ 33,000 | CRA Fund/ General Fund |
| Art Incubator Maintenance Shed Rental | \$ 27,030 | CRA Fund |
| Affordable Workforce Housing Programs | \$ 100,000 | CRA Fund / General Fund |
| Art Incubator Building Leases | \$ 76,956 | General Fund |
| Professional Consulting Services | \$ 40,000 | General Fund |
| Florida Business Incubator Sponsorship | \$ 33,000 | General Fund |
| Alt 19 Downtown Street Print Enhancement | \$ 70,000 | CRA Fund / CGT Fund |

Major Capital (\$25,000 or more)

| | | |
|---|------------|--------------|
| Underground Utilities on Douglas Ave S | \$ 100,000 | CRA Fund |
| John R Lawrence Pioneer Park Enhancements | \$ 360,000 | CRA Fund |
| Patricia Corridor Enhancements | \$ 84,000 | General Fund |
| East End Public Restrooms | \$ 125,000 | CRA Fund |

Major Other (\$25,000 or more)

| | | |
|---|-----------|-------------------------|
| LDO Incentives | \$ 38,056 | CRA Fund |
| CRA Facade, DEMO & Site Plan Assistance | \$ 90,000 | CRA Fund / General Fund |
| Dunedin Commons Development Incentive Grant | \$ 25,000 | General Fund |

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---|-------------------|-------------------|-------------------|---------------------|-------------|
| Economic & Housing Development | | | | | |
| Personnel | | | | | |
| Salaries | 95,910 | 99,174 | 102,600 | 100,800 | -2% |
| Benefits | 29,441 | 31,793 | 31,600 | 33,000 | 4% |
| Operating | 189,787 | 221,409 | 278,700 | 265,711 | -5% |
| Capital | - | 111,378 | 50,000 | 84,000 | 68% |
| Other | 36,143 | 85,286 | 76,000 | 128,500 | 69% |
| Total Expenditures | \$ 351,281 | \$ 549,040 | \$ 538,900 | \$ 612,011 | 14% |

Community Redevelopment Agency (CRA)

| | | | | | |
|---------------------------|-------------------|---------------------|---------------------|---------------------|-------------|
| Personnel | | | | | |
| Salaries | 172,084 | 176,087 | 185,500 | 181,700 | -2% |
| Benefits | 50,589 | 54,657 | 52,900 | 57,000 | 8% |
| Operating | 247,470 | 321,737 | 424,800 | 705,680 | 66% |
| Capital | 99,824 | 319,892 | 1,424,000 | 647,000 | -55% |
| Other | 198,472 | 143,519 | 192,400 | 179,400 | -7% |
| Total Expenditures | \$ 768,438 | \$ 1,015,893 | \$ 2,279,600 | \$ 1,770,780 | -22% |

Parking

| | | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Personnel | | | | | |
| Salaries | 4,095 | (97) | - | - | N/A |
| Benefits | 641 | (15) | - | - | N/A |
| Operating | 653,877 | 401,769 | 298,100 | 119,900 | -60% |
| Capital | 8,332 | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 666,945 | \$ 401,657 | \$ 298,100 | \$ 119,900 | -60% |
| Depreciation | 139 | - | 1,700 | - | -100% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (8,332) | - | - | - | N/A |
| Total Expenses | \$ 658,752 | \$ 401,657 | \$ 299,800 | \$ 119,900 | -60% |
| TOTAL DEPARTMENT EXPENDITURES | \$ 1,778,472 | \$ 1,966,590 | \$ 3,118,300 | \$ 2,502,691 | -20% |

FUNDING SOURCES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| General Fund | 1,010,033 | 950,697 | 838,700 | 731,911 | -13% |
| CRA Fund | 768,438 | 1,015,893 | 2,279,600 | 1,770,780 | -22% |
| Parking Fund | 658,752 | 401,657 | - | - | N/A |
| TOTAL DEPARTMENT FUNDING | \$ 1,778,472 | \$ 1,966,590 | \$ 3,118,300 | \$ 2,502,691 | -20% |

PERFORMANCE MEASURES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|---------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| Increase in tax base (CRA / Citywide) | 22.6% / 9.2% | 11.92% / 8.80% | 26.4% / 10.76% | 25.97% / 10.68% | 8.47% / 8.39% |
| New development projects initiated | 5 | 2 | 2 | 1 | 1 |
| Incentive grants awarded | 5 / \$25,000 | 9/\$67,500 | 12 / \$101,000 | 10/\$77,076 | 10/\$87,500 |
| Downtown enhancement projects | 1 | 5 | 5 | 7 | 4 |



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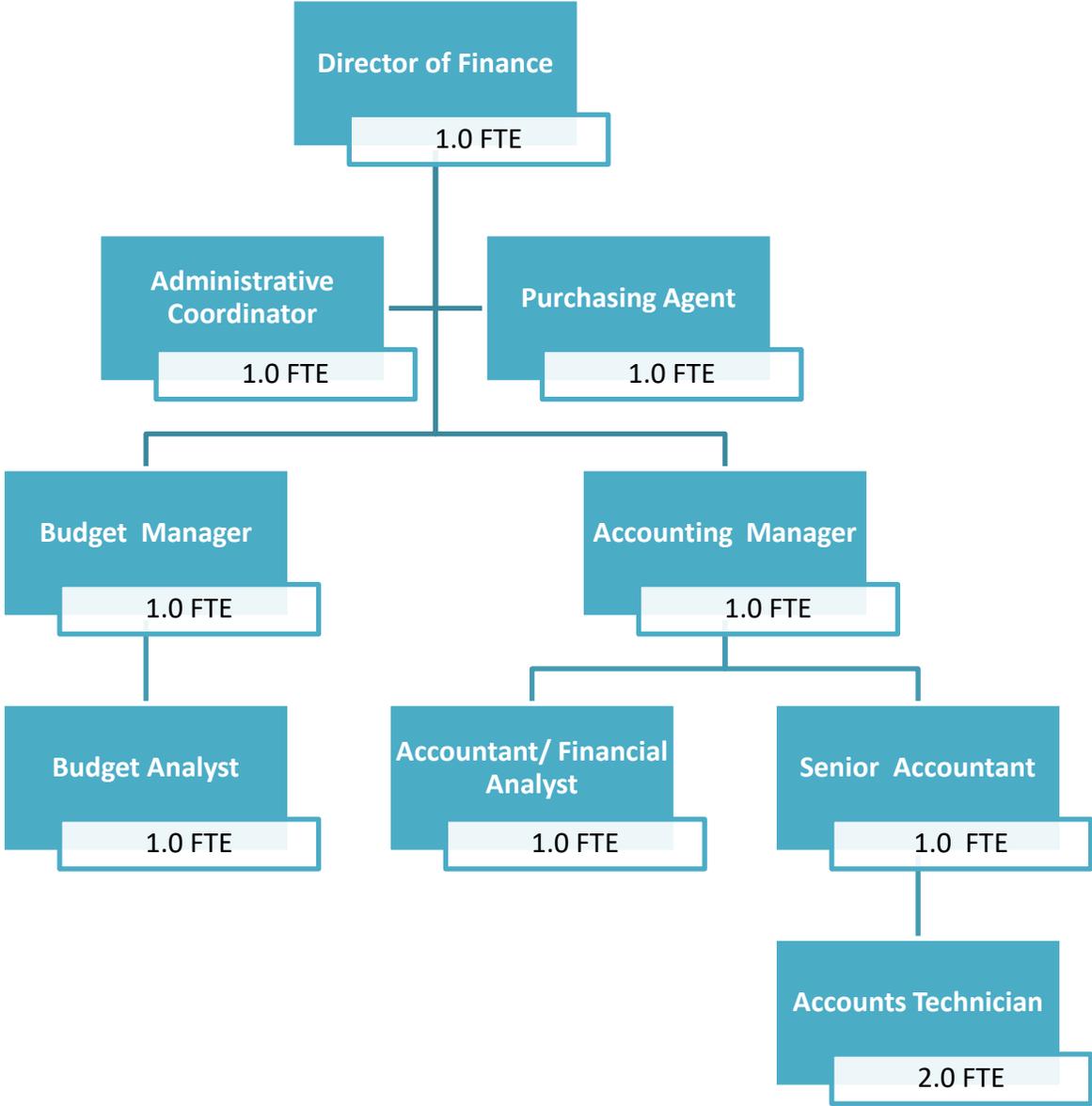


Home of Honeymoon Island

FINANCE

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Finance
10.0 FTE**



Champion Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Business Plan that includes the Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. The Department also provides internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

Operating expenses for FY 2021 have decreased by approximately 26% due mainly to a reduction to contract services. To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Department has contracts in place for high dollar or high volume purchases and of small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).

Major projects within the department included the continued development of a Business Plan and Capital Improvements Plan for FY 2021. The Business Plan and CIP are intended to guide the development of the FY 2021 Operating and Capital Budget.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Accounting/Finance | 10.00 | 10.00 | 10.00 | 10.00 | 0.00 |
| Total FTEs | 10.00 | 10.00 | 10.00 | 10.00 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | 522,139 | 591,252 | 672,300 | 682,600 | 2% |
| Benefits | 160,314 | 183,400 | 226,800 | 226,900 | 0% |
| Operating | 300,182 | 229,351 | 234,500 | 174,540 | -26% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 982,635 | \$ 1,004,003 | \$ 1,133,600 | \$ 1,084,040 | -4% |

Major Operating (\$25,000 or more)

Auditor Services

\$ 65,000

General Fund

Major Capital (\$25,000 or more)

None

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | 982,635 | 1,004,003 | 1,133,600 | 1,084,040 | -4% |
| TOTAL DEPARTMENT FUNDING | \$ 982,635 | \$ 1,004,003 | \$ 1,133,600 | \$ 1,084,040 | -4% |

| PERFORMANCE MEASURES | | | | | |
|---|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Number of Budget Amendments | 5 | 4 | 4 | 4 | 4 |
| Purchase Orders Issued | 750 | 1,000 | 950 | 1,000 | 1,000 |
| Issuer Rating (Moody's / S & P) | Aa2/AA | Aa2/AA | Aa2/AA+ | Aa2/AA+ | Aa2/AA+ |
| GFOA Certificate of Achievement for Excellence in Financial Reporting | Yes | Yes | Yes | Yes | Yes |
| GFOA Distinguished Budget Award Recipient | Yes | Yes | Yes | Yes | Yes |

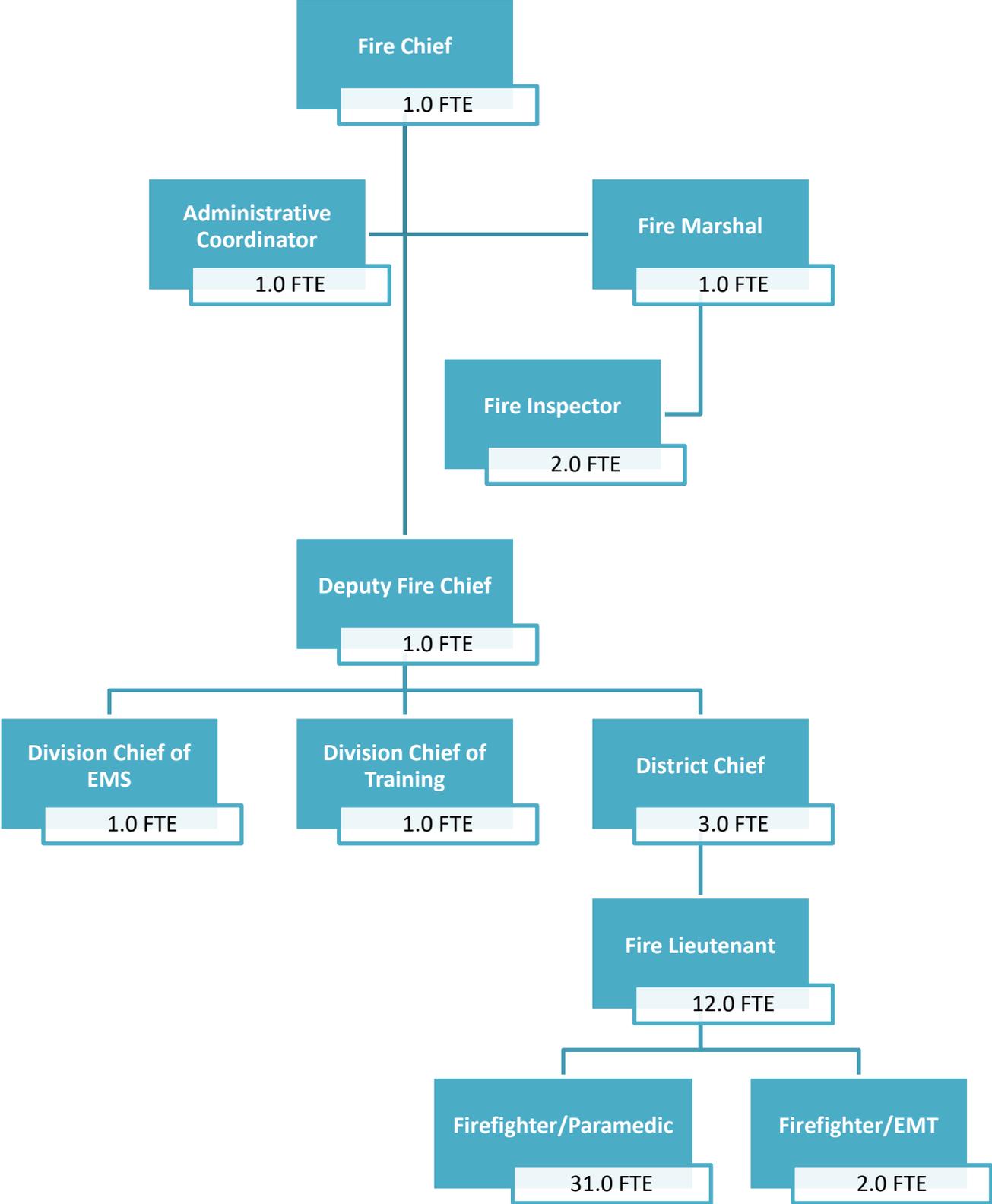


Home of Honeymoon Island

FIRE RESCUE

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Fire
56.0 FTE**



Champion Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2021 budget will maintain the 2020 service levels and programs as much as possible.



Dunedin's newest Fire Station #61



| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Fire Administration | 10.00 | 10.00 | 10.00 | 10.00 | 0.00 |
| Fire Operations | 36.00 | 36.00 | 36.00 | 36.00 | 0.00 |
| EMS | 10.00 | 10.00 | 10.00 | 10.00 | 0.00 |
| Total FTEs | 56.00 | 56.00 | 56.00 | 56.00 | 0.00 |



Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.



| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | 4,150,196 | 4,255,558 | 4,203,300 | 4,312,100 | 3% |
| Benefits | 1,627,082 | 1,714,514 | 1,812,400 | 1,873,300 | 3% |
| Operating | 1,252,638 | 1,371,145 | 1,470,800 | 1,499,911 | 2% |
| Capital | 45,247 | 367,458 | 2,059,400 | 425,500 | -79% |
| Other | 105,961 | 132,058 | 110,400 | 109,600 | -1% |
| Total | \$ 7,181,124 | \$ 7,840,733 | \$ 9,656,300 | \$ 8,220,411 | -15% |

Major Operating (\$25,000 or more)

| | | | |
|---|----|--------|--------------|
| Bunker Gear Replacement | \$ | 27,500 | General Fund |
| Exterior Painting Station #62/Fire Admin. | \$ | 40,000 | General Fund |

Major Capital (\$25,000 or more)

| | | | |
|---------------------------|----|---------|--------------|
| SCBA Air Pack Replacement | \$ | 370,000 | General Fund |
| Radio Replacements | \$ | 30,000 | General Fund |

Major Other (\$25,000 or more)

| | | | |
|-------------------------------|----|---------|------------|
| Fire Station #61 Debt Payment | \$ | 109,600 | Penny Fund |
|-------------------------------|----|---------|------------|

*Honor Guard***DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER**

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Fire Administration | | | | | |
| Personnel | | | | | |
| Salaries | 808,151 | 866,476 | 844,400 | 848,100 | 0% |
| Benefits | 281,548 | 304,466 | 312,300 | 320,800 | 3% |
| Operating | - | - | - | - | N/A |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 1,089,699 | \$ 1,170,943 | \$ 1,156,700 | \$ 1,168,900 | 1% |
| Fire Operations | | | | | |
| Personnel | | | | | |
| Salaries | 2,567,372 | 2,588,724 | 2,567,700 | 2,644,600 | 3% |
| Benefits | 861,618 | 901,906 | 963,400 | 995,650 | 3% |
| Operating | 1,051,577 | 1,167,916 | 1,221,900 | 1,260,985 | 3% |
| Capital | 45,247 | 367,458 | 2,059,400 | 425,500 | -79% |
| Other | 105,961 | 132,058 | 110,400 | 109,600 | -1% |
| Total Expenditures | \$ 4,631,775 | \$ 5,158,063 | \$ 6,922,800 | \$ 5,436,335 | -21% |
| EMS | | | | | |
| Personnel | | | | | |
| Salaries | 774,674 | 800,357 | 791,200 | 819,400 | 4% |
| Benefits | 483,915 | 508,141 | 536,700 | 556,850 | 4% |
| Operating | 201,061 | 203,229 | 248,900 | 238,926 | -4% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 1,459,650 | \$ 1,511,727 | \$ 1,576,800 | \$ 1,615,176 | 2% |
| TOTAL DEPARTMENT EXPENDITURES | \$ 7,181,124 | \$ 7,840,733 | \$ 9,656,300 | \$ 8,220,411 | -15% |

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| General Fund | | | | | |
| Fire Plan Review/Inspections | 41,596 | 43,856 | 41,000 | 41,000 | 0% |
| County Fire Service Fees | 752,291 | 769,554 | 778,100 | 785,900 | 1% |
| County EMS | 1,447,919 | 1,491,907 | 1,507,200 | 1,552,400 | 3% |
| Donations | 5,712 | 2,861 | 1,000 | 20,200 | 1920% |
| City Funds | 4,827,645 | 5,082,704 | 5,222,600 | 5,711,311 | 9% |
| Total General Fund | \$ 7,075,163 | \$ 7,390,882 | \$ 7,508,900 | \$ 8,110,811 | 8% |
| Penny Fund | | | | | |
| Intergovernmental | 105,961 | 449,850 | 1,906,400 | 109,600 | -94% |
| Total Penny Fund | \$ 105,961 | \$ 449,850 | \$ 1,906,400 | \$ 109,600 | -94% |
| Impact Fee Fund | | | | | |
| Fire Impact Fees | - | - | 200,000 | - | -100% |
| Total Impact Fee Fund | \$ - | \$ - | \$ 200,000 | \$ - | -100% |
| TOTAL DEPARTMENT FUNDING | \$ 7,181,124 | \$ 7,840,733 | \$ 9,656,300 | \$ 8,220,411 | -15% |

| PERFORMANCE MEASURES | | | | | |
|---|----------------|----------------|----------------|------------------|----------------|
| | ACTUAL | ACTUAL | BUDGET | ESTIMATED | BUDGET |
| | FY 2018 | FY 2019 | FY 2020 | FY 2020 | FY 2021 |
| Percent of firefighters with ISO required 192 hours of company training | 100% | 96% | 100% | 98% | 100% |
| Percent of firefighters with ISO required 6 hours of annual hazardous materials training | 100% | 100% | 100% | 100% | 100% |
| Percent of firefighters with ISO required 18 hours annual facility training | 100% | 98% | 100% | 98% | 100% |
| Percent of drivers with ISO required 12 hours annual driving training | 100% | 100% | 100% | 100% | 100% |
| Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement) | 100% | 89% | 100% | 90% | 100% |
| Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement) | 100% | 80% | 100% | 90% | 100% |



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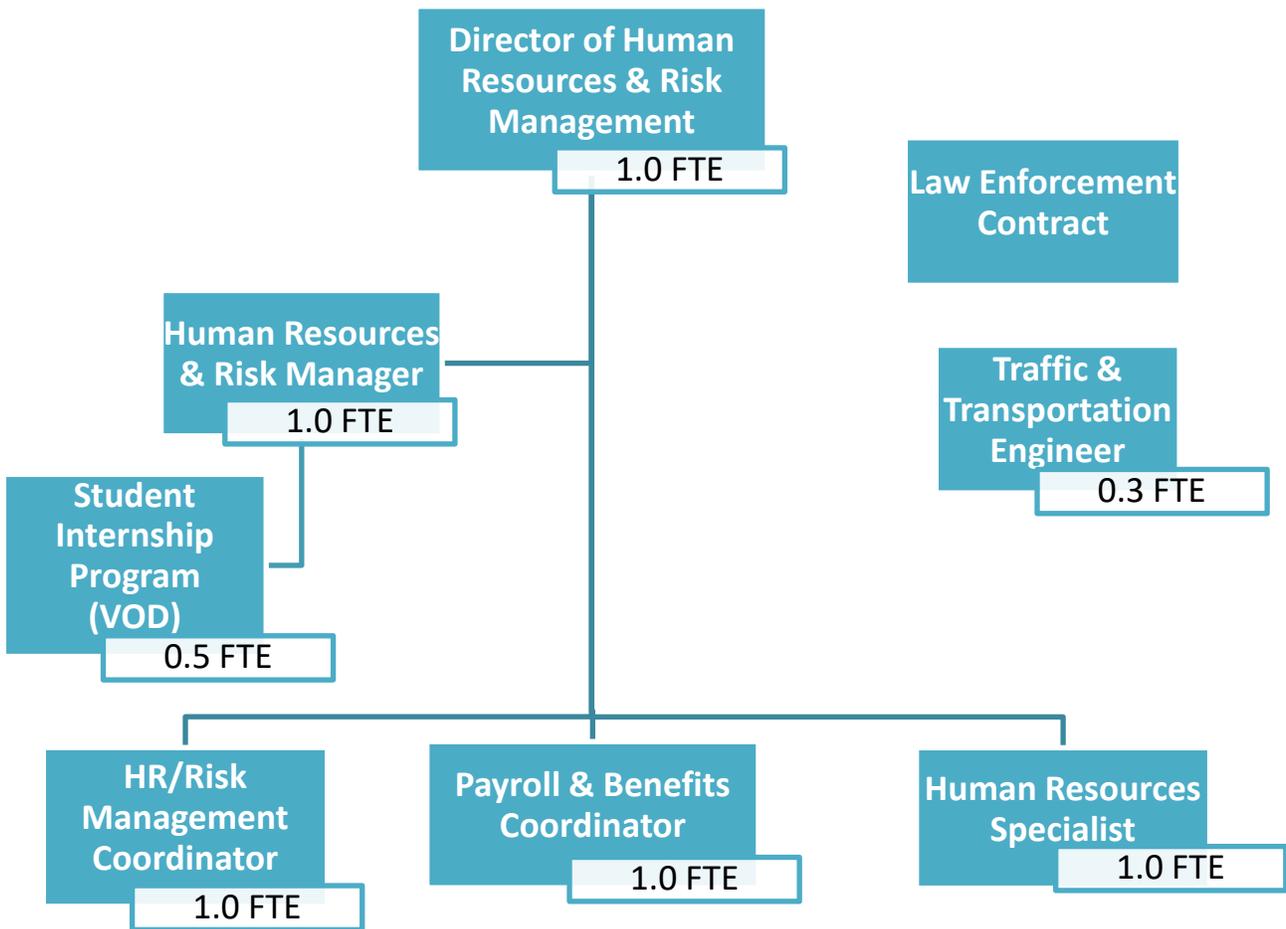


Home of Honeymoon Island

HUMAN RESOURCES & RISK MANAGEMENT

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

City of Dunedin
Human Resources & Risk Management
5.8 FTE



Champion Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Department is comprised of two divisions: Human Resources (HR) and Risk Management. The HR Division provides administrative support to all City departments pertaining to personnel matters. Activities include recruitment and selection, performance management, retirement plan administration, employee and labor relations, classification and compensation, payroll processing, City-wide employee training, policies and procedures maintenance, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The HR Division also oversees administration of the City's health plans, employee wellness program and other employee benefits. Employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs including medical claims.

The Risk Management Division is responsible for the administration of the City's safety, property and liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include monitoring and authorization of claims-related expenditures by the City's Third Party Administrator, insurance renewals and adjustments to risk management services to stay abreast of the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation analyses, and coordinates the activities of the City's employee Safety Action Committee.

The Director of Human Resources & Risk Management is also responsible for administration of the City's law enforcement contract with the Pinellas County Sheriff's Office and works with the City Manager and other departments to ensure effective deployment of law enforcement services throughout the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In overall Department expenses, the summer internship program was expanded to be year-round and paid out of the Human Resources & Risk Management budget (+.12 FTEs). The annual actuarial report for the health benefits fund stated that the fund is in good standing with the Florida Office of Insurance Regulation, and the City's expected premium projection for FY 20 is -3.5%. This past year also marks the fund's third year of surplus. In March, Staff worked with the City's Benefits Consultant to conduct a complete employee benefits RFP for most lines of coverage.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Human Resources | 2.24 | 2.24 | 2.08 | 2.20 | 0.12 |
| Risk Management | 1.75 | 1.75 | 2.05 | 2.05 | 0.00 |
| Health Benefits | 1.25 | 1.25 | 1.25 | 1.25 | 0.00 |
| Total FTEs | 5.24 | 5.24 | 5.38 | 5.50 | 0.12 |

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
|--------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| Personnel | | | | | |
| Salaries | 291,417 | 360,535 | 403,800 | 400,740 | -1% |
| Benefits | 95,223 | 111,628 | 144,900 | 141,290 | -2% |
| Operating | 5,938,309 | 5,487,336 | 6,506,100 | 6,558,248 | 1% |
| Capital | - | - | - | - | N/A |
| Other | - | - | 29,400 | - | -100% |
| Total | \$ 6,324,949 | \$ 5,959,498 | \$ 7,084,200 | \$ 7,100,278 | 0% |

Major Operating (\$25,000 or more)

| | | |
|-------------------------------------|--------------|----------------------|
| Premiums - Liability & Property | \$ 846,400 | Risk Safety Fund |
| Workers' Comp Claims | \$ 292,600 | Risk Safety Fund |
| Claims Paid | \$ 150,000 | Risk Safety Fund |
| Workers' Comp Premiums | \$ 134,000 | Risk Safety Fund |
| Broker Fees | \$ 48,400 | Risk Safety Fund |
| Johns Eastern P & C Claims Handling | \$ 46,000 | Risk Safety Fund |
| Medical Claims | \$ 3,564,000 | Health Benefits Fund |
| Reinsurance | \$ 766,900 | Health Benefits Fund |
| Retiree, Cobra, DFAC, DHM Premiums | \$ 198,200 | Health Benefits Fund |
| Humana ASO Fees | \$ 169,900 | Health Benefits Fund |
| City Paid Life Insurance Premiums | \$ 92,800 | Health Benefits Fund |
| City Short Term Disability Premiums | \$ 58,900 | Health Benefits Fund |

Major Capital (\$25,000 or more)

None

Major Other (\$25,000 or more)

None

DEPARTMENT EXPENSE SUMMARY BY PROGRAM

| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
|---------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| Human Resources | | | | | |
| Personnel | | | | | |
| Salaries | 123,171 | 168,960 | 145,700 | 155,400 | 7% |
| Benefits | 37,162 | 52,002 | 44,600 | 44,400 | 0% |
| Operating | 114,609 | 117,400 | 98,500 | 89,250 | -9% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 274,941 | \$ 338,362 | \$ 288,800 | \$ 289,050 | 0% |

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Risk Management | | | | | |
| Personnel | | | | | |
| Salaries | 89,337 | 90,311 | 157,400 | 141,040 | -10% |
| Benefits | 35,690 | 29,992 | 74,200 | 70,890 | -4% |
| Operating | 1,316,232 | 1,254,679 | 1,513,800 | 1,568,398 | 4% |
| Capital | - | - | - | - | N/A |
| Other | - | - | 29,400 | - | -100% |
| Total Expenses | \$ 1,441,259 | \$ 1,374,982 | \$ 1,774,800 | \$ 1,780,328 | 0% |

| | | | | | |
|------------------------|---------------------|---------------------|---------------------|---------------------|-----------|
| Health Benefits | | | | | |
| Personnel | | | | | |
| Salaries | 78,909 | 101,265 | 100,700 | 104,300 | 4% |
| Benefits | 22,372 | 29,634 | 26,100 | 26,000 | 0% |
| Operating | 4,507,468 | 4,115,257 | 4,893,800 | 4,900,600 | 0% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenses | \$ 4,608,748 | \$ 4,246,155 | \$ 5,020,600 | \$ 5,030,900 | 0% |

| | | | | | |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|-----------|
| TOTAL DEPARTMENT EXPENSES | \$ 6,324,949 | \$ 5,959,498 | \$ 7,084,200 | \$ 7,100,278 | 0% |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|-----------|

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | 274,941 | 338,362 | 288,800 | 289,050 | 0% |
| Risk Safety Fund | 1,441,259 | 1,374,982 | 1,774,800 | 1,780,328 | 0% |
| Health Benefits Fund | 4,608,748 | 4,246,155 | 5,020,600 | 5,030,900 | 0% |
| TOTAL DEPARTMENT FUNDING | \$ 6,324,949 | \$ 5,959,498 | \$ 7,084,200 | \$ 7,100,278 | 0% |



"Operation Next Level" Manager Retreat



Public Service Recognition Week

| PERFORMANCE MEASURES | | | | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Human Resources | | | | | |
| Percent of employment requests processed within one week of request submittal | 94% | 95% | 95% | 95% | 98% |
| Percentage of new hires that complete probation within one year of hire | 95% | 95% | 90% | 90% | 95% |
| Number of Supervisor Roundtable Workshops presented | 3 | 2 | 4 | 4 | 4 |

| Risk Safety | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|---|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| Percentage of Employee Participation in Safety training | 94% | 98% | 98% | 98% | 98% |
| Percentage of total accidents that were non-preventable | 75% | 85% | 70% | 90% | 85% |
| Average days lost from Workers' Compensation injuries | 2 days | 2 days | 2 days | 2 days | 2 days |

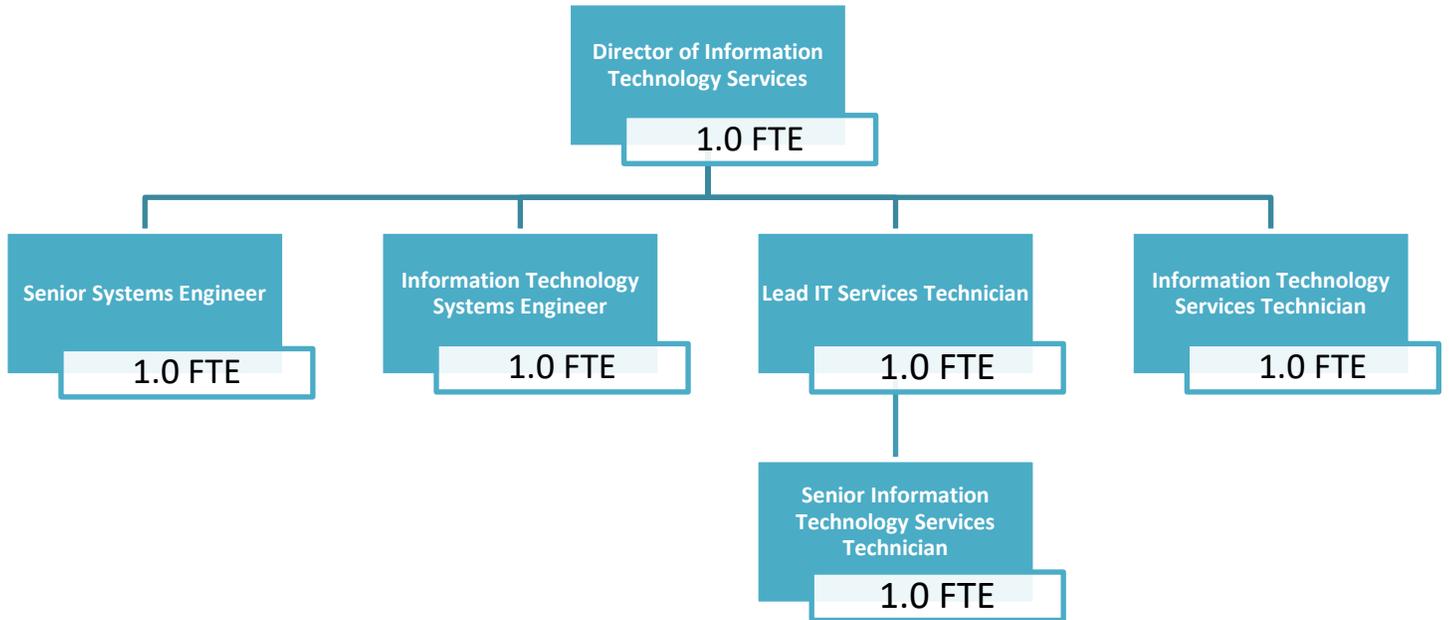
| Health Benefits | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|--|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment | 98% | 98% | 98% | 99% | 99% |
| Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor | 80% | 100% | 100% | 100% | 100% |
| Percentage of participation in Online Health Assessment by eligible employees. | 40% | 50% | 70% | 60% | 75% |
| NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program | 59% | 56% | 80% | 75% | 75% |



IT Services

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
I.T. Services Department
6.0 FTE**



Champion Mission Statement

The Information Technology Services Department is an organization committed to proactively delivering a dynamic and evolving set of core services and innovative technologies that the city and its constituents demand. IT achieves and maintains high standards in the following areas:

- **Business and IT Alignment** – Working with public and private partners to make investments in information technology that provide long-term benefits and add value to our community.
- **Information Accessibility** – Using technology to make city data readily available to enhance government decision-making and simplify delivery of services to our citizens.
- **Openness and Transparency** – Providing our constituents with simple and open access to city services and information.
- **Civic Participation** – Leveraging technology to meet the growing demand among our citizens for participatory and collaborative government.
- **Operational Efficiency** – Enabling mobile workforce accessibility to high-quality, digital government information in order to provide services anywhere, at any time.
- **Quality Workforce** – Developing highly skilled, innovative, motivated, responsive, and collaborative implementers and maintainers of quality technology solutions.
- **IT Security** – Protecting the confidentiality, integrity, and availability of IT applications, systems, infrastructure and data.

Current Services Summary

The Information Technology Services Department is responsible for the planning, operation and maintenance of a complex suite of technical services from mainframe and distributed hosting, networking, voice and data, wireless, support services including desktop and user support, and enterprise services such as e-mail and calendar and the common payment services. With such a wide array of services and responsibilities, the planning for future and ongoing services is a complex endeavor in itself. The department adheres to the following operating principles:

- **Support the City's Strategy** – Initiatives and projected benefits will be linked to the city's desired strategic outcomes and the initiatives established by the Strategic Initiatives Teams and the Strategic Coordinating Group.
- **Customer Service Oriented** – IT will be proactive and prevent problems, while focusing on engaging and understanding the needs of departments, and support them to provide an optimal experience for citizens, businesses and visitors.
- **Engage in Systems Thinking** – Understanding interrelatedness between processes and technologies will guide our planning, problem-solving, decision-making, and resourcing actions to enable innovation.
- **Achieve Multiple Positive Outcomes** – IT will seek to provide solutions that benefit multiple constituents in timely and cost-efficient manner.
- **Create an Accurate, Positive Community Image** – IT will create a positive perception of the department through consistently positive experiences and quality services.
- **Create Relationships and Partnerships** – IT will build positive internal and external relationships and encourage collaboration.
- **Ensure Sustainability** – IT will treat all city assets entrusted to us as if they were our own, and evaluate all new and existing goals, plans, policies, programs, and activities in the context of sustainability.

Budget Highlights, Service Changes and Proposed Efficiencies

During FY 2021, the IT Department will be involved in many mission critical cabling projects that include: implementing a new on premise data backup and disaster recovery system which will include a redundant cloud storage service; the installation of over 12,000 feet of new underground fiber optics cabling from the Data Center to the new Emergency Operations Center on Belcher road; and planning the fiber optics cabling, data center design, and a/v technologies for the proposed new City Hall building.

The IT Services Department will continue implementing the Tyler ERP solution as the City's core software system that includes all financials, purchasing, inventory, cashiering, time and attendance, community development and infrastructure systems, payroll and human resources, global work orders, fleet management, facilities management and utility billing systems. Additional mobile technologies will also be deployed to field worker staff for use with the new ERP Phase 5 & 6 modules.

As steward of the City's EPIC Goal #4 to be the statewide model for environmental sustainability stewardship, the IT Services Department purchased a second fully electric Nissan Leaf vehicle in FY20 to replace one of its gas powered vehicles. During FY21, the IT Services Department will be operating with two electric vehicles.

In FY 2021, the total expenses decreased by 4% . Capital expenses are decreasing 86%, due to completed IT projects budget in FY20 that included the purchase of a Backup Data and Retention System, and the addition of a Nissan Leaf electric vehicle for IT Services Staff, as well as the removal of all FY21 slated computer replacements.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Information Technology (IT) | 6.00 | 6.00 | 6.00 | 6.00 | 0.00 |
| Total FTEs | 6.00 | 6.00 | 6.00 | 6.00 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | 359,160 | 390,543 | 408,200 | 419,400 | 3% |
| Benefits | 118,588 | 121,695 | 147,900 | 148,600 | 0% |
| Operating | 282,729 | 538,192 | 433,400 | 378,408 | -13% |
| Capital | 414,307 | 494,113 | 561,800 | 80,000 | -86% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 1,174,784 | \$ 1,544,543 | \$ 1,551,300 | \$ 1,026,408 | -34% |
| Depreciation | 44,983 | 79,354 | 65,500 | 65,500 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (414,307) | (494,113) | (561,800) | (80,000) | -86% |
| Total Expenses | \$ 805,460 | \$ 1,129,784 | \$ 1,055,000 | \$ 1,011,908 | -4% |

Major Operating (\$25,000 or more)

| | | | |
|---|----|--------|-------------|
| Superior (Sungard HTE/Naviline) License | \$ | 60,224 | IT Services |
| Tyler ERP Annual Licenses and Maintenance | \$ | 96,900 | IT Services |
| Filebound Annual Software Support | \$ | 25,000 | IT Services |
| ERP Phases 5 & 6 Hardware Devices | \$ | 40,000 | IT Services |

Major Capital (\$25,000 or more)

| | | | |
|----------------------------------|----|--------|-------------|
| Fiber Cable Installation for EOC | \$ | 55,000 | IT Services |
| Network Infrastructure Upgrade | \$ | 25,000 | IT Services |

| FUNDING SOURCES | | | | | |
|---------------------------------|-------------------|---------------------|---------------------|---------------------|---------------|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| IT Internal Service Fund | 805,460 | 1,129,784 | 1,055,000 | 1,011,908 | -4% |
| DEPARTMENT TOTAL FUNDING | \$ 805,460 | \$ 1,129,784 | \$ 1,055,000 | \$ 1,011,908 | -4% |

| PERFORMANCE MEASURES | | | | | |
|---|----------------|----------------|----------------|------------------|----------------|
| | ACTUAL | ACTUAL | BUDGET | ESTIMATED | BUDGET |
| Information Technology Services | FY 2018 | FY 2019 | FY 2020 | FY 2020 | FY 2021 |
| Ratio of ITS employees to client devices* managed | 1 to 82 | 1 to 95 | 1 to 95 | 1 to 95 | 1 to 109 |
| Ratio of ITS employees to network | 1 to 76 | 1 to 79 | 1 to 85 | 1 to 80 | 1 to 80 |
| IT investment per capita | \$24.07 | \$48.19 | \$27.57 | \$27.57 | \$30.68 |

***Client devices are defined as follows:**

| | | | | |
|------------------------------------|------------|------------|------------|------------|
| City/Employee Desktops | 300 | 347 | 347 | 347 |
| Public/Citizen Desktops and Kiosks | 46 | 46 | 46 | 46 |
| City Employee-Used Kiosks | 6 | 6 | 6 | 6 |
| Laptops | 63 | 88 | 88 | 100 |
| Tablets | 60 | 60 | 60 | 70 |
| Total Client Devices | 475 | 547 | 547 | 569 |

DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

LAW ENFORCEMENT

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

DUNEDIN

Home of Honeymoon Island

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Champion Mission Statement

The City of Dunedin contracts with Pinellas County Sheriff's Office for law enforcement services. The Sheriff's Office is committed to public safety through superior service and professionalism, fostering safe communities and acting to ensure community trust.

Current Services Summary

The contract includes a commitment of 34 sworn officers including 5 Community Policing Deputies and 32.6 support staff (including 32 school crossing guards). In addition, the Sheriff's Office provides special employment services for a total of 6,920 hours of service, which includes 680 hours for special events as requested by the City, and 6,240 hours for traffic enforcement.

The City provides an annual grant in the amount of \$10,000 to assist in the funding of Safe Harbor, a facility operated by the Sheriff as a jail diversion program designed to place homeless people who commit minor crimes in a place less costly than the County's jail, where assistance is provided to address the primary issue of homelessness. The current operating cost for Safe Harbor is \$2.2M.

| LAW ENFORCEMENT STAFFING SUMMARY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Sworn Officers | 32.00 | 32.00 | 34.00 | 34.00 | 0.00 |
| Support staff (including crossing guards) | 32.60 | 32.60 | 32.60 | 32.60 | 0.00 |
| Total FTEs | 64.60 | 64.60 | 66.60 | 66.60 | 0.00 |

| DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY | | | | | |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Personnel | | | | | |
| Salaries | - | - | - | - | N/A |
| Benefits | - | - | - | - | N/A |
| Operating | 4,230,882 | 4,360,537 | 4,546,200 | 4,707,436 | 3.5% |
| Capital | 15,908 | - | - | - | N/A |
| Other | 10,000 | 10,000 | 10,000 | 10,000 | 0% |
| Total Expenditures | \$ 4,256,790 | \$ 4,370,537 | \$ 4,556,200 | \$ 4,717,436 | 4% |

Major Operating (\$25,000 or more)

| | | |
|-----------------------------|--------------|--------------|
| Sheriff's Services Contract | \$ 4,676,136 | General Fund |
| Special Employment Services | \$ 37,400 | General Fund |

Major Capital (\$25,000 or more)

None

| FUNDING SOURCES | | | | | |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | 4,240,882 | 4,370,537 | 4,556,200 | 4,717,436 | 4% |
| Impact Fee Fund | 15,908 | - | - | - | N/A |
| TOTAL DEPARTMENT FUNDING | \$ 4,256,790 | \$ 4,370,537 | \$ 4,556,200 | \$ 4,717,436 | 4% |

DUNEDIN

Home of Honeymoon Island

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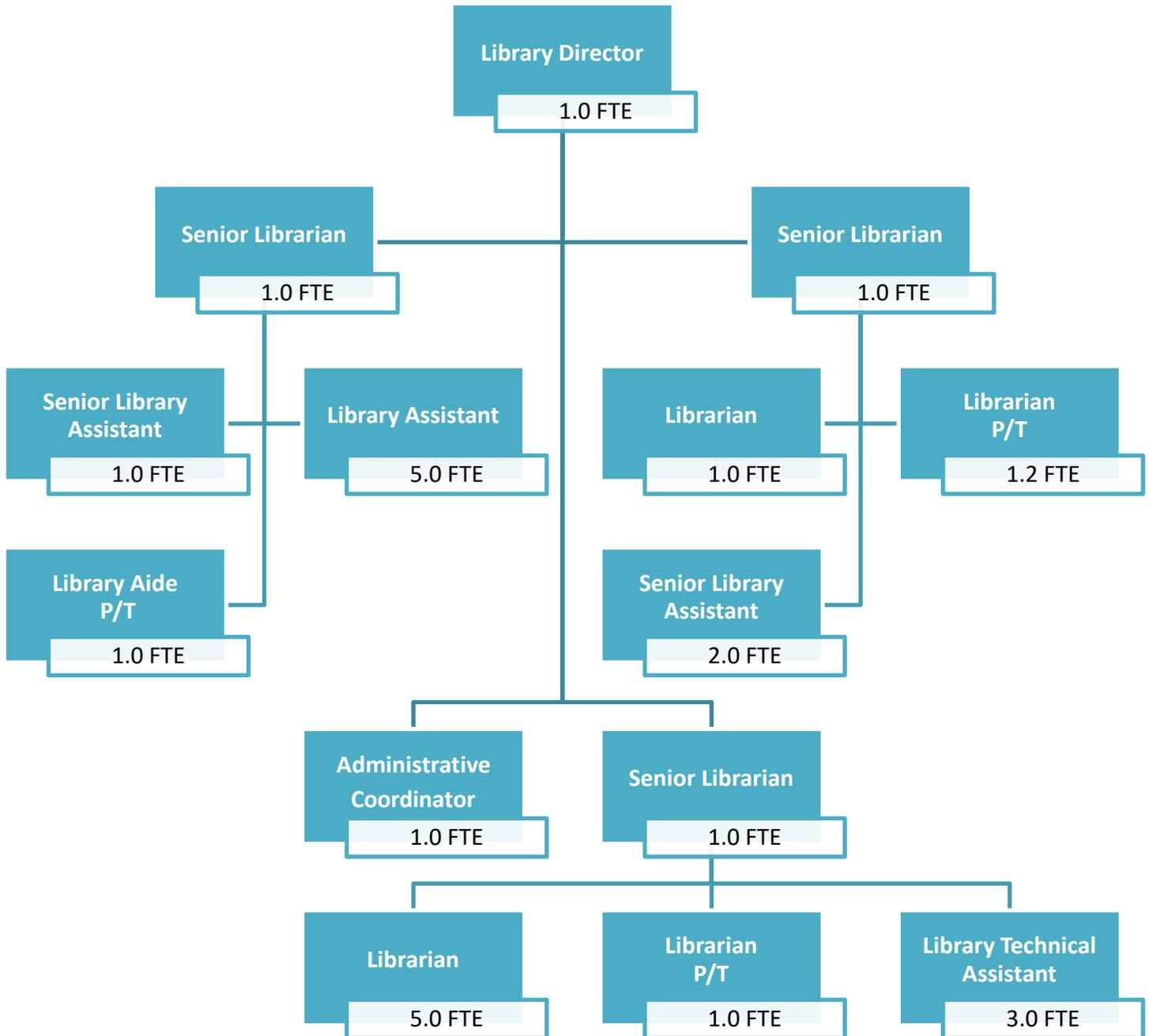


Home of Honeymoon Island

LIBRARY

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Library
25.2 FTE**



Champion Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services available 24/7 through the Library website. Programming is available free to kids, teens and adults on a regular basis that includes core library services such as reference, story times and computer instruction along with educational guest speakers, entertaining performers and lifelong learning.

Budget Highlights, Service Changes and Proposed Efficiencies

The City's goal is to keep the Library budget sustainable. For FY21, no funding changes are proposed and no staffing changes.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's public internet costs. The Library receives an annual trust dividend from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies, and Handicrafts.



Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library along with staff continuing education which is reflected in Library line items such as contract services, travel, and operating. The Dunedin Public Library Foundation, Inc. funds the fiction book collection at the Friends Branch Library in the Community Center. In addition, the Foundation funds the successful WiFi HotSpot program at the library.

The Library receives funding from the Pinellas Public Library Cooperative depending on yearly allocations from the State of Florida and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as their card can be used at any Pinellas County library.

For FY 2021, the Library has no capital improvement projects.

DEPARTMENT PERSONNEL SUMMARY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
|-------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| Library | 26.00 | 26.00 | 26.00 | 26.00 | 0.00 |
| Total FTEs | 26.00 | 26.00 | 26.00 | 26.00 | 0.00 |

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| Personnel | | | | | |
| Salaries | 1,125,187 | 1,137,930 | 1,187,900 | 1,152,800 | -3% |
| Benefits | 375,807 | 401,322 | 406,100 | 403,100 | -1% |
| Operating | 643,642 | 762,457 | 678,000 | 594,583 | -12% |
| Capital | 209,799 | 211,119 | 325,800 | 310,600 | -5% |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 2,354,435 | \$ 2,512,828 | \$ 2,597,800 | \$ 2,461,083 | -5% |

Major Operating (\$25,000 or more)

None \$ -

Major Capital (\$25,000 or more)

Books & Publications \$ 210,600 General Fund
 Dunedin Public Library Playground \$ 100,000 General Fund

FUNDING SOURCES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| General Fund | 2,354,435 | 2,512,828 | 2,525,800 | 2,461,083 | -3% |
| Penny Fund | - | - | 72,000 | - | -100% |
| TOTAL DEPARTMENT FUNDING | \$ 2,354,435 | \$ 2,512,828 | \$ 2,597,800 | \$ 2,461,083 | -5% |

PERFORMANCE MEASURES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|--|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| Total use of collection | 567,985 | 533,976 | 555,000 | 500,000 | 500,000 |
| Programming attendance (adults, teens, kids) | 30,659 | 28,993 | 35,000 | 20,000 | 25,000 |
| Annual door count | 331,359 | 320,840 | 352,000 | 225,000 | 250,000 |
| Computer/Wireless device usage | 68,311 | 53,980 | 68,000 | 50,000 | 50,000 |

*COVID19 Closure

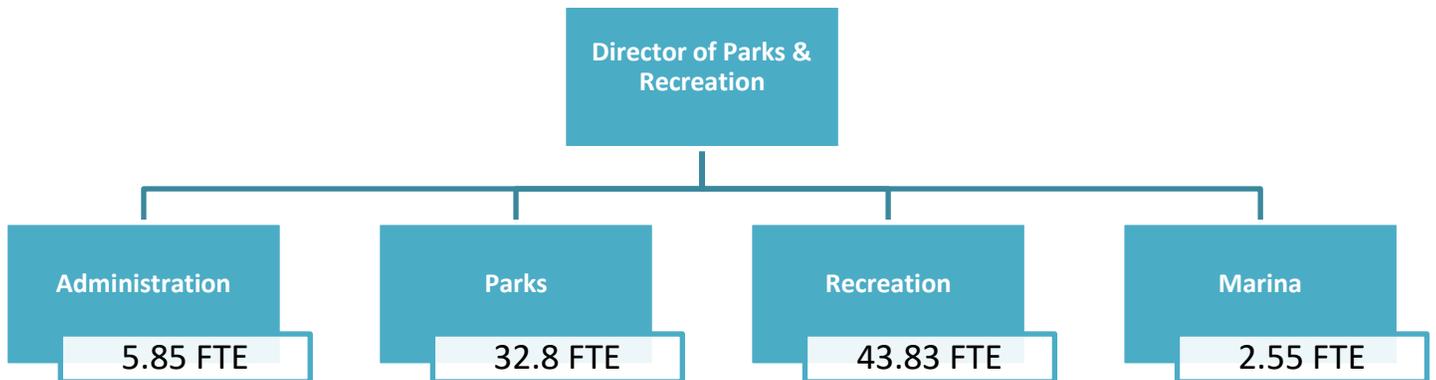


Home of Honeymoon Island

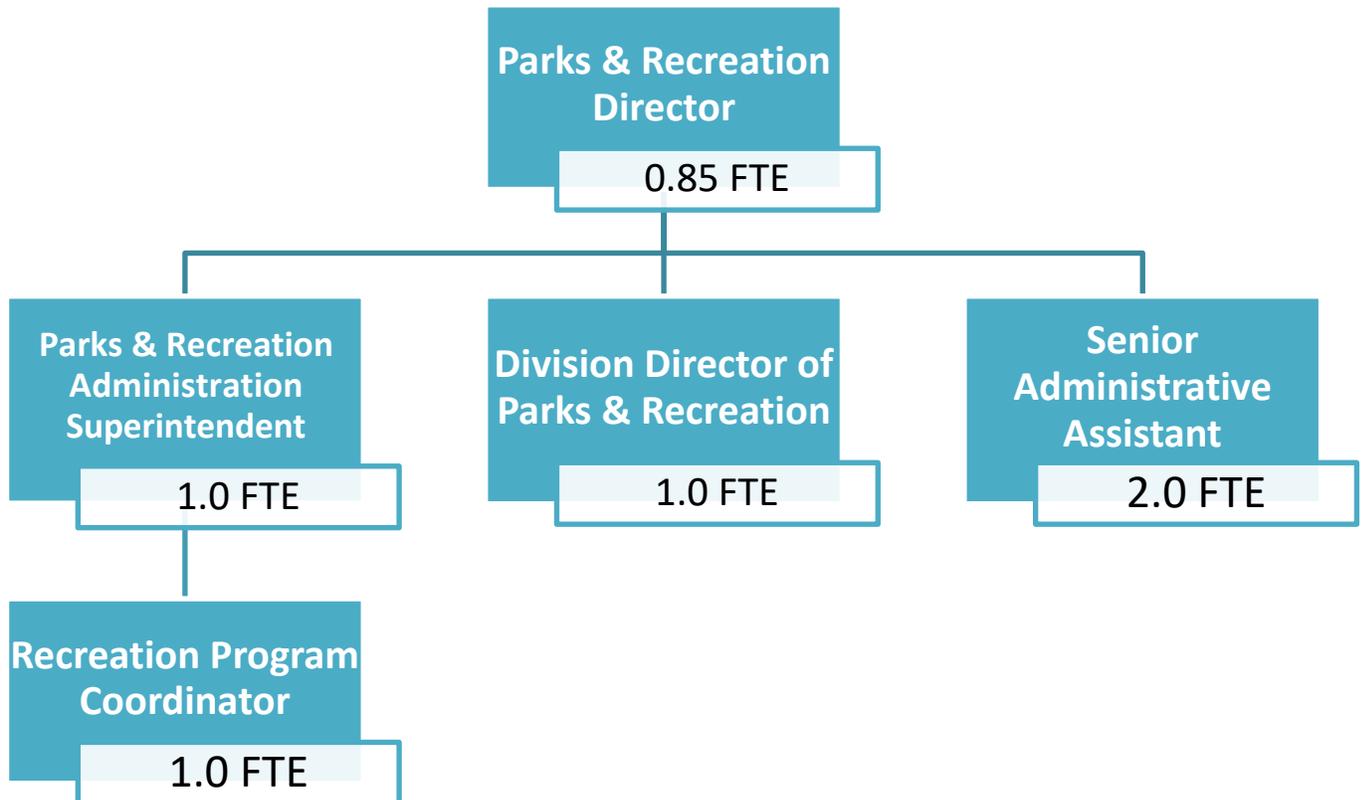
PARKS & RECREATION

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

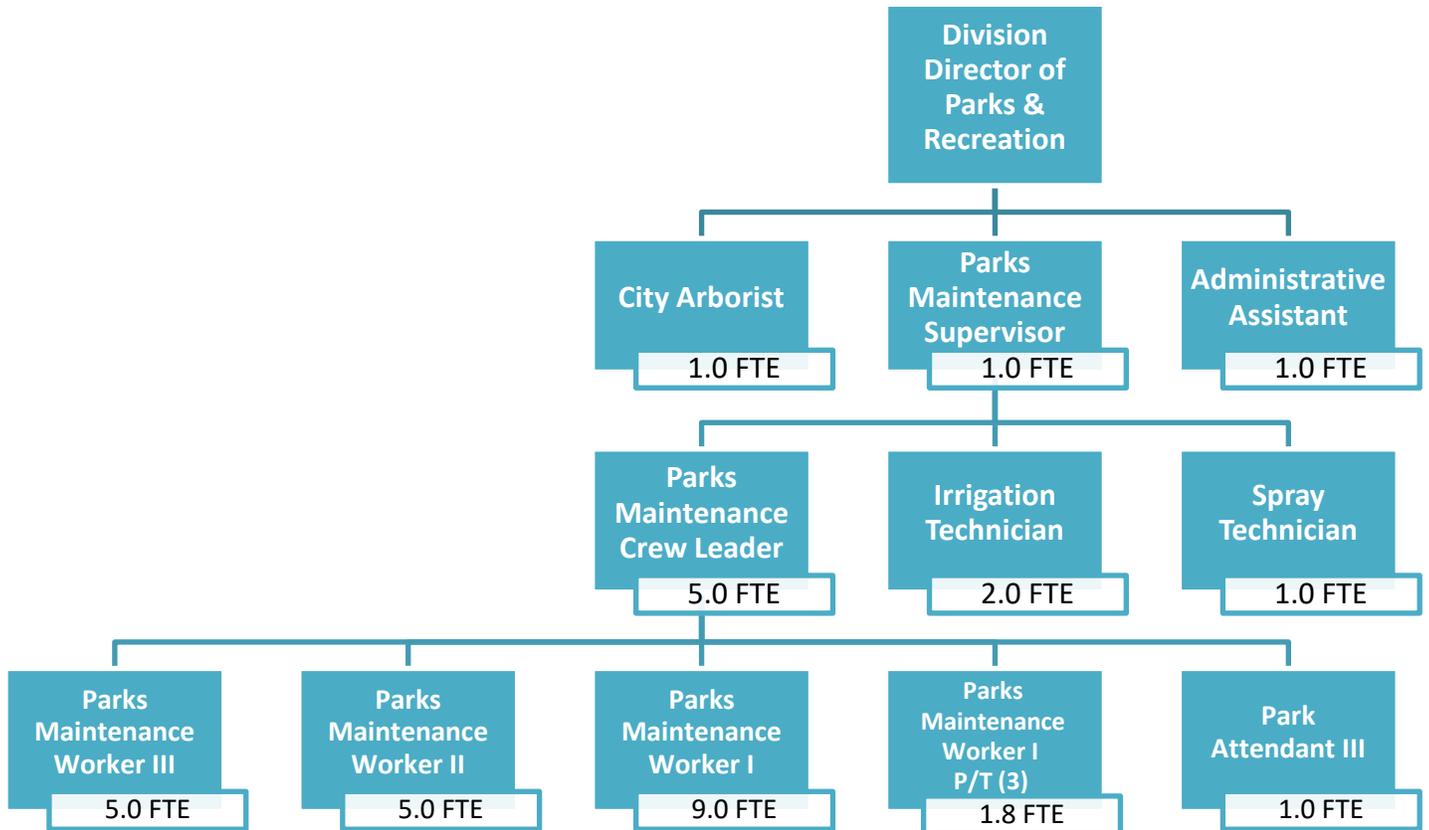
**City of Dunedin
Parks & Recreation
85.03 FTE**



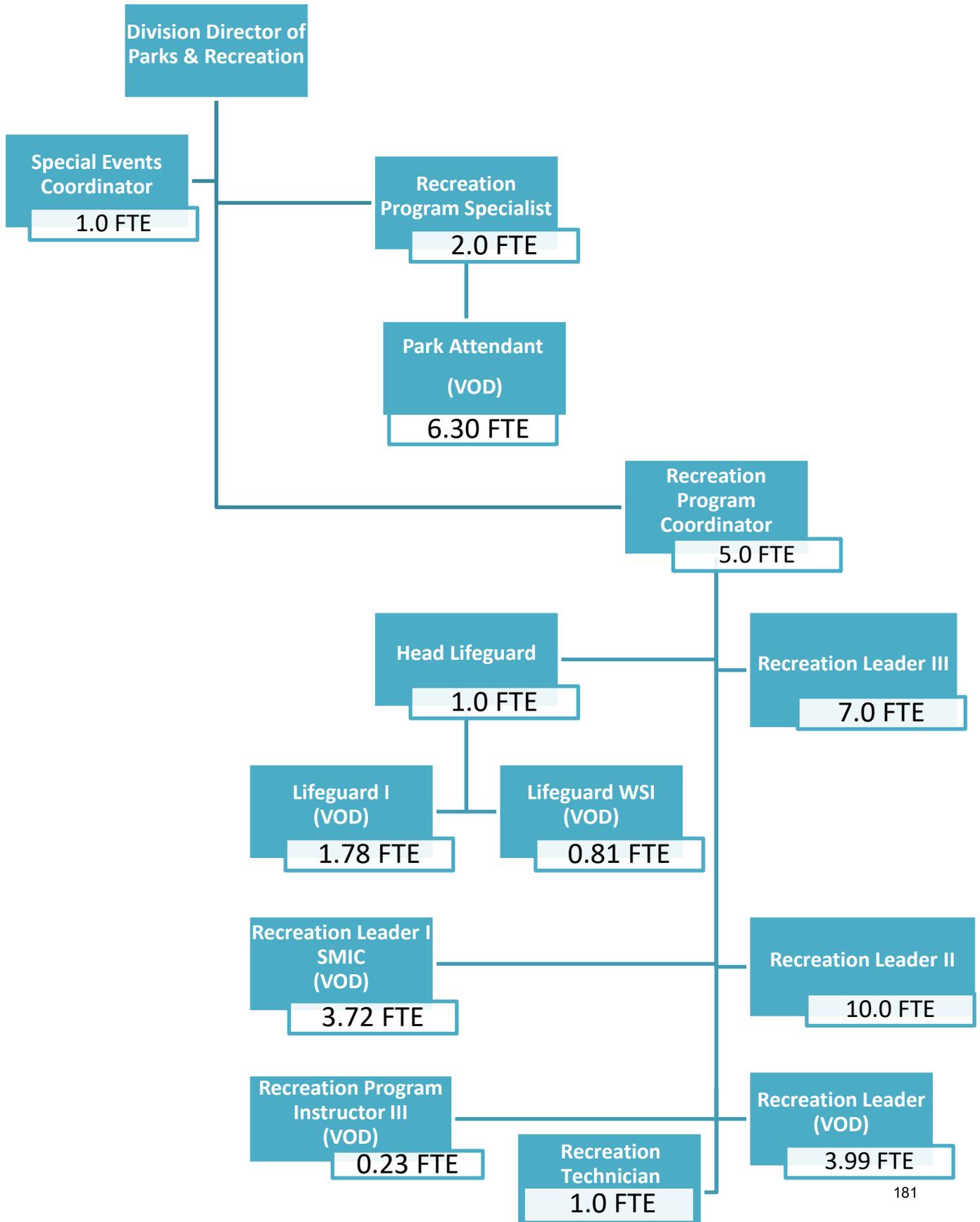
**City of Dunedin
Parks & Recreation (Administration)
5.85 FTE**



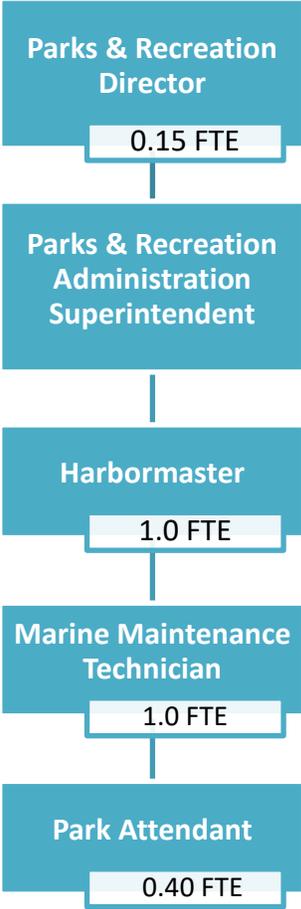
**City of Dunedin
Parks & Recreation
(Parks)
32.8 FTE**



City of Dunedin Parks & Recreation (Recreation) 43.83 FTE



**City of Dunedin
Parks & Recreation (Marina)
2.55 FTE**



Champion Mission Statement

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organizes and/or provides logistical support for over sixty (60) community special events annually. Administration staff also provides for oversight of the Dunedin Marina, Dunedin Stirling Links, and Dunedin Stadium operations, and provides support of the Dunedin Fine Art Center, Dunedin Historical Museum and the Dunedin Golf Club.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, twelve (12) public playgrounds, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and two (2) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Links provides a full-service golfing operation on 26 acres, with an 18-hole par 3 course, driving range, putting green, chipping range, foot golf, and golf cart fleet. It is open to the general public for open play, instruction, lessons, tournaments, and league play. It also offers the sale of food and beverage and golf-related merchandise. Billy Casper Golf (BCG), a private management company, began managing Dunedin Stirling Links on April 1, 2010; the agreement is for ten years expiring on March 31, 2020.

The Dunedin Marina provides for the rental of 188 wet slips (171 recreational, 9 commercial, 2 municipal and 6 day docks), 4 davit slips, a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.



The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the Dunedin Stadium and the Player Development Complex. A new twenty-five (25) year License Agreement was signed between the City of Dunedin and the Toronto Blue Jays on November 2, 2017. The new License Agreement will begin once both the Stadium and the Player Development Complex construction have been completed and a certificate of occupancy has been issued. It is anticipated that the new License Agreement will begin during Fiscal Year 2021.

Budget Highlights, Service Changes and Proposed Efficiencies

The current agreement with the Pinellas County School Board for the cooperative use of the property at the Dunedin Middle School for open play after school hours has been terminated by PCSB. The City of Dunedin estimates cost savings of approximately \$30,000 annually for part-time staffing, electricity, and other various operational and equipment expenses.

The contract with Billy Casper Golf to operate and maintain Dunedin Stirling Links Golf Course ended on March 31, 2020. The facility is currently being converted to a public park and driving range. The site also has potential for future stormwater improvements.

The Dunedin Marina is an enterprise fund with funding for all operating and capital expenditures provided through user fees. The sediment removal project will be completed in fiscal year 2020. Costs estimates and timelines are currently being finalized for Dock A renovations.

Once the Stadium and the Player Development Complex have been completed and the certificate of occupancy has been issued, the Stadium budget will follow the terms and conditions as stated in the new License Agreement. The second amendment of the agreement was signed with a 2-year extension and three (3) one-year options. The second amendment would terminate upon the execution of the new long-term License Agreement. Under the new agreement, the City will no longer be responsible for Stadium preparation or cleaning the Stadium on game days, thereby eliminating the staff overtime expenses. In addition, however, the City will no longer receive a License Fee or share in ticket and concession revenues. The City will continue to operate and keep revenues from City parking lots. Both taxes and insurance are projected to increase as a result of the construction and redevelopment including the addition of square footage of the Player Development Complex and the increased seating at the Stadium.

Relocation of the Parks operations from the Parks Maintenance Facility to the Englebert Complex (\$1,324,600), Pram Shed replacement (\$350,000), Playground Equipment (\$150,000), Athletic Field Renovations (\$100,000), and Fisher Tennis Court Lights (\$100,000) are a few major capital expenditures included in the FY 2021 Budget.



| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Administration | 5.85 | 5.85 | 5.85 | 5.85 | 0.0 |
| Parks | 28.20 | 30.80 | 31.80 | 31.80 | 0.0 |
| Recreation Division | 37.82 | 37.82 | 38.66 | 38.66 | 0.00 |
| Golf | 0.00 | 0.00 | 0.00 | 0.00 | 0.0 |
| Marin | 2.55 | 2.55 | 2.55 | 2.55 | 0.0 |
| Stadium | 0.00 | 0.00 | 0.00 | 0.00 | 0.0 |
| Total FTEs | 74.42 | 77.02 | 78.86 | 78.86 | 0.00 |

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| Personnel | | | | | |
| Salaries | 2,960,139 | 3,085,479 | 3,381,300 | 3,365,630 | 0% |
| Benefits | 1,049,843 | 1,139,870 | 1,250,000 | 1,233,000 | -1% |
| Operating | 3,660,384 | 3,967,243 | 4,794,400 | 4,603,049 | -4% |
| Capital | 1,669,203 | 33,488,592 | 45,908,600 | 2,143,900 | -95% |
| Other | 6,770,125 | 1,748,404 | 3,474,500 | 3,755,800 | 8% |
| Expense Cash Flow Subtotal | \$ 16,109,694 | \$ 43,429,589 | \$ 58,808,800 | \$ 15,101,379 | -74% |
| Depreciation | 68,515 | 68,590 | 67,900 | 67,900 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | 0% |
| Elimination of Capital | (34,263) | 56,035 | (1,850,000) | (8,000) | 0% |
| Total | \$ 16,143,945 | \$ 43,554,213 | \$ 57,026,700 | \$ 15,161,279 | -73% |

Major Operating (\$25,000 or more)

| | | |
|--|------------|--------------|
| Roof Replacement - Nature Center | \$ 25,000 | General Fund |
| Contracted Instructors | \$ 205,600 | General Fund |
| HVAC Replacement | \$ 107,000 | General Fund |
| Street Tree Enhancement Movement | \$ 50,000 | General Fund |
| Palm Tree Pruning | \$ 45,000 | General Fund |
| Park Amenities | \$ 40,000 | General Fund |
| Before & After School Program Usage Fees | \$ 35,000 | General Fund |
| Exotic Evasive Removal | \$ 35,000 | General Fund |
| Tree Pruning & Removal | \$ 30,000 | General Fund |
| Landscape Maintenance | \$ 40,000 | General Fund |
| Blown in Mulch | \$ 30,000 | General Fund |
| Piping Director and Drumming Director Salaries | \$ 50,000 | General Fund |
| Dunedin Golf Club Sustainability Plan | \$ 30,000 | General Fund |
| Court Resurfacing | \$ 25,000 | General Fund |
| Hale Center North Restroom Replacement | \$ 80,000 | General Fund |
| Hale Center Paint & Wallpaper removal | \$ 50,000 | General Fund |
| Hale Center Parking Lot Upgrade | \$ 30,000 | General Fund |
| Community Center Carpet Replacement | \$ 25,000 | General Fund |
| Community Center Operable Wall Refur | \$ 25,000 | General Fund |
| Operation Twinkle | \$ 38,000 | General/CRA |
| Pedestal Repairs/ Replacement | \$ 40,000 | Marina Fund |
| Administrative Charges | \$ 47,300 | Marina Fund |
| Annual Property Taxes | \$ 354,600 | Stadium Fund |

Major Capital (\$25,000 or more)

| | | |
|----------------------------------|--------------|--------------|
| Parks Maintenance Facility | \$ 1,324,600 | Penny Fund |
| Sindoon/Rotary Stage | \$ 130,000 | General Fund |
| Athletic Field Renovation | \$ 75,000 | Penny Fund |
| Playground Equipment Replacement | \$ 150,000 | Penny Fund |
| Pram Shed Replacement | \$ 350,000 | Penny Fund |

Major Other (\$25,000 or more)

| | | |
|---|--------------|--------------|
| Ser. 2015 Community Center Debt Payment | \$ 668,700 | Penny Fund |
| Series 2018A Jays Taxable Bond Payment | \$ 1,346,900 | Stadium Fund |
| Series 2018 State Tax Exempt Bond Payment | \$ 987,900 | Stadium Fund |
| Series 2012 Debt Payment | \$ 242,300 | Stadium Fund |

DEPARTMENT EXPENSES SUMMARY BY DIVISION

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|---------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Administration | | | | | |
| Personnel | | | | | |
| Salaries | 426,665 | 463,942 | 448,100 | 423,400 | -6% |
| Benefits | 117,518 | 126,962 | 126,700 | 124,300 | -2% |
| Operating | 56,326 | 85,185 | 89,500 | 72,925 | -19% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 600,509 | \$ 676,089 | \$ 664,300 | \$ 620,625 | -7% |
| Parks | | | | | |
| Personnel | | | | | |
| Salaries | 1,047,398 | 1,156,541 | 1,285,600 | 1,254,700 | -2% |
| Benefits | 454,179 | 520,973 | 584,700 | 582,700 | 0% |
| Operating | 1,146,212 | 1,253,269 | 1,305,500 | 1,268,903 | -3% |
| Capital | 487,985 | 162,881 | 1,977,600 | 1,729,600 | -13% |
| Other | 24,027 | 28,591 | 10,000 | 10,000 | 0% |
| Total Expenditures | \$ 3,159,801 | \$ 3,122,255 | \$ 5,163,400 | \$ 4,845,903 | -6% |
| Recreation | | | | | |
| Personnel | | | | | |
| Salaries | 1,313,271 | 1,331,539 | 1,487,800 | 1,565,030 | 5% |
| Benefits | 424,256 | 447,478 | 478,700 | 474,300 | -1% |
| Operating | 1,696,711 | 1,896,621 | 2,328,600 | 2,105,013 | -10% |
| Capital | 103,331 | 44,722 | 174,600 | 406,300 | 133% |
| Other | 667,949 | 671,728 | 665,300 | 668,700 | 1% |
| Total Expenses | \$ 4,205,517 | \$ 4,392,088 | \$ 5,135,000 | \$ 5,219,343 | 2% |

| Recreation Division by Cost Center | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------|--|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % | |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE | |
| Aquatics | | | | | | |
| Personnel | | | | | | |
| Salaries | 182,862 | 154,358 | 175,500 | 195,950 | 12% | |
| Benefits | 55,494 | 35,948 | 65,000 | 61,000 | -6% | |
| Operating | 164,120 | 127,672 | 139,500 | 132,290 | -5% | |
| Capital | 4,779 | 10,785 | 23,400 | 356,000 | 1421% | |
| Other | - | - | - | - | N/A | |
| Total Expenditures \$ | \$ 407,255 | \$ 328,763 | \$ 403,400 | \$ 745,240 | 85% | |
| Athletics | | | | | | |
| Personnel | | | | | | |
| Salaries | 81,101 | 72,186 | 120,700 | 159,980 | 33% | |
| Benefits | 21,667 | 23,192 | 27,300 | 21,400 | -22% | |
| Operating | 79,515 | 94,506 | 102,300 | 175,320 | 71% | |
| Capital | 5,810 | - | 38,300 | 4,000 | -90% | |
| Other | - | - | - | - | N/A | |
| Total Expenditures \$ | \$ 188,093 | \$ 189,885 | \$ 288,600 | \$ 360,700 | 25% | |
| Community Center | | | | | | |
| Salaries | 338,992 | 363,310 | 403,500 | 399,400 | -1% | |
| Benefits | 113,440 | 137,594 | 125,600 | 126,200 | 0% | |
| Operating | 682,911 | 762,687 | 786,700 | 738,607 | -6% | |
| Capital | 58,420 | 19,750 | 94,800 | 14,800 | -84% | |
| Other | 667,949 | 671,728 | 665,300 | 668,700 | 1% | |
| Total Expenditures \$ | \$ 1,861,712 | \$ 1,955,069 | \$ 2,075,900 | \$ 1,947,707 | -6% | |
| MLK Center | | | | | | |
| Personnel | | | | | | |
| Salaries | 140,085 | 163,304 | 159,800 | 165,000 | 3% | |
| Benefits | 61,159 | 63,187 | 74,500 | 75,800 | 2% | |
| Operating | 229,063 | 252,506 | 436,700 | 268,460 | -39% | |
| Capital | 27,338 | 12,400 | 8,500 | 6,500 | -24% | |
| Other | - | - | - | - | N/A | |
| Total Expenditures \$ | \$ 457,645 | \$ 491,397 | \$ 679,500 | \$ 515,760 | -24% | |
| Hale Activity Center | | | | | | |
| Personnel | | | | | | |
| Salaries | 172,329 | 180,387 | 181,400 | 183,600 | 1% | |
| Benefits | 58,267 | 61,716 | 49,500 | 50,400 | 2% | |
| Operating | 229,303 | 306,744 | 475,700 | 392,135 | -18% | |
| Capital | 2,085 | - | 3,600 | 8,000 | 122% | |
| Other | - | - | - | - | N/A | |
| Total Expenditures \$ | \$ 461,984 | \$ 548,847 | \$ 710,200 | \$ 634,135 | -11% | |
| Nature Center | | | | | | |
| Personnel | | | | | | |
| Salaries | 18,075 | 12,771 | 19,800 | 23,500 | 19% | |
| Benefits | 1,383 | 977 | - | - | N/A | |
| Operating | 34,630 | 35,021 | 35,300 | 55,750 | 58% | |
| Capital | - | - | - | 5,000 | N/A | |
| Other | - | - | - | - | N/A | |
| Total Expenditures \$ | \$ 54,088 | \$ 48,769 | \$ 55,100 | \$ 84,250 | 53% | |

| Recreation Division by Cost Center | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|----------|---------------|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % | |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | | CHANGE |
| Registration | | | | | | |
| Personnel | | | | | | |
| Salaries | 74,099 | 77,529 | 79,400 | 77,000 | | -3% |
| Benefits | 26,827 | 30,798 | 42,500 | 43,600 | | 3% |
| Operating | 75,906 | 70,393 | 71,900 | 63,620 | | -12% |
| Capital | - | 1,787 | - | - | | N/A |
| Other | - | - | - | - | | N/A |
| Total Expenditures | \$ 176,832 | \$ 180,506 | \$ 193,800 | \$ 184,220 | | -5% |
| Special Events | | | | | | |
| Personnel | | | | | | |
| Salaries | 108,190 | 81,904 | 128,700 | 132,300 | | 3% |
| Benefits | 23,973 | 26,304 | 26,900 | 27,700 | | 3% |
| Operating | 125,880 | 169,098 | 187,000 | 187,261 | | 0% |
| Capital | 4,899 | - | 6,000 | 12,000 | | 100% |
| Other | - | - | - | - | | N/A |
| Total Expenditures | \$ 262,942 | \$ 277,306 | \$ 348,600 | \$ 359,261 | | 3% |
| Youth Services | | | | | | |
| Personnel | | | | | | |
| Salaries | 197,538 | 225,790 | 219,000 | 228,300 | | 4% |
| Benefits | 62,045 | 67,763 | 67,400 | 68,200 | | 1% |
| Operating | 75,382 | 77,993 | 93,500 | 91,570 | | -2% |
| Capital | - | - | - | - | | N/A |
| Other | - | - | - | - | | N/A |
| Total Expenditures | \$ 334,966 | \$ 371,546 | \$ 379,900 | \$ 388,070 | | 2% |
| Stirling Links Golf Course | | | | | | |
| Personnel | | | | | | |
| Salaries | - | - | - | - | | N/A |
| Benefits | - | - | - | - | | N/A |
| Operating | - | 11,976 | - | - | | N/A |
| Capital | - | - | 6,500 | - | | -100% |
| Other | - | - | - | - | | N/A |
| Total Expenditures | \$ - | \$ 11,976 | \$ 6,500 | \$ - | | -100% |
| Dunedin Golf Club | | | | | | |
| Personnel | | | | | | |
| Salaries | - | - | - | - | | N/A |
| Benefits | - | - | - | - | | N/A |
| Operating | 215,648 | 193,041 | 217,500 | 311,200 | | 43% |
| Capital | 25,842 | 289,387 | - | - | | N/A |
| Other | - | - | - | - | | N/A |
| Total Expenditures | \$ 241,490 | \$ 482,428 | \$ 217,500 | \$ 311,200 | | 43% |

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|-------------|
| Marina | | | | | |
| Personnel | | | | | |
| Salaries | 146,810 | 133,457 | 158,300 | 120,900 | -24% |
| Benefits | 53,890 | 44,457 | 59,900 | 51,700 | -14% |
| Operating | 151,505 | 175,200 | 196,700 | 243,758 | 24% |
| Capital | 34,263 | 62,392 | 1,850,000 | 8,000 | -100% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 386,467 | \$ 415,506 | \$ 2,264,900 | \$ 424,358 | -81% |
| Depreciation | 68,515 | 68,590 | 67,900 | 67,900 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (34,263) | 56,035 | (1,850,000) | (8,000) | -100% |
| Total Expenses | \$ 420,718 | \$ 540,131 | \$ 482,800 | \$ 484,258 | 0% |
| Dunedin Fine Arts Center | | | | | |
| Personnel | | | | | |
| Salaries | - | - | - | - | N/A |
| Benefits | - | - | - | - | N/A |
| Operating | 80,818 | 87,720 | 107,200 | 86,100 | -20% |
| Capital | - | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 80,818 | \$ 87,720 | \$ 107,200 | \$ 86,100 | -20% |
| Dunedin Historical Museum | | | | | |
| Personnel | | | | | |
| Salaries | - | - | - | - | N/A |
| Benefits | - | - | - | - | N/A |
| Operating | 24,900 | 24,800 | 53,600 | 26,400 | -51% |
| Capital | 200,000 | - | - | - | N/A |
| Other | - | - | - | - | N/A |
| Total Expenditures | \$ 224,900 | \$ 24,800 | \$ 53,600 | \$ 26,400 | -51% |
| Stadium | | | | | |
| Personnel | | | | | |
| Salaries | 25,996 | - | 1,500 | 1,600 | 7% |
| Benefits | - | - | - | - | N/A |
| Operating | 288,265 | 239,430 | 495,800 | 488,750 | -1% |
| Capital | 817,782 | 32,929,210 | 41,899,900 | - | -100% |
| Other | 6,078,149 | 1,048,086 | 2,799,200 | 3,077,100 | 10% |
| Total Expenditures | \$ 7,210,191 | \$ 34,216,726 | \$ 45,196,400 | \$ 3,567,450 | -92% |
| TOTAL DEPARTMENT EXPENSES | \$ 16,143,945 | \$ 43,554,213 | \$ 57,026,700 | \$ 15,161,279 | -73% |

| FUNDING SOURCES | | | | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|-------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | 7,490,913 | 7,747,641 | 8,777,600 | 8,516,271 | -3% |
| Stadium Fund | 1,540,189 | 34,216,726 | 45,196,400 | 3,067,450 | -93% |
| Impact Fee Fund | 14,204 | 18,637 | - | - | N/A |
| Penny Fund | 6,678,542 | 1,031,079 | 2,569,900 | 3,093,300 | 20% |
| Marina Fund | 420,097 | 540,131 | 482,800 | 484,258 | 0% |
| TOTAL DEPARTMENT FUNDING | \$ 16,143,945 | \$ 43,554,213 | \$ 57,026,700 | \$ 15,161,279 | -73% |

| FUNDING SOURCES | | | | | |
|-----------------|-------------------|-------------------|-------------------|---------------------|-------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |

General Fund

| | | | | | |
|---------------------------|---------------------|---------------------|---------------------|---------------------|------------|
| Grants | 50,909 | 53,065 | 45,000 | 66,000 | 47% |
| Charges for Service | 1,459,994 | 1,392,608 | 1,522,100 | 1,511,350 | -1% |
| Special Events | 127,685 | 175,813 | 150,000 | 150,600 | 0% |
| Contributions | 128,768 | 68,408 | 77,000 | 85,000 | 10% |
| Rent | 30,074 | 31,731 | 31,900 | 32,863 | 3% |
| Miscellaneous | 39,933 | 30 | - | - | N/A |
| Taxes and Other | 5,653,550 | 6,025,985 | 6,951,600 | 6,670,458 | -4% |
| Total General Fund | \$ 7,490,913 | \$ 7,747,641 | \$ 8,777,600 | \$ 8,516,271 | -3% |

Stadium Fund

| | | | | | |
|---------------------------|---------------------|----------------------|----------------------|---------------------|-------------|
| Grants | 500,004 | 500,004 | 1,500,000 | 500,000 | -67% |
| Charges for Service | 339,368 | 342,840 | 180,000 | 345,000 | 92% |
| Misc. Revenue | 55,480 | 2,080,186 | 1,676,800 | 1,626,800 | -3% |
| Other/Transfers | 100,000 | 150,000 | 250,000 | 765,000 | 206% |
| Revenue Bonds | - | - | - | - | N/A |
| Fund Balance | 6,215,340 | 31,143,696 | 41,589,600 | 330,650 | -99% |
| Total Stadium Fund | \$ 7,210,191 | \$ 34,216,726 | \$ 45,196,400 | \$ 3,567,450 | -92% |

Impact Fee Fund

| | | | | | |
|------------------------------|------------------|------------------|-------------|-------------|------------|
| LDO | 156,938 | 272,299 | 367,000 | 238,500 | -35% |
| Fund Balance | (142,734) | (253,662) | (367,000) | (238,500) | -35% |
| Total Impact Fee Fund | \$ 14,204 | \$ 18,637 | \$ - | \$ - | N/A |

Penny Fund

| | | | | | |
|-------------------------|---------------------|---------------------|---------------------|---------------------|-----------|
| Intergovernmental | 6,678,542 | 1,031,079 | 2,569,900 | 2,593,300 | 0% |
| Total Penny Fund | \$ 6,678,542 | \$ 1,031,079 | \$ 2,569,900 | \$ 2,593,300 | 1% |

Marina Fund

| | | | | | |
|--------------------------|-------------------|-------------------|-------------------|-------------------|-----------|
| Charges for Service | 23,194 | 26,283 | 22,000 | 25,000 | 14% |
| Rental Fees | 525,976 | 533,341 | 445,300 | 535,000 | 20% |
| Misc. Revenue | 20,388 | 38,532 | 6,000 | 5,600 | -7% |
| Transfers | - | - | 475,000 | - | 100% |
| Fund Balance | (149,461) | (58,027) | (465,500) | (81,342) | -83% |
| Total Marina Fund | \$ 420,097 | \$ 540,131 | \$ 482,800 | \$ 484,258 | 0% |

| | | | | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|-------------|
| TOTAL DEPARTMENT FUNDING | \$ 21,813,948 | \$ 43,554,213 | \$ 57,026,700 | \$ 15,161,279 | -73% |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|-------------|

PERFORMANCE MEASURES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|--|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| Annual attendance at Community Center Fitness Room | 40,000 | 44,852 | 41,000 | 28,000 | 20,000 |
| Annual shelter reservations | 720 | 696 | 745 | 200 | 200 |
| Facility Rentals | 260 | 350 | 275 | 200 | 200 |
| Every Child A Swimmer participants | 90 | 154 | 160 | 0 | 100 |
| Transient slip rentals | 300 | 236 | 225 | 100 | 225 |
| Boat ramp use | 1,580 | 1,281 | 1200 | 225 | 1200 |



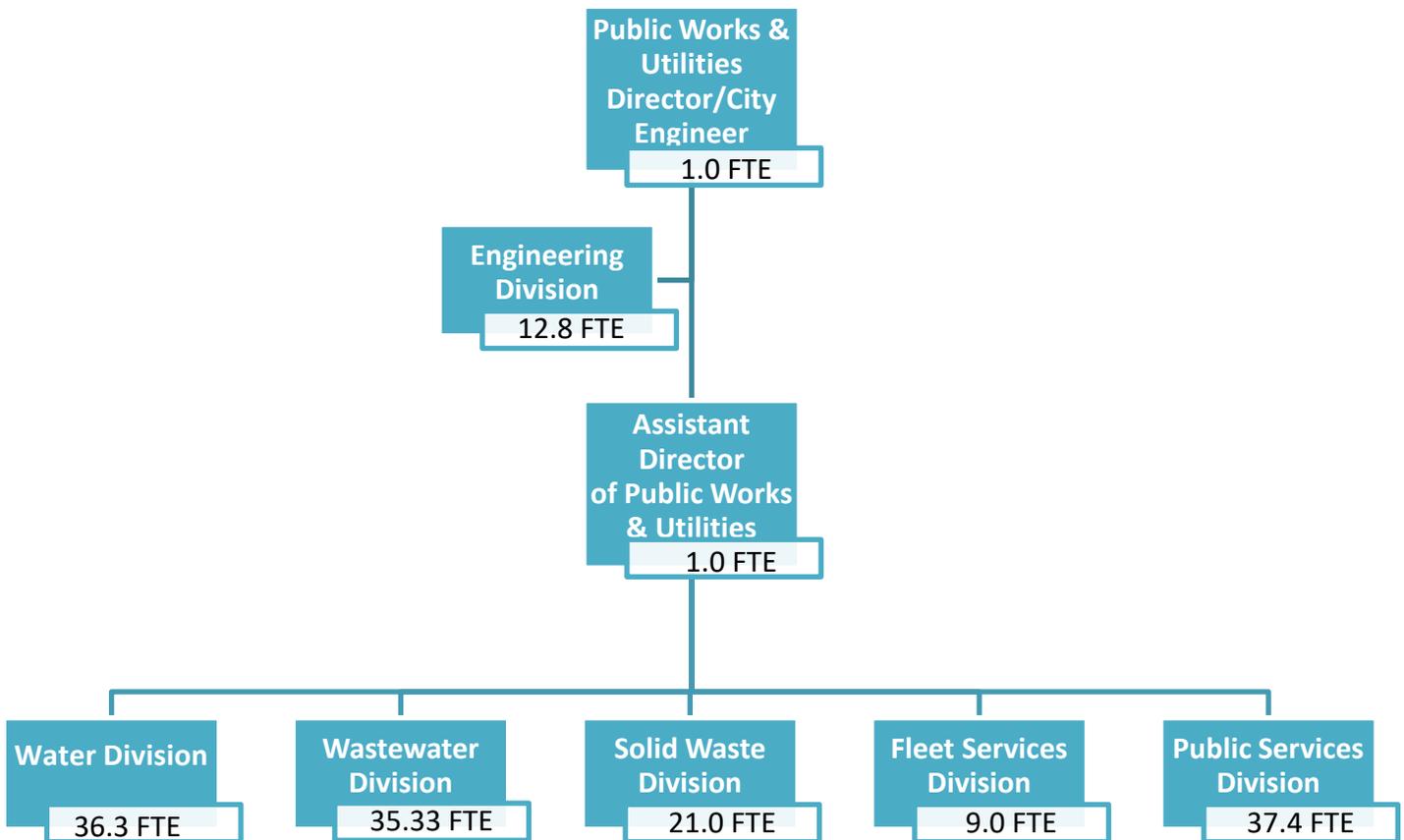
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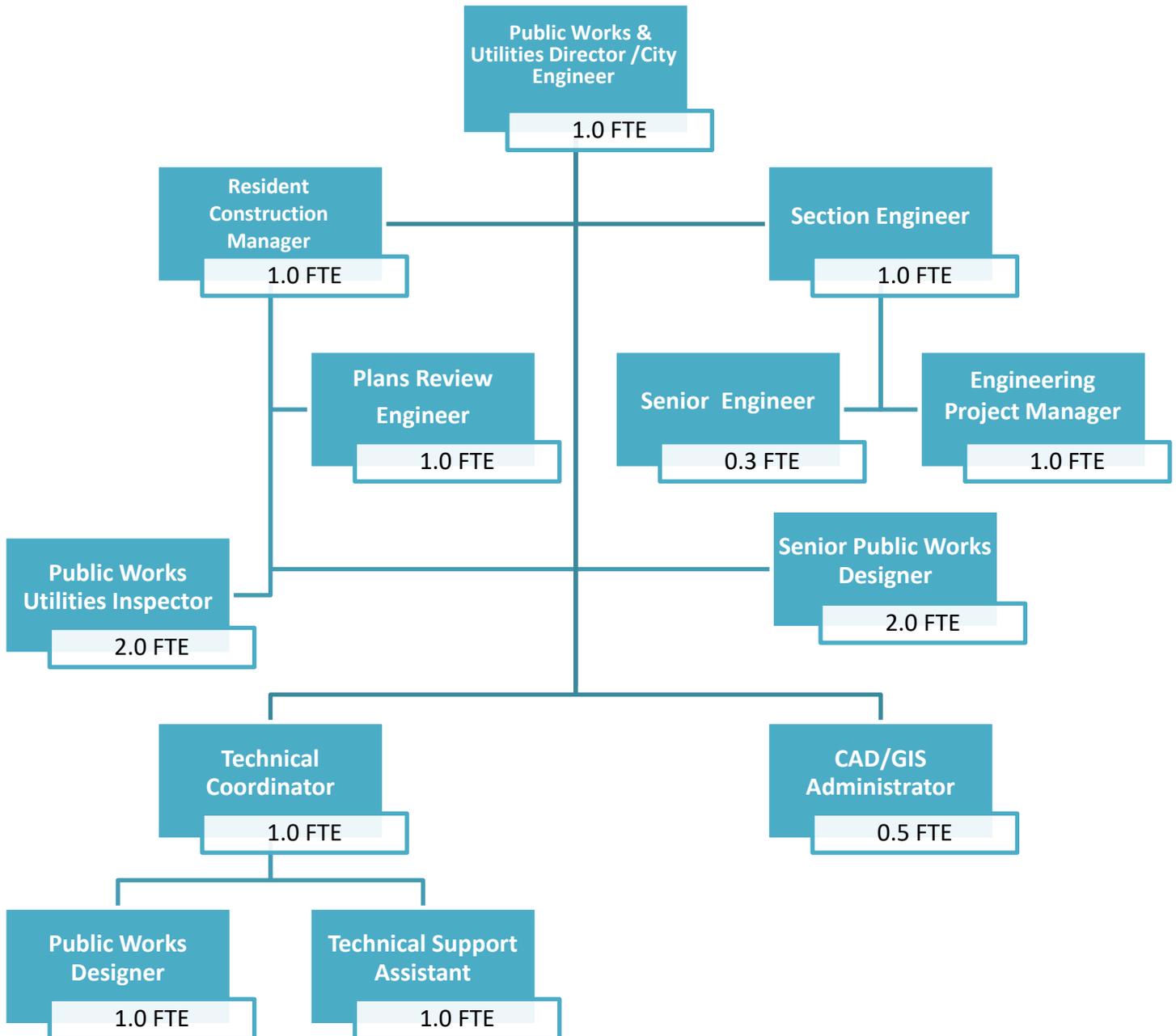
PUBLIC WORKS

*FY 2021 PROPOSED
OPERATING & CAPITAL
BUDGET*

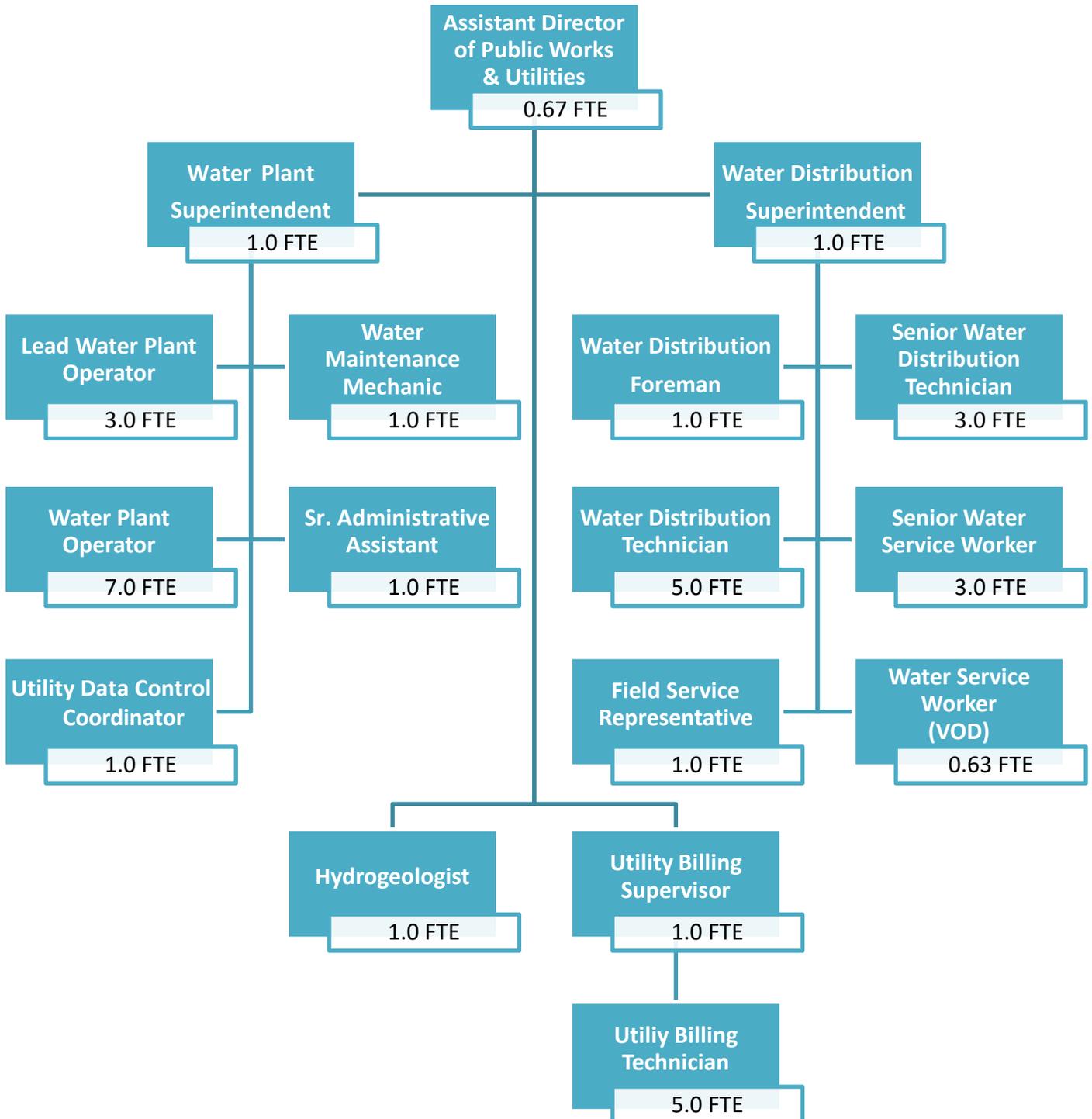
**City of Dunedin
Public Works & Utilities
153.83 FTE**



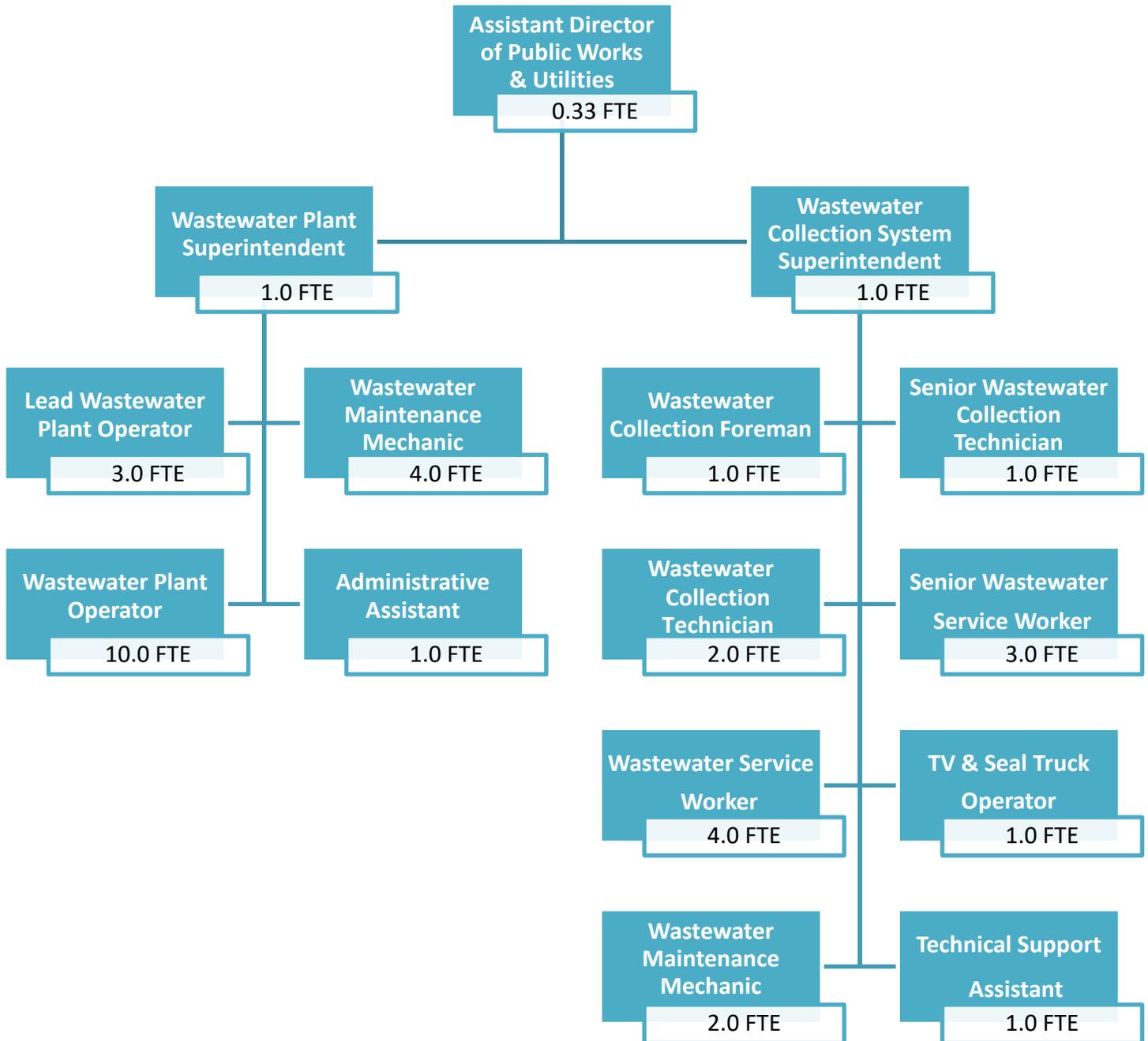
**City of Dunedin
Public Works & Utilities
Engineering Division
12.8 FTE**



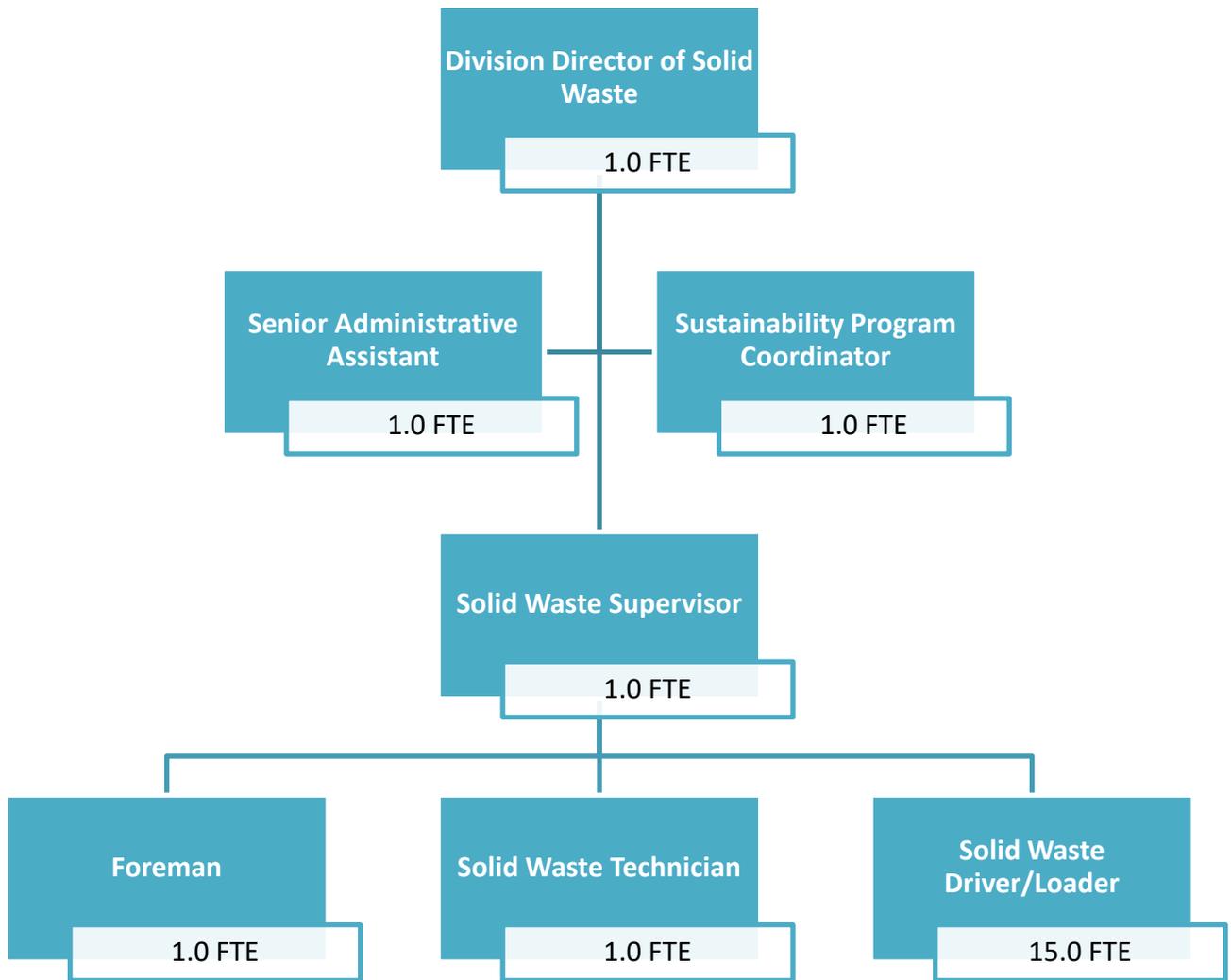
**City of Dunedin
Public Works & Utilities
Water Division
36.3 FTE**



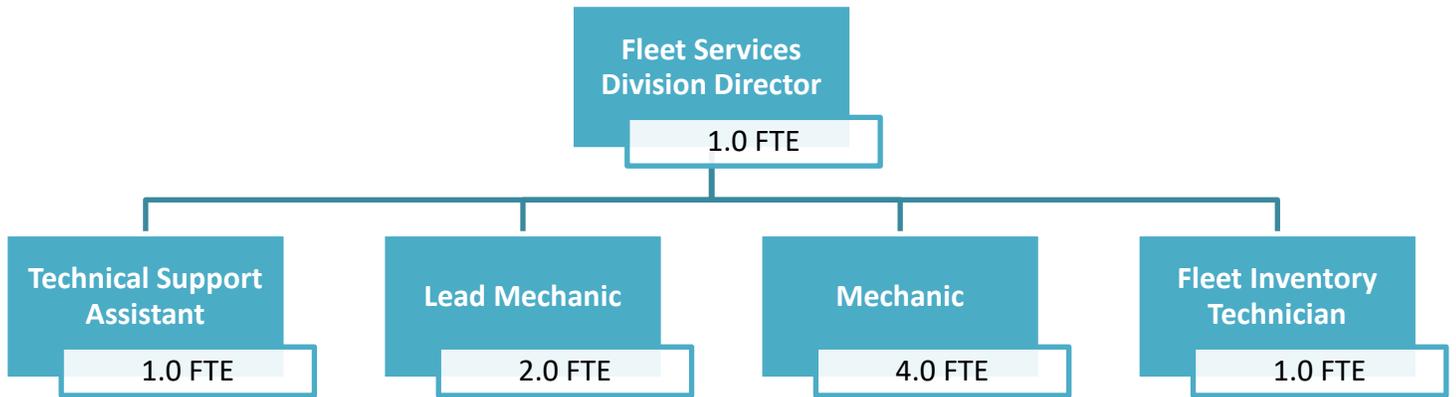
**City of Dunedin
Public Works & Utilities
Wastewater Division
35.33 FTE**



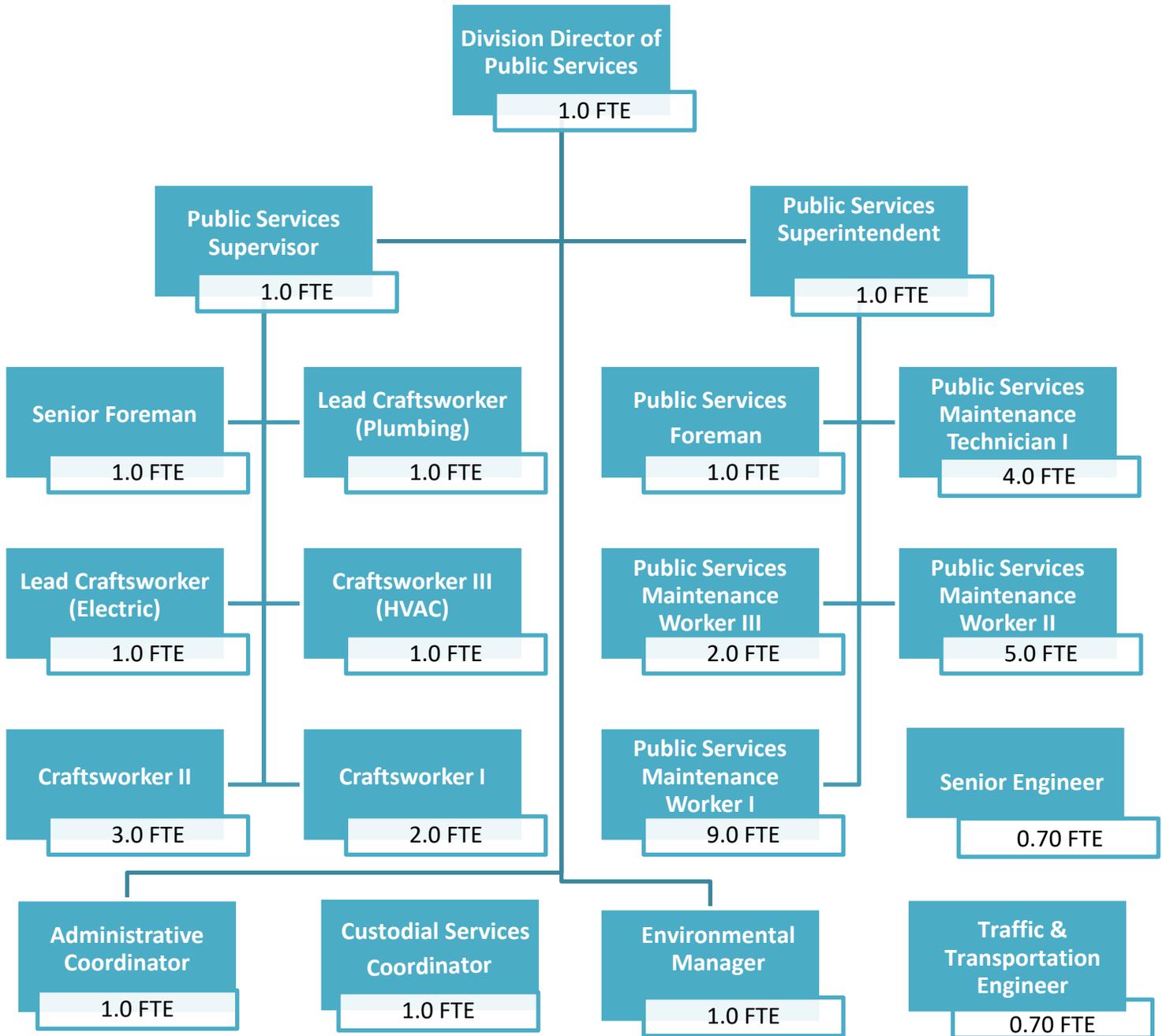
**City of Dunedin
Public Works & Utilities
Solid Waste Division
21.0 FTE**



**City of Dunedin
Public Works & Utilities
Fleet Services Division
9.0 FTE**



**City of Dunedin
Public Services Division
37.4 FTE**



Champion Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager, and coordinates Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meet all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The Reverse Osmosis Water Treatment Plant will undergo a rehabilitation / reconstruction project throughout FY 2020, utilizing a State Revolving Fund (SRF) low interest loan administered by the FDEP. The Water Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's potable water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed as to rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives.

The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicles and other rolling stock equipment and -related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service according to their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

| DEPARTMENT PERSONNEL SUMMARY | | | | | |
|-------------------------------------|----------------|----------------|----------------|-----------------|-------------|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | FTE |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHG |
| Engineering & Admin. | 14.08 | 14.08 | 13.58 | 13.58 | 0.00 |
| Water Division | 37.42 | 37.42 | 37.42 | 37.42 | 0.00 |
| Wastewater Division | 35.33 | 35.33 | 35.33 | 35.33 | 0.00 |
| Solid Waste Division | 21.00 | 21.00 | 21.00 | 21.00 | 0.00 |
| Fleet Division | 9.00 | 9.00 | 9.00 | 9.00 | 0.00 |
| Public Services Division | 33.00 | 36.00 | 36.70 | 36.70 | 0.00 |
| Total FTEs | 149.83 | 152.83 | 153.03 | 153.03 | 0.00 |

DEPARTMENT EXPENSE SUMMARY BY SECTION & DIVISION

| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
|-----------------------------------|---------------------|----------------------|----------------------|----------------------|------------|
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHG |
| Engineering | | | | | |
| Personnel | | | | | |
| Salaries | 886,965 | 921,839 | 959,500 | 937,200 | -2% |
| Benefits | 283,018 | 337,304 | 333,800 | 330,300 | -1% |
| Operating | 155,097 | 212,548 | 340,700 | 412,830 | 21% |
| Capital | 14,398 | 15,600 | 1,000 | 1,000 | 0% |
| Other | - | - | 2,035,800 | 2,402,631 | 18% |
| Expense Cash Flow Subtotal | \$ 1,339,477 | \$ 1,487,291 | \$ 3,670,800 | \$ 4,083,961 | 11% |
| Depreciation | 11,859 | 8,652 | 6,700 | 6,700 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (14,398) | (1,202) | (1,000) | (1,000) | 0% |
| Total Expenses | \$ 1,336,939 | \$ 1,494,741 | \$ 3,676,500 | \$ 4,089,661 | 11% |
| Water | | | | | |
| Personnel | | | | | |
| Salaries | 1,823,859 | 1,921,137 | 2,004,100 | 2,000,700 | 0% |
| Benefits | 729,864 | 833,656 | 846,500 | 844,200 | 0% |
| Operating | 2,762,250 | 2,910,937 | 3,398,500 | 3,549,673 | 4% |
| Capital | 2,787,876 | 4,484,347 | 5,935,000 | 5,644,206 | -5% |
| Other | 295 | 447 | 1,277,300 | 1,413,569 | 11% |
| Expense Cash Flow Subtotal | \$ 8,104,144 | \$ 10,150,525 | \$ 13,461,400 | \$ 13,452,348 | 0% |
| Depreciation | 1,920,361 | 1,772,290 | 1,450,900 | 1,450,900 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (2,787,876) | 2,554,655 | (5,935,000) | (5,644,206) | -5% |
| Total Expenses | \$ 7,236,630 | \$ 14,477,471 | \$ 8,977,300 | \$ 9,259,042 | 3% |
| Wastewater | | | | | |
| Personnel | | | | | |
| Salaries | 1,695,425 | 1,634,357 | 1,910,200 | 1,825,424 | -4% |
| Benefits | 667,116 | 703,307 | 768,100 | 757,600 | -1% |
| Operating | 3,788,329 | 3,770,970 | 4,352,700 | 4,252,044 | -2% |
| Capital | 1,314,224 | 2,107,295 | 10,050,000 | 11,429,200 | 14% |
| Other | 1,438,082 | 1,527,696 | 1,527,700 | 1,489,000 | -3% |
| Expense Cash Flow Subtotal | \$ 8,903,176 | \$ 9,743,625 | \$ 18,608,700 | \$ 19,753,268 | 6% |
| Depreciation | 1,774,647 | 1,593,447 | 1,659,100 | 1,659,100 | 0% |
| Elim. Of Principal Pymts. | (970,158) | (1,007,117) | (1,048,700) | (1,090,300) | 4% |
| Elimination of Capital | (1,314,224) | (1,572,005) | (10,050,000) | (11,429,200) | 14% |
| Total Expenses | \$ 8,393,441 | \$ 8,757,950 | \$ 9,169,100 | \$ 8,892,868 | -3% |

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHG |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|-------------|
| Solid Waste | | | | | |
| Personnel | | | | | |
| Salaries | 964,155 | 1,006,499 | 1,023,300 | 1,000,925 | -2% |
| Benefits | 426,713 | 495,765 | 504,400 | 500,100 | -1% |
| Operating | 4,878,185 | 3,866,624 | 3,887,400 | 4,197,058 | 8% |
| Capital | 379,473 | 255,532 | 504,000 | 343,200 | -32% |
| Other | 275,656 | 278,737 | 343,800 | 288,600 | -16% |
| Expense Cash Flow Subtotal | \$ 6,924,181 | \$ 5,903,156 | \$ 6,262,900 | \$ 6,329,883 | 1% |
| Depreciation | 359,685 | 371,141 | 331,700 | 331,700 | 0% |
| Elim. Of Principal Pymts. | (136,594) | (138,793) | (179,300) | (255,000) | 42% |
| Elimination of Capital | (379,473) | (255,532) | (504,000) | (343,200) | -32% |
| Total Expenses | \$ 6,767,800 | \$ 5,879,973 | \$ 5,911,300 | \$ 6,063,383 | 3% |
| Fleet | | | | | |
| Personnel | | | | | |
| Salaries | 466,490 | 480,224 | 476,800 | 547,400 | 15% |
| Benefits | 185,919 | 203,720 | 198,700 | 198,000 | 0% |
| Operating | 1,080,870 | 1,016,377 | 1,245,200 | 1,204,785 | -3% |
| Capital | 1,586,426 | 2,394,231 | 1,200,500 | 254,900 | -79% |
| Other | 129,496 | 129,473 | 131,000 | 131,100 | 0% |
| Expense Cash Flow Subtotal | \$ 3,449,201 | \$ 4,224,025 | \$ 3,252,200 | \$ 2,336,185 | -28% |
| Depreciation | 927,899 | 997,218 | 732,900 | 732,900 | 0% |
| Elim. Of Principal Pymts. | (122,874) | (124,852) | (126,900) | (129,000) | 2% |
| Elimination of Capital | (1,586,426) | (2,394,231) | (1,200,500) | (254,900) | -79% |
| Total Expenses | \$ 2,667,800 | \$ 2,702,159 | \$ 2,657,700 | \$ 2,685,185 | 1% |
| Public Services | | | | | |
| Personnel | | | | | |
| Salaries | 1,386,941 | 1,543,900 | 1,700,000 | 1,665,770 | -2% |
| Benefits | 633,284 | 756,485 | 804,100 | 797,280 | -1% |
| Operating | 3,684,168 | 3,447,681 | 5,076,500 | 4,024,805 | -21% |
| Capital | 629,744 | 1,365,437 | 2,128,000 | 2,235,740 | 5% |
| Other | 872,511 | 879,911 | 1,378,100 | 880,900 | -36% |
| Expense Cash Flow Subtotal | \$ 7,206,648 | \$ 7,993,413 | \$ 11,086,700 | \$ 9,604,495 | -13% |
| Depreciation | 1,577,596 | 1,605,997 | 1,582,500 | 1,582,500 | 0% |
| Elim. Of Principal Pymts. | (457,842) | (472,883) | (489,300) | (500,800) | 2% |
| Elimination of Capital | (323,187) | (338,063) | (1,008,000) | (1,000,740) | -1% |
| Total Expenses | \$ 8,003,215 | \$ 8,788,464 | \$ 11,171,900 | \$ 9,685,455 | -13% |
| TOTAL DEPARTMENT EXPENSES | \$ 34,405,824 | \$ 42,100,758 | \$ 41,563,800 | \$ 40,675,594 | -2% |

| FUNDING SOURCES | | | | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|---------------|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | % |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| General Fund | 1,613,615 | 1,791,870 | 1,835,000 | 1,772,753 | -3% |
| Impact Fees Fund | 10,900 | 20,900 | 70,000 | - | -100% |
| County Gas Tax Fund | 835,607 | 539,376 | 496,500 | 531,500 | 7% |
| Penny Fund | 5,210 | 543,301 | 740,000 | 890,000 | 20% |
| Solid Waste Fund | 6,767,800 | 5,879,973 | 5,911,300 | 6,063,383 | 3% |
| Water/Wastewater Fund | 16,960,459 | 24,724,811 | 21,816,200 | 22,234,871 | 2% |
| Stormwater Fund | 4,061,579 | 4,363,223 | 6,168,500 | 4,680,050 | -24% |
| Fleet Fund | 2,667,800 | 2,702,159 | 2,657,700 | 2,685,185 | 1% |
| Facilities Maintenance Fund | 1,482,579 | 1,535,145 | 1,868,600 | 1,817,852 | -3% |
| TOTAL DEPARTMENT FUNDING | \$ 34,405,548 | \$ 42,100,758 | \$ 41,563,800 | \$ 40,675,594 | -2% |

ENGINEERING & ADMINISTRATION SECTION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Engineering/Administration Division, expenses will increase 11% overall in FY 2021. This is primarily due to an increase in the transfer of \$2,402,631 from the Water/Wastewater Fund for the Engineering Department's contribution to the New City Hall project and also increase in operating cost of 21% over FY 2020. The reorganization of the Engineering Division, which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turnaround times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions.

| DIVISION PERSONNEL SUMMARY | | | | | |
|-----------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Engineering & Admin. Section | 14.08 | 14.08 | 13.58 | 13.58 | 0.00 |
| Total FTEs | 14.08 | 14.08 | 13.58 | 13.58 | 0.00 |

Major Operating (\$25,000 or more)

| | | |
|--|------------|-----------------------|
| Traffic Eng Consulting Services | \$ 122,620 | Water/Wastewater Fund |
| Design & Construction Staff Augmentation | \$ 26,000 | Water/Wastewater Fund |
| MSB Temporary Relocation | \$ 33,300 | Water/Wastewater Fund |

Major Capital (\$25,000 or more)

none

Major Other (\$25,000 or more)

| | | |
|--|--------------|-----------------------|
| Transfer for Engineering Contribution to City Hall | \$ 2,402,631 | Water/Wastewater Fund |
|--|--------------|-----------------------|



Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project

DIVISION EXPENDITURE SUMMARY BY COST CENTER

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| Engineering | | | | | |
| Personnel | | | | | |
| Salaries | 886,965 | 921,839 | 959,500 | 937,200 | -2% |
| Benefits | 283,018 | 337,304 | 333,800 | 330,300 | -1% |
| Operating | 155,097 | 212,548 | 340,700 | 412,830 | 21% |
| Capital | 14,398 | 15,600 | 1,000 | 1,000 | 0% |
| Other | - | - | 2,035,800 | 2,402,631 | 18% |
| Expense Cash Flow Subtotal | \$ 1,339,477 | \$ 1,487,291 | \$ 3,670,800 | \$ 4,083,961 | 11% |
| Depreciation | 11,859 | 8,652 | 6,700 | 6,700 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (14,398) | (1,202) | (1,000) | (1,000) | 0% |
| Total Expenses | \$ 1,336,939 | \$ 1,494,741 | \$ 3,676,500 | \$ 4,089,661 | 11% |

FUNDING SOURCES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| Water/Wastewater Fund | 1,330,389 | 1,489,391 | 3,669,800 | 4,082,961 | 11% |
| County Gas Tax Fund | 5,350 | 5,350 | 5,500 | 5,500 | 0% |
| Stormwater Fund | 1,200 | - | 1,200 | 1,200 | 0% |
| TOTAL SECTION FUNDING | \$ 1,336,939 | \$ 1,494,741 | \$ 3,676,500 | \$ 4,089,661 | 11% |

PERFORMANCE MEASURES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|--|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| researched/discussed at DRC meetings | 50 | 21 | 25 | 20 | 20 |
| Number of site/infrastructure plan sets submitted for review | 30 | 30 | 25 | 20 | 20 |
| Percent of reviews performed within the recommended time frame | 78% | 82% | 85% | 85% | 85% |



Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project

WATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain relatively flat in FY 2021. The Water/Wastewater Master Plan is moving forward. On the Water side of the Master Plan, Overland Construction Inc. (OCI) was selected as the Design-Build contractor. OCI has completed the design and has completed approximately 50% of the construction to date. OCI provided a guaranteed maximum price (GMP) of \$20,231,444, not including any City directly purchased materials which are estimated of \$6,801,845.10. The total project with contingencies is projected to cost \$28,270,737 and will be funded by the State Revolving Fund (SRF) loan from the Florida Department of Environmental Protection, with the estimated interest rate being 1.03%. Substantial completion is expected by the end of 2020.

A Water/Sewer rate sufficiency analysis is under way, in addition to a Solid Waste rate sufficiency analysis. Both are being completed by Stantec. FY 2020 was the fifth year of a five year sufficiency analysis that indexed rates annually at 4.75%.



DIVISION PERSONNEL SUMMARY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
|----------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| Water Administration | 3.33 | 3.33 | 3.33 | 3.33 | 0.00 |
| Water Production | 12.00 | 12.00 | 12.00 | 12.00 | 0.00 |
| Water Distribution | 15.75 | 15.75 | 15.75 | 15.75 | 0.00 |
| Utility Billing | 6.34 | 6.34 | 6.34 | 6.34 | 0.00 |
| Total FTEs | 37.42 | 37.42 | 37.42 | 37.42 | 0.00 |

Major Operating (\$25,000 or more)

| | | |
|---|------------|-----------------------|
| Admin Fee | \$ 619,800 | Water/Wastewater Fund |
| Bond Services | \$ 25,000 | Water/Wastewater Fund |
| Waterline Upgrades | \$ 300,000 | Water/Wastewater Fund |
| Drinking Water Treatment Chemicals | \$ 233,500 | Water/Wastewater Fund |
| R&M of Water/Reclaimed Distrib System | \$ 120,000 | Water/Wastewater Fund |
| RO Plant Equipment | \$ 105,000 | Water/Wastewater Fund |
| Wellfield Maint. & Rehabilitation | \$ 132,000 | Water/Wastewater Fund |
| Municode Services | \$ 76,000 | Water/Wastewater Fund |
| Engineering Services | \$ 71,000 | Water/Wastewater Fund |
| Banking Services | \$ 72,000 | Water/Wastewater Fund |
| R & M of WTP Equipment | \$ 140,000 | Water/Wastewater Fund |
| Operating Supplies: Paint, Reagents, Lab Supplies | \$ 58,500 | Water/Wastewater Fund |
| Windows & Doors for Admin Building | \$ 45,000 | Water/Wastewater Fund |
| Contract Compliance Lab Analysis Fees | \$ 34,000 | Water/Wastewater Fund |
| Pipe Painting | \$ 25,500 | Water/Wastewater Fund |
| Citywide HVAC | \$ 20,000 | Water/Wastewater Fund |
| Water Plant Admin Building Hardening | \$ 250,000 | Water/Wastewater Fund |

Major Capital (\$25,000 or more)

| | | |
|---|--------------|-----------------------|
| WTP Design - Build | \$ 4,935,706 | Water/Wastewater Fund |
| Curlew Rd WM Replacement | \$ 100,000 | Water/Wastewater Fund |
| Ranchwood Drive S & Hitching Post Lane Water Main Replacement | \$ 325,000 | Water/Wastewater Fund |

Major Other (\$25,000 or more)

| | | |
|--|--------------|-----------------------|
| Transfer for Water Dept. Contribution to City Hall | \$ 1,411,069 | Water/Wastewater Fund |
| Ser 2013 W/S Ref Rev Debt Payment | \$ 1,454,000 | Water/Wastewater Fund |

DIVISION EXPENDITURE SUMMARY BY COST CENTER

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Administration | | | | | |
| Personnel | | | | | |
| Salaries | 210,043 | 194,710 | 220,900 | 216,900 | -2% |
| Benefits | 73,390 | 78,367 | 76,000 | 75,500 | -1% |
| Operating | 888,048 | 936,737 | 1,054,000 | 1,017,499 | -3% |
| Capital | 65,826 | 106,455 | - | 250,000 | N/A |
| Other | - | - | 72,600 | - | -100% |
| Expense Cash Flow Subtotal | \$ 1,237,307 | \$ 1,316,269 | \$ 1,423,500 | \$ 1,559,899 | 10% |
| Depreciation | 31,626 | 21,619 | 29,000 | 29,000 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (65,826) | (106,455) | - | (250,000) | N/A |
| Total Expenses | \$ 1,203,106 | \$ 1,231,433 | \$ 1,452,500 | \$ 1,338,899 | -8% |
| Water Production | | | | | |
| Personnel | | | | | |
| Salaries | 652,397 | 728,774 | 737,000 | 745,700 | 1% |
| Benefits | 217,586 | 262,277 | 249,100 | 250,500 | 1% |
| Operating | 1,045,521 | 1,122,435 | 1,345,800 | 1,540,047 | 14% |
| Capital | 2,653,784 | 4,344,062 | 5,220,000 | 4,954,206 | -5% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 4,569,288 | \$ 6,457,548 | \$ 7,551,900 | \$ 7,490,453 | -1% |
| Depreciation | 638,712 | 612,958 | 516,400 | 516,400 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (2,653,784) | 2,676,210 | (5,220,000) | (4,954,206) | -5% |
| Total Expenses | \$ 2,554,216 | \$ 9,746,716 | \$ 2,848,300 | \$ 3,052,647 | 7% |
| Water Distribution | | | | | |
| Personnel | | | | | |
| Salaries | 715,244 | 733,315 | 769,900 | 749,600 | -3% |
| Benefits | 320,006 | 351,578 | 383,500 | 381,100 | -1% |
| Operating | 629,696 | 632,960 | 715,900 | 716,927 | 0% |
| Capital | 68,265 | 33,830 | 715,000 | 440,000 | -38% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 1,733,211 | \$ 1,751,682 | \$ 2,584,300 | \$ 2,287,627 | -11% |
| Depreciation | 1,248,880 | 1,136,665 | 905,500 | 905,500 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (68,265) | (15,100) | (715,000) | (440,000) | -38% |
| Total Expenses | \$ 2,913,825 | \$ 2,873,247 | \$ 2,774,800 | \$ 2,753,127 | -1% |

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|-------------|
| Utility Billing | | | | | |
| Personnel | | | | | |
| Salaries | 246,177 | 264,339 | 276,300 | 288,500 | 4% |
| Benefits | 118,881 | 141,435 | 137,900 | 137,100 | -1% |
| Operating | 198,985 | 218,806 | 282,800 | 275,200 | -3% |
| Capital | - | - | - | - | N/A |
| Other | 295 | 447 | 1,204,700 | 1,413,569 | 17% |
| Expense Cash Flow Subtotal | \$ 564,338 | \$ 625,026 | \$ 1,901,700 | \$ 2,114,369 | 11% |
| Depreciation | 1,144 | 1,048 | - | - | N/A |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | - | - | - | - | N/A |
| Total Expenses | \$ 565,482 | \$ 626,075 | \$ 1,901,700 | \$ 2,114,369 | 11% |
| TOTAL DIVISION EXPENSES | \$ 7,236,630 | \$ 14,477,471 | \$ 8,977,300 | \$ 9,259,042 | 3% |

| FUNDING SOURCES | | | | | |
|-------------------------------|---------------------|----------------------|---------------------|---------------------|-------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Water/Wastewater Fund | 7,236,630 | 14,477,471 | 8,977,300 | 9,259,042 | 3% |
| TOTAL DIVISION FUNDING | \$ 7,236,630 | \$ 14,477,471 | \$ 8,977,300 | \$ 9,259,042 | 3% |

| PERFORMANCE MEASURES | | | | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Water produced by treatment plant – (mgd) | 3.5 | 3.8 | 4 | 4.1 | 4.2 |
| Raw Water Augmentation of Reclaim System – (mg) | up to 60.0 | 6.6 | up to 60.0 | 15 | up to 60.0 |
| Monthly distribution bacteriological samples collected | 636 | 636 | 636 | 636 | 636 |
| Precautionary Boilwater Notices | 10 | 10 | 10 | 12 | 10 |
| Well Clearance Bacteriological Samples collected | 5 | 5 | 5 | 4 | 4 |
| Inspect 100% of the Potable and Reclaimed Backflows | 100% | 100% | 100% | 100% | 100% |
| Test 100% of the Large Meters | 100% | 100% | 100% | 100% | 100% |

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WASTEWATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2021. The Water/Wastewater Master Plan is moving forward. On the Wastewater side of the Master Plan, a number of large CIP projects will be designed and constructed over the next couple of years. To fund these projects, a second SRF loan utilizing Woodard & Curran as the consultant, is being requested for Wastewater, specifically because of the prevailing favorable SRF interest rates.

Additionally, The Florida Division of Emergency Management, through the Federal Emergency Management Agency (FEMA), has prioritized Lift Station #32 & Lift Station #20 for a Tier 1 grants through the Hazard Mitigation Grant Program. Design has been initiated for both of these Lift Station projects.

A Water/Sewer rate sufficiency analysis is under way, in addition to a Solid Waste rate sufficiency analysis. Both are being completed by Stantec. FY 2020 was the fifth year of a five year sufficiency analysis that indexed rates annually at 4.75%.



Pictured above - City of Dunedin , Lift Station #8 Standby Emergency Pump



Wastewater Treatment Plant- North Clarifier

| DIVISION PERSONNEL SUMMARY | | | | | |
|----------------------------|-------------------|-------------------|-------------------|---------------------|---------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Wastewater Administration | 1.33 | 1.33 | 1.33 | 1.33 | 0.00 |
| WW Treatment | 18.00 | 18.00 | 18.00 | 18.00 | 0.00 |
| WW Collection | 16.00 | 16.00 | 16.00 | 16.00 | 0.00 |
| Total FTEs | 35.33 | 35.33 | 35.33 | 35.33 | 0.00 |

Major Operating (\$25,000 or more)

| | | |
|--|------------|-----------------------|
| Admin Fee | \$ 821,500 | Water/Wastewater Fund |
| AMS Biosolids Hauling Contract | \$ 405,000 | Water/Wastewater Fund |
| WWTP Process & Facility Equipment | \$ 370,000 | Water/Wastewater Fund |
| WWTP SCADA System Upgrade | \$ 230,000 | Water/Wastewater Fund |
| Curlew Reclaimed Tank Painting | \$ 150,000 | Water/Wastewater Fund |
| Sodium Aluminate | \$ 117,504 | Water/Wastewater Fund |
| Methanol | \$ 107,195 | Water/Wastewater Fund |
| Manhole Repair | \$ 100,000 | Water/Wastewater Fund |
| Additional I&I Technology Repair | \$ 100,000 | Water/Wastewater Fund |
| Sodium Bisulfite | \$ 33,135 | Water/Wastewater Fund |
| Sewer Line R & M | \$ 60,000 | Water/Wastewater Fund |
| Collections Equipment & MH Lining Equipment | \$ 60,000 | Water/Wastewater Fund |
| Chlorine | \$ 75,883 | Water/Wastewater Fund |
| Advanced Environmental Labs | \$ 46,500 | Water/Wastewater Fund |
| Lift Station R & R | \$ 45,000 | Water/Wastewater Fund |
| General Repair/Maintenance | \$ 35,636 | Water/Wastewater Fund |
| R & M of 11 Bldgs. WWTP/Reclaim Tanks | \$ 30,274 | Water/Wastewater Fund |
| Maint. Of All 12 Reuse Pumps Supply Flow/PSI | \$ 30,000 | Water/Wastewater Fund |
| Septic Tank Abatement Incentives | \$ 35,000 | Water/Wastewater Fund |

Major Capital (\$25,000 or more)

| | | |
|--|--------------|-----------------------|
| WWTP Electrical Upgrade | \$ 1,500,000 | Water/Wastewater Fund |
| Lofty Pines Septic to Sewer | \$ 1,650,000 | Water/Wastewater Fund |
| Lift Station Force Main Replacements | \$ 2,825,000 | Water/Wastewater Fund |
| LS #20 Repair & Replacement | \$ 900,000 | Water/Wastewater Fund |
| Pipe Lining Project | \$ 800,000 | Water/Wastewater Fund |
| LS #32 Repair & Replacement | \$ 600,000 | Water/Wastewater Fund |
| Outfall Piping Repair | \$ 400,000 | Water/Wastewater Fund |
| Wastewater Lift stations Rehabilitation | \$ 500,000 | Water/Wastewater Fund |
| WWTP Chlorine Contact Basin Rehabilitation & Cover Project | \$ 2,000,000 | Water/Wastewater Fund |

Major Other (\$25,000 or more)

None

DIVISION EXPENDITURE SUMMARY BY COST CENTER

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------|---------------------|----------------------|---------------------|-------------|
| Administration | | | | | |
| Personnel | | | | | |
| Salaries | 79,619 | 84,383 | 81,200 | 77,600 | -4% |
| Benefits | 26,679 | 39,450 | 28,400 | 28,000 | -1% |
| Operating | 1,064,012 | 1,101,630 | 1,152,500 | 1,156,700 | 0% |
| Capital | - | 40,241 | - | - | N/A |
| Other | 1,438,082 | 1,527,696 | 1,527,700 | 1,454,000 | -5% |
| Expense Cash Flow Subtotal | \$ 2,608,392 | \$ 2,793,400 | \$ 2,789,800 | \$ 2,716,300 | -3% |
| Depreciation | 5,121 | 8,475 | 4,500 | 4,500 | 0% |
| Elim. Of Principal Pymts. | (970,158) | (1,007,117) | (1,048,700) | (1,090,300) | 4% |
| Elimination of Capital | - | (40,241) | - | - | N/A |
| Total Expenses | \$ 1,643,355 | \$ 1,754,517 | \$ 1,745,600 | \$ 1,630,500 | -7% |
| WW Treatment | | | | | |
| Personnel | | | | | |
| Salaries | 933,667 | 893,598 | 1,007,900 | 977,024 | -3% |
| Benefits | 357,047 | 380,185 | 395,000 | 391,300 | -1% |
| Operating | 1,935,790 | 1,966,267 | 2,391,200 | 2,229,729 | -7% |
| Capital | 1,114,461 | 1,334,678 | 7,400,000 | 4,130,000 | -44% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 4,340,966 | \$ 4,574,727 | \$ 11,194,100 | \$ 7,728,053 | -31% |
| Depreciation | 957,385 | 895,991 | 861,100 | 861,100 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (1,114,461) | (1,192,463) | (7,400,000) | (4,130,000) | -44% |
| Total Expenses | \$ 4,183,889 | \$ 4,278,254 | \$ 4,655,200 | \$ 4,459,153 | -4% |
| WW Collections | | | | | |
| Personnel | | | | | |
| Salaries | 682,140 | 656,376 | 821,100 | 770,800 | -6% |
| Benefits | 283,389 | 283,673 | 344,700 | 338,300 | -2% |
| Operating | 788,526 | 703,073 | 809,000 | 865,615 | 7% |
| Capital | 199,762 | 732,376 | 2,650,000 | 7,299,200 | 175% |
| Other | - | - | - | 35,000 | N/A |
| Expense Cash Flow Subtotal | \$ 1,953,817 | \$ 2,375,497 | \$ 4,624,800 | \$ 9,308,915 | 101% |
| Depreciation | 812,141 | 688,982 | 793,500 | 793,500 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (199,762) | (339,301) | (2,650,000) | (7,299,200) | 175% |
| Total Expenses | \$ 2,566,196 | \$ 2,725,179 | \$ 2,768,300 | \$ 2,803,215 | 1% |
| TOTAL DIVISION EXPENSES | \$ 8,393,441 | \$ 8,757,950 | \$ 9,169,100 | \$ 8,892,868 | -3% |



| FUNDING SOURCES | | | | | |
|-------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Water/Wastewater Fund | 8,393,441 | 8,757,950 | 9,169,100 | 8,892,868 | -3% |
| TOTAL DIVISION FUNDING | \$ 8,393,441 | \$ 8,757,950 | \$ 9,169,100 | \$ 8,892,868 | -3% |

| PERFORMANCE MEASURES | | | | | |
|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Televising 10% of the Sewer Lines | 50,000 | 101,000 | 50,000 | 74,000 | 50,000 |
| Clean 20% of the Sewer Lines | 100,000 | 114,000 | 100,000 | 87,000 | 100,000 |

* The TV truck was out of service several times in FY 2019.

SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Solid Waste Fund is an enterprise fund which accounts for all financial activity associated with the operation of the Division's programs. Weekly collection's is provided including residential curbside, yard waste, commercial dumpster, and recycling by a City contractor. This fund is entirely self-supporting through the levying of user fees from its customers. Solid Waste's disposal tipping fees account for approximately 21% of the Division's expenditures, and recycling program costs (collections, transportation & processing) account for approximately 15% of total operating expenses.

Efficient Trash & Recycling systems protect public health and the environment and need to be supported by sustainable funding structures. The Division continues to improve its collection methods and routing through refining time-on-route, miles driven, number of containers serviced per hour and load transport volumes. The Division also continues to reset its recycling program by intensifying its outreach campaign emphasizing the importance of reducing contamination, generating a higher quality recyclable (commodity). Staff keeps pushing a robust public education campaign emphasizing the message to reduce, re-use, recycle right, and compost household organic matter.

Increased costs for providing recycling services, in addition to increased tipping fees adopted by Pinellas County, will require a rate increase to ensure the City is able to maintain a consistent level of service. All other things considered equal, the significant tipping fee increases, new recycled materials disposal charges and lower recycled material sale revenue will accelerate the next rate increase.

Staff also continues to work the Pinellas County Solid Waste Administration for assistance such as a north county transfer station & centralized recycling facility for all Pinellas County users.



DIVISION PERSONNEL SUMMARY

| | ACTUAL | ACTUAL | BUDGET | PROPOSED | FTE |
|-------------------|--------------|--------------|--------------|--------------|-------------|
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE |
| Administration | 6.00 | 6.00 | 6.00 | 6.00 | 0.00 |
| Residential | 10.00 | 10.00 | 10.00 | 10.00 | 0.00 |
| Commercial | 5.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| Total FTEs | 21.00 | 21.00 | 21.00 | 21.00 | 0.00 |

Major Operating (\$25,000 or more)

| | | |
|--|------------|------------------|
| Contractual Services | \$ 994,060 | Solid Waste Fund |
| Residential Refuse Disposal @ PCSW & Angelos | \$ 700,024 | Solid Waste Fund |
| Commercial Refuse Disposal @ PCSW & Angelos | \$ 651,700 | Solid Waste Fund |
| Admin Fee | \$ 487,500 | Solid Waste Fund |
| UB Allocation | \$ 87,400 | Solid Waste Fund |
| Contractual Staffing | \$ 70,400 | Solid Waste Fund |
| Residential Containers | \$ 25,000 | Solid Waste Fund |
| Roof Replacements - Solid Waste Admin | \$ 30,000 | Solid Waste Fund |

Major Capital (\$25,000 or more)

| | | |
|--------------------|------------|------------------|
| Fleet Replacements | \$ 318,200 | Solid Waste Fund |
|--------------------|------------|------------------|

Major Other (25,000 or more)

| | | |
|--------------------------------|------------|------------------|
| Ser 2016 Capital Vehicle Lease | \$ 145,700 | Solid Waste Fund |
| Ser 2019 Capital Vehicle Lease | \$ 42,900 | Solid Waste Fund |
| Ser 2020 Capital Vehicle Lease | \$ 100,000 | Solid Waste Fund |

DIVISION EXPENDITURE SUMMARY BY COST CENTER

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Administration | | | | | |
| Personnel | | | | | |
| Salaries | 329,942 | 327,851 | 339,800 | 332,000 | -2% |
| Benefits | 147,998 | 162,444 | 168,400 | 167,000 | -1% |
| Operating | 1,445,386 | 1,528,912 | 1,478,200 | 1,724,260 | 17% |
| Capital | 59,290 | 53,523 | - | - | N/A |
| Other | 275,656 | 278,737 | 343,800 | 288,600 | -16% |
| Expense Cash Flow Subtotal | \$ 2,258,272 | \$ 2,351,466 | \$ 2,330,200 | \$ 2,511,860 | 8% |
| Depreciation | 8,473 | 22,150 | 6,200 | 6,200 | 0% |
| Elim. Of Principal Pymts. | (136,594) | (138,793) | (179,300) | (255,000) | 42% |
| Elimination of Capital | (59,290) | (53,523) | - | - | N/A |
| Total Expenses | \$ 2,070,861 | \$ 2,181,301 | \$ 2,157,100 | \$ 2,263,060 | 5% |
| Residential Collections | | | | | |
| Personnel | | | | | |
| Salaries | 434,408 | 498,744 | 479,900 | 466,525 | -3% |
| Benefits | 195,377 | 238,998 | 231,300 | 227,800 | -2% |
| Operating | 2,494,978 | 1,387,759 | 1,402,800 | 1,434,925 | 2% |
| Capital | - | 191,584 | 489,000 | 318,200 | -35% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 3,124,763 | \$ 2,317,086 | \$ 2,603,000 | \$ 2,447,450 | -6% |
| Depreciation | 153,859 | 158,416 | 135,600 | 135,600 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | - | (191,584) | (489,000) | (318,200) | -35% |
| Total Expenses | \$ 3,278,622 | \$ 2,283,918 | \$ 2,249,600 | \$ 2,264,850 | 1% |

Commercial Collections

| | | | | | |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|-----------|
| Personnel | | | | | |
| Salaries | 199,805 | 179,904 | 203,600 | 202,400 | -1% |
| Benefits | 83,338 | 94,323 | 104,700 | 105,300 | 1% |
| Operating | 937,821 | 949,952 | 1,006,400 | 1,037,873 | 3% |
| Capital | 320,183 | 10,425 | 15,000 | 25,000 | 67% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 1,541,146 | \$ 1,234,604 | \$ 1,329,700 | \$ 1,370,573 | 3% |
| Depreciation | 197,353 | 190,575 | 189,900 | 189,900 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Elimination of Cap | (320,183) | (10,425) | (15,000) | (25,000) | 67% |
| Total Expenses | \$ 1,418,316 | \$ 1,414,754 | \$ 1,504,600 | \$ 1,535,473 | 2% |
| TOTAL DIVISION EXPENSES | \$ 6,767,800 | \$ 5,879,973 | \$ 5,911,300 | \$ 6,063,383 | 3% |

| FUNDING SOURCES | | | | | |
|-------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|---------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| Solid Waste Fund | 6,767,800 | 5,879,973 | 5,911,300 | 6,063,383 | 3% |
| TOTAL DIVISION FUNDING | \$ 6,767,800 | \$ 5,879,973 | \$ 5,911,300 | \$ 6,063,383 | 3% |

| PERFORMANCE MEASURES | | | | | |
|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Customers serviced | 14,700 | 14,805 | 14,700 | 14,675 | 14,675 |
| Refuse/Recycling collected (tons) | 37,800 | 36,934 | 37,850 | 37,900 | 37,900 |

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FLEET SERVICES DIVISION

Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost.

Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin City department. These services include fleet acquisition and disposal, preventative maintenance, repairs, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. Fleet's staff responds directly to its customers, the customers' needs determine output and productivity.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Fleet Services Division, operating expenses are projected to remain flat in FY 2021.



| DIVISION PERSONNEL SUMMARY | | | | | | |
|-----------------------------------|----------------|----------------|----------------|-----------------|---------------|--|
| | ACTUAL | ACTUAL | BUDGET | PROPOSED | FTE | |
| | FY 2018 | FY 2019 | FY 2020 | FY 2021 | CHANGE | |
| Fleet Services | 9.00 | 9.00 | 9.00 | 9.00 | 0.00 | |
| Total FTEs | 9.00 | 9.00 | 9.00 | 9.00 | 0.00 | |

Major Operating (\$25,000 or more)

| | | |
|------------------------------------|------------|------------|
| Vehicle Parts & Outsourced Repairs | \$ 475,000 | Fleet Fund |
| Diesel | \$ 285,000 | Fleet Fund |
| Gasoline | \$ 180,000 | Fleet Fund |
| R & M Service | \$ 34,000 | Fleet Fund |
| Parts & Supplies | \$ 60,000 | Fleet Fund |

Major Capital (\$25,000 or more)

| | | |
|----------------------------|------------|------------|
| Fleet Program Replacements | \$ 232,900 | Fleet Fund |
|----------------------------|------------|------------|

Major Other (\$25,000 or more)

| | | |
|----------------|------------|------------|
| Capital Leases | \$ 131,000 | Fleet Fund |
|----------------|------------|------------|

DIVISION EXPENDITURE SUMMARY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Fleet | | | | | |
| Personnel | | | | | |
| Salaries | 466,490 | 480,224 | 476,800 | 547,400 | 15% |
| Benefits | 185,919 | 203,720 | 198,700 | 198,000 | 0% |
| Operating | 1,080,870 | 1,016,377 | 1,245,200 | 1,204,785 | -3% |
| Capital | 1,586,426 | 2,394,231 | 1,200,500 | 254,900 | -79% |
| Other | 129,496 | 129,473 | 131,000 | 131,100 | 0% |
| Expense Cash Flow Subtotal | \$ 3,449,201 | \$ 4,224,025 | \$ 3,252,200 | \$ 2,336,185 | -28% |
| Depreciation | 927,899 | 997,218 | 732,900 | 732,900 | 0% |
| Elim. Of Principal Pymts. | (122,874) | (124,852) | (126,900) | (129,000) | 2% |
| Elimination of Capital | (1,586,426) | (2,394,231) | (1,200,500) | (254,900) | -79% |
| Total Expenses | \$ 2,667,800 | \$ 2,702,159 | \$ 2,657,700 | \$ 2,685,185 | 1% |
| TOTAL DIVISION EXPENSES | \$ 2,667,800 | \$ 2,702,159 | \$ 2,657,700 | \$ 2,685,185 | 1% |

FUNDING SOURCES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Fleet Fund | 2,667,800 | 2,702,159 | 2,657,700 | 2,685,185 | 1% |
| TOTAL DIVISION FUNDING | \$ 2,667,800 | \$ 2,702,159 | \$ 2,657,700 | \$ 2,685,185 | 1% |

PERFORMANCE MEASURES

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
|-------------------|-------------------|-------------------|-------------------|----------------------|-------------------|
| Job Orders Closed | 2,600 | 2,300 | 3,100 | 2,900 | 3,000 |
| Billable Hours | 9,500 | 9,050 | 9,000 | 9,000 | 9,200 |

PUBLIC SERVICES DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program is requesting a major shift in customer service for FY 2021 in returning the majority of our Custodial Services back in house due to a lack of confidence, performance, and increasing concerns of health issues for our residents and employees. In-House Staffing will consist of 5 - Custodian One personal, and 3 - Custodian Two personal. Contractual Staffing will only be utilized for outdoor restrooms and selected facilities and monitored for FY21 for efficiencies. Other contracted services are fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance.

The Streets/Traffic Services program is reviewing other municipal contracts for services such as concrete sidewalk services, tree trimming, and asphalt repair, the City does believe it will realize some savings in sidewalk repair maintenance in FY 2021.

The Stormwater Program has presented the Master Plan Update to the City Commission and will be compiling a new Capital Improvement Program as well as Maintenance Program that assist with the required Stormwater Fee Adjustment.



Stormwater Outfall Construction

| DIVISION PERSONNEL SUMMARY | | | | | |
|-----------------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | FTE CHANGE |
| Facilities Management | 10.68 | 11.68 | 11.68 | 11.68 | 0.00 |
| Streets | 8.66 | 9.66 | 10.36 | 10.36 | 0.00 |
| Stormwater | 13.66 | 14.66 | 14.66 | 14.66 | 0.00 |
| Total FTEs | 33.00 | 36.00 | 36.70 | 36.70 | 0.00 |

Major Operating (\$25,000 or more)

| | | |
|--|------------|---------------------------|
| Custodial Contract | \$ 425,000 | Facility Maintenance Fund |
| Citywide Facility R & M | \$ 140,000 | Facility Maintenance Fund |
| HVAC Repairs | \$ 30,000 | General Fund |
| Roof Repairs | \$ 25,000 | Facility Maintenance Fund |
| Pinellas County Traffic Signal Maintenance Agrmt | \$ 45,000 | General Fund |
| Sidewalk Program Maintenance | \$ 55,000 | County Gas Tax Fund |
| Signage Replacement | \$ 45,000 | County Gas Tax Fund |
| Annual Bridge Inspections & Repairs | \$ 36,000 | County Gas Tax Fund |
| Road Repair Materials | \$ 30,000 | County Gas Tax Fund |
| Gabion R & R Program | \$ 100,000 | Stormwater Fund |
| Stormwater Pipe Lining | \$ 250,000 | Stormwater Fund |
| Storm System Upgrade & Maintenance | \$ 200,000 | Stormwater Fund |
| Admin Fee | \$ 326,800 | Stormwater Fund |
| Surface Water Quality TMDL Response/Sampling | \$ 96,100 | Stormwater Fund |
| UB Allocation | \$ 58,500 | Stormwater Fund |
| Underdrain Repairs | \$ 45,000 | Stormwater Fund |
| Mangrove Trimming | \$ 44,000 | Stormwater Fund |
| Pinellas County Ambient Water Quality Testing | \$ 33,000 | Stormwater Fund |
| NPDES Permit Required Sediment Disposal Testing | \$ 29,743 | Stormwater Fund |
| Contractual Engineering | \$ 30,000 | Stormwater Fund |

Major Capital (\$25,000 or more)

| | | |
|--|------------|---------------------|
| Pavement Mgmt Program | \$ 310,000 | County Gas Tax Fund |
| Pavement Mgmt Program | \$ 690,000 | Penny Fund |
| St. Catherine Soil Roadway Stabilization | \$ 200,000 | Penny Fund |
| Brady Box Culvert | \$ 600,000 | Stormwater Fund |
| Stormwater Master Plan BMP Imple | \$ 500,000 | Stormwater Fund |

Major Other (\$25,000 or more)

| | | |
|--|------------|-----------------|
| Debt Service on Series 2012 Debt | \$ 422,800 | Stormwater Fund |
| Debt Service on Series 2014 Debt | \$ 338,300 | Stormwater Fund |
| Debt Service on 2013 Water/Wastewater Debt | \$ 119,800 | Stormwater Fund |

DIVISION EXPENDITURE SUMMARY

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|-------------|
| Facilities Management | | | | | |
| Personnel | | | | | |
| Salaries | 449,149 | 537,205 | 576,600 | 596,500 | 3% |
| Benefits | 184,068 | 223,388 | 226,900 | 228,000 | 0% |
| Operating | 817,739 | 736,153 | 1,029,900 | 958,152 | -7% |
| Capital | 39,332 | 59,986 | 25,000 | 64,300 | 157% |
| Other | - | - | - | - | N/A |
| Expense Cash Flow Subtotal | \$ 1,490,288 | \$ 1,556,732 | \$ 1,858,400 | \$ 1,846,952 | -1% |
| Depreciation | 31,623 | 38,399 | 35,200 | 35,200 | 0% |
| Elim. Of Principal Pymts. | - | - | - | - | N/A |
| Elimination of Capital | (39,332) | (59,986) | (25,000) | (64,300) | 157% |
| Total Expenses | \$ 1,482,579 | \$ 1,535,145 | \$ 1,868,600 | \$ 1,817,852 | -3% |

| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
|--|---------------------|---------------------|----------------------|---------------------|--------------|
| Streets | | | | | |
| Personnel | | | | | |
| Salaries | 371,495 | 407,802 | 479,200 | 428,370 | -11% |
| Benefits | 175,795 | 209,391 | 236,300 | 227,580 | -4% |
| Operating | 1,606,135 | 1,245,530 | 1,300,500 | 1,297,803 | 0% |
| Capital | 306,557 | 1,027,374 | 1,120,000 | 1,235,000 | 10% |
| Other | - | - | - | - | N/A |
| Total Expenses | \$ 2,459,982 | \$ 2,890,096 | \$ 3,136,000 | \$ 3,188,753 | 2% |
| Stormwater | | | | | |
| Personnel | | | | | |
| Salaries | 566,297 | 598,893 | 644,200 | 640,900 | -1% |
| Benefits | 273,421 | 323,705 | 340,900 | 341,700 | 0% |
| Operating | 1,260,294 | 1,465,999 | 2,746,100 | 1,768,850 | -36% |
| Capital | 283,855 | 278,077 | 983,000 | 936,440 | -5% |
| Other | 872,511 | 879,911 | 1,378,100 | 880,900 | -36% |
| Expense Cash Flow Subtotal | \$ 3,256,378 | \$ 3,546,585 | \$ 6,092,300 | \$ 4,568,790 | -25% |
| Depreciation | 1,545,973 | 1,567,599 | 1,547,300 | 1,547,300 | 0% |
| Elim. Of Principal Pymts. | (457,842) | (472,883) | (489,300) | (500,800) | 2% |
| Elimination of Capital | (283,855) | (278,077) | (983,000) | (936,440) | -5% |
| Total Expenses | \$ 4,060,655 | \$ 4,363,223 | \$ 6,167,300 | \$ 4,678,850 | -24% |
| TOTAL DIVISION EXPENSES | \$ 8,003,215 | \$ 8,788,464 | \$ 11,171,900 | \$ 9,685,455 | -13% |
| FUNDING SOURCES | | | | | |
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | PROPOSED FY 2021 | % CHANGE |
| General Fund | | | | | |
| City Funds | 1,613,615 | 1,791,870 | 1,835,000 | 1,772,753 | -3% |
| Total General Fund | \$ 1,613,615 | \$ 1,791,870 | \$ 1,835,000 | \$ 1,772,753 | -3% |
| County Gas Tax Fund | | | | | |
| Intergovernmental | 830,257 | 534,026 | 491,000 | 526,000 | 7% |
| Total County Gas Tax Fund | \$ 830,257 | \$ 534,026 | \$ 491,000 | \$ 526,000 | 7% |
| Penny Fund | | | | | |
| Intergovernmental | 5,210 | 543,301 | 740,000 | 890,000 | 20% |
| Total Penny Fund | \$ 5,210 | \$ 543,301 | \$ 740,000 | \$ 890,000 | 20% |
| Impact Fee Fund | | | | | |
| Multimodal Impact Fees | 10,900 | 20,900 | 70,000 | - | -100% |
| Total Impact Fee Fund | \$ 10,900 | \$ 20,900 | \$ 70,000 | \$ - | -100% |
| Stormwater Fund | | | | | |
| Charges for Service | 4,060,379 | 4,363,223 | 6,167,300 | 4,678,850 | -24% |
| Total Stormwater Fund | \$ 4,060,379 | \$ 4,363,223 | \$ 6,167,300 | \$ 4,678,850 | -24% |
| Facilities Maintenance Fund | | | | | |
| Internal Service Fees | 1,482,579 | 1,535,145 | 1,868,600 | 1,817,852 | -3% |
| Total Facilities Maintenance Fund | \$ 1,482,579 | \$ 1,535,145 | \$ 1,868,600 | \$ 1,817,852 | -3% |
| TOTAL DIVISION FUNDING | \$ 8,002,940 | \$ 8,788,464 | \$ 11,171,900 | \$ 9,685,455 | -13% |

| PERFORMANCE MEASURES | | | | | |
|---|---------------------------|---------------------------|---------------------------|------------------------------|---------------------------|
| | ACTUAL FY 2018 | ACTUAL FY 2019 | BUDGET FY 2020 | ESTIMATED FY 2020 | BUDGET FY 2021 |
| Square Feet of Asphalt Repairs | 18,000 | 10,008 | 12,000 | 12,000 | 12,000 |
| Square Feet of Sidewalk Repairs | 16,000 | 14,431 | 24,000 | 24,000 | 18,000 |
| Linear Feet of Curb Repairs | 1,400 | 1,208 | 1,400 | 14,000 | 4,000 |
| Square Feet of Brick Street Repairs | 680 | 400 | 2,200 | 22,000 | 2,000 |
| Street Signs New | | 630 | 201 | 201 | 300 |
| Street Signs Repaired | | 328 | 144 | 144 | 250 |
| Street Sweeping Tons Removed | | 1,299 | 1,252 | 1,252 | 2,200 |
| Special Events/Traffic Control Services | 56 | 60 | 56 | 56 | N/A |



Home of Honeymoon Island

CAPITAL IMPROVEMENTS PLAN

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*



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Capital Improvements Plan Overview

The following section identifies capital outlay and major operating expenses for the FY 2021 Capital Budget and five-year projection. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.

Scope of the CIP

Projects included in the City of Dunedin's CIP projects are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team is comprised of the City Manager, Deputy City Manager, and Department Heads, who reach consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

Impact to the Operating Budget

Improvement projects that do not increase annual operations maintenance costs, such as road maintenance, water and stormwater drainage, and facility improvements, are ongoing obligations that are included in the City's normal Operating Budget. Projects for replacements of facilities that do not require increased or enhanced services similarly have no impact on the City's normal Operating Budget. For example, The City Hall project is a new facility that will replace and consolidate operations in three existing City facilities, and is not expected to result in an increase in annual operations maintenance costs.

For the FY21-FY26 CIP, several projects will increase or enhance services, and therefore the annual operations maintenance costs are included in the project budget. Projects such as the Emergency Operations Center (EOC) and Fire Training Facility will require additional annual operations maintenance costs due to the incorporation of new and/or enhanced services and training opportunities.

A number of Capital Improvement Projects will have operating impact on future years. The table on the next page summarizes the impact by fund and project name. Future year operating impact from Capital Improvement Projects is included on the request forms beginning on page 238 for the following projects:

| FUND | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | Total |
|---------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| General Fund | | | | | | | |
| Fire Training/EOC | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ - | \$ 85,000 |
| Code Enforcement Vehicle | - | 4,050 | 4,050 | 4,050 | 4,050 | 4,050 | \$ 20,250 |
| General Fund Total | \$ 17,000 | \$ 21,050 | \$ 21,050 | \$ 21,050 | \$ 21,050 | \$ 4,050 | \$ 105,250 |
| Building Fund | | | | | | | |
| Building Division Vehicle | \$ - | \$ 4,050 | \$ 4,050 | \$ 4,050 | \$ 4,050 | \$ 4,050 | \$ 20,250 |
| Building Fund Total | \$ - | \$ 4,050 | \$ 20,250 |
| Penny Fund | | | | | | | |
| New City Hall | \$ - | \$ 126,360 | \$ 210,600 | \$ 210,600 | \$ 210,600 | \$ 210,600 | \$ 968,760 |
| Penny Fund Total | \$ - | \$ 126,360 | \$ 210,600 | \$ 210,600 | \$ 210,600 | \$ 210,600 | \$ 968,760 |
| Water/Wastewater Fund | | | | | | | |
| WTP Standby/Emergency | | | | | | | |
| Generator Replacements | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 60,000 |
| Collection Compact Excavator | 300 | 300 | 300 | 300 | 300 | 300 | \$ 1,800 |
| Curlew Reclaimed Tank Repaint & Rehab | - | - | 33,000 | 34,000 | 35,000 | 36,000 | \$ 138,000 |
| Water/Wastewater Fund Total | \$ 10,300 | \$ 10,300 | \$ 43,300 | \$ 44,300 | \$ 45,300 | \$ 46,300 | \$ 199,800 |
| TOTAL OPERATING IMPACT | \$ 27,300 | \$ 161,760 | \$ 279,000 | \$ 280,000 | \$ 281,000 | \$ 265,000 | \$ 1,294,060 |

Project Evaluation Criteria

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

Economic Development

Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Fiscal Sustainability

Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Build, Restore, and Maintain Infrastructure

Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.

Internal Operations & Services

Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Community Relationships

Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.

Human Resources

Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

Environmental Sustainability

Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.

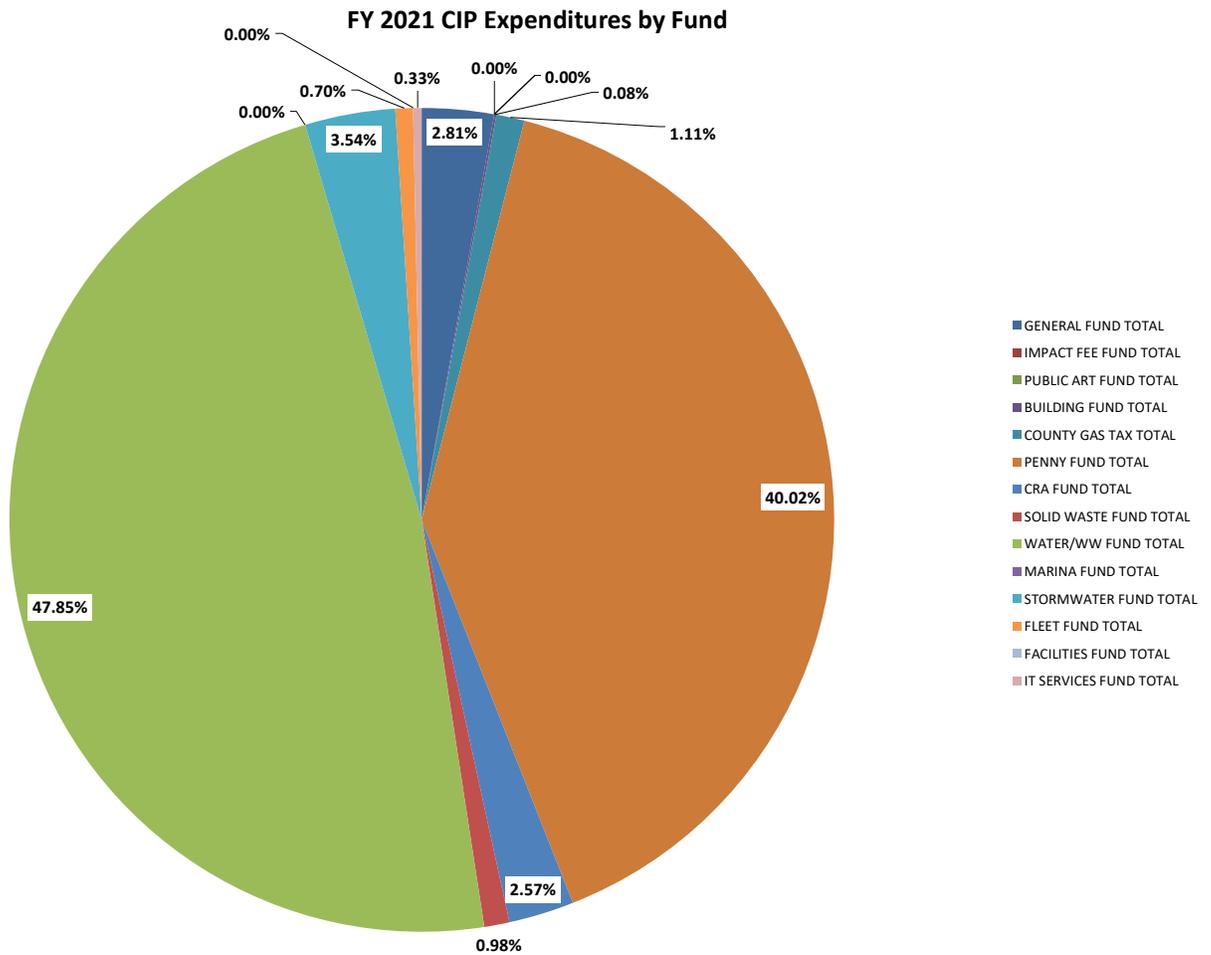
The pages that follow provide summaries of each known project that meets the CIP criteria:

- (1) Cost of \$25,000 or more;
- (2) Useful life of five (5) or more years; and
- (3) Expense incurred during the FY 2020 Capital Budget and five-year projection.

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.

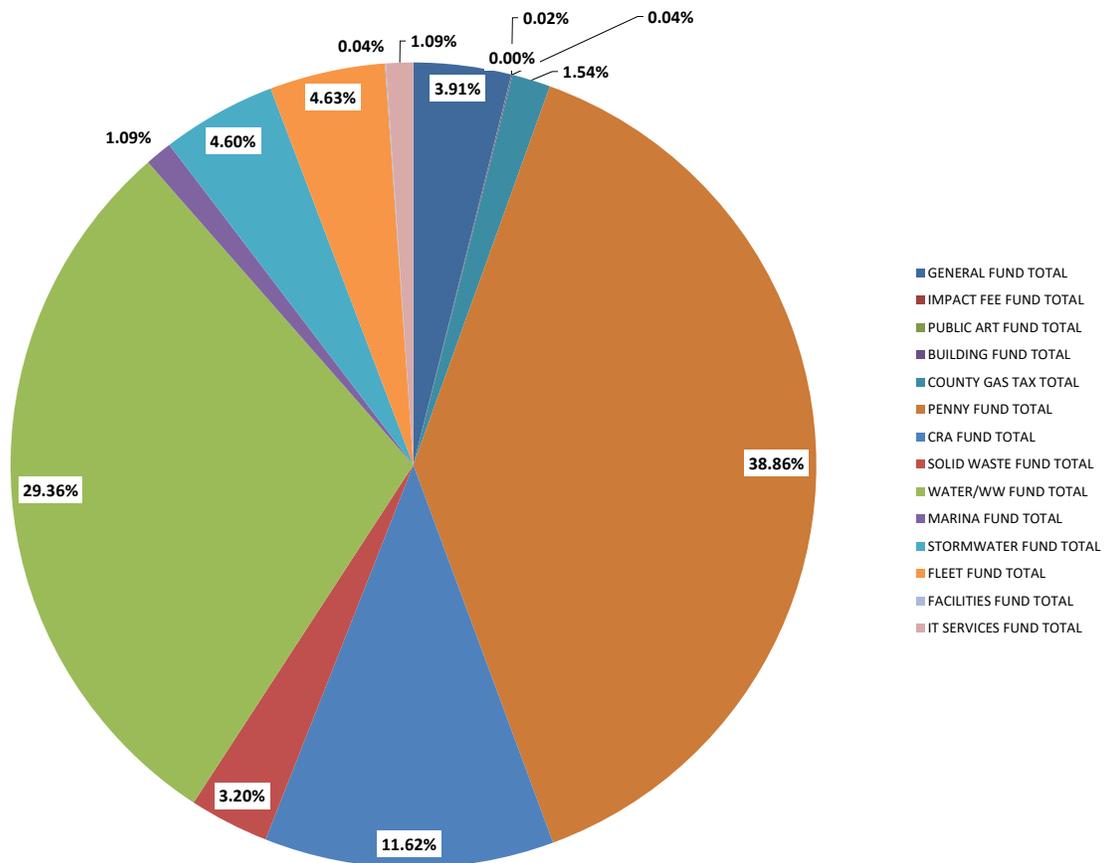


| FY 2021 - 2026 Capital Improvement Plan | | | |
|---|------------------------|---------------------------|----------------------|
| GOAL | Project | FY20 Carry-Forward Amount | FY21 |
| | GENERAL FUND TOTAL | 548,000 | 1,016,000 |
| | IMPACT FEE FUND TOTAL | 340,000 | - |
| | PUBLIC ART FUND TOTAL | - | - |
| | BUILDING FUND TOTAL | - | 30,000 |
| | COUNTY GAS TAX TOTAL | - | 400,000 |
| | PENNY FUND TOTAL | 3,632,367 | 14,459,600 |
| | CRA FUND TOTAL | 350,000 | 928,500 |
| | SOLID WASTE FUND TOTAL | - | 355,200 |
| | WATER/WW FUND TOTAL | 1,540,000 | 17,289,906 |
| | MARINA FUND TOTAL | - | - |
| | STORMWATER FUND TOTAL | 1,278,974 | 1,279,540 |
| | FLEET FUND TOTAL | - | 252,900 |
| | FACILITIES FUND TOTAL | - | - |
| | IT SERVICES FUND TOTAL | - | 120,000 |
| FY 2021 - FY 2026 CAPITAL IMPROVEMENTS PLAN TOTAL COST | | \$ 7,689,341 | \$ 36,131,646 |



| FY 2021 - 2026 Capital Improvement Plan | | | | | |
|---|---------------------|----------------------|----------------------|---------------------|--------------------------|
| FY22 | FY23 | FY24 | FY25 | FY26 | Six Year Planning Period |
| 1,145,000 | 385,000 | 550,000 | 100,000 | 110,000 | 3,854,000 |
| - | - | - | - | - | - |
| 15,000 | - | - | - | - | 15,000 |
| 10,450 | - | - | - | - | 40,450 |
| 310,000 | 290,000 | 270,000 | 250,000 | - | 1,520,000 |
| 11,188,000 | 1,976,000 | 1,835,000 | 5,230,000 | - | 38,320,967 |
| 225,000 | 800,000 | 4,800,000 | 3,250,000 | 1,100,000 | 11,453,500 |
| 641,800 | 938,100 | 951,100 | 272,356 | - | 3,158,556 |
| 1,735,000 | 2,060,000 | 2,980,000 | 2,050,000 | 1,300,000 | 28,954,906 |
| - | 44,000 | 635,000 | - | 400,000 | 1,079,000 |
| 795,000 | 295,000 | 295,000 | 295,000 | 295,000 | 4,533,514 |
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 | 4,568,500 |
| 40,000 | - | - | - | - | 40,000 |
| 367,550 | 145,500 | 145,500 | 145,500 | 146,000 | 1,070,050 |
| \$ 16,736,100 | \$ 7,556,500 | \$ 13,625,700 | \$ 12,548,856 | \$ 4,660,300 | \$ 98,608,443 |

FY 2021 - FY 2026 CIP Expenditures by Fund



FY 2021 - 2026 Capital Improvement Projects

| GOAL | Project | Project Status | Lead Dept | Fund | FY20 Carry-Forward Amount | FY21 |
|------------------------------|--|----------------|--------------------|------------|---------------------------|--------------------|
| 1 | ADA 15 Passenger Van | New | Parks & Recreation | General | - | - |
| 2 | Citywide Exterior Facilities Painting - Sta #62/Fire Admin | Existing | PW- Facilities | General | - | 40,000 |
| 4 | Citywide HVAC Replacements - Dunedin Golf Club | Existing | PW- Facilities | General | - | 65,000 |
| 4 | Citywide HVAC Replacements - Fine Arts Center | Existing | PW- Facilities | General | - | 25,000 |
| 4 | Citywide HVAC Replacements - Fire Admin | Existing | PW- Facilities | General | - | - |
| 4 | Citywide HVAC Replacements - Fisher Concession | Existing | PW- Facilities | General | - | 9,000 |
| 4 | Citywide HVAC Replacements - FS #60 Dayroom/Kitchen | Existing | PW- Facilities | General | - | 17,000 |
| 4 | Citywide HVAC Replacements - FS #62 Dayroom | Existing | PW- Facilities | General | - | - |
| 4 | Citywide HVAC Replacements - Hale Center | Existing | PW- Facilities | General | - | - |
| 4 | Citywide HVAC Replacements - Historical Museum | Existing | PW- Facilities | General | - | 8,000 |
| 2 | Citywide Multimodal Transportation Master Plan / Complete Streets | New | Community Dev | General | - | Future Year Impact |
| 4 | Citywide Roof Replacements - Community Center | Existing | PW- Facilities | General | - | - |
| 4 | Citywide Roof Replacements - Hale | Existing | PW- Facilities | General | 270,000 | - |
| 4 | Citywide Roof Replacements - Library | Existing | PW- Facilities | General | - | - |
| 1 | Court Resurfacing | Existing | Parks & Recreation | General | - | 25,000 |
| 1 | Downtown Wayfinding | Existing | Econ & Hsg Dev | General | - | 16,500 |
| 3 | Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety | New | PW- Engineering | General | - | Future Year Impact |
| 1 | Dunedin Public Library Playground | New | Library | General | - | 100,000 |
| 4 | Electrical Distribution (Power Grid) Assessment | Existing | City Manager | General | - | - |
| 5 | Exhaust Fan | New | Fire | General | - | 5,500 |
| 5 | Fire Training & Emergency Operations Center (EOC) | Existing | Fire | General | 193,000 | - |
| 1 | Fisher Tennis Court Lights | New | Parks & Recreation | General | - | - |
| 4 | Fleet Purchase: Community Development Code Enforcement Vehicle | Existing | Community Dev | General | 9,000 | 21,000 |
| 1 | Hale Center North Restroom Replacement | New | Parks & Recreation | General | - | 80,000 |
| 5 | Lightning Detection System Replacement | Existing | Parks & Recreation | General | - | - |
| 2 | Park Pavilion Replacement | Existing | Parks & Recreation | General | - | - |
| 2 | Patricia Corridor Enhancements | Existing | Econ & Hsg Dev | General | 76,000 | 84,000 |
| 1 | Pickleball Courts | New | Parks & Recreation | General | - | - |
| 5 | SCBA Air Pack Replacements | Existing | Fire | General | - | 370,000 |
| 1 | Sindoon/Rotary Stage | New | Parks & Recreation | General | - | 130,000 |
| 2 | SR 580 Mast Arm Repainting | Existing | PW- Streets | General | - | - |
| 2 | Stirling Park Driving Range Lights | New | Parks & Recreation | General | - | - |
| 2 | Study and Enhance Street Lighting | New | PW- Streets | General | - | Future Year Impact |
| 5 | Thermal Imaging Cameras | New | Fire | General | - | 20,000 |
| 4 | Weybridge Woods Bridge Removal | Existing | PW- Facilities | General | - | - |
| GENERAL FUND TOTAL | | | | | 548,000 | 1,016,000 |
| 5 | Fire Training & Emergency Operations Center (EOC) | Existing | Fire | Impact | 200,000 | - |
| 2 | Pedestrian Safety Improvements - Alt 19 | Existing | PW-Engineering | Impact | 140,000 | - |
| IMPACT FEE FUND TOTAL | | | | | 340,000 | - |
| 2 | Jay Walk | New | PW- Engineering | Public Art | - | - |
| PUBLIC ART FUND TOTAL | | | | | - | - |
| 5 | ERP Onsite Training for Phases 1-4 | New | IT Services | Building | - | - |
| 4 | Fleet Purchase: Community Development/Building Division Vehicle | New | Community Dev | Building | - | 30,000 |
| BUILDING FUND TOTAL | | | | | - | 30,000 |
| 2 | Alt 19 Downtown Street Print Enhancement | New | Econ & Hsg Dev | CGT | - | 35,000 |
| 3 | City Sidewalk Inspection & Maintenance Program | Existing | PW- Streets | CGT | - | 55,000 |
| 2 | Pavement Management Program | Existing | PW- Streets | CGT | - | 310,000 |
| COUNTY GAS TAX TOTAL | | | | | - | 400,000 |
| 1 | Athletic Field Renovation | Existing | Parks & Recreation | Penny | - | 75,000 |
| 4 | Citywide Parking Lot Resurfacing | Existing | PW-Engineering | Penny | - | - |
| 2 | Community Center Parking Lot | Existing | Parks & Recreation | Penny | - | - |
| 1 | Dog Park | Existing | Parks & Recreation | Penny | - | - |
| 1 | Downtown Parking Structure | Existing | Econ & Hsg Dev | Penny | - | - |
| 5 | Fire Training & Emergency Operations Center (EOC) | Existing | Fire | Penny | 3,632,367 | - |
| 2 | Jerry Lake Parking Lot Renovation | Existing | Parks & Recreation | Penny | - | - |
| 1 | Highlander Pool Refurbishment | New | Parks & Recreation | Penny | - | - |
| 5 | New City Hall | Existing | City Manager | Penny | - | 11,645,000 |
| 1 | Parks Maintenance Facility | Existing | Parks & Recreation | Penny | - | 1,324,600 |
| 2 | Pavement Management Program | Existing | PW- Streets | Penny | - | 690,000 |
| 2 | Playground Equipment Replacement | Existing | Parks & Recreation | Penny | - | 150,000 |
| 3 | Pram Shed Replacement | New | Parks & Recreation | Penny | - | 350,000 |
| 1 | Sindoon/Rotary Stage | New | Parks & Recreation | Penny | - | 25,000 |
| 2 | Skinner Boulevard Improvements | Existing | Econ & Hsg Dev | Penny | - | - |
| 4 | St Catherine Soil Roadway Stabilization | Existing | PW-Engineering | Penny | - | 200,000 |
| PENNY FUND TOTAL | | | | | 3,632,367 | 14,459,600 |

| FY 2021 - 2026 Capital Improvement Projects | | | | | | |
|---|-----------|-----------|-----------|---------|--------------------------|------|
| FY22 | FY23 | FY24 | FY25 | FY26 | Six Year Planning Period | Type |
| 40,000 | - | - | - | - | 40,000 | CIP |
| 15,000 | 80,000 | - | - | - | 135,000 | CIP |
| - | - | - | - | - | 65,000 | CIP |
| - | - | - | 25,000 | - | 50,000 | CIP |
| - | 35,000 | - | - | - | 35,000 | CIP |
| - | - | - | - | - | 9,000 | CIP |
| - | - | - | - | - | 17,000 | CIP |
| - | - | 25,000 | - | - | 25,000 | CIP |
| 20,000 | - | - | - | - | 20,000 | CIP |
| - | - | - | - | - | 8,000 | CIP |
| - | - | - | - | - | - | CIP |
| 500,000 | - | - | - | - | 500,000 | CIP |
| - | - | - | - | - | 270,000 | CIP |
| 210,000 | - | - | - | - | 210,000 | CIP |
| 30,000 | - | - | - | 25,000 | 80,000 | CIP |
| - | - | - | - | - | 16,500 | CIP |
| - | - | - | - | - | - | CIP |
| - | - | - | - | - | 100,000 | CIP |
| - | - | - | - | - | - | CIP |
| - | - | - | - | - | 5,500 | CIP |
| - | - | - | - | - | 193,000 | CIP |
| 100,000 | - | - | - | - | 100,000 | CIP |
| - | - | - | - | - | 30,000 | CIP |
| - | - | - | - | - | 80,000 | CIP |
| - | 35,000 | - | - | - | 35,000 | CIP |
| - | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 | CIP |
| 50,000 | 50,000 | 50,000 | - | - | 310,000 | CIP |
| - | - | 400,000 | - | - | 400,000 | CIP |
| - | - | - | - | - | 370,000 | CIP |
| - | - | - | - | - | 130,000 | CIP |
| - | 110,000 | - | - | - | 110,000 | CIP |
| 180,000 | - | - | - | - | 180,000 | CIP |
| - | - | - | - | - | - | CIP |
| - | - | - | - | - | 20,000 | CIP |
| - | - | - | - | 10,000 | 10,000 | CIP |
| 1,145,000 | 385,000 | 550,000 | 100,000 | 110,000 | 3,854,000 | CIP |
| - | - | - | - | - | 200,000 | CIP |
| - | - | - | - | - | 140,000 | CIP |
| - | - | - | - | - | 340,000 | CIP |
| 15,000 | - | - | - | - | 15,000 | CIP |
| 15,000 | - | - | - | - | 15,000 | CIP |
| 10,450 | - | - | - | - | 10,450 | CIP |
| - | - | - | - | - | 30,000 | CIP |
| 10,450 | - | - | - | - | 40,450 | CIP |
| - | - | - | - | - | 35,000 | CIP |
| - | - | - | - | - | 55,000 | CIP |
| 310,000 | 290,000 | 270,000 | 250,000 | - | 1,430,000 | CIP |
| 310,000 | 290,000 | 270,000 | 250,000 | - | 1,520,000 | CIP |
| 100,000 | 100,000 | - | - | - | 275,000 | CIP |
| - | 66,000 | - | - | - | 66,000 | CIP |
| 300,000 | - | - | - | - | 300,000 | CIP |
| 150,000 | - | - | - | - | 150,000 | CIP |
| - | - | - | 4,500,000 | - | 4,500,000 | CIP |
| - | - | - | - | - | 3,632,367 | CIP |
| 420,000 | - | - | - | - | 420,000 | CIP |
| 1,000,000 | 1,000,000 | - | - | - | 2,000,000 | CIP |
| 8,528,000 | - | - | - | - | 20,173,000 | CIP |
| - | - | - | - | - | 1,324,600 | CIP |
| 690,000 | 690,000 | 710,000 | 730,000 | - | 3,510,000 | CIP |
| - | 120,000 | 125,000 | - | - | 395,000 | CIP |
| - | - | - | - | - | 350,000 | CIP |
| - | - | - | - | - | 25,000 | CIP |
| - | - | 1,000,000 | - | - | 1,000,000 | CIP |
| - | - | - | - | - | 200,000 | CIP |
| 11,188,000 | 1,976,000 | 1,835,000 | 5,230,000 | - | 38,320,967 | CIP |

| FY 2021 - 2026 Capital Improvement Projects | | | | | | |
|---|--|----------------|----------------------|-------------|---------------------------|----------------------|
| GOAL | Project | Project Status | Lead Dept | Fund | FY20 Carry-Forward Amount | FY21 |
| 2 | Alt 19 Downtown Street Print Enhancement | New | Econ & Hsg Dev | CRA | | 35,000 |
| 2 | Downtown East End Plan (DEEP) | Existing | Econ & Hsg Dev | CRA | - | 35,000 |
| 1 | Downtown Landscaping Project | Existing | Econ & Hsg Dev | CRA | - | 40,000 |
| 1 | Downtown Median Removal | Existing | Econ & Hsg Dev | CRA | 10,000 | 5,000 |
| 1 | Downtown Parking Structure | Existing | Econ & Hsg Dev | CRA | - | - |
| 2 | Downtown Pavers, Walkability & Enhancements | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Downtown Wayfinding | Existing | Econ & Hsg Dev | CRA | - | 16,500 |
| 1 | East End Public Restrooms | Existing | Econ & Hsg Dev | CRA | - | 125,000 |
| 1 | Existing City Hall Adaptive Reuse | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Golf Cart | New | conomic & Housing De | CRA | - | 12,000 |
| 1 | Highland Streetscape | New | Econ & Hsg Dev | CRA | - | - |
| 1 | Highland/Louden/Virginia Streetscape | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | John R. Lawrence Pioneer Park Enhancements & Improvements | Existing | Econ & Hsg Dev | CRA | 140,000 | 360,000 |
| 1 | Mast Arm Bass and Main | New | Econ & Hsg Dev | CRA | - | - |
| 2 | Skinner Boulevard Improvements | Existing | Econ & Hsg Dev | CRA | 100,000 | 200,000 |
| 1 | Skinner Boulevard, New York Ave Entry Way | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Underground Utilities on Douglas Avenue South | Existing | Econ & Hsg Dev | CRA | 100,000 | 100,000 |
| CRA FUND TOTAL | | | | | 350,000 | 928,500 |
| 2 | Citywide Exterior Facilities Painting | Existing | PW- Facilities | Solid Waste | - | 7,000 |
| 4 | Citywide HVAC Replacements - Solid Waste | Existing | PW- Facilities | Solid Waste | - | - |
| 4 | Citywide Roof Replacements - Solid Waste Admin | Existing | PW- Facilities | Solid Waste | - | 30,000 |
| 4 | Fleet Replacements- SW | Existing | PW- Fleet | Solid Waste | - | 318,200 |
| SOLID WASTE FUND TOTAL | | | | | - | 355,200 |
| 5 | Collection Compact Excavator | New | PW- Water/WW | Water/WW | - | 24,200 |
| 4 | Curlw Reclaimed Tank Repainting & Rehabilitation | Existing | PW- Water/WW | Water/WW | - | 150,000 |
| 4 | Curlw Road Water Main Replacement | Existing | PW- Water/WW | Water/WW | 150,000 | 500,000 |
| 4 | Lift Station #20 Repair/Replacement | Existing | PW- Water/WW | Water/WW | - | 900,000 |
| 4 | Lift Station #32 Repair/Replacement | Existing | PW- Water/WW | Water/WW | - | 600,000 |
| 4 | Lofty Pine estates- Septic to Sewer Project | Existing | PW- Water/WW | Water/WW | - | 1,650,000 |
| 4 | Offsite Potable Water Storage Site Valve Replacement | New | PW- Water/WW | Water/WW | - | - |
| 4 | Pipe Lining Project | Existing | PW- Water/WW | Water/WW | - | 800,000 |
| 4 | Ranchwood Drive S & Hitching Post Lane Water Main Replace | Existing | PW- Water/WW | Water/WW | - | 325,000 |
| 4 | Reclaimed Water Distribution System Master Plan | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | Wastewater Lift stations Rehabilitation | New | PW- Water/WW | Water/WW | - | 500,000 |
| 4 | Water Plant Admin Building Hardening | Existing | PW- Water/WW | Water/WW | - | 250,000 |
| 4 | Water Production Well Facilities | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | Water Treatment Plant Standby/ Emergency Generator Replace | New | PW- Water/WW | Water/WW | - | - |
| 4 | Willow Wood Village Water Main Replacements | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | WTP Design-Build | Existing | PW- Water/WW | Water/WW | - | 4,935,706 |
| 4 | WW Lift Station Force Main Replacements | Existing | PW- Water/WW | Water/WW | - | 2,825,000 |
| 4 | WWTP Chlorine Contact Basin Rehabilitation & Cover Project | New | PW- Water/WW | Water/WW | - | 2,000,000 |
| 4 | WWTP Electrical System Upgrade | Existing | PW- Water/WW | Water/WW | - | 1,500,000 |
| 4 | WWTP Facility 8, Filter Building Noise Attenuation Project | Existing | PW- Water/WW | Water/WW | - | 100,000 |
| 4 | WWTP Facility 8, Filter Media and Basin Rehabilitation Project | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | WWTP Outfall Piping Repair | Existing | PW- Water/WW | Water/WW | 500,000 | - |
| 4 | WWTP SCADA System Upgrade | Existing | PW- Water/WW | Water/WW | 890,000 | 230,000 |
| WATER/WW FUND TOTAL | | | | | 1,540,000 | 17,289,906 |
| 4 | Citywide Parking Lot Resurfacing - Marina | Existing | PW-Engineering | Marina | - | - |
| 3 | Dock A Repair & Replacement | Existing | Parks & Recreation | Marina | - | - |
| 3 | Harbormaster Building Replacement | Existing | Parks & Recreation | Marina | - | - |
| MARINA FUND TOTAL | | | | | - | - |
| 3 | Brady Box Culvert | Existing | PW- Stormwater | Stormwater | 295,460 | 384,540 |
| 3 | Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization | Existing | PW- Stormwater | Stormwater | 983,514 | - |
| 3 | Gabion Repair & Replacement Program | Existing | PW- Stormwater | Stormwater | - | 100,000 |
| 3 | Stormwater Master Plan BMP Implementation | New | PW-Engineering | Stormwater | - | 500,000 |
| 3 | Stormwater Pipe Lining | Existing | PW- Stormwater | Stormwater | - | 250,000 |
| 3 | Underdrain Repair & Replacement | Existing | PW- Stormwater | Stormwater | - | 45,000 |
| STORMWATER FUND TOTAL | | | | | 1,278,974 | 1,279,540 |
| 2 | Citywide Exterior Facilities Painting | Existing | PW- Facilities | Fleet | - | 20,000 |
| 4 | Fleet Replacements | Existing | PW- Fleet | Fleet | - | 232,900 |
| FLEET FUND TOTAL | | | | | - | 252,900 |
| 4 | Citywide HVAC Replacements - Facilities | Existing | PW- Facilities | Facilities | - | - |
| FACILITIES FUND TOTAL | | | | | - | - |
| 5 | Citywide Computer Replacements | Existing | IT Services | IT Services | - | - |
| 5 | Citywide Security Camera Recording Systems | New | IT Services | IT Services | - | - |
| 5 | ERP Onsite Training for Phases 1-4 | New | IT Services | IT Services | - | - |
| 5 | ERP Phases 5 & 6 Hardware Devices | New | IT Services | IT Services | - | 40,000 |
| 5 | Fiber Cable Audit & Survey | New | IT Services | IT Services | - | - |
| 5 | Fiber Cable Installation for EOC | New | IT Services | IT Services | - | 55,000 |
| 5 | Network Infrastructure Upgrades | Existing | IT Services | IT Services | - | 25,000 |
| IT SERVICES FUND TOTAL | | | | | - | 120,000 |
| FY 2021 - FY 2026 CAPITAL IMPROVEMENTS PLAN TOTAL COST | | | | | \$ 7,689,341 | \$ 36,131,646 |

| FY 2021 - 2026 Capital Improvement Projects | | | | | | |
|---|--------------|---------------|---------------|--------------|--------------------------|------|
| FY22 | FY23 | FY24 | FY25 | FY26 | Six Year Planning Period | Type |
| - | - | - | - | - | 35,000 | CIP |
| 25,000 | - | - | - | - | 60,000 | CIP |
| - | - | - | - | - | 40,000 | CIP |
| - | - | - | - | - | 15,000 | CIP |
| - | - | - | 2,500,000 | - | 2,500,000 | CIP |
| - | 350,000 | - | 300,000 | - | 650,000 | CIP |
| - | - | - | - | - | 16,500 | CIP |
| - | - | - | - | - | 125,000 | CIP |
| - | 200,000 | 200,000 | - | - | 400,000 | CIP |
| - | - | - | - | - | 12,000 | CIP |
| - | - | - | - | 800,000 | 800,000 | CIP |
| 200,000 | 250,000 | - | - | - | 450,000 | CIP |
| - | - | - | - | - | 500,000 | CIP |
| - | - | - | 300,000 | 300,000 | 600,000 | CIP |
| - | - | 4,600,000 | - | - | 4,900,000 | CIP |
| - | - | - | 150,000 | - | 150,000 | CIP |
| - | - | - | - | - | 200,000 | CIP |
| 225,000 | 800,000 | 4,800,000 | 3,250,000 | 1,100,000 | 11,453,500 | |
| - | - | - | - | - | 7,000 | CIP |
| - | 30,000 | - | - | - | 30,000 | CIP |
| - | - | - | - | - | 30,000 | CIP |
| 641,800 | 908,100 | 951,100 | 272,356 | - | 3,091,556 | CIP |
| 641,800 | 938,100 | 951,100 | 272,356 | - | 3,158,556 | |
| - | - | - | - | - | 24,200 | CIP |
| - | - | - | - | - | 150,000 | CIP |
| - | - | - | - | - | 650,000 | CIP |
| - | - | - | - | - | 900,000 | CIP |
| - | - | - | - | - | 600,000 | CIP |
| - | - | - | - | - | 1,650,000 | CIP |
| 75,000 | - | - | - | - | 75,000 | CIP |
| 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 4,800,000 | CIP |
| - | - | - | - | - | 325,000 | CIP |
| - | 50,000 | - | - | - | 50,000 | CIP |
| 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,000,000 | CIP |
| - | - | - | - | - | 250,000 | CIP |
| 360,000 | 360,000 | 180,000 | - | - | 900,000 | CIP |
| - | - | - | 750,000 | - | 750,000 | CIP |
| - | 200,000 | - | - | - | 200,000 | CIP |
| - | - | - | - | - | 4,935,706 | CIP |
| - | - | - | - | - | 2,825,000 | CIP |
| - | - | - | - | - | 2,000,000 | CIP |
| - | - | - | - | - | 1,500,000 | CIP |
| - | - | - | - | - | 100,000 | CIP |
| - | 150,000 | 1,500,000 | - | - | 1,650,000 | CIP |
| - | - | - | - | - | 500,000 | CIP |
| - | - | - | - | - | 1,120,000 | CIP |
| 1,735,000 | 2,060,000 | 2,980,000 | 2,050,000 | 1,300,000 | 28,954,906 | |
| - | 44,000 | - | - | - | 44,000 | CIP |
| - | - | 635,000 | - | - | 635,000 | CIP |
| - | - | - | - | 400,000 | 400,000 | CIP |
| - | 44,000 | 635,000 | - | 400,000 | 1,079,000 | |
| - | - | - | - | - | 680,000 | CIP |
| - | - | - | - | - | 983,514 | CIP |
| 500,000 | - | - | - | - | 600,000 | CIP |
| - | - | - | - | - | 500,000 | CIP |
| 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 | CIP |
| 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 270,000 | CIP |
| 795,000 | 295,000 | 295,000 | 295,000 | 295,000 | 4,533,514 | |
| - | - | - | - | - | 20,000 | CIP |
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 | 4,548,500 | CIP |
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 | 4,568,500 | |
| 40,000 | - | - | - | - | 40,000 | CIP |
| 40,000 | - | - | - | - | 40,000 | |
| 125,500 | 145,500 | 145,500 | 145,500 | 146,000 | 708,000 | CIP |
| 125,000 | - | - | - | - | 125,000 | CIP |
| 17,050 | - | - | - | - | 17,050 | CIP |
| - | - | - | - | - | 40,000 | CIP |
| 50,000 | - | - | - | - | 50,000 | CIP |
| - | - | - | - | - | 55,000 | CIP |
| 50,000 | - | - | - | - | 75,000 | CIP |
| 367,550 | 145,500 | 145,500 | 145,500 | 146,000 | 1,070,050 | |
| \$ 16,736,100 | \$ 7,556,500 | \$ 13,625,700 | \$ 12,548,856 | \$ 4,660,300 | \$ 98,948,443 | |

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide Exterior Facilities Painting

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 641803 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Project listing updated 2/18/20 so FS # 62 painting coincides with opening of EOC.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------------|------------------|------------------|------------------|-------------|-------------|-------------|-------------------|
| Project Costs | | | | | | | |
| City Hall | \$ - | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ 20,000 |
| Sta. #62 / Fire Admin | 40,000 | 15,000 | - | - | - | - | 55,000 |
| Hale Center | - | - | 60,000 | - | - | - | 60,000 |
| Solid Waste | 7,000 | - | - | - | - | - | 7,000 |
| Fleet | 20,000 | - | - | - | - | - | 20,000 |
| Total | \$ 67,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 162,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------------|------------------|------------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 40,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 135,000 |
| Solid Waste Fund | 7,000 | - | - | - | - | - | 7,000 |
| Fleet Fund | 20,000 | - | - | - | - | - | 20,000 |
| Total | \$ 67,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 162,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide HVAC Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 641801 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

If there has been a change from prior year please explain:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------------|-------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| Project Costs | | | | | | | |
| Dunedin Golf Club | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 65,000 |
| Historical Museum | 8,000 | - | - | - | - | - | 8,000 |
| Fine Arts Center | 25,000 | - | - | - | 25,000 | - | 50,000 |
| Fisher Concession | 9,000 | - | - | - | - | - | 9,000 |
| FS #60 Dayroom/Kitchen | 17,000 | - | - | - | - | - | 17,000 |
| Public Services | - | 40,000 | - | - | - | - | 40,000 |
| Hale Center | - | 20,000 | - | - | - | - | 20,000 |
| Solid Waste | - | - | 30,000 | - | - | - | 30,000 |
| Fire Admin | - | - | 35,000 | - | - | - | 35,000 |
| FS #62 Dayroom | - | - | - | 25,000 | - | - | 25,000 |
| Total | \$ 124,000 | \$ 60,000 | \$ 65,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 299,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| General Fund | \$ 124,000 | \$ 20,000 | \$ 35,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 229,000 |
| Solid Waste Fund | - | - | 30,000 | - | - | - | 30,000 |
| Facilities Fund | - | 40,000 | - | - | - | - | 40,000 |
| Total | \$ 124,000 | \$ 60,000 | \$ 65,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 299,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide Multimodal Transportation Master Plan / Complete Streets

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-----------------------|-------------------------|-----------------|
| Project Type: | Infrastructure | Project Number: | TBA |
| Department: | Community Development | Project Manager: | Joseph DiPasqua |
| Service Life: | N/A | Project Status: | New |
| Year Project Began: | FY 2021 | | |

Project Description

The City of Dunedin Strive for 2035 Comprehensive Plan Transportation Element provides a goal that sums up the City's vision for transportation:

Goal 1- Provide a safe and efficient transportation system that serves and enhances the quality of life for its citizens by implementing the elements of the Complete Streets policy.

As a vehicle to implement the elements of the Complete Streets policy, Objective 1.4 of the Transportation Element specify that the City to- "Develop and implement a multimodal transportation plan in support of regional, local and area activities."

In addition to the goal and objective of the Comprehensive Plan, past corridor studies, the results of the City's citizen survey and the outcome of the last City Commission retreat solidifies the need and support for developing a citywide multimodal transportation master plan with the implementation of the Complete Streets policy framework.

Project Justification

City Commission direction from the January 2020 Strategic Planning Session and the City's Comprehensive Plan.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------|-------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ - |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide Roof Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|---------------|
| Project Type: | Rehabilitation | Project Number: | 641802 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 20-30 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification

If there has been a change from prior year please explain:

In addition to the recommended replacements staff will be reviewing opportunities for installation of solar panels as well.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------------------|------------------|-------------------|-------------|-------------|-------------|-------------|---------------------|
| Project Costs | | | | | | | |
| Community Center | \$ - | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Hale Center | - | 270,000 | - | - | - | - | 270,000 |
| Solid Waste Admin | 30,000 | - | - | - | - | - | 30,000 |
| Library | - | 210,000 | - | - | - | - | 210,000 |
| Total | \$ 30,000 | \$ 980,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,010,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------------------|-------------------|-------------|-------------|-------------|-------------|---------------------|
| General Fund | \$ - | \$ 710,000 | \$ - | \$ - | \$ - | \$ - | \$ 710,000 |
| Solid Waste Fund | 30,000 | - | - | - | - | - | 30,000 |
| Prior Year Carryforward | - | 270,000 | - | - | - | - | 270,000 |
| Total | \$ 30,000 | \$ 980,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,010,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Court Resurfacing

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|-------------|
| Project Type: | Repair & Maintenance | Project Number: | 429506 |
| Department: | Parks & Recreation | Project Manager: | Chris Hoban |
| Service Life: | 7 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

Project Justification

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY21 funds are to resurface the Fisher Tennis Courts; FY22 Community Center, MLK and Elizabeth Skinner basketball courts, FY26 Eagle Scout Park.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|-----------|------|------|------|-----------|-----------|
| Project Costs | \$ 25,000 | \$ 30,000 | \$ - | \$ - | \$ - | \$ 25,000 | \$ 80,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|------------------|-------------|-------------|-------------|------------------|------------------|
| General Fund | \$ 25,000 | \$ 30,000 | \$ - | \$ - | \$ - | \$ 25,000 | \$ 80,000 |
| Total | \$ 25,000 | \$ 30,000 | \$ - | \$ - | \$ - | \$ 25,000 | \$ 80,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

Cost based on similar project in FY 2020

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Downtown Wayfinding

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 181908 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 10 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

Additional Wayfinding signage on State Road 580 (waiting on DOT approval). As part of the overall Downtown Wayfinding Plan. \$16,500 should come out of parking funds in the General Fund.

Project Justification

Wayfinding system will direct motorists to Downtown parking lots as well as major points of interests.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 33,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 33,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| General Fund | \$ 16,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 16,500 |
| CRA Fund | 16,500 | - | - | - | - | - | 16,500 |
| Total | \$ 33,000 | \$ - | \$ 33,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 33,000 **Date of Cost Estimate:** 9/1/2019

Scope of Estimate:

Estimate obtained from Creative Signs Design Consultant.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|-----|
| Project Type: | Improvement | Project Number: | TBD |
| Department: | PW-Engineering | Project Manager: | TBD |
| Service Life: | TBD | Project Status: | New |
| Year Project Began: | N/A | | |

Project Description

The Dunedin Causeway is a Pinellas County roadway / facility, as such the City will have limited ability to influence this initiative. Some elements will be incorporated into the future bridge reconstruction project. The pedestrian components along the Trail Spur are coordinated through the Parks & Recreation Department by way of an existing MOU with Pinellas County. Staff to begin gathering information currently available on work already completed related to this initiative.

Project Justification

Provide safer cyclist and pedestrian crossing, and safer traffic control at Causeway intersection, and along the Causeway to improve walkability.

If there has been a change from prior year please explain:

This is a new initiative identified during the January 23, 2020 City Commission Strategic Planning Session.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------|-------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ - |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: Unknown at this time. **Date of Cost Estimate:** N/A

Scope of Estimate:

Unknown at this time.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Dunedin Public Library Playground

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|-------------------------------|
| Project Type: | Repair & Maintenance | Project Number: | |
| Department: | Library | Project Manager: | Phyllis Gorshe / Lanie Sheets |
| Service Life: | 12 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

The current Dunedin Public Library playground was installed in 2010 with funding from the Dunedin Friends of the Library, City of Dunedin General Fund, and numerous donors. A typical playground has a lifespan of 10-15 years. The Dunedin Friends of the Library and other stakeholder groups/donors would fundraise and support the demo, removal, new playground equipment, installation and labor with funding directly to the Library. Due to COVID 19 and financial concerns, the project may be postponed to another fiscal year. We will work with Parks and Recreation on the bids and recommendations of playground equipment. In addition, they will monitor the current structure for quality and safety.

Project Justification

This project will meet the EPIC goals 1 & 2. As the playground equipment is showing its age, it is imperative that we replace the structure for the safety and enjoyment of our library patrons.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Total | \$ 100,000 | \$ - | \$ 100,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 100,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Rep Services Inc. gave Parks and Recreation an estimate of existing equipment demolition, new equipment installation, freight, and new surfacing. It was determined that we would estimate \$100,000 and adjust the equipment to meet the budget.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Electrical Distribution (Power Grid) Assessment

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|-------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | City Manager | Project Manager: | Lael Giebel |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The scope of this project is to hire a specialty consultant, in order to provide an independent assessment of the reliability, vulnerability, and resilience of the City's electrical distribution power grid infrastructure owned and operated by Duke Energy.

Project Justification

Weather, accidents, or aging equipment can cause localized or system wide failures. Technology and power distribution strategies will provide a more robust and resilient infrastructure in the future. The ability of a system to be resilient, will not only reduce the likelihood of outages, but will also limit the scope and impact of outages when they do occur. Prolonged outages result in tangible economic losses to the business community, the inability for the City & Pinellas County Sheriff's Office to provide local governmental services including social services and relief efforts, and delays the return to normalcy post catastrophic event.

If there has been a change from prior year please explain:

No change.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------|-------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ - |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Exhaust Fan

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|------------------|
| Project Type: | Replacement | Project Number: | |
| Department: | Fire | Project Manager: | Chief Jeff Parks |
| Service Life: | 10 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Replace a gas powered exhaust fan, that is over 10 years old, on Truck 60 with a battery powered exhaust fan.

Project Justification

Gas exhaust fans are being phased out of the fire service as the fumes that are exhausted from the fan motor are causing additional fumes to enter a structure that is being vented to eliminate the fumes. These fans are being replaced by high powered battery exhaust fans that can accomplish the same mission and eliminate the gas engines. The new fan is equipped with a water mister ring that can be used to rehab firefighters after they have exited a structure and are required to report to a rehab group for physical evaluation. The mister is beneficial on hot days and nights to allow the body's core to cool and prevent injuries.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|----------|------|------|------|------|------|----------|
| Project Costs | \$ 5,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,500 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-----------------|-------------|-------------|-------------|-------------|-------------|-----------------|
| General Fund | \$ 5,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,500 |
| Total | \$ 5,500 | \$ - | \$ 5,500 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 5,500 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Estimate was from The Fire Store website on 2/19/2020. A local vendor is working on a price estimate that should be less expensive but was not available by the deadline below.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fire Training Facility & Emergency Operations Center (EOC)

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 221801 |
| Department: | Fire | Project Manager: | Chief Jeff Parks |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one story structure will be 5,620 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract. The project is expected to be completed on 12/09/2020.

Project Justification

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design. The total projected cost is \$4.3M.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of \$195,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at \$17,000 annually.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|------|------|------|------|------|--------------|
| Project Costs | \$ 4,025,367 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,025,367 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| PY Carryforward- Penny | \$ 3,632,367 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,632,367 |
| PY Carryforward- General | 193,000 | - | - | - | - | - | 193,000 |
| PY Carryforward- Impact | 200,000 | - | - | - | - | - | 200,000 |
| Total | \$ 4,025,367 | \$ - | \$ 4,025,367 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-----------|-----------|-----------|-----------|-----------|------|-----------|
| General Fund | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ - | \$ 85,000 |

Cost Assumptions

Total Estimated Cost of Project: \$4.3M **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Based on costs from the architect, contractor, artwork estimate, fiber optic cable estimates for design and installation.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fisher Tennis Court Lights

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|-------------|
| Project Type: | Rehabilitation | Project Number: | |
| Department: | Parks & Recreation | Project Manager: | Chris Hoban |
| Service Life: | 25 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

The lights at Highlander and Fisher tennis courts were installed at the same time. The Highlander Court lights stopped working this year, unexpectedly, and needed to be replaced. Therefore, we are expecting the Fisher Courts will need to be replaced as well. The new lights are more energy efficient, prevent spillage, and can be programed remotely for better safety of the participants.

Project Justification

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------------|------|------|------|------|------------|
| Project Costs | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Total | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 100,000 **Date of Cost Estimate:** 1/1/2020

Scope of Estimate:

This cost estimate is based on the same scope of work that was just recently performed at the adjacent tennis courts.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fleet Purchase: Community Development Code Enforcement Vehicle

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-----------------------|-------------------------|-----------------|
| Project Type: | Equipment | Project Number: | 172002 |
| Department: | Community Development | Project Manager: | Joseph DiPasqua |
| Service Life: | 8 years | Project Status: | Existing |
| Year Project Began: | FY 2020 | | |

Project Description

Purchase an electric or hybrid vehicle for the Code Enforcement Inspector position that was reclassified from part-time to full-time in FY20. The initial equipment purchase is \$30,000. The vehicle would be placed into the Fleet Program with associated costs of \$3,750 annually toward future replacement and \$300 for annual maintenance, for a total of \$4,050 in annual operations and maintenance costs.

Project Justification

The Code Enforcement Inspector will require a vehicle in order to fulfill the duties of the position. The vehicle will be added to the Fleet Replacement Plan beginning in FY22.

If there has been a change from prior year please explain:

The department was approved to purchase a new golf cart in FY20 at a cost of \$9,000. It was determined that a golf cart would not meet our needs so we chose not to make the purchase. Instead, we have asked Finance to carry forward the \$9,000 budgeted in FY20 with an additional request of \$21,000 in FY21 for a total request of \$30,000.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 30,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| General Fund | \$ 21,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 21,000 |
| Prior Year Carryforward | 9,000 | - | - | - | - | - | 9,000 |
| Total | \$ 30,000 | \$ - | \$ 30,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|----------|----------|----------|----------|----------|-----------|
| General Fund | \$ - | \$ 4,050 | \$ 4,050 | \$ 4,050 | \$ 4,050 | \$ 4,050 | \$ 20,250 |

Cost Assumptions

Total Estimated Cost of Project: \$ 30,000 **Date of Cost Estimate:** 6/18/2020

Scope of Estimate:

Estimate is based on prior purchase prices, subject to changes by Fleet Services.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Hale Center North Restroom Replacement

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|------------------|
| Project Type: | Rehabilitation | Project Number: | |
| Department: | Parks & Recreation | Project Manager: | Elaine Swinehart |
| Service Life: | 30 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Remove tile floor, sink/vanity, 3 toilets and partitions and popcorn ceiling in women's north restroom. Replace with 2 new commercial toilets, solid surface partitions for 2 toilets areas and grab bars in both toilet area Close off one pipe/toilet area. Retile floor, texture walls and paint. Add new solid surface vanity with 2 sinks & automatic shut off faucets. Motion sensed lighting. Remove tile floor, sink/vanity, 2 toilets, 2 urinals and partitions and popcorn ceiling in men's north restroom. Replace with 2 new commercial toilets, 2 waterless urinals, solid surface partitions for 2 toilets and partition for urinals and grab bars in both toilet areas. Retile floor, texture walls and paint. Add new solid surface vanity with 2 sinks and automatic shut off faucets. Motion-sensored lighting.

Project Justification

Both bathrooms are unsightly with rust and vanities that are coming apart and warping. Hale Center is a highly rented facility and these restrooms are unacceptable. Working on Quote from All Around Remodeling--Michael Wehrli--727-226-2786

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 80,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 80,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| General Fund | \$ 80,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 80,000 |
| Total | \$ 80,000 | \$ - | \$ 80,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 80,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Estimate is based on similar project at the Dunedin Library for \$90,000. This project is much smaller in size, but has added cost of replacement toilets and sinks.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Lightning Detection System Replacement

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------|
| Project Type: | Equipment | Project Number: | |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets |
| Service Life: | 10 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project provides for the replacement of the Lightning Detection System for the outdoor athletic complexes.

Project Justification

This safety item was installed in 2013 to inform the public when hazardous weather is in the areas and alerts them to take shelter.

If there has been a change from prior year please explain:

Cost adjusted relative to current rates. Proposed project to be completed in FY 2023.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|-----------|------|------|------|-----------|
| Project Costs | \$ - | \$ - | \$ 35,000 | \$ - | \$ - | \$ - | \$ 35,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|------------------|-------------|-------------|-------------|------------------|
| General Fund | \$ - | \$ - | \$ 35,000 | \$ - | \$ - | \$ - | \$ 35,000 |
| Total | \$ - | \$ - | \$ 35,000 | \$ - | \$ - | \$ - | \$ 35,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 35,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Park Pavilion Replacement

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------|
| Project Type: | Infrastructure | Project Number: | 461901 |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Gazebo (1), Eagle Scout Park (1 shelter), Scotsdale Park (1 shelter), and Highlander Park (2 shelters).

Project Justification

These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

If there has been a change from prior year please explain:

Prices updated based on current rates.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|-----------|-----------|-----------|-----------|------------|
| Project Costs | \$ - | \$ - | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 300,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|------------------|------------------|------------------|------------------|-------------------|
| General Fund | \$ - | \$ - | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 300,000 |
| Total | \$ - | \$ - | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 300,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Patricia Corridor Enhancements

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 181905 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | 2020 | | |

Project Description

Planned improvements to the Patricia Avenue Corridor consisting of an entryway feature at SR 580 and Patricia Avenue along with artistic features and possible landscaping. Includes carryforward funds from 2019 \$26,000 and \$50,000 from FY 2020.

Project Justification

Planned enhancement to continue the revitalization of the Patricia Avenue corridor. Improvements will add vibrancy to Patricia Avenue and encourage private investment resulting in increased tax base and job creation.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|-----------|-----------|-----------|------|------|------------|
| Project Costs | \$ 170,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ 320,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|------------------|------------------|------------------|-------------|-------------|-------------------|
| General Fund | \$ 84,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ 234,000 |
| Prior Year Carryforward | 76,000 | - | - | - | - | - | 76,000 |
| Total | \$ 160,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ 310,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 310,000 **Date of Cost Estimate:** 2/20/2020

Scope of Estimate:

Estimates being developed, but comparable entry way feature \$100,000, Façade grants \$50,000 and \$20,000 for Art.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Pickleball Courts

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets |
| Service Life: | 30 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

This project would construct 6 dedicated outdoor pickleball courts along with seating and lights for night play at Eagle Scout Park.

Project Justification

Pickleball is one of the fastest growing sports in the United States. Originally very popular with the senior population, its appeal has grown to all ages. Although we are able to offer indoor play at our community centers, the demand far exceeds what we are able to offer. Having outdoor courts will allow drop-in usage every day of the year along with opportunities for instruction and/or leagues.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ - | \$ 400,000 | \$ - | \$ - | \$ 400,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------------|-------------|-------------|-------------------|
| General Fund | \$ - | \$ - | \$ - | \$ 400,000 | \$ - | \$ - | \$ 400,000 |
| Total | \$ - | \$ - | \$ - | \$ 400,000 | \$ - | \$ - | \$ 400,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 400,000 **Date of Cost Estimate:** 2/18/2020

Scope of Estimate:

Cost estimates were based on several municipal projects of similar size and scope within the last 3 years.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: SCBA Air Packs Replacements

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-----------|-------------------------|------------------|
| Project Type: | Equipment | Project Number: | |
| Department: | Fire | Project Manager: | Chief Jeff Parks |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The Fire Department's Self Contained Breathing Apparatus (SCBA) packs were purchased in 2008 at a cost of \$182,279. This included 31 packs and 3 regulators for the ladder truck bucket. An additional 2 packs were purchased in 2010 at a cost of \$4,093 per pack. SCBA bottles have a fixed 15-year lifespan and will need replacement in 2023.

Project Justification

Historically, air packs begin to see increased maintenance costs in the 9-11 year range. The manufacturer generally makes parts available for their products for 5-8 years after a new design (standard) is released. Therefore, our packs will be serviceable until 2022 at the latest. The vendors recommendation is to not get more than two standards behind the current one. Standards are usually released every 5 years. This fits with replacing our packs and bottles in 2020 at the earliest and no later than 2023. No operating impact is anticipated.

If there has been a change from prior year please explain:

The current need is as follows: G1 Air Packs (34), Threaded Cylinders 45 min (60), G1 RIT System (4), RIT Cylinders (4), Masks (60), Chest Strap (34), Adjustable Lumbar Pad (34), Quick-Fill Hose and Pouch (34), Lithium Ion Battery (17), 6 Bay Battery Charger (4), Thermal Imager (34). It is anticipated that the City will apply for a FEMA FIRE Act grant to assist with approximately 90% of the cost.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 370,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 370,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 370,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 370,000 |
| Total | \$ 370,000 | \$ - | \$ 370,000 |

| Annual Operations & Maintenance Costs (if any) | | | | | | | |
|--|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 370,000 **Date of Cost Estimate:** _____

Scope of Estimate:

Estimate is based on a cost estimate by our current supplier of SCBA equipment. A committee will be formed to evaluate other companies that offer similar products.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Sindoon / Rotary Stage

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|----------------|
| Project Type: | Infrastructure | Project Number: | To be assigned |
| Department: | Parks & Recreation | Project Manager: | Vince Gizzi |
| Service Life: | 25 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

This project would combine the current initiatives and funding for both the Rotary Pavilion replacement and the Sindoon Stage renovations at the Dunedin Community Center.

Project Justification

The former Rotary Pavilion had exceeded its useful life and had to be demolished. In addition, the awning on the Sindoon Stage facing the great lawn was also beyond repair and needed to be removed. Currently, two shade sails have been added to the Sindoon Stage to provide some shade cover. This project would combine the funding for the Sindoon Stage and Rotary Pavilion projects (both \$50,000). In addition, the Rotary Clubs of Dunedin have raised \$15,000 and are looking to obtain a grant for an additional \$15,000 (total \$30,000 contribution). Staff would ask the Rotary groups to direct their contribution to the Sindoon Stage project in exchange for naming rights.

If there has been a change from prior year please explain:

\$50,000 Rotary Pavilion and \$50,000 Sindoon Stage would be returned to fund balance and reappropriated in FY21 budget. Potential revenue from Rotary of \$30,000. If not received, available funding would be reduced accordingly. In addition, \$25,000 from FY 21 Athletic Fields Renovations has been reappropriated to this project.

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 130,000 | | | \$ - | \$ - | | \$ 130,000 |
| Penny Fund | 25,000 | - | - | - | - | - | 25,000 |
| Total | \$ 155,000 | \$ - | \$ 155,000 |

Annual Operations & Maintenance Costs (if any)

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 155,000 **Date of Cost Estimate:** _____

Scope of Estimate:

Scope of project is still being determined and costs may vary

RETURN TO FINANCE DEPARTMENT VIA EMAIL BY WEDNESDAY, FEBRUARY 19, 2020

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: SR 580 Mast Arm Repainting

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | |
| Department: | PW-Streets | Project Manager: | Keith Fogarty |
| Service Life: | 10 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles black between Pinehurst Road and Belcher Road. It is anticipated that these will be repainted in FY 2023. This project is estimated to cost approximately \$110,000 in 2023.

Project Justification

If there has been a change from prior year please explain:

Costs were increased based on updated estimate.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------------|------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |
| Total | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 110,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Study and Enhance Street Lighting

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|-----|
| Project Type: | Improvement | Project Number: | TBD |
| Department: | PW-Streets | Project Manager: | TBD |
| Service Life: | TBD | Project Status: | New |
| Year Project Began: | N/A | | |

Project Description

Duke Energy has already agreed to enhance street lighting along Alt. 19 / Edgewater Drive (LED lighting) during FY20. In addition, specific lighting will be installed in FY20 for the proposed crosswalks at Florida Ave, Orangewood Dr, and Wilson St (Bayshore Blvd). Staff will continue to work with Duke to assess street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints. Some complaints are related to crime activity, while others are associated with pedestrian and vehicular safety. This would be a Citywide plan implemented over many years, depending upon funding availability.

Project Justification

Provide for improved safety and nighttime visibility by assessing street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints related to crime activity and pedestrian / vehicular mobility. This would be a Citywide plan to be implemented over many years, depending upon cost.

If there has been a change from prior year please explain:

This is a new initiative identified during the January 23, 2020 City Commission Strategic Planning Session.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------|-------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total | \$ - |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: Unknown at this time. **Date of Cost Estimate:** N/A

Scope of Estimate:

Unknown at this time.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Weybridge Woods Bridge Removal

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-----------------------|-------------------------|----------------------------|
| Project Type: | <u>Infrastructure</u> | Project Number: | <u>To be assigned</u> |
| Department: | <u></u> | Project Manager: | <u>Jorge Quintas, P.E.</u> |
| Service Life: | <u>N/A</u> | Project Status: | <u>Existing</u> |
| Year Project Began: | <u></u> | | |

Project Description

Weybridge Woods Bridge is a wooden pedestrian bridge located across Curlew Creek, between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons.

Project Justification

City staff performed limited repairs to the decking and handrails, and have restricted access to only pedestrians. It appears these interim repairs have been successful for the time being, as staff has not received any recent complaints. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

If there has been a change from prior year please explain:

Funding request has been pushed out until FY26, as the interim repairs previously made by staff appear to be sufficient at this time.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|-----------|-----------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,000 | \$ 10,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------|------------------|------------------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,000 | \$ 10,000 |
| Total | \$ - | \$ 10,000 | \$ 10,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: Fire Training Facility & Emergency Operations Center (EOC)

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 221801 |
| Department: | Fire | Project Manager: | Chief Jeff Parks |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one story structure will be 5,620 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract. The project is expected to be completed on 12/09/2020.

Project Justification

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design. The total projected cost is \$4.3M.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of \$195,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at \$17,000 annually.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|------|------|------|------|------|--------------|
| Project Costs | \$ 4,025,367 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,025,367 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| PY Carryforward- Penny | \$ 3,632,367 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,632,367 |
| PY Carryforward- General | 193,000 | - | - | - | - | - | 193,000 |
| PY Carryforward- Impact | 200,000 | - | - | - | - | - | 200,000 |
| Total | \$ 4,025,367 | \$ - | \$ 4,025,367 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-----------|-----------|-----------|-----------|-----------|------|-----------|
| General Fund | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ - | \$ 85,000 |

Cost Assumptions

Total Estimated Cost of Project: \$4.3M **Date of Cost Estimate:** _____

Scope of Estimate:

Based on costs from the architect, contractor, artwork estimate, fiber optic cable estimates for design and installation.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: Pedestrian Safety Improvements - Alt 19

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|-------------|
| Project Type: | Equipment | Project Number: | 631803 |
| Department: | PW-Engineering | Project Manager: | Jeremy Shaw |
| Service Life: | 10 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Installation of pedestrian crosswalks with flashing beacons at various locations along Alt 19. There is a planned upgrade to the existing crossing at the intersection of Edgewater Drive and Main Street in FY21, other crossing are anticipated. The City will work with FDOT to provide Flashing beacons. Installation requires FDOT approval via a MOA and permit. The City is responsible for all construction costs.

Project Justification

The City has established a citizen advisory committee for recommendations on improvements to public access to Parks and general public safety access within the City. The committee and private business have made requests for more pedestrian crossings of Alt 19 within the City boundaries. This project provides the funding for planned crossings.

If there has been a change from prior year please explain:

Previously crossings along Alt 19 were budgeted individually by specific location. The location may change during final design. The decision is to have a more generic CIP that provides for funding of crossings along Alt 19 as they are identified. Therefore the CIP Project Name is changed to reflect "Alt 19". FY 20 funding that remains in the budget for the Alt 19 at Main Street is being moved to this CIP and any remaining funds will be carried forward into FY21.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 140,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 140,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Impact Fee Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Prior Year Carryforward | 140,000 | - | - | - | - | - | 140,000 |
| Total | \$ 140,000 | \$ - | \$ 140,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Impact Fee Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 140,000 **Date of Cost Estimate:** 3/27/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PUBLIC ART FUND

Project Name: Jay Walk

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | |
|-----------------------------------|--|
| Project Type: Improvement | Project Number: _____ |
| Department: PW-Engineering | Project Manager: Traffic Engineer |
| Service Life: 5-8 years | Project Status: New |
| Year Project Began: 2021 | |

Project Description

Construction of an offline, decorative crosswalk in the vicinity of TD Ballpark. Work to be coordinated between the Department of Public Works & Utilities and the Arts and Culture Committee. Work to be performed in accordance with the City of Dunedin Artistic Crosswalk Guidelines and applicable State standards such as the manual of Uniform Traffic Control Devices Interpretations and those of the Federal Highway Administration if accomplished in public right-of-way. Possible locations include the walkway from the intersection of Beltrees/Douglas to the stadium entrance and the accessible route from the Uber/Lyft drop-off to the stadium parking lot. Work to be coordinated with the Toronto Blue Jays including any branded team images.

Project Justification

Commissioner request for consideration from Strategic Planning Session of Jan. 23, 2020. (Deferred to FY 2022).

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL | |
|------------------|------|--------|------|------|------|------|-------|--------|
| Project Costs | \$ | 15,000 | \$ | - | \$ | - | \$ | 15,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL | |
|-----------------|------|------|------|--------|------|------|-------|--------|
| Public Art Fund | \$ | - | \$ | 15,000 | \$ | - | \$ | 15,000 |
| Total | \$ | - | \$ | 15,000 | \$ | - | \$ | 15,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL | |
|--|------|------|------|------|------|------|-------|---|
| Public Art Fund | \$ | - | \$ | - | \$ | - | \$ | - |

Cost Assumptions

Total Estimated Cost of Project: \$ 15,000 **Date of Cost Estimate:** 2/11/2020

Scope of Estimate:

Since no location has been determined, the length and width of the proposed Jay Walk is unknown. Cost estimate assumes no curbs, ramps or placement of new concrete or asphalt. Scope is predicated on the use of an existing sidewalk or pavement outside the public right-of-way. Fund is to defray artist design services, field application of the approved surface treatment and any advanced prep work.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

BUILDING FUND

Project Name: ERP Onsite Training for Phases 1-4

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|--------------|
| Project Type: | Improvement | Project Number: | |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 20 years | Project Status: | New |
| Year Project Began: | FY 2018 | | |

Project Description

Purchase additional employee training on using the Tyler ERP solution for Phases 1 through 4. This training will be provided onsite by Tyler Technology training consultants.

Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code enforcement, building inspections, inventory and citizen self-service solution. Ongoing training and developing of our employees is critical to the future success of utilizing the ERP to provide service to the public. For employees to be efficient, productive and adaptable, new skills are required, such as: critical thinking and problem solving; communication; collaboration; creativity and innovation. Our employees are our biggest asset since they get the required work done so the City can meet its Epic Goals and business objectives. Effective training can provide our employees with essential next-generation skills while bringing with it a host of business benefits, such as: support succession planning; increase employee value; enhance operational efficiencies; and to exceed industry standards. It will be in the City's best interest to provide additional employee training on the usage of the ERP system to insure it is being managed and utilized as a convenience to our citizens and the general public.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|-----------|------|------|------|------|-----------|
| Project Costs | \$ - | \$ 27,500 | \$ - | \$ - | \$ - | \$ - | \$ 27,500 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------|------------------|-------------|-------------|-------------|-------------|------------------|
| IT Services Fund | \$ - | \$ 17,050 | \$ - | \$ - | \$ - | \$ - | \$ 17,050 |
| Building Fund | - | 10,450 | - | - | - | - | 10,450 |
| Total | \$ - | \$ 27,500 | \$ - | \$ - | \$ - | \$ - | \$ 27,500 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------|-------|
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 27,500 **Date of Cost Estimate:** _____

Scope of Estimate:



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: ALT 19 Downtown Street Print Enhancement

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|-------------|
| Project Type: | Improvement | Project Number: | |
| Department: | Economic & Housing Dev. | Project Manager: | Engineering |
| Service Life: | 10 years | Project Status: | New |
| Year Project Began: | 2021 | | |

Project Description

Refurbish decorative street print features and crosswalks on Alt 19 from Main Street and Alt 19 to Skinner Blvd and Alt 19 in conjunction with FDOT paving.

Project Justification

Street print features add to the ambience of Downtown as well as providing a visual element to pedestrians and vehicles.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 70,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 70,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-----------|------|------|------|------|------|-----------|
| CRA Fund | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 35,000 |
| CGT Fund | 35,000 | - | - | - | - | - | 35,000 |
| Total | \$ 70,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 70,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 70,000 **Date of Cost Estimate:** _____

Scope of Estimate:

Not quantified at this time.



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: City's Sidewalk Inspection & Maintenance Program

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 630003 |
| Department: | PW-Streets | Project Manager: | Keith Fogarty |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

To secure funding and enhance the existing sidewalk inspection and maintenance program.

Project Justification

The City of Dunedin is covered by approximately 35 miles of sidewalks. Dunedin sidewalks provide a safe walking area for pedestrians and provide access throughout the City to schools, businesses, government offices and recreation areas. If maintenance to sidewalks is neglected, sidewalks would degrade and become severely damaged over time by the effects of weather, tree root expansion, and use, resulting in uneven or broken concrete that would inhibit pedestrian access or cause injuries. Therefore, a sidewalk inspection and repair program is essential to minimize the risks of trips and falls of pedestrians, ensure Americans with Disabilities Act (ADA) compliance, and promote walkability. Historically, the City's Sidewalk Maintenance Program has been funded by the County Gas Tax. In recent years, it has been challenging for City staff to maintain a proactive and consistent program of inspection and maintenance of the City's sidewalks due to staffing, as well as the time intensive methods used to replace or "grind down" sidewalks in need of repair or replacement.

If there has been a change from prior year please explain:

To enhance the City's current program, Staff is researching additional funding sources through grants, as well as exploring more effective and cost efficient methods of inspecting and maintaining the City's sidewalks. Staff is also researching best practices used by neighboring cities and the County to reduce the need for additional staffing and prioritize sidewalk inspections and repair through the use of an outside contractor that is willing to work within the City's budget.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| Contractual Services | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| Other Costs | 15,000 | - | - | - | - | - | 15,000 |
| Total | \$ 55,000 | \$ - | \$ 55,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| CGT Fund | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 55,000 |
| Total | \$ 55,000 | \$ - | \$ 55,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CGT Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 55,000 **Date of Cost Estimate:** _____

Scope of Estimate:



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: Pavement Management Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|-----------------|
| Project Type: | Replacement | Project Number: | 631801 |
| Department: | PW-Streets | Project Manager: | Bruce Wirth, PE |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick roads, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

If there has been a change from prior year please explain:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|--------------|------------|------------|------------|------|--------------|
| Project Costs | \$ 1,000,000 | \$ 1,000,000 | \$ 980,000 | \$ 980,000 | \$ 980,000 | \$ - | \$ 4,940,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------|---------------------|
| CGT Fund | \$ 310,000 | \$ 310,000 | \$ 290,000 | \$ 270,000 | \$ 250,000 | \$ - | \$ 1,430,000 |
| Penny Fund | 690,000 | 690,000 | 690,000 | 710,000 | 730,000 | - | 3,510,000 |
| Total | \$ 1,000,000 | \$ 1,000,000 | \$ 980,000 | \$ 980,000 | \$ 980,000 | \$ - | \$ 4,940,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CGT Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 1,000,000 **Date of Cost Estimate:** 2/14/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Athletic Field Renovation

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|------------|
| Project Type: | Rehabilitation | Project Number: | 469502 |
| Department: | Parks & Recreation | Project Manager: | Pete Wells |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | 2020 | | |

Project Description

The current athletic field inventory includes 13 athletic fields including 7 ball fields and 4 regulation soccer fields, and two multi-purpose fields. Renovation includes stripping the field, rototilling, laser grading, soil treatments, refurbishment of clay infields, and complete sod replacement.

Project Justification

Athletic fields must maintain even playing surfaces for safety reasons. Throughout time and usage athletic fields will require complete refurbishments to fix any uneven surfaces, drainage issues, soil compaction, etc. This schedule is on an approximately 15 year cycle. FY21 would involve renovations to Field 2 at the Jerry Lake Soccer Complex.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------------|------------|------|------|------|------------|
| Project Costs | \$ 75,000 | \$ 100,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 275,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|-------------------|-------------------|-------------|-------------|-------------|-------------------|
| Penny Fund | \$ 75,000 | \$ 100,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 275,000 |
| Total | \$ 75,000 | \$ 100,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ 275,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Citywide Parking Lot Resurfacing

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---|
| Project Type: | Repair & Maintenance | Project Number: | 641904 |
| Department: | PW-Engineering | Project Manager: | Jeremy Shaw / Phyllis Gorshe / Lanie Sheets |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification

If there has been a change from prior year please explain:

Costs updated for current prices.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------------|------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Penny Fund | \$ - | \$ - | \$ 66,000 | \$ - | \$ - | \$ - | \$ 66,000 |
| Marina Fund | - | - | 44,000 | - | - | - | 44,000 |
| Total | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 110,000 **Date of Cost Estimate:** 2/14/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Community Center Parking Lot

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|----------------------------|
| Project Type: | Rehabilitation | Project Number: | 421801 |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets / Jeremy Shaw |
| Service Life: | TBD | Project Status: | Existing |
| Year Project Began: | 2018 | | |

Project Description

In FY 2018 and FY 2019, funds were budgeted to replace the section of loose fill gravel in the Dunedin Community Center parking lot with pervious concrete. There is also a need for increased capacity. This project would provide funds in FY 2020 for the design of the replacement of the gravel and also to increase parking capacity. Funds will then be budgeted in FY 2022 for construction.

Project Justification

There is a current issue with the loose gravel causing uneven surfaces for walking and the need for regular maintenance to avoid safety issues. In addition, there has been an increasing problem with not enough parking. The programming capacity of the building is greater than can be accommodated with the current parking lot. In the meantime, overflow parking has been permanently established in the grass lot west of the Fine Arts Center. To ensure best use of funds, it was decided to delay the gravel replacement and to have a complete design to resolve both issues.

If there has been a change from prior year please explain:

FY 2020 Design
 FY 2022 Construction (scope and cost to be updated after design completion)

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------------|------|------|------|------|------------|
| Project Costs | \$ - | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| Penny Fund | \$ - | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |
| Total | \$ - | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ 300,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 300,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Design work has just started to cost estimates are unknown.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Downtown Parking Structure

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 112001 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Project to entail construction of a proposed future downtown parking structure. Project dependent on timing of City Hall design approval and construction schedule.

Project Justification

Provide additional Downtown parking.

If there has been a change from prior year please explain:

Downtown Parking Structure estimated total project costs = \$6.9M with estimated \$4.4M in financing, and \$2.5M from CRA.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|--------------|------|--------------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ 7,000,000 | \$ - | \$ 7,000,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|---------------------|-------------|---------------------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 | \$ - | \$ 2,500,000 |
| Penny Fund | - | - | - | - | 4,500,000 | - | 4,500,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 7,000,000 | \$ - | \$ 7,000,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 7,000,000 **Date of Cost Estimate:** 11/1/2019

Scope of Estimate:

Estimate obtained from Harvard Jolly.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Fire Training Facility & Emergency Operations Center (EOC)

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 221801 |
| Department: | Fire | Project Manager: | Chief Jeff Parks |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one story structure will be 5,620 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract. The project is expected to be completed on 12/09/2020.

Project Justification

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design. The total projected cost is \$4.3M.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of \$195,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at \$17,000 annually.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|------|------|------|------|------|--------------|
| Project Costs | \$ 4,025,367 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,025,367 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| PY Carryforward- Penny | \$ 3,632,367 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,632,367 |
| PY Carryforward- General | 193,000 | - | - | - | - | - | 193,000 |
| PY Carryforward- Impact | 200,000 | - | - | - | - | - | 200,000 |
| Total | \$ 4,025,367 | \$ - | \$ 4,025,367 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-----------|-----------|-----------|-----------|-----------|------|-----------|
| General Fund | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ - | \$ 85,000 |

Cost Assumptions

Total Estimated Cost of Project: \$4.3M **Date of Cost Estimate:** _____

Scope of Estimate:

Based on costs from the architect, contractor, artwork estimate, fiber optic cable estimates for design and installation.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: New City Hall

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | |
|--|--|
| Project Type: <u> Infrastructure </u> | Project Number: <u> 111801 </u> |
| Department: <u> City Manager </u> | Project Manager: <u> Jorge Quintas </u> |
| Service Life: <u> 75-100 years </u> | Project Status: <u> Existing </u> |
| Year Project Began: <u> 2019 </u> | |

Project Description

Design and construction of a new 39,000 sq. ft. consolidated City Hall with surface parking lot and stormwater requirements being met on the adjacent 500 Wood Street lot. The new City Hall consolidates the existing City Hall (542 Main St.) and former Technical Services (737 Loudon Ave.), and the Municipal Services Buildings (750 Milwaukee Ave.) operations into one centralized facility.

Project Justification

City Hall, MSB & TSB have reached the end of their useful life and code-compliant renovations are cost prohibitive. MSB & TSB have been demolished at a cost of approximately \$130,000 and converted into a surface parking lot pending construction of the new City Hall. A decision on the disposition of the current City Hall has not been made. It is expected that consolidation of government operations will bring operational efficiencies and cost-effectiveness in the delivery of service to the community.

If there has been a change from prior year please explain:

Phase 1 design services for site selection and space programming have been completed. Demolition of MSB/TSB is done and additional parking has been created. New scope has been added to the project to underground overhead utilities on Virginia Street and Loudon Avenue with Duke Energy and the private telecommunications suppliers. That is estimated to cost \$600,000. The building size has increased from 37,500 sq. ft. to approximately 39,000 sq. ft. to accommodate programming needs and a through lobby from Loudon to Milwaukee. The cost of City Hall construction includes \$500,000 for cast stone & window glazing upgrades per the selected Wave 2.0 design.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|---------------|--------------|------|------|------|------|---------------|
| Project Costs | \$ 11,645,000 | \$ 8,528,000 | \$ - | \$ - | \$ - | \$ - | \$ 20,173,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|----------------------|---------------------|-------------|-------------|-------------|-------------|----------------------|
| Penny Fund | \$ 11,645,000 | \$ 8,528,000 | \$ - | \$ - | \$ - | \$ - | \$ 20,173,000 |
| Total | \$ 11,645,000 | \$ 8,528,000 | \$ - | \$ - | \$ - | \$ - | \$ 20,173,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------------|------------|------------|------------|------------|------------|
| Penny Fund | \$ - | \$ 126,360 | \$ 210,600 | \$ 210,600 | \$ 210,600 | \$ 210,600 | \$ 968,760 |

Cost Assumptions

Total Estimated Cost of Project: \$ 21,673,000 **Date of Cost Estimate:** 4/20/2020 SD Package

Scope of Estimate:

- \$16.100 million City Hall Construction (excluding surface lot and relocation expenses)
- \$ 0.774 million Solar Power on City Hall Roof (reduced from \$2.5 million due to relocation of arrays from garage to roof of City Hall)
- \$ 1.900 million Fees & Soft Costs (most to occur in FY 20 see deduct below)
- \$ 1.200 million Furniture, Fixtures and Equipment
- \$ 0.510 million Construction Contingency
- \$ 0.600 million Undergrounding of Utilities (Duke Energy Estimate on new scope)
- \$ 0.501 million Audio/Visual Equipment
- \$ 0.088 million Public Art Ordinance Fee
- \$ 1.000 million Surface Parking Lot
- \$22.673 million Total Project as Described Above
- (\$ 1.5 million Deduct for FY 2020 Design Expenditures)
- \$21.173 million Total for FY 21 and FY 22 (approximately 55% of construction in FY 21 & 45% in FY 22)
- (\$1.0 million- Deduct sale of Gateway Property)
- \$20,173 million net cost

*****Construction estimated to occur from February, 2021 to April, 2022

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Parks Maintenance Facility

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------------------|
| Project Type: | Infrastructure | Project Number: | 461907 |
| Department: | Parks & Recreation | Project Manager: | Vince Gizzi / Pete Wells |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project will replace the existing Parks operations facility located at 1241 San Christopher Drive. The existing facility is approximately 18,700 sq. ft. and the site also houses several sheds for storage. The facility was originally constructed in 1976, was remodeled in 1993 and expanded in 1998. The new facility will be a renovation of the existing building at the Englebert Complex.

Project Justification

The facility is not in compliance with current Florida Building Codes and does not meet current wind load requirements due to the age of the structure. Operating impacts cannot be calculated until final design is complete. The new facility will renovate the Englebert Complex currently used by the Toronto Blue Jays upon completion of their new facilities.

If there has been a change from prior year please explain:

This project is currently budgeted in FY 2021. Construction is not expected to begin until FY22 and funds will need to be carried forward.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|------|------|------|------|------|--------------|
| Project Costs | \$ 1,324,600 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,324,600 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Penny Fund | \$ 1,324,600 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,324,600 |
| Total | \$ 1,324,600 | \$ - | \$ 1,324,600 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 1,324,600 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Staff is currently obtaining three formal cost estimates.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Pavement Management Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|-----------------|
| Project Type: | Replacement | Project Number: | 631801 |
| Department: | PW-Streets | Project Manager: | Bruce Wirth, PE |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick roads, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

If there has been a change from prior year please explain:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|--------------|------------|------------|------------|------|--------------|
| Project Costs | \$ 1,000,000 | \$ 1,000,000 | \$ 980,000 | \$ 980,000 | \$ 980,000 | \$ - | \$ 4,940,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------|---------------------|
| CGT Fund | \$ 310,000 | \$ 310,000 | \$ 290,000 | \$ 270,000 | \$ 250,000 | \$ - | \$ 1,430,000 |
| Penny Fund | 690,000 | 690,000 | 690,000 | 710,000 | 730,000 | - | 3,510,000 |
| Total | \$ 1,000,000 | \$ 1,000,000 | \$ 980,000 | \$ 980,000 | \$ 980,000 | \$ - | \$ 4,940,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CGT Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 1,000,000 **Date of Cost Estimate:** 2/14/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Playground Equipment Replacement

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------|
| Project Type: | Replacement | Project Number: | 469301 |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years; this requires replacement of one or two playgrounds annually. FY 2021 would install replacement equipment at Edgewater Park Swing and 2-5 unit.

Project Justification

Most of the current equipment at Amberlea Park has already needed to be removed as it was beyond repair. The swing sets at Edgewater are the same age as Amberlea which needed removal and will also need to be removed soon. The 2-5 unit at Edgewater also needs replacement.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------------|------------|------|------|------------|
| Project Costs | \$ 150,000 | \$ - | \$ 120,000 | \$ 125,000 | \$ - | \$ - | \$ 395,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------------|-------------------|-------------|-------------|-------------------|
| Penny Fund | \$ 150,000 | \$ - | \$ 120,000 | \$ 125,000 | \$ - | \$ - | \$ 395,000 |
| Total | \$ 150,000 | \$ - | \$ 120,000 | \$ 125,000 | \$ - | \$ - | \$ 395,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Pram Shed Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets |
| Service Life: | 40 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

This project would construct a replacement storage facility for the pram shed located on the west wall of the Marina. This building currently provides storage of sailboats and other equipment for all of our sailing programs (Windlasses, Dunedin Youth Sailing, lessons and summer camps). It is also the only maintenance storage for the Marina operations. The new structure would be the same size building (30' x 40') with break away walls to meet the building codes.

Project Justification

According to the Pinellas County Property Appraiser website, the current structure was built in 1940 and has outlived its useful life. The current structure has extensive damage including deteriorating floors, walls, and roofing. The repairs needed would exceed 50% of the value of the structure and therefore the entire building needs to be brought into current codes. Therefore a new structure is necessary to meet current build requirements including break-away walls for the velocity zone.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 350,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Penny Fund | \$ 350,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 350,000 |
| Total | \$ 350,000 | \$ - | \$ 350,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 350,000 **Date of Cost Estimate:** 2/18/2020

Scope of Estimate:

Cost estimate is based on a similar project recently completed at the residential complex to the south including design, construction and contingency costs.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Sindoon / Rotary Stage

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|----------------|
| Project Type: | Infrastructure | Project Number: | To be assigned |
| Department: | Parks & Recreation | Project Manager: | Vince Gizzi |
| Service Life: | 25 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

This project would combine the current initiatives and funding for both the Rotary Pavilion replacement and the Sindoon Stage renovations at the Dunedin Community Center.

Project Justification

The former Rotary Pavilion had exceeded its useful life and had to be demolished. In addition, the awning on the Sindoon Stage facing the great lawn was also beyond repair and needed to be removed. Currently, two shade sails have been added to the Sindoon Stage to provide some shade cover. This project would combine the funding for the Sindoon Stage and Rotary Pavilion projects (both \$50,000). In addition, the Rotary Clubs of Dunedin have raised \$15,000 and are looking to obtain a grant for an additional \$15,000 (total \$30,000 contribution). Staff would ask the Rotary groups to direct their contribution to the Sindoon Stage project in exchange for naming rights.

If there has been a change from prior year please explain:

\$50,000 Rotary Pavilion and \$50,000 Sindoon Stage would be returned to fund balance and reappropriated in FY21 budget. Potential revenue from Rotary of \$30,000. If not received, available funding would be reduced accordingly. In addition, \$25,000 from FY 21 Athletic Fields Renovations has been reappropriated to this project.

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 130,000 | | | \$ - | \$ - | | \$ 130,000 |
| Penny Fund | 25,000 | - | - | - | - | - | 25,000 |
| Total | \$ 155,000 | \$ - | \$ 155,000 |

Annual Operations & Maintenance Costs (if any)

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 155,000 **Date of Cost Estimate:** _____

Scope of Estimate:

Scope of project is still being determined and costs may vary

RETURN TO FINANCE DEPARTMENT VIA EMAIL BY WEDNESDAY, FEBRUARY 19, 2020

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Skinner Boulevard Improvements

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 171801 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

Skinner Blvd Complete Streets Project - RFQ to go out for design in FY2020. In FY2023 this will go out to bid for Complete Streets. The City has anticipates receiving a \$1,000,000 grant in FY24 to help cover the costs of this project.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Design and construction costs have been estimated for FY 2020.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|--------------|------|------|--------------|
| Project Costs | \$ 300,000 | \$ - | \$ - | \$ 5,600,000 | \$ - | \$ - | \$ 5,900,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|---------------------|-------------|-------------|---------------------|
| CRA Fund | \$ 200,000 | \$ - | \$ - | \$ 4,600,000 | \$ - | \$ - | \$ 4,800,000 |
| Penny Fund | - | - | - | 1,000,000 | - | - | 1,000,000 |
| Prior Year Carryforward | 100,000 | - | - | - | - | - | 100,000 |
| Total | \$ 300,000 | \$ - | \$ - | \$ 5,600,000 | \$ - | \$ - | \$ 5,900,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 5,700,000 **Date of Cost Estimate:** 12/1/2019

Scope of Estimate:

Estimate provided by George F. Young.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: St. Catherine Soil Roadway Stabilization

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|-----------------|
| Project Type: | Repair & Maintenance | Project Number: | 632001 |
| Department: | Select Department | Project Manager: | Bruce Wirth, PE |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

A consultant was hired for further geotechnical testing and design in FY19. Options included total excavation, geoweb reinforcement or injection grouting. FY20 funds are for construction.

Project Justification

It has been discovered there are substantial amounts of clay and organics causing the observed depression in the roadway. A corrective action is required to rehabilitate the roadway and prevent future degradation.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Penny Fund | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |
| Total | \$ 200,000 | \$ - | \$ 200,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: ALT 19 Downtown Street Print Enhancement

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|-------------|
| Project Type: | Improvement | Project Number: | |
| Department: | Economic & Housing Dev. | Project Manager: | Engineering |
| Service Life: | 10 years | Project Status: | New |
| Year Project Began: | 2021 | | |

Project Description

Refurbish decorative street print features and crosswalks on Alt 19 from Main Street and Alt 19 to Skinner Blvd and Alt 19 in conjunction with FDOT paving.

Project Justification

Street print features add to the ambience of Downtown as well as providing a visual element to pedestrians and vehicles.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 70,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 70,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| CRA Fund | \$ 35,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 35,000 |
| CGT Fund | 35,000 | - | - | - | - | - | 35,000 |
| Total | \$ 70,000 | \$ - | \$ 70,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 70,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

Not quantified at this time.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown East End Plan (DEEP)

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 171905 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | N/A | Project Status: | Existing |
| Year Project Began: | 2018 | | |

Project Description

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, possible Mease Materials partnership.

Adaptive reuse planning for City Hall, Partnership options with Mease Materials (Bay Care), appraisals, survey, concepts sketches, concept planning for streetscape, along Highland, Loudon and Virginia.

Project Justification

Appraisal, site plans and other technical professional services to assist with implementation of the DEEP Plan.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|-----------|------|------|------|------|-----------|
| Project Costs | \$ 35,000 | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-----------|-----------|------|------|------|------|-----------|
| CRA Fund | \$ 35,000 | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 |
| Total | \$ 35,000 | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 60,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 60,000 **Date of Cost Estimate:** 2/10/2020

Scope of Estimate:

Determined by past history of utilizing consultants for various professional services.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Landscaping Project

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 172003 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | 2020 | | |

Project Description

CRA to explore flower pots in selected areas for adoption by Merchants as well as additional landscaping to add to the charm of Main Street. Carryforward and expanded new beautification areas. Enhancement of various Downtown landscaping areas to add charm and color to Main Street. Explore use of flowers pots in select target areas for adoption by merchants to promote vibrancy Downtown.

Project Justification

Enhance landscaping areas and use of pots and other features to add charm and appeal to the Downtown. CRA to provide funds, parks to manage installation and maintenance.

If there has been a change from prior year please explain:

Landscaping Plan to be prepared and reviewed in FY2020.

| <i>Expenditure Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |

| <i>Funding Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| CRA Fund | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| Total | \$ 40,000 | \$ - | \$ 40,000 |

Annual Operations & Maintenance Costs (if any)

| <i>Annual Operations & Maintenance Costs (if any)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 40,000 **Date of Cost Estimate:** 2/20/2020

Scope of Estimate:

Estimate formulated with input from Parks.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Median Removal

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 172005 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Removal of asphalt median on Douglas in conjunction with creating parallel parking at the Courtyard on Main Street development. Carryforward due to timing of Courtyard on Main development delays.

Project Justification

Enhanced traffic flow in conjunction with creating parallel parking with the Court Yard on Main Street development project.

If there has been a change from prior year please explain:

| <i>Expenditure Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 15,000 |

| <i>Funding Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| CRA Fund | \$ 5,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,000 |
| Prior Year Carryforward | 10,000 | - | - | - | - | - | 10,000 |
| Total | \$ 15,000 | \$ - | \$ 15,000 |

| <i>Annual Operations & Maintenance Costs (if any)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 15,000 **Date of Cost Estimate:** 2/10/2020

Scope of Estimate:

Estimate prepared from input with City Street Department.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Parking Structure

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 112001 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Project to entail construction of a proposed future downtown parking structure. Project dependent on timing of City Hall design approval and construction schedule.

Project Justification

Provide additional Downtown parking.

If there has been a change from prior year please explain:

Downtown Parking Structure estimated total project costs = \$6.9M with estimated \$4.4M in financing, and \$2.5M from CRA.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|--------------|------|--------------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ 7,000,000 | \$ - | \$ 7,000,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|---------------------|-------------|---------------------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ 2,500,000 | \$ - | \$ 2,500,000 |
| Penny Fund | - | - | - | - | 4,500,000 | - | 4,500,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 7,000,000 | \$ - | \$ 7,000,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

| | | | |
|---|--------------|-------------------------------|-----------|
| Total Estimated Cost of Project: | \$ 7,000,000 | Date of Cost Estimate: | 11/1/2019 |
|---|--------------|-------------------------------|-----------|

Scope of Estimate:

Estimate obtained from Harvard Jolly.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Pavers, Walkability & Enhancements

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 172001 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The initiative will improve walkability and overall aesthetics on the section of Main Street from Douglas Avenue to the Pinellas Trail. Carryforward any funds left from FY2020 due to delay in construction start.

Project Justification

Improved walkability consisting of wider sidewalks, with enhanced landscaping.

If there has been a change from prior year please explain:

Estimated costs for FY 2022 increases from FY 2019 CIP submission. There are projected costs for future years FY 2023 and FY 2025.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------------|------|------------|------|------------|
| Project Costs | \$ - | \$ - | \$ 350,000 | \$ - | \$ 300,000 | \$ - | \$ 650,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|
| CRA Fund | \$ - | \$ - | \$ 350,000 | \$ - | \$ 300,000 | \$ - | \$ 650,000 |
| Total | \$ - | \$ - | \$ 350,000 | \$ - | \$ 300,000 | \$ - | \$ 650,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 1,350,000 **Date of Cost Estimate:** 2/10/2020

Scope of Estimate:

Estimate determined from input of consultant and past history.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Wayfinding

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 181908 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 10 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

Additional Wayfinding signage on State Road 580 (waiting on DOT approval). As part of the overall Downtown Wayfinding Plan. \$16,500 should come out of parking funds in the General Fund.

Project Justification

Wayfinding system will direct motorists to Downtown parking lots as well as major points of interests.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 33,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 33,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| General Fund | \$ 16,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 16,500 |
| CRA Fund | 16,500 | - | - | - | - | - | 16,500 |
| Total | \$ 33,000 | \$ - | \$ 33,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 33,000 **Date of Cost Estimate:** 9/1/2019

Scope of Estimate:

Estimate obtained from Creative Signs Design Consultant.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Existing City Hall Adaptive Reuse

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Future re-positioning of the existing City Hall site. Actual use of property to be determined at a late date. Although at this time approved as a park.

Project Justification

Re-positioning of the former City Hall is an important element of the DEEP. The property was approved as park with the DEEP Plan.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------------|------------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ 200,000 | \$ 200,000 | \$ - | \$ - | \$ 400,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------------|-------------------|-------------|-------------|-------------------|
| CRA Fund | \$ - | \$ - | \$ 200,000 | \$ 200,000 | \$ - | \$ - | \$ 400,000 |
| Total | \$ - | \$ - | \$ 200,000 | \$ 200,000 | \$ - | \$ - | \$ 400,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 400,000 **Date of Cost Estimate:** 3/16/2020

Scope of Estimate:

Very preliminary estimate based on project budget for upcoming Pioneer Park enhancements.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: John R. Lawrence Pioneer Park Enhancements & Improvements

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 171803 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Carryforward FY 2019 and FY2020 \$140,000.

Project scope augmented due to artistic elements to be incorporated into final design, total cost estimated at \$500,000. Various enhancement of John R. Lawrence park has degraded as a result of the high intensity use of the are. The Park is not able to stand up to the increased for traffic resulting from event activity such as the downtown market.

Project Justification

Improve appearance on a heavily used park.

If there has been a change from prior year please explain:

Unused appropriations from the FY 2020 budget of \$140,000 will be carried-forward into the FY 2021 budget during the first quarter of the fiscal year.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| CRA Fund | \$ 360,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 360,000 |
| Prior Year Carryforward | 140,000 | - | - | - | - | - | 140,000 |
| Total | \$ 500,000 | \$ - | \$ 500,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 500,000 **Date of Cost Estimate:** 12/1/2019

Scope of Estimate:

Estimate from Cardno Consultant and art feature from Elizabeth Brincklow. Does not include and regional drainage improvements.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Mast Arm Bass and Main

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|-----|
| Project Type: | Infrastructure | Project Number: | |
| Department: | Economic & Housing Dev. | Project Manager: | |
| Service Life: | | Project Status: | New |
| Year Project Began: | 2021 | | |

Project Description

Replacement of dated overhead span wires at Main and Bass with a Mast Arm traffic signal. The new Mast Arm will be both resilient for storms as well as serve as an enhancement to the Downtown entry way.

Project Justification

Existing overhead traffic signal features dated span wires and is susceptible object to storms. In addition the existing signal system is archaic and is moving toward obsolete.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------------|------------|------------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ 300,000 | \$ 300,000 | \$ 600,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------------|-------------------|-------------------|
| CRA Fund | - | - | - | - | \$ 300,000 | \$ 300,000 | 600,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 300,000 | \$ 300,000 | \$ 600,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 600,000 **Date of Cost Estimate:** 2/16/2020

Scope of Estimate:

Preliminary estimate formulated from input with Director of Public Works. Consultant retained to analyze signal and provide analysis to DOT as part of DOT's review for a matching grant.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Skinner Boulevard Improvements

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Improvement | Project Number: | 171801 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | 2019 | | |

Project Description

Skinner Blvd Complete Streets Project - RFQ to go out for design in FY2020. In FY2023 this will go out to bid for Complete Streets. The City has anticipates receiving a \$1,000,000 grant in FY24 to help cover the costs of this project.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Design and construction costs have been estimated for FY 2020.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|--------------|------|------|--------------|
| Project Costs | \$ 300,000 | \$ - | \$ - | \$ 5,600,000 | \$ - | \$ - | \$ 5,900,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|---------------------|-------------|-------------|---------------------|
| CRA Fund | \$ 200,000 | \$ - | \$ - | \$ 4,600,000 | \$ - | \$ - | \$ 4,800,000 |
| Penny Fund | - | - | - | 1,000,000 | - | - | 1,000,000 |
| Prior Year Carryforward | 100,000 | - | - | - | - | - | 100,000 |
| Total | \$ 300,000 | \$ - | \$ - | \$ 5,600,000 | \$ - | \$ - | \$ 5,900,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 5,750,000 **Date of Cost Estimate:** 12/1/2019

Scope of Estimate:

Estimate provided by George F. Young.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Skinner Blvd, New York Avenue Entry Way

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Lane/Median modification to facilitate entryway feature.

Project Justification

Slow traffic, entryway demarcation, aesthetics.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------------|------|------------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | \$ 150,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------------|-------------|-------------------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | \$ 150,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 150,000 | \$ - | \$ 150,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 150,000 **Date of Cost Estimate:** 3/16/2020

Scope of Estimate:

Based on past entryway/median projects.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Underground Utilities on Douglas Avenue - South

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

| | | | |
|----------------------------|-------------------------|-------------------------|------------------|
| Project Type: | Infrastructure | Project Number: | 172007 |
| Department: | Economic & Housing Dev. | Project Manager: | Robert Ironsmith |
| Service Life: | | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Undergrounding of overhead wires on Douglas Avenue in conjunction with the development of the Courtyard on Main development project. Carryforward based on timing of Courtyard on Main project - shared partnership with developer of Courtyard. Developer with match funding (\$100,000).

Project Justification

Undergrounding overhead wires removes visual blight and improves overall ambience downtown. In addition, wires and lines also stands up to storms better resiliency.

If there has been a change from prior year please explain:

| <i>Expenditure Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 200,000 |

| <i>Funding Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| CRA Fund | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Prior Year Carryforward | 100,000 | - | - | - | - | - | 100,000 |
| Total | \$ 200,000 | \$ - | \$ 200,000 |

| <i>Annual Operations & Maintenance Costs (if any)</i> | | | | | | | |
|---|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| CRA Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 200,000 **Date of Cost Estimate:** 2/10/2020

Scope of Estimate:

Cost determined from an estimate obtained from Duke on a similar project.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Citywide Exterior Facilities Painting

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 641803 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Project listing updated 2/18/20 so FS # 62 painting coincides with opening of EOC.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------------|------------------|------------------|------------------|-------------|-------------|-------------|-------------------|
| Project Costs | | | | | | | |
| City Hall | \$ - | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ 20,000 |
| Sta. #62 / Fire Admin | 40,000 | 15,000 | - | - | - | - | 55,000 |
| Hale Center | - | - | 60,000 | - | - | - | 60,000 |
| Solid Waste | 7,000 | - | - | - | - | - | 7,000 |
| Fleet | 20,000 | - | - | - | - | - | 20,000 |
| Total | \$ 67,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 162,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------------|------------------|------------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 40,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 135,000 |
| Solid Waste Fund | 7,000 | - | - | - | - | - | 7,000 |
| Fleet Fund | 20,000 | - | - | - | - | - | 20,000 |
| Total | \$ 67,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 162,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Citywide HVAC Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 641801 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

If there has been a change from prior year please explain:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------------|-------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| Project Costs | | | | | | | |
| Dunedin Golf Club | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 65,000 |
| Historical Museum | 8,000 | - | - | - | - | - | 8,000 |
| Fine Arts Center | 25,000 | - | - | - | 25,000 | - | 50,000 |
| Fisher Concession | 9,000 | - | - | - | - | - | 9,000 |
| FS #60 Dayroom/Kitchen | 17,000 | - | - | - | - | - | 17,000 |
| Public Services | - | 40,000 | - | - | - | - | 40,000 |
| Hale Center | - | 20,000 | - | - | - | - | 20,000 |
| Solid Waste | - | - | 30,000 | - | - | - | 30,000 |
| Fire Admin | - | - | 35,000 | - | - | - | 35,000 |
| FS #62 Dayroom | - | - | - | 25,000 | - | - | 25,000 |
| Total | \$ 124,000 | \$ 60,000 | \$ 65,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 299,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| General Fund | \$ 124,000 | \$ 20,000 | \$ 35,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 229,000 |
| Solid Waste Fund | - | - | 30,000 | - | - | - | 30,000 |
| Facilities Fund | - | 40,000 | - | - | - | - | 40,000 |
| Total | \$ 124,000 | \$ 60,000 | \$ 65,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 299,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Citywide Roof Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | |
|-------------------------------------|---------------------------------------|
| Project Type: Rehabilitation | Project Number: 641802 |
| Department: PW-Facilities | Project Manager: Keith Fogarty |
| Service Life: 20-30 years | Project Status: Existing |
| Year Project Began: _____ | |

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification

If there has been a change from prior year please explain:

In addition to the recommended replacements staff will be reviewing opportunities for installation of solar panels as well.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------------------|------------------|-------------------|-------------|-------------|-------------|-------------|---------------------|
| Project Costs | | | | | | | |
| Community Center | \$ - | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Hale Center | - | 270,000 | - | - | - | - | 270,000 |
| Solid Waste Admin | 30,000 | - | - | - | - | - | 30,000 |
| Library | - | 210,000 | - | - | - | - | 210,000 |
| Total | \$ 30,000 | \$ 980,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,010,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------------------|-------------------|-------------|-------------|-------------|-------------|---------------------|
| General Fund | \$ - | \$ 710,000 | \$ - | \$ - | \$ - | \$ - | \$ 710,000 |
| Solid Waste Fund | 30,000 | - | - | - | - | - | 30,000 |
| Prior Year Carryforward | - | 270,000 | - | - | - | - | 270,000 |
| Total | \$ 30,000 | \$ 980,000 | \$ - | \$ - | \$ - | \$ - | \$ 1,010,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Fleet Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|------------|-------------------------|----------------|
| Project Type: | Equipment | Project Number: | To be assigned |
| Department: | PW-Fleet | Project Manager: | Bill Pickrum |
| Service Life: | 7-15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Solid Waste collection trucks are not part of the City's Vehicle Replacement Program but is funded by the Division's own proprietary funds as an enterprise Division.

Project Justification

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. Significant overall focus is placed on preventative maintenance and timely repair in order to keep downtime at a minimum and maximize utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

If there has been a change from prior year please explain:

Cost, scope, timeframe, etc.: The purchase year of some vehicle replacements have been adjusted based on need.
 **FY 2020 purchases will be lease financed. Future year 2021 and after will be paid with cash.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|---------------------|
| Project Costs | | | | | | | |
| 441- Kenworth/EZ Pack REL | \$ - | \$ - | \$ 256,700 | \$ - | \$ - | \$ - | \$ 256,700 |
| 442- Kenworth/E-Z Pack | - | - | - | 264,500 | - | - | 264,500 |
| 443- Kenworth/E-Z Pack | - | - | - | - | 272,356 | - | 272,356 |
| 460- Autocar/New Way ASL | - | - | - | 343,300 | - | - | 343,300 |
| 461- Autocar/New Way ASL | - | - | - | 343,300 | - | - | 343,300 |
| 472 Autocar ACX | - | 323,600 | - | - | - | - | 323,600 |
| 473 Autocar ACX | - | - | 323,600 | - | - | - | 323,600 |
| 488- Autocar / EZ Pack FEL | 318,200 | - | - | - | - | - | 318,200 |
| 489- Autocar/EZ Pack FEL | - | 318,200 | - | - | - | - | 318,200 |
| 490- Autocar/EZ Pack FEL | - | - | 327,800 | - | - | - | 327,800 |
| Total | \$ 318,200 | \$ 641,800 | \$ 908,100 | \$ 951,100 | \$ 272,356 | \$ - | \$ 3,091,556 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|---------------------|
| Solid Waste Fund | \$ 318,200 | \$ 641,800 | \$ 908,100 | \$ 951,100 | \$ 272,356 | \$ - | \$ 3,091,556 |
| Total | \$ 318,200 | \$ 641,800 | \$ 908,100 | \$ 951,100 | \$ 272,356 | \$ - | \$ 3,091,556 |

| Annual Operations & Maintenance Costs (if any) | | | | | | | |
|--|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| Solid Waste Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Curlew Reclaimed Tank Repainting and Rehabilitation

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|---|
| Project Type: | Improvement | Project Number: | 521804 |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita, PhD, PE / Brian Antonian |
| Service Life: | 10 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The 1 MG Elevated Reclaimed tank on Curlew will be cleaned, prepped and coated with a new exterior and interior coating system. This project will also include artwork on the tank.

Project Justification

The 1 MG Elevated Reclaimed tank on Curlew is showing signs of corrosion and is in need of restoration and new protective coatings. This will extend the useful life of the tank.

If there has been a change from prior year please explain:

Costs were updated January 2019. This was done based on an inspection report indicating the tank interior requires restoration as well. The costs indicated are based on a quote received by a tank restoration and coating specialist. Costs reflect labor, cost of artwork to be incorporated into the project, and for protective coatings for color pigments.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 150,000 |
| Total | \$ 150,000 | \$ - | \$ 150,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|-----------|-----------|-----------|-----------|------------|
| Water/WW Fund | \$ - | \$ - | \$ 33,000 | \$ 34,000 | \$ 35,000 | \$ 36,000 | \$ 138,000 |

Cost Assumptions

Total Estimated Cost of Project: \$ 450,000 **Date of Cost Estimate:** 1/30/2020

Scope of Estimate:

Estimate includes metal repair/replacement, prep work for coating, and coating of tank interior and exterior. In addition, simple artwork is included in the estimate. Noted as part of the maintenance cost is a maintenance plan service fee that would include annual inspections and recoating the tank interior and exterior once each over the life of the 15year service plan.

Note: simple artwork is included as part of the estimate. If more intricate artwork is chosen, costs will need to be adjusted.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Curlew Road Water Main Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|---|
| Project Type: | Replacement | Project Number: | 511902 |
| Department: | PW-Water/WW | Project Manager: | Dan Chislock / Russell Ferlita, PhD, PE |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. Recent investigations by City staff indicates the portions tested are in excellent condition. A pipe investigation firm will be outsourced to investigate the condition of the entire pipeline so that only sections in poor condition shall be replaced.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 650,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 650,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Prior Year Carryforward | 150,000 | - | - | - | - | - | 150,000 |
| Total | \$ 650,000 | \$ - | \$ 650,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 650,000 **Date of Cost Estimate:** 2/6/2019

Scope of Estimate:

Estimate includes consultant services and inspection services to determine the condition of the pipe and the extent the pipe needs to be replaced. Updated estimates will be required once the extent of replacement is known.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station #20 Repair/Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|--------------------------------------|
| Project Type: | Replacement | Project Number: | 522002 |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita, PhD / Rodney Rainey |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$975,000 of Tier 2 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 2 funds may be available from remaining funds after all Tier 1 projects are funded.

Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If there has been a change from prior year please explain:

Original project timeline was forecast pending qualification of federal funding. Project has qualified for Tier 2 funding, indicating funds may be available in the near future. Timeline has been revised (cost includes federal share.). Design has been awarded and remaining funds will carry forward from 2020.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 900,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 900,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ 900,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 900,000 |
| Total | \$ 900,000 | \$ - | \$ 900,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 1,300,000 **Date of Cost Estimate:** 7/30/2018

Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station #32 Repair/Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|------------------------------------|
| Project Type: | Replacement | Project Number: | 522003 |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita, PhD / Paul Stanek |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized VCP gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$512,322 of Tier 1 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 1 funds are top priority projects.

Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If there has been a change from prior year please explain:

Original project cost was for design only, pending qualification of federal funding. Project has qualified for Tier 1 funding, indicating funds will be available. Timeline and total cost have been revised (Cost includes federal share). Design has been awarded and remaining funds will carry forward from 2020.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 600,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 600,000 |
| Total | \$ 600,000 | \$ - | \$ 600,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 750,000 **Date of Cost Estimate:** 7/30/2018

Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Offsite Potable Water Storage site valve replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|-----------------------------------|
| Project Type: | Replacement | Project Number: | |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita / John Van Amburg |
| Service Life: | 30 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Replacement of in ground valves at offsite Potable Water Storage sites. The offsite storage sites are located at 2878 Belcher Rd and adjacent to the Jerry Lake Soccer complex. Each site has a 2 million gallon drinking water storage tank and pumps to distribute the water to the City.

Project Justification

The valves have been in the ground for many years. Some are broken closed and others could possible break if they were operated.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|-----------|------|------|------|------|-----------|
| Project Costs | \$ - | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------|------------------|-------------|-------------|-------------|-------------|------------------|
| Water/WW Fund | \$ - | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 |
| Total | \$ - | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 75,000 **Date of Cost Estimate:** _____

Scope of Estimate:

Bidding, purchase of valves, mobilization, and installation costs.



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Pipe Lining Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|---------------|
| Project Type: | Rehabilitation | Project Number: | 529904 |
| Department: | PW-Water/WW | Project Manager: | Rodney Rainey |
| Service Life: | 50 years | Project Status: | Existing |
| Year Project Began: | 2017 | | |

Project Description

Project #529904, the installation of a liner (Cured - In Place Pipe) into existing sewer mains for the Wastewater Division's collection system.

Project Justification

This is a continuation of our increased efforts in rehabilitating our aging infrastructure and addressing the impact of I & I (inflow and infiltration - groundwater and rain water) that is entering into our sewer system. This recommended lining (cured - In Place Pipe) avoids any excavation and only requires the contractor to be on site for 1-2 days, at each location.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------------|------------|------------|------------|------------|--------------|
| Project Costs | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 4,800,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Water/WW Fund | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 800,000 | \$ 4,800,000 |
| Total | \$ 800,000 | \$ 4,800,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Reclaimed Water Distribution System Master Plan

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|------------------------------|
| Project Type: | Infrastructure | Project Number: | 522004 |
| Department: | PW-Water/WW | Project Manager: | Paul Stanek / Mike Moschenik |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Review and evaluate the existing reclaimed water system. Create a Reclaimed Water Distribution System Master Plan to facilitate the future of the system and possible expansion.

Project Justification

This project will maximize and identify efficiencies in addition to providing a road map for the future.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|-----------|------|------|------|-----------|
| Project Costs | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------|-------------|------------------|-------------|-------------|-------------|------------------|
| Water/WW Fund | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |
| Total | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ 50,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 50,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Wastewater Lift Stations Rehabilitation

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|-----|
| Project Type: | Rehabilitation | Project Number: | |
| Department: | PW-Water/WW | Project Manager: | |
| Service Life: | | Project Status: | New |
| Year Project Began: | | | |

Project Description

The rehabilitation of the City's aging lift stations (total of 41 requiring rehabilitation under this project).

Project Justification

To ensure continued reliable operation in order to minimize potential sanitary overflows and the integrity of the sanitary collections system.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------------|------------|------------|------------|------------|--------------|
| Project Costs | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 3,000,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Water/WW Fund | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 3,000,000 |
| Total | \$ 500,000 | \$ 3,000,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 3,000,000 **Date of Cost Estimate:** 2/14/2020

Scope of Estimate:

Includes the rehabilitation of approximately 7 lift stations per year over a 6 year period.



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Water Plant Admin Building Hardening

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|-----------------------------|
| Project Type: | Repair & Maintenance | Project Number: | Previous Project # 511699 |
| Department: | PW-Water/WW | Project Manager: | Paul Stanek / Keith Fogarty |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | FY 2021 | | |

Project Description

An evaluation of the Water Plant Administration Building was performed by a structural engineer to estimate the vulnerability of the building to hurricane damage. Based on a review of the drawings, the building was designed for 105 mph "fastest mile" per the 1988 (revised 1990) SBC, which is equivalent to a Category 2 storm on the Safir Simpson Hurricane Intensity Scale. The engineer determined that hardening certain areas of the building would increase the strength of the building to a category 3 storm equivalent.

Project Justification

Hardening of the building will help to protect the City's Water Production investment and allow the facility to produce drinking water after a higher category storm event because of the fortified construction.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Total | \$ 250,000 | \$ - | \$ 250,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 250,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

See project report.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Water Production Well Facilities

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|---|
| Project Type: | Replacement | Project Number: | |
| Department: | PW-Water/WW | Project Manager: | Mike Moschenik / Russell Ferlita, Ph.D., P.E. |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The project scope includes replacing the pump, motor, discharge piping, electrical panels and controls for production well #1 in FY 2019. In FY19, three new production wells will be drilled (one of which is a replacement well) (two along Scotsdale St. on parcels dedicated as a part of the Dunedin Commons development, and one at Weaver Park) and construction of new pumps, motors, discharge piping, electrical panels and controls will be constructed for them. In addition, one old well will be abandoned. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting.

Project Justification

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer.

If there has been a change from prior year please explain:

Programmed amounts were increased by 20% to reflect increases in construction costs observed.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------------|------------|------------|------|------|------------|
| Project Costs | \$ - | \$ 360,000 | \$ 360,000 | \$ 180,000 | \$ - | \$ - | \$ 900,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------|-------------------|-------------------|-------------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ - | \$ 360,000 | \$ 360,000 | \$ 180,000 | \$ - | \$ - | \$ 900,000 |
| Total | \$ - | \$ 360,000 | \$ 360,000 | \$ 180,000 | \$ - | \$ - | \$ 900,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 900,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Water Treatment Plant Standby / Emergency Generator Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|-----------------------------------|
| Project Type: | Replacement | Project Number: | |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita / John Van Amburg |
| Service Life: | 30 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Replacement of the existing, original equipment, Standby Generator at the Water Treatment plant.

Project Justification

The existing generator has been in use since the plant began operation in 1992. An emergency or standby plant generator is required per 62-555, F.A.C.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------------|------|------------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ 750,000 | \$ - | \$ 750,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------|-------------|-------------|-------------|-------------------|-------------|-------------------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ 750,000 | \$ - | \$ 750,000 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ 750,000 | \$ - | \$ 750,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Water/WW Fund | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 60,000 |

Cost Assumptions

Total Estimated Cost of Project: \$ 750,000 **Date of Cost Estimate:** February 2020

Scope of Estimate:

Generator replacement to include generator and all materials and labor costs.



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Willow Wood Village Water Main Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|---|
| Project Type: | Replacement | Project Number: | |
| Department: | PW-Water/WW | Project Manager: | Dan Chislock / Russell Ferlita, PhD, PE |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project will replace the cast iron pipe with approximately 600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 4" water mains on Somerset Circle North and South are constructed of universal cast iron, which is old and brittle and is subject to breaking. Replacement will increase the reliability of the line and help avoid future main breaks.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------------|------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ 200,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ - | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ 200,000 |
| Total | \$ - | \$ - | \$ 200,000 | \$ - | \$ - | \$ - | \$ 200,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 200,000 **Date of Cost Estimate:** 2/19/2020

Scope of Estimate:

Estimate includes the installation of a new potable water line in the right of way, abandonment of the old line, survey, and all restoration costs required to complete the project.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WTP Design-Build

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|----------------------|
| Project Type: | Improvement | Project Number: | 511704 |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita, PhD |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens. The project scope includes replacing and updating the pretreatment, treatment, post-treatment, sludge handling, and chemical dosing facilities and interconnecting piping. This project will be executed in a progressive design-build paradigm, which allows the City to better guide the final product as well as save time and money. The project planning and design services, and the SRF funding consultant agreement were awarded in FY17 and progressed throughout FY18. The Construction agreement was executed in FY19 and will extend through FY20 and into FY21. Construction is expected to be complete in FY21.

Project Justification

Much of the equipment used in the Water Treatment Plant (WTP) is the original equipment installed when the plant was constructed. Although the plant is producing water to meet the required capacity, the plant has reached the end of life and many items are obsolete and/or not operating according to design/requirements.

If there has been a change from prior year please explain:

Unused appropriations from the FY 2019 budget will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Project Costs | | | | | | | |
| Planning & Design Svcs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Membrane Treatment | - | - | - | - | - | - | - |
| Pretreatment | - | - | - | - | - | - | - |
| SCADA | - | - | - | - | - | - | - |
| MCC Update | - | - | - | - | - | - | - |
| Grnd Storage Tank Mods | - | - | - | - | - | - | - |
| Backwash Mods | 1,176,000 | - | - | - | - | - | 1,176,000 |
| Degas Mods | - | - | - | - | - | - | - |
| Piping & Dosing Mods | - | - | - | - | - | - | - |
| Total | \$ 1,176,000 | \$ - | \$ 1,176,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Water/WW Fund | \$ 4,935,706 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,935,706 |
| Total | \$ 4,935,706 | \$ - | \$ 4,935,706 |

| Annual Operations & Maintenance Costs (if any) | | | | | | | |
|--|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 31,803,108 **Date of Cost Estimate:** _____

Scope of Estimate:

Estimate provided by the City's Design-Build consultant for the construction phase of the project. Estimate is a guaranteed maximum price and is an amount not to be exceeded.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WW Lift Station Force Main Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|------------------------------------|
| Project Type: | Replacement | Project Number: | 521707 |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita, PhD / Paul Stanek |
| Service Life: | 25 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. The City has identified a number of these force mains that are aged and in need of replacement.

Project Justification

Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE and/or PVC pipe (upsized by a factor of 2") installed using horizontal direction drilling and/or open cut methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 is expected to be complete FY19.

If there has been a change from prior year please explain:

All force mains were moved up to FY2021. This is due to the inclusion of the City in the State Revolving Fund (SRF) loan program, which enables the City to complete all force mains in a more timely manner. FM#20 may be constructed outside the SRF loan.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Project Costs | | | | | | | |
| Lift Station #2 FM | \$ 600,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 600,000 |
| Lift Station #4 FM | 300,000 | - | - | - | - | - | 300,000 |
| Lift Station #17 FM | 125,000 | - | - | - | - | - | 125,000 |
| Lift Station #10 FM | 850,000 | - | - | - | - | - | 850,000 |
| Lift Station #1 FM | 250,000 | - | - | - | - | - | 250,000 |
| Lift Station #12A FM | 250,000 | - | - | - | - | - | 250,000 |
| Lift Station #20 FM | 450,000 | - | - | - | - | - | 450,000 |
| Total | \$ 2,825,000 | \$ - | \$ 2,825,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Water/WW Fund | \$ 2,825,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,825,000 |
| Prior Year Carryforward | - | - | - | - | - | - | - |
| Total | \$ 2,825,000 | \$ - | \$ 2,825,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 2,825,000 **Date of Cost Estimate:** 1/4/2016

Scope of Estimate:

Estimate includes the replacement of the listed 7 force mains. Includes all piping, drilling, and restoration services for the pipe. Note: estimate will be updated once a detailed cost estimate is received from the consultant.



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Chlorine Contact Basin Rehabilitation & Cover Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--|
| Project Type: | <u>Improvement</u> | Project Number: | <u></u> |
| Department: | <u>PW-Water/WW</u> | Project Manager: | <u>Russell Ferlita, PhD, PE / Brian Antonian</u> |
| Service Life: | <u>20 years</u> | Project Status: | <u>New</u> |
| Year Project Began: | <u></u> | | |

Project Description

The chlorine contact basins at the City's wastewater treatment plant have a failing coating system and suffers from algae growth, which increases operation and maintenance burden and increases chlorine demand of the treatment process. This project will remove all existing coatings, repair the basin concrete surfaces, add a chemical and UV resistant coating, and install a sun cover over the basin area to block sunlight. Additionally, the City will look into the addition of solar panels on the basin cover.

Project Justification

The basin coating have reached end of design life and require removal and replacement to extend the useful life of the basins. The addition of the basin cover will reduce the operational and maintenance burden on City staff. This project will be funded with a State Revolving Fund (SRF) loan.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|------|------|------|------|------|--------------|
| Project Costs | \$ 2,000,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,000,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Water/WW Fund | \$ 2,000,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,000,000 |
| Total | \$ 2,000,000 | \$ - | \$ 2,000,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 2,000,000 **Date of Cost Estimate:** 2/18/2020

Scope of Estimate:

Estimate includes consultant fees and construction fees for the removal of the existing coatings, repair and recoating the basin walls, and installation of a new basin cover. In addition, estimate includes required bypass pumping and installation of solar panels on the basin cover.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Electrical System Upgrade

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|---|
| Project Type: | Infrastructure | Project Number: | 521902 |
| Department: | PW-Water/WW | Project Manager: | Russell Ferlita, PhD, PE / Brian Antonian |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services. Project scope increased to Arc Flash resistant equipment at the WWTP and to incorporate replacement of all the electrical equipment at the City's lift stations.

Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. The City's lift stations' electrical equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Electrical upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated controls equipment.

If there has been a change from prior year please explain:

Costs were updated December 2019 based on the cost estimate received by the City's consultant. Additional funds added to include revised construction costs and consultant costs for design and construction services. Funds will be available from a State Revolving Fund (SRF) loan.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|--------------|------|------|------|------|------|--------------|
| Project Costs | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,500,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|---------------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Water/WW Fund | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,500,000 |
| Total | \$ 1,500,000 | \$ - | \$ 1,500,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 9,500,000 **Date of Cost Estimate:** 12/12/2019

Scope of Estimate:

Estimate includes all required gear, equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations. In addition, the estimate includes design, construction, and inspection services from the City's consultant.

Note: estimate may be revised as design progresses to completion.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Facility 8, Filter Building Noise Attenuation Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-----------------------------|-------------------------|--|
| Project Type: | <u>Improvement</u> | Project Number: | <u>521901</u> |
| Department: | <u>PW-Water/WW</u> | Project Manager: | <u>Russell Ferlita, PhD, PE / Brian Antonian</u> |
| Service Life: | <u>20 years</u> | Project Status: | <u>Existing</u> |
| Year Project Began: | <u> </u> | | |

Project Description

Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.

Project Justification

The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Noise attenuation is required to operate the system normally during off-hours.

If there has been a change from prior year please explain:

Costs were updated February 2019 to reflect additional noise attenuation that will be required. The first phase of noise attenuation was completed by City staff in FY2020.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 100,000 |
| Total | \$ 100,000 | \$ - | \$ 100,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 100,000 **Date of Cost Estimate:** 2/18/2020

Scope of Estimate:

Estimate includes all materials and labor required to complete upgraded noise attenuation in Facility 8. These upgrades are beyond the scope of what can be completed by City staff.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Facility 8, Filter Media and Basin Rehabilitation Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--|
| Project Type: | <u>Improvement</u> | Project Number: | <u></u> |
| Department: | <u>PW-Water/WW</u> | Project Manager: | <u>Russell Ferlita, PhD, PE / Brian Antonian</u> |
| Service Life: | <u>20 years</u> | Project Status: | <u>New</u> |
| Year Project Began: | <u></u> | | |

Project Description

Facility 8, also known as the "Filter Building", incorporates four denitrification filters (Tetra Filters) that remove excess nitrogen from wastewater. This project includes removal and disposal of existing filter media, cleaning filter walls and resurfacing concrete inside filter, repair of concrete, repair/replacement of filter underdrains, and replacement of filter media.

Project Justification

The filters have reached end of design life and require rehabilitation to extend useful life. In addition, the underdrains of the filters are of an obsolete design and will require replacement if investigation unveils damaged units.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------------|--------------|------|------|--------------|
| Project Costs | \$ - | \$ - | \$ 150,000 | \$ 1,500,000 | \$ - | \$ - | \$ 1,650,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|-------------|-------------|-------------------|---------------------|-------------|-------------|---------------------|
| Water/WW Fund | \$ - | \$ - | \$ 150,000 | \$ 1,500,000 | \$ - | \$ - | \$ 1,650,000 |
| Total | \$ - | \$ - | \$ 150,000 | \$ 1,500,000 | \$ - | \$ - | \$ 1,650,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 1,650,000 **Date of Cost Estimate:** 2/18/2020

Scope of Estimate:

Estimate includes consultant fees for design, removal and disposal of filter media, rehabilitation of filter interior concrete surfaces and underdrain, and replacement of filter media. Additionally, includes startup and ripening of filters.



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Outfall Piping Repair

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|-----------------------------|-------------------------|--|
| Project Type: | <u>Replacement</u> | Project Number: | <u>521802</u> |
| Department: | <u>PW-Water/WW</u> | Project Manager: | <u>Russell Ferlita, PhD, PE / Brian Antonian</u> |
| Service Life: | <u>10 years</u> | Project Status: | <u>Existing</u> |
| Year Project Began: | <u> </u> | | |

Project Description

This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole. Investigation of the pipe condition beyond the final manhole will be performed by a contractor.

Project Justification

Original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the ductile iron portion beyond the final manhole and into the St. Joseph's Sound.

If there has been a change from prior year please explain:

Funds will be used for investigation purposes to determine if additional work needs to be done.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Prior Year Carryforward | 500,000 | - | - | - | - | - | 500,000 |
| Total | \$ 500,000 | \$ - | \$ 500,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Water/WW Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____



FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Citywide Parking Lot Resurfacing

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---|
| Project Type: | Repair & Maintenance | Project Number: | 641904 |
| Department: | Select Department | Project Manager: | Jeremy Shaw / Phyllis Gorshe / Lanie Sheets |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification

If there has been a change from prior year please explain:

Costs updated for current prices.

| <i>Expenditure Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------|------|------------|------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |

| <i>Funding Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------------|
| Penny Fund | \$ - | \$ - | \$ 66,000 | \$ - | \$ - | \$ - | \$ 66,000 |
| Marina Fund | - | - | 44,000 | - | - | - | 44,000 |
| Total | \$ - | \$ - | \$ 110,000 | \$ - | \$ - | \$ - | \$ 110,000 |

| <i>Annual Operations & Maintenance Costs (if any)</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---|------|------|------|------|------|------|-------|
| Penny Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 110,000 **Date of Cost Estimate:** 2/14/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Dock A Repair & Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|--------------------------------|
| Project Type: | Rehabilitation | Project Number: | 491501 |
| Department: | Parks & Recreation | Project Manager: | Lanie Sheets / Bruce Wirth, PE |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The Marina's major dock area, Dock A, needs to be replaced. The project is comprised of replacement of the wooden docks and pilings for the main pier (not including finger piers), electrical and potable water services.

Project Justification

The existing dock structure has outlived it's useful life.

If there has been a change from prior year please explain:

The project was budgeted in FY21, however, it was determined to be best to include piling replacement since most of the current pilings are over 25 years old. The associated costs have also been updated.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------------|------|------|------------|
| Project Costs | \$ - | \$ - | \$ - | \$ 635,000 | \$ - | \$ - | \$ 635,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------------|------|------|------------|
| Marina Fund | \$ - | \$ - | \$ - | \$ 635,000 | \$ - | \$ - | \$ 635,000 |
| Total | \$ - | \$ - | \$ - | \$ 635,000 | \$ - | \$ - | \$ 635,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Marina Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 665,000 **Date of Cost Estimate:** _____

Scope of Estimate:

Awaiting a complete cost estimate from Moffat & Nichole (consultant).

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Harbormaster Building Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|-------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | Parks & Recreation | Project Manager: | Vince Gizzi |
| Service Life: | 30 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This building has been identified as beyond its useful life through the FASNA. Replacements costs for the 2,000 sq ft building are estimated at \$200 per sq. ft. Operating impacts cannot be calculated until final design is complete.

Project Justification

If there has been a change from prior year please explain:

Project is expected to be completed in FY 2026.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------------|------------|
| Project Costs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | \$ 400,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|-------------|-------------|-------------|-------------|-------------|-------------------|-------------------|
| Marina Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 400,000 | \$ 400,000 |
| Total | \$ - | \$ 400,000 | \$ 400,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------|------|------|------|------|------|------|-------|
| Marina Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** 2/1/2020

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Brady Box Culvert

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|---------------|-------------------------|-----------------|
| Project Type: | Improvement | Project Number: | 531902 |
| Department: | PW-Stormwater | Project Manager: | Bruce Wirth, PE |
| Service Life: | 40 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The project will improve the level of service (LOS) for Brady Drive in the vicinity of the pipes conveying Jerry Branch under Brady Dr. The road is overtopped, beginning at the 2.33 year flood event. The project is not anticipated to provide a reduction of flood elevations within the creek, as that would require extensive storage (property acquisition), which is not part of this project. A Preliminary Engineering Report (PER) is being done in FY20 to determine LOS benefits and associated costs. Permit requirements to not increase flood flows or rates within Jerry Branch will limit the LOS improvement options. Based on the PER results the decision to move forward will be made in FY20 and if approved, design and permitting will be initiated in FY20 and construction to be begin in FY21.

Project Justification

This Drainage Master Plan project will improve the level of service for Brady Drive and address erosion and sediment control immediate downstream of the crossing at Jerry Branch. The project comprises reconstruction of the pipe network and elevating portions of Brady Drive and armoring of the downstream channel banks. Safe access for property owners and emergency vehicles at higher flood levels will be provided.

If there has been a change from prior year please explain:

It was decided to perform the PER in FY20 to determine maximum permissible LOS and cost prior to moving forward with any design. The PER was completed in April 2020. Staff will determine the target LOS, move forward based on cost/benefit, the securing of a consultant for final design and permitting will be made in FY20.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|----------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Project Costs | | | | | | | |
| <i>Planning</i> | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| <i>Design</i> | - | - | - | - | - | - | - |
| <i>Construction</i> | 600,000 | - | - | - | - | - | 600,000 |
| <i>Constr. Admin</i> | 80,000 | - | - | - | - | - | 80,000 |
| Total | \$ 680,000 | \$ - | \$ 680,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Stormwater Fund | \$ 384,540 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 384,540 |
| FY20 Carry-Forward | 295,460 | - | - | - | - | - | 295,460 |
| Total | \$ 680,000 | \$ - | \$ 680,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| Stormwater Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 680,000 **Date of Cost Estimate:** 6/29/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|---------------|-------------------------|-----------------|
| Project Type: | Replacement | Project Number: | 531803 |
| Department: | PW-Stormwater | Project Manager: | Bruce Wirth, PE |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project is for the design/permitting/construction to replace four (4) - 44" x 72" ECMP under Lyndhurst Dr., and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that repairs are not economically feasible. The project will also address bank stabilization (erosion), sedimentation transport and provide maintenance access to the drainage ditch running from Lyndhurst Dr. to Patricia Ave. The current ditch has steep, poorly vegetated banks, sediment buildup and limited access for routine maintenance. The result is bank erosion and sediments being transported downstream and under Patricia Ave. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. The ditch improvements initially targeted the area between Patricia Ave. and Skye Loch Villas for a treatment BMP. Improvements associated with the Lakewood Estates project and Dunedin Commons and more importantly, the limited space immediately west of Patricia Ave. and the culverts leading to Skye Loch, supports moving the project area upstream and stabilizing the

Project Justification

The culvert crossing and ditch is an integral component of the basin stormwater system. A failure of the pipes or restrictions in the ditch conveyance will cause flooding to properties. Failure of pipes can also impact the safety of Lyndhurst Road. This project is in the upper headwaters of Stevenson's Creek. The area contributing to this portion of the watershed was developed prior to current stormwater regulations and as a result, the primary drainage system for which the City is responsible receives sediments and erosive velocities to this section of the system. Replacement of the CMP with CBC will extend the life of the culverts and stabilizing this portion of the ditch will reduce sedimentation, reduce maintenance costs and provide necessary access.

If there has been a change from prior year please explain:

Unused appropriations from the FY 2020 budget of \$983,514 will be carried-forward into the FY 2021 budget for design, permitting and construction.

| <i>Expenditure Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|------------|------|------|------|------|------|------------|
| Project Costs | \$ 983,514 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 983,514 |

| <i>Funding Plan</i> | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Stormwater Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Prior Year Carryforward | 983,514 | - | - | - | - | - | 983,514 |
| Total | \$ 983,514 | \$ - | \$ 983,514 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|------|------|------|------|------|------|-------|
| Stormwater Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 983,514 **Date of Cost Estimate:** 6/29/2020

Scope of Estimate:

Current project Cost is \$983,514 which is the combination of the two projects. \$390,000 is expected to provide design and construction of the culvert replacement element of the project. Once design is complete, cost estimate for the ditch stabilization will be updated and future budget amounts adjusted.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Stormwater Master Plan BMP Implementation

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|-------------|
| Project Type: | Improvement | Project Number: | |
| Department: | PW-Engineering | Project Manager: | Bruce Wirth |
| Service Life: | 30 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Implementation of projects (BMPs) identified in the Stormwater Master Plan (Plan). These projects include improvements in the areas of flood protection, water quality and environmental. The Plan was finalized in FY20 and identified BMPs and the projected cost/benefits. This project is created to provide funding in FY21 to support design, permitting and construction for multiple BMPs. As the Plan has not yet been finalized at the submittal time of this CIP request, the requested funding for FY21 is based on expected cash flow needs for design and permitting of the larger more complex and environmentally sensitive projects, that may not reach the construction point in FY21, and for smaller scale projects that will be constructed in FY21.

Project Justification

The Stormwater Master Plan will provide updated floodplain maps and a hydrodynamic model to simulate runoff stages and flows and pollution loadings. This tool is used to evaluate the cost/benefit of implementing projects (BMPs) that will improve flood protection, water quality and our environmental systems. These improvements are in line with the adopted EPIC Goals. BMPs identified require engineering design and environmental permitting prior to construction. BMPs identified in the Plan are at a conceptual level for both design and costs. In order to begin implementation, funds to gather data, such as survey, geotechnical testing and coordination with permitting agencies, a funding source is needed. Specific projects will be created and funded by this project in FY21. Some projects are anticipated to be done in-house, others by consultants.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Project Costs | | | | | | | |
| Design | \$ 150,000 | | | | | | \$ 150,000 |
| Construction | 350,000 | - | | - | - | - | 350,000 |
| Total | \$ 500,000 | \$ - | \$ 500,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| Stormwater Fund | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 500,000 |
| Total | \$ 500,000 | \$ - | \$ 500,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|------|------|------|------|------|------|-------|
| Stormwater Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 500,000 **Date of Cost Estimate:** 2/18/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Stormwater Pipe Lining

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 530203 |
| Department: | PW-Stormwater | Project Manager: | Keith Fogarty |
| Service Life: | 15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. Pipe relining prioritization is based on annual pipe cleaning & inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

Project Justification

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------|------------|------------|------------|------------|------------|--------------|
| Project Costs | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,500,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Stormwater Fund | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 1,500,000 |
| Total | \$ 250,000 | \$ 1,500,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|------|------|------|------|------|------|-------|
| Stormwater Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ _____ **Date of Cost Estimate:** _____

Scope of Estimate:

Pricing based on Pinellas County Contract Bid Award.

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Underdrain Repair & Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|-----------------|
| Project Type: | Repair & Maintenance | Project Number: | 530302 |
| Department: | PW-Stormwater | Project Manager: | Bruce Wirth, PE |
| Service Life: | 20 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The purpose of this project is to make planned underdrain replacements or new installations throughout the City. It is also used by Public Services for emergency repairs to failed underdrain systems. Underdrains serve to keep water from the inundating the underlying road base. Saturated road base will weaken the base and asphalt leading to reduced service life and failure. This program is generally used independent of underdrain replacement or installation associated with the annual Pavement Program.

Project Justification

Many of the City's streets are failing as a result of a saturated base, in areas where the adjacent properties are higher or the water table is at ground surface. Underdrains suppress the water table and keep the road base dry thus significantly extending the life of the pavement. Underdrains extend the life of the street.

If there has been a change from prior year please explain:

N/A

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Project Costs | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 270,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Stormwater Fund | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 45,000 | \$ 270,000 |
| Total | \$ 45,000 | \$ 270,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------|------|------|------|------|------|------|-------|
| Stormwater Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 270,000 **Date of Cost Estimate:** 2/14/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Citywide Exterior Facilities Painting

Epic! Goal

2. Create a visual sense of place.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 641803 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Project listing updated 2/18/20 so FS # 62 painting coincides with opening of EOC.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------------|------------------|------------------|------------------|-------------|-------------|-------------|-------------------|
| Project Costs | | | | | | | |
| City Hall | \$ - | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ 20,000 |
| Sta. #62 / Fire Admin | 40,000 | 15,000 | - | - | - | - | 55,000 |
| Hale Center | - | - | 60,000 | - | - | - | 60,000 |
| Solid Waste | 7,000 | - | - | - | - | - | 7,000 |
| Fleet | 20,000 | - | - | - | - | - | 20,000 |
| Total | \$ 67,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 162,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------------|------------------|------------------|-------------|-------------|-------------|-------------------|
| General Fund | \$ 40,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 135,000 |
| Solid Waste Fund | 7,000 | - | - | - | - | - | 7,000 |
| Fleet Fund | 20,000 | - | - | - | - | - | 20,000 |
| Total | \$ 67,000 | \$ 15,000 | \$ 80,000 | \$ - | \$ - | \$ - | \$ 162,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Fleet Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|------------|-------------------------|-------------|
| Project Type: | Equipment | Project Number: | |
| Department: | PW-Fleet | Project Manager: | Randy Moore |
| Service Life: | 7-15 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

The City's fleet consists of over 325 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

FY 2021 CIP requests for vehicles in the CRA and Community Development (Code Enforcement & Building Division), if approved, will be placed in the Fleet replacement program beginning in FY 2022.

Project Justification

This CIP spreadsheet includes Phase 1 of the Electric Vehicle Plan. All Ford Escape S models will be replaced with a 100% electric plug-in vehicle. Exact make and model to be determined at time of purchase.

If there has been a change from prior year please explain:

Replacement years updated based on need.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------------|--------|--------|--------|--------|--------------|--------|-----------|
| Fleet Costs | | | | | | | |
| Library | | | | | | | |
| 12- Ford Escape /EV Repl. | - | - | - | 32,000 | - | - | \$ 32,000 |
| Deputy City Manager | | | | | | | |
| 2- Ford Escape / EV Repl. | - | - | - | 32,000 | - | - | \$ 32,000 |
| City Clerk | | | | | | | |
| 19 Ford Escape / EV Repl. | - | - | - | - | - | 32,000 | \$ 32,000 |
| Marina | | | | | | | |
| 16- John Deere TS Gator | - | - | 9,400 | - | - | - | \$ 9,400 |
| Fire / Rescue | | | | | | | |
| 103 - Fire Engine | - | - | - | - | DEBT SERVICE | - | \$ - |
| 114- Ford Expedition | 38,400 | - | - | - | - | - | \$ 38,400 |
| 115- Ford Expedition | 38,400 | - | - | - | - | - | \$ 38,400 |
| 116-Ford Expedition | - | - | - | 40,600 | - | - | \$ 40,600 |
| 153 - Ford F250 Pick-up | - | - | - | - | 35,800 | - | \$ 35,800 |
| 155- Ford F150 Pick-up | - | - | - | - | - | 27,200 | \$ 27,200 |
| 157- Ford Expedition | - | - | - | - | - | 49,200 | \$ 49,200 |
| 158- Ford F250 Crew-cab | - | - | - | - | - | 42,500 | \$ 42,500 |
| Parks & Recreation | | | | | | | |
| 603- Ford F250 Crew Cab PU | - | - | - | 30,300 | - | - | \$ 30,300 |
| 605- John Deere Gator | - | 12,400 | - | - | - | - | \$ 12,400 |
| 606- John Deere HPX 4x4 | - | 12,700 | - | - | - | - | \$ 12,700 |
| 607- John Deere Gator | - | 13,600 | - | - | - | - | \$ 13,600 |
| 612- Ford F250 Utility Truck | - | - | - | 34,500 | - | - | \$ 34,500 |
| 614- John Deere Mower | - | - | 10,800 | - | - | - | \$ 10,800 |
| 615- John Deere Mower | - | - | 10,800 | - | - | - | \$ 10,800 |
| 620 - Toro Versa Vac | - | - | 32,000 | - | - | - | \$ 32,000 |

FLEET FUND

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-----------------------------------|--------|--------|--------|--------|---------|--------|------------|
| Fleet Costs | | | | | | | |
| 621 - Hurricane Blower | - | - | 12,500 | - | - | - | \$ 12,500 |
| 624- John Deere Mower | - | 19,000 | - | - | - | - | \$ 19,000 |
| 625- John Deere Mower | - | 19,000 | - | - | - | - | \$ 19,000 |
| 626- John Deere Mower | - | 19,000 | - | - | - | - | \$ 19,000 |
| 628 - Kubota RTV 900 | - | - | - | - | 17,500 | - | \$ 17,500 |
| 636- John Deere Gator | - | - | 9,400 | - | - | - | \$ 9,400 |
| 640 - Wright Stand-up | 5,900 | - | - | - | - | - | \$ 5,900 |
| 650- Ford F150 Pick-up | - | - | - | - | - | 41,800 | \$ 41,800 |
| 651- Ford F150 Pick-up | - | - | - | 21,700 | - | - | \$ 21,700 |
| 652- Ford F150 Pick-up | - | - | - | 21,700 | - | - | \$ 21,700 |
| 653- Ford F150 Pick-up | - | - | - | 21,700 | - | - | \$ 21,700 |
| 656- Toro Deck Mower | - | - | - | 81,000 | - | - | \$ 81,000 |
| 670 - John Deere Tractor | - | - | - | - | 28,700 | - | \$ 28,700 |
| 676-Ford F150 Pick-up | - | - | - | 22,700 | - | - | \$ 22,700 |
| 677- Toro Deck Mower | - | - | 75,400 | - | - | - | \$ 75,400 |
| 678- O'Dell Trailer | - | - | 5,400 | - | - | - | \$ 5,400 |
| 680- Cat Loader | - | - | 62,100 | - | - | - | \$ 62,100 |
| 681- Trail King Trailer | - | - | - | 10,500 | - | - | \$ 10,500 |
| 684- Toro Sand Pro | 22,700 | - | - | - | - | - | \$ 22,700 |
| Planning & Development | | | | | | | |
| 800- Ford Escape / EV Repl. | - | - | 32,000 | - | - | - | \$ 32,000 |
| 814- Ford Escape / EV Repl. | - | - | - | - | - | 32,000 | \$ 32,000 |
| 815- Ford Escape / EV Repl. | - | - | - | - | - | 32,000 | \$ 32,000 |
| 816 Nissan Frontier KC | - | - | - | - | 25,600 | - | \$ 25,600 |
| 817 Nissan Frontier KC | - | - | - | - | 25,600 | - | \$ 25,600 |
| 818 Nissan Frontier KC | - | - | - | - | 25,600 | - | \$ 25,600 |
| Public Works | | | | | | | |
| 1100-Ford Escape / EV Repl. | - | - | 32,000 | - | - | - | \$ 32,000 |
| 1115-Ford Escape / EV Repl. | - | 32,000 | - | - | - | - | \$ 32,000 |
| 1116-Ford Escape / EV Repl. | - | - | - | 32,000 | - | - | \$ 32,000 |
| 1118 - Ford F150 Pick-up | - | - | - | - | 26,700 | - | \$ 26,700 |
| 1119-Ford Escape / EV Repl. | - | - | - | - | - | 32,000 | \$ 32,000 |
| 1120- Nissan Leaf | - | - | - | - | - | 36,600 | \$ 36,600 |
| 228- Trail King HD Trailer | - | - | - | - | - | 11,400 | \$ 11,400 |
| 236- Ford F450 Utility | 48,900 | - | - | - | - | - | \$ 48,900 |
| 238-Ford Escape / EV Repl. | - | 32,000 | - | - | - | - | \$ 32,000 |
| 239- John Deere/Alamo | - | - | - | - | - | 85,300 | \$ 85,300 |
| 240- Ford F250 Crew-csb | - | - | - | - | 30,300 | - | \$ 30,300 |
| 241- Ford F250 Utility | - | - | - | 34,500 | - | - | \$ 34,500 |
| 243 - Caterpillar 277D | - | - | - | - | 60,600 | - | \$ 60,600 |
| 248- John Deere Mower | - | - | 10,800 | - | - | - | \$ 10,800 |
| 250 - Freightliner/Elgin | - | - | - | - | 267,300 | - | \$ 267,300 |
| 253- Argus Dirt Screener | - | - | - | - | - | 59,300 | \$ 59,300 |
| 301-Ford Escape /EV Repl. | - | - | - | 32,000 | - | - | \$ 32,000 |
| 307 - Ford F250 Utility | - | - | - | - | 35,800 | - | \$ 35,800 |
| 339- Caterpillar Forklift | - | - | - | 46,500 | - | - | \$ 46,500 |
| 344-Ford F450 Utility | - | - | - | 47,900 | - | - | \$ 47,900 |

FLEET FUND

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------------------------|-------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| Fleet Costs | | | | | | | |
| 358 - Ford F150 Pick-up | 18,500 | - | - | - | - | - | \$ 18,500 |
| 359 - Ford F150 Pick-up | - | - | - | 21,300 | - | - | \$ 21,300 |
| 378-Caterpillar Mini Excavator | - | - | - | 61,000 | - | - | \$ 61,000 |
| 379-Champion Trailer | - | - | - | 7,300 | - | - | \$ 7,300 |
| 453-Ford Escape / EV Repl. | - | - | - | - | - | 32,000 | \$ 32,000 |
| 451 - Ford F350 Flatbed | - | - | - | - | 44,000 | - | \$ 44,000 |
| 501-Ford Escape / EV Repl. | - | - | - | - | - | 32,000 | \$ 32,000 |
| 541- Club Car Scooter | - | - | 10,300 | - | - | - | \$ 10,300 |
| 542- Int./Vac-Con Truck | - | - | 262,000 | - | - | - | \$ 262,000 |
| 562- Ford F250 Utility | - | - | - | 34,800 | - | - | \$ 34,800 |
| 563- Ford F250 Utility | - | - | - | 35,800 | - | - | \$ 35,800 |
| 564- Ford F250 Utility | - | - | - | 35,800 | - | - | \$ 35,800 |
| 565 - Ford F150 Pick-up | - | - | - | - | 36,000 | - | \$ 36,000 |
| 566 - DP200-QZI Pump | - | - | - | - | 64,000 | - | \$ 64,000 |
| 567 - DP200-QZI Pump | - | - | - | - | 64,000 | - | \$ 64,000 |
| 568 - DP200-QZI Pump | - | - | - | - | 64,000 | - | \$ 64,000 |
| 569 - DP200-QZI Pump | - | - | - | - | 64,000 | - | \$ 64,000 |
| 570 - Ford F250 Utl. | - | - | - | - | - | 40,200 | \$ 40,200 |
| 708 - Freightliner/Terex 60' | - | - | - | - | - | 238,500 | \$ 238,500 |
| 717 - Caterpillar 924 Loader | - | - | - | - | - | 204,600 | \$ 204,600 |
| 732-Ford Escape /EV Repl. | - | - | - | 32,000 | - | - | \$ 32,000 |
| 738- Ford F250 Utility | - | - | - | 35,800 | - | - | \$ 35,800 |
| 746- Freightliner 14' Dump | - | - | - | 106,000 | - | - | \$ 106,000 |
| 747- Freightliner 14' Dump | - | - | - | 106,000 | - | - | \$ 106,000 |
| 759- Ford F350 Flatbed | - | 36,200 | - | - | - | - | \$ 36,200 |
| 760- Ford F250 Utility | - | 34,400 | - | - | - | - | \$ 34,400 |
| 762- Message Board | - | 16,500 | - | - | - | - | \$ 16,500 |
| 763- Message Board | - | 16,500 | - | - | - | - | \$ 16,500 |
| 766- Stump Grinder | - | - | 40,400 | - | - | - | \$ 40,400 |
| 767- Vermeer Trailer | - | - | 7,600 | - | - | - | \$ 7,600 |
| 768 - Freightliner/Petersen | - | - | - | - | - | 199,600 | \$ 199,600 |
| 770 - Ver Mac Message Bd. | - | - | - | - | 14,400 | - | \$ 14,400 |
| 771- Ver Mac Arrow Bd. | - | - | - | - | 5,900 | - | \$ 5,900 |
| 772 - Ver Mac Arrow Bd. | - | - | - | - | 5,900 | - | \$ 5,900 |
| 773 - Ver Mac Message Bd. | - | - | - | - | 14,300 | - | \$ 14,300 |
| 776 -Ford F450 Crew Utl. | - | - | - | - | - | 49,600 | \$ 49,600 |
| 927- Mobile Generator | 60,100 | - | - | - | - | - | \$ 60,100 |
| 928- Ford F350 Bucket | - | - | - | 77,100 | - | - | \$ 77,100 |
| 929- Ford F250 Utility | - | - | - | 34,800 | - | - | \$ 34,800 |
| 930- Ford F250 Utility | - | - | - | 34,800 | - | - | \$ 34,800 |
| 933- Ford Transit Connect | - | - | - | - | - | 31,500 | \$ 31,500 |
| Total | \$ 261,342 | \$ 324,344 | \$ 921,146 | \$ 1,364,148 | \$ 1,313,550 | \$ 1,417,552 | \$ 5,577,800 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|---------------------|-------------------|-------------------|-------------------|---------------------|-------------------|---------------------|---------------------|
| Fleet Fund | \$ 232,900 | \$ 263,300 | \$ 622,900 | \$ 1,164,100 | \$ 956,000 | \$ 1,309,300 | \$ 4,548,500 |
| Total | \$ 232,900 | \$ 263,300 | \$ 622,900 | \$ 1,164,100 | \$ 956,000 | \$ 1,309,300 | \$ 4,548,500 |

| FY2021 New Fleet Purchases entering Fleet Replacement Program in FY2022 (purchased by other Departments) | | | | | | | |
|---|-------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Annual Operations Cost | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| Fleet Fund | | | | | | | |
| Electric Admin. Veh. | - | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | \$ 37,500 |
| CRA Electric Golf Cart | - | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | \$ 11,500 |
| Total | \$ - | \$ 9,800 | \$ 49,000 |

| FY2021 - FY2026 Electric Vehicle Plan Phase 1 Rollout. (Additional Funds Needed To Meet Fleet Replacement Est). | | | | | | | |
|--|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Annual Operations Cost | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| Total | \$ 20,100 | \$ 14,500 | \$ 10,000 | \$ 5,200 | \$ 4,800 | \$ 4,800 | \$ 59,400 |
| Number of Replacements | - | 2 | 2 | 5 | - | 6 | |

Form last updated on April 21, 2020

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FACILITIES FUND

Project Name: Citywide HVAC Replacements (Facilities)

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

| | | | |
|----------------------------|----------------------|-------------------------|---------------|
| Project Type: | Repair & Maintenance | Project Number: | 641801 |
| Department: | PW-Facilities | Project Manager: | Keith Fogarty |
| Service Life: | 12 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

If there has been a change from prior year please explain:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000.

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|-------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| Project Costs | | | | | | | |
| <i>Dunedin Golf Club</i> | \$ 65,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 65,000 |
| <i>Historical Museum</i> | 8,000 | - | - | - | - | - | 8,000 |
| <i>Fine Arts Center</i> | 25,000 | - | - | - | 25,000 | - | 50,000 |
| <i>Fisher Concession</i> | 9,000 | - | - | - | - | - | 9,000 |
| <i>FS #60 Dayroom/Kitchen</i> | 17,000 | - | - | - | - | - | 17,000 |
| <i>Public Services</i> | - | 40,000 | - | - | - | - | 40,000 |
| <i>Hale Center</i> | - | 20,000 | - | - | - | - | 20,000 |
| <i>Solid Waste</i> | - | - | 30,000 | - | - | - | 30,000 |
| <i>Fire Admin</i> | - | - | 35,000 | - | - | - | 35,000 |
| <i>FS #62 Dayroom</i> | - | - | - | 25,000 | - | - | 25,000 |
| Total | \$ 124,000 | \$ 60,000 | \$ 65,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 299,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------------|------------------|------------------|------------------|------------------|-------------|-------------------|
| General Fund | \$ 124,000 | \$ 20,000 | \$ 35,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 229,000 |
| Solid Waste Fund | - | - | 30,000 | - | - | - | 30,000 |
| Facilities Fund | - | 40,000 | - | - | - | - | 40,000 |
| Total | \$ 124,000 | \$ 60,000 | \$ 65,000 | \$ 25,000 | \$ 25,000 | \$ - | \$ 299,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--------------|------|------|------|------|------|------|-------|
| General Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Citywide Computer Replacements

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|--------------|
| Project Type: | Equipment | Project Number: | 152001 |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 5 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Internal Services Fund for the annual cyclical replacement of desktop computers/laptops/tablets. For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. These costs are calculated on expected life of the equipment and current vs. projected costs of the item at the time of replacement.

Project Justification

Provide funding to purchase desktop computers/laptops/tablets as per the City's five (5) year cyclical replacement schedule.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------------|------------|------------|------------|------------|------------|
| Project Costs | \$ - | \$ 125,500 | \$ 145,500 | \$ 145,500 | \$ 145,500 | \$ 146,000 | \$ 708,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| IT Services Fund | \$ - | \$ 125,500 | \$ 145,500 | \$ 145,500 | \$ 145,500 | \$ 146,000 | \$ 708,000 |
| Total | \$ - | \$ 125,500 | \$ 145,500 | \$ 145,500 | \$ 145,500 | \$ 146,000 | \$ 708,000 |

Annual Operations & Maintenance Costs (if any)

| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------|------|------|------|------|-------|
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate: _____

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Citywide Security Camera Recording Systems

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|--------------|
| Project Type: | Improvement | Project Number: | 152002 |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 7 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Installation and support for new and existing security camera surveillance equipment and recording systems at numerous City facilities that include: Fire Admin Building, all 3 Fire Stations, Water Treatment Plant, Wastewater Plant, Belcher Road Water Tanks, Jerry Lake Tanks, Dunedin Highlander Pool, Dunedin Nature Center, Dunedin Stirling Links and the Dr. William E. Hale Senior Activity Center.

Project Justification

The City can assist in the safeguarding of its employees and assets, as well as the public interest with updated security camera recording systems. A security camera recording system can help prevent vandalism, reduce theft/break-ins, provide citizen/employee protection, provide video documentation in legal matters, and provide identification to law enforcement.

Currently the City has security camera recording systems in just a few buildings. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

Once completed, all City facilities will have security camera surveillance equipment and recording devices that will provide a minimum of thirty (30) days of recordings Pursuant to FLORIDA STATUTE 119.12, public record requests requirement.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|------------|------|------|------|------|------------|
| Project Costs | \$ - | \$ 125,000 | \$ - | \$ - | \$ - | \$ - | \$ 125,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| IT Services Fund | \$ - | \$ 125,000 | \$ - | \$ - | \$ - | \$ - | \$ 125,000 |
| Total | \$ - | \$ 125,000 | \$ - | \$ - | \$ - | \$ - | \$ 125,000 |

| Annual Operations & Maintenance Costs (if any) | | | | | | | |
|--|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: _____ **Date of Cost Estimate:** _____

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: ERP Onsite Training for Phases 1-4

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|--------------|
| Project Type: | Improvement | Project Number: | |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 20 years | Project Status: | New |
| Year Project Began: | FY 2018 | | |

Project Description

Purchase additional employee training on using the Tyler ERP solution for Phases 1 through 4. This training will be provided onsite by Tyler Technology training consultants.

Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code enforcement, building inspections, inventory and citizen self-service solution. Ongoing training and developing of our employees is critical to the future success of utilizing the ERP to provide service to the public. For employees to be efficient, productive and adaptable, new skills are required, such as: critical thinking and problem solving; communication; collaboration; creativity and innovation. Our employees are our biggest asset since they get the required work done so the City can meet its Epic Goals and business objectives. Effective training can provide our employees with essential next-generation skills while bringing with it a host of business benefits, such as: support succession planning; increase employee value; enhance operational efficiencies; and to exceed industry standards. It will be in the City's best interest to provide additional employee training on the usage of the ERP system to insure it is being managed and utilized as a convenience to our citizens and the general public.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|-----------|------|------|------|------|-----------|
| Project Costs | \$ - | \$ 27,500 | \$ - | \$ - | \$ - | \$ - | \$ 27,500 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------|------------------|-------------|-------------|-------------|-------------|------------------|
| IT Services Fund | \$ - | \$ 17,050 | \$ - | \$ - | \$ - | \$ - | \$ 17,050 |
| Building Fund | - | 10,450 | - | - | - | - | 10,450 |
| Total | \$ - | \$ 27,500 | \$ - | \$ - | \$ - | \$ - | \$ 27,500 |

| Annual Operations & Maintenance Costs (if any) | | | | | | | |
|--|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 27,500 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: ERP Phases 5 & 6 Hardware Devices

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|--------------------|-------------------------|---------------------|
| Project Type: | <u>Equipment</u> | Project Number: | <u>152006</u> |
| Department: | <u>IT Services</u> | Project Manager: | <u>Michael Nagy</u> |
| Service Life: | <u>5 years</u> | Project Status: | <u>New</u> |
| Year Project Began: | <u>FY 2020</u> | | |

Project Description

Purchase mobile computing devices, desktop scanners and printers for use with the Tyler ERP solution Phases 5 and 6.

Project Justification

The City has installed Phases 1 thru 4 of the Tyler ERP solution as its core financial, purchasing, payroll, permitting and building code system. The City is currently implementing Phases 5 & 6 of the Tyler ERP solution that includes work orders, asset management, fleet management, facilities management and a utility billing system. Phases 5 and 6 will integrate with the Citizen Self-Service online portal that was implemented in Phase 3 in the EnerGov module. Both ERP Phases 5 and 6 require the use of desktop scanners, high-speed printers and mobile tablet device technology for use in the field. The desktop scanners and laserjet printers allow staff to provide documentation to the public and for internal record keeping purposes. The mobile tablet devices will allow staff while working in the field to access the live ERP system, perform work order updates, update inventory and react instantly to citizen requests. The additional ERP desktop hardware will need to be in place before the City goes live with Phases 5 & 6 in early 2021.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| IT Services Fund | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| Total | \$ 40,000 | \$ - | \$ 40,000 |

| Annual Operations & Maintenance Costs (if any) | | | | | | | |
|--|------|------|------|------|------|------|-------|
| | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

| | | | |
|---|------------------|-------------------------------|-----------------|
| Total Estimated Cost of Project: | <u>\$ 40,000</u> | Date of Cost Estimate: | <u>2/1/2020</u> |
|---|------------------|-------------------------------|-----------------|

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Fiber Cable Audit & Survey

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|--------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 20 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

This project will create an accurate inventory of the City-owned fiber optics cabling (FOC), its location and condition, and determine what is in need of replacement and what is still in good working condition.

Project Justification

The City's fiber data cabling infrastructure is nearing 20 years in age. Various vendors over those years were contracted to install data fiber cables throughout the City as the need arose due to growth of the City's network. However, those vendors did not document the installations or the types of fiber data cables used. The City has many major redevelopment and building construction plans for future growth, but the condition of the fiber data cables that exist underground throughout the City is unknown.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------|-----------|------|------|------|------|-----------|
| Project Costs | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-------------|------------------|-------------|-------------|-------------|-------------|------------------|
| IT Services Fund | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |
| Total | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 50,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 50,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Fiber Cable Installation for EOC

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|----------------|-------------------------|--------------|
| Project Type: | Infrastructure | Project Number: | |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 20 years | Project Status: | New |
| Year Project Began: | | | |

Project Description

Install new fiber optics cable (FOC) inside existing City-owned underground conduit, from the IT Data Center at 1405 CR 1 to the new EOC at 2833 Belcher Road. The FOC path will start at the 1405 CR 1, running north along CR 1, to east along Solon Avenue, to south on Belcher Road, into the new EOC facility.

Project Justification

The City's network infrastructure consists of City-owned underground fiber optics cabling (FOC) that provides internal/external voice & data services connecting each City facility. The FOC also allows the public to communicate with the City and access public data. The City is building a new Emergency Operations Center (EOC) on Belcher Road. The EOC will require FOC connection to the main City Data Center on CR 1 to allow voice, data and internet service at the new EOC. The installation of a new FOC to the EOC will also provide the network connectivity to the new Parks & Recreation Maintenance Facility on Solon Avenue, the Pumping Stations along Solon Avenue and to the Belcher Road Water Tanks. Currently Fire Station 62 on Belcher Road is connected via Brighthouse/Spectrum Ethernet service. This new FOC would eliminate the need for the separate Brighthouse/Spectrum connection at FS62 and directly connect that station to the City's network via a line run to the new EOC next door. In summary, this new FOC installation from the City's Data Center will provide network connectivity to seven facilities.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|------|------|------|------|------|-----------|
| Project Costs | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 55,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------------|-------------|-------------|-------------|-------------|-------------|------------------|
| IT Services Fund | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 55,000 |
| Total | \$ 55,000 | \$ - | \$ 55,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 50,000 **Date of Cost Estimate:** 2/1/2020

Scope of Estimate:

FY 2021 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Network Infrastructure Upgrades

Epic! Goal

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

At A Glance

| | | | |
|----------------------------|-------------|-------------------------|--------------|
| Project Type: | Replacement | Project Number: | 151902 |
| Department: | IT Services | Project Manager: | Michael Nagy |
| Service Life: | 7 years | Project Status: | Existing |
| Year Project Began: | | | |

Project Description

Replace aging network switches, network servers and battery backup/uninterrupted power supplies in the City's main data center and in various network closets throughout the City.

Project Justification

A network switch is a hardware device that connects other devices on the City's computer network to allow the sending/receiving of data, voice and video over the City's network. A network server is a hardware device that acts as a central repository for data as well as providing various resources like hardware access, disk space and printer access. A battery backup/uninterrupted power supply (aka UPS) is a hardware device that provides constant electrical power to network equipment in the event of building power failure. The UPS also protects equipment against electrical power surges and spikes.

This project will replace various network equipment with updated technology in order to protect the City's data environment. The newer equipment will also provide faster and more reliable transmission of data, voice and video over the City's computer network.

If there has been a change from prior year please explain:

| Expenditure Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|-----------|-----------|------|------|------|------|-----------|
| Project Costs | \$ 25,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 |

| Funding Plan | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|------------------|------------------|------------------|-------------|-------------|-------------|-------------|------------------|
| IT Services Fund | \$ 25,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 |
| Total | \$ 25,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,000 |

| Annual Operations & Maintenance Costs (if any) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | TOTAL |
|--|------|------|------|------|------|------|-------|
| IT Services Fund | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Cost Assumptions

Total Estimated Cost of Project: \$ 75,000 **Date of Cost Estimate:** _____

Scope of Estimate:

DUNEDIN

Home of Honeymoon Island

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GLOSSARY

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*



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GLOSSARY

The following abbreviations are used throughout the budget book:

| | |
|------|--|
| CAFR | Comprehensive Annual Financial Report |
| CIE | Capital Improvements Element |
| CIP | Capital Improvements Plan |
| CRA | Community Redevelopment Agency |
| CRD | Community Redevelopment District |
| EMS | Emergency Medical Service |
| FDOT | Florida Department of Transportation |
| FTEs | Full Time Equivalents |
| FY | Fiscal Year |
| GASB | Government Accounting Standards Board |
| GFOA | Government Finance Officers Association |
| IAFF | International Association of Fire Fighters |
| ISF | Internal Service Fund |
| LDO | Land Dedication Ordinance |
| PT | Part-time |
| RFP | Request for Proposals |
| RFQ | Request for Qualifications |
| TIF | Tax Increment Financing |
| TRIM | Truth in Millage |
| VOD | Variable/On-demand |

Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets

Resources owned or held which have monetary value.

Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis of Budgeting

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

Budget Amendment

A type of budget adjustment requiring City Commission authorization through a resolution.

Budget Transfer

A type of budget adjustment made administratively, not requiring Commission approval under the City's current policies.

Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Business Plan

The document outlining the City's five **EPIC! Goals** and the strategies for achieving them.

Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvements Plan

A financial plan for major expenses of \$25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “user charges.”

City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency – (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

Community Redevelopment District – (CRD)

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

Comprehensive Annual Financial Report – (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department

Organizational unit of government that is functionally unique in delivery of services.

Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance

An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

EPIC! Goals

The Commission's goals as developed during their strategic planning session, and the principal objectives behind the development of the business plan and budget.

Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiscal Year – (FY)

Any period of 12 consecutive months designated as the budget year. The City of Dunedin's budget year begins October 1 and ends September 30.

Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent – (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/divisions included in the General Fund are Library, Finance, and Parks and Recreation.

General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles – (GAAP)

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and IT Services.

Land Dedication Ordinance – (LDO)

An ordinance to preserve open land, sensitive natural areas that would be lost under conventional development.

Levy

To impose taxes for the support of government activities.

Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Millage Rate

The tax rate on real property based on 1 mill equals \$1.00 per \$1, 000.00 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand, taxable value of \$50,000.

$$\frac{50,000 \times 4.1345}{1000} = \$206.73$$

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum three times since its original authorization. The current Penny (Penny III) expires December 31, 2019. Penny IV (2020-2029) was passed on November 7, 2017, and goes into effect on January 1, 2020. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Request for Proposal

A document that describes a project or need that solicits proposed solutions from qualified vendors.

Request for Qualifications

A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Charges

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “charges for service.”

Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

Variable/On-demand – (VOD)

A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.



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APPENDIX A FY 2021 Initiatives and CIP by EPIC! Goal

*FY 2021 PROPOSED
OPERATING &
CAPITAL BUDGET*

| FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects | | | | | | |
|---|---|----------------|------------------------|-------------|---------------------------|---------------------|
| GOAL | Project | Project Status | Lead Dept | Fund | FY20 Carry-Forward Amount | FY21 |
| 1 | ADA 15 Passenger Van | New | Parks & Recreation | General | - | - |
| 1 | Art Incubator | Existing | Econ & Hsg Dev | General | - | 76,956 |
| 1 | Art Incubator | Existing | Econ & Hsg Dev | CRA | - | 27,030 |
| 1 | Athletic Field Renovation | Existing | Parks & Recreation | Penny | - | 75,000 |
| 1 | City Tourism Maps | New | Econ & Hsg Dev | General | - | 15,000 |
| 1 | Court Resurfacing | Existing | Parks & Recreation | General | - | 25,000 |
| 1 | Dog Park | Existing | Parks & Recreation | Penny | - | - |
| 1 | Downtown Landscaping Master Plan | Existing | Econ & Hsg Dev | CRA | 20,000 | - |
| 1 | Downtown Landscaping Project | Existing | Econ & Hsg Dev | CRA | - | 40,000 |
| 1 | Downtown Median Removal | Existing | Econ & Hsg Dev | CRA | 10,000 | 5,000 |
| 1 | Downtown Parking Structure | Existing | Econ & Hsg Dev | Penny | - | - |
| 1 | Downtown Parking Structure | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Downtown Wayfinding | Existing | Econ & Hsg Dev | General | - | 16,500 |
| 1 | Downtown Wayfinding | Existing | Econ & Hsg Dev | CRA | - | 16,500 |
| 1 | Dunedin Golf Club Sustainability Plan | New | Parks & Recreation | General | - | 30,000 |
| 1 | Dunedin Public Library Playground | New | Library | General | - | 100,000 |
| 1 | East End Public Restrooms | Existing | Econ & Hsg Dev | CRA | - | 125,000 |
| 1 | Existing City Hall Adaptive Reuse | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Facade Grant Program | Existing | Econ & Hsg Dev | General | - | 40,000 |
| 1 | Facade Grant Program | Existing | Econ & Hsg Dev | CRA | - | 50,000 |
| 1 | Fisher Tennis Court Lights | New | Parks & Recreation | General | - | - |
| 1 | Golf Cart | New | Economic & Housing Dev | CRA | - | 12,000 |
| 1 | Hale Center North Restroom Replacement | New | Parks & Recreation | General | - | 80,000 |
| 1 | Highland/Louden/Virginia Streetscape | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Highland Streetscape | New | Econ & Hsg Dev | CRA | - | - |
| 1 | Highlander Pool Refurbishment | New | Parks & Recreation | Penny | - | - |
| 1 | Historic Preservation Plaques | Existing | Community Dev | General | - | 5,000 |
| 1 | John R. Lawrence Pioneer Park Enhancements & Improvements | Existing | Econ & Hsg Dev | CRA | 140,000 | 360,000 |
| 1 | Leased Parking | Existing | Econ & Hsg Dev | CRA | - | 233,000 |
| 1 | LDO Incentives | Existing | Econ & Hsg Dev | CRA | - | 38,056 |
| 1 | Mast Arm Bass and Main | New | Econ & Hsg Dev | CRA | - | - |
| 1 | Parks Maintenance Facility | Existing | Parks & Recreation | Penny | - | 1,324,600 |
| 1 | Pickleball Courts | New | Parks & Recreation | General | - | - |
| 1 | Piping Director and Drumming Director Salaries | New | Parks & Recreation | General | - | 50,000 |
| 1 | Post COVID-19 Marketing Plan | New | Econ & Hsg Dev | General | - | 15,000 |
| 1 | Post COVID-19 Marketing Plan | New | Econ & Hsg Dev | CRA | - | 5,000 |
| 1 | Public Art Implementation | Existing | City Manager | General | - | 35,000 |
| 1 | Scottish Arts Foundation Move | New | City Manager | General | - | Future Year Impact |
| 1 | Scottish Heritage Day / Tartan Day | New | City Manager | N/A | - | No Fiscal Impact |
| 1 | Sindoon/Rotary Stage | New | Parks & Recreation | General | - | 130,000 |
| 1 | Sindoon/Rotary Stage | New | Parks & Recreation | Penny | - | 25,000 |
| 1 | Sister City Program | Existing | City Commission | General | - | 5,600 |
| 1 | Skinner Boulevard, New York Ave Entry Way | Existing | Econ & Hsg Dev | CRA | - | - |
| 1 | Underground Utilities on Douglas Avenue South | Existing | Econ & Hsg Dev | CRA | 100,000 | 100,000 |
| EPIC! GOAL #1 TOTAL | | | | | \$ 270,000 | \$ 3,060,242 |
| 2 | Alt 19 Downtown Street Print Enhancement | New | Econ & Hsg Dev | CRA | - | 35,000 |
| 2 | Alt 19 Downtown Street Print Enhancement | New | Econ & Hsg Dev | CGT | - | 35,000 |
| 2 | Character Zone Overlay or Voluntary Rezoning South of the CRA | Existing | Community Dev | General | - | 20,000 |
| 2 | Citywide Exterior Facilities Painting | Existing | PW- Facilities | Solid Waste | - | 7,000 |
| 2 | Citywide Exterior Facilities Painting | Existing | PW- Facilities | Fleet | - | 20,000 |
| 2 | Citywide Exterior Facilities Painting - Sta #62/Fire Admin | Existing | PW- Facilities | General | - | 40,000 |
| 2 | Citywide Multimodal Transportation Master Plan / Complete Streets | New | Community Dev | General | - | Future Year Impact |
| 2 | Community Center Parking Lot | Existing | Parks & Recreation | Penny | - | - |
| 2 | Decorative Furniture | Existing | City Manager | General | - | - |
| 2 | Downtown East End Plan (DEEP) | Existing | Econ & Hsg Dev | CRA | - | 35,000 |
| 2 | Downtown Pavers, Walkability & Enhancements | Existing | Econ & Hsg Dev | CRA | - | - |
| 2 | Jay Walk | New | PW- Engineering | Public Art | - | - |
| 2 | Jerry Lake Parking Lot Renovation | Existing | Parks & Recreation | Penny | - | - |
| 2 | Lights in Tree- Main & Skinner | Existing | Parks & Recreation | General | - | - |
| 2 | Lights in Tree- Master Plan | Existing | Parks & Recreation | General | - | Future Year Impact |
| 2 | Park Pavilion Replacement | Existing | Parks & Recreation | General | - | - |
| 2 | Patricia Corridor Enhancements | Existing | Econ & Hsg Dev | General | 76,000 | 84,000 |
| 2 | Pavement Management Program | Existing | PW- Streets | CGT | - | 310,000 |
| 2 | Pavement Management Program | Existing | PW- Streets | Penny | - | 690,000 |
| 2 | Pedestrian Safety Improvements - Alt 19 | Existing | PW-Engineering | Impact | 140,000 | - |
| 2 | Playground Equipment Replacement | Existing | Parks & Recreation | Penny | - | 150,000 |
| 2 | PSTA Jolley Trolley | Existing | Econ & Hsg Dev | General | - | 13,755 |
| 2 | PSTA Jolley Trolley | Existing | Econ & Hsg Dev | CRA | - | 32,550 |
| 2 | PSTA Master Plan | Existing | Community Dev | General | - | - |
| 2 | Scenic Corridor Program - Edgewater Drive | Existing | Community Dev | General | - | - |
| 2 | Skinner Boulevard Improvements | Existing | Econ & Hsg Dev | CRA | 100,000 | 200,000 |
| 2 | Skinner Boulevard Improvements | Existing | Econ & Hsg Dev | Penny | - | - |
| 2 | SR 580 Form-based Code | Existing | Community Dev | General | - | - |
| 2 | SR 580 Increased Access Management Regulations | Existing | Community Dev | N/A | - | No Fiscal Impact |
| 2 | SR 580 Landscaped Median Project | Existing | Community Dev | General | - | - |
| 2 | SR 580 Mast Arm Repainting | Existing | PW- Streets | General | - | - |
| 2 | SR 580 Pole to Monument Sign Ordinance | Existing | Community Dev | N/A | - | No Fiscal Impact |
| 2 | Stirling Park Driving Range Lights | New | Parks & Recreation | General | - | - |
| 2 | Study and Enhance Street Lighting | New | PW- Streets | General | - | Future Year Impact |
| EPIC! GOAL #2 TOTAL | | | | | \$ 316,000 | \$ 1,672,305 |

| FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|--------------------------|------|------|
| FY22 | FY23 | FY24 | FY25 | FY26 | Six Year Planning Period | Type | Page |
| 40,000 | - | - | - | - | 40,000 | CIP | 110 |
| - | - | - | - | - | 76,956 | BPI | 38 |
| - | - | - | - | - | 27,030 | BPI | 38 |
| 100,000 | 100,000 | - | - | - | 275,000 | CIP | 111 |
| - | - | - | - | - | 15,000 | BPI | 39 |
| 30,000 | - | - | - | 25,000 | 80,000 | CIP | 113 |
| 150,000 | - | - | - | - | 150,000 | CIP | 114 |
| - | - | - | - | - | 20,000 | BPI | 40 |
| - | - | - | - | - | 40,000 | CIP | 115 |
| - | - | - | - | - | 15,000 | CIP | 116 |
| - | - | - | 4,500,000 | - | 4,500,000 | CIP | 117 |
| - | - | - | 2,500,000 | - | 2,500,000 | CIP | 117 |
| - | - | - | - | - | 16,500 | CIP | 118 |
| - | - | - | - | - | 16,500 | CIP | 118 |
| - | - | - | - | - | 30,000 | BPI | 41 |
| - | - | - | - | - | 100,000 | CIP | 119 |
| - | - | - | - | - | 125,000 | CIP | 120 |
| - | 200,000 | 200,000 | - | - | 400,000 | CIP | 121 |
| 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 240,000 | BPI | 42 |
| 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 | BPI | 42 |
| 100,000 | - | - | - | - | 100,000 | CIP | 122 |
| - | - | - | - | - | 12,000 | CIP | 123 |
| - | - | - | - | - | 80,000 | CIP | 124 |
| 200,000 | 250,000 | - | - | - | 450,000 | CIP | 125 |
| - | - | - | - | 800,000 | 800,000 | CIP | 126 |
| 1,000,000 | 1,000,000 | - | - | - | 2,000,000 | CIP | 112 |
| 5,000 | 5,000 | 5,000 | 5,000 | - | 25,000 | BPI | 43 |
| - | - | - | - | - | 500,000 | CIP | 127 |
| - | - | - | - | - | 233,000 | BPI | 44 |
| 35,510 | 29,430 | 29,787 | 27,010 | 3,967 | 163,760 | BPI | 45 |
| - | - | - | 300,000 | 300,000 | 600,000 | CIP | 128 |
| - | - | - | - | - | 1,324,600 | CIP | 129 |
| - | - | 400,000 | - | - | 400,000 | CIP | 130 |
| 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 | BPI | 46 |
| - | - | - | - | - | 15,000 | BPI | 47 |
| - | - | - | - | - | 5,000 | BPI | 47 |
| 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 210,000 | BPI | 48 |
| - | - | - | - | - | - | BPI | 49 |
| - | - | - | - | - | - | BPI | 50 |
| - | - | - | - | - | 130,000 | CIP | |
| - | - | - | - | - | 25,000 | CIP | |
| 5,600 | 10,500 | 5,600 | 10,500 | - | 37,800 | BPI | 51 |
| - | - | - | 150,000 | - | 150,000 | CIP | 131 |
| - | - | - | - | - | 200,000 | CIP | 132 |
| \$ 1,841,110 | \$ 1,769,930 | \$ 815,387 | \$ 7,667,510 | \$ 1,303,967 | \$ 16,728,146 | | |
| - | - | - | - | - | 35,000 | CIP | 134 |
| - | - | - | - | - | 35,000 | CIP | 134 |
| - | - | - | - | - | 20,000 | BPI | 54 |
| - | - | - | - | - | 7,000 | CIP | 135 |
| - | - | - | - | - | 20,000 | CIP | 135 |
| 15,000 | 80,000 | - | - | - | 135,000 | CIP | 135 |
| - | - | - | - | - | - | CIP | 136 |
| 300,000 | - | - | - | - | 300,000 | CIP | 137 |
| - | - | - | - | - | - | BPI | 55 |
| 25,000 | - | - | - | - | 60,000 | CIP | 138 |
| - | 350,000 | - | 300,000 | - | 650,000 | CIP | 139 |
| 15,000 | - | - | - | - | 15,000 | CIP | 140 |
| 420,000 | - | - | - | - | 420,000 | CIP | 141 |
| 15,000 | 5,000 | 5,000 | 5,000 | 5,000 | 35,000 | BPI | 56 |
| - | - | - | - | - | - | BPI | 57 |
| - | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 | CIP | 142 |
| 50,000 | 50,000 | 50,000 | - | - | 310,000 | CIP | 143 |
| 310,000 | 290,000 | 270,000 | 250,000 | - | 1,430,000 | CIP | 144 |
| 690,000 | 690,000 | 710,000 | 730,000 | - | 3,510,000 | CIP | 144 |
| - | - | - | - | - | 140,000 | CIP | 145 |
| - | 120,000 | 125,000 | - | - | 395,000 | CIP | 146 |
| 14,443 | 15,165 | 15,923 | 16,720 | 17,556 | 93,562 | BPI | 58 |
| 34,178 | 35,887 | 37,681 | 39,565 | 41,543 | 221,404 | BPI | 58 |
| - | - | - | - | - | - | BPI | 59 |
| - | - | - | - | - | - | BPI | 60 |
| - | - | 4,600,000 | - | - | 4,900,000 | CIP | 147 |
| - | - | 1,000,000 | - | - | 1,000,000 | CIP | 147 |
| - | - | - | - | - | - | BPI | 61 |
| - | - | - | - | - | - | BPI | 62 |
| 50,000 | 50,000 | 50,000 | 50,000 | - | 200,000 | BPI | 63 |
| - | 110,000 | - | - | - | 110,000 | CIP | 148 |
| - | - | - | - | - | - | BPI | 64 |
| 180,000 | - | - | - | - | 180,000 | CIP | 149 |
| - | - | - | - | - | - | CIP | 150 |
| \$ 2,118,621 | \$ 1,871,052 | \$ 6,938,604 | \$ 1,466,285 | \$ 139,099 | \$ 14,521,966 | | |

| FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects | | | | | | |
|---|--|----------------|--------------------|-------------|---------------------------|----------------------|
| GOAL | Project | Project Status | Lead Dept | Fund | FY20 Carry-Forward Amount | FY21 |
| 3 | Brady Box Culvert | Existing | PW- Stormwater | Stormwater | 295,460 | 384,540 |
| 3 | Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization | Existing | PW- Stormwater | Stormwater | 983,514 | - |
| 3 | City Sidewalk Inspection & Maintenance Program | Existing | PW- Streets | CGT | - | 55,000 |
| 3 | Dock A Repair & Replacement | Existing | Parks & Recreation | Marina | - | - |
| 3 | Dunedin Causeway Underground Utilities Research/Assessment | Existing | PW- Engineering | | - | - |
| 3 | Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety | New | PW- Engineering | General | - | Future Year Impact |
| 3 | Gabion Repair & Replacement Program | Existing | PW- Stormwater | Stormwater | - | 100,000 |
| 3 | Harbormaster Building Replacement | Existing | Parks & Recreation | Marina | - | - |
| 3 | Marina Master Plan | Existing | Parks & Recreation | General | - | - |
| 3 | Pram Shed Replacement | New | Parks & Recreation | Penny | - | 350,000 |
| 3 | Sea Level Rise Initiative Implementation | New | | N/A | - | No Fiscal Impact |
| 3 | Stormwater Master Plan BMP Implementation | New | PW-Engineering | Stormwater | - | 500,000 |
| 3 | Stormwater Pipe Lining | Existing | PW- Stormwater | Stormwater | - | 250,000 |
| 3 | Underdrain Repair & Replacement | Existing | PW- Stormwater | Stormwater | - | 45,000 |
| EPIC! GOAL #3 TOTAL | | | | | \$ 1,278,974 | \$ 1,684,540 |
| 4 | Citywide HVAC Replacements - Dunedin Golf Club | Existing | PW- Facilities | General | - | 65,000 |
| 4 | Citywide HVAC Replacements - Facilities | Existing | PW- Facilities | Facilities | - | - |
| 4 | Citywide HVAC Replacements - Fine Arts Center | Existing | PW- Facilities | General | - | 25,000 |
| 4 | Citywide HVAC Replacements - Fire Admin | Existing | PW- Facilities | General | - | - |
| 4 | Citywide HVAC Replacements - Fisher Concession | Existing | PW- Facilities | General | - | 9,000 |
| 4 | Citywide HVAC Replacements - FS #60 Dayroom/Kitchen | Existing | PW- Facilities | General | - | 17,000 |
| 4 | Citywide HVAC Replacements - FS #62 Dayroom | Existing | PW- Facilities | General | - | - |
| 4 | Citywide HVAC Replacements - Hale Center | Existing | PW- Facilities | General | - | - |
| 4 | Citywide HVAC Replacements - Historical Museum | Existing | PW- Facilities | General | - | 8,000 |
| 4 | Citywide HVAC Replacements - Solid Waste | Existing | PW- Facilities | Solid Waste | - | - |
| 4 | Citywide Parking Lot Resurfacing | Existing | PW-Engineering | Penny | - | - |
| 4 | Citywide Parking Lot Resurfacing - Marina | Existing | PW-Engineering | Marina | - | - |
| 4 | Citywide Roof Replacements - Community Center | Existing | PW- Facilities | General | - | - |
| 4 | Citywide Roof Replacements - Hale | | PW- Facilities | General | 270,000 | - |
| 4 | Citywide Roof Replacements - Library | Existing | PW- Facilities | General | - | - |
| 4 | Citywide Roof Replacements - Solid Waste Admin | Existing | PW- Facilities | Solid Waste | - | 30,000 |
| 4 | Curlew Reclaimed Tank Repainting & Rehabilitation | Existing | PW- Water/WW | Water/WW | - | 150,000 |
| 4 | Curlew Road Water Main Replacement | Existing | PW- Water/WW | Water/WW | 150,000 | 500,000 |
| 4 | Custodial Services | New | PW- Facilities | Facilities | - | 586,000 |
| 4 | Dunedin's Resilient Environmental Action Mater Plan (DREAM) | Existing | City Manager | N/A | - | No Fiscal Impact |
| 4 | Electrical Distribution (Power Grid) Assessment | Existing | City Manager | General | - | - |
| 4 | Fleet Purchase: Community Development Code Enforcement Vehicle | Existing | Community Dev | General | 9,000 | 21,000 |
| 4 | Fleet Purchase: Community Development/Building Division Vehicle | New | Community Dev | Building | - | 30,000 |
| 4 | Fleet Replacements | Existing | PW- Fleet | Fleet | - | 232,900 |
| 4 | Fleet Replacements- SW | Existing | PW- Fleet | Solid Waste | - | 318,200 |
| 4 | Lift Station #20 Repair/Replacement | Existing | PW- Water/WW | Water/WW | - | 900,000 |
| 4 | Lift Station #32 Repair/Replacement | Existing | PW- Water/WW | Water/WW | - | 600,000 |
| 4 | Lofty Pine estates- Septic to Sewer Project | Existing | PW- Water/WW | Water/WW | - | 1,650,000 |
| 4 | Offsite Potable Water Storage Site Valve Replacement | New | PW- Water/WW | Water/WW | - | - |
| 4 | Pipe Lining Project | Existing | PW- Water/WW | Water/WW | - | 800,000 |
| 4 | Ranchwood Drive S & Hitching Post Lane Water Main Replace | Existing | PW- Water/WW | Water/WW | - | 325,000 |
| 4 | Ready for 100 | Existing | City Manager | N/A | - | No Fiscal Impact |
| 4 | Reclaimed Water Distribution System Master Plan | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | Septic Tank Abatement Incentives | Existing | PW- Water/WW | Water/WW | - | 35,000 |
| 4 | Solar Energy Initiative Grant | Existing | Community Dev | General | - | 37,500 |
| 4 | St Catherine Soil Roadway Stabilization | Existing | PW-Engineering | Penny | - | 200,000 |
| 4 | Wastewater Lift stations Rehabilitation | New | PW- Water/WW | Water/WW | - | 500,000 |
| 4 | Water Plant Admin Building Hardening | Existing | PW- Water/WW | Water/WW | - | 250,000 |
| 4 | Water Production Well Facilities | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | Water Treatment Plant Standby/ Emergency Generator Replace | New | PW- Water/WW | Water/WW | - | - |
| 4 | Weybridge Woods Bridge Removal | Existing | PW- Facilities | General | - | - |
| 4 | Willow Wood Village Water Main Replacements | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | WTP Design-Build | Existing | PW- Water/WW | Water/WW | - | 4,935,706 |
| 4 | WW Lift Station Force Main Replacements | Existing | PW- Water/WW | Water/WW | - | 2,825,000 |
| 4 | WWTP Chlorine Contact Basin Rehabilitation & Cover Project | New | PW- Water/WW | Water/WW | - | 2,000,000 |
| 4 | WWTP Electrical System Upgrade | Existing | PW- Water/WW | Water/WW | - | 1,500,000 |
| 4 | WWTP Facility 8, Filter Building Noise Attenuation Project | Existing | PW- Water/WW | Water/WW | - | 100,000 |
| 4 | WWTP Facility 8, Filter Media and Basin Rehabilitation Project | Existing | PW- Water/WW | Water/WW | - | - |
| 4 | WWTP Outfall Piping Repair | Existing | PW- Water/WW | Water/WW | 500,000 | - |
| 4 | WWTP SCADA System Upgrade | Existing | PW- Water/WW | Water/WW | 890,000 | 230,000 |
| EPIC! GOAL #4 TOTAL | | | | | \$ 1,819,000 | \$ 18,880,306 |

| FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------------------|------|------|
| FY22 | FY23 | FY24 | FY25 | FY26 | Six Year Planning Period | Type | Page |
| - | - | - | - | - | 680,000 | CIP | 152 |
| - | - | - | - | - | 983,514 | CIP | 153 |
| - | - | - | - | - | 55,000 | CIP | 154 |
| - | - | 635,000 | - | - | 635,000 | CIP | 155 |
| 25,000 | 75,000 | - | - | - | 100,000 | BPI | 66 |
| - | - | - | - | - | - | CIP | 156 |
| 500,000 | - | - | - | - | 600,000 | CIP | 157 |
| - | - | - | - | 400,000 | 400,000 | CIP | 158 |
| 100,000 | - | - | - | - | 100,000 | BPI | 67 |
| - | - | - | - | - | 350,000 | CIP | 159 |
| - | - | - | - | - | - | BPI | 68 |
| - | - | - | - | - | 500,000 | CIP | 160 |
| 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 | CIP | 161 |
| 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 270,000 | CIP | 162 |
| \$ 920,000 | \$ 370,000 | \$ 930,000 | \$ 295,000 | \$ 695,000 | \$ 6,173,514 | | |
| - | - | - | - | - | 65,000 | CIP | 164 |
| 40,000 | - | - | - | - | 40,000 | CIP | 164 |
| - | - | - | 25,000 | - | 50,000 | CIP | 164 |
| - | 35,000 | - | - | - | 35,000 | CIP | 164 |
| - | - | - | - | - | 9,000 | CIP | 164 |
| - | - | - | - | - | 17,000 | CIP | 164 |
| - | - | 25,000 | - | - | 25,000 | CIP | 164 |
| 20,000 | - | - | - | - | 20,000 | CIP | 164 |
| - | - | - | - | - | 8,000 | CIP | 164 |
| - | 30,000 | - | - | - | 30,000 | CIP | 164 |
| - | 66,000 | - | - | - | 66,000 | CIP | 165 |
| - | 44,000 | - | - | - | 44,000 | CIP | 165 |
| 500,000 | - | - | - | - | 500,000 | CIP | 166 |
| - | - | - | - | - | 270,000 | CIP | 166 |
| 210,000 | - | - | - | - | 210,000 | CIP | 166 |
| - | - | - | - | - | 30,000 | CIP | 166 |
| - | - | - | - | - | 150,000 | CIP | 167 |
| - | - | - | - | - | 650,000 | CIP | 168 |
| - | - | - | - | - | 586,000 | BPI | 70 |
| - | - | - | - | - | - | BPI | 71 |
| - | - | - | - | - | - | CIP | 169 |
| - | - | - | - | - | 30,000 | CIP | 170 |
| - | - | - | - | - | 30,000 | CIP | 171 |
| 263,300 | 622,900 | 1,164,100 | 956,000 | 1,309,300 | 4,548,500 | CIP | 172 |
| 641,800 | 908,100 | 951,100 | 272,356 | - | 3,091,556 | CIP | 176 |
| - | - | - | - | - | 900,000 | CIP | 177 |
| - | - | - | - | - | 600,000 | CIP | 178 |
| - | - | - | - | - | 1,650,000 | CIP | 179 |
| 75,000 | - | - | - | - | 75,000 | CIP | 180 |
| 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 4,800,000 | CIP | 181 |
| - | - | - | - | - | 325,000 | CIP | 182 |
| - | - | - | - | - | - | BPI | 72 |
| - | 50,000 | - | - | - | 50,000 | CIP | 183 |
| 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 210,000 | BPI | 73 |
| 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 412,500 | BPI | 74 |
| - | - | - | - | - | 200,000 | CIP | 184 |
| 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,000,000 | CIP | 185 |
| - | - | - | - | - | 250,000 | CIP | 186 |
| 360,000 | 360,000 | 180,000 | - | - | 900,000 | CIP | 187 |
| - | - | - | 750,000 | - | 750,000 | CIP | 188 |
| - | - | - | - | 10,000 | 10,000 | CIP | 189 |
| - | 200,000 | - | - | - | 200,000 | CIP | 190 |
| - | - | - | - | - | 4,935,706 | CIP | 191 |
| - | - | - | - | - | 2,825,000 | CIP | 192 |
| - | - | - | - | - | 2,000,000 | CIP | 193 |
| - | - | - | - | - | 1,500,000 | CIP | 194 |
| - | - | - | - | - | 100,000 | CIP | 195 |
| - | 150,000 | 1,500,000 | - | - | 1,650,000 | CIP | 196 |
| - | - | - | - | - | 500,000 | CIP | 197 |
| - | - | - | - | - | 1,120,000 | CIP | 198 |
| \$ 3,520,100 | \$ 3,876,000 | \$ 5,230,200 | \$ 3,413,356 | \$ 2,729,300 | \$ 39,468,262 | | |

| FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects | | | | | | |
|---|--|----------------|--------------------|-------------|---------------------------|----------------------|
| GOAL | Project | Project Status | Lead Dept | Fund | FY20 Carry-Forward Amount | FY21 |
| 5 | 6th EPIC! Goal | New | HR & Risk Mgmt | N/A | - | No Fiscal Impact |
| 5 | Affordable/Workforce Housing Program | Existing | Econ & Hsg Dev | General | - | 50,000 |
| 5 | Affordable/Workforce Housing Program | Existing | Econ & Hsg Dev | CRA | - | 50,000 |
| 5 | Apprenticeship Program | Existing | HR & Risk Mgmt | N/A | - | No Fiscal Impact |
| 5 | City Manager's Leadership Scholarship | Existing | City Manager | General | - | - |
| 5 | Citywide Computer Replacements | Existing | IT Services | IT Services | - | - |
| 5 | Citywide Security Camera Recording Systems | New | IT Services | IT Services | - | - |
| 5 | Coca-Cola Dunedin Market Analysis | New | Econ & Hsg Dev | General | - | - |
| 5 | Collection Compact Excavator | New | PW- Water/WW | Water/WW | - | 24,200 |
| 5 | Customer Service Program | New | HR & Risk Mgmt | N/A | - | No Fiscal Impact |
| 5 | Dunedin Citizens' Academy | Existing | City Clerk | General | - | 1,500 |
| 5 | Dunedin Pride Event | New | Parks & Recreation | General | - | - |
| 5 | Economic Business Summit | New | Econ & Hsg Dev | General | - | - |
| 5 | Economic Business Summit | New | Econ & Hsg Dev | CRA | - | - |
| 5 | Employee Continuing Education | Existing | HR & Risk Mgmt | General | - | 8,000 |
| 5 | Employee Engagement | Existing | HR & Risk Mgmt | N/A | - | No Fiscal Impact |
| 5 | ERP Onsite Training for Phases 1-4 | New | IT Services | IT Services | - | - |
| 5 | ERP Onsite Training for Phases 1-4 | New | IT Services | Building | - | - |
| 5 | ERP Phases 5 & 6 Hardware Devices | New | IT Services | IT Services | - | 40,000 |
| 5 | Exhaust Fan | New | Fire | General | - | 5,500 |
| 5 | Fiber Cable Audit & Survey | New | IT Services | IT Services | - | - |
| 5 | Fiber Cable Installation for EOC | New | IT Services | IT Services | - | 55,000 |
| 5 | Fire Training & Emergency Operations Center (EOC) | Existing | Fire | General | 193,000 | - |
| 5 | Fire Training & Emergency Operations Center (EOC) | Existing | Fire | Penny | 3,632,367 | - |
| 5 | Fire Training & Emergency Operations Center (EOC) | Existing | Fire | Impact | 200,000 | - |
| 5 | Florida Business Incubator Sponsorship | Existing | Econ & Hsg Dev | General | - | 33,000 |
| 5 | Grow Your Captains Consultant | Existing | Fire | General | - | - |
| 5 | Law Enforcement Annual Evaluation | Existing | HR & Risk Mgmt | N/A | - | No Fiscal Impact |
| 5 | Lieutenant Promotional Assessment | Existing | Fire | General | - | 6,000 |
| 5 | Lightning Detection System Replacement | Existing | Parks & Recreation | General | - | - |
| 5 | Network Infrastructure Upgrades | Existing | IT Services | IT Services | - | 25,000 |
| 5 | New City Hall | Existing | City Manager | Penny | - | 11,645,000 |
| 5 | Payscale Subscription | Existing | HR & Risk Mgmt | General | - | 16,000 |
| 5 | Public Records, Roberts Rules & Sunshine Training | Existing | City Clerk | N/A | - | No Fiscal Impact |
| 5 | Public Services Recognition Day | New | HR & Risk Mgmt | N/A | - | No Fiscal Impact |
| 5 | Resident/ Business Survey | Existing | City Manager | General | - | - |
| 5 | SCBA Air Pack Replacements | Existing | Fire | General | - | 370,000 |
| 5 | Semi- Annual B&C Chair Meeting Regarding EPIC! Goals | Existing | City Clerk | General | - | - |
| 5 | Target Solutions Scheduling Program | New | Fire | General | - | 4,240 |
| 5 | Thermal Imaging Cameras | New | Fire | General | - | 20,000 |
| 5 | Vacation Rental Enforcement Subscription | Existing | Community Dev | General | - | 15,000 |
| 5 | Wellness Program | Existing | HR & Risk Mgmt | Health | - | 5,000 |
| EPIC! GOAL #5 TOTAL | | | | | \$ 4,025,367 | \$ 12,373,440 |
| FY 2021 - FY 2026 BUSINESS PLAN INITIATIVES AND CAPITAL IMPROVEMENTS PLAN TOTAL COST | | | | | \$ 7,709,341 | \$ 37,670,833 |

| FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects | | | | | | | |
|---|--------------|---------------|---------------|--------------|--------------------------|------|------|
| FY22 | FY23 | FY24 | FY25 | FY26 | Six Year Planning Period | Type | Page |
| - | - | - | - | - | - | BPI | 76 |
| - | - | - | - | - | 50,000 | BPI | 77 |
| - | - | - | - | - | 50,000 | BPI | 77 |
| - | - | - | - | - | - | BPI | 78 |
| 7,500 | 7,500 | 7,500 | 7,500 | - | 30,000 | BPI | 79 |
| 125,500 | 145,500 | 145,500 | 145,500 | 146,000 | 708,000 | CIP | 200 |
| 125,000 | - | - | - | - | 125,000 | CIP | 201 |
| 30,000 | - | - | - | - | 30,000 | BPI | 80 |
| - | - | - | - | - | 24,200 | CIP | 202 |
| - | - | - | - | - | - | BPI | 81 |
| 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 9,000 | BPI | 82 |
| 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 | BPI | 83 |
| 15,000 | - | - | - | - | 15,000 | BPI | 84 |
| 5,000 | - | - | - | - | 5,000 | BPI | 84 |
| 8,000 | 8,000 | 8,000 | 8,000 | - | 40,000 | BPI | 85 |
| - | - | - | - | - | - | BPI | 86 |
| 17,050 | - | - | - | - | 17,050 | CIP | 203 |
| 10,450 | - | - | - | - | 10,450 | CIP | 203 |
| - | - | - | - | - | 40,000 | CIP | 204 |
| - | - | - | - | - | 5,500 | CIP | 205 |
| 50,000 | - | - | - | - | 50,000 | CIP | 206 |
| - | - | - | - | - | 55,000 | CIP | 207 |
| - | - | - | - | - | 193,000 | CIP | 208 |
| - | - | - | - | - | 3,632,367 | CIP | 208 |
| - | - | - | - | - | 200,000 | CIP | 208 |
| 34,650 | 36,383 | 38,202 | 40,112 | - | 182,347 | BPI | 87 |
| 10,000 | - | - | - | - | 10,000 | BPI | 88 |
| - | - | - | - | - | - | BPI | 89 |
| - | - | - | - | - | 6,000 | BPI | 90 |
| - | 35,000 | - | - | - | 35,000 | CIP | 209 |
| 50,000 | - | - | - | - | 75,000 | CIP | 210 |
| 8,528,000 | - | - | - | - | 20,173,000 | CIP | 211 |
| - | - | - | - | - | 16,000 | BPI | 91 |
| - | - | - | - | - | - | BPI | 92 |
| - | - | - | - | - | - | BPI | 93 |
| 10,000 | 15,000 | 10,000 | 15,000 | 10,000 | 60,000 | BPI | 94 |
| - | - | - | - | - | 370,000 | CIP | 212 |
| 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 27,500 | BPI | 95 |
| 4,240 | - | - | - | - | 8,480 | BPI | 96 |
| - | - | - | - | - | 20,000 | CIP | 213 |
| 12,000 | 12,000 | 10,000 | 10,000 | 10,000 | 69,000 | BPI | 97 |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 | BPI | 98 |
| \$ 9,069,390 | \$ 286,383 | \$ 246,202 | \$ 253,112 | \$ 193,000 | \$ 26,446,894 | | |
| \$ 17,469,221 | \$ 8,173,365 | \$ 14,160,393 | \$ 13,095,263 | \$ 5,060,366 | \$ 103,338,782 | | |

*Page numbers indicate location in the FY 2021 - FY 2026 Municipal Business Plan



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APPENDIX B

FY 2020 Progress

on Initiatives

FY 2021 PROPOSED

OPERATING &

CAPITAL BUDGET

| Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020 | | | | | | | | | |
|--|------|--|----------|-----------------|------------|-------------------|-------|---|--------------------------|
| GOAL | Type | Project | Category | Lead Department | Fund | FY20 Cost | Page* | Status/Progress | % Complete |
| 1 | BPI | Public Art Master Plan | Existing | City Manager | General | 25,000 | 40 | Contract began in January 2020. | 33% |
| | | | | | Public Art | 100,000 | | | |
| 1 | BPI | Sister City Program | New | Commission | General | 5,600 | 41 | May Workshop | 75% |
| 1 | BPI | Art Incubator | Existing | Eco & Hsg Dev | CRA | 25,500 | 32 | Ongoing support | 50% |
| | | | | | General | 72,600 | | | |
| 1 | CIP | Artistic Benches for Downtown | New | Eco & Hsg Dev | CRA | 4,000 | 98 | The benches have been purchased. This project is in design phase working closely with Elizabeth Brincklow (Master Art Plan). | 50% |
| 1 | BPI | Downtown Landscaping Master Plan | New | Eco & Hsg Dev | CRA | 20,000 | 33 | This project has been put on hold due to COVID19. | 0% |
| 1 | CIP | Downtown Landscaping Project | New | Eco & Hsg Dev | CRA | 10,000 | 103 | This project has been put on hold due to COVID19. | 0% |
| 1 | CIP | Downtown Median Removal | New | Eco & Hsg Dev | CRA | 10,000 | 104 | Staff is waiting on the start of the Courtyard on Main project. | 15% |
| 1 | CIP | Downtown Parking Structure | Revised | Eco & Hsg Dev | CRA | 1,000,000 | 105 | Staff has been working on an analysis of the Parking Garage vs Surface Parking as part of the City Hall project. This project is scheduled to go to a Commission Work Session this summer. | 50% |
| | | | | | Penny | 1,800,000 | | | |
| 1 | BPI | Downtown Railroad Trestle Painting | New | Eco & Hsg Dev | CRA | 6,000 | 34 | The project has been completed. | 100% |
| 1 | CIP | Enhance Welcome Signs Downtown | New | Eco & Hsg Dev | CRA | 10,000 | 107 | The enhanced entrance signs with the metal lettering have been completed for this year. We look to continue this initiative next year. | 100% |
| 1 | BPI | Façade Grant Program | Existing | Eco & Hsg Dev | General | 37,500 | 36 | The Façade program has been so successful that the funds for this year have been exhausted. | 100% |
| | | | | | CRA | 50,000 | | | |
| 1 | CIP | John L Lawrence Pioneer Park Enhancements & Improvements | Revised | Eco & Hsg Dev | CRA | 50,000 | 110 | The concept design has been approved with Commission modifications. We will now move the Design Phase and have requested a proposal from Cardno. | 40% |
| 1 | BPI | LDO Incentives | Existing | Eco & Hsg Dev | CRA | 101,000 | 38 | These development incentives are paid out per individual development agreements. | 50% |
| 1 | CIP | Underground Utilities on Douglas Ave S | New | Eco & Hsg Dev | CRA | 100,000 | 116 | Staff is working with the Courtyard on Main project and will need to prepare an agreement to assist with funding our 50% (\$100,000) commitment to undergrounding utilities on Douglas Ave. | 20% |
| 1 | CIP | Athletic Field Renovation | Revised | Parks & Rec | Penny | 125,000 | 99 | PO Issued, work to begin in May or June. | 10% |
| 1 | CIP | Bridges & Boardwalks | Revised | Parks & Rec | Penny | 60,000 | 100 | 2 Aluminum bridges at Hammock Complete. | 100% |
| 1 | CIP | Court Resurfacing | Revised | Parks & Rec | Penny | 25,000 | 101 | Highlander Courts - Complete | 100% |
| 1 | CIP | Dog Park | Existing | Parks & Rec | Penny | 150,000 | 102 | Defer to FY22 | |
| 1 | BPI | Dunedin Stirling Links Conversion to Park | New | Parks & Rec | General | 128,100 | 35 | Under construction, waiting for staff to be able to resume normal operations. | 20% |
| 1 | CIP | Parks Maintenance Facility | Revised | Parks & Rec | Penny | 1,124,600 | 112 | Design development stage | 10% |
| 1 | BPI | Pipers on the Pier | New | Parks & Rec | General | 5,000 | 39 | Complete | 100% |
| 1 | CIP | Rotary Pavilion Renovations | Revised | Parks & Rec | General | 50,000 | 113 | Vince requesting to delete from list. Project not moving forward. | |
| 1 | CIP | Sindoon Stage Awning Replacement | Revised | Parks & Rec | General | 50,000 | 114 | Phase I complete, working on design for phase 2 (delayed due to COVID). | 50% |
| 1 | CIP | Stadium & Englebert Reconstruction | Revised | Parks & Rec | Stadium | 41,899,900 | 115 | Stadium is complete. Englebert/PDC is under construction with completion scheduled for the end of August, 2020. | Stadium 100% and PDC 62% |
| 1 | BPI | Tree Lighting | Existing | Parks & Rec | General | 25,000 | 42 | Complete | 100% |
| 1 | BPI | Historic Preservation Plaques | Existing | Plng & Dev | N/A | No Fiscal Impact | 37 | On-going program | 100% |
| EPIC! GOAL #1 TOTAL | | | | | | 47,069,800 | | | |

| Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020 | | | | | | | | | |
|--|------|--|----------|-----------------|-------------|----------------------|-------|---|------------|
| GOAL | Type | Project | Category | Lead Department | Fund | FY20 Cost | Page* | Status/Progress | % Complete |
| 2 | BPI | Decorative Furniture | New | City Manager | General | 20,000 | 46 | Jennifer is requesting this project be eliminated from Business Plan. | 0% |
| 2 | CIP | Downtown East End Plan (DEEP) | Existing | Eco & Hsg Dev | CRA | 30,000 | 120 | Surveys and site plans have been gathered. | 50% |
| 2 | CIP | Downtown Pavers, Walkability & Enhancements | Revised | Eco & Hsg Dev | CRA | 250,000 | 121 | This project has been put on hold due to COVID19. However staff will bring a design to the CRA for comment this summer. | 20% |
| 2 | CIP | Downtown Wayfinding | Revised | Eco & Hsg Dev | General | 5,000 | 123 | Downtown finding signs were put on hold in March due to COVID19 but are schedule to resume installation in late May. | 65% |
| 2 | BPI | Local Tiki Rides | New | Eco & Hsg Dev | N/A | No Fiscal Impact | 47 | Tiki ride continues to be a great attraction as a ride service. The Tiki Ride has had to close for the month of March. | ongoing |
| 2 | CIP | Patricia Corridor Enhancement Project | Revised | Eco & Hsg Dev | General | 50,000 | 126 | Staff is working with the Consultant on a design for an enhanced entryway. | 10% |
| 2 | BPI | PSTA Jolley Trolley | Existing | Eco & Hsg Dev | General | 13,100 | 48 | Jolley Trolley operated on a regular schedule for Oct., Nov., Dec., Jan., and Feb., and a limited weekend schedule for the month of March. | ongoing |
| | | | | | CRA | 31,000 | | | |
| 2 | CIP | Skinner Boulevard Improvements | Revised | Eco & Hsg Dev | CRA | 100,000 | 131 | Staff is reviewing the RFQ and budgeted funds for the Design Phase of the project. | 10% |
| 2 | CIP | Community Center Parking Lot | Revised | Parks & Rec | Penny | 30,000 | 119 | Engineering still negotiating terms of scope with consultant. | 5% |
| 2 | CIP | Playground Equipment Replacement | Revised | Parks & Rec | Penny | 90,000 | 129 | MLK Playground - Complete | 100% |
| 2 | BPI | AARP Transportation Initiative | New | Plng & Dev | General | Future Fiscal Impact | 44 | Complete | 100% |
| 2 | BPI | Corner Lot Architectural Standards | New | Plng & Dev | N/A | No Fiscal Impact | 45 | Not-started | 0% |
| 2 | BPI | S.R. 580 Form-based Code | New | Plng & Dev | N/A | No Fiscal Impact | 50 | Moved to FY21 BPI | 0% |
| 2 | BPI | S.R. 580 Increased Access Management Regulations | New | Plng & Dev | N/A | No Fiscal Impact | 51 | Moved to FY21 BPI | 0% |
| 2 | BPI | S.R. 580 Pole to Monument Sign Ordinance | New | Plng & Dev | N/A | No Fiscal Impact | 53 | Moved to FY21 BPI | 0% |
| 2 | BPI | Scenic Corridor Program - Edgewater Drive | New | Plng & Dev | N/A | No Fiscal Impact | 54 | Moved to FY21 BPI | 0% |
| 2 | CIP | Citywide Exterior Facility Painting | Revised | Public Services | General | 25,000 | 118 | MLK scheduled July 2020. | 40% |
| | | | | | Fleet | 20,000 | | Fleet - Moved to FY21 | 0% |
| | | | | | Solid Waste | 7,000 | | Solid Waste - Moved to FY21 | 0% |
| 2 | CIP | Pavement Management Program | Revised | Public Services | CGT | 310,000 | 127 | FY19 Contract substantially complete; FY20 Change Order to be approved on 5/5/20; Santa Barbara Brick Street repairs, San Salvador and St. Catherine Dr. to be advertised separately. | 100% |
| | | | | | Penny | 690,000 | | | 60% |
| 2 | CIP | Pedestrian Safety Improvements- Alt 19 & Main | Revised | Public Works | Impact | 70,000 | 128 | Waiting on FDOT Repaving project to start construction. | 0% |
| EPIC! GOAL #2 TOTAL | | | | | | 1,741,100 | | | |

| Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020 | | | | | | | | | |
|--|------|--|----------|-----------------|------------|------------------|-------|---|------------|
| GOAL | Type | Project | Category | Lead Department | Fund | FY20 Cost | Page* | Status/Progress | % Complete |
| 3 | CIP | Marina Dredging | Existing | City Manager | Marina | 1,500,000 | 139 | Contract awarded on 4/14/20; NTP issued for 6/1/20. | 0% |
| 3 | CIP | Dock A Repair & Replacement | New | Parks & Rec | Marina | 350,000 | 136 | Defer to FY21 | |
| 3 | CIP | Parks Trail Renovation | Revised | Parks & Rec | Penny | 300,000 | 141 | Received bids, on commission approval for May 5. | 10% |
| 3 | CIP | Brady Box Culvert | Existing | Public Works | Stormwater | 240,000 | 134 | PER Complete. Decision on LOS to occur 3rd quarter. | 10% |
| 3 | CIP | Cedarwood & Lyndhurst CMP Design Replacement | Revised | Public Works | Stormwater | 375,000 | 135 | Coordinating with Pinellas Co. for survey. Anticipate hiring consultant in 3rd quarter to start design and permitting. | 5% |
| 3 | CIP | Gabion Repair & Replacement Program | Existing | Public Works | Stormwater | 700,000 | 137 | Delayed due to COVID employee distancing. | 30% |
| 3 | CIP | Patricia Beltrees Treatment Facility | Existing | Public Works | Stormwater | 75,000 | 142 | This project has been deleted and is now part of Cedarwood & Lyndhurst CMP and Ditch Stabilization. | 5% |
| 3 | CIP | Stormwater Pipe Lining | Revised | Public Works | Stormwater | 425,000 | 143 | Anticipate request to award in June, 2020. Delayed due to COVID employee distancing. | 35% |
| 3 | CIP | Underdrain Repair & Replacement | Existing | Public Works | Stormwater | 45,000 | 144 | Delayed due to vacancies and other priorities. Expect to obtain survey and SUE, 4th quarter / future work to coincide with Street Resurfacing projects. | 10% |
| 3 | BPI | Sea Level Rise Initiative Implementation | Existing | PW-Engineering | N/A | No Fiscal Impact | 57 | Scope of work to be developed upon completion of the Stormwater Master Plan. | 5% |
| EPIC! GOAL #3 TOTAL | | | | | | 4,010,000 | | | |

| Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020 | | | | | | | | | |
|--|-----------|--|----------|-----------------|-------------|----------------------|-------|--|------------|
| GOAL | Type | Project | Category | Lead Department | Fund | FY20 Cost | Page* | Status/Progress | % Complete |
| 4 | CIP | Fleet Purchase: IT Nissan Leaf | New | IT Services | IT Fund | 30,000 | 153 | Vehicle on order | 50% |
| 4 | CIP | Fleet Purchase: Parks Pick-up Truck | New | Parks & Rec | General | 30,000 | 154 | Received / In Service | 100% |
| 4 | CIP | Fleet Purchase: Planning & Development Golf Cart | New | Plng & Dev | General | 9,000 | 155 | Deferred to FY2021 | 0% |
| 4 | BPI | Solar Energy Initiative Grant | Existing | Plng & Dev | General | 50,000 | 63 | On-going program | 100% |
| 4 | CIP | Citywide HVAC Replacements | Revised | Public Services | General | 136,000 | 147 | Water/WWV moved to Engineering. Remainder to be awarded in June 2020. | 35% |
| | Fleet | | | | 10,000 | | | | |
| | Water/WWV | | | | 26,000 | | | | |
| 4 | CIP | Citywide Parking Lot Resurfacing | Revised | PW-Engineering | Penny | 72,000 | 148 | Library - FY20 Change Order to be approved on 5/5/20. | 20% |
| 4 | CIP | Citywide Roof Replacements | Revised | Public Services | General | 302,000 | 149 | Hale Ctr. moved to FY22. | 30% |
| 4 | CIP | Armour Drive & Mangrum Drive Water Main Replacement | New | Public Works | Stormwater | 250,000 | 146 | Design completed for Armour and Mangrum. City to add Webb and Davies to project and prepare for advertisement. | 10% |
| | Water/WWV | | | | 500,000 | | | | |
| 4 | CIP | Curlew Reclaimed Tank Repainting | Revised | Public Works | Water/WWV | 350,000 | 150 | RFQ 20-1151 – Call to Artists Curlew Road Water Tower has been advertised – Submittals are due at 2:00 pm Friday, April 17. | 5% |
| 4 | CIP | Curlew Road Water Main Replacement | Revised | Public Works | Water/WWV | 200,000 | 151 | City has met with an inspection service and is awaiting scope and fee for internal pipe assessment. | 5% |
| 4 | CIP | Fleet Replacements | Revised | Public Works | Fleet | 1,135,500 | 157 | FY20 VRP Awarded on 1/14/20; \$1,011,141.90 (Partial - \$990K On-order). | 70% |
| 4 | CIP | Friendly Lane Water & Sewer Upgrade | Revised | Public Works | Water/WWV | 150,000 | 160 | Under Construction | 75% |
| 4 | CIP | Lift Station #20 Repair/Replacement | Revised | Public Works | Water/WWV | 400,000 | 161 | Design at 60%. City is currently reviewing 60% submittal. | 10% |
| 4 | CIP | Lift Station #32 Repair/Replacement | Revised | Public Works | Water/WWV | 150,000 | 162 | Design at 60%. City is currently reviewing 60% submittal. | 10% |
| 4 | CIP | Lift Station Evaluation | New | Public Works | Water/WWV | 100,000 | 163 | RFQ creation is underway | 5% |
| 4 | CIP | Lofty Pine Estates Septic to Sewer Project | New | Public Works | Water/WWV | 850,000 | 164 | City contacted survey company via GEC list. Work to commence. | 5% |
| 4 | BPI | Ready for 100 | Existing | Public Works | N/A | No Fiscal Impact | 61 | Resolution #18-43 adopted Dec. 2018; City purchased Nissan Leaf in 2018; meetings with Duke, working with CEQ & staff taskforce; created partnership with surrounding municipalities; started DREAM writing team (completed by June 2021); discussion with Duke about Clean Energy Connection program. | 6% |
| 4 | CIP | Reclaimed Water Distribution System Master Plan | New | Public Works | Water/WWV | 100,000 | 166 | On hold until Water Plant refurbishment is complete and the effects of losing Coke effluent are understood. | 0% |
| 4 | BPI | Septic Tank Abatement Incentive | New | Public Works | Water/WWV | Future Fiscal Impact | 62 | Part of Rate Analysis which is currently underway. | 5% |
| 4 | CIP | St. Catherine Soil Roadway Stabilization | Revised | Public Works | Penny | 50,000 | 167 | Geotechnical testing complete. Design to be completed in 3rd quarter. Combine with San Salvador street restoration under Pavement Program. | 5% |
| 4 | CIP | WTP Design-Build | Existing | Public Works | Water/WWV | 5,220,000 | 170 | Under construction. Currently at ~60% complete. | 60% |
| 4 | CIP | WW Lift Station Force Main Replacement | Existing | Public Works | Water/WWV | 600,000 | 171 | Rolled together for SRF loan. | 5% |
| 4 | CIP | WWTP Electrical System Upgrade | Revised | Public Works | Water/WWV | 7,150,000 | 172 | Design at 60%. Currently expecting 100% design. | 10% |
| 4 | CIP | WWTP Facility 8, Filter Building Noise Attenuation Project | Existing | Public Works | Water/WWV | 50,000 | 173 | Phase I under construction; Phase II scheduled for FY21. | 50% |
| 4 | CIP | WWTP Outfall Piping Repair | Revised | Public Works | Water/WWV | 100,000 | 174 | Received quote to complete work. | 5% |
| 4 | BPI | Dunedin's Resilient Environmental Action Master Plan (DREAM) | New | Solid Waste | N/A | No Fiscal Impact | 60 | Developed DREAM writing team: CEQ and staff task force reviewed surrounding City plans, created categories and subcategories, discussions beginning with key stakeholders. | 6% |
| 4 | CIP | Fleet Replacements | Revised | Solid Waste | Solid Waste | 489,000 | 156 | Both (2) trucks on order. | 80% |
| EPIC! GOAL #4 TOTAL | | | | | | 18,509,500 | | | |

| Progress on FY 2020 Business Plan Initiatives & CIP as of March 31, 2020 | | | | | | | | | |
|--|------|--|----------|-----------------|---------|----------------------|-------|---|--|
| GOAL | Type | Project | Category | Lead Department | Fund | FY20 Cost | Page* | Status/Progress | % Complete |
| 5 | CIP | Microfilm to Digital Format Conversion | New | City Clerk | General | 20,300 | 184 | In Work | 10% |
| 5 | BPI | Public Records, Roberts Rules & Sunshine Training | Existing | City Clerk | N/A | No Fiscal Impact | 80 | Ongoing | |
| 5 | BPI | City Manager's Leadership Scholarship | Existing | City Manager | General | 7,500 | 69 | Next Level Complete | 90% |
| 5 | CIP | New City Hall | Existing | City Manager | Penny | 7,200,000 | 186 | Schematic Design approved. Construction documents scheduled for completion by December 1, 2020. | Schematic Design 100%, Design Development 5% with Construction Documents at 0% |
| 5 | BPI | Resident/Business Survey | Existing | City Manager | General | Future Fiscal Impact | 83 | Survey underway | 75% |
| 5 | BPI | Semi-annual B&C Chair Meeting Regarding EPIC! Goals | New | City Manager | General | 10,000 | 84 | Cancelled | 0% |
| 5 | BPI | E-Town Hall | Existing | Comm Rel | N/A | No Fiscal Impact | 75 | Continuing research | 20% |
| 5 | BPI | Increase Community Outreach | Existing | Comm Rel | N/A | No Fiscal Impact | 77 | Ongoing | 50% |
| 5 | BPI | Affordable/Workforce Housing Program | New | Eco & Hsg Dev | CRA | 50,800 | 66 | Funds have been used to do feasibility studies on possible sites for Affordable Housing projects. | 30% |
| | | | | | General | 51,200 | | | |
| 5 | BPI | Florida Business Incubator Sponsorship | Existing | Eco & Hsg Dev | General | 30,000 | 76 | The FBI has been growing and has become a valued resources for the City. | ongoing |
| 5 | BPI | Debt Planning, Issuance & Compliance for Capital Assets | Existing | Finance | N/A | No Fiscal Impact | 71 | Planning for debt service for City Hall Project in FY 2021. | 10% |
| 5 | BPI | Development & Coordination of Business Plan | Existing | Finance | N/A | No Fiscal Impact | 72 | Completed Business plan monitoring plan for FY 2020. | 50% |
| 5 | BPI | Purchasing Contractual Services | Existing | Finance | General | 27,000 | 82 | Contract employee hired and on board for FY 2020. | 100% |
| 5 | CIP | Fire Training Facility & Emergency Operations Center (EOC) | Existing | Fire | Impact | 200,000 | 182 | Under Construction | 40% |
| | | | | | Penny | 1,796,000 | | | |
| 5 | BPI | Apprenticeship Program | Existing | HR & Risk Mgt | N/A | No Fiscal Impact | 68 | Ongoing | 100% |
| 5 | BPI | Customer Service Program | New | HR & Risk Mgt | N/A | 23,000 | 70 | Training completed for majority of employees; 4 employees certified as Trainers. | 98% |
| 5 | BPI | Employee Continuing Education | Existing | HR & Risk Mgt | General | 8,000 | 73 | Ongoing | 100% |
| 5 | BPI | Employee Engagement | Existing | HR & Risk Mgt | N/A | No Fiscal Impact | 74 | Ongoing | |
| 5 | BPI | Law Enforcement Annual Evaluation | Existing | HR & Risk Mgt | N/A | No Fiscal Impact | 78 | Evaluation submitted to Commission in March 2020. | 100% |
| 5 | BPI | PayScale Subscription | Existing | HR & Risk Mgt | General | 16,000 | 79 | Ongoing; Compensation Study completed and recommendations were approved and put into effect as of October 1, 2019. PayScale Subscription ends September 2021. | 100% |
| 5 | BPI | Public Services Recognition Day | New | HR & Risk Mgt | N/A | No Fiscal Impact | 81 | On Hold due to COVID-19 Pandemic; move to FY21 | 0% |
| 5 | BPI | Wellness Program | Existing | HR & Risk Mgt | Health | 5,000 | 86 | Ongoing; Included as part of the City's Health Benefits RFP due to close in May 2020. | 100% |
| 5 | CIP | Citywide Computer Replacements | Revised | IT Services | IT Fund | 123,800 | 176 | First round of computers ordered/received - remainder ordered in phases each month. | 10% |
| 5 | CIP | Citywide Security Camera System Replacements | Revised | IT Services | General | 45,000 | 177 | Preparing to go out for bids for Library, Fleet, Solid Waste, Hale Center, Fire Admin/Gym. Initial quotes for Library & Fleet came under budgets. Added SW, HC & FA to the bids. Will need City Manage to transfer the excess funds to the SW, FA & HC. | 1% |
| | | | | | Fleet | 35,000 | | | |
| 5 | CIP | Data Backup and Disaster Recovery System | New | IT Services | IT Fund | 120,000 | 178 | Need Commission approval on transferring Building Funds to pay for 38% of the costs. Then need Commission approval for purchasing equipment. This will hopefully occur in May 2020. | 1% |
| 5 | CIP | Enterprise Resource Program (ERP) Equipment | Revised | IT Services | IT Fund | 18,000 | 179 | All items ordered. Waiting on delivery in April 2020. | 5% |
| 5 | CIP | ERP Phases 5 & 6 Installation | New | IT Services | IT Fund | 185,000 | 180 | Purchased in FY20. Waiting to schedule implementation. | 1% |
| 5 | CIP | Network Infrastructure Upgrades | Revised | IT Services | IT Fund | 85,000 | 185 | Need Commission approval on transferring Building Funds to pay for 38% of the costs. Then need Commission approval for purchasing equipment. This will hopefully occur in May 2020. | 1% |
| 5 | BPI | Americans with Disabilities Act (ADA) Transition Plan update | New | Plng & Dev | General | 25,000 | 67 | In-progress | 10% |
| 5 | BPI | Vacation Rental Enforcement Subscription | New | Plng & Dev | General | 15,000 | 85 | On-going program | 100% |
| EPIC! GOAL #5 TOTAL | | | | | | 10,096,600 | | | |
| TOTAL COST OF FY20 BUSINESS PLAN INITIATIVES & CIP | | | | | | 81,427,000 | | | |



Home of Honeymoon Island

APPENDIX C
FY 2021 Personnel
Requests and Updates on
Prior Year Requests

FY 2021 PROPOSED
OPERATING & CAPITAL
BUDGET

