

City of Dunedin FY 2020 – FY 2025 Municipal Business Plan



**FY 2020 – FY 2025 Business Plan Initiatives
and
FY 2020 – FY 2025 Capital Improvements Plan**



The City of Dunedin FY 2020 – FY 2025 Municipal Business Plan

Our Mission:

*A Community Partnership Between the City Government
and Its Residents, Dedicated to Quality Service to Effectively,
Efficiently and Equitably Enhance the Quality of Life in Dunedin.*

City Commission

Mayor Julie Ward Bujalski
Vice Mayor Maureen “Moe” Freaney
Commissioner Heather Gracy
Commissioner Deborah Kynes
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Message from the City Manager

September 13, 2019

Honorable Mayor, Vice-Mayor, and City Commissioners:

I am pleased to present for your consideration the City of Dunedin's **FY 2020 Municipal Business Plan**, which includes FY 2020 – FY 2025 Business Plan Initiatives and the FY2020 – FY 2025 Capital Improvements Plan. Dunedin's reputation as a premiere coastal community to live, work, and play is demonstrated by our economic vitality and our popularity amongst visitors both near and far.

The City Commission identified five **EPIC! Goals** for the City at their 2018 Strategic Planning Engagement session, and reinforced these goals at the 2019 Session. This Municipal Business Plan for FY 2020 has enabled staff to map out the first steps in incrementally attaining those goals through identifying 49 Business Plan Initiatives and 84 Capital Improvement Projects outlined in this FY 2020 – FY 2025 Municipal Business Plan with a total investment of \$81,404,300. These initiatives have been selected by the City Commission and City Management from a wider array of work underway; each one is critical to advancing the City's long-term goals. A summary of initiatives that have reached completion or are expected to be completed in FY 2019 is also included in this document.

While the Municipal Business Plan is a snapshot of what is to come, there is also a tremendous amount of work not highlighted here: programs and day-to-day operations that contribute to the City's success. The Business Initiative Section of this document highlights projects and programs that are ongoing from FY 2019, as well as new programs in FY 2020.

The next portion of this document, the FY 2020 – FY 2025 Capital Improvements Plan (CIP) identifies both capital and non-recurring operating projects over the next six (6) years to progress the City toward attaining its five **EPIC! Goals**.

The Municipal Business Plan serves many important purposes. The plan:

1. Communicates to the City Commission how staff will push their agenda forward over the coming year, bringing the City closer to attaining its EPIC! Goals;
2. Tells our residents how we will enhance our City services; and,
3. Enables City staff to understand how their work fits into the larger picture and contributes to the success of our extraordinary City.

I hope that you are as excited as I am about the plan for the upcoming year laid out in this document. This Municipal Business Plan provides direction for FY 2020 – FY 2025 but leaves flexibility to adjust each annual budget to appropriately respond to opportunities and threats, ensuring our progress is as effective as possible. The outcome of this and future Business Plans will be programs, services and amenities that strike the right balance of good governance and the needs and desires of our residents and business community.

Sincerely,



Jennifer K. Bramley
City Manager

Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.

"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, restaurants, and breweries. The Fred Marquis Pinellas Trail, a 38.2 mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, and the Arts and Crafts Festival.



A Premier Coastal Community

The City of Dunedin provides a wide array of services and amenities to its residents, visitors, and businesses.

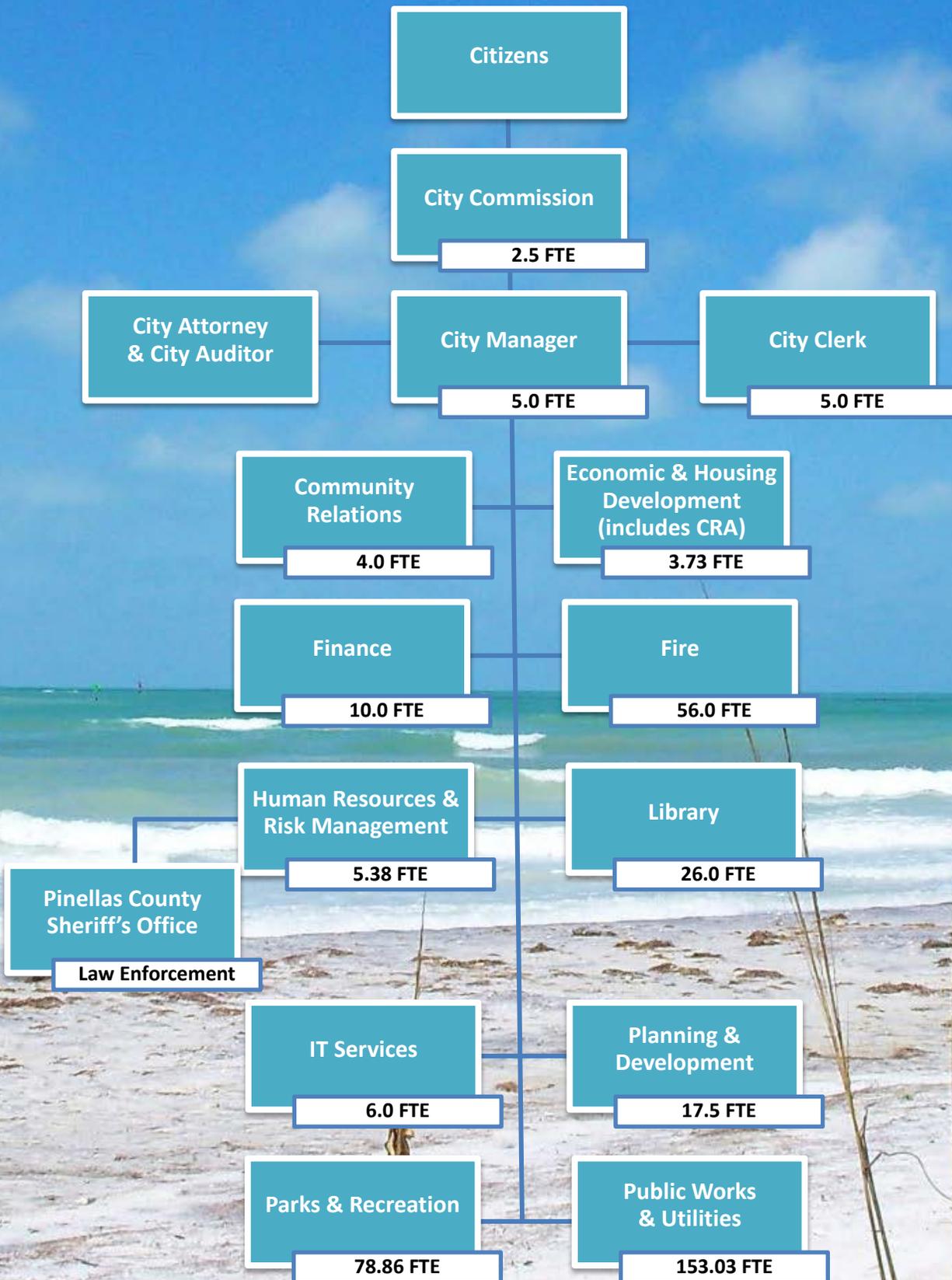
Service / Amenity	Description
Aquatic Complex	Highlander Pool is open from April-September each year and provides diving boards, children’s pool, sprayground, concession area, and picnic tables.
Before/After-School Care for Local Students	Before and After-School care is provided at San Jose Elementary, Dunedin Elementary, and Garrison Jones Elementary schools through the City of Dunedin.
Causeway Beach	Dunedin Causeway, a 2.5-mile route surrounded on both sides by water, leads from Bayshore Boulevard to the entrance of Honeymoon Island State Park. Free parking, kayak and sailboat rentals and a concession area make this a top local destination.
Cemetery	Dunedin Municipal Cemetery is the final resting place of many pioneer family members of Dunedin. The cemetery encompasses approximately 7.75 acres and has been maintained by the City of Dunedin since 1927.
Community Engagement	The City has 31 Boards and Committees of appointed Dunedin residents and business owners that provide input to the Commission on policy decisions. For those not actively involved, original programming on Dunedin TV, a dynamic website, and social media outlets provide timely informational updates.
Community Events	City staff organizes or provides support for over sixty (60) community special events annually.
Development Services	Development Services administer the City’s Land Development Code, enforce and administer the Florida Building Code and International Property Maintenance Code. They also administer and implement City planning documents such as the city’s visioning plan and Comprehensive Plan.
Disaster Management	Dunedin Fire/Rescue provides disaster preparedness services to the entire Dunedin service area. This involves planning and organizing the emergency response to any natural or man-made disaster.
Dunedin Fine Art Center	The Dunedin Fine Art Center offers creative educational experiences in the visual arts through exhibitions, lectures, studio classes and workshops for both children and adults.
Dunedin History Museum	The museum, located in the heart of downtown, contains approximately 2,000 artifacts, 2,500 photographs and a library containing 200 volumes of local and Florida History, including original material from the Dunedin Railroad Station where the museum is housed.
Dunedin Library	The Library services ensure free access to materials, technology, and programming through main and branch libraries, online services and material checkout, and delivery of books for homebound residents.
Dunedin Marina	The Dunedin Marina provides for the rental of 187 wet slips (171 recreational, 10 commercial, and 6 transient), a boat ramp, a fish market / restaurant, and home to several boating groups and associations.
Economic Development	The City offers programs and initiatives to support the growth and development of our local economy, including administration of the City’s tax increment financing district.
Elected Commission	The City Commission provides strategic leadership and efficient governance of Dunedin’s municipal service delivery.
Electric Vehicle Charging Station	For electric vehicle drivers, the City has a charging station at the Dunedin Library, as well as a no cost golf cart charging outlet.

A Premier Coastal Community

Service / Amenity	Description
Façade Grants for Businesses	Designed to stimulate private investment and improve the appearance of the community, commercial grant programs are offered for design review, façade improvements, demolition and undergrounding of utilities.
Fire and Emergency Medical Services (EMS)	Fire/Rescue provides emergency response to all types of incidents, including Advanced Life Support non-transport units for medical incidents, fire service to the Dunedin Fire District, a fire prevention program for commercial buildings, and fire prevention activities for all ages.
Golf Cart Friendly Amenities	Operation of golf carts is allowed on designated City streets and bridges. Golf cart parking is available throughout downtown Dunedin.
Golf Courses	The City of Dunedin owns two golf courses: Dunedin Golf Club (Championship Course) and Stirling Links (Par 3 Golf Course).
Law Enforcement	Law enforcement services are provided through a contract with the Pinellas County Sheriff's Office.
Major League Baseball	Dunedin serves as the Spring Training home of the Toronto Blue Jays and home to the Dunedin Blue Jays.
Parks	The city offers 31 parks encompassing 240 acres of green space, an additional 70 acres of public recreation opportunities that may be owned or managed/operated by other partners, 8 athletic complexes, 13 playgrounds, and a dog park.
Pinellas Trail	The 38.2 mile Pinellas Trail runs through the heart of downtown Dunedin, providing a thoroughfare for cyclists, joggers, and pedestrians.
Reclaimed Water Service	1/3 of customers in the City of Dunedin consume approximately 1 billion gallons of City provided reclaimed water for landscape irrigation, demonstrating our community's commitment to environmental sustainability and stewardship.
Recreational Programming	A variety of year-round programs and activities for the all ages are provided at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and three athletic complexes.
Roads, Sidewalks, & Trails	Dunedin's trails, sidewalks, bridges, streets are continuously monitored and maintained for the safety of our citizens.
Stormwater Maintenance & Flood Mitigation	The City protects, preserves, and conserves our fragile and finite environmental resources through drainage maintenance, street sweeping, and sand bag distribution in declared emergencies.
Walkable & Vibrant Downtown	Dunedin's lively downtown offers award-winning restaurants, waterfront views, an arts district, unique retail shops, and a variety of festivals and events throughout the year.
Waste Management & Recycling Services	Residential trash, bulk/yard waste, commercial, and curbside recycling services are provided to residents and businesses. In addition, the City manages two convenient drop-off centers for disposal of recyclables, and coordinates debris disposal following tropical storm and/or hurricane events.
Wastewater Collection & Treatment	Dunedin's safe and effective collection and treatment of wastewater in compliance with City, State, and Federal regulations protects the welfare of the community and our precious natural resources.
Water Wells & Distribution	Dunedin's wellfield, water treatment plant and distribution network ensure the highest quality potable water is delivered within the City while conserving and protecting groundwater resources.

Proposed FY 2020 City Organization Chart

373.00 FTE



Introduction





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How to Use the Business Plan

The City of Dunedin's five **EPIC! Goals**, established by City Commission at their 2018 Strategic Planning Sessions and reconfirmed during their 2019 session, provide the framework that is used to organize and align the City's 2020 initiatives and projects contained within the Business Plan. These initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met. Maintaining core services is the top priority of the City.

The Business Plan is also an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and the City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan will drive the FY 2020 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As this document evolves during the next several budget cycles, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.



Strategic Planning Engagement 2018



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FY 2019 City of Dunedin Citizens' Opinion Survey

Research Background and Methodology

The 2019 study was undertaken at the request of the City of Dunedin City Manager's Office and the Dunedin City Commission. The survey's qualified respondents (1,277 surveys) represent a random sample of the general population of Dunedin residents. An invitation to respond to the survey was emailed to a cross section of Dunedin residents. The database included resident contact information provided by City staff, as well as email addresses from RDS's proprietary research panel. This approach provided highly reliable data that assures representation across the population of Dunedin residents. To minimize potential bias introduced by non-response, individuals who did not respond on the first contact were subjected to up to four (4) reminders. Additionally, a link to the survey was posted on the City's website and included in City communications. No significant differences were detected between the approaches of administering the survey.

The 2019 Dunedin Citizens' Opinion Survey results are based on 1,277 interviews, completed during the months of February and March 2019. At the 95% confidence level, the standard error of the probability sample underlying this study is estimated to not exceed +2.7%.

Major Findings

Residents of the City of Dunedin expressed significant concern about traffic in the city. Residents are particularly satisfied with the quality of services the City offers. Improved water access is important to residents, as is improved safety for pedestrians and bicyclists along Dunedin's major roadways.

Quality of Life

Overall, the majority of Dunedin residents (76.1%) rate the City as an excellent place to live. An additional 22.6% rate it as "good." Significantly, only 1.3% rate Dunedin as a below average or poor place to live. Importantly, minorities and millennials (residents 34 years of age or younger) are somewhat less likely to give the City top marks, with 61.4% and 64.8% excellent ratings, respectively.

Quality of Services

In terms of major categories of city services, Dunedin receives its highest resident satisfaction ratings for its library, city parks and recreation, as well as emergency services. The availability of affordable housing and traffic have the lowest satisfaction scores.

Millennials and minorities express notably lower satisfaction levels with both the Dunedin Library (Overall: 71.0%; Millennials: 62.5%; Minorities: 57.1%) and the City's Parks/Recreation Department (Overall: 67.0%; Millennials: 50.0%; Minorities: 48.9%). This suggests that, in spite of the high overall satisfaction levels with these departments, opportunities exist to better serve segments of the resident population.

In contrast, millennials and minorities express higher satisfaction levels with how the City cares for the environment and its commitment to sustainability (Overall: 31.8%; Millennials: 40.4%; Minorities: 41.9%). In the same vein, minorities are more likely to be very satisfied with the City's efforts at planning for the future (Overall: 22.0%; Minorities: 32.4%).

Public Safety

In terms of City services that address public safety, many Dunedin residents could not form an opinion concerning their levels of satisfaction with police response time, fire services, and EMS. The Community Police Officer (CPO) program had the lowest familiarity among residents, with only 40.6% able to rate their satisfaction with this initiative.

Almost all responding residents (96.2%) say they feel safe in the City of Dunedin.

Parks and Recreation

Respondents' satisfaction ratings with select Dunedin Parks and Recreation facilities and services are detailed in the following table (excluding "don't know" and no answer). The results show significant variances in "very satisfied" scores between the geographic quadrants for many of the queried Parks and Recreation categories.

Regarding the proposed parks and recreation facilities identified as possible future projects, only improved water access garners majority support, with 66.8% of respondents supporting the allocation of resources by the City for this project.

Solid Waste

Solid waste and recycling are rated positively by majorities across the City.

Infrastructure/Maintenance

On balance, respondents rate the condition and lighting of Dunedin's streets as adequate. They appear more concerned with reducing traffic, as well as improving safety and minimizing conflicts between pedestrians, bicyclists, golf carts, and motor vehicles.

Other Findings

Of those residents who formed an opinion, 73.2% thought there is not enough or the right amount of Code Enforcement and 26.8% thought there is too much.

Almost two-thirds of residents (61.2%) think the City is growing too quickly.

Overall for residents, after friends/word of mouth (62.8%), the City's website (60.8%) and social media outreach (60.6%) as well as the Dunedin Beacon (58.2%) are cited as the most prominent information sources about the City.

Strong majorities of City residents agree that Dunedin values the arts and culture, as well as historic preservation. Nearly half of respondents could not form an opinion about the ease of getting around in Dunedin for disabled people.

Nearly three of every four residents (73.9%) think that the City of Dunedin's share of their Pinellas County ad valorem taxes is about right.

Better than one in three residents (37.6%) are very satisfied with the services provided by the City of Dunedin. An additional 58.0% say that they are "satisfied" with the City's services, which brings the combined satisfaction level to 95.6%.



FY 2019 City of Dunedin Employee Engagement Survey

Research Background and Methodology

The 2019 Employee Engagement Survey was undertaken by the Human Resource & Risk Management Department in March 2019. The survey was conducted by the Institute for Public Sector Employee Engagement, a division of CPS HR Consulting. The survey included 57 questions in 11 categories, 6 demographic questions, 1 question asking if the employee plans to stay or leave in the next year, and 2 open-ended questions to share any comments about working for the City of Dunedin. CPS HR administered the survey from March 4 - 24, 2019. 75% (251) of employees responded to the survey.

Employee Engagement

Employees were asked six questions regarding engagement in the workplace:

1. I would recommend my organization as a good place to work
2. I am proud when I tell others I am part of my organization
3. I feel a strong personal attachment to my organization
4. I feel comfortable being myself at work
5. My organization inspires me to do the best in my job
6. My organization motivates me to help achieve its objectives

Based on the responses, CPS concluded that 48% of Dunedin employees responded that they are fully engaged in the workplace, well above benchmarks. Forty-one percent responded they are somewhat-engaged, which is on par with benchmarks.

Drivers of Engagement

Previous research conducted by CPS has found that the following factors, or drivers, are related to employee engagement: Work; Organization's Mission; Team; Supervisor; Leadership & Managing Change; Training & Development; Resources & Workload; and Pay & Benefits.

Based on statistical calculations, the survey reflected that employees felt that change is managed well in the City. Respondents also felt that they are paid well for the work that they do, and it is safe to challenge the way things are done in the organization.

Comparison to Other Governments

Based on local government benchmarks, the survey concluded that the level of engagement for employees of the City of Dunedin is generally more positive than other local governments in the areas of personal attachment to City, workplace pride, job fulfilment, direction, and supervisor feedback.

The City of Dunedin's Five **EPIC! GOALS**

1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

2

Create a visual sense of place throughout Dunedin.

3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

4

Be the statewide model for environmental sustainability stewardship.

5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
1	Art Incubator	Existing	Eco & Hsg Dev	CRA	-	25,500
1	Art Incubator	Existing	Eco & Hsg Dev	General	-	72,600
1	Artistic Benches for Downtown	New	Eco & Hsg Dev	CRA	-	4,000
1	Athletic Field Renovation	Revised	Parks & Rec	Penny	-	125,000
1	Bridges & Boardwalks	Revised	Parks & Rec	Penny	81,000	60,000
1	Court Resurfacing	Revised	Parks & Rec	General	-	-
1	Court Resurfacing	Revised	Parks & Rec	Penny	-	25,000
1	Dog Park	Existing	Parks & Rec	Penny	-	150,000
1	Downtown Landscaping Master Plan	New	Eco & Hsg Dev	CRA	-	20,000
1	Downtown Landscaping Project	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Median Removal	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	Penny	-	1,800,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	CRA	-	1,000,000
1	Downtown Railroad Trestle Painting	New	Eco & Hsg Dev	CRA	-	6,000
1	Dunedin Stirling Links Conversion to Park	New	Parks & Rec	General	-	128,100
1	East End Public Restrooms	New	Eco & Hsg Dev	CRA	-	-
1	Enhance Welcome Signs Downtown	New	Eco & Hsg Dev	CRA	-	10,000
1	Existing City Hall Adaptive Re-use	New	Eco & Hsg Dev	CRA	-	-
1	Façade Grant Program	Existing	Eco & Hsg Dev	CRA	-	50,000
1	Façade Grant Program	Existing	Eco & Hsg Dev	General	-	37,500
1	Historic Preservation Plaques	Existing	Plng & Dev	N/A	-	No Fiscal Impact
1	Jerry Lake Parking Lot Renovation	New	Parks & Rec	Penny	-	-
1	John L Lawrence Pioneer Park Enhancements & Improvements	Revised	Eco & Hsg Dev	CRA	95,000	50,000
1	LDO Incentives	Existing	Eco & Hsg Dev	CRA	-	101,000
1	New Aquatics Center	Existing	Parks & Rec	Penny	-	-
1	Parks Maintenance Facility	Revised	Parks & Rec	Penny	75,400	1,124,600
1	Pipers on the Pier	New	Parks & Rec	General	-	5,000
1	Public Art Master Plan	Existing	Plng & Dev	General	-	125,000
1	Rotary Pavilion Renovations	Revised	Parks & Rec	General	65,000	50,000
1	Sindoon Stage Awning Replacement	Revised	Parks & Rec	General	-	50,000
1	Sister City Program	New	Commission	General	-	5,600
1	Stadium & Englebert Reconstruction	Revised	Parks & Rec	Stadium	39,431,900	41,899,900
1	Tree Lighting	Existing	Parks & Rec	General	-	25,000
1	Underground Utilities on Douglas Ave S	New	Eco & Hsg Dev	CRA	-	100,000
EPIC! GOAL #1 TOTAL					39,748,300	\$ 47,069,800
2	AARP Transportation Initiative	New	Plng & Dev	General	-	Future Impact
2	Citywide Exterior Facility Painting	Revised	Public Services	General	-	25,000
2	Citywide Exterior Facility Painting (Solid Waste)	Revised	Public Services	Solid Waste	-	7,000
2	Citywide Exterior Facility Painting (Fleet Building)	Revised	Public Services	Fleet	-	20,000
2	Community Center Parking Lot	Revised	Parks & Rec	Penny	-	30,000
2	Corner Lot Architectural Standards	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Decorative Furniture	New	City Manager	General	-	20,000
2	Downtown East End Plan (DEEP)	Existing	Eco & Hsg Dev	CRA	-	30,000
2	Downtown Pavers, Walkability & Enhancements	Revised	Eco & Hsg Dev	CRA	-	250,000
2	Downtown Undergrounding	New	Eco & Hsg Dev	CRA	-	-
2	Downtown Wayfinding	Revised	Eco & Hsg Dev	Parking	-	5,000
2	Highland/Louden/Virginia Streetscape	New	Eco & Hsg Dev	CRA	-	-
2	Local Tiki Rides	New	Eco & Hsg Dev	N/A	-	No Fiscal Impact
2	Park Pavilion Replacement	Revised	Parks & Rec	General	-	-
2	Patricia Corridor Enhancement Project	Existing	Eco & Hsg Dev	General	-	50,000
2	Pavement Management Program	Existing	Public Services	CGT	-	310,000
2	Pavement Management Program	Existing	Public Services	Penny	-	690,000
2	Pedestrian Safety Improvements- Alt 19 & Main	Revised	Public Works	Impact	-	70,000
2	Playground Equipment Replacement	Revised	Parks & Rec	Penny	-	90,000
2	PSTA Jolley Trolley	New	Eco & Hsg Dev	CRA	-	30,400
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	General	-	14,000
2	PSTA Master Plan	Existing	Plng & Dev	General	-	Future Impact
2	S.R. 580 Form-based Code	New	Plng & Dev	N/A	-	No Fiscal Impact
2	S.R. 580 Increased Access Management Regulations	New	Plng & Dev	N/A	-	No Fiscal Impact
2	S.R. 580 Landscaped Median Project	New	Plng & Dev	General	-	Future Impact
2	S.R. 580 Mast Arm Repainting	Revised	Public Services	General	-	-
2	S.R. 580 Pole to Monument Sign Ordinance	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Scenic Corridor Program - Edgewater Drive	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	Penny	-	-
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	CRA	-	100,000
2	Skinner/New York Entry Way Median	New	Eco & Hsg Dev	CRA	-	-
EPIC! GOAL #2 TOTAL					-	\$ 1,741,400
3	Brady Box Culvert	Existing	Public Works	Stormwater	80,000	240,000
3	Cedarwood & Lyndhurst CMP Design Replacement	Revised	Public Works	Stormwater	25,000	375,000
3	Dock A Repair & Replacement	New	Parks & Rec	Marina	-	350,000
3	Dunedin Causeway Underground Utilities Research / Assessment	New	PW-Engineering	General	-	Future Impact
3	Gabion Repair & Replacement Program	Existing	Public Works	Stormwater	-	700,000
3	Harbormaster Building Replacement	Revised	Parks & Rec	Marina	-	-
3	Marina Dredging	Revised	Parks & Rec	Marina	-	1,500,000
3	Marina Master Plan	New	Parks & Rec	General	-	-
3	Parks Trail Renovation	Revised	Parks & Rec	Penny	-	300,000
3	Patricia Beltrees Treatment Facility	Existing	Public Works	Stormwater	75,000	75,000
3	Sea Level Rise Initiative Implementation	Existing	PW-Engineering	N/A	-	No Fiscal Impact
3	Stormwater Pipe Lining	Revised	Public Works	Stormwater	-	425,000
3	Underdrain Repair & Replacement	Existing	Public Works	Stormwater	-	45,000
EPIC! GOAL #3 TOTAL					180,000	\$ 4,010,000

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC Goal

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page
25,500	25,500	25,500	25,500	25,500	153,000	BPI	32
72,600	72,600	72,600	72,600	72,600	435,600	BPI	32
-	-	-	-	-	4,000	CIP	98
100,000	100,000	100,000	-	-	425,000	CIP	99
-	-	-	-	-	141,000	CIP	100
25,000	25,000	30,000	-	-	80,000	CIP	101
-	-	-	-	-	25,000	CIP	101
-	-	-	-	-	150,000	CIP	102
-	-	-	-	-	20,000	BPI	33
-	-	-	-	-	10,000	CIP	103
-	-	-	-	-	10,000	CIP	104
2,700,000	-	-	-	-	4,500,000	CIP	105
1,500,000	-	-	-	-	2,500,000	CIP	105
-	-	-	-	-	6,000	BPI	34
-	-	-	-	-	128,100	BPI	35
-	-	100,000	-	-	100,000	CIP	106
-	-	-	-	-	10,000	CIP	107
-	200,000	200,000	-	-	400,000	CIP	108
50,000	50,000	50,000	50,000	50,000	300,000	BPI	36
37,500	37,500	37,500	37,500	37,500	225,000	BPI	36
-	-	-	-	-	-	BPI	37
125,000	-	-	-	-	125,000	CIP	109
315,000	-	-	-	-	460,000	CIP	110
40,900	58,700	33,300	27,000	3,900	264,800	BPI	38
600,000	6,400,000	-	-	-	7,000,000	CIP	111
-	-	-	-	-	1,200,000	CIP	112
5,000	5,000	5,000	5,000	-	25,000	BPI	39
-	-	-	-	-	125,000	BPI	40
-	-	-	-	-	115,000	CIP	113
-	-	-	-	-	50,000	CIP	114
10,500	5,600	10,500	5,600	10,500	48,300	BPI	41
-	500,000	-	-	-	81,831,800	CIP	115
500	500	500	500	500	27,500	BPI	42
-	-	-	-	-	100,000	CIP	116
\$ 5,607,500	\$ 7,480,400	\$ 664,900	\$ 223,700	\$ 200,500	\$ 100,995,100		
15,000	-	-	-	-	15,000	BPI	44
-	15,000	120,000	-	-	160,000	CIP	118
-	-	-	-	-	7,000	CIP	118
-	-	-	-	-	20,000	CIP	118
150,000	-	-	-	-	180,000	CIP	119
-	-	-	-	-	-	BPI	45
-	-	-	-	-	20,000	BPI	46
-	-	-	-	-	30,000	CIP	120
-	100,000	350,000	400,000	300,000	1,400,000	CIP	121
-	-	-	-	400,000	400,000	CIP	122
-	-	-	-	-	5,000	CIP	123
-	-	-	400,000	-	400,000	CIP	124
-	-	-	-	-	-	BPI	47
-	-	65,000	65,000	65,000	195,000	CIP	125
50,000	50,000	50,000	50,000	-	250,000	CIP	126
310,000	310,000	290,000	270,000	250,000	1,740,000	CIP	127
690,000	690,000	690,000	710,000	730,000	4,200,000	CIP	127
-	-	-	-	-	70,000	CIP	128
75,000	80,000	300,000	90,000	-	635,000	CIP	129
30,400	30,400	30,400	30,400	30,400	182,400	BPI	48
14,000	14,000	14,000	14,000	14,000	84,000	BPI	48
-	-	-	-	-	-	BPI	49
-	-	-	-	-	-	BPI	50
-	-	-	-	-	-	BPI	51
50,000	50,000	50,000	50,000	50,000	250,000	BPI	52
-	-	110,000	-	-	110,000	CIP	130
-	-	-	-	-	-	BPI	53
-	-	-	-	-	-	BPI	54
-	-	-	1,000,000	-	1,000,000	CIP	131
-	-	-	3,700,000	-	3,800,000	CIP	131
-	-	-	-	150,000	150,000	CIP	132
\$ 1,384,400	\$ 1,339,400	\$ 2,069,400	\$ 6,779,400	\$ 1,989,400	\$ 15,303,400		
1,680,000	-	-	-	-	2,000,000	CIP	134
-	-	-	-	-	400,000	CIP	135
-	-	-	-	-	350,000	CIP	136
-	25,000	-	-	-	25,000	BPI	56
-	-	500,000	-	-	1,200,000	CIP	137
-	-	-	-	400,000	400,000	CIP	138
-	-	-	-	-	1,500,000	CIP	139
100,000	-	-	-	-	100,000	CIP	140
-	-	-	-	-	300,000	CIP	141
150,000	-	-	-	-	300,000	CIP	142
-	-	-	-	-	-	BPI	57
420,000	420,000	400,000	100,000	100,000	1,865,000	CIP	143
45,000	45,000	45,000	45,000	45,000	270,000	CIP	144
\$ 2,395,000	\$ 490,000	\$ 945,000	\$ 145,000	\$ 545,000	\$ 8,710,000		

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Water/WW	-	500,000
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater	-	250,000
4	Citywide HVAC Replacements	Revised	Public Services	General	-	136,000
4	Citywide HVAC Replacements (Solid Waste)	Revised	Public Services	Solid Waste	-	-
4	Citywide HVAC Replacements (Water Admin)	Revised	Public Services	Water/WW	-	26,000
4	Citywide HVAC Replacements (Fleet Building)	Revised	Public Services	Fleet	-	10,000
4	Citywide HVAC Replacements (Public Services Building)	Revised	Public Services	Facilities	-	-
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Penny	-	72,000
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Marina	-	-
4	Citywide Roof Replacements	Revised	Public Services	General	-	302,000
4	Citywide Roof Replacements	Revised	Public Services	Solid Waste	-	-
4	Curlew Reclaimed Tank Repainting	Revised	Public Works	Water/WW	-	350,000
4	Curlew Road Water Main Replacement	Revised	Public Works	Water/WW	100,000	200,000
4	Dunedin's Resilient Environmental Action Master Plan (DREAM)	New	Solid Waste	N/A	-	No Fiscal Impact
4	Electrical Distribution (Power Grid) Assessment	New	City Manager	General	-	-
4	Fleet Purchase: IT Nissan Leaf	New	IT Services	IT Fund	-	30,000
4	Fleet Purchase: Parks Pick-up Truck	New	Parks & Rec	General	-	30,000
4	Fleet Purchase: Planning & Development Golf Cart	New	Parks & Rec	General	-	9,000
4	Fleet Replacements	Revised	Solid Waste	Solid Waste	-	489,000
4	Fleet Replacements	Revised	Public Works	Fleet	-	1,135,500
4	Friendly Lane Water & Sewer Upgrade	Revised	Public Works	Water/WW	-	150,000
4	Lift Station #20 Repair/Replacement	Revised	Public Works	Water/WW	-	400,000
4	Lift Station #32 Repair/Replacement	Revised	Public Works	Water/WW	-	150,000
4	Lift Station Evaluation	New	Public Works	Water/WW	-	100,000
4	Lofty Pine Estates Septic to Sewer Project	New	Public Works	Water/WW	-	850,000
4	Ranchwood Dr S & Hitching Post Lane Water Main Replacement	Revised	Public Works	Water/WW	-	-
4	Ready for 100	Existing	Public Works	N/A	-	No Fiscal Impact
4	Reclaimed Water Distribution System Master Plan	New	Public Works	Water/WW	-	100,000
4	Septic Tank Abatement Incentive	New	Public Works	Water/WW	-	Future Impact
4	Solar Energy Initiative Grant	Existing	Plng & Dev	General	-	50,000
4	St. Catherine Soil Roadway Stabilization	Revised	Public Works	Penny	-	50,000
4	Water Production Well Facilities	Revised	Public Works	Water/WW	-	-
4	Weybridge Woods Bridge Removal	Revised	Public Works	General	-	-
4	WTP Design-Build	Existing	Public Works	Water/WW	13,986,000	5,220,000
4	WW Lift Station Force Main Replacement	Existing	Public Works	Water/WW	-	600,000
4	WWTP Electrical System Upgrade	Revised	Public Works	Water/WW	-	7,150,000
4	WWTP Facility 8, Filter Building Noise Attenuation Project	Existing	Public Works	Water/WW	-	50,000
4	WWTP Outfall Piping Repair	Revised	Public Works	Water/WW	-	100,000
EPIC! GOAL #4 TOTAL					14,086,000	\$ 18,509,500
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	General	-	51,200
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	CRA	-	50,800
5	Americans with Disabilities Act (ADA) Transportation Plan update	New	Plng & Dev	General	-	25,000
5	Apprenticeship Program	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	City Manager's Leadership Scholarship	Existing	City Manager	General	-	7,500
5	Citywide Computer Replacements	Revised	IT Services	IT Fund	-	123,800
5	Citywide Security Camera System Replacements	Revised	IT Services	General	-	45,000
5	Citywide Security Camera System Replacements (Fleet Building)	Revised	IT Services	Fleet	-	35,000
5	Customer Service Program	New	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Data Backup and Disaster Recovery System	New	IT Services	IT Fund	-	120,000
5	Debt Planning, Issuance & Compliance for Capital Assets	Existing	Finance	N/A	-	No Fiscal Impact
5	Development & Coordination of Business Plan	Existing	Finance	N/A	-	No Fiscal Impact
5	Employee Continuing Education	Existing	HR & Risk Mgt	General	-	8,000
5	Employee Engagement	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Enterprise Resource Program (ERP) Equipment	Revised	IT Services	IT Fund	-	18,000
5	ERP Phases 5 & 6 Installation	New	IT Services	IT Fund	-	185,000
5	E-Town Hall	Existing	Comm Rel	N/A	-	No Fiscal Impact
5	Fiber Cable Audit & Survey	Revised	IT Services	IT Fund	-	-
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Penny	1,839,000	1,796,000
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Impact	-	200,000
5	Florida Business Incubator Sponsorship	Existing	Eco & Hsg Dev	General	-	30,000
5	Increase Community Outreach	Existing	Comm Rel	N/A	-	No Fiscal Impact
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Lightning Detection System Replacement	Existing	Parks & Rec	General	-	-
5	Microfilm to Digital Format Conversion	Revised	City Clerk	General	-	20,300
5	Network Infrastructure Upgrades	Revised	IT Services	IT Fund	-	85,000
5	New City Hall	Existing	City Manager	Penny	1,050,000	7,200,000
5	PayScale Subscription	Existing	HR & Risk Mgt	General	-	16,000
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	-	No Fiscal Impact
5	Public Services Recognition Day	New	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Purchasing Contractual Services	Existing	Finance	General	-	27,000
5	Resident/Business Survey	Existing	City Manager	General	-	-
5	SCBA Air Pack Replacements	Existing	Fire	General	-	-
5	Semi-annual B&C Chair Meeting Regarding EPIC! Goals	New	City Manager	General	-	10,000
5	Vacation Rental Enforcement Subscription	New	Plng & Dev	General	-	15,000
5	Wellness Program	Existing	HR & Risk Mgt	Health	-	5,000
EPIC! GOAL #4 TOTAL					2,889,000	\$ 10,073,600
FY 2020 - FY 2025 BUSINESS PLAN INITIATIVES & CAPITAL IMPROVEMENTS PLAN TOTAL COSTS					56,903,300	81,404,300

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC Goal

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page
-	-	-	-	-	500,000	CIP	146
-	-	-	-	-	250,000	CIP	146
124,000	20,000	35,000	25,000	25,000	365,000	CIP	147
-	-	30,000	-	-	30,000	CIP	146
-	-	-	-	-	26,000	CIP	146
-	-	-	-	-	10,000	CIP	147
-	40,000	-	-	-	40,000	CIP	147
-	-	66,000	-	-	138,000	CIP	148
-	-	44,000	-	-	44,000	CIP	148
500,000	210,000	-	-	-	1,012,000	CIP	149
30,000	-	-	-	-	30,000	CIP	149
-	-	-	-	-	350,000	CIP	150
-	-	-	-	-	300,000	CIP	151
-	-	-	-	-	-	BPI	60
100,000	-	-	-	-	100,000	CIP	152
-	-	-	-	-	30,000	CIP	153
-	-	-	-	-	30,000	CIP	154
-	-	-	-	-	9,000	CIP	155
318,200	641,800	908,100	951,100	272,356	3,580,556	CIP	156
280,800	226,800	605,700	1,180,600	953,919	4,383,319	CIP	157
-	-	-	-	-	150,000	CIP	160
900,000	-	-	-	-	1,300,000	CIP	161
600,000	-	-	-	-	750,000	CIP	162
-	-	-	-	-	100,000	CIP	163
-	-	-	-	-	850,000	CIP	164
325,000	-	-	-	-	325,000	CIP	163
-	-	-	-	-	-	BPI	61
-	-	-	-	-	100,000	CIP	164
-	-	-	-	-	-	BPI	62
50,000	50,000	50,000	50,000	50,000	300,000	BPI	63
200,000	-	-	-	-	250,000	CIP	165
-	300,000	300,000	150,000	-	750,000	CIP	166
-	-	-	10,000	-	10,000	CIP	167
1,176,000	-	-	-	-	20,382,000	CIP	168
125,000	300,000	850,000	-	-	1,875,000	CIP	169
-	-	-	-	-	7,150,000	CIP	170
-	-	-	-	-	50,000	CIP	171
-	-	-	-	-	100,000	CIP	172
\$ 4,729,000	\$ 1,788,600	\$ 2,888,800	\$ 2,366,700	\$ 1,301,275	\$ 45,669,875		
-	-	-	-	-	51,200	BPI	66
-	-	-	-	-	50,800	BPI	66
-	-	-	-	-	25,000	BPI	67
-	-	-	-	-	-	BPI	68
7,500	7,500	7,500	7,500	7,500	45,000	BPI	69
125,500	125,500	145,500	145,500	145,500	811,300	CIP	176
-	-	-	-	-	45,000	CIP	177
-	-	-	-	-	35,000	CIP	177
-	-	-	-	-	-	BPI	70
-	-	-	-	-	120,000	CIP	178
-	-	-	-	-	-	BPI	71
-	-	-	-	-	-	BPI	72
8,000	8,000	8,000	8,000	8,000	48,000	BPI	73
-	-	-	-	-	-	BPI	74
-	-	-	-	-	18,000	CIP	179
-	-	-	-	-	185,000	CIP	180
-	-	-	-	-	-	BPI	75
50,000	-	-	-	-	50,000	CIP	181
-	-	-	-	-	3,635,000	CIP	182
-	-	-	-	-	200,000	CIP	182
30,000	30,000	30,000	30,000	30,000	180,000	BPI	76
-	-	-	-	-	-	BPI	77
-	-	-	-	-	-	BPI	78
-	-	35,000	-	-	35,000	CIP	183
-	-	-	-	-	20,300	CIP	184
-	-	-	-	-	85,000	CIP	185
9,750,000	-	-	-	-	18,000,000	CIP	186
16,000	-	-	-	-	32,000	BPI	79
-	-	-	-	-	-	BPI	80
-	-	-	-	-	-	BPI	81
27,000	-	-	-	-	54,000	BPI	82
10,000	-	10,000	-	10,000	30,000	BPI	83
209,500	-	-	-	-	209,500	CIP	187
-	-	-	-	-	10,000	BPI	84
15,000	12,000	12,000	10,000	10,000	74,000	BPI	85
5,000	5,000	5,000	5,000	5,000	30,000	BPI	86
\$ 10,253,500	\$ 188,000	\$ 253,000	\$ 206,000	\$ 216,000	\$ 24,079,100		
24,369,400	11,286,400	6,821,100	9,720,800	4,252,175	194,757,475		

**FY 2019 BUSINESS PLAN INITIATIVES AND CAPITAL IMPROVEMENT PROJECTS
COMPLETED DURING FY 2019**

The following summary outlines FY 2019 Business Plan Initiatives and Capital Improvement Projects (CIP) that have been completed as of June 30, 2019. Staff is carefully monitoring the progress of any Business Initiative or CIP that is currently in progress, and will continue to provide quarterly updates to the City Manager.

FY 2019 Business Plan Initiatives and Capital Improvement Projects at 100% Completion

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Type
1	CRA 30th Anniversary Celebration	Eco & Hsg Dev	General	\$ 7,500	INIT
1	Community Center Fitness Center Renovations	Parks & Rec	General	\$ 46,000	CIP
1	Court Resurfacing	Parks & Rec	General	\$ 25,000	CIP
1	Historic Preservation Plaques	Plng & Dev	N/A	No Cost	INIT
1	Operation Twinkle: Holiday Light Display	Parks & Rec	General	\$ 63,000	INIT
2	Lorraine Leland Improvements	Eco & Hsg Dev	General	\$ 50,000	CIP
2	Offsite Connectivity and Streaming	Comm Rel	General	\$ 2,000	INIT
2	Playground Equipment Replacement	Parks & Rec	General	\$ 90,000	CIP
2	Purchasing Contractual Services	Finance	General	\$ 27,000	INIT
2	SR 580 Corridor Study	Plng & Dev	N/A	No Cost	INIT
4	Citywide Radio System Upgrade	PW- Pub Svcs	All	No Cost	INIT
4	Green City / FGBC Recertification	PW- Sol Wst	Solid Waste	\$ 4,000	INIT
4	Solar Technology Incentives	Plng & Dev	General	\$ 50,000	INIT
4	Water Production Well Facilities	Public Works	Water/WW	\$ 50,000	CIP
5	Apprenticeship Program	HR & Risk	N/A	No Cost	INIT
5	Commission Agenda Item Policies & Procedures	City Clerk	N/A	No Cost	INIT
5	Control Room Upgrade	Comm Rel	General	\$ 20,000	INIT
5	Development & Coordination of Business Plan	Finance	N/A	No Cost	INIT
5	Enterprise Resource Planning (ERP) Implementation	IT Services	IT Services	\$ 87,500	CIP
5	Housing Needs Assessment	Eco & Hsg Dev	General	\$ 25,000	INIT
5	Phone System Upgrade	IT Services	IT Services	\$ 89,000	CIP
5	Resident Survey	City Manager	General	\$ 20,000	INIT
TOTAL COST OF COMPLETED CIP & INITIATIVES				\$ 656,000	

FY 2020 – FY 2025 Business Plan Initiatives





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FY 2020 – FY 2025 Business Plan Initiatives

This section of the Business Plan focuses on non-capital business plan initiatives that may or may not impact the operating budget for the upcoming fiscal year and subsequent years, however these initiatives are vital to the City's ability to fulfill the needs of our community and maintain our budget.

There are many initiatives in this section that have a significant impact on levels of service, planning, programming, and meeting the overall needs of the community.



The following pages provide a summary of the new and ongoing Business Plan Initiatives for the FY 2020 Business Plan. The items have been organized according to the five **Epic! Goals**, as set forth by the City Commission during the FY 2019 Strategic Planning sessions. The five **Epic! Goals** can be found on page 19 of this document. Objectives for each of the five **Epic! Goals** precede each of the initiative request forms that follow the summary.

Summary of FY 2020 - FY 2025 Business Plan Initiatives by Epic! Goal

GOAL	Initiative or Project	Status	Lead Dept	Fund	FY 2020
1	Art Incubator	Existing	Eco & Hsg Dev	CRA	25,500
1	Art Incubator	Existing	Eco & Hsg Dev	General	72,600
1	Downtown Landscaping Master Plan	New	Eco & Hsg Dev	CRA	20,000
1	Downtown Railroad Trestle Painting	New	Eco & Hsg Dev	CRA	6,000
1	Dunedin Stirling Links Conversion to Park	New	Parks & Rec	General	128,100
1	Façade Grant Program	Existing	Eco & Hsg Dev	CRA	50,000
1	Façade Grant Program	Existing	Eco & Hsg Dev	General	37,500
1	Historic Preservation Plaques	Existing	Plng & Dev	N/A	No Fiscal Impact
1	LDO Incentives	Existing	Eco & Hsg Dev	CRA	101,000
1	Pipers on the Pier	New	Parks & Rec	General	5,000
1	Public Art Master Plan	Existing	Plng & Dev	General	125,000
1	Sister City Program	New	Commission	General	5,600
1	Tree Lighting	Existing	Parks & Rec	General	25,000
EPIC! GOAL #1 TOTAL					\$ 601,300
2	AARP Transportation Initiative	New	Plng & Dev	General	Future Impact
2	Corner Lot Architectural Standards	New	Plng & Dev	N/A	No Fiscal Impact
2	Decorative Furniture	New	City Manager	General	20,000
2	Local Tiki Rides	New	Eco & Hsg Dev	N/A	No Fiscal Impact
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	CRA	30,400
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	General	14,000
2	PSTA Master Plan	New	Plng & Dev	General	Future Impact
2	S.R. 580 Form-based Code	New	Plng & Dev	N/A	No Fiscal Impact
2	S.R. 580 Increased Access Management Regulations	New	Plng & Dev	N/A	No Fiscal Impact
2	S.R. 580 Landscaped Median Project	New	Plng & Dev	General	Future Impact
2	S.R. 580 Pole to Monument Sign Ordinance	New	Plng & Dev	N/A	No Fiscal Impact
2	Scenic Corridor Program - Edgewater Drive	New	Plng & Dev	N/A	No Fiscal Impact
EPIC! GOAL #2 TOTAL					\$ 64,400
3	Dunedin Causeway Underground Utilities Research / Assessment	New	PW-Engineering	General	Future Impact
3	Sea Level Rise Initiative Implementation	Existing	PW-Engineering	N/A	No Fiscal Impact
EPIC! GOAL #3 TOTAL					\$ -
4	Dunedin's Resilient Environmental Action Master Plan (DREAM)	New	Solid Waste	N/A	No Fiscal Impact
4	Ready for 100	Existing	Public Works	N/A	No Fiscal Impact
4	Septic Tank Abatement Incentives	New	Public Works	Water/WW	Future Impact
4	Solar Energy Initiative Grant	Existing	Plng & Dev	General	50,000
EPIC! GOAL #4 TOTAL					\$ 50,000
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	General	51,200
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	CRA	50,800
5	Americans with Disabilities Act (ADA) Transportation Plan update	New	Plng & Dev	General	25,000
5	Apprenticeship Program	Existing	HR & Risk Mgt	N/A	No Fiscal Impact
5	City Manager's Leadership Scholarship	Existing	City Manager	General	7,500
5	Customer Service Program	New	HR & Risk Mgt	N/A	No Fiscal Impact
5	Debt Planning, Issuance & Compliance for Capital Assets	Existing	Finance	N/A	No Fiscal Impact
5	Development & Coordination of Business Plan	Existing	Finance	N/A	No Fiscal Impact
5	Employee Continuing Education	Existing	HR & Risk Mgt	General	8,000
5	Employee Engagement	Existing	HR & Risk Mgt	N/A	No Fiscal Impact
5	E-Town Hall	Existing	Comm Rel	N/A	No Fiscal Impact
5	Florida Business Incubator Sponsorship	Existing	Eco & Hsg Dev	General	30,000
5	Increase Community Outreach	Existing	Comm Rel	N/A	No Fiscal Impact
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgt	N/A	No Fiscal Impact
5	PayScale Subscription	Existing	HR & Risk Mgt	General	16,000
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	No Fiscal Impact
5	Public Services Recognition Day	New	HR & Risk Mgt	N/A	No Fiscal Impact
5	Purchasing Contractual Services	Existing	Finance	General	27,000
5	Resident/Business Survey	Existing	City Manager	General	Future Impact
5	Semi-Annual B&C Chair Meeting Regarding EPIC! Goals	New	City Manager	General	10,000
5	Vacation Rental Enforcement Subscription	New	Plng & Dev	General	15,000
5	Wellness Program	Existing	HR & Risk Mgt	Health	5,000
EPIC! GOAL #4 TOTAL					\$ 245,500
FY 2020 - FY 2025 BUSINESS PLAN INITIATIVE TOTAL COST					\$ 961,200

Key: *Single Initiative with Multiple Funding Sources*

- 27 Total Business Plan Initiatives Existing from Previous Year
- 22 Total New Business Plan Initiatives
- 49 Total Business Plan Initiatives**
- 20 Business Initiatives with No Fiscal Impact
- 6 Business Initiatives with no fiscal impact in FY 2020, but Fiscal Impact In Future Years
- 4 Business Initiatives duplicated due to multiple funding sources

Summary of FY 2020 - FY 2025 Business Plan Initiatives by Epic! Goal

FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Six-Year Planning Period	Type	Page
25,500	25,500	25,500	25,500	25,500	153,000	BPI	32
72,600	72,600	72,600	72,600	72,600	435,600	BPI	32
-	-	-	-	-	20,000	BPI	33
-	-	-	-	-	6,000	BPI	34
-	-	-	-	-	128,100	BPI	35
50,000	50,000	50,000	50,000	50,000	300,000	BPI	36
37,500	37,500	37,500	37,500	37,500	225,000	BPI	36
-	-	-	-	-	-	BPI	37
40,900	58,700	33,300	27,000	3,900	264,800	BPI	38
5,000	5,000	5,000	5,000	-	25,000	BPI	39
-	-	-	-	-	125,000	BPI	40
10,500	5,600	10,500	5,600	10,500	48,300	BPI	41
500	500	500	500	500	27,500	BPI	42
\$ 242,500	\$ 255,400	\$ 234,900	\$ 223,700	\$ 200,500	\$ 1,758,300		
15,000	-	-	-	-	15,000	BPI	44
-	-	-	-	-	-	BPI	45
-	-	-	-	-	20,000	BPI	46
-	-	-	-	-	-	BPI	47
30,400	30,400	30,400	30,400	30,400	182,400	BPI	48
14,000	14,000	14,000	14,000	14,000	84,000	BPI	48
-	-	-	-	-	-	BPI	49
-	-	-	-	-	-	BPI	50
-	-	-	-	-	-	BPI	51
50,000	50,000	50,000	50,000	50,000	250,000	BPI	52
-	-	-	-	-	-	BPI	53
-	-	-	-	-	-	BPI	54
\$ 109,400	\$ 94,400	\$ 94,400	\$ 94,400	\$ 94,400	\$ 551,400		
-	25,000	-	-	-	25,000	BPI	56
-	-	-	-	-	-	BPI	57
\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000		
-	-	-	-	-	-	BPI	60
-	-	-	-	-	-	BPI	61
-	-	-	-	-	-	BPI	62
50,000	50,000	50,000	50,000	50,000	300,000	BPI	63
\$ 50,000	\$ 300,000						
-	-	-	-	-	51,200	BPI	66
-	-	-	-	-	50,800	BPI	66
-	-	-	-	-	25,000	BPI	67
-	-	-	-	-	-	BPI	68
7,500	7,500	7,500	7,500	7,500	45,000	BPI	69
-	-	-	-	-	-	BPI	70
-	-	-	-	-	-	BPI	71
-	-	-	-	-	-	BPI	72
8,000	8,000	8,000	8,000	8,000	48,000	BPI	73
-	-	-	-	-	-	BPI	74
-	-	-	-	-	-	BPI	75
30,000	30,000	30,000	30,000	30,000	180,000	BPI	76
-	-	-	-	-	-	BPI	77
-	-	-	-	-	-	BPI	78
16,000	-	-	-	-	32,000	BPI	79
-	-	-	-	-	-	BPI	80
-	-	-	-	-	-	BPI	81
27,000	-	-	-	-	54,000	BPI	82
10,000	-	10,000	-	10,000	30,000	BPI	83
-	-	-	-	-	10,000	BPI	84
15,000	12,000	12,000	10,000	10,000	74,000	BPI	85
5,000	5,000	5,000	5,000	5,000	30,000	BPI	86
\$ 118,500	\$ 62,500	\$ 72,500	\$ 60,500	\$ 70,500	\$ 630,000		
\$ 520,400	\$ 487,300	\$ 451,800	\$ 428,600	\$ 415,400	\$ 3,264,700		



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EPIC! GOAL #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Artist Incubator
Arts & Culture Advisory Committee
Arts Master Plan
Board of Finance
Community Redevelopment Agency (CRA)
Community Redevelopment Agency Advisory Committee
Community Relations Department
Design Standards for New Development/Construction
Disability Advisory Committee
Dunedin Causeway & Coastal Waterways Committee
Dunedin Fine Arts Center
Dunedin Golf Club
Dunedin Historical Museum
Dunedin Public Library*

*Dunedin Stadium Advisory Committee
Economic & Housing Development Department
Hammock Advisory Committee
Historic Preservation Advisory Committee
Library Advisory Committee
Marina Advisory Committee
Parks & Recreation Department
Parks & Recreation Advisory Committee
Public Relations Advisory Committee
Sister City Program
Social Services Committee
Stirling Links Golf Course
Visit Dunedin
Youth Advisory Committee*

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: Art Incubator

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Development Status: Existing

Initiative Description

The presence and fostering of an art culture in Dunedin. Lease of 958 Dougals Avenue, Dunedin, which is serving as a place for the Dunedin Fine Art Center to hold classes for the public. In addition, various art oriented businesses are on site. We will be reviewing the lease Agreements in FY 2020.

Initiative Justification

The presence and fostering of an art culture in Dunedin.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Maint Shed Rental	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	153,000
Masonry Bldg Lease	39,900	39,900	39,900	39,900	39,900	39,900	239,400
Metal Bldg Lease	32,700	32,700	32,700	32,700	32,700	32,700	196,200
Total	\$ 98,100	588,600					

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	153,000
General Fund	72,600	72,600	72,600	72,600	72,600	72,600	435,600
Total	\$ 98,100	588,600					

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: Downtown Landscaping Master Plan

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Dev / CRA **Status:** New

Initiative Description

Staff is looking to hire a consultant to review and revise the 2010 Downtown Landscaping Plan.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Total	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: Downtown Railroad Trestle Painting

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)
 Lead Department: Eco & Hsg Development Status: New

Initiative Description

Sand, paint and treat rust on the railroad trestle at Main and the Pinellas Trail.

Initiative Justification

The railroad trestle is a major feature in the downtown and needs to be refreshed to reflect the charm of downtown.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
Total	\$ 6,000	\$ -	\$ 6,000				

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Dunedin Stirling Links Conversion to Park

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Parks & Recreation **Status:** New

Initiative Description

In April 2019, Bill Casper Golf has the option of requesting to extend their agreement which is set to expire in April 2020. The City of Dunedin has 6 months to accept or decline their proposal. One option is to explore the conversion of the use of the property from a golf course to a city park. This initiative outlines the associated expenses if the park option is the preferred use.

Initiative Justification

The associated costs use the following assumptions:

- Parks staff assume the general landscape maintenance (mowing) of the property with no additional personnel;
- The driving range is kept in operation along with lessons and camps as a revenue source;
- Variable on-demand staff are hired to oversee the general "counter" operations with supervision from the Athletics Coordinator; and
- Start-up equipment includes a mower, ball picker, computers, phones, and cash register.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Staffing	\$ 54,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Lessons/Camps	14,000	-	-	-	-	-	14,000
Operating Costs	16,300	-	-	-	-	-	16,300
Parks Maintenance	9,500	-	-	-	-	-	9,500
Start-up Equipment	34,300	-	-	-	-	-	34,300
Total	\$ 128,100	\$ -	\$ 128,100				

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 128,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,100
Total	\$ 128,100	\$ -	\$ 128,100				

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: Façade Grant Program

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Development Status: Existing

Initiative Description

The City of Dunedin's Economic Development/CRA Department designed this program as a mechanism to stimulate and leverage private investment and as a way to enhance the appearance and condition of commercial structures in our City. Funds are available on a first-come, first-served basis to program participants. Eligible applicants may receive a reimbursement grant equivalent to fifty percent (50%) of the cost of building improvements up to a maximum of five thousand dollars (\$5,000).

Initiative Justification

Improving the appearance of building façades supports local businesses and can have a significant impact on the attractiveness and marketability of the surrounding area.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 87,500	\$ 87,500	\$ 87,500	\$ 87,500	\$ 87,500	\$ 87,500	\$ 525,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
General Fund	37,500	37,500	37,500	37,500	37,500	37,500	225,000
Total	\$ 87,500	\$ 525,000					

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT
Initiative or Project Name: Historic Preservation Plaques
At A Glance
Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)
Lead Department: Planning & Development **Status:** Existing
Initiative Description

The City Commission established a Historic Preservation Advisory Committee (HPAC) in December 2016. The HPAC has presented a draft Historic Preservation Ordinance to the City Commission. The Economic & Housing Development Department wishes to work with the Committee to recognize historical properties/sites by awarding historic preservation plaques.

Initiative Justification
If Revised , explain change(s) from prior year:

In FY19, \$5,000 was budgeted as seed money to start this program.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 Business Plan Initiative Submission Form

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: LDO Incentives

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Development Status: Existing

Initiative Description

The CRA has previously committed to contribute to the Parkland Dedication for downtown residential projects that have more than five dwellings units. These are negotiated through the Development Agreement and become due after issuance of Certificate of Occupancy.

Initiative Justification

If Revised , explain change(s) from prior year:

Additional incentives are due in FY 2020 - FY 2025.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Courtyard on Main	\$ -	\$ -	\$ 20,200	\$ 20,200	\$ 20,200	\$ -	\$ 60,600
Grammercy Court I	5,300	8,100	5,800	5,800	2,900	-	27,900
Gramcery Court II	-	-	-	3,800	3,900	3,900	11,600
The Artisan Townhomes at Highland Ridge	29,200	29,300	29,200	-	-	-	87,700
Victoria Place	-	3,500	3,500	3,500	-	-	10,500
Victoria Place	66,500	-	-	-	-	-	66,500
Total	\$ 101,000	\$ 40,900	\$ 58,700	\$ 33,300	\$ 27,000	\$ 3,900	\$ 264,800

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 101,000	\$ 40,900	\$ 58,700	\$ 33,300	\$ 27,000	\$ 3,900	\$ 264,800
Total	\$ 101,000	\$ 40,900	\$ 58,700	\$ 33,300	\$ 27,000	\$ 3,900	\$ 264,800

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Pipers on the Pier

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Parks & Recreation Status: New

Initiative Description

Experience our Scottish heritage listing to the sounds of bagpipes while visiting the Dunedin Marina and watching a beautiful sunset!

Initiative Justification

This is an initiative of Commissioner Heather Gracy and the Parks & Recreation Department to provide a free cultural experience to Dunedin residents and visitors. The timeframe will be Friday and Saturday evenings, throughout the year at sunset, with the annual amount of \$5,000, for two (2) pipers, being donated to the City of Dunedin Pipe Band.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ 25,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ 25,000
Total	\$ 5,000	\$ -	\$ 25,000				

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Public Art Master Plan

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development Status: Existing

Initiative Description

The 2018 Public Arts Master Plan (PAMP) will include seed funding as well as continue the role of the Arts Consultant and employ subcontractors to:

1. Advise on public policy concerning public art, make recommendations to the city for further development of its Public Art program, and cultivate and expand the Arts & Culture vision for the City of Dunedin and its residents;
2. Oversee and implement the city-approved Public Art Master Plan, public art code and resolution; assist in the expansion of locations for placement of public art;
3. Further develop and maintain the city Public Art Database;
4. Advise on cultural expansion to further the cultural realm;
5. Market and educate regarding the PAMP and Public Art Collection;
6. Provide condition reports; and
7. Art & Uplighting along Edgewater Drive.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Consultant Costs	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Total	\$ 125,000	\$ -	\$ 100,000				

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Total	\$ 125,000	\$ -	\$ 125,000				

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Sister City Program

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: City Commission Status: New

Initiative Description

The City Commission would like to grow the Sister City relationship with Stirling, Scotland, by promoting the program as a community initiative. Future considerations for the program are a student exchange program, sponsorships of the Historical Society or other organization representatives to make a trip, and continued support to the City's bands, Highland Games and Scottish Arts Foundation.

Initiative Justification

Commission Direction

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Travel to Stirling	\$ -	\$ 4,900	\$ -	\$ 4,900	\$ -	\$ 4,900	\$ 14,700
Sister Cities Program	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Sister Cities Membership	600	600	600	600	600	600	3,600
Total	\$ 5,600	\$ 10,500	\$ 5,600	\$ 10,500	\$ 5,600	\$ 10,500	\$ 48,300

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 5,600	\$ 10,500	\$ 5,600	\$ 10,500	\$ 5,600	\$ 10,500	\$ 48,300
Total	\$ 5,600	\$ 10,500	\$ 5,600	\$ 10,500	\$ 5,600	\$ 10,500	\$ 48,300

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Tree Lighting

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Parks & Recreation Status: Existing

Initiative Description

Bolster the spirit for the residents and visitors of Dunedin year-round by adding light displays to the Dunedin Museum windows and surrounding trees.

Initiative Justification

In 2019, year-round light displays were added in the Downtown area. Suggestions were made to expand the light displays to the Dunedin Museum windows and surrounding trees. Additional costs would be approximately \$500 per year provided by the Parks & Recreation Department.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 27,500

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 27,500
Total	\$ 25,000	\$ 500	\$ 27,500				

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

EPIC! GOAL #2

Create a visual sense of place throughout Dunedin.

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Arts & Culture Advisory Committee
Arts Master Plan
Board of Adjustments and Appeal
Board of Finance
Code Enforcement Board
Community Redevelopment Agency (CRA)
Community Redevelopment Agency Advisory Committee
Community Relations Department
Disability Advisory Committee
Dunedin Causeway & Coastal Waterways Committee
Dunedin Stadium Advisory Committee
Economic & Housing Development Department
Edgewater Drive Advisory Committee
Hammock Advisory Committee
Historic Preservation Advisory Committee
Local Planning Agency
Marina Advisory Committee
Parks & Recreation Department
Parks & Recreation Advisory Committee*

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: AARP Transportation Initiative

At A Glance

Fiscal Impact: Fiscal Impact in Future Years
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development Status: New

Initiative Description

Dunedin's Committee on Aging is working with the AARP to make Dunedin an age-friendly community. One of the subcommittees from this initiative is the AARP Transportation Task Force, made up of committee members and City staff. This initiative would be a twelve-month pilot program to subsidize a free ride service for Dunedin's transportation-challenged (elderly and disabled) residents. The plan is to partner with a ride service like Nickel Ride or Tiki Ride to provide off-peak free rides to transportation-challenged residents for socializing and shopping in downtown Dunedin. Examples of the service would be serving Mease Manor at lunch time and also providing free rides to and from Dunedin's food pantry on Tuesday mornings. This initiative fills a gap in transportation planning (see below).

Initiative Justification

Dunedin's Committee on Aging is working with the AARP to make Dunedin an age-friendly community. One of the subcommittees from this initiative is the AARP Transportation Task Force, made up of committee members and City staff. The Task Force has met many times over the last six months to perform a transportation needs analysis for Dunedin's transportation-challenged residents. Following the needs analysis, it was evident to the task force that there is sufficient transportation to fulfill basic needs (i.e. medical appointments, grocery shopping, other services, etc.), but it also identified a significant transportation service gap. The gap is the lack of transportation to socialize on evenings and weekends for transportation-challenged residents. This initiative hopes to fill the identified transportation gap.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Total	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Corner Lot Architectural Standards

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development Status: New

Initiative Description

Examine possible Land Development Code language to address architectural features on structures located on corner lots.

Initiative Justification

City Commission Direction.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Decorative Furniture

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: City Manager Status: New

Initiative Description

Staff will work to implement a decorative street furniture program city-wide.

Initiative Justification

City Commission Direction.

If Revised , explain change(s) from prior year:

Scope is city-wide. Timeframe is complete by September 2020.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Total	\$ 20,000	\$ -	\$ 20,000				

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT
Initiative or Project Name: Local Tiki Rides
At A Glance
Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)
Lead Department: Eco & Hsg Development **Status:** New
Initiative Description

Local Tiki Rides will serve as a downtown people mover. Tiki Rides offers shuttle service connecting area residents and visitors to local downtown businesses. There is no cost to the City for this service and the operator is providing liability insurance. The vehicle will be stored overnight on private property and will not be utilizing a public parking space for docking. Per the Transit Agreement their operating schedule is Thursday through Sunday from 5:00 p.m. to 10:00 p.m. In addition, Tiki rides will offer transit service starting at 11:00 a.m. during the Toronto Blue Jays home games.

Initiative Justification

Provide transportation options for downtown. There is no cost for the implementation of this initiative.

If Revised , explain change(s) from prior year:
Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: PSTA Jolley Trolley

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Development **Status:** Existing

Initiative Description

Jolley Trolley service cost is shared with CRA and Economic & Housing Development

Initiative Justification

Continue service to Dunedin as an entertainment people mover, bringing visitors and providing transportation options for residents.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 44,400	\$ 44,400	\$ 44,400	\$ 44,400	\$ 44,400	\$ 44,400	\$ 266,400

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 30,400	\$ 30,400	\$ 30,400	\$ 30,400	\$ 30,400	\$ 30,400	\$ 182,400
General Fund	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 84,000
Total	\$ 44,400	\$ 266,400					

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

FISCAL IMPACT IN FUTURE YEARS

Initiative or Project Name: PSTA Master Plan

At A Glance

Fiscal Impact: Fiscal Impact in Future Years
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development Status: New

Initiative Description

To improve the accessibility of the bus stops, improved pedestrian connections to/from the adjacent land uses and surrounding neighborhoods should be provided. Crosswalks at SR 580 intersections appear sufficient, but are wide and may deter less able pedestrians, which may change if a non-traversable median is constructed. To improve the comfort of bus stops, a minimum set of amenities should be installed. It is not advisable to offer all amenities at each stop; however, some rubric of alternating amenities (e.g. bike rack every third stop), or a minimum set of amenities (e.g. benches at all stops) are potential solutions. The safety of bus stops can be improved by moving amenities such as benches and shelters further from the roadway so patrons are not sitting unprotected near a high-speed roadway.

Initiative Justification

Staff Next Step Recommendation 2: Develop a PSTA master plan for improved bus stop amenities.
 Deliverable: PSTA Bus Stop Master Plan.
 Timeline: FY 20 Business Plan Initiative.
 Accountable Department: Planning & Development.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: S.R. 580 Form-based Code

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development **Status:** New

Initiative Description

Land Use

As expected, the land use on the corridor is consistently Commercial General “CG” with the following dimensional standards:

1. Commercial - floor area ratio is 0.55;
2. Hotel - transient accommodation is 40 rooms per acre; and
3. Residential - densities ranging from 15 to 24 acres per unit.

Zoning

There are multiple zoning districts on the S.R. 580 Corridor. From Bass Boulevard to west edge of CR1 retail node, the City has successfully implemented form-based zoning (FX-M) to lower heights from five stories to three stories and also move new development closer to the right-of-way. The remainder of the corridor is a mix of General Business “GB”, Shopping Center “SC” and “Commercial Parkway” CP. Height allowances from CR 1 to Belcher Road are five stories (50 ft.) General Business and Shopping Center with a small section of Commercial Parkway at 3 stories (35 ft.).

Initiative Justification

Staff Next Step Recommendation 1: Continue Form-based Code (FX-M) to accomplish the following:

1. Lower heights from five stories to three stories.
2. Move new development closer to the right-of-way and away from adjoining single-story residential neighborhoods.

Deliverable: City initiated rezoning.

Timeline: FY 20 Business Plan Initiative.

Accountable Department: Planning & Development.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: S.R. 580 Increased Access Management Regulations

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development **Status:** New

Initiative Description

Staff requested crash data from the Florida Department of Transportation (FDOT) this past summer to assess the main areas that the City need to focus on improving the safety of the corridor. The data received by FDOT covers a five-year period from 2011 to 2015. Based on the data received, staff made an analysis that a majority of the incidents occur at or near the major intersections of the corridor.

Most of the crashes are correlated to the existing locations of the driveway openings to businesses near the main intersections due to rear ending, lane departure (angle and sideswipe crashes) and turning movements (left, right, U-turn). Based on this analysis, staff is planning to explore a development code amendment to minimize driveway openings along the corridor for future development projects seeking to improve or redevelop parcels within the area.

Initiative Justification

Staff Next Step Recommendation 4: Generate the necessary code language to begin access management closures based on crash data.

Deliverable: New ordinance.

Timeline: FY 20 Business Plan initiative.

Accountable Department: Planning & Development.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: S.R. 580 Landscaped Median Project

At A Glance

Fiscal Impact: Fiscal Impact in Future Years
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: P&D / Engineering Status: New

Initiative Description

Currently, SR 580 is a 5-lane highway from Alt 19 to Pinehurst Rd, and a 7-lane highway from Pinehurst Rd east to Belcher Rd, as well as eastward beyond Dunedin's city limits. The corridor within Dunedin has a "Two-Way-Left-Turn-Lane" that does little to divide opposing vehicles or provide predictable turning locations. This geometric configuration can lead to crashes and the potential for head-on collisions.

The Engineering Division supports constructing raised medians in locations that have existing gore striping, as these areas are not intended to be traveled in. The raised medians would more clearly define the intersection turn lanes and add some predictability for vehicles in these areas. Raised medians can also provide a more aesthetic corridor, by providing the ability to add landscaping and welcome signage. The intersection of CR 1 could serve as a nodal entrance to Dunedin, along SR 580. Welcome signage could be incorporated in the median just east of CR 1; similar to what currently exists along Curlew Rd.

Initiative Justification

Staff Next Step Recommendation 5: Working with FDOT, create a landscaped median plan from Bass Boulevard to CR1.

Deliverable: FDOT approved plan.

Timeline: Determined by funding availability.

Accountable Department: P&D / Engineering.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Total	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: S.R. 580 Pole to Monument Sign Ordinance

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development **Status:** New

Initiative Description

During one of the code overhaul workshops in 2010, City staff presented language requiring existing pole signs to be changed to monument signs within fifteen years. Based on merchant opposition, the pole to monument concept was not included in the City's new Land Development Code. Staff recommends a new pole to monument initiative for 2020.

Staff further recommends the Architectural Review Committee make a recommendation on the following:

1. Appropriate sign structure materials including the base of the sign;
2. Appropriate sign face background colors; and
3. Appropriate lighting.

Initiative Justification

Staff Next Step Recommendation 6: Initiate a pole to monument sign ordinance with an amortization schedule, and architectural review.

Deliverable: New ordinance.

Timeline: FY 20 Business Plan initiative.

Accountable Department: Planning & Development.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Scenic Corridor Program - Edgewater Drive

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development **Status:** New

Initiative Description

The Scenic Corridor Program will work with the Edgewater Advisory Committee to develop/design the following improvements to the corridor:

1. FDOT Scenic Highway Designation or Similar Designation;
2. Ensure Construction of Mid-block Crosswalks; and
3. Explore Public-Private Partnership to restore Fenway Dock.

Initiative Justification

City Commission Direction

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

EPIC! GOAL #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Board of Finance
Charter Review Committee
Committee on Aging
Committee on Environmental Quality
Community Redevelopment Agency (CRA)
Community Redevelopment Agency Advisory Committee
Community Relations Department
Dunedin Causeway & Coastal Waterways Committee
Dunedin Chamber of Commerce
Economic & Housing Development Department
Ordinance Review Committee
Marina Advisory Committee
Parks & Recreation Department
Parks & Recreation Advisory Committee
Social Services Committee
Stormwater Advisory Committee*

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND
Initiative or Project Name: Dunedin Causeway Underground Utilities Research / Assessment
At A Glance
Fiscal Impact: Fiscal Impact in Future Years
(if impact is Capital, please complete a CIP Project Request Form)
Lead Department: Public Works - Engineering **Status:** New
Initiative Description

The scope of this project is to hire a specialty consultant to research and assess the feasibility/options, and estimate the construction costs associated with undergrounding existing aerial utilities along the Dunedin Causeway, from Alt. 19 westward to the west end of Royal Stewart Arms. It should be noted that the existing Bascule and Tide Relief Bridge Crossings currently have subaqueous utility crossings. In addition, as Causeway Boulevard is a County facility, coordination with Pinellas County as well as Duke Energy will be required in order to perform this assessment.

Initiative Justification

Weather, accidents, or aging equipment can cause localized or system-wide failures. Technology and power distribution strategies can provide a more robust and resilient infrastructure in the future. Undergrounding of existing aerial utilities can potentially reduce the likelihood of outages and limit the scope and duration impact of outages when they occur.

If Revised , explain change(s) from prior year:
Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Total	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Sea Level Rise Initiative Implementation

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Public Works **Status:** Existing

Initiative Description

Per recommendations from the USF Community Sustainability Partnership Program (CSPP) student's presentation on Sea Level Rise, the City will assess and implement a portion of the recommendations that were presented. Such recommendations are, but not limited to: rain gardens, water efficient landscaping, and rainwater harvesting. Implementing these changes will beautify Dunedin and educate the public while combatting flooding issues.

Initiative Justification

If Revised , explain change(s) from prior year:

Short Term Goals created based on USF Project on SLR - Citizen Communication efforts targeted - will need to work with Communications Dept. Additional objectives will be identified upon the completion of the City of Dunedin Stormwater Master Plan.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.



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EPIC! GOAL #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Ambient Water Quality Testing
Aquatic Vegetation Control
Board of Finance
Committee on Environmental Quality
Dunedin Causeway & Coastal Waterways Committee
Hammock Advisory Committee
Mangrove Trimming
Reclaimed Water Infrastructure
Sandbag Distribution
Septic Abatement Program
Stormwater Advisory Committee
Street Trees
Tree Giveaway*

FY 2020 Business Plan Initiative Submission Form

SOLID WASTE FUND

Initiative or Project Name: Dunedin's Resilient Environmental Action Master Plan (DREAM)

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Solid Waste Status: New

Initiative Description

Dunedin's Resilient Environmental Action Master Plan (DREAM) will be an overarching plan to be used as a guideline for sustainable initiatives and goals. The master plan will be created by City staff and members of the Committee on Environmental Quality, so there will be no cost to the City. The timeframe for this project is 20 months. This business plan initiative aligns with all of the City's EPIC! Goals, particularly #3: Promote Dunedin as the Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all, and #4: Be the statewide model for environmental sustainability stewardship.

Initiative Justification

Dunedin's Resilient Environmental Action Master Plan (DREAM) will bring cohesiveness to the various sustainable initiatives at hand and will be used as a roadmap to obtain the City's environmental goals.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Ready for 100

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Public Works Status: Existing

Initiative Description

In July 2017, the Mayor signed the Sierra Clubs “Mayors for Clean Energy” initiative. On December 6th, 2018 the City Commission signed and adopted the resolution for Ready for 100. By committing to this resolution, the City is committed to reaching its goal of 100 percent renewable energy for municipal operations by 2035 and City wide by 2050. Adopting this resolution means the City will reduce their dependency on fossil fuels and use renewable resources. This can be achieved by various pursuits such as, but not limited to; building to net zero standards, installing solar technology, and reducing our carbon footprint. This goal aligns with the City's Epic! Goals and has been incorporated into the updated Comprehensive Plan.

Initiative Justification

If Revised , explain change(s) from prior year:

Resolution #18-43 adopted in Dec. 2018; City purchased Nissan Leaf in 2018; Meeting with Duke Energy on April 30th, 2019; working with Sierra Club and CEQ as well as developing a taskforce for the project.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 Business Plan Initiative Submission Form

WATER / WASTEWATER FUND
Initiative or Project Name: Septic Tank Abatement Incentives
At A Glance
Fiscal Impact: Fiscal Impact in Future Years
(if impact is Capital, please complete a CIP Project Request Form)
Lead Department: Public Works **Status:** New
Initiative Description

Evaluate providing financial incentives for septic tanks owners to connect to the City sanitary sewer system.

Initiative Justification

The replacement of septic tanks with City sewer provides for the removal of nutrient rich groundwater and stormwater from reaching the watershed and having negative impacts on the environment.

If Revised , explain change(s) from prior year:
Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
Water/Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND
Initiative or Project Name: Solar Energy Initiative Grant
At A Glance
Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)
Lead Department: Planning & Development **Status:** Existing
Initiative Description

Partnering with the University of South Florida (USF) in 2017, the City received a road map to solar energy leadership. Building on the USF research and working the City's Committee on Environmental Quality, staff recommended a solar energy incentive grant for the installation of solar panels. The business plan initiative is a \$50,000 annual request for solar energy grants not to exceed \$2,500 per applicant.

Initiative Justification

Ordinance 19-07, passed on February 21, 2019, provided for the solar energy incentive.

The City may offer incentives for new construction, new additions, and buildings conversions involving solar energy.

Incentives may include, but are not limited to, those listed below:

1. Fast track permitting;
2. Recognition at a city commission meeting;
3. Inclusion of project details on the city's green building webpage;
4. Informative banners placed at the project site;
5. A solar energy incentive grant for the installation of solar panels. The grant will be at a rate of \$0.25 per watt of solar power generated to a maximum grant of \$2,500.

If Revised , explain change(s) from prior year:
Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.



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EPIC! GOAL #5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- g. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Aid to Private Organizations
Apprenticeship Program
Board of Finance
Chamber After Hours
Citizen's Academy
City Council Agenda Policies & Procedures
Dunedin Housing Authority
Employee Continuing Education
Employee Engagement / Survey
Employee Volunteerism
Employee Wellness Program
E-Newsletter
Fire Pension Board
Outreach at Community Events
Public Records Training
Roberts Rules Training*

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Initiative or Project Name: Affordable/Workforce Housing Program

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Development **Status:** New

Initiative Description

As a measure to address recommendations from the Affordable Needs Housing Assessment for seed funds to advance Affordable and Workforce Housing initiatives in the City, sale of City surplus property funds to be used for the affordable/workforce housing project(s). In addition the use of Code Enforcement funds will be explored to be used for this project. Other funding mechanisms available to the City would also be explored.

Initiative Justification

Building awareness of affordable housing programs and connection to services for Dunedin citizens. The initiative will include a Cost of a Awareness Campaign, Housing Fair, First Time Home Buyers Workshop, Speaker Series, and will include seed funding for future projects.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Outreach	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000
Program Costs	100,000	-	-	-	-	-	100,000
Total	\$ 102,000	\$ -	\$ 102,000				

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 51,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,200
CRA Fund	50,800	-	-	-	-	-	50,800
Total	\$ 102,000	\$ -	\$ 102,000				

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Americans with Disabilities Act (ADA) Transition Plan Update

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development **Status:** New

Initiative Description

Update the City's ADA Transition Plan (1992) to the current standards of Americans with Disabilities Act.

Initiative Justification

In 1992, the City of Dunedin generated a comprehensive ADA Transition Plan to comply with federal law.

1. Created an ADA Coordinator position on the City staff.
2. Drafted a grievance procedure for ADA complaints.
3. Performed an analysis and corrective action plan for City facilities, parks and infrastructure.

It is past time that the City update this plan. This update will occur in two phases. Phase I will be an analysis of the 1992 Plan to see what was done and what still needs to be done. Phase II will be a consultant-led new 2020 Transition Plan for the City that will incorporate the changes to the ADA since 1992.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Total	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Align with Epic! Goals

- 5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.**

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Apprenticeship Program

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: HR & Risk Mgt Status: Existing

Initiative Description

Develop and implement an apprenticeship program to work with City Departments.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: City Manager's Leadership Scholarship

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: City Manager **Status:** Existing

Initiative Description

The City Manager's Leadership Scholarship will provide essential focused training to build or improve the core leadership skills and effectiveness of employees identified by a Department Head or the City Manager.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 45,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 45,000
Total	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 45,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Customer Service Program

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Management Status: New

Initiative Description

Develop customer service training for city employees.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Development and Coordination of Business Plan

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Finance Status: Existing

Initiative Description

Finance Department produced the City's First Annual Business Plan for FY 2019 and ensured that all initiatives were properly funded and budgeted. Department Heads continue to report to the City Manager quarterly on the progress of each initiative.

The Finance Department will do the same monitoring of the FY 2020 Business Plan and Capital Improvements Plan.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Employee Continuing Education

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Mgt **Status:** Existing

Initiative Description

Motivate employees of the City to obtain additional education or training that will enhance the employee's job performance and prepare them for advancement in the future.

Initiative Justification

If Revised , explain change(s) from prior year:

Change in cost from prior year. FY 2019 was \$3,000.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 48,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 48,000
Total	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 48,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Employee Engagement

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Mgt **Status:** Existing

Initiative Description

Work towards a high level of employee engagement. An employee engagement survey was completed in FY 2019. The results of the survey completed in FY 2019 will drive the FY 2020 employee engagement action plan.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: E-Town Hall

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Community Relations Status: Existing

Initiative Description

Using social media or the City website, launch an E-Town Hall to create an online forum or event where City Commission can address citizens who participate online and answer questions and/or promote discussion about important City issues.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Florida Business Incubator Sponsorship

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Eco & Hsg Development Status: Existing

Initiative Description

City sponsorship for the Florida Business Incubator Inc., was initiated to support community learning, entrepreneurship and growing small businesses; important activities that help meet certain City Objectives. FBII was established to help build the local start-up and technology eco-system by providing first class incubation services and collaboration space facilitation to support business development in the form of business incubation and business acceleration services.

Initiative Justification

The City has adopted a Economic Development Master Plan (2013 - 2023) that calls for business diversification to foster growth in the City's overall Economic Development.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 180,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 180,000
Total	\$ 30,000	\$ 180,000					

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Increase Community Outreach

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Community Relations **Status:** Existing

Initiative Description

With the addition of the new Public Information Coordinator position in the Community Relations Department, we plan to engage more with the community at public events. Additionally, we will continue to pursue emerging technologies that enhance our outreach and communication with the public. The goal is to work towards becoming a citizen centric community.

Initiative Justification

Community outreach is an ongoing effort that we continue to improve via the City website, Dunedin TV, email, public events, local media, newsletters and social media.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Law Enforcement Annual Evaluation

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Mgt **Status:** Existing

Initiative Description

Initiate an annual evaluation of law enforcement services to ensure effective use of City funds and effective deployment of Sheriff's Office resources.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: PayScale Subscription

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Mgt Status: Existing

Initiative Description

Implement PayScale software for evaluation and reporting of employee benefits and compensation.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 16,000	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 32,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 16,000	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 32,000
Total	\$ 16,000	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 32,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Public Records, Roberts Rules & Sunshine Training

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: City Clerk **Status:** Existing

Initiative Description

Provide staff with annual public records management training. Host an annual seminar for the City Commission, employees, boards and committees, and/or others as applicable, regarding Roberts Rules of Order and the Sunshine Laws to ensure active members/liaisons are adhering to their requirements.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

NO FISCAL IMPACT

Initiative or Project Name: Public Services Recognition Day

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Management Status: New

Initiative Description

Initiate a Public Services Recognition Day or Week to recognize citizens who participate in local government.

2-day Government day, including a shortened Citizens Academy for students, developed with input from the Youth Advisory Committee. Include "Mayor for a Day." Look at FLC for best practices for youth advisory committees.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Purchasing Contractual Services

At A Glance

Fiscal Impact: No Fiscal Impact
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Finance **Status:** Existing

Initiative Description

To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Center has contracts in place for high dollar or high volume purchases, provides a process to purchase small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).

Initiative Justification

Will continue in FY 2020 to assist with the Blue Jays Stadium, New City Hall and EOC projects. Net cost for FY 2020 is projected at \$27,000.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Total	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Resident / Business Survey

At A Glance

Fiscal Impact: Fiscal Impact in Future Years
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: City Manager Status: Existing

Initiative Description

In order to establish a baseline understanding of the status of citizen and business satisfaction with City services and guide efforts to improve in the future, the City conducted a Resident Survey during FY 2019. The survey assessed satisfaction with the current level of services, assess the community's needs and identify priorities, and assess progress the City is making in achieving its sustainability objectives.

In even numbered years beginning in FY 2020, the City will conduct a survey for Dunedin Businesses which will be administered by Staff with no fiscal impact to the General Fund.

Initiative Justification

If Revised , explain change(s) from prior year:

Citizen survey will be conducted every odd year, and Business survey will be conducted every even year.

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 30,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 30,000
Total	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 30,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Semi-Annual B&C Chair Meeting Regarding EPIC! Goals

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: City Manager **Status:** New

Initiative Description

Meet twice a year with Board and Committee chairs to discuss progress towards achieving our EPIC! Goals, and to increase inter-committee communication.

\$10,000 is budgeted for an annual event recognizing the commitment of our Board and Committee members.

Initiative Justification

This was suggested by a committee member at the Boards & Committees at Work: Annual Strategic Plan Meeting on April 3, 2019.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ 10,000				

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

GENERAL FUND

Initiative or Project Name: Vacation Rental Enforcement Subscription

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Planning & Development **Status:** New

Initiative Description

On February 19, 2019, the City Commission gave direction to staff to provide an enforcement strategy for illegal vacation rentals. The proposed subscription to Host Compliance will provide the address of every vacation rental in Dunedin, making enforcement efficient and fair.

Initiative Justification

Finding illegal vacation rentals is difficult and time-consuming. The proposed enforcement solution will eliminate the following vacation rental problems:

- Reduce noise, parking, traffic and trash-problems;
- Reduce vacation rentals' impact on neighborhood character;
- Ensure building safety;
- Improve city's responsiveness to neighbor complaints.
- Stem vacation rentals' negative impact on affordable housing availability;
- Improve bed tax compliance to increase tax revenue;
- Ensure a level playing field between law abiding traditional lodging providers and illegal vacation rentals;
- Reduce tension between vacation rental property owners and their neighbors; and
- Send a clear message to citizens that the city takes the vacation rental problems seriously.

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 15,000	\$ 15,000	\$ 12,000	\$ 12,000	\$ 10,000	\$ 10,000	\$ 74,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 15,000	\$ 15,000	\$ 12,000	\$ 12,000	\$ 10,000	\$ 10,000	\$ 74,000
Total	\$ 15,000	\$ 15,000	\$ 12,000	\$ 12,000	\$ 10,000	\$ 10,000	\$ 74,000

Align with Epic! Goals

5; Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 Business Plan Initiative Submission Form

HEALTH BENEFITS FUND

Initiative or Project Name: Wellness Program

At A Glance

Fiscal Impact: FY20 Operating Budget
(if impact is Capital, please complete a CIP Project Request Form)

Lead Department: Human Resources & Risk Mgt **Status:** Existing

Initiative Description

Refine the City's Wellness program to promote employee involvement and support healthy habits.

Initiative Justification

If Revised , explain change(s) from prior year:

Initiative costs including all future years

	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 30,000

Funding Plan

	2020	2021	2022	2023	2024	2025	TOTAL
Health Benefits Fund	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 30,000
Total	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 30,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 – FY 2025 Capital Improvements Plan





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FY 2020 – FY 2025 Capital Improvements Plan

The following section identifies capital outlay and major non-recurring operating expenses over the next six years. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.



Scope of the CIP

Projects included in the City of Dunedin's CIP are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team, comprised of the City Manager, Deputy City Manager, and Department Heads, reach a consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

Economic Development

Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Fiscal Sustainability

Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Build, Restore, and Maintain Infrastructure

Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.

Internal Operations & Services

Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Community Relationships

Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.

Human Resources

Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

Environmental Sustainability

Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.

The pages that follow provide summaries of each known project that meets the CIP criteria:

- (1) cost of \$25,000 or more;
- (2) useful life of five (5) or more years; and
- (3) expense incurred during the six-year planning period (FY 2020 – FY 2025).

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming being refined and projects in future years programmed as they are identified.



Summary of FY 2020 - 2025 Capital Improvements Plan by EPIC! GOAL

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
1	Artistic Benches for Downtown	New	Eco & Hsg Dev	CRA	-	4,000
1	Athletic Field Renovation	Revised	Parks & Rec	Penny	-	125,000
1	Bridges & Boardwalks	Revised	Parks & Rec	Penny	81,000	60,000
1	Court Resurfacing	Revised	Parks & Rec	General	-	-
1	Court Resurfacing	Revised	Parks & Rec	Penny	-	25,000
1	Dog Park	Existing	Parks & Rec	Penny	-	150,000
1	Downtown Landscaping Project	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Median Removal	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	Penny	-	1,800,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	CRA	-	1,000,000
1	East End Public Restrooms	New	Eco & Hsg Dev	CRA	-	-
1	Enhance Welcome Signs Downtown	New	Eco & Hsg Dev	CRA	-	10,000
1	Existing City Hall Adaptive Re-use	New	Eco & Hsg Dev	CRA	-	-
1	Jerry Lake Parking Lot Renovation	New	Parks & Rec	Penny	-	-
1	John L Lawrence Pioneer Park Enhancements & Improvements	Revised	Eco & Hsg Dev	CRA	95,000	50,000
1	New Aquatics Center	Existing	Parks & Rec	Penny	-	-
1	Parks Maintenance Facility	Revised	Parks & Rec	Penny	75,400	1,124,600
1	Rotary Pavilion Renovations	Revised	Parks & Rec	General	65,000	50,000
1	Sindoon Stage Awning Replacement	Revised	Parks & Rec	General	-	50,000
1	Stadium & Englebert Reconstruction	Revised	Parks & Rec	Stadium	39,431,900	41,899,900
1	Underground Utilities on Douglas Ave S	New	Eco & Hsg Dev	CRA	-	100,000
EPIC! GOAL #1 TOTAL					\$ 39,748,300	\$ 46,468,500
2	Citywide Exterior Facility Painting	Revised	Public Services	General	-	25,000
2	Citywide Exterior Facility Painting (Solid Waste)	Revised	Public Services	Solid Waste	-	7,000
2	Citywide Exterior Facility Painting (Fleet Buiding)	Revised	Public Services	Fleet	-	20,000
2	Community Center Parking Lot	Revised	Parks & Rec	Penny	-	30,000
2	Downtown East End Plan (DEEP)	Existing	Eco & Hsg Dev	CRA	-	30,000
2	Downtown Pavers, Walkability & Enhancements	Revised	Eco & Hsg Dev	CRA	-	250,000
2	Downtown Undergrounding	New	Eco & Hsg Dev	CRA	-	-
2	Downtown Wayfinding	Revised	Eco & Hsg Dev	Parking	-	5,000
2	Highland/Louden/Virginia Streetscape	New	Eco & Hsg Dev	CRA	-	-
2	Park Pavilion Replacement	Revised	Parks & Rec	General	-	-
2	Patricia Corridor Enhancement Project	Existing	Eco & Hsg Dev	General	-	50,000
2	Pavement Management Program	Existing	Public Services	CGT	-	310,000
2	Pavement Management Program	Existing	Public Services	Penny	-	690,000
2	Pedestrian Safetey Improvements- Alt 19 & Main	Revised	Public Works	Impact	-	70,000
2	Playground Equipment Replacement	Revised	Parks & Rec	Penny	-	90,000
2	S.R. 580 Mast Arm Repainting	Revised	Public Services	General	-	-
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	Penny	-	-
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	CRA	-	100,000
2	Skinner/New York Entry Way Median	New	Eco & Hsg Dev	CRA	-	-
EPIC! GOAL #2 TOTAL					\$ -	\$ 1,677,000
3	Brady Box Culvert	Existing	Public Works	Stormwater	80,000	240,000
3	Cedarwood & Lyndhurst CMP Design Replacement	Revised	Public Works	Stormwater	25,000	375,000
3	Dock A Repair & Replacement	New	Parks & Rec	Marina	-	350,000
3	Gabion Repair & Replacement Program	Existing	Public Works	Stormwater	-	700,000
3	Harbormaster Building Replacement	Revised	Parks & Rec	Marina	-	-
3	Marina Dredging	Revised	Parks & Rec	Marina	-	1,500,000
3	Marina Master Plan	New	Parks & Rec	General	-	-
3	Parks Trail Renovation	Revised	Parks & Rec	Penny	-	300,000
3	Patricia Beltrees Treatment Facility	Existing	Public Works	Stormwater	75,000	75,000
3	Stormwater Pipe Lining	Revised	Public Works	Stormwater	-	425,000
3	Underdrain Repair & Replacement	Existing	Public Works	Stormwater	-	45,000
EPIC! GOAL #3 TOTAL					\$ 180,000	\$ 4,010,000
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Water/WW	-	500,000
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater	-	250,000
4	Citywide HVAC Replacements	Revised	Public Services	General	-	136,000
4	Citywide HVAC Replacements (Water Admin)	Revised	Public Services	Water/WW	-	26,000
4	Citywide HVAC Replacements (Solid Waste)	Revised	Public Services	Solid Waste	-	-
4	Citywide HVAC Replacements (Fleet Buiding)	Revised	Public Services	Fleet	-	10,000
4	Citywide HVAC Replacements (Public Services Building)	Revised	Public Services	Facilities	-	-
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Penny	-	72,000
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Marina	-	-
4	Citywide Roof Replacements	Revised	Public Services	Solid Waste	-	-
4	Citywide Roof Replacements	Revised	Public Services	General	-	302,000
4	Curlw Reclaimed Tank Repainting	Revised	Public Works	Water/WW	-	350,000
4	Curlw Road Water Main Replacement	Revised	Public Works	Water/WW	100,000	200,000
4	Electrical Distribution (Power Grid) Assessment	New	City Manager	General	-	-
4	Fleet Purchase: IT Nissan Leaf	New	IT Services	IT Fund	-	30,000
4	Fleet Purchase: Parks Pick-up Truck	New	Parks & Rec	General	-	30,000

Summary of FY 2020 - 2025 Capital Improvements Plan by EPIC! GOAL

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page
-	-	-	-	-	4,000	CIP	98
100,000	100,000	100,000	-	-	425,000	CIP	99
-	-	-	-	-	141,000	CIP	100
25,000	25,000	30,000	-	-	80,000	CIP	101
-	-	-	-	-	25,000	CIP	101
-	-	-	-	-	150,000	CIP	102
-	-	-	-	-	10,000	CIP	103
-	-	-	-	-	10,000	CIP	104
2,700,000	-	-	-	-	4,500,000	CIP	105
1,500,000	-	-	-	-	2,500,000	CIP	105
-	-	100,000	-	-	100,000	CIP	106
-	-	-	-	-	10,000	CIP	107
-	200,000	200,000	-	-	400,000	CIP	108
125,000	-	-	-	-	125,000	CIP	109
315,000	-	-	-	-	460,000	CIP	110
600,000	6,400,000	-	-	-	7,000,000	CIP	111
-	-	-	-	-	1,200,000	CIP	112
-	-	-	-	-	115,000	CIP	113
-	-	-	-	-	50,000	CIP	114
-	500,000	-	-	-	81,831,800	CIP	115
-	-	-	-	-	100,000	CIP	116
\$ 5,365,000	\$ 7,225,000	\$ 430,000	\$ -	\$ -	\$ 99,236,800		
-	15,000	120,000	-	-	160,000	CIP	118
-	-	-	-	-	7,000	CIP	118
-	-	-	-	-	20,000	CIP	118
150,000	-	-	-	-	180,000	CIP	119
-	-	-	-	-	30,000	CIP	120
-	100,000	350,000	400,000	300,000	1,400,000	CIP	121
-	-	-	-	400,000	400,000	CIP	122
-	-	-	-	-	5,000	CIP	123
-	-	-	400,000	-	400,000	CIP	124
-	-	65,000	65,000	65,000	195,000	CIP	125
50,000	50,000	50,000	50,000	-	250,000	CIP	126
310,000	310,000	290,000	270,000	250,000	1,740,000	CIP	127
690,000	690,000	690,000	710,000	730,000	4,200,000	CIP	127
-	-	-	-	-	70,000	CIP	128
75,000	80,000	300,000	90,000	-	635,000	CIP	129
-	-	110,000	-	-	110,000	CIP	130
-	-	-	1,000,000	-	1,000,000	CIP	131
-	-	-	3,700,000	-	3,800,000	CIP	131
-	-	-	-	150,000	150,000	CIP	132
\$ 1,275,000	\$ 1,245,000	\$ 1,975,000	\$ 6,685,000	\$ 1,745,000	\$ 14,602,000		
1,680,000	-	-	-	-	2,000,000	CIP	134
-	-	-	-	-	400,000	CIP	135
-	-	-	-	-	350,000	CIP	136
-	-	500,000	-	-	1,200,000	CIP	137
-	-	-	-	400,000	400,000	CIP	138
-	-	-	-	-	1,500,000	CIP	139
100,000	-	-	-	-	100,000	CIP	140
-	-	-	-	-	300,000	CIP	141
150,000	-	-	-	-	300,000	CIP	142
420,000	420,000	400,000	100,000	100,000	1,865,000	CIP	143
45,000	45,000	45,000	45,000	45,000	270,000	CIP	144
\$ 2,395,000	\$ 465,000	\$ 945,000	\$ 145,000	\$ 545,000	\$ 8,685,000		
-	-	-	-	-	500,000	CIP	146
-	-	-	-	-	250,000	CIP	146
124,000	20,000	35,000	25,000	25,000	365,000	CIP	147
-	-	-	-	-	26,000	CIP	147
-	-	30,000	-	-	30,000	CIP	147
-	-	-	-	-	10,000	CIP	147
-	40,000	-	-	-	40,000	CIP	147
-	-	66,000	-	-	138,000	CIP	148
-	-	44,000	-	-	44,000	CIP	148
30,000	-	-	-	-	30,000	CIP	148
500,000	210,000	-	-	-	1,012,000	CIP	149
-	-	-	-	-	350,000	CIP	150
-	-	-	-	-	300,000	CIP	151
100,000	-	-	-	-	100,000	CIP	152
-	-	-	-	-	30,000	CIP	153
-	-	-	-	-	30,000	CIP	154

Summary of FY 2020 - 2025 Capital Improvements Plan by EPIC! GOAL

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
4	Fleet Purchase: Planning & Development Golf Cart	New	Parks & Rec	General	-	9,000
4	Fleet Replacements	Revised	Solid Waste	Solid Waste	-	489,000
4	Fleet Replacements	Revised	Public Works	Fleet	-	1,135,500
4	Friendly Lane Water & Sewer Upgrade	Revised	Public Works	Water/WW	-	150,000
4	Lift Station #20 Repair/Replacement	Revised	Public Works	Water/WW	-	400,000
4	Lift Station #32 Repair/Replacement	Revised	Public Works	Water/WW	-	150,000
4	Lift Station Evaluation	New	Public Works	Water/WW	-	100,000
4	Lofty Pine Estates Septic to Sewer Project	New	Public Works	Water/WW	-	850,000
4	Ranchwood Dr S & Hitching Post Lane Water Main Replacement	Revised	Public Works	Water/WW	-	-
4	Reclaimed Water Distribution System Master Plan	New	Public Works	Water/WW	-	100,000
4	St. Catherine Soil Roadway Stabilization	Revised	Public Works	Penny	-	50,000
4	Water Production Well Facilities	Revised	Public Works	Water/WW	-	-
4	Weybridge Woods Bridge Removal	Revised	Public Works	General	-	-
4	WTP Design-Build	Existing	Public Works	Water/WW	13,986,000	5,220,000
4	WW Lift Station Force Main Replacement	Existing	Public Works	Water/WW	-	600,000
4	WWTP Electrical System Upgrade	Revised	Public Works	Water/WW	-	7,150,000
4	WWTP Facility 8, Filter Building Noise Attenuation Project	Existing	Public Works	Water/WW	-	50,000
4	WWTP Outfall Piping Repair	Revised	Public Works	Water/WW	-	100,000
EPIC! GOAL #4 TOTAL					\$ 14,086,000	\$ 18,459,500
5	Citywide Computer Replacements	Revised	IT Services	IT Fund	-	123,800
5	Citywide Security Camera System Replacements	Revised	IT Services	General	-	45,000
5	Citywide Security Camera System Replacements (Fleet Building)	Revised	IT Services	Fleet	-	35,000
5	Data Backup and Disaster Recovery System	New	IT Services	IT Fund	-	120,000
5	Enterprise Resource Program (ERP) Equipment	Revised	IT Services	IT Fund	-	18,000
5	ERP Phases 5 & 6 Installation	New	IT Services	IT Fund	-	185,000
5	Fiber Cable Audit & Survey	Revised	IT Services	IT Fund	-	-
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Penny	1,839,000	1,796,000
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Impact	-	200,000
5	Lightning Detection System Replacement	Existing	Parks & Rec	General	-	-
5	Microfilm to Digital Format Conversion	Revised	City Clerk	General	-	20,300
5	Network Infrastructure Upgrades	Revised	IT Services	IT Fund	-	85,000
5	New City Hall	Existing	City Manager	Penny	1,050,000	7,200,000
5	SCBA Air Pack Replacements	Existing	Fire	General	-	-
EPIC! GOAL #5 TOTAL					\$ 2,889,000	\$ 9,828,100
TOTAL OF ALL CAPITAL IMPROVEMENT PROJECTS					\$ 56,903,300	\$ 80,443,100

Key: *Single Initiative with Multiple Funding Sources*

Unique CIP Projects	84
Duplicated Project Sheets Due to Multiple Funding Sources	15
Total CIP Projects	99
CIP Projects Funded in FY20 Operating & Capital Budget	64

Summary of FY 2020 - 2025 Capital Improvements Plan by EPIC! GOAL

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page
-	-	-	-	-	9,000	CIP	155
318,200	641,800	908,100	951,100	272,356	3,580,556	CIP	156
280,800	226,800	605,700	1,180,600	953,919	4,383,319	CIP	157
-	-	-	-	-	150,000	CIP	160
900,000	-	-	-	-	1,300,000	CIP	161
600,000	-	-	-	-	750,000	CIP	162
-	-	-	-	-	100,000	CIP	163
-	-	-	-	-	850,000	CIP	164
325,000	-	-	-	-	325,000	CIP	165
-	-	-	-	-	100,000	CIP	166
200,000	-	-	-	-	250,000	CIP	167
-	300,000	300,000	150,000	-	750,000	CIP	168
-	-	-	10,000	-	10,000	CIP	169
1,176,000	-	-	-	-	20,382,000	CIP	170
125,000	300,000	850,000	-	-	1,875,000	CIP	171
-	-	-	-	-	7,150,000	CIP	172
-	-	-	-	-	50,000	CIP	173
-	-	-	-	-	100,000	CIP	174
\$ 4,679,000	\$ 1,738,600	\$ 2,838,800	\$ 2,316,700	\$ 1,251,275	\$ 45,369,875		
125,500	125,500	145,500	145,500	145,500	811,300	CIP	176
-	-	-	-	-	45,000	CIP	177
-	-	-	-	-	35,000	CIP	177
-	-	-	-	-	120,000	CIP	178
-	-	-	-	-	18,000	CIP	179
-	-	-	-	-	185,000	CIP	180
50,000	-	-	-	-	50,000	CIP	181
-	-	-	-	-	3,635,000	CIP	182
-	-	-	-	-	200,000	CIP	182
-	-	35,000	-	-	35,000	CIP	183
-	-	-	-	-	20,300	CIP	184
-	-	-	-	-	85,000	CIP	185
9,750,000	-	-	-	-	18,000,000	CIP	186
209,500	-	-	-	-	209,500	CIP	187
\$ 10,135,000	\$ 125,500	\$ 180,500	\$ 145,500	\$ 145,500	\$ 23,449,100		
\$ 23,849,000	\$ 10,799,100	\$ 6,369,300	\$ 9,292,200	\$ 3,836,775	\$ 191,492,775		



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EPIC! GOAL #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Artist Incubator
Arts & Culture Advisory Committee
Arts Master Plan
Board of Finance
Community Redevelopment Agency (CRA)
Community Redevelopment Agency Advisory Committee
Community Relations Department
Design Standards for New Development/Construction
Disability Advisory Committee
Dunedin Causeway & Coastal Waterways Committee
Dunedin Fine Arts Center
Dunedin Golf Club
Dunedin Historical Museum
Dunedin Public Library*

*Dunedin Stadium Advisory Committee
Economic & Housing Development Department
Hammock Advisory Committee
Historic Preservation Advisory Committee
Library Advisory Committee
Marina Advisory Committee
Parks & Recreation Department
Parks & Recreation Advisory Committee
Public Relations Advisory Committee
Sister City Program
Social Services Committee
Stirling Links Golf Course
Visit Dunedin
Youth Advisory Committee*

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Artistic Benches for Downtown

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: 10 years **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Explore options for artistic benches in selected downtown locations.

Project Justification (also provide justification if project was canceled or postponed)

Artistic features such as benches add to the quality of life and aesthetics of the downtown.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
Total	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Athletic Field Renovation

At A Glance

Project Type:	Rehabilitation	Project Number:	469502
Department:	Parks & Recreation	Project Manager:	Terry Trudell
Service Life:	15 years	Project Status:	Revised <i>If revised, please explain in Justification Section</i>

Project Description

The current athletic field inventory includes 14 athletic fields including 10 ball fields and 4 regulation soccer fields. Renovation includes stripping the field, rototilling, laser grading, soil treatments, refurbishment of clay infields, and complete sod replacement.

Project Justification (also provide justification if project was revised)

Athletic fields must maintain even playing surfaces for safety reasons. Throughout time and usage athletic fields will require complete refurbishments to fix any uneven surfaces, drainage issues, soil compaction, etc. This schedule is on an approximately 15 year cycle. FY20 would involve renovations to Field 1 at the Jerry Lake Soccer Complex. This project involves extra work to excavate over 1 foot of dirt and remove a rubber infill. This rubber is currently preventing the sod from taking root.

If Revised, explain change(s) from prior year:

Revised estimate due to large scope of work for Field 1 at Jerry Lake Soccer Complex.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 425,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 425,000
Total	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 425,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: **Bridges & Boardwalks**

At A Glance

Project Type:	Replacement	Project Number:	461403
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	25 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The City's existing pedestrian bridges and boardwalks need regular replacement and repair as the support and piling systems deteriorate, especially as they interact with water. This project provides for the construction and replacement of the various boardwalks and bridges throughout the park system including Hammock Park, Weaver Park, and Edgewater Park. Funding in FY 2020 will provide supplemental funding for the replacement of two wooden bridges in Hammock Park.

Project Justification (also provide justification if project was revised)

There are two wooden pedestrian and utility cart bridges in Hammock Park. These have reached their useful life and must be replaced.

If Revised , explain change(s) from prior year:

These funds were originally budgeted in FY 2017 and updated again in 2018. There is currently \$92,000 budgeted in FY 2019 with \$81,000 remaining in the project. The new estimates provided by Engineering are for \$141,000 needed for construction, therefore an additional \$60,000 will be needed in FY 2020. Unused appropriations from the FY 2019 budget will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
FY19 Carry-Forward	81,000	-	-	-	-	-	81,000
Total	\$ 141,000	\$ -	\$ 141,000				

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

PENNY FUND

Project Name: Court Resurfacing

At A Glance

Project Type: Repair & Maintenance Project Number: 429506
 Department: Parks & Recreation Project Manager: Terry Trudell
 Service Life: 7 years Project Status: Revised
If revised, please explain in Justification Section below

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

Project Justification (also provide justification if project was revised)

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY21 funds are to resurface the Highlander Park Tennis Courts; FY22 Fisher Tennis Courts; and FY23 Community Center, MLK and Elizabeth Skinner basketball courts. There are no projects currently scheduled for FY24 or FY25.

If Revised , explain change(s) from prior year:

Due to the relatively good condition of the courts, the project has been delayed by one year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 80,000
Penny Fund	25,000	-	-	-	-	-	25,000
Total	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Dog Park

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>461801</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets / Vince Gizzi</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project would construct a dog park at a site to be determined. Elements may include (depending on the site selected), fencing, shade, landscaping, water stations, parking improvements, etc.

Project Justification (also provide justification if project was revised)

The Parks & Recreation Department completed a Strategic Plan in 2015. One of the major deficiencies identified was the need for a new or additional dog park. Happy Tails dog park sat at the edge of a retention pond and was under water large portions of the year. In 2019, it was closed due to the Blue Jays complex expansion. Although the City was able to partner with Achieva Credit Union to expand their dog park, the goal is still to have a dog park on city-owned property. The projected cost is for development only and does not include land acquisition if necessary.

If Revised , explain change(s) from prior year:

These funds were originally budgeted in FY 2018 and carried-forward to FY 2019, and are now being reprogrammed into FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ 150,000	\$ -	\$ 150,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Landscaping Project

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: _____ **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

CRA to explore flower pots in selected areas for adoption by Merchants as well as additional landscaping to add to the charm of Main Street.

Project Justification (also provide justification if project was canceled or postponed)

Pots and other landscape features add to the charm and appeal of the downtown.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Median Removal

At A Glance

Project Type:	Infrastructure	Project Number:	
Department:	Economic & Housing Developpr	Project Manager:	Robert Ironsmith
Service Life:		Project Status:	New

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Removal of asphalt median on Douglas in conjunction with creating parallel parking and the Courtyard on Main Street development.

Project Justification *(also provide justification if project was canceled or postponed)*

Enhanced traffic flow in conjunction with creating parallel parking and the Court Yard on Main Street project.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Parking Structure

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>30 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section below</i>

Project Description

Project to entail construction of a future downtown parking structure.

Project Justification (also provide justification if project was revised)

The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015.

If Revised , explain change(s) from prior year:

Timeframe moved up to 2020 to coincide with beginning of construction of the New City Hall. Downtown Parking Structure estimated total project costs = \$7M with estimated \$4.5M in financing, and \$2.5M from CRA.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 2,800,000	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Penny Fund	1,800,000	2,700,000	-	-	-	-	4,500,000
Total	\$ 2,800,000	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ 2,020	\$ 2,021	\$ 2,022	\$ 2,023	\$ 2,024	\$ 2,025	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: East End Public Restrooms

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: _____ **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Potential to be included in John R. Lawrence Pioneer Park Enhancements Project.

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Total	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Enhance Welcome Signs Downtown

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: 10 years **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Enhance entrance signs in the downtown. Enhance designated entryway features with artistic signage and uplighting.

Project Justification (also provide justification if project was canceled or postponed)

Enhanced signage and uplighting are being planned to improve aesthetics of the welcome signs to downtown.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Existing City Hall Adaptive Re-use

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: 25 years **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

This project is part of the DEEP Plan - Downtown East End Plan. We will be looking to do a feasibility study of the best use of the property in FY 2022.

This project is a part of the CRA Master Plan and a CIP project in the DEEP Plan.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000
Total	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Jerry Lake Parking Lot Renovation

At A Glance

Project Type:	<u>Rehabilitation</u>	Project Number:	<u>New</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Terry Trudell</u>
Service Life:	<u>10 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project involves reconstruction of the asphalt parking lot at the Jerry Lake Recreation Complex. The scope includes milling and asphalt overlay, replacement of necessary wheel stops and addition of ribbon curb where needed.

Project Justification (also provide justification if project was revised)

The current parking lot is seeing significant wear and pot holes are forming.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Total	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: New Aquatics Center

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Vince Gizzi</u>
Service Life:	<u>30 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section below</i>

Project Description

This project will construct a new Aquatic Center Complex to replace the aging Highlander Pool facility. Corresponding increases in revenues from usage fees and rentals may partially or completely offset the additional operating expenses.

Project Justification (also provide justification if project was revised)

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex.

If Revised , explain change(s) from prior year:

FY 2021 costs are for the design of the aquatics center.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000
Total	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Parks Maintenance Facility

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Parks & Recreation	Project Manager:	Vince Gizzi
Service Life:	30 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project will replace the existing Parks operations facility located at 1241 San Christopher Drive. The existing facility is approximately 18,700 sq. ft. and the site also houses several sheds for storage. The facility was originally constructed in 1976, was remodeled in 1993 and expanded in 1998. The new facility will be a renovation of the existing building at the Englebert Complex.

Project Justification *(also provide justification if project was revised)*

The facility is not in compliance with current Florida Building Codes and does not meet current wind load requirements due to the age of the structure. Operating impacts cannot be calculated until final design is complete. The new facility will renovate the Englebert Complex currently used by the Toronto Blue Jays upon completion of their new facilities.

If Revised , explain change(s) from prior year:

This project was originally planned for FY 2022. We are requesting funds in 2020 so that the project will start as soon as the Blue Jays vacate the Englebert building. Unused appropriations from the FY 2019 amended budget of \$75,400 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2023	2025	TOTAL
Project Costs	\$ 1,124,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,124,600

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
Penny Fund	\$ 1,124,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,124,600
FY19 Carry-Forward	75,400	-	-	-	-	-	75,400
Total	\$ 1,200,000	\$ -	\$ 1,200,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2023	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Rotary Pavilion Renovations

At A Glance

Project Type:	Rehabilitation	Project Number:	461903
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	20 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The Rotary Pavilion is located on Wee Loch Ness at the Dunedin Community Center. It is a popular venue for our fishing camps, feeding turtles, outdoor concerts, performances and festivals, wedding ceremonies, and fitness classes. Although the exact scope of work is still being determined, the project will likely involve the removal of the roof structure, stabilizing the protective railings, and hardening the decking.

Project Justification (also provide justification if project was revised)

During Hurricane Irma, the roof structure incurred significant damage. In addition, the railing around the deck has become unstable. Access to the outer portion of the stage has been closed down. The project was started in FY19 with a budget of \$65,000. A donation from the Rotary Clubs has been committed for an additional \$30,000 for a total amount of \$95,000 in FY19. Work completed to-date is asbestos testing, a demolition plan, removal of electric, and hiring of a demolition company. Once demolished, additional structural studies will need to be performed on the pilings and a final design. It is estimated that an additional \$50,000 will be needed in FY20 to complete the project.

If Revised , explain change(s) from prior year:

Although the exact costs are unknown, we are estimating that additional monies will be needed for this project. Unused appropriations from the FY 2019 budget of \$65,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
FY19 Carry-Forward	65,000	-	-	-	-	-	65,000
Total	\$ 115,000	\$ -	\$ 115,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Sindoon Stage Awning Replacement

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>421902</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The awning structure on the Sindoon Stage of the Dunedin Community Center has deteriorated and was recommended to be removed. This project will replace the structure with a series of fabric shade sails to provide cover from the sun to the performers.

Project Justification (also provide justification if project was revised)

The current stage has been closed down until the appropriate repairs can be made. This estimate does not include removal of the existing awning structure but does include the reduction in height of the columns. The removal of the existing awning was completed in FY 2018.

If Revised , explain change(s) from prior year:

\$35,000 was budgeted in FY19 for this project and the project was put out to bid mid-2019. It is anticipated that additional funds will be needed to complete the project. FY19 appropriations will return to fund balance and the budget allocation for FY20 will increase to \$50,000.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ 50,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STADIUM FUND

Project Name: Stadium & Englebert Reconstruction

At A Glance

Project Type:	Infrastructure	Project Number:	481801
Department:	Parks & Recreation	Project Manager:	Vince Gizzi
Service Life:	30 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The Stadium hosts both the Spring Training home games of the Toronto Blue Jays Major League Baseball team and the regular season and post-season home games of the Dunedin Blue Jays Florida State League baseball team. The current facility is antiquated and has exceeded its useful life. Renovations will increase stadium capacity from approximately 5,500 to 8,500, and add more shaded viewing areas. Significant improvements include fan amenities such as a redesigned building entry and circulation and updated merchandise and food concession areas.

Training facilities are housed at the Englebert Complex. Renovations to this site will include the addition of baseball fields and other outdoor amenities and the construction of a new, larger training building. Unlike the majority of other MLB teams, the Toronto Blue Jays are unable to conduct Spring Training activities with their Major League and Minor League players at the same site. These renovations will enable all Major and Minor league training to occur at a single site, with only games played at the Dunedin Stadium site.

Project Justification (also provide justification if project was revised)

Total costs of \$81,331,800 in FY20 are anticipated to come from intergovernmental grants from the Pinellas County Tourist Development Council (\$41,700,000) and State of Florida (\$13,968,809), as well as a capital contributions from the Toronto Blue Jays (\$20,000,000) and City of Dunedin (\$5,663,000).

If Revised , explain change(s) from prior year:

The City issued Bonds for the Blue Jays project for the State of Florida and the Club's contribution on December 13, 2018. The bond proceeds for the project totaled \$20.0 million for the Club and \$13,968,809 for the State of Florida. Unused appropriations from the FY 2019 budget of \$39,431,900 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 81,331,800	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 81,831,800

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stadium Fund	\$ 41,899,900	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 42,399,900
FY19 Carry-Forward	39,431,900	-	-	-	-	-	39,431,900
Total	\$ 81,331,800	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 81,831,800

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Underground Utilities on Douglas Avenue - South

At A Glance

Project Type: Infrastructure **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: _____ **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Undergrounding of utilities on Douglas Avenue is in the CRA Master Plan. Overhead powerlines are susceptible to damage from windborne tree branches, debris and high wind and conditions from extreme weather. In addition, undergrounding utilities is aesthetically pleasing to the community.

Project Justification (also provide justification if project was canceled or postponed)

Undergrounding overhead wires removes visual blight and improves overall ambience downtown. In addition, wires and lines also stands up to storms better.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

EPIC! GOAL #2

Create a visual sense of place throughout Dunedin.

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Arts & Culture Advisory Committee
Arts Master Plan
Board of Adjustments and Appeal
Board of Finance
Code Enforcement Board
Community Redevelopment Agency (CRA)
Community Redevelopment Agency Advisory Committee
Community Relations Department
Disability Advisory Committee
Dunedin Causeway & Coastal Waterways Committee
Dunedin Stadium Advisory Committee
Economic & Housing Development Department
Edgewater Drive Advisory Committee
Hammock Advisory Committee
Historic Preservation Advisory Committee
Local Planning Agency
Marina Advisory Committee
Parks & Recreation Department
Parks & Recreation Advisory Committee*

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

SOLID WASTE FUND

FLEET FUND

Project Name: Citywide Exterior Facilities Painting

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>641803</u>
Department:	<u>Public Services</u>	Project Manager:	<u>Keith Fogarty</u>
Service Life:	<u>12 years</u>	Project Status:	<u>Revised</u>

If revised, please explain in Justification Section below

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification (also provide justification if project was revised)

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Fleet	20,000	-	-	-	-	-	20,000
Solid Waste	7,000	-	-	-	-	-	7,000
City Hall	-	-	-	20,000	-	-	20,000
Fire Admin/Stat #62	-	-	15,000	40,000	-	-	55,000
Hale Center	-	-	-	60,000	-	-	60,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 25,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 160,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Community Center Parking Lot

At A Glance

Project Type:	<u>Rehabilitation</u>	Project Number:	<u>421801</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets / Katie Agoado, PE</u>
Service Life:	<u>TBD</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

In FY 2018 and FY 2019, funds were budgeted to replace the section of loose fill gravel in the Dunedin Community Center parking lot with pervious concrete. There is also a need for increased capacity. This project would provide funds in FY 2020 for the design of the replacement of the gravel and also to increase parking capacity. Funds will then be budgeted in FY 2021 for construction.

Project Justification (also provide justification if project was revised)

There is a current issue with the loose gravel causing uneven surfaces for walking and the need for regular maintenance to avoid safety issues. In addition, there has been an increasing problem with not enough parking. The programming capacity of the building is greater than can be accommodated with the current parking lot. In the meantime, overflow parking has been permanently established in the grass lot west of the Fine Arts Center. To ensure best use of funds, it was decided to delay the gravel replacement and to have a complete design to resolve both issues.

If Revised , explain change(s) from prior year:

FY 2020 Design
FY 2021 Construction (scope and cost to be updated after design completion)

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Total	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown East End Plan (DEEP)

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>171905</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>N/A</u>	Project Status:	<u>Existing</u>

Project Description

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, and the Technical Services and Municipal Services Buildings.

Project Justification (also provide justification if project was revised)

Appraisal, site plans and other professional services to assist with implementation of the DEEP Plan.

If Revised , explain change(s) from prior year:

Additional work needs to done on this project.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000		\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2020	2021	2023	2023	2024	2025	TOTAL
CRA Fund	\$ 30,000		\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Pavers, Walkability & Enhancements

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>to be assigned</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Revised</u>

Project Description

The initiative will improve walkability and overall aesthetics on the section of main Street from Douglas Avenue to the Pinellas Trail.

Project Justification (also provide justification if project was revised)

Improved walkability consisting of wider sidewalks, enhanced landscaping, artistic features and enhance entrance welcoming signs.

If Revised , explain change(s) from prior year:

Estimated costs for FY 2020 increases from FY 2019 CIP submission. There are projected costs for future years 2021-2025 to enhance walkability.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 250,000	\$ -	\$ 100,000	\$ 350,000	\$ 400,000	\$ 300,000	\$ 1,400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 250,000	\$ -	\$ 100,000	\$ 350,000	\$ 400,000	\$ 300,000	\$ 1,400,000
Total	\$ 250,000	\$ -	\$ 100,000	\$ 350,000	\$ 400,000	\$ 300,000	\$ 1,400,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Undergrounding

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: _____ **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Milwaukee Avenue south, from Main Street to Scotland Street, underground utilities.
 Alt. 19, from Main Street to Skinner Blvd., underground utilities.
 Grant Street (north side) from Highland Ave. to Douglas Ave., underground utilities.
 Highland Ave. south from Main Street to Scotland Street, underground utilities.

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PARKING FUND

Project Name: Downtown Wayfinding

At A Glance

Project Type: Improvement **Project Number:** 181602
Department: Eco & Hsg Development **Project Manager:** Bob Ironsmith
Service Life: 10 years **Project Status:** Revised
If revised, please explain in Justification Section

Project Description

With the addition of the 195 space parking garage at 356 Monroe Street, the city recognizes the need to design and implement a comprehensive Wayfinding program for Downtown.

Project Justification (also provide justification if project was revised)

Need to add additional panels to the Wayfinding signs and other wayfinding measures.

If Revised , explain change(s) from prior year:

Cost, scope, timeframe, etc.:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 5,000		\$ -	\$ -	\$ -	\$ -	\$ 5,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Parking Fund	\$ 5,000		\$ -	\$ -	\$ -	\$ -	\$ 5,000
Total	\$ 5,000	\$ -	\$ 5,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Highland/Louden/Virginia Streetscape

At A Glance

Project Type: Improvements **Project Number:** _____
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: _____ **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Potential for the City Hall Project.

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Park Pavilion Replacement

At A Glance

Project Type:	Infrastructure	Project Number:	461901
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	20 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Gazebo (1), Eagle Scout Park (1 shelter), Scotsdale Park (1 shelter), and Highlander Park (2 shelters).

Project Justification (also provide justification if project was revised)

These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

If Revised , explain change(s) from prior year:

Due to the relatively good condition of the shelters, the project has been pushed to 2023

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000
Total	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Patricia Corridor Enhancements

At A Glance

Project Type: Improvement **Project Number:** 181905
Department: Economic & Housing Developrr **Project Manager:** Robert Ironsmith
Service Life: **Project Status:** Revised
If revised, please explain in Justification Section

Project Description

With the completion of Dunedin Commons along Patricia Avenue, this project will provide a landscape architect, sidewalk improvements and streetscaping to stimulate investment

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000
Total	\$ 50,000	\$ -	\$ 250,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

PENNY FUND

Project Name: Pavement Management Program

At A Glance

Project Type:	Replacement	Project Number:	631801
Department:	Public Works	Project Manager:	Katie Agoado, PE
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification (also provide justification if project was revised)

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick road, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

If Revised , explain change(s) from prior year:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 980,000	\$ 980,000	\$ 980,000	\$ 5,940,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CGT Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 250,000	\$ 1,740,000
Penny Fund	690,000	690,000	690,000	690,000	710,000	730,000	4,200,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 980,000	\$ 980,000	\$ 980,000	\$ 5,940,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: Pedestrian Safety Improvements- Alt 19 and Main

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>631803</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Katie Agoado, PE</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

Continue to coordinate in FY20 with the FDOT for their resurfacing project to coincide with planned changes to the intersection to include the addition of a crosswalk on the west leg, between Victoria Place and Edgewater Park, the installation of flashing beacons to the crosswalk on the south leg of the intersection, and reconstruction of the crosswalk with flashing beacons in the ramp of the northbound right turn.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

FY 2019 funding request of \$20,000 was reprogrammed to FY 2020 due to delays with FDOT. The project will be paid with Transportation Impact Fees.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Impact Fee Fund	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Total	\$ 70,000	\$ -	\$ 70,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Playground Equipment Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>469301</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets</u>
Service Life:	<u>12 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section below</i>

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well being of users. A typical playground has a lifespan of 10 15 years; this requires replacement of one or two playgrounds annually. FY 2020 would install replacement equipment at Elizabeth Skinner Jackson Park.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Costs have been programmed in FY 2020 - FY 2024

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 90,000	\$ 75,000	\$ 80,000	\$ 300,000	\$ 90,000	\$ -	\$ 635,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 90,000	\$ 75,000	\$ 80,000	\$ 300,000	\$ 90,000	\$ -	\$ 635,000
Total	\$ 90,000	\$ 75,000	\$ 80,000	\$ 300,000	\$ 90,000	\$ -	\$ 635,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: SR 580 Mast Arm Repainting

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Keith Fogarty</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles black between Pinehurst Road and Belcher Road. It is anticipated that these will be repainted in FY 2023. This project is estimated to cost approximately \$110,000 in 2023.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Costs were increased based on updated estimate.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000
Total	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Skinner Boulevard Improvements

At A Glance

Project Type:	Improvement	Project Number:	171801
Department:	Eco & Hsg Development	Project Manager:	Bob Ironsmith
Service Life:	20 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The \$100,000 entails survey, design, construction and bid package plans for Skinner Boulevard from Alt. 19 to the intersection at Main Street.

The estimated cost for improvements/enhancements is estimated at \$4.7 million which would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements. The City will be applying for a construction grant for \$500,000 from DOT in FY 2019 and \$1,000,000 from Forward Pinellas in 2020.

Project Justification (also provide justification if project was revised)

Design aspects for the Skinner Blvd Complete Streets initiative.

If Revised , explain change(s) from prior year:

Design and construction costs have been estimated for FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ -	\$ 4,800,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ 3,700,000	\$ -	\$ 3,800,000
Penny Fund	-	-	-	-	1,000,000	-	1,000,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ -	\$ 4,800,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Skinner/New York Entry Way Median

At A Glance

Project Type: Improvement **Project Number:** _____
Department: Eco & Hsg Development **Project Manager:** Bob Ironsmith
Service Life: _____ **Project Status:** New
If revised, please explain in Justification Section below

Project Description

In conjunction with Skinner Blvd Complete Streets initiatives, the construction of lane modifications and new entry way to the Downtown.

Project Justification (also provide justification if project was revised)

Safety, Entryway demarcations and aesthetics.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Total	\$ -	\$ 150,000	\$ 150,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

EPIC! GOAL #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Board of Finance
Charter Review Committee
Committee on Aging
Committee on Environmental Quality
Community Redevelopment Agency (CRA)
Community Redevelopment Agency Advisory Committee
Community Relations Department
Dunedin Causeway & Coastal Waterways Committee
Dunedin Chamber of Commerce
Economic & Housing Development Department
Ordinance Review Committee
Marina Advisory Committee
Parks & Recreation Department
Parks & Recreation Advisory Committee
Social Services Committee
Stormwater Advisory Committee*

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Brady Box Culvert

At A Glance

Project Type:	Improvement	Project Number:	531902
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	40 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The project will improve the level of service for Brady Drive in the vicinity of the box culvert, as the road is overtopped at high flow events. It will also reduce flood elevations in the area to the south and west of Spanish Trails subdivision, south of Brady Drive. In order to achieve lower flood stages, storage will be required and therefore part of the planning phase is to identify potential properties for storage. It will also provide for erosion protection of several properties north of Brady Drive. No operating increases are anticipated. The first two years are consultant evaluation and planning tasks, while FY 2021 is reserved for construction.

Project Justification *(also provide justification if project was revised)*

This Drainage Master Plan project will improve the level of service for Brady Drive, address erosion and sediment control in Jerry Branch and lower flood plains affecting residential structures and streets south and west of Spanish Trails, by replacement of undersized culverts the Brady Drive bridge and additional storage. The project comprises reconstruction of the bridge at Brady Drive, elevating Brady Drive in the area of the bridge, armoring of the downstream channel banks and potentially purchasing property for storage.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$80,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Planning	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Design	240,000	-	-	-	-	-	240,000
Construction	-	1,600,000	-	-	-	-	1,600,000
Constr. Admin	-	80,000	-	-	-	-	80,000
Total	\$ 320,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 240,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 1,920,000
FY19 Carry-Forward	80,000	-	-	-	-	-	80,000
Total	\$ 320,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Cedarwood & Lyndhurst CMP Design Replacement

At A Glance

Project Type:	Replacement	Project Number:	531803
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	20 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

This project is for the design/replacement of (4) - 44" x 72" ECMP, and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that future repairs are not economically feasible. The project may also require limited removal of accumulated sediments in portions of the upstream and down stream channel. The easement for the channel and pipes under Lyndhurst St. is shared by the City and Pinellas County, and the project will have to be coordinated with the County.

Project Justification (also provide justification if project was revised)

The project will also include the restoration of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update. FY2019 provides funds for engineering survey and design and FY2020 provides funding for construction.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$25,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
FY19 Carry-Forward	25,000	-	-	-	-	-	25,000
Total	\$ 400,000	\$ -	\$ 400,000				

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Dock A Repair & Replacement

At A Glance

Project Type:	Rehabilitation	Project Number:	491501
Department:	Parks & Recreation	Project Manager:	Lanie Sheets / Bruce Wirth
Service Life:	15 years	Project Status:	New <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The Marina's major dock area, Dock A, needs to be repaired or replaced during the same timeframe as the Marina Dredging project. The project comprises replacement of the wooden docks, electrical and potable water services.

Project Justification (also provide justification if project was revised)

The existing dock structure has outlived it's useful life. To minimize the impact on the slip renters, the project will be completed in concert with the marina dredge.

If Revised , explain change(s) from prior year:

This was an existing project that has been on hold. The original request included work on Dock B and C as well. Due to cost restraints, minor repairs were done on docks B and C, however a complete renovation is needed for Dock A.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Marina Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 350,000	\$ -	\$ 350,000				

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Gabion Repair & Replacement Program

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>531701</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Keith Fogarty / Bruce Wirth</u>
Service Life:	<u>10-35 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

The City's existing Stormwater canal system throughout the heart of many neighborhoods, consisting of Gabion Wired Baskets, are coming to the end of their useful life (+30 yrs); as is apparent due to the increasing instances of emergency repairs and replacement costs being incurred. Similar to the deterioration of aging corrugated metal pipe (CMP), these wire baskets containing existing stone are starting to break or fall apart. Failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; and: (2) as the side bank erodes, the soil loss and rock migrates downstream.

Project Justification (also provide justification if project was revised)

The Master Drainage Plan, currently underway, will provide the City with 50 year, 100 year, and 500 year storm elevations along these canals. Engineering and Public Services staff have identified areas within the drainage system that are requiring repairs for FY20, at a cost of \$700,000. Phase 2 of the program will commence in FY23, with an estimated cost of \$500,000, reoccurring periodically thereafter.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 700,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,200,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 700,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,200,000
Total	\$ 700,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,200,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Harbormaster Building Replacement

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Vince Gizzi</u>
Service Life:	<u>30 years</u>	Project Status:	<u>Existing</u> <small>If revised, please explain in Justification Section</small>

Project Description

This building has been identified as beyond its useful life through the FASNA. Replacements costs for the 2,000 sq ft building are estimated at \$200 per sq. ft. Operating impacts cannot be calculated until final design is complete.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Project is expected to be completed in FY 2025.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Total	\$ -	\$ 400,000	\$ 400,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Marina Dredging

At A Glance

Project Type:	Rehabilitation	Project Number:	491701
Department:	Parks & Recreation	Project Manager:	Lanie Sheets / Bruce Wirth
Service Life:	10 years	Project Status:	Existing <small><i>If revised, please explain in Justification Section</i></small>

Project Description

Accumulated silts are removed by dredging at approximate 10 year intervals, depending on storm impacts and permitting. The Dunedin Marina was last dredged in FY 2004, at a cost of nearly \$1M. No changes to the existing operating budget are anticipated. The City consultant has finalized its evaluation and has provided costs associated with removal of 12,000 CY of material needing to be removed to meet the City's directive. The associated cost for removal and disposal can vary widely depending upon whether mechanical or hydraulic removal techniques will be used and the State mandated disposal restrictions.

Project Justification (also provide justification if project was revised)

The Marina basin is subject to the accumulation of silts which build up over time to depths that impact the operation of vessels.

If Revised , explain change(s) from prior year:

The cost of this project is \$1.5M and will require an interfund loan for a maximum of three years of \$475,000 during FY 2020 or FY 2021 from the Stormwater Utility Fund.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Marina Fund	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total	\$ 1,500,000	\$ -	\$ 1,500,000				

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Marina Master Plan

At A Glance

Project Type: Infrastructure **Project Number:** new
Department: Parks & Recreation **Project Manager:** Vince Gizzi
Service Life: NA **Project Status:** New
If revised, please explain in Justification Section

Project Description

This project would develop a Marina Master Plan and would explore opportunities for possible expansion or upgraded amenities.

Project Justification (also provide justification if project was revised)

This initiative has been identified during the City Commission strategic planning session as well as the Waterfront Task Force.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Parks Trail Renovations

At A Glance

Project Type:	Improvement	Project Number:	461502
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	40 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

This project would provide an elevated boardwalk approximately 1 foot in height and 6 feet in width along Fern Trail in Hammock Park.

Project Justification (also provide justification if project was revised)

In 2011, the City completed a rehydration project to provide appropriate water levels back to the park based on the natural communities. The project was successful. However, now Fern Trail, remains wet most of the year causing visitors to side step and expand the footpath. Therefore, to preserve the area, the trail was closed in 2015 with fundraising efforts began in 2016 to construct an elevated platform. This is one of the most beautiful areas of the park, so we receive many requests to get it reopened for public access.

The monies were appropriated in FY 2017, and the project was eventually bid in FY 2018. Unfortunately, the scope of the project was beyond the original estimate and the bids came in over \$300,000. The Friends of the Hammock have raised over \$10,000 to support the project.

If Revised , explain change(s) from prior year:

Revised estimate based on bids received.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
PENNY FUND	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total	\$ 300,000	\$ -	\$ 300,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Patricia Beltrees Treatment Facility

At A Glance

Project Type:	Improvement	Project Number:	531801
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	20 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. This project includes consultant design and construction of a CDS, Suntree, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris. Work may include piping of an open ditch section to reduce erosion and accumulation of trash and debris depending upon the system employed. Collection of floatables and sediment will require periodic removal using the City vacuum truck in the Stormwater Division, yet operating expenditures from this project will be minimal since equipment exists within the fleet inventory. Gabion basket design and installation may be explored for this bank erosion project.

Project Justification *(also provide justification if project was revised)*

Offsite drainage from a portion of the Stevenson's Creek basin is conveyed through the former Nielsen site, across Patricia Avenue, and then via open channel flow passes through Skye Loch Villas and Dunedin Palms Mobile Home Park before discharging into Dunedin Middle School's ditch and into the City of Clearwater. The ditch runs approximately 150 ft from Patricia Avenue right of way on the east to the Skye Loch Villas property line on the west. The majority of the drainage basin to this area was constructed prior to current regulatory permitting and therefore sediments, debris and other pollutants enter the open ditch system. This project would provide for a focused collection point for those pollutants which would reduce overall O&M costs for the City's Public Services department.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$75,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
FY19 Carry-Forward	75,000	-	-	-	-	-	75,000
Total	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Stormwater Pipe Lining

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>530203</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Keith Fogarty</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be revisited in FY 2023. Pipe relining prioritization is based on annual pipe cleaning & inspections. Relining offers a no dig approach with minimal traffic congestion and disruption to residents.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000
Total	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Underdrain Repair & Replacement

At A Glance

Project Type:	Repair & Maintenance	Project Number:	530302
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	20 years	Project Status:	Existing <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The purpose of this project is to make planned underdrain replacements throughout the City to the failing or non-existent underdrain systems below existing roadways. As roadway segments are identified for repaving, Engineering will assess the need for the installation or repair of underdrain systems, based upon the presence of clay beneath the roadway surface in conjunction with paving projects.

Project Justification (also provide justification if project was revised)

With the Pavement Management Program CIP project established and underway, this project funding will run parallel to the proposed roadway projects as directed in the pavement program model.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000
Total	\$ 45,000	\$ 270,000					

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

EPIC! GOAL #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Ambient Water Quality Testing
Aquatic Vegetation Control
Board of Finance
Committee on Environmental Quality
Dunedin Causeway & Coastal Waterways Committee
Hammock Advisory Committee
Mangrove Trimming
Reclaimed Water Infrastructure
Sandbag Distribution
Septic Abatement Program
Stormwater Advisory Committee
Street Trees
Tree Giveaway*

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

STORMWATER FUND

Project Name: Armour Drive & Mangrum Drive Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Keith Fogarty / Russell Ferlita</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u> <small>If revised, please explain in Justification Section</small>

Project Description

This project will replace the cast iron pipe it with approximately 2600 feet of 6" PVC; this project will be designed in-house and due to the high groundwater table in the area, will be bid out to a construction contractor and no operating impacts are expected. In addition, 6" underdrain will be installed along Mangrum and for the north 300 ft. along Armour.

Project Justification (also provide justification if project was revised)

The existing 4" water mains on Armour Drive and Mangrum Drive are constructed of universal cast iron, which is old and brittle and is subject to breaking. To protect the road from the high groundwater table, 6" underdrain will be installed along Mangrum and for the north 300 ft. along Armour.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Stormwater Fund	250,000	-	-	-	-	-	250,000
Total	\$ 750,000	\$ -	\$ 750,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

- GENERAL FUND**
- SOLID WASTE FUND**
- WATER / WASTEWATER FUND**
- FLEET FUND**
- FACILITIES MAINTENANCE FUND**

Project Name: Citywide HVAC Replacements

At A Glance	
Project Type:	Repair & Maintenance
Department:	PW/FIRE/PARKS & REC
Service Life:	12 years
Project Number:	641801
Project Manager:	Keith Fogarty
Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification (also provide justification if project was revised)

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

If Revised , explain change(s) from prior year:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000. No changes to FY20.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
MLK Center	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
St. Andrews Chapel	30,000	-	-	-	-	-	30,000
FS #60 Bunkroom	6,000	-	-	-	-	-	6,000
Dunedin Golf Club	-	65,000	-	-	-	-	65,000
Water Admin	26,000	-	-	-	-	-	26,000
Fleet	10,000	-	-	-	-	-	10,000
Historical Museum	-	8,000	-	-	-	-	8,000
Fine Arts Center	-	25,000	-	-	-	25,000	50,000
Fisher Concession	-	9,000	-	-	-	-	9,000
FS #60 Dayroom/Kitch	-	17,000	-	-	-	-	17,000
Public Services	-	-	40,000	-	-	-	40,000
Hale Center	-	-	20,000	-	-	-	20,000
Solid Waste	-	-	-	30,000	-	-	30,000
Fire Admin	-	-	-	35,000	-	-	35,000
FS #62 DayRoom	-	-	-	-	25,000	-	25,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
General Fund	\$ 136,000	\$ 124,000	\$ 20,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 365,000
Solid Waste Fund	-	-	-	30,000	-	-	30,000
Water/WW Fund	26,000	-	-	-	-	-	26,000
Fleet Fund	10,000	-	-	-	-	-	10,000
Facilities Fund	-	-	40,000	-	-	-	40,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

MARINA FUND

Project Name: Citywide Parking Lot Resurfacing

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>641904</u>
Department:	<u>Library / Parks & Rec</u>	Project Manager:	<u>Bruce Wirth, PE / Phyllis Gorsh / Lanie Sheets</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Revised</u> <small><i>If revised, please explain in Justification Section below</i></small>

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

Library lots will receive a 1" overlay. In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification (also provide justification if project was revised)

A separate project has been created for the Community Center Lot in FY 2020.

If Revised , explain change(s) from prior year:

Costs updated for current prices.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Marina	-	-	-	110,000	-	-	110,000
Total	\$ 72,000	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 182,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 72,000	\$ -	\$ -	\$ 66,000	\$ -	\$ -	\$ 138,000
Marina Fund	-	-	-	44,000	-	-	44,000
Total	\$ 72,000	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 182,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

SOLID WASTE FUND

Project Name: Citywide Roof Replacements

At A Glance

Project Type:	Rehabilitation	Project Number:	641802
Department:	Public Services	Project Manager:	Keith Fogarty
Service Life:	20-30 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification (also provide justification if project was revised)

Revised Scope of Work to the Hale Center project is to replace the existing standard shingle roofing product and upgrade to a standing seam metal roof with a life expectancy of 35 years.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Hale Center	\$ 212,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,000
MLK Center Gym	60,000	-	-	-	-	-	60,000
Fine Arts Center	30,000	-	-	-	-	-	30,000
Community Center	-	500,000	-	-	-	-	500,000
Solid Waste Admin	-	30,000	-	-	-	-	30,000
Library	-	-	210,000	-	-	-	210,000
Total	\$ 302,000	\$ 530,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,042,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 302,000	\$ 500,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,012,000
Solid Waste Fund	-	30,000	-	-	-	-	30,000
Total	\$ 302,000	\$ 530,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,042,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Curlew Reclaimed Tank Repainting

At A Glance

Project Type: Improvement **Project Number:** _____
Department: Public Works **Project Manager:** Russell Ferlita, PhD, PE / Brian Antonian
Service Life: 10 years **Project Status:** Revised
If revised, please explain in Justification Section

Project Description

The 1 MG Elevated Reclaimed tank on Curlew will be cleaned, prepped and coated with a new exterior and interior coating system. This project will also include artwork on the tank.

Project Justification (also provide justification if project was revised)

The 1 MG Elevated Reclaimed tank on Curlew is showing signs of corrosion and is in need of new protective coatings. This will extend the useful life of the tank will be extended.

If Revised , explain change(s) from prior year:

Costs were updated February 2018 to reflect cost increase of labor, cost of artwork to be incorporated into the project, and for protective coatings for color pigments.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 350,000	\$ -	\$ 350,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Curlew Road Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>511902</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Russell Ferlita, PhD, PE</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

Project Justification (also provide justification if project was revised)

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. Recent investigations by City staff indicates the portions tested are in excellent condition. A pipe investigation firm will be outsourced to investigate the condition of the entire pipeline so that only sections in poor condition shall be replaced.

If Revised , explain change(s) from prior year:

\$100,000 will be carried-forward from FY19, FY20 funding has been reduced to \$200,000.
Due to staff investigations, the amount of pipe to be replaced and associated construction cost is yet to be determined.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
FY19 Carry-Forward	100,000	-	-	-	-	-	100,000
Total	\$ 300,000	\$ -	\$ 300,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Electrical Distribution (Power Grid) Assessment

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	City Manager	Project Manager:	To be assigned
Service Life:	25 years	Project Status:	New <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The scope of this project is to hire a specialty consultant, in order to provide an independent assessment of the reliability, vulnerability, and resilience of the City's electrical distribution power grid infrastructure.

Project Justification (also provide justification if project was revised)

Weather, accidents, or aging equipment can cause localized or system wide failures. Technology and power distribution strategies will provide a more robust and resilient infrastructure in the future. The ability of a system to be resilient, will not only reduce the likelihood of outages, but will also will limit the scope and impact of outages when they do occur.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2020	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 100,000	\$ -				\$ 100,000
Total	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Fleet Purchase: IT Nissan Leaf

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>New</u>
Department:	<u>IT Services</u>	Project Manager:	<u>Michael Nagy</u>
Service Life:	<u>10 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

Purchase a Nissan Leaf for IT Services operations. The initial equipment purchase is \$30,000. The vehicle would be placed into the Fleet Program beginning in FY 2021, with associated costs of \$4,750 annually toward future replacement, \$500 for parts and labor, for a total of \$5,250 in annual operations and maintenance costs.

Project Justification (also provide justification if project was revised)

The IT Services Division is in need of replacement of a 2006 Chevrolet Uplander Van which has exceeded its lifecycle expectations. This two vehicle is constantly out-of-service due to mechanical age related issues such as check engine lights, and air conditioning failures. As part of the City's "Ready for 100" Sustainability Initiative to reduce its dependency on fossil fuels and encourage the use of renewable resources, staff recommends the replacement of the IT vehicle with a Nissan Leaf fully electric car.

The vehicle will be added to the Fleet Replacement Plan beginning in FY21.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ 30,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 26,250

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fleet Purchase: Parks Pick-up Truck

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>New</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Terry Trudell</u>
Service Life:	<u>10 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

Purchase a Ford F250 Crew cab pick-up truck for the Parks Division operations. The initial equipment purchase is \$30,000. The vehicle would be placed into the Fleet Program with associated costs of \$4,025 annually toward future replacement, \$1,300 for fuel, and \$800 for parts and labor, for a total of \$6,135 in annual operations and maintenance costs.

Project Justification (also provide justification if project was revised)

The Parks operations added two additional maintenance staff during FY19. While it was the hope to utilize the existing fleet for transportation, including club cars and equipment other than trucks, it has proven to be problematic. Staff needs proper vehicles to access the various park locations around the City in a safe and efficient manner. The staff regularly travel as a crew and carpool to their work sites, maximizing the efficiency of their fleet.

The vehicle will be added to the Fleet Replacement Plan beginning in FY21.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ 30,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 6,135	\$ 6,135	\$ 6,135	\$ 6,135	\$ 6,135	\$ 30,675

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fleet Purchase: Planning & Development Golf Cart

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>New</u>
Department:	<u>Planning & Development</u>	Project Manager:	<u>Greg Rice</u>
Service Life:	<u>6 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

Purchase an EZ-Go or Club Car for the Planning & Development Department Code Enforcement Officer position that is being reclassified part-time to full-time. The initial equipment purchase is \$9,000. The vehicle would be placed into the Fleet Program with associated costs of \$1,800 annually toward future replacement and \$300 for annual maintenance, for a total of \$2,100 in annual operations and maintenance costs.

Project Justification (also provide justification if project was revised)

The Planning & Development Department has requested to reclassify the part-time Code Enforcement Officer to full-time. The added hours and responsibilities of the position will require a golf cart equipped with all features to comply with City Ordinances in order to fulfill the duties of the position.

The vehicle will be added to the Fleet Replacement Plan beginning in FY21.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000
Total	\$ 9,000	\$ -	\$ 9,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 10,500

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Fleet Replacements

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>541901</u>
Department:	<u>Fleet</u>	Project Manager:	<u>Bill Pickrum</u>
Service Life:	<u>7-15 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section below</i>

Project Description

Solid Waste collection trucks are not part of the City's Vehicle Replacement Program but is funded by the Division's own proprietary funds as an enterprise Division.

Project Justification (also provide justification if project was revised)

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. Significant overall focus is placed on preventative maintenance and timely repair in order to keep downtime at a minimum and maximize utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

If Revised , explain change(s) from prior year:

Cost, scope, timeframe, etc.: The purchase year of some vehicle replacements have been adjusted based on need.

**FY 2020 purchases will be lease financed. Future year 2021 and after will be paid with cash.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
449- Freightliner/PacMac Mini Rearloader	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
441- Kenworth/EZ Pack REL	-	-	-	256,700	-	-	256,700
442- Kenworth/E-Z Pack	-	-	-	-	264,500	-	264,500
443- Kenworth/E-Z Pack	-	-	-	-	-	272,356	272,356
460- Autocar/New Way ASL	-	-	-	-	343,300	-	343,300
461- Autocar/New Way ASL	-	-	-	-	343,300	-	343,300
472 Autocar ACX	-	-	323,600	-	-	-	323,600
473 Autocar ACX	-	-	-	323,600	-	-	323,600
487- Autocar ACX E-Z Pack FEL	309,000	-	-	-	-	-	309,000
488- Autocar / EZ Pack FEL	-	318,200	-	-	-	-	318,200
489- Autocar/EZ Pack FEL	-	-	318,200	-	-	-	318,200
490- Autocar/EZ Pack FEL	-	-	-	327,800	-	-	327,800
Total	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 272,356	\$ 3,580,556

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Solid Waste Fund	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 272,356	\$ 3,580,556
Total	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 272,356	\$ 3,580,556

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Fleet Replacements

At A Glance

Project Type:	Equipment	Project Number:	621901
Department:	Public Works	Project Manager:	Randy Moore
Service Life:	7-15 Years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The City's fleet consists of over 300 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

FY 2020 CIP requests for vehicles in the IT Services Department and Parks & Recreation, if approved, will be placed in the Fleet replacement program beginning in FY 2021.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Replacement years updated based on need.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Costs							
<i>Library</i>							
12- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
<i>Deputy City Manager</i>							
2- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 26,900	\$ -	\$ 26,900
<i>Marina</i>							
16- John Deere TS Gator	\$ -	\$ -	\$ -	\$ 9,400	\$ -	\$ -	\$ 9,400
<i>Fire / Rescue</i>							
102- Fire Engine	\$ 682,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 682,600
103 - Fire Engine	-	-	-	-	-	DEBT SERVICE	-
114- Ford Expedition	-	38,400	-	-	-	-	38,400
115- Ford Expedition	-	38,400	-	-	-	-	38,400
116- Ford Expedition	-	-	-	-	40,600	-	40,600
153 - Ford F250 Pick-up	-	-	-	-	-	35,800	35,800
<i>Parks & Recreation</i>							
603- Ford F250 Crew Cab PU	\$ -	\$ -	\$ -	\$ -	\$ 30,300	\$ -	\$ 30,300
605- John Deere Gator	-	-	12,400	-	-	-	12,400
606- John Deere HPX 4x4	-	-	12,700	-	-	-	12,700
607- John Deere Gator	-	-	13,600	-	-	-	13,600
612- Ford F250 Utility Truck	-	-	-	-	34,500	-	34,500
614- John Deere Mower	-	-	-	10,800	-	-	10,800
615- John Deere Mower	-	-	-	10,800	-	-	10,800
620 - Toro Versa Vac	-	-	-	32,000	-	-	32,000
621 - Hurricane Blower	-	-	-	12,500	-	-	12,500
624- John Deere Mower	-	-	19,000	-	-	-	19,000
625- John Deere Mower	-	-	19,000	-	-	-	19,000
626- John Deere Mower	-	-	19,000	-	-	-	19,000
628 - Kubota RTV 900	-	-	-	-	-	17,500	17,500
636- John Deere Gator	-	-	-	9,400	-	-	9,400
640 - Wright Stand-up	-	5,900	-	-	-	-	5,900

FLEET FUND

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Costs							
651- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ -	\$ 21,700
652- Ford F150 Pick-up	-	-	-	-	21,700	-	21,700
653- Ford F150 Pick-up	-	-	-	-	21,700	-	21,700
656- Toro Deck Mower	-	-	-	-	81,000	-	81,000
657- Trailer	9,400	-	-	-	-	-	9,400
658- Trailer	9,400	-	-	-	-	-	9,400
670 - John Deere Tractor	-	-	-	-	-	26,700	26,700
671- John Deere HPX 4x4	11,500	-	-	-	-	-	11,500
672- John Deere HPX 4x4	11,500	-	-	-	-	-	11,500
673- John Deere Mower	18,000	-	-	-	-	-	18,000
674- John Deere Mower	18,000	-	-	-	-	-	18,000
675- John Deere Mower	18,000	-	-	-	-	-	18,000
676-Ford F150 Pick-up	-	-	-	-	22,700	-	22,700
677- Toro Deck Mower	-	-	-	75,400	-	-	75,400
678- O'Dell Trailer	-	-	-	5,400	-	-	5,400
680- Cat Loader	-	-	-	62,100	-	-	62,100
681- Trail King Trailer	-	-	-	-	10,500	-	10,500
684- Toro Sand Pro	-	22,700	-	-	-	-	22,700
Planning & Development							
800- Ford Escape	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ -	\$ 23,400
816 Nissan Frontier KC	-	-	-	-	-	25,600	25,600
817 Nissan Frontier KC	-	-	-	-	-	25,600	25,600
818 Nissan Frontier KC	-	-	-	-	-	25,600	25,600
819- Ford Escape	-	22,000	-	-	-	-	22,000
Public Works							
1100- Ford Escape	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ -	\$ 23,400
1115- Ford Escape	-	25,900	-	-	-	-	25,900
1116- Ford Escape	-	-	-	-	26,900	-	26,900
1118 - Ford F150 Pick-up	-	-	-	-	-	26,700	26,700
236- Ford F450 Utility	-	48,900	-	-	-	-	48,900
238- Ford Escape	-	-	27,500	-	-	-	27,500
240- Ford F250 Crew-csb	-	-	-	-	-	30,300	30,300
241- Ford F250 Utility	-	-	-	-	34,500	-	34,500
243 - Caterpillar 277D	-	-	-	-	-	60,574	60,574
248- John Deere Mower	-	-	-	10,800	-	-	10,800
250 - Freightliner/Elgin	-	-	-	-	-	267,245	267,245
301- Ford Escape	-	-	-	-	25,600	-	25,600
307 - Ford F250 Utility	-	-	-	-	-	35,800	35,800
339- Caterpillar Forklift	-	-	-	-	46,500	-	46,500
344-Ford F450 Utility	-	-	-	-	47,900	-	47,900
356-Caterpillar Mini Excavator	46,900	-	-	-	-	-	46,900
358 - Ford F150 Pick-up	-	18,500	-	-	-	-	18,500
359 - Ford F150 Pick-up	-	-	-	-	21,300	-	21,300
378-Caterpillar Mini Excavator	-	-	-	-	61,000	-	61,000
379-Champion Trailer	-	-	-	-	7,300	-	7,300
451 - Ford F350 Flatbed	-	-	-	-	-	44,000	44,000
517 - Ford F350 Utility	34,000	-	-	-	-	-	34,000
530 - Ford F550/Cues	214,700	-	-	-	-	-	214,700
532- Caterpillar Forklift	-	-	-	-	46,500	-	46,500
541- Club Car Scooter	-	-	-	10,300	-	-	10,300
542- Int./Vac-Con Truck	-	-	-	262,000	-	-	262,000
562- Ford F250 Utility	-	-	-	-	34,800	-	34,800
563- Ford F250 Utility	-	-	-	-	35,800	-	35,800
564- Ford F250 Utility	-	-	-	-	35,800	-	35,800
565 - Ford F150 Pick-up	-	-	-	-	-	36,000	36,000
566 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000
567 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000
568 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000
569 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000

FLEET FUND

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Costs							
711 - Caterpillar 242 B	51,600	-	-	-	-	-	51,600
732- Ford Escape	-	-	-	-	25,600	-	25,600
738- Ford F250 Utility	-	-	-	-	35,800	-	35,800
746- Freightliner 14' Dump	-	-	-	-	106,000	-	106,000
747- Freightliner 14' Dump	-	-	-	-	106,000	-	106,000
759- Ford F350 Flatbed	-	-	36,200	-	-	-	36,200
760- Ford F250 Utility	-	-	34,400	-	-	-	34,400
762- Message Board	-	-	16,500	-	-	-	16,500
763- Message Board	-	-	16,500	-	-	-	16,500
766- Stump Grinder	-	-	-	40,400	-	-	40,400
767- Vermeer Trailer	-	-	-	7,600	-	-	7,600
770 - Ver Mac Message Bd.	-	-	-	-	-	14,400	14,400
771- Ver Mac Arrow Bd.	-	-	-	-	-	5,900	5,900
772 - Ver Mac Arrow Bd.	-	-	-	-	-	5,900	5,900
773 - Ver Mac Message Bd.	-	-	-	-	-	14,300	14,300
775 - Trail King HD Trailer	9,900	-	-	-	-	-	9,900
927- Mobile Generator	-	60,100	-	-	-	-	60,100
928- Ford F350 Bucket	-	-	-	-	77,100	-	77,100
929- Ford F250 Utility	-	-	-	-	34,800	-	34,800
930- Ford F250 Utility	-	-	-	-	34,800	-	34,800
Total	\$ 1,135,500	\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,383,319

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Fund	\$ 1,135,500	\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,383,319
Total	\$ 1,135,500	\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,383,319

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
IT Services - Nissan Leaf	\$ -	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 26,250
Parks & Recreation Pickup	-	6,135	6,135	6,135	6,135	6,135	30,675
Planning & Devel Golf Cart	-	2,100	2,100	2,100	2,100	2,100	10,500
Total	\$ -	\$ 13,485	\$ 67,425				

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Friendly Lane Water & Sewer Upgrades

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Russell Ferlita / Paul Stanek</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The residences located on Friendly Lane are on septic tanks - the continued use of which is discouraged. To provide for their eventual elimination, this project extends an existing gravity sewer main approximately 500 feet and constructs laterals under the street pavement in order to provide service to these lots. In addition, these lots have wells that are used for potable water. These wells have been identified by the Florida Department of Environmental Protection as being high in Arsenic and these residences require a source of safe water. The existing potable water will be extended approximately 500 feet and new services and a fire hydrant will be constructed for these residences. This project will be designed in house and a portion will be bid out to a construction contractor for installation.

Project Justification (also provide justification if project was revised)

This project will add a negligible amount in annual operating expenses, but will add new residential customers to the water and sewer revenues collected and potential annexation of additional properties into the City.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ 150,000	\$ -	\$ 150,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station #20 Repair/Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita / Lance Parris</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$975,000 of Tier 2 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 2 funds are available from remaining funds after all Tier 1 projects are funded.

Project Justification (also provide justification if project was revised)

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If Revised , explain change(s) from prior year:

Original project timeline was forecast pending qualification of federal funding. Project has qualified for Tier 2 funding, indicating funds may be available in the near future. Timeline has been revised (cost includes federal share).

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 400,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 400,000	\$ 900,000	\$ -				\$ 1,300,000
Total	\$ 400,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station #32 Repair/Replacement

At A Glance

Project Type:	Replacement	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Russell Ferlita / Paul Stanek
Service Life:	25 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized VCP gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$512,322 of Tier 1 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 1 funds are top priority projects.

Project Justification *(also provide justification if project was revised)*

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If Revised , explain change(s) from prior year:

Original project cost was for design only, pending qualification of federal funding. Project has qualified for Tier 1 funding, indicating funds will be available. Timeline and total cost have been revised (Cost includes federal share).

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 150,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total	\$ 150,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station Evaluation

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita / Paul Stanek</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

Evaluate all lift station piping, pumps, and bases. Provide a "Road Map" of all Lift Stations for annual rehabs; prioritizing the schedule for each lift station and providing for cost estimates to be included in the annual CIP budgeting requests.

Project Justification (also provide justification if project was revised)

This project is meant to be an assessment of existing infrastructure and provide for the future resiliency of the Wastewater Collection System.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -				\$ 100,000
Total	\$ 100,000	\$ -	\$ 100,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lofty Pine Estates - Septic to Sewer Project

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Russell Ferlita / Paul Stanek
Service Life:	25 years	Project Status:	New <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The City of Dunedin, Pinellas County, and the State Legislature (funding pending) are working together to construct a sanitary sewer system for approximately 120 homes in the Lofty Pine Estates subdivision and permanently remove or abandon all of the septic tanks within the subdivision as well. Dunedin's match share for the Wastewater portion of this \$4,870,000 project is currently estimated at \$850,000. In conjunction with this septic to sewer project, enhancements will be made to the Stormwater system for flood control and water quality treatment.

Project Justification (also provide justification if project was revised)

This project is to remove septic tanks that are located within the Curlew Creek Watershed and within the City of Dunedin Wastewater Collection System boundary. The overall project, including the Stormwater component, is \$4,870,000. The City's current Wastewater share of the project is \$850,000.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 850,000	\$ -	\$ -				\$ 850,000
Total	\$ 850,000	\$ -	\$ 850,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Ranchwood Drive S & Hitching Post Lane Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Russell Ferlita, PhD, PE</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification (also provide justification if project was revised)

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking.

If Revised , explain change(s) from prior year:

Costs revised to reflect increased construction costs.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Total	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Reclaimed Water Distribution System Master Plan

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Paul Stanek / Mike Moschenik
Service Life:	25 years	Project Status:	New <small><i>If revised, please explain in Justification Section</i></small>

Project Description

Review and evaluate the existing reclaimed water system. Create a Reclaimed Water Distribution System Master Plan to facilitate the future of the system and possible expansion.

Project Justification (also provide justification if project was revised)

This project will maximize and identify efficiencies in addition to providing a road map for the future.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -				\$ 100,000
Total	\$ 100,000	\$ -	\$ 100,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: St. Catherine Soil Roadway Stabilization

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>TBD</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Katie Agoado, PE</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section below</i>

Project Description

A consultant was hired for further geotechnical testing and design in FY19. Options included total excavation, geoweb reinforcement or injection grouting. FY20 funds are for construction.

Project Justification (also provide justification if project was revised)

It has been discovered there are substantial amounts of clay and organics causing the observed depression in the roadway. A corrective action is required to rehabilitate the roadway and prevent future degradation.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Water Production Well Facilities

At A Glance

Project Type:	Replacement	Project Number:	511801
Department:	Public Works	Project Manager:	Mike Moschenik / Russell Ferlita, Ph.D., P.E.
Service Life:	25 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The project scope includes replacing the pump, motor, discharge piping, electrical panels and controls for production well #1 in FY 2019. In FY19, three new production wells will be drilled (one of which is a replacement well) (two along Scotsdale St. on parcels dedicated as a part of the Dunedin Commons development, and one at Weaver Park) and construction of new pumps, motors, discharge piping, electrical panels and controls will be constructed for them. In addition, one old well will be abandoned. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting.

Project Justification (also provide justification if project was revised)

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer.

If Revised , explain change(s) from prior year:

FY 2019 project funding will be returned to fund balance. This project has been deferred until FY 2022.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ -	\$ 750,000
Total	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ -	\$ 750,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Weybridge Woods Bridge Removal

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Jorge Quintas, P.E.
Service Life:	N/A	Project Status:	Revised <i>If revised, please explain in Justification Section</i>

Project Description

Weybridge Woods Bridge is a wooden pedestrian bridge located across Curlew Creek, between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons.

Project Justification (also provide justification if project was revised)

City staff performed limited repairs to the decking and handrails, and have restricted access to only pedestrians. It appears these interim repairs have been successful for the time being, as staff has not received any recent complaints. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

If Revised , explain change(s) from prior year:

Funding request has been pushed out until FY24, as the interim repairs previously made by staff appear to be sufficient at this time.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WTP Design-Build

At A Glance

Project Type:	Improvement	Project Number:	5116030
Department:	Public Works	Project Manager:	Russel Ferlita, PhD
Service Life:	25 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens. The project scope includes replacing and updating the pretreatment, treatment, post treatment, sludge handling, and chemical dosing facilities and interconnecting piping. This project will be executed in a progressive design build paradigm, which allows the City to better guide the final product as well as save time and money. The project planning and design services, and the SRF funding consultant agreement were awarded in FY17 and progressed throughout FY18. Design is expected to continue through FY19 and extend into FY20, after which the City will negotiate a construction agreement and replace the existing facilities.

Project Justification (also provide justification if project was revised)

Much of the equipment used in the Water Treatment Plant (WTP) is the original equipment installed when the plant was constructed. Although the plant is producing water to meet the required capacity, the plant has reached the end of life and many items are obsolete and/or not operating according to design/requirements.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
FY19 Project Costs	\$ 13,986,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,986,000
Planning & Design Svcs	-	-	-	-	-	-	-
Membrane Treatment	-	-	-	-	-	-	-
Pretreatment	-	-	-	-	-	-	-
SCADA	-	-	-	-	-	-	-
MCC Update	-	-	-	-	-	-	-
Grnd Storage Tank Mods	1,720,000	-	-	-	-	-	1,720,000
Backwash Mods	-	1,176,000	-	-	-	-	1,176,000
Degas Mods	1,000,000	-	-	-	-	-	1,000,000
Piping & Dosing Mods	2,500,000	-	-	-	-	-	2,500,000
Total	\$ 19,206,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ -	\$ 20,382,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 5,220,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ -	\$ 6,396,000
FY19 Carry-Forward	13,986,000	-	-	-	-	-	13,986,000
Total	\$ 19,206,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ -	\$ 20,382,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WW Lift Station Force Main Replacements

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>521707</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russel Ferlita, PhD / Paul Stanek</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. The City has identified a number of these force mains that are aged and in need of replacement.

Project Justification (also provide justification if project was revised)

Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE and/or PVC pipe (upsized by a factor of 2") installed using horizontal direction drilling and/or open cut methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 is expected to be complete FY19.

If Revised , explain change(s) from prior year:

Lift Station #2 FM will be replaced in FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Lift Station #2 FM	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Lift Station #4 FM	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Lift Station #17 FM	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Lift Station #10 FM	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000
Total	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ -	\$ 1,875,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ -	\$ 1,875,000
Total	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ -	\$ 1,875,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Electrical System Upgrade

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>521902</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <small><i>If revised, please explain in Justification Section</i></small>

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services. Project scope increased to Arc Flash resistant equipment at the WWTP and to incorporate replacement of all the electrical equipment at the City's lift stations.

Project Justification (also provide justification if project was revised)

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. The City's lift stations' electrical equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Electrical upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated controls equipment.

If Revised , explain change(s) from prior year:

Costs were updated February 2019 to reflect additional work to include City lift stations and addition of Arc Flash resistant equipment for staff safety.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,150,000
Total	\$ 7,150,000	\$ -	\$ 7,150,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Facility 8, Filter Building Noise Attenuation Project

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>521901</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Existing</u> <small><i>If revised, please explain in Justification Section</i></small>

Project Description

Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.

Project Justification *(also provide justification if project was revised)*

The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Noise attenuation is required to operate the system normally during off-hours.

If Revised , explain change(s) from prior year:

Costs were updated February 2018 to reflect cost increase. Project to be completed in FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ 50,000				

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Outfall Piping Repair

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>521802</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole. Investigation of the pipe condition beyond the final manhole will be performed by a contractor.

Project Justification (also provide justification if project was revised)

original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the ductile iron portion beyond the final manhole and into the St. Joseph's Sound.

If Revised , explain change(s) from prior year:

Funds will be used for investigation purposes to determine if additional work needs to be done.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 100,000	\$ -	\$ 100,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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EPIC! GOAL #5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- g. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:

*Aid to Private Organizations
Apprenticeship Program
Board of Finance
Chamber After Hours
Citizen's Academy
City Council Agenda Policies & Procedures
Dunedin Housing Authority
Employee Continuing Education
Employee Engagement / Survey
Employee Volunteerism
Employee Wellness Program
E-Newsletter
Fire Pension Board
Outreach at Community Events
Public Records Training
Roberts Rules Training*

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Citywide Computer Replacements

At A Glance

Project Type: Replacement _____ **Project Number:** _____
Department: IT Services _____ **Project Manager:** Michael Nagy _____
Service Life: 5 Years _____ **Project Status:** Revised _____
If revised, please explain in Justification Section

Project Description

For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. These costs are calculated on expected life of the equipment and current vs. projected costs of the item at the time of replacement.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

<i>Expenditure Plan</i>	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 123,800	\$ 125,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 811,300

<i>Funding Plan</i>	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 123,800	\$ 125,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 811,300
Total	\$ 123,800	\$ 125,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 811,300

<i>Annual Operations & Maintenance Costs (if any)</i>	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

FLEET FUND

Project Name: Citywide Security Camera System Replacements

At A Glance

Project Type:	Replacement	Project Number:	To be assigned
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 years	Project Status:	Revised <i>If revised, please explain in Justification Section</i>

Project Description

This project will replace aging security cameras and install new security camera systems in the various City-owned buildings. Currently the City has security camera systems in a few buildings. The majority of the buildings currently do not have any type of surveillance protection systems. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project will also include a door access card-swipe system to allow authorized personnel and visitors access into the various buildings and /or secure room locations. A card-swipe system could replace the inventory and issuance of a majority of the metal keys that are distributed to staff. The card-swipe system could provide a tighter security access to various locations.

Project Justification (also provide justification if project was revised)

This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

If Revised , explain change(s) from prior year:

Security camera system replacements in FY 2020 will include the Library building and Fleet facility.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Fleet	35,000	-	-	-	-	-	35,000
Total	\$ 82,020	\$ 2,021	\$ 2,022	\$ 2,023	\$ 2,024	\$ 2,025	\$ 80,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Fleet Fund	35,000	-	-	-	-	-	35,000
Total	\$ 80,000	\$ -	\$ 80,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Enterprise Resource Program (ERP) Equipment

At A Glance

Project Type:	Equipment	Project Number:	151702
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

Phase 3 of the ERP (EnerGov module) which includes building, permitting and GIS mapping started implementation in FY18 and will be live in December of 2019. Phase 5 of the ERP (combined work order, fleet management and facilities management module) is planned to start in October of 2019. Both Phases 3 and 5 of the ERP require the use of mobile computing devices for field workers. These devices (tablets or laptops) will be used to perform the daily computer work activities for staff that work in the field or remotely. Staff will be able to access the ERP system, perform work order updates, inventory control and react instantly to citizen requests.

Two of the major equipment requirements of the ERP are scanners and laser jet printers for staff to provide documentation to the public and for internal record keeping purposes. The City has many older scanners and printers that need to be replaced for compatibility purposes with the Tyler ERP solution. These printers and scanners will be used by internal staff as well as some mobile units in the field.

Project Justification (also provide justification if project was revised)

The City has purchased the Tyler ExecuTime ERP solution as its core payroll and time-keeping solution. There are currently twenty-two (22) existing time clocks throughout the City that will not work with the new ExecuTime time keeping system. Those time clocks are no longer supported by the manufacturer and are not compatible with the Tyler ERP solution. The City has already purchased five (5) new timeclocks with the ERP solution in FY18 to full-fill immediate needs. Additional time clocks were purchased in FY19 for employees where networked computers are not accessible.

If Revised , explain change(s) from prior year:

Costs for peripheral equipment were added for FY 2019 and FY 2020. The need for additional time-clocks was removed from the FY20 budget CIP request.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Scanners & Printers	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Mobile Computer Dev	10,000	-	-	-	-	-	10,000
Total	\$ 18,000	\$ -	\$ 18,000				

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000
Total	\$ 18,000	\$ -	\$ 18,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
\$	-	-	-	-	-	-	-

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: ERP Phases 5 & 6 Installation

At A Glance

Project Type:	Replacement	Project Number:	
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 Years	Project Status:	New <small><i>If revised, please explain in Justification Section</i></small>

Project Description

Implement the Tyler ERP Phases 5 and 6 for Global Work Orders/Fleet Management/Facilities Management and Utility Billing to replace the existing legacy system that is already being replaced with earlier ERP project phases.

The City has purchased the Tyler ERP solution as its core financial, employee time-keeping, human resources & payroll, permitting, code enforcement, inspections and inventory system. Those modules were Phases 1, 2, 3 and 4 of the entire ERP Project. Phases 5 and 6 of the ERP solution consists of the work order/fleet/facilities modules and utility billing modules. Both Phases 5 & 6 would replace the existing legacy system and also integrate into the new ERP Phases 1,2, 3 and 4 that are currently being implemented or being used in a live environment.

If Revised , explain change(s) from prior year:

In order to guarantee the discounted pricing established in the original Tyler ERP quote dated July of 2017, Phases 5 and 6 must be budgeted in FY20. Implementation would start in October of 2019 and project completion is projected to be October of 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,000
Total	\$ 185,000	\$ -	\$ 185,000				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 12,000	\$ 57,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Fiber Cable Audit & Survey

At A Glance

Project Type:	Equipment	Project Number:	To be assigned
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	N/A	Project Status:	Revised <i>If revised, please explain in Justification Section</i>

Project Description

This project will create an accurate inventory of the cabling, its location and condition, and determine what is in need of replacement and what is still in good working condition.

Project Justification (also provide justification if project was revised)

The City's fiber data cabling infrastructure is nearing 20 years in age. Various vendors over those years were contracted to install data fiber cables throughout the City as the need arose due to growth of the City's network. However, those vendors did not document the installations or the types of fiber data cables used. The City has many major redevelopment and building construction plans for future growth, but the condition of the fiber data cables that exist underground throughout the City is unknown.

If Revised , explain change(s) from prior year:

This project has been moved from FY 2020 to FY 2021 based on funding availability.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

PENNY FUND

Project Name: Fire Training Facility & Emergency Operations Center (EOC)

At A Glance

Project Type:	Infrastructure	Project Number:	221801
Department:	Fire/Rescue	Project Manager:	Chief Parks
Service Life:	30 years	Project Status:	Existing

If revised, please explain in Justification Section below

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 5,700 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract.

Project Justification (also provide justification if project was revised)

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design. The total projected is \$3,835,000.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of \$190,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at \$17,000 annually.

If Revised , explain change(s) from prior year:

The City applied for a \$2.0 million State Grant in FY 2019 but it was not approved by the State. Unused appropriations from the FY 2019 budget of \$1,839,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year. \$200,000 of the project will be paid from Fire Impact Fee funds.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 3,835,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,835,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 1,796,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,796,000
Impact Fee Fund	200,000	-	-	-	-	-	200,000
FY19 Carry-Forward	1,839,000	-	-	-	-	-	1,839,000
Total	\$ 3,835,000	\$ -	\$ 3,835,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Lightning Detection System Replacement

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>421205</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project provides for the replacement of the Lightning Detection System for the outdoor athletic complexes.

Project Justification (also provide justification if project was revised)

This safety item was installed in 2013 to inform the public when hazardous weather is in the areas and alerts them to take shelter.

If Revised , explain change(s) from prior year:

Cost adjusted relative to current rates. Proposed project to be completed in FY 2023.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000
Total	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Microfilm to Digital Format Conversion

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>171904</u>
Department:	<u>City Clerk</u>	Project Manager:	<u>Theresa Smalling (HR)</u>
Service Life:	<u>15 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section below</i>

Project Description

This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 20,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 20,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300
Total	\$ 20,300	\$ -	\$ 20,300				

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Network Infrastructure Upgrades

At A Glance

Project Type:	Replacement	Project Number:	151902
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	5 years	Project Status:	Revised <small><i>If revised, please explain in Justification Section</i></small>

Project Description

This project will replace aging network switches with new Dell switches that provide faster connectivity speeds, increased load balancing and warranties. This project would also replace and/or increase the battery backup devices for the network racks. Without proper battery backups in place, network switches are vulnerable to power surges and failures. Each network rack will have dual battery backup devices plugged into separate circuits for a redundant power supply to protect all devices in the rack. This project would also replace free-standing accessible network server racks where applicable with lockable cabinet racks to secure all network components in various City locations.

Project Justification (also provide justification if project was revised)

Current network switches consist of various makes and models that support phone, network and internet services. Standardizing on newer network switches would provide dual power supplies for power redundancy, 10 times connectivity speeds compared to current switches and ability to handle future endeavors such as video chats or video conferences.

If Revised , explain change(s) from prior year:

Costs in FY 2020 have been increased based on updated estimates.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Total	\$ 85,000	\$ -	\$ 85,000				

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ 1,000	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 12,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: New City Hall

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>111801</u>
Department:	<u>City Manager</u>	Project Manager:	<u>Doug Hutchens</u>
Service Life:	<u>50 - 75 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section below</i>

Project Description

Construction of a replacement City Hall consolidating existing City Hall (542 Main St.), Technical Services (737 Loudon Ave.), and the Municipal Services Building (750 Milwaukee Ave.) operations. Each of these buildings have reached the end of their useful life and renovations are cost prohibitive. Design is progressing in two phases. Phase 1 is for site selection and space programming. Phase 2, if authorized, will be for design and construction. It is anticipated that a parking garage is needed at a cost of \$25,000/space. No land costs are assumed.

Project Justification (also provide justification if project was revised)

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$1,050,000 in FY 2018 to begin project design. This project will also include a parking facility.

If Revised , explain change(s) from prior year:

City Hall estimated total project costs = \$18M with estimated \$13.9M in financing, and \$4.1M in contributions from Water/WW and Building Funds.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 7,200,000	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ 16,950,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 7,200,000	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ 16,950,000
FY19 Carry-Forward	1,050,000	-	-	-	-	-	1,050,000
Total	\$ 8,250,000	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: SCBA Air Pack Replacements

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Fire/Rescue</u>	Project Manager:	<u>Chief Jeff Parks</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

The Fire Department's Self Contained Breathing Apparatus (SCBA) packs were purchased in 2008 at a cost of \$182,279. This included 31 packs and 3 regulators for the ladder truck bucket. An additional 2 packs were purchased in 2010 at a cost of \$4,093 per pack. SCBA bottles have a fixed 15-year lifespan and will need replacement in 2023.

Project Justification (also provide justification if project was revised)

Historically, air packs begin to see increased maintenance costs in the 9-11 year range. The manufacturer generally makes parts available for their products for 5-8 years after a new design (standard) is released. Therefore, our packs will be serviceable until 2022 at the latest. The vendors recommendation is to not get more than two standards behind the current one. Standards are usually released every 5 years. This fits with replacing our packs and bottles in 2020 at the earliest and no later than 2023. No operating impact is anticipated.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ -	\$ 209,500

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ -	\$ 209,500
Total	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ -	\$ 209,500

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.



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FY 2020 – FY 2025 Long Range Financial Plan





Funding the Business Plan

As part of the City's financial planning process, we review and update our Long Range Financial Plans (LRFP) for each of the City's funds. This review provides a high level of certainty in our ability to meet the ongoing cost of services and capital needs, which ensuring our financial stability over the six-year planning horizon. This review also helps identify funding approaches and needs for borrowing.

Assumptions

Annual increases within the LRFP are relatively consistent for each fund and reflect personnel increases of 3-3.5% for personnel. All funds reflect benefit increases of 6% each year. Operating costs are assumed at 1-2% in all funds except for the following which assumed different rates due to analysis of historical spending: County Gas Tax- 3% due to the nature of the repair and maintenance expenses and historical spending; Risk Safety- 4% due to fluctuations in premium renewals; and Health Benefits- 6% based on medical and pharmacy cost trend. Capital outlay is planned within the six-year planning horizon with a modest amount each year for annual capital needs such as small equipment.

Borrowing

The new and existing initiatives listed below will require the City to incur debt to bring the project to fruition:

- New City Hall & Parking Facilities
Project Cost: \$25,000,000
Anticipated Debt Issuance: \$20,900,000

Rate Increases

Water and sewer rates will increase a modest 4.75%, stormwater rates will increase 3.5% as previously adopted by City Commission to offset rising operational costs, and solid waste costs will increase 2.0%.



Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by Fund

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
2	AARP Transportation Initiative	New	Plng & Dev	General	-	Future Impact
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	General	-	51,200
5	Americans with Disabilities Act (ADA) Transportation Plan update	New	Plng & Dev	General	-	25,000
1	Art Incubator	Existing	Eco & Hsg Dev	General	-	72,600
5	City Manager's Leadership Scholarship	Existing	City Manager	General	-	7,500
2	Citywide Exterior Facility Painting	Revised	Public Services	General	-	25,000
4	Citywide HVAC Replacements	Revised	Public Services	General	-	136,000
4	Citywide Roof Replacements	Revised	Public Services	General	-	302,000
5	Citywide Security Camera System Replacements	Revised	IT Services	General	-	45,000
1	Court Resurfacing	Revised	Parks & Rec	General	-	-
2	Decorative Furniture	New	City Manager	General	-	20,000
3	Dunedin Causeway Underground Utilities Research / Assessment	New	PW-Engineering	General	-	Future Impact
1	Dunedin Stirling Links Conversion to Park	New	Parks & Rec	General	-	128,100
4	Electrical Distribution (Power Grid) Assessment	New	City Manager	General	-	-
5	Employee Continuing Education	Existing	HR & Risk Mgt	General	-	8,000
1	Façade Grant Program	Existing	Eco & Hsg Dev	General	-	37,500
4	Fleet Purchase: Parks Pick-up Truck	New	Parks & Rec	General	-	30,000
4	Fleet Purchase: Planning & Development Golf Cart	New	Parks & Rec	General	-	9,000
5	Florida Business Incubator Sponsorship	Existing	Eco & Hsg Dev	General	-	30,000
5	Lightning Detection System Replacement	Existing	Parks & Rec	General	-	-
3	Marina Master Plan	New	Parks & Rec	General	-	-
5	Microfilm to Digital Format Conversion	Revised	City Clerk	General	-	20,300
2	Park Pavilion Replacement	Revised	Parks & Rec	General	-	-
2	Patricia Corridor Enhancement Project	Existing	Eco & Hsg Dev	General	-	50,000
5	PayScale Subscription	Existing	HR & Risk Mgt	General	-	16,000
1	Pipers on the Pier	New	Parks & Rec	General	-	5,000
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	General	-	14,000
2	PSTA Master Plan	New	Plng & Dev	General	-	Future Impact
1	Public Art Master Plan	Existing	Plng & Dev	General	-	125,000
5	Purchasing Contractual Services	Existing	Finance	General	-	27,000
5	Resident/Business Survey	Existing	City Manager	General	-	Future Impact
1	Rotary Pavilion Renovations	Revised	Parks & Rec	General	65,000	50,000
2	S.R. 580 Landscaped Median Project	New	Plng & Dev	General	-	Future Impact
2	S.R. 580 Mast Arm Repainting	Revised	Public Services	General	-	-
5	SCBA Air Pack Replacements	Existing	Fire	General	-	-
5	Semi-Annual B&C Chair Meeting Regarding EPIC! Goals	New	City Manager	General	-	10,000
1	Sindoon Stage Awning Replacement	Revised	Parks & Rec	General	-	50,000
1	Sister City Program	New	Commission	General	-	5,600
4	Solar Energy Initiative Grant	Existing	Plng & Dev	General	-	50,000
1	Tree Lighting	Existing	Parks & Rec	General	-	25,000
5	Vacation Rental Enforcement Subscription	New	Plng & Dev	General	-	15,000
4	Weybridge Woods Bridge Removal	Revised	Public Works	General	-	-
GENERAL FUND TOTAL					\$ 65,000	\$ 1,389,800
1	Stadium & Englebert Reconstruction	Revised	Parks & Rec	Stadium	39,431,900	41,899,900
STADIUM FUND TOTAL					\$ 39,431,900	\$ 41,899,900
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Impact	-	200,000
2	Pedestrian Safety Improvements- Alt 19 & Main	Revised	Public Works	Impact	-	70,000
IMPACT FEE FUND TOTAL					\$ -	\$ 270,000
2	Pavement Management Program	Existing	Public Services	CGT	-	310,000
COUNTY GAS TAX FEE TOTAL					\$ -	\$ 310,000
1	Athletic Field Renovation	Revised	Parks & Rec	Penny	-	125,000
1	Bridges & Boardwalks	Revised	Parks & Rec	Penny	81,000	60,000
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Penny	-	72,000
2	Community Center Parking Lot	Revised	Parks & Rec	Penny	-	30,000
1	Court Resurfacing	Revised	Parks & Rec	Penny	-	25,000
1	Dog Park	Existing	Parks & Rec	Penny	-	150,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	Penny	-	1,800,000
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Penny	1,839,000	1,796,000
1	Jerry Lake Parking Lot Renovation	New	Parks & Rec	Penny	-	-
1	New Aquatics Center	Existing	Parks & Rec	Penny	-	-
5	New City Hall	Existing	City Manager	Penny	1,050,000	7,200,000
1	Parks Maintenance Facility	Revised	Parks & Rec	Penny	75,400	1,124,600
3	Parks Trail Renovation	Revised	Parks & Rec	Penny	-	300,000
2	Pavement Management Program	Existing	Public Services	Penny	-	690,000
2	Playground Equipment Replacement	Revised	Parks & Rec	Penny	-	90,000
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	Penny	-	-
4	St. Catherine Soil Roadway Stabilization	Revised	Public Works	Penny	-	50,000
PENNY FUND TOTAL					\$ 3,045,400	\$ 13,512,600
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	CRA	-	50,800
1	Art Incubator	Existing	Eco & Hsg Dev	CRA	-	25,500
1	Artistic Benches for Downtown	New	Eco & Hsg Dev	CRA	-	4,000
2	Downtown East End Plan (DEEP)	Existing	Eco & Hsg Dev	CRA	-	30,000
1	Downtown Landscaping Master Plan	New	Eco & Hsg Dev	CRA	-	20,000
1	Downtown Landscaping Project	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Median Removal	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	CRA	-	1,000,000
2	Downtown Pavers, Walkability & Enhancements	Revised	Eco & Hsg Dev	CRA	-	250,000
1	Downtown Railroad Trestle Painting	New	Eco & Hsg Dev	CRA	-	6,000
2	Downtown Undergrounding	New	Eco & Hsg Dev	CRA	-	-
1	East End Public Restrooms	New	Eco & Hsg Dev	CRA	-	-
1	Enhance Welcome Signs Downtown	New	Eco & Hsg Dev	CRA	-	10,000
1	Existing City Hall Adaptive Re-use	New	Eco & Hsg Dev	CRA	-	-
1	Façade Grant Program	Existing	Eco & Hsg Dev	CRA	-	50,000
2	Highland/Louden/Virginia Streetscape	New	Eco & Hsg Dev	CRA	-	-
1	John L Lawrence Pioneer Park Enhancements & Improvements	Revised	Eco & Hsg Dev	CRA	95,000	50,000
1	LDO Incentives	Existing	Eco & Hsg Dev	CRA	-	101,000

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by Fund

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page
15,000	-	-	-	-	15,000	BPI	44
-	-	-	-	-	51,200	BPI	66
-	-	-	-	-	25,000	BPI	67
72,600	72,600	72,600	72,600	72,600	435,600	BPI	32
7,500	7,500	7,500	7,500	7,500	45,000	BPI	69
-	15,000	120,000	-	-	160,000	CIP	118
124,000	20,000	35,000	25,000	25,000	365,000	CIP	147
500,000	210,000	-	-	-	1,012,000	CIP	149
-	-	-	-	-	45,000	CIP	177
25,000	25,000	30,000	-	-	80,000	CIP	101
-	-	-	-	-	20,000	BPI	46
-	25,000	-	-	-	25,000	BPI	56
-	-	-	-	-	128,100	BPI	35
100,000	-	-	-	-	100,000	CIP	152
8,000	8,000	8,000	8,000	8,000	48,000	BPI	73
37,500	37,500	37,500	37,500	37,500	225,000	BPI	36
-	-	-	-	-	30,000	CIP	154
-	-	-	-	-	9,000	CIP	155
30,000	30,000	30,000	30,000	30,000	180,000	BPI	76
-	-	35,000	-	-	35,000	CIP	183
100,000	-	-	-	-	100,000	CIP	140
-	-	-	-	-	20,300	CIP	184
-	-	65,000	65,000	65,000	195,000	CIP	125
50,000	50,000	50,000	50,000	-	250,000	CIP	126
16,000	-	-	-	-	32,000	BPI	79
5,000	5,000	5,000	5,000	-	25,000	BPI	39
14,000	14,000	14,000	14,000	14,000	84,000	BPI	48
-	-	-	-	-	-	BPI	49
-	-	-	-	-	125,000	BPI	40
27,000	-	-	-	-	54,000	BPI	82
10,000	-	10,000	-	10,000	30,000	BPI	83
-	-	-	-	-	115,000	CIP	113
50,000	50,000	50,000	50,000	50,000	250,000	BPI	52
-	-	110,000	-	-	110,000	CIP	130
209,500	-	-	-	-	209,500	CIP	187
-	-	-	-	-	10,000	BPI	84
-	-	-	-	-	50,000	CIP	114
10,500	5,600	10,500	5,600	10,500	48,300	BPI	41
50,000	50,000	50,000	50,000	50,000	300,000	BPI	63
500	500	500	500	500	27,500	BPI	42
15,000	12,000	12,000	10,000	10,000	74,000	BPI	85
-	-	-	10,000	-	10,000	CIP	169
\$ 1,477,100	\$ 637,700	\$ 752,600	\$ 440,700	\$ 390,600	\$ 5,153,500		
-	500,000	-	-	-	81,831,800	CIP	115
\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 81,831,800		
-	-	-	-	-	200,000	CIP	182
-	-	-	-	-	70,000	CIP	128
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000		
310,000	310,000	290,000	270,000	250,000	1,740,000	CIP	127
\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 250,000	\$ 1,740,000		
100,000	100,000	100,000	-	-	425,000	CIP	99
-	-	-	-	-	141,000	CIP	100
-	-	66,000	-	-	138,000	CIP	148
150,000	-	-	-	-	180,000	CIP	119
-	-	-	-	-	25,000	CIP	101
-	-	-	-	-	150,000	CIP	102
2,700,000	-	-	-	-	4,500,000	CIP	105
-	-	-	-	-	3,635,000	CIP	182
125,000	-	-	-	-	125,000	CIP	109
600,000	6,400,000	-	-	-	7,000,000	CIP	111
9,750,000	-	-	-	-	18,000,000	CIP	186
-	-	-	-	-	1,200,000	CIP	112
-	-	-	-	-	300,000	CIP	141
690,000	690,000	690,000	710,000	730,000	4,200,000	CIP	127
75,000	80,000	300,000	90,000	-	635,000	CIP	129
-	-	-	1,000,000	-	1,000,000	CIP	131
200,000	-	-	-	-	250,000	CIP	167
\$ 14,390,000	\$ 7,270,000	\$ 1,156,000	\$ 1,800,000	\$ 730,000	\$ 41,904,000		
-	-	-	-	-	50,800	BPI	66
25,500	25,500	25,500	25,500	25,500	153,000	BPI	32
-	-	-	-	-	4,000	CIP	98
-	-	-	-	-	30,000	CIP	120
-	-	-	-	-	20,000	BPI	33
-	-	-	-	-	10,000	CIP	103
-	-	-	-	-	10,000	CIP	104
1,500,000	-	-	-	-	2,500,000	CIP	105
-	100,000	350,000	400,000	300,000	1,400,000	CIP	121
-	-	-	-	-	6,000	BPI	34
-	-	-	-	400,000	400,000	CIP	122
-	-	100,000	-	-	100,000	CIP	106
-	-	-	-	-	10,000	CIP	107
-	200,000	200,000	-	-	400,000	CIP	108
50,000	50,000	50,000	50,000	50,000	300,000	BPI	36
-	-	-	400,000	-	400,000	CIP	124
315,000	-	-	-	-	460,000	CIP	110
40,900	58,700	33,300	27,000	3,900	264,800	BPI	38

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by Fund

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	CRA	-	30,400
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	CRA	-	100,000
2	Skinner/New York Entry Way Median	New	Eco & Hsg Dev	CRA	-	-
1	Underground Utilities on Douglas Ave S	New	Eco & Hsg Dev	CRA	-	100,000
CRA FUND TOTAL					\$ 95,000	\$ 1,847,700
2	Citywide Exterior Facility Painting	Revised	Public Services	Solid Waste	-	7,000
4	Citywide HVAC Replacements	Revised	Public Services	Solid Waste	-	-
4	Citywide Roof Replacements	Revised	Public Services	Solid Waste	-	-
4	Fleet Replacements	Revised	Solid Waste	Solid Waste	-	489,000
SOLID WASTE FUND TOTAL					\$ -	\$ 496,000
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater	-	500,000
4	Citywide HVAC Replacements	Revised	Public Services	Water/WW	-	26,000
4	Curlew Reclaimed Tank Repainting	Revised	Public Works	Water/WW	-	350,000
4	Curlew Road Water Main Replacement	Revised	Public Works	Water/WW	100,000	200,000
4	Friendly Lane Water & Sewer Upgrade	Revised	Public Works	Water/WW	-	150,000
4	Lift Station #20 Repair/Replacement	Revised	Public Works	Water/WW	-	400,000
4	Lift Station #32 Repair/Replacement	Revised	Public Works	Water/WW	-	150,000
4	Lift Station Evaluation	New	Public Works	Water/WW	-	100,000
4	Lofty Pine Estates Septic to Sewer Project	New	Public Works	Water/WW	-	850,000
4	Ranchwood Dr S & Hitching Post Lane Water Main Replacement	Revised	Public Works	Water/WW	-	-
4	Reclaimed Water Distribution System Master Plan	New	Public Works	Water/WW	-	100,000
4	Septic Tank Abatement Incentives	New	Public Works	Water/WW	-	Future Impact
4	Water Production Well Facilities	Revised	Public Works	Water/WW	-	-
4	WTP Design-Build	Existing	Public Works	Water/WW	13,986,000	5,220,000
4	WW Lift Station Force Main Replacement	Existing	Public Works	Water/WW	-	600,000
4	WWTP Electrical System Upgrade	Revised	Public Works	Water/WW	-	7,150,000
4	WWTP Facility 8, Filter Building Noise Attenuation Project	Existing	Public Works	Water/WW	-	50,000
4	WWTP Outfall Piping Repair	Revised	Public Works	Water/WW	-	100,000
WATER/WASTEWATER FUND TOTAL					\$ 14,086,000	\$ 15,946,000
2	Downtown Wayfinding	Revised	Eco & Hsg Dev	Parking	-	5,000
PARKING FUND TOTAL					\$ -	\$ 5,000
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater	-	250,000
3	Brady Box Culvert	Existing	Public Works	Stormwater	80,000	240,000
3	Cedarwood & Lyndhurst CMP Design Replacement	Revised	Public Works	Stormwater	25,000	375,000
3	Gabion Repair & Replacement Program	Existing	Public Works	Stormwater	-	700,000
3	Patricia Beltrees Treatment Facility	Existing	Public Works	Stormwater	75,000	75,000
3	Stormwater Pipe Lining	Revised	Public Works	Stormwater	-	425,000
3	Underdrain Repair & Replacement	Existing	Public Works	Stormwater	-	45,000
STORMWATER FUND TOTAL					\$ 180,000	\$ 2,110,000
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Marina	-	-
3	Dock A Repair & Replacement	New	Parks & Rec	Marina	-	350,000
3	Harbormaster Building Replacement	Revised	Parks & Rec	Marina	-	-
3	Marina Dredging	Revised	Parks & Rec	Marina	-	1,500,000
MARINA FUND TOTAL					\$ -	\$ 1,850,000
2	Citywide Exterior Facility Painting (Fleet Building)	Revised	Public Services	Fleet	-	20,000
4	Citywide HVAC Replacements (Fleet Building)	Revised	Public Services	Fleet	-	10,000
5	Citywide Security Camera System Replacements (Fleet Building)	Revised	IT Services	Fleet	-	35,000
4	Fleet Replacements	Revised	Public Works	Fleet	-	1,135,500
FLEET FUND TOTAL					\$ -	\$ 1,200,500
4	Citywide HVAC Replacements (Public Services Building)	Revised	Public Services	Facilities	-	-
FACILITIES MAINTENANCE FUND TOTAL					\$ -	\$ -
5	Wellness Program	Existing	HR & Risk Mgt	Health	-	5,000
HEALTH BENEFITS FUND TOTAL					\$ -	\$ 5,000
5	Citywide Computer Replacements	Revised	IT Services	IT Fund	-	123,800
5	Data Backup and Disaster Recovery System	New	IT Services	IT Fund	-	120,000
5	Enterprise Resource Program (ERP) Equipment	Revised	IT Services	IT Fund	-	18,000
5	ERP Phases 5 & 6 Installation	New	IT Services	IT Fund	-	185,000
5	Fiber Cable Audit & Survey	Revised	IT Services	IT Fund	-	-
4	Fleet Purchase: IT Nissan Leaf	New	IT Services	IT Fund	-	30,000
5	Network Infrastructure Upgrades	Revised	IT Services	IT Fund	-	85,000
IT SERVICES FUND TOTAL					\$ -	\$ 561,800
5	Apprenticeship Program	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
2	Corner Lot Architectural Standards	New	Plng & Dev	N/A	-	No Fiscal Impact
5	Customer Service Program	New	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Debt Planning, Issuance & Compliance for Capital Assets	Existing	Finance	N/A	-	No Fiscal Impact
5	Development & Coordination of Business Plan	Existing	Finance	N/A	-	No Fiscal Impact
4	Dunedin's Resilient Environmental Action Master Plan (DREAM)	New	Solid Waste	N/A	-	No Fiscal Impact
5	Employee Engagement	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	E-Town Hall	Existing	Comm Rel	N/A	-	No Fiscal Impact
1	Historic Preservation Plaques	Existing	Plng & Dev	N/A	-	No Fiscal Impact
5	Increase Community Outreach	Existing	Comm Rel	N/A	-	No Fiscal Impact
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
2	Local Tiki Rides	New	Eco & Hsg Dev	N/A	-	No Fiscal Impact
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	-	No Fiscal Impact
5	Public Services Recognition Day	New	HR & Risk Mgt	N/A	-	No Fiscal Impact
4	Ready for 100	Existing	Public Works	N/A	-	No Fiscal Impact
2	S.R. 580 Form-based Code	New	Plng & Dev	N/A	-	No Fiscal Impact
2	S.R. 580 Increased Access Management Regulations	New	Plng & Dev	N/A	-	No Fiscal Impact
2	S.R. 580 Pole to Monument Sign Ordinance	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Scenic Corridor Program - Edgewater Drive	New	Plng & Dev	N/A	-	No Fiscal Impact
3	Sea Level Rise Initiative Implementation	Existing	PW-Engineering	N/A	-	No Fiscal Impact
FY 2020 - FY 2025 BUSINESS PLAN INITIATIVES & CAPITAL IMPROVEMENTS PLAN TOTAL COSTS					56,903,300	\$ 81,404,300

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by Fund

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page
30,400	30,400	30,400	30,400	30,400	182,400	BPI	48
-	-	-	3,700,000	-	3,800,000	CIP	131
-	-	-	-	150,000	150,000	CIP	132
-	-	-	-	-	100,000	CIP	116
\$ 1,961,800	\$ 464,600	\$ 789,200	\$ 4,632,900	\$ 959,800	\$ 10,751,000		
-	-	-	-	-	7,000	CIP	118
-	-	30,000	-	-	30,000	CIP	147
30,000	-	-	-	-	30,000	CIP	149
318,200	641,800	908,100	951,100	272,356	3,580,556	CIP	156
\$ 348,200	\$ 641,800	\$ 938,100	\$ 951,100	\$ 272,356	\$ 3,647,556		
-	-	-	-	-	500,000	CIP	146
-	-	-	-	-	26,000	CIP	147
-	-	-	-	-	350,000	CIP	150
-	-	-	-	-	300,000	CIP	151
-	-	-	-	-	150,000	CIP	160
900,000	-	-	-	-	1,300,000	CIP	161
600,000	-	-	-	-	750,000	CIP	162
-	-	-	-	-	100,000	CIP	163
-	-	-	-	-	850,000	CIP	164
325,000	-	-	-	-	325,000	CIP	165
-	-	-	-	-	100,000	CIP	166
-	-	-	-	-	-	BPI	62
-	300,000	300,000	150,000	-	750,000	CIP	168
1,176,000	-	-	-	-	20,382,000	CIP	170
125,000	300,000	850,000	-	-	1,875,000	CIP	171
-	-	-	-	-	7,150,000	CIP	172
-	-	-	-	-	50,000	CIP	173
-	-	-	-	-	100,000	CIP	174
\$ 3,126,000	\$ 600,000	\$ 1,150,000	\$ 150,000	\$ -	\$ 35,058,000		
-	-	-	-	-	5,000	CIP	123
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000		
-	-	-	-	-	250,000	CIP	146
1,680,000	-	-	-	-	2,000,000	CIP	134
-	-	-	-	-	400,000	CIP	135
-	-	500,000	-	-	1,200,000	CIP	137
150,000	-	-	-	-	300,000	CIP	142
420,000	420,000	400,000	100,000	100,000	1,865,000	CIP	143
45,000	45,000	45,000	45,000	45,000	270,000	CIP	144
\$ 2,295,000	\$ 465,000	\$ 945,000	\$ 145,000	\$ 145,000	\$ 6,285,000		
-	-	44,000	-	-	44,000	CIP	148
-	-	-	-	-	350,000	CIP	136
-	-	-	-	400,000	400,000	CIP	138
-	-	-	-	-	1,500,000	CIP	139
\$ -	\$ -	\$ 44,000	\$ -	\$ 400,000	\$ 2,294,000		
-	-	-	-	-	20,000	CIP	118
-	-	-	-	-	10,000	CIP	147
-	-	-	-	-	35,000	CIP	177
280,800	226,800	605,700	1,180,600	953,919	4,383,319	CIP	157
\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,448,319		
-	40,000	-	-	-	40,000	CIP	147
\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000		
5,000	5,000	5,000	5,000	5,000	30,000	BPI	86
\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 30,000		
125,500	125,500	145,500	145,500	145,500	811,300	CIP	176
-	-	-	-	-	120,000	CIP	178
-	-	-	-	-	18,000	CIP	179
-	-	-	-	-	185,000	CIP	180
50,000	-	-	-	-	50,000	CIP	181
-	-	-	-	-	30,000	CIP	153
-	-	-	-	-	85,000	CIP	185
\$ 175,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 1,299,300		
-	-	-	-	-	-	BPI	68
-	-	-	-	-	-	BPI	45
-	-	-	-	-	-	BPI	70
-	-	-	-	-	-	BPI	71
-	-	-	-	-	-	BPI	72
-	-	-	-	-	-	BPI	60
-	-	-	-	-	-	BPI	74
-	-	-	-	-	-	BPI	75
-	-	-	-	-	-	BPI	37
-	-	-	-	-	-	BPI	77
-	-	-	-	-	-	BPI	78
-	-	-	-	-	-	BPI	47
-	-	-	-	-	-	BPI	80
-	-	-	-	-	-	BPI	81
-	-	-	-	-	-	BPI	61
-	-	-	-	-	-	BPI	50
-	-	-	-	-	-	BPI	51
-	-	-	-	-	-	BPI	53
-	-	-	-	-	-	BPI	54
-	-	-	-	-	-	BPI	57
\$ 24,369,400	\$ 11,286,400	\$ 6,821,100	\$ 9,720,800	\$ 4,252,175	\$ 194,757,475		

GENERAL FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 8,244,930	\$ 6,329,862	\$ 5,566,191	\$ 6,141,405	\$ 5,633,365
REVENUES					
Property Taxes	8,350,670	9,029,356	9,779,700	9,780,000	10,716,500
Other Taxes	4,364,859	4,472,787	4,446,500	4,646,200	4,891,800
Licenses, Permits, Fees	2,865,790	2,782,810	2,529,300	2,948,000	2,905,000
Intergovernmental	4,254,337	4,439,200	4,511,700	4,498,561	4,574,200
Charges for Services	5,754,192	6,039,564	6,326,400	6,326,400	6,330,400
Fines	870,548	1,374,966	898,400	498,400	488,500
Miscellaneous	761,622	790,632	545,100	545,100	622,500
Transfers In	22,400	28,400	28,400	28,400	128,400
TOTAL REVENUES	\$ 27,244,419	\$ 28,957,714	\$ 29,065,500	\$ 29,271,061	\$ 30,657,300
EXPENDITURES					
Personnel	13,854,625	14,406,923	15,288,400	15,178,200	16,014,500
Operating	11,772,158	13,686,463	11,956,900	12,134,300	12,811,700
Non-Recurring Operating	-	-	1,011,000	831,000	944,100
Capital	193,908	759,099	441,400	481,000	446,300
CIP Capital	-	-	588,600	588,600	184,000
Other	178,085	193,687	416,000	416,000	296,000
Debt Service	-	-	-	-	-
Transfers Out	3,160,711	100,000	150,000	150,000	285,100
TOTAL EXPENDITURES	\$ 29,159,487	\$ 29,146,172	\$ 29,852,300	\$ 29,779,100	\$ 30,981,700
ENDING FUND BALANCE	\$ 6,329,862	\$ 6,141,405	\$ 4,779,391	\$ 5,633,365	\$ 5,308,965
ASSIGNED FUND BALANCE*	\$ 1,665,858	\$ 926,812	\$ 501,000	\$ 926,812	\$ 846,812
ENDING UNASSIGNED FUND BALANCE	\$ 4,664,004	\$ 5,214,593	\$ 4,278,391	\$ 4,706,553	\$ 4,462,153
FB as % of Operating Budget (TARGET: 15%)	18.2%	18.6%	15.1%	16.7%	15.0%

*Assigned fund balance includes non-spendable, restricted, committed, and assigned funds. This amount includes \$83,000 of Parking Bank funds.

GENERAL FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 5,308,965	\$ 4,551,892	\$ 5,044,888	\$ 5,316,066	\$ 5,693,170
11,284,500	11,937,400	12,629,100	13,191,400	13,830,300
4,940,700	5,540,700	5,651,500	5,764,500	5,879,800
2,934,100	2,934,100	2,934,100	2,934,100	2,934,100
4,665,700	4,759,000	4,854,200	4,951,300	5,050,300
6,469,700	6,612,000	6,757,500	6,906,200	7,058,100
413,500	363,500	313,500	263,500	263,500
722,500	622,500	622,500	622,500	622,500
22,400	22,400	22,400	-	-
\$ 31,453,100	\$ 32,791,600	\$ 33,784,800	\$ 34,633,500	\$ 35,638,600
16,629,500	17,269,200	17,934,800	18,627,300	19,348,000
13,137,573	13,472,604	13,810,422	14,151,096	14,494,686
1,136,700	455,400	597,500	337,500	327,500
450,800	455,300	459,900	464,500	469,100
259,500	50,000	150,000	115,000	65,000
296,000	296,000	296,000	296,000	296,000
-	-	-	-	-
300,100	300,100	265,000	265,000	265,000
\$ 32,210,173	\$ 32,298,604	\$ 33,513,622	\$ 34,256,396	\$ 35,265,286
\$ 4,551,892	\$ 5,044,888	\$ 5,316,066	\$ 5,693,170	\$ 6,066,484
\$ 846,812				
\$ 3,705,080	\$ 4,198,076	\$ 4,469,254	\$ 4,846,358	\$ 5,219,672
12.0%	13.5%	13.8%	14.6%	15.3%

GENERAL FUND

Notes and Assumptions:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
<u>Property - Taxable Values</u>	Emergency Operating Center (EOC)	193,600	193,600	-
FY21: +6% & \$10M new constr.	Park Pavilion Replacements	130,000	130,000	-
FY22: +6% & \$8M new constr.	Rotary Pavilion Renovation	65,000	65,000	50,000
FY23: +6% & \$35M new constr.	Weaver Park Shade Structure	80,000	80,000	-
FY24: +5% & \$5M new constr.	Lorraine Leland (Restricted Funds)	50,000	50,000	-
FY25: +5% & \$5M new constr.	Marina Sailboat Launch Improvements	35,000	35,000	-
<u>Other Tax Revenue:</u>	Patricia Corridor Enhancements	35,000	35,000	50,000
FY21: +1%	SCBA Airpack Replacements	-	-	-
FY22: Proposed revenue enhancement - \$600k	Lightning Detection System Replacement	-	-	-
FY23-25: +2%	Fleet Purchase: Parks Pick-up Truck	-	-	30,000
<u>Intergovernmental Revenue +2%</u>	Security Camera System	-	-	45,000
<u>Charges for Service +2.2%</u>	Fleet Purchase: Code Enforcement Vehicle	-	-	9,000
<u>Salaries +3.5%</u>	CIP Subtotal	588,600	588,600	184,000
<u>Benefits +6%</u>	Citywide HVAC Replacements	570,000	570,000	136,000
<u>Operating +2%</u>	Citywide Roof Replacements	162,000	12,000	302,000
<u>Capital +1%</u>	Citywide Parking Lot Resurfacing	20,000	-	-
<u>Transfers in:</u>	Fire Station #60 Restroom Renovation	65,000	65,000	-
FY20 from CRA for Parks & Rec - \$28,400	Comm Ctr. Fitness Ctr Renovation	46,000	46,000	-
FY20 interfund loan from Bldg- \$100k	Sindoon Stage Awning Replacement	35,000	-	50,000
FY21-FY23 from CRA for Parks & Rec- \$22,400	Citywide Exterior Painting	28,000	53,000	25,000
<u>Transfers out:</u>	Court Resurfacing	25,000	25,000	-
FY20 to Stadium Fund for operations - \$250,000 per yr	Land Development Code Enhancements	25,000	25,000	-
FY21-FY25 to Stadium Fund for operations - \$265,000 per yr	Housing Needs Assessment	25,000	25,000	-
FY20-FY23 to Building Fund for repayment of interfund loan - \$35,100 per yr	Weybridge Woods Bridge Removal	-	-	-
	SR 580 Mast Arm Repainting	-	-	-
	Purple Heart Park	10,000	10,000	-
	Electrical Grid Assessment	-	-	-
	Marina Master Plan	-	-	-
	Microfilm to Digital Format Conversion	-	-	20,300
	Non-Recurring Operating Subtotal	1,011,000	831,000	533,300
	AARP Transportation Initiative	-	-	-
	Affordable/Workforce Housing	-	-	51,200
	MSB and TSB Relocation	-	-	200,300
	Parking Garage Lease	-	-	-
	Public Art Master Plan	-	-	125,000
	Stirling Links Conversion Start-up Costs	-	-	34,300
	Repair & Maintenance TBD	-	-	-
	Other Non-Recurring Operating Subtotal	-	-	410,800
	Total Non-Recurring Operating	1,011,000	831,000	944,100
	Total CIP/Non-Recurring Operating	\$ 1,599,600	\$ 1,419,600	\$ 1,128,100

Additional Note:

An estimated \$1m in reimbursement is expected from FEMA between FY20-FY21. This estimate is not included in the above forecast.

GENERAL FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	65,000	65,000	65,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	50,000	50,000	50,000	-
209,500	-	-	-	-
-	-	35,000	-	-
-	-	-	-	-
-	-	-	-	-
259,500	50,000	150,000	115,000	65,000
124,000	20,000	35,000	25,000	25,000
500,000	210,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	15,000	120,000	-	-
25,000	25,000	30,000	-	-
-	-	-	-	-
-	-	-	10,000	-
-	-	110,000	-	-
-	-	-	-	-
100,000	-	-	-	-
100,000	-	-	-	-
-	-	-	-	-
849,000	270,000	295,000	35,000	25,000
15,000	-	-	-	-
-	-	-	-	-
191,800	82,900	-	-	-
80,900	102,500	102,500	102,500	102,500
-	-	-	-	-
-	-	-	-	-
-	-	200,000	200,000	200,000
287,700	185,400	302,500	302,500	302,500
1,136,700	455,400	597,500	337,500	327,500
\$ 1,396,200	\$ 505,400	\$ 747,500	\$ 452,500	\$ 392,500

STADIUM FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 93,411	\$ 241,716	\$ 6,418,806	\$ 5,857,457	\$ 16,154,759
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	500,004	1,002,936	17,600,000	17,600,000	27,100,000
Charges for Services	376,677	339,368	335,000	335,000	180,000
Fines	-	-	-	-	-
Miscellaneous	44,364	50,626	1,438,600	1,668,000	1,676,800
Debt Proceeds	-	-	33,681,200	33,894,000	-
Transfers In	167,000	5,763,000	150,000	150,000	250,000
TOTAL REVENUES	\$ 1,088,044	\$ 7,155,929	\$ 53,204,800	\$ 53,647,000	\$ 29,206,800
EXPENDITURES					
Personnel	20,055	25,996	30,700	30,700	1,500
Operating	504,536	281,262	235,400	300,148	495,800
Non-Recurring Operating	-	-	-	-	-
Capital	-	817,782	-	-	-
CIP Capital	-	-	39,431,900	39,431,900	41,899,900
Other	-	-	-	-	-
Debt Service	415,149	415,149	3,586,950	3,586,950	2,799,200
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES	\$ 939,739	\$ 1,540,189	\$ 43,284,950	\$ 43,349,698	\$ 45,196,400
ENDING FUND BALANCE	\$ 241,716	\$ 5,857,457	\$ 16,338,656	\$ 16,154,759	\$ 165,159
RESERVED FOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 150,000
ENDING AVAILABLE FUND BALANCE	\$ 241,716	\$ 5,857,457	\$ 16,338,656	\$ 16,154,759	\$ 15,159

FB as % of Operating Budget 46.1% 1906.4% 6140.0% 4882.8% 3.0%

(TARGET: 15%)

Notes:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Transfers in:	Stadium & Englebert Reconstruction	39,431,900	39,431,900	41,899,900
FY20-FY25 from General Fund	CIP Subtotal	39,431,900	39,431,900	41,899,900
for operations.		-	-	-
	Non-Recurring Operating Subtotal	-	-	-
	Total CIP/Non-Recurring Operating	\$ 39,431,900	\$ 39,431,900	\$ 41,899,900

STADIUM FUND

PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2021	2022	2023	2024	2025
\$ 165,159	\$ 747,559	\$ 1,063,159	\$ 1,574,659	\$ 1,871,959
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,500,000	1,500,000	1,208,300	1,000,000	1,000,000
330,000	330,000	330,000	330,000	330,000
-	-	-	-	-
1,615,800	1,621,300	1,626,900	1,632,700	1,638,700
-	-	-	-	-
265,000	265,000	265,000	265,000	265,000
\$ 3,710,800	\$ 3,716,300	\$ 3,430,200	\$ 3,227,700	\$ 3,233,700

1,500	1,500	1,500	1,500	1,500
550,000	566,500	583,500	601,000	619,000
-	-	-	-	-
-	-	-	-	-
-	500,000	-	-	-
-	-	-	-	-
2,576,900	2,332,700	2,333,700	2,327,900	2,329,800
-	-	-	-	-
\$ 3,128,400	\$ 3,400,700	\$ 2,918,700	\$ 2,930,400	\$ 2,950,300

\$ 747,559	\$ 1,063,159	\$ 1,574,659	\$ 1,871,959	\$ 2,155,359
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\$ 450,000	\$ 750,000	\$ 1,550,000	\$ 1,850,000	\$ 2,150,000
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\$ 297,559	\$ 313,159	\$ 24,659	\$ 21,959	\$ 5,359
54.0%	55.1%	4.2%	3.6%	0.9%

PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2021	2022	2023	2024	2025
-	500,000	-	-	-
-	500,000	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ 500,000	\$ -	\$ -	\$ -

IMPACT FEE FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 305,806	\$ (750,108)	\$ (737,508)	\$ (417,349)	\$ 705,747
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	140,762	303,196	389,500	468,500	354,500
Intergovernmental	-	-	-	680,000	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	2,698	4,575	700	10,000	4,300
Debt Proceeds	-	-	-	-	-
Transfers In	-	66,000	97,900	97,900	101,000
TOTAL REVENUES	\$ 143,460	\$ 373,771	\$ 488,100	\$ 1,256,400	\$ 459,800
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	-	-
Capital	101,300	26,808	-	-	-
CIP Capital	-	-	40,000	119,100	270,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	1,098,074	14,204	309,200	14,204	-
TOTAL EXPENDITURES	\$ 1,199,374	\$ 41,012	\$ 349,200	\$ 133,304	\$ 270,000
ENDING FUND BALANCE	\$ (750,108)	\$ (417,349)	\$ (598,608)	\$ 705,747	\$ 895,547
ENDING AVAILABLE FUND BALANCE	\$ (750,108)	\$ (417,350)	\$ (598,608)	\$ 705,747	\$ 895,547

FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A
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(TARGET: 15%)

Notes:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
License, Permit, and Fee revenue reflect known development projects only	Pedestrian Safety Imp- Edgewater Dr	20,000	49,100	-
Transfer in:	Pedestrian Safety Imp- Alt 19/Main St.	20,000	70,000	70,000
FY20-25 from CRA for LDO contributions	Fire Training Facility & EOC*	-	-	200,000
	CIP Subtotal	40,000	119,100	270,000
	Non-Recurring Operating Subtotal	-	-	-
	Total CIP/Non-Recurring Operating	\$ 40,000	\$ 119,100	\$ 270,000

*Fire Training Facility & EOC cost paid for with Fire Impact Fees

IMPACT FEE FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 895,547	\$ 1,279,297	\$ 1,425,997	\$ 1,477,047	\$ 1,528,397
-	-	-	-	-
-	-	-	-	-
341,350	80,900	17,250	17,250	17,250
-	26,000	-	-	-
-	-	-	-	-
-	-	-	-	-
4,300	4,300	4,300	4,300	4,300
-	-	-	-	-
38,100	35,500	29,500	29,800	27,000
\$ 383,750	\$ 146,700	\$ 51,050	\$ 51,350	\$ 48,550
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -				
\$ 1,279,297	\$ 1,425,997	\$ 1,477,047	\$ 1,528,397	\$ 1,576,947
\$ 1,279,297	\$ 1,425,997	\$ 1,477,047	\$ 1,528,397	\$ 1,576,947
N/A	N/A	N/A	N/A	N/A
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -				

BUILDING FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ -	\$ 1,214,391	\$ 1,552,191	\$ 1,951,258	\$ 2,129,976
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	1,909,202	1,810,886	1,600,000	1,500,000	950,000
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	14,049	23,626	-	24,000	10,000
Debt Proceeds	-	-	-	-	-
Transfers In	244,311	-	-	-	35,100
TOTAL REVENUES	\$ 2,167,562	\$ 1,834,512	\$ 1,600,000	\$ 1,524,000	\$ 995,100
EXPENDITURES					
Personnel	665,272	696,687	818,300	818,300	839,500
Operating	218,825	287,527	269,900	248,300	296,400
Non-Recurring Operating	-	-	65,100	65,100	-
Capital	69,074	113,432	2,000	23,600	-
CIP Capital	-	-	-	189,982	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	964,000
TOTAL EXPENDITURES	\$ 953,171	\$ 1,097,646	\$ 1,155,300	\$ 1,345,282	\$ 2,099,900
ENDING FUND BALANCE	\$ 1,214,391	\$ 1,951,258	\$ 1,996,891	\$ 2,129,976	\$ 1,025,176
ENDING AVAILABLE FUND BALANCE	\$ 1,214,391	\$ 1,951,258	\$ 1,996,891	\$ 2,129,976	\$ 1,025,176
FB as % of Operating Budget	137.4%	198.3%	173.1%	188.2%	90.3%
(TARGET: 15%)					

Notes:	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Assumptions:			
Salaries +3.5%	CIP and Non-Recurring Operating		
Operating +1%	ERP Replacement	189,982	-
Benefits +6%	CIP Subtotal	189,982	-
<u>Transfer in:</u>	Citywide Scanning	65,100	-
FY20-FY23 repayment of General Fund	Subtotal Non-Recurring Operating	65,100	-
interfund loan - \$35,100 per year	Total CIP/Non-Recurring Operating	\$ 65,100	\$ -
<u>Transfer out:</u>			
FY20 to Penny Fund for share of New City Hall \$864,000			
FY20 interfund loan to General Fund - \$100,000			

*Personnel costs are estimated to decrease in FY22, FY24, & FY25 due to retirements and potential re-organization.

BUILDING FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,025,176	\$ 846,776	\$ 737,661	\$ 568,280	\$ 429,480
-	-	-	-	-
-	-	-	-	-
950,000	900,000	900,000	900,000	900,000
-	-	-	-	-
-	-	-	-	-
10,100	10,200	10,300	10,400	10,400
-	-	-	-	-
35,100	35,100	-	-	-
\$ 995,200	\$ 945,300	\$ 910,300	\$ 910,400	\$ 910,400
872,200	758,000	788,300	754,900	720,800
299,400	294,415	289,380	292,300	295,200
-	-	-	-	-
2,000	2,000	2,000	2,000	2,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,173,600	\$ 1,054,415	\$ 1,079,680	\$ 1,049,200	\$ 1,018,000
\$ 846,776	\$ 737,661	\$ 568,280	\$ 429,480	\$ 321,880
\$ 846,776	\$ 737,661	\$ 568,280	\$ 429,480	\$ 321,880
72.3%	70.1%	52.7%	41.0%	31.7%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -				

COUNTY GAS TAX FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 969,740	\$ 1,208,366	\$ 246,689	\$ 890,348	\$ 230,248
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	521,030	504,983	479,200	479,200	480,000
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	7,930	12,605	2,500	9,000	9,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
TOTAL REVENUES	\$ 528,960	\$ 517,588	\$ 481,700	\$ 488,200	\$ 489,000
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	124,915	545,160	192,800	205,600	186,500
Non-Recurring Operating	-	-	-	-	-
Capital	165,419	290,446	-	-	-
CIP Capital	-	-	310,000	942,700	310,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES	\$ 290,334	\$ 835,607	\$ 502,800	\$ 1,148,300	\$ 496,500
ENDING FUND BALANCE	\$ 1,208,366	\$ 890,348	\$ 225,589	\$ 230,248	\$ 222,748
ENDING AVAILABLE FUND BALANCE	\$ 1,208,366	\$ 890,348	\$ 225,589	\$ 230,248	\$ 222,748
FB as % of Operating Budget	967.4%	163.3%	117.0%	112.0%	119.4%
(TARGET: 15%)					

Notes:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Assumptions:	Annual Street Resurfacing	-	476,700	-
County Gas Tax Revenue 0%	Pavement Management Program	310,000	466,000	310,000
Operating +3%	Subtotal CIP	310,000	942,700	310,000
Capital as programmed		-	-	-
	Subtotal Non-Recurring Operating	-	-	-
	Total CIP/Non-Recurring Operating	\$ 310,000	\$ 942,700	\$ 310,000

COUNTY GAS TAX FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 222,748	\$ 209,748	\$ 191,048	\$ 186,548	\$ 196,048
-	-	-	-	-
480,000	480,000	480,000	480,000	480,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
9,100	9,200	9,300	9,400	9,500
-	-	-	-	-
-	-	-	-	-
\$ 489,100	\$ 489,200	\$ 489,300	\$ 489,400	\$ 489,500
-	-	-	-	-
192,100	197,900	203,800	209,900	216,200
-	-	-	-	-
-	-	-	-	-
310,000	310,000	290,000	270,000	250,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 502,100	\$ 507,900	\$ 493,800	\$ 479,900	\$ 466,200
\$ 209,748	\$ 191,048	\$ 186,548	\$ 196,048	\$ 219,348
\$ 209,748	\$ 191,048	\$ 186,548	\$ 196,048	\$ 219,348
109.2%	96.5%	91.5%	93.4%	101.5%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
310,000	310,000	290,000	270,000	250,000
310,000	310,000	290,000	270,000	250,000
-	-	-	-	-
-	-	-	-	-
\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 250,000

PENNY FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 5,182,441	\$ 8,454,489	\$ 994,477	\$ 5,682,707	\$ 3,699,630
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	3,715,371	3,936,776	3,790,000	3,750,000	4,000,000
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	250,000	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	79,503	78,225	9,000	53,000	43,000
Debt Proceeds	-	-	12,700,000	-	18,398,000
Transfers In	1,098,074	14,204	309,200	-	4,102,000
TOTAL REVENUES	\$ 5,142,947	\$ 4,029,205	\$ 16,808,200	\$ 3,803,000	\$ 26,543,000
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	-	-
Capital	664,373	352,803	-	-	-
CIP Capital	-	-	15,125,400	4,853,247	13,512,600
Other	-	-	-	-	-
Debt Service	778,245	773,910	1,037,200	782,830	775,700
Transfers Out	428,281	5,674,275	150,000	150,000	-
TOTAL EXPENDITURES	\$ 1,870,899	\$ 6,800,988	\$ 16,312,600	\$ 5,786,077	\$ 14,288,300
ENDING FUND BALANCE	\$ 8,454,489	\$ 5,682,707	\$ 1,490,077	\$ 3,699,630	\$ 15,954,330
ENDING AVAILABLE FUND BALANCE	\$ 3,272,048	\$ 5,682,707	\$ 1,490,077	\$ 3,699,630	\$ 15,954,330
FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A

*This fund is restricted for capital expenditures

PENNY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 15,954,330	\$ 2,541,230	\$ 3,238,730	\$ 2,415,430	\$ 848,830
-	-	-	-	-
4,140,000	4,284,900	4,434,900	4,590,100	4,750,800
-	-	-	-	-
-	447,400	-	-	-
-	-	-	-	-
-	-	-	-	-
53,000	53,500	273,000	20,000	20,000
-	6,400,000	-	-	-
-	-	-	-	-
\$ 4,193,000	\$ 11,185,800	\$ 4,707,900	\$ 4,610,100	\$ 4,770,800
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
14,390,000	7,270,000	1,156,000	1,800,000	730,000
-	-	-	-	-
3,216,100	3,218,300	4,375,200	4,376,700	4,378,900
-	-	-	-	-
\$ 17,606,100	\$ 10,488,300	\$ 5,531,200	\$ 6,176,700	\$ 5,108,900
\$ 2,541,230	\$ 3,238,730	\$ 2,415,430	\$ 848,830	\$ 510,730
\$ 2,541,230	\$ 3,238,730	\$ 2,415,430	\$ 848,830	\$ 510,730
N/A	N/A	N/A	N/A	N/A

PENNY FUND

Notes:	CIP	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Penny Tax Revenue +3.5%	Parks Trail Renovations	-	41,259	300,000
Capital as programmed	Playground Equip. Replacement	90,000	90,000	90,000
<u>Transfers in:</u>	Dog Park	-	-	150,000
FY20 from Building Fund for share of New City Hall - \$864,000	Pavement Management Program	690,000	1,374,790	690,000
FY20 from Water/WW Fund for share of New City Hall - \$3,238,000	Dunedin Golf Course Cart Barn	-	429,398	-
	Fire Training Facility & EOC	1,645,400	1,645,400	1,796,000
	New City Hall	12,700,000	1,050,000	7,200,000
	New Aquatics Center	-	-	-
FY22 Intergovernmental revenue includes est. County contribution of 13% for EOC - \$447,400	Skinner Corridor Improvements	-	-	-
	Parks Maintenance Facility	-	75,400	1,124,600
	Downtown Parking Structure	-	-	1,800,000
	Athletic Field Renovation	-	-	125,000
FY23 Misc. revenue includes est. proceeds from sale of Jones building - \$250,000.	St. Catherine Soil Roadway Stabilization	-	-	50,000
	Bridges & Boardwalks	-	92,000	60,000
	Jerry Lake Parking Lot Renovation	-	-	-
	Community Center Parking Lot	-	-	30,000
	Citywide Parking Lot Resurfacing	-	-	72,000
	Marina Sailboat Launch Improvements	-	55,000	-
	Court Resurfacing	-	-	25,000
	Total CIP	15,125,400	4,853,247	13,512,600

PENNY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
75,000	80,000	300,000	90,000	-
-	-	-	-	-
690,000	690,000	690,000	710,000	730,000
-	-	-	-	-
-	-	-	-	-
9,750,000				-
600,000	6,400,000	-	-	-
-	-	-	1,000,000	-
-	-	-	-	-
2,700,000	-	-	-	-
100,000	100,000	100,000	-	-
200,000	-	-	-	-
-	-	-	-	-
125,000	-	-	-	-
150,000	-	-	-	-
-	-	66,000	-	-
-	-	-	-	-
-	-	-	-	-
14,390,000	7,270,000	1,156,000	1,800,000	730,000

CRA FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 197,718	\$ 335,617	\$ 238,886	\$ 398,546	\$ 105,510
REVENUES					
Property Taxes	569,442	771,769	903,400	903,400	1,224,700
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	100,000	100,000	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	43,882	59,599	40,400	50,000	48,000
Debt Proceeds	-	-	-	-	2,500,000
Transfers In	-	-	-	-	-
TOTAL REVENUES	\$ 613,324	\$ 831,368	\$ 1,043,800	\$ 1,053,400	\$ 3,772,700
EXPENDITURES					
Personnel	209,419	222,673	230,900	230,900	238,400
Operating	122,431	247,470	217,600	239,200	284,800
Non-Recurring Operating	-	-	30,000	30,000	140,000
Capital	38,634	99,824	5,000	5,000	-
CIP Capital	-	-	225,000	560,636	1,424,000
Other	33,541	55,072	154,400	154,400	63,000
Debt Service	-	-	-	-	-
Transfers Out	71,400	143,400	126,300	126,300	129,400
TOTAL EXPENDITURES	\$ 475,425	\$ 768,438	\$ 989,200	\$ 1,346,436	\$ 2,279,600
ENDING FUND BALANCE	\$ 335,617	\$ 398,546	\$ 293,486	\$ 105,510	\$ 1,598,610
ENDING AVAILABLE FUND BALANCE	\$ 335,617	\$ 398,546	\$ 293,486	\$ 105,510	\$ 1,598,610
FB as % of Operating Budget	101.1%	84.8%	61.3%	21.1%	241.0%
(TARGET: 15%)					

CRA FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,598,610	\$ 48,918	\$ 99,727	\$ 210,588	\$ 397,013
1,317,308	1,415,509	1,835,260	2,054,825	2,173,535
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
48,500	49,000	49,500	50,000	50,500
-	-	-	3,700,000	-
-	-	-	-	-
\$ 1,365,808	\$ 1,464,509	\$ 1,884,760	\$ 5,804,825	\$ 2,224,035
245,900	253,700	261,700	270,000	278,500
399,800	407,800	416,000	424,300	432,800
-	-	-	-	-
-	-	-	-	-
1,815,000	300,000	650,000	4,500,000	850,000
63,000	63,000	63,000	63,000	63,000
331,300	331,300	331,300	331,300	745,200
60,500	57,900	51,900	29,800	27,000
\$ 2,915,500	\$ 1,413,700	\$ 1,773,900	\$ 5,618,400	\$ 2,396,500
\$ 48,918	\$ 99,727	\$ 210,588	\$ 397,013	\$ 224,548
\$ 48,918	\$ 99,727	\$ 210,588	\$ 397,013	\$ 224,548
7.6%	15.1%	31.1%	57.2%	31.6%

CRA FUND

Notes:	BUDGET		ESTIMATED	BUDGET
	2019		2019	2020
Assumptions:	PSTA Bus Shelter	-	35,636	-
<u>Property - Taxable Values</u>	Skinner Blvd. Improvements	200,000	100,000	-
FY 2021: +6%	John L Lawrence Pioneer Park Enhancements & Improvements		95,000	50,000
FY 2022: +6%	Downtown Parking Structure	-	-	1,000,000
FY 2023: +6% & \$35M new constr.	Downtown Pavers, Walkability & Enhancements		-	250,000
FY 2024: +5% & \$12.4M new constr.	Box Car Enhancements	25,000	25,000	-
FY 2025: +5%	Downtown Undergrounding	-	-	-
Salaries +3%	Underground Utilities on Douglas Ave.	-	10,000	100,000
Benefits +6%	Downtown Median Removal	-	-	10,000
Operating +2%	510 Main Street Purchase	-	250,000	-
<u>Transfer out:</u>	Raised Crosswalks on Douglas	-	45,000	-
FY20-25 to Impact Fund for LDO contributions	Artistic Benches for Downtown	-	-	4,000
FY20-23 to General Fund for P&R contributions	Enhance Welcome Signs Downtown		-	10,000
	Existing City Hall Adaptive Re-use	-	-	-
	East End Public Restrooms	-	-	-
	Skinner/New York Entry Way Median		-	-
	Highland/Louden/Virginia Streetscape		-	-
	CIP Subtotal	225,000	560,636	1,424,000
	Skinner Blvd. Improvements	-	-	100,000
	Downtown East End Plan	30,000	30,000	30,000
	Downtown Landscaping Project	-	-	10,000
	Non-Recurring Operating Subtotal	30,000	30,000	140,000
	Total CIP/Non-Recurring Operating	\$ 255,000	\$ 590,636	\$ 1,564,000

SOLID WASTE UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 1,381,240	\$ 1,646,191	\$ 1,306,336	\$ 1,555,747	\$ 1,755,770
REVENUES					
Licenses, Permits, Fees	20,042	27,787	13,000	13,000	13,000
Intergovernmental	32,765	-	-	-	-
Charges for Services	5,141,545	5,344,133	5,761,600	5,800,000	5,876,300
Fines	-	-	-	-	-
Miscellaneous	31,880	164,920	7,800	16,000	14,000
Debt Proceeds	-	-	-	191,600	489,000
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 5,226,231	\$ 5,536,839	\$ 5,782,400	\$ 6,020,600	\$ 6,392,300
Elimination of Debt Proceeds	-	-	-	(191,600)	(489,000)
TOTAL REVENUES	\$ 5,226,231	\$ 5,536,839	\$ 5,782,400	\$ 5,829,000	\$ 5,903,300
EXPENSES					
Personnel	1,373,907	1,390,867	1,496,300	1,496,300	1,527,700
Operating	3,151,763	3,737,669	3,701,200	3,701,200	3,880,400
Non-Recurring Operating	-	-	-	-	7,000
Capital	1,155,566	320,183	15,000	65,900	15,000
CIP Capital	-	-	-	191,584	489,000
Other	-	-	-	-	-
Debt Service	143,982	143,956	145,693	145,693	188,400
Transfers Out	148,542	131,700	131,700	131,700	155,400
Expense Subtotal	\$ 5,973,760	\$ 5,724,375	\$ 5,489,893	\$ 5,732,377	\$ 6,262,900
Depreciation	277,515	359,685	292,900	292,900	331,700
Elimination of Principal Debt Payments	(134,430)	(136,594)	(138,793)	(138,800)	(179,300)
Elimination of Capital	(1,155,566)	(320,183)	(15,000)	(257,500)	(504,000)
TOTAL EXPENSES	\$ 4,961,280	\$ 5,627,283	\$ 5,629,000	\$ 5,628,977	\$ 5,911,300
ENDING TOTAL NET POSITION	\$ 1,646,191	\$ 1,555,747	\$ 1,459,736	\$ 1,755,770	\$ 1,747,770
ENDING AVAILABLE NET POSITION	\$ 776,205	\$ 613,083	\$ 863,991	\$ 901,306	\$ 1,030,706
FB as % of Operating Budget	17.2%	12.0%	16.6%	17.3%	19.0%

(TARGET: 15%)

Notes:	CIP and Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Services +2%	Fleet Replacements	-	191,584	489,000
Capital Leases issued for vehicle purchases through FY20. Vehicle purchases will be made with cash FY21-FY25.	CIP Subtotal	-	191,584	489,000
Salaries +3.5%	Citywide Exterior Facility Painting (Solid 1	-	-	7,000
Benefits +6%	Citywide Roof Replacements	-	-	-
Operating +2%	Citywide HVAC Replacements	-	-	-
	Non-Recurring Operating Subtotal	-	-	7,000
	Total CIP/Non-Recurring Operating	\$ -	\$ 191,584	\$ 496,000

Transfers out:

FY20 to Fleet for repayment of interfund loan - \$131,700
 FY20 to I.T. Services for cost of ERP software - \$23,700

SOLID WASTE UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,747,770	\$ 1,775,356	\$ 1,728,568	\$ 1,611,492	\$ 1,481,162
13,000	13,000	13,000	13,000	13,000
-	-	-	-	-
5,993,286	6,112,612	6,234,324	6,358,470	6,485,100
-	-	-	-	-
14,000	14,000	14,000	14,000	14,000
-	-	-	-	-
-	-	-	-	-
\$ 6,020,286	\$ 6,139,612	\$ 6,261,324	\$ 6,385,470	\$ 6,512,100
-	-	-	-	-
\$ 6,020,286	\$ 6,139,612	\$ 6,261,324	\$ 6,385,470	\$ 6,512,100
1,588,600	1,652,000	1,718,100	1,787,000	1,858,900
4,009,015	4,143,263	4,226,128	4,310,651	4,396,864
30,000	-	30,000	-	-
15,000	15,000	15,000	15,000	15,000
318,200	641,800	908,100	951,100	272,356
-	-	-	-	-
288,200	142,600	142,600	142,600	99,900
-	-	-	-	-
\$ 6,249,015	\$ 6,594,663	\$ 7,039,928	\$ 7,206,351	\$ 6,643,020
331,700	364,900	383,100	402,300	422,400
(254,800)	(116,400)	(121,500)	(126,800)	(89,700)
(333,200)	(656,800)	(923,100)	(966,100)	(287,356)
\$ 5,992,700	\$ 6,186,400	\$ 6,378,400	\$ 6,515,800	\$ 6,688,400
\$ 1,775,356	\$ 1,728,568	\$ 1,611,492	\$ 1,481,162	\$ 1,304,862
\$ 801,977	\$ 346,926	\$ (431,679)	\$ (1,252,559)	\$ (1,383,480)
14.3%	6.0%	-7.2%	-20.5%	-22.1%
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
318,200	641,800	908,100	951,100	272,356
318,200	641,800	908,100	951,100	272,356
-	-	-	-	-
30,000	-	-	-	-
-	-	30,000	-	-
30,000	-	30,000	-	-
\$ 348,200	\$ 641,800	\$ 938,100	\$ 951,100	\$ 272,356

WATER/WASTEWATER UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 33,265,146	\$ 32,893,330	\$ 32,921,730	\$ 35,681,379	\$ 35,853,879
REVENUES					
Licenses, Permits, Fees	340,407	1,596,437	446,000	446,000	280,000
Intergovernmental	36,942	1,073,863	-	-	-
Charges for Services	15,776,131	16,493,218	17,079,000	17,079,000	17,711,700
Fines	151,870	138,428	125,000	125,000	140,000
Miscellaneous	477,049	422,051	388,800	388,800	318,300
Debt Proceeds	-	-	-	15,614,631	8,720,000
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 16,782,399	\$ 19,723,997	\$ 18,038,800	\$ 33,653,431	\$ 27,170,000
Elimination of Debt Proceeds	-	-	-	(15,614,631)	(8,720,000)
TOTAL REVENUES	\$ 16,782,399	\$ 19,723,997	\$ 18,038,800	\$ 18,038,800	\$ 18,450,000
EXPENSES					
Personnel	6,042,824	6,086,247	6,612,700	6,612,700	6,822,200
Operating	6,935,869	6,674,614	7,384,900	7,427,700	7,609,200
Non-Recurring Operating	-	-	10,000	10,000	476,000
Capital	4,967,565	3,915,492	418,800	524,100	516,000
CIP Capital	-	-	15,131,000	20,066,691	15,470,000
Other	62,765	-	-	-	-
Debt Service	1,451,151	1,438,378	2,786,100	1,454,900	1,457,600
Transfers Out	-	-	-	-	3,383,200
Expense Subtotal	\$ 19,460,174	\$ 18,114,731	\$ 32,343,500	\$ 36,096,091	\$ 35,734,200
Depreciation	3,604,045	3,706,867	3,368,200	3,368,200	3,116,700
Elimination of Principal Debt Payments	(942,439)	(970,158)	(1,723,900)	(1,007,200)	(1,048,700)
Elimination of Capital	(4,967,565)	(3,915,492)	(15,549,800)	(20,590,791)	(15,986,000)
TOTAL EXPENSES	\$ 17,154,215	\$ 16,935,948	\$ 18,438,000	\$ 17,866,300	\$ 21,816,200
ENDING TOTAL NET POSITION	\$ 32,893,330	\$ 35,681,379	\$ 32,522,530	\$ 35,853,879	\$ 32,487,679
ENDING AVAILABLE NET POSITION	\$ 13,968,064	\$ 15,809,736	\$ 12,302,674	\$ 13,367,076	\$ 4,802,876
FB as % of Operating Budget	99.9%	116.1%	80.7%	88.0%	25.5%

(TARGET: 25%)

*\$1M capital reserve accounted for each year

WATER/WASTEWATER UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 32,487,679	\$ 33,525,679	\$ 35,018,079	\$ 36,859,079	\$ 39,089,579
280,000	280,000	280,000	-	-
-	-	-	-	-
18,553,000	19,434,300	20,357,400	21,324,400	22,337,300
140,000	140,000	140,000	140,000	140,000
318,300	318,300	318,300	318,300	318,300
9,765,369	-	-	-	-
-	-	-	-	-
\$ 29,056,669	\$ 20,172,600	\$ 21,095,700	\$ 21,782,700	\$ 22,795,600
(9,765,369)	-	-	-	-
\$ 19,291,300	\$ 20,172,600	\$ 21,095,700	\$ 21,782,700	\$ 22,795,600
7,087,600	7,364,000	7,651,700	7,951,200	8,263,200
7,685,300	7,732,257	7,779,684	7,857,500	7,936,100
-	-	-	-	-
600,000	600,000	600,000	600,000	600,000
3,126,000	600,000	1,150,000	150,000	-
-	-	-	-	-
1,454,000	1,830,600	3,429,200	3,428,800	3,443,000
-	-	-	-	-
\$ 19,952,900	\$ 18,126,857	\$ 20,610,584	\$ 19,987,500	\$ 20,242,300
3,116,700	3,116,700	3,116,700	3,116,700	3,116,700
(1,090,300)	(1,363,400)	(2,722,600)	(2,802,000)	(2,886,400)
(3,726,000)	(1,200,000)	(1,750,000)	(750,000)	(600,000)
\$ 18,253,300	\$ 18,680,200	\$ 19,254,700	\$ 19,552,200	\$ 19,872,600
\$ 33,525,679	\$ 35,018,079	\$ 36,859,079	\$ 39,089,579	\$ 42,012,579
\$ 13,906,645	\$ 15,952,388	\$ 16,437,505	\$ 18,232,705	\$ 20,786,005
87.4%	99.0%	100.0%	109.0%	122.1%

WATER/WASTEWATER UTILITY FUND

Notes:	BUDGET	ESTIMATED	BUDGET
	2019	2019	2020
Charges for Service +4.75%	25,000	25,000	-
Salaries +3.5%	13,986,000	18,921,691	5,220,000
Benefits +6%	70,000	70,000	-
Operating +1%	50,000	50,000	-
<u>Transfers out:</u>			
FY20 to Penny for City Hall-\$3,238,000	50,000	50,000	600,000
FY20 to I.T. Services for ERP System - \$145,200.	50,000	50,000	-
	100,000	100,000	200,000
	500,000	500,000	7,150,000
	100,000	100,000	100,000
		-	-
		-	400,000
		-	150,000
		-	150,000
	150,000	150,000	-
	50,000	50,000	50,000
		-	500,000
		-	100,000
		-	850,000
CIP Subtotal	15,131,000	20,066,691	15,470,000
Citywide HVAC Replacements	10,000	10,000	26,000
Curlew Reclaimed Tank Repainting		-	350,000
Lift Station Evaluation	-	-	100,000
Non-Recurring Operating Subtotal	10,000	10,000	476,000
Total CIP/Non-Recurring Operating	\$ 15,141,000	\$ 20,076,691	\$ 15,946,000

PARKING FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ -	\$ 3,031,334	\$ 898,234	\$ 2,602,419	\$ 2,282,380
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	703,152	150,175	-	-	-
Fines	90,422	18,335	-	-	-
Miscellaneous	31,447	12,327	-	31,000	6,000
Debt Proceeds	-	-	-	-	-
Transfers In	2,798,400	49,000	-	-	-
Revenue Subtotal	\$ 3,623,421	\$ 229,837	\$ -	\$ 31,000	\$ 6,000
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 3,623,421	\$ 229,837	\$ -	\$ 31,000	\$ 6,000
EXPENSES					
Personnel	4,296	4,736	-	3,400	-
Operating	587,761	653,877	292,500	292,500	293,100
Non-Recurring Operating	-	-	55,000	55,000	5,000
Capital	5,253	8,332	-	46,600	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 597,310	\$ 666,945	\$ 347,500	\$ 397,500	\$ 298,100
Depreciation	29	139	-	139	1,700
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(5,253)	(8,332)	-	(46,600)	-
TOTAL EXPENSES	\$ 592,087	\$ 658,752	\$ 347,500	\$ 351,039	\$ 299,800
ENDING TOTAL NET POSITION	\$ 3,031,334	\$ 2,602,419	\$ 550,734	\$ 2,282,380	\$ 1,988,580
ENDING AVAILABLE NET POSITION	\$ 3,026,203	\$ 680,237	\$ 550,734	\$ 313,737	\$ 21,637
FB as % of Operating Budget	511.1%	103.3%	158.5%	89.4%	7.3%

Notes:	CIP and Non-Recurring Capital	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
In FY 2017, the City implemented a one-year pilot parking program which was suspended in Dec. 2018.		-	-	-
	CIP Subtotal	-	-	-
	Downtown Wayfinding Signage	55,000	55,000	5,000
	Non-Recurring Operating Subtotal	55,000	55,000	5,000
	Total CIP/Non-Recurring Operating	\$ 55,000	\$ 55,000	\$ 5,000

In FY 2018, \$1,974,674 of BP Settlement funds were used to buy down the downtown parking garage lease.

In FY 2020, ending net position is estimated to be \$1,988,580. The majority of this balance is the from the lease buy-down which is reported as a non-spendable asset.

In FY 2021 and forward, all parking costs, including the annual \$115,000 lease payment and the \$101,500 maintenance costs, will be moved to the General and CRA fund.

PARKING FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,988,580	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 21,637	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 21,637	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 21,600	\$ -	\$ -	\$ -	\$ -
\$ 1,966,980	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0.0%	N/A	N/A	N/A	N/A
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

STORMWATER UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75
Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 13,243,368	\$ 13,242,781	\$ 11,699,181	\$ 13,939,438	\$ 13,147,138
REVENUES					
Intergovernmental	1,525	975,429	-	-	-
Charges for Services	3,523,835	3,708,649	3,850,000	3,820,000	4,000,000
Fines	26	1,500	-	-	-
Miscellaneous	70,125	63,713	30,500	60,000	60,500
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 3,595,510	\$ 4,749,291	\$ 3,880,500	\$ 3,880,000	\$ 4,060,500
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 3,595,510	\$ 4,749,291	\$ 3,880,500	\$ 3,880,000	\$ 4,060,500
EXPENSES					
Personnel	805,000	839,718	945,100	945,100	985,100
Operating	1,120,126	1,252,273	1,216,400	1,216,400	1,577,300
Non-Recurring Operating	-	-	570,000	570,000	1,170,000
Capital	3,909,515	283,855	43,000	102,600	43,000
CIP Capital	-	-	180,000	180,000	940,000
Other	5,165	-	-	-	-
Debt Service	734,233	872,511	887,400	887,400	887,000
Transfers Out	-	-	-	-	491,100
Expense Subtotal	\$ 6,574,039	\$ 3,248,357	\$ 3,841,900	\$ 3,901,500	\$ 6,093,500
Depreciation	1,380,134	1,545,973	1,526,600	1,526,600	1,547,300
Elimination of Principal Debt Payments	(448,561)	(457,842)	(473,200)	(473,200)	(489,300)
Elimination of Capital	(3,909,515)	(283,855)	(223,000)	(282,600)	(983,000)
TOTAL EXPENSES	\$ 3,596,098	\$ 4,052,634	\$ 4,672,300	\$ 4,672,300	\$ 6,168,500
ENDING TOTAL NET POSITION	\$ 13,242,781	\$ 13,939,438	\$ 10,907,381	\$ 13,147,138	\$ 11,039,138
ENDING AVAILABLE NET POSITION	\$ 3,344,391	\$ 4,825,220	\$ 1,796,259	\$ 4,803,720	\$ 2,770,720
FB as % of Operating Budget	147.8%	206.8%	47.5%	157.6%	60.8%

(TARGET: 25%)

*\$500,000 capital reserve accounted for each year

Notes:	CIP and Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Services FY21-25 +3.5%	Patricia Beltrees Treatment Facility	75,000	75,000	75,000
Salaries +3.5%	Cedarwood/Lyndhurst CMP Replacement	25,000	25,000	375,000
Benefits +6%	Brady Box Culvert	80,000	80,000	240,000
Operating +2%	Armour Dr. & Mangrum Dr. Water Main	-	-	250,000
Transfer in:	CIP Subtotal	180,000	180,000	940,000
FY21-FY23 repayment of interfund loan with Marina - \$166,400 per yr	Stormwater Pipe Lining	425,000	425,000	425,000
Transfer out:	Gabion Repair & Replacement Program	100,000	100,000	700,000
FY20 interfund loan with Marina - \$475,000	Underdrain Repair & Replacement	45,000	45,000	45,000
FY20 transfer to I.T. for ERP System - \$16,100	Non-Recurring Operating Subtotal	570,000	570,000	1,170,000
	Total CIP/Non-Recurring Operating	\$ 750,000	\$ 750,000	\$ 2,110,000

STORMWATER UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 11,039,138	\$ 10,380,138	\$ 9,810,638	\$ 8,854,538	\$ 8,628,638
-	-	-	-	-
4,140,000	4,284,900	4,434,900	4,590,100	4,750,800
-	-	-	-	-
60,500	60,500	60,500	60,500	60,500
-	-	-	-	-
166,400	166,400	166,400	-	-
\$ 4,366,900	\$ 4,511,800	\$ 4,661,800	\$ 4,650,600	\$ 4,811,300
-	-	-	-	-
\$ 4,366,900	\$ 4,511,800	\$ 4,661,800	\$ 4,650,600	\$ 4,811,300
1,024,700	1,066,000	1,109,100	1,154,000	1,200,900
1,608,800	1,641,000	1,673,800	1,707,300	1,741,400
465,000	465,000	945,000	145,000	145,000
43,000	43,000	43,000	43,000	43,000
1,830,000	-	-	-	-
-	-	-	-	-
880,800	879,100	877,700	876,800	877,100
-	-	-	-	-
\$ 5,852,300	\$ 4,094,100	\$ 4,648,600	\$ 3,926,100	\$ 4,007,400
1,547,300	1,547,300	1,547,300	1,547,300	1,547,300
(500,700)	(517,100)	(535,000)	(553,900)	(573,200)
(1,873,000)	(43,000)	(43,000)	(43,000)	(43,000)
\$ 5,025,900	\$ 5,081,300	\$ 5,617,900	\$ 4,876,500	\$ 4,938,500
\$ 10,380,138	\$ 9,810,638	\$ 8,854,538	\$ 8,628,638	\$ 8,501,438
\$ 1,285,320	\$ 1,703,020	\$ 1,716,220	\$ 2,440,720	\$ 3,244,620

25.3% 37.9% 32.6% 64.6% 88.9%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
150,000	-	-	-	-
-	-	-	-	-
1,680,000	-	-	-	-
-	-	-	-	-
1,830,000	-	-	-	-
420,000	420,000	400,000	100,000	100,000
-	-	500,000	-	-
45,000	45,000	45,000	45,000	45,000
465,000	465,000	945,000	145,000	145,000
\$ 2,295,000	\$ 465,000	\$ 945,000	\$ 145,000	\$ 145,000

MARINA FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 2,352,736	\$ 2,506,800	\$ 2,504,600	\$ 2,656,260	\$ 2,750,060
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	24,329	23,194	26,300	26,300	22,000
Fines	3,825	4,016	3,000	3,000	3,000
Miscellaneous	513,006	542,348	501,700	501,700	448,300
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	475,000
Revenue Subtotal	\$ 541,160	\$ 569,557	\$ 531,000	\$ 531,000	\$ 948,300
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 541,160	\$ 569,557	\$ 531,000	\$ 531,000	\$ 948,300
EXPENSES					
Personnel	194,554	200,699	212,300	212,300	218,200
Operating	123,976	150,883	156,400	156,400	196,700
Non-Recurring Operating	-	-	-	-	-
Capital	3,503	34,263	-	-	-
CIP Capital	-	-	787,500	100,000	1,850,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 322,033	\$ 385,846	\$ 1,156,200	\$ 468,700	\$ 2,264,900
Depreciation	68,566	68,515	68,500	68,500	67,900
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(3,503)	(34,263)	(787,500)	(100,000)	(1,850,000)
TOTAL EXPENSES	\$ 387,096	\$ 420,097	\$ 437,200	\$ 437,200	\$ 482,800
ENDING TOTAL NET POSITION	\$ 2,506,800	\$ 2,656,260	\$ 2,598,400	\$ 2,750,060	\$ 3,215,560
ENDING AVAILABLE NET POSITION	\$ 1,073,533	\$ 1,261,674	\$ 129,402	\$ 1,323,974	\$ 7,374
FB as % of Operating Budget	337.0%	358.9%	35.1%	359.1%	1.8%

(TARGET: 25%)

Plus remaining Part B capital revenue for capital reserve

Notes:	CIP and Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
<u>Assumptions:</u>	Marina Dredging	787,500	100,000	1,500,000
Charges for Service 0%	Harbormaster Bldg. Replacement	-	-	-
Miscellaneous Revenue:	Marina Dock A Repair & Replacement	-	-	350,000
FY 2021: +20%	CIP Subtotal	787,500	100,000	1,850,000
FY 2022: +5%	Citywide Parking Lot Resurfacing	-	-	-
FY 2023-2025: +1%	Non-Recurring Operating Subtotal	-	-	-
Salaries +3%	Total CIP/Non-Recurring Operating	\$ 787,500	\$ 100,000	\$ 1,850,000
Benefits +6%				

Capital as programmed in CIP

Transfer in:

FY20 interfund loan with Stormwater - \$475,000

Transfers out:

FY21-FY23 repayment of interfund loan from Stormwater - \$166,400 per yr

MARINA FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 3,215,560	\$ 3,120,560	\$ 3,044,760	\$ 2,920,530	\$ 3,004,027
-	-	-	-	-
22,000	22,000	22,000	22,000	22,000
3,000	3,000	3,000	3,000	3,000
540,000	567,000	572,670	578,397	584,181
-	-	-	-	-
-	-	-	-	-
\$ 565,000	\$ 592,000	\$ 597,670	\$ 603,397	\$ 609,181
-	-	-	-	-
\$ 565,000	\$ 592,000	\$ 597,670	\$ 603,397	\$ 609,181
225,700	233,500	241,600	250,000	258,700
200,000	200,000	202,000	202,000	204,020
-	-	44,000	-	-
-	-	-	-	-
-	-	-	-	400,000
-	-	-	-	-
-	-	-	-	-
166,400	166,400	166,400	-	-
\$ 592,100	\$ 599,900	\$ 654,000	\$ 452,000	\$ 862,720
67,900	67,900	67,900	67,900	67,900
-	-	-	-	-
-	-	-	-	(400,000)
\$ 660,000	\$ 667,800	\$ 721,900	\$ 519,900	\$ 530,620
\$ 3,120,560	\$ 3,044,760	\$ 2,920,530	\$ 3,004,027	\$ 3,082,588
\$ (19,726)	\$ (27,626)	\$ (83,956)	\$ 67,441	\$ (186,098)
-4.6%	-6.4%	-17.2%	14.9%	-40.2%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	400,000
-	-	-	-	-
-	-	-	-	400,000
-	-	44,000	-	-
-	-	44,000	-	-
\$ -	\$ -	\$ 44,000	\$ -	\$ 400,000

FLEET FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 7,424,906	\$ 7,790,481	\$ 7,841,082	\$ 8,241,770	\$ 8,883,270
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	2,690,322	2,802,234	2,993,800	3,116,200	3,186,100
Fines	-	-	-	-	-
Miscellaneous	102,729	171,443	60,000	50,000	25,000
Debt Proceeds	-	-	-	-	-
Transfers In	148,542	131,700	131,700	131,700	131,700
Revenue Subtotal	\$ 2,941,593	\$ 3,105,377	\$ 3,185,500	\$ 3,297,900	\$ 3,342,800
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 2,941,593	\$ 3,105,377	\$ 3,185,500	\$ 3,297,900	\$ 3,342,800
EXPENSES					
Personnel	605,877	652,409	655,500	655,500	675,500
Operating	978,786	1,067,159	1,197,300	1,194,700	1,215,200
Non-Recurring Operating	-	-	-	-	30,000
Capital	530,054	1,586,426	-	13,000	30,000
CIP Capital	-	-	274,300	3,085,300	1,170,500
Other	-	-	-	-	-
Debt Service	129,520	129,496	131,100	131,100	131,000
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 2,244,237	\$ 3,435,490	\$ 2,258,200	\$ 5,079,600	\$ 3,252,200
Depreciation	982,761	927,899	640,100	800,000	732,900
Elimination of Principal Debt Payments	(120,927)	(122,874)	(124,900)	(124,900)	(126,900)
Elimination of Capital	(530,054)	(1,586,426)	(274,300)	(3,098,300)	(1,200,500)
TOTAL EXPENSES	\$ 2,576,017	\$ 2,654,089	\$ 2,499,100	\$ 2,656,400	\$ 2,657,700
ENDING TOTAL NET POSITION	\$ 7,790,481	\$ 8,241,770	\$ 8,527,482	\$ 8,883,270	\$ 9,568,370
ENDING AVAILABLE NET POSITION	\$ 4,260,810	\$ 3,941,505	\$ 2,815,754	\$ 2,159,805	\$ 2,250,405
FB as % of Operating Budget	268.9%	229.2%	152.0%	116.7%	117.2%

*Ending Available Net Position is the accumulation of funds that are to be used towards replacing City vehicles in the Fleet Replacement Plan.

Notes:	CIP & Non-Recurring Operating	BUDGET	ESTIMATED	BUDGET
<u>Assumptions:</u>		2019	2019	2020
Charges for Service +1%	Fleet Replacements	274,300	3,085,300	1,135,500
Salaries 3.5%	Citywide Security Camera System (Fleet Bldg.)		-	35,000
Benefits 6%	CIP Subtotal	274,300	3,085,300	1,170,500
Operating 2%	Citywide HVAC Replacements (Fleet Bldg.)		-	10,000
Capital as programmed in CIP	Citywide Exterior Facility Painting (Fleet Bldg.)		-	20,000
<u>Transfers in:</u>	Non-Recurring Operating Subtotal	-	-	30,000
FY20 from Solid Waste for repayment of interfund loan - \$131,700	Total CIP/Non-Recurring Operating	\$ 274,300	\$ 3,085,300	\$ 1,200,500

FLEET FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 9,568,370	\$ 9,867,870	\$ 10,149,370	\$ 10,409,470	\$ 10,646,670
-	-	-	-	-
3,218,000	3,250,200	3,282,700	3,315,500	3,348,700
-	-	-	-	-
25,000	25,000	25,000	25,000	25,000
-	-	-	-	-
-	-	-	-	-
\$ 3,243,000	\$ 3,275,200	\$ 3,307,700	\$ 3,340,500	\$ 3,373,700
-	-	-	-	-
\$ 3,243,000	\$ 3,275,200	\$ 3,307,700	\$ 3,340,500	\$ 3,373,700
701,900	729,400	758,000	787,900	819,000
1,239,500	1,264,300	1,289,600	1,315,400	1,341,700
-	-	-	-	-
-	-	-	-	-
280,800	226,800	605,700	1,180,600	953,919
-	-	-	-	-
131,000	-	-	-	-
-	-	-	-	-
\$ 2,353,200	\$ 2,220,500	\$ 2,653,300	\$ 3,283,900	\$ 3,114,619
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
(128,900)	-	-	-	-
(280,800)	(226,800)	(605,700)	(1,180,600)	(953,919)
\$ 2,943,500	\$ 2,993,700	\$ 3,047,600	\$ 3,103,300	\$ 3,160,700
\$ 9,867,870	\$ 10,149,370	\$ 10,409,470	\$ 10,646,670	\$ 10,859,670
\$ 3,140,205	\$ 4,194,905	\$ 4,849,305	\$ 4,905,905	\$ 5,164,986
161.7%	210.4%	236.8%	233.2%	239.0%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
280,800	226,800	605,700	1,180,600	953,919
-	-	-	-	-
280,800	226,800	605,700	1,180,600	953,919
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919

FACILITIES MAINTENANCE FUND

* Restated 2017 Beg. Balance / GASB 75
Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 1,438,081	\$ 1,509,091	\$ 1,152,091	\$ 1,644,089	\$ 1,459,389
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,404,400	1,543,200	1,511,900	1,623,300	1,575,600
Fines	-	-	-	-	-
Miscellaneous	41,522	45,313	29,500	47,000	10,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 1,445,922	\$ 1,588,513	\$ 1,541,400	\$ 1,670,300	\$ 1,585,600
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 1,445,922	\$ 1,588,513	\$ 1,541,400	\$ 1,670,300	\$ 1,585,600
EXPENSES					
Personnel	635,456	633,217	795,900	795,900	803,500
Operating	708,663	788,675	987,500	1,029,000	1,029,900
Non-Recurring Operating	-	-	-	-	-
Capital	11,803	10,401	8,000	66,800	25,000
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 1,355,923	\$ 1,432,293	\$ 1,791,400	\$ 1,891,700	\$ 1,858,400
Depreciation	30,793	31,623	30,100	30,100	35,200
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(11,803)	(10,401)	(8,000)	(66,800)	(25,000)
TOTAL EXPENSES	\$ 1,374,912	\$ 1,453,515	\$ 1,813,500	\$ 1,855,000	\$ 1,868,600
ENDING TOTAL NET POSITION	\$ 1,509,091	\$ 1,644,089	\$ 879,991	\$ 1,459,389	\$ 1,176,389
ENDING AVAILABLE NET POSITION	\$ 1,116,305	\$ 1,265,991	\$ 464,591	\$ 1,044,591	\$ 771,791
FB as % of Operating Budget	83.1%	89.0%	26.1%	57.2%	42.1%

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Assumptions:		-	-	-
Charges for Service budgeted based on estimated expense.	CIP Subtotal	-	-	-
Salaries +3.5%	Citywide HVAC Replacement (Public Svcs. Bldg.)	-	-	-
Benefits +6%	Non-Recurring Operating Subtotal	-	-	-
Operating: 1.5%	Total CIP/Non-Recurring Operating	\$ -	\$ -	\$ -
Capital: As programmed in CIP				

FACILITIES MAINTENANCE FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,176,389	\$ 1,161,189	\$ 1,145,989	\$ 1,130,789	\$ 1,115,589
-	-	-	-	-
1,879,900	1,968,000	1,977,500	2,028,700	2,081,600
-	-	-	-	-
20,000	20,000	20,000	20,000	20,000
-	-	-	-	-
-	-	-	-	-
\$ 1,899,900	\$ 1,988,000	\$ 1,997,500	\$ 2,048,700	\$ 2,101,600
-	-	-	-	-
\$ 1,899,900	\$ 1,988,000	\$ 1,997,500	\$ 2,048,700	\$ 2,101,600
834,600	867,000	900,600	935,600	972,100
1,045,300	1,061,000	1,076,900	1,093,100	1,109,500
-	40,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,879,900	\$ 1,968,000	\$ 1,977,500	\$ 2,028,700	\$ 2,081,600
35,200	35,200	35,200	35,200	35,200
-	-	-	-	-
-	-	-	-	-
\$ 1,915,100	\$ 2,003,200	\$ 2,012,700	\$ 2,063,900	\$ 2,116,800
\$ 1,161,189	\$ 1,145,989	\$ 1,130,789	\$ 1,115,589	\$ 1,100,389
\$ 791,791	\$ 811,791	\$ 831,791	\$ 851,791	\$ 871,791

42.1%	41.2%	42.1%	42.0%	41.9%
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PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	40,000	-	-	-
-	40,000	-	-	-
\$ -	\$ 40,000	\$ -	\$ -	\$ -

RISK SAFETY FUND

* Restated 2017 Beg. Balance / GASB 75
Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 3,610,462	\$ 3,521,754	\$ 3,584,454	\$ 3,701,172	\$ 3,688,672
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,761,100	1,551,800	1,615,400	1,627,300	1,743,300
Fines	-	-	-	-	-
Miscellaneous	130,524	73,731	60,000	80,000	25,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 1,891,624	\$ 1,625,531	\$ 1,675,400	\$ 1,707,300	\$ 1,768,300
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 1,891,624	\$ 1,625,531	\$ 1,675,400	\$ 1,707,300	\$ 1,768,300
EXPENSES					
Personnel	120,385	125,027	192,200	192,200	231,600
Operating	1,609,947	1,321,087	1,495,600	1,527,600	1,513,800
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	250,000	-	-	-	29,400
Expense Subtotal	\$ 1,980,332	\$ 1,446,114	\$ 1,687,800	\$ 1,719,800	\$ 1,774,800
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
TOTAL EXPENSES	\$ 1,980,332	\$ 1,446,114	\$ 1,687,800	\$ 1,719,800	\$ 1,774,800
ENDING TOTAL NET POSITION	\$ 3,521,754	\$ 3,701,172	\$ 3,572,054	\$ 3,688,672	\$ 3,682,172
ENDING AVAILABLE NET POSITION	\$ 4,077,179	\$ 4,268,943	\$ 3,572,054	\$ 4,256,443	\$ 4,249,943
*Target is \$3.5M minimum = over/(under)	577,179	768,943	72,054	756,443	749,943

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Service budgeted based on estimated expense.		-	-	-
Total CIP/Non-Recurring Operating	\$	-	\$ -	\$ -

Salaries +3.5%

Benefits +6%

Operating +4%

Transfers out:

FY20 to Health Fund to cover

the employee portion of health cost increase.

RISK SAFETY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172
-	-	-	-	-
1,734,700	1,806,800	1,881,800	1,959,700	2,040,700
-	-	-	-	-
80,000	80,000	80,000	80,000	80,000
-	-	-	-	-
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
240,300	249,400	258,900	268,700	278,900
1,574,400	1,637,400	1,702,900	1,771,000	1,841,800
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172
\$ 4,249,943	\$ 4,249,943	\$ 4,249,943	\$ 4,249,943	\$ 4,249,943
749,943	749,943	749,943	749,943	749,943
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

HEALTH BENEFITS FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 97,161	\$ 508,997	\$ 566,797	\$ 209,459	\$ 402,559
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	4,064,574	4,303,251	4,842,400	4,842,400	5,017,600
Fines	-	-	-	-	-
Miscellaneous	11,717	5,960	1,000	1,000	3,000
Debt Proceeds	-	-	-	-	-
Transfers In	250,000	-	-	-	29,400
Revenue Subtotal	\$ 4,326,291	\$ 4,309,211	\$ 4,843,400	\$ 4,843,400	\$ 5,050,000
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 4,326,291	\$ 4,309,211	\$ 4,843,400	\$ 4,843,400	\$ 5,050,000
EXPENSES					
Personnel	95,787	101,280	114,100	114,100	126,800
Operating	3,818,669	4,507,468	4,721,200	4,536,200	4,893,800
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 3,914,456	\$ 4,608,748	\$ 4,835,300	\$ 4,650,300	\$ 5,020,600
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
TOTAL EXPENSES	\$ 3,914,456	\$ 4,608,748	\$ 4,835,300	\$ 4,650,300	\$ 5,020,600
ENDING TOTAL NET POSITION	\$ 508,997	\$ 209,459	\$ 574,897	\$ 402,559	\$ 431,959
ENDING AVAILABLE NET POSITION	\$ 699,779	\$ 463,984	\$ 574,897	\$ 657,084	\$ 686,484

60-day Reserve Requirement for FY19: \$570,000

4,897 87,084 95,484

60-day Reserve Requirement for FY20: \$591,900

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Service budgeted based on estimated expense.		-	-	-
Salaries +3%		-	-	-
Benefits +6%		-	-	-
FY21 Operating +6%		-	-	-
FY22-FY25 Operating +7%		-	-	-
<u>Transfers in:</u>		-	-	-
FY20 from Risk Fund to cover the employee portion of health cost increase.		-	-	-
	Total CIP/Non-Recurring Operating	\$ -	\$ -	\$ -

HEALTH BENEFITS FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 431,959	\$ 434,959	\$ 437,959	\$ 440,959	\$ 443,959
-	-	-	-	-
5,318,400	5,685,800	6,078,800	6,499,100	6,948,700
-	-	-	-	-
3,000	3,000	3,000	3,000	3,000
-	-	-	-	-
-	-	-	-	-
\$ 5,321,400	\$ 5,688,800	\$ 6,081,800	\$ 6,502,100	\$ 6,951,700
-	-	-	-	-
\$ 5,321,400	\$ 5,688,800	\$ 6,081,800	\$ 6,502,100	\$ 6,951,700
131,000	135,300	139,800	144,400	149,200
5,187,400	5,550,500	5,939,000	6,354,700	6,799,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 5,318,400	\$ 5,685,800	\$ 6,078,800	\$ 6,499,100	\$ 6,948,700
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 5,318,400	\$ 5,685,800	\$ 6,078,800	\$ 6,499,100	\$ 6,948,700
\$ 434,959	\$ 437,959	\$ 440,959	\$ 443,959	\$ 446,959
\$ 689,484	\$ 692,484	\$ 695,484	\$ 698,484	\$ 701,484
98,484	101,484	104,484	107,484	110,484
-	-	-	-	-
-	-	-	-	-
\$ -				

I.T. SERVICES FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 324,895	\$ 903,308	\$ 1,106,783	\$ 1,185,697	\$ 1,468,897
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	917,900	1,067,400	1,259,900	1,259,900	1,339,400
Fines	-	-	-	-	-
Miscellaneous	5,109	9,173	-	8,000	5,000
Debt Proceeds	-	-	-	-	-
Transfers In	428,281	11,275	150,000	150,000	185,000
Revenue Subtotal	\$ 1,351,290	\$ 1,087,848	\$ 1,409,900	\$ 1,417,900	\$ 1,529,400
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 1,351,290	\$ 1,087,848	\$ 1,409,900	\$ 1,417,900	\$ 1,529,400
EXPENSES					
Personnel	478,243	477,748	537,800	537,800	556,100
Operating	267,271	282,729	387,300	387,300	433,400
Non-Recurring Operating	-	-	189,000	189,000	-
Capital	143,442	414,307	-	8,600	-
CIP Capital	-	-	259,000	616,200	561,800
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 888,956	\$ 1,174,784	\$ 1,373,100	\$ 1,738,900	\$ 1,551,300
Depreciation	27,363	44,983	20,600	20,600	65,500
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(143,442)	(414,307)	(259,000)	(624,800)	(561,800)
TOTAL EXPENSES	\$ 772,876	\$ 805,460	\$ 1,134,700	\$ 1,134,700	\$ 1,055,000
ENDING TOTAL NET POSITION	\$ 903,308	\$ 1,185,697	\$ 1,381,983	\$ 1,468,897	\$ 1,943,297
ENDING AVAILABLE NET POSITION	\$ 774,333	\$ 688,029	\$ 281,122	\$ 367,029	\$ 345,129
FB as % of Operating Budget	103.9%	90.5%	25.2%	32.9%	34.9%

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Assumptions:	Citywide Computer Replacements	121,500	121,500	123,800
Charges for Service budgeted based on estimated expense.	ERP Implementation	87,500	444,700	185,000
Salaries +3.5% - FY20 includes out-of-class pay	Network Infrastructure Upgrades	50,000	50,000	85,000
Benefits +6%	ERP Equipment	-	-	18,000
Operating +2% - FY22 remove Naviline support \$106,000	Data Backup & Recovery System	-	-	120,000
Capital as programmed	Fleet Purchase: IT Nissan Leaf	-	-	30,000
Transfers in:	CIP Subtotal	259,000	616,200	561,800
FY20 for ERP System from:	Fiber Cable Audit and Survey	-	-	-
Solid Waste - \$23,700	MS Office 2019	100,000	100,000	-
Water/WW - \$145,200	Phone System Upgrade	89,000	89,000	-
Stormwater - \$16,100	Non-Recurring Operating Subtotal	189,000	189,000	-
	Total CIP/Non-Recurring Operating	\$ 448,000	\$ 805,200	\$ 561,800

I.T. SERVICES FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,943,297	\$ 2,038,797	\$ 2,134,297	\$ 2,249,797	\$ 2,365,297
-	-	-	-	-
1,180,300	1,035,050	1,084,300	1,114,700	1,146,200
-	-	-	-	-
5,000	5,000	5,000	5,000	5,000
-	-	-	-	-
-	-	-	-	-
\$ 1,185,300	\$ 1,040,050	\$ 1,089,300	\$ 1,119,700	\$ 1,151,200
-	-	-	-	-
\$ 1,185,300	\$ 1,040,050	\$ 1,089,300	\$ 1,119,700	\$ 1,151,200
562,700	584,600	607,400	631,200	655,900
442,100	324,950	331,400	338,000	344,800
50,000	-	-	-	-
-	-	-	-	-
125,500	125,500	145,500	145,500	145,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,180,300	\$ 1,035,050	\$ 1,084,300	\$ 1,114,700	\$ 1,146,200
35,000	35,000	35,000	35,000	35,000
-	-	-	-	-
(125,500)	(125,500)	(145,500)	(145,500)	(145,500)
\$ 1,089,800	\$ 944,550	\$ 973,800	\$ 1,004,200	\$ 1,035,700
\$ 2,038,797	\$ 2,134,297	\$ 2,249,797	\$ 2,365,297	\$ 2,480,797
\$ 350,129	\$ 355,129	\$ 360,129	\$ 365,129	\$ 370,129

33.2% 39.0% 38.4% 37.7% 37.0%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
125,500	125,500	145,500	145,500	145,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
125,500	125,500	145,500	145,500	145,500
50,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	-	-	-	-
\$ 175,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500



Report on FY 2019 Business Plan Initiatives & CIP



**PROGRESS ON FY 2019 BUSINESS PLAN INITIATIVES & CIP
THIRD QUARTER REPORT**

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
1	Box Car Enhancements	Eco & Hsg Dev	CRA	\$ 25,000	Staff has been working with the Museum and Architect on final design plans. Work has started and is due to be complete in the Fall.	75%
1	Community Center Fitness Center Renovations	Parks & Rec	General	\$ 46,000	Complete	100%
1	Court Resurfacing	Parks & Rec	General	\$ 25,000	Complete	100%
1	CRA 30th Anniversary Celebration	Eco & Hsg Dev	General	\$ 7,500	The 30th CRA Anniversary was celebrated on February 16, 2019 and was a great success. Thanks to all who supported this project.	100%
1	Historic Preservation Plaques	Plng & Dev	General	\$ 5,000	First plaque ordered on 4-24-19	100%
1	Operation Twinkle: Holiday Light Display	Parks & Rec	General	\$ 63,000	Complete	100%
1	Public Art Master Plan Implementation	Plng & Dev	General	\$ 25,000	Implementation consultant is on board.	25%
1	Rotary Pavilion Renovations	Parks & Rec	General	\$ 65,000	In design/demo completed. Additional funds needed, project to move forward in FY 20.	50%
1	Sindoon Stage Awning Replacement	Parks & Rec	General	\$ 35,000	Contract awarded. Column work being done, then awaiting installation.	60%
1	Stadium & Englebert Reconstruction	Parks & Rec	Stadium	\$ 39,431,900	Design complete. Construction 5% complete at the PDC. Construction 1% complete at the Stadium. Total cost of project: \$81,000,000.	6%
1	Weaver Park Playground Shade Structure	Parks & Rec	General	\$ 80,000	Contract has been awarded. In permitting.	50%
2	Downtown East End Plan (DEEP)	Eco & Hsg Dev	CRA	\$ 30,000	Staff has prepared and received appraisals on several properties in the DEEP plan. The CRA purchased the Jarmolych Parking lot that will be used for additional parking until a plan for the former City Hall is developed. Staff has been meeting with the Architectural firm of Harvard Jolly and Commissioners on locating the site for a new nonconsolidated City Hall. A public listening session was held on March 19, 2019 at the Library to give and receive input on the project. Harvard Jolly will be presenting site recommendations at the May 16, 2019 Commission Workshop. Staff has been working on a relocation plan for employees to move to new work sites during the demo and construction of City Hall Complex.	75%
2	Downtown Wayfinding Signage	Eco & Hsg Dev	Parking	\$ 55,000	The new Wayfinding design was approved by Commission and a sample sign placed on Main Street in December. We are waiting final approval from FDOT before moving forward with the production of the rest of the signage. The Trademark process for the orange wayfinding signage is under way. Local signs are schedule to be installed in September and October 2019.	70%
2	Dunedin Causeway Corridor Designation	Parks & Rec	N/A	no cost		
2	Dunedin Commons Development Incentive Grant	Eco & Hsg Dev	General	\$ 50,000	Reviewed on January 11, 2019.	50%
2	Façade Grants	Eco & Hsg Dev	General CRA	\$ 37,500 \$ 50,000	11 Commercial Grants have been awarded.	75%
2	Gateway Site Plan Assistance	Eco & Hsg Dev	General	\$ 15,000	Staff continues to meet with stakeholders to work on developing a unified site plan. Surgery Center has been completed.	50%
2	LDO Incentives	Eco & Hsg Dev	CRA	\$ 71,400	Per Development Agreements LDO incentives was used for Victoria Place to stimulate a mixed use project, with quality architecture and public artistic spaces.	75%
2	Lorraine Leland Improvements	Eco & Hsg Dev	General	\$ 50,000	The road paving, landscaping and street lights have been completed. In conjunction with Eco-Village final inspection is scheduled.	100%
2	MLK / Skinner/ Elizabeth Corridor Enhancements	Public Works	N/A	no cost	Extend apron from Jackson towards Palmetto to mitigate shell road runoff. Added to 2019 Milling Contract.	25%
2	Offsite Connectivity and Streaming	Comm Rel	General	\$ 2,000	Complete	100%
2	Park Pavilion Replacements	Parks & Rec	General	\$ 130,000	Received quotes.	25%
2	Patricia Corridor Enhancements	Eco & Hsg Dev	General	\$ 35,000	Staff has been working with Tobin Management Company on Dunedin Plaza on Patricia Avenue (old Luekens shopping center) and will be assisting with upgrades and improvements to the shopping plaza with a Commercial Façade Grant. Staff has developed a database of businesses on the corridor. Staff has also been working to identified a Landscape Architect to design additional landscape improvements to the corridor. Staff has been working to organize a Merchant Association for the Patricia Corridor business.	50%

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
2	Pavement Management Program	PW- Eng	CGT	\$ 310,000	2018 Annual Paving Contract awarded to Gator Grading & Paving = \$522,700; expected completion May 2019. (95%) 2019 Rejuvenator Contract awarded to PTI = \$38,600; completed Jan 2019. (100%)	58%
			Penny	\$ 690,000	2019 Crack Seal, Micro & FDR Contract awarded to APS = \$552,700; preconstruction meeting May 1. (55%) 2019 Milling Contract to be advertised May 2019. (25%)	
					2019 Brick Repairs. In-house repairs on Buena Vista completed Feb 2019 (\$1,700); Design underway (15%)	
2	Pedestrian Safety Improvements- Alt 19 & Main	PW- Eng	Impact	\$ 20,000	Dunedin aspects delayed to Spring 2020 as FDOT will include crosswalk work in their FY19/20 budget to be performed along with their Milling & Repaving project, inclusive of crosswalk realignment & associated modifications. Once completed, the City will install the RRFB flashers.	40%
2	Pedestrian Safety Improvements-Edgewater Drive	PW- Eng	Impact	\$ 20,000	Albert St crossing completed. Fenway permit approved, construction to begin May 2019. (% complete adjusted for inclusion of additional project).	85%
2	Playground Equipment Replacement	Parks & Rec	Penny	\$ 90,000	VFW playground completed.	100%
2	Post Visioning and Development Code Enhancements	Plng & Dev	General	\$ 25,000	Planning Consultant for MF Rezoning.	75%
2	Purchasing Contractual Services	Finance	General	\$ 27,000	Finance department has interviewed for the position and is in contract negotiations with selected candidate and she started with the City in January 2019.	100%
2	Purple Heart Park	Parks & Rec	General	\$ 10,000	On hold.	0%
2	Skinner Boulevard	Eco & Hsg Dev	CRA	\$ 100,000	The planning for Skinner Blvd has been very active with four public in-put meetings. A Commission workshop was held on March 19, 2019. Recommend design concept will be presented to the Commission on May 16, 2019 for approval. Cost changed from \$200k to \$100k. Staff is working on an RFQ for Design Phase of Skinner and working on a Safety Grant application.	80%
2	SR 580 Corridor Study	Plng & Dev	N/A	no cost	SR 580 Next Steps WS - FY 20 Initiatives.	100%
2	Trolley Stop Enhancements- Phase 2: Give Me Shelter	Eco & Hsg Dev	CRA	\$ 20,000	The new Artistic Bus Shelter on Main Street is underway. The concrete pad for the Shelter has been poured and next steps are to add solar and Place the shelter on the site and go out for an artist call.	65%
3	Brady Box Culvert	PW- Pub Svcs	Stormwater	\$ 80,000	Waiting on Curlew Creek SWMP Update for final flow and floodplains before proceeding with design. In the data collection phase. Coordinating with Pinellas County on a possible joint project.	10%
3	Cedarwood/Lyndhurst CMP Replacemt	PW- Pub Svcs	Stormwater	\$ 25,000	Preliminary data collection underway. Waiting on SWMP Update for preliminary flows to proceed with design; project requires County participation as split easement exists between City & County.	5%
3	Gabion R&R Program	PW- Pub Svcs	Stormwater	\$ 100,000	Will be increasing funding to \$700,000 for FY20 project scope.	15%
3	Marina Beach Sailboat Launch Improvements	Parks & Rec	General	\$ 35,000	Project awarded, construction to begin in September	60%
3	Marina Dredging	Parks & Rec	Marina	\$ 787,500	In design	35%
3	Patricia Beltrees Treatment Facility	PW- Pub Svcs	Stormwater	\$ 75,000	Investigating stormwater screening devices	0%
3	Sea Level Rise Initiative Implementation	Public Works	N/A	no cost	Short Term Goals created based on USF Project on SLR - Citizen Communication efforts targeted - will need to work with Communications Dept. Additional objectives will be identified upon the completion of the City of Dunedin Stormwater Master Plan.	1%
3	Stormwater Pipe Lining	PW- Pub Svcs	Stormwater	\$ 425,000	Awarded - Work to start week of 8/19/2019	25%
3	Sustainability within the Comprehensive Plan	Plng & Dev	N/A	no cost	Comp Plan to LPA and CC Feb to Jul 2019	75%
3	Underdrain Repair & Replacement	PW- Pub Svcs	Stormwater	\$ 45,000	Contract to be advertised with Milling; May 2019	25%
4	Bayshore Water Main Replacement	PW- Eng	Water/WW	\$ 50,000	PO for survey of corridor issued. Under design	10%
4	Beltrees St Gravity Extension	PW- Eng	Water/WW	\$ 25,000	Design at 90%. To be bid 3Q and Scheduled for construction 4th Quarter of FY19	10%
4	Citywide Exterior Facilities Painting	PW- Pub Svcs	General	\$ 28,000	Preparing Quote Documents	25%
4	Citywide HVAC Replacements	PW- Pub Svcs	General	\$ 570,000	Reviewing Short List Consultant List for Community Center HVAC Chillers/General	15%
4	Citywide Parking Lot Resurfacing	Parks & Rec	General	\$ 20,000	Move money to Achieva Paw Park Project	
4	Citywide Radio System Upgrade	PW- Pub Svcs	All	no cost	Completed, Radio Equipment purchase = \$325,300; + \$30,000 Annual Radio System Access Fee to Pinellas County	100%
4	Citywide Roof Replacements	PW- Pub Svcs	General	\$ 162,000	Revising Project Funds & Bid Scope -Visit possible Solar Install options.	35%
4	Curlew Reclaimed Water Tank Painting	PW- Eng	Water/WW	\$ 250,000	Awaiting direction on theme / paint / logo	0%
4	Curlew Road Water Main Replacement	PW- Eng	Water/WW	\$ 100,000	Pipe areas cored deemed in good condition. Full assessment planned to identify problem areas.	5%
4	Electrical Grid Assessment	PW- Eng	N/A	no cost	Initiating research.	0%
4	Fire Facilities A/C Duct Cleaning	Fire/Rescue	General	\$ 8,000	Public Services awaiting Quotes.	25%
4	Fire Station #60 Restroom Renovations	Fire/Rescue	General	\$ 65,000	Bid award scheduled for 8/20/2019.	40%

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
4	Fleet Replacements	Fleet	Fleet	\$ 754,972	2019 Fleet Replacement approved by Commission both Part 1 & 2. All items on order. Cost changed from \$274,300 to \$754,972.	50%
4	Garrison Road Sewer Main Installation	PW- Eng	Water/WW	\$ 150,000	Survey and SUE completed and deliverable under review. Design scheduled for completion in 3rd Quarter FY19.	5%
4	Green City / FGBC Recertification	PW- Sol Wst	Solid Waste	\$ 4,000	Awarded 2019 Platinum Level FGBC Green Local Government Certification .	100%
4	Ready for 100 Implementation	Public Works	N/A	no cost	Resolution #18-43 adopted in Dec. 2018; City purchased Nissan Leaf in 2018, Meeting with Duke Energy on April 30th, 2019, working with Sierra Club and CEQ as well as developing a taskforce for the project. Creating partnership with surrounding municipalities.	4%
4	Solar Technology Incentives	Plng & Dev	General	\$ 50,000	Code change to CC on 2/7/19 - approved.	100%
4	Water Production Well Facilities	Public Works	Water/WW	\$ 50,000	Well #4 rebuilt and now operational.	100%
4	WTP Design-Build	PW- Eng	Water/WW	\$ 13,986,000	GMP accepted. Award to Design-Build firm anticipated in 3rd Quarter of FY19. New cost \$28,024,437.	20%
4	WTP Ground Storage Tank Insp & Repair	PW- Eng	Water/WW	\$ 50,000	To be incorporated into RO WTP Refurbishment Project. New cost \$0.	5%
4	WW Lift Station Back-up / Emergency Pumps	PW- Eng	Water/WW	\$ 70,000	LS #8 & #15 Bid Opening in Jan. 2019. Construction awarded and shall commence 4Q FY19. New cost \$476,245.	20%
4	WW Lift Station Force Main Replacements	PW- Eng	Water/WW	\$ 50,000	100% design drawings for LS #3 FM under review. Bidding scheduled for 3Q FY19. New cost \$300,000.	10%
4	WWTP Electrical System Upgrade	PW- Eng	Water/WW	\$ 500,000	RFQ submittals received. Design award expected 3Q FY19.	5%
4	WWTP Facility 8 Noise Attenuation	PW- WW	Water/WW	\$ 50,000	Postponed until FY20	0%
4	WWTP Outfall Piping Repair	Public Works	Water/WW	\$ 100,000	Initial landside line TV-ing performed. Outfall portion planned for 4Q FY19.	10%
5	Apprenticeship Program	HR & Risk Mgt	N/A	no cost	The program is now ready for implementation in Public Works and is available for use by other departments. Public Services will be starting 4 interns in the near future.	100%
5	City Manager's Leadership Scholarship	HR / City Manager	General	\$ 7,000	Senior Leadership Retreat completed March 2019; working with Consultant to conduct a retreat for the next level of Leadership.	75%
5	City Talk Show	Comm Rel	N/A	no cost	In discussion .	50%
5	Citywide Scanning	IT Services	Building	\$ 65,100	Scanning project completed for P&D. Waiting on scanning to be started for Clerk's Office.	75%
5	Commission Agenda Item Policies & Procedures	City Clerk	N/A	no cost	The Peak Agenda Module was implemented in December 2018. Employees were trained and have a cheat sheet to assist with adding agenda items in a Peak Agenda.	100%
5	Control Room Upgrade	Comm Rel	General	\$ 20,000	Complete	100%
5	Debt Planning & Issuance for Capital Assets	Finance	N/A	no cost	Blue Jays Project Bonds were issued in Mid-December 2018 and complete. City Hall Project will not require financing in 2019, but will likely in 2020.	90%
5	Development & Coordination of Business Plan	Finance	N/A	no cost	Business Plan for 2019 Budget year complete.	100%
5	Emergency Operations Center (EOC) & Fire Training Facility	Fire/Rescue	Penny General	\$ 1,645,400 \$ 193,600	Bid opening for RFP for Contractor is 9/3/19. On Commission Agenda for approval on 10/1/19. Current	20%
5	Employee Continuing Education	HR & Risk Mgt	General	\$ 3,000	Tuition reimbursement program has been updated; policy update expected to be effective as of October 2019. Budget increase pending public hearings in September	75%
5	Employee Engagement	HR & Risk Mgt	N/A	no cost	Results of survey and consultant recommendations presented to Commission. Met with department directors to discuss department results. Next steps to form an employee task force to work on initiatives to develop and recommend a multi-year action plan to increase engagement levels.	60%
5	Enterprise Resource Planning (ERP) Implementation	IT Services	IT Services	\$ 87,500	Scanning and mobile equipment needed for ERP Phase 1- Financials and Phase 3-EnerGov modules; 100% of devices ordered and deployed.	100%
5	E-Town Hall	Comm Rel	N/A	no cost	In discussion	50%
5	Fire Accreditation	Fire/Rescue	General	\$ 6,500	Removed from FY20 budget	0%
5	Florida Business Incubator Sponsorship	Eco & Hsg Dev	General	\$ 30,000	The FBII continues to build on its success and has obtained 501c status. Quarterly email video reports are being send to the City Manager and City Commission. Activities include: weekly Spark Tanks meeting, Launch and Learns and Brew and Do's. Plans are to participate in the Global Entrepreneurship Week November 18-24. We look to re-new the FBI Agreement in September 2019 for one year.	ongoing
5	Housing Needs Assessment	Eco & Hsg Dev	General	\$ 25,000	Staff is working with Langton and Associates on a joint Housing Needs Assessment and Housing Elements Comp Plan. Results will be presented at the June 18, 2019 Commission Workshop. The next step is build an action plan and Housing Tool Box.	100%
5	Increase Community Outreach	Comm Rel	N/A	no cost	Implemented FB Live for televised meetings, Your City @ Work newsletter, acquired and trained on new live streaming field production gear. Increased outreach via Constant Contact.	ongoing

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
5	Law Enforcement Annual Evaluation	HR & Risk Mgt	N/A	no cost	Meeting monthly with North District Commander and Sheriff's Office personnel to monitor Sheriff's activities and address citizen concerns.	60%
5	MS Office 2019	IT Services	IT Services	\$ 100,000	100% of software licenses purchased. Waiting on deployment and training.	50%
5	Network Infrastructure Upgrades	IT Services	IT Services	\$ 50,000	90% of network devices ordered and deployed.	90%
5	New City Hall	City Manager	Penny	\$ 12,700,000	Architect selected for site location. Presentation on May 14th for Commission direction on location.	20%
5	Owner's Representative - City Projects (Toronto Blue Jays/EOC/City Hall)	City Manager	Projects	\$ 90,000	Not needed this quarter	0%
5	PayScale Subscription	HR & Risk Mgt	General	\$ 16,000	Employee benefit statements were distributed. Working with PayScale to complete the classification and compensation study.	70%
5	Phone System Upgrade	IT Services	IT Services	\$ 89,000	New phone system installed in May 2019	100%
5	Public Records, Roberts Rules & Sunshine Training	City Clerk	N/A	no cost	Annual training is still pending; currently sending information to new Board & Committee members; Also educate new employees.	60%
5	Resident Survey	City Manager	General	\$ 20,000	Complete - Reserve \$500 for follow-up campaign.	100%
5	Wellness Program	HR & Risk Mgt	Health	\$ 5,000	Will continue to work with Humana and Benefits Consultant to maintain momentum, continue employee education and launch wellness champions initiative.	75%
TOTAL COST OF CIP & INITIATIVES				\$ 75,474,872		



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