

# City of Dunedin Adopted FY 2019 Municipal Business Plan and Capital Improvement Plan



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# The City of Dunedin Business Plan FY 2019

## ***Our Mission:***

*A Community Partnership Between the City Government  
and Its Residents, Dedicated to Quality Service to Effectively,  
Efficiently and Equitably Enhance the Quality of Life in Dunedin.*

### **City Commission**

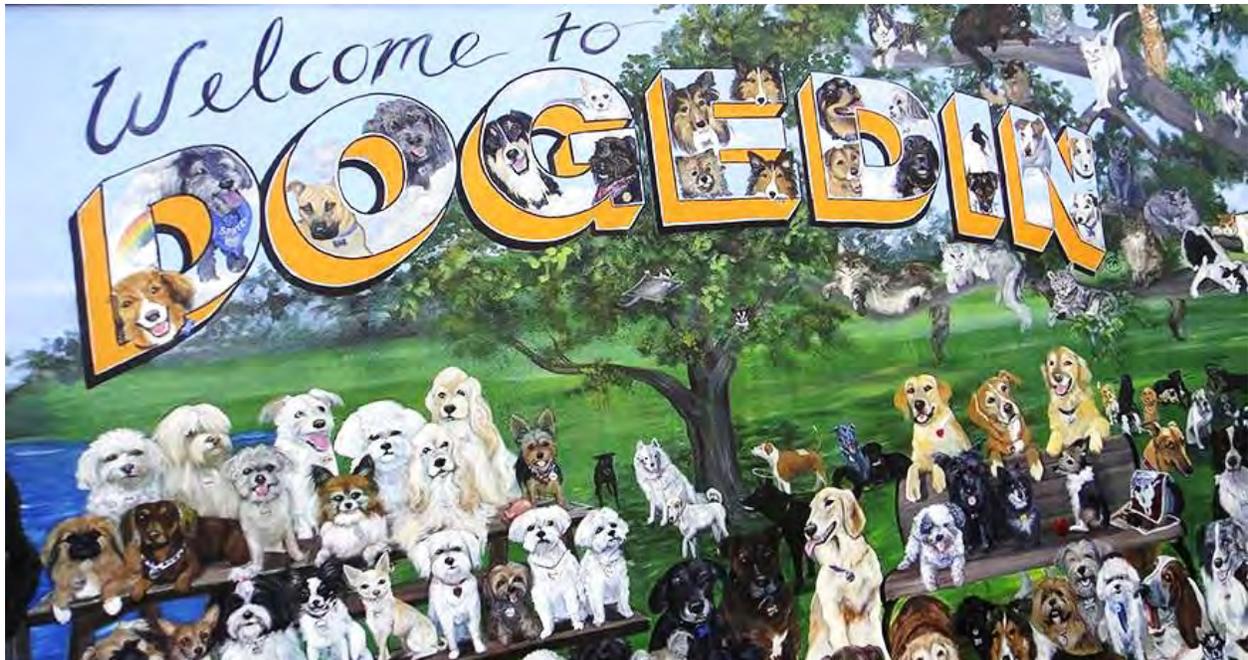
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## Message from the City Manager

May 5, 2018

Honorable Mayor, Vice-Mayor, and City Commissioners:

I am pleased to present for your consideration the City of Dunedin's FY 2019 Municipal Business Plan and FY 2019-FY 2024 Capital Improvements Plan (CIP). Dunedin's reputation as a premiere coastal community to live, work, and play is demonstrated by our growth and popularity amongst visitors both near and far.

The City Commission identified five **EPIC! Goals** for the City at their 2018 Strategic Planning Engagement session. This first Municipal Business Plan for FY 2019 has enabled staff to map out the first steps in incrementally attaining those goals through identifying **95 initiatives** outlined in the FY 2019 Business Plan with a total investment of **\$75,098,200**. These short-term initiatives have been selected by Department Heads and City Management from a wider array of work underway, each one is critical to advancing the City's long-term goals. While the Business Plan is a snapshot of what's to come in FY 2019, there is also a tremendous amount of work not highlighted here: programs and day-to-day operations that contribute to the City's success. The second portion of this document, the FY 2019 – FY 2024 Capital Improvements Plan (CIP) identifies projects and initiatives over the next six (6) years to progress the City toward attaining its five **EPIC! Goals**.

The Business Plan serves many important purposes. It communicates to the City Commission how staff will push their agenda forward over the coming year, bringing the City closer to attaining its EPIC! Goals; it tells our residents how we will enhance our City services; and, perhaps most importantly, it enables City staff to understand how their work fits into the larger picture and contributes to the success of our extraordinary City.

I hope that you are as excited as I am about the plan for the upcoming year laid out in this document. This Business Plan provides direction for the next fiscal year but leaves flexibility to adjust each annual budget to appropriately respond to opportunities and threats, ensuring our progress is as effective as possible. The outcome of this and future Business Plans will be programs, services and amenities that strike the right balance of good governance and the needs and desires of our residents and business community.

Sincerely,



Jennifer K. Bramley  
City Manager

## Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.

"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, restaurants, and breweries. The Fred Marquis Pinellas Trail, a 38.2 mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, and the Arts and Crafts Festival.



## A Premier Coastal Community

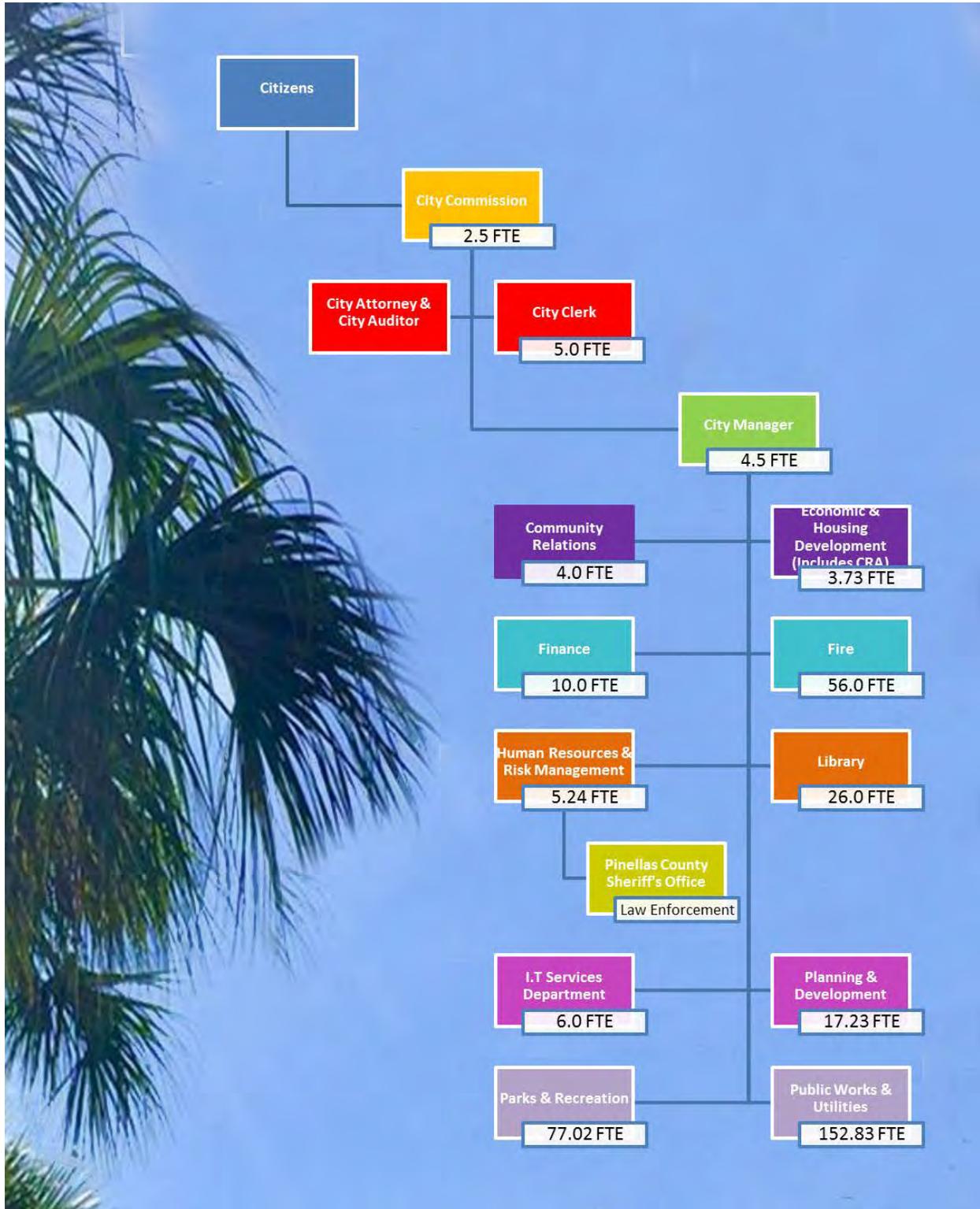
The City of Dunedin provides a wide array of services and amenities to its residents, visitors, and businesses.

Service / Amenity	Description
<b>Aquatic Complex</b>	Highlander Pool is open from April-September each year and provides diving boards, children’s pool, sprayground, concession area, and picnic tables.
<b>Before/After-School Care for Local Students</b>	Before and After-School care is provided at San Jose Elementary, Dunedin Elementary, and Garrison Jones Elementary schools through the City of Dunedin.
<b>Causeway Beach</b>	Dunedin Causeway, a 2.5-mile route surrounded on both sides by water, leads from Bayshore Boulevard to the entrance of Honeymoon Island State Park. Free parking, kayak and sailboat rentals and a concession area make this a top local destination.
<b>Cemetery</b>	Dunedin Municipal Cemetery is the final resting place of many pioneer family members of Dunedin. The cemetery encompasses approximately 7.75 acres and has been maintained by the City of Dunedin since 1927.
<b>Community Engagement</b>	The City has 31 Boards and Committees of appointed Dunedin residents and business owners that provide input to the Commission on policy decisions. For those not actively involved, original programming on Dunedin TV, a dynamic website, and social media outlets provide timely informational updates.
<b>Community Events</b>	City staff organizes or provides support for over sixty (60) community special events annually.
<b>Development Services</b>	Development Services administer the City’s Land Development Code, enforce and administer the Florida Building Code and International Property Maintenance Code. They also administer and implement City planning documents such as the city’s visioning plan and Comprehensive Plan.
<b>Disaster Management</b>	Dunedin Fire/Rescue provides disaster preparedness services to the entire Dunedin service area. This involves planning and organizing the emergency response to any natural or man-made disaster.
<b>Dunedin Fine Art Center</b>	The Dunedin Fine Art Center offers creative educational experiences in the visual arts through exhibitions, lectures, studio classes and workshops for both children and adults.
<b>Dunedin History Museum</b>	The museum, located in the heart of downtown, contains approximately 2,000 artifacts, 2,500 photographs and a library containing 200 volumes of local and Florida History, including original material from the Dunedin Railroad Station where the museum is housed.
<b>Dunedin Library</b>	The Library services ensure free access to materials, technology, and programming through main and branch libraries, online services and material checkout, and delivery of books for homebound residents.
<b>Dunedin Marina</b>	The Dunedin Marina provides for the rental of 187 wet slips (171 recreational, 10 commercial, and 6 transient), a boat ramp, a fish market / restaurant, and home to several boating groups and associations.
<b>Economic Development</b>	The City offers programs and initiatives to support the growth and development of our local economy, including administration of the City’s tax increment financing district.
<b>Elected Commission</b>	The City Commission provides strategic leadership and efficient governance of Dunedin’s municipal service delivery.
<b>Electric Vehicle Charging Station</b>	For electric vehicle drivers, the City has a charging station at the Dunedin Library, as well as a no cost golf cart charging outlet.

## A Premier Coastal Community

Service / Amenity	Description
<b>Façade Grants for Businesses</b>	Designed to stimulate private investment and improve the appearance of the community, commercial grant programs are offered for design review, façade improvements, demolition and undergrounding of utilities.
<b>Fire and Emergency Medical Services (EMS)</b>	Fire/Rescue provides emergency response to all types of incidents, including Advanced Life Support non-transport units for medical incidents, fire service to the Dunedin Fire District, a fire prevention program for commercial buildings, and fire prevention activities for all ages.
<b>Golf Cart Friendly Amenities</b>	Operation of golf carts is allowed on designated City streets and bridges. Golf cart parking is available throughout downtown Dunedin.
<b>Golf Courses</b>	The City of Dunedin owns two golf courses: Dunedin Golf Club (Championship Course) and Stirling Links (Par 3 Golf Course).
<b>Law Enforcement</b>	Law enforcement services are provided through a contract with the Pinellas County Sheriff's Office.
<b>Major League Baseball</b>	Dunedin serves as the Spring Training home of the Toronto Blue Jays and home to the Dunedin Blue Jays.
<b>Parks</b>	The city offers 31 parks encompassing 240 acres of green space, an additional 70 acres of public recreation opportunities that may be owned or managed/operated by other partners, 8 athletic complexes, 13 playgrounds, and a dog park.
<b>Pinellas Trail</b>	The 38.2 mile Pinellas Trail runs through the heart of downtown Dunedin, providing a thoroughfare for cyclists, joggers, and pedestrians.
<b>Reclaimed Water Service</b>	1/3 of customers in the City of Dunedin consume approximately 1 billion gallons of City provided reclaimed water for landscape irrigation, demonstrating our community's commitment to environmental sustainability and stewardship.
<b>Recreational Programming</b>	A variety of year-round programs and activities for the all ages are provided at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and three athletic complexes.
<b>Roads, Sidewalks, &amp; Trails</b>	Dunedin's trails, sidewalks, bridges, streets are continuously monitored and maintained for the safety of our citizens.
<b>Stormwater Maintenance &amp; Flood Mitigation</b>	The City protects, preserves, and conserves our fragile and finite environmental resources through drainage maintenance, street sweeping, and sand bag distribution in declared emergencies.
<b>Walkable &amp; Vibrant Downtown</b>	Dunedin's lively downtown offers award-winning restaurants, waterfront views, an arts district, unique retail shops, and a variety of festivals and events throughout the year.
<b>Waste Management &amp; Recycling Services</b>	Residential trash, bulk/yard waste, commercial, and curbside recycling services are provided to residents and businesses. In addition, the City manages two convenient drop-off centers for disposal of recyclables, and coordinates debris disposal following tropical storm and/or hurricane events.
<b>Wastewater Collection &amp; Treatment</b>	Dunedin's safe and effective collection and treatment of wastewater in compliance with City, State, and Federal regulations protects the welfare of the community and our precious natural resources.
<b>Water Wells &amp; Distribution</b>	Dunedin's wellfield, water treatment plant and distribution network ensure the highest quality potable water is delivered within the City while conserving and protecting groundwater resources.

## FY 2019 City Organization Chart 370.05 FTEs



## How to Use This Business Plan

The City of Dunedin's Five **EPIC! Goals**, established by City Commission at their 2018 Strategic Planning Sessions, provide the framework that is used to organize and align the City's 2019 programs and projects contained within the Business Plan. The initiatives included in the 2019 Business Plan are seen by City leadership as being critical to advancing the long-term strategic goals. All initiatives listed in this Plan will be started, but not necessarily completed, in 2019.

The Business Plan is also an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and the City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan will drive the FY 2019 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As this document evolves during the next several budget cycles, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.



**Strategic Planning Engagement 2018**

# The City of Dunedin's Five **EPIC! GOALS**

1

**Create a vibrant, cultural experience that touches the lives of our community and visitors.**

2

**Create a visual sense of place throughout Dunedin.**

3

**Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.**

4

**Be the statewide model for environmental sustainability stewardship.**

5

**Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.**

## SUMMARY OF CIP AND BUSINESS PLAN INITIATIVES FY 2019

The following is a summary of the adopted initiatives for the FY 2019 Business Plan and Capital Improvements Plan. The items have been organized according to the Five Epic! Goals as set forth by the City Commission during the FY 2018 Strategic Planning sessions. The Five Epic! Goals can be found on page 10 of this document, and on page 22 of the Adopted FY 2019 Operating and Capital Budget. Objectives for each of the Five Epic! Goals precedes each of the goal sections on the following pages.

*\*Indicates whether item is a Capital Improvements Project or a standard cost/no cost initiative.*

Initiative or Project	Fund	FY 2019	CIP/INIT*	GOAL
Box Car Enhancements	CRA	\$ 25,000	CIP	1
Community Center Fitness Center Renovations	General	\$ 46,000	CIP	1
Court Resurfacing	General	\$ 25,000	CIP	1
CRA 30th Anniversary Celebration	General	\$ 7,500	INIT	1
Historic Preservation Plaques	General	\$ 5,000	INIT	1
Operation Twinkle: Holiday Light Display	General	\$ 63,000	INIT	1
Public Art Master Plan Implementation	General	\$ 25,000	INIT	1
Rotary Pavilion Renovations	General	\$ 65,000	CIP	1
Sindoon Stage Awning Replacement	General	\$ 35,000	CIP	1
Stadium & Englebert Reconstruction	Stadium	\$ 39,431,900	CIP	1
Weaver Park Playground Shade Structure	General	\$ 80,000	CIP	1
Downtown East End Plan (DEEP)	CRA	\$ 30,000	CIP	2
Downtown Wayfinding Signage	Parking	\$ 55,000	CIP	2
Dunedin Caseway Corridor Designation	N/A	no cost	INIT	2
Dunedin Commons Development Incentive Grant	General	\$ 50,000	INIT	2
Façade Grants	CRA	\$ 50,000	INIT	2
	General	\$ 37,500		
Gateway Site Plan Assistance	General	\$ 15,000	INIT	2
LDO Incentives	CRA	\$ 71,400	INIT	2
Lorraine Leland Improvements	General	\$ 50,000	CIP	2
MLK / Skinner/ Elizabeth Corridor Enhancements	N/A	no cost	INIT	2
Offsite Connectivity and Streaming	General	\$ 2,000	INIT	2
Park Pavilion Replacements	General	\$ 130,000	CIP	2
Patricia Corridor Enhancements	General	\$ 35,000	CIP	2
Pavement Management Program	Penny	\$ 690,000	CIP	2
	CGT	\$ 310,000		
Pedestrian Safety Improvements- Alt 19 & Main	Impact	\$ 20,000	CIP	2
Pedestrian Safety Improvements-Edgewater Drive	Impact	\$ 20,000	CIP	2
Playground Equipment Replacement	Penny	\$ 90,000	CIP	2
Post Visioning and Development Code Enhancements	General	\$ 25,000	INIT	2
Purchasing Contractual Services	General	\$ 27,000	INIT	2
Purple Heart Park	General	\$ 10,000	CIP	2
Skinner Boulevard	CRA	\$ 200,000	CIP	2
SR 580 Corridor Study	N/A	no cost	INIT	2
Trolley Stop Enhancements- Phase 2: Give Me Shelter	CRA	\$ 20,000	INIT	2
Brady Box Culvert	Stormwater	\$ 80,000	CIP	3
Cedarwood/Lyndhurst CMP Replacemt	Stormwater	\$ 25,000	CIP	3
Gabion R&R Program	Stormwater	\$ 100,000	CIP	3
Marina Beach Sailboat Launch Improvements	General	\$ 35,000	CIP	3
Marina Dredging	Marina	\$ 787,500	CIP	3
Patricia Beltrees Treatment Facility	Stormwater	\$ 75,000	CIP	3
Sea Level Rise Initiative Implementation	N/A	no cost	INIT	3
Stormwater Pipe Lining	Stormwater	\$ 425,000	CIP	3
Sustainability within the Comprehensive Plan	N/A	no cost	INIT	3
Underdrain Repair & Replacement	Stormwater	\$ 45,000	CIP	3
Bayshore Water Main Replacement	Water/WW	\$ 50,000	CIP	4
Beltrees St Gravity Extension	Water/WW	\$ 25,000	CIP	4
Citywide Exterior Facilities Painting	General	\$ 28,000	CIP	4

Initiative or Project	Fund	FY 2019	CIP/INIT*	GOAL
Citywide HVAC Replacements	General	\$ 570,000	CIP	4
	Water/WW	\$ 10,000		4
Citywide Parking Lot Resurfacing	General	\$ 20,000	CIP	4
Citywide Radio System Upgrade	N/A	no cost	INIT	4
Citywide Roof Replacements	General	\$ 162,000	CIP	4
Curlew Reclaimed Water Tank Painting	Water/WW	\$ 250,000	INIT	4
Curlew Road Water Main Replacement	Water/WW	\$ 100,000	CIP	4
Electrical Grid Assessment	N/A	no cost	INIT	4
Fire Facilities A/C Duct Cleaning	General	\$ 8,000	INIT	4
Fire Station #60 Restroom Renovations	General	\$ 65,000	CIP	4
Fleet Replacements	Fleet	\$ 274,300	CIP	4
Garrison Road Sewer Main Installation	Water/WW	\$ 150,000	CIP	4
Green City / FGBC Recertification	Solid Waste	\$ 8,000	INIT	4
Ready for 100 Implementation	N/A	no cost	INIT	4
Solar Technology Incentives	General	\$ 50,000	INIT	4
Water Production Well Facilities	Water/WW	\$ 50,000	CIP	4
WTP Design-Build	Water/WW	\$ 13,986,000	CIP	4
WTP Ground Storage Tank Insp & Repair	Water/WW	\$ 50,000	INIT	4
WW Lift Station Back-up / Emergency Pumps	Water/WW	\$ 70,000	CIP	4
WW Lift Station Force Main Replacements	Water/WW	\$ 50,000	CIP	4
WWTP Electrical System Upgrade	Water/WW	\$ 500,000	CIP	4
WWTP Facility 8 Noise Attenuation	Water/WW	\$ 50,000	CIP	4
WWTP Outfall Piping Repair	Water/WW	\$ 100,000	CIP	4
Apprenticeship Program	N/A	no cost	INIT	5
City Manager's Leadership Scholarship	General	\$ 7,000	INIT	5
City Talk Show	N/A	no cost	INIT	5
Citywide Scanning	Building	\$ 65,100	CIP	5
Commission Agenda Item Policies & Procedures	N/A	no cost	INIT	5
Control Room Upgrade	General	\$ 20,000	INIT	5
Debt Planning & Issuance for Capital Assets	N/A	no cost	INIT	5
Development & Coordination of Business Plan	N/A	no cost	INIT	5
E-Town Hall	N/A	no cost	INIT	5
Emergency Operations Center (EOC) & Fire Training Facility	General	\$ 193,600	CIP	5
	Penny	\$ 1,645,400		
Employee Continuing Education	General	\$ 3,000	INIT	5
Employee Engagement	N/A	no cost	INIT	5
Enterprise Resource Planning (ERP) Implementation	IT Services	\$ 87,500	CIP	5
Fire Accreditation	General	\$ 6,500	INIT	5
Florida Business Incubator Sponsorship	General	\$ 30,000	INIT	5
Housing Needs Assessment	General	\$ 25,000	INIT	5
Increase Community Outreach	N/A	no cost	INIT	5
Law Enforcement Annual Evaluation	N/A	no cost	INIT	5
MS Office 2019	IT Services	\$ 100,000	CIP	5
Network Infrastructure Upgrades	IT Services	\$ 50,000	CIP	5
New City Hall	Penny	\$ 12,700,000	CIP	5
Owner's Representative - City Projects	Projects	\$ 90,000	INIT	5
PayScale Subscription	General	\$ 16,000	INIT	5
Phone System Upgrade	IT Services	\$ 89,000	CIP	5
Public Records, Roberts Rules & Sunshine Training	N/A	no cost	INIT	5
Resident Survey	General	\$ 20,000	INIT	5
Wellness Program	Health	\$ 5,000	INIT	5
<b>Total Cost of CIP Projects and Non-CIP Initiatives</b>		<b>\$ 75,098,200</b>		
<b>Total Number of Non-CIP Initiatives</b>		<b>45</b>		
<b>Total Number of Capital Improvement Projects (CIP)</b>		<b>50</b>		
<b>Total number of CIP and non-CIP Initiatives</b>		<b>95</b>		

# EPIC! GOAL #1

*Create a vibrant, cultural experience that touches the lives of our community and visitors.*

## **Objectives:**

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

**All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:**

*Artist Incubator  
Arts & Culture Advisory Committee  
Arts Master Plan  
Board of Finance  
Community Redevelopment Agency (CRA)  
Community Redevelopment Agency Advisory Committee  
Community Relations Department  
Design Standards for New Development/Construction  
Disability Advisory Committee  
Dunedin Causeway & Coastal Waterways Committee  
Dunedin Fine Arts Center  
Dunedin Golf Club  
Dunedin Historical Museum  
Dunedin Public Library*

*Dunedin Stadium Advisory Committee  
Economic & Housing Development Department  
Hammock Advisory Committee  
Historic Preservation Advisory Committee  
Library Advisory Committee  
Marina Advisory Committee  
Parks & Recreation Department  
Parks & Recreation Advisory Committee  
Public Relations Advisory Committee  
Sister City Program  
Social Services Committee  
Stirling Links Golf Course  
Visit Dunedin  
Youth Advisory Committee*

**\*NOTE:** *The following pages include summaries of both initiatives and Capital Improvements Projects (CIP). Full descriptions of CIP projects can be found in the Capital Improvements Plan section of this document.*

<b>Box Car Enhancements</b>			<b>CIP</b>
<b>Department(s):</b>	Economic & Housing Development		
<b>Summary:</b>			
Various improvements to the Box Car on the Trail will make the structure more viable for commerce and for the public. Enhancements will also improve the ambience of the Box Car, reflecting its history as a landmark and integrating with the recent Trail Town designation.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
CRA Fund	\$25,000	New	

<b>Community Center Fitness Center Renovations</b>			<b>CIP</b>
<b>Department(s):</b>	Parks & Recreation		
<b>Summary:</b>			
Refurbish the interior of the fitness room including new flooring, interior paint, and wall and window wraps. The fitness center opened over 11 years ago and the current paint and floors are worn and need refurbishment.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
General Fund	\$46,000	New	

<b>Court Resurfacing</b>			<b>CIP</b>
<b>Department(s):</b>	Parks & Recreation		
<b>Summary:</b>			
The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance to repair cracks that develop in the surface. The FY19 funds are to resurface the Eagle Scout Park tennis courts.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
General Fund	\$25,000	New	



### CRA 30th Anniversary Celebration

<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b>		
FY 2019 marks the 30 <sup>th</sup> Year Anniversary of the CRA. A celebration is being planned for January in the Downtown to honor the hard work and dedication that have brought us this far, and to showcase the history of the CRA and the work still to be done.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund	\$7,500	New

### Historic Preservation Plaques

<b>Department(s):</b>	Planning & Development	
<b>Summary:</b>		
The City Commission established a Historic Preservation Advisory Committee (HPAC) in December 2016. The HPAC has presented a draft Historic Preservation Ordinance to the City Commission. The Economic & Housing Development Department wishes to work with the Committee to recognize historical properties/sites by awarding historic preservation plaques.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund	\$5,000	New

### Operation Twinkle: Holiday Light Display

<b>Department(s):</b>	Parks & Recreation	
<b>Summary:</b>		
Bolster the Holiday spirit for the residents and visitors of Dunedin by expanding light displays throughout the City and especially in the Downtown.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund / CRA	\$54,000 / \$9,000	New



## Public Art Master Plan

**Department(s):** City Manager's Office; Arts & Culture Advisory Committee

**Summary:**

The 2018 Public Arts Master Plan (PAMP) will include seed funding as well as continue the role of the Arts Consultant and employ subcontractors to:

- Advise on public policy concerning public art, make recommendations to the city for further development of its Public Art program, and cultivate and expand the Arts & Culture vision for the City of Dunedin and its residents.
- Oversee and implement the City-approved Public Art Master Plan, public art code and resolution, and assist in the expansion of locations for placement of public art.
- Further develop and maintain the City Public Art Database.
- Advise on cultural expansion to further the cultural realm.
- Market and educate regarding the PAMP and Public Art Collection.
- Provide condition reports.

Funding Source	Cost	Status
General Fund	\$25,000	Existing

## Rotary Pavilion Renovation

**CIP**

**Department(s):** Parks & Recreation

**Summary:**

The Rotary Pavilion is located on Wee Loch Ness at the Dunedin Community Center. It is a popular venue for our fishing camps, turtle feeding, outdoor concerts, performances, festivals, wedding ceremonies, and fitness classes. During Hurricane Irma, the roof structure incurred significant damage. In addition, the railing around the deck has become unstable. Access to the outer portion of the stage has been closed down. Although the exact scope of work is still being determined, the project will likely involve the removal of the roof structure, and potential repurposing/hardening the decking.

Funding Source	Cost	Status
General Fund	\$65,000	New



## Sindoon Stage Awning Replacement

**CIP**

**Department(s):** Parks & Recreation

**Summary:**

The awning structure on the Sindoon Stage of the Dunedin Community Center has deteriorated and has been removed. This project will replace the structure with a series of fabric shade sails to provide cover from the sun for the performers. The current stage has been closed down until the appropriate repairs can be made. The removal of the awning was completed in FY18, and replacement will commence in FY19.

Funding Source	Cost	Status
General Fund	\$35,000	New

**Stadium & Englebert Complex** **CIP**

**Department(s):** Parks & Recreation

**Summary:**  
 The Stadium hosts both the Spring Training home games of the Toronto Blue Jays Major League Baseball team and the regular season and post-season home games of the Dunedin Blue Jays Florida State League baseball team. The current facility is antiquated and has exceeded its useful life. Renovations will increase stadium capacity from approximately 5,500 to 8,500, and add more shaded viewing areas. Training facilities are housed at the Englebert Complex. Renovations to this site will include the addition of baseball fields and other outdoor amenities and the construction of a new, larger training building.

Funding Source	Cost	Status
Stadium Fund	\$39,431,900	Existing

**Weaver Park Playground Shade Structure** **CIP**

**Department(s):** Parks & Recreation

**Summary:**  
 In 2013, the Parks & Recreation Department opened our most popular playground at Weaver Park through a very generous, fully-funded donation from the Dunedin Youth Guild of \$200,000. Quickly, however, we realized that the artificial turf, though beautiful and ADA accessible, became extremely hot. The Youth Guild then gave another \$25,000 to provide shade over the sunniest portion of the playground. Unfortunately, Hurricane Irma took out two very large trees on two sides of the playground which provided natural shade to much of the remaining portion of the playground. This project would complete the shade coverage to provide for a safe play surface for the children.

Funding Source	Cost	Status
General Fund	\$80,000	New





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# EPIC! GOAL #2

## *Create a visual sense of place throughout Dunedin.*

### **Objectives:**

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

**All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:**

*Arts & Culture Advisory Committee  
Arts Master Plan  
Board of Finance  
Community Redevelopment Agency (CRA)  
Community Redevelopment Agency Advisory Committee  
Community Relations Department  
Disability Advisory Committee  
Dunedin Causeway & Coastal Waterways Committee  
Dunedin Stadium Advisory Committee  
Economic & Housing Development Department  
Edgewater Drive Advisory Committee  
Hammock Advisory Committee  
Historic Preservation Advisory Committee  
Marina Advisory Committee  
Parks & Recreation Department  
Parks & Recreation Advisory Committee*

**\*NOTE:** *The following pages include summaries of both initiatives and Capital Improvements Projects (CIP). Full descriptions of CIP projects can be found in the Capital Improvements Plan section of this document.*

Downtown East End Plan (DEEP) <span style="float: right;">CIP</span>		
<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b> The Downtown East End Plan includes both private and public properties. The first step started with the issue of a RFQ for appraisals on the identified properties. The proposed concept plan went before the Commission in February 2018, and will be implemented in FY 2019.		
Funding Source	Cost	Status
CRA Fund	\$30,000	New



Downtown Wayfinding Signage <span style="float: right;">CIP</span>		
<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b> With the addition of the 195 space parking garage at 356 Monroe Street, the city recognizes the need to design and implement a comprehensive Wayfinding program for Downtown.		
Funding Source	Cost	Status
Parking Fund	\$55,000	Existing

Dunedin Causeway Corridor Designation		
<b>Department(s):</b>	Parks & Recreation	
<b>Summary:</b> Investigate a scenic corridor designation and better access to Honeymoon Island. Begin a conversation with the County regarding road right-of-way funds or park funds for improvements, maintenance and beautification of the Dunedin Causeway.		
Funding Source	Cost	Status
N/A	No cost	New

Dunedin Commons Development Incentive Grant		
<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b> The City is committed to \$25,000 per year for four (4) years. FY 2019 funding will be for the Phase 1 Certificate of Occupancy issued in FY 2018 and FY 2019.		
Funding Source	Cost	Status
General Fund	\$50,000	New

## Façade Grants

<b>Department(s):</b> Economic & Housing Development		
<b>Summary:</b> Continue to promote design review and Façade and Demolition Grant programs to local businesses to help create economic development through improved physical characteristics which encourages investment and improves quality of life. Various grants are available in the Downtown District and citywide.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
CRA Fund / General Fund	\$50,000 / \$37,500	New

## Gateway Site Plan Assistance

<b>Department(s):</b> Economic & Housing Development		
<b>Summary:</b> The Gateway project is part of the DEEP plan and includes both private and public parcels. The multi-facets of the Gateway mixed use development include a City Hall facility, retail, grocery, townhomes, apartments, and subsurface parking garage.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund	\$15,000	New



## LDO Incentives

<b>Department(s):</b> Economic & Housing Development		
<b>Summary:</b> The CRA has previously committed to contribute to the Parkland Dedication Fee for downtown residential projects that have more than 5 dwelling units. This was negotiated through the Development Agreement in prior years and has only become due after issuance of Certificate of Occupancy.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
CRA Fund	\$71,400	New

**Lorraine Leland Improvements** **CIP**

**Department(s):** Economic & Housing Development

**Summary:**  
In conjunction with affordable housing initiative Eco-Village, funds are for re-pavement of Lorraine Leland and installation of decorative lighting.

Funding Source	Cost	Status
General Fund	\$50,000	New



**MLK / Skinner / Elizabeth Corridor Enhancements**

**Department(s):** Public Works

**Summary:**  
No cost initiative to explore options for neighborhood enhancements to the corridors and parks along MLK, Skinner and Elizabeth.

Funding Source	Cost	Status
N/A	No cost	New

**Offsite Connectivity and Streaming to Public**

**Department(s):** Community Relations

**Summary:**  
Increase live streaming and purchase equipment for off-site fiber connectivity to include the Community Center. We currently have fiber at the Hale Center and the Library that connect through a network back to City Hall. This fiber connection allows us the capability to produce live shows/meetings at these two offsite locations.

Funding Source	Cost	Status
General Fund	\$2,000	New

Park Pavilion Replacement			CIP
<b>Department(s):</b>	Parks & Recreation		
<b>Summary:</b>			
The 13 shelters and 2 gazebos throughout Dunedin's parks are highly used by summer camps, pool visitors and the Community Garden. These shelters are aging and in need of replacement, beginning with the two shelters in Hammock Park during FY 2019.			
Funding Source	Cost	Status	
General Fund	\$130,000	New	

Patricia Corridor Improvements			CIP
<b>Department(s):</b>	Economic & Housing Development		
<b>Summary:</b>			
With the completion of Dunedin Commons along Patricia Avenue, this project will provide improvements such as streetscape enhancements to stimulate private investment. Costs include landscape architectural services and sidewalk improvements.			
Funding Source	Cost	Status	
General Fund	\$35,000	New	



Pavement Management & Preservation			CIP
<b>Department(s):</b>	Public Works - Engineering		
<b>Summary:</b>			
Continue to utilize and maintain an advanced Pavement Management / Preservation Program for analytical modeling and roadway planning preservation efforts. Thereby, the City will be providing a roadway level of service that is sustainable and safe, based on the current funding levels for the transportation needs of Dunedin residents.			
Funding Source	Cost	Status	
CGT Fund / Penny Fund	\$310,000 / \$690,000	Existing	

Pedestrian Safety Improvements- Alt 19/Main			CIP
<b>Department(s):</b>	Public Works- Engineering		
<b>Summary:</b> Installation of flashing beacons along the pedestrian crossings on Alt 19 and Main Street.			
Funding Source	Cost	Status	
Impact Fee Fund	\$20,000	Existing	

Pedestrian Safety Improvements- Edgewater Drive			CIP
<b>Department(s):</b>	Public Works- Engineering		
<b>Summary:</b> Installation of flashing beacons along the pedestrian crossings on Edgewater Drive.			
Funding Source	Cost	Status	
Impact Fee Fund	\$20,000	Existing	



Playground Equipment Replacement			CIP
<b>Department(s):</b>	Parks & Recreation		
<b>Summary:</b> The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years which requires replacement of one or two playgrounds annually. Fiscal year 2019 would install replacement equipment at MLK Recreation Center and the VFW Playground.			
Funding Source	Cost	Status	
Penny Fund	\$90,000	Revised	

Post Visioning Land Development Code Enhancements		
<b>Department(s):</b>	Planning & Development	
<b>Summary:</b> Community visioning is the process of developing consensus about what future the community wants, and then deciding what is necessary to achieve it. The Annual Visioning Report is the basis for a new and/or amended Comprehensive Plan – Future Land Use Element. The report may lead to changes in the City’s Land Development Code.		
Funding Source	Cost	Status
General Fund	\$25,000	New

Purchasing Contractual Services		
<b>Department(s):</b>	Finance	
<b>Summary:</b>		
To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Center has contracts in place for high dollar or high volume purchases, provides a process to purchase small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).		
Funding Source	Cost	Status
General	\$27,000	Existing



Purple Heart Park		CIP
<b>Department(s):</b>	Parks & Recreation	
<b>Summary:</b>		
Purple Heart Park sits in the heart of Dunedin at the intersection of Main Street and Alt 19. The park was dedicated in 2008 with a monument and memorial bricks dedicated to Purple Heart recipients. This project would relocate the monument to the northeast part of the park, with better visibility. The mound would also be removed to create better open space and function.		
Funding Source	Cost	Status
General Fund	\$10,000	New

Skinner Boulevard Improvements		CIP
<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b>		
Survey, design, and construction plans for Skinner Boulevard from Alt 19 to the intersection at Main Street. Improvements/enhancements would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements.		
Funding Source	Cost	Status
CRA Fund	\$200,000	New

SR 580 Corridor Study		
<b>Department(s):</b>	Planning & Development	
<b>Summary:</b>		
Coordinate with Public Works- Engineering to evaluate safety issues, beautification options, and corridor designation.		
Funding Source	Cost	Status
N/A	No cost	New

## Trolley Stop Enhancements- Phase 2: Give Me Shelter

**Department(s):** Economic & Housing Development

**Summary:**

The Give Me Shelter Artistic bus shelter on Main Street across from the Hospital was completed in early 2018. The 2nd bus shelter on Main across from John Lawrence Pioneer Park is in the planning stage for FY 2019.

Funding Source	Cost	Status
CRA Fund	\$20,000	Existing



*The Give Me Shelter Humanity at Work bus shelter was created by Pinellas Park artist Clayton Swartz. The \$20,000 project is the result of collaboration between the city of Dunedin, Meese Dunedin Hospital, the Pinellas Suncoast Transit Authority and the North Pinellas Cultural Alliance.*

*Photo courtesy of Jeff Rosenfield, Tampa Bay Newspapers*

# EPIC! GOAL #3

*Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.*

## **Objectives:**

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

**All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:**

*Board of Finance  
Charter Review Committee  
Committee on Aging  
Community Redevelopment Agency (CRA)  
Community Redevelopment Agency Advisory Committee  
Community Relations Department  
Dunedin Chamber of Commerce  
Economic & Housing Development Department  
Ordinance Review Committee  
Marina Advisory Committee  
Parks & Recreation Department  
Parks & Recreation Advisory Committee  
Social Services Committee  
Stormwater Advisory Committee*

**\*NOTE:** *The following pages include summaries of both initiatives and Capital Improvements Projects (CIP). Full descriptions of CIP projects can be found in the Capital Improvements Plan section of this document.*

Brady Box Culvert			CIP
<b>Department(s):</b>	Public Works- Engineering		
<b>Summary:</b> This Drainage Master Plan project will increase the capacity of drainage into the Spanish Trails subdivision by eliminating an existing undersized series of conduits in Brady Drive.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Stormwater Fund	\$80,000	Existing	

Cedarwood & Lyndhurst CMP Design Replacement			CIP
<b>Department(s):</b>	Public Works- Engineering		
<b>Summary:</b> These structures have existed for 45+ years and have deteriorated to a point that future repairs are not economically feasible. The project will also include the restoration of portions of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Stormwater Fund	\$25,000	Revised	

Gabion Repair and Replacement			CIP
<b>Department(s):</b>	Public Works- Public Services		
<b>Summary:</b> The City's existing Stormwater canal systems throughout the heart of many neighborhoods, the Gabion Wired Baskets, are coming to the end of their lifespan. Currently, a comprehensive replacement schedule is being considered and will be programmed beginning in FY 2019.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Stormwater Fund	\$100,000	New	



Marina Beach Sailboat Launch Improvements			CIP
<b>Department(s):</b>	Parks & Recreation		
<b>Summary:</b> This project will renovate the sailboat launching facilities at the Dunedin Marina. The scope is to remove the concrete ramp that is undermined, cracked, and unsafe. The wooden ramp will be widened and safened with the addition of a non-skid surface. Areas of the "beach" will be replaced with seagrasses to prevent erosion. A flexible mat system will be added to the shoreline and into the water to allow easy launching of vessels.			
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
General Fund	\$35,000	New	

<b>Marina Dredging</b>			<b>CIP</b>
<b>Department(s):</b>	Parks & Recreation		
<b>Summary:</b>	The Marina basin is subject to the accumulation of silts which settle out over time to depths that impact the operation of boats. Accumulated silts are removed by dredging at 10 to 15 years intervals depending on storm impacts.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Marina Fund	\$787,500	New	

<b>Patricia Beltrees Treatment Facility</b>			<b>CIP</b>
<b>Department(s):</b>	Public Works- Engineering		
<b>Summary:</b>	The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. This project includes consultant design and construction of a CDS, Suntree, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Stormwater Fund	\$75,000	Revised	



<b>Sea Level Rise Initiative Implementation</b>		
<b>Department(s):</b>	Public Works	
<b>Summary:</b>	Per recommendations from the USF Community Sustainability Partnership Program (CSPP) student’s presentation on Sea Level Rise, the City will assess and implement a portion of the recommendations that were presented. Such recommendations are, but not limited to: rain gardens, water-efficient landscaping, and rainwater harvesting. Implementing these changes will beautify Dunedin and educate the public while combatting flooding issues.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No cost	New

<b>Stormwater Pipe Lining</b>			<b>CIP</b>
<b>Department(s):</b>	Public Works- Public Services		
<b>Summary:</b>	The process of relining pipes began in FY 2000 and continues annually. Remaining major pipe relining will be revisited in FY 2022. Pipe relining prioritization is based on annual pipe inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Stormwater Fund	\$425,000	Existing	

Sustainability Within the Comprehensive Plan		
<b>Department(s):</b>	Planning & Development	
<b>Summary:</b>	The City is working with the University of South Florida's Community Sustainability Partnership Program (CSPP) on a series of environmental sustainability projects. The forthcoming research and recommendations will be the basis for integrating sustainability, to the extent possible, in each of our Comprehensive Plan elements.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No cost	New

Underdrain Repair and Replacement		CIP
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b>	The purpose of this project is to make planned underdrain replacements throughout the City to the failing or non-existent underdrain systems below our existing roadways. With the Pavement Management Program CIP project established and underway, this project funding will run parallel to the proposed roadway projects as directed in the pavement program model.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Stormwater Fund	\$45,000	New



# EPIC! GOAL #4

*Be the statewide model for environmental sustainability stewardship.*

## Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

**All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:**

*Ambient Water Quality Testing  
Aquatic Vegetation Control  
Board of Finance  
Committee on Environmental Quality  
Dunedin Causeway & Coastal Waterways Committee  
Hammock Advisory Committee  
Mangrove Trimming  
Reclaimed Water Infrastructure  
Sandbag Distribution  
Septic Abatement Program  
Stormwater Advisory Committee  
Street Trees  
Tree Giveaway*

**\*NOTE:** *The following pages include summaries of both initiatives and Capital Improvements Projects (CIP). Full descriptions of CIP projects can be found in the Capital Improvements Plan section of this document.*

Bayshore Water Main Replacement			CIP
<b>Department(s):</b>	Public Works		
<b>Summary:</b>	Existing water main pipe is an old, unlined pipe that easily breaks and does not conform in size to today's standard water main fittings. This project will replace existing water main piping from Buena Vista Drive North to San Salvador Drive that is constructed of universal cast iron pipe. In addition, new valves will be added for connection and future operation and maintenance.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Water/WW Fund	\$50,000	Revised	



Beltrees St Gravity Sewer Extension			CIP
<b>Department(s):</b>	Public Works- Wastewater		
<b>Summary:</b>	Beltrees St. is scheduled for resurfacing in the near future. Extending the gravity sanitary sewer at this time will provide for the eventual elimination of septic tanks on properties along this street.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Water/WW Fund	\$25,000	Revised	

Citywide Exterior Facility Painting			CIP
<b>Department(s):</b>	Public Works		
<b>Summary:</b>	Citywide, paint is starting to peel and discolor on public facilities which will lead to costly repairs in the future if not addressed. In FY 2019, facility painting is scheduled for the MLK Center.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
General Fund	\$28,000	Existing	

Citywide HVAC Replacements			CIP
<b>Department(s):</b>	Public Works		
<b>Summary:</b>	This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy. In FY 2019, two 40-ton chillers in the Community Center will be replaced, ductwork will be replaced in the Blatchley House, FS 60 bunkroom, and Wastewater Treatment Plant split system.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
General Fund / Water/WW Fund	\$570,000 / \$10,000	Existing	

<b>Citywide Parking Lot Resurfacing</b>			<b>CIP</b>
<b>Department(s):</b> Public Works, Parks & Recreation			
<b>Summary:</b> During FY 2019, the Jerry Lake Park parking lot will be resurfaced and striped. Future plans include resurfacing the Community Center and Library parking lots in FY 2020, and the Marina parking lot and road in FY 2023.			
Funding Source	Cost	Status	
General Fund	\$20,000	Existing	

<b>Citywide Radio System Upgrade</b>		
<b>Department(s):</b> Public Works- Public Services		
<b>Summary:</b> This initiative will replace the City's exiting radio system and upgrade to an 800 MHz system, compatible with Pinellas County and Emergency Management Operations. FY 2019 efforts will explore costs for conversion and seek grants from the Department of Homeland Security.		
Funding Source	Cost	Status
N/A	No cost	Existing

<b>Citywide Roof Replacements</b>			<b>CIP</b>
<b>Department(s):</b> Public Works			
<b>Summary:</b> During FY 2019, the roofs will be replaced on the Hale Center at the entry to the south end of the building, and on the Pool Storage building.			
Funding Source	Cost	Status	
General Fund	\$162,000	Existing	



Curlew Reclaimed Water Tank Repainting		
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> The Curlew Reclaimed Water Tank was scheduled for repainting in FY 2018. This project has been delayed and will be carried-forward in FY 2019.		
Funding Source	Cost	Status
Water/WW	\$250,000	New

Curlew Road Water Main Replacement		CIP
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> A portion of this water main suffered from a failure and needs to be replaced.		
Funding Source	Cost	Status
Water/WW	\$100,000	New



Electrical Grid Assessment		
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> Create a strategy for moving forward in regard to the franchise agreement with Duke Energy and develop a plan for conducting an assessment of the City of Dunedin's electrical grid.		
Funding Source	Cost	Status
N/A	N/A	New

Fire Facilities A/C Duct Cleaning		
<b>Department(s):</b>	Public Works- Public Services	
<b>Summary:</b> A/C Duct Cleaning for Station 60, Station 61, Station 62, and Fire Administration.		
Funding Source	Cost	Status
General	\$8,000	New

Fire Station #60 Restroom Renovation			CIP
<b>Department(s):</b>	Fire/Rescue		
<b>Summary:</b>	Renovations to the 4 restrooms are needed. Officer's Restroom - Replace Vinyl Flooring (with tile), Replace Shower, replace sink and cabinet, add exhaust fan, and refurbish lockers. Firefighter Restrooms (3) – Repair or replace showers, vinyl flooring (with tile), replace sinks and cabinets.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
General	\$65,000	New	

Fleet Replacements			CIP
<b>Department(s):</b>	Public Works- Fleet		
<b>Summary:</b>	The Fleet Replacement Schedule is revised annually to reflect deferrals and changes.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Fleet	\$274,300	Ongoing	

Garrison Road Sewer Main Installation			CIP
<b>Department(s):</b>	Public Works- Engineering		
<b>Summary:</b>	This project would provide sewer access to approximately 10 homes on Garrison Rd that are currently on Septic Tanks. Currently, eight of these homes are in a county enclave. Connection to the City sewer system would require annexation. As this is an extension of our collection system, impact fees would be used to fund this project. The removal of septic tanks increases water quality in our watershed and reduces the amount of pollutants that flow into our creeks and intra-coastal waterways.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Water/WW Fund	\$150,000	New	



Green City / FGBC Recertification			
<b>Department(s):</b>	Public Works- Solid Waste		
<b>Summary:</b>	By November 2018, the City's Green City designation through the Florida Green Building Coalition (FGBC) will be up for renewal. Staff will be evaluating the different certifications (STAR, FGBC, etc.) to determine which will be beneficial to the City's environmental commitment		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Solid Waste Fund	\$8,000	Existing	

## Ready for 100 Initiative Implementation

<b>Department(s):</b>	Public Works	
<b>Summary:</b> In July 2017, the Mayor signed the Sierra Clubs “Mayors for Clean Energy” initiative. By signing this initiative, the City will strive to reduce their dependency on fossil fuels and encourage the use of renewable resources. This can be achieved by various pursuits such as, but not limited to; building to net zero standards, installing solar fields, and reducing our carbon footprint.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No cost	New



## Solar Technology Incentives

<b>Department(s):</b>	Public Works	
<b>Summary:</b> Partner with the USF Community Sustainability Partnership Program (CSPP) to assess the City’s options to switch energy sources to that of renewable resources. The City will consider the feasibility and economic benefits of converting specific City-owned buildings to net-zero energy by using solar power, among other strategies.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General	\$50,000	New

## Water Production Well Facilities

CIP

<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. In FY19, three new production wells will be drilled.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$50,000	Revised

## WTP Design-Build

CIP

<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> The Water Treatment Plant (WTP) is producing water to meet the required capacity, however, the plant has reached the end of its life and many items are obsolete and/or not operating according to design/requirements. This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$13,986,000	Existing

WTP Ground Storage Tank Inspections & Repairs		
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> The Florida Department of Environmental Protection (FDEP) requires inspections of the interior of ground storage tanks every five years. The tanks were last inspected in 2014.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$50,000	Existing

WW Lift Station Back-up / Emergency Pumps		CIP
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> On an average day, approximately 600,000 gallons per day of raw sewage flows into LS #8, and 800,000 gallons per day flows into lift station #15. If we experience a power outage, or experience an extreme rain event(s) that may increase flows, we could have sanitary sewer overflows, resulting in an unauthorized raw sewage discharge and presenting a public health concern. These back up pumps will automatically turn on in the event of a power outage and/or assist the existing lift station pumps to keep up with occasional above normal flows.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$70,000	Revised

WW Lift Station Force Main Replacements		CIP
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. Unauthorized raw sewage discharge presents a public health hazard; therefore, force mains are being replaced in FY 2019.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$50,000	Revised



WWTP Electrical System Upgrade		CIP
<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b> Electrical improvements to the original Waste Water Treatment Plant (WWTP) will restore the system's reliability, redundancy and safety. This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout the WWTP.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$500,000	Existing

**WWTP Facility 8, Filter Building Noise Attenuation Project** **CIP**

<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b>	The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$50,000	Existing



**WWTP Outfall Piping Repair** **CIP**

<b>Department(s):</b>	Public Works- Engineering	
<b>Summary:</b>	The original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the entire 2,250 feet of piping if needed. This project will restore the system's reliability, redundancy and safety	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Water/WW Fund	\$100,000	Existing

*The Dunedin Public Library is the first library in Pinellas County to initiate Little Free Libraries and spearheaded this project to increase community access to books. All the boxes in Dunedin have been sponsored and decorated by dedicated Dunedin citizens and Community Groups.*





*Dunedin Public Works crew installing a new fire hydrant while working on the installation of the new 8 inch water main at Heather Ridge.*



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# EPIC! GOAL #5

*Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.*

## **Objectives:**

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- g. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

**All of the City of Dunedin Departments and Committees proudly contribute to the programs and projects that follow. The City will seek input from the following Boards and Committees in regards to this goal:**

*Aid to Private Organizations  
Apprenticeship Program  
Board of Finance  
Chamber After Hours  
Citizen's Academy  
City Council Agenda Policies & Procedures  
Employee Continuing Education  
Employee Engagement / Survey  
Employee Volunteerism  
Employee Wellness Program  
E-Newsletter  
Outreach at Community Events  
Public Records Training  
Roberts Rules Training*

**\*NOTE:** The following pages include summaries of both initiatives and Capital Improvements Projects (CIP). Full descriptions of CIP projects can be found in the Capital Improvements Plan section of this document.

Apprenticeship Program		
<b>Department(s):</b>	Human Resources & Risk Management	
<b>Summary:</b>	Develop and implement an apprenticeship program to work with City Departments.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No Cost	New

City Manager’s Leadership Scholarship		
<b>Department(s):</b>	City Manager	
<b>Summary:</b>	The City Manager’s Leadership Scholarship will provide essential focused training to build or improve the core leadership skills and effectiveness of employees identified by a Department Head or the City Manager.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General	\$7,000	New

City Talk Show		
<b>Department(s):</b>	Community Relations	
<b>Summary:</b>	Develop a City Talk Show that can be aired on Dunedin TV to provide a platform for the Mayor and City Commission to discuss topics of interest to citizens.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No cost	New



Citywide Scanning		CIP
<b>Department(s):</b>	IT Services, Planning & Development, City Clerk	
<b>Summary:</b>	This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Building Fund	\$65,100	New

### Commission Agenda Item Policies & Procedures

<b>Commission Agenda Item Policies &amp; Procedures</b>		
<b>Department(s):</b>	City Clerk	
<b>Summary:</b> Update Policies & Procedures to address agenda item deadlines, responsibilities, proper documentation, etc. Review Policies & Procedures annually with Department Heads		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No Cost	New

### Control Room Upgrades

<b>Control Room Upgrades</b>		
<b>Department(s):</b>	Community Relations	
<b>Summary:</b> The headend computer playback system and server for airing of TV programs is in need of replacement. The current playback system is out of warranty and can no longer be updated.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund	\$20,000	New

### Debt Planning, Issuance & Compliance for Capital Assets

<b>Debt Planning, Issuance &amp; Compliance for Capital Assets</b>		
Finance	Finance	
<b>Summary:</b> Several major capital projects within the next fiscal year will require borrowing. The Finance Department is the lead on planning, assembling the City's team of consultants, issuance, and compliance reporting for debt.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	N/A	N/A

### Development & Coordination of Business Plan

<b>Development &amp; Coordination of Business Plan</b>		
Finance	Finance	
<b>Summary:</b> Finance Department staff produced the City's First Annual Business Plan for FY 2019 and will ensure that all initiatives are properly funded and budgeted. Department Heads will be reporting to the City Manager quarterly on the progress of each initiative.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	N/A	N/A

### E-Town Hall

<b>E-Town Hall</b>		
<b>Department(s):</b>	Community Relations	
<b>Summary:</b> Using social media or the City website, launch an E-Town Hall to create an online forum or event where City Commission can address citizens who participate online and answer questions and/or promote discussion about important City issues.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No cost	New



Emergency Operations Center (EOC) & Fire Training Facility		CIP
<b>Department(s):</b>	Fire	
<b>Summary:</b>	The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. The building will also serve as the Fire Dept. Training Facility. Architectural design will begin in FY 2018 with construction beginning in FY 2019.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Penny Fund / General Fund	\$1,645,400 / \$193,600	New

Employee Continuing Education		
<b>Department(s):</b>	Human Resources & Risk Management	
<b>Summary:</b>	Motivate employees of the City to obtain additional education or training that will enhance the employee's job performance and prepare them for advancement in the future.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General	\$3,000	New

Employee Engagement		
<b>Department(s):</b>	Human Resources & Risk Management	
<b>Summary:</b>	Work towards a high level of employee engagement.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No Cost	New

**Enterprise Resource Planning (ERP) Implementation** **CIP**

<b>Department(s):</b>	IT Services	
<b>Summary:</b>	The City of Dunedin’s current Enterprise Resource Planning (ERP) software has reached end of its life in its ability to serve the employees and the public in its current configuration. Through an RFP, Tyler Technologies’ Munis product was selected and acquired in FY 2017. This technology solution will meet the operational needs of the City to provide more efficient and effective delivery of service.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
IT Services Fund	\$87,500	Ongoing



**Fire Accreditation**

<b>Department(s):</b>	Fire	
<b>Summary:</b>	The Fire Rescue Department will apply for accreditation with the Center for Public Safety Excellence. Development of a community risk assessment, creating department goals and objectives and a standard of error, evaluation of agency performance, reviewing the strategic plan, and creating a self-assessment manual will establish benchmarks that can ensure the department is delivering quality, sound and innovative services.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund	\$6,500	New

Florida Business Incubator Sponsorship		
<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b> With the use of the USF Entrepreneurial Best Practices, Study staff will look to build on the success of the Florida Business Incubator Program.		
Funding Source	Cost	Status
General Fund	\$30,000	Existing

Housing Needs Assessment		
<b>Department(s):</b>	Economic & Housing Development	
<b>Summary:</b> The City of Dunedin desires to conduct a Housing Needs Assessment to consider the affordable and workforce opportunities that exist in the City and what the additional needs are. A Housing Assessment will be the first step in determining our inventory and needs.		
Funding Source	Cost	Status
General Fund	\$25,000	New

Increase Community Outreach		
<b>Department(s):</b>	Community Relations	
<b>Summary:</b> With the addition of the new Public Information Coordinator position in the Community Relations Department, we plan to engage more with the community at public events. Additionally, we will continue to pursue emerging technologies that enhance our outreach and communication with the public. The goal is to work towards becoming a citizen centric community.		
Funding Source	Cost	Status
N/A	No Cost	New

Law Enforcement Annual Evaluation		
<b>Department(s):</b>	Human Resources & Risk Management	
<b>Summary:</b> Initiate an annual evaluation of law enforcement services to ensure effective use of City funds and effective deployment of Sheriff's Office resources.		
Funding Source	Cost	Status
N/A	No Cost	New

MS Office 2019 Enterprise Software Licensing Project		CIP
<b>Department(s):</b>	IT Services	
<b>Summary:</b> This project will replace existing Microsoft Office version 2010 that is the standard software for the City's word-processing, spreadsheets and email, as well as other applications.		
Funding Source	Cost	Status
IT Services Fund	\$100,000	New

Network Infrastructure Upgrades			CIP
<b>Department(s):</b>	IT Services		
<b>Summary:</b>	This project will replace aging network switches with new 10G switches that provide faster connectivity speeds, increased load balancing and warranties. Current network switches consist of various makes and models that support phone, network and internet services.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
IT Services Fund	\$50,000	New	

New City Hall			CIP
<b>City Manager</b>	City Manager		
<b>Summary:</b>	This project provides for construction of a 36,000 square foot municipal services complex which will relocate facilities at City Hall (542 Main St.), Technical Services (737 Loudon) and the Municipal Services Building (750 Milwaukee Ave.).		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
Penny Fund	\$12,700,000	New	

Owner's Representative – City Projects		
<b>Department(s):</b>	City Manager	
<b>Summary:</b>	To provide efficient and effective processes in meeting the City's needs with the Blue Jays Stadium, New City Hall and EOC projects, this contracted position will report to the Deputy City Manager and will be on the construction sites and paid with project funds.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Projects	\$90,000	New

PayScale Subscription		
<b>Department(s):</b>	Human Resources & Risk Management	
<b>Summary:</b>	Implement PayScale software for evaluation and reporting of employee benefits and compensation.	
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General Fund	\$16,000	New

Phone System Upgrade			CIP
<b>Department(s):</b>	City Clerk		
<b>Summary:</b>	The current phone system software is outdated and at risk of failure. Upgrade of the phone system will improve and enhance communications within the City.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>	
IT Services Fund	\$89,000	New	

**Public Records, Roberts Rules & Sunshine Training**

City Clerk	City Clerk	
<b>Summary:</b> Provide staff with annual public records management training. Host an annual seminar for the City Commission, employees, boards and committees, and/or others as applicable regarding Roberts Rules of Order and the Sunshine Laws to ensure active members/liasons are adhering to their requirements.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
N/A	No Cost	New

**Resident Survey**

<b>Department(s):</b>	City Manager	
<b>Summary:</b> In order to establish a baseline understanding of the status of citizen satisfaction with City services and guide efforts to improve in the future, the City will conduct a Resident Survey during FY 2019. The survey will assess satisfaction with the current level of services, assess the community’s needs and identify priorities, and assess progress the City is making in achieving its sustainability objectives.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
General	\$20,000	New

**Wellness Program**

<b>Department(s):</b>	Human Resources & Risk Management	
<b>Summary:</b> Refine the City’s Wellness program to promote employee involvement and support healthy habits.		
<b>Funding Source</b>	<b>Cost</b>	<b>Status</b>
Health Benefits Fund	\$5,000	New



# The Capital Improvement Plan

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## Capital Improvement Plan

While the earlier section of the Business Plan focused on the upcoming year, the following section identifies capital outlay and major operating expenses over the next six years. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvement Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.



### *Scope of the CIP*

Projects included in the City of Dunedin's CIP are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team, comprised of the City Manager, Deputy City Manager, and Department Heads, reach a consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

### Economic Development

*Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.*

### **Fiscal Sustainability**

*Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.*

### **Build, Restore, and Maintain Infrastructure**

*Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.*

### **Internal Operations & Services**

*Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.*

### **Community Relationships**

*Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.*

### **Human Resources**

*Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.*

### **Environmental Sustainability**

*Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.*

The pages that follow provide summaries of each known project that meets the CIP criteria:

- (1) cost of \$25,000 or more;
- (2) useful life of five (5) or more years;
- (3) expense incurred during the six-year planning period (FY 2019 – FY 2024).

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.



*Dunedin Public Works crew installing a new fire hydrant while working on the installation of the new 8 inch water main at Heather Ridge.*

**FY 2019 - 2024 Capital Improvements Plan by Fund**

<b>Project Name</b>	<b>Fund</b>	<b>FY 2019</b>	<b>FY 2020</b>
Citywide Scanning	Building	65,100	-
	<b>Building Fund Total</b>	<b>\$ 65,100</b>	<b>\$ -</b>
Pavement Management Program	CGT	310,000	310,000
	<b>County Gas Tax Fund Total</b>	<b>\$ 310,000</b>	<b>\$ 310,000</b>
Boxcar Enhancements	CRA	25,000	-
Downtown East End Plan	CRA	30,000	-
Downtown Parking Structure	CRA	-	-
Downtown Pavers & Amenity Replacements	CRA	-	230,000
Skinner Boulevard	CRA	200,000	2,700,000
	<b>CRA Fund Total</b>	<b>\$ 255,000</b>	<b>\$ 2,930,000</b>
Citywide HVAC Replacement	Facilities	-	-
	<b>Facilities Fund Total</b>	<b>-</b>	<b>-</b>
Citywide Exterior Facilities Painting	Fleet	-	21,000
Citywide HVAC Replacements	Fleet	-	10,000
Fleet Replacements	Fleet	274,300	835,000
	<b>Fleet Fund Total</b>	<b>\$ 274,300</b>	<b>\$ 866,000</b>
Citywide Exterior Facilities Painting	General	28,000	35,000
Citywide HVAC Replacements	General	570,000	201,000
Citywide Parking Lot Resurfacing	General	20,000	157,000
Citywide Roof Replacements	General	162,000	105,000
Citywide Scanning	General	-	20,200
Community Center Fitness Center Renovations	General	46,000	-
Court Resurfacing	General	25,000	25,000
Emergency Operations Center (EOC) & Fire Training Facility	General	193,600	-
FS #60 Restroom Renovations	General	65,000	-
Housing Needs Assessment	General	25,000	-
Land Development Code Enhancements	General	25,000	-
Lightning Detection System Replacement	General	-	-
Lorraine Leland Improvements *Restricted FB	General	50,000	-
Marina Beach Sailboat Launch Improvements	General	35,000	-
Park Pavilion Replacements	General	130,000	65,000
Patricia Corridor Enhancements	General	35,000	-
Public Art Master Plan	General	25,000	-
Purple Heart Park	General	10,000	-
Rotary Pavilion Renovations	General	65,000	-
SCBA Air Pack Replacements	General	-	-
Sindoon Stage Awning Replacement	General	35,000	-
SR 580 Mast Arm Painting	General	-	-
Weaver Park Playground Shade Structure	General	80,000	-
Weybridge Woods Bridge Removal	General	-	10,000
	<b>General Fund Total</b>	<b>\$ 1,624,600</b>	<b>\$ 618,200</b>
Pedestrian Safety Improvements- Alt 19 & Main	Impact	20,000	-
Pedestrian Safety Improvements-Edgewater Drive	Impact	20,000	-
	<b>Impact Fee Fund Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>
Enterprise Resource Planning (ERP) Implementation	IT Services	87,500	25,500
Fiber Cable Audit/Survey	IT Services	-	50,000
MS Office 2019	IT Services	100,000	-
Network Infrastructure Upgrades	IT Services	50,000	85,000
Phone System Upgrade	IT Services	89,000	-
Security Camera Systems	IT Services	-	100,000
	<b>IT Services Fund Total</b>	<b>\$ 326,500</b>	<b>\$ 260,500</b>

FY 2019 - 2024 Capital Improvements Plan by Fund					
FY 2021	FY 2022	FY 2023	FY 2024	Six Year Planning Period	
-	-	-	-	65,100	
\$ -	\$ -	\$ -	\$ -	\$ 65,100	
310,000	310,000	290,000	270,000	1,800,000	
\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 1,800,000	
-	-	-	-	25,000	
-	-	-	-	30,000	
-	2,500,000	-	-	2,500,000	
-	-	-	-	230,000	
-	-	-	-	2,900,000	
\$ -	\$ 2,500,000	\$ -	\$ -	\$ 5,685,000	
-	25,000	-	-	25,000	
-	25,000	-	-	25,000	
-	-	-	-	21,000	
-	-	-	-	10,000	
704,400	226,800	561,200	1,180,700	3,782,400	
\$ 704,400	\$ 226,800	\$ 561,200	\$ 1,180,700	\$ 3,813,400	
-	-	120,000	-	183,000	
59,000	45,000	-	12,500	887,500	
-	-	70,000	-	247,000	
500,000	210,000	75,000	-	1,052,000	
-	-	-	-	20,200	
-	-	-	-	46,000	
25,000	30,000	-	-	105,000	
-	-	-	-	193,600	
-	-	-	-	65,000	
-	-	-	-	25,000	
-	-	-	-	25,000	
-	-	30,000	-	30,000	
-	-	-	-	50,000	
-	-	-	-	35,000	
65,000	65,000	-	-	325,000	
-	-	-	-	35,000	
-	-	-	-	25,000	
-	-	-	-	10,000	
-	-	-	-	65,000	
209,500	-	-	-	209,500	
-	-	-	-	35,000	
-	-	110,000	-	110,000	
-	-	-	-	80,000	
-	-	-	-	10,000	
\$ 858,500	\$ 350,000	\$ 405,000	\$ 12,500	\$ 3,868,800	
-	-	-	-	20,000	
-	-	-	-	20,000	
\$ -	\$ -	\$ -	\$ -	\$ 40,000	
-	-	-	-	113,000	
-	-	-	-	50,000	
-	-	-	-	100,000	
-	-	-	-	135,000	
-	-	-	-	89,000	
125,000	-	-	-	225,000	
\$ 125,000	\$ -	\$ -	\$ -	\$ 712,000	

**FY 2019 - 2024 Capital Improvements Plan by Fund**

<b>Project Name</b>	<b>Fund</b>	<b>FY 2019</b>	<b>FY 2020</b>
Citywide Parking Lot Resurfacing	Marina	-	-
Harbormaster Building Replacement	Marina	-	-
Marina Dredging	Marina	787,500	-
<b>Marina Fund Total</b>		<b>\$ 787,500</b>	<b>\$ -</b>
Downtown Wayfinding Signage	Parking	55,000	-
<b>Parking Fund Total</b>		<b>\$ 55,000</b>	<b>\$ -</b>
Downtown Parking Structure	Penny	-	-
Emergency Operations Center (EOC) & Fire Training Facility	Penny	1,645,400	-
Jones Building Replacement	Penny	-	-
New Aquatics Center	Penny	-	600,000
New City Hall	Penny	12,700,000	-
Pavement Management	Penny	690,000	690,000
Playground Equipment Replacement	Penny	90,000	75,000
Skinner Boulevard Improvements	Penny	-	1,000,000
<b>Penny Fund Total</b>		<b>\$ 15,125,400</b>	<b>\$ 2,365,000</b>
Citywide Exterior Facilities Painting	Solid Waste	-	7,000
Citywide HVAC Replacements	Solid Waste	-	-
Citywide Roof Replacements	Solid Waste	-	-
Fleet Replacements (Solid Waste)	Solid Waste	-	489,000
<b>Solid Waste Fund Total</b>		<b>\$ -</b>	<b>\$ 496,000</b>
Stadium & Englebert Reconstruction	Stadium	39,431,900	41,612,400
<b>Stadium Fund Total</b>		<b>\$ 39,431,900</b>	<b>\$ 41,612,400</b>
Brady Box Culvert	Stormwater	80,000	240,000
Cedarwood/Lyndhurst CMP Replacem	Stormwater	25,000	375,000
Citywide HVAC Replacements	Stormwater	-	-
Gabion R&R Program	Stormwater	100,000	100,000
Patricia Beltrees Treatment Facility	Stormwater	75,000	75,000
Stormwater Pipe Lining	Stormwater	425,000	420,000
Underdrain Repair & Replacement	Stormwater	45,000	45,000
<b>Stormwater Fund Total</b>		<b>\$ 750,000</b>	<b>\$ 1,255,000</b>
Bayshore Water Main Replacement	Water/WW	50,000	-
Beltrees St Gravity Extension	Water/WW	25,000	-
Citywide HVAC Replacements	Water/WW	10,000	26,000
Curlew Road Water Main Replacement	Water/WW	100,000	500,000
Friendly Lane Water & Sewer Upgrades	Water/WW	-	150,000
Garrison Road Sewer Main Installation	Water/WW	150,000	-
Lift Station #20 Repair/Replacement	Water/WW	-	-
Lift Station #32 Repair/Replacement	Water/WW	-	-
Ranchwood Drive S & Hitching Post Lane Water Main Replacemen	Water/WW	-	-
Water Production Well Facilities	Water/WW	50,000	-
WTP Design-Build	Water/WW	13,986,000	5,220,000
WW Lift Station Back-up / Emergency Pumps	Water/WW	70,000	-
WW Lift Station Force Main Replacements	Water/WW	50,000	600,000
WWTP Electrical Upgrade	Water/WW	500,000	4,000,000
WWTP Facility 8 Noise Attenuation	Water/WW	50,000	-
WWTP Outfall Piping Repair	Water/WW	100,000	500,000
<b>Water/WW Fund Total</b>		<b>\$ 15,141,000</b>	<b>\$ 10,996,000</b>
<b>GRAND TOTAL</b>		<b>\$ 74,186,300</b>	<b>\$ 61,709,100</b>

FY 2019 - 2024 Capital Improvements Plan by Fund					
FY 2021	FY 2022	FY 2023	FY 2024	Six Year Planning Period	
-	-	40,000	-	40,000	
-	-	400,000	-	400,000	
-	-	-	-	787,500	
\$ -	\$ -	\$ 440,000	\$ -	\$ 1,227,500	
-	-	-	-	55,000	
\$ -	\$ -	\$ -	\$ -	\$ 55,000	
-	2,500,000	-	-	2,500,000	
-	-	-	-	1,645,400	
-	1,200,000	-	-	1,200,000	
6,400,000	-	-	-	7,000,000	
-	-	-	-	12,700,000	
690,000	690,000	710,000	730,000	4,200,000	
80,000	75,000	75,000	75,000	470,000	
-	-	-	-	1,000,000	
\$ 7,170,000	\$ 4,465,000	\$ 785,000	\$ 805,000	\$ 30,715,400	
-	-	-	-	7,000	
-	-	20,000	-	20,000	
30,000	-	-	-	30,000	
318,200	641,800	908,100	951,100	3,308,200	
\$ 348,200	\$ 641,800	\$ 928,100	\$ 951,100	\$ 3,365,200	
-	-	-	-	81,044,300	
\$ -	\$ -	\$ -	\$ -	\$ 81,044,300	
1,680,000	-	-	-	2,000,000	
-	-	-	-	400,000	
-	25,000	-	-	25,000	
100,000	100,000	100,000	100,000	600,000	
150,000	-	-	-	300,000	
420,000	400,000	100,000	100,000	1,865,000	
45,000	45,000	45,000	45,000	270,000	
\$ 2,395,000	\$ 570,000	\$ 245,000	\$ 245,000	\$ 5,460,000	
-	-	-	-	50,000	
-	-	-	-	25,000	
-	-	-	-	36,000	
-	-	-	-	600,000	
-	-	-	-	150,000	
-	-	-	-	150,000	
-	-	400,000	900,000	1,300,000	
-	150,000	-	-	150,000	
250,000	-	-	-	250,000	
-	300,000	300,000	150,000	800,000	
1,176,000	-	-	-	20,382,000	
-	-	-	-	70,000	
125,000	300,000	850,000	-	1,925,000	
-	-	-	-	4,500,000	
-	-	-	-	50,000	
-	-	-	-	600,000	
\$ 1,551,000	\$ 750,000	\$ 1,550,000	\$ 1,050,000	\$ 31,038,000	
\$ 13,462,100	\$ 9,838,600	\$ 5,204,300	\$ 4,514,300	\$ 168,914,700	

## GENERAL FUND

**Project Name: Citywide Exterior Facilities Painting**

### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641903  
**Department:** Public Services      **Project Manager:** Keith Fogarty

### Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting. The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

2019: MLK Center (\$28,000)

2020: Library (\$35,000), Fleet (\$21,000), and Solid Waste (\$7,000)

2023: City Hall (\$20,000), Fire Administration & Station #60 (\$40,000), Hale Senior Activity Center (\$60,000)

**Service Life:** 12 years      **Change from Prior Year:** Revised

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 28,000	\$ 35,000	\$ -	\$ -	\$ 120,000	\$ -	\$ 183,000
Solid Waste Fund	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000
Fleet Fund	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 28,000</b>	<b>\$ 63,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ 211,000</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

## GENERAL FUND

### Project Name: Citywide HVAC Replacements

#### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641801  
**Department:** Public Services      **Project Manager:** Keith Fogarty

#### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000)

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

**Service Life:** 12 years

**Change from Prior Year:** Revised  
*Additional HVAC units have been identified for replacement and added to the replacement cost in future years*

#### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 580,000</b>	<b>\$ 237,000</b>	<b>\$ 59,000</b>	<b>\$ 95,000</b>	<b>\$ 20,000</b>	<b>\$ 12,500</b>	<b>\$ 1,003,500</b>

#### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

**GENERAL FUND**

**Project Name: Citywide Parking Lot Resurfacing**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 641904  
**Department:** Public Works      **Project Manager:** Katie Agoado, PE

**Project Description**

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy as follows:

- 2019: \$20,000 for parking lot resurfacing and restriping for Jerry Lake Park.
- 2020: \$57,000 for Library parking lot resurfacing and striping and \$100,000 for Community Center resurfacing to increase parking area and restriping.
- 2023: \$110,000 for Marina parking lot resurfacing and road resurfacing.

**Service Life:** 10 years      **Change from Prior Year:** Revised  
*Additional \$100,000 programmed in FY19.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 20,000	\$ 157,000	\$ -	\$ -	\$ 70,000	\$ -	\$ 247,000
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ 157,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ 287,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## GENERAL FUND

**Project Name: Citywide Roof Replacements**

### At A Glance

**Project Type:** Rehabilitation                      **Project Number:** 641802  
**Department:** Public Works                      **Project Manager:** Keith Fogarty

### Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy as follows:

- 2019: Hale Center entry to south end of bldg. (\$150,000) and Pool Storage Bldg. (\$12,000)
- 2020: Nature Center (\$18,000), MLK Center Gym (\$60,000) and Dunedin Fine Arts Center (\$30,000)
- 2021: Community Center (\$500,000) and Solid Waste Administration (\$30,000)
- 2022: Library (\$210,000)
- 2023: Hale Activity Center north end of building (\$75,000)

**Service Life:** 20-30 years                      **Change from Prior Year:** Revised  
*FY 2019 costs increased to reflect addition of pool storage building roof.*

Funding Plan							
SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 162,000	\$ 105,000	\$ 500,000	\$ 210,000	\$ 75,000	\$ -	\$ 1,052,000
Solid Waste Fund	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 162,000</b>	<b>\$ 105,000</b>	<b>\$ 530,000</b>	<b>\$ 210,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 1,082,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

**GENERAL FUND**

**Project Name:** Citywide Scanning

**At A Glance**

**Project Type:** Infrastructure

**Project Number:** 171904

**Department:** IT Services

**Project Manager:** Michael Nagy

**Project Description**

This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.

FY 2019: Planning & Development (\$65,100)

FY 2020: City Clerk's Office (\$20,200)

**Service Life:** 15 years

**Change from Prior Year:** New  
*Cost share in FY 2023-2024 updated based on estimated fund availability.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Building Fund	\$ 65,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,100
General Fund	\$ -	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ 20,200
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 65,100</b>	<b>\$ 20,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,300</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Community Center Fitness Center Renovations**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 421901  
**Department:** Parks & Recreation      **Project Manager:** Terry Trudell

**Project Description**

Refurbish the interior of the fitness room including new flooring, interior paint, and wall and window wraps. The fitness center opened over 11 years ago and the current paint and floors are worn and need refurbishment. Costs include new Flooring (\$25,000), painting (\$7,000), and wall wrap covering (\$14,000).

**Service Life:** 10 years      **Change from Prior Year:** New

<b>Funding Plan</b>							
<b>SOURCES</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
<b>Project Costs</b>							
General Fund	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 46,000</b>	<b>\$ -</b>	<b>\$ 46,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Court Resurfacing**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 429506  
**Department:** Parks & Recreation      **Project Manager:** Terry Trudell

**Project Description**

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface. This is to ensure a smooth and safe playing surface with adequate traction and free of trip hazards. Approximately every 20 years a completely new playing surface will need to be installed. The FY 19 funds are to resurface the Eagle Scout Park tennis courts.

**Service Life:** 7 years      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Emergency Operations Center (EOC) & Fire Training Facility**

**At A Glance**

**Project Type:** Infrastructure **Project Number:** 221801  
**Department:** Fire/Rescue **Project Manager:** Chief Jeff Parks

**Project Description**

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. The building will also serve as the Fire Dept. Training facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 3,500 sq. ft. and built to withstand a Category 5 storm and located behind Fire Station 62 on Belcher Rd. Approximately 13.5% of the project will be offset by revenue from Pinellas County through the fire service district contract.

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design.

Construction is estimated at \$340 per square foot (\$1,190,000) with \$50,000 for additional services related to the construction. Building contingency at 10% would be \$134,000. Furniture and fixtures are estimated to cost \$50,000, including \$10,000 for a phone system. The generator is estimated to cost \$65,000. The cost estimate includes \$350,000 to install fiber underground and provide a redundant fiber loop around the City (see map for detail). There will be increased operating costs to maintain the structure including insurance, facilities maintenance, and utilities which are currently estimated at \$17,000 annually.

**Service Life:** 30 years **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Penny Fund	\$ 1,645,400		\$ -	\$ -	\$ -	\$ -	\$ 1,645,400
General Fund	\$ 193,600		\$ -	\$ -	\$ -	\$ -	\$ 193,600
<b>Annual Operations Maintenance</b>							
General Fund	\$ -	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000
<b>TOTAL</b>	<b>\$ 1,839,000</b>	<b>\$ 17,000</b>	<b>\$ 1,924,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Fire Station #60 Restroom Renovation**

**At A Glance**

**Project Type:** Rehabilitation                      **Project Number:** 221903  
**Department:** Fire                                      **Project Manager:** Chief Jeff Parks

**Project Description**

Restrooms are not in usable condition and risk water/mold damage to walls in shower areas. Flooring in all restroom has water damage from underneath.

Renovations to the 4 restrooms are needed:

Officer's Restroom - Replace Vinyl Flooring (with tile), Replace Shower, replace sink and cabinet, add exhaust fan, and refurbish lockers

Firefighter Restrooms (3) - Repair replace showers, vinyl flooring (with tile), replace sinks and cabinets.

**Service Life:** N/A                                      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Housing Needs Assessment**

**At A Glance**

**Project Type:** Initiative **Project Number:** 181902  
**Department:** Eco. & Hsg. Dev. **Project Manager:** Bob Ironsmith

**Project Description**

The City of Dunedin desires to conduct a Housing Needs Assessment to consider the affordable and workforce opportunities that exist in the City and what the additional needs are. A Housing Assessment will be the first step in determining our inventory and needs.

**NOTE: Non-CIP. Non-recurring Operating Project Sheet included for consistency.**

**Service Life:** N/A **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Annual Operations Maintenance</b>							
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- | | Internal Operations & Services

**GENERAL FUND**

**Project Name: Land Development Code Enhancements**

**At A Glance**

**Project Type:** Initiative **Project Number:** 171902  
**Department:** Planning & Development **Project Manager:** Greg Rice

**Project Description**

Community visioning is the process of developing consensus about what future the community wants, and then deciding what is necessary to achieve it. The Annual Visioning Report is the basis for a new and/or amended Comprehensive Plan - Future Land Use Element. The report may lead to changes in the City's Land Development Code.

**NOTE: Non-CIP. Non-recurring Operating Project Sheet included for consistency.**

**Service Life:** N/A **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Lightning Detection System Replacement**

**At A Glance**

**Project Type:** Equipment                      **Project Number:** 421205  
**Department:** Parks & Recreation                      **Project Manager:** Lanie Sheets

**Project Description**

This safety item was installed in 2013 to inform the public when hazardous weather is in the areas and alerts them to take shelter. This project provides for the replacement of the Lightning Detection System for the outdoor athletic complexes.

**Service Life:** 10 Years                                      **Change from Prior Year:** Existing

<b>Funding Plan</b>							
<b>SOURCES</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
<b>Project Costs</b>							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Lorraine Leland Improvements**

**At A Glance**

**Project Type:** Improvement                      **Project Number:** 170701  
**Department:** Eco & Hsg Development                      **Project Manager:** Bob Ironsmith

**Project Description**

In conjunction with affordable housing initiative Eco-Village, funds are for re-pavement of Lorraine Leland and installation of decorative lighting. Funding for this project will come from the restricted fund balance within the General Fund.

**Service Life:** 15 years    **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**GENERAL FUND**

**Project Name: Marina Beach Sailboat Launch Improvements**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 461905  
**Department:** Parks & Recreation      **Project Manager:** Lanie Sheets

**Project Description**

This project is to renovate to the sailboat launching facilities at the Dunedin Marina. The scope is to remove the concrete ramp that undermined, cracked, and become unsafe. The wooden ramp will be widened and safened with the addition of a non-skid surface. Areas of the "beach" will be replaced with seagrasses to prevent erosion. A flexible mat system will be added to the shoreline and into the water to allow easy launching of the vessels.

**Service Life:** 12 years      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ 35,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## GENERAL FUND

**Project Name:** Park Pavilion Replacement

### At A Glance

**Project Type:** Infrastructure                      **Project Number:** 461901  
**Department:** Parks & Recreation                      **Project Manager:** Lanie Sheets

### Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Gazebo (1), Eagle Scout Park (1 shelter), Scotsdale Park (1 shelter), and Highlander Park (2 shelters). These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

**Service Life:** 20 years    **Change from Prior Year:** New

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 130,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 325,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 130,000</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 325,000</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

**GENERAL FUND**

**Project Name: Patricia Corridor Enhancements**

**At A Glance**

**Project Type:** Improvement                      **Project Number:** 181905  
**Department:** Eco & Hsg Development                      **Project Manager:** Bob Ironsmith

**Project Description**

With the completion of Dunedin Commons along Patricia Avenue, this project will provide a landscape architect, sidewalk improvements, and streetscaping to stimulate private investment.

**Service Life:** 20 years    **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ 35,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**GENERAL FUND**

**Project Name: Public Art Master Plan**

**At A Glance**

**Project Type:** Initiative

**Project Number:** 171901

**Department:** City Manager

**Project Manager:** Doug Hutchens

**Project Description**

The 2018 Public Arts Master Plan (PAMP) will include seed funding as well as continue the role of the Arts Consultant and employ subcontractors to:

- Advise on public policy concerning public art, make recommendations to the city for further development of its Public Art program, and cultivate and expand the Arts & Culture vision for the City of Dunedin and its residents.
- Oversee and implement the City-approved Public Art Master Plan, public art code and resolution, and assist in the expansion of locations for placement of public art.
- Further develop and maintain the City Public Art Database.
- Advise on cultural expansion to further the cultural realm.
- Market and educate regarding the PAMP and Public Art Collection.
- Provide condition reports.

**NOTE: Non-CIP. Non-recurring Operating Project Sheet included for consistency.**

**Service Life:** N/A

**Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>				

**Alignment with Guiding Principles:**

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development        | <input checked="" type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability       | <input type="checkbox"/> Human Resources                    |
| <input type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability       |
| Internal Operations & Services                       |   |

**GENERAL FUND**

**Project Name: Purple Heart Park**

**At A Glance**

**Project Type:** Rehabilitation                      **Project Number:** 461902  
**Department:** Parks & Recreation                      **Project Manager:** Lanie Sheets

**Project Description**

Purple Heart Park sits in the heart of Dunedin at the intersection of Main Street and Alternate 19. The park was dedicated in 2008 with a monument and memorial bricks dedicated to Purple Heart recipients. The monument is located very close to the road, making it difficult for visitors to gather and appreciate the monument. Safety concerns have also been raised at the annual Purple Heart ceremony. It also has limited visibility and prominence for those entering the park from Main Street. Lastly, there is a mound in the central part of the park, making that space useless for park visitors. This project would relocate the monument to the northeast part of the park, with better visibility. The mound would also be removed to create better open space and function.

**Service Life:** 25 years    **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ 10,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## GENERAL FUND

### Project Name: Rotary Pavilion Renovations

#### At A Glance

**Project Type:** Rehabilitation                      **Project Number:** 461903  
**Department:** Parks & Recreation                      **Project Manager:** Lanie Sheets

#### Project Description

The Rotary Pavilion is located on Wee Loch Ness at the Dunedin Community Center. It is a popular venue for our fishing camps, feeding turtles, outdoor concerts, performances and festivals, wedding ceremonies, and fitness classes. During Hurricane Irma, the roof structure incurred significant damage. In addition, the railing around the deck has become unstable. Access to the outer portion of the stage has been closed down. Although the exact scope of work is still being determined, the project will likely involve the removal of the roof structure, stabilizing the protective railings, and hardening the decking.

**Service Life:** 20 years    **Change from Prior Year:** New

#### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>				

#### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation<br><input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
|---|---|

**GENERAL FUND**

**Project Name: SCBA Air Pack Replacements**

**At A Glance**

**Project Type:** Equipment                      **Project Number:** To be assigned  
**Department:** Fire                              **Project Manager:** Chief Jeff Parks

**Project Description**

The Fire Department’s Self Contained Breathing Apparatus (SCBA) packs were purchased in 2008 at a cost of \$182,279. This included 31 packs and 3 regulators for the ladder truck bucket. An additional 2 packs were purchased in 2010 at a cost of \$4,093 per pack. SCBA bottles have a fixed 15-year lifespan and will need replacement in 2023. Historically, air packs begin to see increased maintenance costs in the 9-11 year range. The manufacturer generally makes parts available for their products for 5-8 years after a new design (standard) is released. Therefore, our packs will be serviceable until 2022 at the latest. The vendors recommendation is to not get more than two standards behind the current one. Standards are usually released every 5 years. This fits with replacing our packs and bottles in 2020 at the earliest and no later than 2023. No operating impact is anticipated.

**Service Life:** 15 Years                                      **Change from Prior Year:** Existing

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ -	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ 209,500
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ 209,500

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**GENERAL FUND**

**Project Name: Sindoon Stage Awning Replacement**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 421902  
**Department:** Parks & Recreation      **Project Manager:** Lanie Sheets

**Project Description**

The awning structure on the Sindoon Stage of the Dunedin Community Center has deteriorated and was recommended to be removed. This project will replace the structure with a series of fabric shade sails to provide cover from the sun to the performers. The current stage has been closed down until the appropriate repairs can be made. This estimate does not include removal of the existing awning structure but does include the reduction in height of the columns. The removal of the existing awning was completed in FY 18.

**Service Life:** 15 years      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ 35,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**GENERAL FUND**

**Project Name: SR 580 Mast Arm Repainting**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** To be assigned  
**Department:** Public Works      **Project Manager:** Keith Fogarty

**Project Description**

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles black between Pinehurst Road and Belcher Road. It is anticipated that these will be repainted in FY 2023. This project is estimated to cost approximately \$110,000 in 2023.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*Costs were increased based on updated estimate.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ 110,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ 110,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**GENERAL FUND**

**Project Name: Weaver Park Playground Shade Structure**

**At A Glance**

**Project Type:** Equipment **Project Number:** 461904  
**Department:** Parks & Recreation **Project Manager:** Lanie Sheets

**Project Description**

In 2013, the Parks & Recreation Department opened our most popular playground at Weaver Park through a very generous, fully-funded donation from the Dunedin Youth Guild of \$200,000. Quickly, however, we realized that the artificial turf, though beautiful and ADA accessible, became extremely hot. The Youth Guild then gave another \$25,000 to provide shade over the sunniest portion of the playground. Unfortunately, Hurricane Irma took out two very large trees on two sides of the playground which provided natural shade to much of the remaining portion of the playground. This project would complete the shade coverage to provide for a safe play surface for the children.

**Service Life:** 15 years **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
<b>Annual Operations Maintenance</b>							
TOTAL	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**GENERAL FUND**

**Project Name: Weybridge Woods Bridge Removal**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** To be assigned  
**Department:** Public Works                      **Project Manager:** Jorge Quintas, P.E.

**Project Description**

Weybridge Woods Bridge is a wooden pedestrian bridge wide enough for golf carts located across Curlew Creek between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons.

City staff performed limited repairs to the decking and handrails, and have restricted access to only pedestrians. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

**Service Life:** N/A                                      **Change from Prior Year:** Existing

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## STADIUM FUND

### Project Name: Stadium & Englebert Reconstruction

#### At A Glance

**Project Type:** Infrastructure                      **Project Number:** 481801  
**Department:** Parks & Recreation                      **Project Manager:** Vince Gizzi

#### Project Description

The Stadium hosts both the Spring Training home games of the Toronto Blue Jays Major League Baseball team and the regular season and post-season home games of the Dunedin Blue Jays Florida State League baseball team. The current facility is antiquated and has exceeded its useful life. Renovations will increase stadium capacity from approximately 5,500 to 8,500, and add more shaded viewing areas. Significant improvements include fan amenities such as a redesigned building entry and circulation and updated merchandise and food concession areas.

Training facilities are housed at the Engelbert Complex. Renovations to this site will include the addition of baseball fields and other outdoor amenities and the construction of a new, larger training building. Unlike the majority of other MLB teams, the Toronto Blue Jays are unable to conduct Spring Training activities with their Major League and Minor League players at the same site. These renovations will enable all Major and Minor league training to occur at a single site, with only games played at the Dunedin Stadium site.

Total costs of \$81,044,300 are anticipated to come from intergovernmental grants from the Pinellas County Tourist Development Council and State of Florida, as well as a capital contributions from the Toronto Blue Jays and City of Dunedin.

**Service Life:** 30 years

**Change from Prior Year:** Revised  
*Debt proceeds projected in FY 2018 CIP will be accrued over FY 2019 and FY 2020.*

#### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stadium Fund							
<i>Bond Proceeds</i>	\$ 33,681,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,681,200
<i>County Contribution</i>	\$ 5,750,700	\$ 35,949,300	\$ -	\$ -	\$ -	\$ -	\$ 41,700,000
<i>Fund Balance</i>	\$ -	\$ 5,763,100	\$ -	\$ -	\$ -	\$ -	\$ 5,763,300
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 39,431,900</b>	<b>\$ 41,712,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 81,144,300</b>

#### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Economic Development        | <input checked="" type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources                    |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability       |
| <input type="checkbox"/> Internal Operations & Services         |   |

**IMPACT FEE FUND**

**Project Name: Pedestrian Safety Improvements- Alt 19 and Main**

**At A Glance**

**Project Type:** Equipment **Project Number:** 631803  
**Department:** Public Works **Project Manager:** Katie Agoado, PE

**Project Description**

Continue to coordinate in FY19 with the FDOT for their resurfacing project to coincide with planned changes to the intersection to include the addition of a crosswalk on the west leg, between Victoria Place and Edgewater Park, the installation of flashing beacons to the crosswalk on the south leg of the intersection, and reconstruction of the crosswalk with flashing beacons in the ramp of the northbound right turn.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*FY 2019 funding of \$20,000 added to existing FY 2018 funds.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Impact Fee Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**IMPACT FEE FUND**

**Project Name: Pedestrian Safety Improvements- Edgewater**

**At A Glance**

**Project Type:** Equipment **Project Number:** 631802  
**Department:** Public Works **Project Manager:** Katie Agoado, PE

**Project Description**

Two (2) new crosswalk locations are programmed for Edgewater Drive and Orangewood, and Edgewater Drive at the Fenway Hotel. The crosswalks will include concrete ramps and sidewalk upgrades, painted crosswalks, and flashing beacons. Flashing beacons at Albert St are planned for installation in FY18 with a sewer project to be bid. \$20,000, for an additional set of flashers, has been added to fund the Orangewood and Fenway locations, provided approval from the FDOT can be obtained.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*FY 2019 funding of \$20,000 added to existing FY 2018 funds.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Impact Fee Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ 20,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**COUNTY GAS TAX FUND**

**Project Name: Pavement Management Program**

**At A Glance**

**Project Type:** Replacement

**Project Number:** 631801

**Department:** Public Works

**Project Manager:** Katie Agoado, P.E.

**Project Description**

The City has an established Pavement Asset Inventory Program for systematic roadway reconstruction projects throughout the City, from preservation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The program model now gives direction to City Staff as to the planning of roadway preservation and reconstruction projects throughout the City for the next 10-20 years. Per the model, this annually funded program targets residential road improvements to maximize cost efficiency. No operating impacts are anticipated from this project.

**Service Life:** 15 years

**Change from Prior Year:** Revised  
*Cost share in FY 2023-2024 updated based on estimated fund availability.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CGT Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 1,800,000
Penny Fund	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 710,000	\$ 730,000	\$ 4,200,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 6,000,000</b>					

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**BUILDING FUND**

**Project Name:** Citywide Scanning

**At A Glance**

**Project Type:** Infrastructure

**Project Number:** 171904

**Department:** IT Services

**Project Manager:** Michael Nagy

**Project Description**

This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.

FY 2019: Planning & Development (\$65,100)

FY 2020: City Clerk's Office (\$20,200)

**Service Life:** 15 years

**Change from Prior Year:** New  
*Cost share in FY 2023-2024 updated based on estimated fund availability.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Building Fund	\$ 65,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,100
General Fund	\$ -	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ 20,200
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 65,100</b>	<b>\$ 20,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,300</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name: Downtown Parking Structure**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** To be assigned  
**Department:** Eco. & Hsg. Development                      **Project Manager:** Bob Ironsmith

**Project Description**

The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015. This project includes the creation of 200 additional downtown parking spaces through construction of a parking structure. This project will be split between the CRA Fund and the Penny Fund.

**Service Life:** \_\_\_\_\_                      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
Penny Fund	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
<b>Annual Operations Maintenance</b>							
TOTAL	\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**PENNY FUND**

**Project Name: Emergency Operations Center (EOC) & Fire Training Facility**

**At A Glance**

**Project Type:** Infrastructure **Project Number:** 221801  
**Department:** Fire/Rescue **Project Manager:** Chief Jeff Parks

**Project Description**

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. The building will also serve as the Fire Dept. Training facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 3,500 sq. ft. and built to withstand a Category 5 storm and located behind Fire Station 62 on Belcher Rd. Approximately 13.5% of the project will be offset by revenue from Pinellas County through the fire service district contract.

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design.

Construction is estimated at \$340 per square foot (\$1,190,000) with \$50,000 for additional services related to the construction. Building contingency at 10% would be \$134,000. Furniture and fixtures are estimated to cost \$50,000, including \$10,000 for a phone system. The generator is estimated to cost \$65,000. The cost estimate includes \$350,000 to install fiber underground and provide a redundant fiber loop around the City (see map for detail). There will be increased operating costs to maintain the structure including insurance, facilities maintenance, and utilities which are currently estimated at \$17,000 annually.

**Service Life:** 30 years **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Penny Fund	\$ 1,645,400		\$ -	\$ -	\$ -	\$ -	\$ 1,645,400
General Fund	\$ 193,600		\$ -	\$ -	\$ -	\$ -	\$ 193,600
<b>Annual Operations Maintenance</b>							
General Fund		\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000
<b>TOTAL</b>	<b>\$ 1,839,000</b>	<b>\$ 17,000</b>	<b>\$ 1,924,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name: Jones Building Replacement**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** To be assigned  
**Department:** Building                              **Project Manager:** Vince Gizzi

**Project Description**

This project will replace the existing Parks operations facility located at 1241 San Christopher Drive. The existing facility is approximately 18,700 sq. ft. and the site also houses several sheds for storage. The facility was originally constructed in 1976, was remodeled in 1993 and expanded in 1998. The facility is not in compliance with current Florida Building Codes and does not meet current wind load requirements due to the age of the structure. Operating impacts cannot be calculated until final design is complete. The new facility will renovate the Englebert Complex currently used by the Toronto Blue Jays upon completion of their new facilities.

**Service Life:** 30 years                                      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Penny Fund	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,200,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name: New Aquatics Center**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** To be assigned  
**Department:** Parks & Recreation                      **Project Manager:** Vince Gizzi

**Project Description**

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex. This project will construct a new Aquatic Center Complex to replace the aging Highlander Pool facility. Corresponding increases in revenues from usage fees and rentals may partially or completely offset the additional operating expenses.

**Service Life:** 30 years                                      **Change from Prior Year:** New

<b>Funding Plan</b>							
<b>SOURCES</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
<b>Project Costs</b>							
Penny Fund	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name: New City Hall**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** 111801  
**Department:** City Manager                      **Project Manager:** Doug Hutchens

**Project Description**

Construction of a 36,000 sq. ft. replacement City Hall consolidating existing City Hall (542 Main St.), Technical Services (737 Loudon Ave.), and the Municipal Services Building (750 Milwaukee Ave.) operations. Each of these buildings have reached the end of their useful life and renovations are cost prohibitive. Design and construction of the new facility is estimated at \$300/sq. ft. or \$10,800,000. In addition, it is anticipated that a 90 space parking garage is needed at a cost of \$25,000/space or \$2,250,000 for a total project cost of \$13,050,000. No land costs are assumed.

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$1,050,000 in FY 2018 to begin project design.

**Service Life:** 50 years                                      **Change from Prior Year:** New  
*Additional funding sources will include the Building Fund and Utility Fund.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Penny Fund	\$ 12,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 12,700,000</b>	<b>\$ -</b>	<b>\$ 12,700,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name:** Pavement Management Program

**At A Glance**

**Project Type:** Replacement

**Project Number:** 631801

**Department:** Public Works

**Project Manager:** Katie Agoado, P.E.

**Project Description**

The City has an established Pavement Asset Inventory Program for systematic roadway reconstruction projects throughout the City, from preservation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The program model now gives direction to City Staff as to the planning of roadway preservation and reconstruction projects throughout the City for the next 10-20 years. Per the model, this annually funded program targets residential road improvements to maximize cost efficiency. No operating impacts are anticipated from this project.

**Service Life:** 15 Years

**Change from Prior Year:** Existing  
*Cost share in FY 2023-2024 updated based on estimated fund availability.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
County Gas Tax Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 1,800,000
Penny Fund	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 710,000	\$ 730,000	\$ 4,200,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 6,000,000</b>					

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name: Playground Equipment Replacement**

**At A Glance**

**Project Type:** Replacement                      **Project Number:** 469301  
**Department:** Parks & Recreation                      **Project Manager:** Lanie Sheets

**Project Description**

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years; this requires replacement of one or two playgrounds annually. Fiscal year 2019 would install replacement equipment at MLK Recreation Center and the VFW Playground.

**Service Life:** 12 years

**Change from Prior Year:** Revised  
*Costs have been programmed in FY 2020-2024*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Penny Fund	\$ 90,000	\$ 75,000	\$ 80,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 470,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 90,000</b>	<b>\$ 75,000</b>	<b>\$ 80,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 470,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**PENNY FUND**

**Project Name: Skinner Boulevard Improvements**

**At A Glance**

**Project Type:** Improvement **Project Number:** 171801  
**Department:** Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

**Project Description**

The \$200,000 entails survey, design, and construction plans for Skinner Boulevard from Alt. 19 to the intersection at Main Street. The City has been awarded a design grant from Forward Pinellas to assist with design costs in the amount of \$100,000.

The estimated cost for improvements/enhancements is estimated at \$3.8 million which would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements. The City will be applying for a construction grant for \$1 million from Forward Pinellas in FY 2019.

**Service Life:** 20 years

**Change from Prior Year:** Revised  
*Design and construction costs have been estimated for FY 2019 and FY 2020.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ 200,000	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ 2,900,000
Penny Fund	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#VALUE!</b>	<b>\$ 3,900,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)**

**Project Name: Box Car Enhancements**

**At A Glance**

**Project Type:** Improvement **Project Number:** 171906  
**Department:** Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

**Project Description**

Various improvements to the Box Car on the Trail will make the structure more viable for commerce and for the public. Enhancements will also improve the ambience of the Box Car, reflecting its history as a landmark and integrating with the recent Trail Town designation.

**Service Life:** 15 Years **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

**COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)**

**Project Name: Downtown East End Plan (DEEP)**

**At A Glance**

**Project Type:** Improvement **Project Number:** 171905  
**Department:** Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

**Project Description**

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, and the Technical Services and Municipal Services Buildings.

**Service Life:** N/A **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 30,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)**

**Project Name: Downtown Pavers and Amenties Replacements**

**At A Glance**

**Project Type:** Improvement                      **Project Number:** To be assigned  
**Department:** Eco. & Hsg. Development                      **Project Manager:** Bob Ironsmith

**Project Description**

This project will restore various Downtown assets, including replacement or refurbishment of pavers, replacement or refurbishment of benches, painting of Rail Road Crossings, and painting of street light poles.

The scope of this project is for the north and south side of Main Street between Douglas Ave and the Pinellas Trail to be done in FY 2020.

**Service Life:** 15 years    **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
<b>Annual Operations Maintenance</b>							
TOTAL	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)**

**Project Name: Downtown Parking Structure**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** To be assigned  
**Department:** Eco. & Hsg. Development                      **Project Manager:** Bob Ironsmith

**Project Description**

The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015. This project includes the creation of 200 additional downtown parking spaces through construction of a parking structure. This project will be split between the CRA Fund and the Penny Fund.

**Service Life:** \_\_\_\_\_                      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
Penny Fund	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
<b>Annual Operations Maintenance</b>							
TOTAL	\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)**

**Project Name: Skinner Boulevard Improvements**

**At A Glance**

**Project Type:** Improvement **Project Number:** 171801  
**Department:** Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

**Project Description**

The \$200,000 entails survey, design, and construction plans for Skinner Boulevard from Alt. 19 to the intersection at Main Street. The City has been awarded a design grant from Forward Pinellas to assist with design costs in the amount of \$100,000.

The estimated cost for improvements/enhancements is estimated at \$3.8 million which would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements. The City will be applying for a construction grant for \$1 million from Forward Pinellas in FY 2019.

**Service Life:** 20 years

**Change from Prior Year:** Revised  
*Design and construction costs have been estimated for FY 2019 and FY 2020.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
CRA Fund	\$ 200,000	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ 2,900,000
Penny Fund	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 200,000</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,900,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**SOLID WASTE FUND**

**Project Name: Citywide Exterior Facilities Painting**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 641903  
**Department:** Public Services      **Project Manager:** Keith Fogarty

**Project Description**

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting. The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

2019: MLK Center (\$28,000)

2020: Library (\$35,000), Fleet (\$21,000), and Solid Waste (\$7,000)

2023: City Hall (\$20,000), Fire Administration & Station #60 (\$40,000), Hale Senior Activity Center (\$60,000)

**Service Life:** 12 years      **Change from Prior Year:** Revised

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 28,000	\$ 35,000	\$ -	\$ -	\$ 120,000	\$ -	\$ 183,000
Solid Waste Fund	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000
Fleet Fund	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 28,000</b>	<b>\$ 63,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ 190,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## SOLID WASTE FUND

### Project Name: Citywide HVAC Replacements

#### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641801

**Department:** Public Services      **Project Manager:** Keith Fogarty

#### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000),

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

**Service Life:** 12 years

**Change from Prior Year:** Revised

*Additional HVAC units have been identified for replacement and added to the replacement cost in future years*

#### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 580,000</b>	<b>\$ 237,000</b>	<b>\$ 59,000</b>	<b>\$ 95,000</b>	<b>\$ 20,000</b>	<b>\$ 12,500</b>	<b>\$ 1,003,500</b>

#### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

## SOLID WASTE FUND

**Project Name: Citywide Roof Replacements**

### At A Glance

**Project Type:** Rehabilitation **Project Number:** 641902  
**Department:** Public Works **Project Manager:** Keith Fogarty

### Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy as follows:

- 2019: Hale Center entry to south end of bldg. (\$150,000) and Pool Storage Bldg. (\$12,000)
- 2020: Nature Center (\$18,000), MLK Center Gym (\$60,000) and Dunedin Fine Arts Center (\$30,000)
- 2021: Community Center (\$500,000) and Solid Waste Administration (\$30,000)
- 2022: Library (\$210,000)
- 2023: Hale Activity Center north end of building (\$75,000)

**Service Life:** 20-30 years **Change from Prior Year:** Existing

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 162,000	\$ 105,000	\$ 500,000	\$ 210,000	\$ 75,000	\$ -	\$ 1,052,000
Solid Waste Fund	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 162,000</b>	<b>\$ 105,000</b>	<b>\$ 530,000</b>	<b>\$ 210,000</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ 1,082,000</b>

### Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## SOLID WASTE FUND

**Project Name:** Fleet Replacements

### At A Glance

**Project Type:** Equipment **Project Number:** To be assigned

**Department:** Fleet **Project Manager:** Bill Pickrum

### Project Description

The City's fleet consists of over 300 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

**Service Life:** 7-15 years

**Change from Prior Year:** Revised  
*The purchase year of some vehicle replacements have been adjusted based on need.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
<b>Solid Waste Fund</b>							
449- Freightliner/PacMac Mini Rearloader	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
441- Kenworth/EZ Pack REL	\$ -	\$ -	\$ -	\$ -	\$ 256,700	\$ -	\$ 256,700
442- Kenworth/E-Z Pack	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 264,500	\$ 264,500
460- Autocar/New Way ASL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,300	\$ 343,300
461- Autocar/New Way ASL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,300	\$ 343,300
472 Autocar ACX	\$ -	\$ -	\$ -	\$ 323,600	\$ -	\$ -	\$ 323,600
473 Autocar ACX	\$ -	\$ -	\$ -	\$ -	\$ 323,600	\$ -	\$ 323,600
487- Autocar ACX E-Z Pack FEL	\$ -	\$ 309,000	\$ -	\$ -	\$ -	\$ -	\$ 309,000
488- Autocar / EZ Pack FEL	\$ -	\$ -	\$ 318,200	\$ -	\$ -	\$ -	\$ 318,200
489- Autocar/EZ Pack FEL	\$ -	\$ -	\$ -	\$ 318,200	\$ -	\$ -	\$ 318,200
490- Autocar/EZ Pack FEL	\$ -	\$ -	\$ -	\$ -	\$ 327,800	\$ -	\$ 327,800
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 3,308,200

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

## WATER / WASTEWATER FUND

**Project Name: Bayshore Water Main Replacement**

### At A Glance

**Project Type:** Replacement                      **Project Number:** 511803  
**Department:** Public Works                      **Project Manager:** Dan Chislock / Russell Ferlita, PhD, PE

### Project Description

Existing water main pipe is an old, unlined pipe that easily breaks and does not conform in size to today's standard water main fittings. This project will replace existing water main piping from Buena Vista Drive North to San Salvador Drive that is constructed of universal cast iron pipe. In addition, new valves will be added for connection and future operation and maintenance. Florida Dept. of Transportation (FDOT) permitting is required. Design will be outsourced and installation will be bid out to construction contractor approved to do work in FDOT right-of-ways. No operating impact is anticipated. Project extended into FY19 and incorporates consulting/engineering services.

**Service Life:** 25 years

**Change from Prior Year:** Revised  
*FY18 appropriation of \$500,000 will be carried-forward into FY19 and an additional \$50,000 will be added.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>				

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation<br><input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
|---|---|

**WATER / WASTEWATER FUND**

**Project Name: Beltrees St. Gravity Sewer Extension**

**At A Glance**

**Project Type:** Equipment **Project Number:** 521708  
**Department:** Public Works **Project Manager:** Russell Ferlita, PhD, PE / Lance Parris

**Project Description**

Beltrees St. is scheduled to be resurfaced in the near future. The residences located at 902 and 906A are on septic tanks - the continued use of which is discouraged. To provide for their eventual elimination, and to avoid cutting open a street that was recently repaved; this project extends an existing gravity sewer main approximately 400 feet and constructs laterals under the street pavement in order to provide service to these lots. Project funding is proposed to be by allocating sewer fund money each FY specifically to the CIP project instead of by including the project cost as part of the annual R&R cost designated for collection system work. This project will add a negligible amount in annual operating expenses, but will add two new residential customers to the sewer revenues collected.

**Service Life:** 25 years

**Change from Prior Year:** Revised  
*\$105,000 will be carried-forward and additional \$25,000 will be added in FY 2019.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## WATER / WASTEWATER FUND

**Project Name: Citywide HVAC Replacements**

### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641801  
**Department:** Public Services      **Project Manager:** Keith Fogarty

### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000),

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

**Service Life:** 12 years

**Change from Prior Year:** Revised

*Additional HVAC units have been identified for replacement and added to the replacement cost in future years*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 580,000</b>	<b>\$ 237,000</b>	<b>\$ 59,000</b>	<b>\$ 95,000</b>	<b>\$ 20,000</b>	<b>\$ 12,500</b>	<b>\$ 1,003,500</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services   |   |

**WATER / WASTEWATER FUND**

**Project Name: Curlew Road Water Main Replacement**

**At A Glance**

**Project Type:** Replacement                      **Project Number:** 511902  
**Department:** Public Works                      **Project Manager:** Dan Chislock / Russel Ferlita, PhD, PE

**Project Description**

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

**Service Life:** 25 years                                      **Change from Prior Year:** Existing

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## WATER / WASTEWATER FUND

**Project Name: Friendly Lane Water & Sewer Upgrades**

### At A Glance

**Project Type:** Replacement                      **Project Number:** To be assigned  
**Department:** Public Works                      **Project Manager:** Russell Ferlita/Dan Chislock/Lance Parris

### Project Description

The residences located on Friendly Lane are on septic tanks - the continued use of which is discouraged. To provide for their eventual elimination, this project extends an existing gravity sewer main approximately 500 feet and constructs laterals under the street pavement in order to provide service to these lots. In addition, these lots have wells that are used for potable water. These wells have been identified by the Florida Department of Environmental Protection as being high in Arsenic and these residences require a source of safe water. The existing potable water will be extended approximately 500 feet and new services and a fire hydrant will be constructed for these residences. This project will add a negligible amount in annual operating expenses, but will add new residential customers to the water and sewer revenues collected and potential annexation of additional properties into the City. This project will be designed in house and a portion will be bid out to a construction contractor for installation.

**Service Life:** 20 years                                      **Change from Prior Year:** New

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

**WATER / WASTEWATER FUND**

**Project Name: Garrison Road Sewer Main Installation**

**At A Glance**

**Project Type:** Equipment **Project Number:** 521903  
**Department:** Public Works **Project Manager:** Russel Ferlita, PhD, PE / Lance Parris

**Project Description**

This project would provide sewer to approximately 10 homes on Garrison Rd that are currently on Septic Tanks. Currently, eight of these homes are in a county enclave. Connection to the City sewer system would require annexation. As this is an extension of our collection system, impact fees would be used to fund this project. The removal of septic tanks increases water quality in our watershed and reduces the amount of pollutants that flow into our creeks and intracoastal.

**Service Life:** 20 years **Change from Prior Year:** Revised

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ 150,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## WATER / WASTEWATER FUND

**Project Name:** Lift Station #20 Repair/Replacement

### At A Glance

**Project Type:** Replacement                      **Project Number:** To be assigned  
**Department:** Public Works                      **Project Manager:** Russel Ferlita, PhD, PE / Lance Parris

### Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

**Service Life:** 25 years    **Change from Prior Year:** New

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 900,000	\$ 1,300,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 900,000</b>	<b>\$ 1,300,000</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services  |   |

**WATER / WASTEWATER FUND**

**Project Name: Lift Station #32 Repair/Replacement**

**At A Glance**

**Project Type:** Replacement                      **Project Number:** To be assigned  
**Department:** Public Works                      **Project Manager:** Russel Ferlita, PhD, PE / Lance Parris

**Project Description**

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

**Service Life:** 25 years                                      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

**WATER / WASTEWATER FUND**

**Project Name: Ranchwood Drive S & Hitching Post Lane Water Main Replacement**

**At A Glance**

**Project Type:** Replacement                      **Project Number:** To be assigned  
**Department:** Public Works                      **Project Manager:** Dan Chislock / Russell Ferlita, PhD, PE

**Project Description**

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking. This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

**Service Life:** 25 years    **Change from Prior Year:** New

<b>Funding Plan</b>							
<b>SOURCES</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
<b>Project Costs</b>							
Water/WW Fund	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## WATER / WASTEWATER FUND

**Project Name: Water Production Well Facilities**

### At A Glance

**Project Type:** Improvement                      **Project Number:** 511801  
**Department:** Public Works                      **Project Manager:** Mike Moschenik/Russel Ferlita, PhD, PE

### Project Description

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer. The project scope includes replacing the pump, motor, discharge piping, electrical panels and controls for production well #1 in FY 2019. In FY19, three new production wells will be drilled (one of which is a replacement well) (two along Scotsdale St. on parcels dedicated as a part of the Dunedin Commons development, and one at Weaver Park) and construction of new pumps, motors, discharge piping, electrical panels and controls will be constructed for them. In addition, one old well will be abandoned. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting.

**Service Life:** 25 years

**Change from Prior Year:** Revised  
*FY 2018 funding of \$600,000 for will be returned to fund balance, deferred until FY 2022.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ 800,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 150,000</b>	<b>\$ 800,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation<br><input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
|---|---|

**WATER / WASTEWATER FUND**

**Project Name: WW Lift Station Back-up / Emergency Pumps**

**At A Glance**

**Project Type:** Equipment **Project Number:** 521805  
**Department:** Public Works **Project Manager:** Tim Calvit, PE / Lance Parris

**Project Description**

On an average day, approximately 600,000 gallons per day of raw sewage flows into LS # 8, and 800,000 gallons per day flows into lift station #15. If we experience a power outage, or experience an extreme rain event(s) that may increase flows, we could have sanitary sewer overflows, which could result in an unauthorized raw sewage discharge and present a public health concern. These back up pumps will automatically turn on in the event of a power outage and/or assist the existing lift station pumps to keep up with occasional above normal flows. This will minimize our reliance on the need for staff to physically need to respond in an emergency, 24/7, possibly during unsafe / inclement weather, widespread outages, etc. Construction may extend into FY19. A cost increase of \$70,000 is anticipated in addition to the \$180,000 carryover from FY18.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*FY18 appropriations of \$180,000 will be carried-forward into FY 2019 and \$70,000 will be added.*

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ 70,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## WATER / WASTEWATER FUND

**Project Name: WW Lift Station Force Main Replacements**

### At A Glance

**Project Type:** Replacement                      **Project Number:** 521707  
**Department:** Public Works                      **Project Manager:** Russel Ferlita, PhD, PE / Lance Parris

### Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE pipe (upsized by a factor of 2") installed using horizontal direction drilling methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 extended into FY19.

**Service Life:** 25 years

**Change from Prior Year:** Revised  
*FY18 funding of \$162,000 will be carried-forward into FY 2019 and an additional \$50,000 will be added.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund							
Lift Station #2 FM	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Lift Station #3 FM	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Lift Station #4 FM	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Lift Station #17 FM	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Lift Station #10 FM	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ 850,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 600,000</b>	<b>\$ 125,000</b>	<b>\$ 300,000</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ 1,925,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

## WATER / WASTEWATER FUND

**Project Name: WTP Design-Build**

### At A Glance

**Project Type:** Improvement **Project Number:** 511704  
**Department:** Public Works **Project Manager:** Russel Ferlita, PhD, PE

### Project Description

Much of the equipment used in the Water Treatment Plant (WTP) is the original equipment installed when the plant was constructed. Although the plant is producing water to meet the required capacity, the plant has reached the end of life and many items are obsolete and/or not operating according to design/requirements. This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens. The project scope includes replacing and updating the pretreatment, treatment, post-treatment, sludge handling, and chemical dosing facilities and interconnecting piping. This project will be executed in a progressive design-build paradigm, which allows the City to better guide the final product as well as save time and money. The project planning and design services, and the SRF funding consultant agreement were awarded in FY17 and progressed throughout FY18. Design is expected to continue through FY19 and extend into FY19, after which the City will negotiate a construction agreement and replace the existing facilities.

**Service Life:** 25 years **Change from Prior Year:** Existing

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund							
Planning & Design Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Membrane Treatment	\$ 4,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,295,000
Pretreatment	\$ 3,676,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,676,000
SCADA	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
MCC Update	\$ 5,415,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,415,000
Grnd Storage Tank Mods	\$ -	\$ 1,720,000	\$ -	\$ -	\$ -	\$ -	\$ 1,720,000
Backwash Mods	\$ -	\$ -	\$ 1,176,000	\$ -	\$ -	\$ -	\$ 1,176,000
Degas Mods	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Piping & Dosing Mods	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
<b>TOTAL</b>	<b>\$ 13,986,000</b>	<b>\$ 5,220,000</b>	<b>\$ 1,176,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,382,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

## WATER / WASTEWATER FUND

**Project Name: WWTP Electrical System Upgrade**

### At A Glance

**Project Type:** Infrastructure                      **Project Number:** 521902  
**Department:** Public Works                      **Project Manager:** Russel Ferlita, PhD, PE / Brian Antonian

### Project Description

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services.

**Service Life:** 20 years

**Change from Prior Year:** Revised  
*Costs were updated February 2018 to reflect cost increase.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 500,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,500,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

**WATER / WASTEWATER FUND**

**Project Name: WWTP Facility 8, Filter Building Noise Attenuation Project**

**At A Glance**

**Project Type:** Improvement **Project Number:** 521901  
**Department:** Public Works **Project Manager:** Russel Ferlita, PhD, PE / Brian Antonian

**Project Description**

The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.

**Service Life:** 20 years **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## WATER / WASTEWATER FUND

**Project Name: WWTP Outfall Piping Repair**

### At A Glance

**Project Type:** Replacement                      **Project Number:** 521802  
**Department:** Public Works                      **Project Manager:** Russel Ferlita, PhD, PE / Brian Antonian

### Project Description

The original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the entire 2,250 feet of piping if needed. This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*FY 2019 funding of \$384,000 will be returned to fund balance.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Water/WW Fund	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation<br><input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
|---|---|

**PARKING FUND**

**Project Name: Downtown Wayfinding**

**At A Glance**

**Project Type:** Improvement                      **Project Number:** 181602  
**Department:** Eco & Hsg Development                      **Project Manager:** Bob Ironsmith

**Project Description**

With the addition of the 195 space parking garage at 356 Monroe Street, the city recognizes the need to design and implement a comprehensive Wayfinding program for Downtown.

**Service Life:** 10 years    **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Parking Fund	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## STORMWATER FUND

**Project Name: Brady Box Culvert**

### At A Glance

**Project Type:** Improvement                      **Project Number:** 531902  
**Department:** Public Works                      **Project Manager:** Bruce Wirth, PE

### Project Description

This Drainage Master Plan project will increase the capacity of drainage into the Spanish Trails subdivision by eliminating an existing undersized conduit in the Brady Drive bridge. The project comprises reconstruction of the bridge at Brady Drive and armoring of the downstream channel banks. The project will reduce flood elevations in the area to the south and west of Spanish Trails subdivision, south of Brady Drive. It will also provide for erosion protection of several properties north of Brady Drive. No operating increases are anticipated. The first two years are consultant evaluation and planning tasks, while FY2021 is reserved for construction.

**Service Life:** 20 years                                      **Change from Prior Year:** Existing

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stormwater Fund							
Planning	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Design	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000
Construction	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ 1,600,000
Constr. Adm.	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 80,000</b>	<b>\$ 240,000</b>	<b>\$ 1,680,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

## STORMWATER FUND

**Project Name: Cedarwood & Lyndhurst CMP Design Replacement**

### At A Glance

**Project Type:** Replacement                      **Project Number:** 531803  
**Department:** Public Works                      **Project Manager:** Bruce Wirth, PE

### Project Description

This project is for the design/replacement of (4) - 44" x 72" ECMP, and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that future repairs are not economically feasible. The project will also include the restoration of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update. FY2019 provides funds for engineering survey and design and FY2020 provides funding for construction.

**Service Life:** 20 years

**Change from Prior Year:** Revised  
*FY 2018 appropriations of \$375,000 will be returned to fund balance.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stormwater Fund	\$ 25,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

### Alignment with Guiding Principles:

- |   |  |
|---|--|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation<br><input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input checked="" type="checkbox"/> Environmental Sustainability |
|---|--|

## STORMWATER FUND

**Project Name: Citywide HVAC Replacements**

### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641801  
**Department:** Public Services      **Project Manager:** Keith Fogarty

### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000),

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

**Service Life:** 12 years

**Change from Prior Year:** Revised

*Additional HVAC units have been identified for replacement and added to the replacement cost in future years*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 580,000</b>	<b>\$ 237,000</b>	<b>\$ 59,000</b>	<b>\$ 95,000</b>	<b>\$ 20,000</b>	<b>\$ 12,500</b>	<b>\$ 1,003,500</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

**STORMWATER FUND**

**Project Name: Gabion Repair & Replacement Program**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 531701  
**Department:** Public Works      **Project Manager:** Keith Fogarty

**Project Description**

The City's existing Stormwater canal system throughout the heart of many neighborhoods, the Gabion Wired Baskets, are coming to the end of their life span (+30 yrs). The life span of this asset is expiring, as emergency repairs and replacement costs are growing. Similar to corrugated metal pipe (CMP), the wire baskets, full of existing stone, are breaking or falling apart. The failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; (2) as the bank erodes, the soil loss and rock mitigates away from residential homes creating serious foundational issues, with the potential for City claims. It is anticipated for future years, that funding requirements will increase.

The Master Drainage Plan, currently underway, will give the City the 50-year, 100-year, and 500-year storm elevations. With this information, Engineering staff and Public Services will evaluate the gabion system, to determine future failure locations and flooding concerns, and evaluate how to construct vehicle access points for maintenance activities. In the interim, a placeholder of \$100,000 per year is earmarked for gabion repairs and replacements.

**Service Life:** 10-35 years      **Change from Prior Year:** Existing

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stormwater Fund	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 600,000</b>					

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## STORMWATER FUND

**Project Name:** Patricia Beltrees Treatment Facility

### At A Glance

**Project Type:** Improvement                      **Project Number:** 531801  
**Department:** Public Works                      **Project Manager:** Bruce Wirth, PE

### Project Description

Offsite drainage from a portion of the Stevenson's Creek basin is conveyed through the former Nielsen site, across Patricia Avenue, and then via open channel flow passes through Skye Loch Villas and Dunedin Palms Mobile Home Park before discharging into Dunedin Middle School's ditch and into the City of Clearwater. The ditch runs approximately 150-ft from Patricia Avenue right-of-way on the east to the Skye Loch Villas property line on the west. The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. This project includes consultant design and construction of a CDS, Suntree, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris. Work may include piping of an open ditch section to reduce erosion and accumulation of trash and debris depending upon the system employed. Collection of floatables and sediment will require periodic removal using the City vacuum truck in the Stormwater Division, yet operating expenditures from this project will be minimal since equipment exists within the fleet inventory. Gabion basket design and installation may be explored for this bank erosion project.

**Service Life:** 20 years

**Change from Prior Year:** New  
*FY 2018 funding of \$75,000 will be returned to fund balance.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stormwater Fund	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

### Alignment with Guiding Principles:

- |  |  |
|--|--|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships                 |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources                         |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input checked="" type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |  |

## STORMWATER FUND

**Project Name:** Stormwater Pipe Lining

### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 530203  
**Department:** Public Works      **Project Manager:** Keith Fogarty / Mark Walters

### Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be revisited in FY 2022. Pipe relining prioritization is based on annual pipe inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*FY 2019-2022 funding has been increased.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stormwater Fund	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 425,000</b>	<b>\$ 420,000</b>	<b>\$ 420,000</b>	<b>\$ 400,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 1,865,000</b>

### Alignment with Guiding Principles:

- |   |  |
|---|--|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships                 |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources                         |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input checked="" type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |  |

**STORMWATER FUND**

**Project Name: Underdrain Repair & Replacement**

**At A Glance**

**Project Type:** Repair & Maintenance      **Project Number:** 530302  
**Department:** Public Works      **Project Manager:** Bruce Wirth, PE

**Project Description**

The purpose of this project is to make planned underdrain replacements throughout the City to the failing or non-existent underdrain systems below our existing roadways. As Engineering has seen first-hand how much clay is beneath the roadway and surface drainage systems, underdrains need to be installed throughout the City on every roadway project. With the Pavement Management Program CIP project established and underway, this project funding will run parallel to the proposed roadway projects as directed in the pavement program model.

**Service Life:** 20 years      **Change from Prior Year:** Existing

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Stormwater Fund	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 45,000</b>	<b>\$ 270,000</b>					

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

## MARINA FUND

**Project Name: Citywide Parking Lot Resurfacing**

### At A Glance

**Project Type:** Repair & Maintenance

**Project Number:** 641904

**Department:** Public Works

**Project Manager:** Katie Agoado, PE

### Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy as follows:

2019: \$20,000 for resurfacing and restriping at Jerry Lake Park.

2020: \$57,000 for Library parking lot resurfacing and restriping and \$100,000 for Community Center parking lot resurfacing to increase parking area and restriping.

2023: \$110,000 for Marina parking lot resurfacing and road resurfacing.

**Service Life:** 10 years

**Change from Prior Year:** Revised

*Revised FY 2019 to \$20,000 for Jerry Lk. Park. Revised FY 2020 to include Community Ctr. \$100,000 and Library, which increased due to current costs*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 20,000	\$ 157,000	\$ -	\$ -	\$ 70,000	\$ -	\$ 247,000
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ 157,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ 287,000</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

## MARINA FUND

**Project Name: Marina Dredging**

### At A Glance

**Project Type:** Rehabilitation                      **Project Number:** 491701  
**Department:** Parks & Recreation                      **Project Manager:** Lanie Sheets / Katie Agoado

### Project Description

The Marina basin is subject to the accumulation of silts which build up over time to depths that impact the operation of vessels. Accumulated silts are removed by dredging at approximate 10 year intervals, depending on storm impacts and permitting. The Dunedin Marina was last dredged in FY 2004, at a cost of nearly \$1M. No changes to the existing operating budget are anticipated. During FY18, a more defined cost estimate will be established by the consultant, currently estimated at 35,000 CY of material needing to be removed. The associated cost for removal and disposal can vary widely depending upon testing of in situ material, and whether mechanical or hydraulic removal techniques will be required.

**Service Life:** 10 years    **Change from Prior Year:** Existing

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Marina Fund	\$ 787,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 787,500
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 787,500</b>	<b>\$ -</b>	<b>\$ 787,500</b>				

### Alignment with Guiding Principles:

- |   |  |
|---|--|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships                 |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources                         |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input checked="" type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |  |

**MARINA FUND**

**Project Name: Harbormaster Building Replacement**

**At A Glance**

**Project Type:** Infrastructure                      **Project Number:** To be assigned  
**Department:** Parks & Recreation                      **Project Manager:** Vince Gizzi

**Project Description**

This building has been identified as beyond its useful life through the FASNA. Replacements costs for the 2,000 sq ft building are estimated at \$200 per sq. ft. Operating impacts cannot be calculated until final design is complete.

**Service Life:** 30 years    **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability



## FLEET FUND

### Project Name: Citywide HVAC Replacements

#### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641801  
**Department:** Public Services      **Project Manager:** Keith Fogarty

#### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

FY 2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

FY 2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000),

FY 2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

FY 2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

FY 2023: Solid Waste 15-ton unit (\$20,000)

FY 2024: Fire Administration one unit for offices (\$12,500)

**Service Life:** 12 years

**Change from Prior Year:** Revised

*Additional HVAC units have been identified for replacement and added to the replacement cost in future years*

#### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 580,000</b>	<b>\$ 237,000</b>	<b>\$ 59,000</b>	<b>\$ 95,000</b>	<b>\$ 20,000</b>	<b>\$ 12,500</b>	<b>\$ 1,003,500</b>

#### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services   |   |

## FLEET FUND

**Project Name:** Fleet Replacements

### At A Glance

**Project Type:** Equipment      **Project Number:** 621901

**Department:** Public Works      **Project Manager:** Randy Moore

### Project Description

The City's fleet consists of over 300 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

**Service Life:** 7-15 years      **Change from Prior Year:** Revised  
*Replacement years updated based on need*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<i>Fleet Fund</i>							
<i>Library</i>							
12- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,100	\$ 25,100
<i>Deputy City Manager</i>							
2- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,900	\$ 26,900
<i>Marina</i>							
16- John Deere TS Gator	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ -	\$ 9,400
<i>Fire / Rescue</i>							
102- Fire Engine	\$ -	\$ 682,600	\$ -	\$ -	\$ -	\$ -	\$ 682,600
114- Ford Expedition	\$ -	\$ -	\$ 38,400	\$ -	\$ -	\$ -	\$ 38,400
115- Ford Expedition	\$ -	\$ -	\$ 38,400	\$ -	\$ -	\$ -	\$ 38,400
116- Ford Expedition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,600	\$ 40,600
<i>Parks &amp; Recreation</i>							
603- Ford F250 Crew Cab PU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,300	\$ 30,300
605- John Deere Gator	\$ -	\$ -	\$ -	\$ 12,400	\$ -	\$ -	\$ 12,400
606- John Deere HPX 4x4	\$ -	\$ -	\$ -	\$ 12,700	\$ -	\$ -	\$ 12,700
607- John Deere Gator	\$ -	\$ -	\$ -	\$ 13,600	\$ -	\$ -	\$ 13,600
612- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,500	\$ 34,500
614- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ -	\$ 10,800
615- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ -	\$ 10,800
624- John Deere Mower	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ 19,000
625- John Deere Mower	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ 19,000
626- John Deere Mower	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ 19,000
636- John Deere Gator	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ -	\$ 9,400
651- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ 21,700
652- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ 21,700
653- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ 21,700

## FLEET FUND

**Project Name: Fleet Replacements**

Funding Plan							
SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Fleet Fund</b>							
656- Toro Deck Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81,000	\$ 81,000
657- Trailer	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ -	\$ 9,400
658- Trailer	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ -	\$ 9,400
671- John Deere HPX 4x4	\$ -	\$ 11,400	\$ -	\$ -	\$ -	\$ -	\$ 11,400
672- John Deere HPX 4x4	\$ -	\$ 11,400	\$ -	\$ -	\$ -	\$ -	\$ 11,400
673- John Deere Mower	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
674- John Deere Mower	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
675- John Deere Mower	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
676- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,700	\$ 22,700
677- Toro Deck Mower	\$ -	\$ -	\$ -	\$ -	\$ 75,400	\$ -	\$ 75,400
678- O'Dell Trailer	\$ -	\$ -	\$ -	\$ -	\$ 5,400	\$ -	\$ 5,400
680- Cat Loader	\$ -	\$ -	\$ -	\$ -	\$ 62,100	\$ -	\$ 62,100
681- Trail King Trailer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,500	\$ 10,500
684- Toro Sand Pro	\$ -	\$ -	\$ 22,700	\$ -	\$ -	\$ -	\$ 22,700
<b>Planning &amp; Development</b>							
800- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ 23,400
819- Ford Escape	\$ -	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ 22,000
<b>Public Works</b>							
1100- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ 23,400
1115- Ford Escape	\$ -	\$ -	\$ 25,900	\$ -	\$ -	\$ -	\$ 25,900
1116- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,900	\$ 26,900
236- Ford F450 Utility	\$ -	\$ -	\$ 48,900	\$ -	\$ -	\$ -	\$ 48,900
237- Int./Vactor Truck	\$ -	\$ -	\$ 429,500	\$ -	\$ -	\$ -	\$ 429,500
238- Ford Escape	\$ -	\$ -	\$ -	\$ 27,500	\$ -	\$ -	\$ 27,500
241- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,500	\$ 34,500
248- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ -	\$ 10,800
301- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,600	\$ 25,600
310- Bobcat Light Tower	\$ 13,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,400
327- Ford F550 Crane Truck	\$ 79,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,600
328- Ford F550 Crane Truck	\$ 79,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,600
339- Caterpillar Forklift	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,500	\$ 46,500
344- Ford F450 Utility4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,900	\$ 47,900
356- Caterpillar Mini Excavator	\$ -	\$ 46,900	\$ -	\$ -	\$ -	\$ -	\$ 46,900
358 Ford F150 Pick-up	\$ -	\$ -	\$ 18,500	\$ -	\$ -	\$ -	\$ 18,500
359 Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,300	\$ 21,300
378- Caterpillar Mini Excavator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61,000	\$ 61,000
379- Champion Trailer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,300	\$ 7,300
532- Caterpillar Forklift	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,500	\$ 46,500
536- Ford F550 Crane Truck	\$ 92,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,200
541- Club Car Scooter	\$ -	\$ -	\$ -	\$ -	\$ 10,300	\$ -	\$ 10,300
542- Int./Vac-Con Truck	\$ -	\$ -	\$ -	\$ -	\$ 262,000	\$ -	\$ 262,000
562- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,800	\$ 34,800
563- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800	\$ 35,800
732- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,600	\$ 25,600

## FLEET FUND

**Project Name: Fleet Replacements**

Funding Plan							
SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Fleet Fund							
738- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800	\$ 35,800
746- Freightliner 14' Dump	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000	\$ 106,000
747- Freightliner 14' Dump	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000	\$ 106,000
759- Ford F350 Flatbed	\$ -	\$ -	\$ -	\$ 36,200	\$ -	\$ -	\$ 36,200
760- Ford F250 Utility	\$ -	\$ -	\$ -	\$ 34,400	\$ -	\$ -	\$ 34,400
762- Message Board	\$ -	\$ -	\$ -	\$ 16,500	\$ -	\$ -	\$ 16,500
763- Message Board	\$ -	\$ -	\$ -	\$ 16,500	\$ -	\$ -	\$ 16,500
766- Stump Grinder	\$ -	\$ -	\$ -	\$ -	\$ 40,400	\$ -	\$ 40,400
767- Vermeer Trailer	\$ -	\$ -	\$ -	\$ -	\$ 7,600	\$ -	\$ 7,600
775- Trail King HD Trailer	\$ -	\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ 9,900
923- Magnum Light Tower	\$ 9,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500
927- Mobile Generator	\$ -	\$ -	\$ 60,100	\$ -	\$ -	\$ -	\$ 60,100
928- Ford F350 Bucket Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,100	\$ 77,100
929- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,800	\$ 34,800
930- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,800	\$ 34,800
564- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800	\$ 35,800
Annual Operations / Maintenance							
<b>TOTAL</b>	<b>\$ 274,300</b>	<b>\$ 835,000</b>	<b>\$ 704,400</b>	<b>\$ 226,800</b>	<b>\$ 561,200</b>	<b>\$ 1,180,700</b>	<b>\$ 3,782,400</b>

### Alignment with Guiding Principles:

- |   |  |
|---|--|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability<br><input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services  |  |

## FACILITIES MAINTENANCE FUND

**Project Name:** Citywide HVAC Replacements

### At A Glance

**Project Type:** Repair & Maintenance      **Project Number:** 641801  
**Department:** Public Services      **Project Manager:** Keith Fogarty

### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000),

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

**Service Life:** 12 years

**Change from Prior Year:** Revised  
*Additional HVAC units have been identified for replacement and added to the replacement cost in future years*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 580,000</b>	<b>\$ 237,000</b>	<b>\$ 59,000</b>	<b>\$ 95,000</b>	<b>\$ 20,000</b>	<b>\$ 12,500</b>	<b>\$ 1,003,500</b>

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development<br><input type="checkbox"/> Fiscal Sustainability<br><input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships<br><input type="checkbox"/> Human Resources<br><input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services   |   |

## IT SERVICES FUND

### Project Name: Enterprise Resource Program (ERP) Implementation

#### At A Glance

**Project Type:** Equipment **Project Number:** 151702  
**Department:** IT Services **Project Manager:** Michael Nagy

#### Project Description

The City has purchased the Tyler ExecuTime ERP solution as its core payroll and time-keeping solution. There are currently twenty-two (22) existing time clocks throughout the City that will not work with the new ExecuTime time keeping system. Those time clocks are no longer supported by the manufacturer and are not compatible with the Tyler ERP solution. The City has already purchased five (5) new time-clocks with the ERP solution in FY18 to full-fill immediate needs. Additional time clocks will need to be purchased in FY19 for employees where networked computers are not accessible.

Phase 3 of the ERP (EnerGov module) which includes building, permitting and GIS mapping starts implementation in FY18 and will be live in FY19. Phase 4 of the ERP (combined work order, fleet management and facilities management module) is starting in FY19. Both Phases 3 and 4 of the ERP require the use of mobile computing devices for field workers. These devices (tablets or laptops) will be used to perform the daily computer work activities for staff that work in the field or remotely. Staff will be able to access the ERP system, perform work order updates, inventory control and react instantly to citizen requests.

Two of the major equipment requirements of the ERP are scanners and laser jet printers for staff to provide documentation to the public and for internal record keeping purposes. The City has many older scanners and printers that need to be replaced for compatibility purposes with the Tyler ERP solution. These printers and scanners will be used by internal staff as well as some mobile units in the field.

**Service Life:** 10 years

**Change from Prior Year:** Revised  
*Costs for peripheral equipment have been added for FY 2019 and FY 2020.*

#### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
IT Services Fund							
ERP Time Clocks	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Scanners & Printers	\$ 30,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 38,000
Mobile Computer Dev	\$ 50,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 87,500</b>	<b>\$ 25,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 113,000</b>

#### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

## IT SERVICES FUND

**Project Name:** Fiber Cable Audit & Survey

### At A Glance

**Project Type:** Improvement **Project Number:** To be assigned  
**Department:** IT Services **Project Manager:** Michael Nagy

### Project Description

The City's fiber data cabling infrastructure is nearing 20 years in age. Various vendors over those years were contracted to install data fiber cables throughout the City as the need arose due to growth of the City's network. However, those vendors did not document the installations or the types of fiber data cables used. The City has many major redevelopment and building construction plans for future growth, but the condition of the fiber data cables that exist underground throughout the City is unknown. This project will create an accurate inventory of the cabling, its location and condition, and determine what is in need of replacement and what is still in good working condition.

**Service Life:** N/A

**Change from Prior Year:** Revised  
*This project has been moved from FY 2022 to FY 2019 based on funding availability.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Annual Operations Maintenance</b>							
IT Services Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>TOTAL</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

**IT SERVICES FUND**

**Project Name: MS Office 2019**

**At A Glance**

**Project Type:** Replacement                      **Project Number:** 151901  
**Department:** IT Services                      **Project Manager:** Michael Nagy

**Project Description**

This project will replace existing Microsoft Office version 2010 that is the standard software for the City’s word-processing, spreadsheets and email, as well as other applications. Microsoft no longer provides patches or upgrades for version 2010 which is reaching its support lifecycle of ten years. Office 2019 will be the latest version of the application suite and will be a non-subscription based service that will save the City money over the Office365 subscription based suite. The new Office 2019 version is geared toward corporate and governmental customers.

**Service Life:** 5 years                                      **Change from Prior Year:** New

**Funding Plan**

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
IT Services Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>Annual Operations Maintenance</b>							
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>				

**Alignment with Guiding Principles:**

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

## IT SERVICES FUND

**Project Name: Network Infrastructure Upgrades**

### At A Glance

**Project Type:** Replacement **Project Number:** 151902  
**Department:** IT Services **Project Manager:** Michael Nagy

### Project Description

This project will replace aging network switches with new Dell switches that provide faster connectivity speeds, increased load balancing and warranties. Current network switches consist of various makes and models that support phone, network and internet services. Standardizing on newer network switches would provide dual power supplies for power redundancy, 10 times connectivity speeds compared to current switches and ability to handle future endeavors such as video chats or video conferences. This project would also replace and/or increase the battery backup devices for the network racks. Without proper battery backups in place, network switches are vulnerable to power surges and failures. Each network rack will have dual battery backup devices plugged into separate circuits for a redundant power supply to protect all devices in the rack. This project would also replace free-standing accessible network server racks where applicable with lockable cabinet racks to secure all network components in various City locations.

**Service Life:** 5 years

**Change from Prior Year:** Revised Costs  
*in FY 2020 have been increased based on updated estimates.*

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
IT Services Fund	\$ 50,000	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000
<b>Annual Operations Maintenance</b>							
IT Services Fund	\$ -	\$ 1,000	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 9,800
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 86,000</b>	<b>\$ 2,200</b>	<b>\$ 2,200</b>	<b>\$ 2,200</b>	<b>\$ 2,200</b>	<b>\$ 144,800</b>

### Alignment with Guiding Principles:

- |   |   |
|---|---|
| <input type="checkbox"/> Economic Development                   | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                  | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services         |   |

## IT SERVICES FUND

**Project Name: Phone System Upgrade**

### At A Glance

**Project Type:** Replacement **Project Number:** 151903  
**Department:** IT Services **Project Manager:** Michael Nagy

### Project Description

Until the internet, the telephone was the most groundbreaking communications technology ever introduced to the business world. Today, despite the internet's usefulness and prevalence, the telephone continues to be a staple communications system around the world, refined and enriched rather than deprecated by advancing technology. The telephone, as either a base technology or a conceptual form for the technology to take, is not going to go away.

It goes without saying that a business telephone system is an essential part of any business setup. In most cases the office telephone is the primary channel of interaction between the public and the City and between the City staff themselves.

The City's existing Avaya CM (Call Center Management) phone system was purchased and installed during 2012-2014 at a cost of \$224,000 by the Finance Department. That original cost included \$144,000 for the phone system and \$80,000 for the desk phones. The City did not need such a complicated call center management phone system and the entire system is no longer supported by the manufacturer after July 9, 2018. Once that end of life support occurs, the City would have to pay time and materials to a third party vendor to help with break fixes on the phone system. Therefore, it is highly recommended that the City invest now in a new Avaya IPO phone system that allows the City to keep the existing \$80K investment in the Avaya desktop phones sets, but only upgrade the phone server and software licensing at a cost of \$89,000. This new IPO phone system would include 24/7 warranty services for the next three years; allow the City to add unlimited users without incurring additional licenses and installation costs; and provide managed services support by the vendor to perform changes. This new IPO phone system would also then be moved into the new Gov't Center Building.

**Service Life:** N/A **Change from Prior Year:** New

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Annual Operations Maintenance</b>							
IT Services Fund	\$ 89,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,000
<b>TOTAL</b>	<b>\$ 89,000</b>	<b>\$ -</b>	<b>\$ 89,000</b>				

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

## IT SERVICES FUND

**Project Name:** Security Camera Systems

### At A Glance

**Project Type:** Replacement

**Project Number:** To be assigned

**Department:** IT Services

**Project Manager:** Michael Nagy

### Project Description

This project will replace aging security cameras and install new security camera systems in the various City-owned buildings. Currently the City has security camera systems in a few buildings. The majority of the buildings currently do not have any type of surveillance protection systems. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

**Service Life:** 10 years

**Change from Prior Year:** New

### Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
<b>Project Costs</b>							
IT Services Fund	\$ -	\$ 100,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 225,000
<b>Annual Operations Maintenance</b>							
IT Services Fund	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000
<b>TOTAL</b>	\$ -	\$ 120,000	\$ 145,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 325,000

### Alignment with Guiding Principles:

- |  |   |
|--|---|
| <input type="checkbox"/> Economic Development                      | <input type="checkbox"/> Community Relationships      |
| <input type="checkbox"/> Fiscal Sustainability                     | <input type="checkbox"/> Human Resources              |
| <input checked="" type="checkbox"/> Infrastructure Preservation    | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services |   |

# FY 2019-2024 Long Range Financial Plan

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## Funding the Business Plan

As part of the City's financial planning process, we review and update our Long Range Financial Plans (LRFP) for each of the City's funds. This review provides a high level of certainty in our ability to meet the ongoing cost of services and capital needs, which ensuring our financial stability over the six-year planning horizon. This review also helps identify funding approaches and needs for borrowing.

### *Assumptions*

Annual increases within the LRFP are relatively consistent for each fund and reflect personnel increases of 3.5% for personnel, with the exception of the General Fund which has a 3.6% annual increase to absorb increased costs from union contracts. All funds reflect benefit increases of 6% each year. Operating costs are assumed at 2% in all funds except for the following which assumed different rates due to analysis of historical spending: County Gas Tax- 3% due to the nature of the repair and maintenance expenses and historical spending; Water/Wastewater- 1% due to the scale of this fund's operating budget; Risk Safety- 3.8% due to fluctuations in premium renewals; and Health Benefits- 8% based on medical and pharmacy cost trend. Capital outlay is planned within the six-year planning horizon with a modest amount each year for annual capital needs such as small equipment.

### *Borrowing*

The new and existing initiatives listed below will require the City to incur debt to bring the project to fruition:

- Stadium and Vanech Complex Reconstruction  
Project Cost: \$86,000,000  
Anticipated Bond Issuance: \$33,900,300
- Government Center & Parking Facilities  
Project Cost: \$14,300,000  
Anticipated Bond Issuance: \$13,600,000
- Water Treatment Plant Design-Build  
Project Cost: \$24,480,000  
FL Dept. of Environmental State Revolving Loan:  
\$24,480,000

### *Rate Increases*

In early 2018, the City Commission conceptually approved a 10% increase in commercial and residential Solid Waste rates for FY 2019. These increased revenues will bring the fund balance back into compliance with the City's Reserve Policy and offset the increased cost of recycling the City has negotiated under the contract beginning in 2018.

Water and sewer rates will increase a modest 4.75% and stormwater rates will increase 3.5% as previously adopted by City Commission to offset rising operational costs.



## GENERAL FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2016		2017		2018		2018	
BEGINNING FUND BALANCE	\$	7,820,722	\$	8,244,930	\$	5,213,089	\$	6,329,842
<b>REVENUES</b>								
Property Taxes		7,744,447		8,350,670		9,064,400		9,064,400
Other Taxes		4,409,116		4,364,859		4,374,100		4,426,500
Licenses, Permits, Fees		4,053,958		2,865,790		2,439,600		2,719,300
Intergovernmental		4,316,943		4,254,337		4,338,700		4,411,693
Charges for Services		5,622,539		5,754,192		6,010,100		5,991,718
Fines		483,230		870,548		495,400		1,294,350
Miscellaneous		709,919		761,603		563,500		563,500
Transfers In		14,985		22,400		28,400		28,400
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>27,355,137</b>	<b>\$</b>	<b>27,244,400</b>	<b>\$</b>	<b>27,314,200</b>	<b>\$</b>	<b>28,499,860</b>
<b>EXPENDITURES</b>								
Personnel		14,474,205		13,854,625		14,435,800		14,467,200
Operating		11,303,144		11,772,158		11,715,600		13,670,926
Non-Recurring Operating		-		-		431,500		481,200
Capital		676,184		193,908		292,600		106,145
CIP Capital		-		-		94,800		127,041
Other		154,397		178,086		311,000		311,000
Debt Service		-		-		-		-
Transfers Out		323,000		3,160,711		100,000		100,000
<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>26,930,929</b>	<b>\$</b>	<b>29,159,488</b>	<b>\$</b>	<b>27,381,300</b>	<b>\$</b>	<b>29,263,512</b>
<b>ENDING FUND BALANCE</b>	<b>\$</b>	<b>8,244,930</b>	<b>\$</b>	<b>6,329,842</b>	<b>\$</b>	<b>5,145,989</b>	<b>\$</b>	<b>5,566,191</b>
<b>ENDING UNASSIGNED FUND BALANCE</b>	<b>\$</b>	<b>4,352,326</b>	<b>\$</b>	<b>4,663,984</b>	<b>\$</b>	<b>4,545,989</b>	<b>\$</b>	<b>4,985,191</b>
FB as % of Operating Budget (TARGET: 15%)		16.9%		18.2%		17.1%		18.8%

## GENERAL FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 5,566,191	\$ 4,779,391	\$ 4,907,991	\$ 4,820,591	\$ 5,226,791	\$ 5,586,191
9,779,700	10,414,100	11,073,500	11,726,300	12,418,400	13,150,200
4,446,500	4,491,000	4,535,900	4,581,300	4,627,100	4,673,400
2,529,300	2,554,600	2,554,600	2,554,600	2,554,600	2,554,600
4,511,700	4,601,900	4,693,900	4,787,800	4,883,600	4,981,300
6,326,400	6,465,600	6,607,800	6,753,200	6,901,800	7,053,600
898,400	823,400	773,400	723,400	673,400	673,400
545,100	545,100	545,100	545,100	545,100	545,100
28,400	22,400	22,400	22,400	22,400	22,400
<b>\$ 29,065,500</b>	<b>\$ 29,918,100</b>	<b>\$ 30,806,600</b>	<b>\$ 31,694,100</b>	<b>\$ 32,626,400</b>	<b>\$ 33,654,000</b>
15,288,400	15,491,000	16,099,800	16,733,500	17,393,400	18,080,500
11,931,900	12,568,500	12,819,400	13,083,600	13,343,300	13,619,400
1,036,000	553,200	584,000	285,000	375,000	12,500
441,400	445,800	450,300	454,800	459,300	463,900
588,600	65,000	274,500	65,000	30,000	-
416,000	416,000	416,000	416,000	416,000	416,000
-	-	-	-	-	-
150,000	250,000	250,000	250,000	250,000	250,000
<b>\$ 29,852,300</b>	<b>\$ 29,789,500</b>	<b>\$ 30,894,000</b>	<b>\$ 31,287,900</b>	<b>\$ 32,267,000</b>	<b>\$ 32,842,300</b>
<b>\$ 4,779,391</b>	<b>\$ 4,907,991</b>	<b>\$ 4,820,591</b>	<b>\$ 5,226,791</b>	<b>\$ 5,586,191</b>	<b>\$ 6,397,891</b>
<b>\$ 4,278,391</b>	<b>\$ 4,406,991</b>	<b>\$ 4,319,591</b>	<b>\$ 4,725,791</b>	<b>\$ 5,085,191</b>	<b>\$ 5,896,891</b>
15.1%	15.4%	14.6%	15.7%	16.3%	18.6%

## GENERAL FUND

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
<u>Property tax revenue assumptions:</u>	EOC & Fire Training Center	-	13,241
FY19: +8.8% growth incl \$21M new constr.	Park Pavilion Replacements		
FY20: +7% growth incl \$15M new constr.	Rotary Pavilion Renovation	-	-
FY21: +7% growth incl \$10M new constr.	Weaver Park Shade Structure	-	-
FY22: +6% growth incl \$8M new constr.	Lorraine Leland (Rest FB)	-	19,000
FY23: +6% growth incl \$8M new constr.	Marina Sailboat Launch Improvements	-	-
FY24: +5% growth incl \$5M new constr.	Patricia Corridor Enhancements	-	-
	SCBA Airpack Replacements	-	-
	Lightning Detection System Repl.	-	-
Personnel assumption: +3.9%	Sprayground Feature	22,300	22,300
Operating assumption: +2.0%	Communications Vehicle	20,000	20,000
Capital assumption: +1%	Fire Radios	52,500	52,500
	<b>CIP Subtotal</b>	<b>94,800</b>	<b>127,041</b>
Unexpended assumption: 2.5%	Citywide HVAC Replacements	76,500	76,500
	Citywide Roof Replacements	120,000	120,000
	Citywide Parking Lot Resurfacing	60,000	60,000
	Highlander Pool Repairs	-	49,700
	Fire Station #60 Restroom Renovation	-	-
	Comm Ctr. Fitness Ctr Renovation	-	-
	Sindoon Stage Awning Replacem	-	-
	Citywide Exterior Painting	55,000	55,000
	Court Resurfacing	-	-
	Land Development Code Enhancemts.	95,000	95,000
	Housing Needs Assessment	-	-
	Public Art Master Plan	-	-
	Weybridge Woods Bridge Removal	-	-
	SR 580 Mast Arm Repainting	-	-
	Bridges & Boardwalks	25,000	25,000
	Citywide Scanning	-	-
	Purple Heart Park		
	<b>Non-Recurring Operating Subtotal</b>	<b>431,500</b>	<b>481,200</b>
	<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 526,300</b>	<b>\$ 608,241</b>

**GENERAL FUND**

<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
193,600					
130,000	65,000	65,000	65,000	-	-
65,000	-	-	-	-	-
80,000	-	-	-	-	-
50,000	-	-	-	-	-
35,000	-	-	-	-	-
35,000	-	-	-	-	-
-	-	209,500	-	-	-
-	-	-	-	30,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>588,600</b>	<b>65,000</b>	<b>274,500</b>	<b>65,000</b>	<b>30,000</b>	<b>-</b>
570,000	201,000	59,000	45,000	-	12,500
162,000	105,000	500,000	210,000	75,000	-
20,000	157,000	-	-	70,000	-
-	-	-	-	-	-
65,000	-	-	-	-	-
46,000	-	-	-	-	-
35,000	-	-	-	-	-
28,000	35,000	-	-	120,000	-
25,000	25,000	25,000	30,000	-	-
25,000	-	-	-	-	-
25,000	-	-	-	-	-
25,000	-	-	-	-	-
-	10,000	-	-	-	-
-	-	-	-	110,000	-
-	-	-	-	-	-
-	20,200	-	-	-	-
10,000					
<b>1,036,000</b>	<b>553,200</b>	<b>584,000</b>	<b>285,000</b>	<b>375,000</b>	<b>12,500</b>
<b>\$ 1,624,600</b>	<b>\$ 618,200</b>	<b>\$ 858,500</b>	<b>\$ 350,000</b>	<b>\$ 405,000</b>	<b>\$ 12,500</b>

## STADIUM FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 66,239	\$ 93,411	\$ 137,123	\$ 241,716
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	624,162	500,004	500,000	500,000
Charges for Services	370,044	376,677	340,000	320,000
Fines	-	-	-	-
Miscellaneous	46,230	44,364	32,000	32,000
Debt Proceeds	-	-	76,843,800	-
Transfers In	323,000	167,000	5,763,000	5,763,000
<b>TOTAL REVENUES</b>	<b>\$ 1,363,436</b>	<b>\$ 1,088,044</b>	<b>\$ 83,478,800</b>	<b>\$ 6,615,000</b>
<b>EXPENDITURES</b>				
Personnel	21,151	20,055	37,900	37,900
Operating	557,199	504,536	327,700	350,010
Non-Recurring Operating	-	-	50,000	50,000
Capital	-	-	-	-
CIP Capital	-	-	81,000,000	-
Other	-	-	-	-
Debt Service	757,913	415,149	2,035,300	-
Transfers Out	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,336,264</b>	<b>\$ 939,739</b>	<b>\$ 83,450,900</b>	<b>\$ 437,910</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 93,411</b>	<b>\$ 241,716</b>	<b>\$ 165,023</b>	<b>\$ 6,418,806</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 93,411</b>	<b>\$ 241,216</b>	<b>\$ 164,523</b>	<b>\$ 6,418,306</b>
FB as % of Operating Budget TARGET: 15%	16.2%	46.0%	39.6%	1465.7%

**Notes:**

	BUDGET 2018	ESTIMATED 2018
<b>CIP and Non-Recurring Operating</b>		
Stadium & Englebert Reconstruction	81,000,000	-
<b>CIP Subtotal</b>	<b>81,000,000</b>	<b>-</b>
Stadium & Englebert R&M	50,000	50,000
<b>Non-Recurring Operating Subtotal</b>	<b>50,000</b>	<b>50,000</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 81,050,000</b>	<b>\$ 50,000</b>

## STADIUM FUND

BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 6,418,806	\$ 16,338,656	\$ 519,656	\$ 618,956	\$ 943,856	\$ 960,056
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
17,600,000	27,100,000	1,500,000	1,500,000	1,208,300	1,000,000
335,000	338,400	-	-	-	-
-	-	-	-	-	-
1,438,600	1,538,600	1,638,600	1,638,600	1,638,600	1,638,600
33,681,200	-	-	-	-	-
150,000	250,000	250,000	250,000	250,000	250,000
<b>\$ 53,204,800</b>	<b>\$ 29,227,000</b>	<b>\$ 3,388,600</b>	<b>\$ 3,388,600</b>	<b>\$ 3,096,900</b>	<b>\$ 2,888,600</b>
30,700	15,900	-	-	-	-
235,400	505,400	550,000	566,500	583,500	601,000
-	-	-	-	-	-
-	-	-	-	-	-
39,431,900	41,612,400	-	-	-	-
-	-	-	-	-	-
3,586,950	2,912,300	2,739,300	2,497,200	2,497,200	2,497,200
-	-	-	-	-	-
<b>\$ 43,284,950</b>	<b>\$ 45,046,000</b>	<b>\$ 3,289,300</b>	<b>\$ 3,063,700</b>	<b>\$ 3,080,700</b>	<b>\$ 3,098,200</b>
<b>\$ 16,338,656</b>	<b>\$ 519,656</b>	<b>\$ 618,956</b>	<b>\$ 943,856</b>	<b>\$ 960,056</b>	<b>\$ 750,456</b>
<b>\$ 16,338,156</b>	<b>\$ 519,656</b>	<b>\$ 618,956</b>	<b>\$ 943,856</b>	<b>\$ 960,056</b>	<b>\$ 750,456</b>
6139.9%	99.7%	112.5%	166.6%	164.5%	124.9%
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
39,431,900	41,612,400	-	-	-	-
<b>39,431,900</b>	<b>41,612,400</b>	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 39,431,900</b>	<b>\$ 41,612,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## IMPACT FEE FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 161,256	\$ 305,806	\$ 299,706	\$ (750,108)
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	143,436	140,762	467,300	467,300
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	1,113	2,699	500	500
Debt Proceeds	-	-	-	-
Transfers In	-	-	66,000	66,000
<b>TOTAL REVENUES</b>	<b>\$ 144,550</b>	<b>\$ 143,461</b>	<b>\$ 533,800</b>	<b>\$ 533,800</b>
<b>EXPENDITURES</b>				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	-	101,300	-	-
CIP Capital	-	-	106,000	106,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	1,098,074	415,200	415,200
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 1,199,374</b>	<b>\$ 521,200</b>	<b>\$ 521,200</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 305,806</b>	<b>\$ (750,108)</b>	<b>\$ 312,306</b>	<b>\$ (737,508)</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 305,806</b>	<b>\$ (750,108)</b>	<b>\$ 312,306</b>	<b>\$ (737,508)</b>

FB as % of Operating Budget TARGET: 15%

N/A

N/A

N/A

N/A

**Notes:**

Revenues reflect known development projects only.

	BUDGET 2018	ESTIMATED 2018
<b>CIP and Non-Recurring Operating</b>		
Pedestrian Safety Infrastructure	-	-
Ped. Safety Imp.- Edgewater Drive	40,000	40,000
Community Policing Vehicle	16,000	16,000
Ped. Safety Imp.- Alt 19/Main St.	50,000	50,000
<b>CIP Subtotal</b>	<b>106,000</b>	<b>106,000</b>
	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>-</b>	<b>-</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 106,000</b>	<b>\$ 106,000</b>

**IMPACT FEE FUND**

<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
\$ (737,508)	\$ (598,608)	\$ (462,808)	\$ (386,008)	\$ (365,108)	\$ (352,308)
-	-	-	-	-	-
-	-	-	-	-	-
389,500	139,700	80,700	42,600	6,300	6,300
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
700	700	700	700	700	700
-	-	-	-	-	-
97,900	134,600	75,600	42,100	5,800	-
<b>\$ 488,100</b>	<b>\$ 275,000</b>	<b>\$ 157,000</b>	<b>\$ 85,400</b>	<b>\$ 12,800</b>	<b>\$ 7,000</b>
-	-	-	0	0	0
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
40,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
309,200	139,200	80,200	64,500	-	-
<b>\$ 349,200</b>	<b>\$ 139,200</b>	<b>\$ 80,200</b>	<b>\$ 64,500</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>\$ (598,608)</b>	<b>\$ (462,808)</b>	<b>\$ (386,008)</b>	<b>\$ (365,108)</b>	<b>\$ (352,308)</b>	<b>\$ (345,308)</b>
<b>\$ (598,608)</b>	<b>\$ (462,808)</b>	<b>\$ (386,008)</b>	<b>\$ (365,108)</b>	<b>\$ (352,308)</b>	<b>\$ (345,308)</b>
N/A	N/A	N/A	N/A	N/A	N/A
<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
-	-	-	-	-	-
20,000	-	-	-	-	-
-	-	-	-	-	-
20,000	-	-	-	-	-
<b>40,000</b>	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 40,000</b>	<b>\$ -</b>				

## BUILDING FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2016		2017		2018		2018	
BEGINNING FUND BALANCE	\$	-	\$	-	\$	222,525	\$	1,214,391
<b>REVENUES</b>								
Property Taxes	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-
Licenses, Permits, Fees	-	1,909,202	-	1,200,000	-	1,600,000	-	1,600,000
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-
Miscellaneous	-	14,049	-	-	-	15,000	-	15,000
Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	244,311	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>2,167,562</b>	<b>\$</b>	<b>1,200,000</b>	<b>\$</b>	<b>1,615,000</b>
<b>EXPENDITURES</b>								
Personnel	-	665,272	-	723,700	-	723,700	-	723,700
Operating	-	218,825	-	182,700	-	219,500	-	219,500
Non-Recurring Operating	-	-	-	30,000	-	30,000	-	30,000
Capital	-	69,074	-	-	-	304,000	-	304,000
CIP Capital	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>953,171</b>	<b>\$</b>	<b>936,400</b>	<b>\$</b>	<b>1,277,200</b>
<b>ENDING FUND BALANCE</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>1,214,391</b>	<b>\$</b>	<b>486,125</b>	<b>\$</b>	<b>1,552,191</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>1,214,391</b>	<b>\$</b>	<b>486,125</b>	<b>\$</b>	<b>1,552,191</b>
FB as % of Operating Budget TARGET: 15%		0.0%		137.4%		51.9%		159.5%

**Notes:**

FY20 transfer out for share of New City Hall

	BUDGET		ESTIMATED	
	2018		2018	
<b>CIP and Non-Recurring Operating</b>				
	-	-	-	-
<b>CIP Subtotal</b>	-	-	-	-
Safety Improvements	30,000	30,000	30,000	30,000
Citywide Scanning	-	-	-	-
<b>Subtotal Non-Recurring Operating</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

**BUILDING FUND**

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 1,552,191	\$ 1,996,891	\$ 222,491	\$ 155,791	\$ 57,191	\$ (34,609)
-	-	-	-	-	-
-	-	-	-	-	-
1,600,000	1,100,000	950,000	950,000	925,000	925,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,600,000	\$ 1,100,000	\$ 950,000	\$ 950,000	\$ 925,000	\$ 925,000
818,300	849,800	739,400	768,500	733,900	698,500
269,900	272,600	275,300	278,100	280,900	283,700
65,100	-	-	-	-	-
2,000	2,000	2,000	2,000	2,000	2,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	1,750,000	-	-	-	-
\$ 1,155,300	\$ 2,874,400	\$ 1,016,700	\$ 1,048,600	\$ 1,016,800	\$ 984,200
\$ 1,996,891	\$ 222,491	\$ 155,791	\$ 57,191	\$ (34,609)	\$ (93,809)
\$ 1,996,891	\$ 222,491	\$ 155,791	\$ 57,191	\$ (34,609)	\$ (93,809)
173.1%	19.8%	15.4%	5.5%	-3.4%	-9.6%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
65,100	-	-	-	-	-
65,100	-	-	-	-	-
\$ 65,100	\$ -	\$ -	\$ -	\$ -	\$ -

## COUNTY GAS TAX FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 1,158,914	\$ 969,740	\$ 302,384	\$ 1,208,367
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	516,605	521,030	479,200	479,200
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	2,931	7,931	2,500	12,500
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 519,536</b>	<b>\$ 528,961</b>	<b>\$ 481,700</b>	<b>\$ 491,700</b>
<b>EXPENDITURES</b>				
Personnel	-	-	-	-
Operating	149,940	124,915	187,300	202,346
Non-Recurring Operating	-	-	-	-
Capital	558,770	165,419	14,000	955,032
CIP Capital	-	-	296,000	296,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 708,710</b>	<b>\$ 290,334</b>	<b>\$ 497,300</b>	<b>\$ 1,453,378</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 969,740</b>	<b>\$ 1,208,367</b>	<b>\$ 286,784</b>	<b>\$ 246,689</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 969,740</b>	<b>\$ 1,208,367</b>	<b>\$ 286,784</b>	<b>\$ 246,689</b>
FB as % of Operating Budget TARGET: 15%	646.8%	967.4%	153.1%	121.9%

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
	Annual Street Resurfacing	296,000	296,000
	Pavement Management Program	-	-
	<b>Subtotal CIP</b>	<b>296,000</b>	<b>296,000</b>
		-	-
	<b>Subtotal Non-Recurring Operating</b>	<b>-</b>	<b>-</b>
	<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 296,000</b>	<b>\$ 296,000</b>

**COUNTY GAS TAX FUND**

<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
\$ 246,689	\$ 225,589	\$ 193,889	\$ 151,489	\$ 98,289	\$ 54,189
-	-	-	-	-	-
479,200	474,400	469,700	465,000	460,400	455,800
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
2,500	2,500	2,500	2,500	2,500	2,500
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 481,700</b>	<b>\$ 476,900</b>	<b>\$ 472,200</b>	<b>\$ 467,500</b>	<b>\$ 462,900</b>	<b>\$ 458,300</b>
-	-	-	-	-	-
192,800	198,600	204,600	210,700	217,000	223,500
-	-	-	-	-	-
-	-	-	-	-	-
310,000	310,000	310,000	310,000	290,000	270,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 502,800</b>	<b>\$ 508,600</b>	<b>\$ 514,600</b>	<b>\$ 520,700</b>	<b>\$ 507,000</b>	<b>\$ 493,500</b>
<b>\$ 225,589</b>	<b>\$ 193,889</b>	<b>\$ 151,489</b>	<b>\$ 98,289</b>	<b>\$ 54,189</b>	<b>\$ 18,989</b>
<b>\$ 225,589</b>	<b>\$ 193,889</b>	<b>\$ 151,489</b>	<b>\$ 98,289</b>	<b>\$ 54,189</b>	<b>\$ 18,989</b>
117.0%	97.6%	74.0%	46.6%	25.0%	8.5%
<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
-	-	-	-	-	-
310,000	310,000	310,000	310,000	290,000	270,000
<b>310,000</b>	<b>310,000</b>	<b>310,000</b>	<b>310,000</b>	<b>290,000</b>	<b>270,000</b>
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 310,000</b>	<b>\$ 310,000</b>	<b>\$ 310,000</b>	<b>\$ 310,000</b>	<b>\$ 290,000</b>	<b>\$ 270,000</b>

## PENNY FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 4,282,417	\$ 5,182,441	\$ 6,910,124	\$ 8,454,489
<b>REVENUES</b>				
Property Taxes	-	-	-	-
Other Taxes	3,614,528	3,715,371	3,812,400	3,812,400
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	250,000	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	14,671	79,503	9,000	67,000
Debt Proceeds	-	-	-	-
Transfers In	-	1,098,074	415,200	415,200
<b>TOTAL REVENUES</b>	<b>\$ 3,629,199</b>	<b>\$ 5,142,947</b>	<b>\$ 4,236,600</b>	<b>\$ 4,294,600</b>
<b>EXPENDITURES</b>				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	2,081,165	664,373	7,000	2,665,210
CIP Capital	-	-	1,240,000	2,656,202
Other	-	-	-	-
Debt Service	648,010	778,245	772,800	770,200
Transfers Out	-	428,281	5,663,000	5,663,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,729,175</b>	<b>\$ 1,870,899</b>	<b>\$ 7,682,800</b>	<b>\$ 11,754,612</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 5,182,441</b>	<b>\$ 8,454,489</b>	<b>\$ 3,463,924</b>	<b>\$ 994,477</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 5,182,441</b>	<b>\$ 3,272,048</b>	<b>\$ 3,463,924</b>	<b>\$ 994,477</b>
FB as % of Operating Budget TARGET: 15%	0.0%	0.0%	0.0%	0.0%

\*This fund is restricted for capital expenditures

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
Transfers in from the LDO Impact Fee Fund are related to a payback for the OLL property originally purchased in the Penny Fund in FY 2016.	Trail Renovations	50,000	50,000
	Parks Restroom Renovations	25,000	25,000
	Parks Boardwalks & Bridges	50,000	92,000
	Playgrd. Equipmt. Replacemt.	75,000	311,443
	New Dog Park	150,000	150,000
	Pavement Management Program	690,000	690,000
	Dunedin Golf Course Cart Barn	200,000	200,000
	EOC Fire Training Center	-	87,759
	New City Hall	-	1,050,000
	New Aquatics Center	-	-
	Bicycle Pedestrian Master Plan	-	-
	Skinner Corridor Improvements	-	-
	Jones Building Replacemt.	-	-
	Dwntwn. Parking Structure	-	-
	Fleet Services Bldg. Replacement	-	-
	<b>Subtotal CIP</b>	<b>1,240,000</b>	<b>2,656,202</b>

Includes \$3.5M transfer in FY20 for Building & Engineering's share of City Hall construction

**PENNY FUND**

<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
\$ 994,477	\$ 1,490,077	\$ 4,166,877	\$ 4,534,877	\$ 672,877	\$ 488,077
-	-	-	-	-	-
3,790,000	3,846,900	3,904,600	3,963,200	4,022,600	4,082,900
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
9,000	9,000	9,100	9,200	9,300	9,400
12,700,000	-	6,000,000	-	-	-
309,200	3,639,200	80,200	64,500	-	-
<b>\$ 16,808,200</b>	<b>\$ 7,495,100</b>	<b>\$ 9,993,900</b>	<b>\$ 4,036,900</b>	<b>\$ 4,031,900</b>	<b>\$ 4,092,300</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
15,125,400	2,365,000	7,170,000	4,465,000	785,000	805,000
-	-	-	-	-	-
1,037,200	2,453,300	2,455,900	3,433,900	3,431,700	3,433,300
150,000	-	-	-	-	-
<b>\$ 16,312,600</b>	<b>\$ 4,818,300</b>	<b>\$ 9,625,900</b>	<b>\$ 7,898,900</b>	<b>\$ 4,216,700</b>	<b>\$ 4,238,300</b>
<b>\$ 1,490,077</b>	<b>\$ 4,166,877</b>	<b>\$ 4,534,877</b>	<b>\$ 672,877</b>	<b>\$ 488,077</b>	<b>\$ 342,077</b>
<b>\$ 1,490,077</b>	<b>\$ 4,166,877</b>	<b>\$ 4,534,877</b>	<b>\$ 672,877</b>	<b>\$ 488,077</b>	<b>\$ 342,077</b>
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
90,000	75,000	80,000	75,000	75,000	75,000
-	-	-	-	-	-
690,000	690,000	690,000	690,000	710,000	730,000
-	-	-	-	-	-
1,645,400	-	-	-	-	-
12,700,000	-	-	-	-	-
-	600,000	6,400,000	-	-	-
-	-	-	-	-	-
-	1,000,000	-	-	-	-
-	-	-	1,200,000	-	-
-	-	-	2,500,000	-	-
-	-	-	-	-	-
<b>15,125,400</b>	<b>2,365,000</b>	<b>7,170,000</b>	<b>4,465,000</b>	<b>785,000</b>	<b>805,000</b>

## CRA FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 487,771	\$ 197,718	\$ 248,370	\$ 335,617
<b>REVENUES</b>				
Property Taxes	506,053	569,442	799,600	771,600
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	47,927	43,882	40,400	55,900
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 553,980</b>	<b>\$ 613,324</b>	<b>\$ 840,000</b>	<b>\$ 827,500</b>
<b>EXPENDITURES</b>				
Personnel	187,972	209,419	222,900	222,900
Operating	202,866	122,431	171,400	202,518
Non-Recurring Operating	-	-	75,000	75,000
Capital	415,974	38,634	-	8,800
CIP Capital	-	-	60,800	221,613
Other	22,235	33,541	50,000	50,000
Debt Service	-	-	-	-
Transfers Out	14,985	71,400	143,400	143,400
<b>TOTAL EXPENDITURES</b>	<b>\$ 844,033</b>	<b>\$ 475,425</b>	<b>\$ 723,500</b>	<b>\$ 924,231</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 197,718</b>	<b>\$ 335,617</b>	<b>\$ 364,870</b>	<b>\$ 238,886</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 197,718</b>	<b>\$ 335,617</b>	<b>\$ 364,870</b>	<b>\$ 238,886</b>
FB as % of Operating Budget TARGET: 15%	50.6%	101.1%	77.7%	47.7%

Notes:	BUDGET 2018	ESTIMATED 2018
<u>Property tax revenue assumptions:</u>		
FY 2019: +8% + \$15M new construction	-	-
FY 2020: +5% + \$8M new construction	60,800	60,800
FY 2021: +5%	-	-
FY 2022: +5%	-	95,000
FY 2023: +4%	-	-
Broadway Arch	-	-
Main St. Trolley Stop/Give Me Shelter	60,800	60,800
Skinner Blvd. Improvements	-	-
Pioneer Park Resurfacing	-	95,000
DT Parking Garage	-	-
Downtown Paver/Amenity Replacemt	-	-
Box Car Enhancements	-	-
Lawn Equipment	-	-
Downtown Trail Pavilion	-	65,813
<b>CIP Subtotal</b>	<b>60,800</b>	<b>221,613</b>
Skinner Blvd. Improvements	75,000	75,000
Downtown East End Plan	-	-
Dwntwn. Parking Garage Lease	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>75,000</b>	<b>75,000</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 135,800</b>	<b>\$ 296,613</b>

**CRA FUND**

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 238,886	\$ 293,486	\$ 106,286	\$ 137,086	\$ 159,286	\$ 80,386
903,400	904,100	1,037,500	1,105,400	1,162,400	1,221,700
-	-	-	-	-	-
-	-	-	-	-	-
100,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
40,400	40,800	41,200	41,600	42,000	42,400
-	2,500,000	-	2,400,000	-	-
-	-	-	-	-	-
<b>\$ 1,043,800</b>	<b>\$ 3,444,900</b>	<b>\$ 1,078,700</b>	<b>\$ 3,547,000</b>	<b>\$ 1,204,400</b>	<b>\$ 1,264,100</b>

230,900	238,200	245,700	253,500	261,500	269,800
217,600	127,500	130,100	132,700	135,400	138,100
30,000	-	115,000	115,000	115,000	115,000
5,000	25,000	25,000	25,000	25,000	25,000
225,000	2,930,000	-	2,500,000	-	-
154,400	154,400	154,400	154,400	154,400	154,400
-	-	279,700	279,700	563,800	563,800
126,300	157,000	98,000	64,500	28,200	-
<b>\$ 989,200</b>	<b>\$ 3,632,100</b>	<b>\$ 1,047,900</b>	<b>\$ 3,524,800</b>	<b>\$ 1,283,300</b>	<b>\$ 1,266,100</b>
<b>\$ 293,486</b>	<b>\$ 106,286</b>	<b>\$ 137,086</b>	<b>\$ 159,286</b>	<b>\$ 80,386</b>	<b>\$ 78,386</b>
<b>\$ 293,486</b>	<b>\$ 106,286</b>	<b>\$ 137,086</b>	<b>\$ 159,286</b>	<b>\$ 80,386</b>	<b>\$ 78,386</b>
61.3%	29.1%	27.9%	31.8%	15.7%	15.0%

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
200,000	2,700,000	-	-	-	-
-	-	-	-	-	-
-	-	-	2,500,000	-	-
-	230,000	-	-	-	-
25,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>225,000</b>	<b>2,930,000</b>	<b>-</b>	<b>2,500,000</b>	<b>-</b>	<b>-</b>
-	-	-	-	-	-
30,000	-	-	-	-	-
-	-	115,000	115,000	115,000	115,000
<b>30,000</b>	<b>-</b>	<b>115,000</b>	<b>115,000</b>	<b>115,000</b>	<b>115,000</b>
<b>\$ 255,000</b>	<b>\$ 2,930,000</b>	<b>\$ 115,000</b>	<b>\$ 2,615,000</b>	<b>\$ 115,000</b>	<b>\$ 115,000</b>

## SOLID WASTE UTILITY FUND

\* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET	ESTIMATED
	2016	2017	2018	2018	2018	2018
BEGINNING FUND BALANCE	\$ 876,850	\$ 1,381,240	\$ 1,490,060	\$ 1,490,060	\$ 1,490,060	\$ 1,646,191
<b>REVENUES</b>						
Intergovernmental	-	32,765	-	-	-	-
Charges for Services	5,069,186	5,141,545	5,287,000	5,287,000	5,287,000	5,287,000
Fines	-	-	-	-	-	-
Miscellaneous	41,371	31,880	8,500	8,500	8,500	68,500
Debt Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 5,120,180</b>	<b>\$ 5,226,231</b>	<b>\$ 5,305,500</b>	<b>\$ 5,305,500</b>	<b>\$ 5,305,500</b>	<b>\$ 5,365,500</b>
Elimination of Debt Proceeds	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 5,120,180</b>	<b>\$ 5,226,231</b>	<b>\$ 5,305,500</b>	<b>\$ 5,305,500</b>	<b>\$ 5,305,500</b>	<b>\$ 5,365,500</b>
<b>EXPENSES</b>						
Personnel	1,329,831	1,373,907	1,403,000	1,403,000	1,403,000	1,403,000
Operating	3,091,347	3,151,763	3,635,200	3,635,200	3,635,200	3,673,762
Non-Recurring Operating	-	-	-	-	-	-
Capital	848,452	1,155,566	-	-	-	-
CIP Capital	-	-	481,300	481,300	481,300	190,000
Other	-	-	-	-	-	-
Debt Service	8,382	143,982	145,694	145,694	145,694	145,694
Transfers Out	-	148,542	131,700	131,700	131,700	131,700
<b>Expense Subtotal</b>	<b>\$ 5,278,011</b>	<b>\$ 5,973,760</b>	<b>\$ 5,796,894</b>	<b>\$ 5,796,894</b>	<b>\$ 5,796,894</b>	<b>\$ 5,544,156</b>
Depreciation	139,887	277,515	487,800	487,800	487,800	487,800
Elimination of Principal Debt Payments	-	(134,430)	(136,594)	(136,594)	(136,594)	(136,600)
Elimination of Utility Capital	(848,452)	(1,155,566)	(481,300)	(481,300)	(481,300)	(190,000)
<b>TOTAL EXPENSES</b>	<b>\$ 4,569,446</b>	<b>\$ 4,961,280</b>	<b>\$ 5,666,800</b>	<b>\$ 5,666,800</b>	<b>\$ 5,666,800</b>	<b>\$ 5,705,356</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 1,427,584</b>	<b>\$ 1,646,191</b>	<b>\$ 1,128,760</b>	<b>\$ 1,128,760</b>	<b>\$ 1,128,760</b>	<b>\$ 1,306,336</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 1,173,061</b>	<b>\$ 379,189</b>	<b>\$ 292,307</b>	<b>\$ 292,307</b>	<b>\$ 292,307</b>	<b>\$ 571,484</b>

FB as % of Operating Budget TARGET: 15%

26.5%                      8.4%                      5.8%                      11.3%

**Notes:**

This projection assumes the following revenue increases by fiscal year: FY 2019 +10%, FY 2020-FY 2024: +2%. Debt service for vehicle replacement is projected for FY2020, purchases will be made in cash thereafter.

	BUDGET	ESTIMATED
	2018	2018
<b>CIP and Non-Recurring Capital</b>		
Fleet Replacements	481,300	190,000
	-	-
<b>CIP Subtotal</b>	<b>481,300</b>	<b>190,000</b>
Citywide Ext. Facility Painting	-	-
Citywide Roof Replacements	-	-
Citywide HVAC Replacements	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>-</b>	<b>-</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 481,300</b>	<b>\$ 190,000</b>

**SOLID WASTE UTILITY FUND**

<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
\$ 1,306,336	\$ 1,459,736	\$ 1,608,036	\$ 1,802,236	\$ 2,015,936	\$ 2,193,936
-	-	-	-	-	-
5,761,600	5,900,400	6,045,800	6,192,500	6,342,100	6,497,900
-	-	-	-	-	-
7,800	7,800	7,800	7,800	7,800	7,800
-	684,000	-	-	-	-
-	-	-	-	-	-
<b>\$ 5,782,400</b>	<b>\$ 6,605,200</b>	<b>\$ 6,066,600</b>	<b>\$ 6,213,300</b>	<b>\$ 6,362,900</b>	<b>\$ 6,518,700</b>
-	(684,000)	-	-	-	-
<b>\$ 5,782,400</b>	<b>\$ 5,921,200</b>	<b>\$ 6,066,600</b>	<b>\$ 6,213,300</b>	<b>\$ 6,362,900</b>	<b>\$ 6,518,700</b>
1,496,300	1,561,400	1,629,800	1,701,600	1,777,100	1,856,600
3,701,200	3,775,200	3,850,700	3,927,700	4,006,300	4,086,400
-	7,000	30,000	-	20,000	-
15,000	15,000	15,000	15,000	15,000	15,000
-	489,000	318,200	641,800	908,100	951,100
-	-	-	-	-	-
145,700	145,700	284,700	139,100	139,100	139,100
131,700	131,700	-	-	-	-
<b>\$ 5,489,900</b>	<b>\$ 6,125,000</b>	<b>\$ 6,128,400</b>	<b>\$ 6,425,200</b>	<b>\$ 6,865,600</b>	<b>\$ 7,048,200</b>
292,900	292,900	322,200	338,300	355,200	373,000
(138,800)	(141,000)	(245,000)	(107,100)	(112,800)	(118,900)
(15,000)	(504,000)	(333,200)	(656,800)	(923,100)	(966,100)
<b>\$ 5,629,000</b>	<b>\$ 5,772,900</b>	<b>\$ 5,872,400</b>	<b>\$ 5,999,600</b>	<b>\$ 6,184,900</b>	<b>\$ 6,336,200</b>
<b>\$ 1,459,736</b>	<b>\$ 1,608,036</b>	<b>\$ 1,802,236</b>	<b>\$ 2,015,936</b>	<b>\$ 2,193,936</b>	<b>\$ 2,376,436</b>
<b>\$ 863,991</b>	<b>\$ 1,344,164</b>	<b>\$ 1,282,412</b>	<b>\$ 1,070,513</b>	<b>\$ 567,778</b>	<b>\$ 38,298</b>
16.6%	25.2%	23.3%	19.0%	9.8%	0.6%
<b>BUDGET</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>	<b>PROJECTION</b>
<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
-	489,000	318,200	641,800	908,100	951,100
-	-	-	-	-	-
-	<b>489,000</b>	<b>318,200</b>	<b>641,800</b>	<b>908,100</b>	<b>951,100</b>
-	7,000	-	-	-	-
-	-	30,000	-	-	-
-	-	-	-	20,000	-
-	<b>7,000</b>	<b>30,000</b>	-	<b>20,000</b>	-
<b>\$ -</b>	<b>\$ 496,000</b>	<b>\$ 348,200</b>	<b>\$ 641,800</b>	<b>\$ 928,100</b>	<b>\$ 951,100</b>

## WATER/WASTEWATER UTILITY FUND

\* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET	ESTIMATED
	2016	2017	2018	2018	2018	2018
BEGINNING FUND BALANCE	\$ 34,802,929	\$ 33,265,146	\$ 33,412,996	\$ 33,412,996	\$ 32,893,330	\$ 32,893,330
<b>REVENUES</b>						
Licenses, Permits, Fees	231,406	340,407	1,315,600	1,315,600	1,315,600	1,315,600
Intergovernmental	9,048	36,942	1,082,900	1,082,900	1,082,900	1,082,900
Charges for Services	14,950,087	15,776,131	16,760,900	16,760,900	16,760,900	16,760,900
Fines	153,270	151,870	150,000	150,000	150,000	150,000
Miscellaneous	364,970	477,049	249,300	249,300	249,300	249,300
Debt Proceeds	-	-	24,480,000	24,480,000	24,480,000	24,480,000
Transfers In	-	-	-	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 15,708,782</b>	<b>\$ 16,782,399</b>	<b>\$ 44,038,700</b>	<b>\$ 44,038,700</b>	<b>\$ 44,038,700</b>	<b>\$ 44,038,700</b>
Elimination of Debt Proceeds	-	-	(24,480,000)	(24,480,000)	(24,480,000)	(24,480,000)
<b>TOTAL REVENUES</b>	<b>\$ 15,708,782</b>	<b>\$ 16,782,399</b>	<b>\$ 19,558,700</b>	<b>\$ 19,558,700</b>	<b>\$ 19,558,700</b>	<b>\$ 19,558,700</b>
<b>EXPENSES</b>						
Personnel	5,856,211	6,042,824	6,426,000	6,426,000	6,426,000	6,426,000
Operating	6,980,245	6,935,869	7,248,200	7,248,200	7,248,200	7,248,200
Non-Recurring Operating	-	-	530,000	530,000	530,000	530,000
Capital	1,604,555	4,967,565	11,000	11,000	9,872,984	9,872,984
CIP Capital	-	-	7,042,000	7,042,000	6,008,000	6,008,000
Other	5,706	62,765	-	-	-	-
Debt Service	1,449,999	1,451,151	1,939,800	1,939,800	1,939,800	1,939,800
Transfers Out	-	-	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 15,896,717</b>	<b>\$ 19,460,174</b>	<b>\$ 23,197,000</b>	<b>\$ 23,197,000</b>	<b>\$ 32,024,984</b>	<b>\$ 32,024,984</b>
Depreciation	3,693,413	3,604,045	4,356,500	4,356,500	4,356,500	4,356,500
Elimination of Principal Debt Payments	(914,720)	(942,439)	(970,200)	(970,200)	(970,200)	(970,200)
Elimination of Utility Capital	(1,604,555)	(4,967,565)	(7,053,000)	(7,053,000)	(15,880,984)	(15,880,984)
<b>TOTAL EXPENSES</b>	<b>\$ 17,070,855</b>	<b>\$ 17,154,215</b>	<b>\$ 19,530,300</b>	<b>\$ 19,530,300</b>	<b>\$ 19,530,300</b>	<b>\$ 19,530,300</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 33,440,856</b>	<b>\$ 32,893,330</b>	<b>\$ 33,441,396</b>	<b>\$ 33,441,396</b>	<b>\$ 32,921,730</b>	<b>\$ 32,921,730</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 16,051,119</b>	<b>\$ 12,982,922</b>	<b>\$ 25,390,439</b>	<b>\$ 25,390,439</b>	<b>\$ 26,449,661</b>	<b>\$ 26,449,661</b>
FB as % of Operating Budget TARGET: 25%	117.3%	92.3%	171.7%	171.7%	179.2%	179.2%

\*\$1M capital reserve accounted for each year

## WATER/WASTEWATER UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 32,921,730	\$ 32,522,530	\$ 30,862,730	\$ 31,297,330	\$ 32,260,530	\$ 33,867,230
446,000	409,300	307,000	230,300	230,300	230,300
-	-	-	-	-	-
17,079,000	17,890,300	18,740,100	19,630,300	20,562,700	21,539,400
125,000	125,000	125,000	125,000	125,000	125,000
388,800	388,800	388,800	388,800	388,800	388,800
-	5,800,000	-	-	-	-
-	-	-	-	-	-
<b>\$ 18,038,800</b>	<b>\$ 24,613,400</b>	<b>\$ 19,560,900</b>	<b>\$ 20,374,400</b>	<b>\$ 21,306,800</b>	<b>\$ 22,283,500</b>
-	(5,800,000)	-	-	-	-
<b>\$ 18,038,800</b>	<b>\$ 18,813,400</b>	<b>\$ 19,560,900</b>	<b>\$ 20,374,400</b>	<b>\$ 21,306,800</b>	<b>\$ 22,283,500</b>
6,612,700	6,869,800	7,137,500	7,416,100	7,706,200	8,008,300
7,384,900	7,458,700	7,533,300	7,608,600	7,684,700	7,761,500
10,000	26,000	-	-	-	-
418,800	600,000	600,000	600,000	600,000	600,000
15,131,000	10,970,000	1,551,000	750,000	1,550,000	1,050,000
-	-	-	-	-	-
2,786,100	2,783,800	3,162,100	3,159,300	3,153,400	3,153,000
-	1,750,000	-	-	-	-
<b>\$ 32,343,500</b>	<b>\$ 30,458,300</b>	<b>\$ 19,983,900</b>	<b>\$ 19,534,000</b>	<b>\$ 20,694,300</b>	<b>\$ 20,572,800</b>
3,368,200	3,368,200	3,368,200	3,368,200	3,368,200	3,368,200
(1,723,900)	(1,783,300)	(2,074,800)	(2,141,000)	(2,212,400)	(2,298,400)
(15,549,800)	(11,570,000)	(2,151,000)	(1,350,000)	(2,150,000)	(1,650,000)
<b>\$ 18,438,000</b>	<b>\$ 20,473,200</b>	<b>\$ 19,126,300</b>	<b>\$ 19,411,200</b>	<b>\$ 19,700,100</b>	<b>\$ 19,992,600</b>
<b>\$ 32,522,530</b>	<b>\$ 30,862,730</b>	<b>\$ 31,297,330</b>	<b>\$ 32,260,530</b>	<b>\$ 33,867,230</b>	<b>\$ 36,158,130</b>
<b>\$ 12,302,674</b>	<b>\$ 6,390,883</b>	<b>\$ 6,227,763</b>	<b>\$ 6,877,943</b>	<b>\$ 7,579,066</b>	<b>\$ 8,970,841</b>
80.7%	37.6%	35.6%	39.1%	42.7%	50.5%

## WATER/WASTEWATER UTILITY FUND

	BUDGET 2018	ESTIMATED 2018
<b>Notes:</b>		
Includes FY20 transfer out of \$1.75M for share of City Hall		
SR 580 Tie-Ins	750,000	750,000
Beltrees St. Gravity Sewer Extension	105,000	105,000
WTP Design-Build	3,736,000	3,736,000
WW Lift Station Emergency Pumps	180,000	180,000
Bayshore Water Main	500,000	500,000
WWTP Blower Replacement	600,000	550,000
WW Lift Station Forcemain Replacements	187,000	187,000
Production Well Facilities (RESTD partial)	600,000	
Curlew Watermain Replacement	-	-
WWTP Electrical System Upgrade	-	-
WWTP Outfall Repair	384,000	-
Ranchwood & Hitching WM Replcmt	-	-
LS #20 Repair/Replcmt	-	-
LS #32 Repair/Replcmt	-	-
Friendly Lane Water/Sewer Upgrades	-	-
WW Garrison Rd Sewer Main Installation	-	-
WW Facility #8 Sound Attenuation	-	-
<b>CIP Subtotal</b>	<b>7,042,000</b>	<b>6,008,000</b>
Citywide HVAC Replacements	-	-
Citywide Facilities Roof Replacements	-	-
Curlew Reclaimed Tank Painting	250,000	250,000
WWTP Painting (wall, process tanks, bldg)	280,000	280,000
<b>Non-Recurring Operating Subtotal</b>	<b>530,000</b>	<b>530,000</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 7,572,000</b>	<b>\$ 6,538,000</b>

## WATER/WASTEWATER UTILITY FUND

BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
-	-	-	-	-	-
25,000	-	-	-	-	-
13,986,000	5,220,000	1,176,000	-	-	-
70,000	-	-	-	-	-
50,000	-	-	-	-	-
-	-	-	-	-	-
50,000	600,000	125,000	300,000	850,000	-
50,000	-	-	300,000	300,000	150,000
100,000	500,000	-	-	-	-
500,000	4,000,000	-	-	-	-
100,000	500,000	-	-	-	-
-	-	250,000	-	-	-
-	-	-	-	400,000	900,000
-	-	-	150,000	-	-
-	150,000	-	-	-	-
150,000	-	-	-	-	-
50,000	-	-	-	-	-
<b>15,131,000</b>	<b>10,970,000</b>	<b>1,551,000</b>	<b>750,000</b>	<b>1,550,000</b>	<b>1,050,000</b>
10,000	26,000	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>10,000</b>	<b>26,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>\$ 15,141,000</b>	<b>\$ 10,996,000</b>	<b>\$ 1,551,000</b>	<b>\$ 750,000</b>	<b>\$ 1,550,000</b>	<b>\$ 1,050,000</b>

## PARKING FUND

	ACTUAL		BUDGET	ESTIMATED
	2016	2017	2018	2018
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 2,965,100	\$ 3,031,334
<b>REVENUES</b>				
Intergovernmental	-	-	-	-
Charges for Services	-	703,152	744,800	200,000
Fines	-	90,422	70,000	18,000
Miscellaneous	-	31,447	6,000	12,000
Debt Proceeds	-	-	-	-
Transfers In	-	2,798,400	49,000	49,000
<b>Revenue Subtotal</b>	<b>\$ -</b>	<b>\$ 3,623,421</b>	<b>\$ 869,800</b>	<b>\$ 279,000</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 3,623,421</b>	<b>\$ 869,800</b>	<b>\$ 279,000</b>
<b>EXPENSES</b>				
Personnel	-	4,296	3,400	3,400
Operating	-	587,761	361,500	208,500
Non-Recurring Operating	-	-	2,160,000	2,191,200
Capital	-	5,253	-	-
CIP Capital	-	-	160,000	54,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ -</b>	<b>\$ 597,310</b>	<b>\$ 2,684,900</b>	<b>\$ 2,457,100</b>
Depreciation	-	29	-	9,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Capital	-	(5,253)	(160,000)	(54,000)
<b>TOTAL EXPENSES</b>	<b>\$ -</b>	<b>\$ 592,087</b>	<b>\$ 2,524,900</b>	<b>\$ 2,412,100</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ -</b>	<b>\$ 3,031,334</b>	<b>\$ 1,310,000</b>	<b>\$ 898,234</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ -</b>	<b>\$ 3,026,110</b>	<b>\$ 1,150,000</b>	<b>\$ 898,234</b>

FB as % of Operating Budget	N/A	N/A	45.5%	37.4%
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**Notes:**

In FY 2017, the City implemented a one-year pilot parking program which was suspended in Dec. 2018. BP Settlement funds are supplementing the DT Parking Garage Lease. In FY18, \$1,974,674 was used for a lease buy down. In FY18, 19 and 20, these funds will pay the \$115,000 lease pymt and the \$101,500 annual maintenance.

	BUDGET	ESTIMATED
CIP and Non-Recurring Capital	2018	2018
Downtown Parking Management	160,000	54,000
DT Parking Garage #2 (Parking/CRA)	-	-
<b>CIP Subtotal</b>	<b>160,000</b>	<b>54,000</b>
Downtown Parking Garage Lease	2,160,000	2,191,200
Arlis Lot Lease (380 Main Street)	-	-
Justice Plaza Lot Lease	-	-
DT Wayfinding Signage	-	-
<b>Non-Recurring Operating Subtotal</b>	<b>2,160,000</b>	<b>2,191,200</b>
<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 2,320,000</b>	<b>\$ 2,245,200</b>



## STORMWATER UTILITY FUND

\* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET		ESTIMATED	
	2016	2017	2018	2018	2018	2018		
BEGINNING FUND BALANCE	\$ 13,549,000	\$ 13,243,368	\$ 12,100,271	\$ 13,242,781				
<b>REVENUES</b>								
Intergovernmental	-	1,525	-	-				
Charges for Services	3,375,223	3,523,835	3,700,000	3,700,000				
Fines	-	26	-	-				
Miscellaneous	57,979	70,125	20,500	20,500				
Debt Proceeds	-	-	-	-				
Transfers In	-	-	-	-				
<b>Revenue Subtotal</b>	<b>\$ 3,433,202</b>	<b>\$ 3,595,510</b>	<b>\$ 3,720,500</b>	<b>\$ 3,720,500</b>				
Elimination of Debt Proceeds	-	-	-	-				
<b>TOTAL REVENUES</b>	<b>\$ 3,433,202</b>	<b>\$ 3,595,510</b>	<b>\$ 3,720,500</b>	<b>\$ 3,720,500</b>				
<b>EXPENSES</b>								
Personnel	770,766	805,000	835,400	835,400				
Operating	1,166,874	1,120,126	1,241,200	2,020,800				
Non-Recurring Operating	-	-	559,700	559,700				
Capital	609,281	3,909,515	188,400	1,189,300				
CIP Capital	-	-	450,000	75,000				
Other	470	5,165	-	-				
Debt Service	809,771	734,233	855,400	855,400				
Transfers Out	-	-	-	-				
<b>Expense Subtotal</b>	<b>\$ 3,357,161</b>	<b>\$ 6,574,039</b>	<b>\$ 4,130,100</b>	<b>\$ 5,535,600</b>				
Depreciation	1,363,330	1,380,134	1,450,600	1,450,600				
Elimination of Principal Debt Payments	(408,280)	(448,561)	(457,800)	(457,800)				
Elimination of Utility Capital	(609,281)	(3,909,515)	(638,400)	(1,264,300)				
<b>TOTAL EXPENSES</b>	<b>\$ 3,702,931</b>	<b>\$ 3,596,098</b>	<b>\$ 4,484,500</b>	<b>\$ 5,264,100</b>				
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 13,279,271</b>	<b>\$ 13,242,781</b>	<b>\$ 11,336,271</b>	<b>\$ 11,699,181</b>				
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 1,680,542</b>	<b>\$ 3,558,771</b>	<b>\$ 2,066,018</b>	<b>\$ 1,757,342</b>				

FB as % of Operating Budget TARGET: 25%

60.9%

158.9%

59.4%

36.8%

\*\$500,000 capital reserve accounted for each year

Notes:	BUDGET		ESTIMATED	
	2018	2018	2018	2018
	<b>CIP and Non-Recurring Capital</b>			
	75,000	75,000	75,000	75,000
	375,000	-	-	-
	-	-	-	-
	<b>450,000</b>	<b>75,000</b>	<b>450,000</b>	<b>75,000</b>
	330,000	330,000	330,000	330,000
	200,000	200,000	200,000	200,000
	29,700	29,700	29,700	29,700
	-	-	-	-
	-	-	-	-
	<b>559,700</b>	<b>559,700</b>	<b>559,700</b>	<b>559,700</b>
	<b>\$ 1,009,700</b>	<b>\$ 634,700</b>	<b>\$ 1,009,700</b>	<b>\$ 634,700</b>

## STORMWATER UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 11,699,181	\$ 10,907,381	\$ 10,209,681	\$ 9,604,581	\$ 9,007,781	\$ 8,749,081
-	-	-	-	-	-
3,850,000	3,984,800	4,124,300	4,186,200	4,249,000	4,312,700
-	-	-	-	-	-
30,500	30,500	30,500	30,500	30,500	30,500
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 3,880,500</b>	<b>\$ 4,015,300</b>	<b>\$ 4,154,800</b>	<b>\$ 4,216,700</b>	<b>\$ 4,279,500</b>	<b>\$ 4,343,200</b>
-	-	-	-	-	-
<b>\$ 3,880,500</b>	<b>\$ 4,015,300</b>	<b>\$ 4,154,800</b>	<b>\$ 4,216,700</b>	<b>\$ 4,279,500</b>	<b>\$ 4,343,200</b>
945,100	983,100	1,022,700	1,064,100	1,107,300	1,152,300
1,216,400	1,240,700	1,265,500	1,290,800	1,316,600	1,342,900
570,000	565,000	565,000	570,000	245,000	245,000
43,000	43,000	43,000	43,000	43,000	43,000
180,000	690,000	1,830,000	-	-	-
-	-	-	-	-	-
887,400	886,900	880,800	879,100	877,700	876,800
-	-	-	-	-	-
<b>\$ 3,841,900</b>	<b>\$ 4,408,700</b>	<b>\$ 5,607,000</b>	<b>\$ 3,847,000</b>	<b>\$ 3,589,600</b>	<b>\$ 3,660,000</b>
1,526,600	1,526,600	1,526,600	1,526,600	1,526,600	1,526,600
(473,200)	(489,300)	(500,700)	(517,100)	(535,000)	(553,900)
(223,000)	(733,000)	(1,873,000)	(43,000)	(43,000)	(43,000)
<b>\$ 4,672,300</b>	<b>\$ 4,713,000</b>	<b>\$ 4,759,900</b>	<b>\$ 4,813,500</b>	<b>\$ 4,538,200</b>	<b>\$ 4,589,700</b>
<b>\$ 10,907,381</b>	<b>\$ 10,209,681</b>	<b>\$ 9,604,581</b>	<b>\$ 9,007,781</b>	<b>\$ 8,749,081</b>	<b>\$ 8,502,581</b>
<b>\$ 1,796,259</b>	<b>\$ 1,402,854</b>	<b>\$ (49,373)</b>	<b>\$ 320,278</b>	<b>\$ 1,010,227</b>	<b>\$ 1,693,434</b>

47.5%      32.4%      -19.3%      -6.1%      19.1%      43.6%

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
75,000	75,000	150,000	-	-	-
25,000	375,000				
80,000	240,000	1,680,000	-	-	-
<b>180,000</b>	<b>690,000</b>	<b>1,830,000</b>	-	-	-
425,000	420,000	420,000	400,000	100,000	100,000
100,000	100,000	100,000	100,000	100,000	100,000
-	-	-	-	-	-
45,000	45,000	45,000	45,000	45,000	45,000
-	-	-	25,000	-	-
<b>570,000</b>	<b>565,000</b>	<b>565,000</b>	<b>570,000</b>	<b>245,000</b>	<b>245,000</b>
<b>\$ 750,000</b>	<b>\$ 1,255,000</b>	<b>\$ 2,395,000</b>	<b>\$ 570,000</b>	<b>\$ 245,000</b>	<b>\$ 245,000</b>

## MARINA FUND

\* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET		ESTIMATED	
	2016	2017	2018	2018	2018	2018	2018	
BEGINNING FUND BALANCE	\$ 2,190,668	\$ 2,352,736	\$ 2,442,459	\$ 2,506,800				
<b>REVENUES</b>								
Intergovernmental	30,057	-	-	-				
Charges for Services	24,114	24,329	25,400	25,400				
Fines	4,780	3,825	3,000	3,000				
Miscellaneous	468,763	513,006	436,200	436,200				
Debt Proceeds	-	-	-	-				
Transfers In	-	-	-	-				
<b>Revenue Subtotal</b>	<b>\$ 527,714</b>	<b>\$ 541,160</b>	<b>\$ 464,600</b>	<b>\$ 464,600</b>				
Elimination of Debt Proceeds	-	-	-	-				
<b>TOTAL REVENUES</b>	<b>\$ 527,714</b>	<b>\$ 541,160</b>	<b>\$ 464,600</b>	<b>\$ 464,600</b>				
<b>EXPENSES</b>								
Personnel	193,450	194,554	203,700	203,700				
Operating	109,280	123,976	134,900	174,900				
Non-Recurring Operating	-	-	-	-				
Capital	493,046	3,503	-	281,607				
CIP Capital	-	-	112,500	112,500				
Other	4,341	-	-	-				
Debt Service	-	-	-	-				
Transfers Out	-	-	-	-				
<b>Expense Subtotal</b>	<b>\$ 800,118</b>	<b>\$ 322,033</b>	<b>\$ 451,100</b>	<b>\$ 772,707</b>				
Depreciation	55,251	68,566	88,200	88,200				
Elimination of Principal Debt Payments	-	-	-	-				
Elimination of Utility Capital	(493,046)	(3,503)	(112,500)	(394,107)				
<b>TOTAL EXPENSES</b>	<b>\$ 362,323</b>	<b>\$ 387,096</b>	<b>\$ 426,800</b>	<b>\$ 466,800</b>				
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 2,356,059</b>	<b>\$ 2,506,800</b>	<b>\$ 2,480,259</b>	<b>\$ 2,504,600</b>				
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 838,613</b>	<b>\$ 1,054,415</b>	<b>\$ 733,830</b>	<b>\$ 754,602</b>				

FB as % of Operating Budget TARGET: 25%

277.0%

331.0%

216.7%

199.3%

Plus remaining Part B capital revenue for capital reserve

Notes:	BUDGET		ESTIMATED	
	2018	2018	2018	2018
	<b>CIP and Non-Recurring Capital</b>			
	Marina Dredging	112,500	112,500	
	Harbormaster Bldg. Replacemt	-	-	
	<b>CIP Subtotal</b>	<b>112,500</b>	<b>112,500</b>	
	Citywide Parking Lots	-	-	
	<b>Non-Recurring Operating Subtotal</b>	<b>-</b>	<b>-</b>	
	<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ 112,500</b>	<b>\$ 112,500</b>	

## MARINA FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 2,504,600	\$ 2,598,400	\$ 2,681,800	\$ 2,779,600	\$ 2,866,300	\$ 2,927,800
-	-	-	-	-	-
26,300	26,300	26,300	26,300	26,300	26,300
3,000	3,000	3,000	3,000	3,000	3,000
501,700	501,700	526,800	526,800	553,100	553,100
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 531,000</b>	<b>\$ 531,000</b>	<b>\$ 556,100</b>	<b>\$ 556,100</b>	<b>\$ 582,400</b>	<b>\$ 582,400</b>
-	-	-	-	-	-
<b>\$ 531,000</b>	<b>\$ 531,000</b>	<b>\$ 556,100</b>	<b>\$ 556,100</b>	<b>\$ 582,400</b>	<b>\$ 582,400</b>
212,300	219,600	227,100	234,900	243,100	251,600
156,400	159,500	162,700	166,000	169,300	172,700
-	-	-	-	40,000	-
-	-	-	-	-	-
787,500	-	-	-	400,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,156,200</b>	<b>\$ 379,100</b>	<b>\$ 389,800</b>	<b>\$ 400,900</b>	<b>\$ 852,400</b>	<b>\$ 424,300</b>
68,500	68,500	68,500	68,500	68,500	68,500
-	-	-	-	-	-
(787,500)	-	-	-	(400,000)	-
<b>\$ 437,200</b>	<b>\$ 447,600</b>	<b>\$ 458,300</b>	<b>\$ 469,400</b>	<b>\$ 520,900</b>	<b>\$ 492,800</b>
<b>\$ 2,598,400</b>	<b>\$ 2,681,800</b>	<b>\$ 2,779,600</b>	<b>\$ 2,866,300</b>	<b>\$ 2,927,800</b>	<b>\$ 3,017,400</b>
<b>\$ 129,402</b>	<b>\$ 281,302</b>	<b>\$ 447,602</b>	<b>\$ 602,802</b>	<b>\$ 332,802</b>	<b>\$ 490,902</b>

35.1%	74.2%	114.8%	150.4%	73.6%	115.7%
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BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
787,500	-	-	-	-	-
-	-	-	-	400,000	-
<b>787,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>
-	-	-	-	40,000	-
-	-	-	-	<b>40,000</b>	<b>-</b>
<b>\$ 787,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 440,000</b>	<b>\$ -</b>



## FLEET FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 7,841,082	\$ 8,527,482	\$ 8,805,382	\$ 8,963,882	\$ 9,102,282	\$ 9,217,082
-	-	-	-	-	-
2,993,800	3,023,700	3,053,900	3,084,400	3,115,200	3,146,400
-	-	-	-	-	-
60,000	60,000	60,000	60,000	60,000	60,000
-	-	-	-	-	-
131,700	131,700	-	-	-	-
<b>\$ 3,185,500</b>	<b>\$ 3,215,400</b>	<b>\$ 3,113,900</b>	<b>\$ 3,144,400</b>	<b>\$ 3,175,200</b>	<b>\$ 3,206,400</b>
-	-	-	-	-	-
<b>\$ 3,185,500</b>	<b>\$ 3,215,400</b>	<b>\$ 3,113,900</b>	<b>\$ 3,144,400</b>	<b>\$ 3,175,200</b>	<b>\$ 3,206,400</b>
655,500	681,200	707,800	735,500	764,500	794,600
1,197,300	1,221,200	1,245,600	1,270,500	1,295,900	1,321,800
-	31,000	-	-	-	-
-	60,000	60,000	60,000	60,000	60,000
274,300	835,000	704,400	226,800	561,200	1,180,700
-	-	-	-	-	-
131,100	131,000	131,000	-	-	-
-	-	-	-	-	-
<b>\$ 2,258,200</b>	<b>\$ 2,959,400</b>	<b>\$ 2,848,800</b>	<b>\$ 2,292,800</b>	<b>\$ 2,681,600</b>	<b>\$ 3,357,100</b>
640,100	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
(124,900)	(126,900)	(129,000)	-	-	-
(274,300)	(895,000)	(764,400)	(286,800)	(621,200)	(1,240,700)
<b>\$ 2,499,100</b>	<b>\$ 2,937,500</b>	<b>\$ 2,955,400</b>	<b>\$ 3,006,000</b>	<b>\$ 3,060,400</b>	<b>\$ 3,116,400</b>
<b>\$ 8,527,482</b>	<b>\$ 8,805,382</b>	<b>\$ 8,963,882</b>	<b>\$ 9,102,282</b>	<b>\$ 9,217,082</b>	<b>\$ 9,307,082</b>
<b>\$ 2,815,754</b>	<b>\$ 3,071,792</b>	<b>\$ 3,336,987</b>	<b>\$ 4,188,587</b>	<b>\$ 4,682,187</b>	<b>\$ 4,531,487</b>
152.0%	158.9%	170.8%	208.8%	227.2%	214.1%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
274,300	835,000	704,400	226,800	561,200	1,180,700
<b>274,300</b>	<b>835,000</b>	<b>704,400</b>	<b>226,800</b>	<b>561,200</b>	<b>1,180,700</b>
-	10,000	-	-	-	-
-	21,000	-	-	-	-
-	<b>31,000</b>	-	-	-	-
<b>\$ 274,300</b>	<b>\$ 866,000</b>	<b>\$ 704,400</b>	<b>\$ 226,800</b>	<b>\$ 561,200</b>	<b>\$ 1,180,700</b>



## FACILITIES MAINTENANCE FUND

BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 1,152,091	\$ 879,991	\$ 653,091	\$ 491,391	\$ 376,191	\$ 382,691
-	-	-	-	-	-
1,511,900	1,602,600	1,714,800	1,834,800	1,981,600	2,140,100
-	-	-	-	-	-
29,500	29,500	29,500	29,500	29,500	29,500
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,541,400</b>	<b>\$ 1,632,100</b>	<b>\$ 1,744,300</b>	<b>\$ 1,864,300</b>	<b>\$ 2,011,100</b>	<b>\$ 2,169,600</b>
-	-	-	-	-	-
<b>\$ 1,541,400</b>	<b>\$ 1,632,100</b>	<b>\$ 1,744,300</b>	<b>\$ 1,864,300</b>	<b>\$ 2,011,100</b>	<b>\$ 2,169,600</b>
795,900	826,600	858,600	891,800	926,400	962,500
987,500	1,002,300	1,017,300	1,032,600	1,048,100	1,063,800
-	-	-	25,000	-	-
8,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,791,400</b>	<b>\$ 1,828,900</b>	<b>\$ 1,875,900</b>	<b>\$ 1,949,400</b>	<b>\$ 1,974,500</b>	<b>\$ 2,026,300</b>
30,100	30,100	30,100	30,100	30,100	30,100
-	-	-	-	-	-
(8,000)	-	-	-	-	-
<b>\$ 1,813,500</b>	<b>\$ 1,859,000</b>	<b>\$ 1,906,000</b>	<b>\$ 1,979,500</b>	<b>\$ 2,004,600</b>	<b>\$ 2,056,400</b>
<b>\$ 879,991</b>	<b>\$ 653,091</b>	<b>\$ 491,391</b>	<b>\$ 376,191</b>	<b>\$ 382,691</b>	<b>\$ 495,891</b>
<b>\$ 464,591</b>	<b>\$ 267,791</b>	<b>\$ 136,191</b>	<b>\$ 51,091</b>	<b>\$ 87,691</b>	<b>\$ 230,991</b>
26.1%	14.6%	7.3%	2.6%	4.4%	11.4%
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	25,000	-	-
-	-	-	25,000	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>

## RISK SAFETY FUND

\* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL	ACTUAL*	BUDGET	ESTIMATED
	2016	2017	2018	2018
BEGINNING FUND BALANCE	\$ 3,291,629	\$ 3,610,462	\$ 3,540,873	\$ 3,521,754
<b>REVENUES</b>				
Intergovernmental	-	-	-	-
Charges for Services	1,811,629	1,761,100	1,551,800	1,551,800
Fines	-	-	-	-
Miscellaneous	43,886	130,524	90,000	90,000
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 1,855,515</b>	<b>\$ 1,891,624</b>	<b>\$ 1,641,800</b>	<b>\$ 1,641,800</b>
Elimination of Debt Proceeds	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,855,515</b>	<b>\$ 1,891,624</b>	<b>\$ 1,641,800</b>	<b>\$ 1,641,800</b>
<b>EXPENSES</b>				
Personnel	185,379	120,385	186,600	186,600
Operating	1,351,592	1,609,947	1,392,500	1,392,500
Non-Recurring Operating	-	-	-	-
Capital	-	-	-	-
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	250,000	-	-
<b>Expense Subtotal</b>	<b>\$ 1,536,971</b>	<b>\$ 1,980,332</b>	<b>\$ 1,579,100</b>	<b>\$ 1,579,100</b>
Depreciation	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 1,536,971</b>	<b>\$ 1,980,332</b>	<b>\$ 1,579,100</b>	<b>\$ 1,579,100</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 3,610,173</b>	<b>\$ 3,521,754</b>	<b>\$ 3,603,573</b>	<b>\$ 3,584,454</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 3,610,173</b>	<b>\$ 3,521,754</b>	<b>\$ 3,603,573</b>	<b>\$ 3,584,454</b>

\*Target is \$3.5M = over / (under) target

110,173                      21,754                      103,573                      84,454

<b>Notes:</b>	<b>CIP &amp; Non-Recurring Capital</b>	<b>BUDGET</b>	<b>ESTIMATED</b>
		<b>2018</b>	<b>2018</b>
This fund projection assumes a 4% increase in operating expenses annually.		-	-
		-	-
	<b>TOTAL CIP/NON-RECURRING OPERATING</b>	<b>\$ -</b>	<b>\$ -</b>

**RISK SAFETY FUND**

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 3,584,454	\$ 3,572,054	\$ 3,560,154	\$ 3,548,854	\$ 3,538,354	\$ 3,528,654
-	-	-	-	-	-
1,615,400	1,680,000	1,747,200	1,817,100	1,889,800	1,946,500
-	-	-	-	-	-
60,000	60,000	60,000	60,000	60,000	60,000
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,675,400</b>	<b>\$ 1,740,000</b>	<b>\$ 1,807,200</b>	<b>\$ 1,877,100</b>	<b>\$ 1,949,800</b>	<b>\$ 2,006,500</b>
-	-	-	-	-	-
<b>\$ 1,675,400</b>	<b>\$ 1,740,000</b>	<b>\$ 1,807,200</b>	<b>\$ 1,877,100</b>	<b>\$ 1,949,800</b>	<b>\$ 2,006,500</b>
192,200	199,500	207,100	215,000	223,300	231,800
1,495,600	1,552,400	1,611,400	1,672,600	1,736,200	1,802,200
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,687,800</b>	<b>\$ 1,751,900</b>	<b>\$ 1,818,500</b>	<b>\$ 1,887,600</b>	<b>\$ 1,959,500</b>	<b>\$ 2,034,000</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,687,800</b>	<b>\$ 1,751,900</b>	<b>\$ 1,818,500</b>	<b>\$ 1,887,600</b>	<b>\$ 1,959,500</b>	<b>\$ 2,034,000</b>
<b>\$ 3,572,054</b>	<b>\$ 3,560,154</b>	<b>\$ 3,548,854</b>	<b>\$ 3,538,354</b>	<b>\$ 3,528,654</b>	<b>\$ 3,501,154</b>
<b>\$ 3,572,054</b>	<b>\$ 3,560,154</b>	<b>\$ 3,548,854</b>	<b>\$ 3,538,354</b>	<b>\$ 3,528,654</b>	<b>\$ 3,501,154</b>
72,054	60,154	48,854	38,354	28,654	1,154
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ -</b>					



## HEALTH BENEFITS FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 566,797	\$ 574,897	\$ 637,297	\$ 762,897	\$ 846,597	\$ 881,197
-	-	-	-	-	-
4,842,400	5,278,200	5,753,200	6,155,900	6,586,800	7,047,900
-	-	-	-	-	-
1,000	1,000	1,000	1,000	1,000	1,000
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 4,843,400</b>	<b>\$ 5,279,200</b>	<b>\$ 5,754,200</b>	<b>\$ 6,156,900</b>	<b>\$ 6,587,800</b>	<b>\$ 7,048,900</b>
-	-	-	-	-	-
<b>\$ 4,843,400</b>	<b>\$ 5,279,200</b>	<b>\$ 5,754,200</b>	<b>\$ 6,156,900</b>	<b>\$ 6,587,800</b>	<b>\$ 7,048,900</b>
114,100	117,900	121,800	125,900	130,100	134,400
4,721,200	5,098,900	5,506,800	5,947,300	6,423,100	6,936,900
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 4,835,300</b>	<b>\$ 5,216,800</b>	<b>\$ 5,628,600</b>	<b>\$ 6,073,200</b>	<b>\$ 6,553,200</b>	<b>\$ 7,071,300</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 4,835,300</b>	<b>\$ 5,216,800</b>	<b>\$ 5,628,600</b>	<b>\$ 6,073,200</b>	<b>\$ 6,553,200</b>	<b>\$ 7,071,300</b>
<b>\$ 574,897</b>	<b>\$ 637,297</b>	<b>\$ 762,897</b>	<b>\$ 846,597</b>	<b>\$ 881,197</b>	<b>\$ 858,797</b>
<b>\$ 574,897</b>	<b>\$ 637,297</b>	<b>\$ 762,897</b>	<b>\$ 846,597</b>	<b>\$ 881,197</b>	<b>\$ 858,797</b>

4,897

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ -</b>					



### I.T. SERVICES FUND

BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 1,106,783	\$ 1,381,983	\$ 1,626,083	\$ 1,909,583	\$ 2,147,183	\$ 2,350,283
-	-	-	-	-	-
1,259,900	1,259,900	1,259,900	1,259,900	1,259,900	1,259,900
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
150,000	-	-	-	-	-
<b>\$ 1,409,900</b>	<b>\$ 1,259,900</b>				
-	-	-	-	-	-
<b>\$ 1,409,900</b>	<b>\$ 1,259,900</b>				
537,800	558,600	565,300	587,400	610,300	634,300
387,300	387,200	391,100	414,900	426,500	350,600
189,000	50,000	-	-	-	-
-	20,000	20,000	20,000	20,000	20,000
259,000	336,000	250,500	125,500	145,500	145,500
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,373,100</b>	<b>\$ 1,351,800</b>	<b>\$ 1,226,900</b>	<b>\$ 1,147,800</b>	<b>\$ 1,202,300</b>	<b>\$ 1,150,400</b>
20,600	20,000	20,000	20,000	20,000	20,000
-	-	-	-	-	-
(259,000)	(356,000)	(270,500)	(145,500)	(165,500)	(165,500)
<b>\$ 1,134,700</b>	<b>\$ 1,015,800</b>	<b>\$ 976,400</b>	<b>\$ 1,022,300</b>	<b>\$ 1,056,800</b>	<b>\$ 1,004,900</b>
<b>\$ 1,381,983</b>	<b>\$ 1,626,083</b>	<b>\$ 1,909,583</b>	<b>\$ 2,147,183</b>	<b>\$ 2,350,283</b>	<b>\$ 2,605,283</b>
<b>\$ 281,122</b>	<b>\$ 189,222</b>	<b>\$ 222,222</b>	<b>\$ 334,322</b>	<b>\$ 391,922</b>	<b>\$ 501,422</b>
25.2%	19.0%	23.2%	33.4%	37.8%	50.9%
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
121,500	125,500	125,500	125,500	145,500	145,500
87,500	25,500	-	-	-	-
50,000	85,000	-	-	-	-
-	100,000	125,000	-	-	-
-	-	-	-	-	-
<b>259,000</b>	<b>336,000</b>	<b>250,500</b>	<b>125,500</b>	<b>145,500</b>	<b>145,500</b>
-	50,000	-	-	-	-
100,000	-	-	-	-	-
89,000	-	-	-	-	-
<b>189,000</b>	<b>50,000</b>	-	-	-	-
<b>\$ 448,000</b>	<b>\$ 386,000</b>	<b>\$ 250,500</b>	<b>\$ 125,500</b>	<b>\$ 145,500</b>	<b>\$ 145,500</b>



# Report on FY 2018 Initiatives

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## Q3 Progress Report on FY 2018 Initiatives

ECONOMIC DEVELOPMENT				
Initiative	Lead Department	Status	% Complete	
1.1	Continue to grow the Florida Business Incubator.	Eco. & Hsg. Dev.	In progress	70%
<b>Update as of Second Quarter FY 2018</b>				
<p>Awareness of the Entrepreneurship opportunities in Dunedin has been heightened and the Florida Incubator has moved to the Dunedin Golf Center. On average there are 10 participants in the weekly Spark Tank, is a great opportunity to 'brain bounce' new ideas, make vital connections, and meet up with like-minded entrepreneur. Collaboration Workshop Co-working makes it easy to connect with fellow entrepreneurs to share ideas, solve problems and take your business to the next level. In addition there are weekly drop-in Brew &amp; Dew meetings. EXCElerate- Designed for entrepreneurs and small business owners with businesses in the emerging or start-up phase, the EXCElerate program provides participants the tools, training and infrastructure necessary to facilitate a smoother, faster launch.</p> <p>EMPower- EMPower, by the Florida Business Incubator, is a 3-month personalized mentorship program focusing on your specific needs to help your business reach the next level.</p> <p>The FBI is also planning a seminar for DDMA business owners on the "Changing Retail Market" for the Fall. The FBI has obtained a 501c status. A new one year agreement will be signed and includes performance measures, regular reports and representation on the Advisory Committee and attendance at the Board of Directors meetings.</p>				

Initiative	Lead Department	Status	% Complete	
1.2	Implement CRA Master Plan 2033.	Eco. & Hsg. Dev., Public Works	In progress	75%
<b>Update as of Second Quarter FY 2018</b>				
<p>The CRA has increased Downtown parking supply and has both capital enhancement projects and conceptual planning projects In progress. The 195 space Douglas Garage completed and opened February 2018. Enhancements include the Trailside Pavilion was completed in March 2018. Give Me Shelter project started with planning and funding has been requested for FY 2019.</p> <p>Additional projects this year include; Box Car improvements, Downtown Wayfinding plan initiated, Downtown East End Plan presented to Commission, Douglas streetscaping, artistic bus shelter, downtown banners, and seven businesses received Façade Grants.</p>				

Initiative	Lead Department	Status	% Complete	
1.3	Complete the downtown/Gateway market analysis.	Eco. & Hsg. Dev.	Complete	100%
<b>Update as of Second Quarter FY 2018</b>				
<p>WTL+ and Lambert Advisory reports on market analysis and economic analysis are complete; presentations have been made and reports are available on the City website.</p>				

Initiative	Lead Department	Status	% Complete
1.4 Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).	Planning & Dev., City Attorney, Eco. & Hsg. Dev.	In progress	50%
<b>Update as of Second Quarter FY 2018</b>			
On May 1, 2018, the City Commission will was provided with a recommended list of visioning process related Land Development Code changes for their review, comment and direction.			

Initiative	Lead Department	Status	% Complete
1.5 Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.	Eco. & Hsg. Dev.	In progress	60%
<b>Update as of Second Quarter FY 2018</b>			
A City Commission Workshop was scheduled for May 15, 2018, for the USF CUSP to present their recommendations on affordable housing options for the City. Funding for a Housing Needs Assessment has been included in the FY 2019 Budget. Working in partnership with Habitat for Humanity, two new affordable homes were built. A first-time home buyers workshop is scheduled for the Fall. We are in the planning stages for Affordable Housing Forum in April 2019.			

Initiative	Lead Department	Status	% Complete
1.6 Recognize and encourage the arts, culture, tourism and eco-tourism as economic drivers.	Eco. & Hsg. Dev., Parks & Recreation, Arts & Culture Advisory Committee, Comm. Relations, Visit Dunedin,	In progress	90%
	Planning & Dev., Library		75%
<b>Update as of Second Quarter FY 2018</b>			
Visit Dunedin has produced various videos promoting Dunedin as a destination. CRA provides \$20,000 to DDMA for event planning that promote Dunedin. Jolley Trolley ridership participation increased by 20% on Fridays, Saturdays and Sundays. A Public Arts Master Plan consultant has conducted public workshops, surveys and compiled results.			

Initiative	Lead Department	Status	% Complete
1.7 Initiate and develop a critical plan schedule for Skinner Blvd. enhancements and Skinner Blvd. Corridor Analysis. <b>(CIP)</b>	Eco. & Hsg. Dev.	In progress	90% Grant 25% CIP
<b>Update as of Second Quarter FY 2018</b>			
A grant from Forward Pinellas has been awarded to the City. The traffic management study is underway, and charrettes to solicit public input have been scheduled for June 2018. Staff has met with local businesses and two public meetings were held in July. Staff will apply for a \$1M grant in the fall.			

Initiative	Lead Department	Status	% Complete
1.8 Recommendation to City Commission on incentives.	Planning & Dev., Parks & Recreation, Eco. & Hsg. Dev.	In progress	50%
<b>Update as of Second Quarter FY 2018</b>			
Staff presented at a Special Workshop on Wednesday, August 22, 2018, on the Land Dedication Ordinance. Additional information will be presented to the Commission at a future workshop, possibly in October.			

Initiative	Lead Department	Status	% Complete
1.9 Sign code update.	City Manager, City Attorney, Planning & Dev.	In progress	40%
<b>Update as of Second Quarter FY 2018</b>			
Commission workshop was held on Feb 27, 2018, for Attorney and staff presentation. Staff to meet with the DDMA and Chamber and return to Commission for eventual ordinance readings.			

Initiative	Lead Department	Status	% Complete
1.10 Recognize and encourage historic preservation and Dunedin's unique history.	Planning & Dev., Library, Comm. Relations, Historic Preservation Advisory Committee, Library Advisory Board	In progress	50%
<b>Update as of Second Quarter FY 2018</b>			
The HPAC has completed its work on a draft Historic Preservation ordinance. The City Attorney is reviewing the ordinance.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
1.11 Public Arts Initiative.	City Manager, Arts & Culture Advisory Committee	In progress	75%
<b>Update as of Second Quarter FY 2018</b>			
Staff has developed a recommendation which was presented to City Commission at a workshop May 15, 2018. Staffing included an implementation plan, policy, and ordinance.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
1.12 Renovate and construct new facilities at the Dunedin Stadium and Englebert Complex for the Spring Training operations of the Toronto Blue Jays. (CIP)	Parks & Recreation, City Manager, Finance, City Attorney, Public Works- Eng., Eco. & Hsg. Dev.	In progress	20%
<b>Update as of Second Quarter FY 2018</b>			
On April 23, 2018, City Commission approved the Tri-party Capital Funding Agreement with Pinellas County awarding \$41.7 million to the redevelopment/reconstruction of the Dunedin Spring Training Facilities. On June 21, 2018, City Commission approved the State Funding Agreement with the DEO awarding \$20 Million for the redevelopment/reconstruction of the Dunedin Spring Training Facilities. Awarded architectural to Populous Firm for the design and permitting services for the Dunedin Spring Training Facilities. Selected CMAR Gilbane and Turner for the construction of the Spring Training Facilities.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
1.13 Downtown Parking Garage Lease. (CIP)	Eco. & Hsg. Dev.	In progress	90%
<b>Update as of Second Quarter FY 2018</b>			
\$2,160,000 for lease buy-down for 20-year agreement providing 215 parking spaces to the City. Project came online in mid-January 2018. A second amendment to the Monroe Garage has been initiated to provide a rebate for the angled parking in front of the Artisan. A review of all parking leases is underway. The Jarmolych parking lease agreement has expired and will not be renewed. The Bushnell/Edgewater parking lot lease has been renewed.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
1.14 Main Street Trolley Stop Enhancements. (CIP)	Eco. & Hsg. Dev., Public Works	In progress	50%
<b>Update as of Second Quarter FY 2018</b>			
The second Give Me Shelter bus shelter on Main across from John Lawrence Pioneer Park is in the planning stage. Funding is included in the FY 2019 budget. Preparation work for the placement of the 2 <sup>nd</sup> artistic bus shelter in front of the First United Methodist Church on Main Street has been scheduled to move forward with organizing a committee.			

<b>FISCAL SUSTAINABILITY</b>			
<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
2.1	Approve a recurring annual budget that is fiscally sound and stable across all funds.	Finance	In progress 50%
<b>Update as of Second Quarter FY 2018</b>			
A draft of the first annual Business Plan & Capital Improvements Plan for FY 2019 was published on May 11, 2018. Finance is preparing the FY 2019 Operating & Capital Budget for presentation to Commission on July 17, 2018.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
2.2	Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.	Finance	In progress 50%
<b>Update as of Second Quarter FY 2018</b>			
Long range fund projections have been updated and will be published with the FY 2019 Operating & Capital Budget on July 17, 2018.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
2.3	Finalize a Penny IV funding plan for 2020-2029.	Finance, City Manager	In progress 30%
<b>Update as of Second Quarter FY 2018</b>			
A preliminary list of Penny IV projects was established in Spring 2017, along with the identification of signature projects. Staff has developed a draft 10-year plan and distributed to Department Heads for further discussion and refinement during FY 2018.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
2.4	Select an auditor for FY 2019 through RFP.	Finance	In progress 5%
<b>Update as of Second Quarter FY 2018</b>			
Staff recently notified City Commission that the City will be requesting to extend the contract with its current auditor, Moore Stephens Lovelace PA through FY 2019 to provide continuity during the ERP conversion of the City's financial system.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
2.5	Banking Services Conversion	Finance	In progress 10%
<b>Update as of Second Quarter FY 2018</b>			
Wells Fargo has been selected as the City's new bank. Conversion efforts will continue through FY 2018 and early FY 2019.			

<b>INFRASTRUCTURE</b>				
<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>	
3.1	Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.	Public Works, I.T. Services	In progress	20%
<b>Update as of Second Quarter FY 2018</b>				
Continue data migration to ESRI Enterprise GIS software platform. Capitalize upon the recent Commission approval to upgrade and purchase dedicated server space to leverage ESRI capabilities Citywide.				

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>	
3.2	Ensure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City structures, as well as a Pre-Post Storm Event vehicle storage facility.	Fire/Rescue, Public Works, Finance, I.T. Services, City Manager	In progress	5%
<b>Update as of Second Quarter FY 2018</b>				
Proposals for architectural design of the new EOC/Fire Training Facility were received on May 30, 2018. Presentations were held on July 10, 2018, and Mason Blau and Associates Inc. was selected. On July 31, 2018, the committee met with Mr. Mason to determine the programming needs for the facility so that a scope of services and cost estimate can be refined. Approval of Architect is tentatively scheduled for the October 2, 2018, Commission meeting.				

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>	
3.3	Develop a Multi-Modal Plan for establishing a community network throughout the City (for all modes of transportation). As a consultant led project, solicit input from appropriate City Departments and Advisory Committees to develop a thorough report and multi-modal plan for vehicles, trucks, golf-carts, bicyclists, and pedestrians.	Public Works, Planning & Dev., Eco. & Hsg. Dev., Library, Comm. Relations, Parks & Recreation, Risk Mgt., Public Safety Committee	In progress	5%
<b>Update as of Second Quarter FY 2018</b>				
This item is recommended to move to FY 20 due to a lack funding and the need for our new planner to have a chance to perform a multi-modal needs assessment for the City.				

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>	
3.4	Replacement of the old wooden pedestrian bridges at Hammock Park with more durable and sustainable aluminum bridges. <b>(CIP)</b>	Parks & Recreation, Public Works- Eng., Risk Mgt.	In progress	5%
<b>Update as of Second Quarter FY 2018</b>				
Engineering is modifying the construction plans and drawings to put the project out to bid.				

Initiative	Lead Department	Status	% Complete
3.5 Renovation and replacement of the roof of the Golf Cart Barn at the Dunedin Golf Club. (CIP)	Parks & Recreation, Public Services	In progress	20%
<b>Update as of Second Quarter FY 2018</b>			
Hired Robert Resch Architect for design and related services required for the construction of a new cart barn and pro shop. Worked with the Finance Department to locate \$250,000 for the project using Penny Funds.			

Initiative	Lead Department	Status	% Complete
3.6 Complete a sediment removal project at the Dunedin Marina for improved navigation. (CIP)	Parks & Recreation, Public Works- Eng.	In progress	15%
<b>Update as of Second Quarter FY 2018</b>			
Staff has received the quotes and awarded the contract for the sediment testing including bathymetric testing.			

Initiative	Lead Department	Status	% Complete
3.7 Renovate the Dunedin Community Center parking lot including the replacement of the gravel parking areas with a pervious concrete. The renovations will allow for a more stable and safer surface as well as increased efficiency with designated parking space lines for definition. (CIP)	Parks & Recreation, Public Works- Eng.	In progress	40%
<b>Update as of Second Quarter FY 2018</b>			
This project has been put out to bid and staff is awaiting the results.			

Initiative	Lead Department	Status	% Complete
3.8 Edgewater Drive Pedestrian Safety Improvements. (CIP)	Public Works	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
Permitting and preparing Specs to Bid Albert St, the first of three push button crossings to be added to Edgewater Dr.			

Initiative	Lead Department	Status	% Complete
3.9 Main St. & Alt 19 Pedestrian Safety Improvements. (CIP)	Public Works	In progress	10%
<b>Update as of Second Quarter FY 2018</b>			
Survey complete. FDOT will be milling Alt 19 in 2019 and we are looking into doing this work in conjunction.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.10 Stormwater Pipe Lining. (CIP)	Public Works	In progress	30%
<b>Update as of Second Quarter FY 2018</b>			
Project list is being revised and project and funding will be carried over into FY 2019.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.11 Gabion Repair & Replacement Program. (CIP)	Public Works	In progress	25%
<b>Update as of Second Quarter FY 2018</b>			
Project list is being compiled by in-house staff for review.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.12 Evaluate logistics to start a trial ferry program at the day docks and begin feasibility and funding contributions for a permanent structure. (CIP)	Public Works- Eng., Parks & Recreation, Risk Mgt.	In progress	100%
<b>Update as of Second Quarter FY 2018</b>			
Modifications were made for the ferry operations at the day docks. The Clearwater Ferry began operations on July 6, 2018, with a ribbon cutting ceremony on July 13, 2018.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.13 Patricia Beltrees Treatment. (CIP)	Public Works	Not started	0%
<b>Update as of Second Quarter FY 2018</b>			
Not started.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.14 Pavement Management Program. (CIP)	Public Works	In progress	15%
<b>Update as of Second Quarter FY 2018</b>			
Finalizing the roadway selections for the remaining FY18 funds, contracts to be finalized in May.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.15 WW Lift Station Forcemain Replacements. (CIP)	Public Works	Not started	0%
<b>Update as of Second Quarter FY 2018</b>			
Not started.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.16 WW Lift Station Emergency Pumps. (CIP)	Public Works	In progress	15%
<b>Update as of Second Quarter FY 2018</b>			
Engineering Division is in the design phase.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.17 WWTP Replacement Blowers. (CIP)	Public Works	In progress	8%
<b>Update as of Second Quarter FY 2018</b>			
Commission awarded blowers to Sole Source vendor. Lead time is 12-16 weeks.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.18 WWTP Building, Wall, & Tank Painting. (CIP)	Public Works	In progress	95%
<b>Update as of Second Quarter FY 2018</b>			
Painting Nearly Completed.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.19 Curlew Elevated Reclaimed Tank Painting. (CIP)	Public Works, Public Arts Committee	Not started	0%
<b>Update as of Second Quarter FY 2018</b>			
Not started, will need decision on logo and project bid out. Solicit input from the Public Art Committee.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.20 WWTP Outfall Piping Repair. (CIP)	Public Works	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
The contractor has been onsite to clean pipe and is developing a bid for repairs.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.21 SR 580 Tie-Ins. (CIP)	Public Works	In progress	10%
<b>Update as of Second Quarter FY 2018</b>			
Survey is In progress and assessment is scheduled for June 2018. After the assessment, staff will be better able to determine whether the existing consultant can be used or the City needs to go out to bid for design.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.22 Production Well Facilities. (CIP)	Public Works	Not started	0%
<b>Update as of Second Quarter FY 2018</b>			
Not started.			

<b>Initiative</b>	<b>Lead Department</b>	<b>Status</b>	<b>% Complete</b>
3.23 Bayshore Water Main. (CIP)	Public Works	Not started	0%
<b>Update as of Second Quarter FY 2018</b>			
Not started.			

Initiative	Lead Department	Status	% Complete
3.24 WTP Design-Build. (CIP)	Public Works	In progress	4%
<b>Update as of Second Quarter FY 2018</b>			
Design Phase I started. Black & Veatch is finishing pilot testing.			

Initiative	Lead Department	Status	% Complete
3.25 Marina "A" Dock Reconstruction.	Parks & Rec	In progress	60%
<b>Update as of Second Quarter FY 2018</b>			
This project has been slightly postponed as to coincide with the Marina sediment removal. This will allow the inconvenience to the slip renters to be minimized.			

Initiative	Lead Department	Status	% Complete
3.26 Replace canvas awning/roof on the outdoor Sindoon Stage at the Dunedin Community Center.	Parks & Recreation, Public Services and Engineering	In progress	40%
<b>Update as of Second Quarter FY 2018</b>			
The removal of the existing sprinkler system and roof structure has been completed. A Capital Project Request has been submitted for FY 2019 to add a fabric shade structure.			

<b>INTERNAL OPERATIONS &amp; SERVICES</b>			
Initiative	Lead Department	Status	% Complete
4.1 Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.	I.T. Services, Finance, Human Resources	In progress	Phase 1: 25%  Phase 2: 85%
<b>Update as of Second Quarter FY 2018</b>			
Phase 1: Munis Financials implementation process began in October 2017. Server equipment was delivered and installed. Training completed, included Systems Administration, Hub Setup and Training, Tyler Content Manager, Role-Based Security, and Financials Workflow Analysis and Training. The Chart of Accounts was designed by the Finance Department and is currently being converted to work with the Naviline ERP system. Phase 2: ExecuTime timekeeping began implementation in November of 2017. Phase 2: Full rollout is expected by the end of September 2018.			

Initiative	Lead Department	Status	% Complete
4.2 Identify location, design, bid, and construct a dog park to replace the Happy Tails dog park at Vanech Recreation Complex. (CIP)	Parks & Recreation, Public Works- Eng., Risk Mgt., Parks & Rec Advisory Committee	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
Hired an engineering firm, George F. Young/Jerry Dabkowski to study the traffic impact to the former Youth Guild Park location. Working with Whitney Marsh to evaluate potential environmental impacts.			

Initiative	Lead Department	Status	% Complete
4.3 Construct replacement playgrounds at Edgewater Park and Scotsdale Park to serve the needs of the community. Incorporate elements of inclusive design for wheelchair access and multi-generational use to the Edgewater Park equipment. <b>(CIP)</b>	Parks & Recreation	In progress	100%
<b>Update as of Second Quarter FY 2018</b>			
Both Edgewater and Scotsdale Park playground replacements are complete with many accolades from the community.			

Initiative	Lead Department	Status	% Complete
4.4 Upgrade existing City radio system to 800 MHz system compatible with Pinellas County and Emergency Management Systems.	Public Works, Fire/Rescue	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
During FY 2019, staff will explore options, as well as grant funding opportunities from Dept. of Homeland Security.			

Initiative	Lead Department	Status	% Complete
4.5 Software Compliancy Project - The City is required to be in compliance with the number of software licenses installed compared to the number of licenses purchased. This project consists of the implementation of a system that will automatically regulate the software licenses installed on City devices.	I.T. Services	In progress	Phase 1: 50% Phase 2: 0% Phase 3: 0% Phase 4: 0%
<b>Update as of Second Quarter FY 2018</b>			
I.T. Services staff have reviewed the BeLarc system and have received pricing from the manufacturer. Once funding has been secured, the City can move forward with Phase 1 which consists of purchasing and installation of this system onto each City computer and laptop. Phase 2 consists of gathering the information from each device. Phase 3 consists of comparing the information to purchasing records. Phase 4 consists of updating software licenses or purchasing additional licenses to be in compliance.			

Initiative	Lead Department	Status	% Complete
4.6 MS Office 2016 Enterprise Software Licensing Project <b>(CIP)</b>	I.T. Services	Budget Proposal for FY19	Phase 1: 0% Phase 2: 0%
<b>Update as of Second Quarter FY 2018</b>			
This City is required to post documents to the City's internet site that abide by the new State Law regarding ADA accessibility. In order to help accomplish this task, the City will need to purchase Microsoft Office 2016 software for staff to use that post documents to the City website. MS Office 2016 allows documents to be ADA accessible. Phase 1 of this project is to purchase software licenses for website "Admin" staff. Phase 2 consists of purchasing software licenses for all other City computer devices.			

Initiative	Lead Department	Status	% Complete
4.7 Fleet Replacements. (CIP)	Public Works	In progress	25%
<b>Update as of Second Quarter FY 2018</b>			
Four (4) vehicles/equipment budgeted FY 2018 were ordered in November and received. Additionally, the purchase of 27 vehicles/equipment funded through the FRP (Fleet Replacement Plan) and three (3) additions to the fleet were awarded by Commission in May. All items are on order and partially received.			

Initiative	Lead Department	Status	% Complete
4.8 Citywide HVAC Replacements. (CIP)	Public Works	In progress	50%
<b>Update as of Second Quarter FY 2018</b>			
Project list and bid documents are nearing completion.			

Initiative	Lead Department	Status	% Complete
4.9 Citywide Roof Replacements. (CIP)	Public Works	In progress	35%
<b>Update as of Second Quarter FY 2018</b>			
Public Services/Purchasing has awarded the bid for the replacement of the Water Plant Admin. Roof. Construction; completion anticipated June 2018.			

Initiative	Lead Department	Status	% Complete
4.10 Citywide Exterior Facilities Painting. (CIP)	Public Works	In progress	25%
<b>Update as of Second Quarter FY 2018</b>			
Scheduled exterior painting at the Library, M.L.K Center, & Community Center are under review due to the need for emergency funding repairs to the Community Center Stage Canopy structure.			

Initiative	Lead Department	Status	% Complete
4.11 Parks Restroom Renovation. (CIP)	Parks & Recreation	In progress	100%
<b>Update as of Second Quarter FY 2018</b>			
The tile for Highlander and Scotsdale Parks has been completed.			

Initiative	Lead Department	Status	% Complete
4.12 Research and make recommendation on establishing a citywide intranet.	I.T. Services	In progress	Phase 1: 1% Phase 2: 0% Phase 3: 0%
<b>Update as of Second Quarter FY 2018</b>			
Phase 1 of this project is to review technologies available and pricing for a City Intranet site. Phase 2 consists of creating a Steering Committee to discuss goals, purpose and ideas. Phase 3 consists of implementation.			

Initiative	Lead Department	Status	% Complete
4.13 Electronic agenda.	City Manager, Comm. Relations, City Clerk, I.T. Services	In progress	40%
<b>Update as of Second Quarter FY 2018</b>			
The City of Dunedin has executed an agreement with Granicus for use of their product PEAK agenda management. At this juncture we are scheduling a kick-off call and on-site training for agenda users. We expect to complete the on-site training by the end of June.			

Initiative	Lead Department	Status	% Complete
4.14 Intranet.	I.T. Services , Comm. Relations, Human Resources	In progress	1%
<b>Update as of Second Quarter FY 2018</b>			
The intranet is a project that will connect each internal user citywide to City documents. Employees will be able to have an online one-stop-shop to access benefits and payroll information as well as access up-to-date city information without having to search through multiple emails. Currently, Comm. Relations and I.T. Services are discussing the most feasible way to pursue this. I.T. Services is looking into the cost to incorporate the intranet into the Tyler system.			

Initiative	Lead Department	Status	% Complete
4.15 Implement online Agenda Management System.	City Clerk	In progress	15%
<b>Update as of Second Quarter FY 2018</b>			
Online tool has been selected and an executed contract is in place. Onsite training will be scheduled in late FY 2018.			

Initiative	Lead Department	Status	% Complete
4.16 Implement Online Board & Committee Management Tool.	City Clerk	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
Staff has researched various companies and products to meet Citywide needs. A product has been selected to track terms of board members, track historical data on seats, create board rosters, track membership/vacancies, create group emails and archive board communications. The contract is under negotiation and is planned to be executed in Q3 FY 2018.			

<b>COMMUNITY RELATIONSHIPS</b>			
Initiative	Lead Department	Status	% Complete
5.1 Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.	Comm. Relations	Complete	100%
<b>Update as of Second Quarter FY 2018</b>			
The new and improved City of Dunedin website successfully launched on October 11, 2017. Phone and in-person interviews have taken place for the new Public Information Coordinator position.			

Initiative	Lead Department	Status	% Complete
5.2 Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.	Comm. Relations	In progress	70%
<b>Update as of Second Quarter FY 2018</b>			
We have recently signed up with Granicus to implement the Speak Up portal that includes the use of E-comment.			

Initiative	Lead Department	Status	% Complete
5.3 Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit, request an inspection, pay invoices and more.	Comm. Relations, I.T. Services	Not started	0%
<b>Update as of Second Quarter FY 2018</b>			
The citizen portal will come online in two phases; in FY 2019 the online permitting system will come online and fulfill initiative 5.3 and in FY 2020 the online work order system will come online.			

Initiative	Lead Department	Status	% Complete
5.4 ADA compliance of City website.	Comm. Relations, City Clerk, Risk Mgt., (all departments)	In progress	Phase 1: 5% Phase 2: 85% Phase 3: 5% Phase 4: 0%
<b>Update as of Second Quarter FY 2018</b>			
This project consists of several phases. Phase 1 is incorporated in item 4.6 for the MS Office 2016 software licenses. Phase 2 consists of discussing the City's current internet site with the vendor for documentation on ADA established compliancy. Phase 3 consists of training website Admin staff on how to create ADA compliant documents for posting to the City internet site. Phase 4 consists of developing a procedure to insure all future documents are ADA compliant before posting.			

Initiative	Lead Department	Status	% Complete
5.5 Citizens Academy.	City Hall, Comm. Relations	In progress	75%
<b>Update as of Second Quarter FY 2018</b>			
Designed to educate our residents how their Dunedin government works, this 8-week class will walk our citizens "behind the scenes" of each City department. Participants will meet employees and learn about the services we provide. First class is scheduled for September 4 – October 30, 2018.			

Initiative	Lead Department	Status	% Complete
5.6 Create Community E-Newsletter.	City Hall, Comm. Relations	Completed	100%
<b>Update as of Second Quarter FY 2018</b>			
Create an online newsletter that will be sent out to the City e-notification subscriber list. Through this outreach we plan to educate residents on current issues, government schedule, special event and news.			

<b>HUMAN RESOURCES</b>			
Initiative	Lead Department	Status	% Complete
6.1 Ensure salary and benefits that are competitive and attractive.	HR & Risk Mgt.	In progress	25%
<b>Update as of Second Quarter FY 2018</b>			
Due to current department staffing levels and an increase in recruitment needs, this initiative has been postponed. Negotiating with classification and compensation vendor for a year-round method of comparing salaries and producing total reward statements. Successfully negotiated with vendor for the year compensation and classification system; pending final approval by Commission in September. Once approved, expected rollout will be February/March 2019.			

Initiative	Lead Department	Status	% Complete
6.2 Develop and update City policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.	HR & Risk Mgt.	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
Working with Public Works on developing an Apprenticeship Program to assist with succession planning and operational continuity.			

Initiative	Lead Department	Status	% Complete
6.3 Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.	HR & Risk Mgt.	In progress	35%
<b>Update as of Second Quarter FY 2018</b>			
Onboarding procedures are in process of being updated; will be working on succession planning and career pathing with department heads/division directors. The advent of a new HR/Risk Manager, which is expected by mid-September, will increase the progress of this initiative.			

Initiative	Lead Department	Status	% Complete
6.4 Successfully complete IAFF negotiations. The current collective bargaining agreement with the Dunedin Firefighters ends on September 30, 2018.	HR & Risk Mgt., Fire/Rescue, Finance, City Manager	In progress	70%
<b>Update as of Second Quarter FY 2018</b>			
Initial meeting with the Union and Shade meeting with the Commission have been scheduled. Negotiations with the Union are still in progress. Session Number 5 is scheduled for September 6, 2018.			

Initiative	Lead Department	Status	% Complete	
6.5	Work with departments to ensure Citywide staffing levels. Meet with Department Heads to discuss current staffing levels and determine whether the department is sufficiently staffed. Assist with any personnel requests through the budget process.	HR & Risk Mgt.	In progress	100%
<b>Update as of Second Quarter FY 2018</b>				
This initiative was completed. Met with all department heads and division directors. Reviewed personnel requests and made recommendations based on stated needs.				

Initiative	Lead Department	Status	% Complete	
6.6	Develop procedures to introduce and promote succession planning and career-pathing in departments. Work with supervisors to educate and guide them through the development of practical succession plans for key department positions, and career path guidelines for all employees.	HR & Risk Mgt.	Not started	0%
<b>Update as of Second Quarter FY 2018</b>				
In process of filling vacancies in the HR department. This will be a priority for the new HR/Risk Manager.				

Initiative	Lead Department	Status	% Complete	
6.7	Activate an Employee Engagement Committee to gain employee buy-in on engagement initiatives, employee benefits offerings, and provide a forum for employees to discuss issues and concerns with Human Resources.	HR & Risk Mgt.	In progress	5%
<b>Update as of Second Quarter FY 2018</b>				
Due to current department staffing levels and an increase in recruitment needs, this initiative has been postponed. Working on finding a suitable employee engagement survey tool to kick-off the process. This will be a priority for the new HR/Risk Manager. We expect to conduct an employee survey in the Fall (2018).				

<b>ENVIRONMENTAL SUSTAINABILITY</b>				
Initiative	Lead Department	Status	% Complete	
7.1	Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.	Planning & Dev., City Manager	In progress	75%
<b>Update as of Second Quarter FY 2018</b>				
This topic will be presented at a Commission Workshop on June 5, 2018.				

Initiative	Lead Department	Status	% Complete
7.2 Promote, support and require (as appropriate) the use of solar energy.	Planning & Devel	In progress	50%
<b>Update as of Second Quarter FY 2018</b>			
USF report will be presented on June 19, 2018.			

Initiative	Lead Department	Status	% Complete
7.3 Encourage efficiency in energy use and the development and use of energy from renewable sources.	Public Works / City Manager / Planning & Dev.	In progress	10%
<b>Update as of Second Quarter FY 2018</b>			
As a part of the FY 2018 Vehicle Replacement Plan, staff recommended the replacement of a 2005 vehicle with an electric vehicle as part of the City's "Ready for 100" Sustainability Initiative to reduce its dependency on fossil fuels and encourage the use of renewable resources. This purchase was approved by the Commission, and the Fleet Division will evaluate the vehicle's functionality and operating costs to determine if further purchases of similar vehicles are warranted over the next several years.			

Initiative	Lead Department	Status	% Complete
7.4 Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship.	Public Works / City Manager	In progress	10%
<b>Update as of Second Quarter FY 2018</b>			
Evaluating the different certifications (STAR, FGBC, etc.) to asses which one has the best criteria for the City to pursue.			

Initiative	Lead Department	Status	% Complete
7.5 Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan.	Planning & Devel	In progress	5%
<b>Update as of Second Quarter FY 2018</b>			
The contract with a consultant to complete this project has been cancelled. The City's new Planner will spearhead this initiative Summer 2018, supervising two (2) graduate student interns from USF.			

Initiative	Lead Department	Status	% Complete
7.6 Construct a low-profile boardwalk through Fern Trail at Hammock Park. The trail has been closed for several years due to the rehydration of the area. The boardwalk will provide safe visitor access and environmental education and appreciation of this habitat.	Parks & Recreation, Public Works- Eng.	In progress	20%
<b>Update as of Second Quarter FY 2018</b>			
The area has been surveyed. Engineering has received the permits from SWFWMD and USACOE. The plans are being developed to put out to bid.			

Initiative	Lead Department	Status	% Complete
7.7 Explore revisions to the Parkland Dedication Ordinance (LDO) to address the complexity and equity of contributions and utilize the funding to address the service area gaps identified in the Parks & Recreation Strategic Plan.	Parks & Recreation, Planning & Dev., Eco. & Hsg. Dev., Parks & Recreation Advisory Committee, Hammock Advisory Committee, Friends of the Hammock, CRA Advisory Committee	In progress	75%
<b>Update as of Second Quarter FY 2018</b>			
Staff presented at a Special Workshop on Wednesday, August 22, 2018, on the Land Dedication Ordinance. Additional information will be presented to the Commission at a future workshop.			

Initiative	Lead Department	Status	% Complete
7.8 Promote and encourage our commitment to reduce our carbon footprint and dependency on fossil fuels.	Public Works	In progress	10%
<b>Update as of Second Quarter FY 2018</b>			
In FY 2018, one city vehicle will be replaced with an electric vehicle as part of the City's "Ready for 100" initiative to reduce its dependency on fossil fuels and encourage the use of renewable resources.			

Initiative	Lead Department	Status	% Complete
7.9 Watershed Management Plan- Curlew Creek & Smith Bayou. (CIP)	Public Works	In progress	61%
<b>Update as of Second Quarter FY 2018</b>			
The Digital Topographic Information task is complete. The Watershed Evaluation is underway. The Watershed Parameterization and Interim Preliminary Model are complete.			

Initiative	Lead Department	Status	% Complete
7.10 Watershed Management Plan / Stormwater Master Plan. (CIP)	Public Works	In progress	19%
<b>Update as of Second Quarter FY 2018</b>			
The Initial Catchments and Hydro Network deliverables have been received from Jones Edmunds and Associates, Inc. (Consultant). The City of Dunedin hosted a Stormwater Master Plan Citizen's Input Meeting on April 18, 2018, with presentations by the Consultant on the project.			

Initiative	Lead Department	Status	% Complete
7.11 Develop procedures and processes that promote green initiatives.	HR & Risk Mgt.	In progress	10%
<b>Update as of Second Quarter FY 2018</b>			
Automate processes such as recruitment and selection, and the signature approval process to reduce paper use. Develop a plan to scan all personnel files and other records. No further progress to date.			



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