



FY 2023 CITY OF DUNEDIN, FLORIDA

ADOPTED OPERATING & CAPITAL BUDGET
October 6, 2022

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CITY OF DUNEDIN, FLORIDA FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

CITY OFFICIALS

Julie Ward Bujalski Mayor

> Deborah Kynes Vice Mayor

Maureen "Moe" Freaney
Commissioner

Jeff Gow Commissioner

John Tornga Commissioner

Jennifer K. Bramley
City Manager

Nikki Day City Attorney

Rebecca Schlichter City Clerk

Prepared by:

Ashley Kimpton, Budget Manager Les Tyler, Director of Finance





GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Dunedin Florida

For the Fiscal Year Beginning

October 01, 2021

Executive Director

Christopher P. Morrill



FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

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EXECUTIVE SUMMARY

FY 2023 ADOPTED
OPERATING &
CAPITAL BUDGET



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October 6, 2022

City of Dunedin 542 Main Street Dunedin, FL 34698

Honorable Mayor and City Commissioners,

The General Fund is the main operating fund for the City and includes the principal governmental activities of the City that are not supported by dedicated revenues.

Property Tax revenue remains strong in FY 2022 and FY 2023. While our City continues to expend some funds in response to the COVID-19 pandemic, the federal stimulus "American Rescue Plan Act" (ARPA) and FEMA funds have mitigated the financial impact.

The FY 2023 Adopted Operating and Capital Budget for the City of Dunedin has been adjusted to assist in delivering a balanced FY 2023 budget. Some Business Plan initiatives and projects have been delayed or cost reduced in FY 2023 to reach that goal. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Net expenditures ("net" includes depreciation and removes capital and debt principal payments) for FY 2023 total \$113,017,733 including \$36,709,553 in the General Fund. The budget is proposing that the millage rate for FY 2023 remain the same at 4.1345 mills. 2023 budget is aligned with the Strategic Plan and the Municipal Business Plan.

BUDGET HIGHLIGHTS

Property Taxes and Millage Rate

On July 1, 2022, the Pinellas County Property Appraiser provided certified municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole.

The millage rate for FY 2023 remains at 4.1345 mills, the same rate as adopted in FY 2016 through FY 2022.



NAME		FY 2022 Est.		FY 2023 Est.	% Change in		
INAIVIE	T	otal Taxable Value	Т	otal Taxable Value	Total Taxable Value		
Dunedin TIF District	\$	206,376,810	\$	234,216,810	13.49%		
City of Dunedin	\$	3,313,983,607	\$	3,738,771,662	12.82%		
Pinellas County	\$	97,961,436,488	\$	110,861,939,101	13.17%		

All Funds Revenues

Total citywide revenues for FY 2023 are projected at \$105,601,216, a less than 1% increase from the FY 2022 budget as explained below.

Property taxes are projected to increase \$1,784,678 or 13% in all funds; and a projected increase of \$1,007,100 or 11% in other taxes such as local utility tax and revenue sharing compared to FY 2022. Charges for services increased by \$4,459,962 compared to FY 2022 due to increases in the utility user fees for Water/Sewer, Solid Waste, Stormwater funds, and the Health Fund internal service allocation in FY 2023 over FY 2022.

Revenue from Debt Proceeds has decreased by \$15.4 million or 90% from FY 2022, due to debt proceeds for the Water/Sewer State Revolving loan program in FY 2022 totaling \$16.0 million that are not included in FY 2023 Budget.

ALL FUNDS - REVENUE								
REVENUE SOURCE	FY	2022 BUDGET	F	Y 2023 BUDGET	% CHANGE	,	CHANGE	
Property Taxes		14,035,404		15,820,082	13%	\$	1,784,678	
Other Taxes		9,545,100		10,552,200	11%		1,007,100	
Licenses, Permits, Fees		4,527,650		4,475,250	-1%		(52,400)	
Intergovernmental		18,407,424		15,977,518	-13%		(2,429,906)	
Charges for Services		50,284,917		54,744,879	9%		4,459,962	
Fines		322,850		271,600	-16%		(51,250)	
Miscellaneous		3,303,076		3,199,319	-3%		(103,757)	
Debt Proceeds		17,072,200		1,695,292	-90%		(15,376,908)	
Transfers In		1,053,920		560,368	-47%		(493,552)	
Revenue Subtotal	\$	118,552,541	9	107,296,508	-9%	\$	(11,256,033)	
Elimination of Debt Proceeds		(13,107,200))	(1,695,292)	-87%		11,411,908	
TOTAL REVENUES	\$	105,445,341	\$	105,601,216	0%	\$	155,875	

Revenue in enterprise funds will increase due to the following programmed rate increases for Stormwater and Solid Waste, and estimated increases for Water/Sewer in FY 2023:

- Stormwater Increase in equivalent residential unit (ERU) rate of 1.5%;
- Solid Waste Increase in residential & commercial rates of 4.0%; and
- Water / Wastewater Increase in unit charge of 6.0%



General Fund Revenues

General Fund revenues for FY 2023 are projected to increase \$3,392,211 or 10%, over FY 2022 budget revenues. Property tax revenue in the General Fund is projected to increase \$1,561,544 or 12%, over FY 2022 budget. Other taxes, including utility, communications and business taxes, are projected to increase by \$175,100, or 4%, compared to FY 2022. Intergovernmental have increased by \$954,000 or 18% compared to FY 2022 due mainly to increase in ARPA Federal Funding budgeted in FY 2023 of \$1.0 million more than FY 2022.

GENERAL FUND - REVENUE								
REVENUE SOURCE	F۱	2022 BUDGET	FY	2023 BUDGET	% CHANGE	;	\$ CHANGE	
Property Taxes	\$	12,492,647	\$	14,054,191	12%	\$	1,561,544	
Other Taxes		4,907,100		5,082,200	4%		175,100	
Licenses, Permits, Fees		2,856,200		2,944,075	3%		87,875	
Intergovernmental		5,173,673		6,127,673	18%		954,000	
Charges for Services		6,189,528		6,984,535	13%		795,007	
Fines		145,350		119,100	-18%		(26,250)	
Miscellaneous		597,116		442,051	-26%		(155,065)	
Transfers In		28,400		28,400	0%			
TOTAL REVENUES	\$	32,390,014	\$	35,782,225	10%	\$	3,392,211	

All Funds Expenses

Total citywide expenditures of \$113,017,733 reflect a \$2,081,745 or 2%, increase in spending compared to the FY 2022 budget. Wages for FY 2023 are projected to increase \$2,032,017 over FY 2022 budget due to a 4.0% cost of living increase in FY 2023, and a 4.0% increase in wages for the anticipated results of the Organizational Study and salary study which will evaluate all salary ranges city-wide. Benefits are projected to increase by \$797,105, or 9% over FY 2022 budget due primarily to increase in health cost of 7.65% in the FY 2023 Adopted Budget.



ALL FUNDS - EXPENSES								
EXPENSES	FY 2	022 BUDGET	FY	2023 BUDGET	% CHANGE	,	CHANGE	
Personnel								
Wages	\$	21,785,278	\$	23,817,295	9%	\$	2,032,017	
Benefits		8,489,820		9,286,925	9%		797,105	
Operating		43,829,069		48,266,961	10%		4,437,892	
Capital		39,364,609		25,302,568	-36%		(14,062,041)	
Other								
Principal, Interest, & Debt Issuance		8,065,400		12,356,027	53%		4,290,627	
Aid to Org & Economic Incentives		445,500		810,500	82%		365,000	
Transfers Out		1,053,920		560,368	-47%		(493,552)	
Expense Subtotal	\$	123,033,596	\$	120,400,644	-2%	\$	(2,632,952)	
Depreciation		9,059,000		9,529,397	5%		470,397	
Elimination of Principal Debt Payments		(2,581,200)		(4,378,900)	70%		(1,797,700)	
Elimination of Utility Capital		(18,575,408)		(12,533,408)	-33%		6,042,000	
TOTAL EXPENSES	\$	110,935,988	\$	113,017,733	2%	\$	2,081,745	

The \$4.4 million or 10% increase in operating expenses in FY 2023 over FY 2022 can be attributed primarily to the following:

- New Enterprise Fund for Golf Operations will begin in FY 2023, it will be a partial year budget for period July 2023 to September 2023 with operating budget of \$557.000
- Professional services have increased by \$395,975 due primarily to the following; Ready for 100 Energy Study \$100,000; Strategic Planning document \$65,000; Marina Master Plan \$100,000; Land Development Code document \$125,000; and \$45,000 for Beltrees Street Improvement Study
- Other contractual services have increased by \$287,000 due primarily to the following; Law enforcement contract \$208,000; Solid Waste Processing Cost \$162,000; and ARPA Fund Marketing Project \$100,000
- Fuel cost increase from Fleet ISF Fund \$256,400
- Electrical cost increase of \$114,000
- *ISF* for IT Services increase of \$129,900
- ISF for Building Maintenance increase of \$200,500
- ISF for Property/Liability increase of \$345,400
- Repair & Maintenance increased \$827,500
 - o Raw Water Transmission Line Pigging \$200,000
 - Citywide Roof Repair Hale Center \$270,000
 - Citywide Roof Repair Library \$350,000
 - Library Interior Painting \$65,000



General Fund Expenditures

Expenditures in the General Fund increased \$2,698,753, or 8%, over FY 2022. Wages for FY 2023 are projected to increase \$1,067,960, or 9% increase over FY 2022, due to a 4.0% cost of living increase, and a 4.0% increase in labor for the anticipated results of the Organizational Study and salary study which will evaluate all salary ranges. Benefits are projected to increase by \$563,840 or 12% over FY 2022 budget due primarily to increase in health cost and increase for COLA and Organizational Study. The \$1,556,659 or 10%, increase in operating expenses can be attributed primarily to the following Items:

- Repairs and maintenance cost increase of \$270,000 for the Hale Center Roof, \$350,000 for the Library Roof, and \$65,000 for the Library interior painting.
- Other contractual services cost increase of \$208,000 for the Law Enforcement contract
- Professional Services contact services increase of \$403,000 due mainly to the following; Ready for 100 Energy Study \$100,000; Strategic Planning document \$65,000; Land Development Code document; and Marina Master Plan \$100,000
- ISF Building Maintenance increase of \$160,300 in FY 2023
- Insurance for liability ISF increase of \$161,200 in FY 2023

GENERAL FUND - EXPENSES									
EXPENSES	F	Y 2022 BUDGET	F	Y 2023 BUDGET	% CHANGE	,	CHANGE		
Personnel									
Wages	\$	12,223,082	\$	13,291,042	9%	\$	1,067,960		
Benefits		4,683,460		5,247,300	12%		563,840		
Operating		15,627,848		17,184,507	10%		1,556,659		
Capital		884,600		430,800	-51%		(453,800)		
Other		591,810		555,904	-6%		(35,906)		
Principal, Interest, & Debt Issuance		-		179,094	100%		179,094		
Aid to Org & Economic Incentives		296,500		346,500	17%		50,000		
Transfers Out		295,310		30,310	-90%		(265,000)		
TOTAL EXPENSES	\$	34,010,800	\$	36,709,553	8%	\$	2,698,753		

Considerations During Budget Development

Staffing Levels

Since FY 2017 the City has been using a merit program for annual employee salary increases. Given the current labor market the City will be budgeting a 4% cost of living increase in FY 2023 and will return to merit based increases in FY 2024. The FY 2023 Budget will also include a 4.0% increase in labor for the anticipated results of the Organizational Study and salary study which will evaluate all salary ranges city-wide. The future year financial projections FY 2024 through FY 2028 include a proposed 3.5% merit increase.



Some changes in personnel will occur in the FY 2023 Budget, which include:

Three new Fire/EMS positions for the Rescue 60 EMS to start in FY 2023. The County will reimburse the department for one additional Paramedic for each shift, for a total of three positions. These positions will be funded by Pinellas County for salaries/benefits and any EMS related items.

One new Administrative Assistant position for the New City Hall; this position will be shared by the Human Resources & Risk Management Department (75%) and Communications Department (25%). Elimination of two part time (1 FTE) Mail Clerks, that were in the City Clerk Office.

The Golf Operations Fund will include two new positions for the Administration of the Golf Course and Club House – a General Manager of Golf Operations and an Accountant/Financial Analyst. Additionally, 9.5 existing positions at the Golf Club will be included in the City's Pay Plan for FY 2023. The positions are: the Head Golf Professional, Assistant Golf Professional, Administrative Assistant, Golf Shop Attendant, 2 full-time cart/range attendants, as well as 3 Variable/On Demand Cart/Range Attendants (equivalent to 1.5 FTE).

FY 2023 PERSONNEL CHANGES								
Department/Division	Department/Division Personnel Change							
		Change	Impact					
Fire/EMS	Paramedic	3	297,000	General				
HR (75%)	Administrative Assistant	1	36,000	General				
Communications (25%)	Administrative Assistant	'	12,000	General				
City Clerk	Mail Clerks (two .5 FTE's)	-1	(35,900)	General				
Athletics (20%)	General Manager of Golf	1	23,020	General				
General Admin (80%)	Operations	ľ	89,980	Golf				
Finance (20%)	Accountant/Financial Analyst	1	3,630	General				
General Admin (80%)	Accountant/Financial Analyst		14,495	Golf				
Pro Shop	Head Golf Professional	1	24,450	Golf				
Pro Shop	Assistant Golf Professional	1	13,375	Golf				
Pro Shop	Administrative Assistant	1	13,200	Golf				
Pro Shop	Golf Shop Attendant	1	10,400	Golf				
Pro Shop	Cart/Range Attendant	2	20,150	Golf				
Pro Shop	Cart/Range Attendant (3 VOD's)	1.5	13,150	Golf				
TOTAL		12.5	\$ 534,950					

During budget development, there were Department requests for an additional two FTEs to meet the service needs and two reclassifications. The City Manager will evaluate these position requests and reclassifications in more detail once the current Organizational Review and Salary Study is completed later this summer or early fall.



FY 2	FY 2023 UNFUNDED PERSONNEL REQUESTS									
Department/Division	Personnel Change	Personnel Change Net FTE								
		Change	Impact							
Parks & Rec - Parks	Horticultural Technician	1	63,800	General						
Water	Administrative Coordinator	0	4,235	Water						
Water	Water Maintenance Mechanic	1	71,600	Water						
Water	Utility Data Control Coordinator	0	19,765	Water						
TOTAL		2	\$ 159,400							

Strategic Plan

The FY 2023 budget is based upon a broad strategic planning process. The FY 2023 planning session was held in March 2022 to build upon the City's existing strategic priorities in order to prepare the City for the FY 2023 budget process. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met.

Business Plan

The Business Plan is the road map for accomplishing the City's **EPIC! Goals**. The Business Plan identifies initiatives which support the **EPIC! Goals**, delineates the funding source and establishes a timeline for accomplishing the task. The Business Plan contains 164 total business plan initiatives, 43 of which are new in FY 2023.

Infrastructure and City Facilities

Preservation and maintenance of existing city facilities will drive major spending in the FY 2023 Tentative Budget with \$763,000 dedicated to Citywide HVAC replacements, exterior facility painting, and roof replacements.

Additional Comments

Overall, the FY 2023 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, preservation of infrastructure, conservation, and the arts. I am committed to working with the City Commission to advance the City's initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,

Jennifer K. Bramley, ICMA Credentialed City Manager

Dunedin City Manager

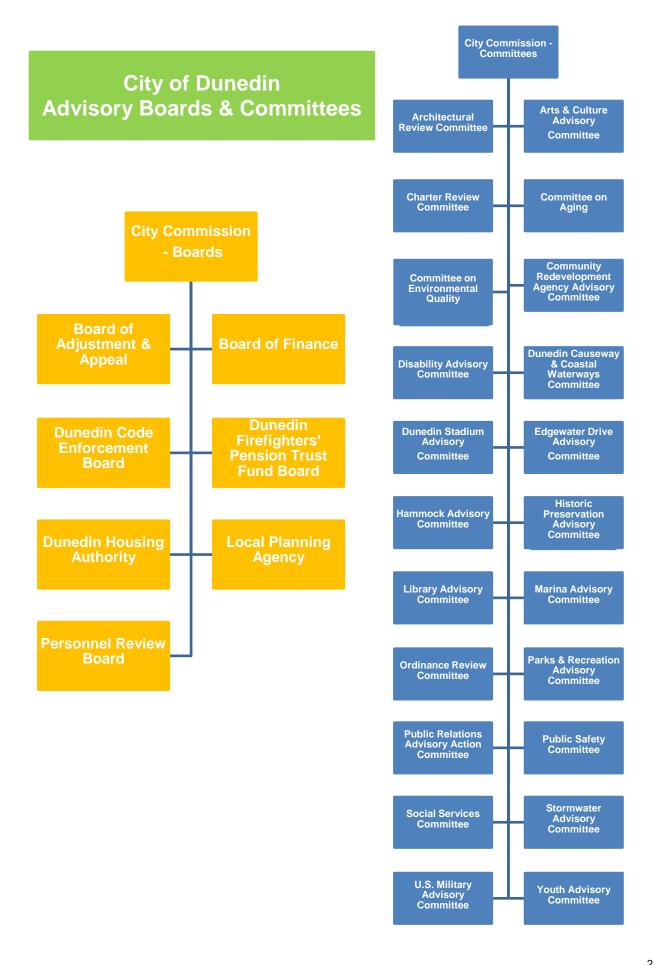


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DUNEDIN AT A GLANCE

Date of Incorporation	June 1, 1899						
Form of Government	Commission / City Manager						
Property Tax Rate Local Retail Sales Tax	4.1345 Mills per \$1,000 value 7.00%						
Local Retail Sales Tax	7.00%						
Area:	28.2 sc	q. miles					
Land:	10.4 sc	ą. miles					
Water:	17.8 sc	q. miles					
	•	.					
Domination 1	County	Dunedin					
Population ¹	982,705	37,463					
Labor Force ²	501,036	18,599					
Employment ²	484,807	18,016					
Unemployment Pote ²	16,229	583					
Unemployment Rate ²	3.2%	3.1%					
Education ¹							
High School or higher	87.4%	88.7%					
Bachelors or higher	32.0%	35.0%					
Median Household Income ¹	\$54,148	\$52,626					
Average Household Size ³	2.18	1.99					
Per Capita Income ¹	\$34,978	\$35,968					
. о. оцрани плосино	40.,0.0	400,000					
Sex ¹							
Female:	54.0%	53.9%					
Male:	46.0%	46.1%					
Racial Composition ¹							
White Alone	79.8%	90.1%					
Black Alone	10.9%	3.5%					
Two or more Races	2.4%	2.3%					
Other	6.5%	4.0%					
Hispanic Origin (any race)	10.4%	8.0%					
Age ¹							
18 and under	15.8%	12.6%					
19-34	18.2%	14.6%					
35-44	10.8%	9.3%					
45-54	13.0%	11.9%					
55-64	16.1%	17.0%					
65 and over	26.1%	34.4%					

¹Pinellas County Economic Development, (<u>www.pced.org/page/DemoBusiness</u>)
²Bureau of Labor & Statistics, BLS Data Finder 1.1 (<u>www.bls.gov</u>)
³U.S. Census Bureau, QuickFacts (<u>www.census.gov</u>)



Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by



Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.

"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a

variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has active an merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues. Arts and Crafts Festivals.



Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.





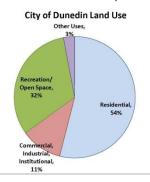


The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green -

friendly, encompassing six parks, a "clean" marina, and providing access to neighboring communities through the Jolley Trolley bus service.

Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than one third (33.4%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate



retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.

Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2023 Budget includes a 4.1345

millage rate, unchanged since FY 2016. Dunedin continues to offer, low taxes, and access to natural amenities and man-made attractions.

Economic Outlook

After dealing with the COVID-19 virus for more than two years, the United States and much of the world have returned to a semi-normal state as the availability of several vaccines greatly reduced the severity of the



infections and hospitalizations. To try to be in front of the evolving virus, pharmaceutical companies are working on new vaccines and antivirals to help reduce initial infections and lessen the severity of future infections. As more acquire some level of immunity due to infection and or vaccinations, the virus is changing from pandemic to endemic. As COVID-19 spread across the U.S. the economy entered a recession, the real GDP fell by 5.1% during the 1st quarter of 2020 and businesses reduced capacity or shut-

down completely. This was followed by the largest decrease ever recorded of 31.2% before recovering 33.8% during the 3rd quarter as businesses re-opened and consumers rushed back to reclaim some sense of a normal lifestyle. This increase reflects a rebound in consumer demand from the COVID-19 shutdowns around the country and availability of government stimulus payments. Consumer spending accounts for 68.0% of the U.S. economy. After the back and forth action during the 2nd and 3rd quarters of 2020, the economy continued to grow at a faster pace than it has seen since the middle of 2014 with 4th quarter 2020 growth of 4.5%, followed by quarters growing at 6.3%, 2.3%, and 6.9% during 2021. In reaction to the Russian invasion of Ukraine early in 2022 and the highest inflation in more than 40 years, the U.S. economy shrank slightly by 1.4% during the 1st quarter of 2022. Exceptionally high gas prices, supply chain issues, and a very tight labor market have all contributed to the slowdown in economic growth.

The national unemployment rate, dropped to a record low 3.5% in February 2020. However, with the arrival of the pandemic, the unemployment rate increased to 14.7% in April 2020, a rate higher than any point dating back to at least 1948. The rate has steadily decreased since May 2020, dropping to 3.6% in April 2022. The Pinellas County's unemployment rate has tracked with both the state and national rates. For Housing trends, from 2009 through 2021, single family homes in Florida increased by 114.8%, while the median sales price increased by 142.4%. Florida's single family home market had a year over year increase with the medium prices up 19.8% to \$345.600.

Ad Valorem Revenues and Property Values

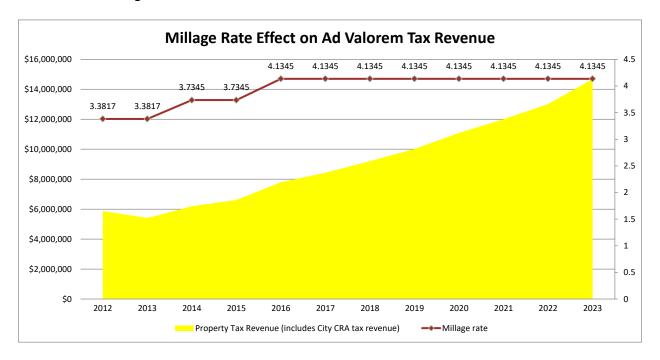
Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$90 billion. Despite the significant loss in value since the great recession, the countywide total taxable value has grown 73% since 2016, with the most significant gains over the past six years.

Tax Year	Pinellas County Total Taxable Value	% Change	City of Dunedin Total Taxable Value	% Change
2016 Final Tax Roll	\$68,171,078,378	7.19%	\$2,147,371,249	7.81%
2017 Final Tax Roll	\$73,503,717,055	7.82%	\$2,344,822,531	9.20%
2018 Final Tax Roll	\$79,376,212,411	7.99%	\$2,551,388,421	8.81%
2019 Final Tax Roll	\$85,468,863,997	7.68%	\$2,823,839,751	10.68%
2020 Final Tax Roll	\$91,725,856,109	7.32%	\$3,057,294,312	8.27%
2021 Final Tax Roll	\$97,961,436,488	6.80%	\$3,313,983,607	8.40%
2022 Est. Tax Roll	\$110,861,939,101	13.17%	\$3,738,771,662	12.82%

Source: Pinellas County Property Appraiser's office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue

over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.



FY 2023 will mark the eighth consecutive year of growth in the City's gross taxable value. During FY 2023, the City anticipates gross taxable value to increase by 12.82%, from \$3.314B to \$3.739B. This will generate an additional \$1,784,678 in ad valorem revenues across all funds over FY 2022 budget levels.

Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2019	5,346	\$160,351,000
FY 2020	5,238	\$99,892,000
FY 2021	5,481	\$110,813,918
FY 2022 Estimated	5,000	\$125,000,000
FY 2023 Budgeted	5,000	\$125,000,000
Source: City of Dunedin, Com	munity Development Depar	tment.



Dunedin is proud of its many "firsts"

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain "platinum status" as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.



Frozen orange juice concentrate originated in Dunedin.



The Pram sailboat racer originated in Dunedin.



The first radio signals from Pinellas County were sent from Dunedin.



The oldest continuous garden club on Florida's west coast is the Dunedin Garden Club.



Dunedin was the first city in Florida to receive the "Trail Town" Designation

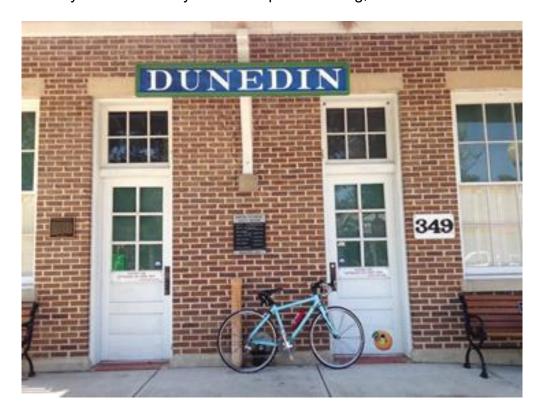
History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



Business Planning and Capital Improvements Plan Development

The City of Dunedin's Five **EPIC! Goals** were originally established by City Commission in 2018 at the Strategic Planning Sessions. In 2020, the Commission proposed a Sixth **EPIC! Goal** in order to focus on City Employees and the City as a workplace environment. This additional goal allows the City Employees to be extracted from the fifth and addressed separately. **EPIC! Goals** provide the framework that is used to organize and align the City's Fiscal 2023 initiatives and projects contained within the Business Plan. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met. <u>Maintaining core services is the top priority of the City.</u>

The Business Plan is an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan are the drivers for the 2023 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As business plan development evolves over the coming years, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.



Strategic Planning Engagement

The City of Dunedin's Six EPIC! Goals

EPIC! Goal #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

EPIC! Goal #2

Create a visual sense of place throughout Dunedin.

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multimodes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- **c.** Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- **d.** Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

EPIC! Goal #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

EPIC! Goal #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

EPIC! Goal #5

Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socioeconomic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

EPIC! Goal #6

Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

Objectives:

- a. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- b. Celebrate the diversity of all employees and foster a culture of inclusion and belonging.
- c. Encourage employee professional development and provide for effective succession planning and career pathing.

Reporting on Goals and Initiatives

Current fiscal year goals (initiatives and CIP) are included in an Appendix at the end of the document, and are identified by **EPIC! Goal** and by Department. Reporting on previous year goals (initiatives and CIP) is also included as an Appendix and identified by Strategic Priority as well as by Department. The FY 2022 and FY 2021 reports can be found:

- Appendix A: FY 2023 Initiatives and CIP (page 447); and
- Appendix B: FY 2022 Progress on Initiatives (page 461).

The City of Dunedin's SIX

EPIC! Goals

Create a vibrant, cultural experience that touches the lives of our community and visitors.

- 2 Create a visual sense of place throughout Dunedin.
 - Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.
 - Be the statewide model for environmental sustainability stewardship.
 - Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.
 - Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

6



BUDGET GUIDE & FINANCIAL POLICIES

FY 2023 ADOPTED
OPERATING &
CAPITAL BUDGET



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BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with City of Dunedin Six EPIC! Goals, and initiatives set forth in the Business Plan and Capital Improvements Plan. This draft Business Plan includes the Capital Improvements Plan and is published in May and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL OPERATING BUDGET

Budget Kickoff

Finance staff coordinates a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

Departmental Budget Preparation

City departments develop their expense budget requests for the upcoming fiscal year.

Budget Review and Adoption

After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests. Capital Improvement Projects and Initiatives as set forth in the Business Plan are also incorporated into each Department's budget during this process.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may

not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance in early July. Three budget workshops will be held in FY 2023 with the City Commission to review the Proposed Budget prior to a vote on the maximum millage rate.

Each fund within the Budget Summary section of the budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

PUBLIC INPUT

Every City Commission budget workshop and hearing is open to the public. During each meeting the City Commission designates time for the public to share their comments regarding the topic in discussion.

In addition, beginning in FY 2019, the City of Dunedin implemented the use of an annual survey to understand citizen and business satisfaction levels with City's current level of services, community needs and priorities, and to gauge the progress the City is making in achieving its sustainability objectives. The results of the survey are incorporated into annual budget and strategic plan.



FY 2023 BUDGET TIMELINE

FEBRUARY	2/7/2022	a EV 2022 Budget Vickeff Meeting	
FEBRUARY	Due to Finance by 2/18	FY 2023 Budget Kickoff Meeting Departments prepare their revenue estimates	
	2/7 - 2/18	Finance estimates general revenues	
	Due to Finance by 2/25	Departments update and create new CIP & BPI request sheets	
	2/28/2022	Personnel cost estimates due from HR	
	Due to HR/Public Svcs/IT		
MARCH	by 3/01	Departments prepare Personnel, Public Services, & IT Request Forms	
	2/18 - 3/04	Departments enter their operating budgets into Munis	
	2/28 - 3/04	• Finance estimates debt and utilities	
	3/4/2022	Munis Budget Module closes. No more department entries for will be allowed.	
	Due to Finance by 3/15	Completed Personnel, Public Services, & IT Request Forms	
	Due to Finance by 3/18	Directors of Internal Service Funds prepare ISF charge estimates	
	3/21/2022	City Commission Strategic Planning Session	
	Due to Finance by 3/25	Departments make changes (if any) to CIP & BPI requests based on Strategic Planning Session	
	3/28 - 3/31	• Finance preps and sends mid-year update on prior year Business Plan & CIP to depts to update.	
	3/31/2022	All entries must be in Munis by this date.	
APRIL	4/01 - 4/12	Finance prepares draft long range fund projections for City Manager meetings	
	4/13/2022	Finance meets with City Manager's Office to review long range fund projections	
	4/14/2022	• Finance sends Draft Business Plan BPI & CIP sections to departments for review.	
	Due to Finance by 4/14	Departments prepare their mid-year updates on prior year Business Plan & CIP	
	4/11 - 4/15	Finance prepares department meeting budget reports and sends to departments for review	
	Due to Finance by 4/22	Department comments on Draft Business Plan BPI & CIP sections due	
	4/19 - 4/22	City Manager's Office meets with Finance and departments for department budget review	
	4/25 - 4/27	• Finance makes final adjustments to LRFPs and Munis based on department meeting direction	
	4/01 - 4/30	Finance prepares Business Plan narrative pages, org chart, summary tables, etc.	
MAY	5/16/2022	Finance prepares and sends draft budget numbers to Board of Finance for review	
	5/20/2022	Finance publishes FY 2023 Draft Business Plan and staffing for Workshop #1	
	5/31/2022	City Commission Budget Workshop #1: FY 2023 Draft Business Plan & CIP	
JUNE	6/1/2022	Estimated Taxable Values available from County	
	06/01 - 06/10	Finance adjusts budget based on Workshop #1 direction	
	06/01 - 06/06	Finance prepares department budget pages and sends to departments for updates	
	06/06 - 06/09	Depts. update narrative sections, performance measures, and goals for Proposed Budget	
	06/10 - 06/15		
		• Finance prepares Draft Proposed Budget	
	6/15/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review	
	6/15/2022 Due to Finance by 6/20	1	
	Due to Finance by 6/20 6/21 - 6/28	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget	
	Due to Finance by 6/20 6/21 - 6/28 6/30/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published	
JULY	Due to Finance by 6/20 6/21 - 6/28 6/30/2022 7/1/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published Taxable Values Certified by Pinellas County	
JULY	Due to Finance by 6/20 6/21 - 6/28 6/30/2022 7/1/2022 7/8/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published Taxable Values Certified by Pinellas County Finance publishes staffing for Workshop #2	
JULY	Due to Finance by 6/20 6/21 - 6/28 6/30/2022 7/1/2022 7/8/2022 7/12/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published Taxable Values Certified by Pinellas County Finance publishes staffing for Workshop #2 City Commission Work Session: Review of Commission budget	
JULY	Due to Finance by 6/20 6/21 - 6/28 6/30/2022 7/1/2022 7/8/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published Taxable Values Certified by Pinellas County Finance publishes staffing for Workshop #2	
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JULY	Due to Finance by 6/20 6/21 - 6/28 6/30/2022 7/1/2022 7/8/2022 7/12/2022 7/14/2022	Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published Taxable Values Certified by Pinellas County Finance publishes staffing for Workshop #2 City Commission Work Session: Review of Commission budget City Commission Meeting: Estimated Maximum Millage Rate for FY 2023	
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	Due to Finance by 6/20 6/21 - 6/28 6/30/2022 7/1/2022 7/8/2022 7/12/2022 7/14/2022 7/22/2022 07/25 - 08/05 8/5/2022 8/16/2022	 Finance sends Draft Proposed Budget to departments and Board of Finance to review Department comments on Draft Proposed Budget due Finance makes final changes to Draft Proposed Budget FY 2023 Proposed Budget Published Taxable Values Certified by Pinellas County Finance publishes staffing for Workshop #2 City Commission Work Session: Review of Commission budget City Commission Meeting: Estimated Maximum Millage Rate for FY 2023 City Commission Budget Workshop #2: FY 2023 Proposed Budget Finance adjusts budget based on Workshop #2 direction Finance publishes staffing for Workshop #3 City Commission Workshop #3 (9am): FY 2023 Proposed Budget 	

Last updated August 17, 2022



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BUDGET POLICIES

Balanced Budget

In accordance with Florida Statute 166.241(2), the City of Dunedin is required to adopt a balanced budget each fiscal year in which estimated revenues and appropriated fund balances are equal or greater than expense appropriations.

Budgetary Level of Control

The budgetary data included herein represents the FY 2023 Tentative Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

Budget Adjustments

Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

Basis of Accounting

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, County of Pinellas, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed four times each year with the publication of the Business Plan, Proposed Budget, Tentative Budget, and Adopted Budget.

EXPENDITURE / EXPENSE APPROPRIATIONS BY CATEGORY

Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2023 Adopted Budget includes:

- Cost of living increase in FY 2023 of 4.0% for employees as well as a 4.0% increase for the estimated financial impact of the Organizational & Compensation Study which will be evaluating all salary ranges wide-wide.
- Increase of 6% in the Health Benefits Fund, which includes medical claims.

Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs (\$25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital

The City defines capital expenses as those with an individual cost of \$5,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2023 Tentative Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay labilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except un-matured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- Special Revenue Funds account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

• **Enterprise Funds**, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

• Internal Service Funds, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2023 CITY OF DUNEDIN FUNDS

GENERAL FUND	FUNDS
	Stadium Fund
	Penny Fund
	County Gas Tax Fund
	Community Redevelopment Agency (CRA) Fund
	Building Fund
	Impact Fee Fund

Public Art Fund

American Rescue Plan Act (ARPA) Fund

PROPRIETARY FUNDS
Stormwater Fund
Solid Waste Fund
Marina Fund
Golf Operations Fund
Water/Wastewater Fund
Fleet Internal Service Fund
Facilities Maintenance Internal Service Fund
IT Services Internal Service Fund
Health Benefits Internal Service Fund
Risk Safety Internal Service Fund

FIDUCIARY FUNDS*	
Firefighter's Retirement Fund	
Defined Contribution Plan Fund	

^{*} Fiduciary Funds are not budgeted.

FUNDING SOURCE BY DEPARTMENT

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City Attorney	X																		
City Clerk	X																		
City Commission	Х																		
City Manager	Х		Х					Х											
Communications	Х								Х										
Community Development	Х					Х			Х										
Economic & Housing																			
Development	X		X		Х				Х										
Finance	Х								Х										
Fire	Х		Х				Х		Х										
Human Resources & Risk																			
Management	Х								X									Х	X
IT Services									X								X		
Law Enforcement	Х						X												
Library	Х		Х						Х										
Parks & Recreation	Х	Х	Х				Х		Х			Х		Х					
Public Works	Х		Х	Х			Х			Х	Х				Х	Х			
Utilities & City Engineer													Х						

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
 - (a) Inventory and prepaid items;
 - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
 - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.
- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
 - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
 - (b) Imposed by law through constitutional provisions or enabling legislation.
- Committed fund balance shall be the amounts committed by City Commission action for the following:
 - (a) Major maintenance and repair projects;
 - (b) Meeting future obligations resulting from a natural disaster:
 - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
 - (d) Amounts set aside for specific projects.
- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
 - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
 - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
 - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

RESOLUTION 15-05

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY: PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City desires to establish a new Fund Balance and Reserve Policy, and

WHEREAS, such a policy has been prepared and a copy thereof is attached hereto;

NOW. THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

SECTION 1. The City Commission hereby adopts the "City of Dunedin, Florida Fund Balance and Reserve Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

SECTION 2. If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

SECTION 3. All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

SECTION 4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY **OF DUNEDIN, FLORIDA, THIS** <u>22nd</u> day of January, 2015.

ATTEST:

City Clerk

Denise M. Kirkpatrick

Resolution 15-05

Exhibit A



City of Dunedin, Florida

FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 "Fund Balance Reporting and Governmental Fund Type Definitions" effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

On September 20, 2018, the City Commission adopted Resolution 18-24, revising the City of Dunedin's Debt Management Policy.

The Purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- Net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.
- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

The City's revised debt policy can be found on page 54.

RESOLUTION 18-24

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A DEBT MANAGEMENT POLICY FOR THE CITY OF DUNEDIN PROVIDING SEVERABILITY, PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, as follows:

SECTION 1. AUTHORITY FOR THIS RESOLUTION. This Resolution is adopted pursuant to the provisions of Article VIII, Section 2(b) of the Constitution of the State of Florida, Chapter 166, Part II, Florida Statutes, the municipal charter of the City of Dunedin, Florida (the "City") and other applicable previsions of law (collectively, the "Act").

SECTION 2. FINDINGS. It is hereby ascertained, determined and declared that:

A. The City of Dunedin hereby adopts the "City of Dunedin Debt Management Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said policy.

SECTION 3. DECLARATION OF INTENT. The City hereby expresses its intention to adopt the revised Debt Management Policy.

SECTION 4. SEVERABILITY. If any one or more of the covenants, agreements or provisions of this Resolution should be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separate from the remaining covenants, agreements or provisions of this Resolution.

SECTION 5. REPEALER. This Resolution supersedes all prior actions of the City inconsistent herewith. All resolutions or portions thereof in

conflict with the provisions of this Resolution are hereby repealed to the extent of any such conflict.

SECTION 6. EFFECTIVE DATE. This resolution shall take effect immediately upon its adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THI 20th day of September, 2018.

CITY OF DUNEDIN, FLORIDA

APPROVED AS TO FORM:

Juli**∉ W**ard Bujalski

Mayor

Thomas J. Trask

City Attorney

ATTEST:

City Clerk

RESOLUTION 18-24 EXHIBIT A

CITY OF DUNEDIN

DEBT MANAGEMENT POLICY

I. PURPOSE

The purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

The City will also seek to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market rates and investor sentiment is an important means of minimizing the cost of debt and the tax burden on the citizens of the City. To accomplish this, the City will seek input on market conditions from financial consultants who closely monitor financial market conditions.

The Finance Director of the City is charged with overseeing and implementing the provisions of this policy.

II. DEBT ISSUANCE POLICY

The City Manager and the Finance Director are responsible for the administration of the City's financial policies. The City Commission is responsible for the approval of any form of the City's borrowing and the details associated therewith. Prior to the issuance of any debt, the City Manager and Finance Director must:

- Justify the reason for the issuance of debt obligations;
- Present the debt proposal to the Finance Board for their review and comment;
- Ensure that the life of the debt is less than the life of the assets acquired or constructed with debt proceeds;
- Identify the resources committed to paying the principal and interest on the debt;
- Will not issue debt obligations or use debt proceeds to finance current operations;
- Properly account for the use of the debt proceeds and repayment of the debt.
- A. Short Term Debt Short-term debt can be used to diversify a debt portfolio, reduce interest costs, provide interim funding for capital projects and improve the match of assets to liabilities. The City will not issue short-term debt for operating needs; however, use of short-term debt in emergency situations is not precluded. The City may issue commercial paper and other forms of variable rate debt from time to time, the City will favor fixed rate debt over variable rate debt but its use will generally be restricted to providing interim financing for capital projects.
- B. Long Term Debt Long term debt will be used to finance essential capital projects and certain equipment where it is cost effective and prudent. Long term debt, which includes lease financings, will not be used to fund the City's operations. The City will avoid the use of long-term debt to finance items traditionally funded in the annual operating budget such as retirement contributions, facility maintenance, repairs, recurring equipment purchases, etc. The useful life of the asset or project shall exceed the payout schedule of any debt issued by the City.
- C. Tax-Exempt and Taxable Debt The City may issue debt as tax-exempt debt or taxable debt. The City has traditionally issued tax-exempt debt, which results in significant interest cost savings compared with the interest

cost on taxable debt. Accordingly, all of the City's debt should be issued to take advantage of the exemption from federal income taxes unless prohibited by federal law or applicable federal regulations.

III. LIMITATIONS ON INDEBTEDNESS

The Florida Constitution, Florida Statutes and the City Charter do not set any limitations on the amount of debt that can be issued. For debt issued by the City, the following limitations will apply:

- The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements and capital assets.
- For the issuance of revenue bonds backed by special revenues received by the city, the revenues must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of revenue bonds supported by business-type activities, the net revenues of business-type activities pledged for debt service must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of special assessment bonds, the City shall adopt assessments on the benefitting properties sufficient to pay the annual debt service of the bonds.

When analyzing the appropriateness of a debt issuance, the City shall compare generally accepted measures of affordability to current values for the City. These measures shall include, but not be limited to the following targets, which the City will generally strive to maintain:

• For the issuance of debt backed by ad valorem taxes, the Florida State Constitution requires approval by a majority of electors in the City. As a goal, the City will maintain its net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.

• The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

In assessing affordability, the City shall also examine the direct costs and benefits of the proposed project. The decision of whether or not to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt as determined by the aforementioned measurements.

IV. DEBT STRUCTURE

- A. The City will utilize various debt structures to accomplish its financing goals, including the use of premium bonds, discount bonds, capital appreciation bonds and capitalized interest when appropriate.
- B. Call provisions for the City's bond issues shall be made as short as possible consistent with the lowest interest cost to City. When possible, all City bonds shall be callable only at par.
- C. Bond insurance will be used when it provides a suitable economic savings for the City. Credit enhancement may take other forms such as Letters of Credit (LOC) and may be used if economically beneficial to the City.
- D. The final maturity of a long-term debt issue should generally not exceed thirty (30) years unless otherwise directed by the City Commission.
- E. The City shall not use interest rate derivatives, or swaps, as a debt management tool, unless the City separately adopts a swap policy.

V. METHOD OF SALE

The City's debt obligations may be sold by competitive or negotiated sale methods. The selected method of sale depends upon the option which is expected to result in the lowest cost and most favorable terms to the City given the financial structure used, market conditions, and prior experience. A determination of the appropriate method of sale will be made by City staff prior to each financing working in concert with the City's Financial Advisor.

VI. SELECTION OF FINANCIAL CONSULTANTS AND SERVICES PROVIDERS

The Finance Director, with input from the City Manager, will be responsible for the establishment of the debt financing team including bond counsel, municipal advisor, and disclosure counsel. The nature and composition of the debt financing team may depend on several factors, including the type of debt issued and procedural requirements for the type of debt. Any consultant or service provider contracting with the City must meet the City's contract and insurance requirements, and must meet any regulatory requirements applicable to the services being provided. The City will maintain professional service agreements with qualified professionals related to the issuance and management of debt, which may include but not be limited to, bond counsel, municipal advisor, disclosure counsel, arbitrage rebate consultant, and dissemination agent, among others.

VII. DEBT REFUNDINGS

The City's staff and the Financial Advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. Current tax law does not allow the issuance of tax-exempt advance refunding bonds. There is no similar limitation for tax-exempt current refunding bonds. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation therefrom:

- Current refunding's should have a minimum target savings level measured on a present value basis equal to 3% of the par amount of bonds being refunded.
- Advance refunding's, if and when applicable, should have a minimum target savings level measured on a present value basis equal to 5% of the par amount of bonds being refunded.

There may be compelling public policy objectives to move forward with refunding that do not exceed these savings guidelines, such as eliminating restrictive bond covenants or providing additional financial flexibility.

VIII. CONTINUING DISCLOSURE

To ensure clear, comprehensive, and accurate financial information, the City is committed to meeting secondary disclosure requirements on a timely and comprehensive basis, cooperating fully with the rating agencies, institutional and individual investors, County departments and agencies, other levels of government, and the general public. Complete and accurate disclosure supports the taxable or tax-exempt status of bonds issued by the City and provides transparency regarding the City financials and operations. The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

IX. POST ISSUANCE COMPLIANCE

The City understands the importance of post-issuance compliance requirements applicable to tax-advantaged bonds. To ensure the continued tax-advantaged status of the City's bond issues, the City will monitor (1) the qualified use of proceeds and financed property and (2) arbitrage yield restriction and rebate requirements of the Federal tax code. Arbitrage in the municipal bond market is the difference in the interest paid on the tax-exempt bonds and the interest earned by investing the bond proceeds in taxable securities

COMPARISON OF FY 2022 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual government revenue **shall not exceed 20%**;

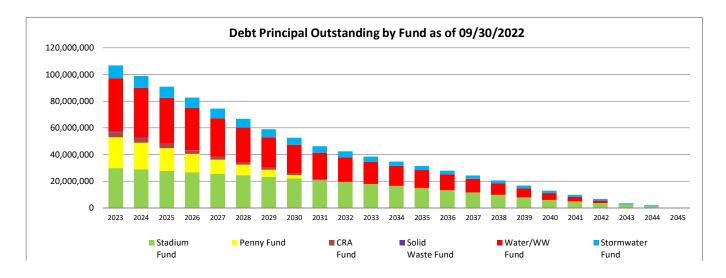
	Total Annual Debt Service 2022 - Governmental Funds		\$ \$	4,351,205 40,502,423
	Total Annual Revenue 2022 - Governmental Funds		<u> </u>	
	Ratio			10.7%
The City's maximum ratio of outsta	nding capital debt to the property tax base shall not exceed 5% Capital Debt Outstanding 2022 - Governmental Funds	6 ;	\$	74,651,601
	City of Dunedin Property Tax Base 2022		\$	3,313,983,607
	Ratio			2.3%

Purpose	Issue Date Type		Lender	Issue Amount		Balance @ 9/30/2022	Coupon Range	Maturity/ Call Date
Enterprise Funds Debt								
Stormwater Capital	01/15/21	Loan	STI	\$ 3,968,000	\$	3,744,000	1.390%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY**	1,361,114		647,479	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY**	16,538,886		7,867,521	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000		5,200,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease 2019	07/12/19	Cap. Lease	Bank of America	191,584		79,101	2.160%	7/12/2024
Solid Waste Cap. Lease 2020	09/04/20	Cap. Lease	Bank of America	503,484		307,610	1.850%	9/4/2025
Solid Waste Cap. Lease 2022	01/21/22*	Cap. Lease	Bank of America	333,808		333,808	1.690%	1/21/2027
Water Treatment Plant	April 2018	State Revolving Fund	State of Florida	31,800,000		31,800,000	1.030%	5/15/2042
* Estimated date				Subtotal:	\$	49,979,519		
** Bond Insurance through Assured Gua	aranty Corp, poli	cy#214829-N/R					•	
Governmental Funds Debt								
Fire Station (2018B)	12/13/18	Bond	US Bank	\$ 840,000	\$	625,000	5.000%	10/1/2028
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000		2,590,000	1.960%	10/1/2025
Spring Training (Series 2018)	12/13/18	Bond	US Bank	12,310,000		11,245,000	5.000%	10/1/2038
Spring Training (Series 2018A)	12/13/18	Bond	US Bank	20,225,000		18,540,000	2.990% - 4.750%	10/1/2043
New City Hall	06/16/21	Note	Key Gov't Finance	20,711,000		20,015,000	1.239%	10/1/2029
Parking Lot Property (2021B)	11/18/21	Note	Sterling National	4,114,000		3,814,000	1.515%	8/1/2032
				Subtotal:	\$	56,829,000		
			Grand Total Cit	v Wide Debt:	Ś	106,808,519		

Credit Rating

The City of Dunedin issuer credit rating from S&P Global ratings is AA+ with stable outlook.

DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE												
					_	/30/2022						
		Community		New	Parking Lot	Water/WW	tormwater					
Purpose	Stadium Center Fire Station		City Hall		Property	Vehicles	Capital		Capital			
	G: !:	_	_	_					Chamana			
	Stadium	Penny	Penny	Penny	CRA		Solid	Water/WW	5	tormwater		
Fund	Fund	Fund	Fund	Fund	1	Fund	Waste Fund	Fund		Fund		TOTAL
Fiscal Year												
2023	\$ 29,785,000	\$ 2,590,000	\$ 625,000	\$ 20,015,000	\$	3,814,000	\$ 720,520	\$ 39,667,521	\$	9,591,479	\$	106,808,519
2024	28,810,000	1,965,000	550,000	17,620,000		3,458,000	516,186	37,020,677		9,027,528		98,967,392
2025	27,800,000	1,325,000	470,000	15,195,000		3,097,000	308,053	34,298,648		8,448,635		90,942,336
2026	26,745,000	670,000	385,000	12,740,000		2,730,000	136,889	31,496,657		7,855,419		82,758,965
2027	25,645,000	-	295,000	10,254,000		2,358,000	69,018	28,642,266		7,254,161		74,517,445
2028	24,500,000	-	200,000	7,738,000		1,980,000	-	25,766,045		6,635,481		66,819,527
2029	23,305,000	-	100,000	5,190,000		1,596,000	-	22,828,230		6,003,000		59,022,230
2030	22,055,000	-	-	2,611,000		1,206,000	-	21,302,377		5,478,000		52,652,377
2031	20,755,000	-	-	-		810,000	-	19,760,807		4,943,000		46,268,807
2032	19,390,000	-	-	-		408,000	-	18,203,359		4,393,000		42,394,359
2033	17,965,000	-	-	-		-	-	16,629,869		3,834,000		38,428,869
2034	16,470,000	-	-	-		-	-	15,040,172		3,260,000		34,770,172
2035	14,910,000	-	-	-		-	-	13,434,102		3,040,000		31,384,102
2036	13,275,000	-	-	-		-	-	11,811,489		2,810,000		27,896,489
2037	11,560,000	-	-	-		-	-	10,172,163		2,575,000		24,307,163
2038	9,765,000	-	-	-		-	-	8,515,952		2,330,000		20,610,952
2039	7,880,000	-	-	-		-	-	6,842,682		2,075,000		16,797,682
2040	5,905,000	-	-	-		-	-	5,152,177		1,810,000		12,867,177
2041	4,830,000	-	-	-		-	-	3,444,260		1,535,000		9,809,260
2042	3,705,000	-	-	-		-	-	1,718,752		1,250,000		6,673,752
2043	2,525,000	-	-	-		-	-	-		955,000		3,480,000
2044	1,290,000	-	-	-		-	-	-		650,000		1,940,000
2045	-	-	-	-		-	-	-		330,000		330,000



	FUTURE DEBT SERVICE BY FUND												
			as	of 09/30/2022									
Stadium Penny Solid Water/WW Stormwater													
Fund	Fund	Fund	CRA Fund	Waste Fund	Fund	Fund	TOTAL						
Fiscal	Year												
2023	2,333,695	3,402,163	413,782	217,376	3,248,040	825,353	10,440,408						
2024	2,327,855	3,406,031	413,389	217,376	3,247,693	826,793	10,439,137						
2025	2,329,726	3,408,983	413,920	176,538	3,261,876	828,715	10,419,758						
2026	2,328,919	3,412,014	413,360	70,184	3,258,359	824,160	10,306,995						
2027	2,325,410	2,734,835	413,724	70,184	3,220,344	827,537	9,592,034						
2028	2,324,057	2,735,589	413,997	-	3,219,143	826,709	9,519,495						
2029	2,324,712	2,729,827	414,179	-	1,767,535	705,822	7,942,075						
2030	2,317,324	2,627,175	414,271	-	1,767,535	703,692	7,829,997						
2031	2,321,794	-	414,272	-	1,767,535	706,192	5,209,792						
2032	2,317,843	-	414,181	-	1,767,535	702,330	5,201,888						
2033	2,320,130	-	-	-	1,767,535	704,105	4,791,769						
2034	2,313,467	-	-	-	1,767,535	338,975	4,419,977						
2035	2,312,075	-	-	-	1,767,535	339,975	4,419,585						
2036	2,310,950	-	-	-	1,767,535	335,969	4,414,454						
2037	2,305,945	-	-	-	1,767,535	336,969	4,410,449						
2038	2,306,818	-	-	-	1,767,535	337,594	4,411,946						
2039	2,303,325	-	-	-	1,767,535	337,844	4,408,704						
2040	1,329,956	-	-	-	1,767,535	337,719	3,435,210						
2041	1,327,706	-	-	-	1,767,535	337,219	3,432,460						
2042	1,327,963	-	-	-	1,743,006	336,344	3,407,312						
2043	1,325,606	-	-	-	-	335,094	1,660,700						
2044	1,320,638	-	-	-	-	338,375	1,659,013						
2045		-	-		-	336,188	336,188						
	\$ 46,055,910	\$ 24,456,618	\$ 4,139,074	\$ 751,659	\$ 44,176,415	\$ 12,529,669	\$ 132,109,345						

Below is a list of anticipated future debt issues that are included in the Budget Summary - Long Range Financial Plan worksheets but are not included this section's debt schedules:

		Estimated	Estimated	Estimated	
Fund	Amount	Interest Rate	Term / Years	FY	Purpose
Penny	\$ 3,100,000	4.00%	6	2024	Highlander Pool
CRA	\$ 2,500,000	4.00%	9	2025	Parking Garage
Penny	\$ 1,000,000	4.00%	6	2025	Parking Garage
CRA	\$ 2,500,000	5.50%	9	2025	Skinner Blvd.
Solid Waste	\$ 718,750	2.49%	6	2023	Vehicles - 2022
Solid Waste	\$ 976,542	3.39%	6	2024	Vehicles - 2023
Solid Waste	\$ 652,110	3.39%	6	2025	Vehicles - 2024
Solid Waste	\$ 656,493	3.39%	6	2026	Vehicles - 2025
Solid Waste	\$ 321,988	3.39%	6	2027	Vehicles - 2026
Solid Waste	\$ 723,783	3.39%	6	2028	Vehicles - 2027
Solid Waste	\$ 298,375	3.39%	6	2029	Vehicles - 2028
Golf Operations	\$ 2,000,000	4.50%	10	2024	Golf Club Renovation & Transition
Water/WW	\$ 400,000	1.03%	20	2023	Water Treatment Plant
Water/WW	\$ 20,571,606	2.50%	20	2023	Wastewater Projects - SRF Loan

		Fl		ERVICE BY FUNI /30/2022	D								
	111												
	Stadium	Penny	CRA	Solid Waste	Water/WW	Stormwater							
Fund	Fund	Fund	Fund	Fund	Fund	Fund	TOTAL						
Fiscal Year													
2023 Principal	975,000	3,095,000	356,000	204,333	2,646,843	563,951	10,440,408						
Interest	1,358,695	307,163	57,782	13,043	601,196	261,402							
2024 Principal	1,010,000	3,145,000	361,000	208,133	2,722,030	578,893	10,439,137						
Interest	1,317,855	261,031	52,389	9,244	525,663	247,899	, ,						
2025 Principal	1,055,000	3,195,000	367,000	171,165	2,801,991	593,216	10,419,758						
Interest	1,274,726	213,983	46,920	5,373	459,885	235,499	, ,						
2026 Principal	1,100,000	3,246,000	372,000	67,871	2,854,391	601,258	10,306,995						
Interest	1,228,919	166,014	41,360	2,313	403,968	222,902	, ,						
2027 Principal	1,145,000	2,611,000	378,000	69,018	2,876,220	618,680	9,592,034						
Interest	1,180,410	123,835	35,724	1,166	344,124	208,857	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
2028 Principal	1,195,000	2,648,000	384,000		2,937,815	632,481	9,519,495						
Interest	1,129,057	87,589	29,997	_	281,327	194,228	3,323, .33						
2029 Principal	1,250,000	2,679,000	390,000	_	1,525,853	525,000	7,942,075						
Interest	1,074,712	50,827	24,179	_	241,682	180,822	7,5 .2,675						
2030 Principal	1,300,000	2,611,000	396,000	_	1,541,570	535,000	7,829,997						
Interest	1,017,324	16,175	18,271	_	225,965	168,692	7,023,337						
2031 Principal	1,365,000	10,175	402,000	_	1,557,448	550,000	5,209,792						
Interest	956,794		12,272	_	210,087	156,192	3,203,732						
2032 Principal	1,425,000		408,000	-	1,573,490	559,000	5,201,888						
			•	-		•	3,201,000						
Interest	892,843	-	6,181	-	194,045	143,330	4 701 700						
2033 Principal	1,495,000	-	-	-	1,589,697	574,000	4,791,769						
Interest	825,130	-	-	-	177,838	130,105	4 440 077						
2034 Principal	1,560,000	-	-	-	1,606,070	220,000	4,419,977						
Interest	753,467	-	-	-	161,465	118,975	4 440 505						
2035 Principal	1,635,000	-	-	-	1,622,613	230,000	4,419,585						
Interest	677,075	-	-	-	144,922	109,975							
2036 Principal	1,715,000	-	-	-	1,639,326	235,000	4,414,454						
Interest	595,950	-	-	-	128,209	100,969							
2037 Principal	1,795,000	-	-	-	1,656,211	245,000	4,410,449						
Interest	510,945	-	-	-	111,324	91,969							
2038 Principal	1,885,000	-	-	-	1,673,270	255,000	4,411,946						
Interest	421,818	-	-	-	94,265	82,594							
2039 Principal	1,975,000	-	-	-	1,690,505	265,000	4,408,704						
Interest	328,325	-	-	-	77,030	72,844							
2040 Principal	1,075,000	-	-	-	1,707,917	275,000	3,435,210						
Interest	254,956	-	-	-	59,618	62,719							
2041 Principal	1,125,000	-	-	-	1,725,508	285,000	3,432,460						
Interest	202,706	-	-	-	42,027	52,219							
2042 Principal	1,180,000	-	-	-	1,718,752	295,000	3,407,312						
Interest	147,963	-	-	-	24,254	41,344							
2043 Principal	1,235,000	-	-	-	-	305,000	1,660,700						
Interest	90,606	-	-	-	-	30,094							
2044 Principal	1,290,000	-	-	-	-	320,000	1,659,013						
Interest	30,638	-	-	-	-	18,375							
2045 Principal	-	-	-	-	-	330,000	336,188						
Interest	-	-	-	-	-	6,188							
TOTAL	\$ 46,055,910	\$ 24,456,618	\$ 4,139,074	\$ 751,659	\$ 44,176,415	\$ 12,529,669	\$ 132,109,345						



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BUDGET SUMMARY

FY 2023 ADOPTED
OPERATING &
CAPITAL BUDGET



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RESOLUTION 22-15

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE FINAL OPERATING AND CAPITAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2022 AND ENDING SEPTEMBER 30, 2023; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, the City is required to adopt the final budget in accordance with the procedures set forth in section 200.065, Florida Statues; and

WHEREAS, the City Commission has examined and carefully considered the Fiscal Year 2022-23 Tentative Operating and Capital Budget; and

WHEREAS, the City Commission held a public hearing and adopted the Tentative Fiscal Year 2022-23 Operating and Capital Budget at a public meeting on September 15, 2022; and

WHEREAS, the City of Dunedin, Florida, set forth the appropriations, revenue and balance estimates for the Final Operating and Capital Budget for the Fiscal Year 2022-23 in the amount of \$113,017,733, as detailed in Exhibit A.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED, THAT:

- **SECTION 1.** The above recitals are true, correct, and incorporated by reference as if set forth fully herein.
- **SECTION 2.** The Fiscal Year 2022-23 Final Operating and Capital Budget, attached hereto as Exhibit A, including such changes as directed and approved by the City Commission, if any, is hereby adopted for the Fiscal Year commencing October 1, 2022 and ending September 30, 2023.

SECTION 3. From the effective date of said budget, the amounts stated therein as proposed expenditures shall be and become available for appropriation to the several objects and purposes identified in said budget.

SECTION 4. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 6th DAY OF OCTOBER 2022.

Julie Ward Bujalski Mayor

ATTEST:

Rebecca Schlichter

City Clerk

APPROVED AS TO FORM:

Nikki C. Day, B.C.S.

City Attorney

BUDGET SUMMARY CITY OF DUNEDIN, FLORIDA - FY 2023

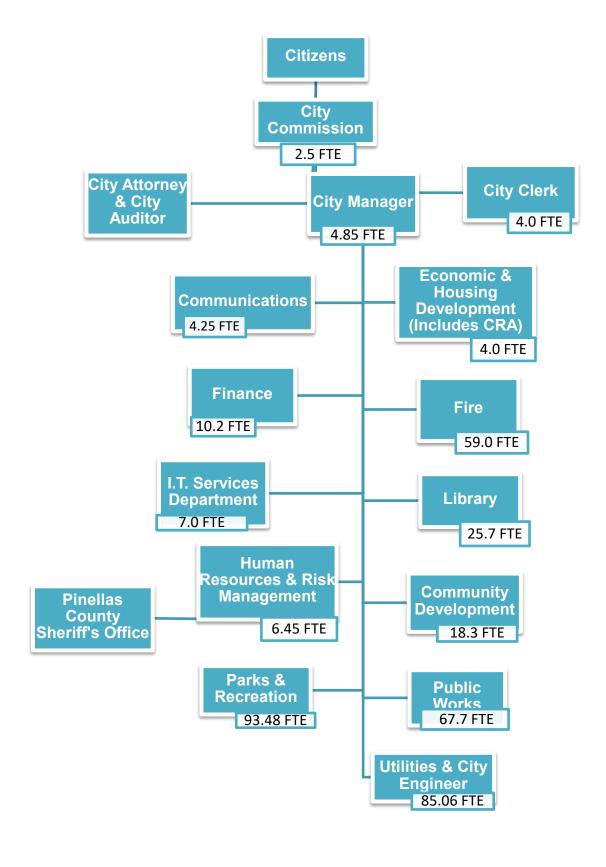
THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2023 ARE 2% HIGHER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

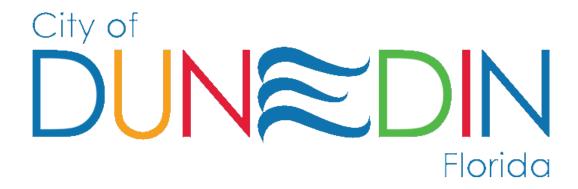
					T							
Millage Rate 4.1345		General	Sne	ecial Revenue		Enterprise		Net Total	Int	ernal Service		TOTAL
		Concidi	"	Lead Hereitue		c. p.13c	۱	/o internal service	''''			
	1	Fund		Funds		Funds	'``	funds)		Funds		BUDGET
		FY 2023		FY 2023		FY 2023		FY 2023		FY 2023		FY 2023
Beginning Reserves* 10/1/2022	\$	9,880,125	\$	17,094,228	\$	53,773,538	\$	80,747,891	\$	17,710,676	\$	98,458,567
(includes restricted and assigned)												
ESTIMATED REVENUES:	١.		١.				١.				١.	
Property Taxes	\$	14,054,191	\$	1,765,891	\$	-	\$	15,820,082	\$	-	\$	15,820,082
Other Taxes		5,082,200		5,470,000		-		10,552,200		-		10,552,200
Licenses, Permits, Fees		2,944,075		1,270,500		260,675		4,475,250		-		4,475,250
Intergovernmental Revenue		6,127,673		9,849,845		04 050 550		15,977,518		-		15,977,518
Charges for Services		6,984,535		391,000		31,862,658		39,238,193	l)	-		39,238,193
Fines & Forfeitures		119,100		1 700 500		152,500		271,600		200.500		271,600
Miscellaneous Revenues		442,051		1,700,500	ľ	776,268		2,918,819		280,500		3,199,319
Internal Service Charges	_	-	<u> </u>		_	22.052.464	ć		Ś	15,506,686	-	15,506,686
TOTAL REVENUES	\$	35,753,825	\$	20,447,736	\$	33,052,101	\$	89,253,662	>	15,787,186	\$	105,040,848
Debt Proceeds		20.400		F01 CF0	ĥ	20.310		-		-		560,368
Transfers in		28,400		501,658		30,310		560,368		-		500,308
TOTAL REVENUES AND OTHER	-	25 702 225	\$	20.040.204	<i>*</i>	33,082,411	\$	89,814,030	\$	15,787,186	\$	105,601,216
FINANCING SOURCES	\$	35,782,225	þ	20,949,394	\$	33,082,411	7	65,614,030	Þ	15,/6/,100	,	103,601,216
TOTAL ESTIMATED REVENUES												
AND BEGINNING RESERVES	Ś	45,662,350	\$	38,043,622	Ś	86,855,949	\$	170,561,921	\$	33,497,862	\$	204,059,783
,,,,,,	ř	.0,000,000	-	00,000	-		Ť		_		Ť	
EXPENDITURES/EXPENSES:												
General Government	Ś	7,005,166	Ś	2,780,000	\$	-	\$	9,785,166	\$	-	\$	9,785,166
Public Safety	11.	14,065,856		1,423,184	ļ ·	-		15,489,040		-		15,489,040
Culture and Recreation		13,371,186		7,139,360		-		20,510,546		-		20,510,546
Economic Environment				2,691,597		-		2,691,597		-		2,691,597
Transportation	1	2,057,941		2,050,000		-		4,107,941		-		4,107,941
Solid Waste		-		-		7,100,950		7,100,950		-		7,100,950
Water/Wastewater		-		-		22,923,231		22,923,231		-		22,923,231
Stormwater		-		-		4,890,633		4,890,633		-		4,890,633
Marina		-		-		588,713		588,713		-		588,713
Golf Operations		-		- [902,375		902,375		-		902,375
Internal Services		-		-		-		-		15,490,046		15,490,046
Debt Service		179,094		6,351,514		1,446,509		7,977,117		10		7,977,127
TOTAL EXPENDITURES/EXPENSES	\$	36,679,243	\$	22,435,655	\$	37,852,411	\$	96,967,309	\$	15,490,056	\$	112,457,365
Transfers Out		30,310		61,458		468,600		560,368				560,368
TOTAL EXPENDITURES/EXPENSES	L											
AND OTHER FINANCING USES	\$	36,709,553	\$	22,497,113	\$	38,321,011	\$	97,527,677	\$	15,490,056	\$	113,017,733
	1									40.05= ===		04 04 0
Ending Reserves* 9/30/2023		8,952,797		15,546,509	\$	48,534,938		73,034,244		18,007,806		91,042,050
(includes restricted and assigned)												
TOTAL APPROPRIATED EXPENDITURES												
AND ENDING RESERVES	Ś	45,662,350	ė	38,043,622	Ś	86,855,949	Ś	170.561.921	Ś	33,497,862	\$	204,059,783
AND ENDING RESERVES	٦	40,002,300	à	30,043,022	۶	00,033,343	7	110,301,321	7	33,737,002	7	207,033,703



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City of Dunedin Organizational Chart 392.49 FTE





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FULL-TIME EQUIVALI	ENT (FTE) POSITI	ONS BY DEP	ARTMENT		
	FINAL	FINAL	ESTIMATED	ADOPTED	
DEPARTMENT	BUDGET	BUDGET	BUDGET	BUDGET	FTE
DEL ARTHUERT	FY 2020	FY 2021	FY 2022	FY 2023	CHG
City Commission	2.50	2.50	2.50	2.50	-
CITY COMMISSION DEPARTMENT TOTAL	2.50	2.50	2.50	2.50	-
City Attorney	-	-	-	-	-
CITY ATTORNEY DEPARTMENT TOTAL	_	_	-	-	-
City Clerk	5.00	5.00	5.00	4.00	(1.00)
CITY CLERK DEPARTMENT TOTAL	5.00	5.00	5.00	4.00	(1.00)
City Manager	5.00	5.00	4.85	4.85	
CITY MANAGER DEPARTMENT TOTAL	5.00	5.00	4.85	4.85	-
Communications	4.00	4.00	4.00	4.25	0.25
COMMUNICATIONS DEPARTMENT TOTAL	4.00	4.00	4.00	4.25	0.25
Economic Housing & Development	1.64	1.54	2.25	2.25	_
CRA	2.09	2.19	1.75	1.75	-
ECO. & HSG. DEVELOPMENT DEPT. TOTAL	3.73	3.73	4.00	4.00	-
Finance/Accounting	10.00	10.00	10.00	10.20	0.20
FINANCE DEPARTMENT TOTAL	10.00	10.00	10.00	10.20	0.20
Fire Admin	10.00	10.00	10.00	10.00	-
Fire Ops	36.00	36.00	36.00	36.00	-
EMS	10.00	10.00	10.00	13.00	3.00
FIRE DEPARTMENT TOTAL	56.00	56.00	56.00	59.00	3.00
Human Resources	2.08	2.08	2.08	2.83	0.75
Risk Management	2.47	2.47	2.37	2.37	-
Health/Benefits	1.25	1.25	1.25	1.25	-
HR & RISK MGMT DEPARTMENT TOTAL	5.80	5.80	5.70	6.45	0.75
Law Enforcement	-	-	-	-	-
LAW ENFORCEMENT DEPARTMENT TOTAL	-	-	-	-	-
IT Services	6.00	6.00	7.00	7.00	-
IT SERVICES DEPARTMENT TOTAL	6.00	6.00	7.00	7.00	-
Library	26.00	25.20	25.70	25.70	-
LIBRARY DEPARTMENT TOTAL	26.00	25.20	25.70	25.70	-
Parks & Rec Admin	5.85	5.85	6.00	6.00	-
Parks Maintenance	31.80	32.80	32.80	32.80	-
Recreation	38.66	42.83	42.83	43.03	0.20
Golf Operations	-	-		9.10	9.10
Marina	2.55	2.55	2.55	2.55	-
Stadium	-	-			-
PARKS & RECREATION DEPT. TOTAL	78.86	84.03	84.18	93.48	9.30
Community Development	6.98	6.95	7.65	7.65	
Building Services	10.52	10.55	10.65	10.65	-
COMMUNITY DEVELOPMENT. DEPT. TOTAL	17.50	17.50	18.30	18.30	-

FULL-TIME EQUIVALENT (FTE)	POSITIONS B	Y DEPARTME	ENT CONTINUED		
DEPARTMENT	FINAL BUDGET	FINAL BUDGET	ESTIMATED BUDGET	ADOPTED BUDGET	FTE
	FY 2020	FY 2021	FY 2022	FY 2023	CHG
Stormwater	14.66	14.66	15.36	15.56	0.20
Solid Waste - Administration	6.00	6.00	6.00	6.40	0.40
Solid Waste - Residential	10.00	10.00	10.00	10.00	ı
Solid Waste - Commercial	5.00	5.00	5.00	5.00	1
Fleet	9.00	9.00	9.00	9.20	0.20
Streets	10.36	10.36	9.66	9.76	0.10
Facilities Maintenance	11.68	11.68	11.68	11.78	0.10
PUBLIC WORKS DEPARTMENT TOTAL	66.70	66.70	66.70	67.70	1.00
Engineering	13.58	13.50	13.14	12.14	(1.00)
Utility Billing	6.34	6.34	6.00	6.00	-
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.75	15.63	15.63	15.63	-
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.63	16.63	-
UTILITIES & CITY ENGINEER DEPARTMENT TOTAL	86.33	86.13	86.06	85.06	(1.00)
TOTAL CITYWIDE FTE	373.42	377.59	379.99	392.49	12.50
FULL-TIME EQUIVA					
	FINAL	FINAL	ESTIMATED	ADOPTED	FTE
TYPE	BUDGET	BUDGET	BUDGET	BUDGET	CHG
	FY 2020	FY 2021	FY 2022	FY 2023	
CITYWIDE REGULAR FTE	360.23	359.23	361.00	372.00	11.00
CITYWIDE VARIABLE/ON-DEMAND FTE	13.19	18.36	18.99	20.49	1.50
TOTAL CITYWIDE FTE	373.42	377.59	379.99	392.49	12.50

FULL-TIN	ИЕ EQUIVALENT (FTE) PC	SITIONS BY	FUND		
FUND	FINAL BUDGET FY 2020	FINAL BUDGET FY 2021	ESTIMATED BUDGET FY 2022	ADOPTED BUDGET FY 2023	FTE CHG
General Fund	205.87	210.11	211.32	214.82	3.50
Building Fund	10.52	10.55	10.65	10.65	•
CRA Fund	2.09	2.19	1.75	1.75	ı
Solid Waste Fund	21.00	21.00	21.00	21.40	0.40
Water/Wastewater Fund	86.33	86.13	86.06	85.06	(1.00)
Stormwater Fund	14.66	14.66	15.36	15.56	0.20
Marina Fund	2.55	2.55	2.55	2.55	-
Golf Operations Fund	-	-	-	9.10	9.10
Fleet Fund	9.00	9.00	9.00	9.20	0.20
Facilities Maintenance Fund	11.68	11.68	11.68	11.78	0.10
Risk Safety Fund	2.47	2.47	2.37	2.37	-
Health Benefits Fund	1.25	1.25	1.25	1.25	-
IT Services Fund	6.00	6.00	7.00	7.00	-
Parking Fund	-	-	-	-	-
TOTAL CITYWIDE FTE	373.42	377.59	379.99	392.49	12.50

	PERSONNEL CHANGES BY POSITION											
POSITION	DEPARTMENT	ESTIMATED BUDGET FY 2022	ADOPTED BUDGET FY 2023	FTE IMPACT	FISCAL IMPACT	FUND	COMMENTS					
Mail Clerk	City Clerk	1.00	0.00	-1.00	\$ (35,900)	General	Two .5 FTE positions eliminated.					
Administrative	HR	0.00	0.75	0.75	36,000	General						
Assistant	Communications	0.00	0.25	0.25	12,000	General	New position					
Paramedic	Fire/EMS	10.00	13.00	3.00	297,000	General	New positions (reimbursed by County)					
	Engineering	1.00	0.00	-1.00	-	Water/WW	During FY22 the Public Works Department was reorganized. Pulic Works has been split out					
	Stormwater	0.00	0.20	0.20	-	Stormwater	into two departments:					
Public Works & Utilities Director	Solid Waste Admin	0.00	0.40	0.40	-	Solid Waste	1) Public Works (Solid Waste, Fleet, Public Svcs)					
othities Director	Fleet	0.00	0.20	0.20	-	Fleet	2) Utilities/City Engineer (UB, Water/WW, Engineering)					
	Streets	0.00	0.10	0.10	-	General						
	Facilities	0.00	0.10	0.10	-	Facilities	The Public Works Director was reclassed out of Engineering into					
Assistant Public	Engineering	0.34	0.34	0.00	-	Water/WW	the new Public Works.					
Works & Utility Director / City	Water Admin	0.33	0.33	0.00	-	Water/WW	The Assistant Director was reclassed to a Director of					
Engineer	Wastewater Admin	0.33	0.33	0.00	-	Water/WW	Utilities/City Engineer.					
General Manager	Athletics (20%)	0.00	0.20	0.20	23,020	General	The City will be taking over operation of the Dunedin Golf Club, effective June 1, 2023. The General Manager is being					
of Golf Operations	General Admin (80%)	0.00	0.80	0.80	89,980	Golf	recruited in 2022 to assist with the transition, as well as coordinate the renovation of the golf course.					
Budget/Financial	Finance (20%)	0.00	0.20	0.20	3,630	General						
Analyst	General Admin (80%)	0.00	0.80	0.80	14,495	Golf						
Head Golf Professional	Pro Shop	0.00	1.00	1.00	24,450	Golf	The City will be taking over operation of the Dunedin Golf					
Assistant Golf Professional	Pro Shop	0.00	1.00	1.00	13,375	Golf	Club, effective June 1, 2023. This position is recommended to be					
Administrative Assistant	Pro Shop	0.00	1.00	1.00	13,200	Golf	integrated into the City's Pay Plan at that time.					
Golf Shop Attendant	Pro Shop	0.00	1.00	1.00	10,400	Golf						
Cart/Range Attendant	Pro Shop	0.00	2.00	2.00	20,150	Golf						
Cart/Range Attendant (VOD's)	Pro Shop	0.00	1.50	1.50	ŕ	Golf	3 VOD positions = 1.5 FTE.					
CITYWIDE FTE & FI	SCAL IMPACT	13.00	16.00	12.50	\$ 534,950							

	IMP	ACT OF PERSO	ONNEL CHA	NGES BY FU	ND
FUND	ESTIMATED BUDGET FY 2022	ADOPTED BUDGET FY 2023	FTE IMPACT	FISCAL IMPACT	COMMENTS
General Fund	211.32	214.82	3.50	\$ 335,750	Fiscal impact addition of Administrative Assistant and 3 Paramedics, .2 GM of Golf Operations, .2 Budget/Financial Analyst, and removal of two .5 FTE Mail Clerks.
Building Fund	10.65	10.65	0.00	-	
CRA Fund	1.75	1.75	0.00	-	
Solid Waste Fund	21.00	21.40	0.40	-	
Water/Wastewater Fund	86.06	85.06	-1.00	-	
Stormwater Fund	15.36	15.56	0.20	-	
Marina Fund	2.55	2.55	0.00	-	
Golf Operations Fund	0.00	9.10	9.10	199,200	Fiscal impact of the City will be taking over operation of the Dunedin Golf Club, effective June 1, 2023.
Fleet Fund	9.00	9.20	0.20	-	
Facilities Maintenance Fund	11.68	11.78	0.10	-	
Risk Safety Fund	2.37	2.37	0.00	-	
Health Benefits Fund	1.25	1.25	0.00	-	
IT Services Fund	7.00	7.00	0.00	-	
CITYWIDE FTE & FISCAL IMPACT	379.99	392.49	12.50	\$ 534,950	

Details on the FY 2023 Personnel Requests and updates on prior year requests can be found in Appendix C of this document.

ALL FUNDS BUDGET SUMMARY

		FY 2020 Actual	FY 2021 Actual		FY 2022		FY 2023	% Channa	\$ Channer
EXECUTIVE SALARIES	\$	1,621,360 \$	1,804,525	ċ	Budget 1,759,400	Ċ	Adopted Budget 2,034,900	Change 16% \$	Change 275,500
REG SALARIES AND WAGES	Ą	17,496,541	16,971,892	ې	18,507,912	۲	19,930,875	8%	1,422,963
OTHER SALARIES & WAGES		313,072	402,067		488,845		657,586	35%	168,741
OVERTIME		1,008,223	981,145		655,121		756,658	15%	101,537
SPECIAL PAY		355,715	351,146		374.000		437,276	17%	63,276
TOTAL WAGES	\$	20,794,911 \$		\$	21,785,278	\$	23,817,295	9% \$	2,032,017
FICA TAXES	\$	1,516,065 \$	1,496,888	\$	1,530,140	\$	1,814,475	19% \$	284,335
RETIREMENT CONTRIBUTIONS		2,211,119	1,769,257		1,997,800		2,209,250	11%	211,450
LIFE & HEALTH INSURANCE		4,152,818	3,606,134		4,240,480		4,564,750	8%	324,270
WORKERS' COMPENSATION		552,900	536,400		660,800		637,850	-3%	(22,950)
UNEMPLOYMENT COMP		825	16,848		25,000		25,000	0%	-
TUITION REIMBURSEMENT		22,562	15,396		35,600		35,600	0%	
TOTAL BENEFITS	\$	8,456,289 \$		\$	8,489,820	\$	9,286,925	9% \$	797,105
PERSONNEL BUDGET SUBTOTAL	\$	29,251,200 \$	27,951,698	\$	30,275,098	\$	33,104,220	9% \$	2,829,122
PROFESSIONAL SERVICES	\$	2,912,780 \$		\$	3,661,930	\$	4,201,055	15% \$	539,125
ACCOUNTING & AUDITING		55,000	70,000		70,000		77,375	11%	7,375
OTHER CONTRACT SERVICES		11,603,528	11,735,530		13,625,664		14,712,988	8%	1,087,324
ALLOCATED COSTS		2,491,800	2,511,900		2,664,100		2,796,700	5%	132,600
TRAVEL & PER DIEM		17,903	17,210		129,520		148,615	15%	19,095
COMMUNICATION SERVICE		244,321	324,305		322,500		346,108	7%	23,608
FREIGHT & POSTAGE SERVICE		86,865	81,649		118,250		124,388	5%	6,138
UTILITY SERVICES		2,489,339	2,437,394		3,001,300		3,173,300	6%	172,000
RENTALS & LEASES		4,089,176	4,032,368		3,859,014		4,173,631	8%	314,617
INSURANCE		6,387,157	6,714,966		7,216,668		7,974,191	10%	757,523
REPAIR & MAINTENANCE SRVC PRINTING & BINDING		3,659,617	5,402,923 25,537		5,851,721 84,250		6,771,034	16% 27%	919,313 22,400
PROMOTIONAL ACTIVITIES		42,511 116,450	25,537 84,392		170,371		106,650 178,400	27% 5%	22,400 8,029
OTHER CURRENT CHARGES		284,674	420,641		167,135		(71,542)	-143%	(238,677)
OFFICE SUPPLIES		77,680	420,641 65,671		88,375		(71,342) 88,775	-145%	400
OPERATING SUPPLIES		1,946,797	2,140,347		2,521,846		3,183,403	26%	661,557
ROAD MATERIALS & SUPPLIES		10,944	10,927		30,000		30,000	0%	-
BOOKS, PUBS, SUBSCRIPTION		51,879	56,499		72,800		83,815	15%	11,015
TRAINING		76,346	43,742		173,625		168,075	-3%	(5,550)
DEPRECIATION		6,575,910	7,405,004		9,059,000		9,529,397	5%	470,397
OPERATING BUDGET SUBTOTAL	\$	43,220,678 \$		\$	52,888,069	\$	57,796,358	9% \$	4,908,289
LAND	\$	(452) \$	6,941,159	\$	4,000,000	\$	-	-100% \$	(4,000,000)
BUILDINGS		69,970,058	13,876,490		11,564,601		600,000	-95%	(10,964,601)
IMPRVMNTS OTHER THAN BLDG		27,543,092	6,811,891		21,830,484		22,004,352	1%	173,868
MACHINERY AND EQUIPMENT		2,228,833	1,989,700		1,758,924		2,482,316	41%	723,392
BOOKS,PUBS & LIBRARY MATL		201,191	208,247		210,600		215,900	3%	5,300
LESS BUDGETED CAPITAL (ENT FUNDS) CAPITAL BUDGET SUBTOTAL	Ś	(26,905,093) 73,037,629 \$	(6,503,524) 23,323,963	\$	(18,575,408) 20,789,201	\$	(12,533,408) 12,769,160	-33% - 39% \$	6,042,000 (8,020,041)
			· · ·		· · · · · · · · · · · · · · · · · · ·		· · ·	•	(0,020,041)
PRINCIPAL	\$	3,820,735 \$		\$	5,178,200	\$	9,127,489	76% \$	3,949,289
INTEREST		2,560,286	2,732,417		2,822,200		3,203,838	14%	381,638
OTHER DEBT SERVICE COSTS		279,226	350,709		65,000		24,700	-62%	(40,300)
AIDS TO PRIVATE ORGANIZAT		180,933	184,175		195,500		195,500	0%	
ECONOMIC INCENTIVES		162,507	69,800		250,000		615,000	146%	365,000
TRANSFERS OUT		2,220,071	815,000		1,053,920		560,368	-47%	(493,552)
LESS BUDGETED PRINCIP DEBT PYMTS (ENT FUNDS	•	(1,842,585)	(2,002,731)		(2,581,200)		(4,378,900)	70%	(1,797,700)
OTHER EXPENSES SUBTOTAL	\$	7,381,173 \$	5,958,054	\$	6,983,620	\$	9,347,995	34% \$	2,364,375
TOTAL BUDGET	\$	152,890,679 \$	102,991,413	\$	110,935,988	\$	113,017,733	2% \$	2,081,745

FY 2023 ADOPTED BUDGET SUMMARY

ALL FUNDS

FY 2023 Millage Rate of 4.1345

			ADOPTED		
	ACTUAL	BUDGET	BUDGET		
REVENUES	2021	2022	2023	% change	\$ change
Property Taxes	\$ 12,949,749	\$ 14,035,404	\$ 15,820,082	13%	\$ 1,784,678
Other Taxes	10,079,596	9,545,100	10,552,200	11%	1,007,100
Licenses, Permits, Fees	4,776,833	4,527,650	4,475,250	-1%	(52,400)
Intergovernmental	7,173,501	18,407,424	15,977,518	-13%	(2,429,906)
Charges for Services	47,160,552	50,284,917	54,744,879	9%	4,459,962
Fines	802,706	322,850	271,600	-16%	(51,250)
Miscellaneous	15,550,267	3,303,076	3,199,319	-3%	(103,757)
Debt Proceeds	20,711,000	17,072,200	1,695,292	-90%	(15,376,908)
Transfers In	850,100	1,053,920	560,368	-47%	(493,552)
Revenue Subtotal	120,054,304	118,552,541	107,296,508	-9%	(11,256,033)
Elimination of Debt Proceeds	-	(13,107,200)	(1,695,292)	-87%	11,411,908
TOTAL REVENUES	\$ 120,054,304	\$ 105,445,341	\$ 105,601,216	0%	\$ 155,875
			ADOPTED		
	ACTUAL	BUDGET	BUDGET		
EXPENSES	2021	2022	2023	% change	\$ change
Personnel	\$ 27,951,695	\$ 30,275,098	\$ 33,104,220	9%	\$ 2,829,122
Operating	38,352,701	40,968,564	44,478,422	9%	3,509,858
CIP Operating	-	2,860,505	3,788,539	32%	928,034
Capital	29,827,486	362,300	387,100	7%	24,800
CIP Capital	-	39,002,309	24,915,468	-36%	(14,086,841)
Other	253,975	445,500	810,500	82%	365,000
Debt Service	6,886,810	8,065,400	12,356,027	53%	4,290,627
Transfers Out	909,600	1,053,920	560,368	-47%	(493,552)
Expense Subtotal	104,182,266	123,033,596	120,400,644	-2%	(2,632,952)
Depreciation	7,405,004	9,059,000	9,529,397	5%	470,397
Elimination of Principal Debt Payments	(1,997,731)	(2,581,200)	(4,378,900)	70%	(1,797,700)
Elimination of Utility Capital	(6,503,524)	(18,575,408)	 (12,533,408)	-33%	6,042,000
TOTAL EXPENSES	\$ 103,086,015	\$ 110,935,988	\$ 113,017,733	2%	\$ 2,081,745

FY 2023 ADOPTED BUDGET SUMMARY

FY 2023 Millage Rate of 4.1345

FUND	I	BEGINNING FUND BALANCE		REVENUE		EXPENDITURES	ENDING FUND BALANCE		IDING AVAILABLE FUND BALANCE
GENERAL FUND	\$	9,880,125	\$	35,782,225	\$	36,709,553	\$ 8,952,797	\$	6,434,021
SPECIAL REVENUE FUNDS									
Stadium Fund		4,294,722		3,017,300		3,038,300	4,273,722		2,533,057
Impact Fee Fund		399,325		154,258		60,000	493,583		493,583
Public Art Fund		(60,248)		50,000		25,000	(35,248)		(35,248)
Building Fund		2,364,244		1,106,500		1,449,027	2,021,717		2,021,717
ARPA Fund		4,016,102		8,149,845		7,345,000	4,820,947		4,820,947
CRA Fund		197,981		1,816,891		1,895,426	119,446		119,446
County Gas Tax Fund		385,216		482,000		698,000	169,216		169,216
Penny Fund		5,496,887		6,172,600		7,986,360	3,683,127		3,683,127
FUND		BEGINNNING NET POSITION		REVENUE		EXPENSES	ENDING TOTAL NET POSITION	END	ING AVAILABLE NET POSITION
ENTERPRISE FUNDS									
Solid Waste Fund		2,096,284		6,582,445		7,152,164	1,526,565		1,358,454
Water/Wastewater Fund		37,483,158		20,818,660		24,524,519	33,777,299		13,023,496
Marina Fund		2,820,108		585,438		589,015	2,816,531		664,305
Stormwater Fund		10,673,988		4,260,810		5,152,938	9,781,860		1,340,208
Golf Operations Fund		700,000		835,058		902,375	632,683		632,683
INTERNAL SERVICES FUNDS		,		,		,	,		,
Fleet Services Fund		10,785,831		4,051,113		3,283,425	11,553,519		6,374,953
Facilities Maintenance Fund		1,320,050		1,778,130		2,183,212	914,968		626,689
Risk Safety Self-Insurance Fund		3,396,719		2,425,350		2,527,505	3,294,564		3,969,319
Health Benefits Self-Insurance Fund		479,385		5,600,493		5,599,993	479,885		780,576
Information Technology Fund		1,728,692		1,932,100		1,895,921	1,764,871		470,158
TOTAL OF ALL FUNDS	\$	98,458,567	\$	105,601,216	\$	113,017,733	\$ 91,042,050	\$	49,480,706
Less Interfund Transfers		-		(560,368)		(560,368)	-		-
NET GRAND TOTAL	\$	98,458,567	\$	105,040,848	\$	112,457,365	\$ 91,042,050	\$	49,480,706
		SCHEDU	LE O	F TRANSFERS					
TRANSFER FROM - TO	PURI	POSE							AMOUNT
General Fund - Stormwater Fund	Repa	yment of Interf	und I	Loan					30,310
CRA Fund - General Fund	Spec	ial event suppor	t						28,400
CRA Fund - Impact Fee Fund (Parkland)	Econ	omic developm	ent i	ncentives					8,058
Water/WW Fund - Penny Fund	City	Hall contribution	า						468,600
Building Fund - Public Art Fund	FY23	Interfund Loan	for F	Public Art					25,000
TOTAL INTERFUND TRANSFERS								\$	560,368
		SCHED	111.5	OF GRANTS					
GRANTOR	DED	ARTMENT	ULE	OF GRAINIS	FUI	ND.			AMOUNT
Juvenile Welfare Board		s & Recreation				neral		\$	76,000
Juvernie Wenare Bodiu	raik:	s & necieation			Gel	iciai		Ş	70,000

General

General

General

Penny

ARPA

Stadium

Pinellas County - Safety Grant

COVID-19 ARPA Stimulus Funding

COVID-19 ARPA Stimulus Funding

Gladys Douglas Hackworth / FCT Grant

Library Grant

State of Florida

TOTAL GRANTS

Fire

N/A

N/A

Library

Parks & Recreation

Parks & Recreation

10,000

8,000

1,000,000

8,149,845

1,000,000

10,943,845

700,000

SUMMARY OF CHANGES FROM FY 2023 PROPOSED BUDGET TO ADOPTED BUDGET

Fund	General	Stadium	Impact Fee	Public Art	Building	CGT	Penny	ARPA
FY 2023 Proposed Budget Revenue	35,709,685	3,017,300	154,258	50,000	1,106,500	482,000	6,172,600	8,149,845
Update Golf Operations Fund estimates	-	-	-	-	-	-	-	-
Increased Property Tax estimates per 7/01/22 County estin	72,540	-	-	-	-	-	-	-
Reduce Health Fund ISF - Medical EE portion	-	-	-	-	-	-	-	-
Reduce Health Fund ISF - Medical ER portion	-	-	-	-	-	-	-	-
Increase Health Fund ISF - Medical Other portion	-	-	-	-	-	-	-	-
Reduce Health Fund ISF - Dental EE portion	-	-	-	-	-	-	-	-
Reduce Health Fund ISF - Dental ER portion	-	-	-	-	-	-	-	-
Reduce Health Fund ISF - Short Term Disability	-	-	-	-	-	-	-	-
Reduce Health Fund ISF - Group Life	-	-	-	-	-	-	-	-
Increase Risk Fund Property/Liability Charges to Departme	-	-	-	-	-	-	-	-
Golf new personnel WC - Risk side	-	-	-	-	-	-	-	-
Golf new personnel Health - Health side	-	-	-	-	-	-	-	-
Increase Custodial Contract ISF Charges to Departments	-	-	-	-	-	-	-	-
Decrease Facility Maintenance ISF Charges to Departmen	-	-	-	-	-	-	-	-
FY 2023 Adopted Budget Revenue	35,782,225	3,017,300	154,258	50,000	1,106,500	482,000	6,172,600	8,149,845
FY 2023 Proposed Budget Expense/Expenditures	36,864,640	2,978,900	60,000	25,000	1,443,397	698,000	7,986,360	7,105,000
Update Golf Operations Fund estimates	-	-	-	-	-	-	-	-
Increase cost of ESRI Software	-	-	-	-	-	-	-	-
Reduce Class & Comp Study estimates for Fire Dept.	(117,700)	-	-	-	-	-	-	-
Reduce Health Insurance ISF department allocation	(129,600)	-	-	-	5,500	-	-	-
Reduce Health Fund other contractual	-	-	-	-	-	-	-	-
Reduce Health Fund medical estimates	-	-	-	-	-	-	-	-
Increase Health Fund dental estimates	-	-	-	-	-	-	-	-
Increase FY23 CIP: DEEP - Mease Materials Project	-	-	-	-	-	-	-	240,000
Reduce FY23 BPI: Leased Parking Project	-	-	-	-	-	-	-	-
Increase Risk Fund Workers Comp estimates	-	-	-	-	-	-	-	-
Increase Risk Fund ISF department allocation	(17,100)	59,400	-	-	-	-	-	-
Adjust accounts for GASB 87: Good Shepherd	-	-	-	-	-	-	-	-
Adjust accounts for GASB 87: Konica Minolta	-	-	-	-	-	-	-	-
Adjust personnel costs for Golf Course General Manager	23,020	-	-	-	-	-	-	-
Adjust personnel costs for Golf Course Financial Analyst	3,630	-	-	-	-	-	-	-
Golf new personnel WC - Risk side	-	-	-	-	-	-	-	-
Golf new personnel Health - Health side (ER&EE)	-	-	-	-	-	-	-	-
Increase Custodial Contract	-	-	-	-	-	-	-	-
Increase Custodial Contract ISF department allocation	15,740	-	-	-	130	-	-	-
Increase Tyler - Phase 6 EAM estimate	-	-	-	-	-	-	-	-
Increase for St. Cate Art maintenance	1,923	-	-	-	-	-	-	-
Increase estimate for Sodium Hydroxide	-	-	-	-	-	-	-	-
Decrease SRF loan fee	-	-	-	-	-	-	-	-
Add Library Interior Painting project	65,000	-	-	-	-	-	-	-
FY 2023 Adopted Budget Expense/Expenditures	36,709,553	3,038,300	60,000	25,000	1,449,027	698,000	7,986,360	7,345,000

CRA	Solid Waste	Water/WW	Storm	Marina	Golf Operations	Fleet	Facilities	Risk	Health	IT	Total
1,822,933	6,582,445	20,818,660	4,260,810	585,438	787,688	4,051,113	1,759,200	2,405,800	5,811,985	1,932,100	105,660,360
-	-	-	-	-	47,370	-	-	-	-	-	47,370
(6,042)	-	-	-	-	-	-	-	-	-	-	66,498
-	-	-	-	-	-	-	-	-	(15,483)	-	(15,483)
-	-	-	-	-	-	-	-	-	(232,191)	-	(232,191)
-	-	-	-	-	-	-	-	-	7,497	-	7,497
-	-	-	-	-	-	-	-	-	(112)	-	(112)
-	-	-	-	-	-	-	-	-	(266)	-	(266)
-	-	-	-	-	-	-	-	-	(92)	-	(92)
-	-	-	-	-	-	-	-	-	(270)	-	(270)
-	-	-	-	-	-	-	-	15,900	-	-	15,900
-	-	-	-	-	-	-	-	3,650	-	-	3,650
-	-	-	-	-	-	-	-	-	29,425	-	29,425
-	-	-	-	-	-	-	19,030	-	-	-	19,030
-	-	-	-	-	-	-	(100)	-	-	-	(100)
1,816,891	6,582,445	20,818,660	4,260,810	585,438	835,058	4,051,113	1,778,130	2,425,350	5,600,493	1,932,100	105,601,216
1,873,326	7,173,201	24,585,009	5,170,678	601,560	787,688	3,288,965	2,180,282	2,501,137	5,806,595	1,881,221	113,010,959
-	-		-	-	10,212	-	-	-	-	-	10,212
-	-	-	-	-	-	-	-	-	-	3,500	3,500
-	-	-	-	-	-	-	-	-	-	-	(117,700)
(4,400)	(18,500)	(50,700)	(17,000)	(500)	-	(4,700)	(15,100)	(2,100)	(500)	(1,700)	(239,300)
-	-	-	-	-	-	-	-	-	(47,271)	-	(47,271)
-	-	-	-	-	-	-	-	-	(188,366)	-	(188,366)
-	-	-	-	-	-	-	-	-	110	-	110
60,000	-	-	-	-	-	-	-	-	-	-	300,000
(33,500)	-	-	-	-	-	-	-	-	-	-	(33,500)
-	-	-	-	-	-	-	-	24,818	-	-	24,818
-	(3,700)	(6,700)	(1,500)	(12,100)	-	(1,100)	(1,300)	-	-	-	15,900
-	-	-	-	55	-	-		-	-	-	55
-	903	-	330	_	-	-	330	-	-	_	1,563
-	-	-	-	_	89,980	-	-	-	-	_	113,000
_	_	_	-	_	14,495	-	-	_	-	_	18,125
_	_	-	-	_	-	_	_	3,650	_	_	3,650
_	_	_	_	_	_	_	_	-	29,425	_	29,425
_	_	_	_	_	_	_	19,000	_		_	19,000
_	260	1,910	430	_	_	260	-	_	_	300	19,030
_	-	-	-	_	_	-	_	_		12,600	12,600
_	_	_	_	_	_	_	_	_	_	-	1,923
_	_	72,000	_	_	_	_	_	_	_	_	72,000
_	_	(77,000)	-	_	-	_	_	_	_	-	(77,000)
-	-	(77,000)	-	_	-	_	-	-	_	-	65,000
_	-	-	-	-	-	-	-	-	-	-	00,000

Sum	mary of FY 2023 - 2028 Projects in Multi	ole Funds by E	PIC! Goal			
GOAL #	Project Name	General	County Gas Tax	Penny	ARPA	CRA
1	Art Incubator - Expense to be offset by \$51,318 in annual rental income from the DFAC and Arc Angels. Net cost to City in FY23-28 is \$260,629.	315,681	-	-	-	98,902
1	Downtown Looper	145,000	-	-	300,000	-
1	Dunedin Golf Club Renovation and Transition Plan	-	-	-	2,000,000	-
1	Dunedin Public Library Playground	50,000	-	-	50,000	-
1	Façade Grant Program	240,000	-	-	-	300,000
1	Highlander Pool Replacement	-	-	4,500,000	4,000,000	-
1	Parking Garage	-	-	3,700,000	-	2,500,000
1	Public Art Master Plan and Implementation	210,000	-	25,000	-	-
	EPIC! GOAL #1 TOTAL	\$ 960,681	\$ -	\$ 8,225,000	\$ 6,350,000	\$ 2,898,902
2	Brick Streets Program	-	-	1,810,000	-	-
2	Downtown East End Plan - Mease Materials	-	-	-	240,000	232,505
2	Citywide Exterior Facilities Painting	60,000	-	-	-	-
2	Patricia Corridor Enhancements	20,000	-	155,000	-	-
2	Pavement Management Program	-	1,680,000	4,320,000	-	
2	PSTA Jolley Trolley	120,596	-	-	-	180,893
2	Skinner Boulevard Improvements	2,700,000	-	1,000,000	1,500,000	-
	EPIC! GOAL #2 TOTAL	\$ 2,900,596	\$ 1,680,000	\$ 7,285,000	\$ 1,740,000	\$ 413,398
3	Clearwater Ferry Service Contribution	275,000	-	-	55,000	-
	EPIC! GOAL #3 TOTAL	\$ 275,000	\$ -	\$ -	\$ 55,000	\$ -
4	Citywide HVAC Replacements	78,000	-	-	-	-
4	Citywide Parking Lot Resurfacing - Marina	-	-	156,360	-	-
4	Citywide Roof Replacements	1,345,000	-	-	-	-
4	Ranchwood Drive S & Hitching Post Lane Water Main Replacement	-	-	-	-	-
	EPIC! GOAL #4 TOTAL	\$ 1,423,000	\$ -	\$ 156,360	\$ -	\$ -
5	Affordable/Workforce Housing Program	130,000	-	-	650,000	-
	EPIC! GOAL #5 TOTAL	\$ 130,000	\$ -	\$ -	\$ 650,000	\$ -
		\$ 5,689,277	\$ 1,680,000	\$ 15,666,360	\$ 8,795,000	\$ 3,312,300

Solid Waste	Water/WW	Stormwater	Marina	Golf	Unfunded	Total	Туре
-	-	-	-	-	-	414,583	BPI
-	-	-	-	-	-	445,000	BPI
-	-	-	-	2,000,000	-	4,000,000	CIP
-	-	-	-	-	-	100,000	CIP
-	-	-	-	-	-	540,000	BPI
-	-	-	-	-	-	8,500,000	CIP
-	-	-	-	-	-	6,200,000	CIP
-	-	-	-	-	-	235,000	BPI
\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 20,434,583	
-	-	250,000	-	-	-	2,060,000	CIP
-	-	-	-	-	-	472,505	CIP
-	-	40,000	-	-	-	100,000	CIP
-	-	-	-	-	-	175,000	CIP
		1,200,000	-	-	-	7,200,000	CIP
-	-	-	-	-	-	301,489	BPI
-	-	-	-	-	-	5,200,000	CIP
\$ -	\$ -	\$ 1,490,000	\$ -	\$ -	\$ -	\$ 15,508,994	
-	-	-	-	-	-	330,000	BPI
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000	
30,00	-	-	-	-	-	108,000	CIP
-	-	-	104,240	-	-	260,600	CIP
-	-	-	-	-	-	1,345,000	CIP
-	325,000	350,000	-	-	-	675,000	CIP
\$ 30,000	\$ 325,000	\$ 350,000	\$ 104,240	\$ -	\$ -	\$ 2,388,600	
-	-	-	-	-	-	780,000	BPI
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 780,000	
\$ 30,00	325,000	\$ 1,840,000	\$ 104,240	\$ 2,000,000	\$ -	\$ 39,442,177	

		(ΙΕΝ	ERAL FUND			
		ACTUAL		ACTUAL	BUDGET	ESTIMATED	BUDGET
		2020		2021	2022	2022	2023
BEGINNING FUND BALANCE	\$	9,067,992	\$	8,435,781	\$ 9,650,050	\$ 9,421,494	\$ 9,880,12
REVENUES							
Property Taxes		10,746,941		11,601,552	12,492,647	12,540,000	14,054,19
Other Taxes		4,887,297		5,024,243	4,907,100	5,057,200	5,082,20
Licenses, Permits, Fees		2,864,317		2,878,810	2,856,200	2,889,000	2,944,07
Intergovernmental		5,418,497		5,532,207	5,173,673	7,503,234	6,127,67
Charges for Services		5,569,350		5,954,730	6,189,528	6,396,916	6,984,53
Fines		338,030		686,936	145,350	101,650	119,10
Miscellaneous		523,105		670,754	597,116	529,583	442,05
Transfers In		404,170		12,000	28,400	28,400	28,40
TOTAL REVENUES	\$	30,751,726	\$	32,361,251	\$ 32,390,014	\$ 35,045,983	\$ 35,782,22
EXPENDITURES							
Personnel		16,193,118		15,971,813	16,906,542	16,906,542	18,538,34
Operating*		13,751,624		14,374,724	14,461,721	14,841,921	15,611,00
Non-Recurring Operating		-		-	1,166,127	1,187,967	1,573,50
Capital		895,487		548,584	274,600	314,816	320,80
CIP Capital		-		-	610,000	664,296	110,00
Other		293,711		215,418	296,500	376,500	346,50
Debt Service		-		-	-	-	179,09
Transfers Out		250,000		265,000	295,310	295,310	30,33
TOTAL EXPENDITURES	\$	31,383,937	\$	31,375,538	\$ 34,010,800	\$ 34,587,352	\$ 36,709,55
REVENUE OVER/(UNDER) EXPENDITURES	\$	(632,211)	\$	985,713	\$ (1,620,786)	\$ 458,631	\$ (927,32
ENDING FUND BALANCE	\$	8,435,781	\$	9,421,494	\$ 8,029,264	\$ 9,880,125	\$ 8,952,79
ASSIGNED FUND BALANCE**	\$	3,287,747	\$	5,074,422	\$ 2,677,947	\$ 2,671,510	\$ 2,518,77
ENDING UNASSIGNED FUND BALANCE	\$	5,148,034	\$	4,347,072	\$ 5,351,317	\$ 7,208,615	\$ 6,434,02
FB as % of Operating Budget		17.2%		14.3%	16.4%	22.2%	18.0
(TARGET: 15%)							
BUDGET SHORTFALL***							\$ -
ENDING UNASSIGNED FUND BALANCE							
WITH SHORTFALL ADDRESSED	\$	5,148,034	\$	4,347,072	\$ 5,351,317	\$ 7,208,615	\$ 6,434,02
FB as % of Operating Budget (TARGET: 15%)		17.2%		14.3%	16.4%	22.2%	18.0
*Estimated Unspent Expenditures Includ	ed in O	perating:			641,700	641,700	720,32

 $^{{\}it **Assigned fund balance includes non-spendable, restricted, committed, and assigned funds.}$

^{***}The Budget Shortfall is the amount needed to achieve the target fund balance. The shortfall can be addressed by increasing revenue,

			G	ENERAL FUND			
PROJECTION		PROJECTION		PROJECTION		PROJECTION	PROJECTION
2024		2025		2026		2027	2028
\$ 8,952,797	\$	6,880,729	\$	5,440,455	\$	4,580,272	\$ 3,607,861
14,756,400		15,384,900		16,108,300		16,736,500	17,475,000
5,183,800		5,287,500		5,393,300		5,501,200	5,611,200
2,944,100		2,944,100		2,944,100		2,944,100	2,944,100
5,250,226		5,355,200		5,462,300		5,571,500	5,682,900
7,138,200		7,295,200		7,455,700		7,619,700	7,787,300
119,100		119,100		119,100		119,100	119,100
442,100		442,100		442,100		442,100	442,100
28,400		28,400		28,400		28,400	28,400
\$ 35,862,326	\$	36,856,500	\$	37,953,300	\$	38,962,600	\$ 40,090,100
19,249,400		19,989,100		20,758,700		21,559,400	22,392,500
15,848,161		16,154,494		16,486,664		16,804,911	17,128,871
1,170,134		453,780		430,719		320,000	315,000
324,000		327,200		330,500		333,800	337,100
547,000		570,000		105,000		215,000	105,000
346,500		346,500		346,500		346,500	346,500
184,200		190,700		90,400		90,400	90,400
265,000		265,000		265,000		265,000	265,000
\$ 37,934,395	\$	38,296,774	\$	38,813,483	\$	39,935,011	\$ 40,980,371
\$ (2,072,068)	\$	(1,440,274)	\$	(860,183)	\$	(972,411)	\$ (890,271)
\$ 6,880,729	\$	5,440,455	\$	4,580,272	\$	3,607,861	\$ 2,717,590
\$ 2,420,042	\$	2,321,308	\$	2,222,574	\$	2,123,840	\$ 2,025,106
\$ 4,460,687	\$	3,119,147	\$	2,357,698	\$	1,484,021	\$ 692,484
 12.3%	•	8.5%		6.3%	•	3.8%	1.7%
		2.2,1		2.2/-		5.57.	
\$ 1,095,000	\$	1,095,000	\$	1,095,000	\$	1,095,000	\$ 1,095,000
\$ 5,555,687	\$	5,309,147	\$	5,642,698	\$	5,864,021	\$ 6,167,484
15.3%		14.5%		15.0%		15.2%	15.5%
743,500		769,000		795,700		823,100	851,700

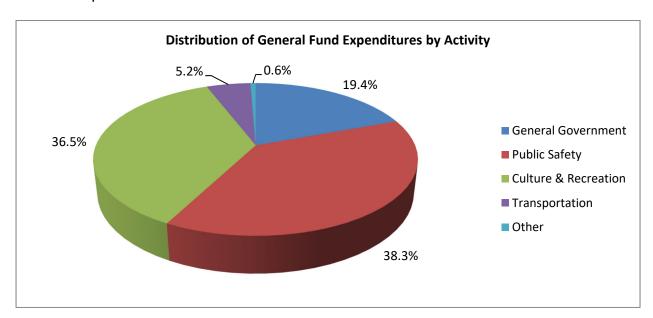
reducing expenditures and/or services, or a combination of the two methods.

	GENERAL FUND			
Notes and Assumptions:	CIP and Non-Recurring Operating	BUDGET 2022	ESTIMATED 2022	BUDGET 2023
Property - Taxable Values		2022	2022	
FY23: +12.82% & \$28M new constr.	ADA 15 Passenger Van	-	-	-
FY24: +5.4% & \$5M new constr.	Court Resurfacing	30,000	55,000	60,000
FY25: +5.1% & \$5M new constr.	Fireboat 60 Engine Repower		-	-
FY26: +4.7% & \$5M new constr.	Fisher Tennis Court Lights	-	-	-
FY27: +4.5% & \$5M new constr.	Park Pavilion Replacements	-	- 470 205	-
FY28: +4.4% & \$5M new constr.	Patricia Corridor Enhancements	50,000	179,296	-
Other Tax Revenue:	Public Library Playground	100,000	- 270,000	50,000
FY24-28: +2%	SCBA Airpack Replacements	370,000	370,000	-
	Stirling Park Driving Range Lights	-	-	-
Intergovernmental Revenue:	Stirling Park Driving Range Shade Structure	60,000	60,000	-
FY21: Cares Act Grant \$403,000	Stirling Skate Park Street Course	-	-	-
FY22 Est.: ARPA \$2,020,000	Tethered Drone	-	-	-
FY23: ARPA \$1,000,000	Weaver Park Seawall	-	-	-
FY24-28: +2%	Weaver Pier Redecking	-	-	-
Charges for Service:	Weybridge Removal	-	-	-
FY24-28: +2.2%	CIP Subtotal	610,000	664,296	110,000
<u>Salaries:</u>	Citywide Exterior Painting	55,000	134,300	60,000
FY 2023: +4%	Citywide HVAC Replacements	300,000	434,115	53,000
FY 2024-2028: +3.5%	Citywide Roof Replacements	210,000	-	620,000
<u>Benefits</u>	Comm Ctr. Floors	-	-	110,000
FY 2024-2028: +6%	Hale Center North Restroom Replacement	80,000	80,000	-
Operating	Hale Ctr. Aluminum Rail Replacement	30,000	30,000	-
FY24-28: +2%	Library Back Area Carpeting	-	-	43,000
Capital +1%	New Website, Cloud Systems, Open Forms, §	25,000	25,000	42,500
Transfers in:	Purple Heart Park Renovation	-	-	-
FY20 from Building for loan \$244k	SR 580 Mast Arm Repainting	-	-	-
& Risk for Pay Plan \$131.5k	Station 60 Kitchen Renovation	-	-	40,800
& CRA for P&R \$28.4k	Station 62 Kitchen Renovation	-	-	-
FY21 from Stormwater for loan \$59.5k	Study and Enhance Street Lighting	-	-	-
& CRA for P&R \$28.4k	Non-Recurring Operating Subtotal	700,000	703,415	969,300
FY22-28 from CRA for P&R \$28.4k	Beltrees Street Improvement Study	-	-	45,000
Transfers out:	City of Dunedin Strategic Planning	-	-	65,000
FY20 to Stadium for operations \$250k	Classification & Compensation/Org Study	40,000	73,600	-
FY21 to Stadium for operations \$265k	Clearwater Ferry Service Contribution	49,927	-	-
FY22 to Stadium for operations \$265k	Coca-Cola Dunedin Technical Analysis	35,000	35,000	20,000
& Stormwater for radio loan \$30k	Downtown Looper	25,522	55,555	
FY23 to Stormwater for radio loan \$30k	Dunedin Golf Club Sustainability Plan	-	8,500	-
FY24-28 to Stadium for operations \$265k	Golf Cart (Micro-Mobility) Infrastructure Plan		-	50,000
•	Historic Resources Survey	50,000	50,000	-
	New City Hall Grand Opening Ceremony	50,000	20,000	_
	Land Development Code Update	_	-	125,000
	Marina Master Plan			100,000
	MSB and TSB Relocation	191 200	181,200	
	Public Art Master Plan & Implementation	181,200 35,000	41,251	64,200 35,000
		33,000	41,231	
	Ready for 100 - Study			100,000
	Repair & Maintenance TBD	75.000	75.000	-
	Other Non Recurring Operating Subtotal	75,000	75,000	- 604 200
	Other Non-Recurring Operating Subtotal	466,127	484,551	604,200
	Total Non-Recurring Operating	1,166,127	1,187,967	1,573,500
	Total CIP/Non-Recurring Operating \$	1,776,127	1,852,262 \$	1,683,500

	GENERA			
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2024	2025	2026	2027	2028
-	-	-	40,000	-
60,000	-	25,000	25,000	25,0
-	60,000	-	-	-
125,000	-	-	-	-
250,000	-	80,000	150,000	80,0
20,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	-	-	-	-
-	-	-	-	-
-	200,000	-	-	-
42,000	-	-	-	-
-	150,000	-	-	-
-	150,000	-	-	-
-	10,000	-	-	-
547,000	570,000	105,000	215,000	105,0
-	-	-	-	-
25,000	-	-	-	
725,000	-	-	-	-
-	-	-	-	
-	-	-	-	
-	-	-	-	
-	-	-	-	
36,934	38,780	40,719	-	
100,000	-	-	-	
-	125,000	-	-	
-	-	-	-	
48,200	-	-	-	
-	25,000	-	-	
935,134	188,780	40,719	-	
-	-	-	-	
20,000	-	-	-	
-	-	60,000	-	
55,000	55,000	55,000	55,000	55,0
-	-	-	-	
	50,000	40,000	30,000	25,0
-	-	-	-	
-	-	-	-	
-	-	-	-	
-	-	-	-	
125,000	125,000	-	-	
-	-	-	-	
-	-	-	-	
35,000	35,000	35,000	35,000	35,0
-	-	-	-	
-	-	200,000	200,000	200,0
-	-	-	-	
235,000	265,000	390,000	320,000	315,0
1,170,134	453,780	430,719	320,000	315,0
1,717,134 \$	1,023,780 \$	535,719 \$	535,000 \$	420,0

The General Fund is used for expenditures associated with general governmental activities such as City management, law enforcement, fire/rescue, code compliance, planning/zoning activities, economic development, street maintenance, parks and recreation, and library services.

In FY 2023, 38.3% of General Fund expenditures will go to public safety, with culture and recreation, which includes Parks & Recreation and the Library, receiving 36.5% of funding. Approximately 19.4% of expenditures will be spent on city administration, code compliance, planning/zoning, economic development, communications, and finance. 5.2% of expenditures are allocated for streets and sidewalks.

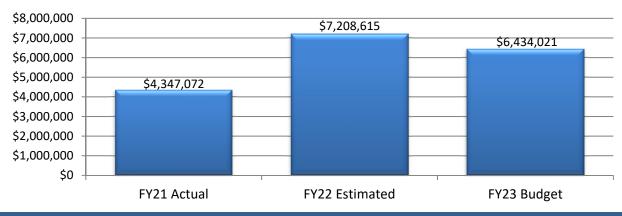


AVAILABLE FUND BALANCE

In accordance with the City Commission's continued commitment to rebuild the General Fund reserve level which was depleted during the Covid-19 pandemic, the General Fund is estimated to end FY 2023 with an unassigned fund balance at 18.0% of operating expenses. While the City has maintained a disciplined approach in adding any personnel or approved recurring costs, growth in expenditures will occur and the economic rebound and rate of tax revenue growth is anticipated to slow over the next several years. A budget shortfall in FY 2024 through FY 2028 is expected and will need to be addressed by increasing revenue, reducing expenditures or a combination of the two.

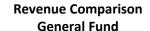
Ending available fund balance in FY 2023 is projected to decrease \$774,594, or 10.7%, below the Estimated Available Fund Balance in FY 2022.

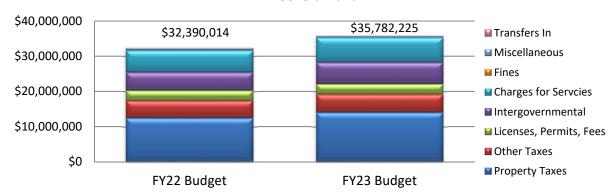
Ending Available Fund Balance



REVENUE

General Fund revenues are projected to increase \$3,392,211, or 10.5%, over FY 2022 budgeted revenues. Property Taxes are projected to increase \$1,561,544, or 12.5%, over FY 2022. Other Taxes, including utility, communications and business taxes, are projected to increase \$175,100, or 3.6%, compared to FY 2022.





AD VALOREM (PROPERTY) TAXES

Ad valorem taxes, which account for 39.3% of FY 2023 General Fund revenue, are projected to increase 12.5% over FY 2022 budgeted levels. Florida Statutes provide for municipalities to levy a tax on real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

Property Value

FY 2023 will mark the tenth consecutive year of growth in the City's gross taxable value, and the fifth consecutive year that estimated ad valorem revenues reached pre-recession levels. During FY 2023, the City anticipates gross taxable value to increase 12.82%, from \$3,313B to \$3,738B in accordance with the Pinellas County Property Appraiser's Office estimates.

Fiscal Year	Tax Year	City of Dunedin Gross Taxable Value	% Change	perty Taxes Collected
FY 2016	2015 Final Tax Roll	\$1,991,882,705	2.34%	\$ 8,250,500
FY 2017	2016 Final Tax Roll	\$2,147,371,249	7.81%	\$ 8,920,113
FY 2018	2017 Final Tax Roll	\$2,344,821,531	9.19%	\$ 9,801,125
FY 2019	2018 Final Tax Roll	\$2,551,388,421	8.81%	\$ 10,677,022
FY 2020	2019 Final Tax Roll	\$2,823,839,751	10.68%	\$ 11,941,200
FY 2021	2020 Final Tax Roll	\$3,057,294,312	8.27%	\$ 12,934,363
FY 2022	2021 Final Tax Roll	\$3,313,983,607	8.40%	\$ 14,075,732
FY 2023 Estimate	2022 Est. Tax Roll	\$3,738,771,662	12.82%	\$ 15,820,082

Millage Rate

The City's FY 2023 millage rate is 4.1345 mills. It has remained the same since adoption in FY 2016. The City budgets for property taxes at a 95% collection rate, in compliance with Florida Statutes, which will generate approximately \$14,054,191 in revenue in the General Fund, an increase \$1,561,544, or 12.5%, over FY 2022 budget levels.

INTERGOVERNMENTAL

Local Government Half-Cent Sales Tax

The local half-cent sales tax program returns to cities and counties 8.9744% of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is computed by dividing the population of that municipality by the sum of the total county population, plus two-thirds of the unincorporated area population. This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2023 Budget reflects a 10.8% increase in revenue from \$2.64M to \$2.72M as the economy continues to recover from Covid-19.

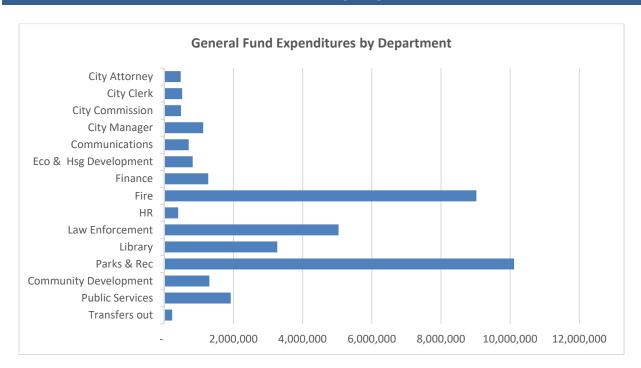
Municipal Revenue Sharing

Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.) This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. Revenue sharing proceeds are projected to remain relatively flat at \$1.4M in FY 2023.

CHARGES FOR SERVICE

Charges for services accounts for approximately 19.5%, or \$6.9M of all FY 2023 General Fund revenue. These charges are projected to increase \$795,007, or 12.8% in FY 2023. This is primarily due to the rebound of recreation programs since the COVID-19 and an increase in fees from Pinellas County EMS for Advanced Life Support non-transport units for medical incidents. The increase in Pinellas County EMS charges for services in 2023 is \$346,857, or 20.9% and the increase in Parks and Recreation increases in charges for services is \$302,000, or 25%.

EXPENDITURES



PERSONNEL

In FY 2023, 50.5% of General Fund expenditures will go towards employees' wages and salaries plus other employee benefits such as life and health insurance, federal taxes, worker's compensation, and retirement contributions for 392.49 full-time equivalents (FTEs). FY 2023 personnel costs are \$1,631,800, or 9.7% increase over FY 2022 budget due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study, and a 7% increase in benefits, primarily due to an increase in health costs.

OPERATING

This category includes expenditures for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, professional and contractual services, utilities, training/travel, dues and subscriptions, property insurance, fleet replacement, and facility maintenance costs. FY 2023 operating costs have an increase of \$1,556,659 or 10%, in the General Fund. The increase can be attributed to the following:

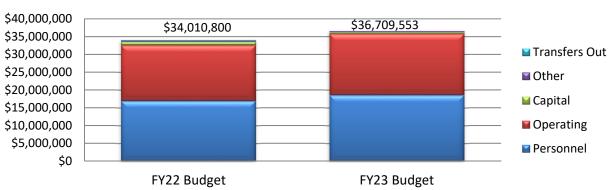
- Property/Liability Insurance ISF charges increased \$161,200 because the Property/Liability premiums and actuarial estimated claims went up.
- Professional services increased \$403,000 due primarily to the Community
 Development Department Land Development Code Update (\$125,000) and
 Beltrees Street Improvement Study (\$45,000), the City Manager Ready for 100
 Study (\$100,000) and City of Dunedin Strategic Planning initiative (\$65,000), and
 the Marina Master Plan (\$100,000).
- IT Services internal fund allocation to General Fund increased \$108,300 for capital and operating needs.
- Other contractual services increase of \$208,000 due primarily to the Law Enforcement contract increase.
- Repairs and maintenance increase of \$274,907 for Citywide Roof replacements.
- Utility Services / Electricity increased \$99,100 due to rate increases.
- Fleet Internal fund allocation to General Fund increased by \$152,000 for fuel, vehicle maintenance, and vehicle replacements costs.

CAPITAL

Capital expenditures within the General Fund decreased \$453,800 or 51.3%, below FY 2022 budget. The decrease is mainly due to the Patricia Corridor Enhancements project

(\$179,296) and SCBA Airpack Replacements (\$370,000) being budgeted in FY 2022 and not budgeted in FY 2023.





			S	TADIUM FUN	D					
		ACTUAL		ACTUAL		BUDGET		ESTIMATED		BUDGET
		2020		2021		2022		2022		2023
BEGINNING FUND BALANCE	\$	21,422,814	\$	6,352,832	\$	1,500,552	\$	3,936,637	\$	4,294,72
REVENUES										
Property Taxes		-		-		-		-		-
Other Taxes		-		-		-		-		-
Licenses, Permits, Fees		-		-		-		-		-
Intergovernmental		31,163,171		1,500,000		1,500,000		1,500,000		1,000,00
Charges for Services		27,357		423,933		386,000		386,000		391,00
Fines		-		-		-		-		-
Miscellaneous		21,558,765		7,429,025		1,637,800		1,637,800		1,626,30
Debt Proceeds		-		-		-		-		-
Transfers In		250,000		765,000		265,000		265,000		-
TOTAL REVENUES	\$	52,999,292	\$	10,117,958	\$	3,788,800	\$	3,788,800	\$	3,017,30
EXPENDITURES										
Personnel		-		-		-		-		-
Operating		209,045		189,536		567,400		567,400		703,00
Non-Recurring Operating		-		, -		-		-		_
Capital		65,059,695		9,766,360		-		-		-
CIP Capital		-		 -		-		30,515		-
Other		-		-		-		-		-
Debt Service		2,800,534		2,578,257		2,332,800		2,332,800		2,335,30
Transfers Out		-		-		500,000		500,000		-
TOTAL EXPENDITURES	\$	68,069,274	\$	12,534,153	\$	3,400,200	\$	3,430,715	\$	3,038,30
REVENUE OVER/(UNDER) EXPENDITUI	\$	(15,069,982)	\$	(2,416,195)	\$	388,600	\$	358,085	\$	(21,00
ENDING FUND BALANCE	\$	6,352,832	\$	3,936,637	\$	1,889,152	\$	4,294,722	\$	4,273,72
RESERVED FOR CAPITAL	\$	241,716	\$	1,070,665	\$	630,000	\$	1,405,665	\$	1,740,66
NDING AVAILABLE FUND BALANCE	\$	6,111,116	\$	2,865,972	\$	1,259,152	\$	2,889,057	\$	2,533,05
B as % of Operating Budget		2923.3%		1512.1%		221.9%		509.2%		360.3
TARGET: 15%)										
,						BUDGET		ESTIMATED		BUDGET
Notes:	CIP a	and Non-Recurr	ing O	perating		2022		2022		2023
Operating +3%	Stad	ium & Player De	velor	ment Complex Reco		-		30,515		-
ransfers in:		CIP Subtotal				_		30,515		_
Y21-FY28 from General Fund						_		-		
for operations - \$265,000 per year	Non	-Recurring Ope	rating	Subtotal		<u> </u>		<u> </u>		
FY21 from Penny Fund - \$500,000					ċ	-	ċ		¢	-
121 1101111 CITTY LUTIU - 2200,000	Tota	I CIP/Non-Recu	rring	Operating	\$	-	\$	30,515	Þ	-

FY22 to repay Penny Fund - \$500,000

	PROJECTION 2024		PROJECTION 2025	Sī	PROJECTION 2026		PROJECTION 2027		PROJECTION 2028
\$	4,273,722	\$	4,504,622	\$	4,717,722	\$	4,729,222	\$	4,727,422
	-		-		-		-		-
	<u>-</u>		-		<u> </u>		<u>-</u>		-
	1,000,000		1,000,000		1,000,000		1,000,000		1,000,000
	391,000		391,000		205,000		205,000		205,000
	-		-		-		-		-
	1,626,900		1,632,700		1,638,700		1,644,900		1,862,900
	-		-		-		-		-
	265,000		265,000		265,000		265,000		265,000
\$	3,282,900	\$	3,288,700	\$	3,108,700	\$	3,114,900	\$	3,332,900
	-		-		-		-		
	724,100		745,800		768,200		791,200		814,900
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	2,327,900		2,329,800		2,329,000		2,325,500		2,324,100
	-		-		-		-		
\$	3,052,000	\$	3,075,600	\$	3,097,200	\$	3,116,700	\$	3,139,000
\$	230,900	\$	213,100	\$	11,500	\$	(1,800)	\$	193,900
\$	4,504,622	\$	4,717,722	\$	4,729,222	\$	4,727,422	\$	4,921,322
\$	2,575,665	\$	2,910,665	\$	3,070,665	\$	3,230,665	\$	3,390,665
\$	1,928,957	\$	1,807,057	\$	1,658,557	\$	1,496,757	\$	1,530,657
	266.4%		242.3%		215.9%		189.2%		187.8%
	DROJECTION		PROJECTION		PROJECTION		DDOIECTION		DROJECTION
	PROJECTION 2024		PROJECTION 2025		2026		PROJECTION 2027		PROJECTION 2028
	-		-		- 2026		-		-
	<u>-</u> -		-		<u> </u>		<u>-</u>		<u>-</u>
			-				-		-
	-				-				<u>-</u>
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Ş	-	Ģ	-	þ	•	\$	-	Ą	-

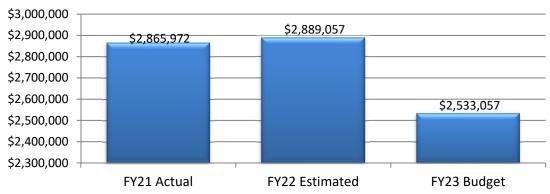
STADIUM FUND ANALYSIS

The Stadium Fund is a special revenue fund created to account for the receipt and disbursement of funds related to the City's stadium, including operations, capital outlay and debt service.

AVAILABLE FUND BALANCE

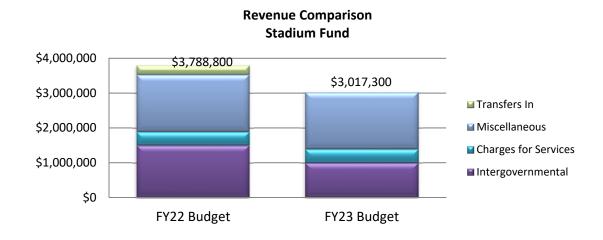
The Stadium Fund anticipates ending FY2023 with a decrease of \$356,000 in fund balance. The estimated fund balance in FY2022 included \$1.4M of Capital Reserve for future repairs and maintenance of the Stadium and Spring Training facilities with an increase to \$1.74M in FY 2023. The Stadium and Spring Training Facilities currently are maintained by the Toronto Blue Jays.

Ending Available Fund Balance



REVENUE

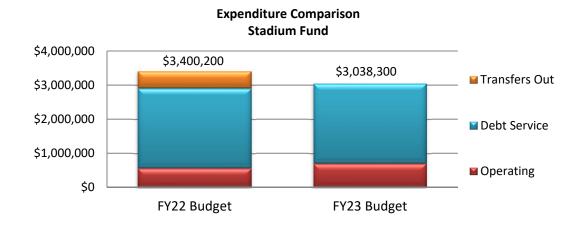
FY2023 revenues have decreased \$771,500 below FY2022 due primarily to a reduction in transfers in of \$265,000 and a \$500,000 reduction of intergovernmental revenue. Charges for services will increase \$5,000, or 1.3%. Charges for Services have normalized as the stadium is in full use.



STADIUM FUND ANALYSIS

EXPENDITURES

Overall, in FY2023 the Stadium Fund expenditures are projected to decrease by \$361,900 or 10.6%, compared to the FY 2022 budget due to a decrease in transfer out of \$500,000 in FY 2022 and a increase in operating expense mainly due to a \$136,000 increase in Property Insurance costs.



			MP	ACT FEE FL	JNI	D		
		ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	693,760	\$	799,293	\$	983,494	\$ 858,406	\$ 399,32
REVENUES								
Property Taxes		-		-		-	-	-
Other Taxes		-		-		-	-	-
Licenses, Permits, Fees		246,679		111,643		244,000	144,000	145,50
Intergovernmental		15,333		10,048		-	-	-
Charges for Services		-		-		-	-	-
Fines		-		-		-	-	-
Miscellaneous		29,743		1,319		2,100	2,100	70
Debt Proceeds		-		-		-	-	-
Transfers In		101,000		38,000		35,510	35,510	8,05
TOTAL REVENUES	\$	392,755	\$	161,010	\$	281,610	\$ 181,610	\$ 154,25
EXPENDITURES								
Personnel		-		-		-	-	-
Operating		-		-		-	-	-
Non-Recurring Operating		-		-		-	-	-
Capital		287,222		101,897		-	-	-
CIP Capital		-		-		140,000	640,691	60,00
Other		-		-		-	-	-
Debt Service		-		-		-	-	-
Transfers Out		-		-		-	-	-
TOTAL EXPENDITURES	\$	287,222	\$	101,897	\$	140,000	\$ 640,691	\$ 60,00
REVENUE OVER/(UNDER) EXPENDITURE	\$	105,533	\$	59,112	\$	141,610	\$ (459,081)	\$ 94,25
ENDING FUND BALANCE	\$	799,293	\$	858,406	\$	1,125,104	\$ 399,325	\$ 493,58
ENDING AVAILABLE FUND BALANCE	\$	799,293	\$	858,406	\$	1,125,104	\$ 399,325	\$ 493,58
FB as % of Operating Budget		N/A		N/A		N/A	N/A	N/A
						BUDGET	ESTIMATED	BUDGET
Notes:	CID a	and Non-Recurr	ina í	Operating		2022	2022	2023
							140,000	
License, Permit, and Fee revenue reflect						140,000	•	60,0
known development projects only <u>Fransfer in:</u>		Training Facility	& E	UC*		-	691	-
FY20-26 from CRA for Park Impact Fee		Lake				440.000	500,000	-
·	CIPS	Subtotal				140,000	640,691	60,0
contributions.						-	-	-
Fire Training Facility & EOC cost	Non-	Recurring Ope	ratin	g Subtotal		-	-	-
paid for with Fire Impact Fees	Tota	I CIP/Non-Recu	rrin	g Operating	\$	140,000	\$ 640,691	\$ 60,0

				IMI	PACT FEE FUND				
	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
\$	493,583	\$	556,733	\$	617,383	\$	672,333	\$	722,983
	-		-		-		-		-
	-		-		-		-		-
	51,050		51,350		48,550		48,250		48,250
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	2,400		2,400		2,400		2,400		2,400
	- 0.700		-		- 4.000		-		-
\$	9,700 63,150	Ġ	6,900 60,650	¢	4,000 54,950	¢	50,650	¢	50,650
-	03,130	٠,	00,030	,	34,930	٠,	30,030	,	30,030
	-		-		-		-		-
	-		-		-		-		-
	-		- -		- -		-		-
	<u> </u>		<u> </u>		<u> </u>		<u> </u>		<u> </u>
	-		-		<u>-</u>		<u>-</u>		<u>-</u>
	-		-		-		-		-
	-		-		-		-		-
\$	-	\$	-	\$	-	\$	-	\$	-
\$	63,150	\$	60,650	\$	54,950	\$	50,650	\$	50,650
\$	556,733	\$	617,383	\$	672,333	\$	722,983	\$	773,633
\$	556,733	\$	617,383	\$	672,333	\$	722,983	\$	773,633
	N/A		N/A		N/A		N/A		N/A
	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
			-		-				<u>-</u>
	-		-		-		-		-
	-		-		-		<u>-</u>		<u>-</u>
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
\$	-	\$	-	\$	-	\$	-	\$	-

IMPACT FEE FUND ANALYSIS

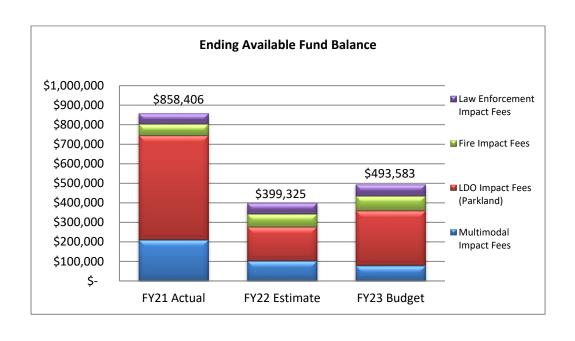
The Impact Fee Fund accounts for special revenues that are charged to developers to cover, in whole or in part, the incremental cost of City services that will be needed as a result of the development. These funds are combined for reporting purposes, but tracked separately based on their specific purpose. Impact fees included in this fund are mobility impact fees, land dedication ordinance fees (parkland dedication), law enforcement impact fees, and fire impact fees. Water and sewer impact fees are tracked separately within the Water/Wastewater Fund.

AVAILABLE FUND BALANCE

Multimodal Impact Fees ending fund balance is projected to decrease \$24,600, or 24.0%, Parkland Dedication Ordinance Fees ending fund balance is projected to increase \$108,358, or 62.7%, Fire Impact Fees ending fund balance is projected to increase \$8,500, or 12.7%, and Law Enforcement Fees ending fund balance is projected to increase \$2,000, or 3.5%, in FY 2023.

Ending Available Fund Balance Impact Fee Fund

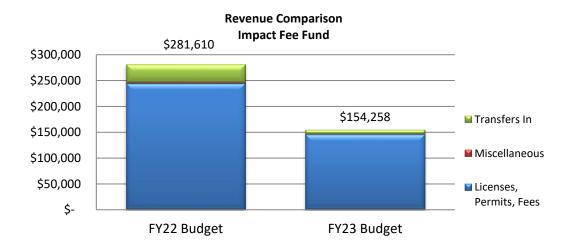
	FY21 Actual	FY22 Estimate	FY23 Budget
Multimodal Impact Fees	\$ 209,311	\$ 102,611	\$ 78,011
LDO Impact Fees (Parkland)	536,307	172,817	281,175
Fire Impact Fees	57,600	66,709	75,209
Law Enforcement Impact Fees	55,188	57,188	59,188
TOTAL	\$ 858,406	\$ 399,325	\$ 493,583



IMPACT FEE FUND ANALYSIS

REVENUE

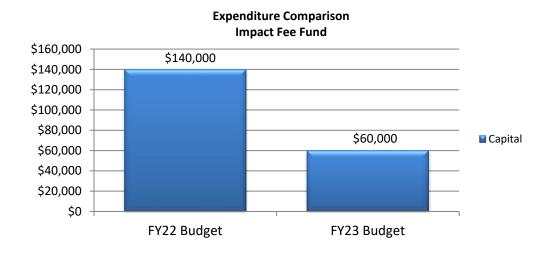
Overall FY 2023 revenues are projected to decrease \$127,352, or 45.2%, below FY 2022 budget due primarily to an expected decrease of \$100,000 in Parkland Impact Fees and of \$27,452 in transfers in from CRA Fund during FY 2023.



EXPENDITURES

Expenditures in the Impact Fee Fund are expected to decrease \$80,000 in FY 2023. This is in the Multimodal Impact Fee fund and is due a reduction in the capital improvement project, Pedestrian Safety Crossing Improvements.

Capital improvement projects in future years have not been programmed. Future projects will be considered based on their specific purpose and available fund balance.



	F	UE	BLIC ART FU	JN	ID		
	ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
	2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$ -	\$	50,893	\$	5,248	\$ 9,580 \$	(60,248
REVENUES							
Property Taxes	-		-		-	-	-
Other Taxes	-		-		-	-	-
Licenses, Permits, Fees	-		1,750		27,750	10,000	25,000
Intergovernmental	-		-		-	-	-
Charges for Services	-		-		-	-	-
Fines	-		-		-	-	-
Miscellaneous	1,199		(24)		-	-	-
Debt Proceeds	-		-		-	-	-
Transfers In	100,000		-		-	-	25,000
TOTAL REVENUES	\$ 101,199	\$	1,726	\$	27,750	\$ 10,000 \$	50,000
EXPENDITURES							
Personnel	-		-		-	-	-
Operating	15,205		7,940		-	-	-
Non-Recurring Operating	-		-		25,000	29,728	25,000
Capital	-		-		-	-	-
CIP Capital	-		-		15,000	15,000	-
Other	-		-		-	-	-
Debt Service	-		-		-	-	-
Transfers Out	35,100		35,100		35,100	35,100	-
TOTAL EXPENDITURES	\$ 50,305	\$	43,040	\$	75,100	\$ 79,828 \$	25,000
REVENUE OVER/(UNDER) EXPENDITUR	\$ 50,893	\$	(41,314)	\$	(47,350)	\$ (69,828) \$	25,000
ENDING FUND BALANCE	\$ 50,893	\$	9,580	\$	(42,102)	\$ (60,248) \$	(35,248
ENDING AVAILABLE FUND BALANCE	\$ 50,893	\$	9,580	\$	(42,102)	\$ (60,248) \$	(35,248
FB as % of Operating Budget	N/A		N/A		N/A	N/A	N/A

Notes:
<u>Transfer in:</u>
FY20 interfund loan from Building
Fund - \$100,000
FY23 interfund loan from Building
Fund - \$25,000
Transfer out:

	BUDGET	ESTIMATED	BUDGET
CIP and Non-Recurring Operating	2022	2022	2023
Jay Walk	15,000	15,000	-
CIP Subtotal	15,000	15,000	-
Public Art Master Plan & Implementation	25,000	29,728	25,000
Non-Recurring Operating Subtotal	25,000	29,728	25,000
Total CIP/Non-Recurring Operating \$	40,000	\$ 44,728	\$ 25,000

FY20-FY23 repayment of FY20 Building

Fund loan - \$35,100 per year

FY24-FY26 repayment of FY23 Building

Fund loan - \$8,600 per year

PR	OJECTION	PROJECTION	PROJECTI	ON	PROJECTIO	ON	PROJE	CTION
	2024	2025	2026		2027		20)28
5	(35,248)	(33,84	8) \$	(32,448)	\$	(31,048)	\$	(21,048
	-	-		-		-		-
	-	-		-		-		-
	10,000	10,000	0	10,000		10,000		10,000
	-	-		-		-		-
	-	-		-		-		-
	-	-		-		-		-
	-	-		-		-		-
	-	-		-		-		-
<u> </u>	10,000	\$ 10,000	n ¢		\$	10,000	¢	10,000
	10,000	10,000	, _,	10,000	y	10,000	7	10,000
	-	-		-		-		-
	-	-		-		-		-
	-	- -		-		-		_
	-	-		-		-		_
	-	-		-		-		-
	-	-		-		-		-
	8,600	8,60	0	8,600		-		-
\$	8,600	\$ 8,600) \$	8,600	\$	-	\$	-
3	1,400	\$ 1,400) \$	1,400	\$	10,000	\$	10,00
i	(33,848)	\$ (32,44	B) \$	(31,048)	\$	(21,048)	\$	(11,04
;	(33,848)	\$ (32,44	B) \$	(31,048)	\$	(21,048)	\$	(11,04
	N/A	N/A	N/A		N/A		N	/A

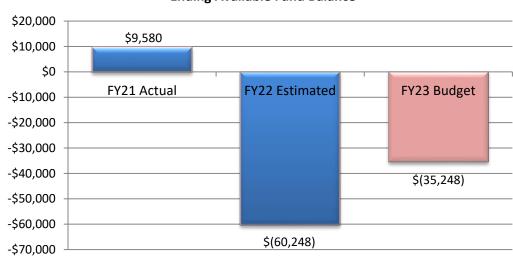
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2024	2025	2026	2027	2028
-	-	-	-	-
-	-	-	-	-
-	-	-	-	
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

PUBLIC ART FUND ANALYSIS

The Public Art Fund is a relatively new fund. The fund is a separate fund set up by the City with the role of receiving monies designated for the Public Art Program. The City and private developers who are subject to the City Commission Design Review process will contribute 0.5% of the project cost for public art enhancement in the private development or the City's public spaces.

ENDING AVAILABLE FUND BALANCE

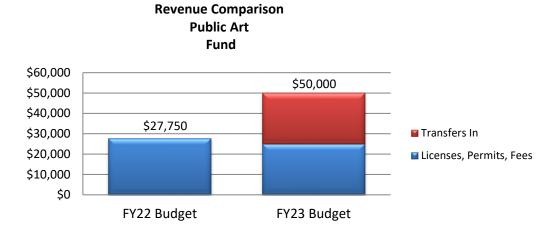
The Ending Available Fund Balance for the Public Art Fund is projected to be negative \$35,248 at the end of FY 2023. Future development is expected to replenish the fund balance in the future. It may take several years for the fund to be self-sustaining.



Ending Available Fund Balance

REVENUE

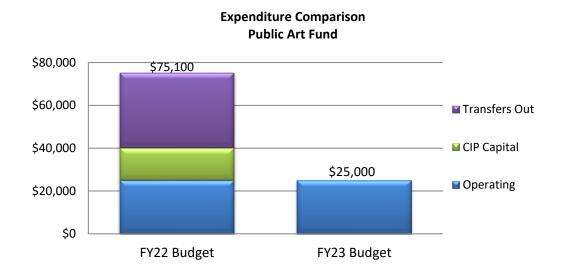
FY 2023 revenues are projected to be \$50,000. The increase of 80.20% from FY 2022 is due to a \$25,000 interfund loan in FY 2023 from the Building Fund.



PUBLIC ART FUND ANALYSIS

EXPENSES

Total expenses for FY2023 are projected to be \$25,000. Operating costs are flat at \$25,000 with no other expenses expected in FY 2023.



		ACTUAL	ACTUAL		BUDGET		ESTIMATED	BUDGET
		2020	2021		2022		2022	2023
EGINNING FUND BALANCE	\$	3,358,816	\$ 2,463,923	\$	2,686,382	\$	2,811,568 \$	2,364,24
REVENUES								
Property Taxes		-	-		-		-	-
Other Taxes		-	-		-		-	-
Licenses, Permits, Fees		1,751,299	1,565,899		1,000,000		1,000,000	1,100,00
Intergovernmental		-	1,759		-		-	-
Charges for Services		-	-		-		-	-
Fines		-	-		-		-	-
Miscellaneous		38,246	8,420		8,000		8,000	6,50
Debt Proceeds		-	-		-		-	-
Transfers In		35,100	35,100		35,100		35,100	-
OTAL REVENUES	\$	1,824,645	\$ 1,611,178	\$	1,043,100	\$	1,043,100 \$	1,106,50
XPENDITURES								
Personnel		827,377	776,421		916,500		916,500	973,80
Operating		378,123	452,558		447,847		467,847	449,38
Non-Recurring Operating		-	-		20,710		20,710	-
Capital		152,127	34,555		-		-	-
CIP Capital		-	-		-		85,367	-
Other		-	-		-		-	-
Debt Service		-	-		-		-	84
Transfers Out		1,361,911	-		-		-	25,00
OTAL EXPENDITURES	\$	2,719,538	\$ 1,263,533	\$	1,385,057	\$	1,490,424 \$	1,449,02
EVENUE OVER/(UNDER) EXPENDITU	F \$	(894,893)	\$ 347,644	\$	(341,957)	\$	(447,324) \$	(342,52
			2 244 552	\$	2 244 425	Ś	2,364,244 \$	2,021,7
NDING FUND BALANCE	\$	2,463,923	\$ 2,811,568	<u> </u>	2,344,425	٠ 	2,304,244 3	2,021,7.
NDING FUND BALANCE	\$		\$ 2,811,568	\$	2,344,425	_	2,364,244 \$	2,021,71

(TARGET: 15%)

		BUDGET	ESTIMATED	BUDGET
Notes and Assumptions:	CIP and Non-Recurring Operating	2022	2022	2023
Licenses, Permits, Fees: FY24-28 +3%	ERP Replacement	-	85,367	-
Micellaneous: FY24-28: +1%	CIP Subtotal	-	85,367	-
Salaries: FY24-28: +3.5%	ERP Onsite Training for Phase 1-4	10,450	10,450	-
Benefits: FY24-28: +6%	ERP Disaster Recovery Services	10,260	10,260	-
Operating +2%	Non-Recurring Operating Subtotal	20,710	20,710	-
Transfer in:	Total CIP/Non-Recurring Operating	\$ 20,710	\$ 106,077	\$ -

FY20-22 repayment of FY20 Public

Art Fund Ioan - \$35,100 per year.

FY24-26 repayment of FY23 Public

Art Fund loan - \$8,600 per year.

Transfer out:

FY20 to Penny Fund for share of New City Hall - \$1,017,600

FY20 interfund loan to Public Art fund - \$100,000

FY20 to General Fund for seed money repayment - \$244,311

FY23 interfund loan to Public Art fund - \$25,000

^{*}Personnel costs are estimated to decrease in FY24 & FY25 due to retirements and potential re-organization.

			В	UILDING FUND				
	PROJECTION	PROJECTION	ı	PROJECTION	PROJECTIO	N	PROJECTION	
	2024	2025		2026	2027		2028	
\$	2,021,717	\$ 1,7	64,617 \$	1,562,017	\$ 1,	349,717 \$	1,118,617	
	-		-	-		-	-	
	-		-	-		-	-	
	1,133,000	1,1	.67,000	1,202,000	1,	238,100	1,275,200	
	-		-	-		-	-	
	-		-	-		-	-	
	-		-	-		-	-	
	6,600		6,700	6,800		6,900	7,000	
	-		-	-		-	-	
	8,600	<u> </u>	8,600	8,600	<u> </u>	-	- 4 202 202	
\$	1,148,200	\$ 1,1	82,300 \$	1,217,400	\$ 1,	245,000 \$	1,282,200	
	944,900	9	15,300	950,700		987,600	1,026,000	
	458,400	4	67,600	477,000		486,500	496,200	
	-		-	-		-	-	
	2,000		2,000	2,000		2,000	2,000	
	-		-	-		-	-	
	-		-	-		-	-	
	-		-	-		-	-	
\$	1,405,300	\$ 1,3	84,900 \$	1,429,700	\$ 1,	- 476,100 \$	1,524,200	
\$	(257,100)	\$ (2	02,600) \$	(212,300)	\$ (231,100) \$	(242,000)	
<u>+</u>	1,764,617		62,017 \$	1,349,717		118,617 \$		
<u> </u>	1,704,017	ş <u>1,</u> 3	02,017 3	1,343,717	ş <u>1,</u>	110,017 3	876,617	
\$	1,764,617	\$ 1,5	62,017 \$	1,349,717	\$ 1,	<mark>118,617 \$</mark>	876,617	
	125.7%		113.0%	94.5%		75.9%	57.6%	
	PROJECTION	PROJECTION	ı	PROJECTION	PROJECTIO	N	PROJECTION	
	2024	2025	•	2026	2027		2028	
	-	2023	-	-	2027	-	-	
	-		-	-		-	-	
	-		-	-		-	<u>.</u>	
	-		-	-		-	-	
	-		-	-		-	_	
Ś		Ś	- Ś		Ś	- Ś		

BUILDING FUND ANALYSIS

The Building Fund was established in FY 2017 and accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with F. S. 553.80, these fees shall be used solely for carrying out the local government's responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing permit fee structure covers operating expenses and that funds are being used in accordance with State law.

AVAILABLE FUND BALANCE

The City anticipates ending FY2023 with a fund balance of \$2,021,717. This is a decrease of \$342,527 or 14.5% from FY 2022. The change in fund balance is due in part to to \$85,367 in unplanned capital expenses in FY 2022 for the ERP Replacement project.

\$3,000,000 \$2,500,000 \$2,000,000 \$1,500,000 \$500,000 \$0

Ending Available Fund Balance

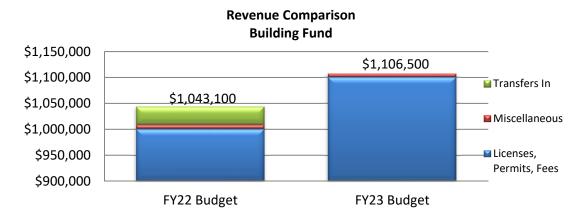
REVENUE

FY22 Estimated

FY23 Budget

FY21 Actual

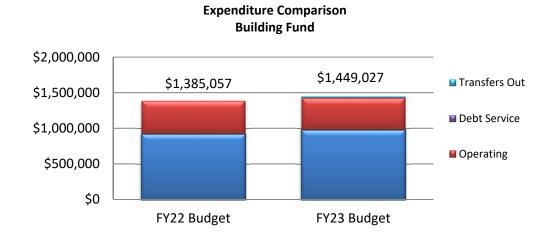
FY2023 revenues have increased \$63,400, or 6.1%, over the FY2022 budget. This increase is due primarily to an expected increase in revenue from licenses, permits and fees during FY 2023.



BUILDING FUND ANALYSIS

EXPENDITURES

Overall, FY2023 expenditures in the Building Fund are expected to increase \$63,970, or 4.6%, compared to FY2022 budget. Personnel costs have increased \$57,300 due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study. Operating costs are expected to decrease by \$19,173 or 4.1% which partially offset an interfund loan in the amount of \$25,000 to the Public Art Fund.



		ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
		2020	2021	2022	2022	2023
EGINNING FUND BALANCE	\$	869,252	\$ 461,285	\$ 520,049	\$ 512,626 \$	385,21
EVENUES						
Property Taxes		-	-	-	-	-
Other Taxes		450,261	468,888	437,500	474,000	481,00
Licenses, Permits, Fees		-	-	-	-	-
Intergovernmental		-	-	123,574	0	-
Charges for Services		-	-	-	-	-
Fines		-	-	-	-	-
Miscellaneous		8,530	755	1,000	1,000	1,00
Debt Proceeds		-	-	-	-	-
Transfers In		-	-	-	-	-
OTAL REVENUES	\$	458,791	\$ 469,643	\$ 562,074	\$ 475,000 \$	482,00
(PENDITURES						
Personnel		-	-	-	-	-
Operating		68,170	124,657	131,500	150,914	163,00
Non-Recurring Operating		-	-	50,000	55,000	225,00
Capital		798,588	293,645	-	-	-
CIP Capital		-	-	345,000	396,497	310,00
Other		-	-	-	-	-
Debt Service		-	-	-	-	-
Transfers Out		-	-	-	-	-
OTAL EXPENDITURES	\$	866,758	\$ 418,302	\$ 526,500	\$ 602,411 \$	698,00
EVENUE OVER/(UNDER) EXPENDITU	R \$	(407,967)	\$ 51,341	\$ 35,574	\$ (127,410) \$	(216,00
NDING FUND BALANCE	\$	461,285	\$ 512,626	\$ 555,623	\$ 385,216 \$	169,2
NDING AVAILABLE FUND BALANCE	\$	461,285	\$ 512,626	\$ 555,623	\$ 385,216 \$	169,21
3 as % of Operating Budget		676.7%	411.2%	306.1%	187.1%	43.

		BUDGET	ESTIMATED	BUDGET
Notes:	CIP and Non-Recurring Operating	2022	2022	2023
County Gas Tax Revenue	Pavement Management Program	310,000	326,497	310,000
FY2023: +9.9%	Alt. 19 Downtown Street Print Enhancem	35,000	70,000	-
FY2024: +1.5%	Subtotal CIP	345,000	396,497	310,000
FY2025: +0.7%	City Sidewalk Inspection Program	50,000	55,000	225,000
FY2026: +0.5%	Non-Recurring Operating Subtotal	50,000	55,000	225,000
FY2027: +0.4%	Total CIP/Non-Recurring Operating \$	395,000	451,497 \$	535,000
FY2028: +0.2%				

Miscellaneous Revenue: +1%

Operating: +3%

Capital: as programmed

	СО	UN	TY GAS TAX FU	ND		
PROJECTION	PROJECTION		PROJECTION		PROJECTION	PROJECTION
2024	2025		2026		2027	2028
\$ 169,216	\$ 167,526	\$	185,426	\$	201,926	\$ 216,426
-	-		-		-	-
488,200	491,600		494,100		496,100	497,100
-	-		-		-	-
-	-		-		-	-
-	-		-		- -	-
1 000	1 000		1 000			1 000
1,000	1,000		1,000		1,000	1,000
-	-		-		-	-
\$ 489,200	\$ 492,600	\$	495,100	\$	497,100	\$ 498,100
-	-		-		-	-
125,890	129,700		133,600		137,600	141,700
75,000	75,000		75,000		75,000	75,000
-	-		-		- -	-
290,000	270,000		270,000		270,000	270,000
-	-		-		-	-
-	-		-		-	-
-	-		-		-	-
\$ 490,890	\$ 474,700	\$	478,600	\$	482,600	\$ 486,700
\$ (1,690)	\$ 17,900	\$	16,500	\$	14,500	\$ 11,400
\$ 167,526	\$ 185,426	\$	201,926	\$	216,426	\$ 227,826
\$ 167,526	\$ 185,426	\$	201,926	\$	216,426	\$ 227,826
83.4%	90.6%		96.8%		101.8%	105.1%
PROJECTION	PROJECTION		PROJECTION		PROJECTION	PROJECTION
2024	2025		2026		2027	2028
290,000	270,000		270,000		270,000	270,000
- -	-		-		· -	-
290,000	270,000		270,000		270,000	270,000
75,000	75,000		75,000		75,000	75,000
75,000	75,000		75,000		75,000	75,000
\$ 365,000	\$ 345,000	\$	345,000	\$	345,000	\$ 345,000

COUNTY GAS TAX FUND ANALYSIS

The County Gas Tax Fund is a special revenue fund used to account for the revenues and expenditures associated with roadway improvements and maintenance. Revenue is funded by proceeds of the Pinellas County Six Cent Local Option Fuel Tax and interlocal agreement. This six cent tax and interlocal agreement expire on December 31, 2027. This tax is based on gallons pumped and not fuel prices.

AVAILABLE FUND BALANCE

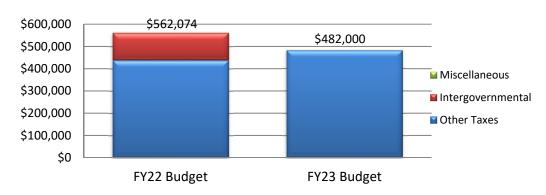
FY2023 fund balance is expected to decrease by \$216,000, or 56.1% below FY2022. This is primarily due to an increase in expenditures related to the Sidewalk Inspection and Maintenance Program.



REVENUE

FY2023 revenues have decreased by \$80,074, or 14.2%, over FY2022. FY 2023 Tax Revenue increased \$43,500, or 9.9% over FY 2022. The overall decrease in revenue from FY2022 to FY2023 is due to \$123,574 for intergovernmental revenue for estimated ARPA revenue recovery that was budgeted in FY 2022.

Revenue Comparison County Gas Tax Fund

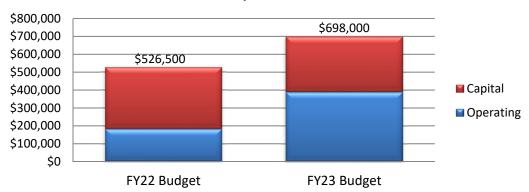


COUNTY GAS TAX FUND ANALYSIS

EXPENDITURES

Total expenditures for FY2023 are projected to increase \$171,500, or 32.6%. Operating costs more than doubled to \$388,000 in FY 2023. Funding for the City Sidewalk Inspection & Maintenance Program increased by \$175,000, or 350% over FY 2022. Capital expenses decreased by \$35,000 as compared to FY 2022.





	Pl	ΕN	NY FUND			
	ACTUAL		ACTUAL	BUDGET	ESTIMATED	BUDGET
	2020		2021	2022	2022	2023
BEGINNING FUND BALANCE	\$ 7,408,253	\$	6,239,738	\$ 14,284,833	\$ 24,297,039	\$ 5,496,887
REVENUES						
Property Taxes	=		-	-	=	-
Other Taxes	3,933,570		4,586,465	4,200,500	4,953,382	4,989,000
Licenses, Permits, Fees	-		-	-	-	-
Intergovernmental	351,782		126,768	471,855	0	700,000
Charges for Services	-		-	-	-	-
Fines	-		-	-	-	-
Miscellaneous	112,398		6,190,049	15,000	20,000	15,000
Debt Proceeds	-		20,711,000	-	-	-
Transfers In	1,017,600		-	659,600	659,600	468,600
TOTAL REVENUES	\$ 5,415,349	\$	31,614,282	\$ 5,346,955	\$ 5,632,982	\$ 6,172,600
EXPENDITURES						
Personnel	-		-	-	-	-
Operating	-		-	-	-	-
Non-Recurring Operating	-		-	-	-	-
Capital	5,807,980		12,217,936	-	-	-
CIP Capital	-		-	14,596,601	22,757,734	4,578,360
Other	-		-	-	-	-
Debt Service	775,884		839,045	1,675,400	1,675,400	3,408,000
Transfers Out	-		500,000	-	-	-
TOTAL EXPENDITURES	\$ 6,583,865	\$	13,556,981	\$ 16,272,001	\$ 24,433,134	\$ 7,986,360
REVENUE OVER/(UNDER) EXPENDITURES	\$ (1,168,515)	\$	18,057,301	\$ (10,925,046)	\$ (18,800,152)	\$ (1,813,760)
ENDING FUND BALANCE	\$ 6,239,738	\$	24,297,039	\$ 3,359,787	\$ 5,496,887	\$ 3,683,127
ENDING AVAILABLE FUND BALANCE	\$ 6,239,738	\$	24,297,039	\$ 3,359,787	\$ 5,496,887	\$ 3,683,127
FB as % of Operating Budget	N/A		N/A	N/A	N/A	N/A

^{*}This fund is restricted for capital expenditures

		P	ENNY FUND		
PROJECTION	PROJECTION		PROJECTION	PROJECTION	PROJECTION
2024	2025		2026	2027	2028
\$ 3,683,127	\$ 25,127	\$	(54,173)	\$ 614,027	\$ 1,948,127
-	-		-	-	-
5,163,600	5,365,000		5,504,500	5,691,700	5,862,500
-	-		-	-	-
-	-		-	-	-
-	-		-	-	-
-	-		-	-	-
273,000	20,000		20,000	20,000	20,000
4,100,000	-		-	-	-
468,700	468,600		468,700	468,500	468,600
\$ 10,005,300	\$ 5,853,600	\$	5,993,200	\$ 6,180,200	\$ 6,351,100
-	-		-	-	-
-	-		-	-	-
-	-		-	-	-
-	-		-	-	-
9,962,000	1,742,000		1,132,000	1,332,000	1,030,000
-	-		-	-	-
3,701,300	4,190,900		4,193,000	3,514,100	3,514,300
-	-		-	-	-
\$ 13,663,300	\$ 5,932,900	\$	5,325,000	\$ 4,846,100	\$ 4,544,300
\$ (3,658,000)	\$ (79,300)	\$	668,200	\$ 1,334,100	\$ 1,806,800
\$ 25,127	\$ (54,173)	\$	614,027	\$ 1,948,127	\$ 3,754,927
\$ 25,127	\$ (54,173)	\$	614,027	\$ 1,948,127	\$ 3,754,927
N/A	N/A		N/A	N/A	N/A

	PENNY FUND			
		BUDGET	ESTIMATED	BUDGET
Notes:	CIP	2022	2022	2023
Penny Tax Revenue	Patricia Corridor Enhancements	-	-	155,000
FY23: +18.8%	Playground Equip. Replacement	35,000	38,648	125,000
FY24: +3.5%	Dog Park	-	-	300,000
FY25: +3.9%	Pavement Management Program	690,000	1,229,239	690,000
FY26: +2.6%	Dunedin Golf Course Cart Barn	-	30,727	-
FY27: +3.4%	Fire Training Facility & EOC	-	168,451	-
FY28: +3.0%	New City Hall	9,592,001	19,009,599	-
	Highlander Pool Replacement	900,000	100,000	-
Intergovernmental Revenue	Skinner Corridor Improvements	-	-	-
FY20-21: County contribution of 12.8%	Parks Maintenance Facility	1,324,600	1,324,600	-
for Fire Train. Ctr/EOC - Total of \$478k	Athletic Field Renovation	100,000	100,884	100,000
Misc. Revenue	Bridges & Boardwalks	-	14,137	-
FY21 Gateway sale proceeds \$1,663,120.	Jerry Lake Parking Lot Renovation	420,000	420,000	-
FY24 \$250k budgeted as placeholder	Community Center Parking Lot	-	-	-
for proceeds from sale of Jones Bldg.	Citywide Parking Lot Resurfacing	-	-	156,360
Current market value is asssed at \$646k.	Court Resurfacing	-	3,950	-
<u>Transfers in:</u>	Pram Shed Replacement	350,000	82,500	600,000
FY20 from Building for share of	Parking Garage	-	-	1,200,000
New City Hall \$1,017,600.	Brick Streets Program	-	-	602,000
FY22 repayment from Stadium \$500,000.	Gladys Douglas Preserve Developm	200,000	200,000	650,000
FY22 from Water/WW for share of New	Coca-Cola Property Adaptive Reuse	300,000	-	-
City Hall debt payments \$159,600.	Milwaukee Ave Streetscape Parking	35,000	35,000	-
FY23-30 from Water/WW for share of	Affordable Housing	650,000	-	<u>-</u>
New City Hall debt payments \$468,600.	Total CIP	14,596,601	22,757,734	4,578,360

Transfers out:

FY21 payment to Stadium \$500,000.

	PENNY	/ FUND		
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2024	2025	2026	2027	2028
-	-	-	-	-
-	60,000	100,000	200,000	200,00
-	-	-	-	-
710,000	730,000	730,000	730,000	730,00
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
4,500,000	-	-	-	-
1,000,000	-	-	-	-
-	-	-	-	-
-	-	-	100,000	100,00
-	-	-	-	-
-	-	-	-	-
-	350,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2,500,000	-	-	-	-
302,000	302,000	302,000	302,000	-
650,000	-	-	-	-
300,000	300,000	-	-	-
-	-	-	-	-
-	-	-	-	-
9,962,000	1,742,000	1,132,000	1,332,000	1,030,0

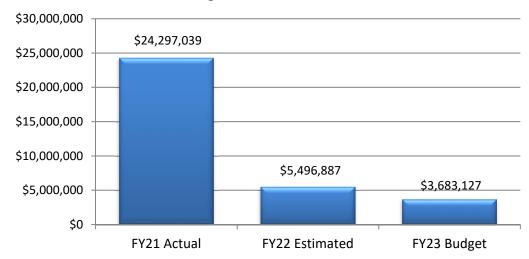
PENNY FUND ANALYSIS

The Penny Fund is a special revenue fund that accounts for infrastructure improvements and is funded by proceeds from Pinellas County's one-cent local option sales tax known as the Penny for Pinellas. The Penny for Pinellas is a 1.0% sales tax dedicated to capital improvement projects in Pinellas County, such as facilities, stormwater improvements, preservation land purchases, roads, bridges, public safety, and parks. Without this funding, it is estimated that property owners would have to pay another 1.5 mills on their county and municipal property taxes to generate the same amount of revenue to support these infrastructure projects. With this sales tax, an estimated one-third of the total Penny funds are paid by tourists and seasonal residents. The current 10-year term for this expired December 31, 2019, and "Penny IV," approved by voter referendum in November, 2017, began on January 1, 2020, and continues through December 31, 2029.

AVAILABLE FUND BALANCE

Fund balance is anticipated to decrease \$1,813,760, or 33% during FY2023. The City Hall project was started in FY 2021 and nearly complete in FY 2022. Debt financing occurred in FY 2021. This debt issuance, combined with projected Penny IV funding and other funds, will enable the Penny Fund to maintain an appropriate fund balance through FY2023 – FY2028 long range projection to fund future capital improvement projects as outlined in the Capital Improvements Plan section of the FY2023 – FY2028.

Ending Available Fund Balance

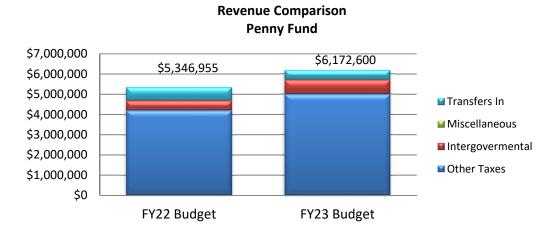


REVENUE

FY2023 revenues have increased \$825,645, or 15.4%, compared to FY2022 budget. This increase is due to an increase of \$788,500, or 18.8%, in Penny tax revenue and \$228,145, or 48.4%, in Intergovernmental revenue over the FY2022 budgeted amounts. Transfer in from other funds is projected to decrease by \$191,000 in FY2023. Penny

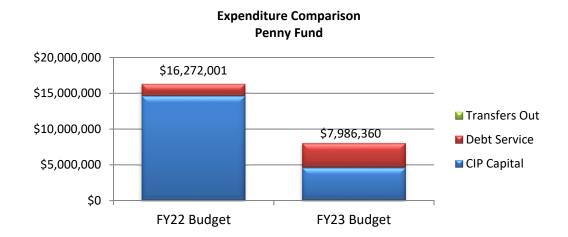
PENNY FUND ANALYSIS

revenue growth is projected to increase an average of 3.3% in FY2024 through FY2028, matching general economic growth projected by the County of Pinellas, and will be reevaluated in future years based on trending and economic factors.



EXPENDITURES

Total expenditures for FY2023 are projected to decrease \$8,285,641, or 50.9% from FY2022. Capital expenditures are projected to decrease \$10,018,241, or 68.6% with the completion of the City Hall project. Debt Service costs for FY2023 have increased by \$1,732,600 over FY2022 due to the Issuance of Debt for the City Hall project in FY2021 and anticipated debt service payments.



	ACT			TUAL	,	RPA) FUN		ESTIMATED		BUDGET
	20			021		2022		2022		2023
BEGINNING FUND BALANCE	\$	-	\$	-	\$	-	\$	-	\$	4,016,102
DEVENUES										
Property Taxes		_		_		_		_		_
Other Taxes		_		_		<u>-</u>		_		<u>-</u>
Licenses, Permits, Fees		_		_		_		_		_
Intergovernmental		_		_		9,150,000		7,130,000		8,149,84
Charges for Services		_		-		-		-		-
Fines		_		-		<u>-</u>		<u>-</u>		_
Miscellaneous		-		-		-		_		_
Debt Proceeds		-		-		-		-		-
Transfers In		-		-		-		-		_
TOTAL REVENUES	\$	-	\$	-	\$	9,150,000	\$	7,130,000	\$	8,149,84
EXPENDITURES										
Personnel		_		_		_		318,360		_
Operating		_		_		690,131		361,000		_
Non-Recurring Operating		_		-		-		487,207		330,00
Capital		_		_		-		-		-
CIP Capital		_		_		_		1,397,331		7,015,00
Other		-		-		-		550,000		-
Debt Service		-		_		-		-		-
Transfers Out		-		_		-		-		-
TOTAL EXPENDITURES	\$	-	\$	-	\$	690,131	\$	3,113,898	\$	7,345,00
REVENUE OVER/(UNDER) EXPENDITURES	\$	-	\$	_	\$	8,459,869	\$	4,016,102	\$	804,84
ENDING FUND BALANCE	\$	-	\$	-	\$	8,459,869	\$	4,016,102	\$	4,820,94
ENDING AVAILABLE FUND BALANCE	\$	_	\$	_	\$	8,459,869	\$	4,016,102	Ś	4,820,94
FB as % of Operating Budget	•	/ ^			<u> </u>	N/A	*		Υ	N/A
	IN.	'A		J/A				N/A		
	IN,	/ A	ı	N/A		14//		N/A		
	IN,	'A	'	N/A		·		·		BUDGFT
Notes:						BUDGET		ESTIMATED		BUDGET
	CIP and N	on-Recuri	ing Opera	ting	ion Pl	BUDGET 2022		·		2023
The estimated federal grant revenue	CIP and N	on-Recurr Golf Club F	ring Opera	ting n & Transit	ion Pl	BUDGET 2022		ESTIMATED		2023 2,000,00
The estimated federal grant revenue under the American Rescue Plan Act	CIP and Nonedin G	on-Recurr Golf Club F Jublic Libr	r ing Opera Renovation ary Playgr	ting n & Transit ound	ion Pl	BUDGET 2022		ESTIMATED		2023 2,000,00 50,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately	CIP and N Dunedin C Dunedin F Highlande	on-Recuri Golf Club F Public Libr r Pool Rep	r ing Opera Renovation ary Playgr	ting n & Transit ound	ion Pl	BUDGET 2022		ESTIMATED		2,000,00 50,00 2,000,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are	CIP and N Dunedin C Dunedin F Highlande Pickleball	on-Recurr Golf Club F Public Libr r Pool Rep Courts	ring Opera Renovation ary Playgr placement	ting n & Transit ound	ion Pl	BUDGET 2022		ESTIMATED		2,000,00 50,00 2,000,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl	on-Recurr Golf Club F Public Libr r Pool Rep Courts vd Improv	ring Opera Renovation ary Playgr placement vements	ting n & Transit ound		BUDGET 2022		ESTIMATED		2023 2,000,00 50,00 2,000,00 400,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable	on-Recurr Golf Club F rublic Libr r Pool Rep Courts vd Improv	ring Opera Renovation ary Playgr placement vements rce Housin	ting n & Transit ound g Program		BUDGET 2022		2022		2023 2,000,00 50,00 2,000,00 400,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart.	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl	on-Recurr Golf Club F rublic Libr r Pool Rep Courts vd Improv	ring Opera Renovation ary Playgr placement vements rce Housin	ting n & Transit ound g Program		BUDGET 2022		ESTIMATED		2023 2,000,00 50,00 2,000,00 400,00 - 650,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal cranches approximately 12 months apart.	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable	on-Recurr Golf Club F rublic Libr r Pool Rej Courts vd Improv e/Workfor rrity Train	ring Opera Renovation ary Playgr placement vements ree Housin ing & Equi	ting n & Transit ound g Program pment		BUDGET 2022		2022		2023 2,000,00 50,00 2,000,00 400,00 - 650,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal granches approximately 12 months apart.	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu	on-Recurr Golf Club F Public Libr r Pool Rep Courts vd Improv P/Workfor Irity Train n East Enc	ring Opera Renovation ary Playgr placement rements ree Housin ing & Equi d Plan - Me	ting n & Transit ound g Program pment		BUDGET 2022		2022		2023 2,000,00 50,00 2,000,00 400,00 - 650,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal granches approximately 12 months apart.	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re	on-Recurr Golf Club F Public Libr r Pool Rep Courts vd Improve P/Workfor rity Train n East Enc	ring Opera Renovation ary Playgr placement vements ree Housin ing & Equi d Plan - Ma	ting n & Transit ound g Program pment	rials	BUDGET 2022		2022 199,606		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 - 240,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal granches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto	on-Recurr Solf Club F Public Libr r Pool Rep Courts vd Improve P(Workfor Irity Train in East Enc scue Vehi d Internet	ring Opera Renovation ary Playgr placements ree Housin ing & Equi d Plan - Me cle	ting n & Transit ound g Program pment ease Mate	rials	BUDGET 2022		2022 199,606 - 72,725		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 - 240,00 - 1,675,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin G Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto	on-Recurr Solf Club F Public Libr r Pool Rep Courts vd Improve P(Workfor Irity Train in East Enc scue Vehi d Internet tal	ring Opera Renovation ary Playgr placements ree Housin ing & Equi d Plan - Me cle : Fiber Cab	ting n & Transit ound g Program pment ease Mater sle Infrastr	rials	BUDGET 2022		ESTIMATED 2022		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 - 240,00 - 1,675,00 7,015,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin G Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto Clearwate Cybersecu	on-Recurr Solf Club F rublic Libr r Pool Rep Courts vd Improv e/Workfor irity Train n East Enc scue Vehi d Internet tal r Ferry Se irity Train	ring Opera Renovation ary Playgr placement ree Housin ing & Equi d Plan - Me ccle : Fiber Cab	ting n & Transit ound g Program pment ease Mater ale Infrastr ribution pment	rials u	BUDGET 2022		ESTIMATED 2022 199,606 - 72,725 1,125,000		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 - 240,00 - 1,675,00 7,015,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin G Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadband CIP Subto Clearwate Cybersecu Marketing	on-Recurrical Color Club For Pool Reports and Improve (Workford Train in East Enciscue Vehid Internet tal Train in Plan/Carity Train in	ring Opera Renovation ary Playgro placements ree Housin ing & Equi d Plan - Me cle : Fiber Cab rvice Cont ing & Equi npaign for	g Program pment ease Mater le Infrastr ribution pment Brand Aw	rials u	BUDGET 2022 lan		ESTIMATED 2022		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 - 240,00 - 1,675,00 7,015,00
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto Clearwate Cybersecu Marketing HR Recruit	on-Recurrical forms of the control o	ring Opera Renovation ary Playgr placement vements rce Housin ing & Equi tole rvice Cont ing & Equi npaign for tention So	g Program pment ease Mater le Infrastr ribution pment Brand Aw	rials u	BUDGET 2022 lan		2022		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 - 240,00 - 1,675,00 7,015,00
Notes: The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental services.	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto Clearwate Cybersecu Marketing HR Recruit Special Ev	on-Recurrical Solution of Club For Pool Rep Courts and Improve Pool Market For Pool Rep Courts and East End Soue Vehi d Internet tal r Ferry Se Irrity Train Plan/Cartment/Reent Fundi	ring Opera Renovation ary Playgr placement vements rce Housin ing & Equi tole rvice Cont ing & Equi npaign for tention So	g Program pment ease Mater le Infrastr ribution pment Brand Aw	rials u	BUDGET 2022 lan		2022 199,606 - 72,725 1,125,000 1,397,331 - 50,059 - 23,448 413,700		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 240,00 1,675,00 7,015,00 - 100,00 - - -
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto Clearwate Cybersecu Marketing HR Recruit Special Ev Downtow	on-Recurrical Courts of Club F rublic Libr r Pool Rep Courts od Improve e/Workfor rity Train n East Enc scue Vehi d Internet tal r Ferry Se rrity Train Plan/Car tment/Re ent Fundi n Looper	ring Opera Renovation ary Playgr placement vements rce Housin ing & Equi tole rvice Cont ing & Equi npaign for tention So	g Program pment ease Mater le Infrastr ribution pment Brand Aw	rials u	BUDGET 2022 lan		2022		
The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart. \$3,020,000 of the \$18,300,000 has been accounted for in the General Fund for revenue recovery for governmental	CIP and N Dunedin C Dunedin F Highlande Pickleball Skinner Bl Affordable Cybersecu Downtow Special Re Broadban CIP Subto Clearwate Cybersecu Marketing HR Recruit Special Ev	on-Recurrical Control Courts of Improved Improv	ring Opera Renovation ary Playgr placement vements rce Housin ing & Equi rvice Cont ing & Equi inpaign for tention So	ting n & Transit ound g Program pment ease Mate ile Infrastr ribution pment Brand Aw ftware Init	rials u	BUDGET 2022 llan		2022 199,606 - 72,725 1,125,000 1,397,331 - 50,059 - 23,448 413,700		2023 2,000,00 50,00 2,000,00 400,00 - 650,00 240,00 - 1,675,00 7,015,00 - 100,00 - -

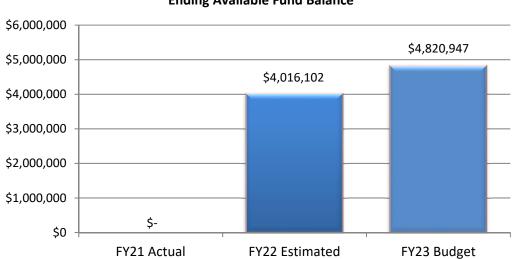
	AMERICAN RE	ESC	CUE PLAN AC	T	(ARI	PA) FUND			
PROJECTION	PROJECTION		PROJECTION			PROJECTION		PROJECTION	
2024	2025		2026			2027		2028	
\$ 4,820,947 \$	195,947	\$	-	-	\$		-	\$	-
-	-		-	-			-		-
-	-		-				-		-
-	-			-			-		-
-	-		-	-			-		-
-	-			-			-		-
<u>-</u>	<u> </u>			-			-		-
<u>-</u>	-						-		_
-	-		-	-			-		-
\$ - \$	- !	\$		-	\$		-	\$	-
-	-			-			-		-
-	-		-	-			-		-
125,000	195,947		-	-			-		-
- 4,500,000	<u>-</u>		•	-			-		-
-	<u>-</u>						-		-
-	-		-	-			-		-
-	-		-				-		-
\$ 4,625,000 \$	195,947	\$	-	-	\$		-	\$	-
\$ (4,625,000) \$	(195,947)	\$		-	\$		-	\$	
\$ 195,947 \$	-	\$		-	\$		-	\$	-
\$ 195,947 \$	- :	\$		-	\$		-	\$	-
N/A	N/A		N/A			N/A		N/A	
PROJECTION	PROJECTION		PROJECTION			PROJECTION		PROJECTION	
2024	2025		2026	-		2027	-	2028	_
-	-						-		_
2,000,000	-		-	-			-		-
-	-			-			-		-
1,500,000	-		-	-			-		-
-	-		-	-			-		-
-	-		-	-			-		-
-	-			-			-		-
-	-			-			-		-
1,000,000	-		-	-			-		-
4,500,000	-			-			-		-
-	-			-			-		-
-	-			-			-		-
-	-			-			-		-
- 125,000	- -		·	-			-		-
-	195,947		-	-			-		-
125,000	195,947						-		-

ARPA FUND ANALYSIS

The American Recovery Act Plan (ARPA) Fund is a special revenue fund used to account for the revenues and expenditures associated with Federal Funding received from the U.S. Treasury under the American Recovery Plan Act of 2021. Revenue is expected to be received in FY 2022 and FY 2023. The ARPA funds must be expended completely by December 31, 2026.

AVAILABLE FUND BALANCE

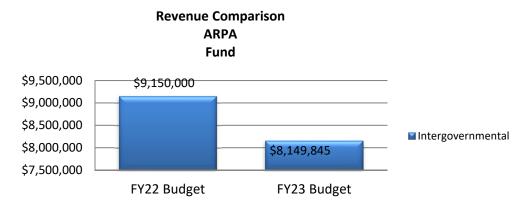
FY 2023 fund balance is expected to increase \$804,845 above the FY 2022 balance. This is due to second tranche payment received in FY2023.



Ending Available Fund Balance

REVENUE

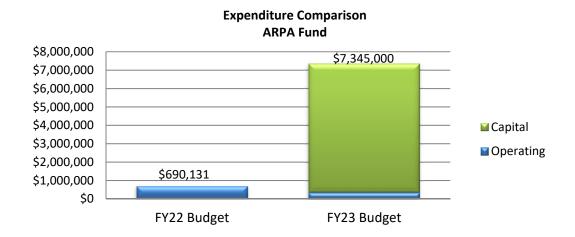
FY 2023 intergovernmental revenue has decreased \$1,000,155 from the FY 2022 budget. This is due to the fact that \$3,020,000 of the \$18.3 million ARPA funding will be applied to the General Fund to cover lost revenue due to the pandemic. The ARPA payments are to be received in two equal tranches approximately 12 months apart. The first tranche of \$9,150,000 was received in FY 2022 and the second tranche is expected to be received in FY 2023.



ARPA FUND ANALYSIS

EXPENDITURES

FY 2023 exependitures are expected to increase \$6,654,869, or 964.3% over FY 2022 budget. FY 2022 was the first year of projected expenses for this fund. The increase is primarily due to expected Capital expenditures of \$7,015,000 in FY2023. Among the capital projects budgeted for FY 2023 is \$2,000,000 towards the renovation of the the Dunedin Golf Course, \$2,000,000 towards the replacement of the Highlander Pool, \$1,675,000 towards Broadband Internet fiber cable infrastructure / WIFI, and \$650,000 towards the affordable housing program.



			CRA FUND			
		ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
		2020	2021	2022	2022	2023
BEGINNING FUND BALANCE	\$	458,607	\$ 1,026,901	\$ 795,689	\$ 1,303,417	\$ 197,981
REVENUES						
Property Taxes		1,218,940	1,348,197	1,542,757	1,542,757	1,765,891
Other Taxes		-	-	-	-	-
Licenses, Permits, Fees		-	-	-	-	-
Intergovernmental		-	2,718	-	-	-
Charges for Services		6,176	-	-	-	-
Fines		-	-	-	-	-
Miscellaneous		38,371	40,311	55,000	55,000	51,000
Debt Proceeds		-	-	3,965,000	4,114,000	-
Transfers In		6,192	-	-	-	-
TOTAL REVENUES	\$	1,269,679	\$ 1,391,227	\$ 5,562,757	\$ 5,711,757	\$ 1,816,891
EXPENDITURES						
Personnel		245,087	241,864	258,900	258,900	283,100
Operating		250,639	423,305	319,645	388,478	189,258
Non-Recurring Operating		-	-	379,378	648,342	290,239
Capital		36,531	360,985	-	-	-
CIP Capital		-	-	4,808,000	4,885,163	375,000
Other		39,729	38,557	114,000	164,000	114,000
Debt Service		-	-	408,400	408,400	607,371
Transfers Out		129,400	50,000	63,910	63,910	36,458
TOTAL EXPENDITURES	\$	701,386	\$ 1,114,711	\$ 6,352,233	\$ 6,817,193	\$ 1,895,426
REVENUE OVER/(UNDER) EXPENDITU	R\$	568,294	\$ 276,516	\$ (789,476)	\$ (1,105,436)	\$ (78,535)
ENDING FUND BALANCE	\$	1,026,901	\$ 1,303,417	\$ 6,213	\$ 197,981	\$ 119,446
ENDING AVAILABLE FUND BALANCE	\$	1,026,901	\$ 1,303,417	\$ 6,213	\$ 197,981	\$ 119,446
FB as % of Operating Budget		207.2%	196.0%	0.6%	15.3%	15.7%

(TARGET: 15%)

		CRA FUND		
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2024	2025	2026	2027	2028
\$ 119,446	\$ 271,683	\$ 240,388	\$ 283,413	\$ 461,797
1,878,223	2,004,552	2,111,840	2,415,780	2,476,200
-	-	<u>-</u>	<u>-</u>	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
51,500	52,000	52,500	53,000	53,500
5,000,000	-	-	-	-
-	-	-	-	-
\$ 6,929,723	\$ 2,056,552	\$ 2,164,340	\$ 2,468,780	\$ 2,529,700
293,300	303,800	314,700	326,000	337,700
181,393	184,084	173,206	176,699	177,714
76,341	82,988	52,543	57,797	63,576
-	-	-	-	-
5,515,000	100,000	200,000	350,000	400,000
64,000	64,000	64,000	64,000	64,000
609,400	1,317,700	1,284,500	1,287,500	1,238,900
38,052	35,275	32,367	28,400	-
\$ 6,777,486	\$ 2,087,847	\$ 2,121,315	\$ 2,290,396	\$ 2,281,890
\$ 152,237	\$ (31,295)	\$ 43,025	\$ 178,384	\$ 247,810
\$ 271,683	\$ 240,388	\$ 283,413	\$ 461,797	\$ 709,606
\$ 271,683	\$ 240,388	\$ 283,413	\$ 461,797	\$ 709,606
49.3%	42.1%	52.4%	82.4%	122.6%

	CRA FUND			
		BUDGET	ESTIMATED	BUDGET
Notes:	CIP and Non-Recurring Operating	2022	2022	2023
Property - Taxable Values	Skinner Blvd. Imp - Construction	-	-	-
FY 2023: +13.49%	John R. Lawrence Pioneer Park Enhance	-	132,022	-
FY 2024: +5.4%	Parking Garage	4,050,000	4,091,019	-
FY 2025*: +4.7% & \$31M new constr.	Downtown Pavers, Walkability & Enhar	200,000	212,307	300,000
FY 2026: +4.7%	Underground Utilities in Downtown	100,000	-	-
FY 2027: +4.5% & \$25M new constr.	Downtown Median Removal	15,000	-	15,000
FY 2028: +4.4%	Alt. 19 Downtown Street Print Enhance	35,000	-	-
FY 2028-34: +2.5%	Crosswalks on Douglas	-	63,105	-
*Starting in FY 2025 the County will	Downtown Alleyway Enhancements	-	-	-
base its contribution off the City's	Enhance Welcome Signs Downtown	10,000	13,710	-
millage rate of 4.1345. The County's	Skinner/New York Entry Way Median	-	-	-
rate is 5.3950 in FY 2022 and	Highland/Louden/Virginia Streetscape	150,000	125,000	-
5.2092 in FY 2023 - FY 2024.	Highland Streetscape	-	-	-
	Mast Arm Bass & Main	-	-	-
<u>Salaries</u> : FY24-28: +3.5%	Downtown East End Plan - Mease Mate	150,000	150,000	60,000
	Downtown Art (Louden / Virginia)	98,000	98,000	-
Benefits: FY24-28: +6%	Huntley Avenue Streetscape	-	-	-
	CIP Subtotal	4,808,000	4,885,163	375,000
Operating: +2%	Skinner Blvd. Imp - Design	200,000	463,219	200,000
	Downtown East End Plan - Design	27,500	48,245	-
<u>Transfer out:</u>	Downtown Landscaping Project	40,000	40,000	-
FY20-26 to Impact Fund for Park	Downtown Pavers, Walkability & Enhar	20,000	35,000	-
Impact Fee contributions	Existing City Hall Adaptive Re-use Desig	20,000	-	20,000
FY20-27 to General Fund for P&R	Artist Incubator	27,700	27,700	30,763
	Community/Business Marketing	10,000	-	-
	PSTA Jolley Trolley	34,178	34,178	39,476
	Non-Recurring Operating Subtotal	379,378	648,342	290,239
	Total CIP/Non-Recurring Operating \$	5,187,378	\$ 5,533,505 \$	665,239

		CRA	FUND		
PRO	DJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
	2024	2025	2026	2027	2028
	2,500,000	-	-	-	-
	-	-	-	-	-
	2,500,000	-	-	-	-
	125,000	100,000	200,000	-	-
	75,000	-	-	200,000	-
	15,000	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	150,000	-
	-	-	-	-	-
	-	-	-	-	200,000
	-	-	-	-	-
	-	-	-	-	200,000
	300,000	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	5,515,000	100,000	200,000	350,000	400,000
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	32,917	35,222	-	-	-
	43,424	47,766	52,543	57,797	63,576
	76,341	82,988	52,543	57,797	63,576
\$	5,591,341 \$	182,988 \$	252,543	\$ 407,797	\$ 463,576

CRA FUND ANALYSIS

The Community Redevelopment Agency (CRA) Fund is administered by the City's CRA, a separate legal entity of the City of Dunedin. This fund accounts for the receipt and disbursement of downtown Tax Increment Financing (TIF) revenue. Revenue includes TIF payments from both Pinellas County and from the City of Dunedin's General Fund as required by interlocal agreement to contribute funds annually based on formulas that reflect the amount of growth in taxable values compared to a specified base year.

The CRA Fund is used for economic development, improved physical characteristic projects, investment in downtown Dunedin, and projects that generally improve the quality of life for residents. The fund is budgeted and reported on, in conjunction with other City funds for efficiency; however, the CRA adopts its budget separately.

AVAILABLE FUND BALANCE

The CRA Fund estimates a decrease of \$78,535 or 40%, in ending fund balance compared to FY 2022 estimated fund balance. The decrease is due to an increase in debt service related to the parking lot debt financing

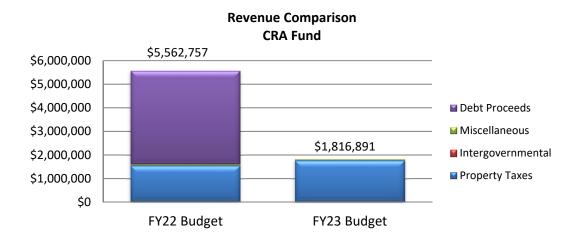
\$1,400,000 \$1,000,000 \$800,000 \$400,000 \$200,000 \$7,981 \$1,19,446 \$0 \$1,303,417 \$1,981 \$1,97,981 \$1,19,446 \$1,200,000

Ending Available Fund Balance

REVENUE

CRA Fund revenues are projected to decrease \$3,745,866, or 67.3%, compared to FY 2022 budget. The reduction in revenue is due to the debt proceeds received in FY 2022. CRA Fund received \$3,965,000 in bank loan proceeds for the purchase of land in the downtown district for the Additional Downtown Parking initiative in FY 2022. FY 2023 has no bank loan proceeds. To partially offset the bank loan proceeds reduction, there is an expected increase in property tax revenue in the amount of \$223,134 or 14.5%.

CRA FUND ANALYSIS



Dunedin Tax Increment Finance (TIF) District and Ad Valorem Taxes

Ad valorem taxes, which account for 97.2% of total FY 2023 CRA Fund revenue, is projected to increase \$233,757, compared to FY 2022 budget. FY 2023 will mark the tenth consecutive year of growth in the Dunedin TIF gross taxable value, and the sixth consecutive year that estimated ad valorem revenues in the TIF reached pre-recession levels. During FY 2023, the City anticipates gross taxable value to increase 13.49%, from \$206,376,810 to \$234,216,810, in accordance with the Pinellas County Property Appraiser's Office estimates.

Fiscal Year	Dunedin TIF pal Taxable Value	% Change
FY 2016	\$ 91,586,161	4.63%
FY 2017	\$ 98,640,830	7.70%
FY 2018	\$ 120,920,412	22.59%
FY 2019	\$ 135,330,331	11.92%
FY 2020	\$ 170,473,367	25.97%
FY 2021	\$ 184,783,525	8.39%
FY 2022	\$ 206,376,810	11.69%
FY 2023 Est.*	\$ 234,216,810	13.49%

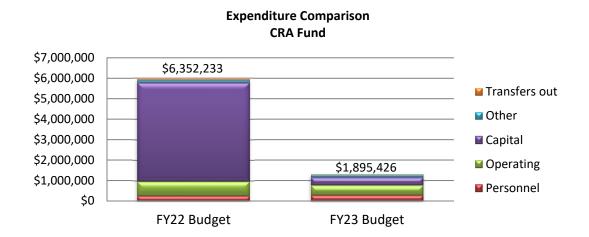
^{*}Current CRA Fund Projection

EXPENDITURES

Overall expenditures in the CRA Fund for FY 2023 are projected to decrease \$4,456,807, or 70.2%, over FY 2022. This is primarily due to a decrease in capital expenditures in the amount of \$4,433,000, or 92.92%, in FY2023. The decrease is a result several capital

CRA FUND ANALYSIS

projects budgeted in FY 2022 and not in FY 2023. These capital projects are Additional Downtown Parking project (\$4,050,000), Underground Utilities in Downtown (\$100,000), Downtown Art at Louden and Virginia (\$98,000), Highland/Louden/Virginia Streetscape (\$150,000) and John L. Lawrence Pioneer Park Enhancements (\$132,022). There is also an expected increase in debt service in the amount of \$198,971, or 48.7%. The debt service is for the financing of the Additional Downtown Parking project.





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		SOLID	M	ASTE UTIL	ΤY	FUND		
		ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	1,790,546	\$	1,821,814	\$	1,704,483	\$ 2,166,976	\$ 2,096,284
REVENUES								
Licenses, Permits, Fees		13,015		50,842		23,700	23,700	40,675
Intergovernmental		97,924		-		-	-	-
Charges for Services		6,016,717		6,106,356		6,309,338	6,309,338	6,531,800
Fines		-		-		-	-	-
Miscellaneous		22,716		18,343		6,270	6,270	9,970
Debt Proceeds		-		-		554,200	333,808	1,695,292
Transfers In		19,879		-		-	-	-
Revenue Subtotal	\$	6,170,251	\$	6,175,541	\$	6,893,508	\$ 6,673,116	\$ 8,277,737
Elimination of Debt Proceeds		-		-		(554,200)	(333,808)	(1,695,292)
TOTAL REVENUES	\$	6,170,251	\$	6,175,541	\$	6,339,308	\$ 6,339,308	\$ 6,582,445
EXPENSES								
Personnel		1,626,839		1,473,716		1,498,240	1,533,240	1,743,720
Operating		3,994,555		3,937,763		4,347,702	4,347,702	4,851,841
Non-Recurring Operating		-		-		-	7,000	30,000
Capital		14,602		503,484		35,000	35,000	35,000
CIP Capital		-		-		554,200	1,052,558	976,542
Other		-		-		-	-	-
Debt Service		182,471		291,609		270,600	171,200	379,414
Transfers Out		155,400		-		-	-	-
Expense Subtotal	\$	5,973,867	\$	6,206,573	\$	6,705,742	\$ 7,146,700	\$ 8,016,517
Depreciation		357,441		405,116		488,100	488,100	475,389
Elimination of Principal Debt Payn	16	(177,722)		(277,826)		(240,500)	(137,200)	(328,200)
Elimination of Capital		(14,602)		(503,484)		(589,200)	(1,087,600)	(1,011,542)
TOTAL EXPENSES	\$	6,138,983	\$	5,830,379	\$	6,364,142	\$ 6,410,000	\$ 7,152,164
REVENUE OVER/(UNDER) EXPENSE	\$	196,385	\$	(31,032)	\$	187,766	\$ (473,584)	\$ 261,220
ENDING TOTAL NET POSITION	\$	1,821,814	\$	2,166,976	\$	1,679,649	\$ 2,096,284	\$ 1,526,565
ENDING AVAILABLE NET POSITION	\$	1,504,806	\$	1,570,818	\$	1,220,641	\$ 1,097,234	\$ 1,358,454
FB as % of Operating Budget		26.8%		29.0%		20.9%	18.8%	20.5%
(TARGET: 15%)								
						BUDGET	ESTIMATED	BUDGET
Notes:	CIP	and Non-Recurr	ing	Capital		2022	2022	2023
Charges for Service	Flee	t Replacements				554,200	1,052,558	976,542
FY 2022-2025: +4%	CIP S	Subtotal				554,200	1,052,558	976,542
FY 2026-2028: 0%	City	wide Exterior Fa	cility	y Painting (Solid V		-	7,000	-
<u>Salaries</u>	City	wide HVAC Repl	acei	ments		-	-	30,000
FY 2024-2028: +3.5%		-Recurring Oper				-	7,000	30,000
		al CIP/Non-Recu			\$	554,200	1,059,558	1,006,542

FY 2024-2028: +6%

Operating +2%

Transfers out:

FY20 to Fleet for repayment of interfund loan - \$131,700 FY20 to I.T. Services for cost of ERP software - \$23,700

	SOLII) V	VASTE UTILITY F	:UI	ND		
PROJECTION	PROJECTION		PROJECTION		PROJECTION		PROJECTION
2024	2025		2026		2027		2028
\$ 1,526,565	\$ 1,119,165	\$	780,473	\$	239,081	\$	(495,711)
40,700	40,700		40,700		40,700		40,700
-	-		-		-		-
6,792,200	7,062,808		7,062,808		7,062,808		7,062,808
-	-		-		-		-
10,000	10,000		10,000		10,000		10,000
658,110	656,493		321,988		723,783		298,375
-	-		-		-		-
\$ 7,501,010	\$ 7,770,001	\$	7,435,496	\$	7,837,291	\$	7,411,883
(658,110)	 (656,493)		(321,988)		(723,783)		(298,375)
\$ 6,842,900	\$ 7,113,508	\$	7,113,508	\$	7,113,508	\$	7,113,508
1,743,892	1,811,800		1,882,500		1,956,000		2,032,600
4,948,900	5,047,900		5,148,900		5,251,900		5,356,900
-	-		-		-		-
35,000	35,000		35,000		35,000		35,000
658,110	656,493		321,988		723,783		298,375
-	-		-		-		-
570,900	679,500		718,400		795,500		735,800
 -	 -		-		-		-
\$ 7,956,802	\$ 8,230,693	Ş	8,106,788	\$	8,762,183	\$	8,458,675
499,200	524,200		550,400		577,900		606,800
(512,600)	(611,200)		(645,300)		(733,000)		(672,800)
 (693,110)	 (691,493)		(356,988)		(758,783)	_	(333,375)
\$ 7,250,300	\$ 7,452,200	Ş	7,654,900	Ş	7,848,300	\$	8,059,300
\$ (455,792)	\$ (460,692)	\$	(671,292)	\$	(924,892)	\$	(1,046,792)
\$ 1,119,165	\$ 780,473	\$	239,081	\$	(495,711)	\$	(1,441,503)
\$ 902,661	\$ 441,970	\$	(229,323)	\$	(1,154,215)	\$	(2,201,007)
13.5%	6.4%		-3.3%		-16.0%		-29.8%
PROJECTION	PROJECTION		PROJECTION		PROJECTION		PROJECTION
2024	2025		2026		2027		2028
658,110	656,493		321,988		723,783		298,375
658,110	656,493		321,988		723,783		298,375
-	-		-		-		-
-	-		-		-		-
-	-		-		-		-
\$ 658,110	\$ 656,493	\$	321,988	\$	723,783	\$	298,375

SOLID WASTE FUND ANALYSIS

The Solid Waste Fund is an enterprise fund used to account for the provision of solid waste services to residents of the City and some unincorporated areas of Pinellas County.

ENDING AVAILABLE NET POSITION

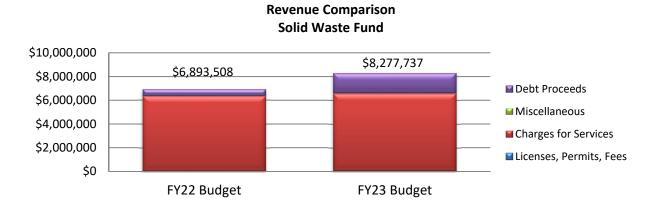
The City anticipates ending FY 2023 with an increase in net position of \$261,220, or 23.8%. A rate study was done in FY 2021 due to an increase in County recycling costs. As a result, a programmed rate increase of 4% in residential and commercial rates has been included in fiscal years 2022 through FY 2025 of the long range fund projection.

\$1,800,000 \$1,570,818 \$1,600,000 \$1,358,454 \$1,400,000 \$1,200,000 \$1,097,234 \$1,000,000 \$800,000 \$600,000 \$400,000 \$200,000 \$0 FY21 Actual FY22 Estimated FY23 Budget

Ending Available Net Position

REVENUE

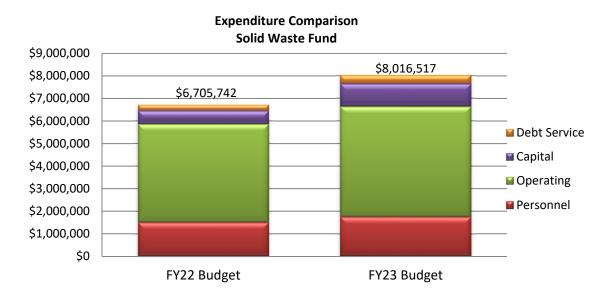
FY 2023 revenues are projected to increase \$1,384,229, or 20.1%, compared to FY 2022 budget. Charges for Services are projected to increase \$222,462, or 3.5%, due to a scheduled rate increase in FY 2023. Debt proceeds in FY 2023 have increased by \$1,141,092, or 205.9% due to planned lease financing of Solid Waste Fleet Replacement Vehicles. Miscellaneous revenue has a \$3,700 increase for the sale of recycleable materials.



SOLID WASTE FUND ANALYSIS

EXPENSES

FY 2023 expenses in the Solid Waste Fund are expected to increase \$1,310,775, or 19.5%, over FY 2022 budget. Personnel expenses increased \$245,480, or 16.4% from FY 2022 due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study. Operating costs have increased \$534,139 or 12.3%, in FY 2023. This increase is largely due to an increase in fuel costs (\$124,200), curbside recycling costs (\$179,145), and refuse disposal charges (\$97,435). Capital expenses are projected to increase \$422,342 for Solid Waste truck replacements in FY 2023. Debt service increased \$108,814, or 40.2% due to new leases starting for future Solid Waste fleet replacements.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2022 and FY 2023.

EXPENSES	FY22 Budget	- 1	FY23 Budget
Personnel	\$ 1,498,240	\$	1,743,720
Operating	4,347,702		4,851,841
Non-Recurring Operating	-		30,000
Capital	35,000		35,000
CIP Capital	554,200		976,542
Debt Service	270,600		379,414
Transfers Out	-		-
Expense Subtotal	\$ 6,705,742	\$	8,016,517
Depreciation	488,100		475,389
Elimination of Principal Debt Payments	(240,500)		(328,200)
Elimination of Utility Capital	(589,200)		(1,011,542)
TOTAL EXPENSES	\$ 6,364,142	\$	7,152,164

	\	WATER/W	AS'	TEWATER	UT	ILITY FUND		
		ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	37,302,565	\$	37,449,197	\$	32,967,296	\$ 38,036,788	\$ 37,483,158
REVENUES								
Licenses, Permits, Fees		266,450		167,890		376,000	376,000	220,000
Intergovernmental		26,949		-		1,988,322	1,988,322	-
Charges for Services		18,163,964		18,801,161		19,214,800	19,214,800	20,263,800
Fines		68,184		112,634		175,000	175,000	150,000
Miscellaneous		165,674		350,159		236,848	236,848	184,860
Debt Proceeds		-		-		12,553,000	22,985,367	-
Transfers In		39,333		-		-	-	-
Revenue Subtotal	\$	18,730,554	\$	19,431,844	\$	34,543,970	\$ 44,976,337	\$ 20,818,660
Elimination of Debt Proceeds		-		-		(12,553,000)	(22,985,367)	-
TOTAL REVENUES	\$	18,730,554	\$	19,431,844	\$	21,990,970	\$ 21,990,970	\$ 20,818,660
EXPENSES								
Personnel		6,796,714		6,245,191		6,923,336	6,923,336	7,216,588
Operating		7,428,677		7,498,458		8,378,201	8,640,198	8,955,363
Non-Recurring Operating		-		-		-	860,305	350,000
Capital		24,165,226		4,831,030		9,700	320,490	7,700
CIP Capital		-		-		16,831,284	23,119,639	8,890,452
Other		-		-		35,000	70,000	350,000
Debt Service		1,892,945		2,185,313		2,587,100	1,528,100	4,619,388
Transfers Out		159,200		-		159,600	159,600	468,600
Expense Subtotal	\$	40,442,762	\$	20,759,992	\$	34,924,221	\$ 41,621,669	\$ 30,858,091
Depreciation		3,355,079		4,005,564		5,495,000	5,495,000	6,051,280
Elimination of Principal Debt Paym	e	(1,048,695)		(1,090,273)		(1,823,600)	(1,131,900)	(3,486,700)
Elimination of Capital		(24,165,226)		(4,831,030)		(16,840,984)	(23,440,129)	(8,898,152)
TOTAL EXPENSES	\$	18,583,920	\$	18,844,252	\$	21,754,637	\$ 22,544,600	\$ 24,524,519
REVENUE OVER/(UNDER) EXPENSE	\$	(21,712,208)	\$	(1,328,148)	\$	(380,251)	\$ 3,354,668	\$ (10,039,431)
ENDING TOTAL NET POSITION	\$	37,449,197	\$	38,036,788	\$	33,203,629	\$ 37,483,158	\$ 33,777,299
ENDING AVAILABLE NET POSITION	\$	15,490,753	\$	19,708,259	\$	13,424,567	\$ 23,062,927	\$ 13,023,496
FB as % of Operating Budget		101.9%		136.1%		81.2%	144.2%	72.8%

(TARGET: 25%)

^{*\$1}M capital reserve accounted for each year

		WATER/V	VAS	TEWATER UTIL	IT)	fund	
PROJECTION	PROJECTION			PROJECTION		PROJECTION	PROJECTION
2024		2025		2026		2027	2028
\$ 33,777,299	\$	31,585,699	\$	30,294,499	\$	28,589,599	\$ 26,459,499
280,000		280,000		280,000		280,000	280,000
-		-		-		-	-
21,479,600		22,768,400		22,768,400		22,768,400	22,768,400
150,000		150,000		150,000		150,000	150,000
184,900		184,900		184,900		184,900	184,900
-		-		-		-	-
-		-		-		-	-
\$ 22,094,500	\$	23,383,300	\$	23,383,300	\$	23,383,300	\$ 23,383,300
-		-		-		-	-
\$ 22,094,500	\$	23,383,300	\$	23,383,300	\$	23,383,300	\$ 23,383,300
7,497,900		7,790,700		8,095,600		8,413,100	8,743,800
9,134,500		9,317,200		9,503,500		9,693,600	9,887,500
100,000		100,000		100,000		100,000	100,000
7,700		7,700		7,700		7,700	7,700
4,530,000		2,580,000		2,950,000		2,150,000	1,750,000
-		-		-		-	-
4,616,400		4,630,600		4,627,100		4,624,400	4,623,200
468,700		468,600		468,700		468,500	468,600
\$ 26,355,200	\$	24,894,800	\$	25,752,600	\$	25,457,300	\$ 25,580,800
6,051,300		6,051,300		6,051,300		6,051,300	6,051,300
(3,582,700)		(3,683,900)		(3,758,000)		(3,837,500)	(3,922,300)
(4,537,700)		(2,587,700)		(2,957,700)		(2,157,700)	(1,757,700)
\$ 24,286,100	\$	24,674,500	\$	25,088,200	\$	25,513,400	\$ 25,952,100
\$ (4,260,700)	\$	(1,511,500)	\$	(2,369,300)	\$	(2,074,000)	\$ (2,197,500)
\$ 31,585,699	\$	30,294,499	\$	28,589,599	\$	26,459,499	\$ 23,890,699
\$ 8,762,796	\$	7,251,296	\$	4,881,996	\$	2,807,996	\$ 610,496
46.4%		36.3%		21.9%		9.9%	-2.1%

WA	TER/WASTEWATER UTILITY F	UND		
	-	BUDGET	ESTIMATED	BUDGET
Notes:		2022	2022	2023
Charges for Service	WTP Design-Build	-	-	-
FY 2022-2025: +6%	Bayshore Water Main	-	531,270	-
FY 2026-2028: 0%	WW Lift Station Forcemain Replacements	1,387,827	2,602,805	-
<u>Salaries</u>	Water Production Well Facilities	360,000	560,500	500,000
FY 2024-2028: +3.5%	Curlew Rd. Watermain Replacement	-	-	-
<u>Benefits</u>	WWTP Electrical System Upgrade	7,686,000	9,243,226	4,118,000
FY 2024-2028: +6%	WWTP Outfall Piping Repair	100,000	500,000	-
Operating +2%	Ranchwood & Hitching WM Replacement	-	-	325,000
Transfers out:	Lift Station #20 Repair/Replacement	713,807	734,529	178,452
FY20 to I.T. Services for	Lift Station #32 Repair/Replacement	553,850	669,369	-
ERP System - \$159,200.	WWTP Re-Aeration Basin Reno	50,000	50,000	50,000
FY22 to Penny for share of New	Armour Dr. & Mangrum Dr. Water Main F	-	499,210	-
City Hall debt payments \$159,600.	Reclaimed Water Dist. System Master Pla	-	-	-
FY23-30 to Penny for share of	Lofty Pine Estates Septic to Sewer Project	1,550,000	1,569,210	850,000
New City Hall debt payments \$468,6	OC Pipe Lining Project	800,000	1,649,361	1,000,000
	WWTP SCADA System Upgrade	1,024,800	1,191,026	419,000
	Offsite Potable Water Storage Valve Rep	75,000	75,000	75,000
	Wastewater Lift Stations Rehab	500,000	964,132	500,000
	Water Plan Admin Building Hardening	200,000	450,000	-
	WTP Standby Emergency Generator Rep	-	-	-
	Willow Wood Village Water Main Rep	-	-	200,000
	WWTP Chlorine Contact Basin Rehab	1,830,000	1,830,000	-
	WWTP Facility #8, Filter Media & Basin Re	-	-	-
	Lift Station Evaluation	-	-	-
	Direct Potable Reuse Pilot Study	-	-	200,000
	Wastewater Collections Bypass Pump	-	-	50,000
	Wastewater Lift Stations Pump Replacem	-	-	150,000
	Wastewater Treatment Plant 10,000 Gallon I	Diesel Fuel Storage Ta	ank On Site	275,000
	CIP Subtotal	16,831,284	23,119,639	8,890,452
	Manhole Lining Project	-	100,000	100,000
	Curlew Reclaimed Tank Repainting & Reh	-	749,323	-
	Lift Station Evaluation	-	10,983	-
	Raw Water Transmission Line Pigging	-	-	200,000
	Wastewater Plant Admin Building Hardening	/ Renovation	-	50,000
	Non-Recurring Operating Subtotal	-	860,305	350,000
	Total CIP/Non-Recurring Operating \$	16,831,284	23,979,944 \$	9,240,452

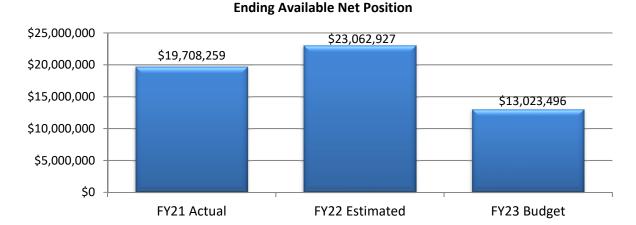
PROJECTION 2024	PROJECTION 2025	TER UTILITY FUNI PROJECTION 2026	PROJECTION 2027	PROJECTION 2028		
<u> </u>	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
930,000	930,000	500,000	500,000	-		
-	-	-	-	100,000		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	50,000	-	-		
-	-	-	-	-		
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		
-	-	-	-	-		
-	-	-	-	-		
500,000	500,000	500,000	500,000	500,000		
-	-	-	-	-		
-	-	750,000	-	-		
-	-	-	-	-		
-	-	-	-	-		
1,650,000	-	-	-	-		
-	-	-	-	-		
300,000	-	-	-	-		
-	-	-	-	-		
150,000	150,000	150,000	150,000	150,000		
-	-	-	-	-		
4,530,000	2,580,000	2,950,000	2,150,000	1,750,000		
100,000	100,000	100,000	100,000	100,000		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
-	-	-	-	-		
100,000	100,000	100,000	100,000	100,000		
4,630,000 \$	2,680,000 \$	3,050,000 \$	2,250,000 \$	1,850,000		

WATER/WASTEWATER FUND ANALYSIS

The Water/Wastewater Fund is an enterprise fund and accounts for the provision of water and sewer services to residents of the City and some unincorporated areas.

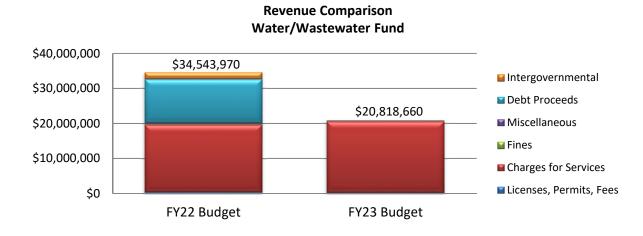
ENDING AVAILABLE NET POSITION

The FY 2023 Budget reflects a decrease in net position of \$10,039,431, or 43.5%. This is the result of planned spending of fund balance as the capital projects we programmed in the Water/Wastewater Master Plan continue.



REVENUE

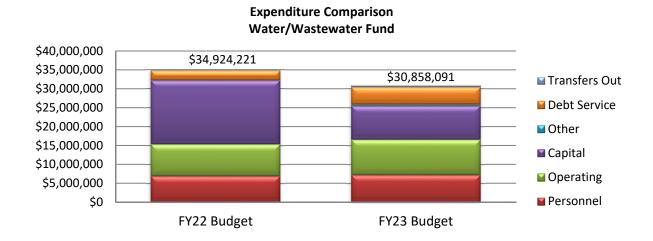
FY 2023 revenues are projected to decrease overall by \$13,725,310, or 39.7%, compared to FY 2022. \$12,553,000 of the decrease is a result of debt proceeds that were budgeted in FY 2022 for SRF Loan projects. Intergovernmental revenue also decreased by \$1,988,322 as compared with FY2022 for grant revenue. FY 2023 Charges for Services increased \$1,049,000, or approximately 5.5%, due to a scheduled rate increase.



WATER/WASTEWATER FUND ANALYSIS

EXPENSES

FY 2023 expenses in the Water/Wastewater Fund are expected to decrease \$4,066,130, or 11.6%, compared to FY 2022 budget. There is a \$7,942,832, or 47.2% decrease in capital expenses in FY 2023. To partially offset the decrease in capital expenditures, there was an increase in debt service of \$2,032,288, or 78.6%, due to the SRF loan for the Water Treatment Plant, and an increase in operating expenses of \$927,162, or 11.1%. There is also an increase of \$315,000, or 900.0%, in Other Expenses for Septic to Sewer incentives. Transfers Out increase by \$309,000, or 193.6% in FY 2023 due to an increase in debt service payments for the new City Hall.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2022 and FY 2023.

EXPENSES	F	Y22 Budget	F	Y23 Budget
Personnel	\$	6,923,336	\$	7,216,588
Operating		8,378,201		8,955,363
Non-Recurring Operating		-		350,000
Capital		9,700		7,700
CIP Capital		16,831,284		8,890,452
Other		35,000		350,000
Debt Service		2,587,100		4,619,388
Transfers Out		159,600		468,600
Expense Subtotal	\$	34,924,221	\$	30,858,091
Depreciation		5,495,000		6,051,280
Elimination of Principal Debt Payment		(1,823,600)		(3,486,700)
Elimination of Utility Capital		(16,840,984)		(8,898,152)
TOTAL EXPENSES	\$	21,754,637	\$	24,524,519

		STORM	ΛN	ATER UTIL	Y FUND		
		ACTUAL		ACTUAL	BUDGET	ESTIMATED	BUDGET
		2020		2021	2022	2022	2023
BEGINNING FUND BALANCE	\$	13,666,958	\$	12,888,164	\$ 11,209,564	\$ 11,992,778	\$ 10,673,988
REVENUES							
Intergovernmental		46,268		-	-	-	-
Charges for Services		3,970,045		3,993,104	4,120,000	4,120,000	4,205,000
Fines		-		-	-	-	-
Miscellaneous		39,002		28,471	25,500	25,500	25,500
Debt Proceeds		-		-	-	-	-
Transfers In		1,305		-	30,310	30,310	30,310
Revenue Subtotal	\$	4,056,619	\$	4,021,575	\$ 4,175,810	\$ 4,175,810	\$ 4,260,810
Elimination of Debt Proceeds		-		-	-	-	-
TOTAL REVENUES	\$	4,056,619	\$	4,021,575	\$ 4,175,810	\$ 4,175,810	\$ 4,260,810
EXPENSES							
Personnel		1,020,331		926,978	1,087,500	1,087,500	1,141,800
Operating		1,849,784		2,025,687	1,331,758	1,356,000	1,478,108
Non-Recurring Operating		-		-	985,000	1,192,600	730,000
Capital		61,901		192,784	16,500	555,700	-
CIP Capital		-		-	344,200	2,174,593	1,336,300
Other		-		-	-	-	-
Debt Service		878,961		863,162	791,100	736,100	826,305
Transfers Out		16,100		59,500	-	-	-
Expense Subtotal	\$	3,827,077	\$	4,068,111	\$ 4,556,058	\$ 7,102,500	\$ 5,512,513
Depreciation		1,559,543		1,542,361	1,584,500	1,584,500	1,540,725
Elimination of Principal Debt Payr	nı	(489,305)		(500,727)	(517,100)	(462,100)	(564,000)
Elimination of Capital		(61,901)		(192,784)	(360,700)	(2,730,300)	(1,336,300)
TOTAL EXPENSES	\$	4,835,414	\$	4,916,961	\$ 5,262,758	\$ 5,494,600	\$ 5,152,938
REVENUE OVER/(UNDER) EXPENSE	\$	229,543	\$	(46,536)	\$ (380,248)	\$ (2,926,690)	\$ (1,251,703)
ENDING TOTAL NET POSITION	\$	12,888,164	\$	11,992,778	\$ 10,122,616	\$ 10,673,988	\$ 9,781,860
ENDING AVAILABLE NET POSITION	\$	5,091,814	\$	5,518,601	\$ 1,873,866	\$ 2,591,911	\$ 1,340,208
FB as % of Operating Budget		160.0%		170.0%	40.4%	61.4%	25.1%

(TARGET: 25%)

^{*\$500,000} capital reserve accounted for each year

	STOR	MΜ	VATER UTILITY	FU	ND	
PROJECTION	PROJECTION		PROJECTION		PROJECTION	PROJECTION
2024	2025	2026			2027	2028
\$ 9,781,860	\$ 8,922,960	\$	8,183,860	\$	7,578,560	\$ 6,905,760
-	<u>-</u>		<u>-</u>		-	-
4,268,100	4,332,100		4,332,100		4,332,100	4,332,100
-	-		· ·		-	<u> </u>
25,500	25,500		25,500		25,500	25,500
-	-		-		-	-
-	-		-		-	-
\$ 4,293,600	\$ 4,357,600	\$	4,357,600	\$	4,357,600	\$ 4,357,600
-	-		-		-	-
\$ 4,293,600	\$ 4,357,600	\$	4,357,600	\$	4,357,600	\$ 4,357,600
1,186,200	1,232,500		1,280,600		1,330,700	1,382,900
1,507,700	1,537,900		1,568,700		1,600,100	1,632,100
670,000	550,000		350,000		350,000	420,000
-	-		-		-	-
1,250,000	250,000		250,000		250,000	200,000
-	-		-		-	-
826,800	828,800		824,200		827,600	826,800
-	-		-		-	-
\$ 5,440,700	\$ 4,399,200	\$	4,273,500	\$	4,358,400	\$ 4,461,800
1,540,700	1,540,700		1,540,700		1,540,700	1,540,700
(578,900)	(593,200)		(601,300)		(618,700)	(632,500
(1,250,000)	(250,000)		(250,000)		(250,000)	(200,000
\$ 5,152,500	\$ 5,096,700	\$	4,962,900	\$	5,030,400	\$ 5,170,000
\$ (1,147,100)	\$ (41,600)	\$	84,100	\$	(800)	\$ (104,200
\$ 8,922,960	\$ 8,183,860	\$	7,578,560	\$	6,905,760	\$ 6,093,360
\$ 193,108	\$ 151,508	\$	235,608	\$	234,808	\$ 130,608
-9.1%	-10.5%		-8.3%		-8.1%	-10.8%

	STORMWATER UTILITY FUND			
		BUDGET	ESTIMATED	BUDGET
Notes:	CIP and Non-Recurring Capital	2022	2022	2023
Charges for Services:	Cedarwood/Lyndhurst CMP Replacement	-	855,652	-
FY21-25: +1.5%	Brady Box Culvert	-	616,741	65,000
FY26-28: 0%	North Douglas Weir Reconstruction	-	-	400,000
<u>Salaries</u>	Buena Vista Dr Drainage Imp	256,700	288,700	71,300
FY 2024-2028: +3.5%	San Charles Dr Drainage Imp	87,500	113,500	-
<u>Benefits</u>	Santa Barbara Dr Drainage Imp	-	50,000	200,000
FY 2024-2028: +6%	Armour Dr. & Mangrum Dr. Water Main	-	250,000	-
Operating +2%	Brick Streets Program	-	-	50,000
Transfer in:	Pavement Management Program	-	-	200,000
FY22-23 from General Fund for	Ranchwood Dr. S. & Hitching Post Ln. Wtr Ma	in Rep.	-	350,000
repayment of interfund loan	CIP Subtotal	344,200	2,174,593	1,336,300
for fire radios \$30,310	Stormwater Pipe Lining	400,000	400,000	-
Transfer out:	Gabion Repair & Replacement Program	500,000	672,714	730,000
FY20 transfer to I.T. for ERP	Underdrain Repair & Replacement	45,000	45,000	-
System - \$16,100	North Douglas Weir Reconstruction (Design)		30,200	-
FY21 transfer to General Fund for	Heather Ridge Drainage Improvements	-	4,686	-
fire radios - \$59,500	Citywide Exterior Painting - Public Svcs	-	-	-
	Citywide HVAC Replacements - Public Svc	40,000	40,000	-
	Non-Recurring Operating Subtotal	985,000	1,192,600	730,000
	Total CIP/Non-Recurring Operating \$	1,329,200	\$ 3,367,193	\$ 2,066,300

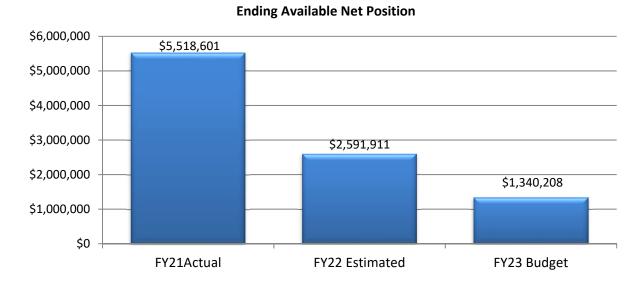
		STORMWATER	UTILITY FUND		
PF	ROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
	2024	2025	2026	2027	2028
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	1,000,000	-	-	-	-
	-	-	-	-	-
	50,000	50,000	50,000	50,000	-
	200,000	200,000	200,000	200,000	200,000
	-	-	-	-	-
	1,250,000	250,000	250,000	250,000	200,000
	380,000	300,000	100,000	100,000	100,000
	250,000	250,000	250,000	250,000	320,000
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	40,000	-	-	-	-
	-	-	-	-	-
	670,000	550,000	350,000	350,000	420,000
\$	1,920,000 \$	800,000 \$	600,000 \$	600,000 \$	620,000

STORMWATER FUND ANALYSIS

The Stormwater Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Stormwater for the benefit of all developed property within the City.

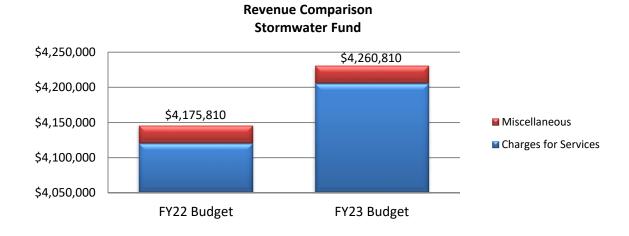
ENDING AVAILABLE NET POSITION

The FY 2023 Budget reflects a decrease in net position of \$1,251,703, or 48.3% below the FY 2022 budget. This is due to planned spending of fund balance for projects in the Storm Water Drainage Plan.



REVENUE

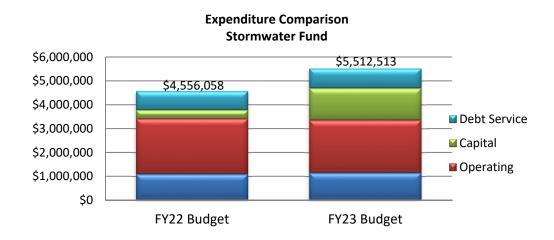
FY 2023 revenues are projected to increase \$85,000, or 2.1%, over the FY 2022 budget. The increase in revenue is due to a scheduled rate increase in Charges for Services. Miscellaneous revenues are projected to remain flat at \$25,500.



EXPENSES

STORMWATER FUND ANALYSIS

FY 2023 expenses in the Stormwater Fund are expected to increase \$956,455 or 21.0%, over FY 2022 budget. Personnel costs have increased 5.0% due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study. Capital expenditures increased \$975,600, or 270.5% over FY 2023, due to various stormwater drainage projects including the North Douglas Weir reconstruction, Santa Barbara drainage improvement plan and Ranchwood Dr / Hitching Post Ln underdrain replacement. Operating costs have decreased \$108,650, or 4.7%, due to reduction in Repair and Maintenance expenses.



EXPENSES	FY22 Budget	FY23 Budget
Personnel	\$ 1,087,500	\$ 1,141,800
Operating	1,331,758	1,478,108
Non-Recurring Operating	985,000	730,000
Capital	16,500	-
CIP Capital	344,200	1,336,300
Debt Service	791,100	826,305
Transfers Out	-	-
Expense Subtotal	\$ 4,556,058	\$ 5,512,513
Depreciation	1,584,500	1,540,725
Elimination of Principal Debt Payments	(517,100)	(564,000)
Elimination of Utility Capital	(360,700)	(1,336,300)
TOTAL EXPENSES	\$ 5,262,758	\$ 5,152,938

			V	IARINA FUI	ND			
		ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	2,832,710	\$	2,780,951	\$	3,036,767	\$ 2,866,067	\$ 2,820,108
REVENUES								
Intergovernmental		-		-		-	-	-
Charges for Services		15,560		30,065		25,000	25,000	27,000
Fines		1,488		3,136		2,500	2,500	2,500
Miscellaneous*		354,182		565,638		639,142	544,440	555,938
Debt Proceeds		-		-		-	-	-
Transfers In		1,263		-		-	-	-
Revenue Subtotal	\$	372,493	\$	598,840	\$	666,642	\$ 571,940	\$ 585,438
Elimination of Debt Proceeds		-		-		-	-	-
TOTAL REVENUES	\$	372,493	\$	598,840	\$	666,642	\$ 571,940	\$ 585,438
EXPENSES								
Personnel		154,656		150,643		162,100	162,100	178,000
Operating		194,097		216,021		249,957	305,499	254,560
Non-Recurring Operating		-		-		-	-	-
Capital		1,069,963		6,525		-	-	-
CIP Capital		-		-		60,000	103,700	104,240
Other		-		-		-	-	-
Debt Service		-		-		-	-	302
Transfers Out		-		-		-	-	-
Expense Subtotal	\$	1,418,717	\$	373,189	\$	472,057	\$ 571,299	\$ 537,102
Depreciation		75,498		147,060		150,300	150,300	156,153
Elimination of Principal Debt Pay	m	-		-		-	-	-
Elimination of Capital		(1,069,963)		(6,525)		(60,000)	 (103,700)	 (104,240
TOTAL EXPENSES	\$	424,251	\$	513,724	\$	562,357	\$ 617,899	\$ 589,015
REVENUE OVER/(UNDER) EXPENSE	\$	(1,046,224)	\$	225,651	\$	194,585	\$ 641	\$ 48,336
ENDING TOTAL NET POSITION	\$	2,780,951	\$	2,866,067	\$	3,141,052	\$ 2,820,108	\$ 2,816,531
ENDING AVAILABLE NET POSITION	\$	390,964	\$	615,328	\$	1,037,165	\$ 615,969	\$ 664,305
FB as % of Operating Budget		112.1%		167.8%		251.7%	149.5%	153.6%
(TARGET: 25%)								
						BUDGET	ESTIMATED	BUDGET
Notes:	CIP a	nd Non-Recurr	ing (Capital		2022	2022	2023
Charges for Service: 0%	Elect	ric Panel Replac	cem	ent		60,000	103,700	-
Miscellaneous Revenue	Harb	ormaster Bldg.	Rep	lacement		-	-	-
FY 2024-2028: +4%	Mari	na Dock A Repa	ir &	Replacement		-	-	-
<u>Salaries</u>	Cityw	vide Parking Lot	Res	urfacing		-	-	104,240
FY 2024-2028: +3.5%	CIP S	ubtotal				60,000	103,700	104,240
<u>Benefits</u>						-	-	-
FY 2024-2028: +6%	Non-	Recurring Oper	atin	g Subtotal		-	-	-
Operating: +2%	Total	CIP/Non-Recu	rring	g Operating	\$	60,000	\$ 103,700	\$ 104,240
Capital: as programmed in CIP								
*Miscellaneous revenue includes:	FV	2023 Budget						
Boat Slip Rentals	\$	500,000						
Transient Boat Slip Rentals	\$	15,000						
Interest Revenue	\$ \$	2,000						
Dunedin Fish Co. Lease		•						
	\$	38,938	•					
Total Miscellaneous Revenue	\$	555,938						

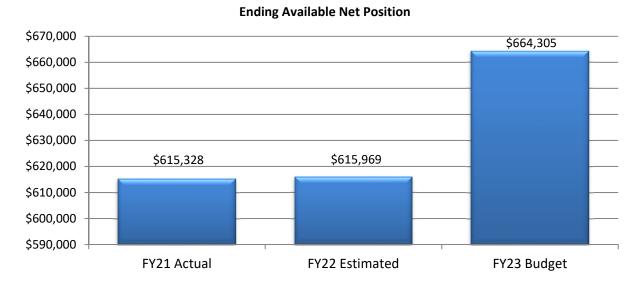
				Λ	MARINA FUND				
	PROJECTION								
	2024		2025		2026		2027		2028
\$	2,816,531	\$	2,823,731	\$	2,841,931	\$	2,871,831	\$	2,913,931
	_		<u>-</u>		_		_		-
	27,000		27,000		27,000		27,000		27,000
	2,500		2,500		2,500		2,500		2,500
	578,200		601,300		625,400		650,400		676,400
	-		-		-		-		-
	-		-		-		-		-
\$	607,700	\$	630,800	\$	654,900	\$	679,900	\$	705,900
	-		-		-		-		-
\$	607,700	\$	630,800	\$	654,900	\$	679,900	\$	705,900
	184,600		191,500		198,600		206,000		213,800
	259,700		264,900		270,200		275,600		281,100
	-		-		-		-		-
	-		-		-		-		-
	635,000		-		1,000,000		-		-
	-		-		-		-		-
	-		<u>-</u>		-		-		<u>-</u>
\$	1,079,300	Ś	456,400	Ś	1,468,800	Ś	481,600	Ś	494,900
Ť	156,200		156,200		156,200	•	156,200	•	156,200
	-		-		- -		- -		-
	(635,000)		-		(1,000,000)		-		-
\$	600,500	\$	612,600	\$	625,000	\$	637,800	\$	651,100
\$	(471,600)	\$	174,400	\$	(813,900)	\$	198,300	\$	211,000
\$	2,823,731	\$	2,841,931	\$	2,871,831	\$	2,913,931	\$	2,968,731
\$	192,705	\$	367,105	\$	(446,795)	\$	(248,495)	\$	(37,495)
	43.4%	-	80.4%		-95.3%		-51.6%		-7.6%
	PROJECTION								
	2024		2025		2026		2027		2028
	-		-		-		-		-
	-		-		1,000,000		-		-
	635,000		-		-		-		-
	-		-		-		<u>-</u>		-
	635,000		-		1,000,000		-		-
	-		-		-		-		-
	-		-		-	_	-	_	-
\$	635,000	Ş	-	\$	1,000,000	Ş	-	\$	-

MARINA FUND ANALYSIS

The Marina Fund is an enterprise fund used to account for the provision of services at the City of Dunedin Marina.

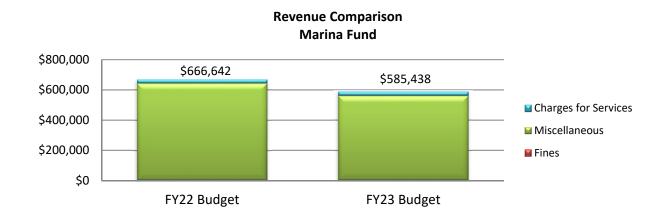
ENDING AVAILABLE NET POSITION

The FY 2023 Budget reflects an increase in net position of \$48,336, above FY 2022.



REVENUE

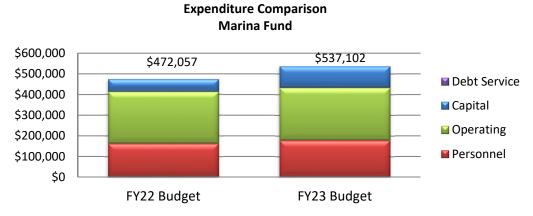
FY 2023 revenues are projected to decrease \$81,204, or 12.2%, compared to the FY 2022 budget. The decrease is within the Miscellaneous Revenue category. Miscellaneous Revenues include boat slip rentals, transient boat slip rentals, interest revenue, lease revenue, and ARPA Stimulus Funding. The decrease is the net of a FY 2023 increase of \$10,000 in Boatsip rentals and a decrease of \$94,702 of ARPA Stimulus Funding that was in the FY 2022 budget.



MARINA FUND ANALYSIS

EXPENSES

FY 2023 expenses in the Marina Fund are expected to increase \$65,045, or 13.8%, compared to FY 2022 budget. Personnel costs have increased \$15,900 or 9.8% in part due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study, and an increase in the health insurance allocation. Capital costs are projected to increase in FY 2023 \$44,240, or 73.7%, for the Citywide parking lot resurfacing project.



EXPENSES	ı	Y22 Budget	F	Y23 Budget
Personnel	\$	162,100	\$	178,000
Operating		249,957		254,560
Capital		-		-
CIP Capital		60,000		104,240
Debt Service		-		302
Expense Subtotal	\$	472,057	\$	536,800
Depreciation		150,300		156,153
Elimination of Principal Debt Payments		-		-
Elimination of Capital		(60,000)		(104,240)
TOTAL EXPENSES	\$	562,357	\$	589,015

		GOI	LF O	PERATIO	NS F	UND			
		ACTUAL		ACTUAL		BUDGET		ESTIMATED	BUDGET
		2020		2021		2022		2022	2023
BEGINNING FUND BALANCE	\$	-	\$	-	\$		-	\$ -	\$ 700,00
REVENUES									
Intergovernmental		-		-			-	-	-
Charges for Services		-		-			-	-	835,05
Fines		-		-			-	-	-
Miscellaneous		-		-			-	-	-
Debt Proceeds		-		-			-	-	-
Transfers In		-		-			-	-	-
Revenue Subtotal	\$	-	\$	-	\$		-	\$ -	\$ 835,05
Elimination of Debt Proceeds		-		-			-	-	-
TOTAL REVENUES	\$	-	\$	-	\$		-	\$ -	\$ 835,05
EXPENSES									
Personnel		-		-			-	-	344,97
Operating		-		-			-	-	557,40
Non-Recurring Operating		-		-			-	-	-
Capital		-		-			-	-	-
CIP Capital		-		-			-	-	-
Other		-		-			-	-	-
Debt Service		-		-			-	-	-
Transfers Out		-		-			-	-	-
Expense Subtotal	\$	-	\$	-	\$		-	\$ -	\$ 902,37
Depreciation		-		-			-	-	-
Elimination of Principal Debt Pay	/me	-		-			-	-	-
Elimination of Capital		-		-			-	-	-
TOTAL EXPENSES	\$	-	\$	-	\$		-	\$ -	\$ 902,37
REVENUE OVER/(UNDER) EXPENSE	\$	-	\$		- \$		-	\$ -	\$ (67,31
ENDING TOTAL NET POSITION	\$	-	\$	-	\$		-	\$ -	\$ 632,68
ENDING AVAILABLE NET POSITION	\$	-	\$	-	\$		-	\$ -	\$ 632,68
B as % of Operating Budget		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	70.1%

(TARGET: 15%) A long term capital plan and reserve policy is still to be developed for this fund.

		BUDGET	ESTIMATED	BUDGET
Notes:	CIP & Non-Recurring Capital	2022	2022	2023
Charges for Service 1%	Dunedin Golf Club Renovation & Trans	ition Plan	-	-
<u>Salaries</u>	CIP Subtotal	-	-	-
FY 2024-2028: +3.5%		-	-	-
<u>Benefits</u>	Non-Recurring Operating Subtotal	-	-	-
FY 2024-2028: +6%	Total CIP/Non-Recurring Operating	\$ -	\$ -	\$ -
				· · · · · · · · · · · · · · · · · · ·

Operating: +2%

Capital: As programmed in CIP

The \$700,000 beginning fund balance in FY 2023 represents the estimated transfer of cash/funds from the Golf Club on July 1, 2023.

		GO	LF O	PERATIONS FL	JNE)	
PROJECTION	I	PROJECTION		PROJECTION		PROJECTION	PROJECTION
2024		2025		2026		2027	2028
\$ 632,683	\$	80,300	\$	246,300	\$	419,900	\$ 601,400
-		-		-		<u>-</u>	_
2,811,216		3,821,245		3,934,470		4,051,295	4,171,835
-		-		-		-	-
10,000		10,000		10,000		10,000	10,000
2,000,000		-		-		-	-
-		-		-		-	-
\$ 4,821,216	\$	3,831,245	\$	3,944,470	\$	4,061,295	\$ 4,181,835
(2,000,000)		-		-		-	-
\$ 2,821,216	\$	3,831,245	\$	3,944,470	\$	4,061,295	\$ 4,181,835
1,121,718		1,160,978		1,201,612		1,243,668	1,287,197
2,206,881		2,419,667		2,492,258		2,567,027	2,644,038
-		-		-		-	-
-		-		-		-	-
2,000,000		-		-		-	-
-		-		-		-	-
125,300		250,600		250,600		250,600	250,600
-		-		-		-	-
\$ 5,453,899	\$	3,831,245	\$	3,944,470	\$	4,061,295	\$ 4,181,835
-		-		-		-	-
(80,300)		(166,000)		(173,600)		(181,500)	(189,700)
 (2,000,000)		-		-		-	-
\$ 3,373,599	\$	3,665,245	\$	3,770,870	\$	3,879,795	\$ 3,992,135
\$ (632,683)	\$	-	\$	-	\$	-	\$ -
\$ 80,300	\$	246,300	\$	419,900	\$	601,400	\$ 791,100
\$ -	\$	-	\$	-	\$	-	\$ -
0.0%		0.0%		0.0%		0.0%	0.0%

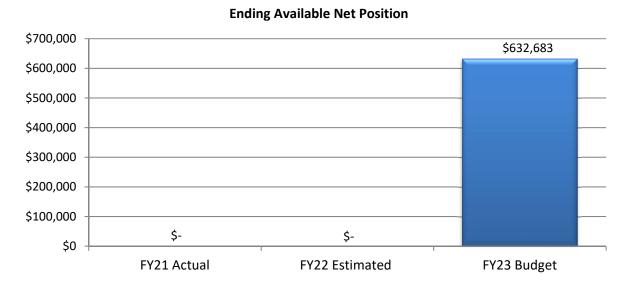
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2024	2025	2026	2027	2028
2,000,000	-	-	-	-
2,000,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

GOLF OPERATIONS FUND ANALYSIS

The City of Dunedin and the Dunedin Golf Club had an operations agreement for years that directed the Golf Club Board of Directors to manage the operations of the Golf Club. The agreement between the City and the Club has been revised and the City of Dunedin will take over full management and operations of the club effective June 26, 2023. For the FY 2023 Budget the City will reflect approximately three months of activity, from June 26, 2023 to September 30, 2023, in the Golf Operations Fund

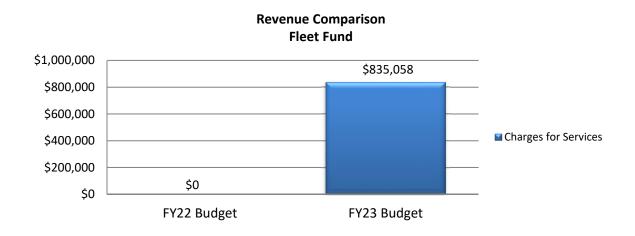
ENDING AVAILABLE NET POSITION

The Golf Operations Fund is a new Enterprise fund to the FY 2023 Budget.



REVENUE

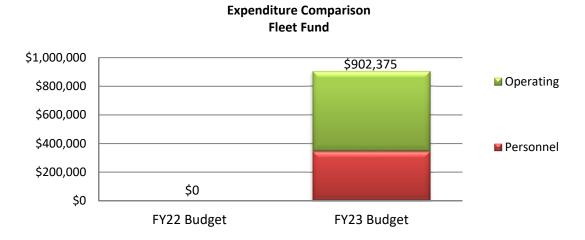
FY 2023 revenue in the Golf Operations Fund is expected to be Charges for Services in the amount of \$835,058. Charges for services include member dues, greens fees, cart rental, room rental, and food/beverage sales. The amount budgeted represents the activity from June 26, 2023 through September 30, 2023 (approx. 3 months of the fiscal year).



GOLF OPERATIONS FUND ANALYSIS

EXPENSES

FY 2023 expenses in the Golf Operations Fund are expected to be \$902,375. Personnel costs are projected to be \$344,970 and operating cost are budgeted at \$557,405. Operating costs include all costs to operate and maintain the golf course, the clubhouse and the pro shop. The operating budget for grounds upkeep, food and beverage, and general administration is \$209,475, \$152,346, and \$128,884 respectively.



EXPENSES	FY22	2 Budget	FY23 Budget			
Personnel	\$	-	\$	344,970		
Operating		-		557,405		
Non-Recurring Operating		-		-		
Capital		-		-		
CIP Capital		-		-		
Debt Service		-		-		
Expense Subtotal	\$	-	\$	902,375		
Depreciation		-		-		
Elimination of Principal Debt Paymen		-		-		
Elimination of Capital		-		-		
TOTAL EXPENSES	\$	-	\$	902,375		

			LEET FUNI	D			
		ACTUAL	ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020	2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	8,974,118	\$ 9,756,532	\$	10,189,142	\$ 10,439,980	\$ 10,785,831
REVENUES							
Intergovernmental		-	-		-	-	-
Charges for Services		3,226,800	3,270,318		3,391,651	3,391,651	3,786,113
Fines		-	-		-	-	-
Miscellaneous		142,030	121,884		60,000	60,000	265,000
Debt Proceeds		-	-		-	-	-
Transfers In		136,513	-		-	-	-
Revenue Subtotal	\$	3,505,343	\$ 3,392,202	\$	3,451,651	\$ 3,451,651	\$ 4,051,113
Elimination of Debt Proceeds		-	-		-	-	-
TOTAL REVENUES	\$	3,505,343	\$ 3,392,202	\$	3,451,651	\$ 3,451,651	\$ 4,051,113
EXPENSES							
Personnel		698,179	612,063		674,900	674,900	752,900
Operating		993,976	1,023,736		1,215,685	1,347,025	1,509,025
Non-Recurring Operating		-	-		-	20,000	-
Capital		1,194,896	858,364		22,000	22,000	23,600
CIP Capital		-	-		388,024	508,463	929,574
Other		-	-		-	-	-
Debt Service		129,448	129,424		-	-	-
Transfers Out		-	-		-	-	-
Expense Subtotal	\$	3,016,499	\$ 2,623,586	\$	2,300,609	\$ 2,572,388	\$ 3,215,099
Depreciation		1,028,188	1,072,437		1,063,900	1,063,900	1,021,500
Elimination of Principal Debt Pay	m _!	(126,862)	(128,905)		-	-	-
Elimination of Capital		(1,194,896)	(858,364)		(410,024)	(530,500)	(953,174)
TOTAL EXPENSES	\$	2,722,928	\$ 2,708,755	\$	2,954,485	\$ 3,105,800	\$ 3,283,425
REVENUE OVER/(UNDER) EXPENSE	\$	488,843	\$ 768,616	\$	1,151,042	\$ 879,263	\$ 836,014
ENDING TOTAL NET POSITION	\$	9,756,532	\$ 10,439,980	\$	10,686,308	\$ 10,785,831	\$ 11,553,519
ENDING AVAILABLE NET POSITION	\$	3,784,151	\$ 4,659,677	\$	5,293,918	\$ 5,538,939	\$ 6,374,953
FB as % of Operating Budget		223.6%	284.9%		280.0%	271.3%	281.8%

^{*}Ending Available Net Position is the accumulation of funds that are to be used towards replacing City vehicles in the Fleet Replacement Plan.

		BUDGET	ESTIMATED	BUDGET
Notes:	CIP & Non-Recurring Operating	2022	2022	2023
Charges for Service	Fleet Replacements	388,024	508,463	679,574
FY24-28: +1%	Rescue 60	-	-	250,000
Misc Revenue	CIP Subtotal	388,024	508,463	929,574
FY22 \$50k from County for EMS vehi	cl Citywide Exterior Painting - Fleet	-	20,000	
FY23 \$250k from County for EMS veh	Non-Recurring Operating Subtotal	-	20,000	-
<u>Salaries</u>	Total CIP/Non-Recurring Operating	\$ 388,024	\$ 528,463	\$ 929,574

FY 2024-2028: +3.5%

Benefits

FY 2024-2028: +6%

Operating: +2%

Capital as programmed in CIP

Transfers in:

FY20 from Solid Waste for repayment of interfund loan - \$131,700

	PROJECTION		FLEET FUND												
			PROJECTION		PROJECTION		PROJECTION		PROJECTION						
	2024		2025		2026		2027		2028						
\$	11,553,519	\$	12,070,919	\$	12,565,019	\$	13,034,319	\$	13,477,319						
	-		-		-		-		-						
	3,824,000		3,862,200		3,900,800		3,939,800		3,979,200						
	-		-		-		-		-						
	15,000		15,000		15,000		15,000		15,000						
	-		-		-		-		-						
	-		-		-		-		-						
\$	3,839,000	\$	3,877,200	\$	3,915,800	\$	3,954,800	\$	3,994,200						
\$	3,839,000	ć	3,877,200	ċ	3,915,800	ć	3,954,800	ć	3,994,200						
,	3,839,000	ب	3,877,200	,	3,913,800	٠	3,934,800	,	3,334,200						
	782,400		813,100		845,100		878,400		913,100						
	1,539,200		1,570,000		1,601,400		1,633,400		1,666,100						
	-		<u> </u>		<u>-</u>		-		<u>-</u>						
	1,290,300		1,038,712		1,633,800		1,244,983		607,500						
	-		-		-		-		-						
	-		-		-		-		-						
	-		-		-		-		-						
\$	3,611,900	\$	3,421,812	\$	4,080,300	\$	3,756,783	\$	3,186,700						
	1,000,000		1,000,000		1,000,000		1,000,000		1,000,000						
	-		-		-		-		-						
	(1,290,300)		(1,038,712)		(1,633,800)		(1,244,983)		(607,500						
\$	3,321,600	\$	3,383,100	\$	3,446,500	\$	3,511,800	\$	3,579,200						
\$	227,100	\$	455,388	\$	(164,500)	\$	198,017	\$	807,500						
\$	12,070,919	\$	12,565,019	\$	13,034,319	\$	13,477,319	\$	13,892,319						
\$	6,602,053	\$	7,057,441	\$	6,892,941	\$	7,090,958	\$	7,898,458						
	284.4%		296.1%		281.7%		282.3%		306.2%						

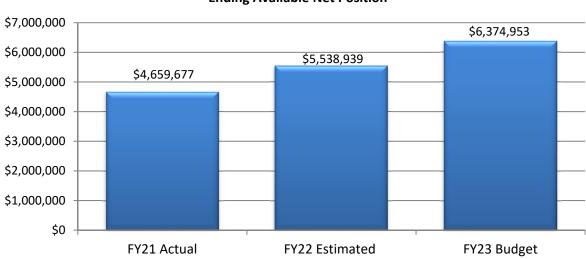
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
 2024	2025	2026	2027	2028
1,290,300	1,038,712	1,633,800	1,244,983	607,500
-	-	-	-	-
1,290,300	1,038,712	1,633,800	1,244,983	607,500
-	-	-	-	-
-	-	-	-	-
\$ 1,290,300 \$	1,038,712 \$	1,633,800	\$ 1,244,983	\$ 607,500

FLEET FUND ANALYSIS

The Fleet Services Fund (Fleet Fund) is an internal service fund. This fund is used to account for and report costs related to the maintenance, repair, and replacement of City fleet vehicles and additional related costs such as fuel and diesel. Operating and capital revenues come from charges to departments for services.

ENDING AVAILABLE NET POSITION

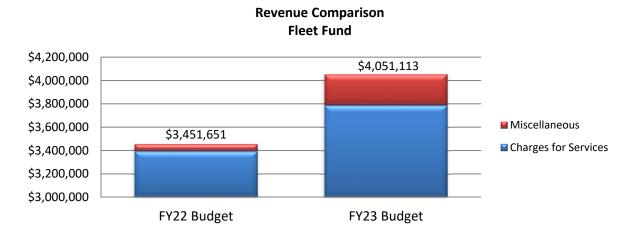
FY 2023 net position is expected to increase \$836,014 or 15.1% over FY 2022 estimated fund balance. Net position is projected to increase through FY2028, as fund balance builds for the future purchase of vehicles based on the Fleet Replacement Plan Schedule.



Ending Available Net Position

REVENUE

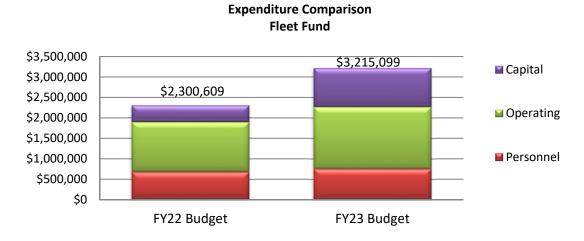
FY 2023 revenues have increased \$599,462, or 17.4%, compared to FY 2022 budget. Charges for services is projected to increase \$394,462, or 11.6%, primarily to cover the projected increases in vehicle replacement costs, as well as parts, labor and fuel cost increases. Other Miscellaneous Revenue increased in FY 2023 due to a \$250,000 reimbursement from Pinellas County for Rescue 60 EMS Vehicle.



FLEET FUND ANALYSIS

EXPENSES

Total expenses for FY 2023 are projected to increase \$914,490, or 39.7%, compared to FY 2022 budget. Personnel costs are projected to increased \$78,000, or 11.6%, due to cost of living increases. Operating costs are projected to increase \$293,340, or 24.1%, due to increase gasoline and diesel costs. Capital expenditures are projected to increase \$543,150, or 132.5%, for vehicles that are to be replaced in FY 2023 as scheduled in the Fleet Replacement Plan.



EXPENSES	ı	Y22 Budget	F	Y23 Budget
Personnel	\$	674,900	\$	752,900
Operating		1,215,685		1,509,025
Non-Recurring Operating		-		-
Capital		22,000		23,600
CIP Capital		388,024		929,574
Debt Service		_		-
Expense Subtotal	\$	2,300,609	\$	3,215,099
Depreciation		1,063,900		1,021,500
Elimination of Principal Debt Paymen		-		-
Elimination of Capital		(410,024)		(953,174)
TOTAL EXPENSES	\$	2,954,485	\$	3,283,425

		ACTUAL		ACTUAL	BUDGET	ESTIMATED	BUDGET
		2020		2021	2022	2022	2023
BEGINNING FUND BALANCE	\$	1,794,356	\$	1,924,564	\$ 1,495,064	\$ 1,922,050	\$ 1,320,050
REVENUES							
Intergovernmental		-		-	-	-	-
Charges for Services		1,575,600		1,404,800	1,491,200	1,491,200	1,774,130
Fines		-		-	-	-	-
Miscellaneous		62,191		60,790	4,000	4,000	4,000
Debt Proceeds		-		-	-	-	-
Transfers In		4,155		-	-	-	-
Revenue Subtotal	\$	1,641,946	\$	1,465,590	\$ 1,495,200	\$ 1,495,200	\$ 1,778,130
Elimination of Debt Proceeds		-		-	-	-	-
TOTAL REVENUES	\$	1,641,946	\$	1,465,590	\$ 1,495,200	\$ 1,495,200	\$ 1,778,130
EXPENSES							
Personnel		802,115		697,487	817,300	817,300	877,400
Operating		660,399		732,358	1,236,398	1,240,901	1,268,682
Non-Recurring Operating		-		-	-	-	-
Capital		-		-	4,500	4,500	-
CIP Capital		-		-	-	-	-
Other		10,000		-	-	-	-
Debt Service		-		-	-	-	5
Transfers Out		-		-	-	-	-
Expense Subtotal	\$	1,472,514	\$	1,429,846	\$ 2,058,198	\$ 2,062,700	\$ 2,146,087
Depreciation		39,224		38,258	39,000	39,000	37,125
Elimination of Principal Debt Paym	ne	-		-	-	-	-
Elimination of Capital		-		-	(4,500)	(4,500)	-
TOTAL EXPENSES	\$	1,511,738	\$	1,468,104	\$ 2,092,698	\$ 2,097,200	\$ 2,183,212
REVENUE OVER/(UNDER) EXPENSE	\$	169,432	\$	35,744	\$ (562,998)	\$ (567,500)	\$ (367,957
ENDING TOTAL NET POSITION	\$	1,924,564	\$	1,922,050	\$ 897,566	\$ 1,320,050	\$ 914,968
ENDING AVAILABLE NET POSITION	\$	1,530,030	\$	1,562,146	\$ 575,432	\$ 994,646	\$ 626,689
FB as % of Operating Budget		104.6%		109.3%	28.0%	48.3%	29.2%
					BUDGET	ECTIMATED	BUDGET
Natas	CID (. Nan Daarmin		.:41	BUDGET	ESTIMATED	
Notes:	CIP 8	& Non-Recurring	s cap	ildi	2022	2022	2023
Charges for Service budgeted	CID	Subtotal			-	-	-
based on estimated expense.	CIPS	บนมเบเสเ			-	-	<u>-</u>
C 1 .							
<u>Salaries</u> FY 2024-2028: +3.5%		Recurring Oper			-	-	-

FY 2024-2028: +6%

Operating: +2%

Capital: As programmed in CIP

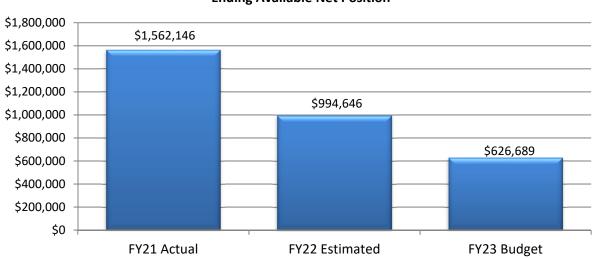
				Π₹	MAINTENANC	= i			
	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
\$	914,968	\$	881,868	\$	848,768	\$	815,668	\$	782,568
	2,205,300		2,266,300		2,329,300		2,394,200		2,461,300
	2,203,300		2,200,300		2,323,300		2,334,200		2,401,300
	4,000		4,000		4,000		4,000		4,000
	-		-		-		-		-
	-		-		-		-		-
\$	2,209,300	\$	2,270,300	\$	2,333,300	\$	2,398,200	\$	2,465,300
	-		-		-		-		-
\$	2,209,300	\$	2,270,300	\$	2,333,300	\$	2,398,200	\$	2,465,300
	911,200		946,300		982,900		1,020,900		1,060,500
	1,294,100		1,320,000		1,346,400		1,373,300		1,400,800
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	<u>-</u>		<u>-</u>				_		<u>-</u>
\$	2,205,300	Ś	2,266,300	Ś	2,329,300	Ś	2,394,200	Ś	2,461,300
	37,100	•	37,100		37,100	•	37,100		37,100
	-		-		-		-		-
\$	2,242,400	ς	2,303,400	ς.	2,366,400	ς	2,431,300	ς	2,498,400
\$	4,000		4,000		4,000		4,000		4,000
\$	881,868		848,768		815,668		782,568		749,468
Ś	630,689		634,689		638,689		642,689		
Þ	28.6%	Ş	28.0%	Þ	27.4%	Þ	26.8%	Þ	26.3%
	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
\$	-	\$	-	\$	-	\$	-	\$	-

FACILITIES MAINTENANCE FUND ANALYSIS

The Facilities Maintenance Fund is an internal service fund. This fund is used to account for and report costs related to facilities maintenance and operations. Operating and capital revenues come from internal services fees charged to City departments based on square footage.

ENDING AVAILABLE NET POSITION

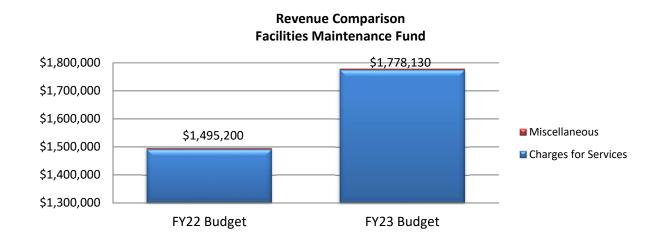
FY 2023 net position is expected to decrease \$367,957 or 37.0% below FY 2022 estimated fund balance, due primarily to the use of available fund balance to offset department charges for services in FY 2023.



Ending Available Net Position

REVENUE

FY 2023 revenues have increased \$282,930, or 18.90%, compared to FY 2022 budget due to an increase in Charges for services. This increase is to cover the increased cost of the Facility Fund in FY 2023. Miscellaneous revenues are projected to remain flat at \$4,000.

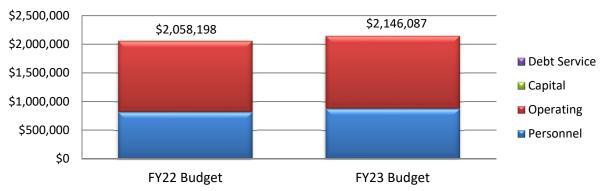


FACILITIES MAINTENANCE FUND ANALYSIS

EXPENSES

Total expenses for FY 2023 are projected to increase \$87,889, or 4.3%, compared to FY 2022 budget. Personnel costs are projected to increase \$60,100, or 7.4%, due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study. Operating costs are projected to increase \$32,284, or 2.6%, primarily due to an increase in inspection and design services, electricity costs, and fuel charges. Capital expenditures are projected to decrease by \$4,500 for Machinery and Equipment.





EXPENSES	F	Y22 Budget	F	Y23 Budget
Personnel	\$	817,300	\$	877,400
Operating		1,236,398		1,268,682
Capital		4,500		-
Debt Service		-		5
Expense Subtotal	\$	2,058,198	\$	2,146,087
Expense Subtotal Depreciation	\$	2,058,198 39,000	\$	2,146,087 37,125
•			\$	
Depreciation			\$	

		R	RIS	K SAFETY F	UN	ID		
		ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	4,074,861	\$	3,858,269	\$	3,363,841	\$ 3,485,269	\$ 3,396,719
REVENUES								
Intergovernmental		-		-		-	-	-
Charges for Services		1,745,100		1,507,200		2,092,900	2,092,900	2,415,350
Fines		-		-		-	-	-
Miscellaneous		121,944		62,800		12,000	12,000	10,000
Debt Proceeds		-		-		-	-	-
Transfers In		-		-		-	-	-
Revenue Subtotal	\$	1,867,044	\$	1,570,000	\$	2,104,900	\$ 2,104,900	\$ 2,425,350
Elimination of Debt Proceeds		-		-		-	-	-
TOTAL REVENUES	\$	1,867,044	\$	1,570,000	\$	2,104,900	\$ 2,104,900	\$ 2,425,350
EXPENSES								
Personnel		219,530		194,007		221,600	221,600	247,200
Operating		1,616,046		1,748,993		1,865,038	1,971,850	2,280,305
Non-Recurring Operating		-		-		-	-	-
Capital		-		-		-	-	-
CIP Capital		-		-		-	-	-
Other		-		-		-	-	-
Debt Service		-		-		-	-	-
Transfers Out		248,060		-		-	-	-
Expense Subtotal	\$	2,083,636	\$	1,943,000	\$	2,086,638	\$ 2,193,450	\$ 2,527,505
Depreciation		-		-		-	-	-
Elimination of Principal Debt Paym	lŧ	-		-		-	-	-
Elimination of Capital		-		-		-	-	-
TOTAL EXPENSES	\$	2,083,636	\$	1,943,000	\$	2,086,638	\$ 2,193,450	\$ 2,527,505
REVENUE OVER/(UNDER) EXPENSE	\$	(216,592)	\$	(373,000)	\$	18,262	\$ (88,550)	\$ (102,155)
ENDING TOTAL NET POSITION	\$	3,858,269	\$	3,485,269	\$	3,382,103	\$ 3,396,719	\$ 3,294,564
ENDING AVAILABLE NET POSITION	\$	4,475,095	\$	4,160,024	\$	3,998,929	\$ 4,071,474	\$ 3,969,319
*Target is \$3.5M minimum = over/(und	d	975,095		660,024		498,929	571,474	469,319
						BUDGET	ESTIMATED	BUDGET
Notes:	CIT	% Non-Recurring	, C	nital		2022	2022	2023
		& NOII-NECUITINE	, ca	yıcaı		2022	- 2022	2023
Charges for Service budgeted						-	-	-

based on estimated expense. <u>Salaries</u>

FY 2024-2028: +3.5%

Benefits

FY 2024-2028: +6%
Operating: +4%
Transfers out:

FY20 to Health Fund to cover the employee portion of health cost increase. \$29,400

Total CIP/Non-Recurring Operating

\$

\$

\$

FY20 to cover pay study implementation. \$227,000

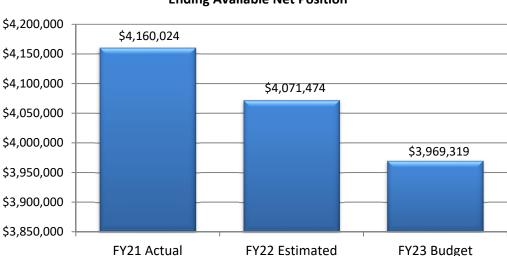
P	ROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
•	2024		2025		2026		2027		2028
 \$	3,294,564	Ś	3,294,564	Ś	3,294,564	Ś	3,294,564	\$	3,294,564
		<u> </u>	, ,	•	, ,	•		<u> </u>	· · ·
	-		-		-		-		-
	2,548,200		2,653,000		2,762,100		2,875,400		2,993,20
	-		-		-		-		-
	80,000		80,000		80,000		80,000		80,00
	-		-		-		-		-
	-		-		-		-		-
\$	2,628,200	\$	2,733,000	\$	2,842,100	\$	2,955,400	\$	3,073,20
	-		-		-		-		-
\$	2,628,200	\$	2,733,000	\$	2,842,100	\$	2,955,400	\$	3,073,20
	256,700		266,600		277,000		287,700		298,80
	2,371,500		2,466,400		2,565,100		2,667,700		2,774,40
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
\$	2,628,200	\$	2,733,000	\$	2,842,100	\$	2,955,400	\$	3,073,20
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
\$	2,628,200	Ş	2,733,000	Ş	2,842,100	Ş	2,955,400	Ş	3,073,20
\$	-	\$	-	\$	-	\$	-	\$	
\$	3,294,564	\$	3,294,564	\$	3,294,564	\$	3,294,564	\$	3,294,56
\$	3,969,319	\$	3,969,319	\$	3,969,319	\$	3,969,319	\$	3,969,31
	469,319		469,319		469,319		469,319		469,3
P	ROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
	-		-		-		-		
	_	\$	_	\$	_	\$	_	\$	

RISK SAFETY FUND ANALYSIS

The Risk Safety Fund is an internal service fund. This fund is used to account for and report costs related to property, casualty, liability, and workers' compensation claims. Operating revenues come from charges to departments for service.

ENDING AVAILABLE NET POSITION

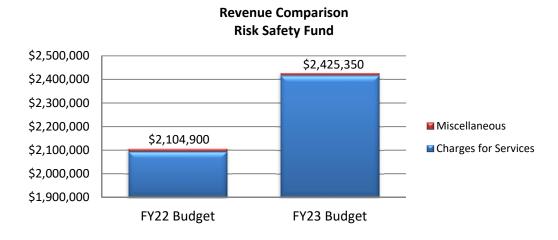
FY 2023 net position is expected to have a decrease of \$102,155 or 2.5%, compared to FY 2022. Ending available net position is projected to remain constant in FY 2024 – FY 2028.



Ending Available Net Position

REVENUE

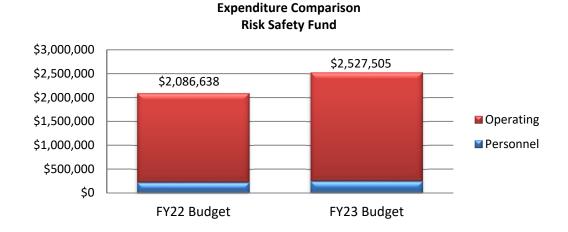
The major revenue source, as an internal service fund, are charges from user departments. Internal service fees are adjusted annually based on projected operating costs. FY 2023 revenues are projected to increase \$320,450, or 15.2% compared to the FY 2022 budget. Charges for services are projected to increase \$322,450, or 15.4%, due to an increase in the allocation to departments to cover the increased cost of the Risk Fund's operations in FY 2023.



RISK SAFETY FUND ANALYSIS

EXPENSES

Total expenses for FY 2023 are projected to increase \$440,867, or 21.1%, over FY 2022 budget. Personnel costs are projected to increase \$25,600, or 11.6%, due to a 4% cost of living increase and a 4% increase in labor for the anticipated results of the Organization Study. Operating costs are projected to increase \$415,267, or 22.3%, due to insurance premium increases in FY 2023.



EXPENSES	F'	Y22 Budget	F۱	Y23 Budget
Personnel	\$	221,600	\$	247,200
Operating		1,865,038		2,280,305
Non-Recurring Operating		-		-
Capital		-		-
CIP Capital		-		-
Other		-		-
Debt Service		-		-
Transfers Out		-		-
Expense Subtotal	\$	2,086,638	\$	2,527,505
Elimination of Principal Debt Payments	\$	-	\$	-
Elimination of Capital	\$	-	\$	-
TOTAL EXPENSES	\$	2,086,638	\$	2,527,505

		HEA	17	H BENEFIT	5 F	UND		
		ACTUAL		ACTUAL		BUDGET	ESTIMATED	BUDGET
		2020		2021		2022	2022	2023
BEGINNING FUND BALANCE	\$	675,203	\$	795,750	\$	560,089	\$ 159,785	\$ 479,38
REVENUES								
Intergovernmental		-		-		-	-	-
Charges for Services		4,997,135		4,621,984		5,262,300	4,717,000	5,598,99
Fines		-		-		-	-	-
Miscellaneous		11,159		1,068		1,500	1,500	1,50
Debt Proceeds		-		-		-	-	-
Transfers In		32,696		-		-	-	-
Revenue Subtotal	\$	5,040,990	\$	4,623,052	\$	5,263,800	\$ 4,718,500	\$ 5,600,4
Elimination of Debt Proceeds		-		-		-	-	-
TOTAL REVENUES	\$	5,040,990	\$	4,623,052	\$	5,263,800	\$ 4,718,500	\$ 5,600,4
EXPENSES								
Personnel		143,950		131,570		138,800	138,800	148,5
Operating		4,776,494		5,127,448		5,135,200	4,260,100	5,451,4
Non-Recurring Operating		-		-		-	-	-
Capital		-		-		-	-	-
CIP Capital		-		-		-	-	-
Other		-		-		-	-	-
Debt Service		-		-		-	-	-
Transfers Out		-		-		-	-	-
Expense Subtotal	\$	4,920,444	\$	5,259,018	\$	5,274,000	\$ 4,398,900	\$ 5,599,9
Depreciation		-		-		-	-	-
Elimination of Principal Debt Payr	ne	-		-		-	-	-
Elimination of Capital		-		-		-	-	-
TOTAL EXPENSES	\$	4,920,444	\$	5,259,018	\$	5,274,000	\$ 4,398,900	\$ 5,599,9
REVENUE OVER/(UNDER) EXPENSE	\$	120,546	\$	(635,966)	\$	(10,200)	\$ 319,600	\$ 5(
ENDING TOTAL NET POSITION	\$	795,750	\$	159,785	\$	549,889	\$ 479,385	\$ 479,8
ENDING AVAILABLE NET POSITION	\$	969,724	\$	460,476	\$	723,863	\$ 780,076	\$ 780,5
Amount over / (under) the 60-day res	erve re	equirement of \$6	03,5	504:		131,963	176,572	177,0
						BUDGET	ESTIMATED	BUDGET

		BUDGET		ESII	MATED	BODGET	
Notes:	CIP & Non-Recurring Capital	2022		2	2022	2023	
Charges for Service budgeted			-		-		-
based on estimated expense.			-		-		-
<u>Salaries</u>	Total CIP/Non-Recurring Operating	\$	-	\$	-	\$	-

FY 2024-2028: +3.5%

Benefits

FY 2024-2028: +6%

Operating:

FY 2024-2028: +7%

Transfers in:

FY20 from Risk Fund to cover the employee portion of health cost increase.

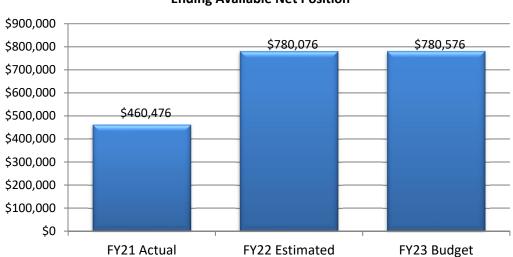
			HE	ALT	TH BENEFITS FU	ND			
	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
\$	479,885	\$	481,385	\$	482,885	\$	484,385	\$	485,885
	-		-		-		-		-
	5,987,200		6,401,400		6,844,400		7,318,300		7,825,000
	-		-		-		-		-
	1,500		1,500		1,500		1,500		1,500
	-		-		-		-		-
	-		-		-		-		<u>-</u>
\$	5,988,700	Ş	6,402,900	Ş	6,845,900	Ş	7,319,800	Ş	7,826,500
	-				-		7 240 000		- 7.026.500
\$	5,988,700	>	6,402,900	>	6,845,900	>	7,319,800	>	7,826,500
	154,100		160,000		166,100		172,500		179,000
	5,833,100		6,241,400		6,678,300		7,145,800		7,646,000
	-		-		-		-		-
	-		-		-		-		-
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	-		-		-		-		-
<u>, </u>		<u>,</u>		<u>,</u>		<u>,</u>	7 219 200	<u>,</u>	7 935 996
\$	5,987,200	Þ	6,401,400	Þ	6,844,400	\$	7,318,300	>	7,825,000
	- -		<u>-</u>		<u>-</u>		- -		_
									<u> </u>
\$	5,987,200	\$	6,401,400	\$	6,844,400	\$	7,318,300	\$	7,825,000
\$	1,500	\$	1,500	\$	1,500	\$	1,500	\$	1,500
\$	481,385	\$	482,885	\$	484,385	\$	485,885	\$	487,385
Ś	782.076		783,576		785,076		786.576		788,076
-	178,572	·	180,072		181,572		183,072	•	184,572
	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION
	2024		2025		2026		2027		2028
	<u>.</u>		<u>.</u>		-		<u>-</u>		-
	-		-		-		-		-
\$	-	\$	-	\$	•	\$	-	\$	-

HEALTH BENEFITS FUND ANALYSIS

The Health Benefits Fund is an internal service fund. This fund is used to account for and report costs related to health, dental, and other benefits provided to employees. Operating revenues come from charges to departments as well as charges to employees for their contribution of employee benefit elections.

ENDING AVAILABLE NET POSITION

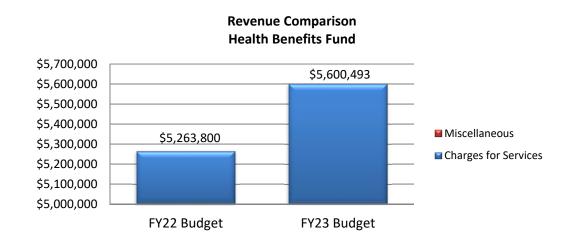
FY 2023 net position is expected to remain fairly flat compared to FY 2022 estimated fund balance. Ending available net position is projected to remain fairly constant in FY 2023–FY 2028.



Ending Available Net Position

REVENUE

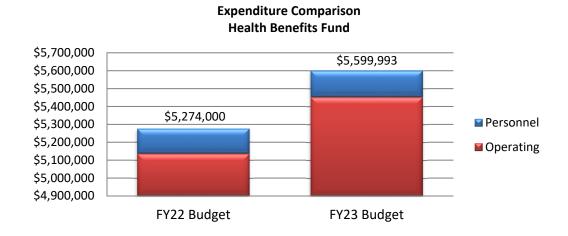
Revenues have increased \$336,693, or 6.4%, over FY 2022 due to the increase in health insurance costs in FY 2023.



HEALTH BENEFITS FUND ANALYSIS

EXPENSES

Total expenses for FY 2023 are projected to increase \$325,993, or 6.2%, compared to FY 2022 budget. Operating costs are projected to increase \$316,293, or 6.2%, due primarily to an increase in expected medical claims paid in the FY 2023 budget of \$297,500 over the FY 2022 budget amount.



EXPENSES	FY22 Budget			FY23 Budget			
Personnel	\$	138,800	\$	148,500			
Operating		5,135,200		5,451,493			
Non-Recurring Operating	\$	-	\$	-			
CIP Capital	\$	-	\$	-			
Other	\$	-	\$	-			
Debt Service	\$	-	\$	-			
Transfers Out	\$	-	\$	-			
Expense Subtotal	\$	5,274,000	\$	5,599,993			
Elimination of Principal C	\$	-	\$	-			
Elimination of Capital	\$	-	\$	-			
TOTAL EXPENSES	\$	5,274,000	\$	5,599,993			

I.T. SERVICES FUND									
		ACTUAL		ACTUAL		BUDGET		ESTIMATED	BUDGET
		2020		2021		2022		2022	2023
BEGINNING FUND BALANCE	\$	1,461,124	\$	1,873,855	\$	1,706,855	\$	1,727,592	\$ 1,728,692
REVENUES									
Intergovernmental		-		-		-		-	-
Charges for Services		1,339,400		1,046,900		1,802,200		1,802,200	1,932,100
Fines		-		-		-		-	-
Miscellaneous		9,547		503		1,800		1,800	-
Debt Proceeds		-		-		-		-	-
Transfers In		205,965		-		-		-	-
Revenue Subtotal	\$	1,554,912	\$	1,047,403	\$	1,804,000	\$	1,804,000	\$ 1,932,100
Elimination of Debt Proceeds		-		-		-		-	-
TOTAL REVENUES	\$	1,554,912	\$	1,047,403	\$	1,804,000	\$	1,804,000	\$ 1,932,100
EXPENSES									
Personnel		523,310		529,941		669,380		677,380	657,900
Operating		457,935		469,517		590,381		643,100	755,991
Non-Recurring Operating		-		-		234,290		244,219	234,800
Capital		398,504		111,337		-		-	-
CIP Capital		-		-		310,000		459,424	230,000
Other		-		-		-		-	-
Debt Service		-		-		-		-	Ţ
Transfers Out		-		-		-		-	 -
Expense Subtotal	\$	1,379,749	\$	1,110,796	\$	1,804,051	\$	2,024,100	\$ 1,878,696
Depreciation		160,936		194,208		238,200		238,200	247,225
Elimination of Principal Debt Pay	mε	-		-		-		-	-
Elimination of Capital		(398,504)		(111,337)		(310,000)		(459,424)	(230,000
TOTAL EXPENSES	\$	1,142,181	\$	1,193,667	\$	1,732,251	\$	1,802,900	\$ 1,895,921
REVENUE OVER/(UNDER) EXPENSE	\$	175,163	\$	(63,393)	\$	(51)	\$	(220,100)	\$ 53,404
ENDING TOTAL NET POSITION	\$	1,873,855	\$	1,727,592	\$	1,778,604	\$	1,728,692	\$ 1,764,871
ENDING AVAILABLE NET POSITION	\$	701,931	\$	636,854	\$	385,880	\$	416,754	\$ 470,158
FB as % of Operating Budget (TARGET: 25%)		71.5%		63.7%		25.8%		26.6%	28.5%

(TARGET: 25%)

	PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION	
	2024		2025		2026		2027		2028	
\$	1,764,871	¢	1,519,671	¢	1,284,471	ς .	1,052,271	ς .	819,071	
۲	1,704,871	٠,	1,319,071	٠,	1,204,471	٠	1,032,271	۲	819,071	
	-		-		-		-		-	
	1,661,150		1,716,050		1,780,713		1,828,543		1,789,098	
	-		-		-		-		-	
	-		-		-		-		-	
	-		-		-		-		-	
	-		-		-		-			
\$	1,661,150	\$	1,716,050	\$	1,780,713	\$	1,828,543	\$	1,789,098	
			-				-			
\$	1,661,150	Ş	1,716,050	\$	1,780,713	Ş	1,828,543	Ş	1,789,098	
	667,400		692,300		718,200		745,000		772,900	
	771,100		786,500		802,200		818,200		834,600	
	220,650		225,250		245,313		251,343		181,598	
	-		-		-		-		-	
	-		-		-		-		-	
	-		-		-		-		-	
	-		-		-		-		-	
	-		-		-		-		-	
\$	1,659,150	\$	1,704,050	\$	1,765,713	\$	1,814,543	\$	1,789,098	
	247,200		247,200		247,200		247,200		247,200	
	-		-		-		-		-	
_	-		-		-		-		-	
\$	1,906,350	\$	1,951,250	\$	2,012,913	\$	2,061,743	\$	2,036,298	
\$	2,000	\$	12,000	\$	15,000	\$	14,000	\$	-	
\$	1,519,671	\$	1,284,471	\$	1,052,271	\$	819,071	\$	571,871	
\$	472,158	\$	484,158	\$	499,158	\$	513,158	\$	513,158	
	28.5%		28.4%		28.3%		28.3%		28.7%	

	I.T. SERVICES FUND			
		BUDGET	ESTIMATED	BUDGET
Notes:	CIP & Non-Recurring Capital	2022	2022	2023
Charges for Service budgeted	ERP Implementation	-	43,945	-
based on estimated expense.	ERP Phases 5 & 6 Installation	-	144,137	-
<u>Salaries</u>	Network Infrastructure Upgrades	50,000	42,041	70,000
FY 2024-2028: +3.5%	Citywide Security Camera Recording Syste	40,000	40,000	85,000
<u>Benefits</u>	Fiber Cable Installation for EOC	-	55,000	-
FY 2024-2028: +6%	Dedicated Fiber Cabling for New City Hall	100,000	14,300	-
Operating +2%	EOC Servers & Data Storage	70,000	70,000	-
Capital as programmed	ERP Server Upgrades	-	-	75,000
<u>Transfers in:</u>	New City Hall Fiber Connection	50,000	50,000	-
FY20 for ERP System from:	CIP Subtotal	310,000	459,424	230,000
Solid Waste - \$23,700	Citywide Computer Replacements	125,500	125,500	107,800
Water/WW - \$159,200	Fiber Cable Audit and Survey	50,000	50,000	-
Stormwater - \$16,100	ERP On-site Training Phase 1-4	17,050	17,050	-
FY20 from Risk Fund to cover employee	e Network Infrastructure Upgrades	-	2,117	-
portion of health cost increase \$6,965.	ERP Phases 5 & 6 Hardware Devices	25,000	32,813	40,000
	ERP Disaster Recovery Services	16,740	16,740	-
	Budget & Planning Cloud Based Software		-	55,000
	HR Recruitment/Retention Software		-	32,000
	Non-Recurring Operating Subtotal	234,290	244,219	234,800
	Total CIP/Non-Recurring Operating \$	544,290	703,643 \$	464,800

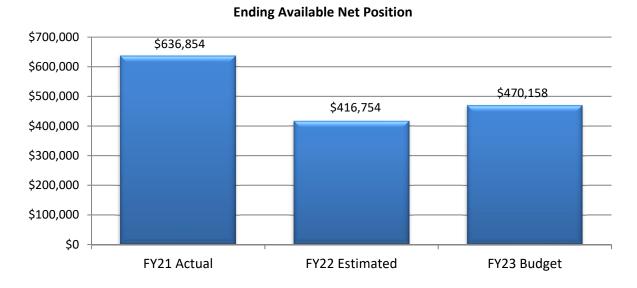
I.T. SERVICES FUND									
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION					
2024	2025	2026	2027	2028					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
130,650	131,650	147,950	150,050	76,200					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
-	-	-	-	-					
45,000	46,350	47,750	49,200	50,700					
45,000	47,250	49,613	52,093						
220,650	225,250	245,313	251,343	181,598					
\$ 220,650 \$	225,250	\$ 245,313	\$ 251,343	\$ 181,598					

INFORMATION TECHNOLOGY SERVICES FUND ANALYSIS

The Information Technology (IT) Services Fund is an internal service fund. This fund is used to account for and report costs related to technology, such as computer replacements, network infrastructure, and citywide software. Charges for user departments are allocated to departments based on the number of computers in the department.

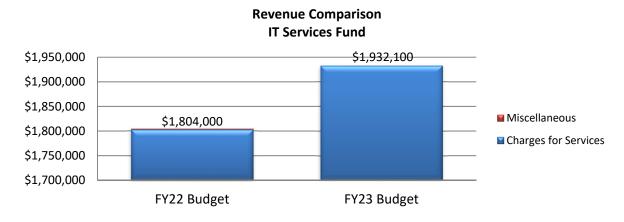
ENDING AVAILABLE NET POSITION

FY 2023 net position is expected to increase \$53,404 as compared to the FY 2022 estimated fund balance. Ending available net position is projected to increase slightly from FY 2024 – FY 2028.



REVENUE

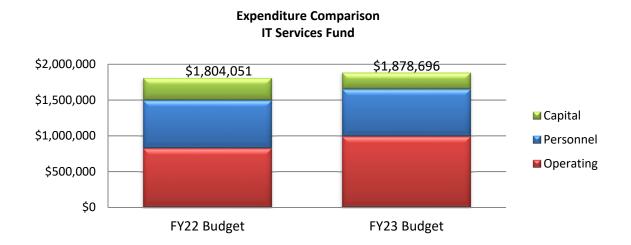
The major revenue source, as an internal service fund, is charges from user departments. Internal service fees are adjusted annually based on projected operating costs. FY 2023 revenues are projected to increase \$128,100, or 7.1%, compared to the FY 2022 budget. This is primarily due to the increase in Charges for Services to cover the increased cost of IT Service operations in FY 2023.



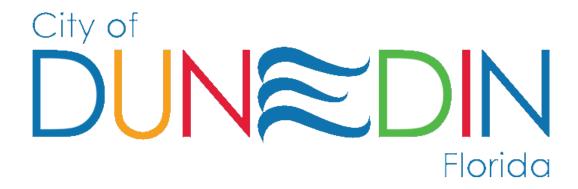
INFORMATION TECHNOLOGY SERVICES FUND ANALYSIS

EXPENSES

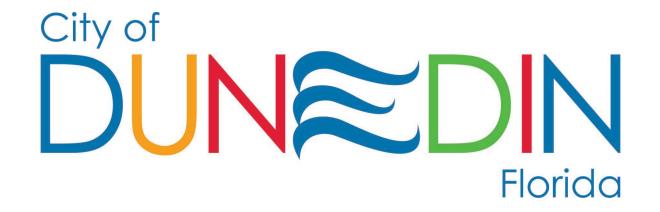
Total expenses for FY 2023 are projected to increase \$74,645, or 4.1%, compared to FY 2022 budget. Personnel costs are projected to decrease \$11,480, or 1.7%. Operating costs are projected to increase \$166,120, or 20.1%. This is primarily due to an increase in Annual IT Licence expenses for ESRI and cloud storage. Capital expenditures decreased \$80,000, or 25.8% in FY2023 as compared with FY2022 in part due to the completion of fiber cable project for the new City Hall.



EXPENSES	F	Y22 Budget	F	Y23 Budget
Personnel	\$	669,380	\$	657,900
Operating		590,381		755,991
Non-Recurring Operating		234,290		234,800
Capital		-		-
CIP Capital		310,000		230,000
Debt Service		-		5
Other	\$	-	\$	-
Debt Service	\$	-	\$	-
Transfers Out	\$	-	\$	-
Expense Subtotal	\$	1,804,051	\$	1,878,696
Depreciation		238,200		247,225
Elimination of Principal Debt Payment		-		-
Elimination of Capital		(310,000)		(230,000)
TOTAL EXPENSES	\$	1,732,251	\$	1,895,921



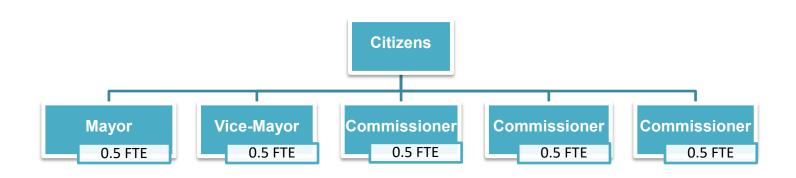
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CITY COMMISSION

FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

City of Dunedin City Commission 2.5 FTE



CITY COMMISSION

Champion Mission Statement

To foster a community partnership dedicated to quality service that effectively, efficiently, and equitably enhances the quality of life in Dunedin.

Current Services Summary

This department of elected officials provides strategic leadership and efficient governance of Dunedin's municipal service delivery.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the City Commission's FY 2023 budget, benefits have decreased by 6% due to projected slight decrease in benefit cost, operating expenses have increased by 15% mainly due to internal fund allocations. Aid to Private Organizations has remained at \$148,000. Overall, total budgeted expenses have increased 5% in FY 2023 compared to the FY 2022 budget.

DEPARTMENT PERSONNEL SUMMARY										
	ACTUAL ACTUAL BUDGET ADOPTED F									
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
City Commission	2.50	2.50	2.50	2.50	0.00					
Total FTEs	- , -									

DEPA	RTMENT EXPENDIT	URE SUMMAR	Y BY CATEGO	RY	
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Personnel					
Salaries	66,719	66,721	68,200	68,200	0%
Benefits	66,692	54,594	63,900	59,900	-6%
Operating	116,126	102,717	179,600	206,975	15%
Capital	-	-	-	-	N/A
Other	149,808	148,118	148,000	148,835	1%
Total Expenditures	\$ 399,345	\$ 372,149	\$ 459,700	\$ 483,910	5%

Major Operating (\$25,000 or more)

None

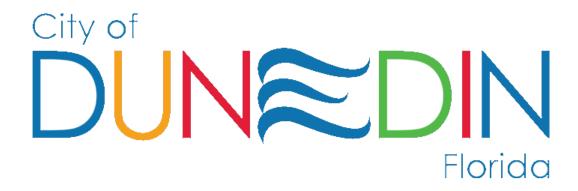
Major Capital (\$25,000 or more)

None

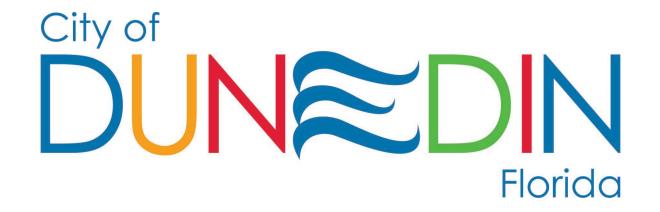
Other Major Expenses (\$25,000 or more)

Aid to Organizations \$ 148,000 General Fund

FUNDING SOURCES									
ACTUAL ACTUAL BUDGET ADOPTED %									%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
General Fund		399,345		372,149		459,700		483,910	5%
TOTAL DEPARTMENT FUNDING	\$	399,345	\$	372,149	\$	459,700	\$	483,910	5%



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CITY ATTORNEY

CITY ATTORNEY

Champion Mission Statement

To provide for legal services as described in the City Charter.

Current Services Summary

The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The budget for legal expenses is flat for FY 2023 compared to FY 2022.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

CITYWIDE L	EGAL	FEES (INC	CLU	DES CITY	ΔTΤ	ORNEY DE	PT.	.)
		CTUAL TY 2020		ACTUAL FY 2021		BUDGET FY 2022		DOPTED FY 2023
City Attorney Dept.		454,334		310,595		475,000		475,000
Risk Management*		59,508		45,191		30,000		50,000
Labor & Pension		17,962		18,215		13,000		16,000
TOTAL	\$	531,804	\$	374,001	\$	518,000	\$	541,000

^{*} Included in budget for Johns Eastern claims handling.

<u>Note</u>: Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

DEPARTMENT PERSONNEL SUMMARY									
	ACTUAL	BUDGET	ADOPTED	FTE					
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE				
City Attorney	0.00	0.00	0.00	0.00	0.00				
Total FTEs	0.00	0.00	0.00	0.00	0.00				

DE	PARTMENT EXPENDIT	URE SUMMAR	Y BY CATEGO	RY	
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	454,334	310,595	475,000	475,000	0%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 454,334	\$ 310,595	\$ 475,000	\$ 475,000	0%

Major Operating (\$25,000 or more)

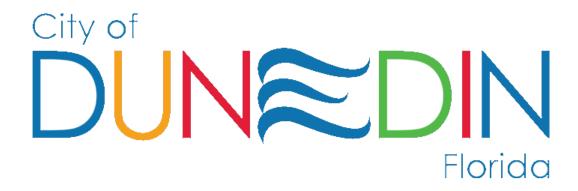
Legal services \$ 475,000 General Fund

Major Capital (\$25,000 or more)

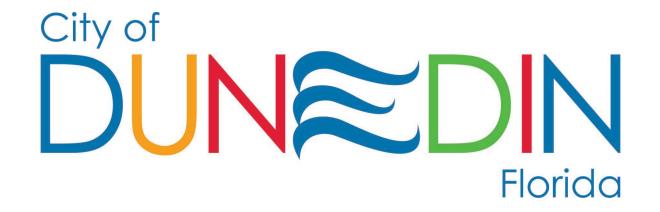
None

CITY ATTORNEY

FUNDING SOURCES										
ACTUAL ACTUAL BUDGET ADOPTED %								%		
		FY 2020		FY 2021	F	Y 2022		FY 2023	CHANG	
General Fund		454,334		310,595		475,000		475,000	0%	
TOTAL DEPARTMENT FUNDING	\$	454,334	\$	310,595	\$	475,000	\$	475,000	0%	

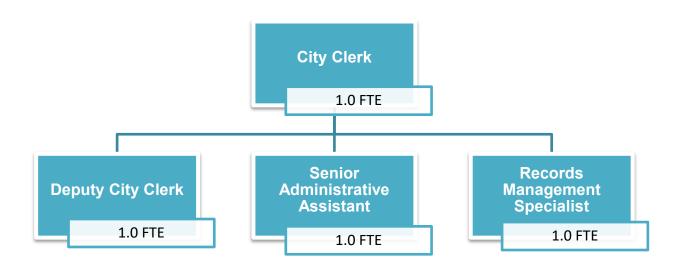


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CITY CLERK

City of Dunedin City Clerk's Office 4.0 FTE



CITY CLERK

Champion Mission Statement

The employees of the City of Dunedin's City Clerk's Office are committed to serving the City Commission, City Staff, citizens, and visitors by pledging to:

- Treat everyone with respect and dignity and serve all in an equitable and expeditious manner;
- Promote professionalism within the Dunedin City Clerk's Office;
- · Maintain accurate records of all municipal activities;
- Perform the functions and duties of the Office in accordance with State, County, and municipal laws; and
- Provide the means for citizens to participate in City government and together build a more harmonious community in which to live.

Current Services Summary

The City Clerk's Office maintains all official records for the City of Dunedin; preparation of agendas and minutes of Commission meetings, legal notices, public hearing notifications, proclamations, certificates of appreciation and recognition, and updates to the Code of Ordinances. The City Clerk is designated as the Chief Elections Officer of the City and ensures that all City elections are conducted in a proper and legal manner. The office also oversees the Dunedin Cemetery and the appointments and records of the appointed Boards and Committees established by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2023 City Clerk's total budget reflects a 3% decrease compared to the FY 2022 budget, due mainly to the elimination of two part time mail carriers positions (1 FTE) in the FY 2023 budget.

	DEPARTMENT PERSONNEL SUMMARY									
	ACTUAL ACTUAL BUDGET ADOPTED									
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
City Clerk	5.00	5.00	5.00	4.00	-1.00					
Total	5.00	5.00	5.00	4.00	-1.00					

DEP	ARTMENT EXPENDIT	URE SUMMAR	Y BY CATEGO	RY	
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	% CHANGE
Personnel					
Salaries	306,387	269,351	277,500	274,600	-1%
Benefits	79,402	60,609	73,000	50,800	-30%
Operating	158,751	127,530	183,796	187,626	2%
Capital	-	-	-	-	N/A
Other	-	-	-	5,250	N/A
Total Expenditures	\$ 544,540	\$ 457,491	\$ 534,296	\$ 518,276	-3%

Major Operating (\$25,000 or more)

Granicus Subscription \$ 38,500 General Fund

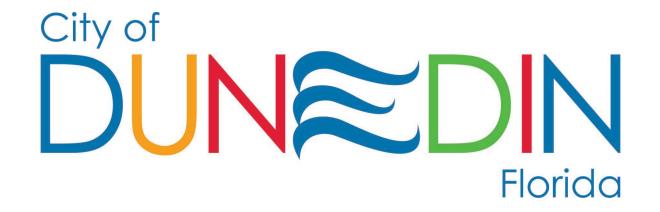
Major Capital (\$25,000 or more)

None

CITY CLERK

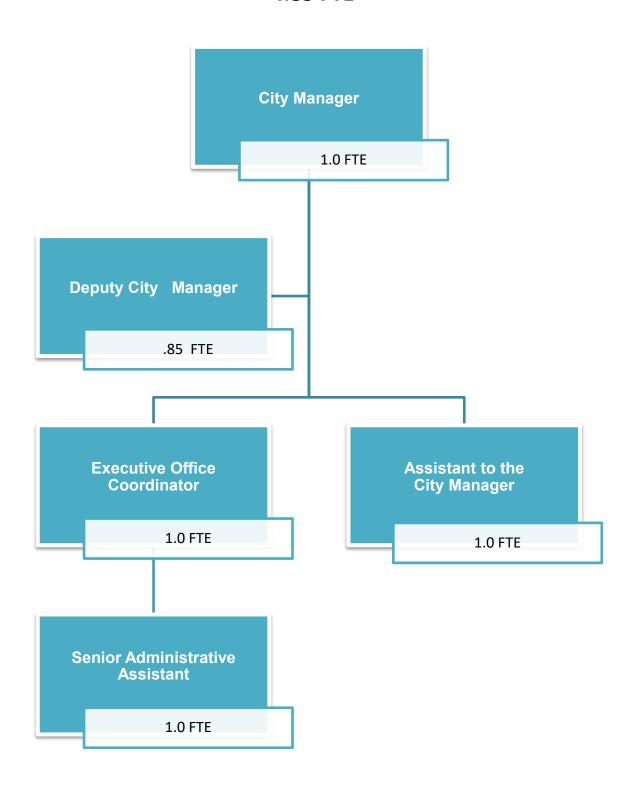
FUNDING SOURCES									
ACTUAL ACTUAL BUDGET ADOPTED %									%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
General Fund		544,540		457,491		534,296		518,276	-3%
TOTAL DEPARTMENT FUNDING	\$	544,540	\$	457,491	\$	534,296	\$	518,276	-3%

	PERFORM	ANCE MEASUR	RES		
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Commission Meeting Packets Published to Web	62	65	55	56	55
Ordinances, Resolutions, and Presentations Archived/Published to the Web	28 Ord. 40 Res. 51 Present.	37 Ord. 42 Res. 47 Present.	35 Ord. 35 Res. 55 Present.	35 Ord. 33 Res. 52 Present.	30 Ord. 35 Res. 50 Present.
External Requests for Public Records	178	225	175	200	180
Boxed Records Placed in Storage	4	21	10	10	10
Records Destroyed	191.7 cu ft	249	150 cu ft	400	150 cu ft
Public Notices	361	360	320	340	340



CITY MANAGER

City of Dunedin City Manager 4.85 FTE



CITY MANAGER

Champion Mission Statement

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

Current Services Summary

The City Manager's office establishes the City's organization; directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits the annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY 2023 the primary change compared to prior year, is the new City Hall complex is expected to be completed in September 2022, at a projected cost of \$23.8 million funded by the Penny Fund, Utility Funds and the Building Fund. The new City Hall will bring many City departments together into one location to provide one-stop shopping for the Citizens of Dunedin. There is a large reduction in Capital cost in FY 2023 compared to FY 2022 due to the completion of the City Hall Project.

	DEPARTMENT PERSONNEL SUMMARY										
ACTUAL ACTUAL BUDGET ADOPTED FTE FY 2020 FY 2021 FY 2022 FY 2023 CHANG											
City Manager	5.00	5.00	4.85	4.85	0.00						
Total FTEs	5.00	5.00	4.85	4.85	0.00						

	DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%					
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
Personnel										
Salaries	575,612	635,455	553,400	566,900	2%					
Benefits	177,923	153,340	167,800	139,400	-17%					
Operating	301,322	269,754	379,950	443,600	17%					
Capital	1,110,146	3,326,425	9,607,001	-	-100%					
Other	-	63,274	894,900	2,630,033	194%					
Total Expenditures	\$ 2,165,003	\$ 4,448,247	\$ 11,603,051	\$ 3,779,933	-67%					

Major Operating (\$25,000 or more)		
Temporary relocation for City Hall Build	\$ 64,200	General Fund
Public Art Master Plan & Implementation	\$ 60,000	General Fund / Public Art Fund
Dunedin Strategic Planning	\$ 65,000	General Fund
Major Other (\$25,000 or more)		
Debt Service for New City Hall	\$ 2,628,200	Penny Fund

CITY MANAGER

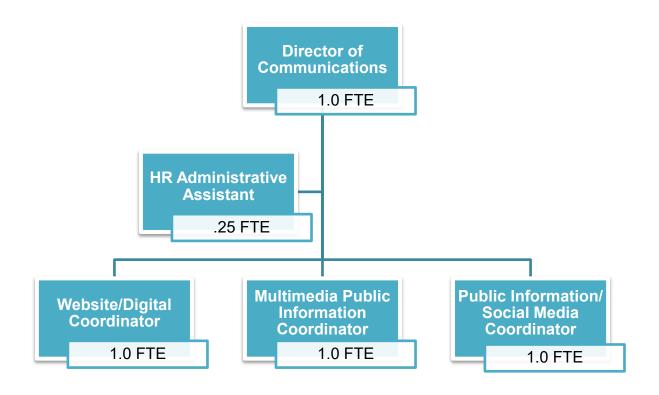
FUNDING SOURCES									
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%				
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE				
General Fund	1,039,653	1,050,609	1,076,150	1,125,733	5%				
Penny Fund	1,110,146	3,389,699	10,486,901	2,629,200	-75%				
Public Art Fund	15,204	7,940	40,000	25,000	-38%				
TOTAL DEPARTMENT FUNDING	\$ 2,165,003	\$ 4,448,247	\$ 11,603,051	\$ 3,779,933	-67%				

	PERFORMA	NCE MEASUR	ES		
City Manager	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Construction of Player Development & Stadium	In progress	Complete	Complete	Complete	Complete
Reduce gap in reserve level funding (General Fund).	Complete	Complete	Complete	In progress	Ongoing
Relocate Staff from Municipal Services Building and Technical Services Building to new facilities.	Complete	Complete	Complete	Complete	Final relocation of staff into the New City Hall should be complete by no later than the 1st quarter of FY23.
Commence Construction of City Hall	In progress	In progress	In progress	To be completed	Construction of the New City Hall should be complete by the end of FY22.



COMMUNICATIONS

City Of Dunedin Communications 4.25



COMMUNICATIONS

Champion Mission Statement

The City of Dunedin Communications Department supports all City Departments and Divisions in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin TV, City of Dunedin social media outlets (Facebook, Twitter, Linked In, Nextdoor, YouTube, Instagram) and print media. The Communications Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services. The Department also supports HR with internal communications for City employees.

Current Services Summary

The Communications Department manages public information, communications strategies, content creation, media relations, branding, all digital/social and video assets and platforms, marketing and public engagement. The Department also provides livestream public assess for City Commission meetings and other meetings through the website, cable TV, Facebook and YouTube. The staff monitors and responds to comments/questions on social media 7 days a week. The Department is responsible for producing the State of the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The Communications Department continues to work to increase community outreach with a strategic multimedia approach to reach residents, visitors and those who work in Dunedin - and expand our reach to include various demographics. Continuing to centralize communications from a decentralized model remains a focus. Brand management and alignment will be a focus in 2023. Another focus will be a new city website and a department reorganization eliminating the TV Production Coordinator replacing it with a Multimedia Public Information Coordinator. A reorganization of the department will provide more bandwidth to manage the communications messaging strategies and content to better serve the community with public information using a multimedia approach.

	DEPARTMENT P	ERSONNEL SU	JMMARY					
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE			
	ACTUAL ACTUAL BUDGET ADOPTED FY 2020 FY 2021 FY 2022 FY 2023 Cons 4.00 4.00 4.25							
Communications	4.00	4.00	4.00	4.25	0.25			
Total FTEs	4.00	4.00	4.00	4.25	0.25			

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%				
	FY 2020	FY 2021	FY 2022	FY 2023	CHANG				
Personnel									
Salaries	134,257	175,061	259,570	300,300	16%				
Benefits	46,863	53,557	66,200	113,700	72%				
Operating	154,791	203,590	227,537	393,509	73%				
Capital	19,036	-	-	-	N/A				
Other	-	-	-	833	N/A				
Total Expenditures	\$ 354,947	\$ 432,208	\$ 553,307	\$ 808,342	46%				

Major Operating (\$25,000 or more)

Contract Workers	\$ 85,000	General Fund
Communications Outreach	\$ 100,000	ARPA
Website Upgrade	\$ 30,000	General Fund

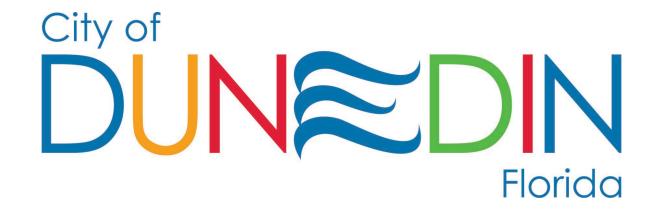
Major Capital (\$25,000 or more)

None

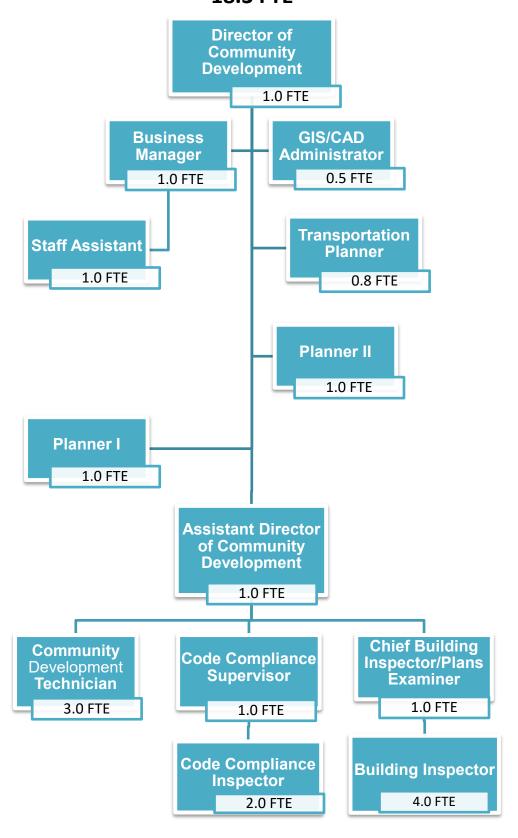
COMMUNICATIONS

FUNDING SOURCES									
ACTUAL ACTUAL BUDGET ADOPTED									
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
General Fund		354,947		432,208		553,307		708,342	28%
ARPA Fund		-		-		-		100,000	N/A
TOTAL DEPARTMENT FUNDING	\$	354,947	\$	432,208	\$	553,307	\$	808,342	46%

PERFORMANCE MEASURES											
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023						
Website visits	Unknown	2,266,286	2,500,000	Jan-June 988,190	2,000,000						
Website page views	Unknown	1,962,302	2,500,000	200,000	2,500,000						
Facebook page likes	Unknown	29,000	32,000	33,000	35,000						
YouTube Channel views	35,400	32,947	20,000	50,000	50,000						
YouTube Channel hours to date	N/A	N/A	up 51%	up 51%	up 50%						
YouTube Channel hours of video watched	N/A	1,700	N/A	3,000	3,500						
DunediNEWS Subscribers	N/A	N/A	N/A	8,000	8,000						
Instagram Followers	N/A	5,000	N/A	8,000	9,000						



City of Dunedin Community Development 18.3 FTE



Champion Mission Statement

To develop and implement creative and responsive community-based strategies that provide for economic vitality, promote high-quality development and preserve Dunedin's unique cultural and historic character.

Current Services Summary

Community Development is responsible for managing the Comprehensive Plan and administering the Land Development Code. Services include land planning, transportation planning, zoning implementation, land development design review, administration of the Florida Building Code, administration of the City's Property Maintenance Code (code compliance), historic preservation, architectural review, floodplain management and the implementation of Dunedin's vision corridor and mobility planning efforts. The Department of Community Development is composed of four Divisions: Building, Code Compliance, Planning and Zoning.

The Building Division is responsible for the application and compliance of the Florida Building Code, as well as other federal, state, and local laws and ordinances. The team processes building and building related permit applications, reviews construction plans and drawings for code compliance and performs inspections on all permitted projects in Dunedin.

The Code Compliance Division is responsible for the application and enforcement of all city codes and ordinances including the International Property Maintenance Code. The goal of the Code Compliance Team is voluntary compliance through education. The code compliance inspectors help keep Dunedin beautiful and protect the safety, health and welfare of its citizens.

The Planning Division is responsible for the application and compliance of both the City's Comprehensive Plan and Land Development Code. The planning team is also responsible for assuring compatible development citywide, the development of mobility planning initatitives, and the implementation of the Patricia Avenue, Douglas Avenue, Causeway Boulevard and State Route 580 corridor studies.

The Zoning Division is primarily responsible for short-range planning and implementation of the Land Development Code to regulate development or redevelopment on a citywide basis.

Budget Highlights, Service Changes and Proposed Efficiencies

In 2023, the Department will be heavily involved in the following initiatives: Initiate planning considerations for downtown Looper service; Develop a Golf Cart/Mobility infrastructure plan; Begin a comprehensive update to the City Land Development Code; Initiate a Beltrees complete street improvement study; and develop a business taxes equity study.

The Department is scheduled to go-live with EnerGov's Community Development suite in November. Contractors, developers, business owners and residents will be able to do business with us online using Dunedin's Citizen Self Service (CSS) portal. It is anticipated that EnerGov and the CSS will provide greater efficiencies in the delivery of services.

FY 2023 increases to general fund include professional services of \$50K for expanding the historic resource survey, which is anticipated to be entirely absorbed through a state grant award. Other additional funding is requested for the aforementioned mobility plan at \$50K, historic preservation ordinance review at \$10k, a business tax equity study at \$10K, the Beltrees complete street study at \$45K and initial work to the LDC at \$125K. In addition, the solar energy initiative grant is anticipated to be increased from \$50K to \$75K and short term rental funding has been requested for carryover in an amount not to exceed \$75K.

	DEPARTMENT PERSONNEL SUMMARY									
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE					
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
Community Development	6.98	6.95	7.65	7.65	0.00					
Building Services	10.52	10.55	10.65	10.65	0.00					
Total FTEs	17.50	17.50	18.30	18.30	0.00					

Total FTEs	17.50		17.50		18.30	18.30	0.00		
DEPART	MENT EXPENDI	TUF	RE SUMMAR	RY B	Y CATEGO	RY			
	ACTUAL		ACTUAL		BUDGET	ADOPTED	%		
	FY 2020		FY 2021		FY 2022	FY 2023	CHANGE		
Personnel									
Salaries	966,504		998,156		1,196,200	1,281,400	7%		
Benefits	335,448		337,512		402,200	438,900	9%		
Operating	598,515		754,602		834,902	1,106,416	33%		
Capital	152,127		63,336		-	-	N/A		
Other	1,324,414		37,500		50,000	101,686	103%		
Total Expenditures	\$ 3,377,009	\$	2,191,107	\$	2,483,302	\$ 2,928,402	18%		
Major Operating (\$25,000 or more)									
Inspection/Plans Review Contractual	Services	\$	75,000			Building Fund			
Admin Fee		\$	63,100			Building Fund			
Other Misc Support Services		\$	25,000			Building Fund			
Misc. Professional Services		\$	25,000			Building Fund			
Land Development Code Update		\$	125,000			General Fund			
Golf Cart/Mobility Plan		\$	50,000			General Fund			
Beltrees Complete Street Study		\$	45,000			General Fund			
Downtown Looper		\$	175,000			ARPA Fund			
Major Other (\$25,000 or more)									
Solar Technology Incentives		\$	75,000			General Fund			
Interfund Loan to Public Art Fund		\$	25,000		Building Fund				
DEPARTM	ENT EXPENDITU								
	ACTUAL		ACTUAL		BUDGET	ADOPTED	%		
	FY 2020		FY 2021		FY 2022	FY 2023	CHANGE		
Community Development									
Personnel									
Salaries	353,388		417,205		514,500	555,300	8%		

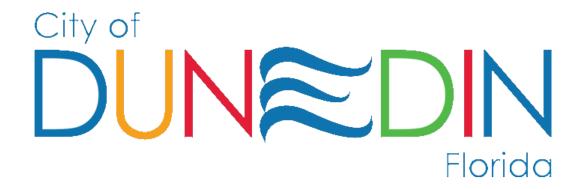
DEPARTME	ENT	EXPENDITU	JRE	SUMMARY	B)	COST CEN	ITE	R	
		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
Community Development									
Personnel									
Salaries		353,388		417,205		514,500		555,300	8%
Benefits		121,187		142,043		167,400		191,200	14%
Operating		217,038		301,376		366,345		657,032	79%
Capital		-		28,781		-		-	N/A
Other		62,503		37,500		50,000		75,843	52%
Total Expenditures	\$	754,116	\$	926,904	\$	1,098,245	\$	1,479,375	35%
Building Services									
Personnel									
Salaries		613,116		580,951		681,700		726,100	7%
Benefits		214,261		195,470		234,800		247,700	5%
Operating		381,477		453,227		468,557		449,384	-4%
Capital		152,127		34,555		-		-	N/A
Other		1,261,911		-		-		25,843	N/A
Total Expenditures	\$	2,622,892	\$	1,264,202	\$	1,385,057	\$	1,449,027	5%
TOTAL DEPARTMENT EXPENDITUR	RI \$	3,377,009	\$	2,191,107	\$	2,483,302	\$	2,928,402	18%

FUNDING SOURCES										
	ACTUAL	ACTUAL ACTUAL BUDGET ADOPTED								
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
General Fund	757,472	927,572	1,098,245	1,304,375	19%					
Building Fund	2,619,537	1,263,534	1,385,057	1,449,027	5%					
ARPA Fund	-	-	-	175,000	N/A					
TOTAL DEPARTMENT FUNDING	\$ 3,377,009	\$ 2.191.107	\$ 2.483.302	\$ 2.928.402	18%					

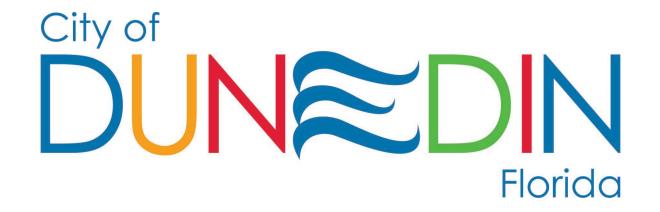
	FUNDI	NG	SOURCES				
	ACTUAL		ACTUAL	BUDGET	Α	DOPTED	%
	FY 2020		FY 2021	FY 2022		FY 2023	CHANGE
General Fund							
Licenses & Permits	131,849		129,547	135,000		130,000	-4%
Charges for Service	35,379		33,817	17,500		25,000	43%
Fines	241,453		563,359	100,000		80,000	-20%
Rent	-		-	-		-	N/A
City Funds	 348,791		200,849	845,745		1,069,375	26%
Total General Fund	\$ 757,472	\$	927,572	\$ 1,098,245	\$	1,304,375	19%
Building Fund							
Licenses & Permits	1,751,299		1,565,899	1,000,000		1,100,000	10%
Miscellaneous	35,389		11,863	3,000		6,500	117%
Fund Balance	832,849		(314,227)	382,057		342,527	-10%
Total Building Fund	\$ 2,619,537	\$	1,263,534	\$ 1,385,057	\$	1,449,027	5%
ARPA Fund							
Grants	-		-	-		175,000	N/A
Total ARPA Fund	\$ -	\$	-	\$ -	\$	175,000	N/A
TOTAL DEPARTMENT FUNDING	\$ 3.377.009	\$	2.191.107	\$ 2.483.302	\$	2.928.402	18%

	PERFORMANCE MEASURES									
ACTUAL ACTUAL BUDGET ESTIMATED ADOPTEI FY 2020 FY 2021 FY 2022 FY 2023										
Permits Issued	5,238	5,481	5,000	5,800	5,500					
Permit Valuation	\$ 99,892,705	\$ 110,813,918	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000					
Inspections	12,716	12,868	12,500	13,000	13,000					
Business Tax License*	4015*	3,520	2,500	2,500	25,000					
Code Compliance Inspections	1,700	2,100	2,100	2,100	21,000					

^{*}Includes no charge contractor registrations.

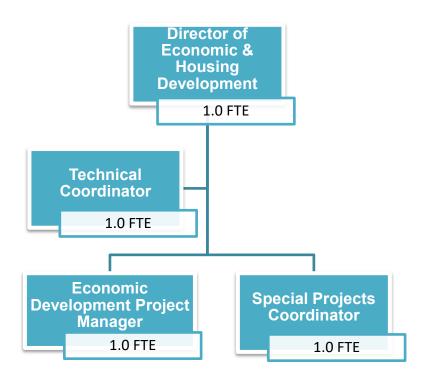


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ECONOMIC DEVELOPMENT

City of Dunedin Economic & Housing Development (Includes CRA) 4.0 FTE



ECONOMIC & HOUSING DEVELOPMENT

Champion Mission Statement

The Economic & Housing Development Department, which also manages the City's Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City's economy and promote redevelopment, jobs, housing, and overall quality of life aspects. The Economic Development Department is also involved with special projects such as supporting the siting and building of the new City Hall.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, infrastructure enhancement projects, special projects, grant applications, targeted streetscape initiatives, and downtown improvements. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association. Dunedin Chamber of Commerce. Community Redevelopment Agency Advisory Committee, Dunedin Housing Authority and Visit Dunedin, as well as to Dunedin residents and businesses at-large.



Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2023 Initiatives include the Downtown East End Plan (DEEP), a Complete Streets design plan for Skinner Boulevard, implementation of Phase I of the paver replacement program for Main Street sidewalks, and continued enhancement on the Patricia Corridor. New in FY 2023 include; planning for a Downtown Public Parking Garage, and the Coca-Cola Industrial site, additional streetscaping, and continued support for business community. In an effort to provide adequate parking in the Downtown the CRA has designated significant funds for private parking through lease parking agreements and other various opportunities such as affordable housing.

DEPARTMENT PERSONNEL SUMMARY											
ACTUAL ACTUAL BUDGET ADOPTED											
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE						
Economic & Housing	1.64	1.54	2.25	2.25	0.00						
CRA	2.09	2.19	1.75	1.75	0.00						
Total FTEs											

	DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%					
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
Personnel										
Salaries	290,593	284,928	315,200	349,300	11%					
Benefits	93,538	90,498	104,500	109,700	5%					
Operating	862,025	836,045	1,113,912	864,768	-22%					
Capital	48,026	380,194	5,843,000	2,620,000	-55%					
Other	238,655	104,550	664,810	1,019,356	53%					
Total Expenditures	\$ 1,532,836	\$ 1,696,214	\$ 8,041,422	\$ 4,963,124	-38%					

ECONOMIC & HOUSING DEVELOPMENT

Major Operating (\$25,000 or more)		
Parking Leases	\$ 222,084	CRA Fund
Skinner Blvd Improvements (Design)	\$ 200,000	CRA Fund
Monroe St. Parking Garage Maintenance	\$ 101,500	General Fund
Art Incubator Sponsorship*	\$ 129,463	General Fund / CRA Fund
Jolley Trolley Service	\$ 53,058	General Fund / CRA Fund
Downtown Enhancements	\$ 25,000	CRA Fund
Miscellaneous Consulting Services	\$ 115,000	General Fund / CRA Fund
*Expense will be partially offset by rental revenue		
Major Capital (\$25,000 or more)		
Patricia Corridor Enhancements	\$ 155,000	Penny Fund
Downtown East End Plan (DEEP) - Mease Materials	\$ 300,000	ARPA Fund / CRA Fund
Downtown Pavers, Walkability & Enhancements	\$ 300,000	CRA Fund
Affordable Workforce Housing	\$ 650,000	ARPA Fund
New Parking Garage	\$ 1,200,000	Penny Fund
Major Other (\$25,000 or more)		
Affordable Workforce Housing	\$ 50,000	General Fund
CRA Affordable Workforce Housing	\$ 50,000	CRA Fund
CRA Facade, DEMO & Site Plan Assistance	\$ 90,000	General Fund / CRA Fund
Ser. 2021B Downtown Parking Debt Payment	\$ 414,900	CRA Fund

DEPARTM	DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
	ACT	UAL	Α	CTUAL	В	UDGET	AD	OPTED	%	
	FY 2	2020	F	Y 2021	F	Y 2022	F	Y 2023	CHANGE	
Economic & Housing Development										
Personnel										
Salaries	1	05,021		101,676		122,100		135,800	11%	
Benefits		34,023		31,882		38,700		40,100	4%	
Operating	1	87,949		211,107		345,600		248,660	-28%	
Capital		11,495		19,209	•	1,000,000		805,000	-20%	
Other		69,526		15,993		78,500		192,238	145%	
Total Expenditures	\$ 4	08,014	\$	379,867	\$ ′	1,584,900	\$ 1	,421,798	-10%	

ECONOMIC & HOUSING DEVELOPMENT

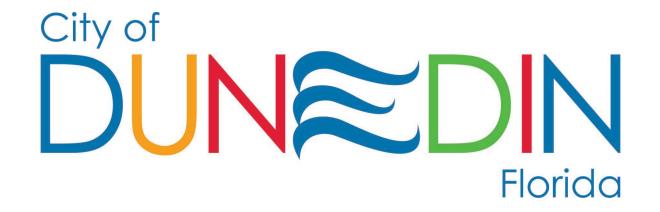
		ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	Α	DOPTED FY 2023	% CHANGE
Community Redevelopment Agency	(CF					1 1 2020	OHMUOL
Personnel	`	,					
Salaries		185,572	183,252	193,100		213,500	11%
Benefits		59,515	58,615	65,800		69,600	6%
Operating		250,639	423,305	699,023		479,497	-31%
Capital		36,531	360,985	4,843,000		1,815,000	-63%
Other		169,129	88,557	586,310		757,829	29%
Total Expenditures	\$	701,386	\$ 1,114,714	\$ 6,387,233	\$	3,335,426	-48%
Personnel Salaries		-	-	-		-	N/A
Benefits		_	_	_		_	N/A
Operating		423,437	201,633	69,289		136,611	97%
Capital		-20,-01	201,000	-		-	N/A
Other		_	_	_		69,289	N/A
Expense Cash Flow Subtotal	\$	423,437	\$ 201,633	\$ 69,289	\$	205,900	197%
Depreciation		-	-	-		-	N/A
Elim. Of Principal Pymts.		-	-	-		-	N/A
Elimination of Capital		-	-	-		-	N/A
Total Expenses	\$	423,437	\$ 201,633	\$ 69,289	\$	205,900	197%
OTAL DEPARTMENT EXPENDITURES	\$	1,532,836	\$ 1,696,214	\$ 8,041,422	\$	4,963,124	-38%

FUNDING SOURCES										
	ACTUAL ACTUAL BUDGET ADOPTED									
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
General Fund	831,451	581,500	704,189	822,698	17%					
Penny Fund	-	-	985,000	1,355,000	38%					
CRA Fund	701,386	1,114,714	6,352,233	1,895,426	-70%					
ARPA Fund	-	-	-	890,000	N/A					
TOTAL DEPARTMENT FUNDING	\$ 1,532,836	\$ 1,696,214	\$ 8,041,422	\$ 4,963,124	-38%					

PERFORMANCE MEASURES										
ACTUAL ACTUAL BUDGET ESTIMATED ADOPTE										
	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023					
Increase in tax base (CRA / Citywide)	25.97% / 10.68%	8.39% / 8.27%	11.45% / 7.39%	11.69% / 8.40%	13.81% / 12.28%					
New development projects initiated	1	0	1	1	2					
Incentive grants awarded	5/\$42,000	5/26,060	10/\$90,000	5/\$55,000	10/\$90,000					
Enhancement projects	0	2	4	2	3					

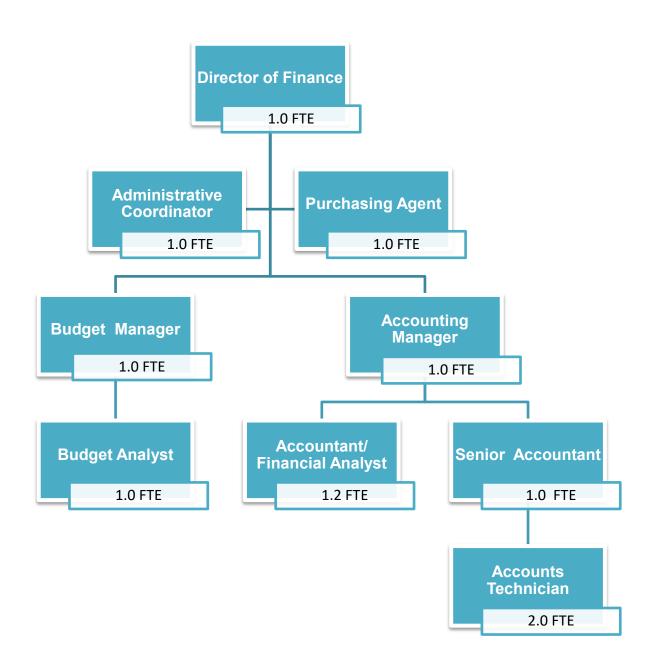


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FINANCE

City of Dunedin Finance 10.2 FTE



FINANCE

Champion Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Business Plan that includes the Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. The Department also provides internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

Operating expenses for FY 2023 have increased by 25% due mainly to increase in internal service fund allocations in FY 2023 over FY 2022, and an increase in operating cost of \$19,000 in FY 2023 for Armored Truck cash collection services beginning in FY 2023 for the City. To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Department has contracts in place for high dollar or high volume purchases and of small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).

Major projects within the department included the continued development of the City of Dunedin Business Plan and Capital Improvements Plan for FY 2023. The Business Plan and CIP are intended to guide the development of the FY 2023 Operating and Capital Budgets.

	DEPARTMENT PERSONNEL SUMMARY										
ACTUAL ACTUAL BUDGET ADOPTED FTE FY 2020 FY 2021 FY 2022 FY 2023 CHANGE											
Accounting/Finance	10.00	10.00	10.00	10.20	0.20						
Total FTEs	10.00	10.00	10.00	10.20	0.20						

DEPA	DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	% CHANGE					
Personnel										
Salaries	664,321	649,740	724,900	761,450	5%					
Benefits	226,270	192,748	225,000	240,880	7%					
Operating	197,265	205,388	213,700	267,371	25%					
Capital	-	-	-	-	N/A					
Other	-	-	-	1,979	N/A					
Total Expenditures	\$ 1,087,856	\$ 1,047,876	\$ 1,163,600	\$ 1,271,680	9%					

FINANCE

Major Operating (\$25,000 or more)

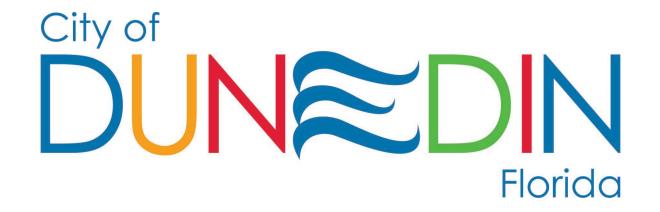
Auditor Services \$ 70,000 General Fund

Major Capital (\$25,000 or more)

None

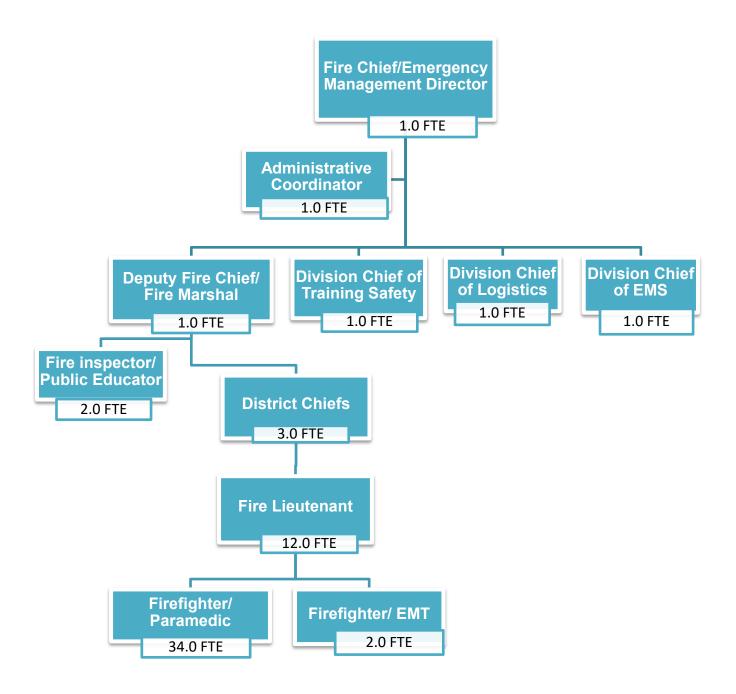
FUNDING SOURCES							
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	% CHANGE		
General Fund	1,087,856	1,047,876	1,163,600	1,271,680	9%		
TOTAL DEPARTMENT FUNDING	\$ 1,087,856	\$ 1,047,876	\$ 1,163,600	\$ 1,271,680	9%		

PERFORMANCE MEASURES							
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023		
Number of Budget Amendments	4	4	4	4	4		
Purchase Orders Issued	927	919	1,000	950	950		
Issuer Rating (Moody's / S & P)	Aa2/AA+	Aa2/AA+	Aa2/AA+	Aa2/AA+	Aa2/AA+		
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	TBD	Yes		
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes		



FIRE RESCUE

City of Dunedin Fire Rescue 59.0 FTE



FIRE RESCUE

Champion Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2023 budget will maintain the 2022 service levels and programs as much as possible.



Dunedin's newest Fire Station #61



	DEPARTMENT PERSONNEL SUMMARY										
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHANGE						
Fire Administration	10.00	10.00	10.00	10.00	0.00						
Fire Operations	36.00	36.00	36.00	36.00	0.00						
EMS	10.00	10.00	10.00	13.00	3.00						
Total FTEs	56.00	56.00	56.00	59.00	0.00						



Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.



	DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY										
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%						
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE						
Personnel											
Salaries	4,629,249	4,637,335	4,498,732	4,985,176	11%						
Benefits	1,853,699	1,800,405	1,902,860	2,188,300	15%						
Operating	1,545,113	1,432,042	1,591,448	1,818,788	14%						
Capital	3,151,518	867,370	376,000	33,000	-91%						
Other	110,573	107,073	108,700	109,100	0%						
Total	\$ 11,290,152	\$ 8,844,225	\$ 8,477,740	\$ 9,134,364	8%						

FIR	E RI	ESCUE	
Major Operating (\$25,000 or more)			
Annual Physicals	\$	35,000	General Fund
Station 60 Kitchen Renovation	\$	40,800	General Fund
Citywide HVAC Replacements	\$	53,000	General Fund
Bunker Gear Replacement	\$	42,000	General Fund
Uniforms	\$	40,000	General Fund
Major Other (\$25,000 or more)			
Fire Station #61 Debt Payment	\$	108,700	Penny Fund
Interfund Loan Payment to Stormwater- Radio Replace	\$	30,310	General Fund





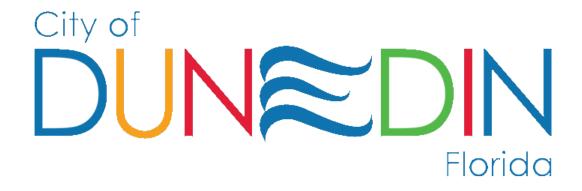
Honor Guard

DEPARTME	NT	EXPENDITU	JRE	SUMMARY	BY	COST CEN	ITE	R	
		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
Fire Administration									
Personnel									
Salaries		890,668		918,760		893,600		977,620	9%
Benefits		314,777		346,220		350,000		388,100	11%
Operating		217		9		-		-	N/A
Capital		-		-		-		-	N/A
Other		-		-		-		-	N/A
Total Expenditures	\$	1,205,661	\$	1,264,988	\$	1,243,600	\$	1,365,720	10%
Fire Operations									
Fire Operations Personnel									
Salaries		2 201 067		2 040 006		2 722 620		2.056.226	5%
Salaries Benefits		2,891,067		2,848,806		2,723,628		2,856,226	5% 11%
20.10.110		990,371		912,622		989,969		1,102,363	
Operating		1,315,947		1,226,687		1,343,315		1,534,988	14%
Capital		3,151,518		867,370		376,000		33,000	-91%
Other	•	110,573	•	107,073	•	108,700	_	109,100	0%
Total Expenditures	\$	8,459,477	\$	5,962,558	\$	5,541,612	\$	5,635,677	2%
EMS									
Personnel									
Salaries		847,515		869,769		881,504		1,151,330	31%
Benefits		548,551		541,563		562,891		697,837	24%
Operating		228,949		205,347		248,133		283,800	14%
Capital		-		-		-		-	N/A
Other		-		-		-		-	N/A
Total Expenditures	\$	1,625,014	\$	1,616,680	\$	1,692,528	\$	2,132,967	26%
TOTAL DEPARTMENT EXPENDITURES	\$	11,290,152	\$	8,844,225	\$	8,477,740	\$	9,134,364	8%

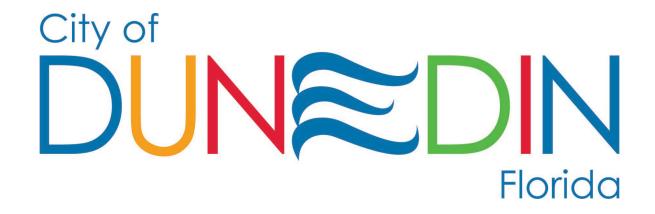
FIRE RESCUE

	FUNDI	NG	SOURCES				
	ACTUAL FY 2020		ACTUAL FY 2021	BUDGET FY 2022	A	DOPTED FY 2023	% CHANGE
General Fund							
Fire Plan Review/Inspections	31,900		17,824	34,000		34,200	1%
County Fire Service Fees	778,080		777,688	790,000		805,800	2%
County EMS	1,581,248		1,629,101	1,661,878		2,008,735	21%
Donations	100		19,712	2,000		1,000	-50%
City Funds	5,789,273		5,628,721	5,881,162		6,175,529	5%
Total General Fund	\$ 8,180,601	\$	8,073,046	\$ 8,369,040	\$	9,025,264	8%
Penny Fund							
Intergovernmental	2,957,357		724,064	108,700		109,100	0%
Total Penny Fund	\$ 2,957,357	\$	724,064	\$ 108,700	\$	109,100	0%
Impact Fee Fund							
Fire Impact Fees	152,194		47,115	-		-	N/A
Total Impact Fee Fund	\$ 152,194	\$	47,115	\$ -	\$	-	N/A
TOTAL DEPARTMENT FUNDING	\$ 11,290,152	\$	8,844,225	\$ 8,477,740	\$	9,134,364	8%

	PERFORM	ANCE MEASUR	RES		
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Percent of firefighters with ISO required 192 hours of company training	99%	99%	100%	100%	100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	0%	45%	100%	100%	100%
Percent of firefighters with ISO required 18 hours annual facility training	68%	53%	100%	100%	100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	100%	100%	100%
Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	93%	92%	100%	100%	100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	80%	81%	100%	100%	100%

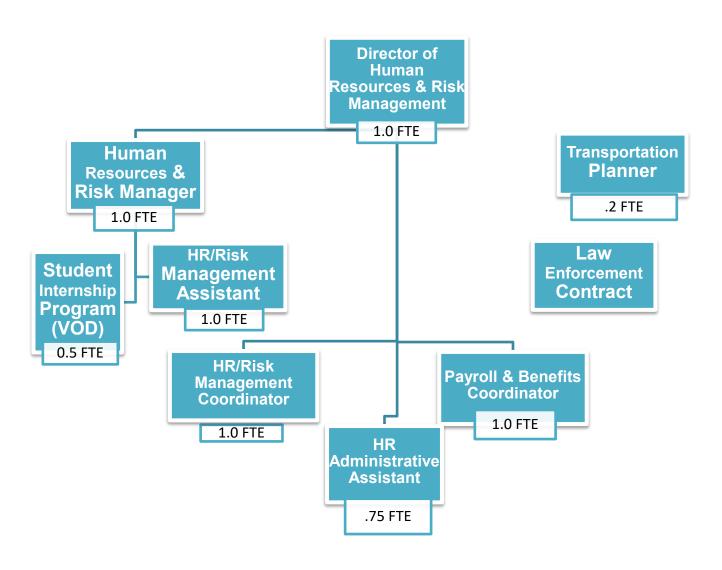


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FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

City of Dunedin Human Resources & Risk Management 6.45 FTE



Champion Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Department is comprised of two divisions: Human Resources (HR) and Risk Management. The HR Division provides administrative support to all City departments pertaining to personnel matters. Activities include recruitment and selection, performance management, retirement plan administration, employee and labor relations, classification and compensation, payroll processing, City-wide employee training, policies and procedures maintenance, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The HR Division also oversees administration of the City's health plans, employee wellness program and other employee benefits. Employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs including medical claims.

The Risk Management Division is responsible for the administration of the City's safety, property and liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include monitoring and authorization of claims-related expenditures by the City's Third Party Administrator, insurance renewals and adjustments to risk management services to stay abreast of the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation analyses, and coordinates the activities of the City's employee Safety Action Committee.

The Director of Human Resources & Risk Management is also responsible for administration of the City's law enforcement contract with the Pinellas County Sheriff's Office and works with the City Manager and other departments to ensure effective deployment of law enforcement services throughout the City.

Budget Highlights, Service Changes and Proposed Efficiencies

Due to the continuing COVID-19 Pandemic, some Human Resources & Risk Management initiatives remain on hold, as in the case of the summer high school internship program and customer service training; however, this past year, we were able to coordinate our annual employee recognition picnic at TD BallPark. The Munis HR/Payroll Modules were rolled out in June 2021. As of September 30, 2021, the Health Benefits Fund showed a net position of \$159,783, with overall medical and pharmacy claims trending 3.3% less than the prior year's. Pharmacy rebates totalled \$219,318. The health benefits fund remains in good standing with the Florida Office of Insurance Regulation. As of September 30, 2021, the Risk Safety Fund showed a total net position of just under \$3.5M. FY 2023 projected Insurance premiums related to the City's risk management program reflect a 24% increase, including coverage of the new City Hall and a 25% increase in the Cyber Liability premium.

	DEPARTMENT PERSONNEL SUMMARY										
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHANGE						
Human Resources	2.08	2.08	2.08	2.83	0.75						
Risk Management	2.47	2.47	2.37	2.37	0.00						
Health Benefits	1.25	1.25	1.25	1.25	0.00						
Total FTEs	5.80	5.80	5.70	6.45	0.75						

DEPARTMEN	IT EXPENDIT	TUF	RE SUMMAR	RY E	BY CATEGO	RY		
DEI / MCIME!	ACTUAL FY 2020		ACTUAL FY 2021		BUDGET FY 2022	Α	DOPTED FY 2023	% CHANGE
Personnel								
Salaries	401,775		376,222		403,500		473,200	17%
Benefits	136,504		136,845		179,900		197,100	10%
Operating	6,522,528		6,955,340		7,138,788		7,858,588	10%
Capital	-		-		-		-	N/A
Other	248,060		-		-		-	N/A
Total \$	7,308,867	\$	7,468,407	\$	7,722,188	\$	8,528,888	10%
Major Operating (\$25,000 or more) Johns Eastern P & C Claims Handling Gehring Broker/Consulting Fees (Risk) Property & Liability Premiums Workers' Comp Premiums Property & Liability Claims Worker's' Comp Claims Humana ASO Fees Gehring Broker/Consulting Fees (Health)		\$ \$ \$ \$ \$ \$ \$ \$	46,000 95,000 1,361,235 144,395 202,266 342,556 131,914 159,135		 	Risk Risk Risk Risk Risk ealth	Safety Fund Safety Fund Safety Fund Safety Fund Safety Fund Benefits Fun Benefits Fun	d
Stop Loss Reinsurance Medical Claims Dental Premiums City Paid Life Insurance Premiums City Short Term Disability Premiums		\$ \$ \$ \$ \$ \$	946,964 3,831,707 181,087 88,688 43,677		He He He	ealth ealth ealth	Benefits Fun Benefits Fun Benefits Fun Benefits Fun Benefits Fun	d d d

Major Capital (\$25,000 or more)

None

Major Other (\$25,000 or more)

None

	DEPARTMENT EXPENS	SE SUMMARY	BY PROGRAM		
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Human Resources					
Personnel					
Salaries	119,793	140,648	151,600	194,400	28%
Benefits	55,006	46,842	71,400	80,200	12%
Operating	121,982	78,151	138,550	126,790	-8%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 296,781	\$ 265,641	\$ 361,550	\$ 401,390	11%

	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	Α	DOPTED FY 2023	% CHANGE
Risk Management						
Personnel						
Salaries	173,900	133,927	149,300		164,500	10%
Benefits	45,630	60,080	72,300		82,700	14%
Operating	1,624,052	1,749,741	1,865,038		2,280,305	22%
Capital	-	-	-		-	N/A
Other	248,060	-	-		-	N/A
Total Expenses	\$ 2,091,642	\$ 1,943,749	\$ 2,086,638	\$	2,527,505	21%
Usalth Danafita						
Health Benefits Personnel						
Salaries	108,082	101,647	102,600		114,300	11%
Benefits	35,868	29,923	36,200		34,200	-6%
Operating	4,776,494	5,127,448	5,135,200		5,451,493	6%
Capital	-	-	-		-	N/A
Other	-	-	-		-	N/A
Total Expenses	\$ 4,920,444	\$ 5,259,018	\$ 5,274,000	\$	5,599,993	6%
TOTAL DEPARTMENT EXPENSES	\$ 7,308,867	\$ 7,468,407	\$ 7,722,188	\$	8,528,888	10%

	FUNDING SOURCES										
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%						
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE						
General Fund	304,786	266,390	361,550	401,390	11%						
Risk Safety Fund	2,083,636	1,943,000	2,086,638	2,527,505	21%						
Health Benefits Fund	4,920,444	5,259,018	5,274,000	5,599,993	6%						
TOTAL DEPARTMENT FUNDING	\$ 7,308,867	\$ 7,468,407	\$ 7,722,188	\$ 8,528,888	10%						







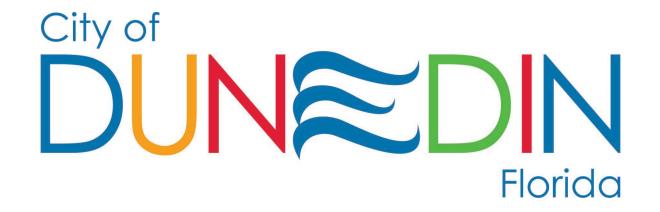


Public Service Recognition Week

PERFORMANCE MEASURES										
Human Resources	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023					
Percent of employment requests processed within one week of request submittal	90%	95%	95%	94%	95%					
Percentage of new hires that complete probation within one year of hire	13%	58%	95%	75%	95%					
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	90%	30%	100%	95%	95%					
Number of Supervisor Roundtable Workshops presented	0	1	4	1	4					

Risk Safety	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Percentage of Employee Participation in Safety training	85%	76%	100%	70%	70%
Percentage of total accidents that were non-preventable	72%	80%	90%	85%	85%
Average days lost from Workers' Compensation injuries	4 days	64 days	2 days	5 days	4 days

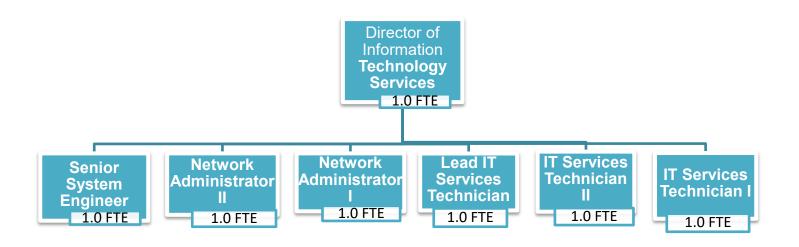
Health Benefits	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	95%	53%	100%	60%	60%
Percentage of participation in Online Health Assessment by eligible employees.	75%	66%	85%	70%	70%
NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program	75%	76%	85%	80%	80%



IT SERVICES

FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

City of Dunedin I.T. Services Department 7.0 FTE



IT SERVICES

Champion Mission Statement

The Information Technology Services Department is an organization committed to proactively delivering a dynamic and evolving set of core services and innovative technologies that the city and its constituents demand. IT achieves and maintains high standards in the following areas:

- Business and IT Alignment Working with public and private partners to make investments in information technology that provide long-term benefits and add value to our community.
- Information Accessibility Using technology to make city data readily available to enhance government decision-making and simplify delivery of services to our citizens.
- Openness and Transparency Providing our constituents with simple and open access to city services and information.
- Civic Participation Leveraging technology to meet the growing demand among our citizens for participatory and collaborative government.
- **Operational Efficiency** Enabling mobile workforce accessibility to high-quality, digital government information in order to provide services anywhere, at any time.
- **Quality Workforce** Developing highly skilled, innovative, motivated, responsive, and collaborative implementers and maintainers of quality technology solutions.
- IT Security Protecting the confidentiality, integrity, and availability of IT applications, systems, infrastructure and data.

Current Services Summary

The Information Technology Services Department is responsible for the planning, operation and maintenance of a complex suite of technical services from mainframe and distributed hosting, networking, voice and data, wireless, support services including desktop and user support, and enterprise services such as e-mail and calendar and the common payment services. With such a wide array of services and responsibilities, the planning for future and ongoing services is a complex endeavor in itself. The department adheres to the following operating principles:

- **Support the City's Strategy** Initiatives and projected benefits will be linked to the city's desired strategic outcomes and the initiatives established by the Strategic Initiatives Teams and the Strategic Coordinating Group.
- Customer Service Oriented IT will be proactive and prevent problems, while focusing on engaging and understanding the needs of departments, and support them to provide an optimal experience for citizens, businesses and visitors.
- Engage in Systems Thinking Understanding interrelatedness between processes and technologies will guide our planning, problem-solving, decision-making, and resourcing actions to enable innovation.
- Achieve Multiple Positive Outcomes IT will seek to provide solutions that benefit multiple constituents in timely and cost-efficient manner.
- Create an Accurate, Positive Community Image IT will create a positive perception of the department through consistently positive experiences and quality services.
- Create Relationships and Partnerships IT will build positive internal and external relationships and encourage collaboration.
- Ensure Sustainability IT will treat all city assets entrusted to us as if they were our own, and evaluate all new and existing goals, plans, policies, programs, and activities in the context of sustainability.

IT SERVICES

Budget Highlights, Service Changes and Proposed Efficiencies

During FY 2023, the IT Department will be in involved in many mission critical cabling projects that include: an audit and survey of the City's current 12+ miles of underground fiber optics cabling; design work and installation for new fiber cabling into the EOC and New City Hall buildings; implementing new data centers at both the EOC and New City Hall; managing broadband internet projects to install miles of fiber optics cabling in preparation of providing public Wi-Fi in various City facilities and parks; upgrading network infrastructure devices throughout the city to enhance our protection from cyberattacks; installation of security camera in various buildings; backup and disaster recovery system in the new EOC; and cybersecurity awareness training for all City employees.

By the first quarter of FY 2023, the IT Services Department will have completed the implementation of the Tyler ERP solution for permitting, code compliance, inspections, asset management, work orders and an online citizen's self-service portal. Toward the end of the second quarter in FY23, IT Services Department will have connected the City's IT data and telecommunications network into the Emergency Operations Center, the new Parks Operations Facility, Fire Station 62, and the Water Tanks on Belcher Road.

IT services will also continue to replace desktop computers and network equipment as per the annual cyclical replacement In FY 2023, the IT Services budget will increase about 106% compared to FY 2022 budget as 1.8 million dollars from the America Rescue Plan Act was added to the IT budget to fund broadband internet infrastructure and cybersecurity projects. In addition, annual licensing and support for several major software applications that was previous expensed proportionally between various departments will solely be expensed out of the IT budget starting in FY 2023.

DEPARTMENT PERSONNEL SUMMARY									
	ACTUAL ACTUAL BUDGET ADOPTED FTE FY 2020 FY 2021 FY 2022 FY 2023 CHANGE								
Information Technology (IT)	6.00	6.00	7.00	7.00	0.00				
Total FTEs	6.00	6.00	7.00	7.00	0.00				

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
		ACTUAL FY 2020		ACTUAL FY 2021		BUDGET FY 2022		DOPTED FY 2023	% CHANGE
Personnel		1 1 2020		1 1 202 1		I I LVLL		1 1 2020	OHANGE
Salaries		399,202		406,510		501,100		519,900	4%
Benefits		124,109		123,431		168,280		138,000	-18%
Operating		473,119		469,516		824,671		990,791	20%
Capital		398,504		111,337		310,000		1,905,000	515%
Other		-	-			_		5	N/A
Expense Cash Flow Subtotal	\$	1,394,934	\$	1,110,795	\$	1,804,051	\$	3,553,696	97%
Depreciation		160,936		194,208		238,200		247,225	4%
Elim. Of Principal Pymts.		-	-			-		-	N/A
Elimination of Capital		(398,504)		(111,337)		(310,000)		(230,000)	-26%
Total Expenses	\$	1,157,366	\$	1,193,666	\$	1,732,251	\$	3,570,921	106%

Major Operating (\$25,000 or more) Vulnerability Scans & Penetration Testing \$ 25,000 IT Services Superion (Sungard HTE/Naviline) License \$ 113,000 IT Services IT Services Tyler ERP Annual Licenses and Maintenance \$ 136,000 IT Services \$ Carousel Phone System Support 31,925 \$ IT Services **ESRI Annual Software Support** 38,500 \$ IT Services Filebound Annual Software Support 27,000 **IT Services** Rubrik Data Storage Annual Support \$ 64,000 IT Services \$ HR Recruitment Software Licensing 32,000 **IT Services** Financial Budgeting Software Licensing \$ 55,000 IT Services ERP Phases 5 & 6 Hardware Devices \$ 40,000 IT Services \$ **Lumen Telecommunications** 45,000

\$

65,700

107,800

IT SERVICES

Major Capital (\$25,000 or more)

Computer Replacements

Spectrum Internet & Telecommunications

Broadband Internet Fiber Cable Infrastructure	\$ 1,675,000	ARPA Fund
ERP Server Replacements	\$ 75,000	IT Services
Security Cameras	\$ 85,000	IT Services
Network Infrastructure Upgrades	\$ 70,000	IT Services

FUNDING SOURCES										
ACTUAL ACTUAL BUDGET ADOPTED %										
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE	
IT Internal Service Fund		1,157,366		1,193,666		1,732,251		1,895,921	9%	
ARPA Fund		-		-		-		1,675,000	N/A	
DEPARTMENT TOTAL FUNDING	\$	1,157,366	\$	1,193,666	\$	1,732,251	\$	3,570,921	106%	

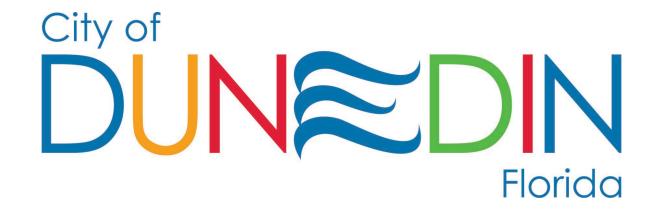
IT Services

IT Services

	PERFOR	RMANCE MEASU	JRES		
Information Technology Services	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Ratio of ITS employees to client devices* managed	1 to 109	1 to 118	1 to 99	1 to 114	1 to 102
Ratio of ITS employees to network users	1 to 80	1 to 80	1 to 67	1 to 67	1 to 57
IT investment per capita	\$29.00	\$32.81	\$44.39	\$47.61	\$99.01
*Client devices are defined as follow	vs:	•	•		•
City/Employee Desktops	347	370	370	418	418
Public/Citizen Desktops and Kiosks	46	46	46	17	17
City Employee-Used Kiosks	6	6	6	7	7
Laptops	88	100	100	170	170
Tablets	60	70	70	71	100
Total Client Devices	547	592	592	683	712



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LAW ENFORCEMENT

FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

LAW ENFORCEMENT

Champion Mission Statement

The City of Dunedin contracts with Pinellas County Sheriff's Office for law enforcement services. The Sheriff's Office is committed to public safety through superior service and professionalism, fostering safe communities and acting to ensure community trust.

Current Services Summary

The contract includes a commitment of 34 sworn officers including 5 Community Policing Deputies and 33.6 support staff (including 33 school crossing guards). In addition, the Sheriff's Office provides 680 hours of secondary employment services for special events when requested by the City, and 2,080 hours of additional traffic enforcement each year. The Special Events Cost for FY23 will increase from \$37,400 to \$44,880; this is the first rate increase since 2018. Overall Expenses for Law Enforcement Services will increase by 4% for FY23, largely due to an increase in vehicle costs, fuel and personnel services.

The City provides an annual grant in the amount of \$10,000 to assist in the funding of Safe Harbor, a facility operated by the Sheriff as a jail diversion program designed to place homeless people who commit minor crimes in a place less costly than the County's jail, where assistance is provided to address the primary issue of homelessness.

LAW ENFORCEMENT STAFFING SUMMARY								
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHANGE			
Sworn Officers	34.00	34.00	34.00	34.00	0.00			
Support staff (including crossing guards)	32.60	33.60	33.60	33.60	0.00			
Total FTEs	66.60	67.60	67.60	67.60	0.00			

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY									
	ACTUAL ACTUAL BUDGET ADOPTED								
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE				
Personnel									
Salaries	-	-	-	-	N/A				
Benefits	-	-	-	-	N/A				
Operating	4,478,359	4,684,358	4,825,926	5,030,592	4.2%				
Capital	-	-	-	-	N/A				
Other	10,000	10,000	10,000	10,000	0%				
Total Expenditures	\$ 4,488,359	\$ 4,694,358	\$ 4,835,926	\$ 5,040,592	4%				

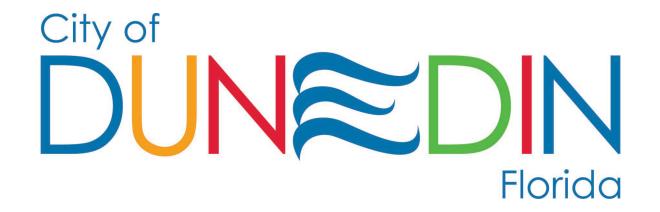
Major Operating (\$25,000 or more)

Sheriff's Services Contract \$ 4,975,812 General Fund Special Employment Services \$ 44,880 General Fund

Major Capital (\$25,000 or more)

None

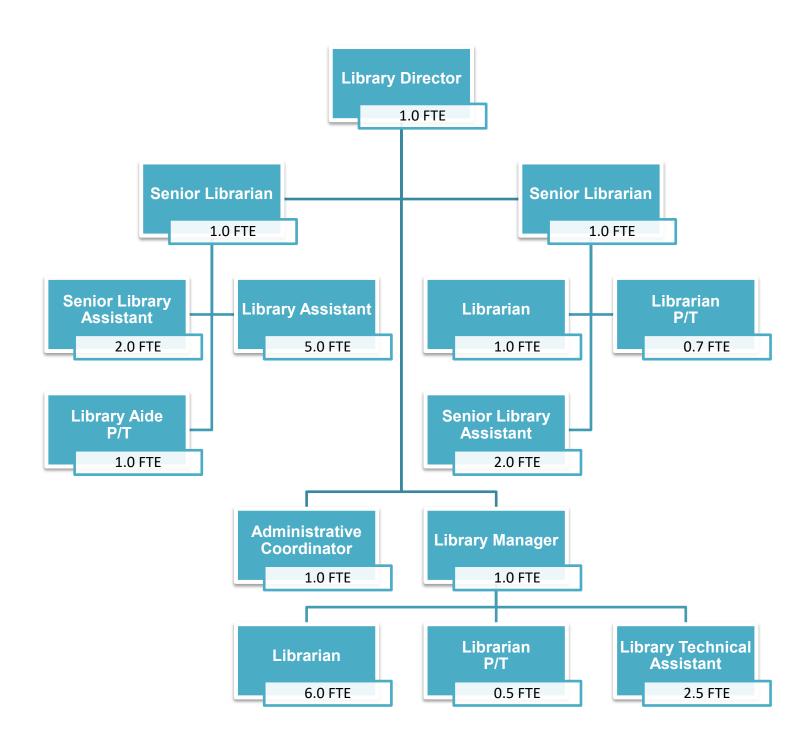
FUNDING SOURCES											
	ACTUAL	ACTUAL ACTUAL BUDGET ADOPTED									
	FY 2020	FY 2020 FY 2021 FY 2022 FY 2									
General Fund	4,488,359	4,694,358	4,835,926	5,040,592	4%						
TOTAL DEPARTMENT FUNDING	\$ 4,488,359	\$ 4,694,358	\$ 4,835,926	\$ 5,040,592	4%						



LIBRARY

FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

City of Dunedin Library 25.7 FTE



LIBRARY

Champion Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services available 24/7 through the Library website. Programming is available free to kids, teens and adults on a regular basis that includes core library services such as story times, computer instruction, educational guest speakers, entertaining performers and lifelong learning. New services such as curbside service, virtual programming, birding backpacks and wifi hotspots

Budget Highlights, Service Changes and Proposed Efficiencies

The City's goal is to keep the Library budget sustainable. For FY23, the library, in partnership with the Friends of the Library, will work to fundraise for a new playground. In addition, there is a CIP item for new carpet tiles in the back area of the Library. The current carpeting is from the renovation in 2005.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's public internet costs. The Library receives an annual trust dividend from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies, and Handicrafts. The Library has successfully applied and received grants from the Florida Humanities Council and AARP Community Challenge for a Kellogg Mansion Immersive Experience and the addition of accessible tables on our library grounds. These grants will be impleted in FY 2023.



Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library along with staff continuing education which is reflected in Library line items such as contract services, travel, and operating. The Dunedin Public Library Foundation, Inc. funds the fiction book collection at the Friends Branch Library in the Community Center. In addition, the Foundation funds the successful WiFi HotSpot program at the library. The Foundation has extended their support with an online service of the Library Speakers Consortium which provides free access to virtual author talks and book discussions.

The Library receives funding from the Pinellas Public Library Cooperative depending on yearly allocations from the State of Florida and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as their card can be used at any Pinellas County library.

LIBRARY

DEPARTMENT PERSONNEL SUMMARY								
	ACTUAL ACTUAL BUDGET ADOPTED FTE FY 2020 FY 2021 FY 2022 FY 2023 CHAN							
Library	26.00	25.20	25.70	25.70	0.00			
Total FTEs	26.00	25.20	25.70	25.70	0.00			

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY								
	ACTUAL	A	CTUAL	BUDGET	ADOPTED	%		
	FY 2020	F	Y 2021	FY 2022	FY 2023	CHANGE		
Personnel								
Salaries	1,179,412	1	1,219,159	1,232,000	1,312,200	7%		
Benefits	434,749		426,075	464,000	489,300	5%		
Operating	616,512		627,307	963,819	1,196,682	24%		
Capital	274,821		241,516	310,600	315,900	2%		
Other	-		-	-	2,752	N/A		
Total Expenditures	\$ 2,505,495	\$ 2	2,514,058	\$ 2,970,419	\$ 3,316,834	12%		
Major Operating (\$25,000 or more)								
Library Back Area Carpeting		\$	43,000		General Fund			
Library Roof Replacement		\$	350,000		General Fund			
Library Interior Painting		\$	65,000		General Fund			
Major Capital (\$25,000 or more)								
Books & Publications		\$	215,900		General Fund			
Dunedin Public Library Playground		\$	100,000	Gene	ral Fund / ARPA	Fund		

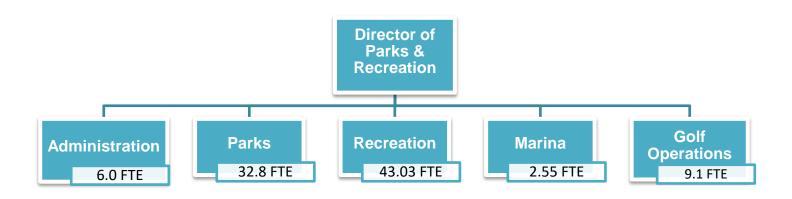
FUNDING SOURCES											
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%						
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE						
General Fund	2,433,573	2,514,058	2,970,419	3,266,834	10%						
Penny Fund	71,921	-	-	-	N/A						
ARPA Fund	-	-	-	50,000	N/A						
TOTAL DEPARTMENT FUNDING	\$ 2,505,495	\$ 2,514,058	\$ 2,970,419	\$ 3,316,834	12%						

PERFORMANCE MEASURES											
	ACTUAL ACTUAL BUDGET ESTIMATED ADOPT										
	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023						
Total use of collection	391,968	486,443	500,000	500,000	515,000						
Programming attendance (adults,	14,488	4.401	20.000	8.000	10.000						
teens, kids)	14,400	4,401	20,000	0,000	10,000						
Annual door count	181,057	197,635	250,000	175,000	200,000						
Computer/Wireless device usage	56,258	45,105	50,000	50,000	52,000						

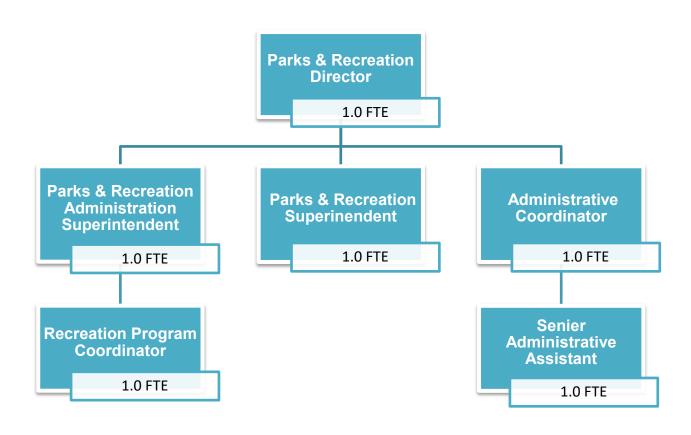


FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

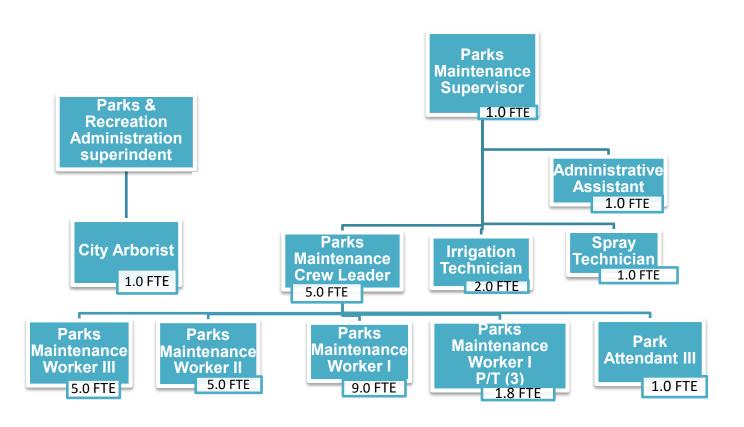
City of Dunedin Parks & Recreation 93.48 FTE



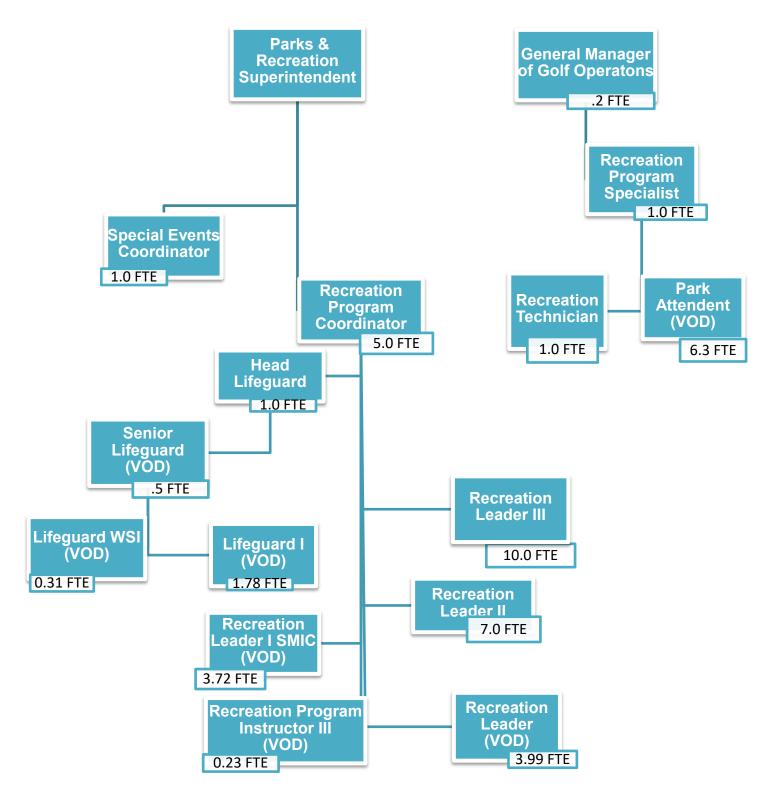
City of Dunedin Parks & Recreation Administration 6.0 FTE



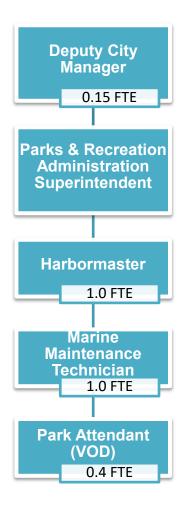
City of Dunedin Parks & Recreation Parks 32.8 FTE



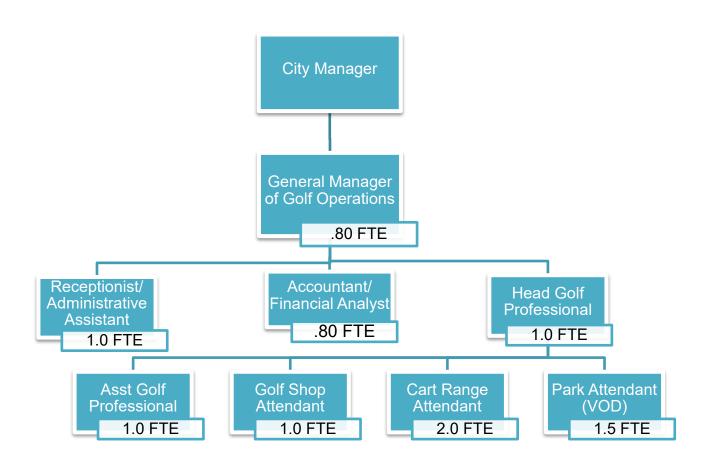
City of Dunedin Parks & Recreation Recreation 43.03 FTE



City of Dunedin Parks & Recreation Marina 2.55 FTE



City of Dunedin Parks & Recreation Golf Operations 9.1 FTE



Champion Mission Statement

To create comprehensive opportunities to Play, Restore, and Explore.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organizes and/or provides logistical support for over sixty (60) community special events annually. Administration staff also provides for oversight and support for the Dunedin Golf Club, Dunedin Stadium, Dunedin Marina, Dunedin Fine Art Center, and the Dunedin Historical Museum.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, twelve (12) public playgrounds, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design. In Fy 23 the Parks Division will be operating out of their new facilities, formerly the Blue Jays Player Development Complex, at 1700 Solon Avenue.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and two (2) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Park provides a newly-renovated driving range with awnings, a putting green, chipping range and concession building with public restrooms. It is open to the general public for instruction, lessons, and camps. The park also has open green space and walking trails around several ponds.

The Dunedin Marina provides for the rental of 188 wet slips (171 recreational, 9 commercial, 2 municipal and 6 day docks), 4 davit slips, a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.



The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the TD Ballpark/Dunedin Stadium and the Player Development Complex. A new twenty-five (25) year License Agreement was signed between the City of Dunedin and the Toronto Blue Jays on November 2, 2017. In FY21, the Certificate of Occupancy was issued for both the Stadium and the Player Development Complex and both facilities are now in full use by the Toronto Blue Jays.

Budget Highlights, Service Changes and Proposed Efficiencies

The City of Dunedin completed a Sustainability Study of the Dunedin Golf Club which identified capital improvement needs, market analysis, operational analysis, new or enhanced revenue opportunities, financial analysis, operating structures. Phase 2 of the study included a more in-depth review of the various operational strucutres. The City of Dunedin has formed a Transition Team and is working with the Dunedin Golf Board of Directors to assume operation of the Club in June 2023. In addition, the City will be working on the design and implementation of significant capital improvements to the facility in fiscal year 2024.

The City of Dunedin acquired the Gladys Douglas Preserve in May 2021 and signed an agreement for Florida Communities Trust (FCT) grant funding in March 2022. The Parks and Recreation Department has been actively working on developing the park and making safety improvements to allow for public access. Future amenities include a fishing pier, observation platform, kayak launch, nature center, picnic shelters, parking lot, and restroom facilities.

The Dunedin Marina is an enterprise fund with funding for all operating and capital expenditures provided through user fees. A rate study is being conducted in fiscal year 2022. A master plan is scheduled for fiscal year 2023 to develop a long-range plan for capital improvements, facility needs, environmental resiliancy, and cost estimates for implementation.

The Stadium budget is following the terms and conditions as stated in the new License Agreement, which went into effect once the Stadium and PDC projects were completed. The Blue Jays contribute a \$2.00 surcharge per ticket and the proceeds from the naming rights to a long term Stadium and Player Development Complex Capital Improvement Fund. The City operates and retains revenues from City parking lots. Both taxes and insurance are projected to increase as a result of the construction and redevelopment including the addition of square footage of the Player Development Complex and the increased seating at the Stadium.

The Pickleball Courts (\$400,000), Dog Park (\$300,000), Pram Shed Replacement (\$600,000), Playground Equipment Replacement (\$125,000), and Athletic Field Renovations (\$100,000) are a few major capital expenditures included in the FY 2022 Budget. The Highlander Pool Replacement (\$8,500,000) is allocated across fiscal years 2022 and 2023.







DEPARTMENT PERSONNEL SUMMARY									
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHANGE				
Administration	5.85	5.85	6.00	6.00	0.00				
Parks Division	31.80	32.80	32.80	32.80	0.00				
Recreation Division	38.66	42.83	42.83	43.03	0.20				
Golf Operations	0.00	0.00	0.00	9.10	9.10				
Marina	2.55	2.55	2.55	2.55	0.00				
Stadium	0.00	0.00	0.00	0.00	0.00				
Total FTEs	78.86	84.03	84.18	93.48	9.30				

ACTUAL FY 2020 FY 2021 EV 2023 FY 2023 CHANGE	DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY								
Personnel Salaries 3,209,087 3,143,782 3,531,180 4,112,261 16% Benefits 1,253,672 1,168,856 1,290,400 1,505,145 17% Operating 3,620,062 4,663,863 5,199,208 6,440,733 24% Capital 67,786,409 16,989,043 3,523,100 6,567,500 86% Other 3,467,719 3,250,762 3,014,600 3,022,728 0% Other 3,467,719 3,250,762 3,014,600 3,022,728 0% Other 3,467,719 3,250,762 3,014,600 3,022,728 0% Other 5,498 147,060 150,300 156,153 4% Elim. Of Principal Pymts.									
Salaries		FY 2020		FY 2021	FY 2022	FY 2023	CHANGE		
Benefits									
Operating									
Capital		1,253,672		1,168,856	1,290,400	1,505,145			
Other	•								
Expense Cash Flow Subtotal \$79,336,949 \$29,216,307 \$16,558,488 \$21,648,367 31%	· · · · · · · · · · · · · · · · · · ·	67,786,409		16,989,043	3,523,100	6,567,500			
Depreciation									
Elim. Of Principal Pymts.			\$:						
Elimination of Capital	·	75,498		147,060	150,300	156,153			
Total \$ 78,342,484 \$ 29,356,842 \$ 16,648,788 \$ 21,700,280 30% Major Operating (\$25,000 or more) Marina Master Plan \$ 100,000 General Fund Tennis Instructors \$ 37,000 General Fund Golf Instructors \$ 62,000 General Fund Fitness Class Instructors \$ 73,000 General Fund Community Center Instructors \$ 25,000 General Fund Palm Tree Pruning \$ 40,000 General Fund Park Amenities \$ 25,000 General Fund Shop Supplies (Parks) \$ 25,000 General Fund Before & After School Program Usage Fees \$ 35,000 General Fund Exotic Invasive Removal \$ 35,000 General Fund Landscape Maintenance \$ 25,000 General Fund In piping Director and Drumming Director Salaries \$ 100,000 General Fund Blown in Mulch \$ 25,000 General Fund Uights in Trees Annual Maintenance \$ 30,000 General Fund Operation Twinkle \$ 38,000 General Fund	Elim. Of Principal Pymts.	-		-	-	-			
Maior Operating (\$25,000 or more)Marina Master Plan\$ 100,000General FundTennis Instructors\$ 37,000General FundGolf Instructors\$ 62,000General FundFitness Class Instructors\$ 73,000General FundCommunity Center Instructors\$ 25,000General FundPalm Tree Pruning\$ 40,000General FundPark Amenities\$ 25,000General FundShop Supplies (Parks)\$ 25,000General FundBefore & After School Program Usage Fees\$ 35,000General FundExotic Invasive Removal\$ 35,000General FundTree Pruning & Removal\$ 30,000General FundLandscape Maintenance\$ 25,000General FundBlown in Mulch\$ 25,000General FundUights in Trees Annual Maintenance\$ 30,000General FundUights in Trees Annual Maintenance\$ 30,000General FundOperation Twinkle\$ 38,000General FundHale Center Program Instructors\$ 32,000General FundProfessional Services (Golf Club Audit, NGF)\$ 30,000General FundGolf Club Mangrove Trimming/ Security Fire Monitoring\$ 25,000General / Golf OperationsGolf Club Repair and Maintenance\$ 25,000General / Golf OperationsAdmin Fee\$ 46,800Marina FundAnnual Property Taxes\$ 354,600Stadium FundClearwater Ferry Service\$ 55,000ARPA FundsCommunity Center Flooring\$ 110,000General Fund	Elimination of Capital	(1,069,963)					0%		
Marina Master Plan Fennis Instructors Signature State Plan Signature Sta	Total	\$ 78,342,484	\$ 2	29,356,842	\$ 16,648,788	\$ 21,700,280	30%		
Marina Master Plan Fennis Instructors Signature State Plan Signature Sta	Major Operating (\$25,000 or more)								
Tennis Instructors Signard Scales Ind Seneral Fund Signard Scales Ind Signard Scales I			\$	100.000		General Fund			
Golf Instructors Fitness Class Class Class Instructors Fitness Class C									
Fitness Class Instructors \$ 73,000 General Fund Community Center Instructors \$ 25,000 General Fund Palm Tree Pruning \$ 40,000 General Fund Park Amenities \$ 25,000 General Fund Shop Supplies (Parks) \$ 25,000 General Fund Before & After School Program Usage Fees \$ 35,000 General Fund Exotic Invasive Removal \$ 35,000 General Fund Exotic Invasive Removal \$ 30,000 General Fund I ree Pruning & Removal Landscape Maintenance \$ 25,000 General Fund Blown in Mulch Piping Director and Drumming Director Salaries \$ 100,000 General Fund I rees Annual Maintenance \$ 30,000 General Fund Operation Twinkle Lights in Trees Annual Maintenance \$ 30,000 General Fund Operation Twinkle Hale Center Program Instructors \$ 32,000 General Fund Professional Services (Golf Club Audit, NGF) \$ 30,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund									
Community Center Instructors\$ 25,000General FundPalm Tree Pruning\$ 40,000General FundPark Amenities\$ 25,000General FundShop Supplies (Parks)\$ 25,000General FundBefore & After School Program Usage Fees\$ 35,000General FundExotic Invasive Removal\$ 35,000General FundExotic Invasive Removal\$ 30,000General FundLandscape Maintenance\$ 25,000General FundBlown in Mulch\$ 25,000General FundPiping Director and Drumming Director Salaries\$ 100,000General FundLights in Trees Annual Maintenance\$ 30,000General FundOperation Twinkle\$ 38,000General FundHale Center Program Instructors\$ 32,000General FundProfessional Services (Golf Club Audit, NGF)\$ 30,000General / Golf OperationsGolf Club Rappair and Maintenance\$ 25,000General / Golf OperationsGolf Club Repair and Maintenance\$ 25,000General / Golf OperationsAdmin Fee\$ 46,800Marina FundAnnual Property Taxes\$ 354,600Stadium FundClearwater Ferry Service\$ 55,000ARPA FundsCommunity Center Flooring\$ 110,000General FundCitywide Roof Replacement- Hale Center\$ 270,000General Fund	Fitness Class Instructors								
Palm Tree Pruning Park Amenities \$ 25,000 General Fund Shop Supplies (Parks) \$ 25,000 General Fund Before & After School Program Usage Fees \$ 35,000 General Fund Exotic Invasive Removal Exotic Invasive Removal \$ 35,000 General Fund Tree Pruning & Removal S 30,000 General Fund Ceneral Fund Shown in Mulch Shown in Trees Annual Maintenance S 30,000 General Fund Shown in Trees Annual Maintenance S 30,000 General Fund Shown in Trees Annual Maintenance S 30,000 General Fund Shown in Trees Annual Maintenance S 30,000 General Fund Shown in Trees Annual Maintenance S 30,000 General Fund									
Park Amenities \$ 25,000 General Fund Shop Supplies (Parks) \$ 25,000 General Fund Before & After School Program Usage Fees \$ 35,000 General Fund Exotic Invasive Removal \$ 35,000 General Fund Tree Pruning & Removal \$ 30,000 General Fund Exotic Invasive Removal \$ 25,000 General Fund Exotic Invasive Removal \$ 25,000 General Fund Exotic Invasive Removal Exotic Invasive Removal \$ 30,000 General Fund Exotic Invasive Removal Fund Exo						General Fund			
Shop Supplies (Parks)\$ 25,000General FundBefore & After School Program Usage Fees\$ 35,000General FundExotic Invasive Removal\$ 35,000General FundTree Pruning & Removal\$ 30,000General FundLandscape Maintenance\$ 25,000General FundBlown in Mulch\$ 25,000General FundPiping Director and Drumming Director Salaries\$ 100,000General FundLights in Trees Annual Maintenance\$ 30,000General FundOperation Twinkle\$ 38,000General/CRAHale Center Program Instructors\$ 32,000General FundProfessional Services (Golf Club Audit, NGF)\$ 30,000General / Golf OperationsGolf Club Mangrove Trimming/ Security Fire Monitoring\$ 25,000General / Golf OperationsGolf Club Repair and Maintenance\$ 25,000General / Golf OperationsAdmin Fee\$ 46,800Marina FundAnnual Property Taxes\$ 354,600Stadium FundClearwater Ferry Service\$ 55,000ARPA FundsCommunity Center Flooring\$ 110,000General FundCitywide Roof Replacement- Hale Center\$ 270,000General Fund	<u> </u>								
Before & After School Program Usage Fees \$ 35,000 General Fund Exotic Invasive Removal \$ 35,000 General Fund Tree Pruning & Removal \$ 30,000 General Fund Landscape Maintenance \$ 25,000 General Fund Blown in Mulch \$ 25,000 General Fund Piping Director and Drumming Director Salaries \$ 100,000 General Fund Lights in Trees Annual Maintenance \$ 30,000 General Fund Operation Twinkle \$ 38,000 General Fund Operation Twinkle \$ 38,000 General Fund Professional Services (Golf Club Audit, NGF) \$ 30,000 General Fund Professional Services (Golf Club Audit, NGF) \$ 30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center	Shop Supplies (Parks)					General Fund			
Tree Pruning & Removal Landscape Maintenance \$ 30,000 General Fund Blown in Mulch \$ 25,000 General Fund Piping Director and Drumming Director Salaries \$ 100,000 General Fund Lights in Trees Annual Maintenance \$ 30,000 General Fund Operation Twinkle \$ 38,000 General Fund Operation Twinkle \$ 38,000 General Fund Operation Twinkle \$ 30,000 General Fund Operation Twinkle \$ 30,000 General Fund Operation Twinkle Foffessional Services (Golf Club Audit, NGF) \$ 30,000 General Fund Operations Golf Club Mangrove Trimming/ Security Fire Monitoring Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 46,800 Admin Fee \$ 46,800 Annual Property Taxes \$ 354,600 Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center	Before & After School Program Usage F	ees	\$	35,000		General Fund			
Landscape Maintenance \$ 25,000 General Fund Blown in Mulch \$ 25,000 General Fund Piping Director and Drumming Director Salaries \$ 100,000 General Fund Lights in Trees Annual Maintenance \$ 30,000 General Fund Operation Twinkle \$ 38,000 General Fund Hale Center Program Instructors \$ 32,000 General Fund Professional Services (Golf Club Audit, NGF) \$ 30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 General Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000	Exotic Invasive Removal		\$	35,000		General Fund			
Blown in Mulch Piping Director and Drumming Director Salaries \$100,000 General Fund Lights in Trees Annual Maintenance \$30,000 General Fund Operation Twinkle \$38,000 General Fund General Fund Operation Twinkle Hale Center Program Instructors \$32,000 General Fund Professional Services (Golf Club Audit, NGF) \$30,000 General Fund General Fund Professional Services (Golf Club Audit, NGF) \$30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$25,000 General / Golf Operations Golf Club Repair and Maintenance \$25,000 General / Golf Operations Admin Fee \$46,800 Marina Fund Annual Property Taxes \$354,600 Stadium Fund Clearwater Ferry Service \$55,000 ARPA Funds Community Center Flooring \$110,000 General Fund Citywide Roof Replacement- Hale Center	Tree Pruning & Removal		\$	30,000		General Fund			
Blown in Mulch Piping Director and Drumming Director Salaries \$100,000 General Fund Lights in Trees Annual Maintenance \$30,000 General Fund Operation Twinkle \$38,000 General Fund General Fund Operation Twinkle Hale Center Program Instructors \$32,000 General Fund Professional Services (Golf Club Audit, NGF) \$30,000 General Fund General Fund Professional Services (Golf Club Audit, NGF) \$30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$25,000 General / Golf Operations Golf Club Repair and Maintenance \$25,000 General / Golf Operations Admin Fee \$46,800 Marina Fund Annual Property Taxes \$354,600 Stadium Fund Clearwater Ferry Service \$55,000 ARPA Funds Community Center Flooring \$110,000 General Fund Citywide Roof Replacement- Hale Center	Landscape Maintenance		\$	25,000		General Fund			
Lights in Trees Annual Maintenance\$ 30,000General FundOperation Twinkle\$ 38,000General/CRAHale Center Program Instructors\$ 32,000General FundProfessional Services (Golf Club Audit, NGF)\$ 30,000General / Golf OperationsGolf Club Mangrove Trimming/ Security Fire Monitoring\$ 25,000General / Golf OperationsGolf Club Repair and Maintenance\$ 25,000General / Golf OperationsAdmin Fee\$ 46,800Marina FundAnnual Property Taxes\$ 354,600Stadium FundClearwater Ferry Service\$ 55,000ARPA FundsCommunity Center Flooring\$ 110,000General FundCitywide Roof Replacement- Hale Center\$ 270,000General Fund	Blown in Mulch			25,000		General Fund			
Operation Twinkle \$ 38,000 General/CRA Hale Center Program Instructors \$ 32,000 General Fund Professional Services (Golf Club Audit, NGF) \$ 30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Piping Director and Drumming Director	Salaries	\$	100,000		General Fund			
Hale Center Program Instructors \$ 32,000 General Fund Professional Services (Golf Club Audit, NGF) \$ 30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Lights in Trees Annual Maintenance		\$	30,000		General Fund			
Professional Services (Golf Club Audit, NGF) \$ 30,000 General / Golf Operations Golf Club Mangrove Trimming/ Security Fire Monitoring \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Operation Twinkle		\$	38,000		General/CRA			
Golf Club Mangrove Trimming/ Security Fire Monitoring \$ 25,000 General / Golf Operations Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Hale Center Program Instructors		\$	32,000		General Fund			
Golf Club Repair and Maintenance \$ 25,000 General / Golf Operations Admin Fee \$ 46,800 Marina Fund Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Professional Services (Golf Club Audit,	NGF)	\$	30,000	Gene	eral / Golf Operat	ions		
Admin Fee\$ 46,800Marina FundAnnual Property Taxes\$ 354,600Stadium FundClearwater Ferry Service\$ 55,000ARPA FundsCommunity Center Flooring\$ 110,000General FundCitywide Roof Replacement- Hale Center\$ 270,000General Fund	Golf Club Mangrove Trimming/ Security	Fire Monitoring	\$	25,000	Gene	eral / Golf Operat	ions		
Annual Property Taxes \$ 354,600 Stadium Fund Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Golf Club Repair and Maintenance			25,000	Gene	eral / Golf Operat	ions		
Clearwater Ferry Service \$ 55,000 ARPA Funds Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Admin Fee		\$	46,800		Marina Fund			
Community Center Flooring \$ 110,000 General Fund Citywide Roof Replacement- Hale Center \$ 270,000 General Fund				354,600		Stadium Fund			
Citywide Roof Replacement- Hale Center \$ 270,000 General Fund	Clearwater Ferry Service		\$	55,000		ARPA Funds			
	Community Center Flooring		\$	110,000		General Fund			
Citywide Exterior Painting, Hale Center \$ 60,000 General Fund		er				General Fund			
Original Extension Familing Trails Conton	Citywide Exterior Painting- Hale Center		\$	60,000		General Fund			

Major Capital (\$25,000 or more)		
Court Resurfacing	\$ 60,000	General Fund
Gladys Douglas Preserve Development	\$ 650,000	Penny Fund
Pram Shed Replacement	\$ 600,000	Penny Fund
Playground Equipment Replacement	\$ 125,000	Penny Fund
Marina Parking Lot	\$ 260,600	Penny / Marina
Dog Park	\$ 300,000	Penny Fund
Athletic Field Renovation	\$ 100,000	Penny Fund
Highlander Pool Replacement	\$ 2,000,000	ARPA Funds
Pickleball Courts	\$ 400,000	ARPA Funds
Dunedin Golf Club Renovation	\$ 2,000,000	ARPA Funds
Major Other (\$25,000 or more)		
Ser. 2015 Community Center Debt Payment	\$ 669,700	Penny Fund
Series 2018A Jays Taxable Bond Payment	\$ 1,347,400	Stadium Fund
Series 2018 State Tax Exempt Bond Payment	\$ 986,400	Stadium Fund

DEF	PARTME	NT EXPEN	SES	SUMMARY	/ R'	V DIVISION			
DEI		ACTUAL		CTUAL		BUDGET	Δ	DOPTED	%
		FY 2020		Y 2021		FY 2022	•	FY 2023	CHANGE
Administration									
Personnel									
Salaries		436,381		371,968		450,440		483,400	7%
Benefits		121,209		115,762		132,800		157,500	19%
Operating		60,120		60,517		147,702		115,014	-22%
Capital		-		-		-		-	N/A
Other		-		-		-		2,311	N/A
Total Expenditures	\$	617,709	\$	548,247	\$	730,942	\$	758,225	4%
Parks									
Personnel									
Salaries		1,284,725		1,272,354		1,301,400		1,497,200	15%
Benefits		604,592		565,189		633,500		685,800	8%
Operating		1,141,091		1,285,485		1,360,819		1,507,256	11%
Capital		1,014,308		7,071,497		2,124,600		1,414,360	-33%
Other		1,874		1,838		10,000		10,631	6%
Total Expenditures	\$	4,046,590	\$ 1	0,196,363	\$	5,430,319	\$	5,115,247	-6%
	-		-					•	
Recreation									
Personnel									
Salaries		1,368,669		1,383,711		1,649,940		1,693,916	3%
Benefits		492,531		453,013		491,400		576,620	17%
Operating		1,707,041		2,559,171		2,515,030		3,003,448	19%
Capital		81,656		105,811		1,338,500		3,048,900	128%
Other		665,311		670,007		671,800		674,184	0%
Total Expenses	\$	4,315,209	\$	5,171,713	\$	6,666,670	\$	8,997,068	35%

		ACTUAL	on by Cost (ACTUAL	BUDGET	Α	DOPTED	%
		FY 2020	FY 2021	FY 2022		FY 2023	CHANG
Aquatics							
Personnel							
Salaries		151,726	177,049	198,760		214,716	8%
Benefits		53,460	53,821	46,400		63,800	38%
Operating		125,662	136,748	162,840		166,240	2%
Capital		22,052	34,027	1,250,000		2,607,500	109%
Other		-	-	-		-	N/A
Total Expenditures	\$	352,900	\$ 401,645	\$ 1,658,000	\$	3,052,256	84%
Athletics							
Personnel							
Salaries		104,316	185,815	177,430		207,450	17%
Benefits		26,542	30,841	24,300		40,420	66%
Operating		140,262	234,278	227,845		340,500	49%
Capital		9,884	16,224	60,000		404,000	573%
Other		-	1,309	-		_	N/A
Total Expenditures	\$	281,004	\$ 468,468	\$ 489,575	\$	992,370	103%
Community Center							
Personnel		354,027	302,438	416,300		368,300	-12%
Salaries		145,782	126,873	147,000		143,700	-2%
Benefits		641,342	1,087,576	987,158		1,007,553	2%
Operating		39,263	43,780	12,500		14,000	12%
Capital		665,311	668,698	671,800		670,892	0%
Other	\$	1,845,724	\$ 2,229,364	\$ 2,234,758	\$	2,204,445	-1%
	_	.,,	 	 			- ,,
MLK Center							
Personnel							
Salaries		161,729	166,530	178,300		194,850	9%
Benefits		66,782	66,597	70,200		91,100	30%
Operating		248,249	436,537	290,265		332,704	15%
Capital		4,513	11,780	9,500		11,000	16%
Other		-	-	-		2,046	N/A
Total Expenditures	\$	481,274	\$ 681,443	\$ 548,265	\$	631,700	15%
Hale Activity Center							
Personnel							
Salaries		187,817	147,451	194,350		201,700	4%
Benefits		59,310	45,613	60,700		69,400	14%
Operating		230,800	326,372	370,073		623,321	68%
Capital		2,449	-	-		-	N/A
Other		-	-	-		1,246	N/A
Total Expenditures	\$	480,376	\$ 519,436	\$ 625,123	\$	895,667	43%
Nature Center							
Personnel							
Salaries		30,463	20,702	23,500		23,500	0%
Benefits		2,330	1,584	-		1,800	N/A
Operating		28,831	51,612	43,950		43,380	-1%
Capital		,	,•	-		1,200	N/A
•						.,_00	N/A
Other		-	-	_		-	IN/A

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		CTUAL Y 2020		CTUAL Y 2021		SUDGET TY 2022		OOPTED FY 2023	% CHANGE
Dunedin Fine Arts Center		1 2020	ı	1 2021		1 2022		1 2023	CHANGE
Personnel									
Salaries		_		_		-		-	N/A
Benefits		_		_		-		-	N/A
Operating		77,319		68,410		109,900		68,200	-38%
Capital		-		-		-		-	N/A
Other		-		660		-		-	N/A
Total Expenditures	\$	77,319	\$	69,069	\$	109,900	\$	68,200	-38%
Dunedin Historical Museum									
Personnel									
Salaries		_		_		_		_	N/A
Benefits		_		_		_		_	N/A
Operating		23,600		18,400		16,400		20,700	26%
Capital				-		-		-	N/A
Other		_		_		_		_	N/A
Total Expenditures	\$	23,600	\$	18,400	\$	16,400	\$	20,700	26%
Golf Operations									
•									
Personnel Salaries								207 445	N/A
Benefits		-		-		-		297,445 47,525	N/A N/A
Operating		-		-		-		557,405	N/A N/A
Capital		-		-		-		557,405	N/A N/A
Other		-		-		-		-	N/A
	\$		\$		\$		\$	902,375	N/A
Expense Cash Flow Subtotal	Ψ		Ψ	-	Ψ		Ψ	302,373	N/A N/A
Depreciation		-		-		-		-	
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		-		-		-		-	N/A
Total Expenses	\$	-	\$	-	\$	-	\$	902,375	N/A

	Golf		Division by		ADODTED	•
		ACTUAL FY 2020	ACTUAL FY 2021	UDGET Y 2022	ADOPTED FY 2023	% CHANGE
General Admin	istration					
Personnel						
S	alaries	-	-	-	227,670	N/A
В	enefits	-	-	-	22,575	N/A
Operating		-	-	-	128,884	N/A
Capital		-	-	-	-	N/A
Other		-	-	-	-	N/A
Expense (Cash Flow Subt \$	-	\$ -	\$ -	\$ 379,129	N/A
Deprecia	ntion	-	-	-	-	N/A
Elim. Of	Principal Pymts.	-	-	-	-	N/A
Elim. of 0	Capital	-	-	-	-	N/A
Total Exp	enses \$	-	\$ -	\$ -	\$ 379,129	N/A

		erations CTUAL		TUAL		DGET	AE	OPTED	%
		2020		2021		2022		Y 2023	CHANG
Membership									
Personnel									
Salaries		-		-		-		-	N/A
Benefits		-		-		-		-	N/A
Operating		-		-		-		5,175	N/A
Capital		-		-		-		-	N/A
Other		-		-		-		-	N/A
Expense Cash Flow Si	ubt \$	-	\$	-	\$	-	\$	5,175	N/A
Depreciation		-		-		-		-	N/A
Elim. Of Principal Pym	nts.	-		-		-		-	N/A
Elim. of Capital		-		-		_		-	N/A
Total Expenses	\$	-	\$	-	\$	-	\$	5,175	N/A
Pro Shop									
Personnel									
Salaries		_		_		_		69,775	N/A
Benefits		-		_		-		24,950	N/A
Operating		_		_		_		38,018	N/A
Capital		_		_		_		-	N/A
Other		-		-		-		_	N/A
Expense Cash Flow St	ubt \$	-	\$	-	\$	_	\$	132,743	N/A
Depreciation		_	<u> </u>	_	<u> </u>	_		-	N/A
Elim. Of Principal Pym	nts	_		_		_		_	N/A
Elim. of Capital	ito.								N/A
Total Expenses	\$		\$		\$		\$	132,743	N/A
Total Expenses	Ψ		Ψ		Ψ	-	Ψ	132,743	IN/A
Club House									
Personnel									
Salaries		-		-		-		-	N/A
Benefits		-		-		-		-	N/A
Operating		-		-		-		23,507	N/A
Capital		-		-		-		-	N/A
Other		-		-		-		-	N/A
Expense Cash Flow Si	ubt \$	-	\$	-	\$	-	\$	23,507	N/A
Depreciation		-		-		-		-	N/A
Elim. Of Principal Pym	nts.	-		-		-		-	N/A
Elim. of Capital		-		-		-		_	N/A
Total Expenses	\$	-	\$	-	\$	-	\$	23,507	N/A
Grounds									
Personnel									
Salaries		_		_		_		_	N/A
Benefits		_		_		_		_	N/A
Operating		_		_		_		209,475	N/A
Capital		_		_		_		-	N/A
Other		_		_		_		_	N/A
Expense Cash Flow St	ubt \$	_	\$	_	\$	_	\$	209,475	N/A
Depreciation Depreciation	ωνι ψ		Ψ	_	Ψ		Ψ	200,770	N/A
Elim. Of Principal Pym	nte	-		-		-		-	N/A
	ito.	-		-		-		-	N/A N/A
Elim. of Capital				-		-	_	-	
Total Expenses	\$	-	\$	-	\$	-	\$	209,475	N/A

G	olf		Div	ision by Cos				
		ACTUAL		ACTUAL	BUDGET	A	DOPTED	%
		FY 2020		FY 2021	FY 2022		FY 2023	CHANG
Food and Beverage								
Personnel								.
Salaries		-		-	-		-	N/A
Benefits		-		-	-		-	N/A
Operating		-		-	-		152,346	N/A
Capital		-		-	-		-	N/A
Other		-		-	 -		-	N/A
Expense Cash Flow Sub	t \$	-	\$	-	\$ -	\$	152,346	N/A
Depreciation		-		-	-		-	N/A
Elim. Of Principal Pymts		-		-	-		-	N/A
Elim. of Capital				-			-	N/A
Total Expenses	\$	-	\$	-	\$ -	\$	152,346	N/A
adium								
Personnel								
Salaries		-		-	-		-	N/A
Benefits		-		-	-		-	N/A
Operating		209,045		189,533	567,400		703,000	24%
Capital		65,059,695		9,766,360	-		-	N/A
Other		2,800,534		2,578,257	2,332,800		2,335,300	0%
Total Expenditures	\$	68,069,274	\$	12,534,150	\$ 2,900,200	\$	3,038,300	5%
ırina								
Personnel		440.040		445 750	100 100		4.40.000	00/
Salaries		119,313		115,750	129,400		140,300	8%
Benefits		35,340		34,893	32,700		37,700	15%
Operating		195,364		216,431	249,957		254,560	2%
Capital		1,069,963		6,525	60,000		104,240	74%
Other		<u>-</u>		<u> </u>	 -		302	N/A
Expense Cash Flow Subtotal	\$	1,419,981	\$	373,599	\$ 472,057	\$	537,102	14%
Depreciation		75,498		147,060	150,300		156,153	4%
Elim. Of Principal Pymts.		-		-	-		-	N/A
Elimination of Capital		(1,069,963)		(6,525)	(60,000)		(104,240)	74%
Total Expenses	\$		\$	514,134	\$ 562,357	\$	589,015	5%
TAL DEPARTMENT EXPENSES	\$	78,342,484	\$	29,356,842	\$ 16,648,788	\$	21,700,280	30%

	FUNDI	NG SOURCES			
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
General Fund	8,035,149	8,479,516	9,184,831	10,114,530	10%
Stadium Fund	68,069,274	12,534,150	2,900,200	3,038,300	5%
Impact Fee Fund	-	-	-	-	N/A
Penny Fund	1,812,545	7,829,042	4,001,400	2,601,060	-35%
ARPA Fund	-	-	-	4,455,000	N/A
Marina Fund	425,515	513,724	562,357	589,015	5%
Golf Operations Fund	-	-	-	902,375	N/A
TOTAL DEPARTMENT FUNDING	\$ 78,342,484	\$ 29,356,432	\$ 16,648,788	\$ 21,700,280	30%

	FUNDIN	IG :	SOURCES				
	ACTUAL		ACTUAL	BUDGET	Α	DOPTED	%
	FY 2020		FY 2021	FY 2022		FY 2023	CHANGE
General Fund							
Grants	50,051		45,617	76,000		76,000	0%
Charges for Service	714,910		1,072,515	1,083,500		1,391,500	28%
Special Events	102,529		9,399	124,000		118,000	-5%
Contributions	46,252		47,323	36,000		15,000	-58%
Rent	33,061		38,027	43,548		45,571	5%
Fund Balance	7,088,346		7,266,634	7,821,783		8,468,459	8%
Total General Fund	\$ 8,035,149	\$	8,479,516	\$ 9,184,831	\$	10,114,530	10%
Stadium Fund							
Grants	31,163,171		1,500,000	1,500,000		1,000,000	-33%
Charges for Service	27,357		423,933	386,000		391,000	1%
Misc. Revenue	21,556,153		7,430,025	1,637,800		1,626,300	-1%
Other/Transfers	250,000		765,000	265,000		-	-100%
Debt Proceeds	-		-	-		-	N/A
Fund Balance	15,072,595		2,415,192	(888,600)		21,000	-102%
Total Stadium Fund	\$ 68,069,274	\$	12,534,150	\$ 2,900,200	\$	3,038,300	5%
Impact Fee Fund							
Park Impact Fee	260,100		125,312	236,510		108,358	-54%
Fund Balance	 (260,100)		(125,312)	(236,510)		(108,358)	-54%
Total Impact Fee Fund	\$ -	\$	-	\$ -	\$	-	N/A
Penny Fund							
Intergovernmental	1,812,545		7,829,042	4,001,400		1,901,060	-52%
Grants	_		-	-		700,000	N/A
Total Penny Fund	\$ 1,812,545	\$	7,829,042	\$ 4,001,400	\$	2,601,060	-35%
ARPA Fund							
Grants	_		-	-		4,455,000	N/A
Total ARPA Fund	\$ -	\$	-	\$ -	\$	4,455,000	N/A

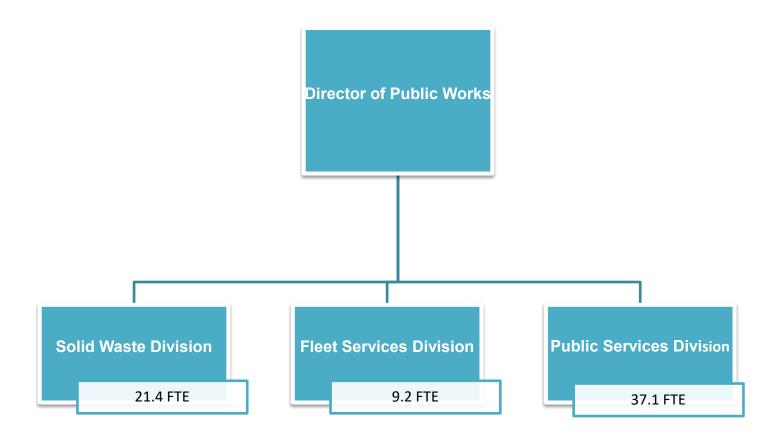
		ACTUAL FY 2020		ACTUAL FY 2021		BUDGET FY 2022		OOPTED FY 2023	% CHANGE
Marina Fund									
Charges for Service		15,560		30,065		25,000		27,000	8%
Rental Fees		329,827		559,883		542,440		540,745	0%
Misc. Revenue		25,843		7,687		4,500		4,500	0%
Transfers		-		-		-		-	N/A
Fund Balance		54,286		(83,911)		(9,583)		16,770	-275%
Total Marina Fund	\$	425,515	\$	513,724	\$	562,357	\$	589,015	5%
Golf Operations Fund									
Charges for Service		-		_		_		835,058	N/A
Fund Balance		-		-		-		67,317	N/A
Total Golf Operations Fund	\$	-	\$	-	\$	-	\$	902,375	N/A
TOTAL DEPARTMENT FUNDING	\$ 7	78,342,484	\$ 2	29,356,432	\$ 1	16,648,788	\$ 2	21,700,280	30%

	PERFORM	ANCE MEASUR	ES		
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Annual attendance at Community Center Fitness Room	26,204	23,664	38,200	51,300	52,000
Annual shelter reservations	230	469	650	1,100	1100
Facility Rentals	157	189	300	780	800
Every Child A Swimmer participants	0	43	160	47	100
Transient slip rentals	95	140	225	130	150
Boat ramp use	486	1,909	1,200	1,800	1,500

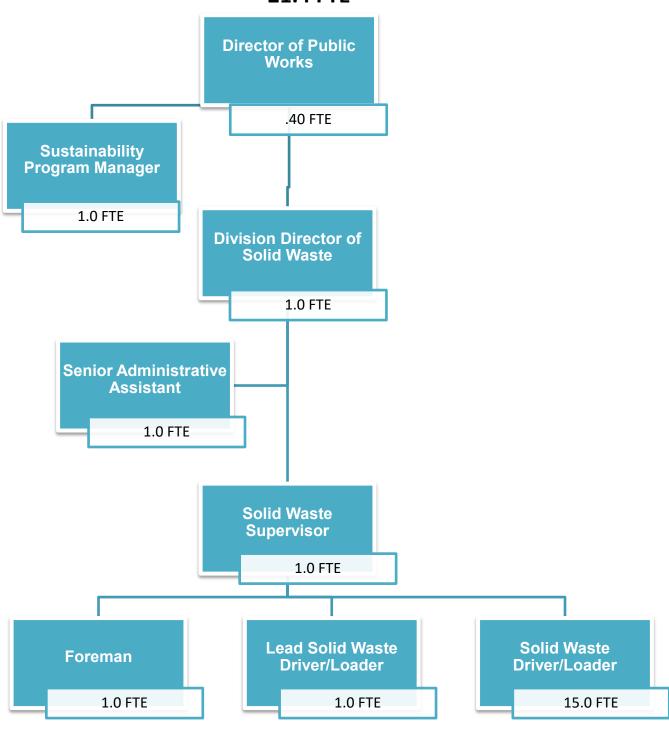


FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

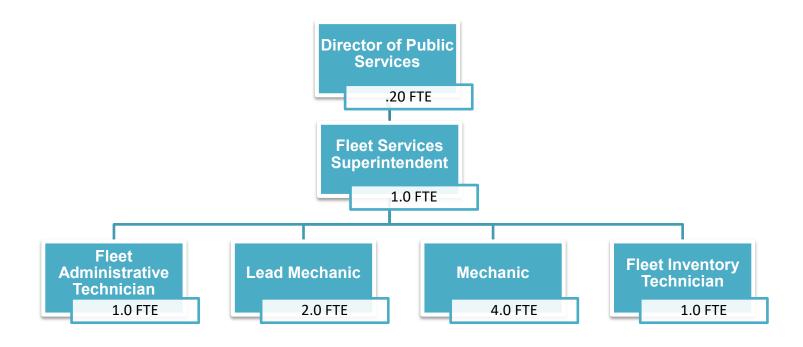
City of Dunedin Public Works 67.7 FTE



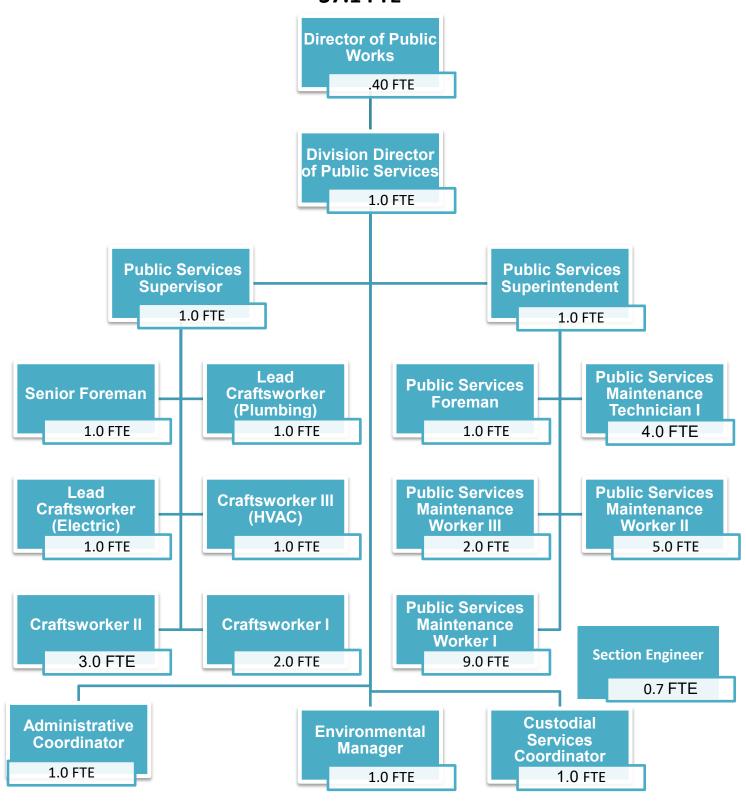
City of Dunedin Public Works Solid Waste Division 21.4 FTE



City of Dunedin Public Works Fleet Services Division 9.2 FTE



City of Dunedin Public Works Public Services Division 37.1 FTE





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Champion Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicles and other rolling stock equipment and related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service according to their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

	DEPARTMENT P	ERSONNEL SU	JMMARY		
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE
	FY 2020	FY 2021	FY 2022	FY 2023	CHG
Solid Waste Division	21.00	21.00	21.00	21.40	0.40
Fleet Division	9.00	9.00	9.00	9.20	0.20
Public Services Division	36.70	36.70	36.70	37.10	0.40
Total FTEs	66.70	66.70	66.70	67.70	1.00

DEPARTME	ENT E	XPENSE SI	JM	MARY BY SI	EC	TION & DIVIS	SIC	N	
		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%
		FY 2020		FY 2021		FY 2022		FY 2023	CHG
Solid Waste									
Personnel									
Salaries		1,091,340		1,051,252		1,012,240		1,242,320	23%
Benefits		535,499		422,464		486,000		501,400	3%
Operating		4,027,193		3,937,763		4,347,702		4,881,841	12%
Capital		14,602		503,484		589,200		1,011,542	72%
Other		337,871		291,609		270,800		379,614	40%
Expense Cash Flow Subtotal	\$	6,006,505	\$	6,206,573	\$	6,705,942	\$	8,016,717	20%
Depreciation		357,441		405,116		488,100		475,389	-3%
Elim. Of Principal Pymts.		(177,722)		(277,826)		(240,700)		(328,400)	36%
Elimination of Capital		(14,602)		(503,484)		(589,200)		(1,011,542)	72%
Total Expenses	\$	6,171,622	\$	5,830,379	\$	6,364,142	\$	7,152,164	12%
Floor									
Fleet Personnel									
Salaries		492,384		439,760		474,800		534,000	12%
Benefits		205,795		172,304		200,100		218,900	9%
Operating		994,122		1,023,736		1,215,685		1,509,025	24%
Capital		1,194,896		858,364		410,024		953,174	132%
Other		129,448		129,424		410,024		933,174	N/A
Expense Cash Flow Subtotal	\$	3,016,645	\$	2,623,586	\$	2,300,609	\$	3,215,099	40%
Depreciation	Ψ	1,028,188	Ψ	1,072,437	Ψ	1,063,900	Ψ	1,021,500	-4%
Elim. Of Principal Pymts.		(126,862)		(128,905)		1,000,000		1,021,000	N/A
Elimination of Capital		(1,194,896)		(858,364)		(410,024)		(953,174)	132%
Total Expenses	\$		\$	2,708,755	\$		\$	3,283,425	11%
		_,,	_	_,, ,		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	·	-,,	
Public Services									
Personnel									
Salaries		1,663,192		1,507,536		1,752,600		1,895,200	8%
Benefits		814,292		652,301		756,500		819,800	8%
Operating		3,688,186		3,919,766		4,921,893		5,090,320	3%
Capital		1,627,411		1,655,388		1,554,700		2,998,300	93%
Other		905,063		868,162		736,200		826,626	12%
Expense Cash Flow Subtotal	\$	8,698,144	\$	8,603,153	\$	9,721,893	\$	11,630,246	20%
Depreciation		1,598,768		1,580,619		1,623,500		1,577,850	-3%
Elim. Of Principal Pymts.		(489,307)		(505,727)		(462,200)		(564,000)	22%
Elimination of Capital		(61,901)		(192,784)		(365,200)		(1,336,300)	266%
Total Expenses	\$	9,745,703	\$	9,485,261	\$	10,517,993	\$	11,307,796	8%
TOTAL DEPARTMENT EXPENSES	\$	18,640,399	\$	18,024,395	\$	19,836,620	\$	21,743,385	10%

	FUNDI	NG SOURCES			
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
General Fund	1,764,872	1,572,435	1,812,737	1,921,646	6%
Impact Fees Fund	135,027	54,782	140,000	60,000	-57%
County Gas Tax Fund	866,758	418,303	521,000	698,000	34%
Penny Fund	631,895	1,114,177	690,000	1,292,000	87%
Solid Waste Fund	6,171,622	5,830,379	6,364,142	7,152,164	12%
Stormwater Fund	4,835,414	4,857,461	5,261,558	5,152,938	-2%
Fleet Fund	2,723,075	2,708,755	2,954,485	3,283,425	11%
Facilities Maintenance Fund	1,511,737	1,468,104	2,092,698	2,183,212	4%
TOTAL DEPARTMENT FUNDING	\$ 18,640,399	\$ 18,024,395	\$ 19,836,620	\$ 21,743,385	10%

SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Solid Waste Fund is an enterprise fund which accounts for all financial activity associated with the operation of the Division's programs. Weekly collection's is provided including residential curbside, yard waste, commercial dumpster, and recycling by a City contractor. This fund is entirely self-supporting through the levying of user fees from its customers. Solid Waste's disposal tipping fees account for approximately 22% of the Division's expenditures, and recycling program costs (collections, transportation & processing) account for approximately 16% of total operating expenses. The Division has 2-3 new trucks scheduled to be replaced in FY2023 listed in the Capital Improvement Plan Fleet Replacements - Solid Waste Collection Trucks

The adoption of Solid Waste Rate Ordinance 21-02 established a 4% yearly rate increase through FY2025, in order to meet the Division's operating expenses and achieve a 15% unrestricted reserve fund balance. The rates are largely influenced by the disposal fees paid to the Resource Recovery Facility, operated by Pinellas County. The Pinellas County Administration is planning a three year 6.8% per year rate increase beginning on October 1, 2022. The next Solid Waste Revenue Sufficiency analysis will be performed in FY2025.

Efficient Trash & Recycling systems protect public health and the environment and need to be supported by sustainable funding. The Division continues to improve its collection methods and routing through refining time-on-route, miles driven, number of containers serviced per hour and load transport volumes. April 2022 the City renewed/amended its current contract with Waste Pro to continue providing the collections and processing of the City's recyclables for another four (4) years, through FY2026. Staff keeps pushing a robust public education campaign emphasizing the message to reduce, re-use, recycle right, and compost household organic matter.

Staff also continues to work the Pinellas County Solid Waste Administration for assistance with a centralized recycling facility for all Pinellas County users.



	DIVISION PER	SONNEL SUM	MARY		
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Administration	6.00	6.00	6.00	6.40	0.40
Residential	10.00	10.00	10.00	10.00	0.00
Commercial	5.00	5.00	5.00	5.00	0.00
Total FTEs	21.00	21.00	21.00	21.40	0.40

SOLID	WAS	TE DIVISION	
Major Operating (\$25,000 or more)			
Contractual Services / Residential Recycling	\$	1,160,240	Solid Waste Fund
Residential Refuse Disposal @ PCSW & Angelos	\$	792,485	Solid Waste Fund
Commercial Refuse Disposal @ PCSW & Angelos	\$	737,775	Solid Waste Fund
Admin Fee	\$	526,600	Solid Waste Fund
UB Allocation	\$	111,700	Solid Waste Fund
Contractual Staffing	\$	90,060	Solid Waste Fund
Commerical Containers	\$	24,200	Solid Waste Fund
Residential Containers	\$	15,000	Solid Waste Fund
Citywide HVAC Replacement	\$	30,000	Solid Waste Fund
Major Capital (\$25,000 or more)			
Fleet Replacements 3 Trucks	\$	976,542	Solid Waste Fund
Major Other (25,000 or more)			
Ser 2019 Capital Vehicle Lease	\$	41,000	Solid Waste Fund
Ser 2020 Capital Vehicle Lease	\$	106,400	Solid Waste Fund

Ser 2022 Capital Vehicle Lease

DIVISION	EX	PENDITURE	SL	JMMARY BY	′ C(OST CENTE	R		
		ACTUAL		ACTUAL		BUDGET		DOPTED	%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
Administration									
Personnel		004.000		050 444		0.45.000		400 550	070/
Salaries		361,366		352,411		345,200		439,550	27%
Benefits		178,679		147,976		161,200		175,100	9%
Operating		1,614,739		1,447,185		1,782,755		2,040,005	14%
Capital		-		-		-		-	N/A
Other		337,871		291,609		270,800		379,614	40%
Expense Cash Flow Subtotal	\$	2,492,655	\$	2,239,181	\$	2,559,955	\$	3,034,269	19%
Depreciation		13,104		12,611		12,700		13,589	7%
Elim. Of Principal Pymts.		(177,722)		(277,826)		(240,700)		(328,400)	36%
Elimination of Capital		-		-		-		-	N/A
Total Expenses	\$	2,328,037	\$	1,973,967	\$	2,331,955	\$	2,719,458	17%
Residential Collections									
Personnel									
Salaries		551,192		516,582		451,800		572,630	27%
Benefits		258,805		190,099		226,500		234,900	4%
Operating		1,476,832		1,511,935		1,482,369		1,647,527	11%
Capital		-		503,484		554,200		614,868	11%
Other		-		-		-		-	N/A
Expense Cash Flow Subtotal	\$	2,286,829	\$	2,722,100	\$	2,714,869	\$	3,069,925	13%
Depreciation		153,820		201,890		276,200		268,000	-3%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		-		(503,484)		(554,200)		(614,868)	11%
Total Expenses	\$	2,440,648	\$	2,420,506	\$	2,436,869	\$	2,723,057	12%

212,200

Solid Waste Fund

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	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	Α	DOPTED FY 2023	% CHANGE
\						
Commercial Collections						
Personnel						
Salaries	178,782	182,260	215,240		230,140	7%
Benefits	98,016	84,389	98,300		91,400	-7%
Operating	935,622	978,644	1,082,578		1,194,309	10%
Capital	14,602	-	35,000		396,674	1033%
Other	-	-	-		-	N/A
Expense Cash Flow Subtotal	\$ 1,227,022	\$ 1,245,292	\$ 1,431,118	\$	1,912,523	34%
Depreciation	190,517	190,615	199,200		193,800	-3%
Elim. Of Principal Pymts.	, -	, -	, -		, -	N/A
Elimination of Elimination of Capi	(14,602)	_	(35,000)		(396,674)	1033%
Total Expenses	\$ 1,402,937	\$ 1,435,907	\$ 1,595,318	\$	1,709,649	7%
OTAL DIVISION EXPENSES	\$ 6,171,622	\$ 5,830,379	\$ 6,364,142	\$	7,152,164	12%

	FUNDIN	IG SOURCES			
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Solid Waste Fund	6,171,622	5,830,379	6,364,142	7,152,164	12%
TOTAL DIVISION FUNDING	\$ 6,171,622	\$ 5,830,379	\$ 6,364,142	\$ 7,152,164	12%

	PERFORM	ANCE MEASUR	ES						
	ACTUAL ACTUAL BUDGET ESTIMATED ADOPTE								
	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023				
Customers serviced	14,685	14,565	14,500	14,550	14,450				
Refuse/Recycling collected (tons)	36,272	35,717	36,900	36,900	36,900				

FLEET SERVICES DIVISION

Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, and reliable, which are suited to that department's mission requirements, all while keeping costs as low as possible.

Division Overview

The Fleet Services Division is an internal department that provides vehicle and equipment-related services to all City departments. These services include: fleet acquisition, fleet disposal, preventative maintenance, repairs, custom fabrication, and fuel management. Fleet Services has 8 employees working out of a single centrally located facility. The Division responds directly to other City departments.

Budget Highlights, Service Changes and Proposed Efficiencies

The Fleet budget has been adjusted for an unprecedented rise in fuel cost for FY2023. The FY2023 budget also reflects the steep increase in inflation for parts and outsourced services. In FY2021, the division also consolidated the Fleet Inventory Technician position and the Fleet Technical Assistant position into the Fleet Administrative Technician position. There are no service changes for the FY 2023 budget period.





	DIVISION PER	SONNEL SUM	MARY		
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Fleet Services	9.00	9.00	9.00	9.20	0.20
Total FTEs	9.00	9.00	9.00	9.20	0.00

	FLEET SERVIC	CES DIVISION	
Major Operating (\$25,000 or more)			E E
Vehicle Parts & Outsourced Repairs	\$	499,600	Fleet Fund
Operating Supplies	\$	40,300	Fleet Fund
Diesel	\$	416,100	Fleet Fund
Gasoline	\$	296,300	Fleet Fund
R & M Service	\$	36,500	Fleet Fund
Parts & Supplies	\$	64,300	Fleet Fund
Major Capital (\$25,000 or more)			
Fleet Program Replacements	\$	929,574	Fleet Fund

DIVISION EXPENDITURE SUMMARY												
		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%			
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE			
leet												
Personnel												
Salaries		492,384		439,760		474,800		534,000	12%			
Benefits		205,795		172,304		200,100		218,900	9%			
Operating		994,122		1,023,736		1,215,685		1,509,025	24%			
Capital		1,194,896		858,364		410,024		953,174	132%			
Other		129,448		129,424		-		-	N/A			
Expense Cash Flow Subtotal	\$	3,016,645	\$	2,623,586	\$	2,300,609	\$	3,215,099	40%			
Depreciation		1,028,188		1,072,437		1,063,900		1,021,500	-4%			
Elim. Of Principal Pymts.		(126,862)		(128,905)		-		-	N/A			
Elimination of Capital		(1,194,896)		(858,364)		(410,024)		(953,174)	132%			
Total Expenses	\$	2,723,075	\$	2,708,755	\$	2,954,485	\$	3,283,425	11%			
OTAL DIVISION EXPENSES	\$	2,723,075	•	2,708,755	•	2,954,485	•	3,283,425	11%			

	FUNDIN	IG SOURCES			
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Fleet Fund	2,723,075	2,708,755	2,954,485	3,283,425	11%
TOTAL DIVISION FUNDING	\$ 2,723,075	\$ 2,708,755	\$ 2,954,485	\$ 3,283,425	11%

	PERFORM	ANCE MEASUR	ES		
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Job Orders Closed	1,950	2,293	2,500	1,792	2,000
Billable Hours	8,000	8,167	8,200	6,956	8,000

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program has continued to identify opportunity for outsourcing, but level of service must be balanced with cost-savings. Current outsourced services in FY 2023 include custodial, fire/security alarm testing/monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance.

The Streets/Traffic Services program is reviewing other municipal contracts for services such as concrete sidewalk services, tree trimming, and asphalt repairs. As such, the City will be increasing sidewalk contractual repairs in FY 2023.

The Stormwater Program has presented the Master Plan to the City Commission and in FY23 will be revisiting the current Stormwater Utility Fee Rate structure for adequate funding of operating and capital projects moving forward.





Stormwater Outfall Construction

DIVISION PERSONNEL SUMMARY											
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE						
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE						
Facilities Management	11.68	11.68	11.68	11.78	0.10						
Streets	10.36	10.36	9.66	9.76	0.10						
Stormwater	14.66	14.66	15.36	15.56	0.20						
Total FTEs	36.70	36.70	36.70	37.10	0.40						

Major Operating (\$25,000 or more)		
Custodial Contract	\$ 649,000	Facility Maintenance Fund
Professional Services/Air Quality/Testing	\$ 45,000	Facility Maintenance Fund
Fire, Security, HVAC Computer, Pest, & Inspection Cont	\$ 85,465	Facility Maintenance Fund
Citywide Facility R & M	\$ 291,560	Facility Maintenance Fund
Pinellas County Traffic Signal Maintenance Agrmt	\$ 55,000	General Fund
Contractual Tree Trimming/ROW Mowing/Survey	\$ 68,400	General Fund / Stormwater Fund
Sidewalk Program Maintenance	\$ 225,000	County Gas Tax Fund
New Sidewalks	\$ 25,000	County Gas Tax Fund
Annual Bridge Inspections & Repairs	\$ 36,000	County Gas Tax Fund
Road Repair Materials	\$ 30,000	County Gas Tax Fund
Signage Replacement	\$ 57,000	County Gas Tax Fund
Gabion R & R Program	\$ 730,000	Stormwater Fund
Storm System Upgrade & Maintenance	\$ 150,000	Stormwater Fund
Admin Fee	\$ 338,400	Stormwater Fund
Applied Sciences Testing/Lab Services	\$ 130,000	Stormwater Fund
UB Allocation	\$ 72,100	Stormwater Fund
Mangrove Trimming	\$ 48,500	Stormwater Fund
Pinellas County Ambient Water Quality Testing	\$ 55,000	Stormwater Fund
Contractual Engineering	\$ 30,000	Stormwater Fund
Major Capital (\$25,000 or more)		
Pavement Mgmt Program	\$ 1,200,000	County Gas Tax / Penny / Stormwater
Brady Box Culvert	\$ 65,000	Stormwater Fund
Brick Streets Program	\$ 652,000	Penny / Stormwater
Buena Vista Dr. Drainage Improvements	\$ 71,300	Stormwater Fund
Santa Barbara Dr Drainage Improvements	\$ 200,000	Stormwater Fund
Ranchwood Dr. S. & Hitching Post Ln. Water Main Rep.	\$ 350,000	Stormwater Fund
North Douglas Weir Reconstruction	\$ 400,000	Stormwater Fund
Pedestrian Safety Crossing	\$ 60,000	Impact Fee Fund
Major Other (\$25,000 or more)		
Debt Service on Series 2021 Debt	\$ 366,900	Stormwater Fund
Debt Service on Series 2014 Debt	\$ 339,600	Stormwater Fund
Debt Service on 2012 Water/Wastewater Debt	\$ 119,000	Stormwater Fund

	DIV	ISION EXPE	END	DITURE SUN	1MA	\RY			
		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
Facilities Management									
Personnel									
Salaries		562,941		500,056		600,700		640,900	7%
Benefits		239,173		197,432		216,600		236,500	9%
Operating		710,259		732,358		1,236,398		1,268,682	3%
Capital		-		-		4,500		-	-100%
Other		10,000		-		-		5	N/A
Expense Cash Flow Subtotal	\$	1,522,373	\$	1,429,846	\$	2,058,198	\$	2,146,087	4%
Depreciation		39,224		38,258		39,000		37,125	-5%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		-		-		(4,500)		-	-100%
Total Expenses	\$	1,561,597	\$	1,468,104	\$	2,092,698	\$	2,183,212	4%

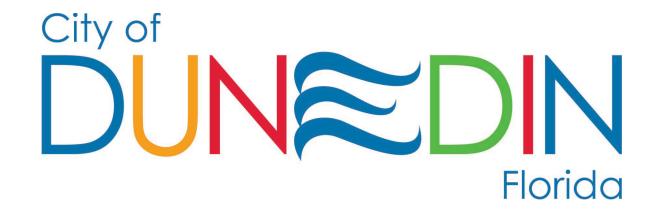
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	Α	DOPTED FY 2023	% CHANGE
	F1 2020	F 1 2021	F 1 2022		F1 2023	CHANGE
Streets						
Personnel						
Salaries	427,546	364,899	418,800		462,200	10%
Benefits	227,492	170,473	185,500		233,600	26%
Operating	1,127,573	1,157,073	1,369,937		1,613,530	18%
Capital	1,565,510	1,462,604	1,189,500		1,662,000	40%
Other	-	-	-		316	N/A
Total Expenses	\$ 3,348,121	\$ 3,155,049	\$ 3,163,737	\$	3,971,646	26%
Stormwater						
Personnel						
Salaries	672,705	642,581	733,100		792,100	8%
Benefits	347,626	284,396	354,400		349,700	-1%
Operating	1,850,355	2,030,335	2,315,558		2,208,108	-5%
Capital	61,901	192,784	360,700		1,336,300	270%
Other	895,063	868,162	736,200		826,305	12%
Expense Cash Flow Subtotal	\$ 3,827,650	\$ 4,018,258	\$ 4,499,958	\$	5,512,513	23%
Depreciation	1,559,543	1,542,361	1,584,500		1,540,725	-3%
Elim. Of Principal Pymts.	(489,307)	(505,727)	(462,200)		(564,000)	22%
Elimination of Capital	(61,901)	(192,784)	(360,700)		(1,336,300)	270%
Total Expenses	\$ 4,835,984	\$ 4,862,108	\$ 5,261,558	\$	5,152,938	-2%
TOTAL DIVISION EXPENSES	\$ 9,745,703	\$ 9,485,261	\$ 10,517,993	\$	11,307,796	8%

	FUNDI	NG	SOURCES					
	ACTUAL		ACTUAL BUDGET		BUDGET	Α	DOPTED	%
	FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
General Fund								
City Funds	 1,764,872		1,572,435		1,812,737		1,921,646	6%
Total General Fund	\$ 1,764,872	\$	1,572,435	\$	1,812,737	\$	1,921,646	6%
County Gas Tax Fund								
Intergovernmental	866,758		418,303		521,000		698,000	34%
Total County Gas Tax Fund	\$ 866,758	\$	418,303	\$	521,000	\$	698,000	34%
Penny Fund								
Intergovernmental	631,895		1,114,177		690,000		1,292,000	87%
Total Penny Fund	\$ 631,895	\$	1,114,177	\$	690,000	\$	1,292,000	87%
Impact Fee Fund								
Multimodal Impact Fees	135,027		54,782		140,000		60,000	-57%
Total Impact Fee Fund	\$ 135,027	\$	54,782	\$	140,000	\$	60,000	-57%
Stormwater Fund								
Charges for Service	4,835,414		4,857,461		5,261,558		5,152,938	-2%
Total Stormwater Fund	\$ 4,835,414	\$	4,857,461	\$	5,261,558	\$	5,152,938	-2%
Facilities Maintenance Fund								
Internal Service Fees	1,511,737		1,468,104		2,092,698		2,183,212	4%
Total Facilities Maintenance Fund	\$ 1,511,737	\$	1,468,104	\$	2,092,698	\$	2,183,212	4%
TOTAL DIVISION FUNDING	\$ 9,745,703	\$	9,485,261	\$	10,517,993	\$	11,307,796	8%

	PERFORMANCE MEASURES											
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023							
Square Feet of Asphalt Repairs	12,400	14,400	13,600	12,200	14,200							
Square Feet of Sidewalk Repairs	19,700	20,000	21,000	17,200	18,500							
Linear Feet of Curb Repairs	1,250	1,100	2,000	900	1,050							
Square Feet of Brick Street Repairs	800	750	800	600	22,000							
Street Signs New	590	450	1,000	480	520							
Street Signs Repaired	360	512	600	400	350							
Street Sweeping Tons Removed	252	1,200	1,100	500	600							
Special Events/Traffic Control Services	14	35	60	52	50							

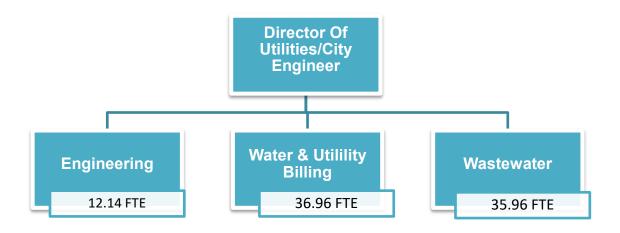


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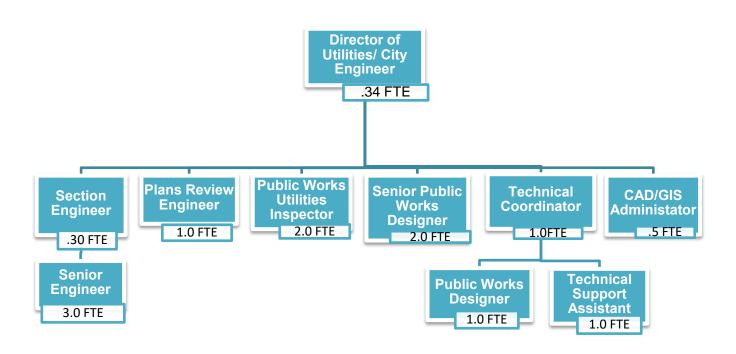


FY 2023 ADOPTED OPERATING & CAPITAL BUDGET

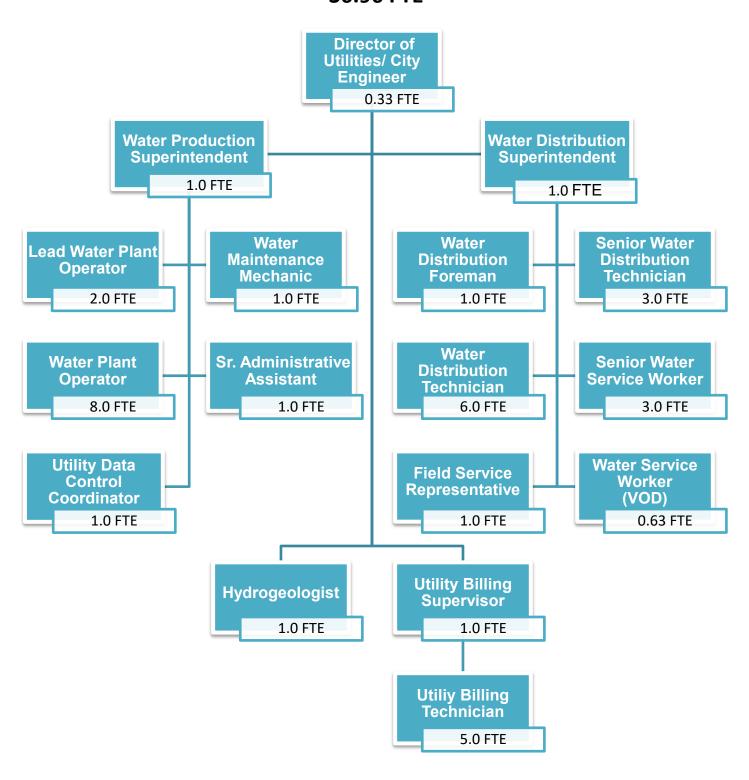
City of Dunedin Utilities & City Engineer 85.06 FTE



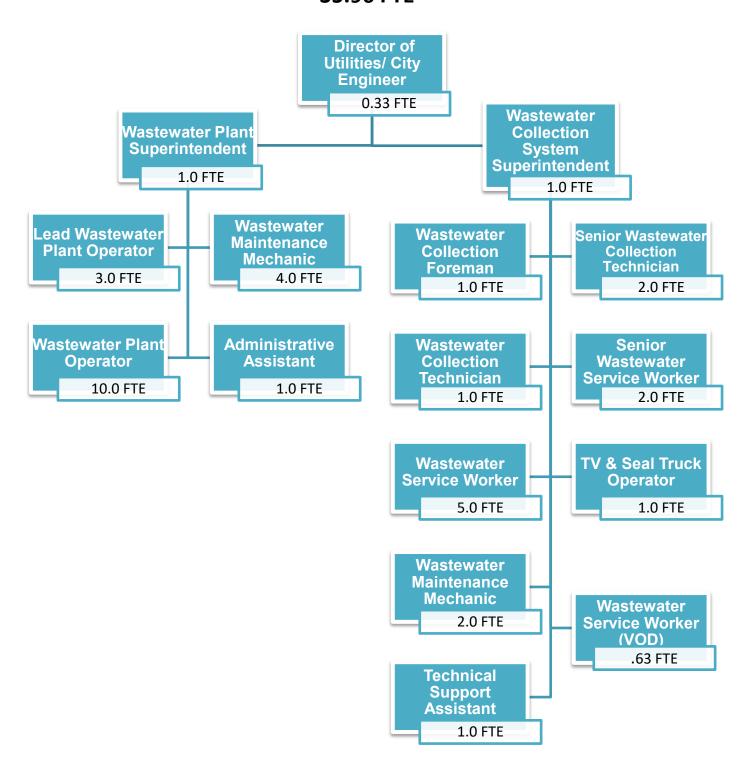
City of Dunedin Utilities & City Engineer Engineering Division 12.14 FTE



City of Dunedin Utilities & City Engineer Water Division 36.96 FTE



City of Dunedin Utilities & City Engineer Wastewater Division 35.96 FTE





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Champion Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager, and coordinates Public Works & Utilities

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meet all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The Reverse Osmosis Water Treatment Plant has undergone a rehabilitation / reconstruction project throughout FY 2020 and into FY 2021, utilizing a State Revolving Fund (SRF) low interest loan administered by the FDEP. The Water Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's potable water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed as to rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives.

The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

	DEPARTMENT PERSONNEL SUMMARY									
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHG					
Engineering	13.58	13.50	13.14	12.14	-1.00					
Water & Utility Billing	37.42	37.30	36.96	36.96	0.00					
Wastewater Division	35.33	35.33	35.96	35.96	0.00					
Total FTEs	86.33	86.13	86.06	85.06	-1.00					

DEPARTM	ENT EXPENSE SI	JMMARY BY S	ECTION & DIVIS	SION	
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2020	FY 2021	FY 2022	FY 2023	CHG
Engineering					
Personnel					
Salaries	825,950	839,731	917,400	877,900	-4%
Benefits	381,449	182,540	290,900	314,800	8%
Operating	390,797	259,767	181,860	129,937	-29%
Capital	-	-	1,000	1,000	0%
Other	-	-	100,548	295,231	194%
Expense Cash Flow Subtotal	\$ 1,598,197	\$ 1,282,038	\$ 1,491,708	\$ 1,618,868	9%
Depreciation	10,050	11,145	12,200	36,482	199%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	(1,000)	(1,000)	0%
Total Expenses	\$ 1,608,247	\$ 1,293,183	\$ 1,502,908	\$ 1,654,350	10%
Water & Utility Billing					
Personnel					
Salaries	2,052,952	2,007,354	2,092,500	2,230,050	7%
Benefits	899,259	782,196	857,300	933,500	9%
Operating	3,009,431	3,027,145	3,910,833	4,484,500	15%
Capital	21,788,652	3,438,693	643,700	1,106,700	72%
Other	80,056	22	61,552	175,938	186%
Expense Cash Flow Subtotal	\$ 27,830,352	\$ 9,255,410	\$ 7,565,885	\$ 8,930,688	18%
Depreciation	1,728,586	2,443,282	3,659,500	4,339,075	19%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(21,788,652)	(3,438,693)	(643,700)	(1,106,700)	72%
Total Expenses	\$ 7,770,285	\$ 8,260,000	\$ 10,581,685	\$ 12,163,063	15%

	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	% CHG
Wastewater					
Personnel					
Salaries	1,845,973	1,802,721	1,974,256	2,032,938	3%
Benefits	791,127	630,649	790,980	827,400	5%
Operating	4,033,488	4,214,085	4,292,208	4,690,926	9%
Capital	2,376,573	1,392,337	16,196,284	7,790,452	-52%
Other	1,972,090	2,185,290	2,619,700	4,966,919	90%
Expense Cash Flow Subtotal	\$ 11,019,252	\$ 10,225,082	\$ 25,873,428	\$ 20,308,635	-22%
Depreciation	1,616,443	1,551,136	1,823,300	1,675,723	-8%
Elim. Of Principal Pymts.	(1,048,693)	(1,090,273)	(1,823,700)	(3,486,800)	91%
Elimination of Capital	(2,376,573)	(1,392,337)	(16,196,284)	(7,790,452)	-52%
Total Expenses	\$ 9,210,429	\$ 9,293,608	\$ 9,676,744	\$ 10,707,106	11%
-					
OTAL DEPARTMENT EXPENSES	\$ 18,588,962	\$ 18.846.791	\$ 21.761.337	\$ 24,524,519	13%

FUNDING SOURCES									
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%				
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE				
County Gas Tax Fund	-	-	5,500	-	-100%				
Water/Wastewater Fund	18,588,962	18,846,791	21,754,637	24,524,519	13%				
Stormwater Fund	-	-	1,200	-	-100%				
TOTAL DEPARTMENT FUNDING	\$ 18,588,962	\$ 18,846,791	\$ 21,761,337	\$ 24,524,519	13%				

ENGINEERING DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Transfer for Engineering Contribution to City Hall

Within the Engineering Division, expenses will increase by 10% in FY 2023 compared to FY 2022. The reorganization of the Engineering Division, which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turnaround times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions.

DIVISION PERSONNEL SUMMARY										
	ACTUAL FY 2020		CTUAL TY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHANGE				
Engineering	13.58	13.58 13.50		13.14	12.14	-1.00				
Total FTEs	13.58		13.50	13.14	12.14	-1.00				
Major Operating (\$25,000 or more) Traffic Eng. Consulting Services Design & Construction Staff Augmentatic Consultant Contracts	on	\$ \$ \$	48,400 26,000 25,000	Wa	ter/Wastewater I ter/Wastewater I ter/Wastewater I	-und				
Major Capital (\$25,000 or more) none										

295,200



Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project

Water/Wastewater Fund

ENGINEERING DIVISION

DIVISION	DIVISION EXPENDITURE SUMMARY BY COST CENTER											
		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%			
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE			
Engineering												
Personnel												
Salaries		825,950		839,731		917,400		877,900	-4%			
Benefits		381,449		182,540		290,900		314,800	8%			
Operating		390,797		259,767		181,860		129,937	-29%			
Capital		-		-		1,000		1,000	0%			
Other		-		-		100,548		295,231	194%			
Expense Cash Flow Subtotal	\$	1,598,197	\$	1,282,038	\$	1,491,708	\$	1,618,868	9%			
Depreciation		10,050		11,145		12,200		36,482	199%			
Elim. Of Principal Pymts.		-		-		-		-	N/A			
Elimination of Capital		-		-		(1,000)		(1,000)	0%			
Total Expenses	\$	1,608,247	\$	1,293,183	\$	1,502,908	\$	1,654,350	10%			

FUNDING SOURCES										
	ACTUAL	ACTUAL ACTUAL BUDGET ADOPTED								
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE					
Water/Wastewater Fund	1,608,247	7 1,293,183	1,496,208	1,654,350	11%					
County Gas Tax Fund	-	-	5,500	-	-100%					
Stormwater Fund	-	-	1,200	-	-100%					
TOTAL SECTION FUNDING	\$ 1,608,247	7 \$ 1,293,183	\$ 1,502,908	\$ 1,654,350	10%					

PERFORMANCE MEASURES										
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023					
Number of projects researched/discussed at DRC meetings	20	16	20	14	14					
Number of site/infrastructure plan sets submitted for review	22	12	15	8	8					
Percent of reviews performed within the recommended time frame	86%	89%	90%	90%	90%					



Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project

WATER & UTILITY BILLING DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain relatively flat with the exeption of inflationary cost in FY 2023. The Water/Wastewater Master Plan is moving forward. On the Water side of the Master Plan, Overland Construction Inc. (OCI) was selected as the Design-Build contractor and the project was completed during FY 2022.

A Water/Sewer rate sufficiency analysis was completed in addition to a Solid Waste rate sufficiency analysis by Stantec earlier in FY 2021. A midyear FY 2021 Water/Sewer rate increase went into effect February 1, 2021. The City Commission approved a five year plan, starting with the 4.5% increase in FY 2021, followed by indexed rates annually at 6%, through FY 2025 (October 1, 2024).





DIVISION PERSONNEL SUMMARY										
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	FTE CHANGE					
Water Administration	3.33	3.33	3.33	3.33	0.00					
Water Production	12.00	12.00	12.00	12.00	0.00					
Water Distribution	15.75	15.63	15.63	15.63	0.00					
Utility Billing	6.34	6.34	6.00	6.00	0.00					
Total FTEs	37.42	37.30	36.96	36.96	0.00					

\$ 704,300	Water/Wastewater Fund
\$ 25,500	Water/Wastewater Fund
\$ 300,000	Water/Wastewater Fund
\$ 319,000	Water/Wastewater Fund
\$ 120,000	Water/Wastewater Fund
\$ 105,000	Water/Wastewater Fund
\$ 132,000	Water/Wastewater Fund
\$ 107,000	Water/Wastewater Fund
\$ 110,000	Water/Wastewater Fund
\$ 30,000	Water/Wastewater Fund
\$ 150,000	Water/Wastewater Fund
\$ 60,000	Water/Wastewater Fund
\$ 50,000	Water/Wastewater Fund
\$ 40,000	Water/Wastewater Fund
\$ 180,000	Water/Wastewater Fund
\$ 45,000	Water/Wastewater Fund
\$ 200,000	Water/Wastewater Fund
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 25,500 \$ 300,000 \$ 319,000 \$ 120,000 \$ 105,000 \$ 107,000 \$ 110,000 \$ 30,000 \$ 150,000 \$ 60,000 \$ 50,000 \$ 40,000 \$ 45,000

WATER & UTILITY BILLING DIVISION

WATER & OTTE	WATER & STEET I BILLING BIVIOLOG													
Major Capital (\$25,000 or more)														
Offsite Potable Water Storage Site Valve Replacement	\$	75,000	Water/Wastewater Fund											
Water Production Well Facilities	\$	500,000	Water/Wastewater Fund											
Ranchwood DR & Hitching Post	\$	325,000	Water/Wastewater Fund											
Willow Wood Village Water Main Replacement	\$	200,000	Water/Wastewater Fund											
Major Other (\$25,000 or more)														
Transfer for Utility Billing Dept's contribution to City Hall	\$	173,400	Water/Wastewater Fund											

DIVISION	EXPEN	DITURE	SL	JMMARY BY	CC	OST CENTE	R		
	ACT FY 2			ACTUAL FY 2021		BUDGET FY 2022		DOPTED FY 2023	% CHANGE
Administration									
Personnel									
Salaries	2	56,970		229,704		231,300		255,300	10%
Benefits	9	96,888		83,037		85,600		95,900	12%
Operating	9	53,660		904,700		1,088,566		1,179,043	8%
Capital		-		-		200,000		-	-100%
Other		79,600		-		-		19	N/A
Expense Cash Flow Subtotal	\$ 1,38	37,117	\$	1,217,441	\$	1,605,466	\$	1,530,262	-5%
Depreciation	:	24,667		24,667		47,200		25,454	-46%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		-		-		(200,000)		-	-100%
Total Expenses	\$ 1,4°	11,785	\$	1,242,108	\$	1,452,666	\$	1,555,716	7%
Water Production Personnel									
Salaries	7	52,183		782,521		793,200		843,800	6%
Benefits	29	93,285		243,073		269,500		299,700	11%
Operating	1,0	20,066		1,127,043		1,624,870		2,023,867	25%
Capital	21,7	10,723		3,051,355		435,000		575,000	32%
Other		-		-		-		-	N/A
Expense Cash Flow Subtotal	\$ 23,7	76,257	\$	5,203,992	\$	3,122,570	\$	3,742,367	20%
Depreciation	60	59,853		1,503,872		2,695,700		2,764,700	3%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital	(21,7)	10,723)		(3,051,355)		(435,000)		(575,000)	32%
Total Expenses	\$ 2,7	35,387	\$	3,656,509	\$	5,383,270	\$	5,932,067	10%
Water Distribution Personnel									
Salaries		73,714		747,528		798,900		851,200	7%
Benefits		55,879		325,860		356,600		377,700	6%
Operating		00,115		732,898		867,097		911,640	5%
Capital	•	77,930		387,338		8,700		531,700	6011%
Other		-		-		-		-	N/A
Expense Cash Flow Subtotal		17,638	\$	2,193,625	\$	2,031,297	\$	2,672,240	32%
Depreciation	1,0	34,065		914,744		916,600		1,547,700	69%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		77,930)		(387,338)		(8,700)		(531,700)	6011%
Total Expenses	\$ 2,9	73,774	\$	2,721,030	\$	2,939,197	\$	3,688,240	25%

WATER & UTILITY BILLING DIVISION

	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	A	DOPTED FY 2023	% CHANGE
Utility Billing						
Personnel						
Salaries	270,086	247,601	269,100		279,750	4%
Benefits	143,207	130,226	145,600		160,200	10%
Operating	235,591	262,504	330,300		369,950	12%
Capital	-	-	-		-	N/A
Other	456	22	61,552		175,919	186%
Expense Cash Flow Subtotal	\$ 649,340	\$ 640,353	\$ 806,552	\$	985,819	22%
Depreciation	-	-	-		1,221	N/A
Elim. Of Principal Pymts.	-	-	-		-	N/A
Elimination of Capital	-	-	-		-	N/A
Total Expenses	\$ 649,340	\$ 640,353	\$ 806,552	\$	987,040	22%
TOTAL DIVISION EXPENSES	\$ 7,770,285	\$ 8,260,000	\$ 10,581,685	\$	12,163,063	15%

	FUNDING SOURCES												
		ACTUAL FY 2020		ACTUAL FY 2021	BUDGET FY 2022	ADOPTED FY 2023	% CHANGE						
Water/Wastewater Fund		7,770,285		8,260,000	10,581,685	12,163,063	15%						
TOTAL DIVISION FUNDING	\$	7,770,285	\$	8,260,000	\$ 10,581,685	\$ 12,163,063	15%						

	PERFORM	ANCE MEASUR	RES		
	ACTUAL FY 2020	ACTUAL FY 2021	BUDGET FY 2022	ESTIMATED FY 2022	ADOPTED FY 2023
Water produced by treatment plant – (mgd)	3.7	3.6	3.8	3.6	3.6
Raw Water Augmentation of Reclaim System – (mg)	15.2	32.2	up to 60.0	up to 60.0	up to 60.0
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boil Water Notices	8	12	10	0	0
Well Clearance Bacteriological Samples collected	0	0	4	0	0
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2022. The Water/Wastewater Master Plan is moving forward. On the Wastewater side of the Master Plan, a number of large CIP projects will be designed and constructed over the next couple of years. To fund these projects, a second SRF loan utilizing Woodard & Curran as the consultant, is being requested for Wastewater, specifically because of the prevailing favorable SRF interest rates.

Additionally, The Florida Division of Emergency Management, through the Federal Emergency Management Agency (FEMA), has prioritized Lift Station #32 & Lift Station #20 for Tier 1 grants through the Hazard Mitigation Grant Program. Design has been initiated for both of these Lift Station projects.

A Water/Sewer rate sufficiency analysis was completed in addition to a Solid Waste rate sufficiency analysis by Stantec earlier in FY 2021. A midyear FY 2021 Water/Sewer rate increase went into effect February 1, 2021. The City Commission approved a five year plan, starting with the 4.5% increase in FY 2021, followed by indexed rates annually at 6%, through FY 2025 (October 1, 2024).

Additionally, a request for a variable on-demand employee has been requested this year primarily work on Wastewater GIS and ESRI field attributes and utility locates.



Pictured above - City of Dunedin, Lift Station #8 Standby Emergency Pump



Wastewater Treatment Plant- North Clarifier

	DIVISION PER	RSONNEL SUM	MARY		
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE
	FY 2020	FY 2021	FY 2022	FY 2023	CHANGE
Wastewater Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.63	16.63	0.00
Total FTEs	35.33	35.33	35.96	35.96	0.00

Major Operating (\$25,000 or more)		
Admin Fee	\$ 933,700	Water/Wastewater Fund
Advanced Environmental Labs	\$ 46,500	Water/Wastewater Fund
AMS Biosolids Hauling Contract	\$ 450,000	Water/Wastewater Fund
WWTP General Repair/Maintenance	\$ 45,636	Water/Wastewater Fund
Maintenance: 12 Reuse Pumps Supply Flow/PSI	\$ 35,850	Water/Wastewater Fund
R & M of 11 Bldgs. WWTP/Reclaim Tanks	\$ 30,274	Water/Wastewater Fund
WWTP Process & Facility Equipment	\$ 370,000	Water/Wastewater Fund
Methanol	\$ 152,340	Water/Wastewater Fund
Chlorine	\$ 120,888	Water/Wastewater Fund
Sodium Bisulfite	\$ 38,135	Water/Wastewater Fund
Aluminum Sulfate	\$ 60,225	Water/Wastewater Fund
Polymer	\$ 25,217	Water/Wastewater Fund
Manhole Repair	\$ 100,000	Water/Wastewater Fund
Additional I&I Technology Repair	\$ 100,000	Water/Wastewater Fund
Lift Station R & R	\$ 170,000	Water/Wastewater Fund
Sewer Line R & M	\$ 120,000	Water/Wastewater Fund
Collections Equipment & MH Lining Equipment	\$ 60,000	Water/Wastewater Fund
Wastewater Plant Admin Building Hardening	\$ 50,000	Water/Wastewater Fund
Major Capital (\$25,000 or more)		
WWTP Electrical Upgrade	\$ 4,118,000	Water/Wastewater Fund
WWTP SCADA System Upgrade	\$ 419,000	Water/Wastewater Fund
WWTP Re-Aeration Basin Renovation	\$ 50,000	Water/Wastewater Fund
WWTP 10,000 Gallon Diesel Fuel Storage	\$ 275,000	Water/Wastewater Fund
Direct Portable Reuse Pilot Study	\$ 200,000	Water/Wastewater Fund
Pipe Lining Project	\$ 1,000,000	Water/Wastewater Fund
LS #20 Repair & Replacement	\$ 178,452	Water/Wastewater Fund
Lofty Pines Septic to Sewer	\$ 850,000	Water/Wastewater Fund
Wastewater Lift stations Rehabilitation	\$ 500,000	Water/Wastewater Fund
Wastewater Lift stations Pump Replacement	\$ 150,000	Water/Wastewater Fund
Wastewater Collections ByPass Pump	\$ 50,000	Water/Wastewater Fund
Major Other (\$25,000 or more)		
Ser 2012 W/S Ref Rev Debt Payment	\$ 1,445,300	Water/Wastewater Fund
SRF Loan Debt Payment	\$ 3,171,600	Water/Wastewater Fund
Septic Tank Abatement Incentives	\$ 350,000	Water/Wastewater Fund

		ACTUAL		ACTUAL		BUDGET	Α	DOPTED	%
		FY 2020		FY 2021		FY 2022		FY 2023	CHANGE
dministration									
Personnel									
Salaries		83,539		75,360		82,200		92,600	13%
Benefits		37,448		37,331		34,500		41,400	20%
Operating		1,137,240		1,081,596		1,161,100		1,226,248	6%
Capital		-		-		-		-	N/A
Other		1,972,090		2,185,290		2,584,700		4,616,919	79%
Expense Cash Flow Subtotal	\$		\$	3,379,578	\$	3,862,500	\$	5,977,167	55%
Depreciation		10,870		10,699		10,700		9,923	-7%
Elim. Of Principal Pymts.		(1,048,693)		(1,090,273)		(1,823,700)		(3,486,800)	91%
Elimination of Capital		-		-		-		-	N/A
Total Expenses	\$	2,192,494	\$	2,300,004	\$	2,049,500	\$	2,500,290	22%
W Treatment	<u> </u>	2,102,404	<u> </u>	2,000,004	<u> </u>	2,0-10,000	<u> </u>	2,000,200	
Personnel									
Salaries		1,054,725		1,010,223		1,052,056		1,100,438	5%
Benefits		428,599		345,543		418,300		428,600	2%
Operating		2,151,818		2,229,764		2,248,019		2,346,217	4%
Capital		1,139,614		478,003		10,690,800		5,062,000	-53%
Other		-		-		-		-	N/A
Expense Cash Flow Subtotal	\$	4,774,756	\$	4,063,533	\$	14,409,175	\$	8,937,255	-38%
Depreciation		914,099		823,830		912,900		826,700	-9%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		(1,139,614)		(478,003)		(10,690,800)		(5,062,000)	-53%
Total Expenses	\$	4,549,241	\$	4,409,360	\$	4,631,275	\$	4,701,955	2%
		.,0 .0,=	_	1,100,000	_	1,001,210	_	.,,	
W Collections									
Personnel									
Salaries		707,709		717,138		840,000		839,900	0%
Benefits		325,080		247,775		338,180		357,400	6%
Operating		744,430		902,724		883,089		1,118,461	27%
Capital		1,236,959		914,335		5,505,484		2,728,452	-50%
Other		-		-		35,000		350,000	900%
Expense Cash Flow Subtotal	\$	3,014,179	\$	2,781,972	\$	7,601,753	\$		-29%
Depreciation		691,474		716,607		899,700		839,100	-7%
Elim. Of Principal Pymts.		-		-		-		-	N/A
Elimination of Capital		(1,236,959)		(914,335)		(5,505,484)		(2,728,452)	-50%
Total Expenses	\$	2,468,694	\$	2,584,244	\$	2,995,969	\$	3,504,861	17%
		, -,		, , ,		, -,		, ,	
OTAL DIVISION EXPENSES	\$	9,210,429	\$	9,293,608	\$	9,676,744	¢	10,707,106	11%





	FUNDING SOURCES													
	ACTU	JAL A	ACTUAL	BUDGET	ADOPTED	%								
	FY 2	020	FY 2021	FY 2022	FY 2023	CHANGE								
Water/Wastewater Fund	9,2	10,429	9,293,608	9,676,744	10,707,106	11%								
TOTAL DIVISION FUNDING	\$ 9,21	0,429 \$	9,293,608	\$ 9,676,744	\$ 10,707,106	11%								

	PERFORMANCE MEASURES													
ACTUAL ACTUAL BUDGET ESTIMATED ADOPTED														
	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023									
Televise 10% of the Sewer Lines	49,594	47,598	50,000	50,500	50,000									
Clean 20% of the Sewer Lines	74,987	55,370	80,000	80,000	80,000									



CAPITAL IMPROVEMENTS PLAN

FY 2023 ADOPTED
OPERATING &
CAPITAL BUDGET



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Capital Improvements Plan Overview

The following section identifies capital outlay and major operating expenses for the FY 2023 Capital Budget and five-year projection. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.

Scope of the CIP

Projects included in the City of Dunedin's CIP projects are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team is comprised of the City Manager, Deputy City Manager, and Department Heads, who reach consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

Impact to the Operating Budget

Improvement projects that do not increase annual operations maintenance costs, such as road maintenance, water and stormwater drainage, and facility improvements, are ongoing obligations that are included in the City's normal Operating Budget. Projects for replacements of facilities that do not require increased or enhanced services similarly have no impact on the City's normal Operating Budget.

A number of Capital Improvement Projects will have operating impact on future years. The table below summarizes the impact by fund and project name. Future year operating impact from Capital Improvement Projects is included on the request forms beginning on page 310 for the following projects:

FUND	Y 2023	Y 2024	Y 2025	Y 2026	Y 2027	Y 2028	Total
General Fund							
Parking Garage	\$ -	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 225,000
General Fund Total	\$ -	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 225,000
Water/Wastewater Fund							
Wastewater Collections Bypass							
Pump	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 1,800
Water/Wastewater Fund Total	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 1,800
IT Services Fund							
Cybersecurity Training & Equip.	\$ -	\$ 25,000	\$ 25,000	\$ 26,000	\$ 26,000	\$ 27,000	\$ 129,000
ERP Phases 5 & 6 Installation	\$ 13,900	\$ 13,900	\$ 14,000	\$ 14,000	\$ 14,000	\$ -	\$ 69,800
IT Services Fund Total	\$ 13,900	\$ 38,900	\$ 39,000	\$ 40,000	\$ 40,000	\$ 27,000	\$ 198,800
TOTAL OPERATING IMPACT	\$ 14,200	\$ 84,200	\$ 84,300	\$ 85,300	\$ 85,300	\$ 72,300	\$ 425,600

Project Evaluation Criteria

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

Economic Development

Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Fiscal Sustainability

Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Build, Restore, and Maintain Infrastructure

Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.

Internal Operations & Services

Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Community Relationships

Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.

Human Resources

Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

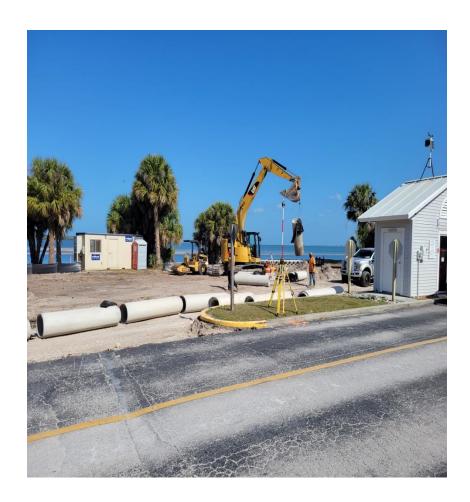
Environmental Sustainability

Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.

The pages that follow provide summaries of each known project that meets the CIP criteria:

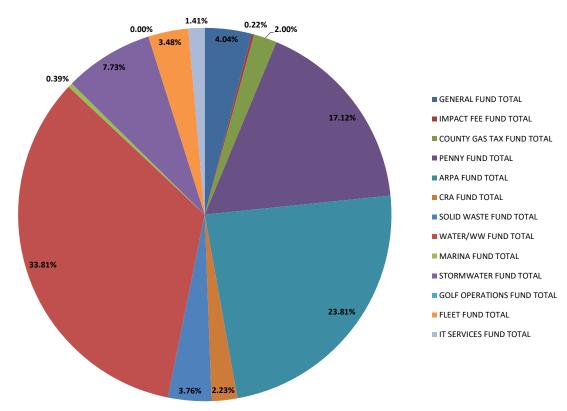
- (1) Cost of \$25,000 or more;
- (2) Useful life of five (5) or more years; and
- (3) Expense incurred during the FY 2023 Capital Budget and five-year projection.

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.



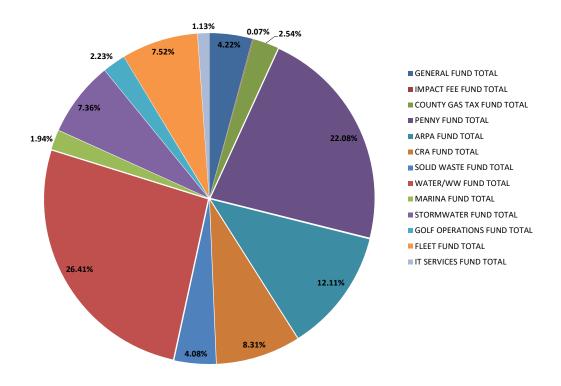
nmary of FY 2023 - 2028 Capital Improvement Projects by Fund Fund		FY22 Carryforward	FY23
GENERAL FUND TOTAL	\$	-	\$ 1,079,300
IMPACT FEE FUND TOTAL	\$	-	\$ 60,000
COUNTY GAS TAX FUND TOTAL	\$	-	\$ 535,000
PENNY FUND TOTAL	3	35,000	\$ 4,578,360
ARPA FUND TOTAL	\$	-	\$ 6,365,000
CRA FUND TOTAL	4	297,505	\$ 595,000
SOLID WASTE FUND TOTAL	\$	-	\$ 1,006,542
WATER/WW FUND TOTAL	9	500,000	\$ 9,040,452
MARINA FUND TOTAL	\$	-	\$ 104,240
STORMWATER FUND TOTAL	\$	-	\$ 2,066,300
GOLF OPERATIONS FUND TOTAL	\$	-	\$ -
FLEET FUND TOTAL	\$	-	\$ 929,574
IT SERVICES FUND TOTAL	\$	-	\$ 377,800
23 - FY 2028 CAPITAL IMPROVEMENTS PLAN TOTAL COSTS	9	832,505	\$ 26,737,56

FY 2023 CIP Expenditures by Fund



Su	mmary of FY 20	023	- 2028 Capital I	mpr	ovement Projec	ts t	y Fund					
	FY24		FY25		FY26		FY27		FY28	Six Year Planning Period		
\$	1,482,134	\$	758,780	\$	145,719	\$	215,000	\$	105,000	\$	3,785,934	
\$	-	\$	-	\$	-	\$	-	\$	-	\$	60,000	
\$	365,000	\$	345,000	\$	345,000	\$	345,000	\$	345,000	\$	2,280,000	
\$	9,962,000	\$	1,742,000	\$	1,132,000	\$	1,332,000	\$	1,030,000	\$	19,811,360	
\$	4,500,000	\$	-	\$	-	\$	-	\$	-	\$	10,865,000	
\$	5,515,000	\$	100,000	\$	200,000	\$	350,000	\$	400,000	\$	7,457,505	
\$	658,110	\$	656,493	\$	321,988	\$	723,783	\$	298,375	\$	3,665,291	
\$	4,330,000	\$	2,680,000	\$	3,050,000	\$	2,250,000	\$	1,850,000	\$	23,700,452	
\$	635,000	\$	-	\$	1,000,000	\$	-	\$	-	\$	1,739,240	
\$	1,920,000	\$	800,000	\$	600,000	\$	600,000	\$	620,000	\$	6,606,300	
\$	2,000,000	\$	-	\$	-	\$	-	\$	-	\$	2,000,000	
\$	1,290,300	\$	1,038,712	\$	1,633,800	\$	1,244,983	\$	607,500	\$	6,744,869	
\$	130,650	\$	131,650	\$	147,950	\$	150,050	\$	76,200	\$	1,014,300	
\$	32,788,194	\$	8,252,635	\$	8,576,457	\$	7,210,816	\$	5,332,075	\$	89,730,251	

FY 2023 - 2028 CIP Expenditures by Fund



	23 - 2028 Capital Improvement Projects by Fu				Evras	
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
1	ADA 15 Passenger Van	Existing	Parks & Recreation	General	-	Future Year Impact
2	Citywide Exterior Facilities Painting - Hale Center	Existing	PW- Facilities	General	-	60,000
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	-	35,000
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	-	18,000
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	-	Future year Impact
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide Roof Replacements - Fine Arts Center	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide Roof Replacements - Hale Center	Existing	PW- Facilities	General	-	270,000
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	-	350,000
2	Community Center Floors	Existing	Parks & Recreation	General	-	110,000
1	Court Resurfacing	Existing	Parks & Recreation	General	-	60,000
1	Dunedin Public Library Playground	Existing	Library	General	-	50,000
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	-
6	Fire Training Center, Training Tower / Burn Building	Existing	Fire	General	-	Unfunded
5	Fireboat 60 Engine Repower	New	Fire	General	-	Future Year Impact
1	Fisher Tennis Court Lights	Existing	Parks & Recreation	General	-	Future Year Impact
2	Library Back Area Carpeting	New	Library	General	-	43,000
5	New Website, Cloud Systems, Open Forms, Set Up & Training	Existing	Communications	General	-	42,500
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	-	Future Year Impact
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	General	-	Prior Year Carryforward
2	Purple Heart Park Renovation	New	Parks & Recreation	General	-	Future Year Impact
1	Sindoon/Rotary Stage	Existing	Parks & Recreation	General	-	Unfunded
2	SR 580 Mast Arm Repainting	Existing	PW- Engineering	General	-	Future Year Impact
6	Station 60 Kitchen Renovation	New	Fire	General	-	40,800
6	Station 62 Kitchen Renovation	New	Fire	General	-	Future Year Impact
2	Stirling Park Driving Range Lights	Existing	Parks & Recreation	General	-	Future Year Impact
1	Stirling Skate Park Street Course	New	Parks & Recreation	General	-	Future Year Impact
2	Study and Enhance Street Lighting	Existing	PW- Streets	General	-	Future year Impact
6	Tethered Drone	New	Fire	General	-	Future Year Impact
3	Weaver Park Seawall	New	Parks & Recreation	General	-	Future Year Impact
1	Weaver Pier Redecking	New	Parks & Recreation	General	-	Future Year Impact
4	Weybridge Woods Bridge Removal	Existing	PW- Engineering	General	-	Future Year Impact
	GENERAL FUND TOTAL				\$ -	\$ 1,079,300
2	Pedestrian Safety Crossing Improvements - Various Locations	Existing	PW- Engineering	Impact	-	60,000
	IMPACT FEE FUND TOTAL				\$ -	\$ 60,000

					Civ Veen Diagning	
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Type
-	-		40,000	-	40,000	CIP
-	-	-	-	-	60,000	CIP
-	-	-	-	-	35,000	CIP
-	-	-	1	-	18,000	CIP
25,000	-		1	-	25,000	CIP
500,000	-	-	-	-	500,000	CIP
225,000	-	-	-	-	225,000	CIP
-	-	-	-	-	270,000	CIP
-	-	-	-	-	350,000	CIP
-	-	-	-	-	110,000	CIP
60,000	-	25,000	25,000	25,000	195,000	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	-	CIP
-	60,000	-	-	-	60,000	CIP
125,000	-	-	-	-	125,000	CIP
-	-	-	-	-	43,000	CIP
36,934	38,780	40,719	-	-	158,934	CIP
250,000	-	80,000	150,000	80,000	560,000	CIP
20,000	-	-	-	-	20,000	CIP
100,000	-	-	-	-	100,000	CIP
-	-	-	-	-	-	CIP
-	125,000	-	-	-	125,000	CIP
-	-	-	-	-	40,800	CIP
48,200	-	-	-	-	48,200	CIP
50,000	-	-	-	-	50,000	CIP
-	200,000	-	-	-	200,000	CIP
-	25,000	-	-	-	25,000	CIP
42,000	-	-	-	-	42,000	CIP
-	150,000	TBD	-	-	150,000	CIP
-	150,000	-	-	-	150,000	CIP
-	10,000	-	-	-	10,000	CIP
\$ 1,482,134	\$ 758,780	\$ 145,719	\$ 215,000	\$ 105,000	\$ 3,785,934	
-	-	-	-	-	60,000	CIP
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	

FY 202	23 - 2028 Capital Improvement Projects by Fu	nd				
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	-	225,000
2	Pavement Management Program	Existing	PW- Streets	CGT	-	310,000
	COUNTY GAS TAX FUND TOTAL				\$ -	\$ 535,000
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	-	100,000
2	Brick Streets Program	New	PW- Streets	Penny	-	602,000
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Penny	-	156,360
2	Coca-Cola Property Adaptive Reuse	Existing	Economic & Housing Dev	Penny	-	Future Year Impact
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	-	Future Year Impact
1	Dog Park	Existing	Parks & Recreation	Penny	-	300,000
1	Gladys Douglas Preserve Development	Existing	Parks & Recreation	Penny	-	650,000
1	Highlander Pool Replacement	Existing	Parks & Recreation	Penny	-	Future Year Impact
2	Milwaukee Avenue Streetscape/Parking	Existing	Economic & Housing Dev	Penny	35,000	Prior Year Carryforward
1	Parking Garage	Existing	Economic & Housing Dev	Penny	-	1,200,000
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	Penny	-	155,000
2	Pavement Management Program	Existing	PW- Streets	Penny	-	690,000
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	-	125,000
3	Pram Shed Replacement	Existing	Parks & Recreation	Penny	-	600,000
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	Penny	-	Future year Impact
	PENNY FUND TOTAL				\$ 35,000	\$ 4,578,360
5	Broadband Internet Fiber Cable Infrastructure	New	IT Services	ARPA	-	1,675,000
5	Cybersecurity Training & Equipment	New	IT Services	ARPA	-	Prior Year Carryforward
2	Downtown East End Plan - Mease Materials	Existing	Economic & Housing Dev	ARPA	-	240,000
1	Dunedin Golf Club Renovation and Transition Plan	New	Parks & Recreation	ARPA	-	2,000,000
1	Dunedin Public Library Playground	Existing	Library	ARPA	-	50,000
1	Highlander Pool Replacement	Existing	Parks & Recreation	ARPA	-	2,000,000
1	Pickleball Courts	Existing	Parks & Recreation	ARPA	-	400,000
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	ARPA	-	Future Year Impact
	ARPA FUND TOTAL				\$ -	\$ 6,365,000
2	Downtown Alleyway Enhancements Initiatives	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
2	Downtown East End Plan - Mease Materials	Existing	Economic & Housing Dev	CRA	172,505	60,000
1	Downtown Landscaping Project	Existing	Parks & Recreation	CRA	-	Prior Year Carryforward
1	Downtown Median Removal	Existing	Economic & Housing Dev	CRA	-	15,000
2	Downtown Pavers, Walkability & Enhancements	Existing	Economic & Housing Dev	CRA	-	300,000
1	Existing City Hall Adaptive Reuse	Existing	Economic & Housing Dev	CRA	-	20,000
1	Highland Streetscape	Existing	Economic & Housing Dev	CRA	-	Future Year Impact

FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре
75,000	75,000	75,000	75,000	75,000	600,000	CIP
290,000	270,000	270,000	270,000	270,000	1,680,000	CIP
\$ 365,000	\$ 345,000	\$ 345,000	\$ 345,000	\$ 345,000	\$ 2,280,000	
- σοσ,σοσ -	-	-	100,000	100,000	300,000	CIP
302,000	302,000	302,000	302,000	-	1,810,000	CIP
-	-	-	-	-	156,360	CIP
300,000	300,000	_	<u>-</u>	-	600,000	CIP
-	350,000	-	_	-	350,000	CIP
_	-	-	<u>-</u>	-	300,000	CIP
650,000	_	-	_	-	1,300,000	CIP
4,500,000	-	-	-	-	4,500,000	CIP
-	-	-	<u>-</u>	-	35,000	CIP
2,500,000	_	_		-	3,700,000	CIP
-	-	_	-	-	155,000	CIP
710,000	730,000	730,000	730,000	730,000	4,320,000	CIP
-	60,000	100,000	200,000	200,000	685,000	CIP
_	-	<u> </u>	<u> </u>	-	600,000	CIP
1,000,000	-	-	-	-	1,000,000	CIP
\$ 9,962,000	\$ 1,742,000	\$ 1,132,000	\$ 1,332,000	\$ 1,030,000	\$ 19,811,360	
1,000,000	-	-	-	-	2,675,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	240,000	CIP
-	-	-	-	-	2,000,000	CIP
-	-	-	-	-	50,000	CIP
2,000,000	-	-	-	-	4,000,000	CIP
-	-	-	-	-	400,000	CIP
1,500,000	-	-	-	-	1,500,000	CIP
\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 10,865,000	
-	-	-	150,000	-	150,000	CIP
-	-	-	-	-	232,505	CIP
-	-	-	-	-	-	CIP
15,000	-	-	-	-	30,000	CIP
125,000	100,000	200,000	-	-	725,000	CIP
-	-	-	-	-	20,000	CIP
-	-	-	-	200,000	200,000	CIP

	23 - 2028 Capital Improvement Projects by Fu					
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
1	Highland/Louden/Virginia Streetscape	Existing	Economic & Housing Dev	CRA	125,000	Prior Year Carryforward
1	Mast Arm Bass and Main	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
1	Parking Garage	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	CRA	-	200,000
1	Skinner Boulevard, New York Ave Entry Way	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
1	Underground Utilities in Downtown	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
	CRA FUND TOTAL				\$ 297,505	\$ 595,000
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	-	30,000
4	Fleet Replacements- Solid Waste Collection Trucks	Existing	PW- Fleet	Solid Waste	-	976,542
	SOLID WASTE FUND TOTAL				\$ -	\$ 1,006,542
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	178,452
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	-	850,000
4	Manhole Lining Project	Existing	PW- Water/WW	Water/WW	-	100,000
4	Offsite Potable Water Storage Site Valve Replacement	Existing	PW- Water/WW	Water/WW	-	75,000
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	-	1,000,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replacement	Existing	PW- Water/WW	Water/WW	-	325,000
4	Raw Water Transmission Line Pigging	New	PW- Water/WW	Water/WW	-	200,000
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	San Christopher Reclaim Storage Tanks	New	PW- Water/WW	Water/WW	-	Unfunded
4	Wastewater Collections Bypass Pump	New	PW- Water/WW	Water/WW	-	50,000
4	Wastewater Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward
4	Wastewater Lift Stations Pump Replacement	New	PW- Water/WW	Water/WW	-	150,000
4	Wastewater Lift Stations Rehabilitation	Existing	PW- Water/WW	Water/WW	-	500,000
4	Wastewater Plant Admin Building Hardening / Renovation	New	PW- Water/WW	Water/WW	-	50,000
4	Wastewater Treatment Plant 10,000 Gallon Diesel Fuel Storage Tank On Site	New	PW- Water/WW	Water/WW	-	275,000
4	Wastewater Treatment Plant Chlorine Contact Basin Rehabilitation & Cover Project	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward
4	Wastewater Treatment Plant Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	-	4,118,000
4	Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Wastewater Treatment Plant Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	500,000	Prior Year Carryforward
4	Wastewater Treatment Plant Re-Aeration Basin Renovation	Existing	PW- Water/WW	Water/WW	-	50,000
4	Wastewater Treatment Plant Reclaim Storage Tank On Site	New	PW- Water/WW	Water/WW	-	Unfunded
4	Wastewater Treatment Plant SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	-	419,000
4	Water Plant Admin Building Hardening / Renovation	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward

FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре
-	-	-	-	-	125,000	CIP
300,000	-	1	-	-	300,000	CIP
2,500,000	-	-	ı	-	2,500,000	CIP
2,500,000	-	-	ı	-	2,700,000	CIP
-	-	-	ı	200,000	200,000	CIP
75,000	-	-	200,000	-	275,000	CIP
\$ 5,515,000	\$ 100,000	\$ 200,000	\$ 350,000	\$ 400,000	\$ 7,457,505	
-	-	-	ı	-	30,000	CIP
658,110	656,493	321,988	723,783	298,375	3,635,291	CIP
\$ 658,110	\$ 656,493	\$ 321,988	\$ 723,783	\$ 298,375	\$ 3,665,291	
-	-	-	-	100,000	100,000	CIP
-	-	-	-	-	178,452	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	850,000	CIP
100,000	100,000	100,000	100,000	100,000	600,000	CIP
-	-	-	-	-	75,000	CIP
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000	CIP
-	-	-	-	-	325,000	CIP
-	-	-	-	-	200,000	CIP
-	-	50,000	-	-	50,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	-	CIP
150,000	150,000	150,000	150,000	150,000	900,000	CIP
500,000	500,000	500,000	500,000	500,000	3,000,000	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	275,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	4,118,000	CIP
1,650,000	-	-	-	-	1,650,000	CIP
-	-	-	-	-	500,000	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	419,000	CIP
-	-	-	-	-	-	CIP

FY 202	23 - 2028 Capital Improvement Projects by Fu	nd				
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	-	500,000
4	Water Treatment Plant Standby/ Emergency Generator Replace	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	-	200,000
	WATER/WW FUND TOTAL				\$ 500,000	\$ 9,040,452
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	-	65,000
2	Brick Streets Program	New	PW- Streets	Stormwater	-	50,000
3	Buena Vista Drive Drainage Improvements	Existing	PW- Stormwater	Stormwater	-	71,300
2	Citywide Exterior Facilities Painting - Public Services	Existing	PW- Facilities	Stormwater	-	Future Year Impact
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	-	730,000
3	North Douglas Pond Weir	New	PW- Stormwater	Stormwater	-	400,000
2	Pavement Management Program	Existing	PW- Streets	Stormwater	-	200,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replacement	Existing	PW- Water/WW	Stormwater	-	350,000
3	San Charles Drive Drainage Improvements	Existing	PW- Stormwater	Stormwater	-	Prior Year Carryforward
3	Santa Barbara Drive Drainage Improvements	Existing	PW- Stormwater	Stormwater	-	200,000
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	-	Prior Year Carryforward
	STORMWATER FUND TOTAL				\$ -	\$ 2,066,300
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Marina	-	104,240
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	-	Future Year Impact
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	-	Future Year Impact
	MARINA FUND TOTAL				\$ -	\$ 104,240
1	Dunedin Golf Club Renovation and Transition Plan	New	Parks & Recreation	Golf	-	Future Year Impact
	GOLF OPERATIONS FUND TOTAL				\$ -	\$ -
4	Fleet Replacements	Existing	PW- Fleet	Fleet	-	679,574
6	Rescue 60	New	Fire	Fleet	-	250,000
	FLEET FUND TOTAL				\$ -	\$ 929,574
6	Citywide Computer Replacements	Existing	IT Services	IT Services	-	107,800
5	Citywide Security Camera Recording Systems	Existing	IT Services	IT Services	-	85,000
5	ERP Phases 5 & 6 Hardware Devices	Existing	IT Services	IT Services	-	40,000
5	ERP Phases 5 & 6 Installation	Existing	IT Services	IT Services	-	Prior Year Carryforward
5	ERP Server Replacements	Existing	IT Services	IT Services	-	75,000
5	Network Equipment Replacements	Existing	IT Services	IT Services	-	70,000
4	Parking Sensors	New	IT Services	IT Services	-	Unfunded
	IT SERVICES FUND TOTAL				\$ -	\$ 377,800
Y 2023	- FY 2028 CAPITAL IMPROVEMENTS PLAN TOTAL (costs			\$ 832,505	\$ 26,737,56

FY	24	FY25	FY26	FY27	FY28	Six Year Planning	Туре
						Period	
	930,000	930,000	500,000	500,000	-	3,360,000	CIP
	-	-	750,000	-	-	750,000	CIP
	-	-	-	-	-	200,000	CIP
\$	4,330,000	\$ 2,680,000	\$ 3,050,000	\$ 2,250,000	\$ 1,850,000	\$ 23,700,452	
	-	-	-	-	-	65,000	CIP
	50,000	50,000	50,000	50,000	-	250,000	CIP
	-	-	-	-	-	71,300	CIP
	40,000	-	-	-	-	40,000	CIP
	250,000	250,000	250,000	250,000	320,000	2,050,000	CIP
	-	-	-	-	-	400,000	CIP
	200,000	200,000	200,000	200,000	200,000	1,200,000	CIP
	-	-	-	-	-	350,000	CIP
	-	-	-	-	-	-	CIP
	1,000,000	-	-	-	-	1,200,000	CIP
	380,000	300,000	100,000	100,000	100,000	980,000	CIP
\$	1,920,000	\$ 800,000	\$ 600,000	\$ 600,000	\$ 620,000	\$ 6,606,300	
	-	-	-	-	-	104,240	CIP
	635,000	-	-	-	-	635,000	CIP
	-	-	1,000,000	-	-	1,000,000	CIP
\$	635,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,739,240	
	2,000,000	-	-	-	-	2,000,000	CIP
\$	2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	
	1,290,300	1,038,712	1,633,800	1,244,983	607,500	6,494,869	CIP
	-	-	-	-	-	250,000	CIP
\$	1,290,300	\$ 1,038,712	\$ 1,633,800	\$ 1,244,983	\$ 607,500	\$ 6,744,869	
	130,650	131,650	147,950	150,050	76,200	744,300	CIP
	-	-	-	-	-	85,000	CIP
	-	-	-	-	-	40,000	CIP
	-	-	-	-	-	-	CIP
	_	-	-	-	-	75,000	CIP
	_	-	-	-	-	70,000	CIP
	_	-	-	-	-	-	CIP
\$	130,650	\$ 131,650	\$ 147,950	\$ 150,050	\$ 76,200	\$ 1,014,300	
	2,788,194						



GENERAL FUND

Project Name: ADA 15 Passenger Van

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Equipment Project Number: TBD

Department: Parks & Recreation Project Manager: Jocelyn Brodhead

Service Life: 10 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

All of the Parks and Recreation Department vans are 15 passenger with traditional bench seating. This project would have one van replaced with a more ADA compliant van with bus-style steps into the van, individual seats, and a high canopy to allow passengers to walk upright to their seat. These funds would supplement the existing monies in the Fleet for a replacement van to pay for the additional costs needed for an ADA van.

Project Justification

The current vans are adequate for transporting children without mobility issues. However, it is difficult for older adults or anyone with mobility issues to utilize the existing vans. Staff feel it is very important to have at least one vehicle that can better accommodate our participants. Please note, however, this may not accommodate wheelchairs. That request could be addressed in future years as additional vans are replaced.

If there has been a change from prior year please explain:

Move project to FY 27 when the oldest van is due for replacement.

Expenditure Plan		2023			2024		2025			2026		2027		2028	7	OTAL
Project Costs	\$		-	\$	-	\$		-	\$	-	- \$	40,000	\$	-	\$	40,000
Funding Plan		2023			2024		2025			2026		2027		2028	7	TOTAL
General Fund	\$		-	\$	-	\$		-	\$	-	- \$	40,000	\$	-	\$	40,000
Total	_			•		•			_			40 000	•		•	40 000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Conoral Fund	Φ.	¢.	Φ.	Φ.	Φ.	¢	Φ.

Cost Assumptions			
Total Estimated Cost of Project:	\$40,000	Date of Cost Estimate:	2/1/2020

Scope of Estimate:



GENERAL FUND

Project Name: Citywide Exterior Facilities Painting

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Repair & Maintenance Project Number: 641803 PW-Facilities Department: Service Life: 12 years

Project Manager: Keith Fogarty Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

No

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Fire Station 60 will be added to FY22. FY24 will provide a projection on FY25 and forward projects.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Public Services	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Hale Center	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total	\$ 60,000	\$ 40,000	\$ -	\$ _	\$ -	\$ -	\$ 100,000

Funding Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
General Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	60,000
Stormwater Fund	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$	40,000
Total	\$ 60,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$	100,000

Annual Operatio	ns & Maintenan	ice Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
General Fund	¢	¢	¢.	c	c	¢	· ·

General Fund	\$ -						
							 _
Coot Accumptions							

\$100,000 3/1/2022 **Total Estimated Cost of Project: Date of Cost Estimate:** Scope of Estimate:



GENERAL FUND

Project Name: Citywide HVAC Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

 Project Type:
 Repair & Maintenance
 Project Number:
 641801

 Department:
 PW-Facilities
 Project Manager:
 Keith Fogarty

 Service Life:
 12 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

Scope of Estimate:

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY22 revisions.

If there has been a change from prior year please explain:

FY23- Solid Waste, Fire Station 60 & Fire Admin. FY 24 - Fire Station 62. FY23 will provide a revised comprehensive review of energy-saving replacement units for FY24 and forward.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Solid Waste	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Fire Station 60 Dayroc	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000
Fire Admin	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Fire Station 62 Dayroc	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Total	\$ 83,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 108,000

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
General Fund	\$ 53,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 78,000
Solid Waste Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 83,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 108,000

Annual Operatio	ns & Mair	ntenanc	e Cos	sts (if any	<i>(</i>)								
	2	2023		2024		2025		2026	2027	2028		TOTAL	
General Fund	\$	-	\$	-	\$		-	\$ -	\$ -	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$108,000	Date of Cost Estimate:	3/1/2022

312



GENERAL FUND

Project Name: Citywide Roof Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Rehabilitation Project Number: 641802 Department: PW-Facilities Project Manager: Keith Fogarty 20-30 years Project Status: Existing Service Life:

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification

FY23 has the Hale Center existing shingle roof being upgraded to a standing seam metal roof with a life expectancy of 35 years. The Community Center roof following the replacement of the HVAC rooftop units will have its standing seam fabric roof replaced. In FY 24 the DFAC will have sections of its standing seam metal roof and portions of its fabric roof replaced.

If there has been a change from prior year please explain:

The Library roof has been moved from FY22 to FY23. In FY 23 a comprehensive review of all city roofs will be completed for FY24 and forward replacements.

Expenditure Plan	2023	2024	2025	2026		2027	2028	TOTAL
Project Costs								
Community Center	\$ -	\$ 500,000	\$ -	\$	-	\$ -	\$ -	\$ 500,000
Hale Center	\$ 270,000	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 270,000
Fine Arts Center	\$ -	\$ 225,000	\$ -	\$	-	\$ -	\$ _	\$ 225,000
Library	\$ 350,000	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 350,000
Total	\$ 620,000	\$ 725,000	\$ -	\$	-	\$ -	\$ -	\$ 1,345,000
Funding Plan	2023	2024	2025	2026		2027	2028	TOTAL
General Fund	\$ 620,000	\$ 725,000	\$ -	\$	_	\$ -	\$ -	\$ 1,345,000
Total	\$ 620,000	\$ 725,000	\$	\$	-	\$ -	\$ -	\$ 1,345,000

Annual Operatio	ns & Main	tenanc	e Cos	ts (if any	<i>(</i>)									
	2	023		2024	20	25	2026		2027		2028		TOTAL	
General Fund	\$	-	\$	_	\$	-	\$ -	- \$		-	\$	-	\$	_

Cost Assumptions			
Total Estimated Cost of Project:	\$1,345,000	Date of Cost Estimate:	6/22/2022
Scope of Estimate:			



GENERAL FUND

Project Name: Community Center Floors

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Replacement Project Number: TBD

 Department:
 Parks & Recreation
 Project Manager:
 Angel Trueblood

Service Life: 15+ years Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan?

Project Description

Replace VCT and concrete flooring in lobby, hallways (except hallway to Music Room), Community Room, Aberdeen Room, and Kids Place at the Community Center.

Project Justification

Flooring in the above mentioned areas is original to the facility's construction 2007 and is showing significant wear and tear. The classroom VCT flooring is worn down beyond normal waxing maintenance and has scratched tiles. The painted concrete is need of repairs and repainting throughout the facility.

If there has been a change from prior year please explain:

Costs have increased.

Expenditure Plan	2023	2024	2025	2026	2027	2028	,	TOTAL
Project Costs	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	110,000
Funding Plan	2023	2024	2025	2026	2027	2028		TOTAL
Funding Plan General Fund	\$ 2023 110,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$	110,000

Annual Operation	s & Main	tenanc	e Co	sts (if an	y)								
	2	2023		2024		2025	2020	5	2027	2028	}	TOTAL	
General Fund	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$110,000 Date of Cost Estimate: 2/1/2022

Scope of Estimate:

Estimate obtained by current flooring contractor



GENERAL FUND

Project Name: Court Resurfacing

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:Repair & MaintenanceProject Number: 429506Department:Parks & RecreationProject Manager: Chris HobanService Life:7 yearsProject Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

Project Justification

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY22 funds are to do a complete replacement of the Elizabeth Skinner basketball courts. Future projects include Fisher Tennis Courts and Eagle Scout Park.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 60,000	\$ 60,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 195,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023 60,000	\$ 2024 60,000	\$ 2025	\$ 2026 25,000	\$ 2027 25,000	\$ 2028 25,000	\$ TOTAL 195,000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Conoral Fund	¢	¢	¢	¢	¢.	¢	¢

Cost Assumptions

Total Estimated Cost of Project: Date of Cost Estimate: 3/25/2022

Scope of Estimate:

Cost based on similar project in FY 2022



GENERAL FUND

Project Name: Dunedin Public Library Playground

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Repair & Maintenance Project Number: 412101

Department: Library Project Manager: Phyllis Gorshe / Lanie Sheets

Service Life: 12 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The current Dunedin Public Library playground was installed in 2010 with funding from the Dunedin Friends of the Library, City of Dunedin General Fund, and numerous donors. A typical playground has a lifespan of 10-15 years. The Dunedin Friends of the Library and other stakeholder groups/donors would fundraise in order to fund all of the demo, removal, new playground equipment, installation and labor for the Library. Due to COVID 19 and fundraising concerns, the project needs to be moved to the next fiscal year, 2023. The library is currently looking at grants to help supplement the fundraising of the Friends of the Library. We will work with Parks and Recreation on the bids and recommendations of playground equipment. In addition, Parks and Recreation regularly monitors the current structure for quality and safety. The City of Dunedin also allocated \$50,000 in ARPA funding toward the project.

Project Justification

This project will meet the EPIC goals 1 & 2. As the playground equipment is showing its age, it is important that we replace the structure for the safety and enjoyment of our library patrons.

If there has been a change from prior year please explain:

The project was originally planned for 2021, but due to COVID19, the Friends of the Library had to reevaluate their fundraising due to limited income with the book store being closed and no large events such as the annual book sale. Fundraising has started and the City of Dunedin has designated \$50,000 in ARPA funding to this project. The project may not be completed in FY 2022 so the CIP is being submitted for FY 2023.

Expenditure Plan	2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$ 100,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 100,000
Funding Plan	2023	2024	2025		2026	2027	2028	TOTAL
General Fund	\$ 50,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 50,000
ARPA Fund	\$ 50,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 100,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 100,000

Annual Operation	ns & Main	tenance	e Costs	(if any)									
	20	023	20	024	2025			2026	2027		2028		TOTAL	
General Fund	2	_	\$		\$	_	Φ.	_	\$	_	\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$100,000 Date of Cost Estimate: 1/31/2022

Scope of Estimate:

Rep Services Inc. gave Parks and Recreation an estimate of existing equipment demolition, new equipment installation, freight, and new surfacing. It was determined that we would estimate \$100,000 and adjust the equipment to meet the budget. The most recent proposal with no adjustments from one company was \$144,296. The Friends would like to keep budget at \$100,000.



GENERAL FUND Project Name: Electrical Distribution (Power Grid) Assessment

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

 Project Type:
 Infrastructure
 Project Number:
 TBD

 Department:
 City Manager
 Project Manager:
 Jorge Quintas

 Service Life:
 25 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

The scope of this project is to hire a specialty consultant, in order to provide an independent assessment of the reliability, vulnerability, and resilience of the City's electrical distribution power grid infrastructure owned and operated by Duke Energy.

-Recommend removing this project from the CIP.

- -Duke Energy presented to the Commission during the 2/15/22 workshop with an update on their system-wide improvements (past/present/future).
- -Efforts continue forward to renew the Duke Franchise Agreement before July 2022.

Project Justification

Weather, accidents, or aging equipment can cause localized or system wide failures. Technology and power distribution strategies will provide a more robust and resilient infrastructure in the future. The ability of a system to be resilient, will not only reduce the likelihood of outages, but will also will limit the scope and impact of outages when they do occur. Prolonged outages result in tangible economic losses to the business community, the inability for the City & Pinellas County Sheriff's Office to provide local governmental services including social services and relief efforts, and delays the return to normalcy post catastrophic event.

If there has been a change from prior year please explain:

Funding has been removed for this project.

Expenditure Plan		2023			2024			2025		2026		2	2027		2028		TOTA	L
Project Costs	\$		-	\$		-	\$		- \$		- \$;	-	\$		-	\$	-
Funding Plan		2023			2024			2025		2026		:	2027		2028		TOTA	L
General Fund	\$		-	\$		-	\$		- \$		- \$;	-	\$		-	\$	-
Total	\$		-	\$		-	\$		- \$		- \$;	-	\$		-	\$	-
Annual Operations	& Ma	aintena 2023	nce	Co	sts (if 2024)	2025		2026		;	2027		2028		TOTAL	
Annual Operations General Fund	& Ma		nce -	* C o			\$	2025	- \$	2026	- \$	_	2027	\$	2028	-	TOTAL	-
General Fund Cost Assumptions	\$	2023						2025	- \$		·	3	-	·	2028	-		-
General Fund	\$	2023						2025	- \$		·	3		·	2028	-		-



GENERAL FUND

Project Name: FIRE TRAINING CENTER, TRAINING TOWER/BURN BUILDING

Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

At A Glance

 Project Type:
 Infrastructure
 Project Number:

 Department:
 Fire
 Project Manager:
 Chief Jeff Parks

 Service Life:
 20 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The City has constructed a Fire Training Center (FTC)/Emergency Operations Center (EOC) building at 2835 Belcher Rd. The property to the rear of this building has been set aside for a training tower/burn building. This project would include a three story metal building that would allow for multiple fire/rescue training purposes. The proposed building would include two burn rooms that enable firefighters to gain realistic training on fire behavior and attack. This building would be used by various north County fire departments in our coordinated training system and law enforcement as necessary. The City would have to add a City fire hydrant to the rear of the property. The cost breakdown for the desired structure and preparation includes \$344,000 for materials, \$300,000 for labor, \$75,000 for the foundation, \$21,000 for freight, \$100,000 for architectural design, \$50,000 for permits, \$150,000 for concrete pavement, \$35,000 for a City hydrant.

Project Justification

The Fire Department has been rated as a Class "2" Insurance Services Office (ISO) department. To maintain or improve this rating, fire departments are required to train a minimum of 18 hours/year/firefighter on a training grounds that includes a drill tower and live fire training structure (The proposed structure includes both). This would require a minimum of six trips to the SPC training facility on 49th St in Pinellas Park or the Clearwater Fire training facility on Belcher Rd in Clearwater. Both facilities are extremely busy and availability is limited. This will additionally benefit the City by having our firefighters stay local and be available to quick response as needed as well as reduce travel time, fuel costs and wear-n-tear on apparatus.

If there has been a change from prior year please explain:

As recent as 2016, this project was a part of the CIP plan for the City but was removed due to lack of funding. The City has twice requested funding assistance from the State of Florida but were unsuccessful. A search for other alternative funding sources and grants are actively being researched. Project is unfunded at this time.

Expenditure Plan	2023	2024		2025		2026		2027	2028		TOTAL
Project Costs	UNFUNDED	\$ -	\$		- \$	-	\$	-	\$ -	\$	-
Funding Plan	2023	2024		2025		2026		2027	2028		TOTAL
General Fund	UNFUNDED	\$ -	\$		- \$	-	\$	-	\$ -	\$	-
Total	\$ -	\$ -	\$		- \$	-	\$	-	\$ -	\$	-
Annual Operations	& Maintenand 2023	sts (if an 2024	y)	2025		2026		2027	2028	то	TAL
Annual Operations General Fund			(y) \$		- \$	2026	\$	2027	\$ 2028	<i>TO</i>	TAL -
	2023		• /		- \$		\$	2027	\$ 2028		TAL -
General Fund	\$	\$	• /		- \$	-	·	2027 - t Estimate:	\$ -		-



GENERAL FUND Project Name: Fireboat 60 Engine Repower Epic! Goal 5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative At A Glance Project Type: Repair & Maintenance **Project Number:** Project Manager: Chief Jeff Parks Fire Department: Project Status: New Service Life: Year Project Began: Is this project associated with a Master Plan? No

Project Description

Repower the two Yamaha 200 hp outboard engines on Fireboat 60 in FY25. The estimated cost of each motor is \$20,000. Labor and inflation were figured into the total cost of \$60,000 to purchase in FY25.

Project Justification

The Fireboat was delivered to the City on March 24, 2015 and is currently experiencing additional maintenance costs as the vessel ages. One motor recently had the lower unit replaced and it is expected that the second motor will have the same issue soon. Much of the research on engine life spans gives the expectancy of 1,500 - 3,000 hours. The fireboat currently has just over 1,000 hours of use on it. These motors are subjected to emergency conditions which require a quick start and high speeds to get to a scene. Many times the boat is operating in shallow salt water conditions which ages the motor faster than in normal conditions.

If there has been a change from prior year please explain:

2023	2024		2025		2026		2027		2028	TO	TAL
-	\$ -	\$	60,000	\$	-	\$	-	\$	-	\$	60,000
2023	2024		2025		2026		2027		2028	ТО	TAL
-	\$ -	\$	60,000	\$	-	\$	-	\$	-	\$	60,000
-	\$ -	\$	60,000	\$	-	\$	-	\$	-	\$	60,000
	\$ -	\$	2025	\$	2026	\$	2027	\$	2028		<u>_</u>
2023	2024	• /	2025		2026		2027		2028	TOTA	L
	Ψ	Ψ		Ψ		Ψ		Ψ		Ψ	
Project:	\$60,000				Date of	Cost	t Estimate:		5/1	2/2022	
	2023 - - Maintenanc	- \$	- \$ - \$ 2023 2024 - \$ - \$ - \$ - \$ Maintenance Costs (if any) 2023 2024 - \$ - \$	- \$ - \$ 60,000 2023 2024 2025 - \$ - \$ 60,000 - \$ - \$ 60,000 Maintenance Costs (if any) 2023 2024 2025 - \$ - \$ -	- \$ - \$ 60,000 \$ 2023 2024 2025 - \$ - \$ 60,000 \$ - \$ - \$ 60,000 \$ Maintenance Costs (if any) 2023 2024 2025 - \$ - \$ - \$	- \$ - \$ 60,000 \$ - 2023 2024 2025 2026 - \$ - \$ 60,000 \$ - - \$ - \$ 60,000 \$ - Maintenance Costs (if any) 2023 2024 2025 2026 - \$ - \$ - \$ - \$	- \$ - \$ 60,000 \$ - \$ 2023 2024 2025 2026 - \$ - \$ 60,000 \$ - \$ - \$ - \$ 60,000 \$ - \$ Maintenance Costs (if any) 2023 2024 2025 2026 - \$ - \$ - \$ - \$ - \$	- \$ - \$ 60,000 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	- \$ - \$ 60,000 \$ - \$ - \$ 2023 2024 2025 2026 2027 - \$ - \$ 60,000 \$ - \$ - \$ - \$ - \$ 60,000 \$ - \$ - \$ - \$ - \$ 60,000 \$ - \$ - \$ Maintenance Costs (if any) 2023 2024 2025 2026 2027 - \$ - \$ - \$ - \$ - \$	- \$ - \$ 60,000 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	- \$ - \$ 60,000 \$ - \$ - \$ - \$ 2023 2024 2025 2026 2027 2028 TO - \$ - \$ 60,000 \$ - \$ - \$ - \$ - \$ 60,000 \$ - \$ - \$ - \$ - \$ - \$ 60,000 \$ - \$ - \$ - \$ Maintenance Costs (if any) 2023 2024 2025 2026 2027 2028 TOTA - \$ - \$ - \$ - \$ - \$



GENERAL FUND

Project Name: Fisher Tennis Court Lights

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Rehabilitation Project Number: TBD Parks & Recreation Project Manager: Chris Hoban Department: Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The lights at Highlander and Fisher tennis courts were installed at the same time. The Highlander Court lights stopped working in 2019, unexpectedly, and needed to be replaced. Therefore, we are expecting the Fisher Courts will need to be replaced as well. The new lights are more energy efficient, prevent spillage, and can be programed remotely for better safety of the participants.

Project Justification

If there has been a change from prior year please explain:

Lights are currently still operational, therefore funding is being deferred another year to FY 24.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023	\$ 2024 125,000	\$ 2025	\$ 2026 -	\$ 2027	\$ 2028	\$ 125,000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Conoral Fund	Φ.	¢.	Φ.	Φ.	Φ.	¢	Φ.

Cost Assumptions

Total Estimated Cost of Project: \$125,000 1/1/2020 **Date of Cost Estimate:**

Scope of Estimate:

This cost estimate is based on the same scope of work that was performed, in FY 2019, at the adjacent tennis courts.



GENERAL FUND Project Name: Library Back Area Carpeting Epic! Goal 2. Create a visual sense of place. At A Glance Repair & Maintenance **Project Number: Project Type:** Project Manager: Phyllis Gorshe Department: Library Service Life: Project Status: New Year Project Began: Is this project associated with a Master Plan? No

Project Description

The back area of the library -- administration hallway and offices has the carpeting from the library renovation in 2005. When the main library received carpet tiles in 2012 to keep costs down, the back area of the Library was not included in the scope. The carpeting in the back of the library is 17 years old and has many stains and tears.

Project Justification

In 2012, the main part of the library received new carpet tiles. In order to keep costs down the back area of the library was not included in the scope. The area in the back is a different carpet and the staining is throughout. This carpet has been in place since 2005 and needs updating. The request is to utilize the sam carpet tiles that are in the main floor of the library to have a cohesive look throughout the library and to replace stained carpet that can no longer be cleaned.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025		2	2026	2027	2028	T	OTAL
Project Costs	\$ 43,000	\$ -	\$	- \$	6	-	\$ -	\$ -	\$	43,000
Funding Plan	2023	2024	2025		2	2026	2027	2028	T	OTAL
General Fund	\$ 43,000	\$ -	\$	- \$	5	-	\$ -	\$ -	\$	43,000
Total	\$ 43,000	\$ 	\$	- \$		-	\$ -	\$ -	\$	43,000

Annual Operations &	≟ Má	aintena	nce	e Co	sts (if	any)										
		2023			2024			2025		2026		2027		2028		TOTAL	
Fund Name	\$		-	\$		-	\$	-	\$;	-	\$		-	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$43,000	Date of Cost Estimate:	2/21/2022

Scope of Estimate:

Quote from Interface Services - State of Florida Contract Pricing - measured back area of library and included sq footage of tiles needed to replace carpeting from 2005.



GENERAL FUND

Project Name: New Website, Cloud Systems, Open Forms, Set Up and Training

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

At A Glance

Project Type: Replacement

Department: Communications

Service Life: 5 years

Project Number: 192201
Project Manager: Sue Burness
Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan? No

Project Description

Replace existing city website with Government Experiene Cloud platform/Open Cities, includes the addition of Open Forms module to reduce the number of PDFS on the site and provide online efficiency and convenience for residents, businesses and staff in processing documents. The new site will include more graphic features, widgets that allow better access and communications with diverse populations, ADA compliance and enhanced user experience. The new site includes support in site achitecture design, content archive and migration, user testing and staff training.

Project Justification

The City of Dunedin's website is the city's vital portal of information providing residents and the public access to information, policies, ordinances, legislation, programs, and an opportunity to engage in local government by watching Commission, boards and committee meetings live or recorded. The website platform is outdated, inefficient and doesn't function with new plug-ins which enhance the user experience and integrate with other digital platforms. An upgrade to the existing website is needed. The investment needs Open Cities/Granicus support to build, design and train as City staff does not have the capacity to take this on.

If there has been a change from prior year please explain:

The project has expanded after spending months researching and vetting four different government agency website platform providers, assessing city needs, staffing, training needs etc.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 42,500	\$ 36,934	\$ 38,780	\$ 40,719	\$ -	\$ -	\$ 158,934
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023 42,500	\$ 2024 36,934	\$ 2025 38,780	\$ 2026 40,719	\$ 2027	\$ 2028	\$ TOTAL 158,934

Annual Operation	Annual Operations & Maintenance Costs (if any)																	
		2023		202	24		2025			2026			2027		2028		TOTAL	
General Fund	\$		- \$		-	\$		-	\$		-	\$		-	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	40,000 annually	Date of Cost Estimate:	3.30.2022
Scope of Estimate:			



GENERAL FUND

Park Pavilion Replacement Project Name:

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Infrastructure Project Number: 461901 Parks & Recreation Project Manager: Lanie Sheets Department: Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

No

Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and need complete replacement. This started in FY 2019 with the two shelters in Hammock Park. FY 24 replacements include Highlander Park Shelters (2) to coincide with the Highlander Pool project.

Project Justification

These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

If there has been a change from prior year please explain:

Costs updated with current pricing. Also, both shelters at Sprayground have been put in the same year (FY 24) instead of multiple years.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ 250,000	\$ -	\$ 80,000	\$ 150,000	\$ 80,000	\$ 560,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023	\$ 2024 250,000	\$ 2025	\$ 2026 80,000	\$ 2027 150,000	\$ 2028 80,000	\$ TOTAL 560,000

Annual Operation	Annual Operations & Maintenance Costs (if any)													
		2023		2024		2025		2026		2027		2028	TOTAL	
General Fund	\$	_	\$		\$	_	\$	_	\$	_	\$	_	2	

Cost Assumptions		
Total Estimated Cost of Project:	Date of Cost Estimate:	2/1/2022
Scope of Estimate:		



GENERAL FUND

Project Name: Patricia Corridor Enhancements

Epic! Goal

2. Create a visual sense of place.

At A Glance

 Project Type:
 Improvement
 Project Number:
 181905

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

Service Life: Project Status: Existing

Year Project Began: 2020

Is this project associated with a Master Plan?

Yes - Economic Development Master Plan

Project Description

Planned improvements to the Patricia Avenue Corridor consisting of an entryway feature at SR 580 and Patricia Avenue along with artistic features and possible landscaping.

Project Justification

Planned enhancement to continue the revitalization of the Patricia Avenue corridor. Improvements will add vibrancy to Patricia Avenue and encourage private investment resulting in increased tax base and job creation.

If there has been a change from prior year please explain:

Carryforward of FY 2022 and an additional \$155,000 is needed due to the overall project costs and increased FDOT requirements and inflationary pressures.

Expenditure Plan	2	2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$	155,000	\$ 20,000	\$	-	\$ -	\$ -	\$ -	\$ 175,000
Funding Plan	2	2023	2024	2025		2026	2027	2028	TOTAL
Prior Year Carryforward	TBD		\$ 20,000	\$	-	\$ -	\$ -	\$ -	\$ 20,000
Penny Fund	\$	155,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 155,000
Total	\$	155,000	\$ 20,000	\$	-	\$ -	\$ -	\$ -	\$ 175,000

Annual Operatio	Annual Operations & Maintenance Costs (if any)													
	20	023	2	2024	202	5	2	026	2	027		2028	TOTAL	
General Fund	\$	-	\$	-	\$	-	\$	-	\$	-	\$		- \$	-

Cost Assumptions Total Estimated Cost of Project: \$385,000 Date of Cost Estimate:

Scope of Estimate:

Estimates being developed, but comparable entry way features and \$20,000 for Art. Total cost of project and incudes carryforward from FY2022.

2/18/2022



GENERAL FUND

Project Name: Purple Heart Park Renovation

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:RehabilitationProjectDepartment:Parks & RecreationProject No. 1

Service Life: 25 years
Year Project Began: 2018

Is this project associated with a Master Plan?

Project Number: TBD
Project Manager: Vince Gizzi

Project Status: New

Project Description

Purple Heart Park sits in the heart of Dunedin at the intersection of Main Street and Alternate 19. The park was dedicated in 2008 with a monument and memorial bricks dedicated to Purple Heart recipients. This project would relocate the monument to the northeast part of the park, with better visibility. The mound would also be removed to create better open space and function.

Project Justification

The monument is located very close to the road, making it difficult for visitors to gather and appreciate the monument. Safety concerns have also been raised at the annual Purple Heart ceremony. It also has limited visibility and prominence for those entering the park from Main Street. Lastly, there is a mound in the central part of the park, making that space useless for park visitors.

If there has been a change from prior year please explain:

Expenditure Plan	2023		2024	2025		2026		2027		2028		TOTAL
Project Costs	\$	-	\$ 100,000	\$	-	\$	-	\$	-	\$	-	\$ 100,000
Funding Plan	2023		2024	2025		2026		2027		2028		TOTAL
General Fund	\$	-	\$ 100,000	\$	-	\$	-	\$	-	\$	-	\$ 100,000
Total	\$		\$ 100.000	\$	_	\$	_	\$	-	\$	-	\$ 100.000

Annual Operation	ns & Mainte	nanc	e Co	sts (if any	<i>'</i>)						
	202	:3		2024		2025	2026	2027	2028	TOTAL	
General Fund	\$	_	\$	_	\$	_	\$ _	\$ _	\$	 \$	

Cost Assumptions

Total Estimated Cost of Project: Date of Cost Estimate:

Scope of Estimate:

This is an estimate as last costs projections were in 2019



GENERAL FUND

Project Name: Sindoon / Rotary Stage

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

No

At A Glance

Project Type:InfrastructureDepartment:Parks & RecreationService Life:25 years

Project Number: TBD
Project Manager: Vince Gizzi
Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Project is currently unfunded. Possibly fund in FY 29

Project Justification

The awning on the Sindoon Stage facing the great lawn was rusted beyond repair and needed to be removed. Currently, two shade sails have been added to the Sindoon Stage to provide some shade cover, however it does not cover the entire stage. The Rotary Clubs of Dunedin may contribute funding depending on the design.

If there has been a change from prior year please explain:

Cost updated per cost estimate from Rod Collman 5-2022

Expenditure Plan	2023		2024		2025	2026	2027	2028	TOTAL
Project Costs	UNFUNDED	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -
Funding Plan	2023		2024		2025	2026	2027	2028	TOTAL
General Fund	UNFUNDED	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -
Total	\$.	- \$	-	\$	-	\$ -	\$ -	\$ -	\$ -
Annual Operations	& Maintenar	ice Co	sts (if any	/)					

Annual Operations &	& Ma	aintenan	ce Co	osts (if a	any)										
		2023		2024		2025		2026		2027		2028		TOTAL	
General Fund	\$	-	\$		- \$		-	\$	-	\$	-	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$500,000	Date of Cost Estimate:	5/1/2022
Scope of Estimate:			



GENERAL FUND

Project Name: SR 580 Mast Arm Repainting

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Repair & Maintenance Project Number: TBD

Department:PW-EngineeringProject Manager:Keith FogartyService Life:15 yearsProject Status:Existing

Service Life: 15 y Year Project Began:

Is this project associated with a Master Plan?

Project Description

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles. It is anticipated that these will be repainted in FY 2025. This project is estimated to cost approximately \$125,000.

Project Justification

Scope of Estimate:

If there has been a change from prior year please explain:

Costs were increased based on updated estimate.

Expenditure Plan	2023		2024	2025	2026	2027	2028	7	TOTAL
Project Costs	\$	-	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$	125,000
Funding Plan	2023		2024	2025	2026	2027	2028	7	TOTAL
General Fund	\$	-	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$	125,000
Total	\$	-	\$ -	\$ 125,000	\$ -	\$	\$ -	\$	125,000

Annual Operation	ns & Ma	intenanc	e Co	sts (if an	y)									
		2023		2024		2025	202	6	2027		2028		TOTAL	
General Fund	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Cost Assumptions		
Total Estimated Cost of Project:	\$125,000	Date of Cost Estimate:

327



GENERAL FUND

Project Name: Station 60 Kitchen Renovation

Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

At A Glance

 Project Type:
 Replacement
 Project Number:

 Department:
 Fire
 Project Manager:
 Jeffrey Parks

 Service Life:
 20
 Project Status:
 New

 Year Project Began:

Is this project associated with a Master Plan?

Project Description

Renovation of the kitchen at fire station 60. The cabinets, countertop, sink, flooring, and gas stove need to be replaced. Some repairs to the drywall near the sink may be needed due to water/mold damage. The estimated cost to replace the cabinets, countertop and sink is \$30,000. The estimated cost of replacing the tile floor is \$7,500 and the commercial gas stove is \$3300. The overall cost of this project is estimated to be \$40,800.

Project Justification

The cabinets were installed during the renovation in 1993. The stove is possibly the original stove for the building (1977) and is experiencing issues regulating the flame on the burners.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 40,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,800
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023 40,800	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 40,800

Annual Operation	ons & Ma	aintenan	ice Co	sts (if an	y)								
		2023		2024		2025	2026	2027		2028	3	TOTAL	
Fund Name	\$	_	\$	_	\$	_	\$ _	\$	- 9	6	-	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$40,800 Date of Cost Estimate: 3/8/2022

Scope of Estimate:

Royal Construction and Realestate Investment (RCRI) prepared a cost estimate for the renovation. The commercial stove price was taken from https://www.katom.com/348-X4361DNG.html.



GENERAL FUND

Project Name: Station 62 Kitchen Renovation

Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

At A Glance

 Project Type:
 Replacement
 Project Number:

 Department:
 Fire
 Project Manager:
 Jeffrey Parks

 Service Life:
 20
 Project Status:
 New

 Year Project Began:
 Is this project associated with a Master Plan?
 No

Project Description

Renovation of the kitchen at fire station 62. This project will replace the kitchen cabinets, countertops, sink, supply cabinets, flooring, and electric commercial stove. The estimated cost for the cabinets, countertop, supply cabinets, and sink is \$39,000. The estimated cost of the flooring is \$5,000 and the stove is \$4,200. The total estimated cost of the project is \$48,200.

Project Justification

The cabinets are in need of repair, they are an original part of the building (1994). The stove is original to the building and is experiencing issues of not reaching proper temperature and needs to be replaced.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ 48,200	\$ -	\$ -	\$ -	\$ -	\$ 48,200
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023	\$ 2024 48,200	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 48,200

Annual Operatio	ns & Ma	intenanc	e Co	sts (if an	()						
		2023		2024		2025	2026	2027	2028	TOTAL	
Fund Name	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$48,200 Date of Cost Estimate: 3/7/2022

Scope of Estimate:

Royal Construction and Realestate Investment (RCRI) provided an estimate for the cabinets and flooring. The stove estimate was taken from https://www.katom.com/406-IR6E2081.html.



GENERAL FUND

Project Name: Stirling Park Driving Range Lights

Epic! Goal

2. Create a visual sense of place.

At A Glance

 Project Type:
 Infrastructure
 Project Number:
 TBD

 Department:
 Parks & Recreation
 Project Manager:
 Chris Hoban

 Service Life:
 20 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Dunedin Stirling Links Golf Course has been converted into a city park with the driving range and chip and putt areas remaining in operation. The current driving range provides minimal lighting for night operations. This would add adequate lighting to this area.

Project Justification

This will allow the driving range to remain open later in the evenings especially during the winter months.

If there has been a change from prior year please explain:

Cost updated per recent quote.

Expenditure Plan	2023		2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	- \$	50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Funding Plan	2023		2024	2025	2026	2027	2028	TOTAL
General Fund	\$ -	- \$	50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operation	ns & Mainte	nanc	e Co	sts (if any	<i>'</i>)						
	202	:3		2024		2025	2026	2027	2028	TOTAL	
General Fund	\$	_	\$	_	\$	_	\$ _	\$ _	\$	 \$	

	-		
Cost Assumptions			

Total Estimated Cost of Project: \$50,000 Date of Cost Estimate:

Scope of Estimate:

9/15/2021



GENERAL FUND

Project Name: Stirling Skate Park Street Course

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Improvement Project Number: TBD

Department: Parks & Recreation Project Manager: Jocelyn Brodhead

Service Life: 15 years Project Status: New

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Addition of a street course to the existing Stirling Skate Park.

Project Justification

This addition was identified in our Parks & Recreation Strategic Plan which would potential expand the park into a portion of the outdoor basketball court, leaving at least half of the court for play. This approach would attract new users and increase revenue funds.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
General Fund	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Ochciai i ana							

Annual Operation	ns & Maint	tenance	Costs	(if any)									
	20	023	20	024	2025		2026		2027		2028	TOTAL	
General Fund	\$	_	\$	_	\$	- \$		- \$		- \$		- \$	_

Cost Assumptions			
Total Estimated Cost of Project:	\$200,000	Date of Cost Estimate:	

Scope of Estimate:



GENERAL FUND

Project Name: Study and Enhance Street Lighting

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: TBD

 Department:
 PW-Streets
 Project Manager:
 Keith Fogarty

 Service Life:
 TBD
 Project Status:
 Existing

Service Life: TBD Year Project Began: N/A

Is this project associated with a Master Plan?

Project Description

Duke Energy has already completed enhanced street lighting along Alt. 19 / Edgewater Drive (LED lighting) during FY20. In addition, specific lighting will be installed at the Wilson St (Bayshore Blvd) pedestrian crosswalk. Staff will continue to work with Duke to assess street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints. Some complaints are related to crime activity, while others are associated with pedestrian and vehicular safety. This would be a Citywide plan implemented over many years, depending upon funding availability.

Project Justification

Provide for improved safety and nighttime visibility by assessing street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints related to crime activity and pedestrian / vehicular mobility. This would be a Citywide plan to be implemented over many years, depending upon cost.

If there has been a change from prior year please explain:

This is a new initiative identified during the January 23, 2020 City Commission Strategic Planning Session.

2023		2024		2025		2026		2027		2028	T	OTAL
\$ -	\$	-	\$	25,000	\$	-	\$	-	\$	=	\$	25,000
2023		2024		2025		2026		2027		2028	T	OTAL
\$ -	\$	-	\$	25,000	\$	-	\$	-	\$	-	\$	25,000
\$ -	\$	-	\$	25,000	\$	-	\$	-	\$	-	\$	25,000
\$ \$ \$	2023 \$ -	2023 \$ - \$	2023 2024 \$ - \$ -	2023 2024 \$ - \$ - \$	2023 2024 2025 \$ - \$ - \$ 25,000	2023 2024 2025 \$ - \$ - \$ 25,000 \$	2023 2024 2025 2026 \$ - \$ - \$ 25,000 \$ -	2023 2024 2025 2026 \$ - \$ - \$ 25,000 \$ - \$	2023 2024 2025 2026 2027 \$ - \$ - \$ 25,000 \$ - \$ -	2023 2024 2025 2026 2027 \$ - \$ - \$ 25,000 \$ - \$ - \$	2023 2024 2025 2026 2027 2028 \$ - \$ - \$ 25,000 \$ - \$ - \$ -	2023 2024 2025 2026 2027 2028 T \$ - \$ - \$ 25,000 \$ - \$ - \$ - \$

Annual Operation	ns & Maint	enand	e Co	sts (if ar	ıy)								
	20	23		2024		2025	2026	2027		2028	3	TOTAL	
General Fund	\$	_	\$	_	\$	_	\$ _	\$	- \$		_	\$	_

Cost Assumptions

Total Estimated Cost of Project: Unknown at this time Date of Cost Estimate: N/A

Scope of Estimate:

Estimate includes a study. Costs of the project will be adusted once the study is complete.



GENERAL FUND

Project Name: Tethered Drone

Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

At A Glance

 Project Type:
 Equipment
 Project Number:

 Department:
 Fire
 Project Manager:

Department:FireProject Manager:Jeffrey ParksService Life:10 yearsProject Status:New

Year Project Began: 2022

Is this project associated with a Master Plan?

Project Description

The tethered drone is a valuable tool that would be used by the District Chief on multiple incidents such as structure fires, missing persons, vehicle accidents, water rescue, hazmat, storm damage. The drone would be mounted on the roof of the D/C vehicle and when activated, is deployed in 15 seconds to a height of 150 feet. The drone has a dual EO + IR Camera and allows for 4G LTE live streaming if needed. There is no licensing required and the system is able to fly for a 24 hour period. The estimated cost is \$42,000. There is no anticipated cost in following years.

Project Justification

This equipment would add a resource to the Fire Rescue department that has never existed. This tool would increase the District Chief's ability to gather important information while on an emergency scene. This drone would be used on structure fires to locate hot spots, potential injured patients, and monitor crews on scene. It could be used during vehicle accidents to locate victims that may have been ejected from the vehicle or are injured and walked away from the scene. On water rescues, it could be used to locate missing victims/boats/jet skis/kayakers. It would be used for hazmat incidents that don't allow fire personnel close to the location until specialized equipment arrives. During damage assessment after storms, it could be used to set up in various locations to assess the damage to determine which areas need assistance. The live stream capability would allow personnel in the EOC to view the damage from the EOC. It could be used for missing persons that are in exterior locations such as Hammock Park. It has the capability to record an incident which would be very helpful for after action reports and critiques.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ 42,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023	\$ 2024 42,000	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 42,000

Annual Operation	ons & Ma	aintena	nce C	osts (if a	ny)									
		2023		2024		2025		2026	2027		2028		TOTAL	
Fund Name	\$		- \$	_	\$		_	\$ _	\$	_	\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$42,000 Date of Cost Estimate: 1/14/2022

Scope of Estimate:

The estimate includes all needed equipment and shipping costs.



GENERAL FUND

Project Name: Weaver Park Seawall

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type: Infrastructure Project Number: NEW

Department: Parks & Recreation Project Manager: Russell Ferlita / Vince Gizzi

Service Life: 40 years Project Status: New

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

FY25 funding of \$150K for Geotechnical and Structural design services to determine Seawall Replacement plans, specification, permitting, and estimate of probable costs in future budget year. The project intent is to provide for the future replacement of the existing rip-rap seawall at Weaver Park with a permanent seawall, to include potential future improvements to the kayak launch.

A living shoreline will be investigated as an option as part of the evaluation phase. The study will be broken into phases, with costs associated with each phase. The City will only expend monies that are required to complete the necessary and requested tasks.

Project Justification

The current shoreline hardening is not very stable and is fenced off to prevent direct public access. These improvements were identified in the Weaver Park Management Plan that was developed at the time of the park land purchase, as well as a recommendation by the Waterfront Task Force in 2015.

Construction funding in FY26 or beyond cannot be accurately determined until this effort is completed, and such, no construction funding is identified at this time.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ -	\$ 150,000	TBD	\$ -	\$ -	\$ 150,000
- "							
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
General Fund	\$ 2023 -	\$ 2024	\$ 2025 150,000	2026 TBD	\$ 2027 -	\$ 2028 -	\$ 150,000

Annual Operatio	ns & M	aintena	nce	Cos	ts (if a	ny)										
		2023			2024		2025		2026		2027		2028		TOTAL	
General Fund	\$		_	\$	-	\$		_	\$	_	\$	_	\$	_	\$	-

Cost Assumptions		
Total Estimated Cost of Project:	 Date of Cost Estimate:	
Scope of Estimate:		



GENERAL FUND

Project Name: Weaver Pier Redecking

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Repair & Maintenance Parks & Recreation Department: Service Life: 15 years

Project Number: TBD Project Manager: Pete Wells Project Status: New

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The Weaver Park pier was redecked in 2010 with the opening of the park. Many of the deck boards have reached their useful life and need to be replaced. This project would replace the existing decking along with any necessary handrails and side boards.

Project Justification

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
							_
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan General Fund	\$ 2023	\$ 2024	\$ 	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 150,000

Annual Operatio	ns & M	aintena	nce	Cos	ts (if a	ny)		Annual Operations & Maintenance Costs (if any)											
		2023			2024		2025			2026			2027			2028		TOTAL	
General Fund	\$		_	\$	-	\$		_	\$		_	\$		_	\$		_	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$150,000 **Date of Cost Estimate:**

Scope of Estimate:

Based on similar projects of same scope



GENERAL FUND

Project Name: Weybridge Woods Bridge Removal

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: TBD

Department:PW-EngineeringProject Manager:Keith FogartyService Life:N/AProject Status:Existing

Year Project Began: 2014

Is this project associated with a Master Plan?

Project Description

Weybridge Woods Bridge is a wooden pedestrian bridge located across Curlew Creek, between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons. Repairs will continue but overall decking and handrail and understructure will need replacement. FY2025 funds \$10,000 for Consultant Services for a complete structural review.

Project Justification

City staff performed limited repairs to the decking and handrails in February 2021 and have restricted access to only pedestrians. It appears these interim repairs have been successful for the time being, as staff has not received any recent complaints. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

If there has been a change from prior year please explain:

Funding request has been pushed out until FY25, as the interim repairs previously made by staff appear to be sufficient at this time.

Expenditure Plan		2023			2024			2025	2026		2027		2028	3	1	TOTAL
Project Costs	\$		-	\$		-	\$	10,000	\$ -	\$	-	\$		-	\$	10,000
Funding Plan		2023			2024			2025	2026		2027		2028	3	7	TOTAL
General Fund	\$		-	\$		-	\$	10,000	\$ -	\$	-	\$		-	\$	10,000
Total	\$		-	\$		-	\$	10,000	\$ -	\$	-	\$		-	\$	10,000
Annual Operations	& M		nce	Co			y)	2025	2026		2027		2028	3	TO	TAL
Annual Operations General Fund	& Ma	aintena 2023	nce -	• C o	sts (ii 2024		(V)	2025	\$ 2026	\$	2027	\$	2028	3	<i>TO</i> \$	TAL -
General Fund Cost Assumptions	\$	2023	-	\$	2024			2025 -	\$ -	·	-	·	2028	3		TAL -
General Fund	\$	2023	-	\$				2025	\$ -	·		·	2028	3 -		TAL -



IMPACT FEE FUND

Project Name: Pedestrian Safety Crossing Improvements - Various Locations

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:EquipmentDepartment:PW-EngineeringService Life:10 years

Project Number: 631803
Project Manager: Bruce Wirth
Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

The City has constructed or desires to construct "Brick Street Print" crossings throughout the City, mostly within Downtown and on Alt 19. Over the course of time these crossings need to be restored as the cement and stripping wears or a new brick stamp is wanted. This CIP provides the funding to annually address the restoration or new crossings.

Project Justification

If there has been a change from prior year please explain:

This is a continuation of previous CIPs for this purpose.

Expenditure Plan	2023	2024	2025	2026	2027	2028	7	OTAL
Project Costs	\$ 60,000	\$ -	\$ -	\$ =	\$ -	\$ -	\$	60,000
Funding Plan	2023	2024	2025	2026	2027	2028	7	OTAL
Funding Plan Impact Fee Fund	\$ 2023 60,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$	OTAL 60,000

Annual Operation	ns & Maint	enanc	e Co	sts (if ar	ıy)								
	20	23		2024		2025	2026	2027		2028	3	TOTAL	
General Fund	\$	_	\$	-	\$	_	\$ _	\$	- \$;	_	\$	

Cost Assumptions

Total Estimated Cost of Project: \$60,000 Date of Cost Estimate: 3/21/2022

Scope of Estimate:

Budgeting Placeholder. Detailed estimates to be developed as specific locations and scope of installations are more clearly vetted and defined.



COUNTY GAS TAX FUND

Project Name: City Sidewalk Inspection & Maintenance Program

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment

At A Glance

Project Type: Repair & Maintenance

Department: PW-Streets

Service Life: 15 years

Project Number: 630003
Project Manager: Keith Fogarty
Project Status: Existing

Year Project Began: 2000

Is this project associated with a Master Plan?

Project Description

To secure funding and enhance the existing sidewalk inspection and maintenance program.

Project Justification

The City of Dunedin is covered by approximately 35 miles of sidewalks. Dunedin sidewalks provide a safe walking area for pedestrians and provide access throughout the City to schools, businesses, government offices and recreation areas. If maintenance to sidewalks is neglected, sidewalks would degrade and become severely damaged over time by the effects of weather, tree root expansion, and use, resulting in uneven or broken concrete that would inhibit pedestrian access or cause injuries. Therefore, a sidewalk inspection and repair program is essential to minimize the risks of trips and falls of pedestrians, ensure Americans with Disabilities Act (ADA) compliance, and promote walkability. Historically, the City's Sidewalk Maintenance Program has been funded by the County Gas Tax. In recent years, it has been challenging for City staff to maintain a proactive and consistent program of inspection and maintenance of the City's sidewalks due to staffing, as well as the time intensive methods used to replace or "grind down" sidewalks in need of repair or replacement.

If there has been a change from prior year please explain:

To enhance the City's current program, Staff is researching additional funding sources through grants, as well as exploring more effective and cost efficient methods of inspecting and maintaining the City's sidewalks. Staff is also researching best practices used by neighboring cities and the County to reduce the need for additional staffing and prioritize sidewalk inspections and repair through the use of an outside contractor that is willing to work within the City's budget.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Contractual Services	\$ 225,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 600,000
Total	\$ 225,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 600,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan CGT Fund	\$ 2023 225,000	\$ 2024 75,000	\$ 2025 75,000	\$ 2026 75,000	\$ 	\$ 2028 75,000	\$ TOTAL 600,000

Annual Operati	ons & Maint	tenanc	e Cos	ts (if an	y)								
	20	23	2	2024	20	25	20	026	2	027	2028	TOTAL	
CGT Fund	\$	_	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$75,000 per year	Date of Cost Estimate:	3/1/2022
Scope of Estimate:			



COUNTY GAS TAX FUND

Project Name: Pavement Management Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Replacement Project Number: 631801

Department:PW-StreetsProject Manager:Bruce Wirth, PE

Service Life: 15 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. Compliance with ADA will be incorporated into the project plans as required. These typically include replacement of sidewalk ramps, gutters and crosswalks. No operating impacts are anticipated from this project.

Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. The maintenance and repair of the City's brick roads have previously been included in this program. Going into FY23, a new CIP for Brick Street Repairs has been submitted for Commission approval.

If there has been a change from prior year please explain:

Cost share starting in FY24 has been updated based on estimated fund availability. On average, based on history, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund. Additional funds added from stormwater to cover costs for underdrain and curb & gutter as needed for the pavement management program

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 7,200,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
CGT Fund	\$ 310,000	\$ 290,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,680,000
Penny Fund	\$ 690,000	\$ 710,000	\$ 730,000	\$ 730,000	\$ 730,000	\$ 730,000	\$ 4,320,000
Stormwater Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,200,000
Total	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 7,200,000

Annual Operation	ns & Maint	enanc	e Co	sts (if an	y)								
	20	23		2024		2025	2026	2027		2028	3	TOTAL	
CGT Fund	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-

A 4		
Cost	Assumptio	ne

Total Estimated Cost of Project: \$1,200,000 per year Date of Cost Estimate: 2/28/2022

Scope of Estimate:



PENNY FUND

Project Name: Athletic Field Renovation

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Rehabilitation Project Number: 469502

Department: Parks & Recreation Project Manager: Pete Wells/Brian Elliott

Service Life: 15 years Project Status: Existing

Year Project Began: 2020

Is this project associated with a Master Plan? No

Project Description

The current athletic field inventory includes 13 athletic fields including 7 ball fields and 4 regulation soccer fields, and two multi-purpose fields. Renovation includes stripping the field, rototilling, laser grading, soil treatments, refurbishment of clay infields, and complete sod and fence replacements.

Project Justification

Athletic fields must maintain even playing surfaces for safety reasons. Throughout time and usage athletic fields will require complete refurbishments to fix any uneven surfaces, drainage issues, soil compaction, etc. This schedule is on an approximately 15 year cycle. FY23 would involve renovations to Field 4 at Fisher Complex as well as fencing replacements throughout the complex.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 300,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Penny Fund	\$ 2023 100,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027 100,000	\$ 2028 100,000	\$ TOTAL 300,000

Annual Operatio	ns & M	aintena	nce	Cos	ts (if a	ny)										
		2023			2024		2025		2026		2027		2028		TOTAL	
General Fund	\$		_	\$	-	\$		_	\$	_	\$	_	\$	_	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	Annual	Date of Cost Estimate:	
Scope of Estimate:			



PENNY FUND

Project Name: Brick Streets Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Replacement Project Number: 631801

Department: PW-Streets Project Manager: Bruce Wirth, PE

Service Life: 50 years Project Status: New

Year Project Began:

Is this project associated with a Master Plan?

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City, including brick streets. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The level of reconstruction / rehabilitation of the brick streets is based on a study performed by one of the City's consultants. Compliance with ADA will be incorporated into the project plans as required. These typically include replacement of sidewalk ramps, gutters and crosswalks.

Project Justification

Brick streets were reviewed and discussed by staff and City Commission. Brick streets are considered an asset by the City which have historical value. In addition, the life cycle of brick streets, when compared to asphalt equivalents, is considered to have an approximate equivalent cost. This makes brick streets appropriate in certain applications and preservation was a directive from Commission.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 652,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ -	\$ 2,060,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Penny Fund	\$ 602,000	\$ 302,000	\$ 302,000	\$ 302,000	\$ 302,000	\$ -	\$ 1,810,000
Stormwater Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000
Total	\$ 652,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ -	\$ 2,060,000

Annual Operatio	ns & Maint	enanc	e Co	sts (if an	y)								
	20	23		2024		2025	2026	2027		2028	3	TOTAL	
CGT Fund	\$		\$	_	\$	_	\$ _	\$	- \$		_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$2,060,000 Date of Cost Estimate: 3/1/2022

Scope of Estimate:

Scope includes restoration of brick streets based on deterioration level of roadway. Concrete and gutter work to come from stormwater fund.



PENNY FUND

Project Name: Citywide Parking Lot Resurfacing - Marina

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Repair & Maintenance Project Number: 641904

Department: PW-Engineering Project Manager: Andy Padgett, Lanie Sheets

Service Life: 15 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy. The paving of City Facilities is initiated by the department/City entity for which the facility is assigned. Engineering is called upon to provide an assessment and projected budget. The City department provides schedule and funding. Generally, the work will be done as part of the annual paving program. Exceptions to this may be a result of additional work outside the routine paving that needs to be done in association of the pavement work.

In FY 2023, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification

If there has been a change from prior year please explain:

Costs updated for current prices.

Expenditure Plan	2023	2024	2025	2	2026	2027	2028	TOTAL
Project Costs	\$ 260,600	\$ =	\$ -	\$	-	\$ =	\$ -	\$ 260,600
Familian Dian	0000	2024	2025	_	2000	0007	2020	TOTAL
Funding Plan	2023	2024	2025		2026	2027	2028	TOTAL
Penny Fund	\$ 156,360	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 156,360
Marina Fund	\$ 104,240	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 104,240
Total	\$ 260,600	\$ -	\$	\$	-	\$ -	\$ -	\$ 260,600

Annual Operatio	ns & Main	tenanc	e Cos	ts (if an	y)								
	2	023	2	2024		2025	2026	2027		2028		TOTAL	
General Fund	\$	_	\$	_	\$	_	\$ _	\$	_	\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$260,600 Date of Cost Estimate: 2/14/2020

Scope of Estimate:



PENNY FUND

Project Name: Coca-Cola Property Adaptive Reuse

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Rehabilitation Project Number: 182203

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

 Service Life:
 20 years
 Project Status:
 Existing

 Service Life:
 20 years

 Year Project Began:
 2021

Is this project associated with a Master Plan?

Yes - Economic Development Master Plan

Project Description

Secure a new user for the Coca-Cola property. Possible incentives and/or planning, concepts, consultants, etc..to secure a new user to the Coca-Cola property.

Project Justification

Increase tax base along with job creation.

If there has been a change from prior year please explain:

FY 2022 budget of \$300,000 reappropriated to FY 2024.

Expenditure Plan	2023		2024	2025	2026	2027	2028		7	ΓΟΤΑL
Project Costs	\$	-	\$ 300,000	\$ 300,000	\$ -	\$ -	\$	-	\$	600,000
Funding Plan	2023		2024	2025	2026	2027	2028		-	TOTAL
Funding Plan Penny Fund	2023		\$ 2024 300,000	\$ 2025 300,000	\$ 2026	\$ 2027	\$ 2028	-	\$	600,000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Conoral Fund	¢	¢	¢	¢	¢.	¢	¢

Cost Assumptions

Total Estimated Cost of Project: \$600,000 Date of Cost Estimate: 2/21/2022

Scope of Estimate:

Preliminary budget estimates based on possible incentives and/or planning, concepts, consultants, etc..to secure a new user to the Coca-Cola property.



PENNY FUND

Project Name: Community Center Parking Lot

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Rehabilitation Project Number: 421801

Department: Parks & Recreation Project Manager: Lanie Sheets / Bruce Wirth

Service Life: TBD Project Status: Existing

Year Project Began: 2018

Is this project associated with a Master Plan? No

Project Description

This project provided funds in FY 2020 for the design and SWFWMD permitting of the replacement of the gravel and also to increase parking capacity. The pond behind the Community Center by the restrooms will need to be increased in capacity for the additional impervious area. Cost estimates were provided by the consultant. Future funds are for construction.

Project Justification

There is a current issue with the loose gravel causing uneven surfaces for walking and the need for regular maintenance to avoid safety issues. In addition, there has been an increasing problem with not enough parking. The programming capacity of the building is greater than can be accommodated with the current parking lot. In the meantime, overflow parking has been permanently established in the grass lot west of the Fine Arts Center.

If there has been a change from prior year please explain:

FY 2022 Construction moved to FY 2025.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Penny Fund	\$ 2023	\$ 2024	\$ 	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 350,000

Annual Operation	s & Ma	aintenand	e Co	osts (if an	y)							
		2023		2024		2025		2026	2027	2028	TOTAL	
General Fund	\$	-	\$	-	\$		-	\$ -	\$ -	\$ -	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$350,000 Date of Cost Estimate: 2/1/2021

Scope of Estimate:

Cost estimates provided in 2021 by consultant



PENNY FUND

Project Name: Dog Park

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:InfrastructureProject Number: 461801Department:Parks & RecreationProject Manager: Vince GizziService Life:25 yearsProject Status: Existing

Year Project Began: 2018

Is this project associated with a Master Plan? No

Project Description

This project would construct a dog park at a site to be determined. Elements may include (depending on the site selected), fencing, shade, landscaping, water stations, parking improvements, etc.

Project Justification

The Parks & Recreation Department completed a Strategic Plan in 2015. One of the major deficiencies identified was the need for a new or additional dog park. Happy Tails dog park sat at the edge of a retention pond and was under water large portions of the year. In 2019, it was closed due to the Blue Jays complex expansion. Although the City was able to partner with Achieva Credit Union to expand their dog park, the goal is still to have a dog park on city-owned property. The projected cost is for development only and does not include land acquisition if necessary.

If there has been a change from prior year please explain:

Funds have been updated based on current pricing and a potential site.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Penny Fund	\$ 2023 300,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ 300,000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Caparal Fund	Φ.	¢.	Φ.	Φ.	Φ.	Ф.	Φ.

Cost Assumptions

Total Estimated Cost of Project: \$300,000 Date of Cost Estimate: 2/1/2022

Scope of Estimate:

Costs may change; contingent upon the site selected.



PENNY FUND

Project Name: Gladys Douglas Preserve Development

Epic! Goal

Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:InfrastructureProject Number: 462201Department:Parks & RecreationProject Manager: Vince GizziService Life:20 yearsProject Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan?

Project Description

This project will provide the initial funding for the development of the Gladys Douglas Preserve into a community park. The initial funds in FY 2022 will provide for consulting services to develop a master plan, fencing and site security, and clean-up and disposal of onsite debris. Fy 23 funding will provide for initial park developments for basic public access. Future year funding will include final phases of park amenities including a fishing pier, kayak launch, observation platform, picnic shelter, parking and restroom facilities.

Project Justification

The Gladys Douglas Property was purchased by the City of Dunedin with the assistance of Pinellas County and the Pinellas Community Foundation. The property is currently being used for residential purposes. Various site improvements will need to be done before the park can be accessed by the public. This project will provide for the initial phases in park planning and development.

If there has been a change from prior year please explain:

2022 Funding was for initial planning and site clearing. Future park development amenities required by the FCT grant have been added. FCT funding revenues are TBD but should be approximately \$700,000.

Expenditure Plan	2023	2024	2025	2026	;	2027		2028		TOTAL
Project Costs	\$ 650,000	\$ 650,000	\$ -	\$	-	\$	-	\$	-	\$ 1,300,000
Funding Plan	2023	2024	2025	2026	•	2027		2028		TOTAL
Funding Plan Penny Fund	\$ 2023 650,000	\$ 2024 650,000	\$ 2025	\$ 2026	- -	\$	-	\$ 	-	\$ 1,300,000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Conoral Fund	¢	¢	¢	¢	¢	¢	¢.

Cost Assumptions

Total Estimated Cost of Project: \$1,500,000 Date of Cost Estimate: 2/1/2022

Scope of Estimate:

This is a rough order of magnitude for the cost estimate. More precise estimates will be forthcoming as the exact scope of each element is defined.



PENNY FUND

Project Name: Highlander Pool Replacement

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Infrastructure Project Number: 422103

Department: Parks & Recreation Project Manager: Vince Gizzi / Alicia Castricone

Service Life: 30 years Project Status: Existing

Year Project Began: 2021

Is this project associated with a Master Plan?

Project Description

The current pool was built in 1977 and has exceeded its useful life. The proposed project would replace the existing pool, bathhouse, and all corresponding pump and mechanical facilities. In addition, new aquatic features may be included. A master plan is being developed based on the associated cost estimates for each element to determine necessary phasing of the project as monies become available. When additional funding is available, future phases to include incorporation of sprayground into the aquatic facility and other recreational amenities such as slides, lazy river, and/or wellness pool.

Project Justification

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex. The Parks & Recreation Department also conducted community-wide surveys in 2019 and 2021 to identify the desired features of a new aquatic complex.

If there has been a change from prior year please explain:

Addition of ARPA Funding. Also please note that this is assuming only \$100K of FY 22 monies will be spent (of the \$1M). Remaining FY 22 Penny funds have been reappropriated in FY 24 to reduce/eliminate need for carry forward. Also, monies were distributed among fiscal years using ARPA first and Penny second.

Expenditure Plan	2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$ 2,000,000	\$ 6,500,000	\$	- :	\$ -	\$ -	\$ -	\$ 8,500,000
Funding Plan	2023	2024	2025		2026	2027	2028	TOTAL
ARPA Fund	\$ 2,000,000	\$ 2,000,000	\$	- :	\$ -	\$ -	\$ -	\$ 4,000,000
Penny Fund	\$ -	\$ 4,500,000	\$	- :	\$ -	\$ -	\$ -	\$ 4,500,000
Total	\$ 2,000,000	\$ 6,500,000	\$	- :	\$ -	\$ -	\$ -	\$ 8,500,000

Annual Operation	ns & Ma	intenai	nce	Cost	s (if an	y)										
		2023		2	2024		2025		2026		20	27	2028	3	TOTAL	
General Fund	\$		_	\$	_	\$		_	\$	- 9	;		\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$8,500,000 Date of Cost Estimate: 3/25/2022

Scope of Estimate:

Estimate does not include total project cost which could be between \$10-\$14M. Additional O&M TBD depending on design and phasing



PENNY FUND

Project Name: Milwaukee Avenue Streetscape/Parking

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: 172205

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: 20 years Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan?

Project Description

In conjunction with approved Development Agreement for Gateway, the City is to contribute approximately \$35,000 toward parking on Milwaukee Avenue in partnership with Gateway Developer.

Project Justification

If there has been a change from prior year please explain:

Creation of additional public parking on Milwaukee Avenue in partnership with Gateway Developer.

Expenditure Plan		2023		2024		2025		2026		2027		2028		TOTAL
Project Costs	\$	35,000	\$	-	\$	-	\$		- \$	-	\$	-	\$	35,000
Funding Plan		2023		2024		2025		2026		2027		2028		TOTAL
D: 1/ 0 /	_	05.000	Φ		φ		φ		¢		Ф	_	Ф	35.000
Prior Year Carryforward	\$	35,000	\$	-	Ф	-	Ф		- \$	-	φ	-	φ	35,000

Annual Operatio	ns & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Conoral Fund	Φ.	Φ.	Φ.	Φ.	Φ.	¢.	Φ.

Cost Assumptions

Total Estimated Cost of Project: \$35,000 Date of Cost Estimate: 2/23/2021

Scope of Estimate:

Per Gateway Development Agreement, final number dependent on Parkland Impact fee.



PENNY FUND

Project Name: Parking Garage

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

 Project Type:
 Infrastructure
 Project Number:
 112001

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

Service Life: 30 years

Year Project Began: 2022

Is this project associated with a Master Plan?

Yes - CRA Downto

Yes - CRA Downtown Master Plan 2033

Project Status: Existing

Project Description

Funds to provide additional downtown parking.

Project Justification

Provide additional downtown parking. To respond to an unmet need in the City of Dunedin, the City Commission recently approved purchasing a vacant lot, "Dunedin Station", located at the corner of Douglas Avenue and Scotland Street on October 19, 2021 to maintain and increase parking availability for downtown businesses, visitors, and residents. Prior to purchase of the lot, the City leased the lot for surface parking through the Community Redevelopment Agency. To date, the lot currently remains a surface parking with future plans being discussed to build a parking garage and/or increase the usability of the lot for parking purposes.

If there has been a change from prior year please explain:

Additional Parking Project was changed to Parking Garage in FY 2022 \$4,000,000 was used for the purchase of the property. \$1,200,000 is needed for design and \$5,000,000 for construction and \$45,000 per year for maintenance (General Fund). Operations and maintenance would become a part of the annual operational budget of City owned and operated facilities, funded as an annual operation expense. Based on standard operating practices for parking garages, annual maintenance is estimated between \$150-\$175 per parking space. Total estimated project cost of \$6.2 million.

Expenditure Plan	2023	2024	2025		2026	2027	2028		TOTAL
Project Costs	\$ 1,200,000	\$ 5,000,000	\$	-	\$ -	\$ -	\$	\$	6,200,000
Funding Plan	2023	2024	2025		2026	2027	2028		TOTAL
Penny Fund	\$ 1,200,000	\$ 2,500,000	\$	-	\$ -	\$ -	\$	\$	3,700,000
CRA Fund	\$ -	\$ 2,500,000	\$	-	\$ -	\$ -	\$	\$	2,500,000
Total	\$ 1,200,000	\$ 5,000,000	\$	-	\$ -	\$ -	\$	\$	6,200,000

Annual Operation	ns & Ma	aintena	nce	Cost	ts (if any))						
		2023		2	2024		2025	2026	2027	2028	TOT	AL
General Fund	\$		-	\$	45.000	\$	45.000	\$ 45.000	\$ 45.000	\$ 45.000	\$	225.000

Cost Assumptions

Total Estimated Cost of Project: \$6,200,000 Date of Cost Estimate: 5/9/2022

Scope of Estimate:

Estimate for Parking Garage based on preliminary concept which is subject to change.



PENNY FUND

Project Name: Patricia Corridor Enhancements

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: 181905

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: Project Status: Existing

Year Project Began: 2020

Is this project associated with a Master Plan?

Yes - Economic Development Master Plan

Project Description

Planned improvements to the Patricia Avenue Corridor consisting of an entryway feature at SR 580 and Patricia Avenue along with artistic features and possible landscaping.

Project Justification

Planned enhancement to continue the revitalization of the Patricia Avenue corridor. Improvements will add vibrancy to Patricia Avenue and encourage private investment resulting in increased tax base and job creation.

If there has been a change from prior year please explain:

Carryforward of FY 2022 and an additional \$155,000 is needed due to the overall project costs and increased FDOT requirements and inflationary pressures.

Expenditure Plan		2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$	155,000	\$ 20,000	\$	-	\$ -	\$ -	\$ -	\$ 175,000
Funding Plan		2023	2024	2025		2026	2027	2028	TOTAL
Prior Year Carryforward	TBD		\$ 20,000	\$	-	\$ -	\$ -	\$ -	\$ 20,000
Penny Fund	\$	155,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 155,000
Total	\$	155,000	\$ 20,000	\$	-	\$ -	\$ -	\$ -	\$ 175,000

Annual Operatio	ns & Main	tenanc	e Cos	ts (if any	<i>(</i>)									
	2	023		2024		2025	2026		2027		2028	}	TOTAL	
General Fund	\$	-	\$	-	\$	-	\$	- \$		- \$		-	\$	-

Cost Assumptions
Total Estimated Cost of Project: \$385,000 Date of Cost Estimate: 2/18/2022

Scope of Estimate:

Estimates being developed, but comparable entry way features and \$20,000 for Art. Total cost of project and incudes carryforward from FY2022.



PENNY FUND

Project Name: Pavement Management Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Replacement Project Number: 631801

 Department:
 PW-Streets
 Project Manager:
 Bruce Wirth, PE

Service Life: 15 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. Compliance with ADA will be incorporated into the project plans as required. These typically include replacement of sidewalk ramps, gutters and crosswalks. No operating impacts are anticipated from this project.

Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. The maintenance and repair of the City's brick roads have previously been included in this program. Going into FY23, a new CIP for Brick Street Repairs has been submitted for Commission approval.

If there has been a change from prior year please explain:

Cost share starting in FY24 has been updated based on estimated fund availability. On average, based on history, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund. Additional funds added from stormwater to cover costs for underdrain and curb & gutter as needed for the pavement management program

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 7,200,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
CGT Fund	\$ 310,000	\$ 290,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,680,000
Penny Fund	\$ 690,000	\$ 710,000	\$ 730,000	\$ 730,000	\$ 730,000	\$ 730,000	\$ 4,320,000
Stormwater Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,200,000
Total	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 7,200,000

Annual Operation	ns & Maint	enanc	e Co	sts (if an	y)							
	20	23		2024		2025	2026	2027	2028	}	TOTAL	
CGT Fund	\$	_	\$	_	\$	_	\$ _	\$ _		_	\$	_

	- 4	_			
Cc	et.	Ass	IIIM	ntic	nne

Total Estimated Cost of Project: \$1,200,000 per year Date of Cost Estimate: 2/28/2022

Scope of Estimate:



PENNY FUND

Project Name: Playground Equipment Replacement

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type:ReplacementProject Number: 469301Department:Parks & RecreationProject Manager: Lanie SheetsService Life:12 yearsProject Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years; this requires replacement of one or two playgrounds annually. FY 2023 would do a partial renovation of the Boundless Playground at the Dunedin Community Center.

Project Justification

The Boundless playground was installed in 2007 and will be 16 years old in 2023. Some of the pieces of equipment will be reaching their useful life.

If there has been a change from prior year please explain:

Adjusted projected amounts and replacement dates for future projects (2025-2028)

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 125,000	\$ -	\$ 60,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 685,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Penny Fund	\$ 2023 125,000	\$ 2024	\$ 2025 60,000	\$ 2026 100,000	\$ 2027 200,000	\$ 2028 200,000	\$ TOTAL 685,000

Annual Operatio	ns & M	aintena	nce	Cos	ts (if a	ny)										
		2023			2024		2025		2026		2027		2028		TOTAL	
General Fund	\$		_	\$	-	\$		_	\$	_	\$	_	\$	_	\$	-

Cost Assumptions		
Total Estimated Cost of Project:	Date of Cost Estimate:	2/1/2022
Scope of Estimate:		



PENNY FUND

Project Name: Pram Shed Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type: Infrastructure Project Number: 422106

Department: Parks & Recreation Project Manager: Russell Ferlita / Lanie Sheets

Service Life: 40 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

This project would construct a replacement storage facility for the pram shed located on the west wall of the Marina. This building currently provides storage of sailboats and other equipment for all of our sailing programs (Windlasses, Dunedin Youth Sailing, lessons and summer camps). It is also the only maintenance storage for the Marina operations. The new structure would be the same size building (30' x 40') with break away walls to meet the building codes.

Project Justification

Current facilities has outlived its useful life.

If there has been a change from prior year please explain:

Updated based on bid opening 2-22-2022

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Penny Fund	\$ 2023 600,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 600,000

Annual Operation	Annual Operations & Maintenance Costs (if any)														
	2023	2024	2025	2026	2027	2028	TOTAL								
Marina Fund	Φ.	Φ.	Φ.	¢	Φ.	Φ.	•								

Cost Assumptions

Total Estimated Cost of Project: \$675,000 Date of Cost Estimate: 5/2022

Scope of Estimate:

Based on bid opening 2/22/2022



PENNY FUND

Project Name: Skinner Boulevard Improvements

Epic! Goal

2. Create a visual sense of place.

At A Glance

 Project Type:
 Improvement
 Project Number:
 171801

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

Service Life: 20 years Project Status: Existing

Year Project Began: 2019

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Skinner Blvd Complete Streets Project, the scope of this project includes lane reduction and roundabouts. Design & construction will be managed by FDOT. Design will occur in 2022 an 2023, Construction programmed for 2024. Waiting on estimate from Duke to underground utilities.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Costs have been updated - Total Design \$1,300,000 -\$600,000 from CRA - \$400,000 in FY 2022 and \$200,000 in FY 2023 and \$700,000 from FDOT

Project Funding for Construction:

\$1,000,000 Penny

\$1,000,000 Forward Pinellas

\$1,500,000 ARPA

\$500,000 HSIP safety grant

\$2,500,000 CRA

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Design	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Construction	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total	\$ 200,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,200,000

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
CRA Fund	\$ 200,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
ARPA Fund	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Penny Fund	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total	\$ 200,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,200,000

Annual Operat	ions & Ma	aintena	nce	Cost	s (if an	y)			nnual Operations & Maintenance Costs (if any)														
		2023		2	024		2025			2026		202	27		2028		TOTAL						
CRA Fund	\$		-	\$	-	\$		-	\$,	- 5	6	_	\$		-	\$	-					

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10.081	Assum	# 0 1 # L 0 1 # L
	7 100 WIII	P O O

Total Estimated Cost of Project: \$7,800,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

FDOT will be managing this project.



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Broadband Internet Fiber Cable Infrastructure

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

No

At A Glance

Project Type: Infrastructure

Department: IT Services

Service Life: 20 years

Project Number: 152102
Project Manager: Michael Nagy

Project Status: New

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Installation of new fiber optics cabling/infrastructure, software and hardware equipment to provide public Internet Wi-Fi zones in public parks & to also connect critical public water/wastewater systems to a secure internal network for monitoring and protection from cyber threats.

Project Justification

NEW SECURE UNDERGROUND FIBER OPTICS CABLING: The City cannot provide free public wireless internet in any of its parks or facilities without the installation of additional secure underground fiber optics cabling. Some City sites rely on a third-party connection, while other sites have no means to connect to the internet. This fiber cabling is the backbone required to provide any type of wireless connectivity for the public internet access. It also provides a benefit to the City by connecting it three all of its data centers to a dedicated fiber line.

FREE PUBLIC WI-FI: The City could provide free public wireless internet in several of its major parks and facilities. By doing so, the City's would also benefit by providing a more secure voice & data infrastructure for its own systems to reduce cybersecurity attacks with the installation of the new dedicated fiber optics cabling that is already required for the public broadband internet.

CITY FACILITIES: The entire City's data and voice infrastructure that starts in the Public Service Admin Building would not need to rely on connectivity through the Water Treatment Plant and also through the Wastewater Treatment Plant. Should either of those two plants lose connectivity, the entire City voice and data network or major portions thereof, could be affected, thus not providing the free public wireless access, not allowing access to the City's data network for its citizens and employees, and loss of telecommunications to the public and emergency services. The fiber cabling infrastructure would also connect all of the city main facilities to the city's voice and data network. Facilities that include the New City Hall, Marina/Edgewater Park, Stirling Park Driving Range Building, Dunedin Golf Club House and Cart Bar, The EOC, Parks Operation Facility, Fire Station 62, Gladys Douglas Park, Pioneer Parks and the Monroe Street Garage. This project also includes the relocation of the City's main fiber cable that runs under Skinner Blvd in preparation of the FDOT Skinner Blvd road work in 2023.

If there has been a change from prior year please explain:

Funding for this project was included in the FY22 ARPA Broadband Internet funding totaling \$3.8 million. This project has replaced the FY22 Dedicated Fiber for New City Hall CIP project. Costs in FY22 include \$625,000 for the EOC fiber cabling as part of the Solon Force Main Project and \$500,000 for design work and documentation.

Expenditure Plan		2023		2024	2025		2026		2027		2028		TOTAL
Project Costs	\$	1,675,000	\$	1,000,000	\$ -	\$	-	\$	-	\$	-	\$	2,675,000
Funding Plan		2023		2024	2025		2026		2027		2028		TOTAL
ARPA Fund	\$	1,675,000	\$	1,000,000	\$. \$	-	\$	-	\$	-	\$	2,675,000
Total	\$	1,675,000	\$	1,000,000	\$ -	. \$	-	\$	-	\$	-	\$	2,675,000
Annual Operations	& IVI	aintenance 2023	CC	osts (ir any) 2024	2025		2026		2027		2028	то	TAL
IT Services Fund	\$	2023	\$	2024	\$ 2025	. \$	2026	\$	2027	\$	2028	<i>TO</i>	TAL
						· ·		Ť		<u> </u>		· ·	
0 11													
Cost Assumptions													
Cost Assumptions Total Estimated Cost		oject:	\$3 ,	800,000			Date of	f Cos	t Estimate:		2/2	7/202	2



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Cybersecurity Training & Equipment

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

No

At A Glance

Project Type: Infrastructure

Department: IT Services

Service Life: 20 years

Project Number: 152207
Project Manager: Michael Nagy
Project Status: New

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Cybersecurity refers to protecting hardware, software, and data from attackers. It protects against cyberattacks like accessing, changing, or destroying sensitive information. The City will need to upgrade various hardware and software applications and provide training opportunities to staff to assist in protecting against cyber attacks.

Project Justification

Provide Advanced Security Software to be installed on the network switches that scan for issues, access, utilization and threats; upgrade the current Email Security Gateway device that manages and filters all inbound and outbound email traffic to protect the City from email-borne threats and data leaks; upgrade the current Email Spam Filtering device that protects against software virus and spam messaging penetration in the Email Security Gateway device; upgrade the current Firewalls device that is used for blocking unauthorized access to the City's data; upgrade Network Switch devices that are configured to allow only secure and authorized transfer of City data; provide Intrusion Detection Audits and Analysis from third-party support to monitor the events occurring on desktop computers and network devices, analyzing the events for signs of possible incidents or threats, and reporting such events to assist in protecting the City's data infrastructure; and to provide cybersecurity training to all City employees.

If there has been a change from prior year please explain:

Funding for this project was included in the FY22 ARPA Cybersecurity funding totaling \$250,000. Costs are likely to occur in FY22.

Expenditure Plan	2023		2024		2025		2026	2027		2028	TOTAL
Project Costs	\$	-	\$ -	- \$	\$	-	\$ -	\$	-	\$ -	\$ -
Funding Dlan	2022		2024		2025	,	2026	2027		2020	TOTAL
Funding Plan	2023		2024		2025		2026	2027		2028	TOTAL
Funding Plan Prior Year Carryforward	\$ 2023	-	\$ 2024	. (2025	-	\$ 2026	\$ 2027	-	\$ 2028	\$ TOTAL

Annual Operations	& M	aintenai	nce C	osts (if any)						
		2023		2024		2025	2026	2027	2028	TOT	AL
IT Services Fund	\$		- \$	25,000	\$	25,000	\$ 26,000	\$ 26,000	\$ 27,000	\$	129,000

Cost Assumptions			
Total Estimated Cost of Project:	\$250,000	Date of Cost Estimate:	2/27/2022
Scope of Estimate:			



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Downtown East End Plan (DEEP) - Mease Materials

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: 171905

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: N/A Project Status: Existing

Year Project Began: 2018

Is this project associated with a Master Plan? No

Project Description

Master Planning for the east end of Downtown included a Mease (BayCare) partnership. The partnership with Mease Materials (Bay Care), included a lease of the Mease Materials Parking lot. The Mease Materials site needed enhancements and some demolition of an existing building in order to expanded parking opportunties. The costs associated with the feasibility of the Mease Materials parking lot in FY 2022 were \$31,270 which included; environmental services, surveys, structural engineering, etc..). The design plan is estimated to cost \$22,500 and construction cost is estimated to at \$450,000, for a total estimated cost of \$503,775.

Project Justification

Appraisal, site plans and other technical professional services to assist with implementation of the DEEP Plan. Mease Materials parking lot is an essential component of the DEEP Plan as it will provide the additional parking needed for the Downtown East End.

If there has been a change from prior year please explain:

As a result of the feasibility study on the site, the demolition of the structure and existing retaining walls require additional work in order to provide a structurally sound and safe site. In addition of cost of labor and materials has increased substantially.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Design	\$ 22,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,505
Construction	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
	\$ 472,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 472,505

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Prior Year Carryforward	\$ 172,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 172,505
CRA Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
ARPA Fund	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,000
Total	\$ 472.505	\$ _	\$ _	\$ _	\$ -	\$ _	\$ 472.505

Annual Operati	ions & Maint	tenanc	e Cos	sts (if any	<i>(</i>)							
	20	023		2024		2025	2026	2027	2028		TOTAL	
CRA Fund	\$	-	\$	-	\$	-	\$ _	\$ -	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$503,775 Date of Cost Estimate:

Scope of Estimate:

Total Design Cost: Prior Year Actuals \$31,270 + Expected Carryforward \$22,505 = \$53,775

Total Construction: Expected Carryforward \$150,000 + FY23 CRA Budget \$60,000 + FY23 ARPA \$240,000 = \$450,000

Total Project \$503,775



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Dunedin Golf Club Renovation and Transition Plan

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Rehabilitation Project Number: New

Department: City Manager Project Manager: Vince Gizzi / Bruce Wirth

Service Life: 30 years Project Status: New

Year Project Began: 2022

Is this project associated with a Master Plan? No

Project Description

Renovations of the Dunedin Golf Club as outlined by the Sustainability Study by the National Golf Foundation including greens, tees, irrigation, drainage improvements, cart path repair, bridge resurfacing, clubhouse enhancements, maintenance building, patio expansion, range expansion, and clubhouse upgrades.

Project Justification

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026		2027	2028	TOTAL
Project Costs	\$ 2,000,000	\$ 2,000,000	\$ -	\$	-	\$ -	\$ -	\$ 4,000,000
Funding Plan	2023	2024	2025	2026		2027	2028	TOTAL
ARPA Fund	\$ 2,000,000	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 2,000,000
Golf Operations Fund	\$ -	\$ 2,000,000	\$ -	\$	-	\$ -	\$ -	\$ 2,000,000
Total	\$ 2,000,000	\$ 2,000,000	\$ -	\$	-	\$ -	\$ -	\$ 4,000,000

Annual Operations	& M	aintena	nce	Cos	ts (if a	ny)										
		2023			2024		20	25	2026		2027		2028	3	TOTAL	
Golf Operations Fund	\$		_	\$		_	\$	_	\$	_	\$	_	\$	_	\$	

Cost Assumptions

Total Estimated Cost of Project: \$4,000,000 Date of Cost Estimate: 8/6/2021

Scope of Estimate:

Per NGF Sustainability Study



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Dunedin Public Library Playground

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Repair & Maintenance Project Number: 412101

Department: Library Project Manager: Phyllis Gorshe / Lanie Sheets

Service Life: 12 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The current Dunedin Public Library playground was installed in 2010 with funding from the Dunedin Friends of the Library, City of Dunedin General Fund, and numerous donors. A typical playground has a lifespan of 10-15 years. The Dunedin Friends of the Library and other stakeholder groups/donors would fundraise in order to fund all of the demo, removal, new playground equipment, installation and labor for the Library. Due to COVID 19 and fundraising concerns, the project needs to be moved to the next fiscal year, 2023. The library is currently looking at grants to help supplement the fundraising of the Friends of the Library. We will work with Parks and Recreation on the bids and recommendations of playground equipment. In addition, Parks and Recreation regularly monitors the current structure for quality and safety. The City of Dunedin also allocated \$50,000 in ARPA funding toward the project.

Project Justification

This project will meet the EPIC goals 1 & 2. As the playground equipment is showing its age, it is important that we replace the structure for the safety and enjoyment of our library patrons.

If there has been a change from prior year please explain:

The project was originally planned for 2021, but due to COVID19, the Friends of the Library had to reevaluate their fundraising due to limited income with the book store being closed and no large events such as the annual book sale. Fundraising has started and the City of Dunedin has designated \$50,000 in ARPA funding to this project. The project may not be completed in FY 2022 so the CIP is being submitted for FY 2023.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
ARPA Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operation	ns & Maintena	nce Costs ((if any)					
	2023	202	4 2	2025	2026	2027	2028	TOTAL
General Fund	¢	•	•	¢	¢	¢		¢

Cost Assumptions

Total Estimated Cost of Project: \$100,000 Date of Cost Estimate: 1/31/2022

Scope of Estimate:

Rep Services Inc. gave Parks and Recreation an estimate of existing equipment demolition, new equipment installation, freight, and new surfacing. It was determined that we would estimate \$100,000 and adjust the equipment to meet the budget. The most recent proposal with no adjustments from one company was \$144,296. The Friends would like to keep budget at \$100,000.



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Highlander Pool Replacement

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Infrastructure Project Number: 422103

Department: Parks & Recreation Project Manager: Vince Gizzi / Alicia Castricone

Service Life: 30 years Project Status: Existing

Year Project Began: 2021

Is this project associated with a Master Plan? No

Project Description

The current pool was built in 1977 and has exceeded its useful life. The proposed project would replace the existing pool, bathhouse, and all corresponding pump and mechanical facilities. In addition, new aquatic features may be included. A master plan is being developed based on the associated cost estimates for each element to determine necessary phasing of the project as monies become available. When additional funding is available, future phases to include incorporation of sprayground into the aquatic facility and other recreational amenities such as slides, lazy river, and/or wellness pool.

Project Justification

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex. The Parks & Recreation Department also conducted community-wide surveys in 2019 and 2021 to identify the desired features of a new aquatic complex.

If there has been a change from prior year please explain:

Addition of ARPA Funding. Also please note that this is assuming only \$100K of FY 22 monies will be spent (of the \$1M). Remaining FY 22 Penny funds have been reappropriated in FY 24 to reduce/eliminate need for carry forward. Also, monies were distributed among fiscal years using ARPA first and Penny second.

Expenditure Plan	2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$ 2,000,000	\$ 6,500,000	\$	- :	\$ -	\$ -	\$ -	\$ 8,500,000
Funding Plan	2023	2024	2025		2026	2027	2028	TOTAL
ARPA Fund	\$ 2,000,000	\$ 2,000,000	\$	- :	\$ -	\$ -	\$ -	\$ 4,000,000
Penny Fund	\$ -	\$ 4,500,000	\$	- :	\$ -	\$ -	\$ -	\$ 4,500,000
Total	\$ 2,000,000	\$ 6,500,000	\$	- :	\$ -	\$ -	\$ -	\$ 8,500,000

Annual Operation	s & Ma	aintenan	ce Co	osts (if a	ny)								
		2023		2024		2025		2026	2027		2028	TOTAL	
General Fund	\$	-	\$		- \$		-	\$ -	\$	-	\$ -	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$8,500,000 Date of Cost Estimate: 3/25/2022

Scope of Estimate:

Estimate does not include total project cost which could be between \$10-\$14M. Additional O&M TBD depending on design and phasing



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Pickleball Courts

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Infrastructure Project Number: TBD Parks & Recreation Department: Service Life: 30 years

Project Manager: Lanie Sheets Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

No

Project Description

This project would construct 6 dedicated outdoor pickleball courts along with seating and lights for night play at Eagle Scout Park.

Project Justification

Pickleball is one of the fastest growing sports in the United States. Originally very popular with the senior population, its appeal has grown to all ages. Although we are able to offer indoor play at our community centers and have painted lines on some tennis courts for dual use, the demand far exceeds what we are able to offer. Having outdoor courts will allow drop-in usage every day of the year along with opportunities for instruction and/or leagues.

If there has been a change from prior year please explain:

Project moved to FY 23 and ARPA Funds

Expenditure Plan	2023	2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$. \$	400,000
Funding Plan	2023	2024	2025	2026	2027	2028		TOTAL
Funding Plan ARPA Fund	\$ 2023 400,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$. \$	TOTAL 400,000

Annual Operatio	ns & Ma	aintenar	ice Co	osts (if an	<i>y)</i>								
		2023		2024		2025	2026		2027		2028	TOTAL	
General Fund	\$		- \$	_	\$	_	\$	- \$		-	\$ _	\$	

Cost Assumptions

Total Estimated Cost of Project: \$400,000 2/1/2022 **Date of Cost Estimate:**

Scope of Estimate:

Cost estimates were based on several municipal projects of similar size and scope within the last 3 years along with 2 quotes.



AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Skinner Boulevard Improvements

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: 171801

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

 Service Life:
 20 years
 Project Status:
 Existing

Year Project Began: 2019

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Skinner Blvd Complete Streets Project, the scope of this project includes lane reduction and roundabouts. Design & construction will be managed by FDOT. Design will occur in 2022 an 2023, Construction programmed for 2024. Waiting on estimate from Duke to underground utilities.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Costs have been updated - Total Design \$1,300,000 -\$600,000 from CRA - \$400,000 in FY 2022 and \$200,000 in FY 2023 and \$700,000 from FDOT

Project Funding for Construction:

\$1,000,000 Penny

\$1,000,000 Forward Pinellas

\$1,500,000 ARPA

\$500,000 HSIP safety grant

\$2,500,000 CRA

Expenditure Plan	2023	2024	2025	2026	2027		2028	TOTAL
Project Costs								
Design	\$ 200,000	\$ -	\$ -	\$ -	\$	-	\$ -	\$ 200,000
Construction	\$ -	\$ 5,000,000	\$ -	\$ -	\$	-	\$ -	\$ 5,000,000
Total	\$ 200,000	\$ 5,000,000	\$ -	\$ -	\$	-	\$ -	\$ 5,200,000

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
CRA Fund	\$ 200,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
ARPA Fund	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Penny Fund	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total	\$ 200,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,200,000

Annual Operat	ions & Ma	aintena	nce	Cost	s (if an	y)										
		2023		2	024		2025		2026		202	27	2028		TOTAL	
CRA Fund	\$		-	\$	-	\$		-	\$,	- 5	6	_	\$	-	\$	-

Cosi	t Assum	ptions
000	. <i>,</i> 100 <i>a</i> 111	puono

Total Estimated Cost of Project: \$7,800,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

FDOT will be managing this project.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Alleyway Enhancements Initiatives

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: TBD

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: 20 years Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan? Yes - CRA Downtown Master Plan 2033

Project Description

Enhancement of Alleyways on Main Street.

Project Justification

Downtown Alleyway enhancement initiative to improve backstreet corridors for beautification, entertainment and add overall ambience.

If there has been a change from prior year please explain:

To address blighting influences on alleyways as well as overall beautification and functionality. Project moved to FY 2027.

Expenditure Plan	2023		2	2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ -	. \$		-			\$ 150,000	\$	-	\$ 150,000
Funding Plan	2023		2	2024	2025	2026	2027	2028		TOTAL
Funding Plan CRA Fund	\$. \$	2	2024	2025	2026	\$ 2027 150,000	\$ 2028	-	\$ 150,000

Annual Operati	ions & Maintenar	ice Costs (if an	y)			•	
	2023	2024	2025	2026	2027	2028	TOTAL
CDA Fund	Φ.	Φ.	Φ.	Φ.	Φ.	Φ.	Φ.

Cost Assumptions

Total Estimated Cost of Project: \$150,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

Based on previous and similar improvement projects.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

AMERICAN RESCUE PLAN ACT (ARPA) FUND

Project Name: Downtown East End Plan (DEEP) - Mease Materials

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: 171905

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

 Service Life:
 N/A
 Project Status:
 Existing

Service Life: N/A
Year Project Began: 2018

Is this project associated with a Master Plan?

Project Description

Master Planning for the east end of Downtown included a Mease (BayCare) partnership. The partnership with Mease Materials (Bay Care), included a lease of the Mease Materials Parking lot. The Mease Materials site needed enhancements and some demolition of an existing building in order to expanded parking opportunties. The costs associated with the feasibility of the Mease Materials parking lot in FY 2022 were \$31,270 which included; environmental services, surveys, structural engineering, etc..). The design plan is estimated to cost \$22,500 and construction cost is estimated to at \$450,000, for a total estimated cost of \$503,775.

Project Justification

Appraisal, site plans and other technical professional services to assist with implementation of the DEEP Plan. Mease Materials parking lot is an essential component of the DEEP Plan as it will provide the additional parking needed for the Downtown East End.

If there has been a change from prior year please explain:

As a result of the feasibility study on the site, the demolition of the structure and existing retaining walls require additional work in order to provide a structurally sound and safe site. In addition of cost of labor and materials has increased substantially.

Expenditure Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
Project Costs								
Design	\$ 22,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$	22,505
Construction	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	450,000
	\$ 472,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$	472,505
Funding Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
Prior Year Carryforward	\$ 172,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$	172,505
CRA Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	60,000
ARPA Fund	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	240,000
Total	\$ 472,505	\$ _	\$ -	\$ _	\$ _	\$ _	\$	472,505

Annual Operation	ns & Maint	enanc	e Co	sts (if an	v)											
	2023 2024 2025 2026 2027 2028 TOTAL															
CRA Fund	\$	-	\$	-	\$	-	\$		-	\$		-	\$		-	\$ -

Cost Assumptions

Total Estimated Cost of Project: \$503,775 Date of Cost Estimate:

Scope of Estimate:

Total Design Cost: Prior Year Actuals \$31,270 + Expected Carryforward \$22,505 = \$53,775

Total Construction: Expected Carryforward \$150,000 + FY23 CRA Budget \$60,000 + FY23 ARPA \$240,000 = \$450,000

Total Project \$503,775



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Landscaping Project

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Improvement Project Number: 172003

Department: Parks & Recreation Project Manager:

Service Life:
Year Project Began: 2020

Is this project associated with a Master Plan?

Project Description

In connection with a new Landscaping Master Plan designed landscape enhancements are planned to improve ambience of Downtown.

Project Status: Existing

Project Justification

Enhance landscaping areas to add charm and appeal to the Downtown.

If there has been a change from prior year please explain:

Expenditure Plan	2023		2024	2025	2026	2027	2028	TOTAL
Project Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Funding Plan	2023		2024	2025	2026	2027	2028	TOTAL
Prior Year Carryforward	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Operat	ions & Main	tenanc	e Cost	ts (if any)										
	2023 2024 2025 2026 2027 2028 TOTAL														
CRA Fund	\$	-	\$	_	\$	-	\$	-	\$	-	\$		- \$	-	

Cost Assumptions			
Total Estimated Cost of Project:	\$40,000	Date of Cost Estimate:	1/20/2021

Scope of Estimate:



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Median Removal

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

 Project Type:
 Infrastructure
 Project Number:
 172005

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

Service Life: 20 years Project Status: Existing

Year Project Began: 2020

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Removal of asphalt median on Douglas in conjunction with creating parallel parking at the Courtyard on Main Street development. Carryforward due to timing of Main Street development delays.

Project Justification

Enhanced traffic flow in conjunction with creating parallel parking with the Court Yard on Main Street development project.

If there has been a change from prior year please explain:

\$15,000 funds reappropriated from FY22 to FY23.

Expenditure Plan	2023	2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$	- :	\$ 30,000
Funding Plan	2023	2024	2025	2026	2027	2028		TOTAL
Funding Plan CRA Fund	\$ 2023 15,000	\$ 2024 15,000	\$ 2025	\$ 2026	\$ 2027	\$ 	- ;	TOTAL 30,000

Annual Operations & Maintenance Costs (if any)												
	2023	2024	2025	2026	2027	2028	TOTAL					
CDA Fund	¢	¢	¢	¢	¢	· ·	Ф.					

Cost Assumptions

Total Estimated Cost of Project: \$30,000 Date of Cost Estimate: 2/17/2022

Scope of Estimate:

Estimate prepared from input with City Street Department.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown Pavers, Walkability & Enhancements

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Improvement Project Number: 172001

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: 15 years Project Status: Existing

Year Project Began: 2020

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

The Phase 1 initiative will improve walkability and overall aesthetics on the south section of Main Street from Douglas Avenue to the Pinellas Trail. As well as streetscape improvements on the north section of Main Street in conjunction with proposed hotel. Future phases from 2024 will continue pavers enhancements. Carryforward any funds left from FY2022 due to delay in construction.

Project Justification

Improved walkability consisting of wider sidewalks, with enhanced landscaping.

If there has been a change from prior year please explain:

Phase 1 - includes Main from Dougals to the Trail. Phase 2 includes Main and Douglas to Monroe. Phase 3 & 4 are TBD and are dependent on available funding (FY24-26).

Expenditure Plan	2023	2024	2025	2026	2027		2028	TOTAL
Project Costs	\$ 300,000	\$ 125,000	\$ 100,000	\$ 200,000	\$	-	\$ -	\$ 725,000
Funding Plan	2023	2024	2025	2026	2027		2028	TOTAL
CRA Fund	\$ 300,000	\$ 125,000	\$ 100,000	\$ 200,000	\$	-	\$ -	\$ 725,000

Annual Operations & Maintenance Costs (if any)													
	2023	2024	2025	2026	2027	2028	TOTAL						
CBA Fund	¢	¢	c	¢	¢	¢	¢						

Cost Assumptions

Total Estimated Cost of Project: \$725,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

Estimate determined from input of consultant and past history.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Existing City Hall Adaptive Reuse

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

 Project Type:
 Improvement
 Project Number:
 172204

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

Service Life: Project Status: Existing

Year Project Began: 2021

Is this project associated with a Master Plan? Yes - CRA Downtown Master Plan 2033

Project Description

Future re-positioning of the existing City Hall site. Actual use of property to be determined at a late date.

Project Justification

Re-positioning of the former City Hall is an important element of the DEEP.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 20,000		\$ -	\$ -	\$ -	\$ -	\$ 20,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan CRA Fund	\$ 20,000	2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 20,000

Annual Operat	Annual Operations & Maintenance Costs (if any)														
	2	023	2	2024	202	5	20	026	2	027		2028	T	OTAL	
CRA Fund	\$	-	\$	_	\$	_	\$	-	\$	-	\$		- \$		-

Cost Assumptions			
Total Estimated Cost of Project:	\$20,000	Date of Cost Estimate:	2/17/2022
Scope of Estimate:			



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Highland Streetscape

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Infrastructure Project Number: TBD

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan? Yes - CRA Downtown Master Plan 2033

Project Description

Streetscaping of Highland Avenue to include entryway feature and art work.

Project Justification

Reduce traffic speeds, enhance walkability, create a defined entryway.

If there has been a change from prior year please explain:

Moved project moved out to FY 2028-2030.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -		\$ -		\$ -	\$ 200,000	\$ 200,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan CRA Fund	\$ 2023	2024	\$ 2025	2026	\$ 2027	\$ 2028 200,000	\$ TOTAL 200,000

Annual Operations & Maintenance Costs (if any)												
	2023	2024	2025	2026	2027	2028	TOTAL					
CDA Fund	¢	¢	¢	¢	¢	· ·	Ф.					

Cost Assumptions

Total Estimated Cost of Project: \$900,000 Date of Cost Estimate: 5/2/2022

Scope of Estimate:

Estimate from similar projects to be further defined when concept is developed.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Highland/Louden/Virginia Streetscape

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Improvement Project Number: 172104

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: Project Status: Existing

Year Project Began: 2021

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Streetscape enhancements on Highland, Virginia and Louden as part of Downtown East End Plan initiative. Improvements to include wider brick sidewalks, angled and parallel parking and landscaping.

Project Justification

Provide additional user friendly Downtown parking spaces along with improving Downtown walkability and aesthetics.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Prior Year Carryforward	\$ 2023 125,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 125,000

Annual Operations & Maintenance Costs (if any)												
	2023	2024	2025	2026	2027	2028	TOTAL					
CDA Fund	ф.	¢.	Φ.	Φ.	Φ.	Φ.	Φ.					

Cost Assumptions

Total Estimated Cost of Project: \$125,000 Date of Cost Estimate: 2.17.22

Scope of Estimate:

Very preliminary estimates from past projects, does not include undergrounding.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Mast Arm Bass and Main

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

 Project Type:
 Infrastructure
 Project Number:
 TBD

 Department:
 Economic & Housing Dev.
 Project Manager:

 Service Life:
 Project Status:
 Existing

Year Project Began: 2021

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Replacement of dated overhead span wires at Main and Bass with a Mast Arm traffic signal. The new Mast Arm will be both resilient for storms as well as serve as an enhancement to the Downtown entry way.

Project Justification

Existing overhead traffic signals are dated span wires and strain poles and are susceptible to storms. In addition the existing signal system is archaic and is moving toward obsolence.

If there has been a change from prior year please explain:

This project has been moved to FY 2024 as matching funds with FDOT. Work to be preformed as part of the Skinner Blvd Complete Streets Project.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan CRA Fund	\$ 2023	\$ 2024 300,000	\$ 2025	\$ 2026 -	\$ 2027	\$ 2028	\$ 300,000

Annual Operati	ions & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
CDA Fund	¢	¢.	¢.	¢	¢	Φ.	¢.

Cost Assumptions

Total Estimated Cost of Project: \$300,000 Date of Cost Estimate: 2/16/2021

Scope of Estimate:

Preliminary estimate formulated from input with Director of Public Works. Consultant retained to analyze signal and provide analysis to DOT as part of DOT's review for a matching grant.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Parking Garage

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Infrastructure

Economic & Housing Dev. Department:

Service Life: 30 years

2022 Year Project Began:

Is this project associated with a Master Plan?

Project Number: 112001

Yes - CRA Downtown Master Plan 2033

Project Manager: Robert Ironsmith

Project Status: Existing

Project Description

Funds to provide additional downtown parking.

Project Justification

Provide additional downtown parking. To respond to an unmet need in the City of Dunedin, the City Commission recently approved purchasing a vacant lot, "Dunedin Station", located at the corner of Douglas Avenue and Scotland Street on October 19, 2021 to maintain and increase parking availability for downtown businesses, visitors, and residents. Prior to purchase of the lot, the City leased the lot for surface parking through the Community Redevelopment Agency. To date, the lot currently remains a surface parking with future plans being discussed to build a parking garage and/or increase the usability of the lot for parking purposes.

If there has been a change from prior year please explain:

Additional Parking Project was changed to Parking Garage in FY 2022 \$4,000,000 was used for the purchase of the property. \$1,200,000 is needed for design and \$5,000,000 for construction and \$45,000 per year for maintenance (General Fund). Operations and maintenance would become a part of the annual operational budget of City owned and operated facilities, funded as an annual operation expense. Based on standard operating practices for parking garages, annual maintenance is estimated between \$150-\$175 per parking space. Total estimated project cost of \$6.2 million.

Expenditure Plan	2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$ 1,200,000	\$ 5,000,000	\$	-	\$ -	\$ -	\$ -	\$ 6,200,000
Funding Plan	2023	2024	2025		2026	2027	2028	TOTAL
Penny Fund	\$ 1,200,000	\$ 2,500,000	\$	-	\$ -	\$ -	\$ -	\$ 3,700,000
CRA Fund	\$ -	\$ 2,500,000	\$	-	\$ -	\$ -	\$ -	\$ 2,500,000
Total	\$ 1,200,000	\$ 5,000,000	\$	-	\$ -	\$ -	\$ -	\$ 6,200,000

Annual Operation	ns & Ma	aintenar	nce C	osts (if any))						
		2023		2024		2025	2026	2027	2028	TOTA	L
General Fund	\$		- \$	45.000	\$	45,000	\$ 45.000	\$ 45.000	\$ 45.000	\$	225.000

Cost Assumptions

\$6,200,000 **Total Estimated Cost of Project:** 5/9/2022 **Date of Cost Estimate:**

Scope of Estimate:

Estimate for Parking Garage based on preliminary concept which is subject to change.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Skinner Boulevard Improvements

Epic! Goal

2. Create a visual sense of place.

At A Glance

 Project Type:
 Improvement
 Project Number:
 171801

 Department:
 Economic & Housing Dev.
 Project Manager:
 Robert Ironsmith

Service Life: 20 years Project Status: Existing

Year Project Began: 2019

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Skinner Blvd Complete Streets Project, the scope of this project includes lane reduction and roundabouts. Design & construction will be managed by FDOT. Design will occur in 2022 an 2023, Construction programmed for 2024. Waiting on estimate from Duke to underground utilities.

Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

If there has been a change from prior year please explain:

Costs have been updated - Total Design \$1,300,000 -\$600,000 from CRA - \$400,000 in FY 2022 and \$200,000 in FY 2023 and \$700,000 from FDOT

Project Funding for Construction:

\$1,000,000 Penny

\$1,000,000 Forward Pinellas

\$1,500,000 ARPA

\$500,000 HSIP safety grant

\$2,500,000 CRA

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Design	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Construction	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total	\$ 200,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,200,000

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
CRA Fund	\$ 200,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
ARPA Fund	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Penny Fund	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total	\$ 200,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,200,000

Annual Operati	ions & Main	tenance	e Cos	ts (if any	<i>'</i>)							
	20	023	2	2024	2	025	2026	2027	2028		TOTAL	
CRA Fund	\$	-	\$	-	\$	-	\$ -	\$ -	\$	-	\$	-

Cost A	

Total Estimated Cost of Project: \$7,800,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

FDOT will be managing this project.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Skinner Blvd, New York Avenue Entry Way

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Infrastructure Project Number: TBD

Department: Economic & Housing Dev. Project Manager: Robert Ironsmith

Service Life: Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan? Yes - CRA Downtown Master Plan 2033

Project Description

Lane/Median modification to facilitate entryway feature.

Project Justification

Slow traffic, entryway demarcation, aesthetics.

If there has been a change from prior year please explain:

Expenditure Plan	2023			2024	2025	2026	2027		2028	TOTAL
Project Costs	\$ -	5	5	-		\$ -	\$	-	\$ 200,000	\$ 200,000
Funding Plan	2023			2024	2025	2026	2027		2028	TOTAL
Funding Plan CRA Fund	\$ 2023	9	\$	2024	2025	\$ 2026	\$ 2027	-	\$ 2028 200,000	\$ TOTAL 200,000

Annual Operati	Annual Operations & Maintenance Costs (if any)													
	2023	2024	2025	2026	2027	2028	TOTAL							
CDA Fund	¢	¢	¢	¢	¢	· ·	Ф.							

Cost Assumptions

Total Estimated Cost of Project: \$200,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

Based on past entryway/median projects.



COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Underground Utilities in Downtown

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type:InfrastructureProject Number:172007Department:Economic & Housing Dev.Project Manager:Robert

Department:Economic & Housing Dev.Project Manager:Robert IronsmithService Life:20 yearsProject Status:Existing

Year Project Began: 2020

Is this project associated with a Master Plan?

Yes - CRA Downtown Master Plan 2033

Project Description

Undergrounding of overhead wires in the downtown.

Project Justification

Undergrounding overhead wires removes visual blight and improves overall ambience downtown. In addition, wires and lines stands up to storms increasing resiliency.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ -	\$ 75,000		\$ -	\$ 200,000	\$	-	\$ 275,000
								-
Funding Plan	2023	2024	2025	2026	2027	2028		TOTAL
Funding Plan CRA Fund	\$ 2023	\$ 2024 75,000	\$ 2025	\$ 2026	\$ 2027 200,000	\$ 2028	-	\$ TOTAL 275,000

Annual Operat	ions & Maintenar	ice Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
CDA Fund	Φ.	Φ.	Φ.	Φ.	Φ.	Φ.	•

Cost Assumptions

Total Estimated Cost of Project: \$275,000 Date of Cost Estimate: 2/15/2022

Scope of Estimate:

Cost determined from an estimate obtained from Duke on a similar project.



SOLID WASTE FUND

Project Name: Citywide HVAC Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

 Project Type:
 Repair & Maintenance
 Project Number:
 641801

 Department:
 PW-Facilities
 Project Manager:
 Keith Fogarty

 Service Life:
 12 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification

Scope of Estimate:

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY22 revisions.

If there has been a change from prior year please explain:

FY23- Solid Waste, Fire Station 60 & Fire Admin. FY 24 - Fire Station 62. FY23 will provide a revised comprehensive review of energy-saving replacement units for FY24 and forward.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Solid Waste	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Fire Station 60 Dayroc	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000
Fire Admin	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Fire Station 62 Dayroc	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Total	\$ 83,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 108,000

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
General Fund	\$ 53,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 78,000
Solid Waste Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 83,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 108,000

Annual Operation	ns & Ma	aintenar	nce C	osts (if a	ny)								
		2023		2024		2025		2026		2027	2028	TOTAL	
General Fund	\$		- \$		- \$		- \$		- \$	-	\$ -	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$108,000	Date of Cost Estimate:	3/1/2022

376



SOLID WASTE FUND

Project Name: Fleet Replacements - Solid Waste Collection Trucks

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

 Project Type:
 Equipment
 Project Number:
 To be assigned

 Department:
 PW-Solid Waste
 Project Manager:
 William Pickrum

 Service Life:
 7-15 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Solid Waste collection trucks are not part of the City's Fleet Division Vehicle Replacement Program, but funded by the Solid Waste Division's own proprietary funds as an enterprise Division.

All new truck purchases will be finance with short term debt, as adopted in Ordinance 21-02

Project Justification

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. Significant overall focus is placed on preventative maintenance and timely repair in order to keep downtime at a minimum and maximize utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

If there has been a change from prior year please explain:

The capital costs and the timing of vehicle replacements are reviewed & adjusted yearly, each vehicle cost is based on 5% yearly indexing, due to inflation and cost spikes triggered by ongoing pandemic supply chain issues.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
441- Kenworth / E-Z Pack REL	\$ 221,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 221,994
442- Kenworth / E-Z Pack REL	\$ -	\$ 245,474	\$ -	\$ -	\$ -	\$ -	\$ 245,474
443- Kenworth / E-Z Pack REL	\$ -	\$ -	\$ 257,748	\$ -	\$ -	\$ -	\$ 257,748
492-Freightliner / New Way REL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 298,375	\$ 298,375
452-Claw Truck / Freightliner Route Asst	\$ -	\$ -	\$ -	\$ -	\$ 284,167	\$ -	\$ 284,167
460- Autocar / New Way ASL	\$ -	\$ 412,636	\$ -	\$ -	\$ -	\$ -	\$ 412,636
461- Autocar / New Way ASL	\$ 392,874	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 392,874
R-472 AutoCar / E-Z Pack ASL (due FY2029)	\$ -						
489- AutoCar / E-Z Pack FEL	\$ 361,674	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 361,674
490- AutoCar / E-Z Pack FEL	\$ -	\$ -	\$ 398,745	\$ -	\$ -	\$ -	\$ 398,745
491-AutoCar / E-Z Pack FEL	\$ -	\$ -	\$ -	\$ -	\$ 439,616	\$ -	\$ 439,616
409-Rolloff / Kenworth	\$ -	\$ -	\$ -	\$ 321,988	\$ -	\$ -	\$ 321,988
Total	\$ 976,542	\$ 658,110	\$ 656,493	\$ 321,988	\$ 723,783	\$ 298,375	\$ 3,635,291

Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Solid Waste Fund	\$ 976,542	\$ 658,110	\$ 656,493	\$ 321,988	\$ 723,783	\$ 298,375	\$ 3,635,291
Total	\$ 976,542	\$ 658,110	\$ 656,493	\$ 321,988	\$ 723,783	\$ 298,375	\$ 3,635,291

Annual Operations & Maint	enance Costs (i	f any)										
	2	023	20	24	2025		2026	2027		2028	TOTAL	
Solid Waste Fund	\$	-	\$	- :	} .	- \$	_	\$	- \$	_	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$3,635,291	Date of Cost Estimate:	2/15/2022
Scope of Estimate:			



WATER / WASTEWATER FUND

Project Name: Curlew Road Water Main Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 511902

Department: PW-Water/WW Project Manager: Dan Chislock / Matthew Woodham, P.E.

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. Recent investigations by City staff indicates the portions tested are in excellent condition. A pipe investigation firm will be outsourced to investigate the condition of the entire pipeline so that only sections in poor condition shall be replaced.

If there has been a change from prior year please explain:

Project has been postponed indefinitely following site investigation of pipe condition. Project shall be revisited at a future date.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
							_
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028 100,000	\$ TOTAL 100,000

Annual Operation	s & Ma	aintenai	nce	Cost	ts (if a	ny)										
		2023		2	2024		2025		2026		2027		2028		TOTAL	
Water/WW Fund	\$		_	\$	-	\$		_	\$	-	\$	_	\$	_	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$100,000 Date of Cost Estimate: 2/6/2019

Scope of Estimate:

Estimate includes consultant services and inspection services to determine the condition of the pipe and the extent the pipe needs to be replaced. Pipe shall be re-inspected at a future date and needs determined at that time.



WATER / WASTEWATER FUND

Project Name: Lift Station #20 Repair/Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 522002

Department: PW-Water/WW Project Manager: Matthew Woodham / Rodney Rainey

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$975,000 of Tier 2 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 2 funds may be available from remaining funds after all Tier 1 projects are funded.

Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If there has been a change from prior year please explain:

This project is still pending grant funding release. Project will be postponed until funding is released.

Expenditure Plan	2023	2024	2025	2026	2027	2028	7	OTAL
Project Costs	\$ 178,452 \$	-	\$ -	\$ -	\$ -	\$ -	\$	178,452

Funding Plan	2023	2024	2025	2026	2027	2028	7	OTAL
Water/WW Fund	\$ 178,452 \$	-	\$ -	\$ -	\$ -	\$ -	\$	178,452
Total	\$ 178.452 \$		\$ _	\$ _	\$ _	\$ _	\$	178.452

Annual Operations	s & M	aintenai	nce	Co	sts (if an	y)										
		2023			2024		2025		2026		2027		2028		TOTAL	
Water/WW Fund	\$		-	\$	-	\$		-	\$	-	\$	-	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$1,300,000 Date of Cost Estimate: 7/30/2018

Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

Note: The project has been approved to receive a 75% match from grant funding. Actual funding will be updated once contract has been awarded.

It is anticipated that all funds will be encumbered in FY22. This shall be updated if funding is delayed to FY23.



WATER / WASTEWATER FUND

Project Name: Lift Station #32 Repair/Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 522003

Department: PW-Water/WW Project Manager: Matthew Woodham 007 / Paul Stanek

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized VCP gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$512,322 of Tier 1 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 1 funds are top priority projects.

Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If there has been a change from prior year please explain:

This project is still pending grant funding release. Project will be postponed until funding is released.

Expenditure Plan	2023		2024	2025	2026	2027	2028	TO	TAL
Project Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Funding Plan	2023		2024	2025	2026	2027	2028	TO	TAL
Prior Year Carryforward	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$	
Total	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-

Annual Operations	s & Ma	intenanc	e Co	sts (if any	<i>(</i>)								
		2023		2024		2025	202	6	2027	2028		TOTAL	
Water/WW Fund	\$	-	\$	-	\$	-	\$	-	\$ _	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$750,000 Date of Cost Estimate: 2/1/2021

Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

Note: The project is expected to receive 68.3% match from grant funding. Actual funding will be updated once contract has been awarded.

It is anticipated that all funds will be encumbered in FY22. This shall be updated if funding is delayed to FY23.



WATER / WASTEWATER FUND

Project Name: Lofty Pine Estates - Septic to Sewer Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: 522006

Department: PW-Water/WW Project Manager: Matthew Woodham / Paul Stanek

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The City of Dunedin, Pinellas County, and the State Legislature (funding pending) are working together to construct a sanitary sewer system for approximately 120 homes in the Lofty Pine Estates subdivision and permanently remove or abandon all of the septic tanks within the subdivision as well.

Project Justification

This project is to remove septic tanks that are located within the Curlew Creek Watershed and within the City of Dunedin Wastewater Collection System boundary. The overall project estimate is \$2,500,000.

If there has been a change from prior year please explain:

The City of Dunedin has programmed \$850,000 in FY2020 to help with the funding of this project. Pinellas County applied for and was awarded a \$500,000 grant from the State to help fund this project. The balance of the project will be paid with Water/WW Impact fee monies.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 850,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 850,000

Annual Operations	s & Ma	aintenan	ce C	osts (if an	y)						
		2023		2024		2025	2026	2027	2028	TOTAL	
Water/WW Fund	\$	-	\$	-	\$	_	\$ -	\$ _	\$ -	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$2,500,000 Date of Cost Estimate: 10/30/2019

Scope of Estimate:

Estimate includes construction of a new sanitary sewer collection system in the Lofty Pine subdivision. This includes all piping, manholes, lateral, and restoration costs associated with the project.

Note: estimate may be updated based on any requirements for potential grant funds.

Note: Funding for 2022 assumes \$500,000 of grant money received.

It is assumed all funds for this project will be encumbered in FY22



WATER / WASTEWATER FUND

Project Name: Manhole Lining Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Rehabilitation

Department: PW-Water/WW

Service Life: 50 years

Project Number: 529502
Project Manager: Rodney Rainey
Project Status: Existing

Year Project Began: 2017

Is this project associated with a Master Plan? No

Project Description

Project #529502, the installation of a liner into existing sewer manholes for the Wastewater Division's collection system.

Project Justification

This is a continuation of our increased efforts in rehabilitating our aging infrastructure and addressing the impact of I & I (inflow and infiltration - groundwater and rain water) that is entering into our sewer system. This recommended lining avoids any excavation and only requires the contractor to be on site for 1-2 days, at each location.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 100,000	\$ 2024 100,000	\$ 2025 100,000	\$ 2026 100,000	\$ 2027 100,000	\$ 2028 100,000	\$ TOTAL 600,000

Annual Operation	s & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Matar/M/M Eund	¢.	Φ.	¢.	Ф	Φ.	Φ.	¢.

Cost Assumptions

Total Estimated Cost of Project: \$100,000 annually Date of Cost Estimate: 4/2020

Scope of Estimate:

Recurring funding to add liners to sewer manholes throughout the City in order to reduce or eliminate Sanitary Sewer Overflows (SSOs) due to Inflow and Infiltration (I&I) issues plaguing the Collections system.



WATER / WASTEWATER FUND

Project Name: Offsite Potable Water Storage Site Valve Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 512201

Department: PW-Water/WW Project Manager: Matthew Woodham / Mike Costa

Service Life: 30 years Project Status: Existing

Year Project Began: 2022

Is this project associated with a Master Plan? No

Project Description

Replacement of in ground valves, check valves, and fill valves at offsite Potable Water Storage sites. The offsite storage sites are located at 2878 Belcher Rd and adjacent to the Jerry Lake Soccer complex. Each site has a 2 million gallon drinking water storage tank and pumps to distribute the water to the City.

Project Justification

The valves have been in the ground for many years. Some are broken closed and others could possible break if they were operated.

If there has been a change from prior year please explain:

Additional monies were added due to the increase in number of valves to be replaced.

Expenditure Plan	2023	2024	2025		2026	2027	2028	TOTAL
Project Costs	\$ 75,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 75,000
Funding Plan	2023	2024	2025		2026	2027	2028	TOTAL
Water/WW Fund	\$ 75,000	\$ -	\$	-	\$ -	\$ -	\$ -	\$ 75,000
Total	 75 000							 75,000

Annual Operation	s & Ma	aintenan	ce Co	osts (if an	у)							
		2023		2024	2	025	2026	2027	2028		TOTAL	
Water/WW Fund	\$		\$	_	\$	-	\$ -	\$ -	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$150,000 Date of Cost Estimate: 4/2020

Scope of Estimate:

Bidding, purchase of valves, mobilization, and installation costs.

It is assumed this work will be completed in FY22. If required, the work will be pushed to FY23.



WATER / WASTEWATER FUND

Project Name: Pipe Lining Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

 Project Type:
 Rehabilitation

 Department:
 PW-Water/WW

 Service Life:
 50 years

Project Number: 529904
Project Manager: Rodney Rainey
Project Status: Existing

Year Project Began: 2017

Is this project associated with a Master Plan? No

Project Description

Project #529904, the installation of a liner (Cured - In Place Pipe) into existing sewer mains for the Wastewater Division's collection system.

Project Justification

This is a continuation of our increased efforts in rehabilitating our aging infrastructure and addressing the impact of I & I (inflow and infiltration - groundwater and rain water) that is entering into our sewer system. This recommended lining (cured - In Place Pipe) avoids any excavation and only requires the contractor to be on site for 1-2 days, at each location.

If there has been a change from prior year please explain:

Annual budget increased due to the increases in material and labor costs

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 1,000,000	\$ 2024 1,000,000	\$ 2025 1,000,000	\$ 2026 1,000,000	\$ 2027 1,000,000	\$ 2028 1,000,000	\$ TOTAL 6,000,000

Annual Operation	s & Maintenai	nce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Motor/M/M Eund	Φ.	¢.	Φ.	Φ.	Φ.	Φ.	•

Cost Assumptions

Total Estimated Cost of Project: \$1,000,000 annually Date of Cost Estimate: 4/2020

Scope of Estimate:

Recurring funding to add liners to sewer pipes throughout the City in order to reduce or eliminate Sanitary Sewer Overflows (SSOs) due to Inflow and Infiltration (I&I) issues plaguing the Collections system.



WATER / WASTEWATER FUND

Project Name: Ranchwood Drive S & Hitching Post Lane Water Main Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 512101

Department: PW-Water/WW Project Manager: Dan Chislock / Russell Ferlita, PhD, PE

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC pipe. The installation of approximately 2100 lineal feet of new underdrain on Ranchwood, Hitching and Country Lane will be included in this project. This project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking.

If there has been a change from prior year please explain:

The installation of a new underdrain on Ranchwood, Hitching and Country Lane has been added to this project.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 675,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Water/WW Fund	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Stormwater Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 675,000	\$ -	\$ -	\$	\$ -	\$ -	\$ 675,000

Annual Operations	s & Mai	ntenanc	e Co	sts (if any)						
		2023		2024		2025	2026	2027	2028	TOTAL	
Water/WW Fund	\$	-	\$	_	\$	_	\$ -	\$ -	\$ _	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$675,000 Date of Cost Estimate: 3/2/2022

Scope of Estimate:

Estimate includes the installation of a new potable water line and new underdrain in the right of way, abandonment of the old water line, survey, and all restoration costs required to complete the project.



WATER / WASTEWATER FUND

Project Name: Raw Water Transmission Line Pigging

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: Not Assigned

Department: PW-Water/WW Project Manager: Mike Moschenik / M. Woodham

Service Life: 15 Years Project Status: New

Year Project Began: N/A

Is this project associated with a Master Plan? No

Project Description

This project will include cleaning all the raw water transmission lines for the City's well field. This includes pigging the lines, either with a physical water pipe pig, or by ice pigging.

Project Justification

The City's raw water transmission piping is subject to accumulation of soils, silts, deposition of organic matter, and precipitation of materials. Over time, this material leads to increased pumping costs and can lead to water quality disruptions at the water treatment plant.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023	2024	2025	2026	2027	2028	7	OTAL
Project Costs	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	200,000
- " -								
Funding Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
Funding Plan Water/WW Fund	\$ 200,000	\$ 2024	\$ 2025 -	\$ 2026	\$ 2027	\$ 2028	\$	200,000

Annual Operation	ons & Mair	ntenanc	e Cos	ts (if any	/)									
	2	2023		2024		2025		2026	2027		2028		TOTAL	
Fund Name	\$	-	\$	_	\$		_	\$ _	\$	-	\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$200,000 Date of Cost Estimate: 3/2/2022

Scope of Estimate:

Cost estimate based on information relayed from contractor that performed previous pipe pigging project.



WATER / WASTEWATER FUND

Project Name: Reclaimed Water Distribution System Master Plan

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: 522004

Department: PW-Water/WW Project Manager: Paul Stanek / Mike Moschenik

Service Life: 25 years Project Status: Existing

Year Project Began: 2023

Is this project associated with a Master Plan?

Project Description

Review and evaluate the existing reclaimed water system. Create a Reclaimed Water Distribution System Master Plan to facilitate the future of the system and possible expansion.

Project Justification

This project will maximize and identify efficiencies in addition to providing a road map for the future.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023	\$ 2024	\$ 2025	\$ 2026 50,000	\$ 2027	\$ 2028	\$ TOTAL 50,000

Annual Operation	s & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Motor/M/M Fund	¢.	Φ.	Φ.	Φ.	Φ.	Φ.	Φ.

Cost Assumptions

Total Estimated Cost of Project: \$50,000 Date of Cost Estimate: 2/1/2020

Scope of Estimate:

Consultant to review existing data and working with staff, formulate a plan moving ahead.



WATER / WASTEWATER FUND

Project Name: San Christopher Reclaim Storage Tanks

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: Not Assigned

Department: PW-Water/WW Project Manager: Russell Ferlita/Matthew Woodham

Service Life: 50 Years Project Status: New

Year Project Began: N/A

Is this project associated with a Master Plan? No

Project Description

This project will install two (2) 1.0 MG prestressed concrete ground storage tanks located at 845 San Christopher Drive. The Project includes remediation of anomalies identified in the March 18, 2014 report from Driggers Engineering Services, pumping station, engineering, and construction. Project unfunded until FY29.

Project Justification

The Florida Legislature passed Senate Bill 64, which was enacted into law on June 29, 2021. This bill requires every municipality in the state of Florida to generate a plan to eliminate nonbenefical surface water discharges, including an ocean outfall, by January 1, 2032. By executing this project, the City will gain storage capacity, thus reducing the requirement of an ocean outfall. Additionally, this project will provide for direct storage of RO concentrate from the City's RO water treatment plant and meter into the reclaimed system. This will allow for a complete disconnect of wastewater treatment from the water plant process.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023		2024	2025	2026	2027	2028	TO	ΓAL
Project Costs	Unfunded	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
	•								
Funding Plan	2023		2024	2025	2026	2027	2020	TO	TA /
i dildilig i lali	2023		2024	2025	2020	2027	2028	TO	AL
Water/WW Fund	Unfunded	\$	2024	\$ 2025	\$ 2020 -	\$ -	\$ 2028	\$	AL -

Annual Operations	& M	aintena	anc	e Co	sts (if	any)										
		2023			2024			2025		2026		2027		2028	}	TOTAL	
Fund Name	\$		-	\$		-	\$		-	\$	-	\$	-	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$6,000,000	Date of Cost Estimate:	2/9/2022

Scope of Estimate:

Cost estimate includes the following: ground remediation - at \$ 1,000,000.00; Engineering - \$250,000.00; Installation of 2ea 1.0 MG prestressed concrete ground storage tanks - \$2,500,000.00; . Re-pumping station - \$750,000.00; and Construction costs - \$1,5000,000.00. Total cost estimate \$6,000,000.00.



WATER / WASTEWATER FUND

Project Name: Wastewater Collections Bypass Pump

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: Not Assigned

Department: PW-Water/WW Project Manager: Mike Moschenik / M. Woodham

Service Life: 15 Years Project Status: New

Year Project Began: N/A

Is this project associated with a Master Plan?

Project Description

This project includes the purchase of a new, trailer-mounted 4" bypass pump. This pump sill be used by Collections within the Wastewater division for emergency and storm operations.

Project Justification

The existing pumps that the City owns are aging and require frequent repairs.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023	2024	2025	2026		2027	2028		7	OTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$	-	\$ -	\$	-	\$	50,000

Funding Plan	2023	2024	2025	2026	2027		2028		TC	OTAL
Water/WW Fund	\$ 50,000 \$	-	\$ -	\$ -	\$	- \$	1	-	\$	50,000
Total	\$ 50,000 \$	-	\$ -	\$ -	\$,	- \$;	-	\$	50,000

Annual Operation	ons & Main	tenance Co	sts (if any)							
	20	023	2024	2025	2026	2027	7	2028	TOTAL	
Fund Name	\$	300 \$	300	\$ 300	\$	300 ¢	300 \$	300	\$	1 800

Cost Assumptions

Total Estimated Cost of Project: \$50,000 Date of Cost Estimate: 2/19/2022

Scope of Estimate:

Cost estimate based on quote from vendor



WATER / WASTEWATER FUND

Project Name: WW Lift Station Force Main Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 521707

Department: PW-Water/WW Project Manager: Matthew Woodham / Rodney Rainey

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. The City has identified a number of these force mains that are aged and in need of replacement.

Project Justification

Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE and/or PVC pipe (upsized by a factor of 2") installed using horizontal direction drilling and/or open cut methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 is expected to be complete FY19.

If there has been a change from prior year please explain:

All force mains were moved up to FY2021. This is due to the inclusion of the City in the State Revolving Fund (SRF) loan program, which enables the City to complete all force mains in a more timely manner. FM#20 may be constructed outside the SRF loan.

Expenditure Plan	2023		2024			2025		2026			2027			2028		TOTAL
Project Costs	\$ -	. \$		-	\$		\$		-	\$		-	\$	-	\$	-
Funding Plan	2023		2024			2025		2026			2027			2028		TOTAL
Prior Year Carryforward	\$ -	- \$		-	\$		\$		-	\$		-	\$	-	\$	-
Total	 _	_			•		•			-			•		•	

Annual Operations	s & Maintenan	ce Costs (if any)					ļ
	2023	2024	2025	2026	2027	2028	TOTAL	
Water/WW Fund	¢	¢	¢	¢	¢	¢	¢	

Cost Assumptions

Total Estimated Cost of Project: \$3,005,000 Date of Cost Estimate: 6/10/2021

Scope of Estimate:

Estimate includes the replacement of 7 force mains. Includes all piping, drilling, and restoration services for the pipe.

Note: estimate will be updated once a detailed cost estimate is received from the consultant.

This project will be funded from a SRF loan.

It is assumed all funds for this project will be encumbered in FY22



WATER / WASTEWATER FUND

Project Name: Wastewater Lift Stations Pump Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number:

Department: PW-Water/WW **Project Manager:** Rodney Rainey

Service Life: 15 years Project Status: New

Year Project Began: 2023

Is this project associated with a Master Plan?

Project Description

The pumps at the City's lift stations require rehabilitation every 5 years, and replacement every 15 years.

Project Justification

To ensure continued reliable operation in order to minimize potential sanitary overflows and the integrity of the sanitary collections system.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 150,000	\$ 2024 150,000	\$ 2025 150,000	\$ 2026 150,000	\$ 2027 150,000	\$ 2028 150,000	\$ TOTAL 900,000

Annual Operations	s & Ma	intenan	ce Co	sts (if an	y)										
		2023		2024		2025		2	2026	2027		2028		TOTAL	
Water/WW Fund	\$	_	\$	_	\$		_	\$	_	\$	_	\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$150,000 Annually Date of Cost Estimate: 2/17/2022

Scope of Estimate:

This estimate includes rehabilitation of lift station pumps at year 5 and year 10 and replacement at year 15. All lift station pumps are included in this estimate.



WATER / WASTEWATER FUND Project Name: Wastewater Lift Stations Rehabilitation Epic! Goal 4. Be the statewide model for environmental sustainability stewardship. At A Glance Project Type: Rehabilitation Project Number: 522102 PW-Water/WW **Project Manager:** Department: Project Status: Existing Service Life: Year Project Began: Is this project associated with a Master Plan? No

Project Description

The rehabilitation of the City's aging lift stations (total of 41 requiring rehabilitation under this project).

Project Justification

To ensure continued reliable operation in order to minimize potential sanitary overflows and the integrity of the sanitary collections system.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Water/WW Fund	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
	 ·	·	·	·	·	·	·

Annual Operations	& M	aintena	nce	Co	sts (if a	1y)											
		2023			2024		2025		2026		2	2027		2028		TOTAL	
Water/WW Fund	\$		-	\$	-	\$		-	\$	-	\$		-	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$500,000 Annually Date of Cost Estimate: 2/14/2020

Scope of Estimate:

Includes the rehabilitation of approximately 7 lift stations per year over a 6 year period.



WATER / WASTEWATER FUND

Project Name: Wastewater Plant Admin Building Hardening / Renovation

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Repair & Maintenance Project Number: 511699

Department: PW-Water/WW Project Manager: Paul Stanek / Keith Fogarty

Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

An evaluation of the Wastewater Plant Administration Building will be performed by a structural engineer to estimate the vulnerability of the building to hurricane damage and make recommendations on any modifications that are required

Project Justification

Hardening of the building will help to protect the City's Wastewater plant investments and allow the facility to treat sanitary sewer after a higher category storm event because of the fortified construction. In addition, the interior of the administration building is approximately 30 years old and requires renovation.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 50,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 50,000

Annual Operation	s & Ma	aintenar	nce C	osts (if a	any)										
		2023		2024		2025		2	2026	2027		2028		TOTAL	
Water/WW Fund	\$		- \$		- \$	•	_	\$	_	\$ •	_	\$ 	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$50,000 Date of Cost Estimate: 3/1/2022

Scope of Estimate:

See project report.

It is assumed this project will be awarded in FY23



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant 10,000 Gallon Diesel Fuel Storage Tank On site

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Service Life:

Project Type: Infrastructure Project Number: Not assigned

Department: PW-Water/WW Project Manager: Matthew Woodham/Brian Antonian

Project Status: New

Year Project Began:

Is this project associated with a Master Plan? No

50 Years

Project Description

Public Works/Wastewater requesting to install a new 10,000 gallon Convault tank for diesel fuel storage located at the City's Wastewater Treatment Plant (1140 MLK Jr Avenue). The existing tank has reached the end of its useful life and needs to be replaced. The project will consist of removal of the existing tank and reinstallation of the new Convault diesel fuel storage tank. Cost estimate for the project is \$275,000.00.

Project Justification

The 10,000 gallon diesel tank provides fuel storage for the 2000kw emergency generator for the entire Wastewater treatment plant. The existing tank is severely corroded and is leaking water into the tank during storm events.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 275,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 275,000

Annual Operation	s & Ma	aintena	ance	e Co	sts (if a	any))										
		2023			2024			2025		2026	;	2027		2028		TOTAL	
Water/WW Fund	\$		-	\$		-	\$		-	\$	-	\$	-	\$	_	\$	-

Cost Assumptions Total Estimated Cost of Project: \$275,000 Date of Cost Estimate: 4/14/2022

Scope of Estimate:

Removal and disposal of the existing tank; purchase, delivery and installation of new tank, installation of new face piping, startup and warranty



WATER / WASTEWATER FUND

Project Name: WWTP Chlorine Contact Basin Rehabilitation & Cover Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Improvement Project Number: 522103

Department: PW-Water/WW Project Manager: Russell Ferlita, PhD, PE / Brian Antonian

Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The chlorine contact basins at the City's wastewater treatment plant have a failing coating system and suffers from algae growth, which increases operation and maintenance burden and increases chlorine demand of the treatment process. This project will remove all existing coatings, repair the basin concrete surfaces, add a chemical and UV resistant coating, and install a sun cover over the basin area to block sunlight. Additionally, the City will look into the addition of solar panels on the basin cover.

Project Justification

The basin coating have reached end of design life and require removal and replacement to extend the useful life of the basins. The addition of the basin cover will reduce the operational and maintenance burden on City staff. This project will be funded with a State Revolving Fund (SRF) loan.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL	L
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Francisco Disco	0000	0004	0005	0000	0007	0000		
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL	_
Prior Year Carryforward	\$ 2023	\$ 2024	\$ 2025	\$ 2026 -	\$ 2027 -	\$ 2028 -	\$	_

Annual Operation	s & Ma	intenan	ce Co	sts (if an	у)										
		2023		2024		2025		20	26	2027		2028		TOTAL	
Water/WW Fund	\$	_	\$	-	\$		_	\$	_	\$	_	\$ •	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$1,830,000 Date of Cost Estimate: 6/9/2021

Scope of Estimate:

Estimate includes consultant fees and construction fees for the removal of the existing coatings, repair and recoating the basin walls, and installation of a new basin cover. In addition, estimate includes required bypass pumping.

This project will be funded from a SRF loan.

It is assumed this project will be encumbered in FY22



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant Electrical System Upgrade

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: 521902

Department: PW-Water/WW Project Manager: Russell Ferlita, PhD, PE / Brian Antonian

Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services. Project scope increased to Arc Flash resistant equipment at the WWTP and to incorporate replacement of all the electrical equipment at the City's lift stations.

Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. The City's lift stations' electrical equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Electrical upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated controls equipment.

If there has been a change from prior year please explain:

Costs were updated December 2019 based on the cost estimate received by the City's consultant. Additional funds added to include revised construction costs and consultant costs for design and construction services. Funds will be available from a State Revolving Fund (SRF) loan.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 4,118,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,118,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 4,118,000	\$ 2024	\$ 2025	\$ 2026 -	\$ 2027	\$ 2028	\$ TOTAL 4,118,000

Annual Operations & Maintenance Costs (if any)														
	2	2023		2024		2025		2026		2027		2028	TOTAL	
Water/WW Fund	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$14,000,000 Date of Cost Estimate: 4/2022

Scope of Estimate:

Estimate includes all required gear, equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations. In addition, the estimate includes design, construction, and inspection services from the City's consultant.

Note: estimate may be revised as design progresses to completion.

Note: This project will be funded from a SRF loan.

It is assumed funds for this project will be encumbered in FY22.

Project funding may need to be updated due to current cost escalations



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Improvement Project Number: TBD

Department: PW-Water/WW Project Manager: Russell Ferlita, PhD, PE / Brian Antonian

Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Facility 8, also known as the "Filter Building", incorporates four denitrification filters (Tetra Filters) that remove excess nitrogen from wastewater. This project includes removal and disposal of existing filter media, cleaning filter walls and resurfacing concrete inside filter, repair of concrete, repair/replacement of filter underdrains, and replacement of filter media.

Project Justification

The filters have reached end of design life and require rehabilitation to extend useful life. In addition, the underdrains of the filters are of an obsolete design and will require replacement if investigation unveils damaged units.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ -	\$ 1,650,000	\$ -	\$ -	\$ -	\$	-	\$ 1,650,000
Funding Plan	2023	2024	2025	2026	2027	2028		TOTAL
Funding Plan Water/WW Fund	\$ 2023	\$ 2024 1,650,000	\$ 2025	\$ 2026	\$ 2027	\$ 2028	-	* 1,650,000

Annual Operation	s & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Matar/M/M Eund	¢.	Φ.	¢.	Ф	Φ.	Φ.	¢.

Cost Assumptions

Total Estimated Cost of Project: \$1,650,000 Date of Cost Estimate: 2/18/2020

Scope of Estimate:

Estimate includes consultant fees for design, removal and disposal of filter media, rehabilitation of filter interior concrete surfaces and underdrain, and replacement of filter media. Additionally, includes startup and ripening of filters.

It is expected this project will be advertised as a Design-Build



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant Outfall Piping Repair

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 521802

Department: PW-Water/WW Project Manager: Russell Ferlita/ Brian Antonian/Rodney Rainey

Service Life: 10 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole. Investigation of the pipe condition beyond the final manhole will be performed by a contractor.

Project Justification

Original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the ductile iron portion beyond the final manhole and into the St. Joseph's Sound.

If there has been a change from prior year please explain:

Project carried forward to be completed in FY23. Pending potential grant funding for a portion of the project cost (approximately \$30,000)

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Prior Year Carryforward	\$ 2023 500,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 500,000

Annual Operations	s & M	aintenanc	e Co	osts (if any	<i>'</i>)						
		2023		2024		2025	2026	2027	2028	TOTAL	
Water/WW Fund	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$500,000 Date of Cost Estimate: 4/1/2020

Scope of Estimate:

Estimate includes cleaning of pipe, internal inspection, and lining.



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant Re-Aeration Basin Renovation

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Rehabilitation Project Number: 512202

Department: PW-Water/WW Project Manager: Russell Ferlita/ Brian Antonian

Service Life: 10 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project will modify the re-aeration basin at the wastewater treatment plant. This modification will improve the efficiency of the system and reduce maintenance requirements.

Project Justification

The re-aeration basin design has inefficiencies and presents opportunities to be improved for infusion of oxygen and removal of disinfection byproducts.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operations	& M	aintenan	ce Co	osts (if a	ny)									
		2023		2024		2025		2026	2027		2028	T	OTAL	
Water/WW Fund	\$	-	\$	-	\$		-	\$ -	\$	-	\$ -	\$		-

Cost Assumptions

Total Estimated Cost of Project: \$100,000 Date of Cost Estimate: 4/1/2020

Scope of Estimate:

Estimate includes filling of basins, installation of a new bottom slab, installation of new course bubble aerators with anchors, and coating of basin interior walls.

Note: Engineering and plant staff to complete pilot testing in FY22 to test increase in efficiency.



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant Reclaim Storage Tank On Site

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: Not assigned

Department: PW-Water/WW Project Manager: Russell Ferlita/Matthew Woodham

Service Life: 50 Years Project Status: New

Year Project Began: N/A

Is this project associated with a Master Plan? No

Project Description

This project will install one (1) 5.0 MG prestressed concrete storage tank located at the City's wastewater treatment plant (located at 1140 MLK Jr Avenue) following Land purchase from Coca-Cola. The project includes ground remediation due to unknowns below grade and raising the elevation of the property above the flood plain. Project unfunded until FY29.

Project Justification

The Florida Legislature passed Senate Bill 64, which was enacted into law on June 29, 2021. This bill requires every municipality in the state of Florida to generate a plan to eliminate nonbenefical surface water discharges, including an ocean outfall, by January 1, 2032. By executing this project, the City will gain storage capacity, thus reducing the requirement of an ocean outfall.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	Unfunded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	2023 Unfunded	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL -

Annual Operation	ons & Ma	aintenan	ce Co	sts (if an	y)									
		2023		2024		2025	2026		2027		2028		TOTAL	
Fund Name	\$	_	\$	_	\$	-	\$	- \$	•	_	\$ •	_	\$	

Cost Assumptions Total Estimated Cost of Project: \$6,700,000 Date of Cost Estimate: 2/9/2022

Scope of Estimate:

Cost estimate includes the following: ground remediation and grading - \$1,500,000.00; Engineering - \$200,000.00; 5.0 MG prestressed concrete ground storage tank - \$3,000,000.00; Re-pumping station - \$500,000.00; and Construction \$1,5000,000.00. Total cost estimate \$6,700,000.00. Ad additional \$500,000 was added in FY24 for the purchase of the property from Coca Cola



WATER / WASTEWATER FUND

Project Name: Wastewater Treatment Plant SCADA System Upgrade

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Infrastructure Project Number: 521706

Department: PW-Water/WW Project Manager: Russell Ferlita/ Brian Antonian/Rodney Rainey

Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing communication and controls and SCADA system throughout WWTP and all the City's 44 lift stations. Being that this project is a replacement to the existing system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase and availability of replacement parts will become increasingly more limited. Project cost includes consulting/engineering services.

Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Controls improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability and redundancy. The City's lift stations' controls equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Controls upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated electrical equipment.

If there has been a change from prior year please explain:

This project was pushed to coincide with the electrical work that will be taking place at the City's wastewater treatment plant and lift stations. Funds will be available from a State Revolving Fund (SRF) loan.

Expenditure Plan	2023		2024	2025		2026		2027	7		2028		7	OTAL
Project Costs	\$ 419,000	\$	-	\$	-	\$ -	. \$	i	-	\$		-	\$	419,000
Funding Plan	2023		2024	2025		2026		2027	7		2028		T	OTAL
Water/WW Fund	\$ 419,000	\$	-	\$	-	\$ -	. \$		-	\$		-	\$	419,000
Total	 419 000	_								_			_	419 NNN

Annual Operation	s & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
\Mater/\M/\M Eund	¢	¢	r.	¢	¢.	¢	¢

Cost Assumptions

Total Estimated Cost of Project: \$1,736,600 Date of Cost Estimate: 4/2022

Scope of Estimate:

Estimate includes all required equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations.

This project will be funded from a SRF loan.

It is assumed this project will be encumbered in FY22



WATER / WASTEWATER FUND

Project Name: Water Plant Admin Building Hardening / Renovation

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Repair & Maintenance Project Number: 511699

Department: PW-Water/WW Project Manager: Paul Stanek / Keith Fogarty

Service Life: 20 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

An evaluation of the Water Plant Administration Building was performed by a structural engineer to estimate the vulnerability of the building to hurricane damage. Based on a review of the drawings, the building was designed for 105 mph "fastest mile" per the 1988 (revised 1990) SBC, which is equivalent to a Category 2 storm on the Safir Simpson Hurricane Intensity Scale. The engineer determined that hardening certain areas of the building would increase the strength of the building to a category 3 storm equivalent.

Project Justification

Hardening of the building will help to protect the City's Water Production investment and allow the facility to produce drinking water after a higher category storm event because of the fortified construction. In addition, the interior of the administration building is approximately 30 years old and requires renovation.

If there has been a change from prior year please explain:

The administration building requires renovation and impact rated windows. The renovation of the plant process will be complete in FY21. Following completion, the administration building interior will be renovated.

Expenditure Plan	2023			2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ -	. ;	5	-	\$ -	\$ -	\$ -	\$ -	\$	-
Funding Dlan	0000			0004	2025	0000	0007	0000	-	TOTAL
Funding Plan	2023			2024	2025	2026	2027	2028		TOTAL
Prior Year Carryforward	\$ 2023	. ;	5	2024 -	\$ 2025	\$ 2026	\$ 2027	\$ 2028 -	\$	IOTAL -

Annual Operation	s & Ma	aintenan	ce Co	osts (if an	у)							
		2023		2024	2	025	2026	2027	2028		TOTAL	
Water/WW Fund	\$		\$	_	\$	-	\$ -	\$ -	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$450,000 Date of Cost Estimate: 2/1/2020

Scope of Estimate:

See project report.

It is assumed this project will be awarded in FY22



WATER / WASTEWATER FUND

Project Name: Water Production Well Facilities

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 511801

Department: PW-Water/WW Project Manager: Mike Moschenik / Russell Ferlita, Ph.D., P.E.

Service Life: 25 years Project Status: Existing

Year Project Began: 1899

Is this project associated with a Master Plan? No

Project Description

The project scope includes installing the pump, motor, discharge piping, electrical panels, and controls for two new production wells production wells in FY 2023. In FY23, the two new production wells will be drilled. The location of the wells are yet to be determined; however, the City has the option of six possible locations. Costs include construction of new pumps, motors, discharge piping, electrical panels and controls that will be constructed for each. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting. In FY 25, 26 and 27 cleaning and rehabilitative activities will be performed on Wells 83, 85, 87, 88, 90 and 91.

Project Justification

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer.

If there has been a change from prior year please explain:

Programmed amounts were increased by 20% to reflect increases in construction costs observed. Well cleanings will be performed as part of this CIP.

Expenditure Plan	2023	2024	2025	2026	2027	2028		TOTAL
Project Costs	\$ 500,000	\$ 930,000	\$ 930,000	\$ 500,000	\$ 500,000	\$	-	\$ 3,360,000
Funding Plan	2023	2024	2025	2026	2027	2028		TOTAL
Funding Plan Water/WW Fund	\$ 2023 500,000	\$ 2024 930,000	\$ 2025 930,000	\$ 2026 500,000	\$ 2027 500,000	\$ 2028	_	\$ TOTAL 3,360,000

Annual Operation	s & Maintena	nce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
\Mater/\M/\M Eund	¢.	¢.	œ.	¢.	¢	¢	œ.

Cost Assumptions

Total Estimated Cost of Project: \$3,720,000 Date of Cost Estimate: 3/3/2021

Scope of Estimate:

Based on current cost with CPI escalators in future years. 3.3.2021.

Costs will be updated as work commences and the effect of well cleanings on overall budget is assessed



WATER / WASTEWATER FUND

Project Name: Water Treatment Plant Standby / Emergency Generator Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Service Life:

Project Type: Replacement Project Number: TBD

Department: PW-Water/WW Project Manager: Russell Ferlita / Mike Costa / Andy Shaffer

Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

30 years

Project Description

Replacement of the existing, original equipment, Standby Generator at the Water Treatment plant. The installation of an additional feeder from a different electric substation is also included.

Project Justification

The existing generator has been in use since the plant began operation in 1992. An emergency or standby plant generator is required per 62-555, F.A.C.

If there has been a change from prior year please explain:

The installation of an additional feeder from a different electric substation was added to this project.

Expenditure Plan	2023		2024	2025		2026	2027		2028		7	OTAL
Project Costs	\$	-	\$ -	\$	-	\$ 750,000	\$	-	\$	-	\$	750,000
Funding Plan	2023		2024	2025		2026	2027		2028		7	OTAL
Water/WW Fund	\$	-	\$ -	\$	-	\$ 750,000	\$	-	\$	-	\$	750,000
Total						750 000						750 000

Annual Operations	s & Main	tenanc	e Co	sts (if an	y)										
	2	023		2024		2025		202	26	2027		2028		TOTAL	
Water/WW Fund	\$	_	\$	_	\$		- 9	3	_	\$	-	\$	-	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$750,000 Date of Cost Estimate: February 2020

Scope of Estimate:

Generator replacement to include generator and all materials and labor costs.

Estimate will be updated when the project gets closer

Staff evaluating potential project alternatives for cost effectiveness and reliability



WATER / WASTEWATER FUND

Project Name: Willow Wood Village Water Main Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: TBD

Department: PW-Water/WW Project Manager: Dan Chislock / Russell Ferlita, PhD, PE

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project will replace the cast iron pipe with approximately 600 feet of 6" and 4" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 2" and 4" water mains on Somerset Circle North and South are constructed of universal cast iron, which is old and brittle and is subject to breaking. Replacement will increase the reliability of the line and help avoid future main breaks.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Water/WW Fund	\$ 2023 200,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 200,000

Annual Operations	& M	aintenan	ce Co	osts (if a	ny)									
		2023		2024		2025		2026	2027		2028	T	OTAL	
Water/WW Fund	\$	-	\$	-	\$		-	\$ -	\$	-	\$ -	\$		-

Cost Assumptions

Total Estimated Cost of Project: \$200,000 Date of Cost Estimate: 2/19/2020

Scope of Estimate:

Estimate includes the installation of a new potable water line in the right of way, abandonment of the old line, survey, and all restoration costs required to complete the project.



STORMWATER FUND

Project Name: Brady Box Culvert

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type: Improvement Project Number: 531902

Department:PW-StormwaterProject Manager:Bruce Wirth, PE

Service Life: 40 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

The project will replace the existing road section and structure, which consists of pipes and headwalls that convey water under Brady Drive within Jerry Branch Creek. This crossing provides the only access to several properties to the east on Brady Dr. The stability of this crossing is important as the road is overtopped, beginning at the 2.33 year flood event. The project will replace the pipes and headwalls, add creek armoring downstream and slightly widen the pavement over the structure. It will not increase the level of service (LOS) (elevate the road) because of the costs and inability to get easements from adjoining private properties. The project will also make improvements to Brady Drive east of the structure to provide emergency access during times when the road is overtopped. That emergency access would be to Indian Creek Ct., A Preliminary Engineering Report (PER) was completed in FY20 to determine LOS benefits and associated costs. At the 30% plan development stage, the consultant provided plans and cost estimates. The plans required easements from private property owners to elevate the road and construct the headwalls. The property owners did not want to grant easements and the cost of modifying the design to fit within the existing ROW was not deemed cost beneficial. Therefore the structure will be replaced in-kind and the emergency access improved. The project design is expected to be complete in FY22 and constructed in FY23.

Project Justification

This project will replace the aging pipes and headwalls of the conveyance structure over Jerry Branch, improve the emergency access for properties east of the structure and armor the creek immediately downstream to address ongoing bank erosion.

If there has been a change from prior year please explain:

The elevation and widening of the road was deleted from the original scope based on the above explanation. The project will go forward with replacing the structure in-kind and adding improvements to the emergency access. Carryforward any unused funds in FY22 to FY23. Add \$65,000 to FY23 budget for increased project costs.

Expenditure Plan		2023		2024		2025		2026	2027		2028	7	OTAL
Project Costs	\$	65,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$	65,000
Funding Plan		2023		2024		2025		2026	2027		2028	7	OTAL
0: : = :	_	05.000	_		_		_			_		Φ.	05.000
Stormwater Fund	\$	65,000	\$	-	\$	-	\$	-	\$ -	\$	-	\$	65,000

Annual Operations	s & Mai	ntenanc	e Co	sts (if an	y)										
		2023		2024		2025		20	026	2027		2028		TOTAL	
Stormwater Fund	\$	_	\$	_	\$		_	\$	_	\$	_	\$	_	\$	_

Cost Assumptions

Total Estimated Cost of Project: \$745,000 Date of Cost Estimate: 2/28/2022

Scope of Estimate:

Estimate based on Consultant's Estimate of Probable Cost. Additional monies added due to increases in materials and construction costs.



STORMWATER FUND

Project Name: Brick Streets Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Replacement Project Number: 631801

Department: PW-Streets Project Manager: Bruce Wirth, PE

Service Life: 50 years Project Status: New

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City, including brick streets. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The level of reconstruction / rehabilitation of the brick streets is based on a study performed by one of the City's consultants. Compliance with ADA will be incorporated into the project plans as required. These typically include replacement of sidewalk ramps, gutters and crosswalks.

Project Justification

Brick streets were reviewed and discussed by staff and City Commission. Brick streets are considered an asset by the City which have historical value. In addition, the life cycle of brick streets, when compared to asphalt equivalents, is considered to have an approximate equivalent cost. This makes brick streets appropriate in certain applications and preservation was a directive from Commission.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 652,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ -	\$ 2,060,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Penny Fund	\$ 602,000	\$ 302,000	\$ 302,000	\$ 302,000	\$ 302,000	\$ -	\$ 1,810,000
Stormwater Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000
Total	\$ 652,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ 352,000	\$ -	\$ 2,060,000

Annual Operation	ons & Main	tenanc	e Cos	sts (if an	y)							
	20	023		2024		2025	2026	2027		2028	TOTAL	
CGT Fund	\$	_	\$	_	\$	_	\$ _	\$	 \$		 \$	

Cost Assumptions

Total Estimated Cost of Project: \$2,060,000 Date of Cost Estimate: 3/1/2022

Scope of Estimate:

Scope includes restoration of brick streets based on deterioration level of roadway. Concrete and gutter work to come from stormwater fund.



STORMWATER FUND

Project Name: Buena Vista Drive Drainage Improvements

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

 Project Type:
 Improvement
 Project Number:
 532103

 Department:
 PW-Stormwater
 Project Manager:
 Andy Padgett

 Service Life:
 40 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan?

Yes - Stormwater Master Plan

Project Description

The City approved the Stormwater Master Plan in FY20. In addition to generating floodplains and the simulation model, the Plan identified and evaluated eight (8) Best Management Projects (BMPs) for their benefits in the areas of flood protection, water quality and natural systems improvements. These BMPs were ranked based on the total estimated cost divided by the total benefit score (sum of flooding, water quality and natural system scores). The Buena Vista Drive Drainage Improvement project was the #1 ranked project. The project seeks to reduce flooding in the area generally encompassed by S. Buena Vista Dr. and N. Buena Vista Dr. west of, and including Santa Barbara Dr. This area receives runoff from approximately 15 acres. Streets flood below the target 10 year flood Level of Service (LOS) and residential structures are in the 100 yr. floodplain.

Project Justification

The project proposes to install new drainage pipe and upsize existing outfall pipes along Buena Vista Dr., including adding backflow devices. The project benefits are lowering the 100 yr. floodplain about 0.3 foot which will remove eight structures from the floodplain and lowers the 10 yr. floodplain below the streets, thus meeting the street LOS.

If there has been a change from prior year please explain:

Project carried forward to FY23. Design to be completed in FY22 and bid for construction in FY23.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 71,300	\$ -	\$ -	\$ =	\$ -	\$ -	\$ 71,300
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Stormwater Fund	\$ 2023 71,300	\$ 2024	\$ 2025	\$ 2026 -	\$ 2027	\$ 2028	\$ TOTAL 71,300

Annual Operations	s & M	aintenan	ce C	osts (if ar	iy)								
		2023		2024		2025	202	26	2027	2028		TOTAL	
Stormwater Fund	\$	-	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$360,000 Date of Cost Estimate: 2/22/2021

Scope of Estimate:

Design started in FY22 at an estimated cost of 15% of the total project. Construction is expected to begin in FY22. Additional monies added due to increases in materials and construction costs.



STORMWATER FUND

Project Name: Citywide Exterior Facilities Painting

Epic! Goal

2. Create a visual sense of place.

At A Glance

 Project Type:
 Repair & Maintenance
 Project Number:
 641803

 Department:
 PW-Facilities
 Project Manager:
 Keith Fogarty

 Service Life:
 12 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If there has been a change from prior year please explain:

Fire Station 60 will be added to FY22. FY24 will provide a projection on FY25 and forward projects.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs							
Public Services	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Hale Center	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total	\$ 60,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
General Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	60,000
Stormwater Fund	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$	40,000
Total	\$ 60.000	\$ 40.000	\$ -	\$ -	\$ -	\$ -	\$	100.000

Annual Operatio	ns & Ma	aintenar	ice C	osts (if ar	y)									
		2023		2024		2025	2026		2027		20	028	TOTAL	
General Fund	\$		- \$	-	\$	-	\$	- \$		_	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$100,000	Date of Cost Estimate:	3/1/2022

Scope of Estimate:



STORMWATER FUND

Project Name: Gabion Repair & Replacement Program

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type: Repair & Maintenance Project Number: 531701

Department: PW-Stormwater Project Manager: Keith Fogarty / Andy Padgett

Service Life: 10-35 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Yes - Stormwater Master Plan

Project Description

The City's existing Stormwater canal system throughout the heart of many neighborhoods, consisting of Gabion Wired Baskets, are coming to the end of their useful life (+30 yrs); as is apparent due to the increasing instances of emergency repairs and replacement costs being incurred. Similar to the deterioration of aging corrugated metal pipe (CMP), these wire baskets containing existing stone are starting to break or fall apart. Failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; and: (2) as the side bank erodes, the soil loss and rock migrates downstream.

Project Justification

The recently completed Master Drainage Plan, provides the City with 50-year, 100-year, and 500-year storm elevations along our open drainage canals. Engineering and Public Services staff have identified some of the areas within the drainage system that are requiring repairs commencing in FY22.

If there has been a change from prior year please explain:

The City has advertised a RFQ to select a consultant from its approved list to provide engineering services. The initial consultant effort will be to perform a comprehensive assessment of the gabion system through structural inspections to access conditions, provide cost estimates for repairs with the intent to provide a multi year prioritized construction/repair plan based on need. Once the ranking of projects (sections of the system) is complete, permitting and design will begin with construction in order of ranking.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 730,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 320,000	\$ 2,050,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Stormwater Fund	\$ 2023 730,000	\$ 2024 250,000	\$ 2025 250,000	\$ 2026 250,000	\$ 2027 250,000	\$ 2028 320,000	\$ TOTAL 2,050,000

Annual Operations	s & Ma	intenand	e Co	sts (if an	y)								
		2023		2024		2025	2026	2027		2028		TOTAL	
Stormwater Fund	\$	-	\$	-	\$	-	\$ _	\$	_	\$	_	\$	-

Cost Assumptions Total Estimated Cost of Project: \$2,500,000 Date of Cost Estimate: 2/1/202

Scope of Estimate:

Estimate based on Consultant's Estimate of Probable Cost. Costs increased based on estimate of required work as proposed by the City's consultant.



STORMWATER FUND

Project Name: North Douglas Pond Weir

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:ReplacementProject Number:532105Department:PW-StormwaterProject Manager:Keith Fogarty

Service Life: 30 years Project Manager: New

Year Project Began: 2023

Is this project associated with a Master Plan?

Project Description

Replacement of the original designed North Douglas Pond Weir that was constructed in August of 1994.

Project Justification

Stormwater runoff from over 40 acres of residential property is routed to North Douglas Pond northwest of the intersection of Douglas Avenue and Buena Vista Drive. Due to age, deterioration, and maintenance concerns, the City will be replacing the weir control sections of the pond with a more durable composite material. The pond has two control sections - one on each of the east and west edges of the pond.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
Project Costs	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	400,000
Funding Plan	2023	2024	2025	2026	2027	2028	1	TOTAL
Funding Plan Stormwater Fund	\$ 2023 400,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$	400,000

Annual Operation	ons & Ma	intenanc	e Co	sts (if any	<i>'</i>)								
		2023		2024	202	25	2	026		2027	2028	TOTAL	
Fund Name	•		Ф		©	_	\$	_	Ф		\$	Φ.	

Cost Assumptions

Total Estimated Cost of Project: \$400,000 Date of Cost Estimate: 8/1/2022

Scope of Estimate:

Previous rejected bid submittal.



STORMWATER FUND

Project Name: Pavement Management Program

Epic! Goal

2. Create a visual sense of place.

At A Glance

Project Type: Replacement Project Number: 631801

 Department:
 PW-Streets
 Project Manager:
 Bruce Wirth, PE

Service Life: 15 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. Compliance with ADA will be incorporated into the project plans as required. These typically include replacement of sidewalk ramps, gutters and crosswalks. No operating impacts are anticipated from this project.

Project Justification

Scope of Estimate:

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. The maintenance and repair of the City's brick roads have previously been included in this program. Going into FY23, a new CIP for Brick Street Repairs has been submitted for Commission approval.

If there has been a change from prior year please explain:

Cost share starting in FY24 has been updated based on estimated fund availability. On average, based on history, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund. Additional funds added from stormwater to cover costs for underdrain and curb & gutter as needed for the pavement management program

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 7,200,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
CGT Fund	\$ 310,000	\$ 290,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,680,000
Penny Fund	\$ 690,000	\$ 710,000	\$ 730,000	\$ 730,000	\$ 730,000	\$ 730,000	\$ 4,320,000
Stormwater Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,200,000
Total	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 7,200,000

Annual Operati	ons & Maint	enanc	e Cost	ts (if an	y)							
	20	23	2	024		2025	2026	2027		2028	TOTAL	<u>_</u>
CGT Fund	\$	_	\$	_	\$	-	\$ _	\$	_	\$ _	\$	

Cost Assumptions			
Total Estimated Cost of Project:	\$1,200,000 per year	Date of Cost Estimate:	2/28/2022

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STORMWATER FUND

Project Name: Ranchwood Drive S & Hitching Post Lane Water Main Replacement

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Replacement Project Number: 512101

Department: PW-Water/WW Project Manager: Dan Chislock / Russell Ferlita, PhD, PE

Service Life: 25 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC pipe. The installation of approximately 2100 lineal feet of new underdrain on Ranchwood, Hitching and Country Lane will be included in this project. This project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking.

If there has been a change from prior year please explain:

The installation of a new underdrain on Ranchwood, Hitching and Country Lane has been added to this project.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 675,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Water/WW Fund	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Stormwater Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 675,000	\$ -	\$ -	\$	\$ -	\$ -	\$ 675,000

Annual Operations	s & Ma	aintenan	ce Co	osts (if ar	y)								
		2023		2024		2025		2026		2027	2028	TOTAL	
Water/WW Fund	\$	-	\$	-	\$		- \$		-	\$ -	\$ _	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$675,000 Date of Cost Estimate: 3/2/2022

Scope of Estimate:

Estimate includes the installation of a new potable water line and new underdrain in the right of way, abandonment of the old water line, survey, and all restoration costs required to complete the project.



STORMWATER FUND

Project Name: San Charles Drive Drainage Improvements

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

 Project Type:
 Improvement
 Project Number: 532104

 Department:
 PW-Stormwater
 Project Manager: Andy Padgett

 Service Life:
 40 years
 Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Yes - Stormwater Master Plan

Project Description

The City approved the Stormwater Master Plan in FY20. In addition to generating floodplains and the simulation model, the Plan identified and evaluated eight (8) Best Management Projects (BMPs) for their benefits in the areas of flood protection, water quality and natural systems improvements. These BMPs were ranked based on the total estimated cost divided by the total benefit score (sum of flooding, water quality and natural system scores). The San Charles Drive Drainage Improvement project was the #2 ranked project. The project seeks to reduce street flooding in the vicinity of the San Charles Dr. and San Roy Dr. S. intersection. This area receives runoff from approximately 13 acres and as the outfall pipe is undersized at 15-inch, the streets do not meet the 10 yr. flood level of Service (LOS).

Project Justification

The project proposes to replace the existing 15 inch outfall pipe with a 24 inch pipe which will lower the 10 yr. floodplain by about 0.8 foot. This will allow the street to meet the 10 yr. LOS.

If there has been a change from prior year please explain:

N/A

Expenditure Plan	2023		2024	2025	2026	2027	2028	TC	TAL
Project Costs	\$	-	\$ =	\$ -	\$ -	\$ -	\$ -	\$	-
Funding Plan	2023		2024	2025	2026	2027	2028	TC	DTAL
Prior Year Carryforward	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-

Annual Operations	s & Main	tenand	e Co	sts (if a	ny)									
	2	023		2024		2025	2026		2027		202	8	TOTAL	
Stormwater Fund	\$	-	\$	-	\$	-	\$	- \$		- (\$	-	\$	-

Cost Assumptions

Total Estimated Cost of Project: \$103,000 Date of Cost Estimate: 2/22/2021

Scope of Estimate:

Design started in FY22 at an estimated cost of 15% of the total project. Construction is expected to begin in FY22.



STORMWATER FUND

Project Name: Santa Barbara Drive Drainage Improvements

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

 Project Type:
 Improvement
 Project Number:
 532102

 Department:
 PW-Stormwater
 Project Manager:
 Andy Padgett

 Service Life:
 40 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan?

Yes - Stormwater Master Plan

Project Description

The City approved the Stormwater Master Plan in FY20. In addition to generating floodplains and the simulation model, the Plan identified and evaluated eight (8) Best Management Projects (BMPs) for their benefits in the areas of flood protection, water quality and natural systems improvements. These BMPs were ranked based on the total estimated cost divided by the total benefit score (sum of flooding, water quality and natural system scores). The Santa Barbara Drive Drainage Improvement project was the #3 ranked project. The project seeks to reduce street flooding in the project area and remove residential structures from the 100 yr. floodplain. The project will install new pipes, upsize existing pipes and outfalls and install backflow devises. This area receives runoff from approximately 34 acres and the streets do not meet the 10 yr. flood level of Service (LOS).

Project Justification

The project proposes to replace the existing undersized pipes, install new pipes and install backflow devises to lower flood stages. This will result in lower flood stages along Santa Barbara Dr. and adjacent areas by 0.1 foot to 1.26 feet and remove three (3) structures from the 100 yr. floodplain and enough to meet the 10 yr. LOS for all local roads in the project area.

If there has been a change from prior year please explain:

Project carried forward to FY23. Design to be completed in FY23 and bid for construction in FY24.

Expenditure Plan	2023		2024	2025		2026	2027	2028		TOTAL
Project Costs	\$ 200,000	\$	1,000,000	\$ -	. \$	\$ -	\$ -	\$	-	\$ 1,200,000
Funding Plan	2023		2024	2025		2026	2027	2028		TOTAL
Stormwater Fund	\$ 200,000	\$	1,000,000	\$ -		\$ -	\$ -	\$	-	\$ 1,200,000
Total	 200.000	_	1.000.000							 1.200.000

Annual Operations	s & Main	tenanc	e Co	sts (if an	y)						
	2	023		2024		2025	2026	2027	2028	TOTAL	
Stormwater Fund	\$	_	\$	_	\$	_	\$ _	\$ _	\$ _	\$	

Oost Assumptions			
Total Estimated Cost of Project:	\$1,200,000	Date of Cost Estimate:	2/22/2021

Scope of Estimate:

Design during FY22 and FY23 is at an estimated cost of 15% of the total project. Construction is expected to begin in FY24. Additional monies added due to increases in materials and construction costs.



STORMWATER FUND

Project Name: Stormwater Pipe Lining

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type:Repair & MaintenanceDepartment:PW-StormwaterService Life:20 years

Project Number: 530203
Project Manager: Keith Fogarty
Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be revisited in FY 2025. Pipe relining prioritization is based on annual pipe cleaning & inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

Project Justification

Pipe lining of the stormwater pipes extends useful life of the pipelines and reduces and/or eliminates further deterioration

If there has been a change from prior year please explain:

Expenditure Plan	2023		2024	2025	2026	2027	2028	TOTAL
Project Costs	TBD		\$ 380,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 980,000
Funding Plan	2023		2024	2025	2026	2027	2028	TOTAL
Prior Year Carryforward	TBD		\$ -	\$ =	\$ -	\$ -	\$ -	\$ -
Stormwater Fund	\$	-	\$ 380,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 980,000
Total	\$	-	\$ 380.000	\$ 300.000	\$ 100.000	\$ 100.000	\$ 100.000	\$ 980.000

Annual Operations	s & Ma	intenanc	e Co	osts (if	any)							
		2023		2024		2025	2026	2027		2028	TOTAL	
Stormwater Fund	\$	_	\$		- \$	_	\$ _	\$	_	\$ _	· \$	_

Cost Assumptions

Total Estimated Cost of Project: \$1,680,000 Date of Cost Estimate: 3/8/2022

Scope of Estimate:

Based on Pinellas County contract



MARINA FUND

Project Name: Citywide Parking Lot Resurfacing - Marina

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Repair & Maintenance Project Number: 641904

Department: PW-Engineering Project Manager: Andy Padgett, Lanie Sheets

Service Life: 15 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy. The paving of City Facilities is initiated by the department/City entity for which the facility is assigned. Engineering is called upon to provide an assessment and projected budget. The City department provides schedule and funding. Generally, the work will be done as part of the annual paving program. Exceptions to this may be a result of additional work outside the routine paving that needs to be done in association of the pavement work.

In FY 2023, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification

If there has been a change from prior year please explain:

Costs updated for current prices.

Expenditure Plan	2023	2024	2025	2026	2027	2028	7	TOTAL
Project Costs	\$ 260,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$	260,600
Funding Plan	2023	2024	2025	2026	2027	2028		ΓΟΤΑL
Penny Fund	\$ 156,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$	156,360
Marina Fund	\$ 104,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$	104,240
Total	\$ 260,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$	260,600

Annual Operatio	ns & Main	tenanc	e Cos	ts (if any	<i>(</i>)									
	20	023	2	2024	202	25	20	26	2	027	2	2028	TOTAL	
General Fund	\$	_	\$	_	\$	_	\$	-	\$	_	\$	_	\$	_

/ 'OC# /	\cciim	ptions	

Total Estimated Cost of Project: \$260,600 Date of Cost Estimate: 2/14/2020

Scope of Estimate:



MARINA FUND

Project Name: Dock A Repair & Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type: Rehabilitation Project Number: 491501

Department: Parks & Recreation Project Manager: Lanie Sheets / Bruce Wirth, PE

Service Life: 15 years Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The Marina's major dock area, Dock A, needs to be replaced. The project is comprised of replacement of the wooden docks and pilings for the main pier (not including finger piers), electrical and potable water services.

Project Justification

The existing dock structure has outlived it's useful life.

If there has been a change from prior year please explain:

Project and cost estimate will be contingent on Marina Master Plan and estimate for floating docks.

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ -	\$ 635,000	\$ -	\$ -	\$ -	\$ -	\$ 635,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Marina Fund	\$ 2023	\$ 635,000	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ 635,000

Annual Operation	ons & Main	tenance	e Cos	ts (if any	<i>(</i>)							
	20	023		2024		2025	2026	2027	2028		TOTAL	
Marina Fund	\$	_	\$	_	\$	_	\$ _	\$ _	\$	-	\$	_

Cost Assumptions			
Total Estimated Cost of Project:	\$635,000	Date of Cost Estimate:	3/2020
Scope of Estimate:			



MARINA FUND

Project Name: Harbormaster Building Replacement

Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

At A Glance

Project Type: Infrastructure Project Number: TBD Parks & Recreation Department: Service Life: 30 years

Project Manager: Jorge Quintas Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

No

Project Description

This building has been identified as beyond its useful life through the FASNA.

Project Justification

If there has been a change from prior year please explain:

Project is expected to be completed in FY 2026 however the scope may change with the Marina Master Plan. This "placeholder" will not cover the entire costs of the project and other funding sources may need to be identified.

Expenditure Plan		2023		2024		2025		2026		2027		2028		TOTAL
Project Costs	\$	-	\$	-	\$	-	\$	1,000,000	\$	-	\$	-	\$	1,000,000
Funding Plan		2023		2024		2025		2026		2027		2028		TOTAL
Marina Fund	\$	-	\$	-	\$	-	\$	1,000,000	\$	-	\$	-	\$	1,000,000
Total	_		•	_	¢		¢	1.000.000	¢	_	•	_	•	1,000,000

Annual Operation	ns & Mai	ntenanc	e Co	sts (if any	/)									
		2023		2024		2025	2026		202	7	2028		TOTAL	
Marina Fund	\$	-	\$	-	\$	-	\$,	- \$;	-	\$	-	\$	-

Cost Assumptions		
Total Estimated Cost of Project:	TBD	Date of Cost Estimate:
Scope of Estimate:		



GOLF OPERATIONS FUND

Project Name: Dunedin Golf Club Renovation and Transition Plan

Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

At A Glance

Project Type: Rehabilitation Project Number: New

Department: City Manager Project Manager: Vince Gizzi / Bruce Wirth

Service Life: 30 years Project Status: New

Year Project Began: 2022

Is this project associated with a Master Plan?

Project Description

Renovations of the Dunedin Golf Club as outlined by the Sustainability Study by the National Golf Foundation including greens, tees, irrigation, drainage improvements, cart path repair, bridge resurfacing, clubhouse enhancements, maintenance building, patio expansion, range expansion, and clubhouse upgrades.

Project Justification

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026		2027	2028	TOTAL
Project Costs	\$ 2,000,000	\$ 2,000,000	\$ -	\$	-	\$ -	\$ -	\$ 4,000,000
Funding Plan	2023	2024	2025	2026		2027	2028	TOTAL
ARPA Fund	\$ 2,000,000	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 2,000,000
Golf Operations Fund	\$ -	\$ 2,000,000	\$ -	\$	-	\$ -	\$ -	\$ 2,000,000
Total	\$ 2,000,000	\$ 2,000,000	\$ -	\$	-	\$ -	\$ -	\$ 4,000,000

Annual Operations	& M	aintena	nce	Cos	ts (if a	ny)										
		2023			2024		20	25	2026		2027		2028	3	TOTAL	
Golf Operations Fund	\$		_	\$		_	\$	_	\$	_	\$	_	\$	_	\$	

Cost Assumptions

Total Estimated Cost of Project: \$4,000,000 Date of Cost Estimate: 8/6/2021

Scope of Estimate:

Per NGF Sustainability Study



FLEET FUND

Project Name: Fleet Replacements

Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

At A Glance

Project Type: Equipment PW-Fleet Department: 7-15 years Service Life:

Project Manager: Scott Caterson

Project Number: N/A

Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

The City's fleet consists of over 325 items valued at approximately \$15 million. Items range from small trailer mounted equipment to heavy trucks and include passenger vehicles, garbage trucks, heavy construction equipment and fire trucks.

Project Justification

The fleet staff projects replacement based on a useful life cycle, which varies by the type of vehicle or equipment ranging from 7-15 years. Significant focus is placed on preventative maintenance and timely repairs which minimizes downtime and maximizes utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Library							
12- Ford Escape /EV Repl.	-	36,000	-	-	-	-	36,000
Deputy City Manager							
2- Ford Escape / EV Repl.	-	36,000	-	-	-	-	36,000
City Clerk							
19 Ford Escape / EV Repl.	-	-	-	39,400	-	-	39,400
Marina							
16- John Deere TS Gator	9,400	-	-	-	-	-	9,400
Fire / Rescue							
103 - Fire Engine	-	-	DEBT SERVICE	-	-	-	-
104 - Fire Engine	-	-	-	-	856,500	-	856,500
109 - John Deere Gator XUG	-	-	-	-	18,800	-	18,800
116 - Ford Expedition	-	40,600	-	-	-	-	40,600
153 - Ford F250 Pick-up	-	-	35,800	-	-	-	35,800
155- Ford F150 Pick-up	-	-	-	27,200	-	-	27,200
157- Ford Expedition	-	-	-	49,200	-	-	49,200
158- Ford F250 Crew-cab	-	-	-	42,500	-	-	42,500
County Funded EMS Vehicle	-	-	-	-	-	-	
Parks & Recreation							
603- Ford F250 Crew Cab PU	-	30,300	-	-	-	-	30,300
605- John Deere Gator	-	-	-	-	-	-	-
606- John Deere HPX 4x4	-	-	-	-	-	-	-
607- John Deere Gator	-	-	-	-	-	-	-
612- Ford F250 Utility Truck	-	34,500	-	-	-	-	34,500
614- John Deere Mower	10,800	-	-	-	-	-	10,800
615- John Deere Mower	10,800	-	-	-	-	-	10,800
620 - Toro Versa Vac	32,000	-	-	-	-	-	32,000

FLEET FUND CONT	INUED						
Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
627 - Ford F250 Crew-cab	-	-	-	-	38,611	-	38,611
630 - Ford F250 Pick Up	-	-	-	-	30,082	-	30,082
631 - Ford F250 Pick Up	-	-	-	-	30,082	-	30,082
634 - Hustler Mower 72"	-	-	-	-	14,953	-	14,953
634 - Hustler Mower 60"	-	-	-	-	14,659	-	14,659
638 - Gravely Mower 72"	-	-	-	-	13,342	-	13,342
645 - Ford F150 (EV Repl.)	-	-	=	-	45,000	-	45,000
646 - Ford F150 (EV Repl.)	-	-	-	-	45,000	-	45,000
621 - Hurricane Blower	12,500	-	-	-	-	-	12,500
624- John Deere Mower	-	-	-	-	-	-	-
625- John Deere Mower	-	-	-	-	-	-	-
626- John Deere Mower	-	-	-	-	-	-	-
628 - Kubota RTV 900	-	-	17,500		-	-	17,500
636- John Deere Gator	9,400	-	-	-	-	-	9,400
640 - Wright Stand-up	7,474	-	-	-	-	-	7,474
649 - GMC Topkick 5500 Dump	-	-	-	-	-	-	-
650 - Ford F150 (EV Repl.)	-	-	-	45,000	-	-	45,000
651 - Ford F150 (EV Repl.)	-	42,400	-	-	-	-	42,400
652 - Ford F150 (EV Repl.)	-	42,400	-	-	-	-	42,400
653 - Ford F150 (EV Repl.)	-	42,400	-	-	-	-	42,400
656- Toro Deck Mower	-	81,000	-	-	-	-	81,000
659 - Gravely Mower 60"	-	-	-	-	13,129	-	13,129
670 - John Deere Tractor	-	-	28,700	-	-	-	28,700
676 - Ford F150 (EV Repl.)	-	42,400	-	-	-	-	42,400
677- Toro Deck Mower	75,400	-	-	-	-	-	75,400
678- O'Dell Trailer	5,400	-	-	-	-	-	5,400
680- Cat Loader	62,100	-	-	-	-	-	62,100
681- Trail King Trailer	-	10,500	-	-	-	-	10,500
684 - Toro 5040 Sand Pro						13,500	13,500
Showmobile	_	_	-	180,000	-	_	180,000
Recreation							
694 - Ford T350 Transit 15 Psngr	-	-	-	-	4,175		4,175
695 - Ford T350 Transit 15 Psngr	-	-	-	-	4,175		4,175
696 - Ford T350 Transit 15 Psngr	-	-	-	-	4,175		4,175
693 - Ford T350 Transit 15 Psngr	-	-	3,712				3,712
Community Development							
800- Ford Escape / EV Repl.	36,000	-	=	-	-	-	36,000
814- Ford Escape / EV Repl.	-	-	-	39,400	-	-	39,400
815- Ford Escape / EV Repl.	-	-	-	39,400	-	-	39,400
816 - Nissan Frontier/EV Repl.	-	-	43,700	-	-	-	43,700
817 - Nissan Frontier/EV Repl.	-	-	43,700	-	-	-	43,700
818 - Nissan Frontier/EV Repl.	-	-	43,700	-	-	-	43,700
819- Ford Escape / EV Repl.	-	-	=	-	40,600		40,600
Public Works							
1100 - Ford Escape / EV Repl.	36,000	-	-	-	-	-	36,000
1115 - Ford Escape / EV Repl.	-	-	-	-	-	0	-
1116 - Ford Escape / EV Repl.	-	37,100	=	-	-	-	37,100
1118 - Ford F150 Pick-up	-	-	43,700	-	-	-	43,700
1119 - Ford Escape / EV Repl.	-	-	-	40,500	-	-	40,500
1120 - Nissan Leaf	-	-	-	36,600	-	-	36,600
228- Trail King HD Trailer	-	-	-	11,400	-	-	11,400
236 - Ford F450 Utility						49,000	49,000
238 - Ford Escape / EV Repl.	-	-	-	-	-	0	-
239 - John Deere/Alamo	-	-	-	85,300	-	-	85,300
240 - Ford F250 Crew-csb	-	-	30,300	-	-	-	30,300
241- Ford F250 Utility	-	34,500	-	-	-	-	34,500
243 - Caterpillar 277D	-	-	60,600	-	-	-	60,600

FLEET FUND CONT	INUED						
Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
248- John Deere Mower	10,800	-	-	-	-	-	10,800
250 - Freightliner/Elgin	-	-	267,300	_	-	-	267,300
253 - Argus Dirt Screener	-	-	-	59,300	-	-	59,300
301 - Escape /EV Repl.	-	37,100	-	-	_	-	37,100
307 - Ford F250 Utility	-	, -	35,800	_	_	_	35,800
321 - Cat Track Loader	-	_	-	_	60,300	-	60,300
339 - Caterpillar Forklift	-	46,500	_	_	-	_	46,500
344 - Ford F450 Utility	<u>-</u>	47,900	_	_	_	_	47,900
357 - Trail King HD Trailer	-	-	_	_	11,400	_	11,400
358 - Ford F150 / EV Repl.	41,200	_	_	_	-	_	41,200
359 - Ford F150 Pick-up	-	42,400	_	_	-	_	42,400
378 - Mini Excavator	_	61,000	_	_	-	_	61,000
379 - HD Trailer	_	7,300	_	_	_	_	7,300
453 - Ford Escape / EV Repl.	_	- ,,,,,,,	_	40,500	_	_	40,500
451 - Ford F350 Flatbed	_	_	44,000	-	_	_	44,000
501-Ford Escape / EV Repl.	_	_	- 11,000	40,500	_	_	40,500
817 - Ford F350 Utility	_	_	_		_	45,000	45,000
541- Club Car Scooter	10,300	_	_	_	_	-0,000	10,300
542 - Int./Vac-Con Truck	262,000					_	262,000
562 - Ford F250 Utility	202,000	34,800	_	_	_	_	34,800
563 - Ford F250 Utility	_	35,800	_	_	_	_	35,800
564 - Ford F250 Utility	_	35,800	_	_	_	_	35,800
565 - Ford F150 EV Repl.	-	33,000	43,700	-	_	-	43,700
566 - DP200-QZI Pump	-	-	64,000	-	_	-	64,000
567 - DP200-QZI Pump	-	-	64,000	-	_	-	64,000
568 - DP200-QZI Pump	-	-	64,000	-	-	-	64,000
569 - DP200-QZI Pump	-	-	64,000	-	-	-	64,000
570 - Ford F250 Utl.	-	-	04,000	40 200	_	-	
	-	-	-	40,200	-	-	40,200
708 - Freightliner/Terex 60'	-	-	-	238,500	-	-	238,500
717 - Caterpillar 924 Loader	-	- 27.400	-	204,600	-	-	204,600
732- Ford Escape /EV Repl.	-	37,100	-	-	-	-	37,100
738- Ford F250 Utility	-	35,800	-	-	-	-	35,800
746 - Freightliner 14' Dump	-	106,000	-	-	-	-	106,000
747- Freightliner 14' Dump 759- Ford F350 Flatbed	-	106,000	-	-	-	-	106,000
	-	-	-	-	-	-	-
760- Ford F250 Utility	-	-	-	-	-	-	-
762- Message Board	-	-	-	-	-	-	-
763- Message Board	40 400	-	-	-	-	-	40 400
766- Stump Grinder	40,400	-	-	-	-	-	40,400
767- Vermeer Trailer	7,600	-	-	400.000	-	-	7,600
768 - Freightliner/Petersen	-	-	- 44.400	199,600	-	-	199,600
770 - Ver Mac Message Bd.	-	-	14,400	-	-	-	14,400
771- Ver Mac Arrow Bd.	-	-	5,900	-	-	-	5,900
772 - Ver Mac Arrow Bd.	-	-	5,900	-	-	-	5,900
773 - Ver Mac Message Bd.	-	-	14,300	-	-	-	14,300
776 -Ford F450 Crew Utl.	-	-	-	49,600	-	-	49,600
927- Mobile Generator	-	-	-	93,600	-	-	93,600
928- Ford F350 Bucket	-	77,100	-	-	-	-	77,100
929- Ford F250 Utility	-	34,800	-	-	-	-	34,800
930- Ford F250 Utility	-	34,800	-	-	-	-	34,800
999 - 6 Yr unspecified						500,000	500,000
933- Ford Transit Connect	-	-	<u> </u>	31,500	-	-	31,500
Total	679,574	1,290,300	1,038,712	1,633,800	1,244,983	607,500	6,494,869
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Fleet Fund\$	679,574 \$	1,290,300 \$	1,038,712 \$	1,633,800	1,244,983 \$	607,500	6,494,869
Total\$	679,574 \$	1,290,300 \$	1,038,712 \$	1,633,800	1,244,983 \$	607,500	6,494,869

FLEET FUND CONT	INUED							
New Fleet Purchases ente	ering Fleet Repla	acement Pro	gram in 2023 (p	ourchased by of	ther Departmen	ts)		
	2023	2024	2025	2026	2027	2028	TOTAL	
Fund Name	-	-	-	-	-	-		-
2023 - 2028 Electric Vehic	le Plan Rollout							
Number of EV Replacements	3	7	6	7	3	-		26



FLEET FUND

Project Name: Rescue 60

Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

At A Glance

Project Type:EquipmentDepartment:FireService Life:10

Project Number:
Project Manager: Jeffrey Parks

Project Status: New

Year Project Began:

Is this project associated with a Master Plan?

lan? <u>No</u>

Project Description

Purchase an Advanced Life Support (ALS) ambulance (Rescue 60). The estimated cost of this vehicle is \$250,000.

Project Justification

The City has requested that Pinellas County purchase an ALS transport unit for station 60. If the request is approved, the City will purchase the vehicle and upon delivery, the County will reimburse the City for the purchase. Repair/Maintenance and fuel for the vehicle will be identified in the EMS budget that is approved by the County.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan Fleet Fund	\$ 2023 250,000	\$ 2024	\$ 2025	\$ 2026	\$ 2027	\$ 2028	\$ TOTAL 250,000

Annual Operation	ons & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
Fund Name	Φ.	Φ.	Φ.	Φ.	Φ.	•	Φ.

Cost Assumptions

Total Estimated Cost of Project: \$250,000 Date of Cost Estimate:

Scope of Estimate:

The County limits the amount of reimbursement for the vehicle and the estimated limit for the FY23 budget is \$250,000.



IT SERVICES FUND

Project Name: Citywide Computer Replacements

Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.

At A Glance

Project Type: Equipment IT Services Department: Service Life: 5 years

Project Number: 152001 Project Manager: Michael Nagy Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan?

No

Project Description Internal Services Fund for the annual cyclical replacement of desktop computers/laptops/tablets. For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. These costs are calculated on expected life of the equipment and

current vs. projected costs of the item at the time of replacement.

Project Justification

Provide funding to purchase desktop computers/laptops/tablets as per the City's five (5) year cyclical replacement schedule.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 107,800	\$ 130,650	\$ 131,650	\$ 147,950	\$ 150,050	\$ 76,200	\$ 744,300
Funding Plan	2023	2024	2025	2026	2027	2028	ΤΟΤΔΙ
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
Funding Plan IT Services Fund	\$ 2023 107,800	\$ 2024 130,650	\$ 2025 131,650	\$ 2026 147,950	\$ 2027 150,050	\$ 2028 76,200	\$ TOTAL 744,300

Annual Operation	s & Maintenan	ce Costs (if an	y)				
	2023	2024	2025	2026	2027	2028	TOTAL
IT Services Fund	¢	¢	¢	¢	¢	· ·	¢

Cost Assumptions			
Total Estimated Cost of Project:	\$744,300	Date of Cost Estimate:	5/11/2022
Scope of Estimate:			



IT SERVICES FUND

Project Name: Citywide Security Camera Recording Systems

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

At A Glance

Project Type:ImprovementDepartment:IT ServicesService Life:7 years

Project Number: 152002
Project Manager: Michael Nagy
Project Status: Existing

Project Status: Existing

Year Project Began: 2021

Is this project associated with a Master Plan? No

Project Description

This project includes the installation and support for new and existing security camera surveillance equipment and recording systems at numerous City facilities that include: Wastewater Plant, Belcher Road Water Tanks, Jerry Lake Tanks, Dunedin Highlander Pool & Sprayground, Dunedin Nature Center Building, Stirling Park Driving Range Building, Fire Stations 61 and 62, Parks Operation Facility, the Dr. William E. Hale Senior Activity Center, and the recycling bins behind the Fleet Services Yard.

Project Justification

The City can assist in the safeguarding of its employees and assets, as well as the public interest with updated security camera recording systems. A security camera recording system can help prevent vandalism, reduce theft/break-ins, provide citizen/employee protection, provide video documentation in legal matters, and provide identification to law enforcement.

Currently the City has security camera recording systems in just a few buildings. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

Once completed, all City facilities will have security camera surveillance equipment and recording devices that will provide a minimum of thirty (30) days of recordings Pursuant to FLORIDA STATUTE 119.12, public record requests requirement.

If there has been a change from prior year please explain:

Due to FY21 renovations at the Hale Sr. Center, that building was removed from the FY21 Phase-1 of the camera installations project and replaced with the Dunedin Golf Cart Barn. The Hale Sr. Center will be moved to Phase-2 that will occur in FY23.

Expenditure Plan		2023		2024		2025	2026	2027	2028	T	OTAL
Project Costs	\$	85,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$	85,000
Funding Plan		2023		2024		2025	2026	2027	2028	T	OTAL
IT Services Fund	\$	85,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$	85,000
Total	\$	85,000	\$	-	\$	-	\$ -	\$ -	\$ -	\$	85,000
Annual Operations &	& Ma	aintenance 2023	Со	sts (if an 2024	y)	2025	2026	2027	2020	TOT	
				2024		2025	2020	2027	2028	TOT	AL
IT Services Fund	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$	AL -
IT Services Fund Cost Assumptions	\$		\$		\$	-	\$	\$ 	\$		AL <u>-</u>
		-	·		\$	-	\$ -		\$ -		AL <u>-</u>



IT SERVICES FUND

Project Name: ERP Phases 5 & 6 Hardware Devices

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

At A Glance

Project Type: Equipment IT Services Department: Service Life: 5 years

Project Number: 152006 Project Manager: Michael Nagy

Project Status: Existing

2020 Year Project Began:

Is this project associated with a Master Plan?

Project Description

Purchase mobile computing devices, desktop scanners and printers for use with the Tyler ERP solution Phases 5 and 6.

No

Project Justification

The City has installed Phases 1 thru 4 of the Tyler ERP solution as its core financial, purchasing, payroll, permitting and building code system. The City is currently implementing Phases 5 & 6 of the Tyler ERP solution that includes work orders, asset management, fleet management, facilities management and a utility billing system. Phases 5 and 6 will integrate with the Citizen Self-Service online portal that was implemented in Phase 3 in the EnerGov module. Both ERP Phases 5 and 6 require the use of desktop scanners, high-speed printers and mobile tablet device technology for use in the field. The desktop scanners and laserjet printers allow staff to provide documentation to the public and for internal record keeping purposes. The mobile tablet devices will allow staff while working in the field to access the live ERP system, perform work order updates, update inventory and react instantly to citizen requests. The additional ERP desktop hardware is required for filed workers using the EAM Work Order system starting in FY23.

If there has been a change from prior year please explain:

Expenditure Plan	2023	2024	2025	2026	2027	2028	TOTAL
Project Costs	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Funding Plan	2023	2024	2025	2026	2027	2028	TOTAL
IT Services Fund	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Annual Operations	s & Mair	ntenanc	e Cos	ts (if any	()								
	2	2023	2	2024		2025	2026	2027		20	28	TOTAL	
IT Services Fund	\$	_	\$	_	\$	_	\$ _	\$	- 9	ŧ.	_	\$	

Cost Assumptions			
Total Estimated Cost of Project:	\$40,000	Date of Cost Estimate:	2/27/2022

Scope of Estimate:



IT SERVICES FUND

Project Name: ERP Phases 5 & 6 Installation

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

At A Glance

Project Type:ReplacementDepartment:IT ServicesService Life:20 years

Project Number: 152003
Project Manager: Michael Nagy
Project Status: Existing

Year Project Began: 2020

Is this project associated with a Master Plan? No

Project Description

Implement the Tyler ERP Phases 5 for Utility Billing and Phase 6 for Enterprise Asset Management (EAM) to replace the existing legacy system. These two ERP project modules will integrate with Phase 1 Munis Financials system that has already been installed. The Phase 5 for Utility Billing will include 20 years of historical data to be converted and imported into the new ERP system. Phase 5 for Utility Billing is funded in the Utility Billing Fund. Phase 6 for the Enterprise Asset Management module is funded in the IT Services Fund.

Project Justification

City Commission approved the purchases on December 6, 2019. Purchase requisitions were entered into Munis on December 10, 2019. Due to COVID-19, Phase 5 & 6 project implementations start dates were moved from FY20 to FY21. Phase 5 for Utility Billing start date was moved from April of 2020 to begin in January of 2021 and should be completed by July of 2022. Phase 6 for EAM start date was moved from October of 2020 to begin in September of 2021 and should be completed by October of 2022.

If there has been a change from prior year please explain:

11/25/2019 - Revised quotes received due to product changes and estimate of travel costs increased \$100,884.

Expenditure Plan	2023		2024	2025		2026	i	2027		2028	TOTAL
Project Costs	\$	-	\$ -	\$	- \$		-	\$	-	\$ -	\$ -
Funding Plan	2023		2024	2025		2026		2027		2028	TOTAL
Funding Plan Prior Year Carryforward	\$ 2023	-	\$ 2024	\$ 	- \$	2026	- -	\$ 2027	-	\$ 2028	\$ TOTAL

Annual Operations	& M	aintenance	Co	sts (if any)						
		2023		2024		2025	2026	2027	2028	TOTA	L
IT Services Fund	\$	13,900	\$	13,900	\$	14,000	\$ 14,000	\$ 14,000	\$ -	\$	69,800

Cost Assumptions

Total Estimated Cost of Project: \$285,884 Date of Cost Estimate: 7/1/2017

Scope of Estimate:

Vendor bids were received in July of 2017. City Commission awarded contract to Tyler Technologies in December of 2019. Vendor honored the July 2017 pricing on modules. This is a multi-year project.



IT SERVICES FUND

Project Name: ERP Server Replacements

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

At A Glance

Project Type:EquipmentDepartment:IT ServicesService Life:7 years

Project Number: TBD

Project Manager: Michael Nagy

Project Status: Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Replace the current ERP Munis & EnerGov network server equipment to accommodate current and future data growth...

Project Justification

The City's ERP replacement solution referred to as Tyler Technologies' Munis and EnerGov systems was adopted in 2017. The original network server equipment for the ERP was configured just for the Munis Financials and HR/Payroll modules and the EnerGov databases with a five year data growth. The system will be five years old in FY22 and the City has since expanded on the ERP system to include ExecuTime which is used for time & attendance. By mid-FY22, the ERP solution will include the Utility Billing module with 20 years of converted historical data and the Enterprise Asset Management module that includes Assets, Fleet Services, Facilities Management and Work Orders data. The current ERP servers need to be upgraded to accommodate the increased data storage and to increase performance.

If there has been a change from prior year please explain:

In FY22 the project was split between IT Services Fund and Building Fund. Beginning in FY23 the split has been removed and the project resides in the IT Services Fund. For FY23 this CIP was retitled from "ERP Server Upgrades" to "ERP Server Replacements".

Expenditure Plan		2023		2024		2025		2026		2027		2028	TO	TAL
Project Costs	\$	75,000	\$	-	\$	-	. \$	-	\$	-	\$	-	\$	75,000
Funding Plan		2023		2024		2025		2026		2027		2028	ТО	TAL
IT Services Fund	\$	75,000	\$	-	\$. \$	-	\$	-	\$	-	\$	75,000
Total	\$	75,000	\$	-	\$. \$	-	\$	-	\$	-	\$	75,000
Annual Operations	& Ma	intenance	. Co	osts (if an	y)									
		2023		2024		2025		2026		2027		2028	TOTA	L
IT Services Fund	\$	_	\$	_	Ф		Ф	_	Ф	_	Ф	_	Φ.	

Cost Assumptions			
Total Estimated Cost of Project:	\$75,000	Date of Cost Estimate:	4/5/2021
Scope of Estimate:			



IT SERVICES FUND

Project Name: Network Equipment Replacements

Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative

At A Glance

 Project Type:
 Equipment
 Project Number:
 151902

 Department:
 IT Services
 Project Manager:
 Michael Nagy

 Service Life:
 7 years
 Project Status:
 Existing

Year Project Began:

Is this project associated with a Master Plan? No

Project Description

Replace aging or outdated network switches, network servers, wireless access points, and battery backup/uninterrupted power supply devices throughout the City.

Project Justification

A network switch is a hardware device that connects other devices on the City's computer network to allow the sending/receiving of data, voice and video over the City's network. A network server is a hardware device that acts as a central repository for data as well as providing various resources like hardware access, disk space and printer access. A battery backup/uninterrupted power supply (aka UPS) is a hardware device that provides constant electrical power to network equipment in the event of building power failure. The UPS also protects equipment against electrical power surges and spikes.

This project will replace various network equipment with updated technology in order to protect the City's data environment. The newer equipment will also provide faster and more reliable transmission of data, voice and video over the City's computer network.

If there has been a change from prior year please explain:

For FY23 this CIP was retitled from "Network Infrastructure Upgrades" to "Network Equipment Replacements". The term infrastructure has numerous meanings that can cause confusion. Therefore the term "equipment" will be used for this CIP as it is the basis for this funding.

Expenditure Plan	2023	2024	2025	2026	2027	2028	T	OTAL
Project Costs	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$	70,000
Funding Plan	2023	2024	2025	2026	2027	2028	7	OTAL
	2023	2024	2023	2020	2027	2020	<i></i>	UIAL
IT Services Fund	\$ 70,000	\$ 2024 -	\$ -	\$ 2020 -	\$ -	\$ 2020	\$	70,000

Annual Operation	s & M	aintena	ance	e Co	sts (if a	any)										
		2023			2024		2025		2026	i	2027	•	2028	}	TOTAL	
IT Services Fund	\$		-	\$		-	\$	-	\$	-	\$	-	\$	-	\$	-

Cost Assumptions			
Total Estimated Cost of Project:	\$70,000	Date of Cost Estimate:	3/27/2022

Scope of Estimate:

Based on current quoted costs for FY22 equipment being purchased for the New City Hall.



IT SERVICES FUND Project Name: Parking Sensors Epic! Goal 4. Be the statewide model for environmental sustainability stewardship. At A Glance Project Type: Improvement **Project Number:** IT Services Project Manager: Michael Nagy Department: Project Status: New Service Life: 10 years 2023 Year Project Began: Is this project associated with a Master Plan?

Project Description

Installation of in-ground Wi-Fi parking sensors in downtown public street and garage parking spaces. Unfunded in FY23 at this time. There will aloes be ongoing annual costs associated with this project.

No

Project Justification

With progressing urbanisation and increasing availability of the cars and ride hailing services, inefficient parking has become a huge burden for drivers. Motorists on average spend 30% of their driving time in cities looking for free spaces and that causes much frustration and stress. INRIX studied drivers' parking behavior in 30 cities in the UK, US, and Germany and estimated that the combined cost in wasted time, fuel, and carbon emissions to the economies of these countries amounted to \$200 billion a year. In ground parking sensors allow the public to use a web app to locate available parking spaces or view an electronic display monitor to find available parking spaces.

If there has been a change from prior year please explain:

No

Expenditure Plan	2023		2024		2025		2026	2027	2028	TC	TAL
Project Costs	UNFUNDED	\$	-	\$		- \$	-	\$ -	\$ -	\$	-
- " D	2000		0001		0005		0000	2225	0000		
Funding Plan	2023		2024		2025		2026	2027	2028	IC	TAL
IT Services Fund	UNFUNDED	\$	-	\$		- \$	-	\$ -	\$ -	\$	
Total	\$ -	\$	-	\$		- \$	-	\$ -	\$ -	\$	-
Annual Operations	& Maintenan 2023	ce Co	osts (if ai 2024	ny)	2025		2026	2027	2028	TOTA	\L
Annual Operations Fund Name		ce Co \$		•	2025	- \$	2026	\$ 2027	\$ 2028	<i>TOTA</i>	L
	2023		2024	•,	2025	- \$	2026	\$	\$		L -
Fund Name	\$ -		2024	•,	2025	- \$					^ _



GLOSSARY

FY 2023 ADOPTED
OPERATING &
CAPITAL BUDGET



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GLOSSARY

The following abbreviations are used throughout the budget book:

ARPA American Rescue Plan Act

CAFR Comprehensive Annual Financial Report

CIE Capital Improvements Element
CIP Capital Improvements Plan

CGT County Gas Tax

CRA Community Redevelopment Agency
CRD Community Redevelopment District

EMS Emergency Medical Service

FDOT Florida Department of Transportation

FTEs Full Time Equivalents

FY Fiscal Year

GASB Government Accounting Standards Board GFOA Government Finance Officers Association IAFF International Association of Fire Fighters

ISF Internal Service Fund

PT Part-time

RFP Request for Proposals
RFQ Request for Qualifications
TIF Tax Increment Financing

TRIM Truth in Millage VOD Variable/On-demand

Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets

Resources owned or held which have monetary value.

Audit

An independent examination of financial information of any entity, whether profit oriented or not, irrespective of size or legal form when such an examination is conducted with a view to express an opinion thereon.

Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis of Budgeting

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

Budget Amendment

A type of budget adjustment requiring City Commission authorization through a resolution.

Budget Transfer

A type of budget adjustment made administratively, not requiring Commission approval under the City's current policies.

Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Business Plan

The document outlining the City's five **EPIC! Goals** and the strategies for achieving them.

Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvements Plan

A financial plan for major expenses of \$25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as "user charges."

City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency – (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

<u>Community Redevelopment District – (CRD)</u>

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

<u>Comprehensive Annual Financial Report – (CAFR)</u>

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department

Organizational unit of government that is functionally unique in delivery of services.

Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an

indication of its current market value.

Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance

An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

EPIC! Goals

The Commission's goals as developed during their strategic planning session, and the principal objectives behind the development of the business plan and budget.

Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiduciary Funds

A category of funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fiscal Year – (FY)

Any period of 12 consecutive months designated as the budget year. The City of Dunedin's budget year begins October I and ends September 30.

Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent – (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/divisions included in the General Fund are Library, Finance, and Parks and Recreation.

General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

<u>Generally Accepted Accounting Principles – (GAAP)</u>

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

<u>Infrastructure</u>

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and IT Services.

Levy

To impose taxes for the support of government activities.

Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Millage Rate

The tax rate on real property based on I mill equals \$1.00 per \$1,000.00 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand taxable value of \$50.000.

50,000 X 4.1345 = \$206.73 1000

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the

municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum three times since its original authorization. The current Penny (Penny III) expires December 31, 2019. Penny IV (2020-2029) was passed on November 7, 2017, and goes into effect on January 1, 2020. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Permanent Fund

Governmental fund type used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs (for the benefit of the government or its citizenry).

Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Request for Proposal

A document that describes a project or need that solicits proposed solutions from qualified vendors.

Request for Qualifications

A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

<u>User Charges</u>

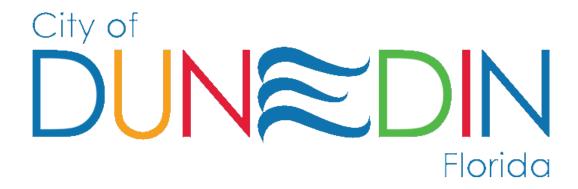
Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as "charges for service."

Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

Variable/On-demand – (VOD)

A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.



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APPENDIX A Summary of FY 2023 Initiatives and CIP by EPIC! Goal

FY 2023 ADOPTED
OPERATING &
CAPITAL BUDGET

Projects with multiple funding sources are shaded in gray.

Sumn	ary of FY 2023 - 2028 Business Plan Initiativ	es & Capi	tal Improvement Projec	ts by EPIC!	Goal	
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
1	ADA 15 Passenger Van	Existing	Parks & Recreation	General	-	Future Year Impact
1	Art Incubator - Expense to be offset by \$51,318 in annual rental income from the DFAC and Arc Angels. Net cost to City in FY23 is \$47,382.	Existing	Economic & Housing Dev	General	-	98,700
1	Art Incubator	Existing	Economic & Housing Dev	CRA	-	30,763
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	-	100,000
1	Court Resurfacing	Existing	Parks & Recreation	General	-	60,000
1	Dog Park	Existing	Parks & Recreation	Penny	-	300,000
1	Downtown Landscaping Project	Existing	Parks & Recreation	CRA	-	Prior Year Carryforward
1	Downtown Looper	Existing	Community Development	General	-	-
1	Downtown Looper	New	Community Development	ARPA	-	175,000
1	Downtown Median Removal	Existing	Economic & Housing Dev	CRA	-	15,000
1	Dunedin Golf Club Renovation and Transition Plan	New	Parks & Recreation	ARPA	-	2,000,000
1	Dunedin Golf Club Renovation and Transition Plan	New	Parks & Recreation	Golf	-	Future Year Impac
1	Dunedin Public Library Playground	Existing	Library	General	-	50,000
1	Dunedin Public Library Playground	Existing	Library	ARPA	-	50,000
1	Existing City Hall Adaptive Reuse	Existing	Economic & Housing Dev	CRA	-	20,000
1	Façade Grant Program	Existing	Economic & Housing Dev	General	-	40,000
1	Façade Grant Program	Existing	Economic & Housing Dev	CRA	-	50,000
1	Fisher Tennis Court Lights	Existing	Parks & Recreation	General	-	Future Year Impac
1	Gladys Douglas Preserve Development	Existing	Parks & Recreation	Penny	-	650,000
1	Highland Streetscape	Existing	Economic & Housing Dev	CRA	-	Future Year Impac
1	Highland/Louden/Virginia Streetscape	Existing	Economic & Housing Dev	CRA	125,000	Prior Year Carryforward
1	Highlander Pool Replacement	Existing	Parks & Recreation	Penny	-	Future Year Impac
1	Highlander Pool Replacement	Existing	Parks & Recreation	ARPA	-	2,000,000
1	Historic Landmark Plaques	Existing	Community Development	General	-	10,000
1	Historic Resources Survey	Existing	Community Development	General	50,000	Prior Year Carryforward
1	HPAC Ordinance and Resolution Amendments	New	Community Development	General	-	10,000
1	LDO Incentives	Existing	Economic & Housing Dev	CRA	-	8,058
1	Leased Parking	Existing	Economic & Housing Dev	CRA	-	222,084
1	Mast Arm Bass and Main	Existing	Economic & Housing Dev	CRA	-	Future Year Impac
1	Parking Garage	Existing	Economic & Housing Dev	Penny	-	1,200,000
1	Parking Garage	Existing	Economic & Housing Dev	CRA	-	Future Year Impac
1	Pickleball Courts	Existing	Parks & Recreation	ARPA	-	400,000
1	Public Art Master Plan and Implementation	Existing	City Manager	General	-	35,000
1	Public Art Master Plan and Implementation	Existing	City Manager	Public Art	-	25,000
1	Sindoon/Rotary Stage	Existing	Parks & Recreation	General	-	Unfunded

*Page numbers indicate location in the Adopted FY 2023 - FY 2028 Municipal Business Plan

Summary of FY 20	023 - 2028 Busines	s Plan Initiatives &			I FY 2023 - FY 2028 Mun IC! Goal		
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре	Page
-	1	-	40,000	-	40,000	CIP	136
105,054	111,927	-	-	-	315,681	ВРІ	54
32,917	35,222	-	-	-	98,902	BPI	54
-	ı	-	100,000	100,000	300,000	CIP	137
60,000	ı	25,000	25,000	25,000	195,000	CIP	138
-	ı	-	-	-	300,000	CIP	139
-	ı	-	-	-	ı	CIP	140
-	50,000	40,000	30,000	25,000	145,000	BPI	55
125,000	ı	-	-	-	300,000	BPI	55
15,000	ı	-	-	-	30,000	CIP	141
-	-	-	-	-	2,000,000	CIP	142
2,000,000	-	-	-	-	2,000,000	CIP	142
-	-	-	-	-	50,000	CIP	143
-	-	-	-	-	50,000	CIP	143
-	-	-	-	-	20,000	CIP	144
40,000	40,000	40,000	40,000	40,000	240,000	BPI	56
50,000	50,000	50,000	50,000	50,000	300,000	BPI	56
125,000	-	-	-	-	125,000	CIP	145
650,000	-	-	-	-	1,300,000	CIP	146
-	-	-	-	200,000	200,000	CIP	147
-	-	-	-	-	125,000	CIP	148
4,500,000	-	-	-	-	4,500,000	CIP	149
2,000,000	-	-	-	-	4,000,000	CIP	149
10,000	10,000	10,000	10,000	10,000	60,000	BPI	57
-	-	-	-	-	50,000	BPI	58
-	-	-	-	-	10,000	BPI	59
9,851	7,936	5,303	-	-	31,148	BPI	60
214,009	216,555	171,229	174,036	122,742	1,120,655	BPI	61
300,000	-	-	-	-	300,000	CIP	150
2,500,000	•	-	-	-	3,700,000	CIP	151
2,500,000	-	-	-	-	2,500,000	CIP	151
-	-	-	-	-	400,000	CIP	152
35,000	35,000	35,000	35,000	35,000	210,000	BPI	62
-	-	-	-	-	25,000	BPI	62
-	-	-	-	-	-	CIP	153

Projects with multiple funding sources are shaded in gray.

Sumn	nary of FY 2023 - 2028 Business Plan Initiativ	es & Capi	tal Improvement Projec	ts by EPIC!	Goal	
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
1	Sister City Program	Existing	City Commission	General	-	10,500
1	Skinner Boulevard, New York Ave Entry Way	Existing	Economic & Housing Dev	CRA	1	Future Year Impact
1	Stirling Skate Park Street Course	New	Parks & Recreation	General	1	Future Year Impact
1	Underground Utilities in Downtown	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
1	Weaver Pier Redecking	New	Parks & Recreation	General	-	Future Year Impact
	EPIC! GOAL #1 TOTAL				\$ 175,000	\$ 7,560,105
2	Brick Streets Program	New	PW- Streets	Penny	-	602,000
2	Brick Streets Program	New	PW- Streets	Stormwater	-	50,000
2	City Hall Art Gallery Curation	New	City Manager	General	-	Future Year Impact
2	Citywide Exterior Facilities Painting - Hale Center	Existing	PW- Facilities	General	-	60,000
2	Citywide Exterior Facilities Painting - Public Services	Existing	PW- Facilities	Stormwater	-	Future Year Impact
2	Coca-Cola Property Adaptive Reuse	Existing	Economic & Housing Dev	Penny	-	Future Year Impact
2	Community Center Floors	Existing	Parks & Recreation	General	-	110,000
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	-	Future Year Impact
2	Decorative Furniture	Existing	City Manager	General	-	-
2	Downtown Alleyway Enhancements Initiatives	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
2	Downtown East End Plan - Mease Materials	Existing	Economic & Housing Dev	CRA	172,505	60,000
2	Downtown East End Plan - Mease Materials	Existing	Economic & Housing Dev	ARPA	-	240,000
2	Downtown Pavers, Walkability & Enhancements	Existing	Economic & Housing Dev	CRA	-	300,000
2	Golf Cart (Micro-Mobility) Infrastructure Plan	New	Community Development	General	-	50,000
2	Library Back Area Carpeting	New	Library	General	-	43,000
2	Library Interior Painting	New	Library	General	-	65,000
2	Milwaukee Avenue Streetscape/Parking	Existing	Economic & Housing Dev	Penny	35,000	Prior Year Carryforward
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	-	Future Year Impact
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	General	-	Prior Year Carryforward
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	Penny	-	155,000
2	Pavement Management Program	Existing	PW- Streets	CGT	-	310,000
2	Pavement Management Program	Existing	PW- Streets	Penny	-	690,000
2	Pavement Management Program	Existing	PW- Streets	Stormwater	-	200,000
2	Pedestrian Safety Crossing Improvements - Various Locations	Existing	PW- Engineering	Impact	-	60,000
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	-	125,000
2	PSTA Jolley Trolley	Existing	Economic & Housing Dev	General	-	21,223
2	PSTA Jolley Trolley	Existing	Economic & Housing Dev	CRA	-	31,835
2	Purple Heart Park Renovation	New	Parks & Recreation	General	-	Future Year Impact
2	Scenic Corridor Program - Edgewater Drive	Existing	Community Development	General	-	Future Year Impact Amount Unknown
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	CRA		200,000

*Page numbers indicate location in the Adopted FY 2023 - FY 2028 Municipal Business Plan

Summary of FY 2	023 - 2028 Busines	s Plan Initiatives &		ent Projects by EP		o.pai Baoiii	Joo , Ian
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре	Page
5,600	10,500	5,600	10,500	5,600	48,300	BPI	63
-	-	ı	1	200,000	200,000	CIP	154
-	200,000	-	1	-	200,000	CIP	155
75,000	-	-	200,000	-	275,000	CIP	156
-	150,000	-	-	-	150,000	CIP	157
\$ 15,352,431	\$ 917,140	\$ 382,132	\$ 714,536	\$ 813,342	\$ 25,914,686		
302,000	302,000	302,000	302,000	-	1,810,000	CIP	160
50,000	50,000	50,000	50,000	-	250,000	CIP	160
20,000	20,000	20,000	-	-	60,000	BPI	66
-	-	-	-	-	60,000	CIP	161
40,000	-	-	-	-	40,000	CIP	161
300,000	300,000	-	-	-	600,000	CIP	162
-	-	-	-	-	110,000	CIP	163
-	350,000	-	-	-	350,000	CIP	164
-	-	-	-	-	-	BPI	67
-	-	ı	150,000	-	150,000	CIP	165
-	-	-	1	-	232,505	CIP	166
-	-	-	-	-	240,000	CIP	166
125,000	100,000	200,000	-	-	725,000	CIP	167
-	-	-	-	-	50,000	BPI	68
-	-	ı	1	-	43,000	CIP	168
-	-	-	1	-	65,000	CIP	169
-	-	-	-	-	35,000	CIP	170
250,000	-	80,000	150,000	80,000	560,000	CIP	171
20,000	-	-	-	-	20,000	CIP	172
-	-	-	-	-	155,000	CIP	172
290,000	270,000	270,000	270,000	270,000	1,680,000	CIP	173
710,000	730,000	730,000	730,000	730,000	4,320,000	CIP	173
200,000	200,000	200,000	200,000	200,000	1,200,000	CIP	173
-	-	-	-	-	60,000	CIP	174
-	60,000	100,000	200,000	200,000	685,000	CIP	175
22,581	24,026	25,564	27,200	-	120,596	BPI	69
33,872	36,040	38,347	40,801	-	180,893	BPI	69
100,000	-	ı	-	-	100,000	CIP	176
-	-	-	-	-	-	BPI	70
2,500,000	-	-	-	-	2,700,000	CIP	177

Projects with multiple funding sources are shaded in gray.

Summ	nary of FY 2023 - 2028 Business Plan Initiativ	es & Capi	tal Improvement Projec	ts by EPIC!	Goal	
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	Penny	-	Future year Impact
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	ARPA	-	Future Year Impact
2	SR 580 Form-based Code	Existing	Community Development	General	-	Future Year Impact Amount Unknown
2	SR 580 Increased Access Management Regulations	Existing	Community Development	General	-	Future Year Impact Amount Unknown
2	SR 580 Landscaped Median Project	Existing	Community Development	General	-	Future Year Impact Amount Unknown
2	SR 580 Mast Arm Repainting	Existing	PW- Engineering	General	-	Future Year Impact
2	SR 580 Pole to Monument Sign Ordinance	Existing	Community Development	General	-	Future Year Impact Amount Unknown
2	Stirling Park Driving Range Lights	Existing	Parks & Recreation	General	-	Future Year Impact
2	Study and Enhance Street Lighting	Existing	PW- Streets	General	-	Future year Impact
	EPIC! GOAL #2 TOTAL				\$ 207,505	\$ 3,373,058
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	-	65,000
3	Buena Vista Drive Drainage Improvements	Existing	PW- Stormwater	Stormwater	-	71,300
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	-	225,000
3	Clearwater Ferry Service Contribution	Existing	Parks & Recreation	General	-	Future Year Impact
3	Clearwater Ferry Service Contribution	Existing	Parks & Recreation	ARPA	-	55,000
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	-	Future Year Impact
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	-	730,000
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	-	Future Year Impact
3	Marina Master Plan	Existing	Parks & Recreation	General	-	100,000
3	North Douglas Pond Weir	New	PW- Stormwater	Stormwater	-	400,000
3	Pram Shed Replacement	Existing	Parks & Recreation	Penny	-	600,000
3	San Charles Drive Drainage Improvements	Existing	PW- Stormwater	Stormwater	-	Prior Year Carryforward
3	Santa Barbara Drive Drainage Improvements	Existing	PW- Stormwater	Stormwater	-	200,000
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	-	Prior Year Carryforward
3	Weaver Park Seawall	New	Parks & Recreation	General	-	Future Year Impact
	EPIC! GOAL #3 TOTAL				\$ -	\$ 2,446,300
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	-	35,000
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	-	18,000
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	-	Future year Impact
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	-	30,000
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Penny	-	156,360
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Marina	-	104,240
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide Roof Replacements - Fine Arts Center	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide Roof Replacements - Hale Center	Existing	PW- Facilities	General	-	270,000
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	_	350,000

*Page numbers indicate location in the Adopted FY 2023 - FY 2028 Municipal Business Plan

Summary of FY 2	023 - 2028 Busines	s Plan Initiatives &		ent Projects by EP	I FY 2023 - FY 2028 Muni IC! Goal	cipai busine	ess i iaii
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре	Page
1,000,000	-	-	-	-	1,000,000	CIP	177
1,500,000	-	-	ı	-	1,500,000	CIP	177
-	-	-	ı	-	-	BPI	71
-	-	-	-	-	-	BPI	72
-	-	-	-	-	-	BPI	73
-	125,000	-	-	-	125,000	CIP	178
-	-	-	-	-	-	BPI	74
50,000	-	-	-	-	50,000	CIP	179
-	25,000	-	-	-	25,000	CIP	180
\$ 7,513,453	\$ 2,592,066	\$ 2,015,911	\$ 2,120,001	\$ 1,480,000	\$ 19,301,994		
-	-	-	-	-	65,000	CIP	182
-	-	-	-	-	71,300	CIP	183
75,000	75,000	75,000	75,000	75,000	600,000	CIP	184
55,000	55,000	55,000	55,000	55,000	275,000	BPI	76
-	-	-	-	-	55,000	BPI	76
635,000	-	-	-	-	635,000	CIP	185
250,000	250,000	250,000	250,000	320,000	2,050,000	CIP	186
-	-	1,000,000	-	-	1,000,000	CIP	187
-	-	-	-	-	100,000	BPI	77
-	-	-	-	-	400,000	CIP	188
-	-	-	-	-	600,000	CIP	189
-	-	-	-	-	-	CIP	190
1,000,000	-	-	-	-	1,200,000	CIP	191
380,000	300,000	100,000	100,000	100,000	980,000	CIP	192
-	150,000	TBD	-	-	150,000	CIP	193
\$ 2,395,000	\$ 830,000	\$ 1,480,000	\$ 480,000	\$ 550,000	\$ 8,181,300		
-	-	-	-	-	35,000	CIP	196
-	-	-	-	-	18,000	CIP	196
25,000	-	-	1	-	25,000	CIP	196
-	-	-	-	-	30,000	CIP	196
-	-	-	-	-	156,360	CIP	197
-	-	-	-	-	104,240	CIP	197
500,000	-	-	-	-	500,000	CIP	198
225,000	-	-	-	-	225,000	CIP	198
-	-	-	-	-	270,000	CIP	198
-	-	-	-	-	350,000	CIP	198

Projects with multiple funding sources are shaded in gray.

	ary of FY 2023 - 2028 Business Plan Initiative		tai improvement Projec	ts by EPIC!		
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	-	Future Year Impac
4	Direct Potable Reuse Pilot Study	New	PW- Water/WW	Water/WW	-	200,000
4	DREAM: Greenhouse Gas (GHG) Assessments	New	City Manager	General	-	3,840
4	DREAM: Wildlife Corridors (National Wildlife Federation Community Certification)	New	City Manager	General	-	2,000
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	-
4	Fleet Replacements	Existing	PW- Fleet	Fleet	-	679,574
4	Fleet Replacements- Solid Waste Collection Trucks	Existing	PW- Fleet	Solid Waste	1	976,542
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	1	178,45
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	1	Prior Year Carryforward
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	-	850,000
4	Manhole Lining Project	Existing	PW- Water/WW	Water/WW	-	100,000
4	Offsite Potable Water Storage Site Valve Replacement	Existing	PW- Water/WW	Water/WW	-	75,000
4	Parking Sensors	New	IT Services	IT Services	-	Unfunded
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	-	1,000,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replacement	Existing	PW- Water/WW	Water/WW	-	325,00
4	Ranchwood Drive S & Hitching Post Lane Water Main Replacement	Existing	PW- Water/WW	Stormwater	-	350,00
4	Raw Water Transmission Line Pigging	New	PW- Water/WW	Water/WW	-	200,00
4	Ready for 100	Existing	City Manager	General	-	100,00
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	-	Future Year Impac
4	San Christopher Reclaim Storage Tanks	New	PW- Water/WW	Water/WW	-	Unfunded
4	Septic Tank Abatement Incentives	Existing	PW- Water/WW	Water/WW	-	350,00
4	Solar Energy Initiative Grant	Existing	Community Development	General	1	75,00
4	Wastewater Collections Bypass Pump	New	PW- Water/WW	Water/WW	1	50,00
4	Wastewater Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward
4	Wastewater Lift Stations Pump Replacement	New	PW- Water/WW	Water/WW	-	150,00
4	Wastewater Lift Stations Rehabilitation	Existing	PW- Water/WW	Water/WW	1	500,00
4	Wastewater Plant Admin Building Hardening / Renovation	New	PW- Water/WW	Water/WW	-	50,00
4	Wastewater Treatment Plant 10,000 Gallon Diesel Fuel Storage Tank On Site	New	PW- Water/WW	Water/WW	-	275,00
4	Wastewater Treatment Plant Chlorine Contact Basin Rehabilitation & Cover Project	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward
4	Wastewater Treatment Plant Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	-	4,118,00
4	Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	-	Future Year Impac
4	Wastewater Treatment Plant Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	500,000	Prior Year Carryforward
4	Wastewater Treatment Plant Re-Aeration Basin Renovation	Existing	PW- Water/WW	Water/WW	-	50,00
4	Wastewater Treatment Plant Reclaim Storage Tank On Site	New	PW- Water/WW	Water/WW	-	Unfunded
4	Wastewater Treatment Plant SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	-	419,00
4	Water Plant Admin Building Hardening / Renovation	Existing	PW- Water/WW	Water/WW	-	Prior Year Carryforward

*Page numbers indicate location in the Adopted FY 2023 - FY 2028 Municipal Business Plan

Summary of FY 2023	3 - 2028 Busines	s Plan Initiatives &		ent Projects by EP		cipai Busini	ess Plan
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре	Page
-	-	-	-	100,000	100,000	CIP	199
300,000	-	-	-	-	500,000	BPI	80
-	-	-	-	-	3,840	BPI	81
2,000	2,000	2,000	2,000	2,000	12,000	BPI	82
-	-	-	-	-	-	CIP	200
1,290,300	1,038,712	1,633,800	1,244,983	607,500	6,494,869	CIP	201
658,110	656,493	321,988	723,783	298,375	3,635,291	CIP	205
-	-	-	-	-	178,452	CIP	206
-	-	-	-	-	-	CIP	207
-	-	ı	-	-	850,000	CIP	208
100,000	100,000	100,000	100,000	100,000	600,000	CIP	209
-	-	-	-	-	75,000	CIP	210
-	-	-	-	-	-	CIP	211
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000	CIP	212
-	-	-	-	-	325,000	CIP	213
-	-	-	-	-	350,000	CIP	213
-	-	-	-	-	200,000	CIP	214
UNFUNDED UI	NFUNDED	UNFUNDED	UNFUNDED	UNFUNDED	100,000	BPI	83
-	-	50,000	-	-	50,000	CIP	215
-	-	-	-	-	-	CIP	216
35,000	35,000	35,000	35,000	35,000	525,000	BPI	84
50,000	50,000	50,000	50,000	50,000	325,000	BPI	85
-	-	-	-	-	50,000	CIP	217
-	-	-	-	-	-	CIP	218
150,000	150,000	150,000	150,000	150,000	900,000	CIP	219
500,000	500,000	500,000	500,000	500,000	3,000,000	CIP	220
-	-	-	-	-	50,000	CIP	221
-	-	-	-	-	275,000	CIP	222
-	-	-	-	-	-	CIP	223
-	-	-	-	-	4,118,000	CIP	224
1,650,000	-	ı	-	-	1,650,000	CIP	225
-	-	-	-	-	500,000	CIP	226
					50.000		227
-	-	-	-	-	50,000	CIP	227
-	-	-	-	-	50,000	CIP	228
					·		

Projects with multiple funding sources are shaded in gray.

GOAL	nary of FY 2023 - 2028 Business Plan Initiative	Project			FY22	
#	Project Name	Status	Lead Department	Fund	Carryforward	FY23
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	-	500,000
4	Water Treatment Plant Standby/ Emergency Generator Replace	Existing	PW- Water/WW	Water/WW	-	Future Year Impac
4	Weybridge Woods Bridge Removal	Existing	PW- Engineering	General	-	Future Year Impac
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	-	200,000
	EPIC! GOAL #4 TOTAL				\$ 500,000	\$ 12,741,008
5	Affordable/Workforce Housing Program	Existing	Economic & Housing Dev	General	80,000	50,000
5	Affordable/Workforce Housing Program	Existing	Economic & Housing Dev	ARPA	-	650,000
5	Beltrees Street Improvement Study	New	Community Development	General	-	45,000
5	Broadband Internet Fiber Cable Infrastructure	New	IT Services	ARPA	-	1,675,000
5	Budget and Planning Cloud Based Software for Public Sector	New	Finance	IT Services	-	55,000
5	Business Taxes Equity Study	New	Community Development	General	-	10,000
5	City of Dunedin Strategic Planning	New	City Manager	General	-	65,000
5	Citywide Security Camera Recording Systems	Existing	IT Services	IT Services	-	85,000
5	Coca-Cola Dunedin Technical Analysis	Existing	Economic & Housing Dev	General	-	20,000
5	CRA Affordable/Workforce Housing Program	New	Economic & Housing Dev	CRA	100,000	50,000
5	Customer Service Program	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Cybersecurity Training & Equipment	New	IT Services	ARPA	-	Prior Year Carryforward
5	Economic Business Summit	Existing	Economic & Housing Dev	General	-	5,000
5	ERP Phases 5 & 6 Hardware Devices	Existing	IT Services	IT Services	-	40,000
5	ERP Phases 5 & 6 Installation	Existing	IT Services	IT Services	-	Prior Year Carryforward
5	ERP Server Replacements	Existing	IT Services	IT Services	-	75,000
5	Fireboat 60 Engine Repower	New	Fire	General	-	Future Year Impac
5	Land Development Code Update	New	Community Development	General	-	125,000
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Marketing Plan/Campaign for Brand Awareness	New	Communications	ARPA	-	100,000
5	Network Equipment Replacements	Existing	IT Services	IT Services	-	70,000
5	New City Hall Grand Opening Ceremony	New	City Manager	General	20,000	Prior Year Carryforward
5	New Website, Cloud Systems, Open Forms, Set Up & Training	Existing	Communications	General	-	42,500
5	Public Service Recognition Day	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Resident/ Business Survey	Existing	City Manager	General	-	10,000
5	Short-Term Vacation Rental Enforcement Subscription	Existing	Community Development	General	-	15,000
5	Short-Term Vacation Rental Program Evaluation & Support	Existing	Community Development	General	-	Prior Year Carryforward
5	U.N.I.T.E. Dunedin Initiative	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Zencity Community Sentiment Measurement Al Platform	Existing	Communications	General	-	13,200
	EPIC! GOAL #5 TOTAL				\$ 200,000	\$ 3,200,700
6	Apprenticeship Program	Existing	HR & Risk Mgmt	N/A	_	No Fiscal Impact

*Page numbers indicate location in the Adopted FY 2023 - FY 2028 Municipal Business Plan

Summary of FY 2	023 - 2028 Busines	s Plan Initiatives &			I FY 2023 - FY 2028 Mun IC! Goal	opai busine	233 T IdiT
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре	Page
930,000	930,000	500,000	500,000	-	3,360,000	CIP	231
-	-	750,000	-	-	750,000	CIP	232
-	10,000	ı	1	-	10,000	CIP	233
-	-	-	1	-	200,000	CIP	234
\$ 7,415,410	\$ 4,472,205	\$ 5,092,788	\$ 4,305,766	\$ 2,842,875	\$ 37,370,052		
-	-	-	-	-	130,000	BPI	88
-	-	-	-	-	650,000	BPI	88
-	-	-	-	-	45,000	BPI	89
1,000,000	-	-	-	-	2,675,000	CIP	236
45,000	46,350	47,750	49,200	50,700	294,000	BPI	90
-	-	-	-	-	10,000	BPI	91
20,000	-	-	-	-	85,000	BPI	92
-	-	-	-	-	85,000	CIP	237
-	-	-	-	-	20,000	BPI	93
-	-	-	-	-	150,000	BPI	94
-	-	-	-	-	-	BPI	95
-	-	-	-	-	-	CIP	238
-	-	-	-	-	5,000	BPI	96
-	-	-	-	-	40,000	CIP	239
-	-	-	-	-	-	CIP	240
-	-	-	-	-	75,000	CIP	241
-	60,000	-	-	-	60,000	CIP	242
125,000	125,000	-	-	-	375,000	BPI	97
-	-	-	-	-	-	BPI	98
-	-	-	-	-	100,000	BPI	99
-	-	-	-	-	70,000	CIP	243
-	-	-	-	-	20,000	BPI	100
36,934	38,780	40,719	-	-	158,934	CIP	244
-	-	-	-	-	-	BPI	101
15,000	10,000	15,000	10,000	15,000	75,000	BPI	102
15,000	15,000	15,000	15,000	15,000	90,000	BPI	103
-	-	-	-	-	-	BPI	104
-	-	-	-	-	-	BPI	105
18,000	18,000	18,000	-	-	67,200	BPI	106
\$ 1,274,934	\$ 313,130	\$ 136,469	\$ 74,200	\$ 80,700	\$ 5,280,134		
-	-	-	-	-	-	BPI	108

Projects with multiple funding sources are shaded in gray.

OAL #	Project Name	Project Status	Lead Department	Fund	FY22 Carryforward	FY23
6	Citywide Computer Replacements	Existing	IT Services	IT Services	-	107,80
6	Classification & Compensation / Organizational Study	Existing	HR & Risk Mgmt	General	-	Future Year Impac
6	CPR Mannequins	New	Fire	General	-	1,500
6	Department Succession Planning / Career Pathing Initiative	Existing	HR & Risk Mgmt	General	-	5,300
6	Employee Continuing Education	Existing	HR & Risk Mgmt	General	-	15,000
6	Employee Engagement	Existing	HR & Risk Mgmt	General	-	15,000
6	Extrication Team	New	Fire	General	-	2,650
6	Fire Training Center, Training Tower / Burn Building	Existing	Fire	General	-	Unfunded
6	Forcible Entry Door Simulator	New	Fire	General	-	8,000
6	Honor Guard Uniform Enhancements	New	Fire	General	-	5,900
6	HR Recruitment/Retention Software Initiative	New	HR & Risk Mgmt	IT Services	-	32,000
6	Leadership Development	Existing	HR & Risk Mgmt	General	-	10,000
6	Rescue 60	New	Fire	Fleet	-	250,000
6	Station 60 Kitchen Renovation	New	Fire	General	-	40,800
6	Station 62 Kitchen Renovation	New	Fire	General	-	Future Year Impac
6	Tethered Drone	New	Fire	General	-	Future Year Impac
6	Wellness Program	Existing	HR & Risk Mgmt	Health	-	5,000
	EPIC! GOAL #6 TOTAL				\$ -	\$ 498,950

Total projects ongoing from previous year
 Total new projects
 Total Business Plan Initiatives and CIP Projects

*Page numbers indicate location in the Adopted FY 2023 - FY 2028 Municipal Business Plan

mmary of FY 2	023 - 2028 Busines	s Plan Initiatives &	Capital Improvem	ent Projects by EP	IC! Goal		
FY24	FY25	FY26	FY27	FY28	Six Year Planning Period	Туре	Pa
130,650	131,650	147,950	150,050	76,200	744,300	CIP	24
-	-	60,000	-	-	60,000	BPI	1
-	1	-	1	-	1,500	BPI	1
-	1	-	1	-	5,300	BPI	1
15,000	15,000	15,000	15,000	-	75,000	BPI	1
-	-	-	-	-	15,000	BPI	1
2,650	2,650	2,650	2,650	2,650	15,900	BPI	1
-	1	-	1	-	-	CIP	2
-	1	-	1	-	8,000	BPI	•
-	1	-	1	-	5,900	BPI	•
45,000	47,250	49,613	52,093	54,698	280,653	BPI	•
10,000	10,000	10,000	10,000	-	50,000	BPI	,
-	1	-	1	-	250,000	CIP	2
-	1	-	1	-	40,800	CIP	2
48,200	1	-	1	-	48,200	CIP	2
42,000	1	-	1	-	42,000	CIP	2
5,000	5,000	5,000	5,000	5,000	30,000	BPI	1
298,500	\$ 211,550	\$ 290,213	\$ 234,793	\$ 138,548	\$ 1,672,553		
34,249,728	\$ 9,336,091	\$ 9,397,513	\$ 7,929,296	\$ 5,905,465	\$ 97,720,719		



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APPENDIX B FY 2022 Progress on Initiatives

FY 2023 ADOPTED

OPERATING &

CAPITAL BUDGET



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Progre	ess on FY 2022 Business Plan Initiatives & 0	CIP as of S	eptember 30, 2022					
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22	Status / Progress as of September 30, 2022	% Complete	Туре
1	ADA 15 Passenger Van	Existing	Parks & Recreation	General	Future Year Impact	Planned for FY27	0%	CIP
1	Additional Downtown Parking	Existing	Economic & Housing Dev	CRA	4,050,000	Property purchased	100%	CIP
1	Art Incubator	Existing	Economic & Housing Dev	General	90,679	9 months of lease payment made	100%	BPI
1	Art Incubator	Existing	Economic & Housing Dev	CRA	27,700	9 months of lease payment made	100%	BPI
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	100,000	Irrigation and warning tracks completed with grading and new sod.	100%	CIP
1	City Tourism Maps	Existing	Economic & Housing Dev	General	15,000	Reviewing Initiative	0%	BPI
1	Court Resurfacing	Existing	Parks & Recreation	General	30,000	Elizabeth Skinner Jackson courts, PO issued. Work to begin in 2023	50%	CIP
1	Dog Park	Existing	Parks & Recreation	Penny	Future Year Impact	Planned for FY 23 - Contingent on Stirling Park Master Plan	5%	CIP
1	Downtown Landscaping Project	Existing	Economic & Housing Dev	CRA	40,000	Parks taking lead	90%	CIP
1	Downtown Looper	New	Community Development	General	TBD	RFP was drafted and put out. Staff is currently reviewing submissions and anticipates an award shortly.	8%	ВРІ
1	Downtown Median Removal	Existing	Economic & Housing Dev	CRA	15,000	Future Year Impact	0%	CIP
1	Dunedin Golf Club Sustainability Plan	Existing	Parks & Recreation	General	No Fiscal Impact	Phase 2 Study outlining possible management structures has been completed. City is working on a transition plan to assume operations of the Club.	100%	BPI
1	Dunedin Public Library Playground	Existing	Library	General	100,000	\$4000 donated from the Blue Jays. Moved to FY 2023. \$50,000 ARPA funding.	54%	CIP
1	East End Public Restrooms	Existing	Economic & Housing Dev	CRA	Future Year Impact	Future Year Impact	0%	CIP
1	Existing City Hall Adaptive Reuse	Existing	Economic & Housing Dev	CRA	20,000	Structural Engineering review in progress	35%	CIP
1	Façade Grant Program	Existing	Economic & Housing Dev	General	40,000	Four façade grants awarded	100%	ВРІ
1	Façade Grant Program	Existing	Economic & Housing Dev	CRA	50,000	Four façade grants awarded	100%	ВРІ
1	Fisher Tennis Court Lights	Existing	Parks & Recreation	General	Future Year Impact	Planned for FY 24	0%	CIP
1	Gladys Douglas Hackworth Property	Existing	Parks & Recreation	General	TBD	Acquisition complete	100%	ВРІ
1	Gladys Douglas Preserve Development	New	Parks & Recreation	Penny	200,000	Staff is working to open a portion of the park for public access. Trails have been developed and conservation fencing installed. Interpretive signage is being designed.	90%	CIP
1	Hale Center North Restroom Replacement	Existing	Parks & Recreation	General	80,000	Working on scope of work for bid package. Project carry forward to FY 23.	5%	CIP
1	Highland Streetscape	Existing	Economic & Housing Dev	CRA	-	Future Year Impact	0%	CIP
1	Highland/Louden/Virginia Streetscape	Existing	Economic & Housing Dev	CRA	150,000	Part of City Hall	75%	CIP
1	Highlander Pool Replacement	Existing	Parks & Recreation	Penny	900,000	Architectural services have been contracted with Borrelli and Partners. Staff have been working with the architects on a master plan that meets the function and programming needs of the facility. Cost estimates are being provided and updated. Staff is working to finalize master plan options for presentation.	15%	CIP
1	Historic Landmark Plaques	Existing	Community Development	General	10,000	Annual Program	Ongoing	ВРІ
1	Historic Resources Survey	New	Community Development	General	50,000	Phase 2 grant has been received. State contract has been approved by Commission and Consultant is currently beginning process.	10%	ВРІ
1	LDO Incentives	Existing	Economic & Housing Dev	CRA	35,510	Ongoing	100%	ВРІ
1	Leased Parking	Existing	Economic & Housing Dev	CRA	180,684	Ongoing	100%	ВРІ
1	Mast Arm Bass and Main	Existing	Economic & Housing Dev	CRA	Future Year Impact	Future Year Impact	0%	CIP
1	Parks Maintenance Facility	Existing	Parks & Recreation	Penny	1,324,600	Complete	100%	CIP
1	Pickleball Courts	Existing	Parks & Recreation	General	Future Year Impact	Planned for FY 23. Soil evaluation done, conceptual plan done. Parks to hold public meetings prior to advertise design/build	30%	CIP
1	Public Art Master Plan and Implementation	Existing	City Manager	General	35,000	Public Art Master Plan Consultant; on-going	100%	ВРІ

	ess on FY 2022 Business Plan Initiatives & 0		eptember 30, 2022					
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22	Status / Progress as of September 30, 2022	% Complete	Туре
1	Public Art Master Plan and Implementation	Existing	City Manager	Public Art	25,000	Public Art Master Plan projects working toward completion: Curlew Water Tower, The See, Chamber Galler, annual maintenance, Jay Walk Mural project (a separate line item in the budget). Funding identified for new project WaWaWa, a mural project at the Wastewater Plan and Signal Box Wraps. No expenses towards this budget in FY22. Interfund loan repaid.	0%	ВРІ
1	Sindoon/Rotary Stage	Existing	Parks & Recreation	General	Future Year Impact	Currently unfunded	10%	CIP
1	Sister City Program	Existing	City Commission	General	5,600	Sister City Program membership has been paid for the year (\$600). Completed success visit with our Sister City partner from Stirling, Scotland in late March/early April. The week long visit from Caroline Mathers, Director of the Smith Stirling Museum included city tours, events, serving as a judge for the DFAC art show, and culminating in participation of the Highland Games. Actual expenses for visit was just under \$2000.00. Remaining work will require not additional expense - only coordination with new Stirling Provost on 2024 travel.	100%	ВРІ
1	Skinner Boulevard, New York Ave Entry Way	Existing	Economic & Housing Dev	CRA	Future Year Impact	Future Year Impact	0%	CIP
1	Underground Utilities in Downtown	Existing	Economic & Housing Dev	CRA	100,000	Future Year Impact	0%	CIP
	EPIC! GOAL #1 TOTAL				\$ 7,674,773			
2	Alt 19 Downtown Street Print Enhancement	Existing	PW- Engineering	CGT	35,000	Downtown and other street prints (Edgewater, Weaver, and the Causeway) will be completed at the same time in FY2023.	0%	CIP
2	Alt 19 Downtown Street Print Enhancement	Existing	PW- Engineering	CRA	35,000	Downtown and other street prints (Edgewater, Weaver, and the Causeway) will be completed at the same time in FY 2023.	0%	CIP
2	Character Zone Overlay or Voluntary Rezoning South of the CRA	Existing	Community Development	General	15,000	Complete	100%	BPI
2	Citywide Exterior Facilities Painting - Fine Art Center	Existing	PW- Facilities	General	55,000	Completed	100%	CIP
2	Citywide Exterior Facilities Painting - Hale Center	Existing	PW- Facilities	General	Future Year Impact	Scheduled FY2023	0%	CIP
2	Citywide Exterior Facilities Painting - Public Services	Existing	PW- Facilities	Stormwater	Future Year Impact	Scheduled FY2023	0%	CIP
2	Citywide Multimodal Transportation Master Plan / Complete Streets - Implementation	Existing	Community Development	General	TBD	Complete	100%	CIP
2	Coca-Cola Property Adaptive Reuse	New	Economic & Housing Dev	Penny	300,000	Future Year Impact	0%	CIP
2	Community Center Floors	New	Parks & Recreation	General	Future Year Impact	Planned for FY 23	0%	CIP
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	Future Year Impact	Design completed, construction planned for FY 25.	20%	CIP
2	Decorative Furniture	Existing	City Manager	General	Future Year Impact - Amount Unknown	Future Year Impact	0%	BPI
2	Downtown Alleyway Enhancements Initiatives	New	Economic & Housing Dev	CRA	Future Year Impact	Future Year Impact	0%	CIP
2	Downtown East End Plan (DEEP) - Mease Materials	Existing	Economic & Housing Dev	CRA	177,500	Structural integrity of building was reviewed and adjusteent to the plan are being made.	75%	CIP
2	Downtown Pavers, Walkability & Enhancements	Existing	Economic & Housing Dev	CRA	220,000	Plans under review	50%	CIP
2	Hale Center Aluminum Rail Replacement	New	Parks & Recreation	General	30,000	Complete	100%	CIP
2	Highlander Pool Roof Replacements	New	Parks & Recreation	General	Future Year Impact	Scope of project dependent on Master Plan	0%	CIP
2	Jay Walk	Existing	PW- Engineering	Public Art	15,000	Suspended, will reissue RFP with change in scope in Q1 FY2023	10%	CIP
2	Jerry Lake Parking Lot Renovation	Existing	Parks & Recreation	Penny	420,000	Complete	100%	CIP
2	Lights in Tree- Main & Skinner	Existing	Parks & Recreation	General	15,000	Complete	100%	BPI
2	Lights in Tree- Master Plan	Existing	Parks & Recreation	General	10,000	Complete	100%	BPI
2	Milwaukee Avenue Streetscape/Parking	New	Economic & Housing Dev	Penny	35,000	In Design	25%	CIP
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	Future Year Impact	Scheduled for FY 23 starting with Sprayground shelters. Scope dependent on Pool Master Plan	0%	CIP
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	General	50,000	Waiting on FDOT approval	60%	CIP
2	Pavement Management Program	Existing	PW- Streets	CGT	310,000	FY22 work completed	100%	CIP
2	Pavement Management Program	Existing	PW- Streets	Penny	690,000	FY22 work completed	100%	CIP
2	Pedestrian Safety Crossing Improvements - Various Locations	Existing	PW- Engineering	Impact	140,000	Project has been bid, contractor selected, awaiting FDOT permit	95%	CIP

Progr	ess on FY 2022 Business Plan Initiatives & 0	CIP as of Se	eptember 30, 2022					
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22	Status / Progress as of September 30, 2022	% Complete	Туре
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	35,000	Project is to replace swing set at Highlander Park. Project on hold pending Pool Master Plan design. Carry forward to FY 23	0%	CIP
2	PSTA Jolley Trolley	Existing	Economic & Housing Dev	General	14,443	Ongoing	100%	BPI
2	PSTA Jolley Trolley	Existing	Economic & Housing Dev	CRA	34,178	Ongoing	100%	BPI
2	Scenic Corridor Program - Edgewater Drive	Existing	Community Development	N/A	No Fiscal Impact	Not Funded	0%	BPI
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	CRA	200,000	FDOT Design - Scheduled for City Work Session in February	35%	CIP
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	Penny	Future Year Impact	FDOT Design - Scheduled for City Work Session in February	35%	CIP
2	SR 580 Form-based Code	Existing	Community Development	N/A	No Fiscal Impact	Not Funded	0%	ВРІ
2	SR 580 Increased Access Management Regulations	Existing	Community Development	N/A	No Fiscal Impact	Not Funded	0%	ВРІ
2	SR 580 Landscaped Median Project	Existing	Community Development	General	Future Year Impact - Amount Unknown	Not Funded	0%	ВРІ
2	SR 580 Mast Arm Repainting	Existing	PW- Engineering	General	Future Year Impact	Future year project to be determined	0%	CIP
2	SR 580 Pole to Monument Sign Ordinance	Existing	Community Development	N/A	No Fiscal Impact	Not Funded	0%	BPI
2	Stirling Park & Driving Range Shade Structure	New	Parks & Recreation	General	60,000	Complete	100%	CIP
2	Stirling Park Driving Range Lights	Existing	Parks & Recreation	General	Future Year Impact	Obtained cost estimates, planned for FY 24	5%	CIP
2	Study and Enhance Street Lighting	Existing	PW- Streets	General	Future Year Impact	Planning underway.	0%	CIP
	EPIC! GOAL #2 TOTAL				\$ 2,896,121			
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	Prior Year Carryforward	Design phase. Consultant executing final 100% plans. Bid out January 2023	45%	CIP
3	Buena Vista Drive Drainage Improvements	New	PW- Stormwater	Stormwater	256,700	Survey complete. Preliminary design and scope modification underway	10%	CIP
3	Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization	Existing	PW- Stormwater	Stormwater	Prior Year Carryforward	Construction Phase. Remaining construction is headwall and 2 lateral drain pipes	95%	CIP
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	50,000	Completed	100%	CIP
3	Clearwater Ferry Service Contribution	New	Parks & Recreation	General	49,927	On hold	0%	ВРІ
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	Future Year Impact	Obtaining updated cost estimates, work to be done after Marina Master Plan.	5%	CIP
3	Dunedin Causeway Underground Utilities Research/Assessment	Existing	PW- Engineering	General	Future Year Impact	Will be done in conjunction with the replacement of the bridges.	0%	BPI
3	Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety	Existing	PW- Engineering	General	Future Year Impact - Amount Unknown	Will be done in conjunction with the replacement of the bridges.	0%	CIP
3	Dunedin Marina Electric Panel Replacement	New	Parks & Recreation	Marina	60,000	A purchase order has been issued for the work. Awaiting materials.	25%	CIP
3	Ferry Dock	New	City Manager	General	Future Year Impact - Amount Unknown	Future Year Impact	0%	BPI
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	500,000	Survey & Geotech complete. Design & construction plans preparation on going.	30%	CIP
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	Future Year Impact	Planning to be included with Marina Master Plan	0%	CIP
3	Marina Master Plan	Existing	Parks & Recreation	General	Future Year Impact	Planned for FY 23. Held initial discussions with the Marina Advisory Committee regarding the scope of the study.	2%	ВРІ
3	Pram Shed Replacement	Existing	Parks & Recreation	Penny	350,000	SDG Architecture finalizing redesign & construction plans	90%	CIP
3	San Charles Drive Drainage Improvements	New	PW- Stormwater	Stormwater	87,500	Survey complete. Design & construction plans preparation on going.	75%	CIP
3	Santa Barbara Drive Drainage Improvements	New	PW- Stormwater	Stormwater	Future Year Impact	Construction phase. Project out for bid.	50%	CIP
3	Sea Level Rise Initiative Implementation	Existing	PW- Stormwater	Stormwater	Future Year Impact	Future year project to be determined	0%	BPI
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	400,000	Postponed. Funds Re-Allocated to North Douglas Weir Replacement	5%	CIP
3	Underdrain Repair & Replacement	Existing	PW- Stormwater	Stormwater	45,000	Ongoing as needed	5%	CIP
	EPIC! GOAL #3 TOTAL				\$ 1,799,127			
4	Citywide HVAC Replacements - Community Center	Existing	PW- Facilities	General	250,000	Scheduled FY2023	0%	CIP
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	Future Year Impact	Scheduled FY2023	0%	CIP
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	Future Year Impact	Scheduled FY2023	0%	CIP
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	Future Year Impact	Scheduled FY2024	0%	CIP
4	Citywide HVAC Replacements - Library	Existing	PW- Facilities	General	50,000	Completed	100%	CIP
4	Citywide HVAC Replacements - Public Services	Existing	PW- Facilities	Stormwater	40,000	Scheduled August 2022 - Postponed till January 2023	50%	CIP

_	ess on FY 2022 Business Plan Initiatives & 0		eptember 30, 2022			Otation / Duranton and Construction		
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22	Status / Progress as of September 30, 2022	% Complete	Туре
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	Future Year Impact	Scheduled FY2023	0%	CIP
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Penny	Future Year Impact	Preliminary design and cost estimate completed.	0%	CIP
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Marina	Future Year Impact	Preliminary design and cost estimate completed.	0%	CIP
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	Future Year Impact	Scheduled FY2023 & FY 2024 - Hiring Design Consultant	15%	CIP
4	Citywide Roof Replacements - Hale	Existing	PW- Facilities	General	Future Year Impact	Scheduled FY2023 - Hiring Design Consultant	15%	CIP
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	210,000	Scheduled FY2023 - Hiring Design Consultant	15%	CIP
4	Curlew Reclaimed Tank Repainting & Rehab	Existing	PW- Water/WW	Water/WW	Prior Year Carryforward	Project is currently in construction. Construction is expected to be complete Q1 FY2023	85%	CIP
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	Future Year Impact	Pipe investigation completed. Project postponed indefinitely due to pipe condition being better than expected.	N/A	CIP
4	Dunedin's Resilient Environmental Action Master Plan (DREAM)	Existing	City Manager	N/A	No Fiscal Impact	Developed DREAM writing team: CEQ and staff task force reviewed surrounding City plans, created categories and subcategories, discussions beginning with key stakeholders. Community input has been received through Community Forums. Sections of DREAM under review by staff. Public comment was received through a series of virtual community forums and an online survey with the assistance of UF IFAS Extension staff. Methodology report complete. Final DREAM document and supplementing materials complete. Reviewed and officially adopted at the March 24, 2022 Commission Meeting. Implementation phase will consist of creating individual line items for each action item (if applicable).	100%	BPI
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	Coordination meetings between City staff, Commissioner Freaney, and several Duke Energy personnel concerning the Franchise Agreement renewal and Power Grid investments / improvements by Duke have been underway since May 2021. Duke presented to the Commission on Feb. 15, 2022 during their Workshop provided updates on their system and efforts flus far. Ongoing coordination continues between the City and Duke Energy in advance of the Franchise Renewal Agreement anticipated in the first quarter of 2023.	75%	CIP
4	Fleet Replacements	Existing	PW- Fleet	Fleet	388,024	Reviewing FRP List	95%	CIP
4	Fleet Replacements- Solid Waste Collection Trucks	Existing	PW- Fleet	Solid Waste	554,200	2 of 3 Solid Waste Trucks are on order, expecting delivery in FY2023 and/or FY2024	75%	CIP
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	713,807	Project to be bid once funding from FEMA is moved to construction phase	5%	CIP
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	553,850	Project to be bid once funding from FEMA is moved to construction phase	5%	CIP
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	1,550,000	Project ready to bid. Funding determination underway	5%	CIP
4	Offsite Potable Water Storage Site Valve Replacement	Existing	PW- Water/WW	Water/WW	75,000	Partially completed by plant staff. Remaining valves to be completed by a contractor in Q1 FY23	0%	CIP
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	800,000	Contract to be completed by end of December, 2022	95%	CIP
4	Ranchwood Drive S & Hitching Post Lane Water Main Replace	Existing	PW- Water/WW	Water/WW	Future Year Impact	Design Complete. Easement procurement in progress	5%	CIP
4	Ready for 100	Existing	City Manager	N/A	No Fiscal Impact	Resolution #18-43 adopted Dec. 2018; City purchased Nissan Leaf in 2018; meetings with Duke, working with CEQ & staff taskforce; created partnership with surrounding municipalities; started DREAM writing team (completed by August 2021); signed on to the Duke Clean Energy Connection program, which will provide 40% of the City buildings with clean, renewable energy, Duke to have program up and running between 2022 - 2024. Partnered with local organizations and Duke Energy on solutions. Developed a Ready For 100 Pathway and met with Sierra Club for input and suggestions. The Pathway is highlighted within DREAM, Dunedin's Resillent Environmental Action Master Plan. Duke Energy's first solar site is online which is beginning to offset a percentage of the City's energy consumption. In addition, \$100,000 has been added to the City's FY23 Proposed Budget for an energy efficiency study.	25%	BPI
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	Future Year Impact	Moved out to FY2025, based on legislative and future Wastewater Treatment Permit changes.	0%	CIP
4	Septic Tank Abatement Incentives	Existing	PW- Water/WW	Water/WW	35,000	Planning Underway	5%	ВРІ

Progr	ess on FY 2022 Business Plan Initiatives & C	CIP as of So Project				Status / Progress as of September		
#	Project Name	Status	Lead Department	Fund	FY22	30, 2022	% Complete	Type
4	Solar Energy Initiative Grant	Existing	Community Development	General	50,000	Annual Program Design complete. SRF Funding items	Ongoing	BPI
4	Wastewater Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW	1,387,827	underway. Estimate to be generated for Piggyback	5%	CIP
4	Wastewater Lift Stations Rehabilitation	Existing	PW- Water/WW	Water/WW	500,000	FY22 work awarded and construction is Complete	100%	CIP
4	Wastewater Treatment Plant Chlorine Contact Basin Rehabilitation & Cover Project	Existing	PW- Water/WW	Water/WW	1,830,000	Preliminary design underway	0%	CIP
4	Wastewater Treatment Plant Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	7,686,000	Design complete. Bid Complete. SRF Funding items underway.	5%	CIP
4	Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	Future Year Impact	Design to be awarded FY23	0%	CIP
4	Wastewater Treatment Plant Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	100,000	Project planned for FY23	0%	CIP
4	Wastewater Treatment Plant Re-Aeration Basin Renovation	New	PW- Water/WW	Water/WW	50,000	One basin completed with positive results. Work on second basin pending completion of water plant	50%	CIP
4	Wastewater Treatment Plant SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	1,024,800	Project awarded under a change order to lift stations electrical and SCADA	20%	CIP
4	Water Plant Admin Building Hardening / Renovation	Existing	PW- Water/WW	Water/WW		0 1 0	0%	CIP
4	Water Production Well Facilities Water Treatment Plant Standby/ Emergency	Existing	PW- Water/WW	Water/WW		• •	0%	CIP
4	Generator Replace Weybridge Woods Bridge Removal	Existing Existing	PW- Water/WW PW- Engineering	Water/WW General	Future Year Impact	To be undertaken in future fiscal year \$10K in funding programmed in FY25 to conduct a 'structural review' of the existing	0%	CIP
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	·	bridge.	0%	CIP
	EPIC! GOAL #4 TOTAL	Exideng	i w- water/ww	Water/WW	\$ 18,408,508	To be undertaken in future liscal year	070	O
_		Cuietine	Facusing & Hausing Day	CRA		Network	00/	DD!
5	Affordable/Workforce Housing Program	Existing	Economic & Housing Dev				0%	BPI
5	Affordable/Workforce Housing Program	Existing	Economic & Housing Dev	Penny	650,000	Opportunities being reviewed Marina complerted. Causeway restroom	35%	BPI
5	Citywide Security Camera Recording Systems	Existing	IT Services	IT Services	40,000	cameras on hold until FY23 due to supply chain issues. Will need to carry-over to FY23.	85%	CIP
5	Coca-Cola Dunedin Market Analysis	Existing	Economic & Housing Dev	General	35,000	ULI Market Anaylsis complete. Monthly meetings w/ Coca Cola In progress	100%	BPI
5	Community/Business Marketing	New	Communications	General	10,000	Visitor/Tourism App ready to launch	90%	BPI
5	Community/Business Marketing	New	Communications	CRA	10,000	In planning phase	0%	BPI
5	Customer Service Program	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Upcoming for Spring 2023. Refresher Courses for current employees; introductory courses for new employees	50%	ВРІ
5	Dedicated Fiber Cabling for New City Hall	New	IT Services	IT Services	100,000	Project not started yet. Need to post for bidding. Will need to carry-over to FY23.	0%	CIP
5	Design Documents for Citywide Fiber Cabling Projects	New	IT Services	IT Services	Future Year Impact	Project not started yet. Funded by ARPA in FY22. Waiting to post for bidding in FY23. Will need to carry-over to FY23.	0%	CIP
5	Dunedin Citizens' Academy	Existing	City Clerk	General	1,500	Will be scheduled for fall of 2023	Ongoing	BPI
5	Dunedin Pride Event	Existing	Parks & Recreation	General	15,000	Complete	100%	BPI
5	Economic Business Summit	Existing	Economic & Housing Dev	General	5,000	Not started	0%	BPI
5	EOC Servers & Data Storage	New	IT Services	IT Services	70,000	Project on hold. Will need to carry-over to FY23.	0%	CIP
5	ERP Disaster Recovery Services	New	IT Services	IT Services	16,740	Project on hold pending implementation of EnerGov, UB and EAM phases. Will need to carry-over to FY23.	0%	CIP
5	ERP Disaster Recovery Services	New	IT Services	Building	10,260	Project on hold pending implementation of EnerGov, UB and EAM phases. Will need to carry-over to FY23.	0%	CIP
5	ERP Phases 5 & 6 Hardware Devices	Existing	IT Services	IT Services	25,000	Completed in FY22	100%	CIP
5	ERP Phases 5 & 6 Installation	Existing	IT Services	IT Services	Prior Year Carryforward	Continue UB & EAM implementation. Will need to carry-over to FY23.	50%	CIP
5	ERP Server Upgrades	New	IT Services	IT Services	Future Year Impact	Project not started yet. Will need to carry-over to FY23.	0%	CIP
5	ERP Server Upgrades	New	IT Services	Building	Future Year Impact	Project not started yet. Need to post for bidding in FY23	0%	CIP
5	Fiber Cable Audit & Survey	Existing	IT Services	IT Services	50,000	Project not started yet. Requested bids. Will need to carry-over to FY23.	5%	CIP
5	Florida Business Incubator Sponsorship	Existing	Economic & Housing Dev	General	34,333	Cancelled	0%	BPI
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Upcoming for FY22	25%	BPI
5	Lightning Detection System Replacement	Existing	Parks & Recreation	General	Future Year Impact	No longer needed in CIP, can be removed from business plan.	0%	CIP
5	Network Infrastructure Upgrades	Existing	IT Services	IT Services	50,000	Partial equipment purchased. Will need to carry- over to FY23.	30%	CIP
5	New City Hall	Existing	City Manager	Penny	9,592,001	Under construction.	70%	CIP

	ress on FY 2022 Business Plan Initiatives & C		eptember 30, 2022			Ct-t/D		
GOAL #	Project Name	Project Status	Lead Department	Fund	FY22	Status / Progress as of September 30, 2022	% Complete	Туре
5	New City Hall	Existing	City Manager	CRA	98,000	Public Art Component of New City Hall completed by Artist Heath Satow in FY22.	90%	CIP
	New City Hall Fiber Connection	New	IT Services	IT Services	50,000	Partial Installation during FY22. Remainder to occur in FY23. Will need to carry-over to FY23.	10%	CIP
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	No Fiscal Impact	Ongoing	Ongoing	ВРІ
5	Public Service Recognition Day	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Upcoming for FY23	0%	ВРІ
5	Resident/ Business Survey	Existing	City Manager	General	15,000	Resident Survey 2022 launched February 2022 and completed in March. Presentation to Commission on findings took place in May. Action items are currently being developed. Busines Survey to be active in FY23.	100%	BPI
5	Semi- Annual B&C Chair Meeting Regarding EPIC! Goals	Existing	City Clerk	General	5,500	Will be scheduled for Summer 2023	Ongoing	BPI
5	Short-Term Vacation Rental Enforcement Subscription	Existing	Community Development	General	15,000	Annual Program	Ongoing	ВРІ
	Short-Term Vacation Rental Program Evaluation & Support	New	Community Development	General	75,000	Two module upgrades have been purchased and staff training is currently underway.	25%	BPI
5	U.N.I.T.E. Dunedin Initiative	New	HR & Risk Mgmt	N/A	No Fiscal Impact	Completed the coordination and implementation of the first Juneteenth Employee In-service Day. Citizen committee placed on hold per Commission direction.	95%	BPI
5	Website Upgrade	New	Communications	General	25,000	Kick off planned for June 2022/In Phase 2	20%	CIP
5	Zencity Community Sentiment Measurement AI Platform	New	Communications	General	-	Ongoing	100%	ВРІ
	EPIC! GOAL #5 TOTAL				\$ 11,048,334			
6	6th EPIC! Goal	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Completed	100%	BPI
6	Apprenticeship Program	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Completed	100%	BPI
6	City Manager's Leadership Scholarship	Existing	City Manager	General	10,000	Not started	0%	BPI
	Citywide Computer Replacements	Existing	IT Services	IT Services	125,500	All equipment purchased in March of 2022	100%	CIP
	Classification & Compensation / Organizational Study	New	HR & Risk Mgmt	General	40,000	Currently working with Consultants (Bolton & Matrix)	25%	ВРІ
6	Department Succession Planning / Career Pathing Initiative	New	HR & Risk Mgmt	General	Amount Unknown	Upcoming for FY23	0%	ВРІ
	Employee Continuing Education	Existing	HR & Risk Mgmt	General	15,000	Updated policy rollout FY23	90%	BPI
	Employee Engagement	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Upcoming for FY23	0%	ВРІ
	ERP Onsite Training for Phases 1-4	Existing	IT Services	IT Services	17,050	Project not started yet. Will need to carry over to FY23	0%	CIP
	ERP Onsite Training for Phases 1-4	Existing	IT Services	Building	10,450	Project not started yet. Will need to carry over to FY23	0%	CIP
6	Fire Training Center, Training Tower / Burn Building	New	Fire	General	Unfunded	No Action	-	CIP
6	Grow Your Captains Consultant	Existing	Fire	General	4,000	No Action - not planning to use	-	BPI
6	SCBA Air Pack Replacements	Existing	Fire	General	370,000	Approved by Commission on 1/4/2022. A majority of the equipment has been delivered and awaiting final items.	95%	CIP
6	Target Solutions Scheduling Program	Existing	Fire	General	4,500	Complete	100%	ВРІ
6	Wellness Program	Existing	HR & Risk Mgmt	Health	5,000	New initiatives upcoming for FY23	50%	BPI
	EPIC! GOAL #6 TOTAL				\$ 601,500			



APPENDIX C FY 2023 Personnel Requests and Updates on Prior Year Requests

FY 2023 ADOPTED

OPERATING &

CAPITAL BUDGET



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FY	2023 PERSONNEL REQUES	STS		
Position	Department	FTE Change	IMPACT	FUND
	Athletics (20%)		\$ 23,020	General
General Manager of Golf Operations	General Administration (80%)	1.00	\$ 89,980	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. The General Manager is being recruit transition, as well as coordinate the renovation of	ed in 2022 to assist with the	A30	New	Approved
Position	Department	FTE Change	IMPACT	FUND
	Finance (20%)	4.00	\$ 3,630	General
Budget/Financial Analyst	General Administration (80%)	1.00	\$ 14,495	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. This position is recommended to be integenent time.	′ ′	A18	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Head Golf Professional	Pro Shop	1.00	\$ 24,450	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. This position is recommended to be integrated that time.		A22	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Assistant Golf Professional	Pro Shop	1.00	\$ 13,375	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. This position is recommended to be integent that time.		A15	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Administrative Assistant	Pro Shop	1.00	\$ 13,200	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. This position is recommended to be integenent time.		A13	New	Approved

Position	Department	FTE Change	IMPACT	FUND
Golf Shop Attendant	Pro Shop	1.00	\$ 10,400	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. This position is recommended to be integ that time.	,	А9	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Cart/Range Attendant	Pro Shop	2.00	\$ 20,150	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. These positions are recommended to be in at that time.		А9	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Cart/Range Attendant (3 VOD's)	Pro Shop	1.50	\$ 13,150	Golf
Justification		Grade	Туре	Status
The City will be taking over operation of the Dur 2023. These positions are recommended to be in at that time.		A9	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Paramedic	Fire/EMS	3.00	\$ 297,000	General
Justification		Grade	Туре	Status
The City has requested that Pinellas County EMS County will reimburse the department for one ad for a total of three positions. These positions ar salaries/benefits and any EMS related items.	ditional Paramedic for each shift, e funded by Pinellas County for	C16	New	Approved
Position	Department	FTE Change	IMPACT	FUND
HR Administrative Assistant	HR (75%) Communications (25%)	1.00	\$ 48,000	General
Justification		Grade	Туре	Status
With the opening of the new City Hall, a full-time the front desk in the lobby, and to handle incoming will be assigned to HR/Risk Management; Community to day to day administrative duties. This position clerks in the City Clerk's Office.	ng/outcoming mail. The position unications will share this position	A13	New	Approved

Position	Department	FTE Change	IMPACT	FUND
Mail Clerk	City Clerk	(1.00)	\$ (35,900)	General
Justification		Grade	Туре	Status
Remove two mail clerks at .5 FTE each		A7	Remove	Approved
IMPACT OF APPROVED PERSONNEL REQUESTS		12.50	\$ 534,950	

UPDATE ON FY 2022 NEW POSITIONS							
Position	Department/Division	FTE	Fund				
Wastewater Collections VOD	Wastewater Collections	0.63	WaterWW				
Former City employee was hired in the prior budget year into a vacant service worker position. The employee was transferred into the VOD position, and a full-time service worker was hired into the vacated position.							
IT Services Network Administrator	IT Services	1.00	IT Services				
The additional IT Services Network Administrating infrastructure needs of the City.	or position was filled in FY22 to help support	the current an	d future network				

UPDATE ON FY 2021 NEW POSITIONS						
Position	Department/Division	FTE	Fund			
N/A	N/A	N/A	N/A			
There were no new positions in FY 2021.						

	UPDATE ON FY 2020 NEW POSITIONS					
Position	Department/Division	FTE	Fund			
Park Attendant III	Parks & Recreation	1.00	General			

The Park Attendant was approved last fiscal year in order to provide the higher level attention that was needed for both the Dunedin Causeway and Hammock Park. The position works all weekends, covering the busiest days at both facilities. The employee in the position has been an asset to the City since being selected for the position, exceeding expectations in being able to effectively monitor and maintain both facilities. Staff has received kudos on the employee's behalf from residents for the maintenance, increased responsiveness, and attention to detail, especially in regards to the restrooms and litter which historically have received the highest complaints.

Position	Department/Division	FTE	Fund
Traffic Engineer	Streets	0.70	General
Traffic Engineer	Risk Safety	0.30	Risk

The Traffic Engineer position has proven to be a difficult position to fill. It was originally approved as a Grade 25. As a result of last year's classification and compensation study, the position was recommended and approved to be reclassified to a Grade 28 and reposted. In the absence of filling the position, Staff has been working with a Traffic Consultant. Going forward, Staff will revisit the job description and current salary grade to determine if any additional revisions are necessary.

UPDATE ON FY 2019 NEW POSITIONS			
Position	Department/Division	FTE	Fund
Parks Maintenance Worker I	Parks & Recreation	2.60	General

With addition of the PMWI position, the Parks Division is able to keep up with litter and trash on a seven day a week basis. We are able to keep two people on every Saturday and Sunday to pick up litter in our parks from the Causeway to Jerry Lake. Our standards on our ball fields are much higher, and we have received compliments from the Little League President. We have been able to stay ahead of our work orders, and are able to keep up with general work and setting up and tearing down for special events. Staff have been able to stay with their crews and not get pulled away as much as in the past. We have been able to get more projects done. There is more time for training, and parks overall are looking much better.

Position	Department/Division	FTE	Fund
Public Services Maint. Worker I	Public Services - Streets	1.00	General
Public Services Maint. Worker I	Public Services - Stormwater	1.00	Stormwater
Foreman	Public Services - Facilities	1.00	Facilities

One position is assigned to Streets and works on the tree crew; the other is in Stormwater and works on the VAC Truck. There was a delay in filling the positions: the Streets position was filled in March, while the Stormwater position was filled in April after interviewing several candidates. One of the Public Service Maintenance Workers was hired from the City's Apprenticeship Program, a partnership with the Public Works Academy. The custodial foreman position has worked out very well; he is doing a great job. The statistics on how well the custodial contract is working out should be available within the next six weeks.

Position	Department/Division	FTE	Fund
Building Inspector	Building	1.00	Building

Given the market, it took longer than expected to fill the position, but the new person came on board in April. We now have a full compliment of staff with four full-time inspectors, three of them holding multiple certifications, so we have good coverage. We do have a supplemental inspection services contract that we use as necessary, but with this position filled, we have not had to use them. It's good timing with the Blue Jays Stadium project and some of the other projects coming up.

UPDATE ON FY 2018 NEW POSITIONS			
Position	Department/Division	FTE	Fund
Public Information Coordinator	Community Relations	1.00	General

The new Public Information Coordinator (PIC) has worked on Parking, the implementation of an Instagram account for the City, and the Citizens Academy. The new online "Your City at Work" is also another project designed and maintained by the PIC. The position has rounded out the department and provides for a backup to the Department Director during hurricane season.

Position	Department/Division	FTE	Fund
P/T Code Enforcement Inspector	Planning & Development	VOD	General

The half-time Code Enforcement Inspector has reviewed Business Tax Receipts, and 1,039 businesses were found in Dunedin: 417 are currently registered for a Business Tax Receipt, 464 are not registered and 158 need to be field verified. All 1,039 received a letter explaining the process for renewal and it was fully expected to double the receipts in that category.

Position	Department/Division	FTE	Fund
Planner II	Planning & Development	1.00	General

The Planner II has worked with two interns and made a significant impact on outstanding projects related to the Florida Department of Transportation, Forward Pinellas and the Comprehensive Plan. The Planner II has completed three of the nine elements including a narrative of explanation which will be available online. Moving forward, the Comprehensive Plan is expected to also be on the GIS system as well.

Position	Department/Division	FTE	Fund
Firefighter/Paramedic	Fire	1.00	General

The new Firefighter/Paramedic was certified as a County Paramedic, and is now able to go out and fulfill the responsibilities of Firefighter/Paramedic. Since coming on board, there has been a reduction of 576 hours of overtime, which is twenty-four 24-hour shifts. The new position has resulted in a savings of \$18,000. This position also allows the department to comply with NFPA 17 recommendation for 4-person units and a 2-in/2-out for any type of structure fire. All shifts are now up to 16 personnel.

Position	Department/Division	FTE	Fund
P/T Water Service Worker	Water/Wastewater	VOD	General

This position was requested to assist the Water Division with special projects, thereby freeing staff to concentrate on maintenance and repairs.

