

# DUNEDIN

Home of Honeymoon Island



## **FY 2022 CITY OF DUNEDIN, FLORIDA**

**ADOPTED OPERATING &  
CAPITAL BUDGET  
SEPTEMBER 23, 2021**

**CITY OF DUNEDIN, FLORIDA  
FY 2022 ADOPTED OPERATING & CAPITAL BUDGET**

**SEPTEMBER 23, 2021**

**CITY OFFICIALS**

Julie Ward Bujalski  
Mayor

Jeff Gow  
Vice Mayor

Deborah Kynes  
Commissioner

Maureen “Moe” Freaney  
Commissioner

John Tornga  
Commissioner

Jennifer K. Bramley  
City Manager

Nikki Day  
City Attorney

Rebecca Schlichter  
City Clerk

**Prepared by:**

Ashley Kimpton, Budget Manager  
Les Tyler, Director of Finance



**Julie Ward Bujalski**  
**Mayor**



**Jeff Gow**  
**Vice Mayor**



**Deborah Kynes**  
**Commissioner**



**Maureen "Moe" Freaney**  
**Commissioner**



**John Tornga**  
**Commissioner**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Dunedin  
Florida**

For the Fiscal Year Beginning

**October 01, 2020**

*Christopher P. Morill*

Executive Director



## FY 2022 ADOPTED OPERATING & CAPITAL BUDGET

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# DUNEDIN

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Home of Honeymoon Island

# **EXECUTIVE SUMMARY**

*FY 2022 ADOPTED  
OPERATING &  
CAPITAL BUDGET*



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September 23, 2021

City of Dunedin  
542 Main Street  
Dunedin, FL 34698

Honorable Mayor and City Commissioners,

The General Fund is the main operating fund for the City and includes the principal governmental activities of the City that are not supported by dedicated revenues.

As a result of the economic slowdown related to the COVID-19 pandemic, many of the General Fund revenues will continue to experience decreases in FY 2021 before an anticipated return to growth in FY 2022 and some revenue sources not returning to normal until FY 2023.

Property Tax revenue remains strong in FY 2021 and FY 2022. While our City continues to expend funds to respond to the COVID -19 pandemic, the federal Stimulus “American Rescue Plan Act” (ARPA) and FEMA reimbursements are anticipated to mitigate the majority of this non-recurring fiscal impact.

The American Rescue Plan Act of 2021 establishes the Coronavirus State and Local Fiscal Recovery Funds for State and Local governments to assist in their response to the COVID-19 emergency and its economic impacts. It is designed to support the immediate pandemic response, bring back jobs, and lay groundwork for a strong and equitable recovery. The U.S. Treasury is providing this much needed relief and the State and Local Fiscal Recovery Funds may be used to:

- Support public health expenditures, by funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff;
- Address negative economic impacts caused by the public health emergency, including economic harms to workers, households, small businesses, impacted industries, and the public sector;
- Replace lost public sector revenue, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic;
- Provide premium pay for essential workers, offering additional support to those who have borne and will bear the greatest health risks because of their service in critical infrastructure sectors; and,

- Invest in water, sewer, and broadband infrastructure, making necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet.

The ARPA grant allocation for the City of Dunedin is expected to be \$18.3 million over a two year period. Within the categories of eligible uses mentioned above, recipients have broad flexibility to decide how to best use this funding to meet the needs of their communities. The City has a contract with a consultant to assist in expediting financial recovery and mitigation efforts through the American Rescue Plan Act of 2021. The consultant will assist with determining ARPA grant eligibility, compliance, and reporting assistance.

The FY 2022 Adopted Budget for the City of Dunedin has been adjusted to assist in delivering a balanced FY 2022 budget. Some Business Plan initiatives and projects have been delayed or cost reduced in FY 2022 to reach that goal. The General Fund Long Range Fund projection reflects a budget shortfall starting in FY 2023 through FY 2027 of \$290,000 annually. This Budget Shortfall is the amount needed to achieve the target fund balance of 15%. The shortfall can be addressed by increasing revenue, reducing expenditures and/or services or a combination of the two methods. Total city-wide revenues (net of debt proceeds) for FY 2022 total \$105,445,341. Total city-wide net expenditures ("net" includes depreciation and removes capital and debt principal payments) for FY 2022 total \$110,935,988. The total city-wide revenues are less than expenditures in FY 2022 due primarily to the City Hall debt financing in FY 2021 in the Penny Fund that provided funds to complete the City Hall project. However, the City Hall project expenditures take place over two years - FY 2021 and FY 2022 in the Penny Fund.

This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. The FY 2022 Adopted Budget is aligned with the Strategic Plan and the Municipal Business Plan. Staff is proposing that the millage rate for FY 2022 remain the same at 4.1345 mills.

## **BUDGET HIGHLIGHTS**

### **Property Taxes and Millage Rate**

On July 1, 2021, the Pinellas County Property Appraiser provided the certified municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole.

The millage rate for FY 2022 remains at 4.1345 mills, the same rate as adopted in FY 2016 through FY 2021.

NAME	FY 2021 Est. Total Taxable Value	FY 2022 Est. Total Taxable Value	% Change in Total Taxable Value
Dunedin TIF District	\$ 184,783,525	\$ 206,355,625	11.67%
City of Dunedin	\$ 3,057,294,312	\$ 3,313,345,743	8.38%
Pinellas County	\$ 91,725,856,109	\$ 97,763,752,952	6.58%

**All Funds Revenues**

Total citywide revenues for FY 2022 are projected at \$105,445,341 a 2% decrease from the FY 2021 budget as explained below.

Property taxes are projected to increase \$1,101,041 or 9% in all funds; and a projected increase of \$535,500 or 6% in other taxes such as local utility and communications taxes. Charges for services increased by \$3,527,999 compared to FY 2021, due to increases in the utility user fees for Water/Sewer, Solid Waste, Stormwater funds, and IT Services internal service allocation in FY 2022 over FY 2021. Intergovernmental increased by \$10.7 million due primarily to the Federal ARPA grant revenue in FY 2022 of \$9.1 million not budgeted in FY 2021.

Revenue from Debt Proceeds has decreased in FY 2022 by \$23.8 million or 58% from FY 2021, due to debt proceeds for the City Hall project and Water/Sewer State Revolving loan program in FY 2021 totaling \$40.8 million that are not included in FY 2022 Budget. The FY 2022 Budget includes debt proceeds for the Wastewater State Revolving loan program and the CRA Fund in the amount of \$17.0 million and significantly less than FY 2021 Budget.

ALL FUNDS - REVENUE					
REVENUE SOURCE	FY 2021 BUDGET	FY 2022 BUDGET	% CHANGE	\$ CHANGE	
Property Taxes	\$ 12,934,363	\$ 14,035,404	9%	\$ 1,101,041	
Other Taxes	9,009,600	9,545,100	6%	535,500	
Licenses, Permits, Fees	5,009,250	4,527,650	-10%	(481,600)	
Intergovernmental	7,669,322	18,407,424	140%	10,738,102	
Charges for Services	46,756,918	50,284,917	8%	3,527,999	
Fines	329,050	322,850	-2%	(6,200)	
Miscellaneous	3,323,813	3,303,076	-1%	(20,737)	
Debt Proceeds	40,879,871	17,072,200	-58%	(23,807,671)	
Transfers In	4,680,200	1,053,920	-77%	(3,626,280)	
<b>Revenue Subtotal</b>	<b>\$ 130,592,387</b>	<b>\$ 118,552,541</b>	<b>-9%</b>	<b>\$ (12,039,846)</b>	
Elimination of Debt Proceeds	(23,379,871)	(13,107,200)	-44%	10,272,671	
<b>TOTAL REVENUES</b>	<b>\$ 107,212,516</b>	<b>\$ 105,445,341</b>	<b>-2%</b>	<b>\$ (1,767,175)</b>	

Revenue in enterprise funds will increase due to the following programmed rate increases for Stormwater and Solid Waste, and estimated increases for Water/Sewer in FY 2022:

- Stormwater – Increase in equivalent residential unit (ERU) rate of 1.5%;
- Solid Waste – Increase in residential & commercial rates of 4.0%; and
- Water / Wastewater – Increase in unit charge of 6.0%

### General Fund Revenues

General Fund revenues for FY 2022 are projected to increase \$1,061,936 or 3%, over FY 2021 budget revenues. Property tax revenue in the General Fund is projected to increase \$907,382 or 8%, over FY 2021 budget. Other taxes, including utility, communications and business taxes, are projected to increase by \$55,000, or 1%, compared to FY 2021. Intergovernmental have increased by \$491,673 or 11% compared to FY 2021 due mainly to an increase in half cent sales tax revenue in FY 2022 of \$405,000 over FY 2021.

<b>GENERAL FUND - REVENUE</b>					
<b>REVENUE SOURCE</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>% CHANGE</b>	<b>\$ CHANGE</b>	
Property Taxes	\$ 11,585,265	\$ 12,492,647	8%	\$ 907,382	
Other Taxes	4,852,100	4,907,100	1%	55,000	
Licenses, Permits, Fees	2,908,500	2,856,200	-2%	(52,300)	
Intergovernmental	4,682,000	5,173,673	11%	491,673	
Charges for Services	6,408,350	6,189,528	-3%	(218,822)	
Fines	176,450	145,350	-18%	(31,100)	
Miscellaneous	687,013	597,116	-13%	(89,897)	
Transfers In	28,400	28,400	0%	-	
<b>TOTAL REVENUES</b>	<b>\$ 31,328,078</b>	<b>\$ 32,390,014</b>	<b>3%</b>	<b>\$ 1,061,936</b>	

### All Funds Expenses

Total citywide expenditures of \$110,935,988 reflect a \$7,444,780, or 7%, increase in spending compared to the FY 2021 budget. Wages for FY 2022 are projected to increase \$645,389 over FY 2021 budget due to a 3% merit increase in the FY 2022 Adopted Budget. Benefits are projected to increase by \$480,350, or 6% over FY 2021 budget due primarily to increase in health cost in the FY 2022 Adopted Budget.

<b>ALL FUNDS - EXPENSES</b>					
<b>EXPENSES</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>% CHANGE</b>	<b>\$ CHANGE</b>	
Personnel					
<i>Wages</i>	\$ 21,139,889	\$ 21,785,278	3%	\$ 645,389	
<i>Benefits</i>	8,009,470	8,489,820	6%	480,350	
Operating	38,687,932	43,829,069	13%	5,141,137	
Capital	35,187,746	39,364,609	12%	4,176,863	
Other					
<i>Principal, Interest, &amp; Debt Issuance</i>	8,439,917	8,065,400	-4%	(374,517)	
<i>Aid to Org &amp; Economic Incentives</i>	482,000	445,500	-8%	(36,500)	
<i>Transfers Out</i>	4,680,200	1,053,920	-77%	(3,626,280)	
<b>Expense Subtotal</b>	<b>\$ 116,627,154</b>	<b>\$ 123,033,596</b>	<b>5%</b>	<b>\$ 6,406,442</b>	
Depreciation	7,472,500	9,059,000	21%	1,586,500	
Elimination of Principal Debt Payments	(1,974,700)	(2,581,200)	31%	(606,500)	
Elimination of Utility Capital	(18,633,746)	(18,575,408)	0%	58,338	
<b>TOTAL EXPENSES</b>	<b>\$ 103,491,208</b>	<b>\$ 110,935,988</b>	<b>7%</b>	<b>\$ 7,444,780</b>	

The \$4.2 million or 13% increase in operating expenses in FY 2022 over FY 2021 can be attributed primarily to the following:

- Medical Claims estimate increased \$298,000.
- IT ISF charges to departments increased \$755,300. Part of the reason for this was because IT had to make major cuts to their budget last year. IT Services also added new projects including Design Documents for Fiber Cabling, New City Hall Fiber Cable, and EOC Server. In addition, IT added a new position to the FY 2022 budget, the IT Services Network Administrator.
- Property/Liability Insurance ISF charges increased \$462,000 because the Property/Liability premiums and actuarial estimated claims went up. In addition, FY21's budget is artificially low since all funds received a savings on the ISF charge due to excess reserves in the Risk Fund in FY 2021.
- Custodial ISF charge increased \$180,800 due to the estimated increase in the Facility custodial contract.
- Repair & Maintenance increased \$833,000
  - Stormwater Gabion project increased \$400,000
  - Library Roof and HVAC projects \$265,000
  - Community Center HVAC \$250,000

### **General Fund Expenditures**

Expenditures in the General Fund increased \$2,584,609, or 8%, over FY 2021. Wages for FY 2022 are projected to increase \$392,782, or 3% increase over FY 2021, due to a 3% merit increase in FY 2022 proposed budget. Benefits are projected to increase by \$320,380 or 7% over FY 2021 budget due primarily to increase in health cost in the FY 2022 Adopted Budget. The \$2,046,437 or 15%, increase in operating expenses can be attributed primarily to the following Items:

- Property/Liability Insurance ISF charges increased \$283,900 because the Property/Liability premiums and actuarial estimated claims went up. In addition, FY21's budget is artificially low since all funds received a savings on the ISF charge due to excess reserves in the Risk Fund.
- Professional services increased \$223,000 due primarily to the Community Development department Historic Resources Survey (\$50,000) and Short-Term Vacation Evaluation & Support (\$75,000) and the Economic Development department for Coca Cola Market Analysis (\$35,000).
- IT Services internal fund allocation to General Fund increased to \$489,900, for capital and operating needs and IT Budget was reduced significantly in FY 2021. In addition, IT added a new position to the FY 2022 budget, the IT Services Network Administrator.
- Other contractual services increase of \$378,000 due primarily for Law enforcement contract increase of \$136,540, increase of \$57,000 in special events division for Lights in Trees Master Plan and Lights in Trees at Main and Skinner,

the addition of the Ferry Service initiative of \$49,927, and the Classification & Compensation / Organizational Study of \$40,000.

- Repairs and maintenance increase of \$260,000 for Library Roof Replacement (\$210,000) and HVAC Replacement (\$50,000).
- Custodial ISF charge increased to \$154,500 due to the estimated increase in the Facility custodial contract.

<b>GENERAL FUND - EXPENSES</b>				
<b>EXPENSES</b>	<b>FY 2021 BUDGET</b>	<b>FY 2022 BUDGET</b>	<b>% CHANGE</b>	<b>\$ CHANGE</b>
Personnel				
<i>Wages</i>	\$ 11,830,300	\$ 12,223,082	3%	\$ 392,782
<i>Benefits</i>	4,363,080	4,683,460	7%	320,380
Operating	13,581,411	15,627,848	15%	2,046,437
Capital	1,052,400	884,600	-16%	(167,800)
Other	599,000	591,810	-1%	(7,190)
<b>TOTAL EXPENSES</b>	<b>\$ 31,426,191</b>	<b>\$ 34,010,800</b>	<b>8%</b>	<b>\$ 2,584,609</b>

## **Considerations During Budget Development**

### **Staffing Levels**

Since FY 2017 the City has been using a pay for performance program for annual employee merit increases. The FY 2022 Budget will have a 3% merit increase. The future year financial projections FY 2023 through FY 2027 include a proposed 3.5% merit increase each year.

Several minor changes in personnel, such as title changes and reclassification of positions, will occur in the FY 2022 Budget.

Four position reclassifications are included in Parks and Recreation - Recreation Coordinator A17 to A20, Head Lifeguard A12 to A13, Recreation Leader III A12 to A13 and Administrative Coordinator A14 to A15.

One position reclassification in the Communications Department – Multimedia Specialist A17 to A18. One new position in Wastewater, the Wastewater Collections VOD at A14. One new position in IT, the IT Services Network Administrator at A23.

In addition, the Traffic Engineer has been changed to a Transportation Planner. The corresponding departments and pay grade has changed as well.



FY 2022 PERSONNEL CHANGES				
Department/Division	Personnel Change	Net FTE Change	Fund Impact	Fund
Parks & Rec - Athletics	Recreation Coordinator	0	7,222	General
Parks & Rec - Aquatics	Head Lifeguard	0	2,734	General
Parks & Rec - Youth Svcs	Recreation Leader III	0	5,979	General
Parks & Rec - Admin	Administrative Coordinator	0	4,040	General
Communications	Multimedia Specialist	0	4,467	General
Wastewater Collections	Wastewater Collections VOD	0.63	22,847	Water/WW
IT Services	IT Services Network Administrator	1	93,380	IT Services
Community Development	Transportation Planner	0	11,000	General 70%
				Risk 20%
				Building 10%
<b>TOTAL</b>		<b>1.63</b>	<b>\$ 151,669</b>	

During budget development, there were Department requests for an additional 3 FTEs to meet service needs. Despite the need, revenues are not strong enough to support the additional recurring expense of new positions. The personnel requests will not be filled in FY 2022 due to budget constraints and the City’s commitment to strictly maintain current services at this time.

FY 2022 UNFUNDED PERSONNEL REQUESTS				
Department/Division	Personnel Change	Net FTE Change	Fund Impact	Fund
Parks & Rec - Parks	Parks Superintendent	1	95,900	General
Parks & Rec - Admin	Administrative Coordinator	0	5,283	General
Parks & Rec - Marina	Marina Attendant	1	14,300	Marina
<b>TOTAL</b>		<b>2</b>	<b>\$ 115,483</b>	

### **Strategic Plan**

The FY 2022 Adopted budget is based upon a broad strategic planning process. The FY 2022 planning session was held in March 2021 to build upon the City’s existing strategic priorities in order to prepare the City for the FY 2022 budget process. The initiatives and projects either support or enhance the City’s core services as outlined in the Comprehensive Plan and can only be accomplished after the City’s core services are met.

### **Business Plan**

While the Strategic Plan sets the direction, the Business Plan is the road map for accomplishing the City’s **EPIC! Goals**. The Business Plan identifies initiatives which support the **EPIC! Goals**, delineates the funding source and establishes a timeline for accomplishing the task. The Business Plan contains 164 total business plan initiatives, 31 of which are new in FY 2022.

**Infrastructure and City Facilities**

Preservation and maintenance of existing city facilities will drive major spending in the FY 2022 Adopted Budget with \$605,000 dedicated to Citywide HVAC replacements, exterior facility painting, and roof replacements.

**Additional Comments**

Overall, the FY 2022 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, preservation of infrastructure, conservation, and the arts. I am committed to working with the City Commission to advance the City's initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,



Jennifer K. Bramley  
City Manager

## DUNEDIN AT A GLANCE

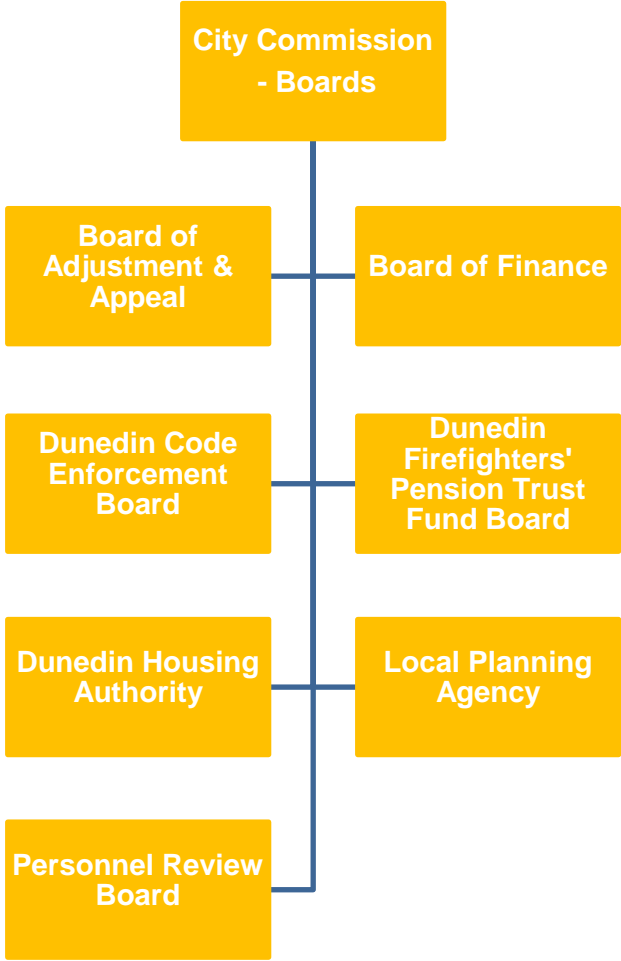
<b>Date of Incorporation</b>	June 1, 1899	
<b>Form of Government</b>	Commission / City Manager	
<b>Property Tax Rate</b>	4.1345 Mills per \$1,000 value	
<b>Local Retail Sales Tax</b>	7.00%	
<b>Area:</b>	28.2 sq. miles	
<b>Land:</b>	10.4 sq. miles	
<b>Water:</b>	17.8 sq. miles	
	<b>County</b>	<b>Dunedin</b>
<b>Population<sup>1</sup></b>	982,705	37,463
<b>Labor Force<sup>2</sup></b>	501,036	18,599
<b>Employment<sup>2</sup></b>	484,807	18,016
<b>Unemployment<sup>2</sup></b>	16,229	583
<b>Unemployment Rate<sup>2</sup></b>	3.2%	3.1%
<b>Education<sup>1</sup></b>		
<i>High School or higher</i>	87.4%	88.7%
<i>Bachelors or higher</i>	32.0%	35.0%
<b>Median Household Income<sup>1</sup></b>	\$54,148	\$52,626
<b>Average Household Size<sup>3</sup></b>	2.18	1.99
<b>Per Capita Income<sup>1</sup></b>	\$34,978	\$35,968
<b>Sex<sup>1</sup></b>		
<i>Female:</i>	54.0%	53.9%
<i>Male:</i>	46.0%	46.1%
<b>Racial Composition<sup>1</sup></b>		
<i>White Alone</i>	79.8%	90.1%
<i>Black Alone</i>	10.9%	3.5%
<i>Two or more Races</i>	2.4%	2.3%
<i>Other</i>	6.5%	4.0%
<i>Hispanic Origin (any race)</i>	10.4%	8.0%
<b>Age<sup>1</sup></b>		
<i>18 and under</i>	15.8%	12.6%
<i>19-34</i>	18.2%	14.6%
<i>35-44</i>	10.8%	9.3%
<i>45-54</i>	13.0%	11.9%
<i>55-64</i>	16.1%	17.0%
<i>65 and over</i>	26.1%	34.4%

<sup>1</sup>Pinellas County Economic Development, ([www.pced.org/page/DemoBusiness](http://www.pced.org/page/DemoBusiness))

<sup>2</sup>Bureau of Labor & Statistics, BLS Data Finder 1.1 ([www.bls.gov](http://www.bls.gov))

<sup>3</sup>U.S. Census Bureau, QuickFacts ([www.census.gov](http://www.census.gov))

# City of Dunedin Advisory Boards & Committees



## Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.



## Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.

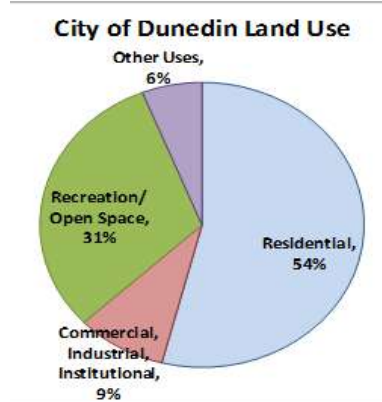




The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green - friendly, encompassing six parks, a "clean" marina, and providing access to neighboring communities through the Jolley Trolley bus service.

### Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than one third (34.1%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.



Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2022 Budget includes a 4.1345 millage rate, unchanged since FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, and access to natural amenities and man-made attractions.



### Economic Outlook

In the 16 months since the start of the COVID-19 pandemic, we have had to continually update our assumptions when it comes to the economy. When the FY 2021 Budget was adopted in September 2020, taxable sales were projected to fall 4%, and inflation was expected to grow by 2.2%. The U.S. unemployment rate was 7.9% and only 12 million of the 22 million jobs lost in the first two months of the pandemic were back, and businesses were operating under reduced capacity limits. However, as vaccines have been developed and administered and

infection rates fell, many states loosened restrictions on businesses and consumers returned to bars, restaurants, and local shops spending stimulus funds and pent-up savings and stimulating the economy. Since then, the national unemployment rate has fallen from a high of 14.7% in April 2020 to 5.8% in May 2021. Payrolls have increased by 14 million workers; while Pinellas County has experienced an even better recovery, with the unemployment rate falling from 14.7% in April 2020 to 4.4% in April 2021.

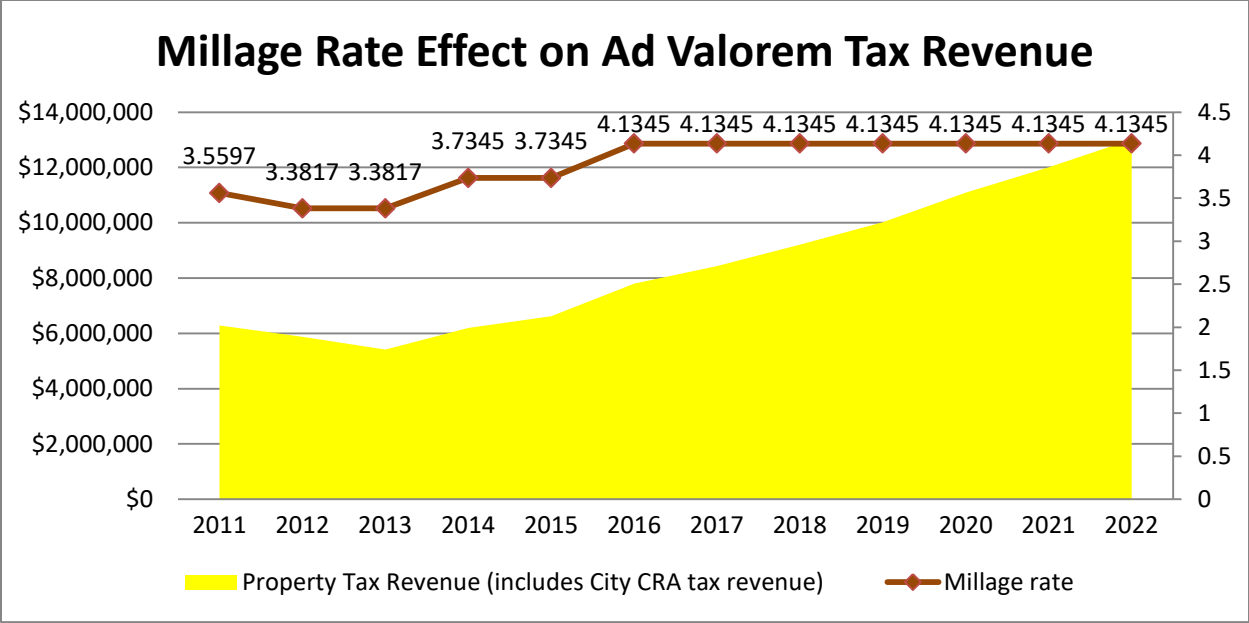
### **Ad Valorem Revenues and Property Values**

Within Pinellas County, *the most significant factor that has hindered recovery has been property values*. In 2007, the countywide taxable value was just over \$90 billion. Despite the significant loss in value since the great recession, the countywide total taxable value has grown 54% since 2015, with the most significant gains over the past five years.

<b>Tax Year</b>	<b>Pinellas County Total Taxable Value</b>	<b>% Change</b>	<b>City of Dunedin Total Taxable Value</b>	<b>% Change</b>
2015 Final Tax Roll	\$63,599,221,882	6.62%	\$1,991,882,705	6.15%
2016 Final Tax Roll	\$68,171,078,378	7.19%	\$2,147,371,249	7.81%
2017 Final Tax Roll	\$73,503,717,055	7.82%	\$2,344,822,531	9.20%
2018 Final Tax Roll	\$79,376,212,411	7.99%	\$2,551,388,421	8.81%
2019 Final Tax Roll	\$85,468,863,997	7.68%	\$2,823,839,751	10.68%
2020 Final Tax Roll	\$91,725,856,109	7.32%	\$3,057,294,312	8.27%
2021 Est. Tax Roll	\$97,763,752,952	6.58%	\$3,313,345,743	8.38%

Source: Pinellas County Property Appraiser's office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, *property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit*.



FY 2022 will mark the seventh consecutive year of growth in the City's gross taxable value. During FY 2022, the City anticipates gross taxable value to increase by 8.38%, from \$3.057B to \$3.313B. This will generate an additional \$1,101,041 in ad valorem revenues across all funds over FY 2021 budget levels.

**Citywide Development**

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2018	4,800	\$100,000,000
FY 2019	5,346	\$160,351,000
FY 2020	5,238	\$99,892,000
FY 2021 Est.	5,000	\$125,000,000
FY 2022 Projected	5,000	\$125,000,000

Source: City of Dunedin, Community Development Department.





## Dunedin is proud of its many “firsts”

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain “platinum status” as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



*The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.*



*Frozen orange juice concentrate originated in Dunedin.*



*The Pram sailboat racer originated in Dunedin.*



*The first radio signals from Pinellas County were sent from Dunedin.*



*The oldest continuous garden club on Florida’s west coast is the Dunedin Garden Club.*



*Dunedin was the first city in Florida to receive the “Trail Town” Designation*

## History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



## Business Planning and Capital Improvements Plan Development

The City of Dunedin's Five **EPIC! Goals** were originally established by City Commission in 2018 at the Strategic Planning Sessions. In 2020, the Commission proposed a Sixth **EPIC! Goal** in order to focus on City Employees and the City as a workplace environment. This additional goal allows the City Employees to be extracted from the fifth and addressed separately. **EPIC! Goals** provide the framework that is used to organize and align the City's Fiscal 2022 initiatives and projects contained within the Business Plan. The initiatives and projects either support or enhance the City's core services as outlined in the Comprehensive Plan and can only be accomplished after the City's core services are met. Maintaining core services is the top priority of the City.

The Business Plan is an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan are the drivers for the 2022 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As business plan development evolves over the coming years, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.



Strategic Planning Engagement

## The City of Dunedin's Six EPIC! Goals

### EPIC! Goal #1

***Create a vibrant, cultural experience that touches the lives of our community and visitors.***

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

### EPIC! Goal #2

***Create a visual sense of place throughout Dunedin.***

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

### EPIC! Goal #3

***Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.***

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

### EPIC! Goal #4

***Be the statewide model for environmental sustainability stewardship.***

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

## **EPIC! Goal #5**

***Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.***

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

## **EPIC! Goal #6**

***Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.***

Objectives:

- a. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- b. Celebrate the diversity of all employees and foster a culture of inclusion and belonging.
- c. Encourage employee professional development and provide for effective succession planning and career pathing.

### **Reporting on Goals and Initiatives**

Current fiscal year goals (initiatives and CIP) are included in an Appendix at the end of the document, and are identified by **EPIC! Goal** and by Department. Reporting on previous year goals (initiatives and CIP) is also included as an Appendix and identified by Strategic Priority as well as by Department. The FY 2022 and FY 2021 reports can be found:

- Appendix A: FY 2022 Initiatives and CIP (page 427); and
- Appendix B: FY 2021 Progress on Initiatives (page 441).

# The City of Dunedin's SIX EPIC! GOALS

**1**

Create a vibrant, cultural experience that touches the lives of our community and visitors.

**2**

Create a visual sense of place throughout Dunedin.

**3**

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

**4**

Be the statewide model for environmental sustainability stewardship.

**5**

Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

**6**

Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusion initiatives.



Home of Honeymoon Island

# **BUDGET GUIDE & FINANCIAL POLICIES**

*FY 2022 ADOPTED  
OPERATING &  
CAPITAL BUDGET*



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## BUDGET PROCESS

### PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with City of Dunedin Six EPIC! Goals, and initiatives set forth in the Business Plan and Capital Improvements Plan. This draft Business Plan includes the Capital Improvements Plan and is published in May and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises the City's capital budget for the upcoming fiscal year.

### PHASE 2: ANNUAL OPERATING BUDGET

#### **Budget Kickoff**

Finance staff coordinates a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

#### **Departmental Budget Preparation**

City departments develop their expense budget requests for the upcoming fiscal year.

#### **Budget Review and Adoption**

After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests. Capital Improvement Projects and Initiatives as set forth in the Business Plan are also incorporated into each Department's budget during this process.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may

not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance in early July. Three budget workshops will be held in FY 2022 with the City Commission to review the Proposed Budget prior to a vote on the maximum millage rate.

Each fund within the Budget Summary section of the budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

<b>PUBLIC INPUT</b>
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Every City Commission budget workshop and hearing is open to the public. During each meeting the City Commission designates time for the public to share their comments regarding the topic in discussion.

In addition, beginning in FY 2019, the City of Dunedin implemented the use of an annual survey to understand citizen and business satisfaction levels with City's current level of services, community needs and priorities, and to gauge the progress the City is making in achieving its sustainability objectives. The results of the survey are incorporated into annual budget and strategic plan.

# FY 2022 BUDGET TIMELINE

FEBRUARY	2/4/2021	• <b>FY 2022 Budget Kickoff Meeting</b> (Depts receive revenue estimate worksheets and FY22 CIP/BPI forms)
	2/9/2021	• <b>FY 2021 Q1 Update to Commission</b>
	Due to Finance by 2/19/21	• Departments prepare their revenue estimates
	2/5 - 2/19	• Finance estimates general revenues
	Due to Finance by 2/26/21	• Departments update and create new CIP & BPI request sheets
	Due to Finance by 2/26/21	• Departments prepare Personnel, Facilities, & IT Request Forms
	2/19 - 3/5	• Departments enter their operating budgets into Munis
	2/26/2021	• Personnel cost estimates due from HR
MARCH	3/01 - 3/05	• Finance estimates debt and utilities
	3/5/2021	• Munis Budget Module closes. No more department entries for will be allowed.
	3/12/2021	• <b>City Commission Strategic Planning Session</b>
	Due to Finance by 3/19/21	• Departments make changes (if any) to CIP & BPI requests based on Strategic Planning Session
	3/12 - 3/19	• Directors of Internal Service Funds prepare ISF charge estimates
	3/23 - 3/26	• Finance estimates and enters depreciation and elimination accounts
	3/29 - 3/31	• Finance preps and sends mid-year update on prior year Business Plan & CIP to depts to update.
	3/31/2021	• All entries must be in Munis by this date.
APRIL	4/1 - 4/12	• Finance prepares draft long range fund projections for City Manager meetings
	4/1 - 4/14	• Finance prepares department meeting budget reports and sends to departments for review
	4/1 - 4/30	• Finance prepares Business Plan narrative pages, org chart, summary tables, etc.
	4/13/2021	• Finance meets with City Manager's Office to review long range fund projections
	4/14/2021	• Finance sends Draft Business Plan BPI & CIP sections to departments for review.
	Due to Finance by 4/14/21	• Departments prepare their mid-year updates on prior year Business Plan & CIP
	Due to Finance by 4/19/21	• Department comments on Draft Business Plan BPI & CIP sections due
	4/19 - 4/23	• City Manager's Office meets with Finance and departments for department budget review
4/19 - 4/26	• Finance makes final adjustments to LRFPS and Munis based on department meeting direction	
MAY	5/3/2021	• <b>Finance publishes FY 2022 Draft Business Plan and staffing for Workshop #1</b>
	5/4 - 5/7	• Finance prepares department budget pages and sends to departments for updates
	5/7/2021	• Finance prepares and sends draft budget numbers to Board of Finance for review
	5/10 - 5/14	• Depts. update narrative sections, performance measures, and goals for Proposed Budget
	5/14/2021	• <b>City Commission Budget Workshop #1: FY 2022 Draft Business Plan &amp; CIP</b>
	5/17 - 5/21	• Finance adjusts budget based on Workshop #1 direction
	5/24 - 6/9	• Finance prepares Draft Proposed Budget
JUNE	6/1/2021	• Estimated Taxable Values available from County
	6/10/2021	• Finance sends Draft Proposed Budget to departments and Board of Finance to review
	6/15/2021	• <b>City Commission Work Session: Review of Commission budget</b>
	Due to Finance by 6/20/21	• Department comments on Draft Proposed Budget due
	6/21 - 6/28	• Finance makes final changes to Draft Proposed Budget
6/30/2021	• <b>FY 2022 Proposed Budget Published</b>	
JULY	7/1/2021	• Taxable Values Certified by Pinellas County
	7/9/2021	• <b>City Commission Budget Workshop #2</b> (9am) FY 2022 Proposed Budget
	7/15/2021	• <b>City Commission Meeting</b> (6pm): Estimated Maximum Millage Rate for FY 2022
AUGUST	8/10/2021	• <b>City Commission Workshop #3</b> (9am): FY 2022 Proposed Budget
	8/11 - 8/31	• Finance finalizes Tentative Budget
SEPTEMBER	9/16/2021	• <b>Commission Meeting</b> (6pm): PH #1 - Tentative Millage Rate & Tentative Budget
	9/23/2021	• <b>Commission Meeting</b> (Special Meeting 6pm): PH #2 - Final Millage Rate & Final Budget

# DUNEDIN

Home of Honeymoon Island

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## BUDGET POLICIES

### **Balanced Budget**

In accordance with Florida Statute 166.241(2), the City of Dunedin is required to adopt a balanced budget each fiscal year in which estimated revenues and appropriated fund balances are equal or greater than expense appropriations.

### **Budgetary Level of Control**

The budgetary data included herein represents the FY 2022 Adopted Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

### **Budget Adjustments**

Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

### **Basis of Accounting**

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

### **Basis of Budgeting**

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

### **Revenue Estimates**

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, County of Pinellas, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed four times each year with the publication of the Business Plan, Proposed Budget, Tentative Budget, and Adopted Budget.

## EXPENDITURE / EXPENSE APPROPRIATIONS BY CATEGORY

### Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2022 Adopted Budget includes:

- Pay-for-performance merit increase of 3% for eligible non-represented employees / 2% max. for eligible IAFF (Fire Union) employees;
- Increase in budgeted Worker's Compensation claims of \$81,500 based on current actuarial report plus a modest contingency; and
- Increase of 6.6% in the Health Benefits Fund, which includes medical claims.

### Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs (\$25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

### Capital

The City defines capital expenses as those with an individual cost of \$5,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2022 Adopted Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

**Other**

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.



## FUND TYPES

The City of Dunedin annual budget includes the following fund types:

### Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except un-matured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

### Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- **Enterprise Funds**, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

- **Internal Service Funds**, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

## FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

### FY 2022 CITY OF DUNEDIN FUNDS

GENERAL FUND	SPECIAL REVENUE FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS*
	Stadium Fund	Stormwater Fund	Firefighter's Retirement Fund
	Penny Fund	Solid Waste Fund	Defined Contribution Plan Fund
	County Gas Tax Fund	Marina Fund	
	Community Redevelopment Agency (CRA) Fund	Water/Wastewater Fund	
	Building Fund	Fleet Internal Service Fund	
	Impact Fee Fund	Facilities Maintenance Internal Service Fund	
	Public Art Fund	IT Services Internal Service Fund	
	American Rescue Plan Act (ARPA) Fund	Health Benefits Internal Service Fund	
		Risk Safety Internal Service Fund	

\* *Fiduciary Funds are not budgeted.*

**FUNDING SOURCE BY DEPARTMENT**

	General	Stadium	Penny	County Gas Tax	CRA	Building	Impact Fee	Public Art	ARPA	Stormwater	Solid Waste	Marina	Water/WW	Fleet	Facilities Maint.	IT Services	Health Benefits	Risk Safety
City Attorney	X																	
City Clerk	X																	
City Commission	X																	
City Manager	X	X				X												
Communications	X																	
Community Development	X			X														
Economic & Housing Development	X	X	X															
Finance	X						X											
Fire	X	X			X													
Human Resources & Risk Management	X															X	X	
IT Services															X			
Law Enforcement	X				X													
Library	X	X																
Parks & Recreation	X	X	X		X				X									
Public Works	X	X	X		X			X	X		X	X	X					

## FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
  - (a) Inventory and prepaid items;
  - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
  - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.
  
- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
  - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
  - (b) Imposed by law through constitutional provisions or enabling legislation.
  
- Committed fund balance shall be the amounts committed by City Commission action for the following:
  - (a) Major maintenance and repair projects;
  - (b) Meeting future obligations resulting from a natural disaster;
  - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
  - (d) Amounts set aside for specific projects.
  
- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
  - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
  - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
  - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

**RESOLUTION 15-05**

**A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY; PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the City desires to establish a new Fund Balance and Reserve Policy, and

**WHEREAS**, such a policy has been prepared and a copy thereof is attached hereto;

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:**

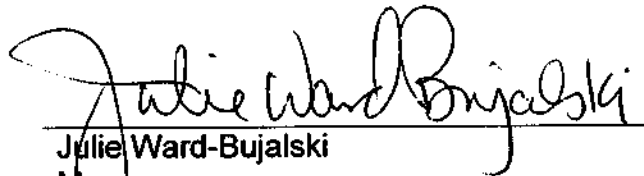
**SECTION 1.** The City Commission hereby adopts the "City of Dunedin, Florida Fund Balance and Reserve Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

**SECTION 2.** If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

**SECTION 3.** All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

**SECTION 4.** This resolution shall take effect immediately upon adoption.

**PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 22nd day of January, 2015.**

  
Julie Ward-Bujalski  
Mayor

ATTEST:

  
Denise M. Kirkpatrick  
City Clerk

## Resolution 15-05

### Exhibit A



## City of Dunedin, Florida FINANCE DEPARTMENT

### FUND BALANCE and RESERVE POLICY

---

#### I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

#### II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 "*Fund Balance Reporting and Governmental Fund Type Definitions*" effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

#### III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

#### IV. MINIMUM FUND BALANCE AND RESERVES

##### A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

##### B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.



**C. Minimum Water/Wastewater Fund Reserves**

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

**D. Minimum Marina Fund Reserves**

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

**E. Minimum Stormwater Fund Reserves**

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

**F. Minimum Fund Balance for Special Revenue Funds**

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

**G. Minimum Unrestricted Net Position – Risk-Safety Fund**

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

**H. Minimum Unrestricted Net Position – Health & Benefits Fund**

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

**I. Minimum Fund Balance or Reserves – Other Funds of the City**

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

**V. REPORTING**

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

**VI. COMPLIANCE**

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

**VII. POLICY ADOPTION AND AMENDMENTS**

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

## DEBT POLICY

On September 20, 2018, the City Commission adopted Resolution 18-24, revising the City of Dunedin's Debt Management Policy.

The Purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- Net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.
- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

The City's revised debt policy can be found on page 54.

## **RESOLUTION 18-24**

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A DEBT MANAGEMENT POLICY FOR THE CITY OF DUNEDIN PROVIDING SEVERABILITY, PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.**

**BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, as follows:**

**SECTION 1. AUTHORITY FOR THIS RESOLUTION.** This Resolution is adopted pursuant to the provisions of Article VIII, Section 2(b) of the Constitution of the State of Florida, Chapter 166, Part II, Florida Statutes, the municipal charter of the City of Dunedin, Florida (the "City") and other applicable provisions of law (collectively, the "Act").

**SECTION 2. FINDINGS.** It is hereby ascertained, determined and declared that:

A. The City of Dunedin hereby adopts the "City of Dunedin Debt Management Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said policy.

**SECTION 3. DECLARATION OF INTENT.** The City hereby expresses its intention to adopt the revised Debt Management Policy.

**SECTION 4. SEVERABILITY.** If any one or more of the covenants, agreements or provisions of this Resolution should be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separate from the remaining covenants, agreements or provisions of this Resolution.

**SECTION 5. REPEALER.** This Resolution supersedes all prior actions of the City inconsistent herewith. All resolutions or portions thereof in

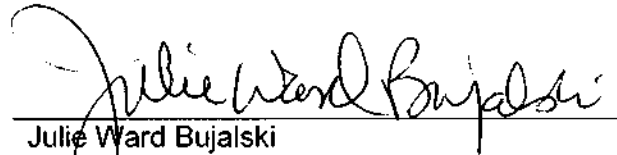
conflict with the provisions of this Resolution are hereby repealed to the extent of any such conflict.

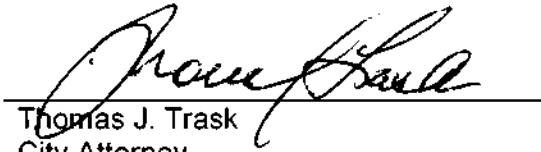
**SECTION 6. EFFECTIVE DATE.** This resolution shall take effect immediately upon its adoption.

**PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THI 20th day of September, 2018.**

**CITY OF DUNEDIN, FLORIDA**

**APPROVED AS TO FORM:**

  
\_\_\_\_\_  
Julie Ward Bujalski  
Mayor

  
\_\_\_\_\_  
Thomas J. Trask  
City Attorney

**ATTEST:**

  
\_\_\_\_\_  
Denise M. Kirkpatrick  
City Clerk

**RESOLUTION 18-24  
EXHIBIT A**

**CITY OF DUNEDIN**

**DEBT MANAGEMENT POLICY**

**I. PURPOSE**

The purpose of the City of Dunedin (“City”) debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City’s credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

The City will also seek to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market rates and investor sentiment is an important means of minimizing the cost of debt and the tax burden on the citizens of the City. To accomplish this, the City will seek input on market conditions from financial consultants who closely monitor financial market conditions.

The Finance Director of the City is charged with overseeing and implementing the provisions of this policy.

**II. DEBT ISSUANCE POLICY**

The City Manager and the Finance Director are responsible for the administration of the City’s financial policies. The City Commission is responsible for the approval of any form of the City’s borrowing and the details associated therewith. Prior to the issuance of any debt, the City Manager and Finance Director must:

- Justify the reason for the issuance of debt obligations;
  - Present the debt proposal to the Finance Board for their review and comment;
  - Ensure that the life of the debt is less than the life of the assets acquired or constructed with debt proceeds;
  - Identify the resources committed to paying the principal and interest on the debt;
  - Will not issue debt obligations or use debt proceeds to finance current operations;
  - Properly account for the use of the debt proceeds and repayment of the debt.
- A. **Short Term Debt** – Short-term debt can be used to diversify a debt portfolio, reduce interest costs, provide interim funding for capital projects and improve the match of assets to liabilities. The City will not issue short-term debt for operating needs; however, use of short-term debt in emergency situations is not precluded. The City may issue commercial paper and other forms of variable rate debt from time to time, the City will favor fixed rate debt over variable rate debt but its use will generally be restricted to providing interim financing for capital projects.
- B. **Long Term Debt** – Long term debt will be used to finance essential capital projects and certain equipment where it is cost effective and prudent. Long term debt, which includes lease financings, will not be used to fund the City’s operations. The City will avoid the use of long-term debt to finance items traditionally funded in the annual operating budget such as retirement contributions, facility maintenance, repairs, recurring equipment purchases, etc. The useful life of the asset or project shall exceed the payout schedule of any debt issued by the City.
- C. **Tax-Exempt and Taxable Debt** - The City may issue debt as tax-exempt debt or taxable debt. The City has traditionally issued tax-exempt debt, which results in significant interest cost savings compared with the interest

cost on taxable debt. Accordingly, all of the City's debt should be issued to take advantage of the exemption from federal income taxes unless prohibited by federal law or applicable federal regulations.

### **III. LIMITATIONS ON INDEBTEDNESS**

The Florida Constitution, Florida Statutes and the City Charter do not set any limitations on the amount of debt that can be issued. For debt issued by the City, the following limitations will apply:

- The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements and capital assets.
- For the issuance of revenue bonds backed by special revenues received by the city, the revenues must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of revenue bonds supported by business-type activities, the net revenues of business-type activities pledged for debt service must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of special assessment bonds, the City shall adopt assessments on the benefitting properties sufficient to pay the annual debt service of the bonds.

When analyzing the appropriateness of a debt issuance, the City shall compare generally accepted measures of affordability to current values for the City. These measures shall include, but not be limited to the following targets, which the City will generally strive to maintain:

- For the issuance of debt backed by ad valorem taxes, the Florida State Constitution requires approval by a majority of electors in the City. As a goal, the City will maintain its net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.



- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

In assessing affordability, the City shall also examine the direct costs and benefits of the proposed project. The decision of whether or not to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt as determined by the aforementioned measurements.

#### **IV. DEBT STRUCTURE**

- A. The City will utilize various debt structures to accomplish its financing goals, including the use of premium bonds, discount bonds, capital appreciation bonds and capitalized interest when appropriate.
- B. Call provisions for the City's bond issues shall be made as short as possible consistent with the lowest interest cost to City. When possible, all City bonds shall be callable only at par.
- C. Bond insurance will be used when it provides a suitable economic savings for the City. Credit enhancement may take other forms such as Letters of Credit (LOC) and may be used if economically beneficial to the City.
- D. The final maturity of a long-term debt issue should generally not exceed thirty (30) years unless otherwise directed by the City Commission.
- E. The City shall not use interest rate derivatives, or swaps, as a debt management tool, unless the City separately adopts a swap policy.

#### **V. METHOD OF SALE**

The City's debt obligations may be sold by competitive or negotiated sale methods. The selected method of sale depends upon the option which is expected to result in the lowest cost and most favorable terms to the City given the financial structure used, market conditions, and prior experience. A determination of the appropriate method of sale will be made by City staff prior to each financing working in concert with the City's Financial Advisor.

## **VI. SELECTION OF FINANCIAL CONSULTANTS AND SERVICES PROVIDERS**

The Finance Director, with input from the City Manager, will be responsible for the establishment of the debt financing team including bond counsel, municipal advisor, and disclosure counsel. The nature and composition of the debt financing team may depend on several factors, including the type of debt issued and procedural requirements for the type of debt. Any consultant or service provider contracting with the City must meet the City's contract and insurance requirements, and must meet any regulatory requirements applicable to the services being provided. The City will maintain professional service agreements with qualified professionals related to the issuance and management of debt, which may include but not be limited to, bond counsel, municipal advisor, disclosure counsel, arbitrage rebate consultant, and dissemination agent, among others.

## **VII. DEBT REFUNDINGS**

The City's staff and the Financial Advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. Current tax law does not allow the issuance of tax-exempt advance refunding bonds. There is no similar limitation for tax-exempt current refunding bonds. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation therefrom:

- Current refunding's should have a minimum target savings level measured on a present value basis equal to 3% of the par amount of bonds being refunded.
- Advance refunding's, if and when applicable, should have a minimum target savings level measured on a present value basis equal to 5% of the par amount of bonds being refunded.

There may be compelling public policy objectives to move forward with refunding that do not exceed these savings guidelines, such as eliminating restrictive bond covenants or providing additional financial flexibility.

## **VIII. CONTINUING DISCLOSURE**

To ensure clear, comprehensive, and accurate financial information, the City is committed to meeting secondary disclosure requirements on a timely and comprehensive basis, cooperating fully with the rating agencies, institutional and individual investors, County departments and agencies, other levels of government, and the general public. Complete and accurate disclosure supports the taxable or tax-exempt status of bonds issued by the City and provides transparency regarding the City financials and operations. The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

## **IX. POST ISSUANCE COMPLIANCE**

The City understands the importance of post-issuance compliance requirements applicable to tax-advantaged bonds. To ensure the continued tax-advantaged status of the City's bond issues, the City will monitor (1) the qualified use of proceeds and financed property and (2) arbitrage yield restriction and rebate requirements of the Federal tax code. Arbitrage in the municipal bond market is the difference in the interest paid on the tax-exempt bonds and the interest earned by investing the bond proceeds in taxable securities

## COMPARISON OF FY 2021 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual government revenue **shall not exceed 20%**;

Total Annual Debt Service 2021 - Governmental Funds	\$	3,352,304
Total Annual Revenue 2021 - Governmental Funds	\$	38,759,332
Ratio		<b>8.6%</b>

The City's maximum ratio of outstanding capital debt to the property tax base **shall not exceed 5%**;

Capital Debt Outstanding 2021 - Governmental Funds	\$	74,519,931
City of Dunedin Property Tax Base 2021	\$	3,057,294,312
Ratio		<b>2.4%</b>

Purpose	Issue Date	Type	Lender	Issue Amount	Balance @ 9/30/2021	Coupon Range	Maturity/ Call Date
<b><u>Enterprise Funds Debt</u></b>							
Stormwater Capital	01/15/21	Loan	STI	\$ 3,968,000	\$ 3,968,000	1.390%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY**	1,361,114	740,628	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY**	16,538,886	8,999,372	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000	5,345,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease 2019	07/12/19	Cap. Lease	Bank of America	191,584	117,401	2.160%	7/12/2024
Solid Waste Cap. Lease 2020	09/04/20	Cap. Lease	Bank of America	503,484	406,445	1.850%	9/4/2025
Solid Waste Cap. Lease 2021	09/04/21*	Cap. Lease	Bank of America	318,200	294,042	4.000%	9/4/2026
		State					
Water Treatment Plant	April 2018	Revolving Fund	State of Florida	31,800,000	31,800,000	1.030%	5/15/2042
				<b>Subtotal:</b>	<b>\$ 51,670,887</b>		
* Estimated date							
** Bond Insurance through Assured Guaranty Corp, policy#214829-N/R							
<b><u>Governmental Funds Debt</u></b>							
Fire Station (2018B)	12/13/18	Bond	US Bank	\$ 840,000	\$ 700,000	5.000%	10/1/2028
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000	3,205,000	1.960%	10/1/2025
Spring Training (Series 2018)	12/13/18	Bond	US Bank	12,310,000	11,660,000	5.000%	10/1/2038
Spring Training (Series 2018A)	12/13/18	Bond	US Bank	20,225,000	19,060,000	2.990% - 4.750%	10/1/2043
New City Hall	06/16/21	Note	Key Gov't Finance	20,711,000	20,711,000	1.239%	10/1/2029
				<b>Subtotal:</b>	<b>\$ 55,336,000</b>		
<b>Grand Total City Wide Debt:</b>					<b>\$ 107,006,887</b>		

### **Credit Rating**

The City of Dunedin issuer credit rating from S&P Global ratings is AA+ with stable outlook.

**DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE**

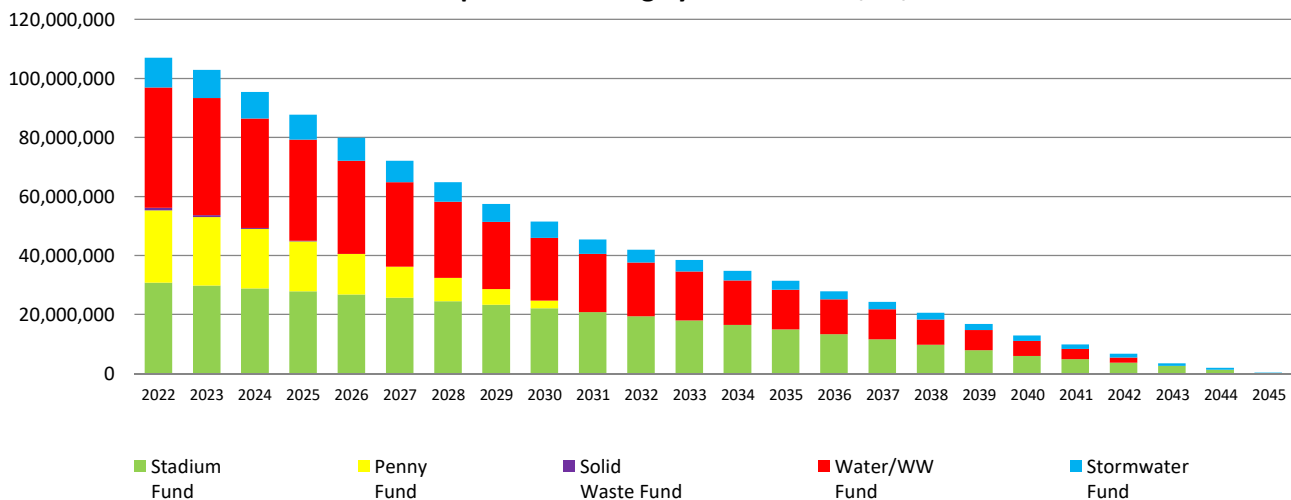
as of 09/30/2021

<i>Purpose</i>	Stadium	Community Center	Fire Station	New City Hall	Vehicles	Water/WW Capital	Stormwater Capital	
<i>Fund</i>	Stadium Fund	Penny Fund	Penny Fund	Penny Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL

**Fiscal Year**

2022	\$ 30,720,000	\$ 3,205,000	\$ 700,000	\$ 20,711,000	\$ 817,888	\$ 40,799,372	\$ 10,053,628	\$ 107,006,887
2023	29,785,000	2,590,000	625,000	20,015,000	621,108	39,667,521	9,591,479	126,125,108
2024	28,810,000	1,965,000	550,000	17,620,000	419,242	37,020,677	9,027,528	115,547,448
2025	27,800,000	1,325,000	470,000	15,195,000	212,138	34,298,648	8,448,635	104,739,421
2026	26,745,000	670,000	385,000	12,740,000	40,479	31,496,657	7,855,419	93,727,555
2027	25,645,000	-	295,000	10,254,000	-	28,642,266	7,254,161	82,639,427
2028	24,500,000	-	200,000	7,738,000	-	25,766,045	6,635,481	72,777,527
2029	23,305,000	-	100,000	5,190,000	-	22,828,230	6,003,000	62,716,230
2030	22,055,000	-	-	2,611,000	-	21,302,377	5,478,000	54,057,377
2031	20,755,000	-	-	-	-	19,760,807	4,943,000	45,458,807
2032	19,390,000	-	-	-	-	18,203,359	4,393,000	41,986,359
2033	17,965,000	-	-	-	-	16,629,869	3,834,000	38,428,869
2034	16,470,000	-	-	-	-	15,040,172	3,260,000	34,770,172
2035	14,910,000	-	-	-	-	13,434,102	3,040,000	31,384,102
2036	13,275,000	-	-	-	-	11,811,489	2,810,000	27,896,489
2037	11,560,000	-	-	-	-	10,172,163	2,575,000	24,307,163
2038	9,765,000	-	-	-	-	8,515,952	2,330,000	20,610,952
2039	7,880,000	-	-	-	-	6,842,682	2,075,000	16,797,682
2040	5,905,000	-	-	-	-	5,152,177	1,810,000	12,867,177
2041	4,830,000	-	-	-	-	3,444,260	1,535,000	9,809,260
2042	3,705,000	-	-	-	-	1,718,752	1,250,000	6,673,752
2043	2,525,000	-	-	-	-	-	955,000	3,480,000
2044	1,290,000	-	-	-	-	-	650,000	1,940,000
2045	-	-	-	-	-	-	330,000	330,000

**Debt Principal Outstanding by Fund as of 09/30/2021**



**FUTURE DEBT SERVICE BY FUND**  
as of 09/30/2021

<b>Fund</b>	<b>Stadium Fund</b>	<b>Penny Fund</b>	<b>Solid Waste Fund</b>	<b>Water/WW Fund</b>	<b>Stormwater Fund</b>	<b>TOTAL</b>
<b>Fiscal Year</b>						
2022	2,332,650	1,674,753	217,514	1,451,045	736,022	<b>6,411,984</b>
2023	2,333,695	3,402,163	217,514	3,248,040	825,353	<b>10,026,763</b>
2024	2,327,855	3,406,031	217,514	3,247,693	826,793	<b>10,025,885</b>
2025	2,329,726	3,408,983	176,675	3,261,876	828,715	<b>10,005,976</b>
2026	2,328,919	3,412,014	41,021	3,258,359	824,160	<b>9,864,472</b>
2027	2,325,410	2,734,835	-	3,220,344	827,537	<b>9,108,126</b>
2028	2,324,057	2,735,589	-	3,219,143	826,709	<b>9,105,498</b>
2029	2,324,712	2,729,827	-	1,767,535	705,822	<b>7,527,896</b>
2030	2,317,324	2,627,175	-	1,767,535	703,692	<b>7,415,726</b>
2031	2,321,794	-	-	1,767,535	706,192	<b>4,795,520</b>
2032	2,317,843	-	-	1,767,535	702,330	<b>4,787,707</b>
2033	2,320,130	-	-	1,767,535	704,105	<b>4,791,769</b>
2034	2,313,467	-	-	1,767,535	338,975	<b>4,419,977</b>
2035	2,312,075	-	-	1,767,535	339,975	<b>4,419,585</b>
2036	2,310,950	-	-	1,767,535	335,969	<b>4,414,454</b>
2037	2,305,945	-	-	1,767,535	336,969	<b>4,410,449</b>
2038	2,306,818	-	-	1,767,535	337,594	<b>4,411,946</b>
2039	2,303,325	-	-	1,767,535	337,844	<b>4,408,704</b>
2040	1,329,956	-	-	1,767,535	337,719	<b>3,435,210</b>
2041	1,327,706	-	-	1,767,535	337,219	<b>3,432,460</b>
2042	1,327,963	-	-	1,743,006	336,344	<b>3,407,312</b>
2043	1,325,606	-	-	-	335,094	<b>1,660,700</b>
2044	1,320,638	-	-	-	338,375	<b>1,659,013</b>
2045	-	-	-	-	336,188	<b>336,188</b>
	<b>\$ 48,388,560</b>	<b>\$ 26,131,371</b>	<b>\$ 870,238</b>	<b>\$ 45,627,460</b>	<b>\$ 13,265,692</b>	<b>\$ 134,283,320</b>

Below is a list of anticipated future debt issues that are included in the Budget Summary - Long Range Financial Plan worksheets but are not included this section's debt schedules:

<b>Fund</b>	<b>Amount</b>	<b>Estimated Interest Rate</b>	<b>Term / Years</b>	<b>Purpose</b>
CRA	\$ 3,965,000	2.35%	11	Additional Downtown Parking - 2022
CRA	\$ 2,500,000	4.00%	10	Additional Downtown Parking - 2024
Solid Waste	\$ 554,200	4.00%	6	Vehicles - 2022
Solid Waste	\$ 702,800	4.00%	6	Vehicles - 2023
Solid Waste	\$ 958,400	4.00%	6	Vehicles - 2024
Solid Waste	\$ 642,400	4.00%	6	Vehicles - 2025
Solid Waste	\$ 245,500	4.00%	6	Vehicles - 2026
Solid Waste	\$ 234,400	4.00%	6	Vehicles - 2027
Water/WW	\$ 17,324,000	2.50%	20	Wastewater Projects - SRF Loan
CRA	\$ 4,200,000	5.50%	13	Skinner Blvd.

<b>FUTURE DEBT SERVICE BY FUND</b>						
<b>as of 09/30/2021</b>						
<b>Fund</b>	<b>111 Stadium Fund</b>	<b>134 Penny Fund</b>	<b>440 Solid Waste Fund</b>	<b>441 Water/WW Fund</b>	<b>443 Stormwater Fund</b>	<b>TOTAL</b>
<b>Fiscal Year</b>						
2022 Principal	935,000	1,386,000	196,779	1,131,851	462,149	6,411,984
Interest	1,397,650	288,753	20,734	319,194	273,874	
2023 Principal	975,000	3,095,000	201,866	2,646,843	563,951	10,026,763
Interest	1,358,695	307,163	15,648	601,196	261,402	
2024 Principal	1,010,000	3,145,000	207,104	2,722,030	578,893	10,025,885
Interest	1,317,855	261,031	10,410	525,663	247,899	
2025 Principal	1,055,000	3,195,000	171,659	2,801,991	593,216	10,005,976
Interest	1,274,726	213,983	5,017	459,885	235,499	
2026 Principal	1,100,000	3,246,000	40,479	2,854,391	601,258	9,864,472
Interest	1,228,919	166,014	542	403,968	222,902	
2027 Principal	1,145,000	2,611,000	-	2,876,220	618,680	9,108,126
Interest	1,180,410	123,835	-	344,124	208,857	
2028 Principal	1,195,000	2,648,000	-	2,937,815	632,481	9,105,498
Interest	1,129,057	87,589	-	281,327	194,228	
2029 Principal	1,250,000	2,679,000	-	1,525,853	525,000	7,527,896
Interest	1,074,712	50,827	-	241,682	180,822	
2030 Principal	1,300,000	2,611,000	-	1,541,570	535,000	7,415,726
Interest	1,017,324	16,175	-	225,965	168,692	
2031 Principal	1,365,000	-	-	1,557,448	550,000	4,795,520
Interest	956,794	-	-	210,087	156,192	
2032 Principal	1,425,000	-	-	1,573,490	559,000	4,787,707
Interest	892,843	-	-	194,045	143,330	
2033 Principal	1,495,000	-	-	1,589,697	574,000	4,791,769
Interest	825,130	-	-	177,838	130,105	
2034 Principal	1,560,000	-	-	1,606,070	220,000	4,419,977
Interest	753,467	-	-	161,465	118,975	
2035 Principal	1,635,000	-	-	1,622,613	230,000	4,419,585
Interest	677,075	-	-	144,922	109,975	
2036 Principal	1,715,000	-	-	1,639,326	235,000	4,414,454
Interest	595,950	-	-	128,209	100,969	
2037 Principal	1,795,000	-	-	1,656,211	245,000	4,410,449
Interest	510,945	-	-	111,324	91,969	
2038 Principal	1,885,000	-	-	1,673,270	255,000	4,411,946
Interest	421,818	-	-	94,265	82,594	
2039 Principal	1,975,000	-	-	1,690,505	265,000	4,408,704
Interest	328,325	-	-	77,030	72,844	
2040 Principal	1,075,000	-	-	1,707,917	275,000	3,435,210
Interest	254,956	-	-	59,618	62,719	
2041 Principal	1,125,000	-	-	1,725,508	285,000	3,432,460
Interest	202,706	-	-	42,027	52,219	
2042 Principal	1,180,000	-	-	1,718,752	295,000	3,407,312
Interest	147,963	-	-	24,254	41,344	
2043 Principal	1,235,000	-	-	-	305,000	1,660,700
Interest	90,606	-	-	-	30,094	
2044 Principal	1,290,000	-	-	-	320,000	1,659,013
Interest	30,638	-	-	-	18,375	
2045 Principal	-	-	-	-	330,000	336,188
Interest	-	-	-	-	6,188	
<b>TOTAL</b>	<b>\$ 48,388,560</b>	<b>\$ 26,131,371</b>	<b>\$ 870,238</b>	<b>\$ 45,627,460</b>	<b>\$ 13,265,692</b>	<b>\$ 134,283,320</b>

# DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

# **BUDGET SUMMARY**

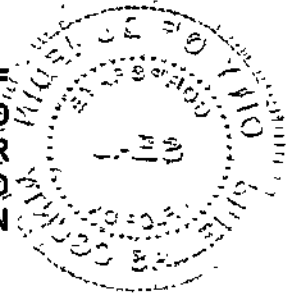
*FY 2022 ADOPTED  
OPERATING &  
CAPITAL BUDGET*



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## RESOLUTION 21-14

**A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE FINAL OPERATING AND CAPITAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; AND PROVIDING FOR AN EFFECTIVE DATE**



**WHEREAS**, the City is required to adopt the final budget in accordance with the procedures set forth in section 200 065, Florida Statutes; and

**WHEREAS**, the City Commission has examined and carefully considered the Fiscal Year 2021-22 Tentative Operating and Capital Budget; and

**WHEREAS**, the City Commission held a first public hearing and adopted the Tentative Fiscal Year 2021-22 Operating and Capital Budget at this meeting ; and

**WHEREAS**, the City of Dunedin, Florida, set forth the appropriations, revenue and balance estimates for the Final Operating and Capital Budget for the Fiscal Year 2021-22 in the amount of \$110,935,988, as detailed in Exhibit A

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED, THAT:**

**Section 1.** The above recitals are true, correct, and incorporated by reference as if set forth fully herein.


**Section 2.** The Fiscal Year 2021-22 Final Operating and Capital Budget, attached hereto as Exhibit A, including such changes as directed and approved by the City Commission, if any, is hereby adopted for the Fiscal Year commencing October 1, 2021 and ending September 30, 2022.

**Section 3.** From the effective date of said budget, the amounts stated therein as proposed expenditures shall be and become available for appropriation to the several objects and purposes identified in said budget

**Section 4.** This Resolution shall become effective immediately upon its passage and adoption.

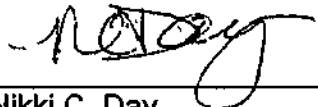
**PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 23rd day of September, 2021**



  
Julie Ward Bujalski  
Mayor

  
Rebecca Schlichter  
City Clerk

APPROVED AS TO FORM.

  
Nikki C. Day  
City Attorney

## BUDGET SUMMARY CITY OF DUNEDIN, FLORIDA - FY 2022

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2022 ARE 7% HIGHER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

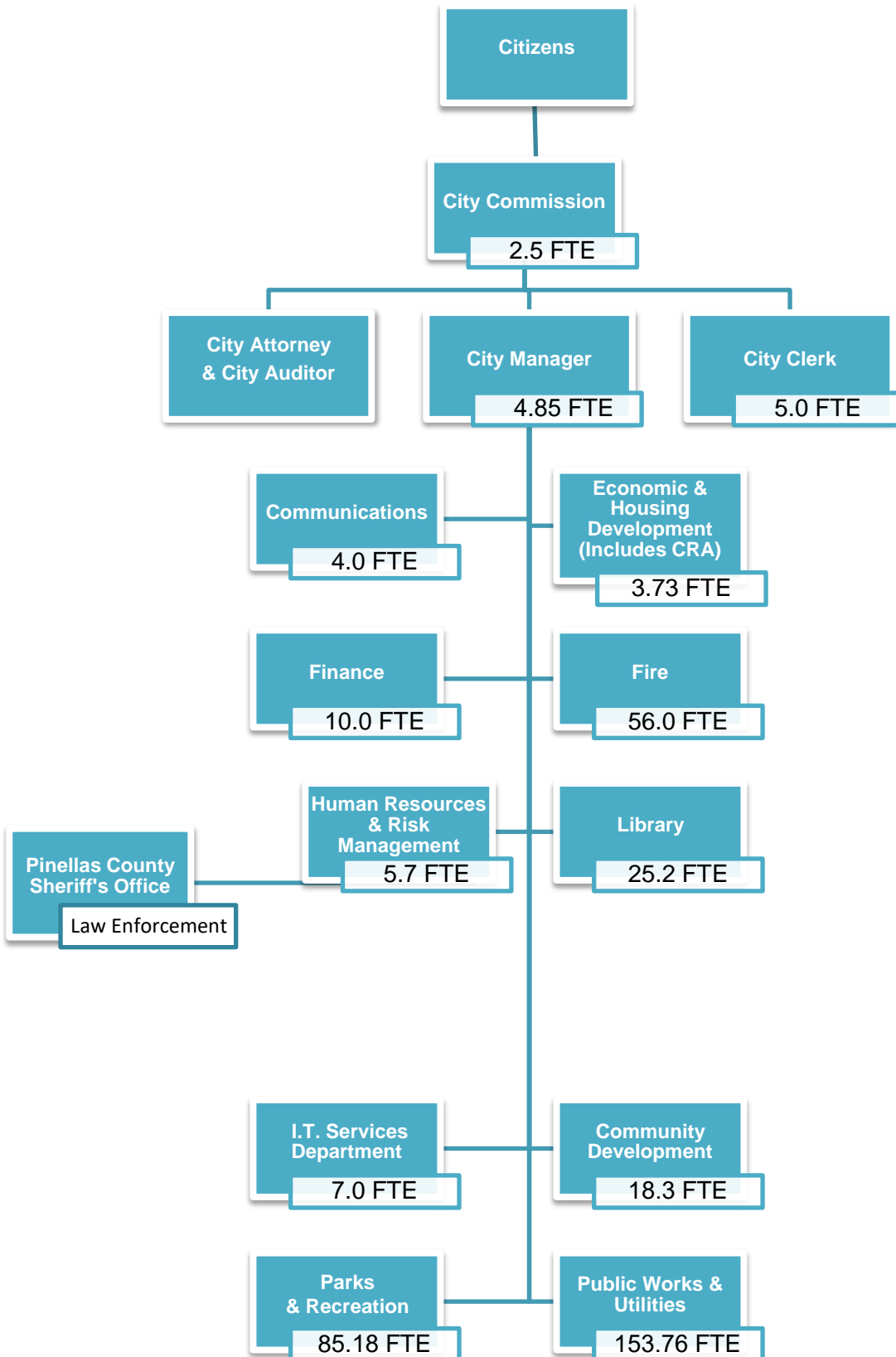
Millage Rate 4 1345	General	Special Revenue	Enterprise	Net Total (w/o internal service funds)	Internal Service	TOTAL
	Fund FY 2022	Funds FY 2022	Funds FY 2022	FY 2022	Funds FY 2022	BUDGET FY 2022
<b>Beginning Reserves* 10/1/2021</b> <i>(includes restricted and assigned)</i>	\$ 9,650,050	\$ 26,659,589	\$ 48,918,111	\$ 85,227,750	\$ 17,314,990	\$ 102,542,740
<b><u>ESTIMATED REVENUES</u></b>						
Property Taxes	\$ 12,492,647	\$ 1,542,757	-	\$ 14,035,404	-	\$ 14,035,404
Other Taxes	4,907,100	4,638,000	-	9,545,100	-	9,545,100
Licenses, Permits, Fees	2,856,200	1,271,750	399,700	4,527,650	-	4,527,650
Intergovernmental Revenue	5,173,673	11,245,429	1,988,322	18,407,424	-	18,407,424
Charges for Services	6,189,528	386,000	29,669,138	36,244,666	-	36,244,666
Fines & Forfeitures	145,350	-	177,500	322,850	-	322,850
Miscellaneous Revenues	597,116	1,718,900	907,760	3,223,776	79,300	3,303,076
Internal Service Charges	-	-	-	-	14,040,251	14,040,251
<b>TOTAL REVENUES</b>	<b>\$ 32,361,614</b>	<b>\$ 20,802,836</b>	<b>\$ 33,142,420</b>	<b>\$ 86,306,870</b>	<b>\$ 14,119,551</b>	<b>\$ 100,426,421</b>
Debt Proceeds	-	3,965,000	-	3,965,000	-	3,965,000
Transfers In	28,400	995,210	30,310	1,053,920	-	1,053,920
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 32,390,014</b>	<b>\$ 25,763,046</b>	<b>\$ 33,172,730</b>	<b>\$ 91,325,790</b>	<b>\$ 14,119,551</b>	<b>\$ 105,445,341</b>
<b>TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES</b>	<b>\$ 42,040,064</b>	<b>\$ 52,422,635</b>	<b>\$ 82,090,841</b>	<b>\$ 176,553,540</b>	<b>\$ 31,434,541</b>	<b>\$ 207,988,081</b>
<b><u>EXPENDITURES/EXPENSES</u></b>						
General Government	\$ 6,473,248	\$ 11,272,132	-	\$ 17,745,380	-	\$ 17,745,380
Public Safety	13,204,966	1,385,057	-	14,590,023	-	14,590,023
Culture and Recreation	12,155,250	3,897,000	-	16,052,250	-	16,052,250
Economic Environment	-	5,914,923	-	5,914,923	-	5,914,923
Transportation	1,882,026	1,356,500	-	3,238,526	-	3,238,526
Solid Waste	-	-	6,334,042	6,334,042	-	6,334,042
Water/Wastewater	-	-	20,831,537	20,831,537	-	20,831,537
Stormwater	-	-	4,988,758	4,988,758	-	4,988,758
Marina	-	-	562,357	562,357	-	562,357
Internal Services	-	-	-	-	14,140,072	14,140,072
Debt Service	-	4,416,600	1,067,600	5,484,200	-	5,484,200
<b>TOTAL EXPENDITURES/EXPENSES</b>	<b>\$ 33,715,490</b>	<b>\$ 28,242,212</b>	<b>\$ 33,784,294</b>	<b>\$ 95,741,996</b>	<b>\$ 14,140,072</b>	<b>\$ 109,882,068</b>
Transfers Out	295,310	599,010	159,600	1,053,920	-	1,053,920
<b>TOTAL EXPENDITURES/EXPENSES AND OTHER FINANCING USES</b>	<b>\$ 34,010,800</b>	<b>\$ 28,841,222</b>	<b>\$ 33,943,894</b>	<b>\$ 96,795,916</b>	<b>\$ 14,140,072</b>	<b>\$ 110,935,988</b>
<b>Ending Reserves* 9/30/2022</b> <i>(includes restricted and assigned)</i>	8,029,264	23,581,413	\$ 48,146,946	79,757,624	17,294,469	97,052,093
<b>TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES</b>	<b>\$ 42,040,064</b>	<b>\$ 52,422,635</b>	<b>\$ 82,090,841</b>	<b>\$ 176,553,540</b>	<b>\$ 31,434,541</b>	<b>\$ 207,988,081</b>

# DUNEDIN

Home of Honeymoon Island

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**FY 2022 ADOPTED  
City Organization Chart 381.22 FTE**



# DUNEDIN

Home of Honeymoon Island

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**FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT**

<b>DEPARTMENT</b>	<b>FINAL BUDGET FY 2019</b>	<b>FINAL BUDGET FY 2020</b>	<b>ESTIMATED BUDGET FY 2021</b>	<b>ADOPTED BUDGET FY 2022</b>	<b>FTE CHG</b>
City Commission	2.50	2.50	2.50	2.50	-
<b>CITY COMMISSION DEPARTMENT TOTAL</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>-</b>
City Attorney	-	-	-	-	-
<b>CITY ATTORNEY DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
City Clerk	5.00	5.00	5.00	5.00	-
<b>CITY CLERK DEPARTMENT TOTAL</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>
City Manager	4.50	5.00	5.00	4.85	(0.15)
<b>CITY MANAGER DEPARTMENT TOTAL</b>	<b>4.50</b>	<b>5.00</b>	<b>5.00</b>	<b>4.85</b>	<b>(0.15)</b>
Communications	4.00	4.00	4.00	4.00	-
<b>COMMUNICATIONS DEPARTMENT TOTAL</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>
Economic Housing & Development	1.64	1.64	1.64	1.64	-
CRA	2.09	2.09	2.09	2.09	-
<b>ECO. &amp; HSG. DEVELOPMENT DEPT. TOTAL</b>	<b>3.73</b>	<b>3.73</b>	<b>3.73</b>	<b>3.73</b>	<b>-</b>
Finance/Accounting	10.00	10.00	10.00	10.00	-
Purchasing	-	-	-	-	-
<b>FINANCE DEPARTMENT TOTAL</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>
Fire Admin	10.00	10.00	10.00	10.00	-
Fire Ops	36.00	36.00	36.00	36.00	-
EMS	10.00	10.00	10.00	10.00	-
<b>FIRE DEPARTMENT TOTAL</b>	<b>56.00</b>	<b>56.00</b>	<b>56.00</b>	<b>56.00</b>	<b>-</b>
Human Resources	2.24	2.08	2.08	2.08	-
Risk Management	1.75	2.05	2.47	2.37	(0.10)
Health/Benefits	1.25	1.25	1.25	1.25	-
<b>HR &amp; RISK MGMT DEPARTMENT TOTAL</b>	<b>5.24</b>	<b>5.38</b>	<b>5.80</b>	<b>5.70</b>	<b>(0.10)</b>
Law Enforcement	-	-	-	-	-
<b>LAW ENFORCEMENT DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
IT Services	6.00	6.00	6.00	7.00	1.00
<b>IT SERVICES DEPARTMENT TOTAL</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>
Library	26.00	26.00	25.20	25.20	-
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>26.00</b>	<b>26.00</b>	<b>25.20</b>	<b>25.20</b>	<b>-</b>
Parks & Rec Admin	5.85	5.85	5.85	6.00	0.15
Parks Maintenance	30.80	31.80	32.80	32.80	-
Recreation	37.82	38.66	43.83	43.83	-
Golf	-	-	-	-	-
Marina	2.55	2.55	2.55	2.55	-
Stadium	-	-	-	-	-
<b>PARKS &amp; RECREATION DEPT. TOTAL</b>	<b>77.02</b>	<b>78.86</b>	<b>85.03</b>	<b>85.18</b>	<b>0.15</b>
Community Development	6.71	6.98	7.00	7.70	0.70
Building Services	10.41	10.52	10.50	10.60	0.10
Parking	0.11	-	-	-	-
<b>COMMUNITY DEVELOPMENT. DEPT. TOTAL</b>	<b>17.23</b>	<b>17.50</b>	<b>17.50</b>	<b>18.30</b>	<b>0.80</b>

**FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT CONTINUED**

DEPARTMENT	FINAL BUDGET FY 2019	FINAL BUDGET FY 2020	ESTIMATED BUDGET FY 2021	ADOPTED BUDGET FY 2022	FTE CHG
Public Works Admin. & Engineering	14.08	13.58	13.80	13.80	-
Utility Billing	6.34	6.34	6.34	6.34	-
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.75	15.75	15.63	15.63	-
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.63	0.63
Stormwater	14.66	14.66	14.66	14.66	-
Solid Waste - Administration	6.00	6.00	6.00	6.00	-
Solid Waste - Residential	10.00	10.00	10.00	10.00	-
Solid Waste - Commercial	5.00	5.00	5.00	5.00	-
Fleet	9.00	9.00	9.00	9.00	-
Streets	9.66	10.36	11.06	10.36	(0.70)
Facilities Maintenance	11.68	11.68	11.68	11.68	-
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>	<b>152.83</b>	<b>153.03</b>	<b>153.83</b>	<b>153.76</b>	<b>(0.07)</b>
<b>TOTAL CITYWIDE FTE</b>	<b>370.05</b>	<b>373.00</b>	<b>379.59</b>	<b>381.22</b>	<b>1.63</b>

**FULL-TIME EQUIVALENT (FTE) POSITIONS BY TYPE**

TYPE	FINAL BUDGET FY 2019	FINAL BUDGET FY 2020	ESTIMATED BUDGET FY 2021	ADOPTED BUDGET FY 2022	FTE CHG
CITYWIDE REGULAR FTE	354.93	362.97	362.97	363.97	1.00
CITYWIDE VARIABLE/ON-DEMAND FTE	15.12	10.03	16.62	17.25	0.63
<b>TOTAL CITYWIDE FTE</b>	<b>370.05</b>	<b>373.00</b>	<b>379.59</b>	<b>381.22</b>	<b>1.63</b>

**FULL-TIME EQUIVALENT (FTE) POSITIONS BY FUND**

FUND	FINAL BUDGET FY 2019	FINAL BUDGET FY 2020	ESTIMATED BUDGET FY 2021	ADOPTED BUDGET FY 2022	FTE CHG
General Fund	202.72	205.87	211.96	211.96	-
Building Fund	10.41	10.52	10.50	10.60	0.10
CRA Fund	2.09	2.09	2.09	2.09	-
Solid Waste Fund	21.00	21.00	21.00	21.00	-
Water/Wastewater Fund	86.83	86.33	86.43	87.06	0.63
Stormwater Fund	14.66	14.66	14.66	14.66	-
Marina Fund	2.55	2.55	2.55	2.55	-
Fleet Fund	9.00	9.00	9.00	9.00	-
Facilities Maintenance Fund	11.68	11.68	11.68	11.68	-
Risk Safety Fund	1.75	2.05	2.47	2.37	(0.10)
Health Benefits Fund	1.25	1.25	1.25	1.25	-
IT Services Fund	6.00	6.00	6.00	7.00	1.00
Parking Fund	0.11	-	-	-	-
<b>TOTAL CITYWIDE FTE</b>	<b>370.05</b>	<b>373.00</b>	<b>379.59</b>	<b>381.22</b>	<b>1.63</b>

PERSONNEL CHANGES BY POSITION							
POSITION	DEPARTMENT	ESTIMATED BUDGET FY 2021	ADOPTED BUDGET FY 2022	FTE IMPACT	FISCAL IMPACT	FUND	COMMENTS
Administrative Coordinator	Parks & Rec	1.00	1.00	0.00	\$ 4,040	General	Position change Pay grade change
Deputy City Manager	City Manager	1.00	0.85	-0.15	(27,100)	General	Department reclass
	Marina	0.00	0.15	0.15	27,100	Marina	
Director of Parks & Recreation	Parks & Rec	0.85	1.00	0.15	23,500	General	Department reclass
	Marina	0.15	0.00	-0.15	(23,500)	Marina	
Head Lifeguard	Parks & Rec	1.00	1.00	0.00	2,734	General	Pay grade change
IT Network Administrator	IT Services	0.00	1.00	1.00	93,380	IT Services	New position
Multimedia Specialist	Communications	1.00	1.00	0.00	4,467	General	Pay grade change
Transportation Planner	Risk	0.20	0.10	-0.10	(5,300)	Risk	Department reclass Position change Pay grade change
	Community Dev.	0.00	0.70	0.70	59,800	General	
	Building	0.00	0.10	0.10	8,400	Building	
	Streets	0.70	0.00	-0.70	(51,900)	General	
Recreation Leader III	Parks & Rec	3.00	3.00	0.00	5,979	General	Position change Pay grade change
Recreation Program Coordinator	Parks & Rec	1.00	1.00	0.00	7,222	General	Position change Pay grade change
Wastewater Collections (VOD)	Wastewater	0.00	0.63	0.63	22,847	Water/WW	New position
<b>CITYWIDE FTE &amp; FISCAL IMPACT</b>		<b>9.90</b>	<b>11.53</b>	<b>1.63</b>	<b>\$ 151,669</b>		

IMPACT OF PERSONNEL CHANGES BY FUND						
FUND	ESTIMATED BUDGET FY 2021	ADOPTED BUDGET FY 2022	FTE IMPACT	FISCAL IMPACT	COMMENTS	
General Fund	211.96	211.96	0.00	\$ 28,742	Fiscal impact due to change in Administrative Coordinator, Deputy City Manger, Director of Parks & Rec, Head Lifeguard, Multimedia Specialist, Transportation Planner, Recreation Leader III, Recreation Program Coordinator.	
Building Fund	10.50	10.60	0.10	8,400	Impact due to Transportation Planner.	
CRA Fund	2.09	2.09	0.00	-		
Solid Waste Fund	21.00	21.00	0.00	-		
Water/Wastewater Fund	86.43	87.06	0.63	22,847	Impact due to Wastewater Collections VOD.	
Stormwater Fund	14.66	14.66	0.00	-		
Marina Fund	2.55	2.55	0.00	3,600	Impact due to Deputy City Manager.	
Fleet Fund	9.00	9.00	0.00	-		
Facilities Maintenance Fund	11.68	11.68	0.00	-		
Risk Safety Fund	2.47	2.37	-0.10	(5,300)	Impact due to Transportation Planner.	
Health Benefits Fund	1.25	1.25	0.00	-		
IT Services Fund	6.00	7.00	1.00	93,380	Impact due to IT Network Administrator.	
<b>CITYWIDE FTE &amp; FISCAL IMPACT</b>		<b>379.59</b>	<b>381.22</b>	<b>1.63</b>	<b>\$ 151,669</b>	

Details on the FY 2022 Personnel Requests and updates on prior year requests can be found in Appendix C of this document.

# DUNEDIN

Home of Honeymoon Island

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## ALL FUNDS BUDGET SUMMARY

	FY 2019	FY 2020	FY 2021	FY 2022	%	\$
	Actual	Actual	Budget	Adopted Budget	Change	Change
EXECUTIVE SALARIES	\$ 1,618,977	\$ 1,621,360	\$ 1,669,600	\$ 1,759,400	5%	\$ 89,800
REG SALARIES AND WAGES	16,533,283	17,496,541	17,988,610	18,507,912	3%	519,302
OTHER SALARIES & WAGES	338,234	313,072	476,630	488,845	3%	12,215
OVERTIME	754,102	1,008,223	622,349	655,121	5%	32,772
SPECIAL PAY	352,698	355,715	382,700	374,000	-2%	(8,700)
<b>TOTAL WAGES</b>	<b>\$ 19,597,294</b>	<b>\$ 20,794,911</b>	<b>\$ 21,139,889</b>	<b>\$ 21,785,278</b>	<b>3%</b>	<b>\$ 645,389</b>
FICA TAXES	\$ 1,427,815	\$ 1,516,065	\$ 1,478,900	\$ 1,530,140	3%	\$ 51,240
RETIREMENT CONTRIBUTIONS	1,937,403	2,211,119	1,993,070	1,997,800	0%	4,730
LIFE & HEALTH INSURANCE	3,925,386	4,152,818	3,947,500	4,240,480	7%	292,980
WORKERS' COMPENSATION	482,800	552,900	536,400	660,800	23%	124,400
UNEMPLOYMENT COMP	(676)	825	25,000	25,000	0%	-
TUITION REIMBURSEMENT	10,321	22,562	28,600	35,600	24%	7,000
<b>TOTAL BENEFITS</b>	<b>\$ 7,783,050</b>	<b>\$ 8,456,289</b>	<b>\$ 8,009,470</b>	<b>\$ 8,489,820</b>	<b>6%</b>	<b>\$ 480,350</b>
<b>PERSONNEL BUDGET SUBTOTAL</b>	<b>\$ 27,380,344</b>	<b>\$ 29,251,200</b>	<b>\$ 29,149,359</b>	<b>\$ 30,275,098</b>	<b>4%</b>	<b>\$ 1,125,739</b>
PROFESSIONAL SERVICES	\$ 2,700,475	\$ 2,912,780	\$ 2,737,293	\$ 3,661,930	34%	\$ 924,637
ACCOUNTING & AUDITING	45,594	55,000	70,000	70,000	0%	-
OTHER CONTRACT SERVICES	11,272,202	11,603,528	12,191,647	13,625,664	12%	1,434,017
ALLOCATED COSTS	2,407,400	2,491,800	2,511,900	2,664,100	6%	152,200
TRAVEL & PER DIEM	55,696	17,903	115,070	129,520	13%	14,450
COMMUNICATION SERVICE	229,642	244,321	245,820	322,500	31%	76,680
FREIGHT & POSTAGE SERVICE	89,201	86,865	118,150	118,250	0%	100
UTILITY SERVICES	2,781,142	2,489,339	2,843,700	3,001,300	6%	157,600
RENTALS & LEASES	3,698,756	4,089,176	3,739,311	3,859,014	3%	119,703
INSURANCE	5,477,217	6,387,157	6,248,300	7,216,668	15%	968,368
REPAIR & MAINTENANCE SRVC	3,279,693	3,659,617	4,793,324	5,851,721	22%	1,058,397
PRINTING & BINDING	51,834	42,511	87,400	84,250	-4%	(3,150)
PROMOTIONAL ACTIVITIES	127,583	116,450	121,150	170,371	41%	49,221
OTHER CURRENT CHARGES	365,120	284,674	210,560	167,135	-21%	(43,425)
OFFICE SUPPLIES	63,899	77,680	77,875	88,375	13%	10,500
OPERATING SUPPLIES	1,957,983	1,946,797	2,343,737	2,521,846	8%	178,109
ROAD MATERIALS & SUPPLIES	6,789	10,944	30,000	30,000	0%	-
BOOKS, PUBS, SUBSCRIPTION	49,655	51,879	70,745	72,800	3%	2,055
TRAINING	77,163	76,346	131,950	173,625	32%	41,675
DEPRECIATION	6,496,690	6,575,910	7,472,500	9,059,000	21%	1,586,500
<b>OPERATING BUDGET SUBTOTAL</b>	<b>\$ 41,233,734</b>	<b>\$ 43,220,678</b>	<b>\$ 46,160,432</b>	<b>\$ 52,888,069</b>	<b>15%</b>	<b>\$ 6,727,637</b>
LAND	\$ 282,114	\$ (452)	\$ -	\$ 4,000,000	N/A	\$ 4,000,000
BUILDINGS	33,999,947	69,970,058	13,569,600	11,564,601	-15%	(2,004,999)
IMPRVMNTS OTHER THAN BLDG	7,846,188	27,543,092	19,934,246	21,830,484	10%	1,896,238
MACHINERY AND EQUIPMENT	3,907,350	2,228,833	1,473,300	1,758,924	19%	285,624
BOOKS,PUBS & LIBRARY MATL	207,135	201,191	210,600	210,600	0%	-
LESS BUDGETED CAPITAL (ENT FUNDS)	(10,178,643)	(26,905,093)	(18,633,746)	(18,575,408)	0%	58,338
<b>CAPITAL BUDGET SUBTOTAL</b>	<b>\$ 36,064,092</b>	<b>\$ 73,037,629</b>	<b>\$ 16,554,000</b>	<b>\$ 20,789,201</b>	<b>26%</b>	<b>\$ 4,235,201</b>
PRINCIPAL	\$ 2,803,670	\$ 3,820,735	\$ 5,652,706	\$ 5,123,600	-9%	\$ (529,106)
INTEREST	1,455,993	2,560,286	2,687,611	2,822,200	5%	134,589
OTHER DEBT SERVICE COSTS	1,376,769	279,226	100,000	65,000	-35%	(35,000)
AIDS TO PRIVATE ORGANIZAT	177,984	180,933	194,500	195,500	1%	1,000
ECONOMIC INCENTIVES	356,330	162,507	287,500	250,000	-13%	(37,500)
TRANSFERS OUT	5,042,305	2,220,071	4,680,200	1,053,920	-77%	(3,626,280)
LESS BUDGETED PRINCIP DEBT PYMTS (ENT FUNDS)	(1,743,645)	(1,842,585)	(1,975,100)	(2,526,600)	28%	(551,500)
<b>OTHER EXPENSES SUBTOTAL</b>	<b>\$ 9,469,407</b>	<b>\$ 7,381,173</b>	<b>\$ 11,627,417</b>	<b>\$ 6,983,620</b>	<b>-40%</b>	<b>\$ (4,643,797)</b>
<b>TOTAL BUDGET</b>	<b>\$ 114,147,576</b>	<b>\$ 152,890,679</b>	<b>\$ 103,491,208</b>	<b>\$ 110,935,988</b>	<b>7%</b>	<b>\$ 7,444,780</b>

## FY 2022 ADOPTED BUDGET SUMMARY

### ALL FUNDS

FY 2022 Millage Rate of 4.1345

REVENUES	ACTUAL		BUDGET		ADOPTED	
	2020	2021	2021	2022	% change	\$ change
Property Taxes	\$ 11,965,881	\$ 12,934,363	\$ 12,934,363	\$ 14,035,404	9%	\$ 1,101,041
Other Taxes	9,271,127	9,009,600	9,009,600	9,545,100	6%	535,500
Licenses, Permits, Fees	5,141,760	5,009,250	5,009,250	4,527,650	-10%	(481,600)
Intergovernmental	37,119,923	7,669,322	7,669,322	18,407,424	140%	10,738,102
Charges for Services	46,653,204	46,756,918	46,756,918	50,284,917	8%	3,527,999
Fines	407,702	329,050	329,050	322,850	-2%	(6,200)
Miscellaneous	23,238,806	3,323,813	3,323,813	3,303,076	-1%	(20,737)
Debt Proceeds	-	40,879,871	40,879,871	17,072,200	-58%	(23,807,671)
Transfers In	2,355,171	4,680,200	4,680,200	1,053,920	-77%	(3,626,280)
<b>Revenue Subtotal</b>	<b>136,153,575</b>	<b>130,592,387</b>	<b>130,592,387</b>	<b>118,552,541</b>	<b>-9%</b>	<b>(12,039,846)</b>
Elimination of Debt Proceeds	-	(23,379,871)	(23,379,871)	(13,107,200)	-44%	10,272,671
<b>TOTAL REVENUES</b>	<b>\$ 136,153,575</b>	<b>\$ 107,212,516</b>	<b>\$ 107,212,516</b>	<b>\$ 105,445,341</b>	<b>-2%</b>	<b>\$ (1,767,175)</b>

EXPENSES	ACTUAL		BUDGET		ADOPTED	
	2020	2021	2021	2022	% change	\$ change
Personnel	\$ 29,251,201	\$ 29,149,359	\$ 29,149,359	\$ 30,275,098	4%	\$ 1,125,739
Operating	36,644,769	36,957,132	36,957,132	40,708,942	10%	3,751,810
CIP Operating	-	1,730,800	1,730,800	3,120,127	80%	1,389,327
Capital	99,942,721	396,600	396,600	392,300	-1%	(4,300)
CIP Capital	-	34,791,146	34,791,146	38,972,309	12%	4,181,163
Other	343,440	482,000	482,000	445,500	-8%	(36,500)
Debt Service	6,661,810	8,439,917	8,439,917	8,065,400	-4%	(374,517)
Transfers Out	2,355,171	4,680,200	4,680,200	1,053,920	-77%	(3,626,280)
<b>Expense Subtotal</b>	<b>175,199,112</b>	<b>116,627,154</b>	<b>116,627,154</b>	<b>123,033,596</b>	<b>5%</b>	<b>6,406,442</b>
Depreciation	6,467,154	7,472,500	7,472,500	9,059,000	21%	1,586,500
Elimination of Principal Debt Payments	(1,844,148)	(1,974,700)	(1,974,700)	(2,581,200)	31%	(606,500)
Elimination of Utility Capital	(27,398,450)	(18,633,746)	(18,633,746)	(18,575,408)	0%	58,338
<b>TOTAL EXPENSES</b>	<b>\$ 152,423,668</b>	<b>\$ 103,491,208</b>	<b>\$ 103,491,208</b>	<b>\$ 110,935,988</b>	<b>7%</b>	<b>\$ 7,444,780</b>

## FY 2022 ADOPTED BUDGET SUMMARY

FY 2022 Millage Rate of 4.1345

FUND	BEGINNING FUND BALANCE	REVENUE	EXPENDITURES	ENDING FUND BALANCE	ENDING AVAILABLE FUND BALANCE
<b>GENERAL FUND</b>	\$ 9,650,050	\$ 32,390,014	\$ 34,010,800	\$ 8,029,264	\$ 5,351,317
<b>SPECIAL REVENUE FUNDS</b>					
Stadium Fund	1,500,552	3,788,800	3,400,200	1,889,152	1,259,152
Impact Fee Fund	983,494	281,610	140,000	1,125,104	1,125,104
Public Art Fund	5,248	27,750	75,100	(42,102)	(42,102)
Building Fund	2,686,382	1,043,100	1,385,057	2,344,425	2,344,425
ARPA Fund	5,883,342	9,150,000	690,131	14,343,211	14,343,211
CRA Fund	795,689	5,562,757	6,352,233	6,213	6,213
County Gas Tax Fund	520,049	562,074	526,500	555,623	555,623
Penny Fund	14,284,833	5,346,955	16,272,001	3,359,787	3,359,787
FUND	BEGINNING NET POSITION	REVENUE	EXPENSES	ENDING TOTAL NET POSITION	ENDING AVAILABLE NET POSITION
<b>ENTERPRISE FUNDS</b>					
Solid Waste Fund	1,704,483	6,339,308	6,364,142	1,679,649	1,220,641
Water/Wastewater Fund	32,967,296	21,990,970	21,754,637	33,203,629	13,424,567
Marina Fund	3,036,767	666,642	562,357	3,141,052	1,037,165
Stormwater Fund	11,209,564	4,175,810	5,262,758	10,122,616	1,873,866
<b>INTERNAL SERVICES FUNDS</b>					
Fleet Services Fund	10,189,142	3,451,651	2,954,485	10,686,308	5,293,918
Facilities Maintenance Fund	1,495,064	1,495,200	2,092,698	897,566	575,432
Risk Safety Self-Insurance Fund	3,363,841	2,104,900	2,086,638	3,382,103	3,998,929
Health Benefits Self-Insurance Fund	560,089	5,263,800	5,274,000	549,889	723,863
Information Technology Fund	1,706,855	1,804,000	1,732,251	1,778,604	385,880
<b>TOTAL OF ALL FUNDS</b>	\$ 102,542,740	\$ 105,445,341	\$ 110,935,988	\$ 97,052,093	\$ 56,836,991
<i>Less Interfund Transfers</i>	-	(1,053,920)	(1,053,920)	-	-
<b>NET GRAND TOTAL</b>	<b>\$ 102,542,740</b>	<b>\$ 104,391,421</b>	<b>\$ 109,882,068</b>	<b>\$ 97,052,093</b>	<b>\$ 56,836,991</b>

### SCHEDULE OF TRANSFERS

TRANSFER FROM - TO	PURPOSE	AMOUNT
General Fund - Stadium Fund	Operational support	\$ 265,000
General Fund - Stormwater Fund	Repayment of Interfund Loan	30,310
Public Art Fund - Building Fund	Repayment of Interfund Loan	35,100
Stadium Fund - Penny Fund	Repayment of Interfund Loan	500,000
CRA Fund - General Fund	Special event support	28,400
CRA Fund - Impact Fee Fund (LDO)	Economic development incentives	35,510
Water/WW Fund - Penny Fund	City Hall contribution	159,600
<b>TOTAL INTERFUND TRANSFERS</b>		<b>\$ 1,053,920</b>

### SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Juvenile Welfare Board	Parks & Recreation	General	\$ 76,000
Pinellas County - Safety Grant	Fire	General	10,000
FEMA - SCBA Air Pack Replacement	Fire	General	333,000
State of Florida - Historic Resource Survey	Community Development	General	50,000
COVID-19 Stimulus Funding	N/A	Penny	471,855
COVID-19 Stimulus Funding	N/A	County Gas Tax	123,574
COVID-19 Stimulus Funding	N/A	Marina	94,702
Pinellas County - Lofty Pines	Water/WW	Water/WW	500,000
Friends of the Library - Playground	Library	General	100,000
State of Florida	Parks & Recreation	Stadium	1,500,000
FEMA - Lift Station Grants	Water/WW	Water/WW	1,488,322
<b>TOTAL GRANTS</b>			<b>\$ 4,747,453</b>

## GENERAL FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED		BUDGET	
	2019		2020		2021		2021		2022	
<b>BEGINNING FUND BALANCE</b>	\$	6,141,405	\$	9,067,992	\$	7,303,408	\$	8,435,781	\$	9,650,050
<b>REVENUES</b>										
Property Taxes		9,775,025		10,746,941		11,585,265		11,585,265		12,492,647
Other Taxes		4,725,934		4,887,297		4,852,100		4,852,100		4,907,100
Licenses, Permits, Fees		3,186,178		2,864,317		2,908,500		2,908,500		2,856,200
Intergovernmental		5,246,668		5,418,497		4,682,000		6,772,000		5,173,673
Charges for Services		6,159,824		5,569,350		6,408,350		6,468,350		6,189,528
Fines		614,292		338,030		176,450		602,550		145,350
Miscellaneous		743,273		523,105		687,013		547,013		597,116
Transfers In		2,256,234		404,170		28,400		71,500		28,400
<b>TOTAL REVENUES</b>	\$	<b>32,707,428</b>	\$	<b>30,751,726</b>	\$	<b>31,328,078</b>	\$	<b>33,807,278</b>	\$	<b>32,390,014</b>
<b>EXPENDITURES</b>										
Personnel		15,259,073		16,193,118		16,193,380		16,358,380		16,906,542
Operating*		13,234,853		13,751,624		12,954,111		13,370,811		14,330,221
Non-Recurring Operating		-		-		627,300		1,478,380		1,297,627
Capital		639,838		895,487		318,400		329,300		304,600
CIP Capital		-		-		734,000		427,138		580,000
Other		490,595		293,711		334,000		364,000		296,500
Debt Service		-		-		-		-		-
Transfers Out		156,500		250,000		265,000		265,000		295,310
<b>TOTAL EXPENDITURES</b>	\$	<b>29,780,860</b>	\$	<b>31,383,937</b>	\$	<b>31,426,191</b>	\$	<b>32,593,009</b>	\$	<b>34,010,800</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	\$	<b>2,926,568</b>	\$	<b>(632,211)</b>	\$	<b>(98,113)</b>	\$	<b>1,214,269</b>	\$	<b>(1,620,786)</b>
<b>BUDGET SHORTFALL**</b>										
<b>ENDING FUND BALANCE</b>	\$	<b>9,067,992</b>	\$	<b>8,435,781</b>	\$	<b>7,205,295</b>	\$	<b>9,650,050</b>	\$	<b>8,029,264</b>
<b>ASSIGNED FUND BALANCE***</b>	\$	<b>3,619,340</b>	\$	<b>3,287,747</b>	\$	<b>2,636,308</b>	\$	<b>2,864,847</b>	\$	<b>2,677,947</b>
<b>ENDING UNASSIGNED FUND BALANCE</b>	\$	<b>5,448,652</b>	\$	<b>5,148,034</b>	\$	<b>4,568,987</b>	\$	<b>6,785,203</b>	\$	<b>5,351,317</b>
FB as % of Operating Budget (TARGET: 15%)		19.1%		17.2%		15.3%		22.8%		16.4%

\*Estimated Unspent Expenditures Included in Operating: 600,000      600,000      641,700

\*\*The Budget Shortfall is the amount needed to achieve the target fund balance. The shortfall can be addressed by increasing revenue, reducing

\*\*\*Assigned fund balance includes non-spendable, restricted, committed, and assigned funds.



## GENERAL FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 8,029,264	\$ 7,166,796	\$ 7,254,482	\$ 7,552,333	\$ 7,813,817
13,321,500	13,855,100	14,461,100	15,066,700	15,698,100
5,005,200	5,105,300	5,207,400	5,311,500	5,417,700
2,856,200	2,856,200	2,856,200	2,856,200	2,856,200
5,277,100	5,382,600	5,490,300	5,600,100	5,712,100
6,489,528	6,632,300	6,778,200	6,927,300	7,079,700
101,500	101,500	101,500	101,500	101,500
597,100	597,100	597,100	597,100	597,100
28,400	28,400	28,400	28,400	28,400
\$ 33,676,528	\$ 34,658,500	\$ 35,520,200	\$ 36,488,800	\$ 37,490,800
17,554,300	18,228,100	18,929,100	19,658,300	20,417,100
14,591,859	14,874,087	15,161,522	15,454,189	15,752,211
1,328,427	361,427	461,427	451,427	411,427
307,600	310,700	313,800	316,900	320,100
455,000	525,000	85,000	75,000	170,000
296,500	296,500	296,500	296,500	296,500
-	-	-	-	-
295,310	265,000	265,000	265,000	265,000
\$ 34,828,996	\$ 34,860,814	\$ 35,512,349	\$ 36,517,316	\$ 37,632,338
\$ (1,152,468)	\$ (202,314)	\$ 7,851	\$ (28,516)	\$ (141,538)
\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000
\$ 7,166,796	\$ 7,254,482	\$ 7,552,333	\$ 7,813,817	\$ 7,962,280
\$ 2,576,447	\$ 2,474,947	\$ 2,373,447	\$ 2,271,947	\$ 2,170,447
\$ 4,590,349	\$ 4,779,535	\$ 5,178,886	\$ 5,541,870	\$ 5,791,833

13.7%	14.3%	15.0%	15.6%	15.8%
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679,500	702,700	726,800	751,900	778,000
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expenditures and/or services, or a combination of the two methods.

## GENERAL FUND

Notes and Assumptions:	CIP and Non-Recurring Operating	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<u>Property - Taxable Values</u>	ADA 15 Passenger Van	-	-	-
FY22: +8.39% & \$19.9M new constr.	Emergency Operating Center (EOC)	-	46,133	-
FY23: +7.0% & \$35M new constr.	Park Pavilion Replacements	-	-	-
FY24: +4.5% & \$5M new constr.	Stirling Park Driving Range Shade Structure	-	-	60,000
FY25: +4.5% & \$5M new constr.	Public Library Playground	100,000	-	100,000
FY26: +4.3% & \$5M new constr.	Weybridge Removal	-	-	-
FY27: +4.3% & \$5M new constr.	Patricia Corridor Enhancements	84,000	148,505	50,000
	SCBA Airpack Replacements	370,000	-	370,000
<u>Other Tax Revenue:</u>	Lightning Detection System Replacement	-	-	-
FY23-27: +2%	Fire Radios	-	147,000	-
	Citywide Security Camera System	-	45,000	-
<u>Intergovernmental Revenue:</u>	Fleet Purchase: Code Compliance Vehicle	30,000	30,000	-
FY21: COVID-19 Stimulus - \$2,020,000	Fisher Tennis Court Lights	-	-	-
FY21: COVID-19 Cares Act Grant	Pickleball Courts	-	-	-
Reimb. \$403,000	Stirling Park Driving Range Lights	-	-	-
FY23-27: +2%	Thermal Imaging Cameras	20,000	10,500	-
	Sindoon/Rotary Stage	130,000	-	-
<u>Charges for Service +2.2%</u>	<b>CIP Subtotal</b>	<b>734,000</b>	<b>427,138</b>	<b>580,000</b>
	Citywide HVAC Replacements	124,000	905,000	300,000
<u>Salaries</u>	Citywide Roof Replacements	-	62,000	210,000
FY 2023-2027: +3.5%	Highlander Pool Roof Replacements	-	-	-
	Comm Ctr. Fitness Ctr Renovation	-	3,780	-
<u>Benefits</u>	Comm Ctr. Floors	-	-	-
FY 2023-2027: +6%	Hale Ctr. Aluminum Rail Replacement	-	-	30,000
	Dunedin Causeway Underground Utilities As:	-	-	-
<u>Operating</u>	Citywide Exterior Painting	40,000	93,000	55,000
FY23-27: +2%	Court Resurfacing	25,000	25,000	30,000
	Hale Center North Restroom Replacement	80,000	-	80,000
<u>Capital +1%</u>	SR 580 Mast Arm Repainting	-	-	-
	Website Upgrade	-	-	25,000
<u>Transfers in:</u>	Boardwalks & Bridges	-	25,000	-
FY20 repayment from Building Fund - \$244,000	Microfilm to Digital Format Conversion	-	6,300	-
FY21 interfund loan from Stormwater for fire radios - \$59,500	Study and Enhance Street Lighting	-	-	-
FY20-27 from CRA for Parks & Rec - \$28,400	<b>Non-Recurring Operating Subtotal</b>	<b>269,000</b>	<b>1,120,080</b>	<b>730,000</b>
	Dunedin Golf Club Sustainability Plan	30,000	30,000	-
	MSB and TSB Relocation	191,800	191,800	181,200
	Parking Garage Maintenance	101,500	101,500	101,500
	Public Art Master Plan & Implementation	35,000	35,000	35,000
<u>Transfers out:</u>	Coca-Cola Market Analysis	-	-	35,000
FY21-FY27 to Stadium Fund for operations - \$265,000 per yr	Repair & Maintenance TBD	-	-	-
	Marina Master Plan	-	-	-
FY22-23 interfund loan repayment to Stormwater for fire radios \$30,310 per year	Historic Resources Survey	-	-	50,000
	Short-Term Vacation Rental Program Evaluation & Support	-	-	75,000
	Clearwater Ferry Service Contribution	-	-	49,927
	Classification & Compensation/Org Study	-	-	40,000
	<b>Other Non-Recurring Operating Subtotal</b>	<b>358,300</b>	<b>358,300</b>	<b>567,627</b>
	<b>Total Non-Recurring Operating</b>	<b>627,300</b>	<b>1,478,380</b>	<b>1,297,627</b>
	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 1,361,300</b>	<b>\$ 1,905,518</b>	<b>\$ 1,877,627</b>

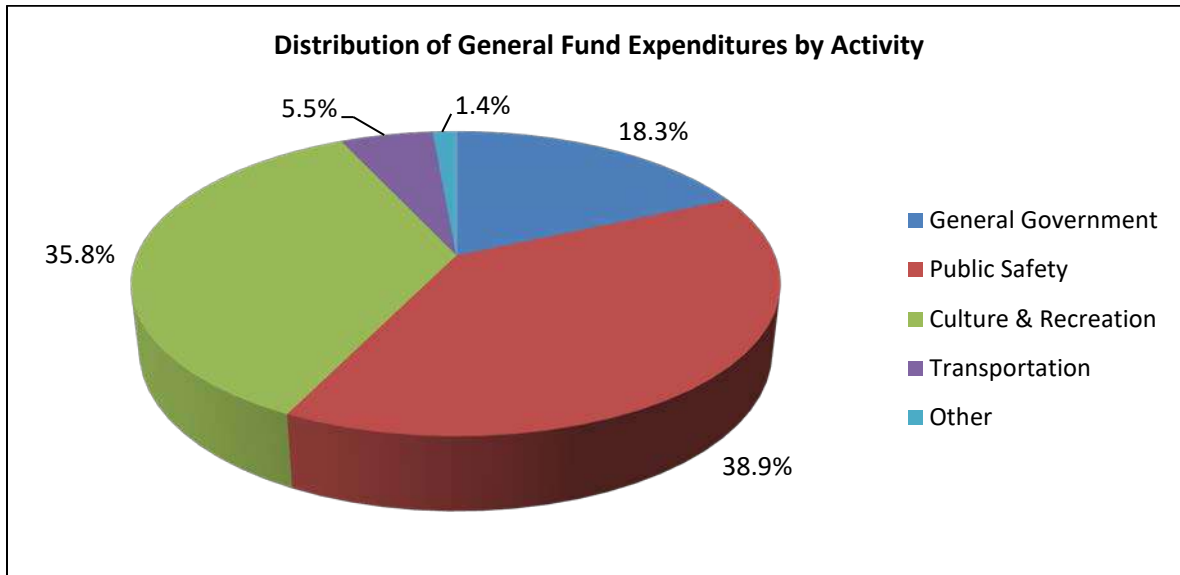
**GENERAL FUND**

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	40,000
-	-	-	-	-
75,000	75,000	75,000	75,000	130,000
-	-	-	-	-
-	-	-	-	-
-	-	10,000	-	-
50,000	50,000	-	-	-
-	-	-	-	-
35,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
100,000	-	-	-	-
-	400,000	-	-	-
40,000	-	-	-	-
-	-	-	-	-
155,000	-	-	-	-
<b>455,000</b>	<b>525,000</b>	<b>85,000</b>	<b>75,000</b>	<b>170,000</b>
103,000	25,000	-	-	-
720,000	-	-	-	-
44,000	-	-	-	-
-	-	-	-	-
90,000	-	-	-	-
-	-	-	-	-
-	25,000	75,000	-	-
60,000	-	-	-	-
-	-	-	25,000	25,000
-	-	-	-	-
-	125,000	-	-	-
-	-	-	-	-
-	-	-	-	-
25,000	-	-	-	-
<b>1,042,000</b>	<b>175,000</b>	<b>75,000</b>	<b>25,000</b>	<b>25,000</b>
-	-	-	-	-
-	-	-	-	-
101,500	101,500	101,500	101,500	101,500
35,000	35,000	35,000	35,000	35,000
-	-	-	-	-
-	-	200,000	200,000	200,000
100,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
49,927	49,927	49,927	49,927	49,927
-	-	-	40,000	-
<b>286,427</b>	<b>186,427</b>	<b>386,427</b>	<b>426,427</b>	<b>386,427</b>
<b>1,328,427</b>	<b>361,427</b>	<b>461,427</b>	<b>451,427</b>	<b>411,427</b>
<b>\$ 1,783,427</b>	<b>\$ 886,427</b>	<b>\$ 546,427</b>	<b>\$ 526,427</b>	<b>\$ 581,427</b>

## GENERAL FUND ANALYSIS

The General Fund is used for expenditures associated with general governmental activities such as City management, law enforcement, fire/rescue, code compliance, planning/zoning activities, economic development, street maintenance, parks and recreation, and library services.

In FY 2022, 38.9% of General Fund expenditures will go to public safety, with culture and recreation, which includes Parks & Recreation and the Library, receiving 35.8% of funding. Approximately 18.3% of expenditures will be spent on city administration, code compliance, planning/zoning, economic development, communications, and finance. 5.5% of expenditures are allocated for streets and sidewalks.



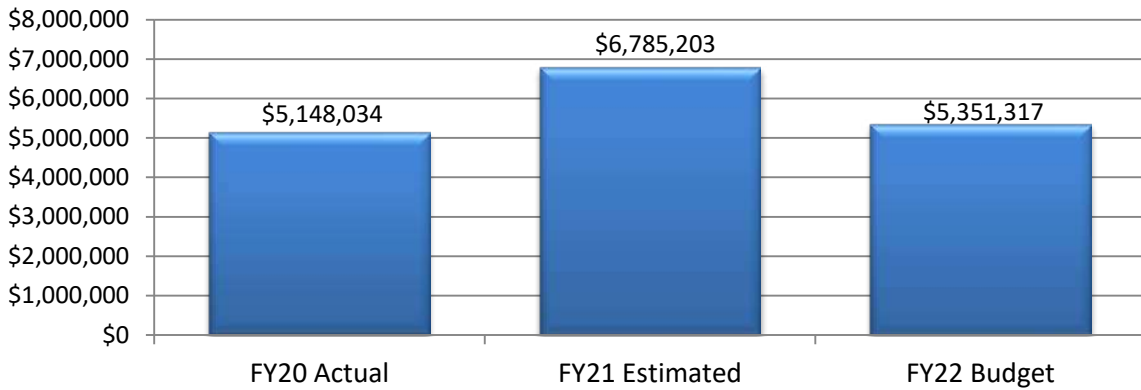
## AVAILABLE FUND BALANCE

In accordance with the City Commission's continued commitment to rebuild the General Fund reserve level which was significantly depleted during the most recent Covid-19 pandemic, the General Fund is estimated to end FY 2022 with an unassigned fund balance at 16.4% of operating expenses. This projection will continue to support future incremental growth during the six-year planning window. The economic rebound and rate of tax revenue growth is anticipated to slow over the next several years. While the City has maintained a disciplined approach in adding any personnel or approved recurring costs, moderate growth in expenditures will occur.

Ending available fund balance in FY 2022 is projected to decrease \$1,433,886, or 21.1%, below the Estimated Available Fund Balance in FY 2021.

## GENERAL FUND ANALYSIS

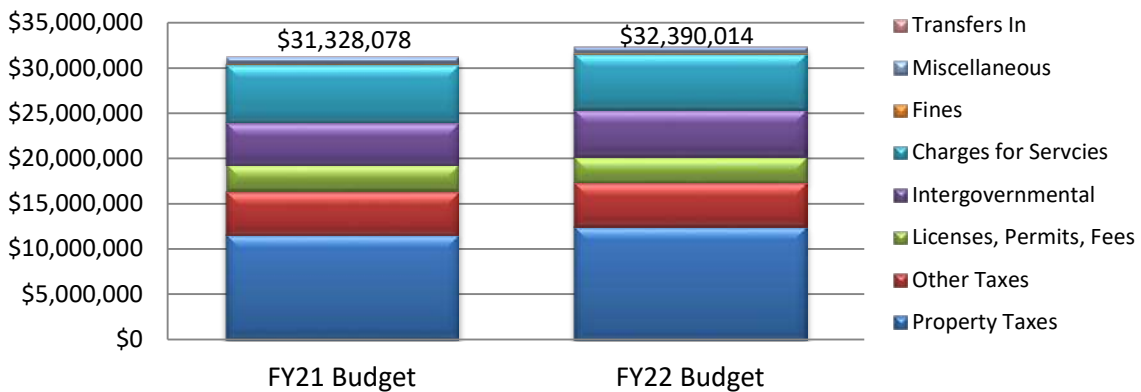
### Ending Available Fund Balance



## REVENUE

General Fund revenues are projected to increase \$1,061,936, or 3.4%, over FY 2021 budgeted revenues. Property Taxes are projected to increase \$907,382, or 7.8%, over FY 2021. Other Taxes, including utility, communications and business taxes, are projected to increase \$55,000, or 1.1%, compared to FY 2021.

### Revenue Comparison General Fund



## AD VALOREM (PROPERTY) TAXES

Ad valorem taxes, which account for 38.6% of FY 2022 General Fund revenue, are projected to increase 7.8% over FY 2021 budgeted levels. Florida Statutes provide for municipalities to levy a tax on real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

## GENERAL FUND ANALYSIS

### Property Value

FY 2022 will mark the ninth consecutive year of growth in the City's gross taxable value, and the fifth consecutive year that estimated ad valorem revenues reached pre-recession levels. During FY 2022, the City anticipates gross taxable value to increase 8.38%, from \$3,057B to \$3.313B in accordance with the Pinellas County Property Appraiser's Office estimates.

City of Dunedin			
Fiscal Year	Gross Taxable		Property Taxes
	Value	% Change	Collected
FY 2014	\$1,759,398,960	2.34%	\$ 6,569,073
FY 2015	\$1,876,446,039	6.65%	\$ 7,040,424
FY 2016	\$1,991,882,705	6.15%	\$ 8,250,500
FY 2017	\$2,147,371,249	7.81%	\$ 8,920,113
FY 2018	\$2,344,822,531	9.20%	\$ 9,801,125
FY 2019	\$2,551,388,421	8.81%	\$ 10,677,022
FY 2020	\$2,823,839,751	10.68%	\$ 11,965,881
FY 2021	\$3,057,294,312	8.27%	\$ 12,949,749
FY 2022 Estimate*	\$3,313,345,743	8.38%	\$ 14,035,404

\*Current General Fund Projection

### Millage Rate

The City's FY 2022 millage rate is 4.1345 mills. It has remained the same since adoption in FY2016. The City budgets for property taxes at a 95% collection rate, in compliance with Florida Statutes, which will generate approximately \$12,492,647 in revenue, an increase \$907,382, or 7.83%, over FY 2021 budget levels.

## INTERGOVERNMENTAL

### Local Government Half-Cent Sales Tax

The local half-cent sales tax program returns to cities and counties 8.9744% of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is computed by dividing the population of that municipality by the sum of the total county population, plus two-thirds of the unincorporated area population. This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2022 Budget reflects a 23% increase in revenue from \$2.14M to \$2.64M as the economy continues to recover from Covid-19.

### Municipal Revenue Sharing

Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the

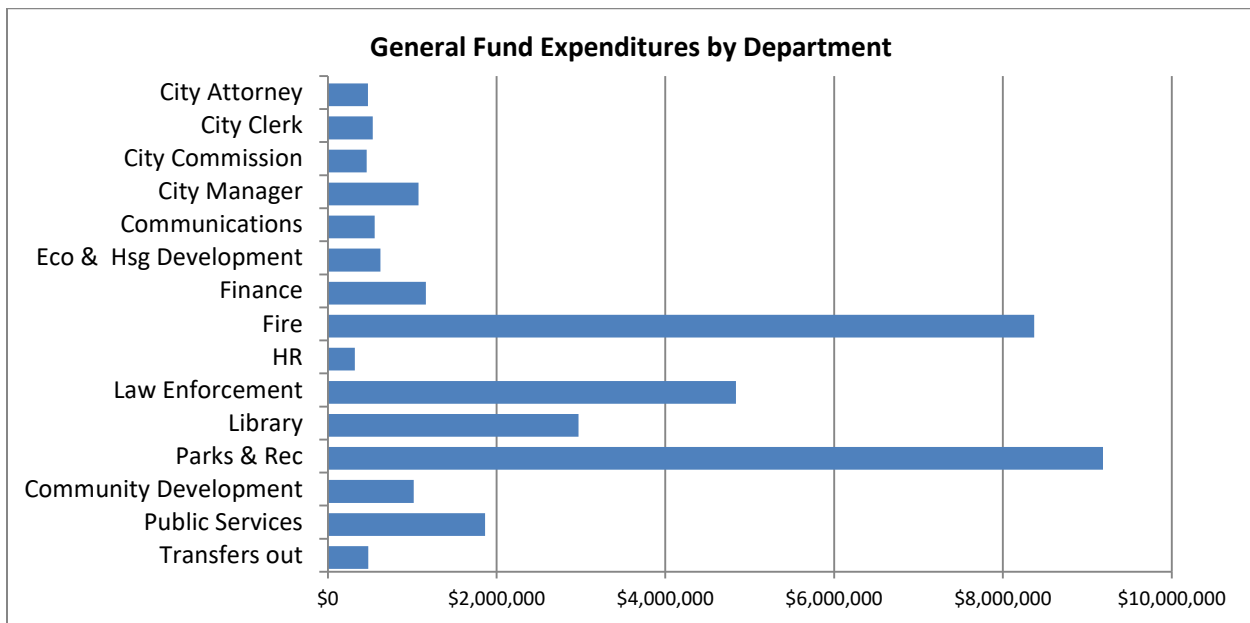
## GENERAL FUND ANALYSIS

State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.) This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. Revenue sharing proceeds are projected to remain relatively flat at \$1.35M in FY 2022.

### CHARGES FOR SERVICE

Charges for services accounts for approximately 19.1%, or \$6.2M of all FY 2022 General Fund revenue. These charges are projected to have a decrease of \$218,822, or 3.4% in FY 2022. This is primarily due to the reduction of recreation programs due to COVID-19.

## EXPENDITURES



### PERSONNEL

In FY 2022, 49.7% of General Fund expenditures will go towards employees' wages and salaries plus other employee compensation such as life and health insurance, federal taxes, worker's compensation, and retirement contributions for more than 381.22 full-time equivalents (FTEs). FY 2022 personnel costs are \$713,162, or 4.4% increase

## GENERAL FUND ANALYSIS

over FY 2021 budget due to a 3% merit increase, and a 7% increase in benefits, primarily due to an increase in health costs.

### OPERATING

This category includes expenditures for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, professional and contractual services, utilities, training/travel, dues and subscriptions, property insurance, fleet replacement, and facility maintenance costs. FY 2022 operating costs have an increase of \$2,046,437 or 15.1%, in the General Fund. The increase can be attributed to the following:

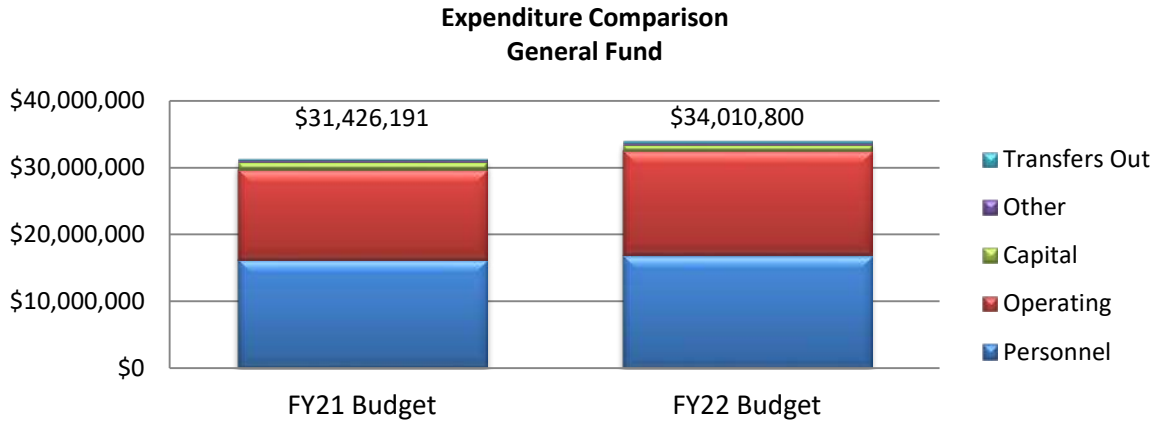
- Property/Liability Insurance ISF charges increased \$283,900 because the Property/Liability premiums and actuarial estimated claims went up. In addition, FY21's budget is artificially low since all funds received a savings on the ISF charge due to excess reserves in the Risk Fund.
- Professional services increased \$223,000 due primarily to the Community Development department Historic Resources Survey (\$50,000) and Short-Term Vacation Evaluation & Support (\$75,000) and the Economic Development department for Coca Cola Market Analysis (\$35,000).
- IT Services internal fund allocation to General Fund increased to \$489,900, for capital and operating needs and IT Budget was reduced significantly in FY 2021. In addition, IT added a new position to the FY 2022 budget, the IT Services Network Administrator.
- Other contractual services increase of \$378,000 due primarily for Law enforcement contract increase of \$136,540, increase of \$57,000 in special events division for Lights in Trees Master Plan and Lights in Trees at Main and Skinner, the addition of the Ferry Service initiative of \$49,927, and the Classification & Compensation / Organizational Study of \$40,000.
- Repairs and maintenance increase of \$260,000 for Library Roof Replacement (\$210,000) and HVAC Replacement (\$50,000).
- Custodial ISF charge increased to \$154,500 due to the estimated increase in the Facility custodial contract.

### CAPITAL

Capital expenditures within the General Fund decreased \$167,800 or 15.9%, below FY 2021 budget. The decrease is mainly due to the Sindoon/Rotary Stage project being budgeted in FY 2021 for \$130,000 and not budgeted in FY 2022.



# GENERAL FUND ANALYSIS



## STADIUM FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 5,857,457	\$ 21,422,814	\$ 449,944	\$ 6,352,832	\$ 1,500,552
<b>REVENUES</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	13,117,231	31,163,171	1,500,000	1,500,000	1,500,000
Charges for Services	342,840	27,357	345,000	386,000	386,000
Fines	-	-	-	-	-
Miscellaneous	2,087,674	21,558,765	1,627,800	5,627,800	1,637,800
Debt Proceeds	34,238,987	-	-	-	-
Transfers In	180,000	250,000	765,000	765,000	265,000
<b>TOTAL REVENUES</b>	<b>\$ 49,966,732</b>	<b>\$ 52,999,292</b>	<b>\$ 4,237,800</b>	<b>\$ 8,278,800</b>	<b>\$ 3,788,800</b>
<b>EXPENDITURES</b>					
Personnel	-	-	1,600	1,600	-
Operating	239,430	209,045	463,350	493,867	567,400
Non-Recurring Operating	-	-	-	-	-
Capital	32,929,210	65,059,695	-	-	-
CIP Capital	-	-	-	10,058,513	-
Other	-	-	-	-	-
Debt Service	1,232,735	2,800,534	2,577,100	2,577,100	2,332,800
Transfers Out	-	-	-	-	500,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 34,401,375</b>	<b>\$ 68,069,274</b>	<b>\$ 3,042,050</b>	<b>\$ 13,131,080</b>	<b>\$ 3,400,200</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$ 15,565,357</b>	<b>\$ (15,069,982)</b>	<b>\$ 1,195,750</b>	<b>\$ (4,852,280)</b>	<b>\$ 388,600</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 21,422,814</b>	<b>\$ 6,352,832</b>	<b>\$ 1,645,694</b>	<b>\$ 1,500,552</b>	<b>\$ 1,889,152</b>
<b>RESERVED FOR CAPITAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 599,200</b>	<b>\$ 295,000</b>	<b>\$ 630,000</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 21,422,814</b>	<b>\$ 6,352,832</b>	<b>\$ 1,046,494</b>	<b>\$ 1,205,552</b>	<b>\$ 1,259,152</b>

FB as % of Operating Budget                      8947.4%                      3039.0%                      225.1%                      259.3%                      221.9%  
(TARGET: 15%)

Notes:	CIP and Non-Recurring Operating	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
Operating +3%	Stadium & Player Development Complex Recc	-	10,058,513	-
Transfers in:	CIP Subtotal	-	10,058,513	-
FY21-FY27 from General Fund		-	-	-
for operations - \$265,000 per year	Non-Recurring Operating Subtotal	-	-	-
FY21 from Penny Fund - \$500,000	Total CIP/Non-Recurring Operating	\$ -	\$ 10,058,513	\$ -
Transfers out:				
FY22 to repay Penny Fund - \$500,000				

## STADIUM FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 1,889,152	\$ 2,451,652	\$ 2,799,752	\$ 3,133,652	\$ 3,269,752
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,208,300	1,000,000	1,000,000	1,000,000	1,000,000
386,000	386,000	386,000	200,000	200,000
-	-	-	-	-
1,621,300	1,626,900	1,632,700	1,638,700	1,644,900
-	-	-	-	-
265,000	265,000	265,000	265,000	265,000
<b>\$ 3,480,600</b>	<b>\$ 3,277,900</b>	<b>\$ 3,283,700</b>	<b>\$ 3,103,700</b>	<b>\$ 3,109,900</b>
-	-	-	-	-
584,400	601,900	620,000	638,600	657,800
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2,333,700	2,327,900	2,329,800	2,329,000	2,325,500
-	-	-	-	-
<b>\$ 2,918,100</b>	<b>\$ 2,929,800</b>	<b>\$ 2,949,800</b>	<b>\$ 2,967,600</b>	<b>\$ 2,983,300</b>
<b>\$ 562,500</b>	<b>\$ 348,100</b>	<b>\$ 333,900</b>	<b>\$ 136,100</b>	<b>\$ 126,600</b>
<b>\$ 2,451,652</b>	<b>\$ 2,799,752</b>	<b>\$ 3,133,652</b>	<b>\$ 3,269,752</b>	<b>\$ 3,396,352</b>
<b>\$ 965,000</b>	<b>\$ 1,800,000</b>	<b>\$ 2,135,000</b>	<b>\$ 2,295,000</b>	<b>\$ 2,455,000</b>
<b>\$ 1,486,652</b>	<b>\$ 999,752</b>	<b>\$ 998,652</b>	<b>\$ 974,752</b>	<b>\$ 941,352</b>
254.4%	166.1%	161.1%	152.6%	143.1%

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

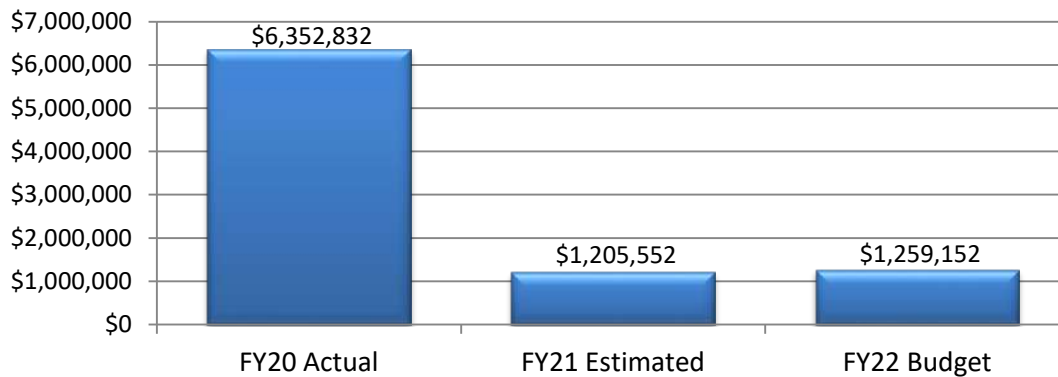
## STADIUM FUND ANALYSIS

The Stadium Fund is a special revenue fund created to account for the receipt and disbursement of funds related to the City's stadium, including operations, capital outlay and debt service.

### AVAILABLE FUND BALANCE

The Stadium Fund anticipates ending FY 2022 with a slight increase in fund balance. The fund balance in FY 2022 includes \$630,000 of Capital Reserve for future repairs and maintenance of the Stadium and Spring Training facilities.

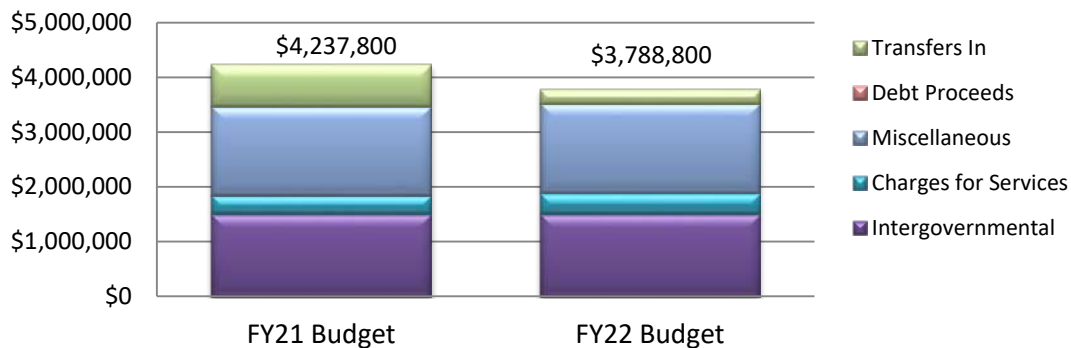
**Ending Available Fund Balance**



## REVENUE

FY 2022 revenues have decreased \$449,000, below FY 2021. This is primarily due to a \$500,000 reduction in Transfers In. FY 2021 included a transfer in from the Penny Fund of \$500,000 for the Stadium project. This was a loan to be paid back in FY 2022. Charges for services will increase \$41,000, or 11.9%. Charges for Services are expected to return to normal levels by FY 2022, as the stadium is in full use.

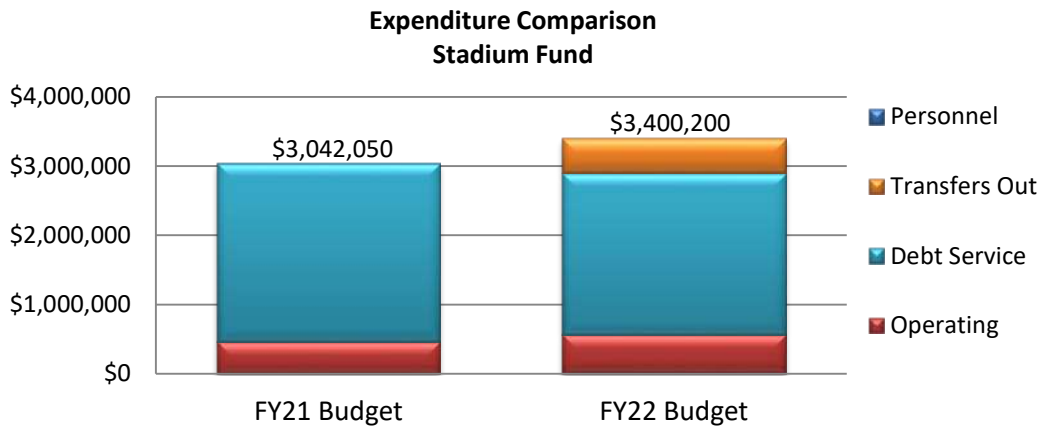
**Revenue Comparison  
Stadium Fund**



# STADIUM FUND ANALYSIS

## EXPENDITURES

Overall, FY 2022 the Stadium Fund is projected to increase \$358,150, compared to FY 2021 budget. The increase is due to the transfer out to pay back the Penny Fund after completion of the Blue Jay's Stadium. Operating costs will increase \$104,050, or 22.5%, due to an increase in property insurance. Debt Service has a decrease of \$244,300 due to the payoff of the Spring Training Series 2012 loan.





## IMPACT FEE FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 1,125,104	\$ 1,188,554	\$ 1,252,704	\$ 1,311,254	\$ 1,366,604
-	-	-	-	-
-	-	-	-	-
51,050	51,350	48,550	48,250	48,250
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
3,100	3,100	3,100	3,100	3,100
-	-	-	-	-
9,300	9,700	6,900	4,000	-
<b>\$ 63,450</b>	<b>\$ 64,150</b>	<b>\$ 58,550</b>	<b>\$ 55,350</b>	<b>\$ 51,350</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -
<b>\$ 63,450</b>	<b>\$ 64,150</b>	<b>\$ 58,550</b>	<b>\$ 55,350</b>	<b>\$ 51,350</b>
<b>\$ 1,188,554</b>	<b>\$ 1,252,704</b>	<b>\$ 1,311,254</b>	<b>\$ 1,366,604</b>	<b>\$ 1,417,954</b>
<b>\$ 1,188,554</b>	<b>\$ 1,252,704</b>	<b>\$ 1,311,254</b>	<b>\$ 1,366,604</b>	<b>\$ 1,417,954</b>
N/A	N/A	N/A	N/A	N/A
PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

## IMPACT FEE FUND ANALYSIS

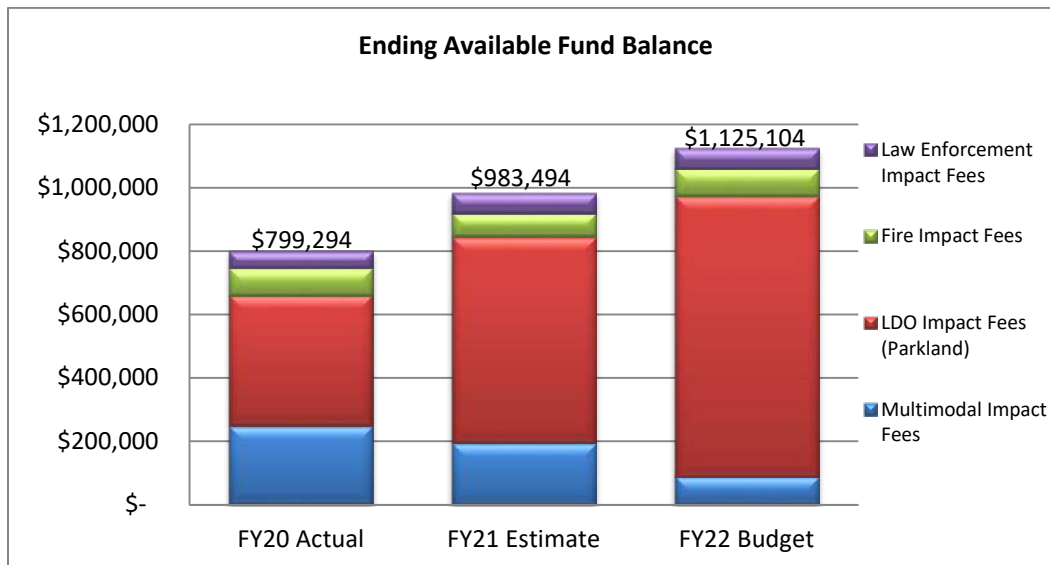
The Impact Fee Fund accounts for special revenues that are charged to developers to cover, in whole or in part, the incremental cost of City services that will be needed as a result of the development. These funds are combined for reporting purposes, but tracked separately based on their specific purpose. Impact fees included in this fund are mobility impact fees, land dedication ordinance fees (parkland dedication), law enforcement impact fees, and fire impact fees. Water and sewer impact fees are tracked separately within the Water/Wastewater Fund.

### AVAILABLE FUND BALANCE

Multimodal Impact Fees ending fund balance is projected to decrease \$106,700, or 54.7%, Parkland Dedication Ordinance Fees ending fund balance is projected to increase \$236,510, or 36.4%, Fire Impact Fees ending fund balance is projected to increase \$9,800, or 13%, and Law Enforcement Fees ending fund balance is projected to increase \$2,000, or 3.1%, in FY 2022.

**Ending Available Fund Balance Impact Fee Fund**

	FY20 Actual	FY21 Estimate	FY22 Budget
Multimodal Impact Fees	\$ 248,095	\$ 194,995	\$ 88,295
LDO Impact Fees (Parkland)	410,995	649,495	886,005
Fire Impact Fees	87,821	75,421	85,221
Law Enforcement Impact Fees	52,383	63,583	65,583
<b>TOTAL</b>	<b>\$ 799,294</b>	<b>\$ 983,494</b>	<b>\$ 1,125,104</b>

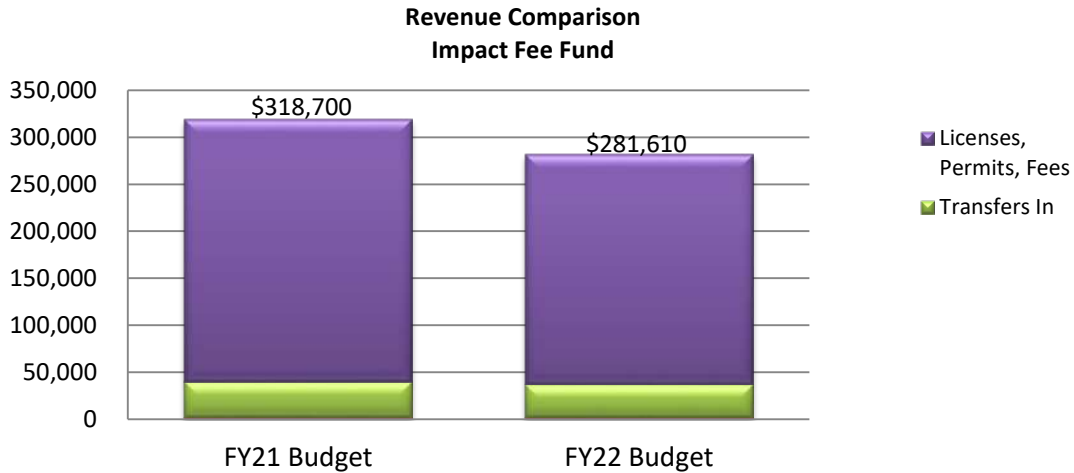




# IMPACT FEE FUND ANALYSIS

## REVENUE

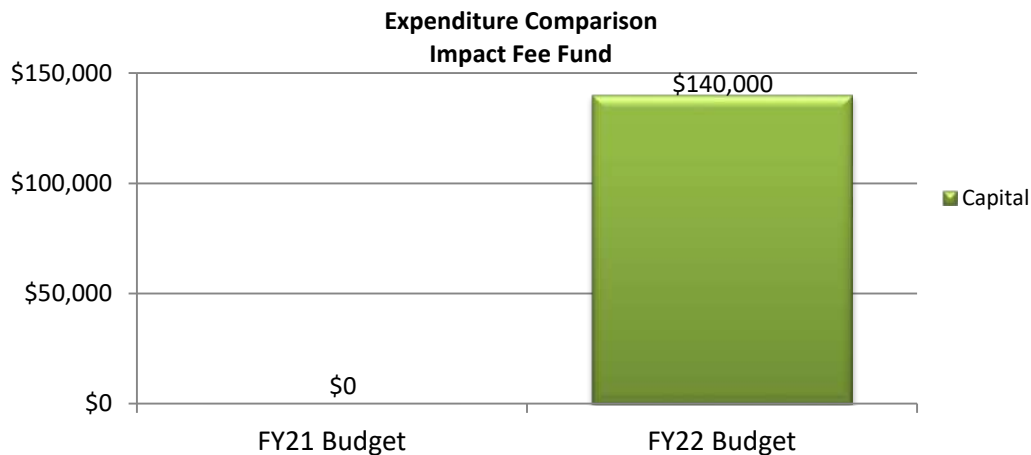
Overall FY 2022 revenues are projected to decrease \$37,090, or 11.6%, below FY 2021 budget, due primarily to an expected decrease in Fire Impact Fees and Law Enforcement Impact Fees due to decreased development within the City during FY 2022.



## EXPENDITURES

Expenditures in the Impact Fee Fund are expected to be \$140,000, in FY 2022. This is in the Multimodal Impact Fee fund and is due to the capital improvement project, Pedestrian Safety Crossing Improvements.

Capital improvement projects in future years have not been programmed. Future projects will be considered based on their specific purpose and available fund balance.



## PUBLIC ART FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 39,900	\$ 50,894	\$ 5,248
<b>REVENUES</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	24,250	24,250	27,750
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	-	1,199	-	-	-
Debt Proceeds	-	-	-	-	-
Transfers In	-	100,000	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 101,199</b>	<b>\$ 24,250</b>	<b>\$ 24,250</b>	<b>\$ 27,750</b>
<b>EXPENDITURES</b>					
Personnel	-	-	-	-	-
Operating	-	15,204	-	-	-
Non-Recurring Operating	-	-	25,000	34,796	25,000
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	15,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	35,100	35,100	35,100	35,100
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 50,304</b>	<b>\$ 60,100</b>	<b>\$ 69,896</b>	<b>\$ 75,100</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 50,894</b>	<b>\$ (35,850)</b>	<b>\$ (45,646)</b>	<b>\$ (47,350)</b>
<b>ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ 50,894</b>	<b>\$ 4,050</b>	<b>\$ 5,248</b>	<b>\$ (42,102)</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ -</b>	<b>\$ 50,894</b>	<b>\$ 4,050</b>	<b>\$ 5,248</b>	<b>\$ (42,102)</b>

FB as % of Operating Budget

N/A

N/A

N/A

N/A

N/A

**Notes:**

Transfer in:

FY20 interfund loan from Building  
Fund - \$100,000

Transfer out:

FY20-FY23 repayment of Building  
Fund loan - \$35,100 per year

	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<b>CIP and Non-Recurring Operating</b>			
Jay Walk	-	-	15,000
<b>CIP Subtotal</b>	-	-	15,000
Public Art Master Plan & Implementation	25,000	34,796	25,000
<b>Non-Recurring Operating Subtotal</b>	<b>25,000</b>	<b>34,796</b>	<b>25,000</b>
<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 25,000</b>	<b>\$ 34,796</b>	<b>\$ 40,000</b>

## PUBLIC ART FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ (42,102)	\$ (17,102)	\$ (7,102)	\$ 2,898	\$ 12,898
-	-	-	-	-
-	-	-	-	-
50,000	10,000	10,000	10,000	10,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 50,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
-	-	-	-	-
-	-	-	-	-
25,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>\$ 25,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>\$ (17,102)</b>	<b>\$ (7,102)</b>	<b>\$ 2,898</b>	<b>\$ 12,898</b>	<b>\$ 22,898</b>
<b>\$ (17,102)</b>	<b>\$ (7,102)</b>	<b>\$ 2,898</b>	<b>\$ 12,898</b>	<b>\$ 22,898</b>

N/A                      N/A                      N/A                      N/A                      N/A

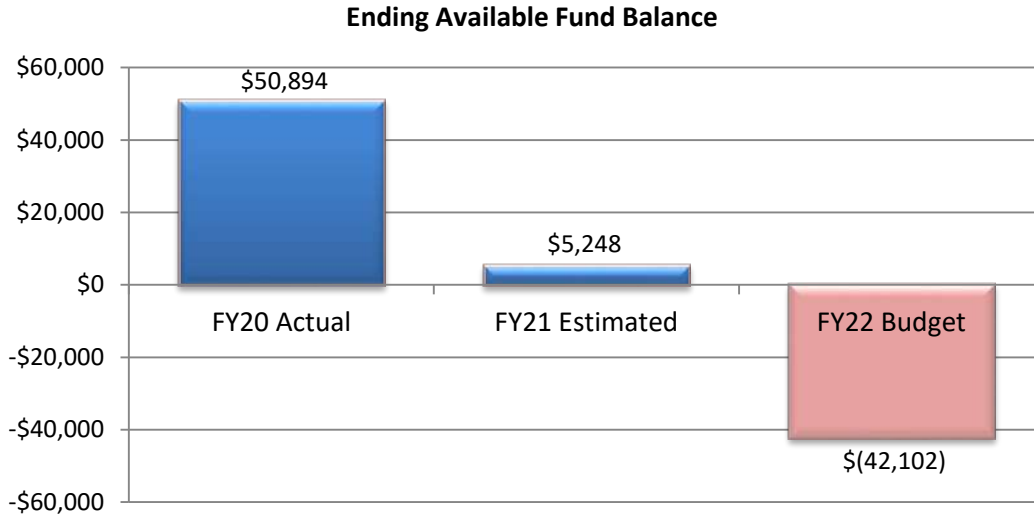
PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
25,000	-	-	-	-
25,000	-	-	-	-
<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## PUBLIC ART FUND ANALYSIS

The Public Art Fund is a relatively new fund. The fund is a separate fund set up by the City with the role of receiving monies designated for the Public Art Program.

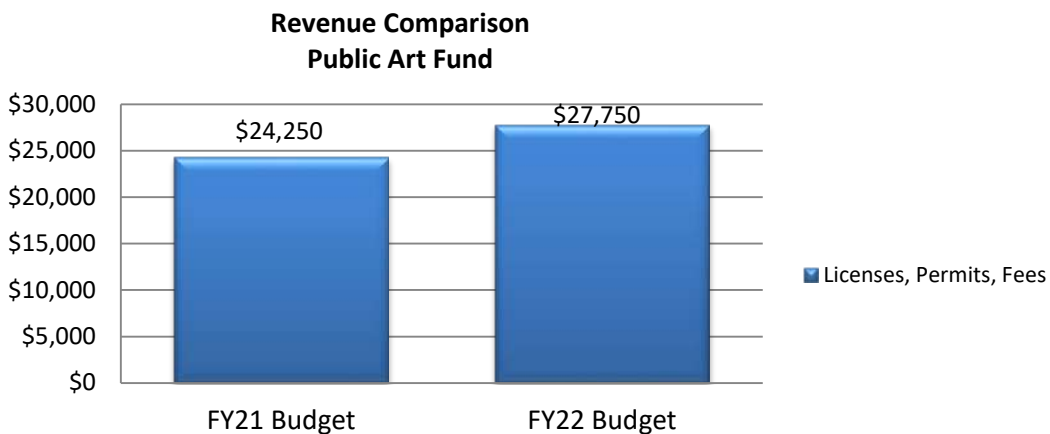
### ENDING AVAILABLE FUND BALANCE

Ending Available Fund Balance for the Public Art Fund is projected to be negative \$42,102 at the end of FY 2022. It is expected that future development will replenish the fund balance to a positive fund balance in the coming years. However, it may take a few years before the fund is self-sustaining.



## REVENUE

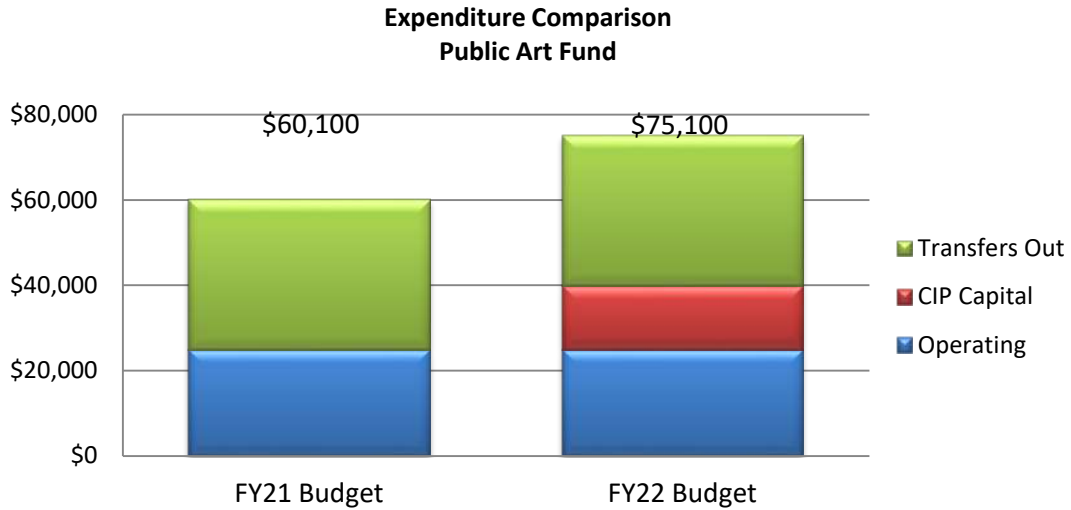
FY 2022 revenues are projected to be \$27,750. A slight increase from FY 2021. The City and private development are subject to the City Commission design review guidelines and will contribute .5% of the project cost for Public Art enhancement for all projects subject to these guidelines.



# PUBLIC ART FUND ANALYSIS

## EXPENSES

Total expenses for FY 2022 are projected for \$75,100. Operating costs are flat at \$25,000. Transfers out are flat at \$35,100 for the FY 2022 payment towards an interfund loan of \$100,000 from the Building Fund in FY 2020. Capital has increased \$15,000 for the addition of the Jay Walk CIP project.



## BUILDING FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 1,951,258	\$ 3,358,816	\$ 2,302,752	\$ 2,463,923	\$ 2,686,382
<b>REVENUES</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	2,552,713	1,751,299	1,600,000	1,600,000	1,000,000
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	75,079	38,246	4,000	4,000	8,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	35,100	35,100	35,100	35,100
<b>TOTAL REVENUES</b>	<b>\$ 2,627,792</b>	<b>\$ 1,824,645</b>	<b>\$ 1,639,100</b>	<b>\$ 1,639,100</b>	<b>\$ 1,043,100</b>
<b>EXPENDITURES</b>					
Personnel	728,286	827,377	867,300	879,300	916,500
Operating	357,216	378,123	349,669	388,921	447,847
Non-Recurring Operating	-	-	-	106,000	20,710
Capital	134,732	152,127	-	-	-
CIP Capital	-	-	30,000	42,420	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	1,361,911	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,220,234</b>	<b>\$ 2,719,538</b>	<b>\$ 1,246,969</b>	<b>\$ 1,416,641</b>	<b>\$ 1,385,057</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$ 1,407,558</b>	<b>\$ (894,893)</b>	<b>\$ 392,131</b>	<b>\$ 222,459</b>	<b>\$ (341,957)</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 3,358,816</b>	<b>\$ 2,463,923</b>	<b>\$ 2,694,883</b>	<b>\$ 2,686,382</b>	<b>\$ 2,344,425</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 3,358,816</b>	<b>\$ 2,463,923</b>	<b>\$ 2,694,883</b>	<b>\$ 2,686,382</b>	<b>\$ 2,344,425</b>
FB as % of Operating Budget	309.4%	204.4%	221.4%	195.5%	169.3%
(TARGET: 15%)					

<b>Notes and Assumptions:</b>	<b>CIP and Non-Recurring Operating</b>	<b>BUDGET 2021</b>	<b>ESTIMATED 2021</b>	<b>BUDGET 2022</b>
Licenses, Permits, Fees: FY24-27 +3%	ERP Replacement	-	12,420	-
Miscellaneous: FY23-27: +1%	ERP Server Upgrades	-	-	-
Salaries: FY23-27: +3.5%	Fleet Purchase: Building Division Vehicle	30,000	30,000	-
Benefits: FY23-27: +6%	<b>CIP Subtotal</b>	<b>30,000</b>	<b>42,420</b>	-
Operating +2%	ERP Onsite Training for Phase 1-4	-	-	10,450
<u>Transfer in:</u>	ERP Disaster Recovery Services	-	-	10,260
FY20-22 repayment of Public	ERP Equipment	-	106,000	-
Art Fund loan - \$35,100 per year.	<b>Non-Recurring Operating Subtotal</b>	-	<b>106,000</b>	<b>20,710</b>
<u>Transfer out:</u>	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 30,000</b>	<b>\$ 148,420</b>	<b>\$ 20,710</b>

FY20 to Penny Fund for share of New City Hall - \$1,017,600

FY20 interfund loan to Public Art fund - \$100,000

FY20 to General Fund for seed money repayment - \$244,311

\*Personnel costs are estimated to decrease in FY24 & FY25 due to retirements and potential re-organization.

## BUILDING FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 2,344,425	\$ 1,908,918	\$ 1,542,418	\$ 1,227,418	\$ 898,568
-	-	-	-	-
-	-	-	-	-
975,000	1,004,300	1,034,400	1,065,400	1,097,400
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
8,100	8,200	8,300	8,400	8,500
-	-	-	-	-
-	-	-	-	-
\$ 983,100	\$ 1,012,500	\$ 1,042,700	\$ 1,073,800	\$ 1,105,900
951,400	921,800	891,600	926,200	962,200
435,947	444,700	453,600	462,700	472,000
10,260	10,500	10,500	11,750	11,750
2,000	2,000	2,000	2,000	2,000
19,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,418,607	\$ 1,379,000	\$ 1,357,700	\$ 1,402,650	\$ 1,447,950
\$ (435,507)	\$ (366,500)	\$ (315,000)	\$ (328,850)	\$ (342,050)
\$ 1,908,918	\$ 1,542,418	\$ 1,227,418	\$ 898,568	\$ 556,518
\$ 1,908,918	\$ 1,542,418	\$ 1,227,418	\$ 898,568	\$ 556,518
136.6%	112.0%	90.5%	64.2%	38.5%

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
19,000	-	-	-	-
-	-	-	-	-
19,000	-	-	-	-
-	-	-	-	-
10,260	10,500	10,500	11,750	11,750
-	-	-	-	-
10,260	10,500	10,500	11,750	11,750
\$ 29,260	\$ 10,500	\$ 10,500	\$ 11,750	\$ 11,750

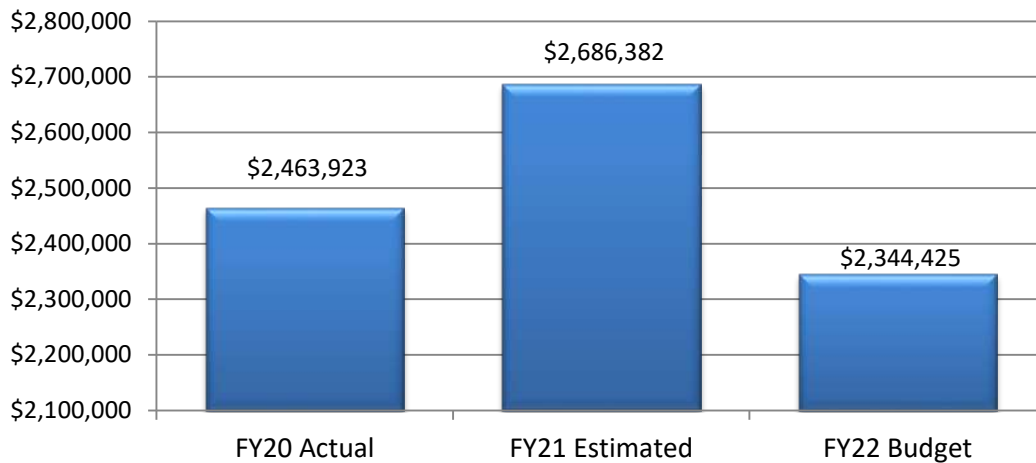
## BUILDING FUND ANALYSIS

The Building Fund accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with F. S. 553.80, these fees shall be used solely for carrying out the local government's responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing permit fee structure covers operating expenses and that funds are being used in accordance with State law.

### AVAILABLE FUND BALANCE

The City anticipates ending FY 2022 with a decrease in fund balance. This decrease of \$341,957 or 12.7% is due to a reduction in license, permits, and fee revenue, and an increase in operating expense.

Ending Available Fund Balance

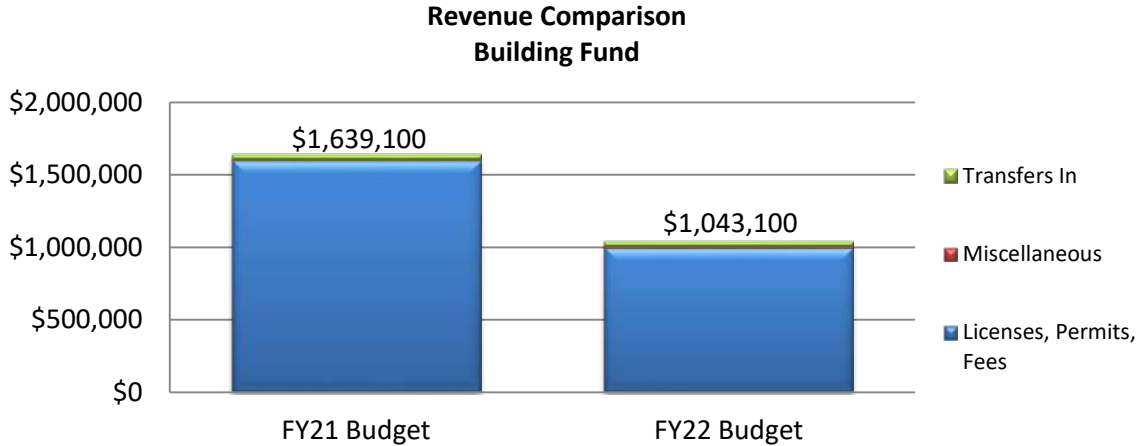


### REVENUE

FY 2022 revenues have decreased \$596,000, or 36.4%, below FY 2021 budget. The reason for this is that there has been a change to City Ordinance. On March 18, 2021, City Commission approved the revised fees ordinance number 21-12 which reduced fees by approximately 33%. The goal of the fee reduction is to work towards compliance with State code section 553.80 FS which allows for no more fund balance carryforward than the average of its operating budget for the 4 previous fiscal years.

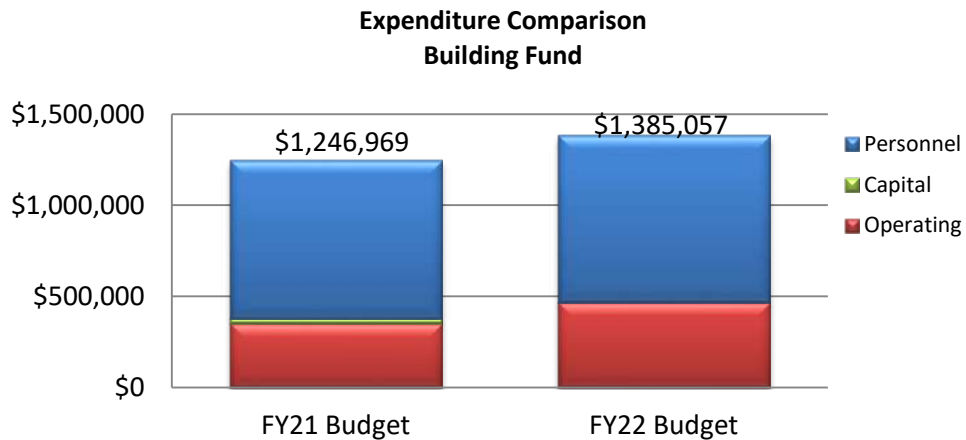


## BUILDING FUND ANALYSIS



## EXPENDITURES

Overall, FY 2022 expenditures in the Building Fund are expected to increase \$138,088, or 11.1%, compared to FY 2021 budget. Personnel costs have increased \$49,200 due to merit increases and a change in FTE allocations. Operating costs have increased \$118,888 or 34%, largely due to an increase in Internal Service Fund allocations and an increase in costs associated with the new Tyler-Munis EnerGov software.



## COUNTY GAS TAX FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 890,346	\$ 869,252	\$ 333,267	\$ 461,285	\$ 520,049
<b>REVENUES</b>					
Property Taxes	-	-	-	-	-
Other Taxes	497,357	450,261	472,500	438,000	437,500
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	-	168,464	123,574
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	20,924	8,530	5,000	5,000	1,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 518,281</b>	<b>\$ 458,791</b>	<b>\$ 477,500</b>	<b>\$ 611,464</b>	<b>\$ 562,074</b>
<b>EXPENDITURES</b>					
Personnel	-	-	-	-	-
Operating	124,064	68,170	131,500	152,700	131,500
Non-Recurring Operating	-	-	55,000	55,000	50,000
Capital	415,313	798,588	-	-	-
CIP Capital	-	-	345,000	345,000	345,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 539,375</b>	<b>\$ 866,758</b>	<b>\$ 531,500</b>	<b>\$ 552,700</b>	<b>\$ 526,500</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$ (21,094)</b>	<b>\$ (407,967)</b>	<b>\$ (54,000)</b>	<b>\$ 58,764</b>	<b>\$ 35,574</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 869,252</b>	<b>\$ 461,285</b>	<b>\$ 279,267</b>	<b>\$ 520,049</b>	<b>\$ 555,623</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ 869,252</b>	<b>\$ 461,285</b>	<b>\$ 279,267</b>	<b>\$ 520,049</b>	<b>\$ 555,623</b>
FB as % of Operating Budget	700.7%	676.7%	149.7%	250.4%	306.1%
(TARGET: 15%)					

Notes:	CIP and Non-Recurring Operating	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<u>County Gas Tax Revenue</u>	Pavement Management Program	310,000	310,000	310,000
FY2022: +0.1%	Alt. 19 Downtown Street Print Enhancem	35,000	35,000	35,000
FY2023: +2.7%	<b>Subtotal CIP</b>	<b>345,000</b>	<b>345,000</b>	<b>345,000</b>
FY2024: +1.3%	City Sidewalk Inspection Program	55,000	55,000	50,000
FY2025: +0.8%	<b>Non-Recurring Operating Subtotal</b>	<b>55,000</b>	<b>55,000</b>	<b>50,000</b>
FY2026: +0.6%	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 395,000</b>
FY2027: +0.5%				

Intergovernmental Revenue

FY21-23: Stimulus Funding - Total of \$426,816

Miscellaneous Revenue: +1%

Operating: +3%

Capital: as programmed

## COUNTY GAS TAX FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 555,623	\$ 645,301	\$ 621,901	\$ 618,901	\$ 615,301
-	-	-	-	-
449,300	455,100	459,700	463,400	465,700
-	-	-	-	-
134,778	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,000	1,000	1,000	1,000	1,000
-	-	-	-	-
-	-	-	-	-
<b>\$ 585,078</b>	<b>\$ 456,100</b>	<b>\$ 460,700</b>	<b>\$ 464,400</b>	<b>\$ 466,700</b>
-	-	-	-	-
135,400	139,500	143,700	148,000	152,400
50,000	50,000	50,000	50,000	50,000
-	-	-	-	-
310,000	290,000	270,000	270,000	270,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 495,400</b>	<b>\$ 479,500</b>	<b>\$ 463,700</b>	<b>\$ 468,000</b>	<b>\$ 472,400</b>
<b>\$ 89,678</b>	<b>\$ (23,400)</b>	<b>\$ (3,000)</b>	<b>\$ (3,600)</b>	<b>\$ (5,700)</b>
<b>\$ 645,301</b>	<b>\$ 621,901</b>	<b>\$ 618,901</b>	<b>\$ 615,301</b>	<b>\$ 609,601</b>
<b>\$ 645,301</b>	<b>\$ 621,901</b>	<b>\$ 618,901</b>	<b>\$ 615,301</b>	<b>\$ 609,601</b>
348.1%	328.2%	319.5%	310.8%	301.2%
PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
310,000	290,000	270,000	270,000	270,000
-	-	-	-	-
<b>310,000</b>	<b>290,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>
50,000	50,000	50,000	50,000	50,000
<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>\$ 360,000</b>	<b>\$ 340,000</b>	<b>\$ 320,000</b>	<b>\$ 320,000</b>	<b>\$ 320,000</b>

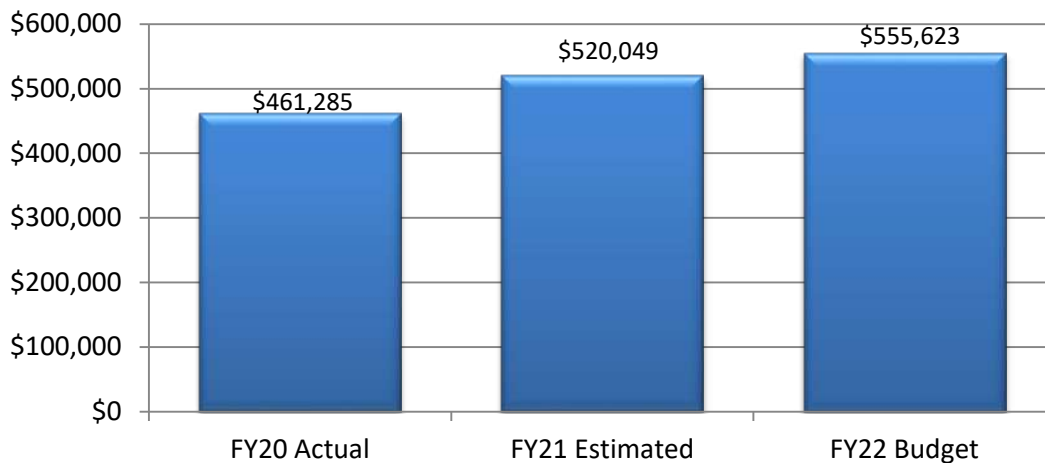
## COUNTY GAS TAX FUND ANALYSIS

The County Gas Tax Fund is a special revenue fund used to account for the revenues and expenditures associated with roadway improvements and maintenance. Revenue is funded by proceeds of the Pinellas County Six Cent Local Option Fuel Tax and interlocal agreement. This six cent tax and interlocal agreement expire on December 31, 2027. This tax is based on gallons pumped and not fuel prices.

### AVAILABLE FUND BALANCE

FY 2022 fund balance is expected to increase \$35,574, or 6.8% above FY 2021. This is primarily due to an increase in intergovernmental revenue for potential ARPA revenue recovery in the Gas Tax Fund.

Ending Available Fund Balance

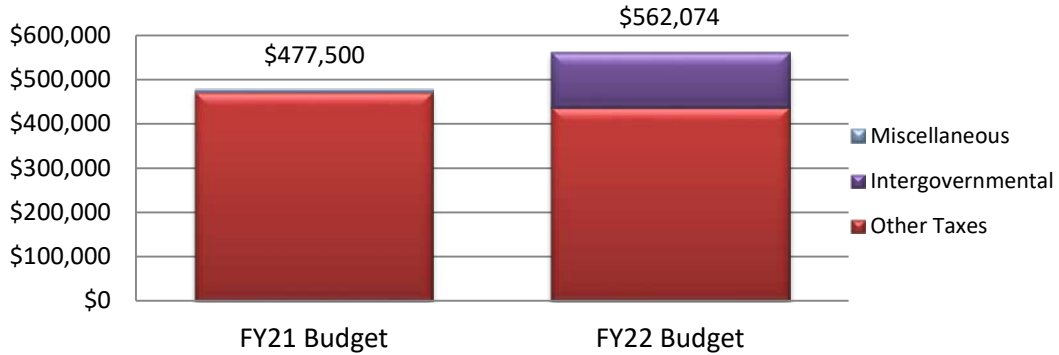


### REVENUE

FY 2022 revenues have increased \$84,574, or 17.7%, over FY 2021. The increase is due to a \$123,574 increase in intergovernmental revenue for estimated ARPA revenue recovery in the Gas Tax Fund. The increase is offset by a reduction in Gas tax revenue of \$35,000, or 7.4%. Gas tax revenues came in below budget in FY 2021. As a result FY 2022 has been adjusted accordingly. The estimates are based on Pinellas County's most recent information.

# COUNTY GAS TAX FUND ANALYSIS

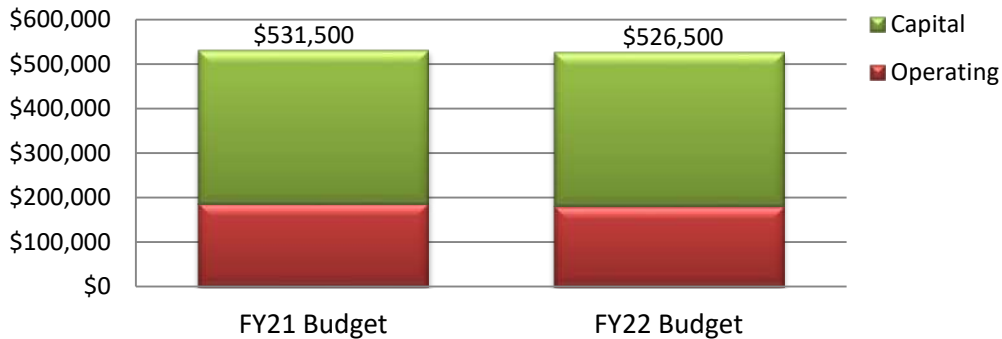
**Revenue Comparison  
County Gas Tax Fund**



## EXPENDITURES

Total expenditures for FY 2022 are projected to remain flat. Projects include the Alt 19 Downtown Street Print Enhancement Project, Pavement Management Program, and the City Sidewalk Inspection Program. Funding for the Pavement Management Program is expected to decrease in future years as revenue from gallons of fuel consumption continues to decline with the increase in electric vehicles in the State of Florida.

**Expenditure Comparison  
County Gas Tax Fund**



## PENNY FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED		BUDGET	
	2019		2020		2021		2021		2022	
BEGINNING FUND BALANCE	\$	5,682,707	\$	7,408,253	\$	3,715,771	\$	6,239,738	\$	14,284,833
<b>REVENUES</b>										
Property Taxes	-	-	-	-	-	-	-	-	-	-
Other Taxes	4,141,748	3,933,570	3,685,000	4,100,000	4,200,500					
Licenses, Permits, Fees	-	-	-	-	-					
Intergovernmental	-	351,782	-	892,325	471,855					
Charges for Services	-	-	-	-	-					
Fines	-	-	-	-	-					
Miscellaneous	107,486	112,398	43,000	706,120	15,000					
Debt Proceeds	941,526	-	17,500,000	20,711,000	-					
Transfers In	18,637	1,017,600	3,813,700	-	659,600					
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>5,209,397</b>	<b>\$</b>	<b>5,415,349</b>	<b>\$</b>	<b>25,041,700</b>	<b>\$</b>	<b>26,409,445</b>	<b>\$</b>	<b>5,346,955</b>
<b>EXPENDITURES</b>										
Personnel	-	-	-	-	-					
Operating	-	-	-	-	-					
Non-Recurring Operating	-	-	-	-	-					
Capital	1,584,716	5,807,980	-	-	-					
CIP Capital	-	-	14,559,600	16,986,050	14,596,601					
Other	915,348	-	-	-	-					
Debt Service	803,786	775,884	3,106,117	878,300	1,675,400					
Transfers Out	180,000	-	500,000	500,000	-					
<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>3,483,850</b>	<b>\$</b>	<b>6,583,865</b>	<b>\$</b>	<b>18,165,717</b>	<b>\$</b>	<b>18,364,350</b>	<b>\$</b>	<b>16,272,001</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$</b>	<b>1,725,547</b>	<b>\$</b>	<b>(1,168,515)</b>	<b>\$</b>	<b>6,875,983</b>	<b>\$</b>	<b>8,045,095</b>	<b>\$</b>	<b>(10,925,046)</b>
<b>ENDING FUND BALANCE</b>	<b>\$</b>	<b>7,408,254</b>	<b>\$</b>	<b>6,239,738</b>	<b>\$</b>	<b>10,591,754</b>	<b>\$</b>	<b>14,284,833</b>	<b>\$</b>	<b>3,359,787</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$</b>	<b>7,408,254</b>	<b>\$</b>	<b>6,239,738</b>	<b>\$</b>	<b>10,591,754</b>	<b>\$</b>	<b>14,284,833</b>	<b>\$</b>	<b>3,359,787</b>
FB as % of Operating Budget		N/A		N/A		N/A		N/A		N/A

\*This fund is restricted for capital expenditures

## PENNY FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 3,359,787	\$ 2,157,209	\$ 1,636,609	\$ 2,477,709	\$ 3,084,209
-	-	-	-	-
4,318,100	4,408,800	4,492,600	4,560,000	4,628,400
-	-	-	-	-
575,222	-	-	-	-
-	-	-	-	-
-	-	-	-	-
273,000	20,000	20,000	20,000	20,000
-	-	-	-	-
468,600	468,700	468,600	468,700	468,500
<b>\$ 5,634,922</b>	<b>\$ 4,897,500</b>	<b>\$ 4,981,200</b>	<b>\$ 5,048,700</b>	<b>\$ 5,116,900</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
3,431,000	2,010,000	730,000	1,030,000	855,000
-	-	-	-	-
3,406,500	3,408,100	3,410,100	3,412,200	2,733,300
-	-	-	-	-
<b>\$ 6,837,500</b>	<b>\$ 5,418,100</b>	<b>\$ 4,140,100</b>	<b>\$ 4,442,200</b>	<b>\$ 3,588,300</b>
<b>\$ (1,202,578)</b>	<b>\$ (520,600)</b>	<b>\$ 841,100</b>	<b>\$ 606,500</b>	<b>\$ 1,528,600</b>
<b>\$ 2,157,209</b>	<b>\$ 1,636,609</b>	<b>\$ 2,477,709</b>	<b>\$ 3,084,209</b>	<b>\$ 4,612,809</b>
<b>\$ 2,157,209</b>	<b>\$ 1,636,609</b>	<b>\$ 2,477,709</b>	<b>\$ 3,084,209</b>	<b>\$ 4,612,809</b>
N/A	N/A	N/A	N/A	N/A

## PENNY FUND

Notes:	CIP	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<u>Penny Tax Revenue</u>	Parks Trail Renovations	-	237,958	-
FY22: +14%	Playground Equip. Replacement	150,000	168,272	35,000
FY23: +2.8%	Dog Park	-	-	-
FY24: +2.1%	Pavement Management Program	690,000	1,579,595	690,000
FY25: +1.9%	Dunedin Golf Course Cart Barn	-	60,362	-
FY26: +1.5%	Fire Training Facility & EOC	-	785,584	-
FY27: +1.5%	New City Hall	11,645,000	11,645,000	9,592,001
FY28-FY30: +2.5%	Highlander Pool Replacement	100,000	100,000	900,000
<u>Intergovernmental Revenue</u>	Skinner Corridor Improvements	-	-	-
FY20 & 21: County contribution of 12.8% for EOC - Total of \$478k	Parks Maintenance Facility	1,324,600	11,192	1,324,600
FY21-FY23: Stimulus funding - Total of \$1,813,402	Athletic Field Renovation	75,000	100,000	100,000
	St. Catherine Soil Roadway Stabilization	200,000	250,000	-
	Bridges & Boardwalks	-	14,137	-
<u>Misc. Revenue</u>	Jerry Lake Parking Lot Renovation	-	-	420,000
FY21: Gateway sale proceeds - \$663,120.	Community Center Parking Lot	-	30,000	-
FY23: \$250k budgeted as placeholder for proceeds from sale of Jones Bldg. Current market value is assed at \$646k.	Citywide Parking Lot Resurfacing	-	-	-
	Court Resurfacing	-	3,950	-
	Pram Shed Replacement	350,000	-	350,000
<u>Transfers in:</u>	Sindoon/Rotary Stage	25,000	-	-
FY20 from Building for share of New City Hall.	Gladys Douglas Hackworth Property	-	2,000,000	-
FY22-30 from Water/WW for share of New City Hall debt service payments.	Gladys Douglas Preserve Development	-	-	200,000
FY22 repayment from Stadium \$500k	Coca-Cola Property Adaptive Reuse	-	-	300,000
	Milwaukee Ave Streetscape Parking	-	-	35,000
	Affordable Housing	-	-	650,000
<u>Transfers out:</u>	Projects TBD	-	-	-
FY21 payment to Stadium	<b>Total CIP</b>	<b>14,559,600</b>	<b>16,986,050</b>	<b>14,596,601</b>



**PENNY FUND**

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
125,000	-	-	-	125,000
150,000	-	-	-	-
690,000	710,000	730,000	730,000	730,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
2,000,000	-	-	-	-
-	1,000,000	-	-	-
-	-	-	-	-
100,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	300,000	-	-	-
66,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
300,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	300,000	-
<b>3,431,000</b>	<b>2,010,000</b>	<b>730,000</b>	<b>1,030,000</b>	<b>855,000</b>

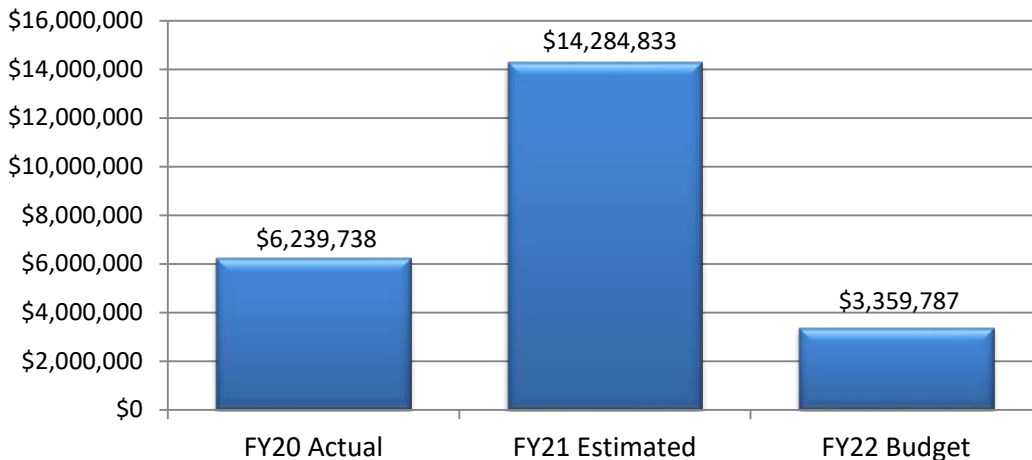
## PENNY FUND ANALYSIS

The Penny Fund is a special revenue fund that accounts for infrastructure improvements and is funded by proceeds from Pinellas County's one-cent local option sales tax known as the Penny for Pinellas. The Penny for Pinellas is a 1.0% sales tax dedicated to capital improvement projects in Pinellas County, such as facilities, stormwater improvements, preservation land purchases, roads, bridges, public safety, and parks. With this sales tax, an estimated one-third of the total Penny funds are paid by tourists and seasonal residents. The current 10-year term for this expired December 31, 2019, and "Penny IV," approved by voter referendum in November, 2017, began on January 1, 2020, and continues through December 31, 2029.

### AVAILABLE FUND BALANCE

Fund balance is anticipated to decrease \$10,925,046, or 76%, during FY 2022. Construction began for the New City Hall project in FY 2021. Issuance of debt bonds/bank loan proceeds occurred during FY 2021. This debt issuance, combined with projected Penny IV funding and other funds, will enable the Penny Fund to maintain an appropriate fund balance through FY 2022 – FY 2027 long range projection to fund future capital improvement projects as outlined in the Capital Improvements Plan section of the FY 2022 – FY 2027 long range fund projection.

#### Ending Available Fund Balance



### REVENUE

FY 2022 revenues have decreased \$19,694,745, or 78.6%, compared to FY 2021 budget.

Revenue from debt proceeds is projected to decrease \$17,500,000 in FY 2022 compared to FY 2021 budgeted amounts. FY 2021 is expected to receive the full amount of debt proceeds related to the New City Hall project therefore no debt proceeds are budgeted in FY 2022.

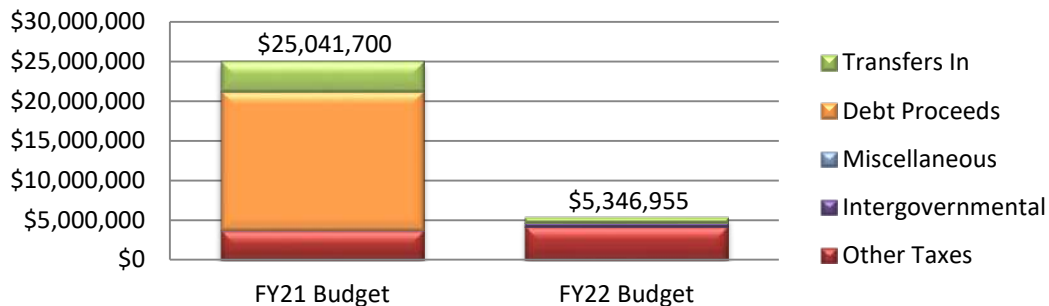
## PENNY FUND ANALYSIS

Transfer in from other funds is projected to decrease \$3,154,100. FY 2021 budget included a \$3,813,000, one-time transfer in from Water/Wastewater Fund for the Fund's share of the New City Hall project. Subsequently it was decided that the Water/Wastewater Fund's share of the New City Hall would be financed as part of the New City Hall project loan and the Water/Wastewater Fund would transfer in their share over the course of 9 years. FY 2022 is the first year of payment and includes a \$159,600 transfer in from Water/Wastewater. FY 2023-2030 includes annual transfers in from Water/Wastewater of about \$468,000 per year. In addition, a \$500,000 transfer in is budgeted in FY 2022. This is repayment from the Stadium Fund.

Intergovernmental revenue increased \$471,855, or 8.8%. This is the amount estimated for ARPA revenue recovery in FY 2022.

Penny revenue increased \$515,500, or 14% over FY 2021 budgeted amounts. FY 2021 budget was conservative as the impacts of COVID-19 were unknown. FY 2022 budget increased to bring in line with FY 2021 estimated revenue. Penny revenue is projected to increase FY 2023 through FY2027 matching general economic growth projected by the County of Pinellas, and will be reevaluated in future years based on trending and economic factors.

### Revenue Comparison Penny Fund

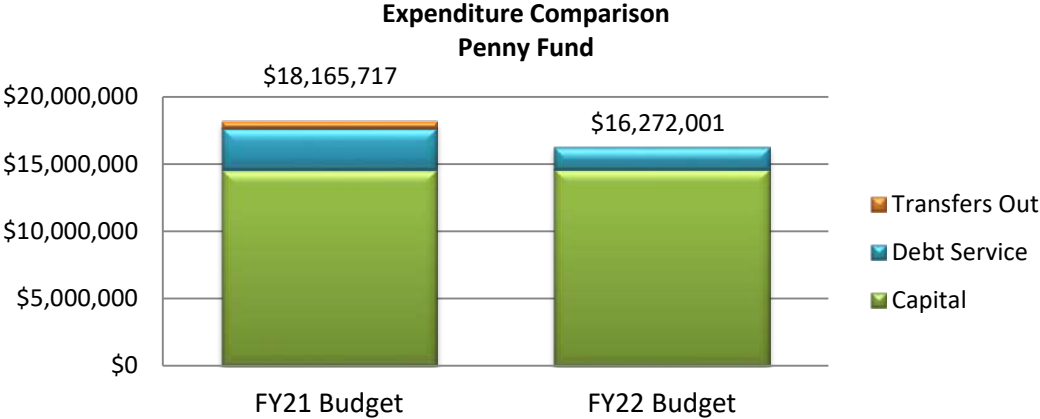


## EXPENDITURES

Total expenditures for FY 2022 are projected to decrease \$1,893,716, or 10.4%. This is primarily due to a \$1.4 million change in debt service schedule related to the New City Hall project. FY 2021 budget included estimates of debt service for the New City Hall project whereas FY 2022 budget includes debt services payments as outlined in the loan documents.

Transfers out decreased \$500,000 in FY 2022 over FY 2021 budget. FY 2021 budget included a one-time transfer out to the Stadium Fund.

# PENNY FUND ANALYSIS



# DUNEDIN

Home of Honeymoon Island

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## AMERICAN RESCUE PLAN ACT (ARPA) FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ 5,883,342
<b>REVENUES</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	-	9,150,000	9,150,000
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,150,000</b>	<b>\$ 9,150,000</b>
<b>EXPENDITURES</b>					
Personnel	-	-	-	-	-
Operating	-	-	-	3,266,658	690,131
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,266,658</b>	<b>\$ 690,131</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,883,342</b>	<b>\$ 8,459,869</b>
<b>ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,883,342</b>	<b>\$ 14,343,211</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,883,342</b>	<b>\$ 14,343,211</b>
FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A

**Notes:**

The estimated federal grant revenue under the American Rescue Plan Act for the City of Dunedin is approximately \$18.3M in total. The payments are expected to be received in two equal tranches approximately 12 months apart.

	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<b>CIP and Non-Recurring Operating</b>	-	-	-
<b>CIP Subtotal</b>	-	-	-
<b>Non-Recurring Operating Subtotal</b>	-	-	-
<b>Total CIP/Non-Recurring Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

The expenditures shown in FY 2021-2023 represent the estimated revenue recovery amounts in the General Fund, Penny Fund, County Gas Tax Fund, and Marina Fund.

For more expenditure information on the ARPA Fund please see the Executive Summary Letter.

## AMERICAN RESCUE PLAN ACT (ARPA) FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 14,343,211	\$ 13,550,222	\$ 13,550,222	\$ 13,550,222	\$ 13,550,222
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
792,989	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 792,989	\$ -	\$ -	\$ -	\$ -
\$ (792,989)	\$ -	\$ -	\$ -	\$ -
\$ 13,550,222	\$ 13,550,222	\$ 13,550,222	\$ 13,550,222	\$ 13,550,222
\$ 13,550,222	\$ 13,550,222	\$ 13,550,222	\$ 13,550,222	\$ 13,550,222
N/A	N/A	N/A	N/A	N/A

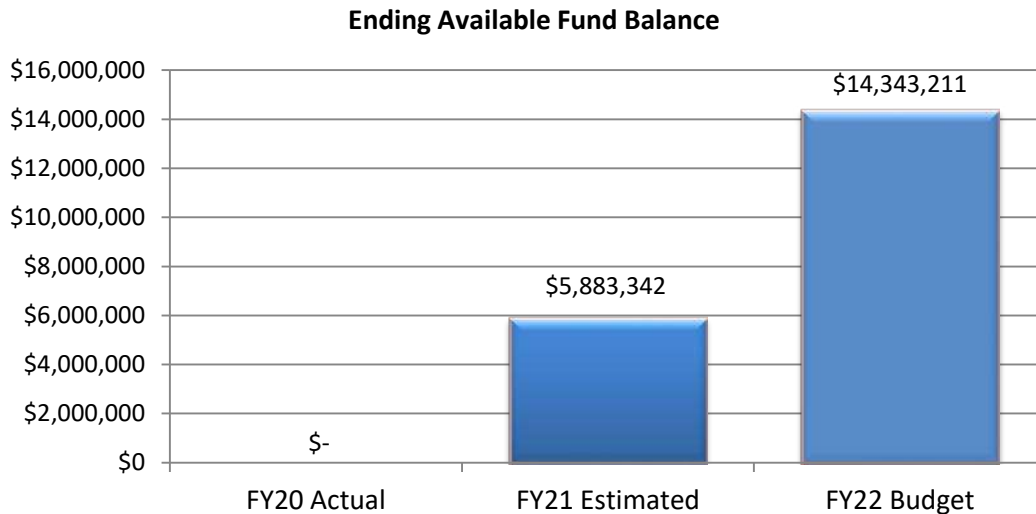
PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

## ARPA FUND ANALYSIS

The American Recovery Act Plan (ARPA) Fund is a special revenue fund used to account for the revenues and expenditures associated with Federal Funding received from the U.S. Treasury under the American Recovery Plan Act of 2021. Revenue is expected to be received in FY 2021 and FY 2022. The funds must be expended completely by December 31, 2026.

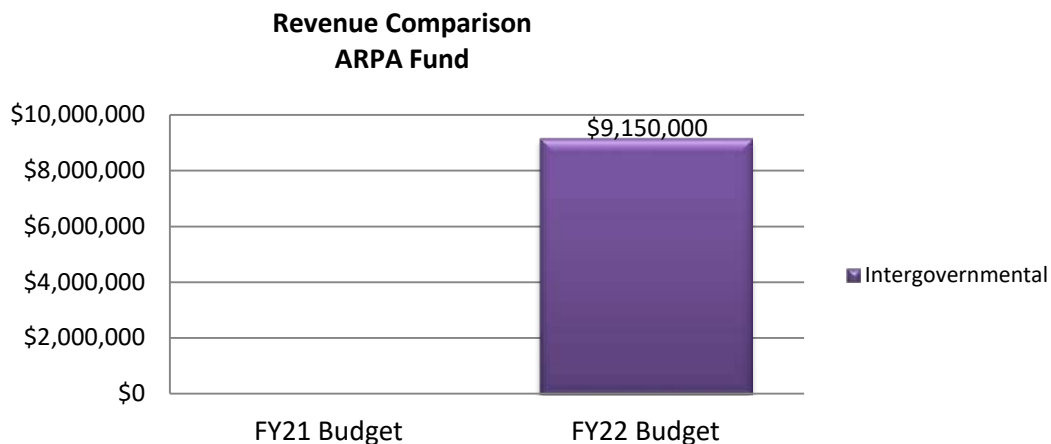
### AVAILABLE FUND BALANCE

FY 2022 fund balance is expected to increase \$8,459,869 above FY 2021. This is the projected amount of funding to be received in FY 2022.



## REVENUE

Revenue has increased \$9,150,000 over FY 2021 budget. The ARPA fund is new to the FY 2022 budget. The ARPA fund will be receiving \$18.3 million over the course of FY 2021 and FY 2022. The payments are expected to be received in two equal tranches approximately 12 months apart. FY 2021 is estimated to receive the first payment of \$9,150,000, and FY 2022 is expected to receive the second payment.

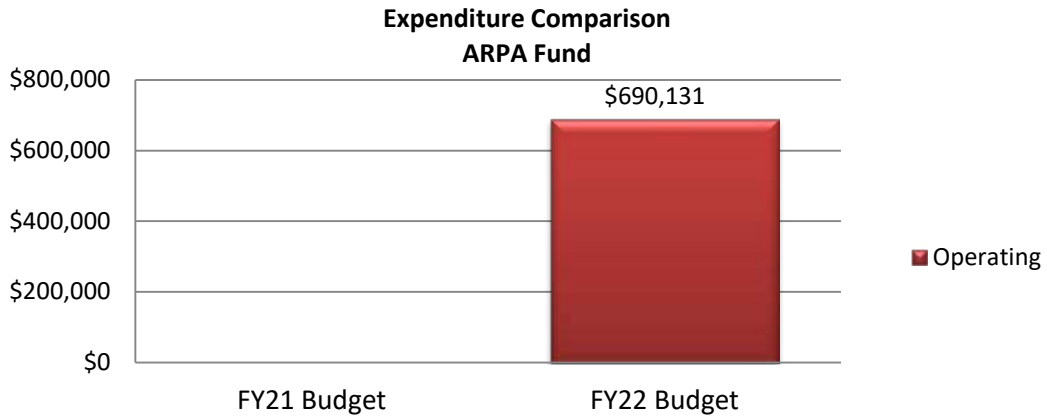




# ARPA FUND ANALYSIS

## EXPENDITURES

FY 2022 is the first year of projected expenses for this fund. The amount represents the estimated revenue recovery in the General Fund, Penny Fund, County Gas Tax Fund, and Marina Fund in FY 2022.



## CRA FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED		BUDGET	
	2019		2020		2021		2021		2022	
BEGINNING FUND BALANCE	\$	398,546	\$	458,607	\$	655,257	\$	1,026,902	\$	795,689
<b>REVENUES</b>										
Property Taxes		901,997		1,218,940		1,349,098		1,349,098		1,542,757
Other Taxes		-		-		-		-		-
Licenses, Permits, Fees		-		-		-		-		-
Intergovernmental		100,000		-		-		-		-
Charges for Services		8,214		6,176		-		-		-
Fines		-		-		-		-		-
Miscellaneous		65,743		38,372		58,500		58,500		55,000
Debt Proceeds		-		-		-		-		3,965,000
Transfers In		-		6,192		-		16,400		-
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>1,075,954</b>	<b>\$</b>	<b>1,269,680</b>	<b>\$</b>	<b>1,407,598</b>	<b>\$</b>	<b>1,423,998</b>	<b>\$</b>	<b>5,562,757</b>
<b>EXPENDITURES</b>										
Personnel		230,744		245,087		241,500		245,700		258,900
Operating		321,737		250,639		453,146		363,046		191,523
Non-Recurring Operating		-		-		326,500		195,755		507,500
Capital		319,892		36,531		-		-		-
CIP Capital		-		-		567,000		600,310		4,808,000
Other		43,719		39,729		113,000		184,000		114,000
Debt Service		-		-		-		-		408,400
Transfers Out		99,800		129,400		66,400		66,400		63,910
<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>1,015,893</b>	<b>\$</b>	<b>701,386</b>	<b>\$</b>	<b>1,767,546</b>	<b>\$</b>	<b>1,655,211</b>	<b>\$</b>	<b>6,352,233</b>
<b>REVENUE OVER/(UNDER) EXPENDITURES</b>	<b>\$</b>	<b>60,061</b>	<b>\$</b>	<b>568,295</b>	<b>\$</b>	<b>(359,948)</b>	<b>\$</b>	<b>(231,213)</b>	<b>\$</b>	<b>(789,476)</b>
<b>ENDING FUND BALANCE</b>	<b>\$</b>	<b>458,607</b>	<b>\$</b>	<b>1,026,902</b>	<b>\$</b>	<b>295,309</b>	<b>\$</b>	<b>795,689</b>	<b>\$</b>	<b>6,213</b>
<b>ENDING AVAILABLE FUND BALANCE</b>	<b>\$</b>	<b>458,607</b>	<b>\$</b>	<b>1,026,902</b>	<b>\$</b>	<b>295,309</b>	<b>\$</b>	<b>795,689</b>	<b>\$</b>	<b>6,213</b>
FB as % of Operating Budget		83.0%		207.2%		28.9%		98.9%		0.6%
(TARGET: 15%)										

## CRA FUND

PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION	
2023		2024		2025		2026		2027	
\$	6,213	\$	81,343	\$	851,909	\$	667,778	\$	179,142
	1,898,577		2,110,218		1,933,144		2,028,231		2,127,407
	-		-		-		-		-
	-		-		-		-		-
	-		-		1,000,000		-		-
	-		-		-		-		-
	-		-		-		-		-
	55,600		56,200		56,800		57,400		58,000
	-		6,700,000		-		-		-
	-		-		-		-		-
\$	1,954,177	\$	8,866,418	\$	2,989,944	\$	2,085,631	\$	2,185,407
	268,300		278,000		288,100		298,600		309,500
	134,051		136,700		139,400		142,200		145,000
	200,000		-		-		-		-
	-		-		-		-		-
	755,000		7,160,000		1,450,000		840,000		500,000
	64,000		64,000		64,000		64,000		64,000
	420,000		419,100		1,197,300		1,197,100		1,197,700
	37,695		38,052		35,275		32,367		28,400
\$	1,879,046	\$	8,095,852	\$	3,174,075	\$	2,574,267	\$	2,244,600
\$	75,130	\$	770,566	\$	(184,131)	\$	(488,636)	\$	(59,193)
\$	81,343	\$	851,909	\$	667,778	\$	179,142	\$	119,949
\$	81,343	\$	851,909	\$	667,778	\$	179,142	\$	119,949
	13.5%		205.4%		156.2%		40.6%		26.4%



**CRA FUND**

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	4,100,000	1,000,000	-	-
-	-	-	-	-
-	2,500,000	-	-	-
225,000	350,000	100,000	200,000	200,000
100,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	200,000	-	-
-	-	-	-	-
130,000	150,000	-	-	-
150,000	-	-	-	-
-	-	150,000	-	-
150,000	-	-	-	-
-	60,000	-	340,000	-
-	-	-	-	-
-	-	-	300,000	300,000
-	-	-	-	-
-	-	-	-	-
<b>755,000</b>	<b>7,160,000</b>	<b>1,450,000</b>	<b>840,000</b>	<b>500,000</b>
200,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>200,000</b>	-	-	-	-
<b>\$ 955,000</b>	<b>\$ 7,160,000</b>	<b>\$ 1,450,000</b>	<b>\$ 840,000</b>	<b>\$ 500,000</b>

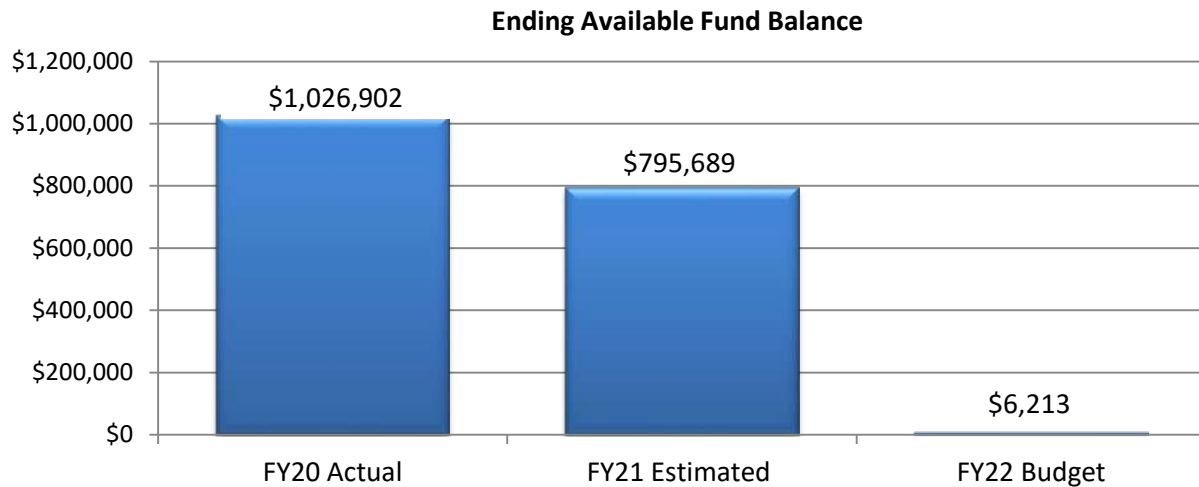
## CRA FUND ANALYSIS

The Community Redevelopment Agency (CRA) Fund is administered by the City's CRA, a separate legal entity of the City of Dunedin. This fund accounts for the receipt and disbursement of downtown Tax Increment Financing (TIF) revenue. Revenue includes TIF payments from both Pinellas County and from the City of Dunedin's General Fund as required by interlocal agreement to contribute funds annually based on formulas that reflect the amount of growth in taxable values compared to a specified base year.

The CRA Fund is used for economic development, improved physical characteristic projects, investment in downtown Dunedin, and projects that generally improve the quality of life for residents. The fund is budgeted and reported on, in conjunction with other City funds for efficiency; however, the CRA adopts its budget separately.

### AVAILABLE FUND BALANCE

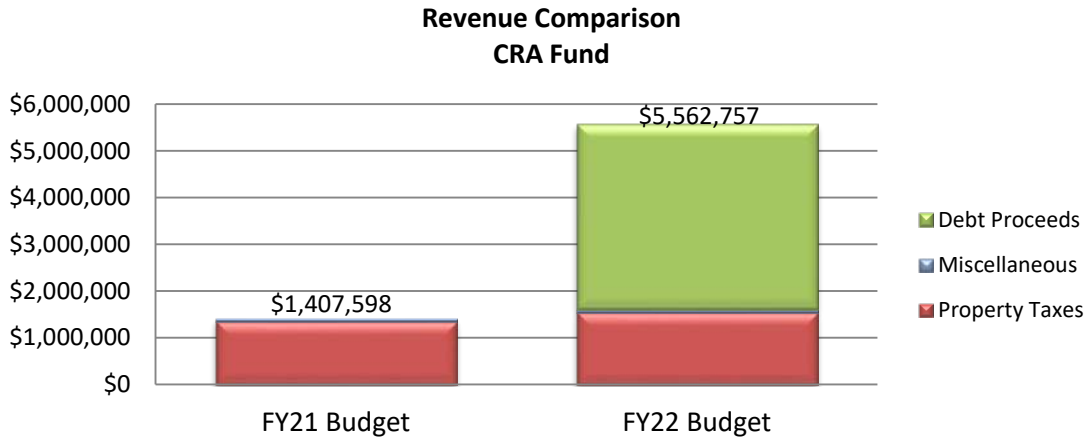
The CRA Fund estimates a decrease of \$789,476 or 99%, in ending fund balance compared to FY 2021 fund balance. The decrease is due to the addition of new capital improvement projects and debt service.



### REVENUE

CRA Fund revenues are projected to increase \$4,155,159, or 295.2%, compared to FY 2021 budget. FY 2022 includes bond/bank loan proceeds of \$3,965,000 for the purchase of land in the downtown district for the Additional Downtown Parking initiative. FY 2021 had no bond/bank loan proceeds. There is also an increase of \$193,659, or 14.4% in the property tax revenue.

## CRA FUND ANALYSIS



### Dunedin Tax Increment Finance (TIF) District and Ad Valorem Taxes

Ad valorem taxes, which account for 27.7% of total FY 2022 CRA Fund revenue, is projected to increase \$193,659, compared to FY 2021 budget. FY 2022 will mark the ninth consecutive year of growth in the Dunedin TIF gross taxable value, and the fifth consecutive year that estimated ad valorem revenues in the TIF reached pre-recession levels. During FY 2022, the City anticipates gross taxable value to increase 11.67%, from \$184,783,525 to \$206,355,626, in accordance with the Pinellas County Property Appraiser's Office estimates.

Dunedin TIF Municipal Taxable		
Fiscal Year	Value	% Change
FY 2015	\$ 87,536,113	8.28%
FY 2016	\$ 91,586,161	4.63%
FY 2017	\$ 98,640,830	7.70%
FY 2018	\$ 120,920,412	22.59%
FY 2019	\$ 135,330,331	11.92%
FY 2020	\$ 170,473,367	25.97%
FY 2021	\$ 184,783,525	8.39%
FY 2022 Est.*	\$ 206,355,626	11.67%

\*Current CRA Fund Projection

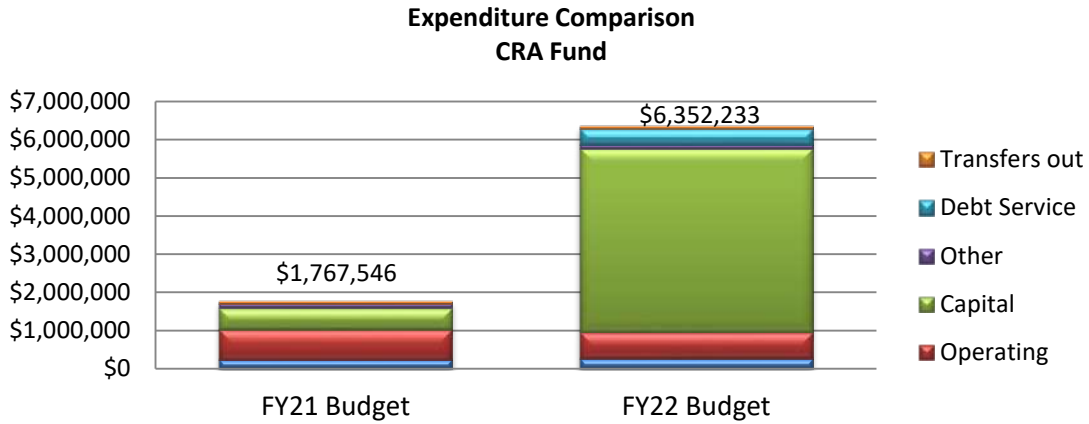
## EXPENDITURES

Overall expenditures in the CRA Fund for FY 2022 are projected to increase \$4,584,687, or 259.4%, over FY 2021. This is primarily due to an increase in capital of \$4,241,000, or 748%. The increases are a result of the Additional Downtown Parking project of \$4,050,000 budgeted in FY 2022 and not in FY 2021. Other capital changes include the expected completion of John L. Lawrence Pioneer Park enhancements that had a budget of \$360,000 in FY 2021, the addition of \$200,000 in FY 2022 for

## CRA FUND ANALYSIS

Downtown Pavers & Walkability enhancements, \$100,000 for Underground Utilities in Downtown, \$150,000 for Downtown East End Plan (DEEP) – Mease Materials construction, and \$98,000 Downtown Art at Louden and Virginia St.

Debt service of \$408,400 has been included in FY 2022 budget for the financing of the Additional Downtown Parking project.





# DUNEDIN

Home of Honeymoon Island

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## SOLID WASTE UTILITY FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 1,679,649	\$ 1,694,389	\$ 1,806,782	\$ 1,994,083	\$ 1,996,984
23,700	23,700	23,700	23,700	23,700
-	-	-	-	-
6,560,840	6,822,193	7,094,001	7,094,001	7,094,001
-	-	-	-	-
6,300	6,300	6,300	6,300	6,300
702,800	958,400	642,400	245,500	234,400
-	-	-	-	-
<b>\$ 7,293,640</b>	<b>\$ 7,810,593</b>	<b>\$ 7,766,401</b>	<b>\$ 7,369,501</b>	<b>\$ 7,358,401</b>
(702,800)	(958,400)	(642,400)	(245,500)	(234,400)
<b>\$ 6,590,840</b>	<b>\$ 6,852,193</b>	<b>\$ 7,124,001</b>	<b>\$ 7,124,001</b>	<b>\$ 7,124,001</b>
1,557,600	1,619,500	1,684,000	1,751,200	1,821,300
4,434,700	4,523,400	4,613,900	4,706,200	4,800,300
30,000	-	-	-	-
35,000	35,000	35,000	35,000	35,000
702,800	958,400	642,400	245,500	234,400
-	-	-	-	-
380,700	550,200	701,800	686,700	647,700
-	-	-	-	-
<b>\$ 7,140,800</b>	<b>\$ 7,686,500</b>	<b>\$ 7,677,100</b>	<b>\$ 7,424,600</b>	<b>\$ 7,538,700</b>
512,500	538,100	565,000	593,300	623,000
(339,400)	(491,400)	(628,000)	(616,300)	(592,100)
(737,800)	(993,400)	(677,400)	(280,500)	(269,400)
<b>\$ 6,576,100</b>	<b>\$ 6,739,800</b>	<b>\$ 6,936,700</b>	<b>\$ 7,121,100</b>	<b>\$ 7,300,200</b>
<b>\$ 152,840</b>	<b>\$ 124,093</b>	<b>\$ 89,301</b>	<b>\$ (55,099)</b>	<b>\$ (180,299)</b>
<b>\$ 1,694,389</b>	<b>\$ 1,806,782</b>	<b>\$ 1,994,083</b>	<b>\$ 1,996,984</b>	<b>\$ 1,820,785</b>
<b>\$ 1,373,481</b>	<b>\$ 1,497,574</b>	<b>\$ 1,586,875</b>	<b>\$ 1,531,776</b>	<b>\$ 1,351,477</b>

22.8%                      24.4%                      25.2%                      23.7%                      20.4%

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
702,800	958,400	642,400	245,500	234,400
<b>702,800</b>	<b>958,400</b>	<b>642,400</b>	<b>245,500</b>	<b>234,400</b>
-	-	-	-	-
-	-	-	-	-
30,000	-	-	-	-
<b>30,000</b>	-	-	-	-
<b>\$ 732,800</b>	<b>\$ 958,400</b>	<b>\$ 642,400</b>	<b>\$ 245,500</b>	<b>\$ 234,400</b>

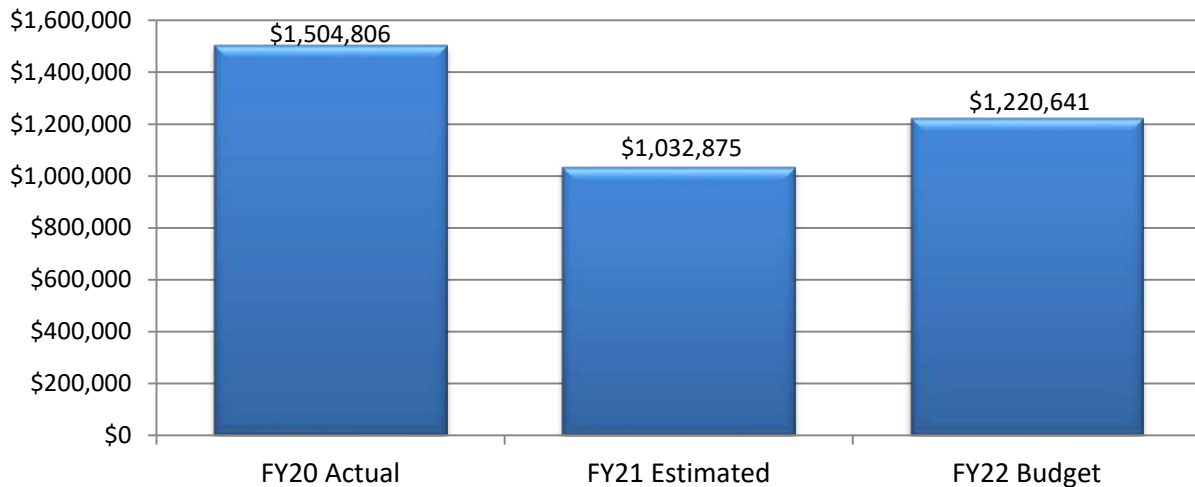
## SOLID WASTE FUND ANALYSIS

The Solid Waste Fund is an enterprise fund used to account for the provision of solid waste services to residents of the City and some unincorporated areas of Pinellas County.

### ENDING AVAILABLE NET POSITION

The City anticipates ending FY 2021 with a decrease in net position of \$187,776, or 18.2%. A rate study was done in FY 2021 due to an increase in County recycling costs. As a result, a programmed rate increase of 4% in residential and commercial rates has been included in fiscal years 2022 through FY 2025 of the long range fund projection.

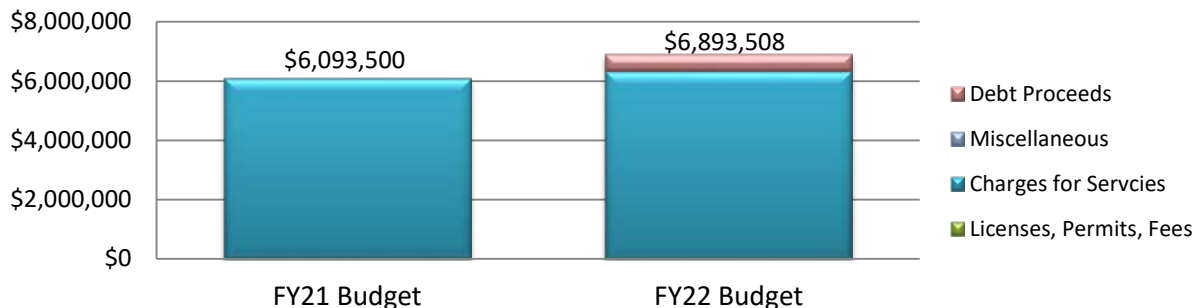
**Ending Available Net Position**



## REVENUE

FY 2022 revenues are projected to increase \$800,008, or 13.1%, compared to FY 2021 budget. Charges for Services are projected to increase \$236,838, or 3.9%, due to a rate increase in FY 2022. Debt proceeds have increased due to planned CIP projects. Miscellaneous revenue has a \$1,730 decrease in Investment earnings.

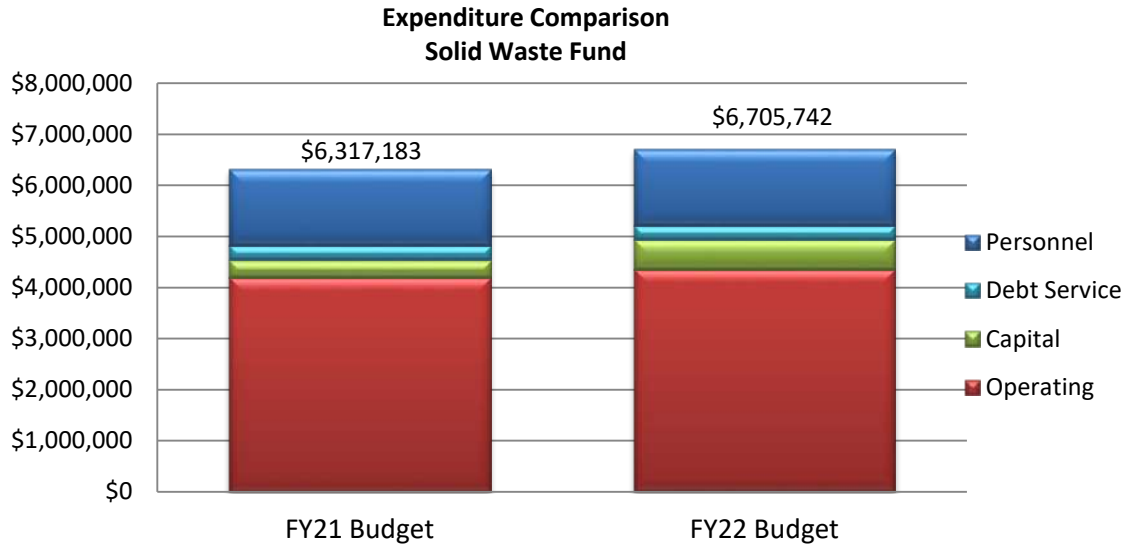
**Revenue Comparison  
Solid Waste Fund**



# SOLID WASTE FUND ANALYSIS

## EXPENSES

FY 2022 expenses in the Solid Waste Fund are expected to increase \$388,559, or 6.2%, over FY 2021 budget. Operating costs have increased \$152,844 or 3.6%, largely due to an increase in curbside recycling costs, and an increase in commercial and residential County tipping fees of 6%. Capital expenses are projected to increase \$236,000 for truck replacements in FY 2022. Debt service decreased \$17,800, or 6.2% due to the timing of lease older leases being paid off versus new leases starting up.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 1,490,725	\$ 1,498,240
Operating	4,157,858	4,347,702
Non-Recurring Operating	37,000	-
Capital	25,000	35,000
CIP Capital	318,200	554,200
Debt Service	288,400	270,600
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 6,317,183</b>	<b>\$ 6,705,742</b>
Depreciation	428,700	488,100
Elimination of Principal Debt Payments	(254,800)	(240,500)
Elimination of Utility Capital	(343,200)	(589,200)
<b>TOTAL EXPENSES</b>	<b>\$ 6,147,883</b>	<b>\$ 6,364,142</b>

## WATER/WASTEWATER UTILITY FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED		BUDGET	
	2019		2020		2021		2021		2022	
BEGINNING FUND BALANCE	\$	35,681,380	\$	37,302,565	\$	36,598,864	\$	37,793,069	\$	32,967,296
<b>REVENUES</b>										
Licenses, Permits, Fees		591,094		266,450		185,000		185,000		376,000
Intergovernmental		12,417		26,949		1,487,322		-		1,988,322
Charges for Services		17,273,520		18,163,964		17,710,900		18,242,227		19,214,800
Fines		140,309		68,184		150,000		150,000		175,000
Miscellaneous		739,911		165,674		275,800		275,800		236,848
Debt Proceeds		-		-		23,379,871		12,553,000		12,553,000
Transfers In		-		39,333		-		-		-
<b>Revenue Subtotal</b>	<b>\$</b>	<b>18,757,251</b>	<b>\$</b>	<b>18,730,554</b>	<b>\$</b>	<b>43,188,893</b>	<b>\$</b>	<b>31,406,027</b>	<b>\$</b>	<b>34,543,970</b>
Elimination of Debt Proceeds		-		-		(23,379,871)		(12,553,000)		(12,553,000)
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>18,757,251</b>	<b>\$</b>	<b>18,730,554</b>	<b>\$</b>	<b>19,809,022</b>	<b>\$</b>	<b>18,853,027</b>	<b>\$</b>	<b>21,990,970</b>
<b>EXPENSES</b>										
Personnel		6,351,600		6,796,712		6,713,524		6,809,524		6,923,336
Operating		6,889,050		7,428,677		7,966,447		7,943,290		8,378,201
Non-Recurring Operating		-		-		150,000		791,784		-
Capital		6,607,242		24,165,226		16,000		1,222,850		9,700
CIP Capital		-		-		17,039,906		11,363,208		16,831,284
Other		-		-		35,000		35,000		35,000
Debt Service		1,528,143		1,892,948		1,456,478		1,456,478		2,587,100
Transfers Out		-		159,200		3,813,700		3,813,700		159,600
<b>Expense Subtotal</b>	<b>\$</b>	<b>21,376,035</b>	<b>\$</b>	<b>40,442,763</b>	<b>\$</b>	<b>37,191,055</b>	<b>\$</b>	<b>33,435,834</b>	<b>\$</b>	<b>34,924,221</b>
Depreciation		3,374,389		3,246,324		3,919,300		3,919,300		5,495,000
Elimination of Principal Debt Payments		(1,007,117)		(1,048,695)		(1,090,278)		(1,090,300)		(1,823,600)
Elimination of Capital		(6,607,242)		(24,400,342)		(17,055,906)		(12,586,058)		(16,840,984)
<b>TOTAL EXPENSES</b>	<b>\$</b>	<b>17,136,066</b>	<b>\$</b>	<b>18,240,049</b>	<b>\$</b>	<b>22,964,171</b>	<b>\$</b>	<b>23,678,800</b>	<b>\$</b>	<b>21,754,637</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$</b>	<b>(2,618,785)</b>	<b>\$</b>	<b>(21,712,209)</b>	<b>\$</b>	<b>5,997,838</b>	<b>\$</b>	<b>(2,029,807)</b>	<b>\$</b>	<b>(380,251)</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$</b>	<b>37,302,565</b>	<b>\$</b>	<b>37,793,069</b>	<b>\$</b>	<b>33,443,715</b>	<b>\$</b>	<b>32,967,296</b>	<b>\$</b>	<b>33,203,629</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$</b>	<b>16,076,642</b>	<b>\$</b>	<b>15,834,625</b>	<b>\$</b>	<b>7,245,621</b>	<b>\$</b>	<b>13,804,818</b>	<b>\$</b>	<b>13,424,567</b>
FB as % of Operating Budget		113.9%		104.3%		42.1%		86.3%		81.2%

(TARGET: 25%)

\*\$1M capital reserve accounted for each year

## WATER/WASTEWATER UTILITY FUND

PROJECTION		PROJECTION		PROJECTION		PROJECTION		PROJECTION	
2023		2024		2025		2026		2027	
\$	33,203,629	\$	31,501,129	\$	30,663,429	\$	30,739,929	\$	30,410,229
	280,000		280,000		280,000		280,000		280,000
	-		-		-		-		-
	20,367,700		21,589,800		22,885,200		22,885,200		22,885,200
	175,000		175,000		175,000		175,000		175,000
	236,800		236,800		236,800		236,800		236,800
	-		-		-		-		-
	-		-		-		-		-
\$	<b>21,059,500</b>	\$	<b>22,281,600</b>	\$	<b>23,577,000</b>	\$	<b>23,577,000</b>	\$	<b>23,577,000</b>
	-		-		-		-		-
\$	<b>21,059,500</b>	\$	<b>22,281,600</b>	\$	<b>23,577,000</b>	\$	<b>23,577,000</b>	\$	<b>23,577,000</b>
	7,191,900		7,471,400		7,762,400		8,065,300		8,380,700
	8,545,800		8,716,700		8,891,000		9,068,800		9,250,200
	-		-		-		-		-
	9,700		9,700		9,700		9,700		9,700
	5,877,852		3,730,000		2,550,000		1,800,000		1,800,000
	35,000		35,000		35,000		35,000		35,000
	4,381,600		4,381,300		4,395,400		4,391,900		4,389,300
	468,600		468,700		468,600		468,700		468,500
\$	<b>26,510,452</b>	\$	<b>24,812,800</b>	\$	<b>24,112,100</b>	\$	<b>23,839,400</b>	\$	<b>24,333,400</b>
	5,495,000		5,495,000		5,495,000		5,495,000		5,495,000
	(3,355,900)		(3,448,800)		(3,546,900)		(3,618,000)		(3,694,200)
	(5,887,552)		(3,739,700)		(2,559,700)		(1,809,700)		(1,809,700)
\$	<b>22,762,000</b>	\$	<b>23,119,300</b>	\$	<b>23,500,500</b>	\$	<b>23,906,700</b>	\$	<b>24,324,500</b>
\$	<b>(5,450,952)</b>	\$	<b>(2,531,200)</b>	\$	<b>(535,100)</b>	\$	<b>(262,400)</b>	\$	<b>(756,400)</b>
\$	<b>31,501,129</b>	\$	<b>30,663,429</b>	\$	<b>30,739,929</b>	\$	<b>30,410,229</b>	\$	<b>29,662,729</b>
\$	<b>7,973,615</b>	\$	<b>5,442,415</b>	\$	<b>4,907,315</b>	\$	<b>4,644,915</b>	\$	<b>3,888,515</b>
	44.3%		27.4%		23.5%		21.3%		16.4%

## WATER/WASTEWATER UTILITY FUND

Notes:	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<u>Charges for Service</u>			
FY 2022-2025: +6%	4,935,706	3,500,000	-
FY 2026-2027: 0%	-	531,270	-
<u>Salaries</u>			
FY 2023-2027: +3.5%	2,825,000	1,252,000	1,387,827
<u>Benefits</u>			
FY 2023-2027: +6%	100,000	50,000	-
<u>Operating +2%</u>	1,500,000	1,740,630	7,686,000
<u>Transfers out:</u>			
FY20 to I.T. Services for ERP System - \$145,200.	400,000	400,000	100,000
FY22-30 to Penny for City Hall contribution -\$3,908,300	325,000	-	-
	900,000	350,000	713,807
	600,000	138,463	553,850
	-	144,530	-
	-	20,000	-
	-	-	50,000
	-	499,350	-
	-	-	-
	1,650,000	100,000	1,550,000
	800,000	1,206,900	800,000
	230,000	209,665	1,024,800
	24,200	24,200	-
	-	-	75,000
	500,000	500,000	500,000
	250,000	250,000	200,000
	-	-	-
	-	-	-
	2,000,000	-	1,830,000
	-	-	-
	-	40,700	-
	<b>17,039,906</b>	<b>11,363,208</b>	<b>16,831,284</b>
	-	36,000	-
	150,000	749,351	-
	-	6,433	-
	<b>150,000</b>	<b>791,784</b>	<b>-</b>
	<b>\$ 17,189,906</b>	<b>\$ 12,154,992</b>	<b>\$ 16,831,284</b>



**WATER/WASTEWATER UTILITY FUND**

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
930,000	930,000	500,000	500,000	500,000
600,000	-	-	-	-
1,098,000	-	-	-	-
-	-	-	-	-
325,000	-	-	-	-
178,452	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	-	-	-	-
-	-	-	-	-
50,000	-	-	-	-
850,000	-	-	-	-
800,000	800,000	800,000	800,000	800,000
146,400	-	-	-	-
-	-	-	-	-
-	-	-	-	-
500,000	500,000	500,000	500,000	500,000
-	-	-	-	-
-	-	750,000	-	-
200,000	-	-	-	-
-	-	-	-	-
150,000	1,500,000	-	-	-
<b>5,877,852</b>	<b>3,730,000</b>	<b>2,550,000</b>	<b>1,800,000</b>	<b>1,800,000</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 5,877,852</b>	<b>\$ 3,730,000</b>	<b>\$ 2,550,000</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>

## WATER/WASTEWATER FUND ANALYSIS

The Water/Wastewater Fund is an enterprise fund and accounts for the provision of water and sewer services to residents of the City and some unincorporated areas.

### ENDING AVAILABLE NET POSITION

The FY 2022 Budget reflects a decrease in net position of \$380,251. This is planned spending of fund balance as the capital projects identified in the Water/Wastewater Master Plan continue.

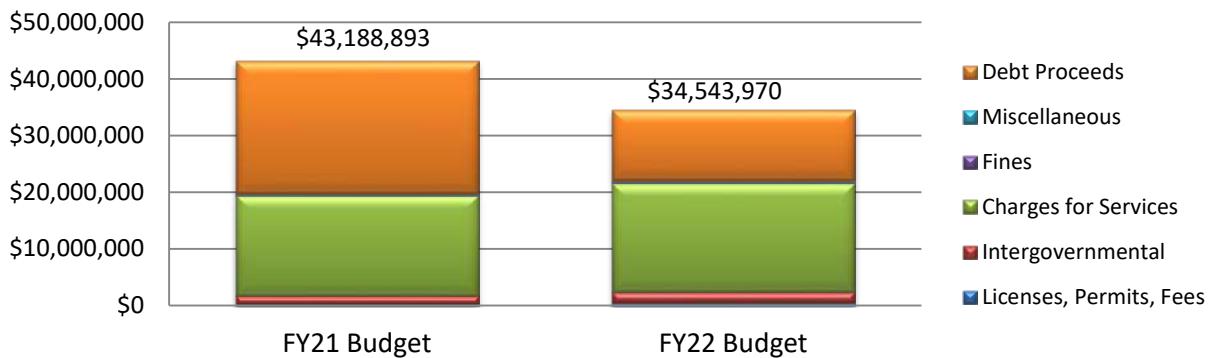
**Ending Available Net Position**



## REVENUE

FY 2022 revenues are projected to decrease \$8,644,923, or 20%, compared to FY 2021 budget. Intergovernmental revenue increased 33.7% for the expected grant revenue of \$500,000 from Pinellas County for the Lofty Pines Septic to Sewer project. Charges for Services increased \$1,503,900, or 8.5%, in FY 2022 compared to FY 2021 budget. There was a rate increase in FY 2021 for a partial year that was equivalent to a 3% increase in utility fees. The rate increase in FY 2022 was 6% over the FY 2021 adjusted rate. Debt proceeds decreased \$10,826,871 primarily due to the completion of the Water Treatment Plant project.

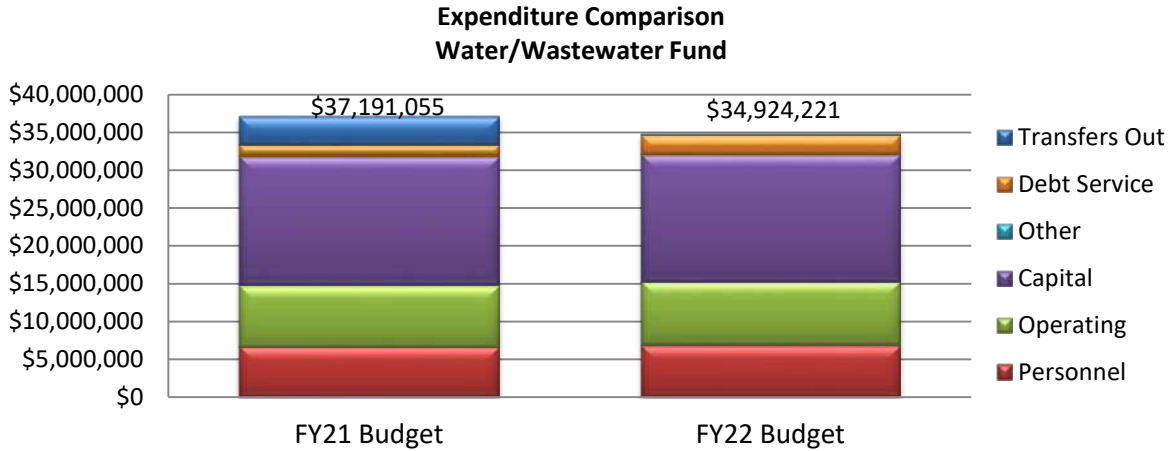
**Revenue Comparison  
Water/Wastewater Fund**



# WATER/WASTEWATER FUND ANALYSIS

## EXPENSES

FY 2022 expenses in the Water/Wastewater Fund are expected to decrease \$2,266,834, or 6.1%, compared to FY 2021 budget. Personnel costs have increased 3.1% primarily due to planned merit increases. Debt Service costs has increased \$1,130,622, or 77.6%, due to the SRF loan for the Water Treatment Plant.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 6,713,524	\$ 6,923,336
Operating	7,966,447	8,378,201
Non-Recurring Operating	150,000	-
Capital	16,000	9,700
CIP Capital	17,039,906	16,831,284
Other	35,000	35,000
Debt Service	1,456,478	2,587,100
Transfers Out	3,813,700	159,600
<b>Expense Subtotal</b>	<b>\$ 37,191,055</b>	<b>\$ 34,924,221</b>
Depreciation	3,919,300	5,495,000
Elimination of Principal Debt Payments	(1,090,278)	(1,823,600)
Elimination of Utility Capital	(17,055,906)	(16,840,984)
<b>TOTAL EXPENSES</b>	<b>\$ 22,964,171</b>	<b>\$ 21,754,637</b>

## STORMWATER UTILITY FUND

	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2019	2020	2021	2021	2022
BEGINNING FUND BALANCE	\$ 13,939,438	\$ 13,666,958	\$ 12,284,259	\$ 12,888,164	\$ 11,209,564
<b>REVENUES</b>					
Intergovernmental	51,447	46,268	-	-	-
Charges for Services	3,892,483	3,970,045	4,050,000	4,050,000	4,120,000
Fines	-	-	-	-	-
Miscellaneous	140,313	39,002	35,500	35,500	25,500
Debt Proceeds	-	-	-	-	-
Transfers In	6,500	1,305	-	-	30,310
<b>Revenue Subtotal</b>	<b>\$ 4,090,743</b>	<b>\$ 4,056,619</b>	<b>\$ 4,085,500</b>	<b>\$ 4,085,500</b>	<b>\$ 4,175,810</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 4,090,743</b>	<b>\$ 4,056,619</b>	<b>\$ 4,085,500</b>	<b>\$ 4,085,500</b>	<b>\$ 4,175,810</b>
<b>EXPENSES</b>					
Personnel	922,599	1,020,331	978,200	991,200	1,087,500
Operating	1,465,999	1,849,784	1,372,350	2,009,200	1,331,758
Non-Recurring Operating	-	-	395,000	717,500	985,000
Capital	278,077	61,901	3,000	550,000	16,500
CIP Capital	-	-	884,540	2,129,614	344,200
Other	-	-	-	-	-
Debt Service	879,911	878,961	880,822	939,922	791,100
Transfers Out	-	16,100	-	59,500	-
<b>Expense Subtotal</b>	<b>\$ 3,546,585</b>	<b>\$ 3,827,077</b>	<b>\$ 4,513,912</b>	<b>\$ 7,396,900</b>	<b>\$ 4,556,058</b>
Depreciation	1,567,599	1,559,543	1,547,500	1,547,500	1,584,500
Elimination of Principal Debt Payments	(472,883)	(489,305)	(500,722)	(500,700)	(517,100)
Elimination of Capital	(278,077)	(61,901)	(887,540)	(2,679,600)	(360,700)
<b>TOTAL EXPENSES</b>	<b>\$ 4,363,223</b>	<b>\$ 4,835,414</b>	<b>\$ 4,673,150</b>	<b>\$ 5,764,100</b>	<b>\$ 5,262,758</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ 544,159</b>	<b>\$ 229,543</b>	<b>\$ (428,412)</b>	<b>\$ (3,311,400)</b>	<b>\$ (380,248)</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 13,666,958</b>	<b>\$ 12,888,164</b>	<b>\$ 11,696,609</b>	<b>\$ 11,209,564</b>	<b>\$ 10,122,616</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 5,302,752</b>	<b>\$ 5,565,514</b>	<b>\$ 2,430,663</b>	<b>\$ 2,254,114</b>	<b>\$ 1,873,866</b>
FB as % of Operating Budget	201.1%	176.5%	70.3%	63.9%	40.4%

(TARGET: 25%)

\*\$500,000 capital reserve accounted for each year

## STORMWATER UTILITY FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 10,122,616	\$ 9,224,226	\$ 8,311,126	\$ 7,526,526	\$ 6,884,726
-	-	-	-	-
4,181,800	4,244,500	4,308,200	4,308,200	4,308,200
-	-	-	-	-
25,500	25,500	25,500	25,500	25,500
-	-	-	-	-
30,310	-	-	-	-
<b>\$ 4,237,610</b>	<b>\$ 4,270,000</b>	<b>\$ 4,333,700</b>	<b>\$ 4,333,700</b>	<b>\$ 4,333,700</b>
-	-	-	-	-
<b>\$ 4,237,610</b>	<b>\$ 4,270,000</b>	<b>\$ 4,333,700</b>	<b>\$ 4,333,700</b>	<b>\$ 4,333,700</b>
1,130,400	1,175,100	1,221,600	1,270,100	1,320,600
1,358,400	1,385,600	1,413,300	1,441,600	1,470,400
720,000	715,000	595,000	395,000	270,000
16,500	16,500	16,500	16,500	16,500
880,000	-	-	-	-
-	-	-	-	-
877,700	876,800	877,100	869,600	870,800
-	-	-	-	-
<b>\$ 4,983,000</b>	<b>\$ 4,169,000</b>	<b>\$ 4,123,500</b>	<b>\$ 3,992,800</b>	<b>\$ 3,948,300</b>
1,584,500	1,584,500	1,584,500	1,584,500	1,584,500
(535,000)	(553,900)	(573,200)	(585,300)	(607,700)
(896,500)	(16,500)	(16,500)	(16,500)	(16,500)
<b>\$ 5,136,000</b>	<b>\$ 5,183,100</b>	<b>\$ 5,118,300</b>	<b>\$ 4,975,500</b>	<b>\$ 4,908,600</b>
<b>\$ (745,390)</b>	<b>\$ 101,000</b>	<b>\$ 210,200</b>	<b>\$ 340,900</b>	<b>\$ 385,400</b>
<b>\$ 9,224,226</b>	<b>\$ 8,311,126</b>	<b>\$ 7,526,526</b>	<b>\$ 6,884,726</b>	<b>\$ 6,309,826</b>
<b>\$ 1,128,476</b>	<b>\$ 1,229,476</b>	<b>\$ 1,439,676</b>	<b>\$ 1,780,576</b>	<b>\$ 2,165,976</b>
19.6%	22.3%	29.1%	41.2%	54.4%

## STORMWATER UTILITY FUND

		BUDGET	ESTIMATED	BUDGET
<u>Notes:</u>	<b>CIP and Non-Recurring Capital</b>	<b>2021</b>	<b>2021</b>	<b>2022</b>
<u>Charges for Services:</u>	Cedarwood/Lyndhurst CMP Replacement	-	983,514	-
FY21-25: +1.5%	Brady Box Culvert	384,540	680,000	-
FY26-27: 0%	Stormwater Master Plan Implementation	500,000	-	-
<u>Salaries</u>	Buena Vista Dr Drainage Imp	-	45,300	256,700
FY 2023-2027: +3.5%	San Charles Dr Drainage Imp		15,500	87,500
<u>Benefits</u>	Santa Barbara Dr Drainage Imp		155,300	-
FY 2023-2027: +6%	Armour Dr. & Mangrum Dr. Water Main	-	250,000	-
<u>Operating +2%</u>	<b>CIP Subtotal</b>	<b>884,540</b>	<b>2,129,614</b>	<b>344,200</b>
<u>Transfer in:</u>	Stormwater Pipe Lining	250,000	400,000	400,000
FY22-23 from General Fund for repayment of interfund loan for fire radios \$30,310	Gabion Repair & Replacement Program	100,000	180,000	500,000
<u>Transfer out:</u>	Underdrain Repair & Replacement	45,000	137,500	45,000
FY20 transfer to I.T. for ERP System - \$16,100	Sea Level Rise Initiative Implementation		-	-
	Citywide Exterior Painting - Public Svcs		-	-
	Citywide HVAC Replacements - Public Svcs		-	40,000
	<b>Non-Recurring Operating Subtotal</b>	<b>395,000</b>	<b>717,500</b>	<b>945,000</b>
	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 1,279,540</b>	<b>\$ 2,847,114</b>	<b>\$ 1,289,200</b>

## STORMWATER UTILITY FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
880,000	-	-	-	-
-	-	-	-	-
<b>880,000</b>	-	-	-	-
400,000	380,000	300,000	100,000	100,000
250,000	250,000	250,000	250,000	125,000
45,000	45,000	45,000	45,000	45,000
25,000	-	-	-	-
-	40,000	-	-	-
-	-	-	-	-
<b>695,000</b>	<b>675,000</b>	<b>595,000</b>	<b>395,000</b>	<b>270,000</b>
<b>\$ 1,575,000</b>	<b>\$ 675,000</b>	<b>\$ 595,000</b>	<b>\$ 395,000</b>	<b>\$ 270,000</b>

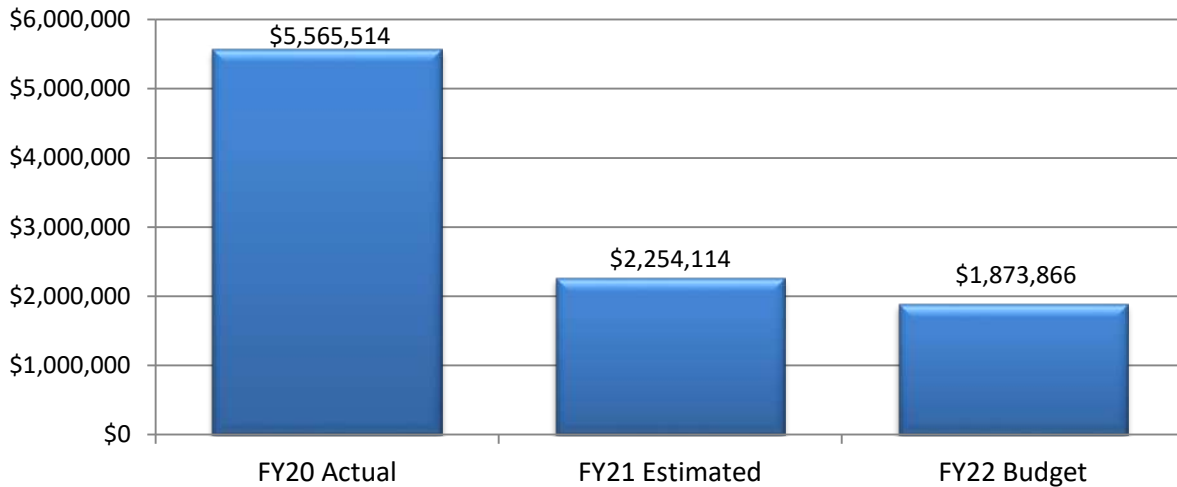
## STORMWATER FUND ANALYSIS

The Stormwater Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Stormwater for the benefit of all developed property within the City.

### ENDING AVAILABLE NET POSITION

The FY 2022 Budget reflects a decrease in net position of \$380,248, or 16.9% below the FY 2021 budget. This is due to planned spending of fund balance for projects in the Storm Water Drainage Plan.

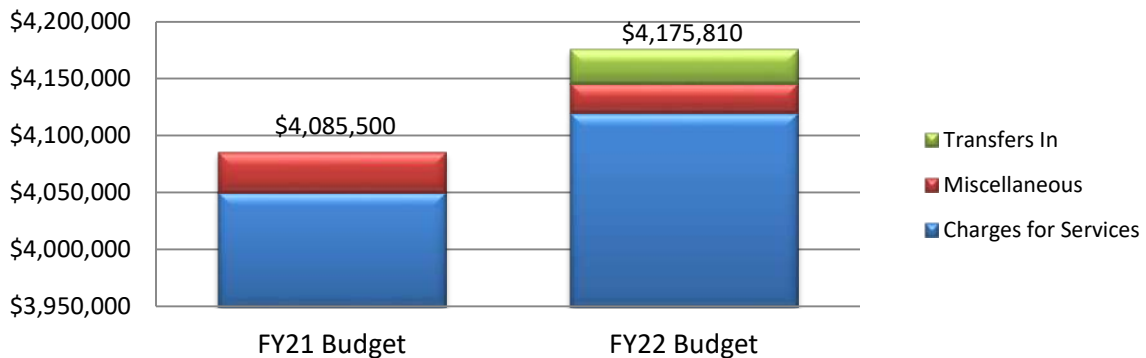
**Ending Available Net Position**



## REVENUE

FY 2022 revenues are projected to increase \$90,310, or 2.2%, over FY 2021 budget. Revenues from Charges for Services are projected to increase 1.5%, based on a programmed rate increase. Miscellaneous revenues are projected to decrease \$10,000 or 28.2%, due to decreased interest earnings.

**Revenue Comparison  
Stormwater Fund**

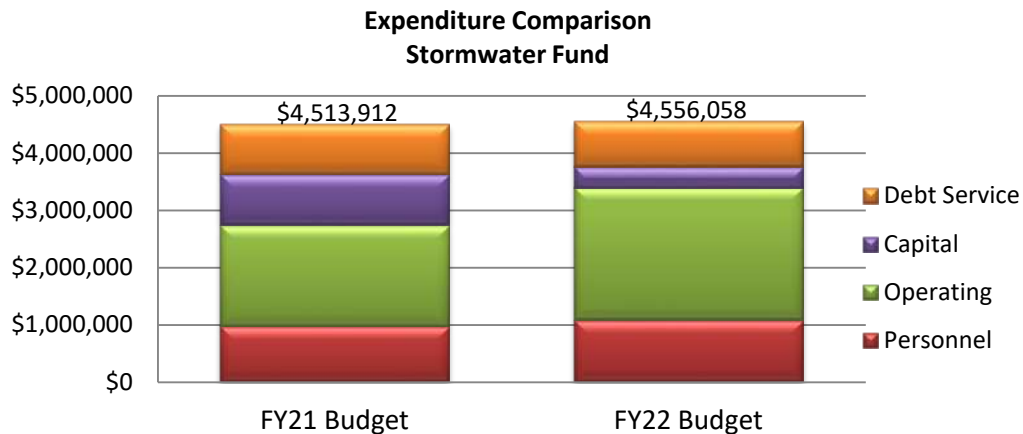




# STORMWATER FUND ANALYSIS

## EXPENSES

FY 2022 expenses in the Stormwater Fund are expected to increase \$42,146 or 0.9%, over FY 2021 budget. Personnel costs have increased 11.2% for the addition of a partial FTE. A Senior Engineer has been split 70% Stormwater and 30% Water/Wastewater. Operating costs have increased \$549,408, or 31.1%, due to an increase in Gabion and Pipe Lining repair & maintenance costs in FY 2022. Capital costs have decreased \$526,840, or 59.4% due to the expected completion of the Stormwater Master Plan project and the Brady Box Culvert project.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 978,200	\$ 1,087,500
Operating	1,372,350	1,331,758
Non-Recurring Operating	395,000	985,000
Capital	3,000	16,500
CIP Capital	884,540	344,200
Debt Service	880,822	791,100
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 4,513,912</b>	<b>\$ 4,556,058</b>
Depreciation	1,547,500	1,584,500
Elimination of Principal Debt Payments	(500,722)	(517,100)
Elimination of Utility Capital	(887,540)	(360,700)
<b>TOTAL EXPENSES</b>	<b>\$ 4,673,150</b>	<b>\$ 5,262,758</b>

## MARINA FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 2,656,259	\$ 2,832,710	\$ 2,823,210	\$ 2,780,956	\$ 3,036,767
<b>REVENUES</b>					
Intergovernmental	-	-	-	-	-
Charges for Services	26,283	15,560	25,000	25,000	25,000
Fines	3,040	1,488	2,600	2,600	2,500
Miscellaneous*	568,830	354,184	538,000	849,869	639,142
Debt Proceeds	-	-	-	-	-
Transfers In	-	1,263	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 598,153</b>	<b>\$ 372,495</b>	<b>\$ 565,600</b>	<b>\$ 877,469</b>	<b>\$ 666,642</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 598,153</b>	<b>\$ 372,495</b>	<b>\$ 565,600</b>	<b>\$ 877,469</b>	<b>\$ 666,642</b>
<b>EXPENSES</b>					
Personnel	177,914	154,653	172,600	175,600	162,100
Operating	175,198	194,098	236,658	242,258	249,957
Non-Recurring Operating	-	-	-	-	-
Capital	62,392	1,069,963	8,000	8,000	-
CIP Capital	-	-	-	-	60,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 415,504</b>	<b>\$ 1,418,715</b>	<b>\$ 417,258</b>	<b>\$ 425,858</b>	<b>\$ 472,057</b>
Depreciation	68,590	75,498	203,800	203,800	150,300
Elimination of Principal Debt Payment	-	-	-	-	-
Elimination of Capital	(62,392)	(1,069,963)	(8,000)	(8,000)	(60,000)
<b>TOTAL EXPENSES</b>	<b>\$ 421,702</b>	<b>\$ 424,249</b>	<b>\$ 613,058</b>	<b>\$ 621,658</b>	<b>\$ 562,357</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ 182,649</b>	<b>\$ (1,046,220)</b>	<b>\$ 148,342</b>	<b>\$ 451,611</b>	<b>\$ 194,585</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 2,832,710</b>	<b>\$ 2,780,956</b>	<b>\$ 2,775,752</b>	<b>\$ 3,036,767</b>	<b>\$ 3,141,052</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 1,434,449</b>	<b>\$ 390,969</b>	<b>\$ 257,616</b>	<b>\$ 842,580</b>	<b>\$ 1,037,165</b>
FB as % of Operating Budget	406.2%	112.1%	62.9%	205.9%	251.7%
(TARGET: 25%)					

Notes:	CIP and Non-Recurring Capital	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
Charges for Service: 0%	Electric Panel Replacement	-	-	60,000
Miscellaneous Revenue	Harbormaster Bldg. Replacement	-	-	-
FY 2023-2027: +4%	Marina Dock A Repair & Replacement	-	-	-
FY 2021-2023: Stimulus funding	<b>CIP Subtotal</b>	-	-	<b>60,000</b>
total of \$489,559.	Citywide Parking Lot Resurfacing	-	-	-
<u>Salaries</u>	<b>Non-Recurring Operating Subtotal</b>	-	-	-
FY 2023-2027: +3.5%	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

Benefits  
FY 2023-2027: +6%

Operating: +2%

Capital: as programmed in CIP

\*Miscellaneous revenue includes:

	FY 2022 Budget
Boat Slip Rentals	\$ 490,000
Transient Boat Slip Rentals	\$ 15,000
Interest Revenue	\$ 2,000
Dunedin Fish Co. Lease	\$ 37,440
ARPA Stimulus Funding	\$ 94,702
<b>Total Miscellaneous Revenue</b>	<b>\$ 639,142</b>

## MARINA FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 3,141,052	\$ 3,200,258	\$ 3,231,825	\$ 3,275,225	\$ 3,331,125
-	-	-	-	-
25,000	25,000	25,000	25,000	25,000
2,500	2,500	2,500	2,500	2,500
649,207	588,866	612,400	636,900	662,400
-	-	-	-	-
-	-	-	-	-
<b>\$ 676,707</b>	<b>\$ 616,366</b>	<b>\$ 639,900</b>	<b>\$ 664,400</b>	<b>\$ 689,900</b>
-	-	-	-	-
<b>\$ 676,707</b>	<b>\$ 616,366</b>	<b>\$ 639,900</b>	<b>\$ 664,400</b>	<b>\$ 689,900</b>
168,200	174,400	180,900	187,600	194,600
255,000	260,100	265,300	270,600	276,000
44,000	-	-	-	-
-	-	-	-	-
-	635,000	-	400,000	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 467,200</b>	<b>\$ 1,069,500</b>	<b>\$ 446,200</b>	<b>\$ 858,200</b>	<b>\$ 470,600</b>
150,300	150,300	150,300	150,300	150,300
-	-	-	-	-
-	(635,000)	-	(400,000)	-
<b>\$ 617,500</b>	<b>\$ 584,800</b>	<b>\$ 596,500</b>	<b>\$ 608,500</b>	<b>\$ 620,900</b>
<b>\$ 209,507</b>	<b>\$ (453,134)</b>	<b>\$ 193,700</b>	<b>\$ (193,800)</b>	<b>\$ 219,300</b>
<b>\$ 3,200,258</b>	<b>\$ 3,231,825</b>	<b>\$ 3,275,225</b>	<b>\$ 3,331,125</b>	<b>\$ 3,400,125</b>
<b>\$ 1,246,671</b>	<b>\$ 793,538</b>	<b>\$ 987,238</b>	<b>\$ 793,438</b>	<b>\$ 1,012,738</b>
266.8%	182.6%	221.3%	173.2%	215.2%
PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	400,000	-
-	635,000	-	-	-
-	<b>635,000</b>	-	<b>400,000</b>	-
44,000	-	-	-	-
<b>44,000</b>	-	-	-	-
<b>\$ 44,000</b>	<b>\$ 635,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>

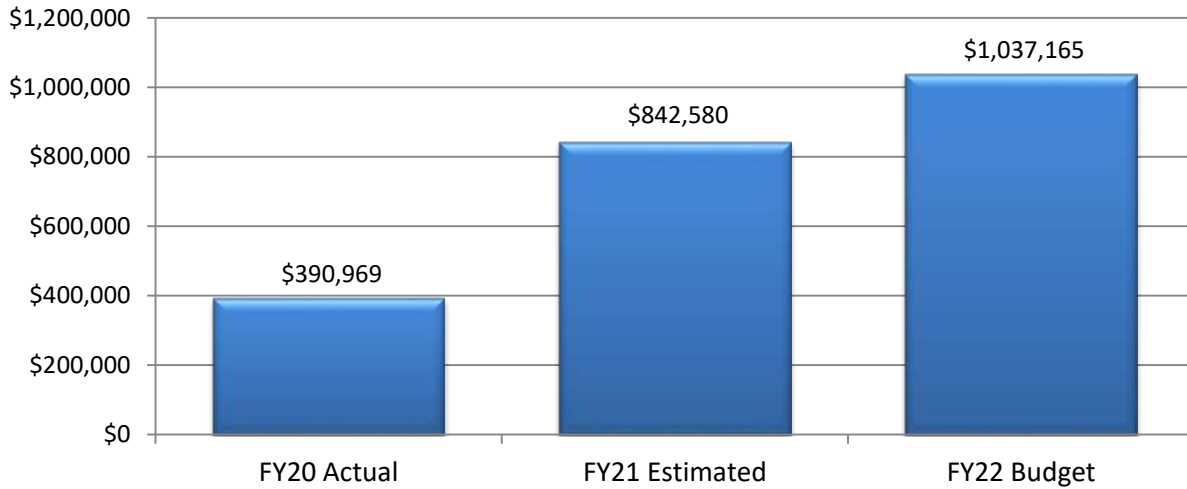
## MARINA FUND ANALYSIS

The Marina Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Marina for the benefit of all developed property within the City.

### ENDING AVAILABLE NET POSITION

The FY 2022 Budget reflects an increase in net position of \$194,585, above FY 2021. This is due primarily to the inclusion of potential ARPA Stimulus Funding of \$94,702, and a reduction in depreciation estimates of \$53,500.

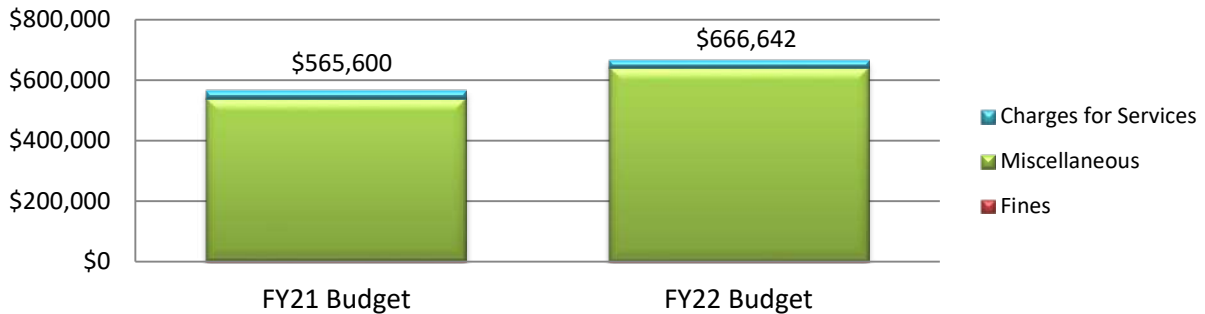
**Ending Available Net Position**



## REVENUE

FY 2022 revenues are projected to increase \$101,042, or 17.9%, compared to the FY 2021 budget. The increase is within the Miscellaneous Revenue category. Miscellaneous Revenues include boat slip rentals, transient boat slip rentals, interest revenue, lease revenue, and ARPA Stimulus Funding. The \$101,042 increase is due to the inclusion of potential ARPA Stimulus Funding in the FY 2022 budget.

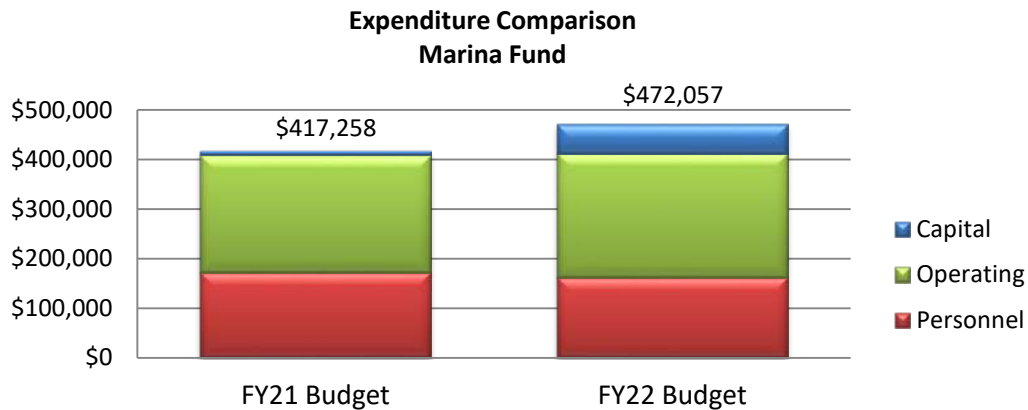
**Revenue Comparison  
Marina Fund**



# MARINA FUND ANALYSIS

## EXPENSES

FY 2022 expenses in the Marina Fund are expected to increase \$54,799, or 13.1%, compared to FY 2021 budget. Personnel costs have decreased \$10,500 or 6.1% due to the reduction in health insurance budget. The health insurance budget allocation was adjusted in FY 2022 to bring the budget more in line with current department health plan coverages for each department. Operating costs have increased \$13,299 or 5.6%, primarily due to the increase in IT Services ISF Allocation, Communication Services costs, and Property & Liability estimates. Capital costs are projected to increase in FY 2022 \$52,000, or 650%, for the electrical panel replacement project.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

<b>EXPENSES</b>	<b>FY21 Budget</b>	<b>FY22 Budget</b>
Personnel	\$ 172,600	\$ 162,100
Operating	236,658	249,957
Non-Recurring Operating	-	-
Capital	8,000	-
CIP Capital	-	60,000
Other	-	-
Debt Service	-	-
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 417,258</b>	<b>\$ 472,057</b>
Depreciation	203,800	150,300
Elimination of Principal Debt Payments	-	-
Elimination of Capital	(8,000)	(60,000)
<b>TOTAL EXPENSES</b>	<b>\$ 613,058</b>	<b>\$ 562,357</b>

## FLEET FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 8,241,770	\$ 8,974,118	\$ 9,679,218	\$ 10,014,774	\$ 10,189,142
<b>REVENUES</b>					
Intergovernmental	-	-	-	-	-
Charges for Services	3,019,998	3,226,800	3,239,668	3,239,668	3,391,651
Fines	-	-	-	-	-
Miscellaneous	282,810	142,031	15,000	15,000	60,000
Debt Proceeds	-	-	-	-	-
Transfers In	131,700	136,513	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 3,434,508</b>	<b>\$ 3,505,344</b>	<b>\$ 3,254,668</b>	<b>\$ 3,254,668</b>	<b>\$ 3,451,651</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 3,434,508</b>	<b>\$ 3,505,344</b>	<b>\$ 3,254,668</b>	<b>\$ 3,254,668</b>	<b>\$ 3,451,651</b>
<b>EXPENSES</b>					
Personnel	683,944	698,180	747,100	758,100	674,900
Operating	1,016,377	993,976	1,176,485	1,176,485	1,215,685
Non-Recurring Operating	-	-	20,000	30,000	-
Capital	2,394,231	1,194,896	22,000	22,000	22,000
CIP Capital	-	-	232,900	1,036,600	388,024
Other	-	-	-	-	-
Debt Service	129,473	129,448	131,000	131,000	-
Transfers Out	-	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 4,224,025</b>	<b>\$ 3,016,500</b>	<b>\$ 2,329,485</b>	<b>\$ 3,154,185</b>	<b>\$ 2,300,609</b>
Depreciation	997,218	1,028,188	1,113,600	1,113,600	1,063,900
Elimination of Principal Debt Payments	(124,852)	(126,862)	(128,900)	(128,900)	-
Elimination of Capital	(2,394,231)	(1,453,137)	(254,900)	(1,058,600)	(410,024)
<b>TOTAL EXPENSES</b>	<b>\$ 2,702,159</b>	<b>\$ 2,464,688</b>	<b>\$ 3,059,285</b>	<b>\$ 3,080,300</b>	<b>\$ 2,954,485</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ (789,517)</b>	<b>\$ 488,843</b>	<b>\$ 925,183</b>	<b>\$ 100,483</b>	<b>\$ 1,151,042</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 8,974,118</b>	<b>\$ 10,014,774</b>	<b>\$ 9,874,601</b>	<b>\$ 10,189,142</b>	<b>\$ 10,686,308</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 3,289,289</b>	<b>\$ 4,042,393</b>	<b>\$ 3,593,019</b>	<b>\$ 4,142,876</b>	<b>\$ 5,293,918</b>

FB as % of Operating Budget                      193.5%                      238.9%                      184.9%                      210.9%                      280.0%

\*Ending Available Net Position is the accumulation of funds that are to be used towards replacing City vehicles in the Fleet Replacement Plan.

Notes:	CIP & Non-Recurring Operating	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
<u>Charges for Service</u>	Fleet Replacements	232,900	1,001,600	388,024
FY22: +5%	Citywide Security Camera System (Fleet)	-	35,000	-
FY23-27: +1%	<b>CIP Subtotal</b>	<b>232,900</b>	<b>1,036,600</b>	<b>388,024</b>
<u>Misc:</u> FY23 \$50k contribution from County for EMS vehicle	Citywide HVAC Replacements (Fleet Bldg)	-	10,000	-
	Citywide Exterior Facility Painting (Fleet)	20,000	20,000	-
<u>Salaries</u>	<b>Non-Recurring Operating Subtotal</b>	<b>20,000</b>	<b>30,000</b>	<b>-</b>
FY 2023-2027: +3.5%	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 252,900</b>	<b>\$ 1,066,600</b>	<b>\$ 388,024</b>

Benefits

FY 2023-2027: +6%

Operating: +2%

Capital as programmed in CIP

Transfers in:

FY20 from Solid Waste for repayment of interfund loan - \$131,700

## FLEET FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 10,686,308	\$ 11,180,508	\$ 11,656,608	\$ 12,113,308	\$ 12,549,108
-	-	-	-	-
3,425,600	3,459,900	3,494,500	3,529,400	3,564,700
-	-	-	-	-
10,000	10,000	10,000	10,000	10,000
-	-	-	-	-
-	-	-	-	-
<b>\$ 3,435,600</b>	<b>\$ 3,469,900</b>	<b>\$ 3,504,500</b>	<b>\$ 3,539,400</b>	<b>\$ 3,574,700</b>
-	-	-	-	-
<b>\$ 3,435,600</b>	<b>\$ 3,469,900</b>	<b>\$ 3,504,500</b>	<b>\$ 3,539,400</b>	<b>\$ 3,574,700</b>
701,400	729,000	757,700	787,700	818,900
1,240,000	1,264,800	1,290,100	1,315,900	1,342,200
-	-	-	-	-
-	-	-	-	-
679,574	1,290,300	1,038,712	1,453,800	1,244,983
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,620,974</b>	<b>\$ 3,284,100</b>	<b>\$ 3,086,512</b>	<b>\$ 3,557,400</b>	<b>\$ 3,406,083</b>
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
-	-	-	-	-
(679,574)	(1,290,300)	(1,038,712)	(1,453,800)	(1,244,983)
<b>\$ 2,941,400</b>	<b>\$ 2,993,800</b>	<b>\$ 3,047,800</b>	<b>\$ 3,103,600</b>	<b>\$ 3,161,100</b>
<b>\$ 814,626</b>	<b>\$ 185,800</b>	<b>\$ 417,988</b>	<b>\$ (18,000)</b>	<b>\$ 168,617</b>
<b>\$ 11,180,508</b>	<b>\$ 11,656,608</b>	<b>\$ 12,113,308</b>	<b>\$ 12,549,108</b>	<b>\$ 12,962,708</b>
<b>\$ 6,108,544</b>	<b>\$ 6,294,344</b>	<b>\$ 6,712,332</b>	<b>\$ 6,694,332</b>	<b>\$ 6,862,949</b>
314.6%	315.7%	327.8%	318.2%	317.6%

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
679,574	1,290,300	1,038,712	1,453,800	1,244,983
-	-	-	-	-
<b>679,574</b>	<b>1,290,300</b>	<b>1,038,712</b>	<b>1,453,800</b>	<b>1,244,983</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 679,574</b>	<b>\$ 1,290,300</b>	<b>\$ 1,038,712</b>	<b>\$ 1,453,800</b>	<b>\$ 1,244,983</b>

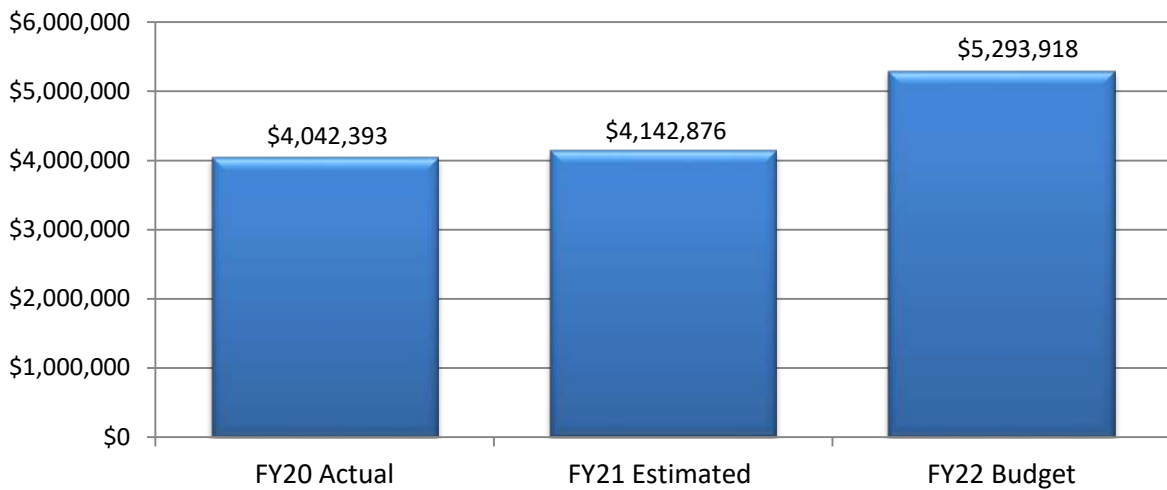
## FLEET FUND ANALYSIS

The Fleet Services Fund (Fleet Fund) is an internal service fund. This fund is used to account for and report costs related to the maintenance, repair, and replacement of City fleet vehicles and additional related costs such as fuel and diesel. Operating and capital revenues come from charges to departments for services.

### ENDING AVAILABLE NET POSITION

FY 2022 net position is expected to increase \$1,151,042 or 27.8% over FY 2021 estimated fund balance. Net position is projected to increase through FY2027, as fund balance builds for the future purchase of vehicles based on the Fleet Replacement Plan Schedule.

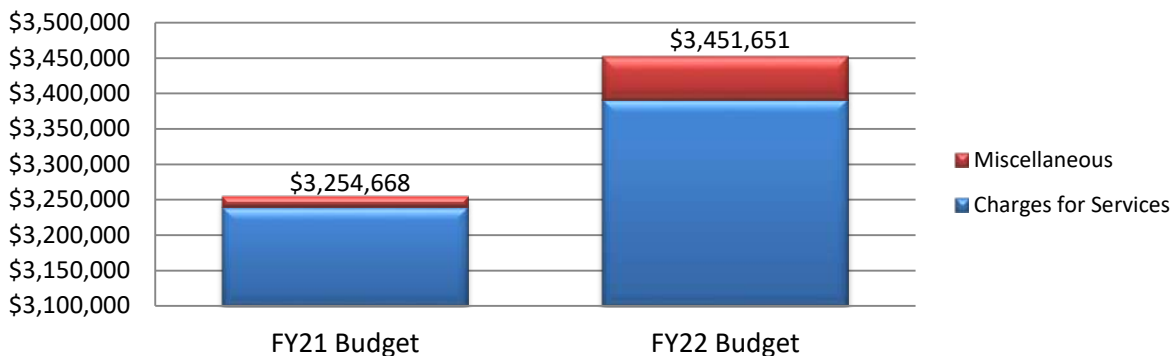
**Ending Available Net Position**



## REVENUE

FY 2022 revenues have increased \$196,983, or 6.1%, compared to FY 2021 budget. Charges for services is projected to increase \$151,983, or 4.7%, primarily to cover the projected increases in vehicle replacement costs, as well as parts, labor and fuel cost increases.

**Revenue Comparison  
Fleet Fund**

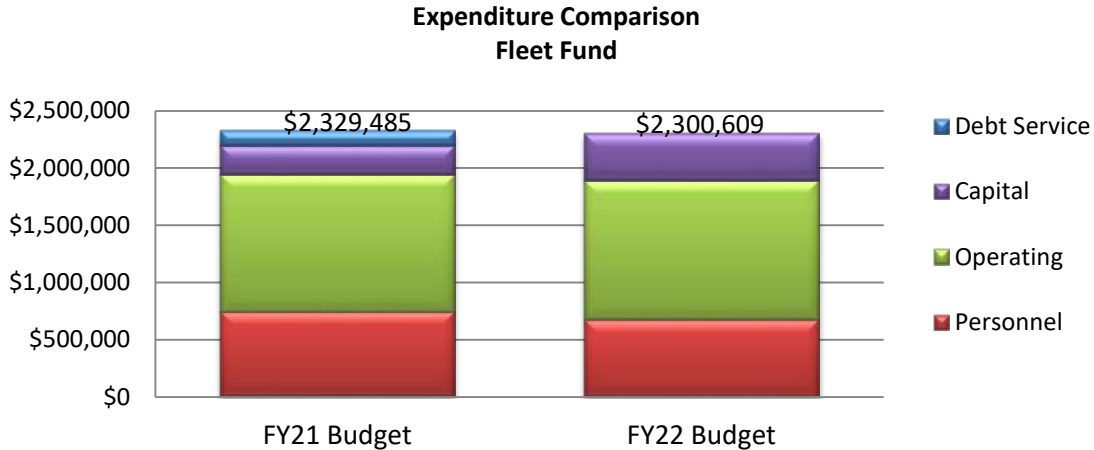




## FLEET FUND ANALYSIS

### EXPENSES

Total expenses for FY 2022 are projected to decrease \$28,876, or 1.2%, compared to FY 2021 budget. Personnel costs are projected to decrease \$72,200, or 9.7%, due to the retirement of two staff members. Operating costs are projected to increase \$19,200, or 1.6%. Capital expenditures are projected to increase \$155,124, or 60.9%, for vehicles that are to be replaced in FY 2022 as scheduled in the Fleet Replacement Plan. Debt Service payments are projected to decrease \$131,000 over FY 2021 due to the payoff of a capital lease in FY 2021.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 747,100	\$ 674,900
Operating	1,176,485	1,215,685
Non-Recurring Operating	20,000	-
Capital	22,000	22,000
CIP Capital	232,900	388,024
Other	-	-
Debt Service	131,000	-
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 2,329,485</b>	<b>\$ 2,300,609</b>
Depreciation	1,113,600	1,063,900
Elimination of Principal Debt Paymer	(128,900)	-
Elimination of Capital	(254,900)	(410,024)
<b>TOTAL EXPENSES</b>	<b>\$ 3,059,285</b>	<b>\$ 2,954,485</b>

## FACILITIES MAINTENANCE FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 1,644,089	\$ 1,794,356	\$ 1,510,256	\$ 1,924,564	\$ 1,495,064
<b>REVENUES</b>					
Intergovernmental	-	-	-	-	-
Charges for Services	1,623,300	1,575,600	1,404,800	1,404,800	1,491,200
Fines	-	-	-	-	-
Miscellaneous	62,111	62,191	5,000	5,000	4,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	4,155	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 1,685,411</b>	<b>\$ 1,641,946</b>	<b>\$ 1,409,800</b>	<b>\$ 1,409,800</b>	<b>\$ 1,495,200</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,685,411</b>	<b>\$ 1,641,946</b>	<b>\$ 1,409,800</b>	<b>\$ 1,409,800</b>	<b>\$ 1,495,200</b>
<b>EXPENSES</b>					
Personnel	760,592	802,114	826,900	836,300	817,300
Operating	736,153	660,399	955,952	960,855	1,236,398
Non-Recurring Operating	-	-	-	-	-
Capital	59,986	-	4,200	4,200	4,500
CIP Capital	-	-	-	-	-
Other	-	10,000	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 1,556,731</b>	<b>\$ 1,472,513</b>	<b>\$ 1,787,052</b>	<b>\$ 1,801,400</b>	<b>\$ 2,058,198</b>
Depreciation	38,399	39,224	42,100	42,100	39,000
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(59,986)	-	(4,200)	(4,200)	(4,500)
<b>TOTAL EXPENSES</b>	<b>\$ 1,535,144</b>	<b>\$ 1,511,737</b>	<b>\$ 1,824,952</b>	<b>\$ 1,839,300</b>	<b>\$ 2,092,698</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ 128,680</b>	<b>\$ 169,433</b>	<b>\$ (377,252)</b>	<b>\$ (391,600)</b>	<b>\$ (562,998)</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 1,794,357</b>	<b>\$ 1,924,564</b>	<b>\$ 1,095,104</b>	<b>\$ 1,495,064</b>	<b>\$ 897,566</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 1,352,144</b>	<b>\$ 1,530,030</b>	<b>\$ 700,991</b>	<b>\$ 1,138,430</b>	<b>\$ 575,432</b>
FB as % of Operating Budget	90.3%	104.6%	39.3%	63.3%	28.0%

Notes:	CIP & Non-Recurring Capital	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
Charges for Service budgeted based on estimated expense.		-	-	-
Salaries		-	-	-
FY 2023-2027: +3.5%		-	-	-
Benefits		-	-	-
FY 2023-2027: +6%		-	-	-
Operating: +2%		-	-	-
Capital: As programmed in CIP		-	-	-
	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## FACILITIES MAINTENANCE FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 897,566	\$ 862,566	\$ 827,566	\$ 792,566	\$ 757,566
-	-	-	-	-
2,109,800	2,167,700	2,227,400	2,288,900	2,352,500
-	-	-	-	-
4,000	4,000	4,000	4,000	4,000
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,113,800</b>	<b>\$ 2,171,700</b>	<b>\$ 2,231,400</b>	<b>\$ 2,292,900</b>	<b>\$ 2,356,500</b>
-	-	-	-	-
<b>\$ 2,113,800</b>	<b>\$ 2,171,700</b>	<b>\$ 2,231,400</b>	<b>\$ 2,292,900</b>	<b>\$ 2,356,500</b>
848,700	881,400	915,400	950,700	987,500
1,261,100	1,286,300	1,312,000	1,338,200	1,365,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,109,800</b>	<b>\$ 2,167,700</b>	<b>\$ 2,227,400</b>	<b>\$ 2,288,900</b>	<b>\$ 2,352,500</b>
39,000	39,000	39,000	39,000	39,000
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,148,800</b>	<b>\$ 2,206,700</b>	<b>\$ 2,266,400</b>	<b>\$ 2,327,900</b>	<b>\$ 2,391,500</b>
<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>
<b>\$ 862,566</b>	<b>\$ 827,566</b>	<b>\$ 792,566</b>	<b>\$ 757,566</b>	<b>\$ 722,566</b>
<b>\$ 579,432</b>	<b>\$ 583,432</b>	<b>\$ 587,432</b>	<b>\$ 591,432</b>	<b>\$ 595,432</b>

27.5%	26.9%	26.4%	25.8%	25.3%
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PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

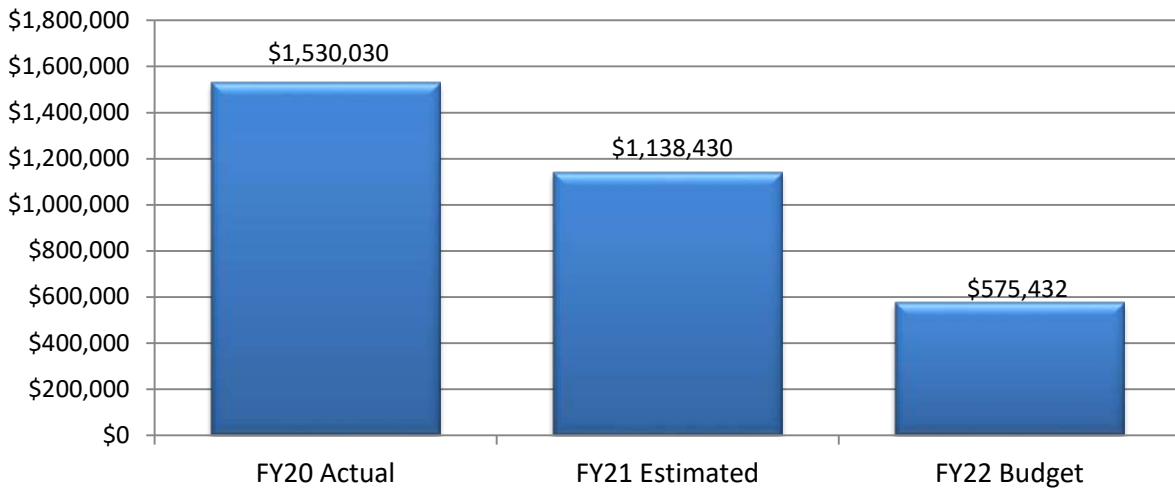
## FACILITIES MAINTENANCE FUND ANALYSIS

The Facilities Maintenance Fund is an internal service fund. This fund is used to account for and report costs related to facilities maintenance and operations. Operating and capital revenues come from internal services fees charged to City departments based on square footage.

### ENDING AVAILABLE NET POSITION

FY 2022 net position is expected to decrease \$562,998 or 49.5% below FY 2021 estimated fund balance, due primarily to the use of available fund balance to offset department charges for services in FY 2022.

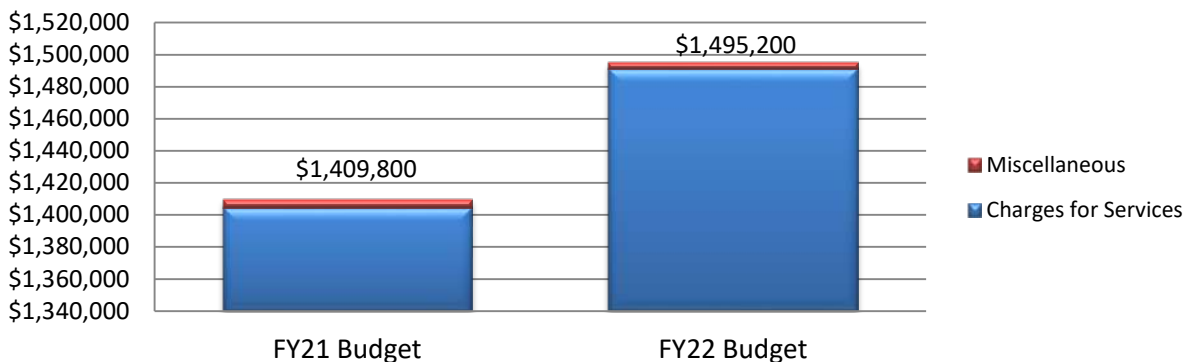
**Ending Available Net Position**



## REVENUE

FY 2022 revenues have increased \$85,400, or 6.1%, compared to FY 2021 budget. Charges for services are projected to increase \$86,400, or 6.29%. This increase is to cover the increased cost of the Facility Fund in FY 2022. Miscellaneous revenues are projected to decrease \$1,000, or 20.09%, due to reduction in interest earnings.

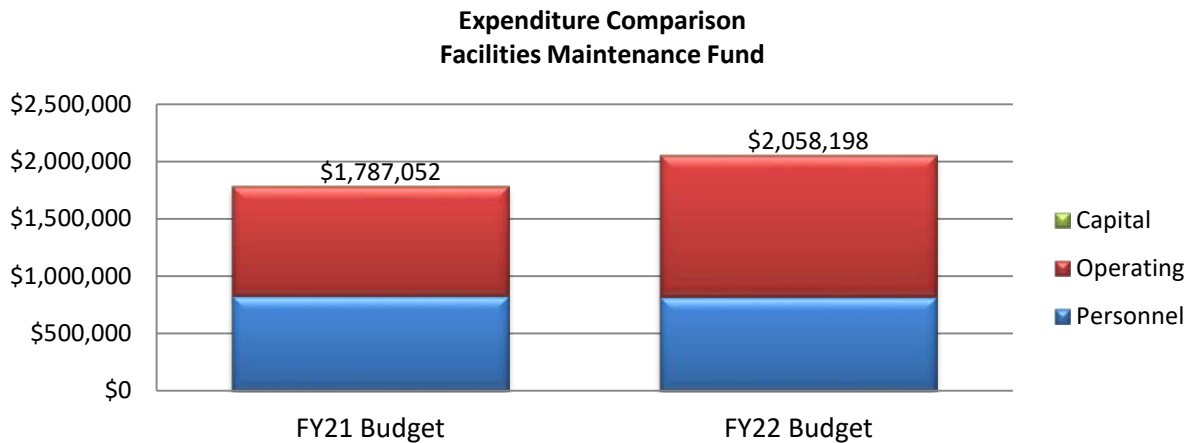
**Revenue Comparison  
Facilities Maintenance Fund**



## FACILITIES MAINTENANCE FUND ANALYSIS

### EXPENSES

Total expenses for FY 2022 are projected to increase \$271,146, or 15.2%, compared to FY 2021 budget. Personnel costs are projected to decrease \$9,600, or 1.2%, due to changes in job classifications. Operating costs are projected to increase \$280,446, or 29.3%, primarily due to an increase in custodial services contract costs of \$181,000 and an increase for air quality testing and roofing inspections of \$25,000. Capital expenditures are projected to remain flat.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 826,900	\$ 817,300
Operating	955,952	1,236,398
Non-Recurring Operating	-	-
Capital	4,200	4,500
CIP Capital	-	-
Other	-	-
Debt Service	-	-
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 1,787,052</b>	<b>\$ 2,058,198</b>
Depreciation	42,100	39,000
Elimination of Principal Debt Payment	-	-
Elimination of Capital	(4,200)	(4,500)
<b>TOTAL EXPENSES</b>	<b>\$ 1,824,952</b>	<b>\$ 2,092,698</b>

## RISK SAFETY FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 3,701,172	\$ 4,074,861	\$ 3,841,361	\$ 3,858,269	\$ 3,363,841
<b>REVENUES</b>					
Intergovernmental	-	-	-	-	-
Charges for Services	1,627,300	1,745,100	1,507,200	1,507,200	2,092,900
Fines	-	-	-	-	-
Miscellaneous	121,871	121,944	15,000	15,000	12,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 1,749,171</b>	<b>\$ 1,867,044</b>	<b>\$ 1,522,200</b>	<b>\$ 1,522,200</b>	<b>\$ 2,104,900</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,749,171</b>	<b>\$ 1,867,044</b>	<b>\$ 1,522,200</b>	<b>\$ 1,522,200</b>	<b>\$ 2,104,900</b>
<b>EXPENSES</b>					
Personnel	120,302	219,530	213,630	216,630	221,600
Operating	1,255,179	1,616,046	1,639,998	1,799,998	1,865,038
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	248,060	-	-	-
<b>Expense Subtotal</b>	<b>\$ 1,375,482</b>	<b>\$ 2,083,636</b>	<b>\$ 1,853,628</b>	<b>\$ 2,016,628</b>	<b>\$ 2,086,638</b>
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 1,375,482</b>	<b>\$ 2,083,636</b>	<b>\$ 1,853,628</b>	<b>\$ 2,016,628</b>	<b>\$ 2,086,638</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ 373,689</b>	<b>\$ (216,592)</b>	<b>\$ (331,428)</b>	<b>\$ (494,428)</b>	<b>\$ 18,262</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 4,074,861</b>	<b>\$ 3,858,269</b>	<b>\$ 3,509,933</b>	<b>\$ 3,363,841</b>	<b>\$ 3,382,103</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 4,566,688</b>	<b>\$ 4,475,095</b>	<b>\$ 4,001,759</b>	<b>\$ 3,980,667</b>	<b>\$ 3,998,929</b>
*Target is \$3.5M minimum = over/(under)	1,066,688	975,095	501,759	480,667	498,929

Notes:	CIP & Non-Recurring Capital	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
Charges for Service budgeted based on estimated expense.		-	-	-
	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Salaries

FY 2023-2027: +3.5%

Benefits

FY 2023-2027: +6%

Operating: +4%

Transfers out:

FY20 to Health Fund to cover the employee portion of health cost increase. \$29,400

FY20 to cover pay study implementation. \$227,000

## RISK SAFETY FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 3,382,103	\$ 3,382,103	\$ 3,382,103	\$ 3,382,103	\$ 3,382,103
-	-	-	-	-
2,089,700	2,176,100	2,266,000	2,359,400	2,456,600
-	-	-	-	-
80,000	80,000	80,000	80,000	80,000
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,169,700</b>	<b>\$ 2,256,100</b>	<b>\$ 2,346,000</b>	<b>\$ 2,439,400</b>	<b>\$ 2,536,600</b>
-	-	-	-	-
<b>\$ 2,169,700</b>	<b>\$ 2,256,100</b>	<b>\$ 2,346,000</b>	<b>\$ 2,439,400</b>	<b>\$ 2,536,600</b>
230,100	238,900	248,100	257,600	267,500
1,939,600	2,017,200	2,097,900	2,181,800	2,269,100
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,169,700</b>	<b>\$ 2,256,100</b>	<b>\$ 2,346,000</b>	<b>\$ 2,439,400</b>	<b>\$ 2,536,600</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 2,169,700</b>	<b>\$ 2,256,100</b>	<b>\$ 2,346,000</b>	<b>\$ 2,439,400</b>	<b>\$ 2,536,600</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>\$ 3,382,103</b>	<b>\$ 3,382,103</b>	<b>\$ 3,382,103</b>	<b>\$ 3,382,103</b>	<b>\$ 3,382,103</b>
<b>\$ 3,998,929</b>	<b>\$ 3,998,929</b>	<b>\$ 3,998,929</b>	<b>\$ 3,998,929</b>	<b>\$ 3,998,929</b>
498,929	498,929	498,929	498,929	498,929
PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

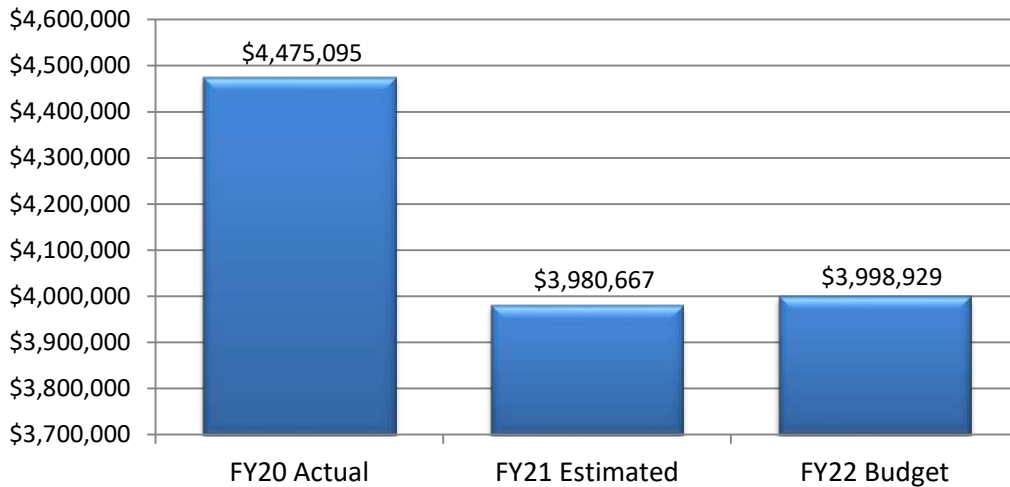
## RISK SAFETY FUND ANALYSIS

The Risk Safety Fund is an internal service fund. This fund is used to account for and report costs related to property, casualty, liability, and workers' compensation claims. Operating revenues come from charges to departments for service.

### ENDING AVAILABLE NET POSITION

FY 2022 net position is expected to have a slight increase of \$18,262 or .5%, compared to FY 2021. Ending available net position is projected to remain constant in FY 2022 – FY 2027.

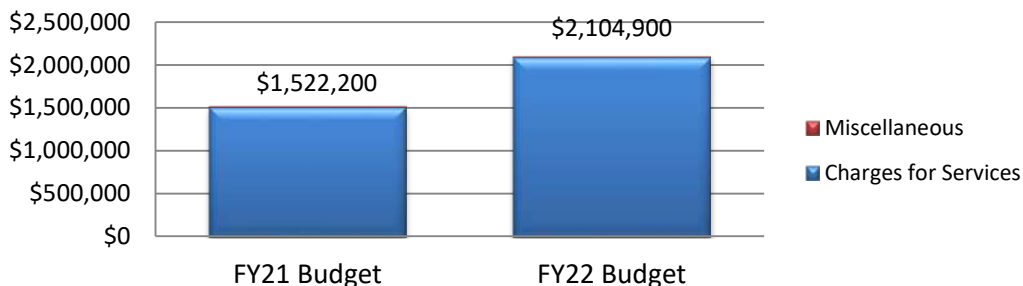
**Ending Available Net Position**



## REVENUE

The major revenue source, as an internal service fund, are charges from user departments. Internal service fees are adjusted annually based on projected operating costs. FY 2022 revenues are projected to increase \$582,700, or 38.3% compared to the FY 2021 budget. Charges for services are projected to increase \$585,700, or 38.9%, due to FY 2021 including the use of reserves in the amount of \$300,000 that is not in the FY 2022 budget amount. In addition, the allocation to departments in FY 2022 increased \$285,000 over FY 2021 to cover the increased cost of the Risk Fund's operations in FY 2022.

**Revenue Comparison  
Risk Safety Fund**

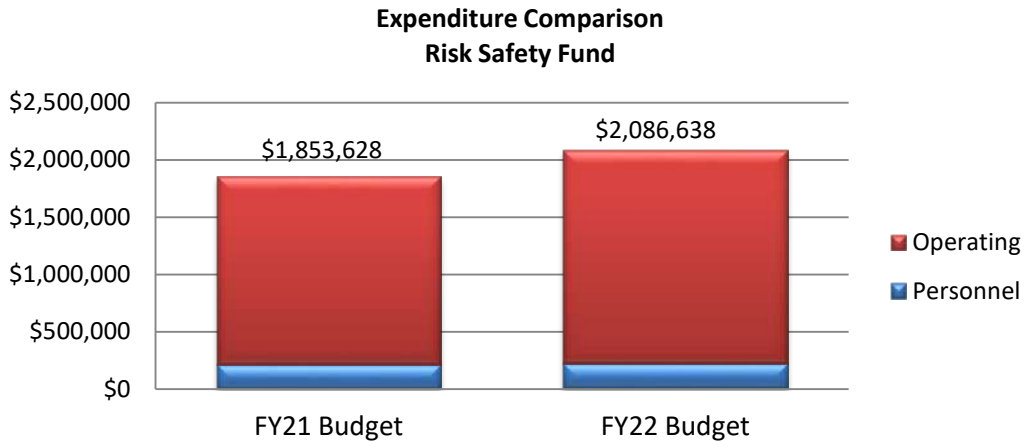




# RISK SAFETY FUND ANALYSIS

## EXPENSES

Total expenses for FY 2022 are projected to increase \$233,010, or 12.6%, over FY 2021 budget. Personnel costs are projected to increase \$7,970, or 3.7%, due to planned merit increases. Operating costs are projected to increase \$225,040, or 13.7%, due to insurance premium increases in FY 2022.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 213,630	\$ 221,600
Operating	1,639,998	1,865,038
Non-Recurring Operating	-	-
Capital	-	-
CIP Capital	-	-
Other	-	-
Debt Service	-	-
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 1,853,628</b>	<b>\$ 2,086,638</b>
Elimination of Principal Debt Payments	\$ -	\$ -
Elimination of Capital	\$ -	\$ -
<b>TOTAL EXPENSES</b>	<b>\$ 1,853,628</b>	<b>\$ 2,086,638</b>

## HEALTH BENEFITS FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 209,460	\$ 675,203	\$ 704,602	\$ 795,749	\$ 560,089
<b>REVENUES</b>					
Intergovernmental	-	-	-	-	-
Charges for Services	4,703,586	4,997,135	4,946,600	4,946,600	5,262,300
Fines	-	-	-	-	-
Miscellaneous	8,310	11,159	1,500	1,500	1,500
Debt Proceeds	-	-	-	-	-
Transfers In	-	32,696	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 4,711,896</b>	<b>\$ 5,040,990</b>	<b>\$ 4,948,100</b>	<b>\$ 4,948,100</b>	<b>\$ 5,263,800</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 4,711,896</b>	<b>\$ 5,040,990</b>	<b>\$ 4,948,100</b>	<b>\$ 4,948,100</b>	<b>\$ 5,263,800</b>
<b>EXPENSES</b>					
Personnel	130,898	143,950	131,800	133,800	138,800
Operating	4,115,257	4,776,494	4,816,200	5,049,960	5,135,200
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 4,246,155</b>	<b>\$ 4,920,444</b>	<b>\$ 4,948,000</b>	<b>\$ 5,183,760</b>	<b>\$ 5,274,000</b>
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 4,246,155</b>	<b>\$ 4,920,444</b>	<b>\$ 4,948,000</b>	<b>\$ 5,183,760</b>	<b>\$ 5,274,000</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ 465,742</b>	<b>\$ 120,546</b>	<b>\$ 100</b>	<b>\$ (235,660)</b>	<b>\$ (10,200)</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 675,203</b>	<b>\$ 795,749</b>	<b>\$ 704,702</b>	<b>\$ 560,089</b>	<b>\$ 549,889</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 856,486</b>	<b>\$ 969,723</b>	<b>\$ 885,985</b>	<b>\$ 734,063</b>	<b>\$ 723,863</b>
Amount over / (under) the 60-day reserve requirement of \$609,064:			294,085	124,999	114,799

Notes:	CIP & Non-Recurring Capital	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
Charges for Service budgeted based on estimated expense.		-	-	-
<u>Salaries</u>	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

FY 2023-2027: +3.5%

Benefits

FY 2023-2027: +6%

Operating:

FY 2023-2027: +7%

Transfers in:

FY20 from Risk Fund to cover the employee portion of health cost increase.

## HEALTH BENEFITS FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 549,889	\$ 551,389	\$ 552,889	\$ 554,389	\$ 555,889
-	-	-	-	-
5,639,000	6,029,200	6,446,700	6,893,200	7,370,800
-	-	-	-	-
1,500	1,500	1,500	1,500	1,500
-	-	-	-	-
-	-	-	-	-
<b>\$ 5,640,500</b>	<b>\$ 6,030,700</b>	<b>\$ 6,448,200</b>	<b>\$ 6,894,700</b>	<b>\$ 7,372,300</b>
-	-	-	-	-
<b>\$ 5,640,500</b>	<b>\$ 6,030,700</b>	<b>\$ 6,448,200</b>	<b>\$ 6,894,700</b>	<b>\$ 7,372,300</b>
-	-	-	-	-
144,300	149,900	155,800	161,900	168,300
5,494,700	5,879,300	6,290,900	6,731,300	7,202,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 5,639,000</b>	<b>\$ 6,029,200</b>	<b>\$ 6,446,700</b>	<b>\$ 6,893,200</b>	<b>\$ 7,370,800</b>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 5,639,000</b>	<b>\$ 6,029,200</b>	<b>\$ 6,446,700</b>	<b>\$ 6,893,200</b>	<b>\$ 7,370,800</b>
<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>
<b>\$ 551,389</b>	<b>\$ 552,889</b>	<b>\$ 554,389</b>	<b>\$ 555,889</b>	<b>\$ 557,389</b>
<b>\$ 725,363</b>	<b>\$ 726,863</b>	<b>\$ 728,363</b>	<b>\$ 729,863</b>	<b>\$ 731,363</b>
116,299	117,799	119,299	120,799	122,299
-	-	-	-	-
-	-	-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

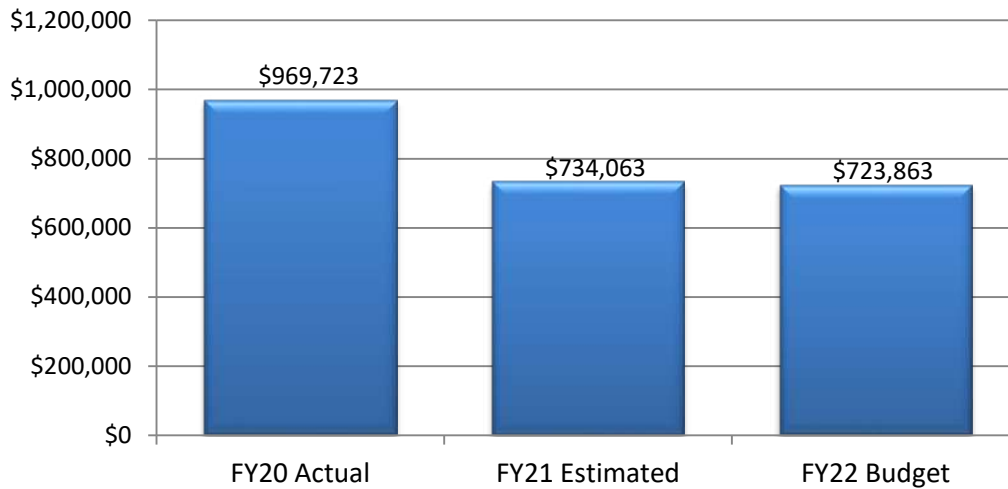
## HEALTH BENEFITS FUND ANALYSIS

The Health Benefits Fund is an internal service fund. This fund is used to account for and report costs related to health, dental, and other benefits provided to employees. Operating revenues come from charges to departments as well as charges to employees for their contribution of employee benefit elections.

### ENDING AVAILABLE NET POSITION

FY 2022 net position is expected to remain fairly flat compared to FY 2021 estimated fund balance. Ending available net position is projected to remain fairly constant in FY 2022– FY 2027.

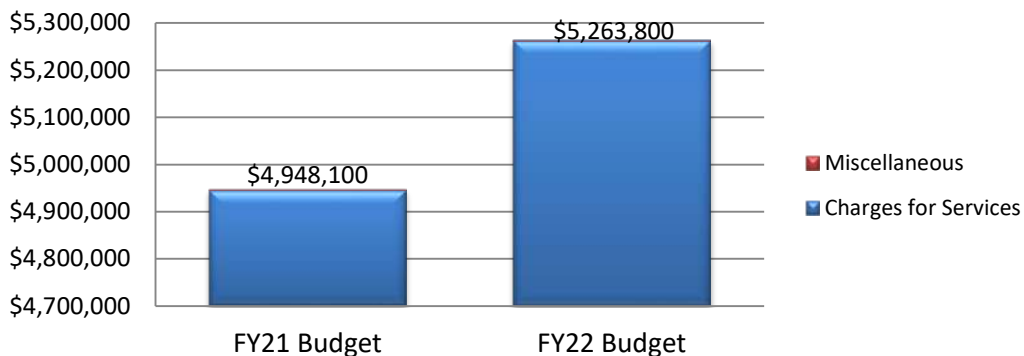
**Ending Available Net Position**



## REVENUE

Revenues have increased \$315,700, or 6.4%, over FY 2021 due to the increase in health insurance costs in FY 2022.

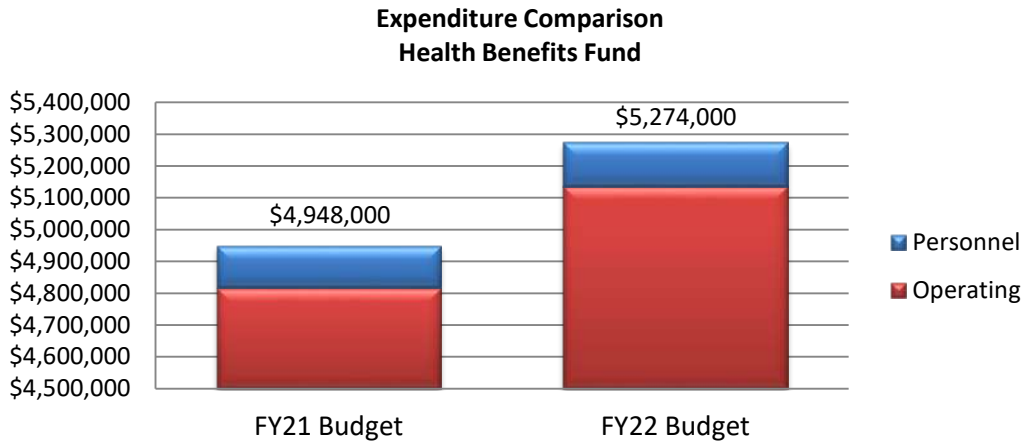
**Revenue Comparison  
Health Benefits Fund**



# HEALTH BENEFITS FUND ANALYSIS

## EXPENSES

Total expenses for FY 2022 are projected to increase \$326,000, or 6.6%, compared to FY 2021 budget. Operating costs are projected to increase \$319,000, or 6.6%, due primarily to an increase in expected medical claims paid in the FY 2022 budget of \$297,500 over the FY 2021 budget amount, and an increase to the IT Services allocation.



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

<b>EXPENSES</b>	<b>FY21 Budget</b>	<b>FY22 Budget</b>
Personnel	\$ 131,800	\$ 138,800
Operating	4,816,200	5,135,200
Non-Recurring Operating	-	-
CIP Capital	-	-
Other	-	-
Debt Service	-	-
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 4,948,000</b>	<b>\$ 5,274,000</b>
Elimination of Principal Debt Payments	-	-
Elimination of Capital	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 4,948,000</b>	<b>\$ 5,274,000</b>

## I.T. SERVICES FUND

	ACTUAL 2019	ACTUAL 2020	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
BEGINNING FUND BALANCE	\$ 1,185,696	\$ 1,461,124	\$ 1,949,524	\$ 1,873,855	\$ 1,706,855
<b>REVENUES</b>					
Intergovernmental	-	-	-	-	-
Charges for Services	1,243,800	1,339,400	1,046,900	1,046,900	1,802,200
Fines	-	-	-	-	-
Miscellaneous	11,413	9,547	2,500	2,500	1,800
Debt Proceeds	-	-	-	-	-
Transfers In	150,000	205,965	-	-	-
<b>Revenue Subtotal</b>	<b>\$ 1,405,213</b>	<b>\$ 1,554,912</b>	<b>\$ 1,049,400</b>	<b>\$ 1,049,400</b>	<b>\$ 1,804,000</b>
Elimination of Debt Proceeds	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,405,213</b>	<b>\$ 1,554,912</b>	<b>\$ 1,049,400</b>	<b>\$ 1,049,400</b>	<b>\$ 1,804,000</b>
<b>EXPENSES</b>					
Personnel	512,239	523,310	571,100	579,100	669,380
Operating	538,192	457,936	338,408	375,400	590,381
Non-Recurring Operating	-	-	40,000	44,416	234,290
Capital	494,113	398,504	-	-	-
CIP Capital	-	-	80,000	366,466	310,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
<b>Expense Subtotal</b>	<b>\$ 1,544,544</b>	<b>\$ 1,379,750</b>	<b>\$ 1,029,508</b>	<b>\$ 1,365,400</b>	<b>\$ 1,804,051</b>
Depreciation	79,354	160,936	217,500	217,500	238,200
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(494,113)	(398,504)	(80,000)	(366,466)	(310,000)
<b>TOTAL EXPENSES</b>	<b>\$ 1,129,785</b>	<b>\$ 1,142,182</b>	<b>\$ 1,167,008</b>	<b>\$ 1,216,400</b>	<b>\$ 1,732,251</b>
<b>REVENUE OVER/(UNDER) EXPENSE</b>	<b>\$ (139,331)</b>	<b>\$ 175,162</b>	<b>\$ 19,892</b>	<b>\$ (316,000)</b>	<b>\$ (51)</b>
<b>ENDING TOTAL NET POSITION</b>	<b>\$ 1,461,124</b>	<b>\$ 1,873,855</b>	<b>\$ 1,831,916</b>	<b>\$ 1,706,855</b>	<b>\$ 1,778,604</b>
<b>ENDING AVAILABLE NET POSITION</b>	<b>\$ 518,871</b>	<b>\$ 701,931</b>	<b>\$ 283,063</b>	<b>\$ 385,931</b>	<b>\$ 385,880</b>
FB as % of Operating Budget (TARGET: 25%)	49.4%	71.5%	29.8%	38.6%	25.8%

## I.T. SERVICES FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
\$ 1,778,604	\$ 1,861,404	\$ 1,828,204	\$ 1,795,004	\$ 1,761,804
-	-	-	-	-
1,592,152	1,474,184	1,515,712	1,556,442	1,577,782
-	-	-	-	-
1,800	1,800	1,800	1,800	1,800
-	-	-	-	-
-	-	-	-	-
<b>\$ 1,593,952</b>	<b>\$ 1,475,984</b>	<b>\$ 1,517,512</b>	<b>\$ 1,558,242</b>	<b>\$ 1,579,582</b>
-	-	-	-	-
<b>\$ 1,593,952</b>	<b>\$ 1,475,984</b>	<b>\$ 1,517,512</b>	<b>\$ 1,558,242</b>	<b>\$ 1,579,582</b>
680,000	706,200	733,400	761,800	791,300
602,200	614,200	626,500	639,000	651,800
193,952	153,784	155,812	155,642	134,682
-	-	-	-	-
116,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<b>\$ 1,592,152</b>	<b>\$ 1,474,184</b>	<b>\$ 1,515,712</b>	<b>\$ 1,556,442</b>	<b>\$ 1,577,782</b>
35,000	35,000	35,000	35,000	35,000
-	-	-	-	-
(116,000)	-	-	-	-
<b>\$ 1,511,152</b>	<b>\$ 1,509,184</b>	<b>\$ 1,550,712</b>	<b>\$ 1,591,442</b>	<b>\$ 1,612,782</b>
<b>\$ 1,800</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>
<b>\$ 1,861,404</b>	<b>\$ 1,828,204</b>	<b>\$ 1,795,004</b>	<b>\$ 1,761,804</b>	<b>\$ 1,728,604</b>
<b>\$ 387,680</b>	<b>\$ 389,480</b>	<b>\$ 391,280</b>	<b>\$ 393,080</b>	<b>\$ 394,880</b>
26.3%	26.4%	25.8%	25.3%	25.0%

## I.T. SERVICES FUND

Notes:	CIP & Non-Recurring Capital	BUDGET 2021	ESTIMATED 2021	BUDGET 2022
Charges for Service budgeted based on estimated expense.	ERP Implementation	-	68,241	-
	ERP Phases 5 & 6 Installation	-	218,225	-
<u>Salaries</u>	Network Infrastructure Upgrades	25,000	25,000	50,000
FY 2023-2027: +3.5%	Citywide Security Camera Recording Systems	-	-	40,000
<u>Benefits</u>	Fiber Cable Installation for EOC	55,000	55,000	-
FY 2023-2027: +6%	Dedicated Fiber Cabling for New City Hall	-	-	100,000
<u>Operating</u> +2%	EOC Servers & Data Storage	-	-	70,000
Capital as programmed	ERP Server Upgrades	-	-	-
<u>Transfers in:</u>	New City Hall Fiber Connection	-	-	50,000
FY20 for ERP System from:	<b>CIP Subtotal</b>	<b>80,000</b>	<b>366,466</b>	<b>310,000</b>
Solid Waste - \$23,700	Citywide Computer Replacements	-	-	125,500
Water/WW - \$145,200	Fiber Cable Audit and Survey	-	-	50,000
Stormwater - \$16,100	ERP On-site Training Phase 1-4	-	-	17,050
	Network Infrastructure Upgrades	-	4,416	-
	ERP Phases 5 & 6 Hardware Devices	40,000	40,000	25,000
	Design Documents for Citywide Fiber Cabling Projects	-	-	-
	ERP Disaster Recovery Services	-	-	16,740
	<b>Non-Recurring Operating Subtotal</b>	<b>40,000</b>	<b>44,416</b>	<b>234,290</b>
	<b>Total CIP/Non-Recurring Operating</b>	<b>\$ 120,000</b>	<b>\$ 410,882</b>	<b>\$ 544,290</b>



## I.T. SERVICES FUND

PROJECTION 2023	PROJECTION 2024	PROJECTION 2025	PROJECTION 2026	PROJECTION 2027
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
85,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
31,000	-	-	-	-
-	-	-	-	-
<b>116,000</b>	-	-	-	-
127,212	136,784	138,812	138,392	117,432
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	-	-	-	-
16,740	17,000	17,000	17,250	17,250
<b>193,952</b>	<b>153,784</b>	<b>155,812</b>	<b>155,642</b>	<b>134,682</b>
<b>\$ 309,952</b>	<b>\$ 153,784</b>	<b>\$ 155,812</b>	<b>\$ 155,642</b>	<b>\$ 134,682</b>

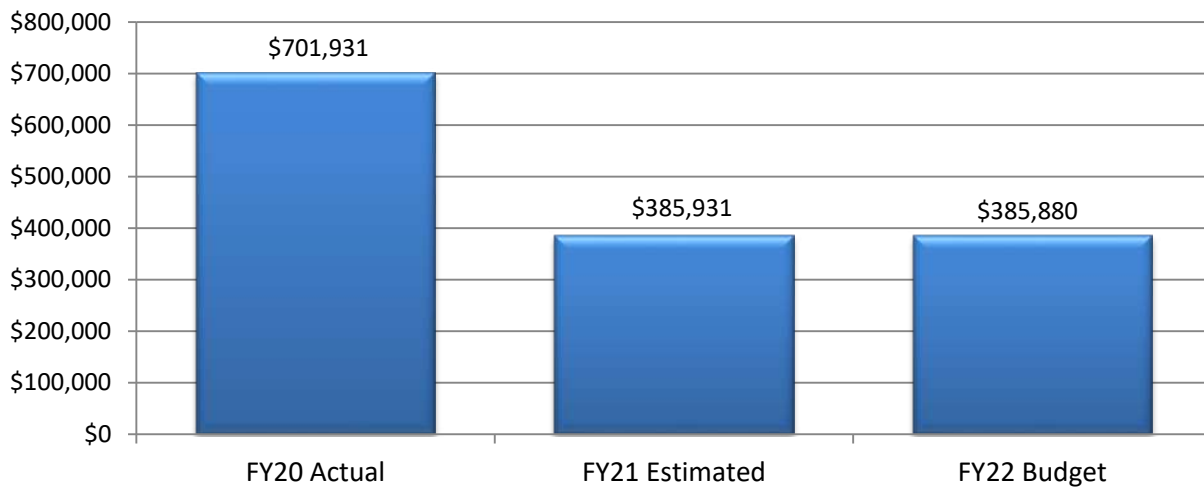
## INFORMATION TECHNOLOGY SERVICES FUND ANALYSIS

The Information Technology (IT) Services Fund is an internal service fund. This fund is used to account for and report costs related to technology, such as computer replacements, network infrastructure, and citywide software. Charges for user departments are allocated to departments based on the number of computers in the department.

### ENDING AVAILABLE NET POSITION

FY 2022 net position is expected to remain flat as compared to the FY 2021 estimated fund balance. Ending available net position is projected to remain flat from FY 2022 – FY 2027.

**Ending Available Net Position**



### REVENUE

The major revenue source, as an internal service fund, is charges from user departments. Internal service fees are adjusted annually based on projected operating costs. FY 2022 revenues are projected to increase \$754,600, or 71.9%, compared to the FY 2021 budget. This is primarily due to the increase in Charges for Services to cover the increased cost of IT Service operations in FY 2022.

**Revenue Comparison  
IT Services Fund**

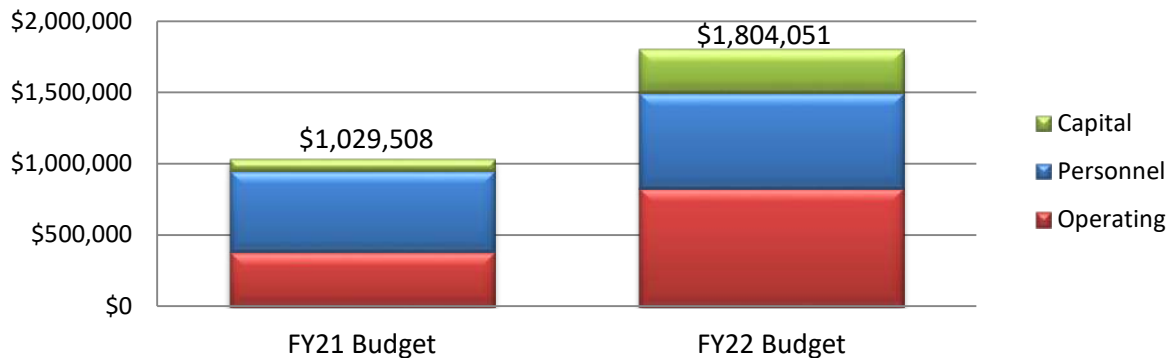


# INFORMATION TECHNOLOGY SERVICES FUND ANALYSIS

## EXPENSES

Total expenses for FY 2022 are projected to increase \$774,543, or 75.2%, compared to FY 2021 budget. Personnel costs are projected to increase \$98,280, or 17.2%, for planned merit increases and the addition of one FTE. Operating costs are projected to increase \$446,263, or 117.9%. This is partially due to the budget cuts that the IT Services Fund made in the FY 2021 budget that have been added back in for the FY 2022 budget. In addition, projects have been added to the FY 2022 budget; Fiber Cable Audit, ERP items, annual licensing, and vulnerability scans. Capital expenditures are projected to increase \$230,000, or 287.5%. The increase is primarily due to new fiber cable projects for the New City Hall, EOC Servers/Data Storage and Citywide Security Cameras.

**Expenditure Comparison  
IT Services Fund**



The expense comparison table below shows the breakdown of budgeted expenses by category for FY 2021 and FY 2022.

EXPENSES	FY21 Budget	FY22 Budget
Personnel	\$ 571,100	\$ 669,380
Operating	338,408	590,381
Non-Recurring Operating	40,000	234,290
Capital	-	-
CIP Capital	80,000	310,000
Other	-	-
Debt Service	-	-
Transfers Out	-	-
<b>Expense Subtotal</b>	<b>\$ 1,029,508</b>	<b>\$ 1,804,051</b>
Depreciation	217,500	238,200
Elimination of Principal Debt Payments	-	-
Elimination of Capital	(80,000)	(310,000)
<b>TOTAL EXPENSES</b>	<b>\$ 1,167,008</b>	<b>\$ 1,732,251</b>

# DUNEDIN

Home of Honeymoon Island

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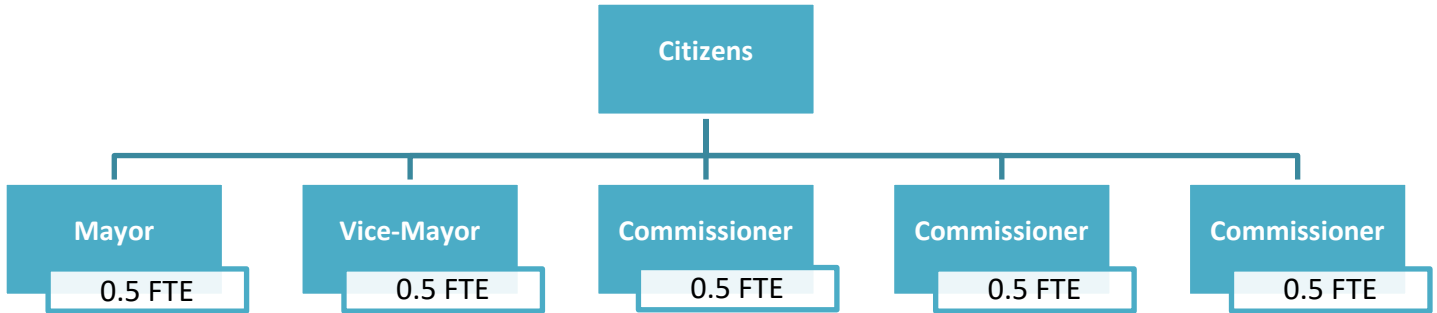


Home of Honeymoon Island

# **CITY COMMISSION**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
City Commission  
2.5 FTE**





# DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

# **CITY ATTORNEY**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

# DUNEDIN

Home of Honeymoon Island

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<b>CITY ATTORNEY</b>
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<b>FUNDING SOURCES</b>					
	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ADOPTED</b>	<b>%</b>
	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>CHANGE</b>
General Fund	328,460	454,334	475,000	475,000	0%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 328,460</b>	<b>\$ 454,334</b>	<b>\$ 475,000</b>	<b>\$ 475,000</b>	<b>0%</b>

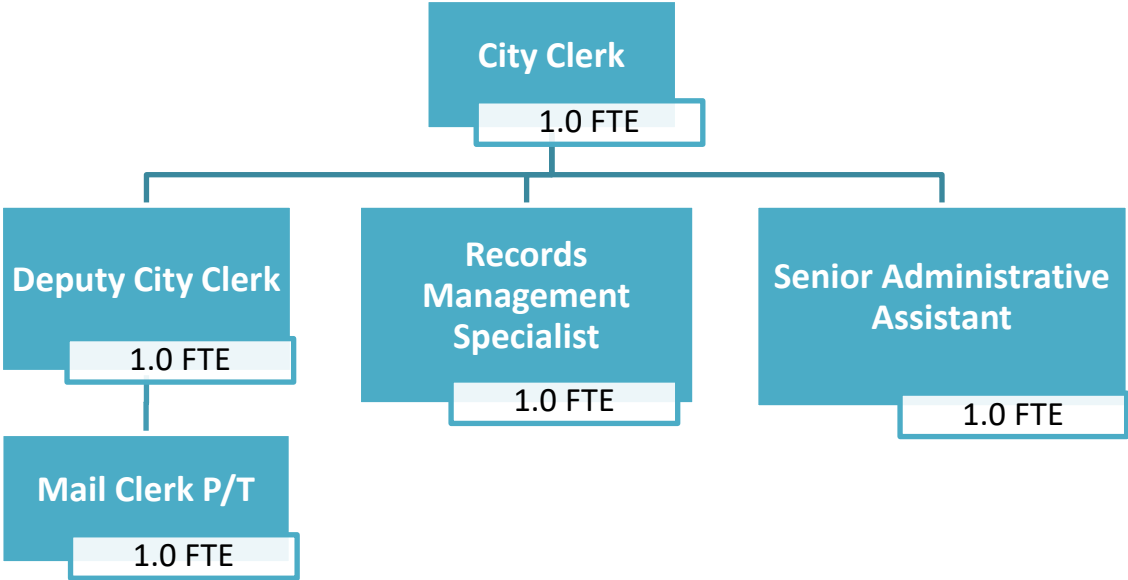


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# **CITY CLERK**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
City Clerk's Office  
5.0 FTE**





**CITY CLERK**

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	421,931	544,540	527,967	534,296	1%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 421,931</b>	<b>\$ 544,540</b>	<b>\$ 527,967</b>	<b>\$ 534,296</b>	<b>1%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Commission Meeting Packets Published to Web	52	62	55	64	55
Ordinances, Resolutions, and Presentations Archived/Published to the Web	21 Ord. 56 Res. 51 Present.	28 Ord. 40 Res. 51 Present.	25 Ord. 35 Res. 55 Present.	45 Ord. 40 Res. 55 Present.	35 Ord. 35 Res. 55 Present.
External Requests for Public Records	169	178	150	160	175
Boxed Records Placed in Storage	23	4	10	5	10
Records Destroyed	372	191.7 cu ft	150 cu ft	170 cu ft	150 cu ft
Public Notices	378	361	300	366	320



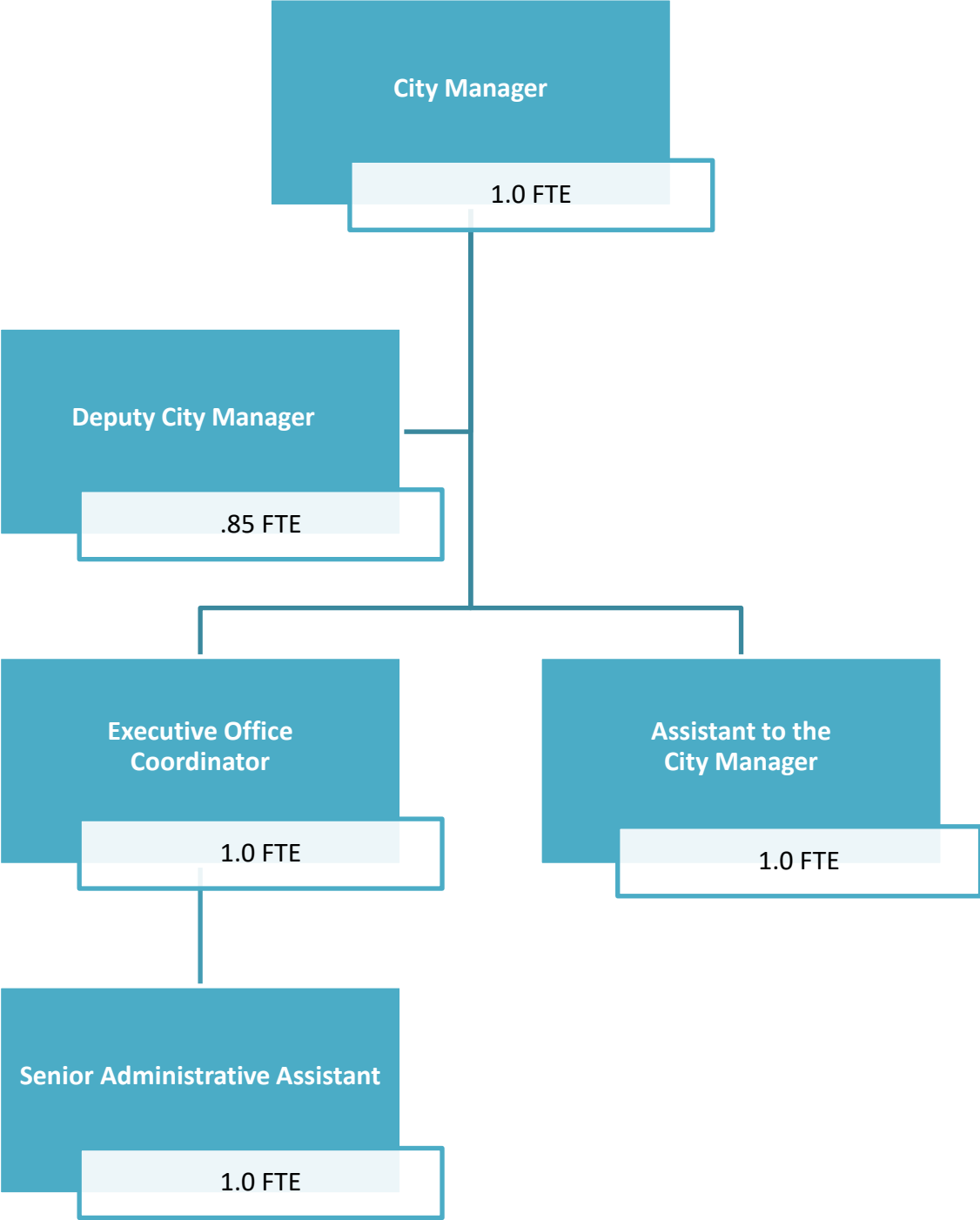


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# **CITY MANAGER**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
City Manager  
4.85 FTE**



**CITY MANAGER**

**Champion Mission Statement**

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

**Current Services Summary**

The City Manager's office establishes the City's organization; directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits the annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City.

**Budget Highlights, Service Changes and Proposed Efficiencies**

In FY 2022, the City will continue to move forward with planning and construction of a new City Hall complex which will relocate facilities at City Hall, the Technical Services Building, and the Municipal Services Building, at a projected cost of \$22.8 million to be funded by the Building Fund, Utility Funds, and the Penny Fund. A decrease in other expenses in FY 2022 compared to FY 2021 for revised timing and debt service cost for the City Hall project.

<b>DEPARTMENT PERSONNEL SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
City Manager	4.50	5.00	5.00	4.85	-0.15
<b>Total FTEs</b>	<b>4.50</b>	<b>5.00</b>	<b>5.00</b>	<b>4.85</b>	<b>-0.15</b>

<b>DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	533,881	575,612	620,100	553,400	-11%
Benefits	160,624	177,923	151,100	167,800	11%
Operating	162,885	301,322	356,488	379,950	7%
Capital	364,272	1,110,146	11,645,000	9,607,001	-18%
Other	-	-	2,327,817	894,900	-62%
<b>Total Expenditures</b>	<b>\$ 1,221,662</b>	<b>\$ 2,165,003</b>	<b>\$ 15,100,505</b>	<b>\$ 11,603,051</b>	<b>-23%</b>
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 1,221,662</b>	<b>\$ 2,165,003</b>	<b>\$ 15,100,505</b>	<b>\$ 11,603,051</b>	<b>-23%</b>

**Major Operating (\$25,000 or more)**

Temporary relocation for City Hall Build	\$ 181,200	General Fund
Public Art Master Plan & Implementation	\$ 60,000	General Fund / Public Art Fund

**Major Capital (\$25,000 or more)**

New City Hall	\$ 9,592,001	Penny Fund
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**Major Other (\$25,000 or more)**

Debt Service for New City Hall	\$ 894,900	Penny Fund
Repayment of Interfund Loan	\$ 35,100	Public Art Fund

**CITY MANAGER**

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	857,390	1,039,653	1,102,688	1,076,150	-2%
Penny Fund	364,272	1,110,146	13,972,817	10,486,901	-25%
Public Art Fund	-	15,204	25,000	40,000	60%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 1,221,662</b>	<b>\$ 2,165,003</b>	<b>\$ 15,100,505</b>	<b>\$ 11,603,051</b>	<b>-23%</b>

**PERFORMANCE MEASURES**

<b>City Manager</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Construction of Player Development & Stadium	In progress	In progress	In progress	Complete	Complete
Reduce gap in reserve level funding (General Fund).	Complete	Complete	Complete	Complete	Complete
Relocate Staff from Municipal Services Building and Technical Services Building to new facilities.	Complete	Complete	Complete	Complete	Complete
Commence Construction of City Hall	N/A	In progress	In progress	In progress - 25% complete	In progress

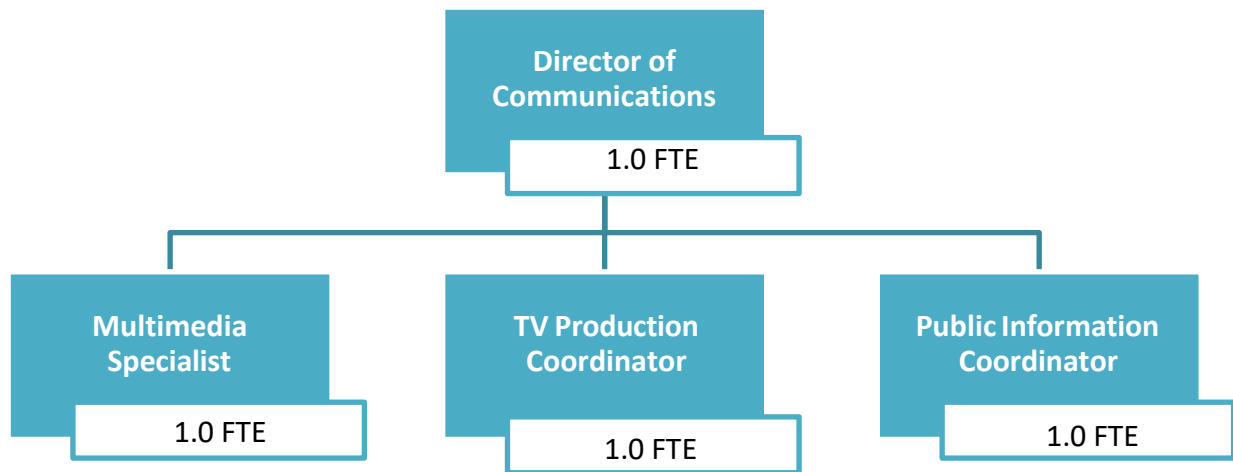


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# COMMUNICATIONS

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Communications  
4.0 FTE**



**COMMUNICATIONS**

**Champion Mission Statement**

The City of Dunedin Communications Department supports all City Departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin TV, City of Dunedin social media outlets (Facebook, Twitter, Linked In, Nextdoor, YouTube, Instagram) and print media. The Communications Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services.

**Current Services Summary**

The Communications Department oversees and manages the daily operation of the City owned and operated government access station Dunedin TV, the City of Dunedin website (DunedinGov.com) and social and digital media communications channels. With the hiring of a new director and filling the vacant Public Information/Social Media Specialist will be providing strategic communications support and services to the City's internal and external audiences. Brand management and alignment will be a focus in 2022. And continued support and engagement of City/Community partners to market Dunedin to locally, regionally and nationally.

**Budget Highlights, Service Changes and Proposed Efficiencies**

The Communications Department continues to work to increase community outreach with a multimedia approach to reach all demographics. Increasing our assistance and communication at an interdepartmental level is a main focus as we shift gears and look toward the future with a central City Hall building.

<b>DEPARTMENT PERSONNEL SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Communications	4.00	4.00	4.00	4.00	0.00
<b>Total FTEs</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>

<b>DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	216,568	134,257	230,200	259,570	13%
Benefits	90,752	46,863	82,100	66,200	-19%
Operating	85,969	154,791	162,496	227,537	40%
Capital	35,615	19,036	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 428,904</b>	<b>\$ 354,947</b>	<b>\$ 474,796</b>	<b>\$ 553,307</b>	<b>17%</b>

**Major Operating (\$25,000 or more)**

Contract Workers	\$ 27,000	General Fund
Communications Outreach	\$ 25,000	General Fund
Website Upgrade	\$ 25,000	General Fund

**Major Capital (\$25,000 or more)**

None

<b>FUNDING SOURCES</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	428,904	354,947	474,796	553,307	17%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 428,904</b>	<b>\$ 354,947</b>	<b>\$ 474,796</b>	<b>\$ 553,307</b>	<b>17%</b>

**COMMUNICATIONS****PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Website visits	728,596	Unknown	970,000	1,212,590 Jan-May	2,500,000
Website page views	1,990,200	Unknown	1,800,000	1,466,421 Jan-May	2,500,000
Facebook page likes	19,800	Unknown	25,000	30,435	32,000
YouTube Channel views	174,000	35,400	300,000	12,800 Jan-May	20,000



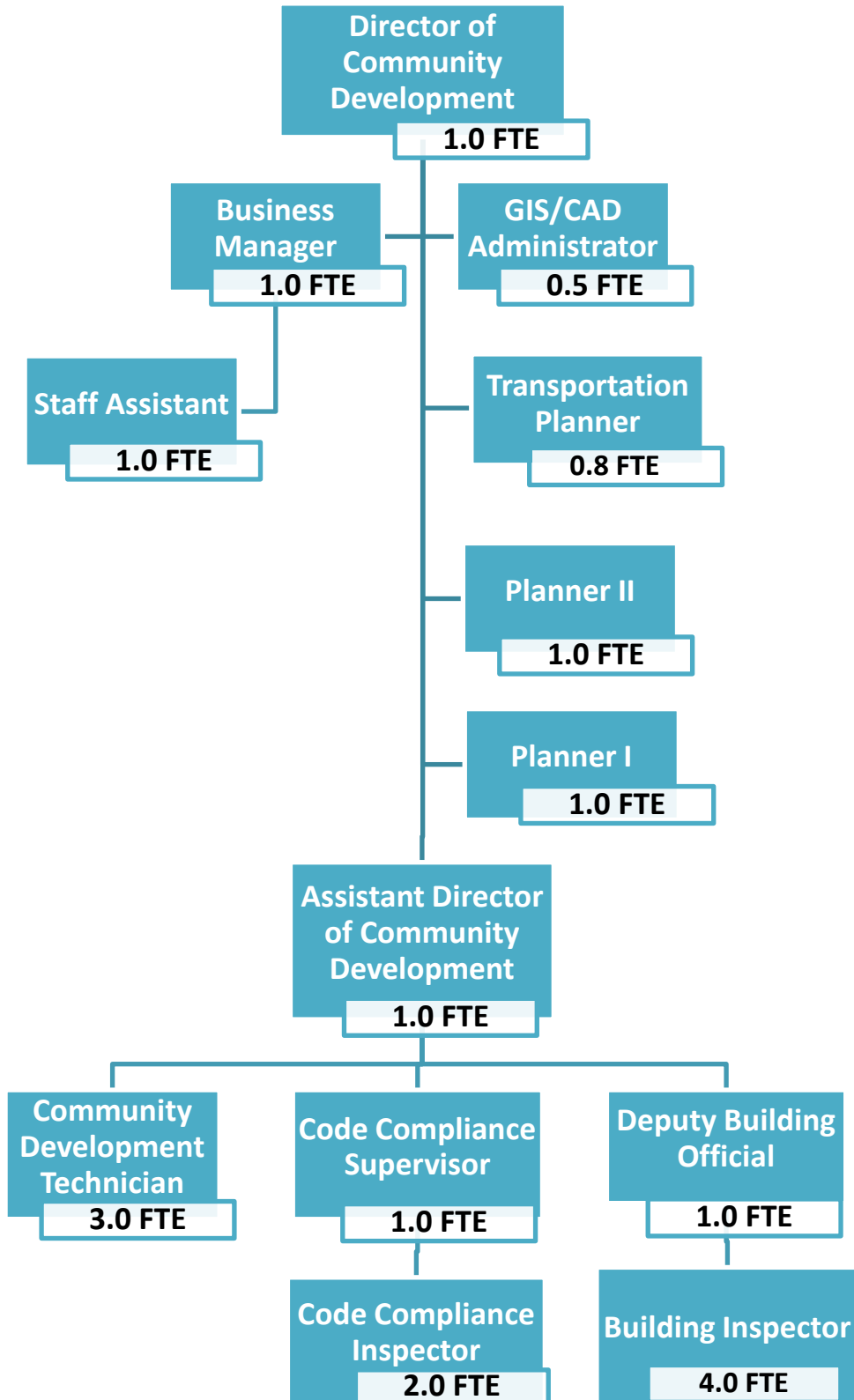


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# **COMMUNITY DEVELOPMENT**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Community Development  
18.3 FTE**



## COMMUNITY DEVELOPMENT

### **Champion Mission Statement**

To develop and implement creative and responsive community-based strategies that provide economic vitality, promote high-quality development and preserve Dunedin's unique cultural and historic character.

### **Current Services Summary**

Community Development, formerly known as Planning & Development, is responsible for managing the Comprehensive Plan and administering the Land Development Code. Services include planning, zoning and development of the City's land parcels, administration and compliance of the Florida Building Code, administration and compliance of the City's Property Maintenance Code (code compliance), historic preservation, architectural review, floodplain management and the implementation of Dunedin's 2017 Vision. The Department of Community Development is composed of four Divisions: Building, Code Compliance, Planning and Zoning.

The Building Division is responsible for the application and compliance of the Florida Building Code, as well as other federal, state, and local laws and ordinances. Our team processes building and building related permit applications, reviews construction plans and drawings for code compliance and performs inspections on all permitted projects in Dunedin.

The Code Compliance Division is responsible for the application and enforcement of all city codes and ordinances including the International Property Maintenance Code. The goal of the Code Compliance Team is voluntary compliance through education. The code compliance inspectors help keep Dunedin beautiful and protect the safety, health and welfare of its citizens.

The Planning Division is responsible for the application and compliance of both the City's Comprehensive Plan and Land Development Code. The planning team is also responsible for assuring compatible development citywide and the development and implementation of the Patricia Avenue, Douglas Avenue, Causeway Boulevard and State Route 580 corridor studies.

The Zoning Division is primarily responsible for short-range planning and implementation of the Land Development Code to regulate development or redevelopment on a citywide basis.

### **Budget Highlights, Service Changes and Proposed Efficiencies**

In 2022, the Department will be heavily involved in the following initiatives:

- Prioritize Multi-Modal Plan actions for implementation.
- Character overlay implementation south of the CRA.
- Expand historic survey to include additional planned phases
- Short-term vacation rental monitoring and enforcement.

The Department is scheduled to go-live with EnerGov's Community Development suite. Contractors, developers, business owners and residents will be able to do business with us online using Dunedin's Citizen Self Service (CSS) portal. EnerGov and the CSS will provide greater efficiencies in the delivery of services.

FY 2022 increases to general fund include professional services of \$50K for expanding the historic resource survey, which is anticipated to be entirely absorbed through a state grant award. In addition, the solar energy initiative grant is anticipated to be restored from \$37.5K to \$50K and Short Term Rental consultant assistance has been requested for an amount not to exceed \$75K.

**COMMUNITY DEVELOPMENT**

**DEPARTMENT PERSONNEL SUMMARY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Community Development	6.71	6.98	7.00	7.70	0.70
Building Services	10.41	10.52	10.50	10.60	0.10
<b>Total FTEs</b>	<b>17.12</b>	<b>17.50</b>	<b>17.50</b>	<b>18.30</b>	<b>0.80</b>

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	967,847	966,504	1,057,000	1,196,200	13%
Benefits	324,180	335,448	376,500	402,200	7%
Operating	563,422	598,515	536,673	834,902	56%
Capital	134,732	152,127	51,000	-	-100%
Other	2,472,869	1,324,414	37,500	50,000	33%
<b>Total Expenditures</b>	<b>\$ 4,463,049</b>	<b>\$ 3,377,009</b>	<b>\$ 2,058,673</b>	<b>\$ 2,483,302</b>	<b>21%</b>

**Major Operating (\$25,000 or more)**

Inspection/Plans Review Contractual Services	\$ 75,000	Building Fund
Other Misc Support Services	\$ 25,000	Building Fund
Rental Costs	\$ 63,100	Building Fund
Historic Resources Survey	\$ 50,000	General Fund
Short-Term Vacation Rental Program Evaluation & Support	\$ 75,000	General Fund
DCEB/Plat Svcs	\$ 32,200	General Fund
Temporary Labor	\$ 42,000	General Fund / Building Fund

**Major Other (\$25,000 or more)**

Solar Technology Incentives	\$ 50,000	General Fund
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**DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Community Development</b>					
Personnel					
Salaries	425,084	353,388	419,900	514,500	23%
Benefits	138,656	121,187	146,300	167,400	14%
Operating	206,206	217,038	187,004	366,345	96%
Capital	-	-	21,000	-	-100%
Other	245,035	62,503	37,500	50,000	33%
<b>Total Expenditures</b>	<b>\$ 1,014,982</b>	<b>\$ 754,116</b>	<b>\$ 811,704</b>	<b>\$ 1,098,245</b>	<b>35%</b>

**Building Services**

Personnel					
Salaries	542,763	613,116	637,100	681,700	7%
Benefits	185,523	214,261	230,200	234,800	2%
Operating	357,216	381,477	349,669	468,557	34%
Capital	134,732	152,127	30,000	-	-100%
Other	-	1,261,911	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 1,220,234</b>	<b>\$ 2,622,892</b>	<b>\$ 1,246,969</b>	<b>\$ 1,385,057</b>	<b>11%</b>

<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 2,235,216</b>	<b>\$ 3,377,009</b>	<b>\$ 2,058,673</b>	<b>\$ 2,483,302</b>	<b>21%</b>
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**COMMUNITY DEVELOPMENT**

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	1,014,982	757,472	811,704	1,098,245	35%
Building Fund	1,220,234	2,619,537	1,246,969	1,385,057	11%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 2,235,216</b>	<b>\$ 3,377,009</b>	<b>\$ 2,058,673</b>	<b>\$ 2,483,302</b>	<b>21%</b>

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>General Fund</b>					
Licenses & Permits	136,056	131,849	135,000	135,000	0%
Charges for Service	37,385	35,379	12,500	17,500	40%
Fines	535,801	241,453	100,000	100,000	0%
Rent	-	-	-	-	N/A
City Funds	305,739	348,791	564,204	845,745	50%
<b>Total General Fund</b>	<b>\$ 1,014,982</b>	<b>\$ 757,472</b>	<b>\$ 811,704</b>	<b>\$ 1,098,245</b>	<b>35%</b>
<b>Building Fund</b>					
Licenses & Permits	2,552,713	1,751,299	1,600,000	1,000,000	-38%
Miscellaneous	68,623	35,389	4,000	3,000	-25%
Fund Balance	(1,401,102)	832,849	(357,031)	382,057	-207%
<b>Total Building Fund</b>	<b>\$ 1,220,234</b>	<b>\$ 2,619,537</b>	<b>\$ 1,246,969</b>	<b>\$ 1,385,057</b>	<b>11%</b>
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 2,235,216</b>	<b>\$ 3,377,009</b>	<b>\$ 2,058,673</b>	<b>\$ 2,483,302</b>	<b>21%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Permits Issued	5,346	5,238	5,000	5,000	5,000
Permit Valuation	\$ 160,351,561	\$ 99,892,705	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000
Inspections	13,432	12,716	12,500	12,500	12,500
Business Tax License*	3,586*	4015*	2,500	2,500	2,500
Code Compliance Inspections	2,095	1,700	2,100	2,100	2,100

\*Includes no charge contractor registrations.

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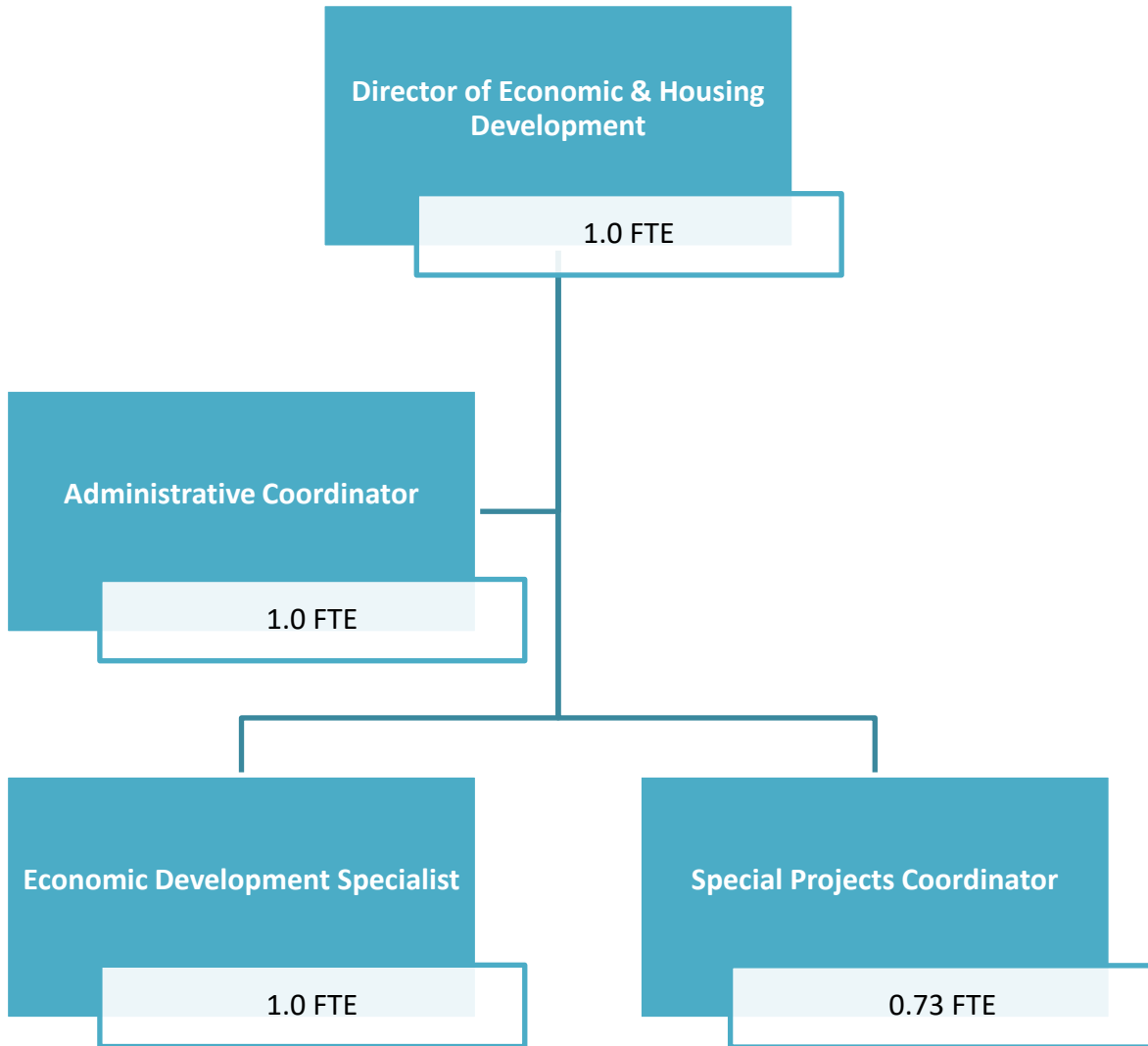


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# **ECONOMIC DEVELOPMENT**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Economic & Housing Development  
(Includes CRA)  
3.73 FTE**





## ECONOMIC & HOUSING DEVELOPMENT

### Champion Mission Statement

The Economic & Housing Development Department, which also manages the City's Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City's economy and promote redevelopment, jobs, housing, and overall quality of life aspects. The Economic Development Department is also involved with special projects such as supporting the siting and building of the new City Hall.

### Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, infrastructure enhancement projects, special projects, grant applications, targeted streetscape initiatives, and downtown improvements. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Agency Advisory Committee, Dunedin Housing Authority and Visit Dunedin, as well as to Dunedin residents and businesses at-large.



### Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2022 Initiatives include the Downtown East End Plan (DEEP), a Complete Streets design plan for Skinner Boulevard, implementation of Phase I of the paver replacement program for Main Street sidewalks, and enhancement on the Patricia Corridor. New in FY 2022 include; planning for adaptive reuse of the current City Hall site, additional streetscaping, implementation of the downtown landscaping master plan, continued support for business recovery efforts. In an effort to provide adequate parking in the Downtown the CRA has designated significant funds for private parking through lease parking agreements and other various opportunities such as acquisition of real estate and infrastructure improvements.

#### DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	FTE CHANGE
Economic & Housing	1.64	1.64	1.64	1.64	0.00
CRA	2.09	2.09	2.09	2.09	0.00
<b>Total FTEs</b>	<b>3.73</b>	<b>3.73</b>	<b>3.73</b>	<b>3.73</b>	<b>0.00</b>

#### DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
Personnel					
Salaries	275,164	290,593	287,900	315,200	9%
Benefits	86,435	93,538	88,800	104,500	18%
Operating	944,915	862,025	1,170,188	1,113,912	-5%
Capital	477,830	48,026	651,000	5,843,000	798%
Other	228,806	238,655	307,900	664,810	116%
<b>Total Expenditures</b>	<b>\$ 2,013,150</b>	<b>\$ 1,532,836</b>	<b>\$ 2,505,788</b>	<b>\$ 8,041,422</b>	<b>221%</b>
Depreciation	-	-	-	-	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 2,013,150</b>	<b>\$ 1,532,836</b>	<b>\$ 2,505,788</b>	<b>\$ 8,041,422</b>	<b>221%</b>

**ECONOMIC & HOUSING DEVELOPMENT**

**Major Operating (\$25,000 or more)**

Parking Leases	\$ 180,684	CRA Fund
Skinner Blvd Improvements (Design)	\$ 200,000	CRA Fund
Parking Garage Maintenance	\$ 69,289	General Fund
Art Incubator Sponsorship*	\$ 118,379	General Fund / CRA Fund
Alt 19 Downtown Street Print Enhancement	\$ 70,000	CRA Fund / CGT Fund
Jolley Trolley Service	\$ 48,621	General Fund / CRA Fund
Downtown Landscaping	\$ 40,000	CRA Fund
Downtown East End Plan (DEEP) - Design	\$ 27,500	CRA Fund
Florida Business Incubator Sponsorship	\$ 34,333	General Fund
Coca Cola Market Analysis	\$ 35,000	General Fund
Downtown Pavers, Walkability & Enhancements (Design)	\$ 20,000	CRA Fund
Miscellaneous Consulting Services	\$ 80,000	General Fund / CRA Fund

\*Expense will be partially offset by rental revenue

**Major Capital (\$25,000 or more)**

Patricia Corridor Enhancements	\$ 50,000	General Fund
Downtown East End Plan (DEEP) - Mease Materials	\$ 150,000	CRA Fund
Downtown Pavers, Walkability & Enhancements	\$ 200,000	CRA Fund
Highland/Louden/Virginia Streetscape	\$ 150,000	CRA Fund
Downtown Art (Louden / Virginia)	\$ 98,000	CRA Fund
Milwaukee Streetscape / Parking	\$ 35,000	Penny Fund
Underground Utilities in Downtown	\$ 100,000	CRA Fund
Additional Downtown Parking	\$ 4,050,000	CRA Fund
Coca-Cola Property Adaptive Reuse	\$ 300,000	Penny Fund
Affordable Housing	\$ 650,000	Penny Fund

**Major Other (\$25,000 or more)**

Dunedin Commons Development Incentive Grant	\$ 25,000	General Fund
Affordable Housing	\$ 50,000	CRA Fund
LDO Incentives	\$ 35,510	CRA Fund
CRA Facade, DEMO & Site Plan Assistance	\$ 90,000	General Fund / CRA Fund
Ser. 2022 Downtown Parking Debt Payment & COI	\$ 408,400	CRA Fund

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ADOPTED</b>	<b>%</b>
	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>CHANGE</b>
<b>Economic &amp; Housing Development</b>					
Personnel					
Salaries	99,174	105,021	102,800	122,100	19%
Benefits	31,793	34,023	32,400	38,700	19%
Operating	221,409	187,949	270,642	345,600	28%
Capital	111,378	11,495	84,000	1,000,000	1090%
Other	85,286	69,526	128,500	78,500	-39%
<b>Total Expenditures</b>	<b>\$ 549,040</b>	<b>\$ 408,014</b>	<b>\$ 618,342</b>	<b>\$ 1,584,900</b>	<b>156%</b>

**ECONOMIC & HOUSING DEVELOPMENT**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Community Redevelopment Agency (CRA)</b>					
Personnel					
Salaries	176,087	185,572	185,100	193,100	4%
Benefits	54,657	59,515	56,400	65,800	17%
Operating	321,737	250,639	779,646	699,023	-10%
Capital	319,892	36,531	567,000	4,843,000	754%
Other	143,519	169,129	179,400	586,310	227%
<b>Total Expenditures</b>	<b>\$ 1,015,893</b>	<b>\$ 701,386</b>	<b>\$ 1,767,546</b>	<b>\$ 6,387,233</b>	<b>261%</b>

**Parking**

Personnel					
Salaries	(97)	-	-	-	N/A
Benefits	(15)	-	-	-	N/A
Operating	401,769	423,437	119,900	69,289	-42%
Capital	46,560	-	-	-	N/A
Other	2,227,834	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 2,676,051</b>	<b>\$ 423,437</b>	<b>\$ 119,900</b>	<b>\$ 69,289</b>	<b>-42%</b>
Depreciation	-	-	-	-	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
<b>Total Expenses</b>	<b>\$ 2,676,051</b>	<b>\$ 423,437</b>	<b>\$ 119,900</b>	<b>\$ 69,289</b>	<b>-42%</b>

**TOTAL DEPARTMENT EXPENDITURES \$ 4,240,984 \$ 1,532,836 \$ 2,505,788 \$ 8,041,422 221%**

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	595,600	831,451	738,242	704,189	-5%
Penny Fund	-	-	-	985,000	N/A
CRA Fund	1,015,893	701,386	1,767,546	6,352,233	259%
Parking Fund	2,629,491	-	-	-	N/A
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 4,240,984</b>	<b>\$ 1,532,836</b>	<b>\$ 2,505,788</b>	<b>\$ 8,041,422</b>	<b>221%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Increase in tax base (CRA / Citywide)	11.92% / 8.80%	25.97% / 10.68%	8.47% / 8.39%	8.47% / 8.39%	11.45% / 7.39%
New development projects initiated	2	1	1	1	1
Incentive grants awarded	9/\$67,500	5/\$42,000	10/\$87,500	10/\$87,500	10/\$90,000
Enhancement projects	5	0	4	4	4

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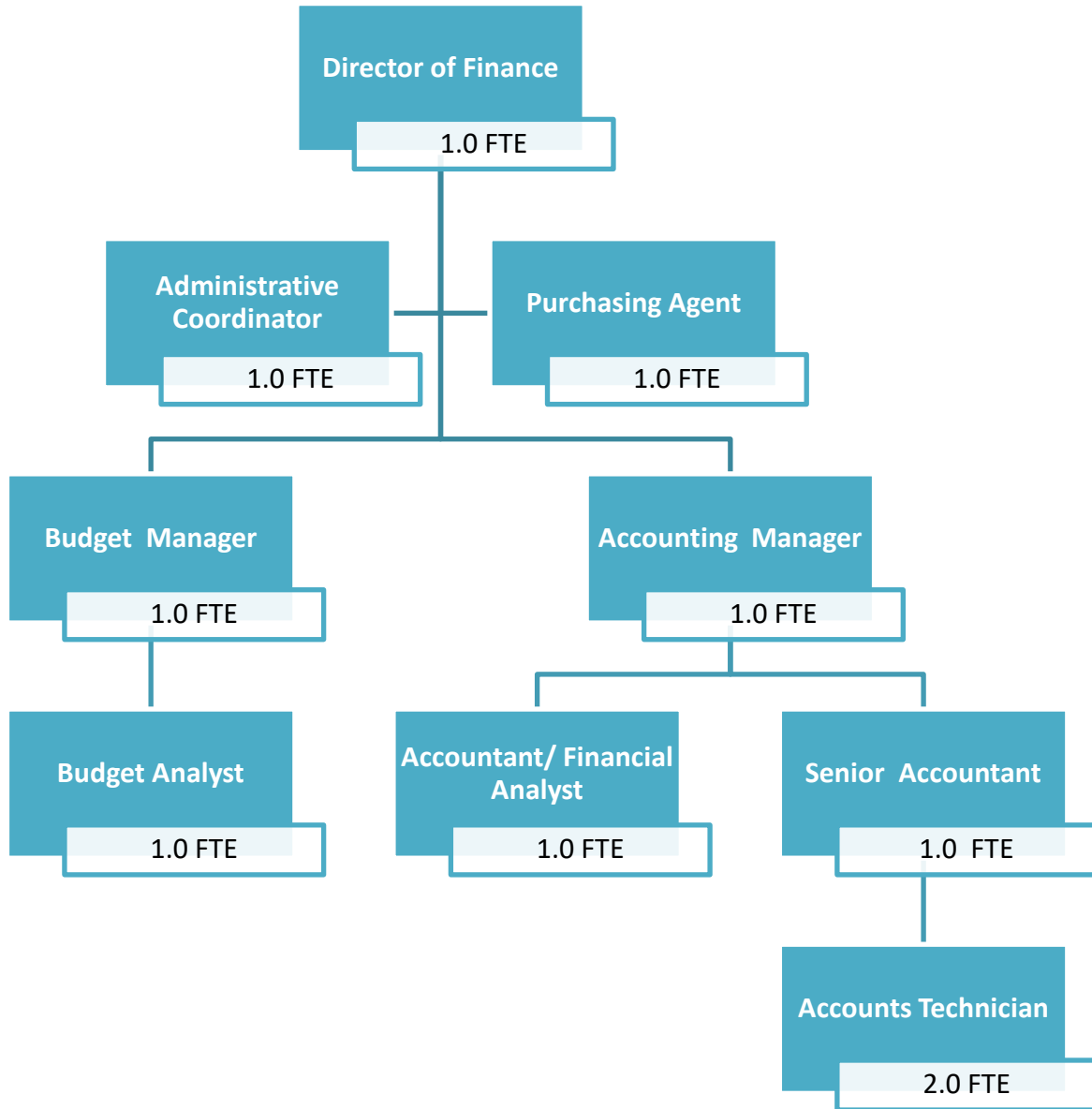


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# **FINANCE**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Finance  
10.0 FTE**



**FINANCE**

**Champion Mission Statement**

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

**Current Services Summary**

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Business Plan that includes the Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. The Department also provides internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

**Budget Highlights, Service Changes and Proposed Efficiencies**

Operating expenses for FY 2022 have increased by 22% due mainly to an increase in IT Services and other internal service fund allocations in FY 2022 over FY 2021. To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Department has contracts in place for high dollar or high volume purchases and of small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).

Major projects within the department included the continued development of the City of Dunedin Business Plan and Capital Improvements Plan for FY 2022. The Business Plan and CIP are intended to guide the development of the FY 2022 Operating and Capital Budgets.

**DEPARTMENT PERSONNEL SUMMARY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Accounting/Finance	10.00	10.00	10.00	10.00	0.00
<b>Total FTEs</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	591,252	664,321	695,600	724,900	4%
Benefits	183,400	226,270	220,200	225,000	2%
Operating	229,351	197,265	174,540	213,700	22%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 1,004,003</b>	<b>\$ 1,087,856</b>	<b>\$ 1,090,340</b>	<b>\$ 1,163,600</b>	<b>7%</b>

**FINANCE**

**Major Operating (\$25,000 or more)**

Auditor Services \$ 65,000 General Fund

**Major Capital (\$25,000 or more)**

None

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	1,004,003	1,087,856	1,090,340	1,163,600	7%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 1,004,003</b>	<b>\$ 1,087,856</b>	<b>\$ 1,090,340</b>	<b>\$ 1,163,600</b>	<b>7%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Number of Budget Amendments	4	4	4	4	4
Purchase Orders Issued	968	927	1,000	1,000	1,000
Issuer Rating (Moody's / S & P)	Aa2/AA+	Aa2/AA+	Aa2/AA+	Aa2/AA+	Aa2/AA+
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes



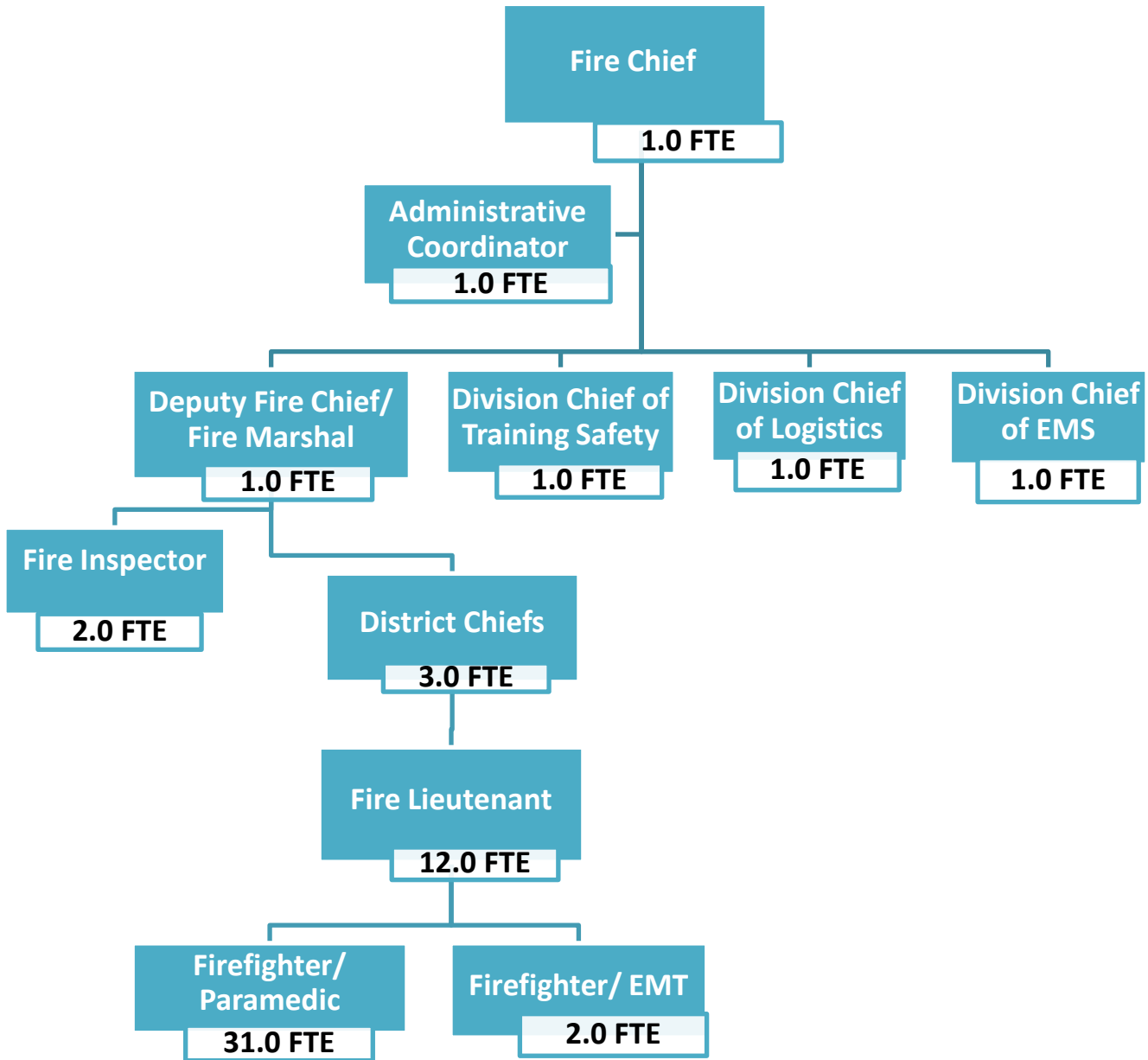


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# **FIRE RESCUE**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Fire  
56.0 FTE**



**FIRE RESCUE**

**Champion Mission Statement**

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

**Current Services Summary**

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

**Budget Highlights, Service Changes and Proposed Efficiencies**

The FY 2022 budget will maintain the 2021 service levels and programs as much as possible.



*Dunedin's newest Fire Station #61*



<b>DEPARTMENT PERSONNEL SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Fire Administration	10.00	10.00	10.00	10.00	0.00
Fire Operations	36.00	36.00	36.00	36.00	0.00
EMS	10.00	10.00	10.00	10.00	0.00
<b>Total FTEs</b>	<b>56.00</b>	<b>56.00</b>	<b>56.00</b>	<b>56.00</b>	<b>0.00</b>



*Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.*



<b>DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	4,255,558	4,629,249	4,321,900	4,498,732	4%
Benefits	1,714,514	1,853,699	1,801,000	1,902,860	6%
Operating	1,370,860	1,545,113	1,452,811	1,591,448	10%
Capital	367,458	3,151,518	425,500	376,000	-12%
Other	1,047,406	110,573	109,600	108,700	-1%
<b>Total</b>	<b>\$ 8,755,795</b>	<b>\$ 11,290,152</b>	<b>\$ 8,110,811</b>	<b>\$ 8,477,740</b>	<b>5%</b>

**FIRE RESCUE**

**Major Operating (\$25,000 or more)**

Annual Physicals	\$	30,000	General Fund
Bunker Gear Replacement	\$	28,600	General Fund

**Major Capital (\$25,000 or more)**

SCBA Air Pack Replacement	\$	370,000	General Fund
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**Major Other (\$25,000 or more)**

Fire Station #61 Debt Payment	\$	108,700	Penny Fund
Interfund Loan Payment to Stormwater- Radio Replace.	\$	30,310	General Fund



*Honor Guard*

**DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
<b>Fire Administration</b>					
Personnel					
Salaries	866,476	890,668	869,600	893,600	3%
Benefits	304,466	314,777	310,000	350,000	13%
Operating	-	217	-	-	N/A
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 1,170,943</b>	<b>\$ 1,205,661</b>	<b>\$ 1,179,600</b>	<b>\$ 1,243,600</b>	<b>5%</b>
<b>Fire Operations</b>					
Personnel					
Salaries	2,588,724	2,891,067	2,631,000	2,723,628	4%
Benefits	901,906	990,371	949,350	989,969	4%
Operating	1,167,656	1,315,947	1,222,685	1,343,315	10%
Capital	367,458	3,151,518	425,500	376,000	-12%
Other	1,047,406	110,573	109,600	108,700	-1%
<b>Total Expenditures</b>	<b>\$ 6,073,150</b>	<b>\$ 8,459,477</b>	<b>\$ 5,338,135</b>	<b>\$ 5,541,612</b>	<b>4%</b>
<b>EMS</b>					
Personnel					
Salaries	800,357	847,515	821,300	881,504	7%
Benefits	508,141	548,551	541,650	562,891	4%
Operating	203,204	228,949	230,126	248,133	8%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 1,511,702</b>	<b>\$ 1,625,014</b>	<b>\$ 1,593,076</b>	<b>\$ 1,692,528</b>	<b>6%</b>
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 8,755,795</b>	<b>\$ 11,290,152</b>	<b>\$ 8,110,811</b>	<b>\$ 8,477,740</b>	<b>5%</b>

**FIRE RESCUE**

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>General Fund</b>					
Fire Plan Review/Inspections	43,856	31,900	41,000	34,000	-17%
County Fire Service Fees	769,554	778,080	785,900	790,000	1%
County EMS	1,491,907	1,581,248	1,552,400 *	1,661,878	7%
Donations	2,861	100	20,200	2,000	-90%
City Funds	5,082,419	5,789,273	5,601,711	5,881,162	5%
<b>Total General Fund</b>	<b>\$ 7,390,597</b>	<b>\$ 8,180,601</b>	<b>\$ 7,508,900</b>	<b>\$ 8,369,040</b>	<b>11%</b>
<b>Penny Fund</b>					
Intergovernmental	1,365,198	2,957,357	109,600	108,700	-1%
<b>Total Penny Fund</b>	<b>\$ 1,365,198</b>	<b>\$ 2,957,357</b>	<b>\$ 109,600</b>	<b>\$ 108,700</b>	<b>-1%</b>
<b>Impact Fee Fund</b>					
Fire Impact Fees	-	152,194	-	-	N/A
<b>Total Impact Fee Fund</b>	<b>\$ -</b>	<b>\$ 152,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 8,755,795</b>	<b>\$ 11,290,152</b>	<b>\$ 8,110,811</b>	<b>\$ 8,477,740</b>	<b>5%</b>

\*Actual County EMS funding in FY21 is expected to be \$1,613,436 as per agreement with the County. FY22 budget reflects a 3% increase over the FY21 \$1,613,436 expected amount.

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Percent of firefighters with ISO required 192 hours of company training	96%	99%	100%	100%	100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	100%	0%	100%	100%	100%
Percent of firefighters with ISO required 18 hours annual facility training	98%	68%	100%	100%	100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	100%	100%	100%
Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	89%	93%	100%	100%	100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	80%	80%	100%	100%	100%

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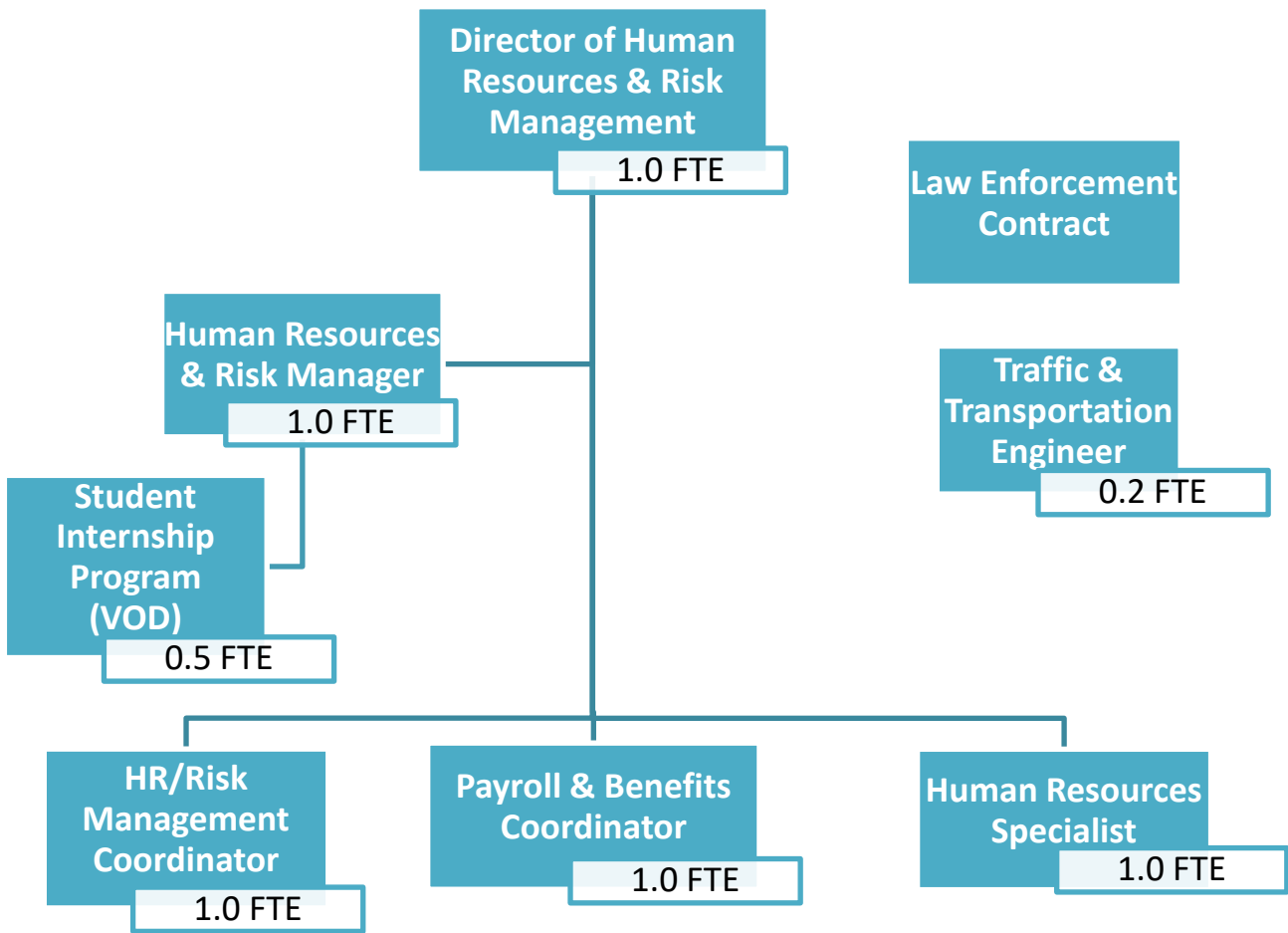


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# **HUMAN RESOURCES & RISK MANAGEMENT**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Human Resources & Risk Management  
5.7 FTE**





**HUMAN RESOURCES & RISK MANAGEMENT**

**Champion Mission Statement**

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

**Current Services Summary**

The Department is comprised of two divisions: Human Resources (HR) and Risk Management. The HR Division provides administrative support to all City departments pertaining to personnel matters. Activities include recruitment and selection, performance management, retirement plan administration, employee and labor relations, classification and compensation, payroll processing, City-wide employee training, policies and procedures maintenance, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The HR Division also oversees administration of the City's health plans, employee wellness program and other employee benefits. Employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs including medical claims.

The Risk Management Division is responsible for the administration of the City's safety, property and liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include monitoring and authorization of claims-related expenditures by the City's Third Party Administrator, insurance renewals and adjustments to risk management services to stay abreast of the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation analyses, and coordinates the activities of the City's employee Safety Action Committee.

The Director of Human Resources & Risk Management is also responsible for administration of the City's law enforcement contract with the Pinellas County Sheriff's Office and works with the City Manager and other departments to ensure effective deployment of law enforcement services throughout the City.

**Budget Highlights, Service Changes and Proposed Efficiencies**

Due to the COVID-19 Pandemic, some Human Resources & Risk Management initiatives were either put on hold, as in the case of the summer high school internship program, or went virtual (e.g. annual employee recognition week. Department Staff developed and implemented the Employee Telework Policy as well as COVID-19 related testing and screening protocols for entry into city facilities. Travel and training costs were limited to virtual training as all employee travel was suspended of much of fiscal year 2020. The Munis HR/Payroll Modules are expected to be complete in the summer of FY2021. In the Health Benefits Fund, overall medical expenses was just over \$3.8M, an 8% increase. The health benefits fund remains in good standing with the Florida Office of Insurance Regulation, with the annual actuarial report reflecting a \$734K surplus at the beginning of FY 2022. FY 2022 projected Insurance premiums related to the City's risk management program reflect an 8% increase, including completion of the Blue Jays Player Development Complex. Law Enforcement expenses are projected to increase of 3% in FY 2022 compared to FY 2021.

<b>DEPARTMENT PERSONNEL SUMMARY</b>						
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>	
Human Resources	2.24	2.08	2.08	2.08	0.00	
Risk Management	1.75	2.05	2.47	2.37	-0.10	
Health Benefits	1.25	1.25	1.25	1.25	0.00	
<b>Total FTEs</b>	<b>5.24</b>	<b>5.38</b>	<b>5.80</b>	<b>5.70</b>	<b>-0.10</b>	

**HUMAN RESOURCES & RISK MANAGEMENT**

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	360,535	401,775	408,240	403,500	-1%
Benefits	111,628	136,504	139,290	179,900	29%
Operating	5,487,336	6,522,528	6,545,448	7,138,788	9%
Capital	-	-	-	-	N/A
Other	-	248,060	-	-	N/A
<b>Total</b>	<b>\$ 5,959,498</b>	<b>\$ 7,308,867</b>	<b>\$ 7,092,978</b>	<b>\$ 7,722,188</b>	<b>9%</b>

**Major Operating (\$25,000 or more)**

Classification & Compensation/Organizational Study	\$ 40,000	General Fund
Johns Eastern P & C Claims Handling	\$ 46,000	Risk Safety Fund
Gehring Broker/Consulting Fees	\$ 95,000	Risk Safety Fund
Property & Liability Premiums	\$ 931,217	Risk Safety Fund
Workers' Comp Premiums	\$ 155,290	Risk Safety Fund
Property & Liability Claims	\$ 195,712	Risk Safety Fund
Worker's' Comp Claims	\$ 374,049	Risk Safety Fund
Humana ASO Fees	\$ 133,000	Health Benefits Fund
Stop Loss Reinsurance	\$ 800,000	Health Benefits Fund
Medical Claims	\$ 3,815,200	Health Benefits Fund
Dental Premiums	\$ 197,200	Health Benefits Fund
City Paid Life Insurance Premiums	\$ 75,200	Health Benefits Fund
City Short Term Disability Premiums	\$ 39,400	Health Benefits Fund

**Major Capital (\$25,000 or more)**

None

**Major Other (\$25,000 or more)**

None

**DEPARTMENT EXPENSE SUMMARY BY PROGRAM**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Human Resources</b>					
Personnel					
Salaries	168,960	119,793	158,100	151,600	-4%
Benefits	52,002	55,006	44,000	71,400	62%
Operating	117,400	121,982	89,250	138,550	55%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 338,362</b>	<b>\$ 296,781</b>	<b>\$ 291,350</b>	<b>\$ 361,550</b>	<b>24%</b>

**HUMAN RESOURCES & RISK MANAGEMENT**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Risk Management</b>					
Personnel					
Salaries	90,311	173,900	144,040	149,300	4%
Benefits	29,992	45,630	69,590	72,300	4%
Operating	1,254,679	1,624,052	1,639,998	1,865,038	14%
Capital	-	-	-	-	N/A
Other	-	248,060	-	-	N/A
<b>Total Expenses</b>	<b>\$ 1,374,982</b>	<b>\$ 2,091,642</b>	<b>\$ 1,853,628</b>	<b>\$ 2,086,638</b>	<b>13%</b>
<b>Health Benefits</b>					
Personnel					
Salaries	101,265	108,082	106,100	102,600	-3%
Benefits	29,634	35,868	25,700	36,200	41%
Operating	4,115,257	4,776,494	4,816,200	5,135,200	7%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenses</b>	<b>\$ 4,246,155</b>	<b>\$ 4,920,444</b>	<b>\$ 4,948,000</b>	<b>\$ 5,274,000</b>	<b>7%</b>
<b>TOTAL DEPARTMENT EXPENSES</b>	<b>\$ 5,959,498</b>	<b>\$ 7,308,867</b>	<b>\$ 7,092,978</b>	<b>\$ 7,722,188</b>	<b>9%</b>

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	338,362	304,786	291,350	361,550	24%
Risk Safety Fund	1,374,982	2,083,636	1,853,628	2,086,638	13%
Health Benefits Fund	4,246,155	4,920,444	4,948,000	5,274,000	7%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 5,959,498</b>	<b>\$ 7,308,867</b>	<b>\$ 7,092,978</b>	<b>\$ 7,722,188</b>	<b>9%</b>



*"Operation Next Level" Manager Retreat*



*Public Service Recognition Week*

**PERFORMANCE MEASURES**

<b>Human Resources</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Percent of employment requests processed within one week of request submittal	95%	90%	98%	90%	95%
Percentage of new hires that complete probation within one year of hire	95%	13%	95%	95%	95%
Number of Supervisor Roundtable Workshops presented	2	0	4	2	4

**HUMAN RESOURCES & RISK MANAGEMENT**

<b>Risk Safety</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Percentage of Employee Participation in Safety training	98%	85%	98%	95%	100%
Percentage of total accidents that were non-preventable	85%	72%	85%	64%	90%
Average days lost from Workers' Compensation injuries	2 days	4 days	2 days	5 days	2 days

<b>Health Benefits</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	98%	95%	99%	100%	100%
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	100%	90%	100%	94%	100%
Percentage of participation in Online Health Assessment by eligible employees.	50%	75%	75%	73%	85%
NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program	56%	75%	75%	73%	85%

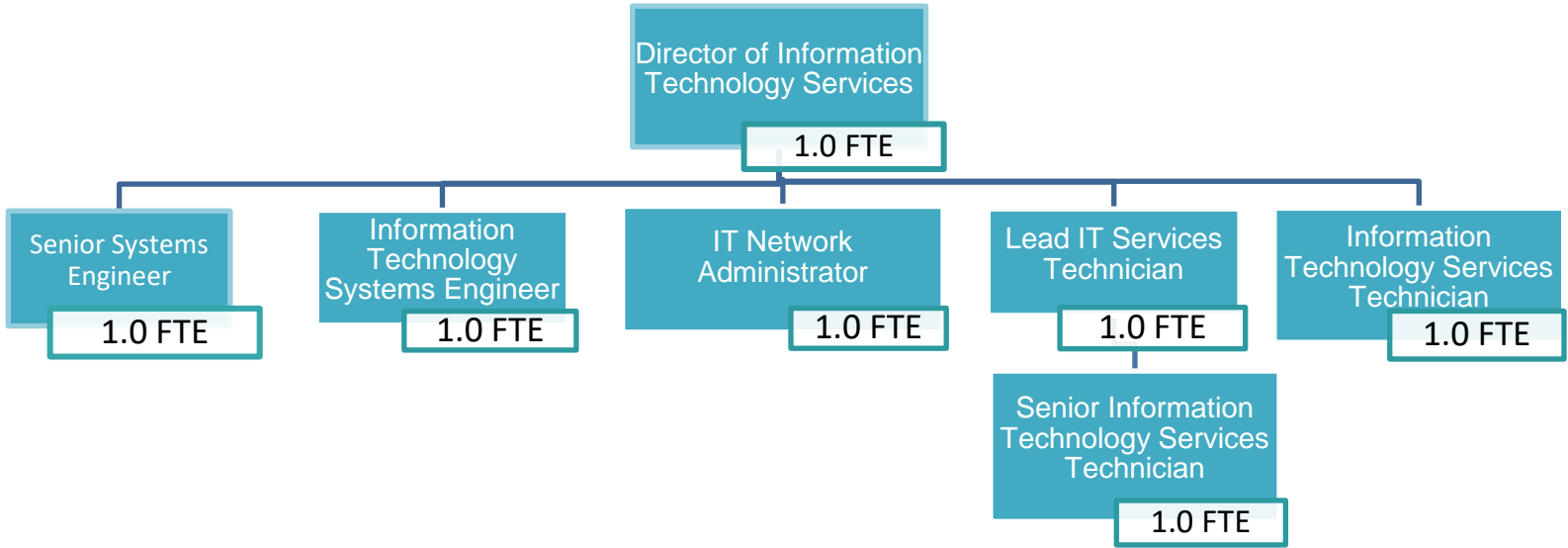


Home of Honeymoon Island

# **IT SERVICES**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
IT Services Department  
7.0 FTE**



### **Champion Mission Statement**

The Information Technology Services Department is an organization committed to proactively delivering a dynamic and evolving set of core services and innovative technologies that the city and its constituents demand. IT achieves and maintains high standards in the following areas:

- **Business and IT Alignment** – Working with public and private partners to make investments in information technology that provide long-term benefits and add value to our community.
- **Information Accessibility** – Using technology to make city data readily available to enhance government decision-making and simplify delivery of services to our citizens.
- **Openness and Transparency** – Providing our constituents with simple and open access to city services and information.
- **Civic Participation** – Leveraging technology to meet the growing demand among our citizens for participatory and collaborative government.
- **Operational Efficiency** – Enabling mobile workforce accessibility to high-quality, digital government information in order to provide services anywhere, at any time.
- **Quality Workforce** – Developing highly skilled, innovative, motivated, responsive, and collaborative implementers and maintainers of quality technology solutions.
- **IT Security** – Protecting the confidentiality, integrity, and availability of IT applications, systems, infrastructure and data.

### **Current Services Summary**

The Information Technology Services Department is responsible for the planning, operation and maintenance of a complex suite of technical services from mainframe and distributed hosting, networking, voice and data, wireless, support services including desktop and user support, and enterprise services such as e-mail and calendar and the common payment services. With such a wide array of services and responsibilities, the planning for future and ongoing services is a complex endeavor in itself. The department adheres to the following operating principles:

- **Support the City's Strategy** – Initiatives and projected benefits will be linked to the city's desired strategic outcomes and the initiatives established by the Strategic Initiatives Teams and the Strategic Coordinating Group.
- **Customer Service Oriented** – IT will be proactive and prevent problems, while focusing on engaging and understanding the needs of departments, and support them to provide an optimal experience for citizens, businesses and visitors.
- **Engage in Systems Thinking** – Understanding interrelatedness between processes and technologies will guide our planning, problem-solving, decision-making, and resourcing actions to enable innovation.
- **Achieve Multiple Positive Outcomes** – IT will seek to provide solutions that benefit multiple constituents in timely and cost-efficient manner.
- **Create an Accurate, Positive Community Image** – IT will create a positive perception of the department through consistently positive experiences and quality services.
- **Create Relationships and Partnerships** – IT will build positive internal and external relationships and encourage collaboration.
- **Ensure Sustainability** – IT will treat all city assets entrusted to us as if they were our own, and evaluate all new and existing goals, plans, policies, programs, and activities in the context of sustainability.

**IT SERVICES**

**Budget Highlights, Service Changes and Proposed Efficiencies**

During FY 2022, the IT Department will be involved in many mission critical cabling projects that include: an audit and survey of the City's current 12+ miles of underground fiber optics cabling; design work and installation for new fiber cabling into the EOC and New City Hall buildings; implementing new data centers at both the EOC and New City Hall; installing network infrastructure devices in the New City Hall; security camera installations in various buildings; backup and disaster recovery system in the new EOC; and installation of new A/V technologies in the New City Hall.

By the second quarter of FY 2022, the IT Services Department will have completed the implementation of the Tyler ERP solution as the City's core software system that includes all financials, purchasing, inventory, cashiering, time and attendance, community development and infrastructure systems, payroll and human resources, global work orders, fleet management, facilities management and utility billing systems. Toward the end of the second quarter in FY22, IT Services Department will have installed the City's IT Data Network and telecommunications into the New City Hall Building.

IT services will also continue to replace desktop computers and network equipment as per the annual cyclical replacement schedule.

In FY 2022, the IT Services budget will increase about 48% compared to FY 2021 budget as major operational cuts were made in FY 2021 to help offset the citywide budget deficit. FY 2021 budget reductions resulted in no new computer replacements, a decrease in expenditures for operations, annual support contracts, as well as training and travel related costs. In addition, a new position, an IT Network Administrator, has been included in the FY 2022 budget.

**DEPARTMENT PERSONNEL SUMMARY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Information Technology (IT)	6.00	6.00	6.00	7.00	1.00
<b>Total FTEs</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	390,543	399,202	427,200	501,100	17%
Benefits	121,695	124,109	143,900	168,280	17%
Operating	538,192	473,119	378,408	824,671	118%
Capital	494,113	398,504	80,000	310,000	288%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,544,543</b>	<b>\$ 1,394,934</b>	<b>\$ 1,029,508</b>	<b>\$ 1,804,051</b>	<b>75%</b>
Depreciation	79,354	160,936	217,500	238,200	10%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(494,113)	(398,504)	(80,000)	(310,000)	288%
<b>Total Expenses</b>	<b>\$ 1,129,784</b>	<b>\$ 1,157,366</b>	<b>\$ 1,167,008</b>	<b>\$ 1,732,251</b>	<b>48%</b>



**IT SERVICES**

**Major Operating (\$25,000 or more)**

Superion (Sungard HTE/Naviline) License	\$ 115,225	IT Services
Tyler ERP Annual Licenses and Maintenance	\$ 96,900	IT Services
Carousel Phone System Support	\$ 31,200	IT Services
Citywide Fiber Cabling Audit	\$ 50,000	IT Services
Filebound Annual Software Support	\$ 25,000	IT Services
ERP Phases 5 & 6 Hardware Devices	\$ 25,000	IT Services
Vulnerability Scans & Penetration Testing	\$ 25,000	IT Services
Computer Replacements	\$ 125,500	IT Services

**Major Capital (\$25,000 or more)**

Fiber Cabling Connection into New City Hall	\$ 50,000	IT Services
Dedicated Fiber Cable Line for New City Hall	\$ 100,000	IT Services
EOC Servers & Data Storage Equipment	\$ 70,000	IT Services
Security Cameras	\$ 40,000	IT Services
Network Infrastructure Upgrades	\$ 50,000	IT Services

**FUNDING SOURCES**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
IT Internal Service Fund	1,129,784	1,157,366	1,167,008	1,732,251	48%
<b>DEPARTMENT TOTAL FUNDING</b>	<b>\$ 1,129,784</b>	<b>\$ 1,157,366</b>	<b>\$ 1,167,008</b>	<b>\$ 1,732,251</b>	<b>48%</b>

**PERFORMANCE MEASURES**

Information Technology Services	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	BUDGET FY 2022
Ratio of ITS employees to client devices* managed	1 to 95	1 to 109	1 to 109	1 to 118	1 to 99
Ratio of ITS employees to network	1 to 79	1 to 80	1 to 80	1 to 80	1 to 67
IT investment per capita	\$48.19	\$29.00	\$30.68	\$30.68	\$44.39

\*Client devices are defined as follows:

City/Employee Desktops	300	347	347	370	370
Public/Citizen Desktops and Kiosks	46	46	46	46	46
City Employee-Used Kiosks	6	6	6	6	6
Laptops	63	88	100	100	100
Tablets	60	60	70	70	70
<b>Total Client Devices</b>	<b>475</b>	<b>547</b>	<b>569</b>	<b>592</b>	<b>592</b>

# DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

# **LAW ENFORCEMENT**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**LAW ENFORCEMENT**

**Champion Mission Statement**

The City of Dunedin contracts with Pinellas County Sheriff's Office for law enforcement services. The Sheriff's Office is committed to public safety through superior service and professionalism, fostering safe communities and acting to ensure community trust.

**Current Services Summary**

The contract includes a commitment of 34 sworn officers including 5 Community Policing Deputies and 33.6 support staff (including 33 school crossing guards). One school crossing guard was added in FY 2021. In addition, the Sheriff's Office provides special employment services for a total of 6,920 hours of service, which includes 680 hours for special events as requested by the City, and 6,240 hours for traffic enforcement.

The City provides an annual grant in the amount of \$10,000 to assist in the funding of Safe Harbor, a facility operated by the Sheriff as a jail diversion program designed to place homeless people who commit minor crimes in a place less costly than the County's jail, where assistance is provided to address the primary issue of homelessness.

<b>LAW ENFORCEMENT STAFFING SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Sworn Officers	32.00	34.00	34.00	34.00	0.00
Support staff (including crossing guards)	32.60	32.60	32.60	32.60	0.00
<b>Total FTEs</b>	<b>64.60</b>	<b>66.60</b>	<b>66.60</b>	<b>66.60</b>	<b>0.00</b>

<b>DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	4,360,537	4,478,359	4,707,436	4,825,926	2.5%
Capital	-	-	-	-	N/A
Other	10,000	10,000	10,000	10,000	0%
<b>Total Expenditures</b>	<b>\$ 4,370,537</b>	<b>\$ 4,488,359</b>	<b>\$ 4,717,436</b>	<b>\$ 4,835,926</b>	<b>3%</b>

**Major Operating (\$25,000 or more)**

Sheriff's Services Contract	\$ 4,725,276	General Fund
Special Employment Services	\$ 37,400	General Fund
Start-up Costs for 2 Community Policing Deputies	\$ 50,000	General Fund

**Major Capital (\$25,000 or more)**

None

<b>FUNDING SOURCES</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	4,370,537	4,488,359	4,717,436	4,835,926	3%
Impact Fee Fund	-	-	-	-	N/A
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 4,370,537</b>	<b>\$ 4,488,359</b>	<b>\$ 4,717,436</b>	<b>\$ 4,835,926</b>	<b>3%</b>

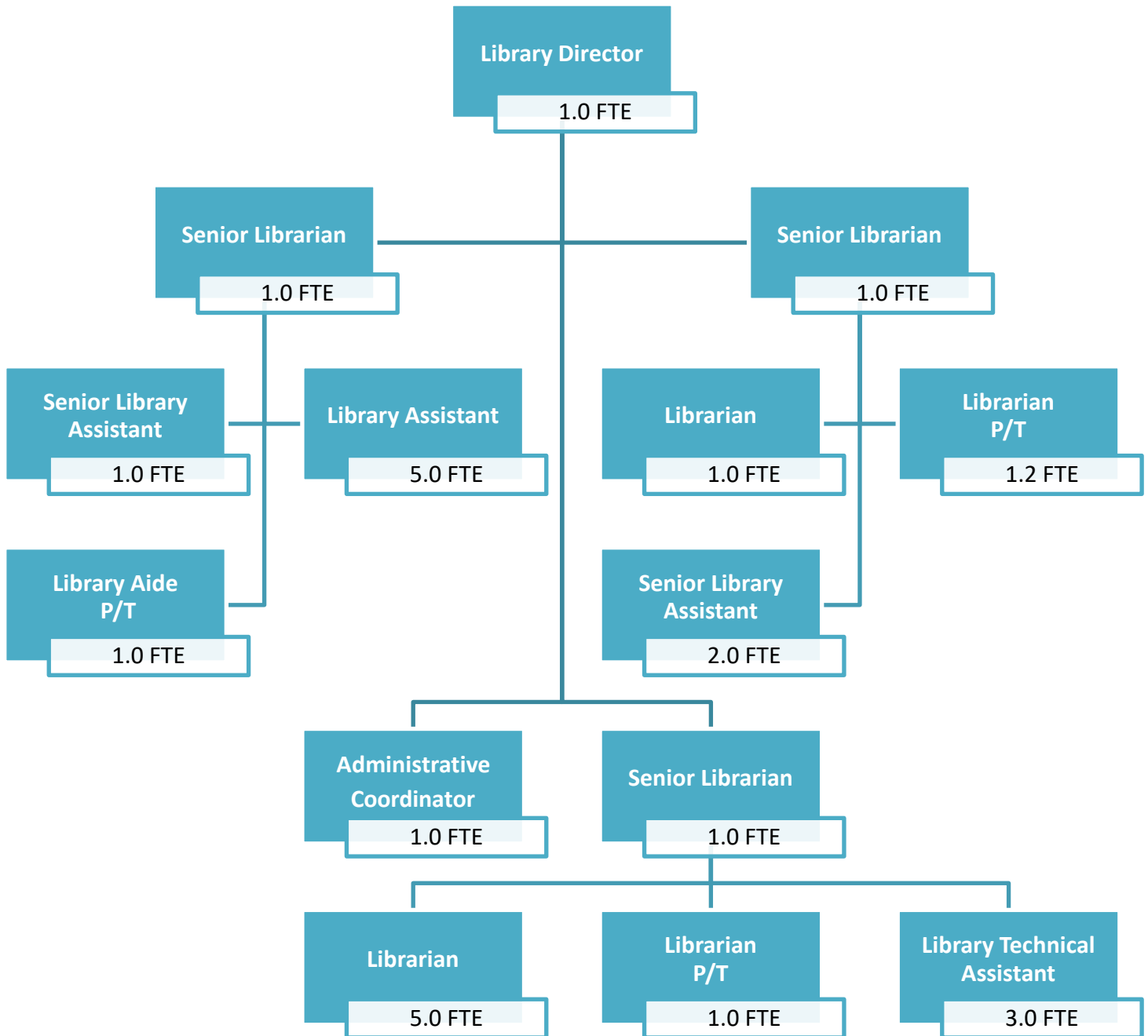


Home of Honeymoon Island

# **LIBRARY**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

**City of Dunedin  
Library  
25.2 FTE**



**Champion Mission Statement**

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

**Current Services Summary**

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services available 24/7 through the Library website. Due to COVID19, the Library pivoted and offered curbside pick-up and continues to offer that service for patrons not ready to come into the Library. Programming is available free to kids, teens and adults on a regular basis that includes core library services such as story times, computer instruction, educational guest speakers, entertaining performers and lifelong learning. During closure due to COVID19 and limited occupancy when the Library reopened, programs were offered online on platforms such as Zoom. Adult, teen and youth services offered grab and go activity bags for patrons. In-house programming for patrons will resume in September 2021.

**Budget Highlights, Service Changes and Proposed Efficiencies**

The City's goal is to keep the Library budget sustainable. For FY22, there are no changes in library line items and no staffing changes. Libraries in the Pinellas Public Library Cooperative voted to go fine free beginning October 2021. Libraries will still collect fees for lost materials, printing and other services.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's public internet costs. The Library receives an annual trust dividend from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies, and Handicrafts. The Library will evaluate all grants made available through CARES funding and other Federal and State opportunities.



Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library along with staff continuing education which is reflected in Library line items such as contract services, travel, and operating. The Dunedin Public Library Foundation, Inc. funds the fiction book collection at the Friends Branch Library in the Community Center. In addition, the Foundation funds the successful WiFi HotSpot program at the library.

The Library receives funding from the Pinellas Public Library Cooperative depending on yearly allocations from the State of Florida and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as their card can be used at any Pinellas County library.

**LIBRARY**

**DEPARTMENT PERSONNEL SUMMARY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Library	26.00	26.00	25.20	25.20	0.00
<b>Total FTEs</b>	<b>26.00</b>	<b>26.00</b>	<b>25.20</b>	<b>25.20</b>	<b>0.00</b>

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	1,137,930	1,179,412	1,175,200	1,232,000	5%
Benefits	401,322	434,749	390,900	464,000	19%
Operating	762,457	616,512	594,583	963,819	62%
Capital	211,119	274,821	310,600	310,600	0%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 2,512,828</b>	<b>\$ 2,505,495</b>	<b>\$ 2,471,283</b>	<b>\$ 2,970,419</b>	<b>20%</b>

**Major Operating (\$25,000 or more)**

HVAC Replacement	\$ 50,000	General Fund
Roof Replacement	\$ 210,000	General Fund

**Major Capital (\$25,000 or more)**

Books & Publications	\$ 210,600	General Fund
Dunedin Public Library Playground	\$ 100,000	General Fund

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	2,512,828	2,433,573	2,471,283	2,970,419	20%
Penny Fund	-	71,921	-	-	N/A
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 2,512,828</b>	<b>\$ 2,505,495</b>	<b>\$ 2,471,283</b>	<b>\$ 2,970,419</b>	<b>20%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Total use of collection	533,976	391,968	500,000	500,000	500,000
Programming attendance (adults, teens, kids)	28,993	14,488	25,000	12,000	20,000
Annual door count	320,840	181,057	250,000	200,000	250,000
Computer/Wireless device usage	53,980	56,258	50,000	50,000	50,000

\*COVID19 Closure



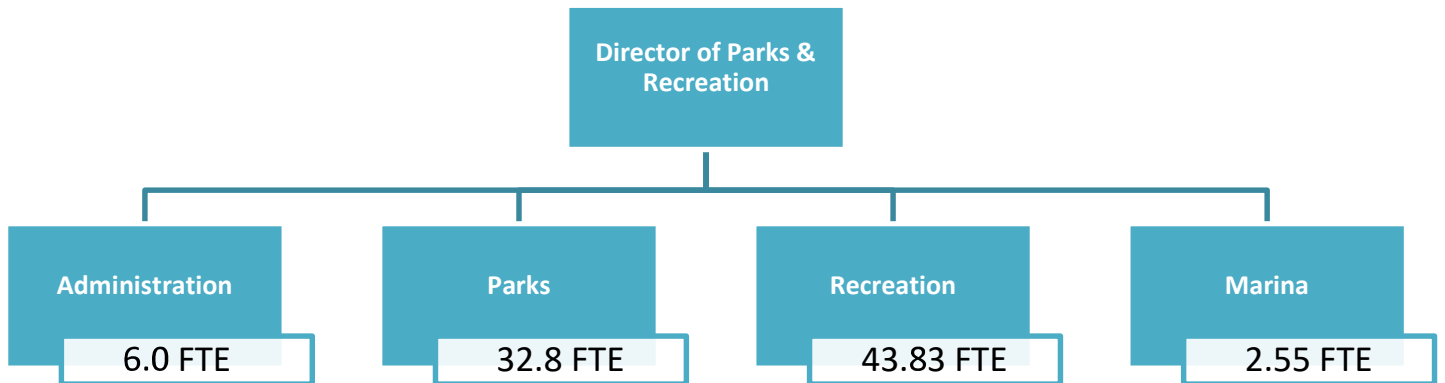


Home of Honeymoon Island

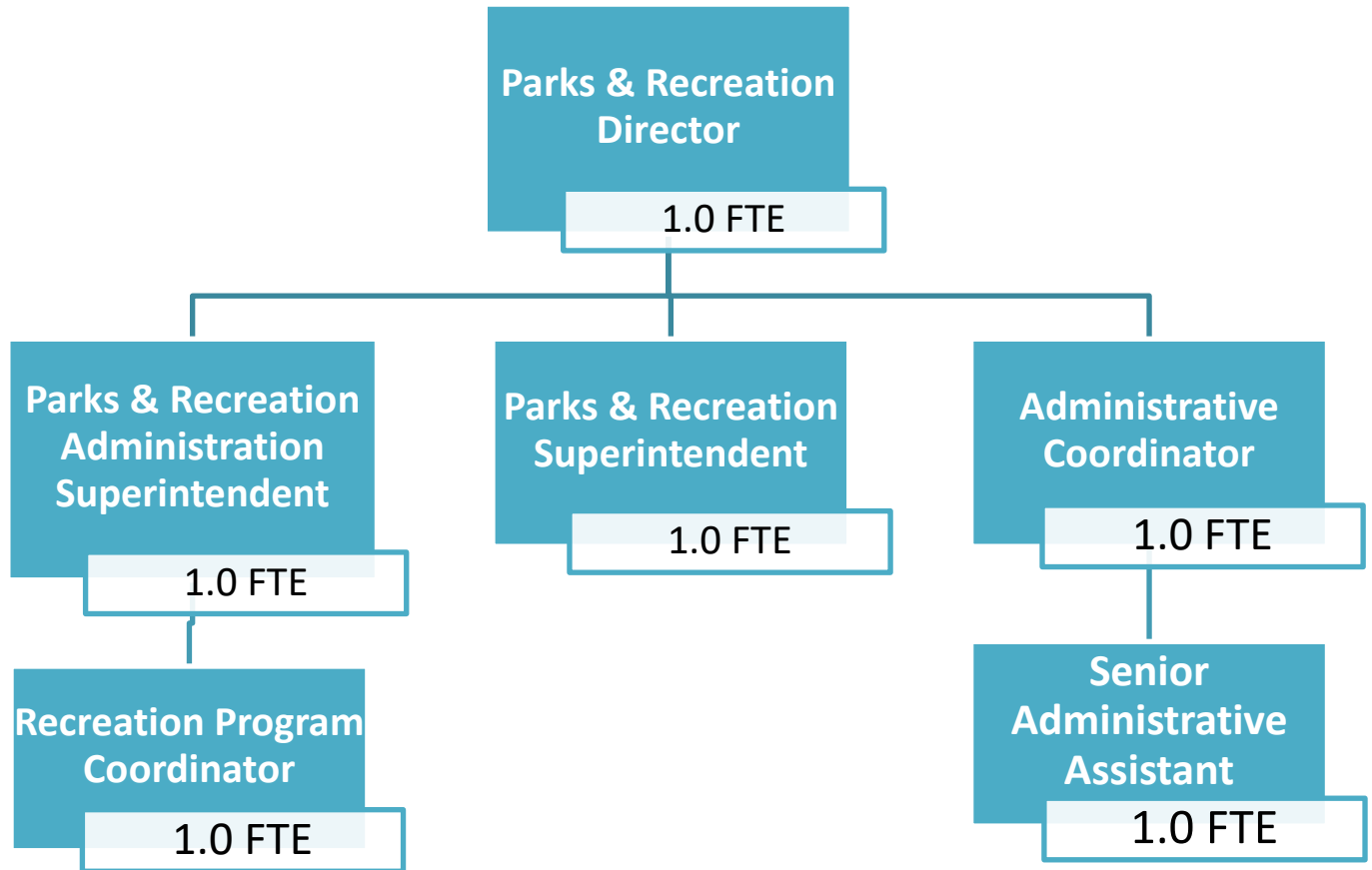
# **PARKS & RECREATION**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

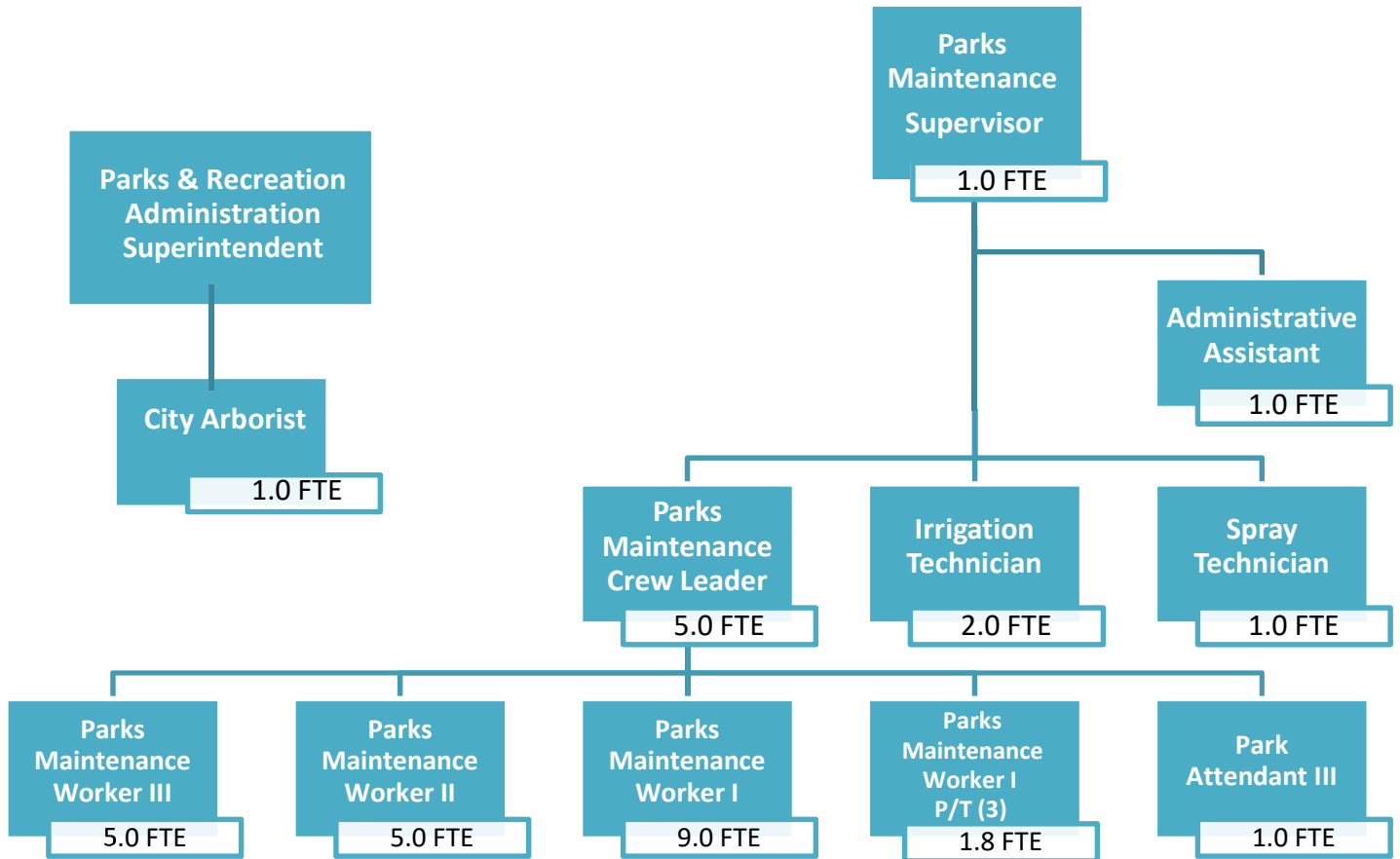
**City of Dunedin  
Park & Recreation  
85.18 FTE**



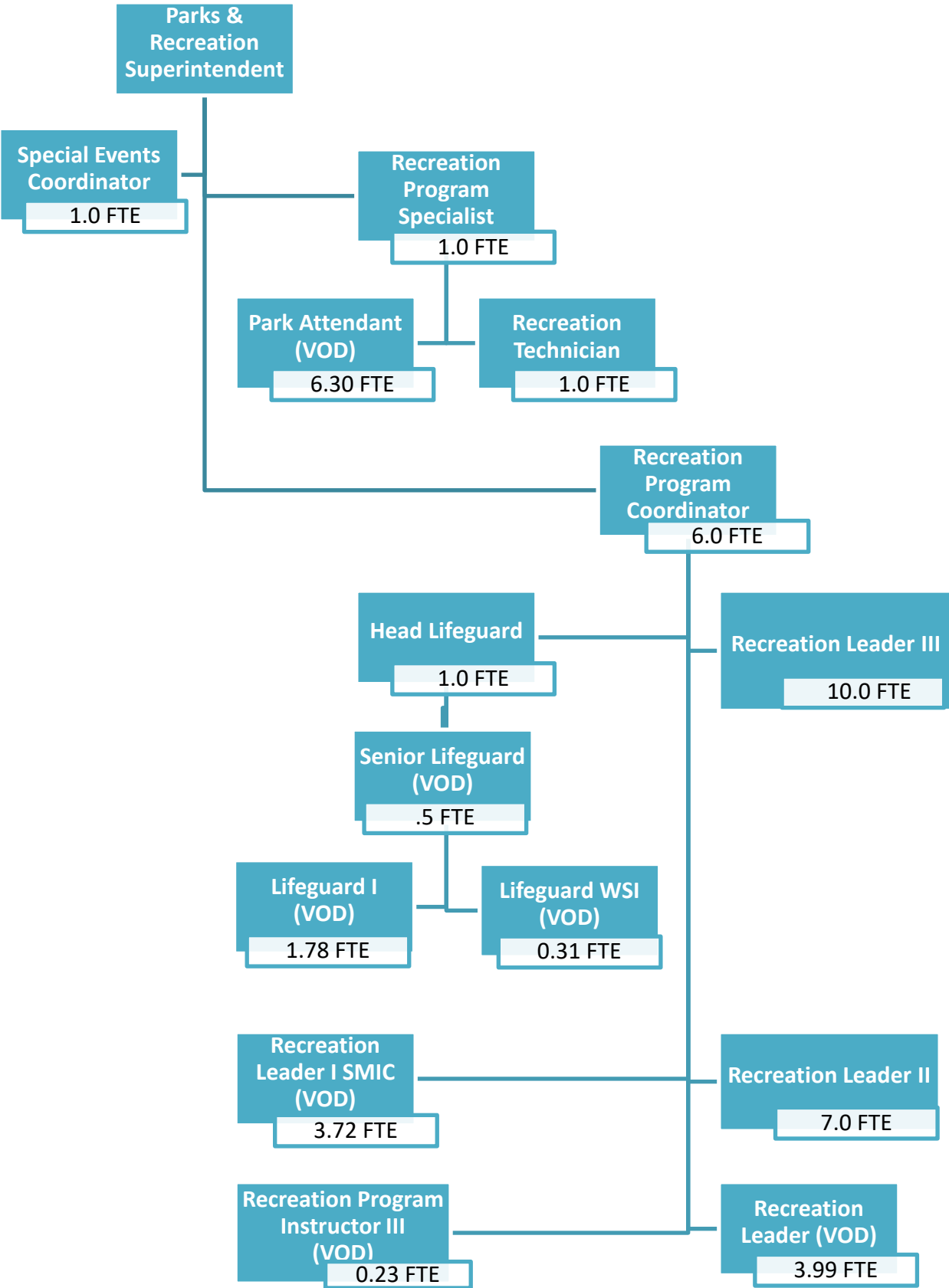
**City of Dunedin  
Parks & Recreation (Administration)  
6.0 FTE**



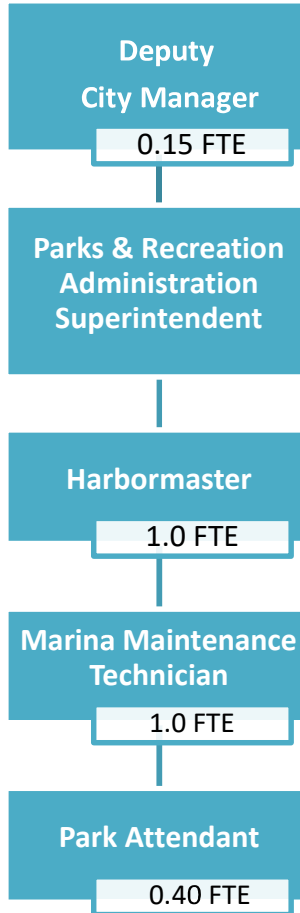
**City of Dunedin  
Parks & Recreation  
(Parks)  
32.8 FTE**



**City of Dunedin  
Parks & Recreation (Recreation)  
43.83 FTE**



**City of Dunedin  
Parks & Recreation (Marina)  
2.55 FTE**



## PARKS & RECREATION

### **Champion Mission Statement**

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

### **Current Services Summary**

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organizes and/or provides logistical support for over sixty (60) community special events annually. Administration staff also provides for oversight and support for the Dunedin Golf Club, Dunedin Stadium, Dunedin Marina, Dunedin Fine Art Center, and the Dunedin Historical Museum.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, twelve (12) public playgrounds, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and two (2) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Park provides a newly-renovated driving range with a putting green, chipping range and concession building with public restrooms. It is open to the general public for instruction, lessons, and camps. The park also has open green space and walking trails around several ponds.

The Dunedin Marina provides for the rental of 188 wet slips (171 recreational, 9 commercial, 2 municipal and 6 day docks), 4 davit slips, a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.



The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the TD Ballpark/Dunedin Stadium and the Player Development Complex. A new twenty-five (25) year License Agreement was signed between the City of Dunedin and the Toronto Blue Jays on November 2, 2017. In FY21, the Certificate of Occupancy was issued for both the Stadium and the Player Development Complex and both facilities are now in full use by the Toronto Blue Jays.

**PARKS & RECREATION**

**Budget Highlights, Service Changes and Proposed Efficiencies**

The City of Dunedin is conducting a Sustainability Study of the Dunedin Golf Club. This study will include a facility review, identify capital improvement needs, market analysis, operational analysis, identify new or enhanced revenue opportunities, analyze the operating structure, and financial analysis. The study will be used to determine any needed subsidies to the club, as well as terms for a new agreement with the City of Dunedin and the Dunedin Golf Club.

The Dunedin Parks & Recreation Department converted the Stirling Links Golf Course into a public park (renamed Stirling Park). The driving range and golf instruction operation remains with renovated concession building and mats. The fiscal year 2022 plan includes adding a shade structure to provide a better user experience during the summer months. A community input process will determine the elements desires in a future park master plan including potential stormwater improvements.

The Dunedin Marina is an enterprise fund with funding for all operating and capital expenditures provided through user fees. The replacement of electrical panels will be completed in fiscal year 2022.

The Stadium budget is following the terms and conditions as stated in the new License Agreement, which went into effect once the Stadium and PDC projects were completed. Under the new agreement, the City is no longer responsible for Stadium preparation or cleaning the Stadium on game days, thereby eliminating the staff overtime expenses. In addition, however, the City will no longer receive a License Fee or share in ticket and concession revenues. The Blue Jays will contribute a \$2.00 surcharge per ticket and the proceeds from the naming rights to a long term Stadium and Player Development Complex Capital Improvement Fund. The City will continue to operate and keep revenues from City parking lots. Both taxes and insurance are projected to increase as a result of the construction and redevelopment including the addition of square footage of the Player Development Complex and the increased seating at the Stadium.

Relocation of the Parks operations from the Parks Maintenance Facility to the Englebert Complex (\$1,324,600), Highlander Pool Replacement (\$1,000,000), Jerry Lake Parking Lot Renovation (\$420,000), Pram Shed replacement (\$350,000), and Athletic Field Renovations (\$100,000) are a few major capital expenditures included in the FY 2022 Budget.



<b>DEPARTMENT PERSONNEL SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Administration	5.85	5.85	5.85	6.00	0.15
Parks	30.80	31.80	32.80	32.80	0.00
Recreation Division	37.82	38.66	43.83	43.83	0.00
Golf	0.00	0.00	0.00	0.00	0.00
Marina	2.55	2.55	2.55	2.55	0.00
Stadium	0.00	0.00	0.00	0.00	0.00
<b>Total FTEs</b>	<b>77.02</b>	<b>78.86</b>	<b>85.03</b>	<b>85.18</b>	<b>0.15</b>



**PARKS & RECREATION**

**DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Personnel					
Salaries	3,085,479	3,209,087	3,434,430	3,531,180	3%
Benefits	1,139,870	1,253,672	1,184,800	1,290,400	9%
Operating	3,967,213	3,620,062	4,570,549	5,199,208	14%
Capital	33,488,592	67,786,409	2,243,900	3,523,100	57%
Other	1,933,054	3,467,719	3,255,800	3,014,600	-7%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 43,614,209</b>	<b>\$ 79,336,949</b>	<b>\$ 14,689,479</b>	<b>\$ 16,558,488</b>	<b>13%</b>
Depreciation	68,590	75,498	203,800	150,300	-26%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(62,392)	(1,069,963)	(8,000)	(60,000)	0%
<b>Total</b>	<b>\$ 43,620,406</b>	<b>\$ 78,342,484</b>	<b>\$ 14,885,279</b>	<b>\$ 16,648,788</b>	<b>12%</b>

**Major Operating (\$25,000 or more)**

Tennis Instructors	\$ 35,100	General Fund
Golf Instructors	\$ 69,520	General Fund
Fitness Class Instructors	\$ 60,000	General Fund
Community Center Instructors	\$ 27,500	General Fund
Street Tree Enhancement Movement (STEM)	\$ 50,000	General Fund
Palm Tree Pruning	\$ 45,000	General Fund
Park Amenities	\$ 30,000	General Fund
Shop Supplies (Parks)	\$ 25,000	General Fund
Before & After School Program Usage Fees	\$ 35,000	General Fund
Exotic Invasive Removal	\$ 35,000	General Fund
Tree Pruning & Removal	\$ 30,000	General Fund
Landscape Maintenance	\$ 25,000	General Fund
Blown in Mulch	\$ 25,000	General Fund
Piping Director and Drumming Director Salaries	\$ 100,000	General Fund
Community Center HVAC Replacement	\$ 250,000	General Fund
Court Resurfacing	\$ 30,000	General Fund
Hale Center North Restroom Replacement	\$ 80,000	General Fund
Hale Center Aluminum Rail Replacement	\$ 30,000	General Fund
Dunedin Fine Art Center Exterior Paint	\$ 55,000	General Fund
Lights in Trees Annual Maintenance	\$ 26,500	General Fund
Operation Twinkle	\$ 38,000	General/CRA
Admin Fee	\$ 45,800	Marina Fund
Annual Property Taxes	\$ 354,600	Stadium Fund
Clearwater Ferry Service Contribution	\$ 49,927	General Fund

**PARKS & RECREATION**

**Major Capital (\$25,000 or more)**

Stirling Park & Driving Range Shade Structure	\$ 60,000	General Fund
Parks Maintenance Facility	\$ 1,324,600	Penny Fund
Jerry Lake Parking Lot Renovation	\$ 420,000	Penny Fund
Athletic Field Renovation	\$ 100,000	Penny Fund
Playground Equipment Replacement	\$ 35,000	Penny Fund
Pram Shed Replacement	\$ 350,000	Penny Fund
Highlander Pool Replacement	\$ 900,000	Penny Fund
Gladys Douglas Preserve Development	\$ 200,000	Penny Fund
Electrical Panel Replacements	\$ 60,000	Marina Fund

**Major Other (\$25,000 or more)**

Ser. 2015 Community Center Debt Payment	\$ 671,800	Penny Fund
Series 2018A Jays Taxable Bond Payment	\$ 1,345,100	Stadium Fund
Series 2018 State Tax Exempt Bond Payment	\$ 987,700	Stadium Fund

**DEPARTMENT EXPENSES SUMMARY BY DIVISION**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Administration</b>					
Personnel					
Salaries	463,942	436,381	431,500	450,440	4%
Benefits	126,962	121,209	121,600	132,800	9%
Operating	85,185	60,120	72,925	147,702	103%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 676,089</b>	<b>\$ 617,709</b>	<b>\$ 626,025</b>	<b>\$ 730,942</b>	<b>17%</b>
<b>Parks</b>					
Personnel					
Salaries	1,156,541	1,284,725	1,278,800	1,301,400	2%
Benefits	520,973	604,592	558,000	633,500	14%
Operating	1,253,269	1,141,091	1,268,903	1,360,819	7%
Capital	162,881	1,014,308	1,729,600	2,124,600	23%
Other	28,591	1,874	10,000	10,000	0%
<b>Total Expenditures</b>	<b>\$ 3,122,255</b>	<b>\$ 4,046,590</b>	<b>\$ 4,845,303</b>	<b>\$ 5,430,319</b>	<b>12%</b>
<b>Recreation</b>					
Personnel					
Salaries	1,331,539	1,368,669	1,599,530	1,649,940	3%
Benefits	447,478	492,531	455,600	491,400	8%
Operating	1,896,591	1,707,041	2,105,013	2,515,030	19%
Capital	44,722	81,656	506,300	1,338,500	164%
Other	671,728	665,311	668,700	671,800	0%
<b>Total Expenses</b>	<b>\$ 4,392,058</b>	<b>\$ 4,315,209</b>	<b>\$ 5,335,143</b>	<b>\$ 6,666,670</b>	<b>25%</b>

**PARKS & RECREATION**

Recreation Division by Cost Center					
	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
<b>Aquatics</b>					
Personnel					
Salaries	154,358	151,726	197,050	198,760	1%
Benefits	35,948	53,460	57,400	46,400	-19%
Operating	127,672	125,662	132,290	162,840	23%
Capital	10,785	22,052	456,000	1,250,000	174%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 328,763</b>	<b>\$ 352,900</b>	<b>\$ 842,740</b>	<b>\$ 1,658,000</b>	<b>97%</b>
<b>Athletics</b>					
Personnel					
Salaries	72,186	104,316	175,280	177,430	1%
Benefits	23,192	26,542	20,800	24,300	17%
Operating	94,506	140,262	175,320	227,845	30%
Capital	-	9,884	4,000	60,000	1400%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 189,885</b>	<b>\$ 281,004</b>	<b>\$ 375,400</b>	<b>\$ 489,575</b>	<b>30%</b>
<b>Community Center</b>					
Salaries	363,310	354,027	405,900	416,300	3%
Benefits	137,594	145,782	121,800	147,000	21%
Operating	762,657	641,342	738,607	987,158	34%
Capital	19,750	39,263	14,800	12,500	-16%
Other	671,728	665,311	668,700	671,800	0%
<b>Total Expenditures</b>	<b>\$ 1,955,039</b>	<b>\$ 1,845,724</b>	<b>\$ 1,949,807</b>	<b>\$ 2,234,758</b>	<b>15%</b>
<b>MLK Center</b>					
Personnel					
Salaries	163,304	161,729	167,800	178,300	6%
Benefits	63,187	66,782	72,600	70,200	-3%
Operating	252,506	248,249	268,460	290,265	8%
Capital	12,400	4,513	6,500	9,500	46%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 491,397</b>	<b>\$ 481,274</b>	<b>\$ 515,360</b>	<b>\$ 548,265</b>	<b>6%</b>
<b>Hale Activity Center</b>					
Personnel					
Salaries	180,387	187,817	187,100	194,350	4%
Benefits	61,716	59,310	49,500	60,700	23%
Operating	306,744	230,800	392,135	370,073	-6%
Capital	-	2,449	8,000	-	-100%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 548,847</b>	<b>\$ 480,376</b>	<b>\$ 636,735</b>	<b>\$ 625,123</b>	<b>-2%</b>
<b>Nature Center</b>					
Personnel					
Salaries	12,771	30,463	23,500	23,500	0%
Benefits	977	2,330	-	-	N/A
Operating	35,021	28,831	55,750	43,950	-21%
Capital	-	-	5,000	-	-100%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 48,769</b>	<b>\$ 61,625</b>	<b>\$ 84,250</b>	<b>\$ 67,450</b>	<b>-20%</b>

**PARKS & RECREATION**

**Recreation Division by Cost Center**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Registration</b>					
Personnel					
Salaries	77,529	78,316	78,400	82,900	6%
Benefits	30,798	42,574	41,500	43,200	4%
Operating	70,393	45,204	63,620	78,300	23%
Capital	1,787	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 180,506</b>	<b>\$ 166,094</b>	<b>\$ 183,520</b>	<b>\$ 204,400</b>	<b>11%</b>
<b>Special Events</b>					
Personnel					
Salaries	81,904	67,061	133,600	133,800	0%
Benefits	26,304	28,139	26,700	29,400	10%
Operating	169,098	180,044	187,261	260,316	39%
Capital	-	3,495	12,000	6,500	-46%
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 277,306</b>	<b>\$ 278,738</b>	<b>\$ 359,561</b>	<b>\$ 430,016</b>	<b>20%</b>
<b>Youth Services</b>					
Personnel					
Salaries	225,790	233,215	230,900	244,600	6%
Benefits	67,763	67,611	65,300	70,200	8%
Operating	77,993	66,648	91,570	94,283	3%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 371,546</b>	<b>\$ 367,474</b>	<b>\$ 387,770</b>	<b>\$ 409,083</b>	<b>5%</b>

**Stirling Links Golf Course**

Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	11,976	5,394	-	-	N/A
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 11,976</b>	<b>\$ 5,394</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>

**Dunedin Golf Club**

Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	193,041	201,087	311,200	232,000	-25%
Capital	289,387	560,786	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 482,428</b>	<b>\$ 761,873</b>	<b>\$ 311,200</b>	<b>\$ 232,000</b>	<b>-25%</b>

**PARKS & RECREATION**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Marina</b>					
Personnel					
Salaries	133,457	119,313	123,000	129,400	5%
Benefits	44,457	35,340	49,600	32,700	-34%
Operating	175,200	195,364	236,658	249,957	6%
Capital	62,392	1,069,963	8,000	60,000	650%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 415,506</b>	<b>\$ 1,419,981</b>	<b>\$ 417,258</b>	<b>\$ 472,057</b>	<b>13%</b>
Depreciation	68,590	75,498	203,800	150,300	-26%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(62,392)	(1,069,963)	(8,000)	(60,000)	650%
<b>Total Expenses</b>	<b>\$ 421,704</b>	<b>\$ 425,515</b>	<b>\$ 613,058</b>	<b>\$ 562,357</b>	<b>-8%</b>
<b>Dunedin Fine Arts Center</b>					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	87,720	77,319	86,100	109,900	28%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 87,720</b>	<b>\$ 77,319</b>	<b>\$ 86,100</b>	<b>\$ 109,900</b>	<b>28%</b>
<b>Dunedin Historical Museum</b>					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	24,800	23,600	26,400	16,400	-38%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 24,800</b>	<b>\$ 23,600</b>	<b>\$ 26,400</b>	<b>\$ 16,400</b>	<b>-38%</b>
<b>Stadium</b>					
Personnel					
Salaries	-	-	1,600	-	-100%
Benefits	-	-	-	-	N/A
Operating	239,430	209,045	463,350	567,400	22%
Capital	32,929,210	65,059,695	-	-	N/A
Other	1,232,736	2,800,534	2,577,100	2,332,800	-9%
<b>Total Expenditures</b>	<b>\$ 34,401,376</b>	<b>\$ 68,069,274</b>	<b>\$ 3,042,050</b>	<b>\$ 2,900,200</b>	<b>-5%</b>
<b>TOTAL DEPARTMENT EXPENSES</b>	<b>\$ 43,620,406</b>	<b>\$ 78,342,484</b>	<b>\$ 14,885,279</b>	<b>\$ 16,648,788</b>	<b>12%</b>

**PARKS & RECREATION**

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	7,747,611	8,036,415	8,536,871	9,184,831	8%
Stadium Fund	34,401,376	68,069,274	3,042,050	2,900,200	-5%
Impact Fee Fund	18,637	-	-	-	N/A
Penny Fund	1,031,079	1,812,545	2,693,300	4,001,400	49%
Marina Fund	421,704	425,515	613,058	562,357	-8%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 43,620,406</b>	<b>\$ 78,343,750</b>	<b>\$ 14,885,279</b>	<b>\$ 16,648,788</b>	<b>12%</b>

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>General Fund</b>					
Grants	53,065	50,051	66,000	76,000	15%
Charges for Service	1,392,608	714,910	1,511,350	1,083,500	-28%
Special Events	175,813	102,529	150,600	124,000	-18%
Contributions	68,408	46,252	85,000	36,000	-58%
Rent	31,731	33,061	32,863	43,548	33%
Taxes and Other	6,025,985	7,088,346	6,691,058	7,821,783	17%
<b>Total General Fund</b>	<b>\$ 7,747,611</b>	<b>\$ 8,035,149</b>	<b>\$ 8,536,871</b>	<b>\$ 9,184,831</b>	<b>8%</b>
<b>Stadium Fund</b>					
Grants	13,117,231	31,163,171	1,500,000	1,500,000	0%
Charges for Service	342,840	27,357	345,000	386,000	12%
Misc. Revenue	2,080,186	1,576,153	1,626,800	1,637,800	1%
Other/Transfers	180,000	250,000	765,000	265,000	-65%
Debt Proceeds	34,238,987	-	-	-	N/A
Fund Balance	(15,557,868)	35,052,595	(1,194,750)	(888,600)	-26%
<b>Total Stadium Fund</b>	<b>\$ 34,401,376</b>	<b>\$ 68,069,274</b>	<b>\$ 3,042,050</b>	<b>\$ 2,900,200</b>	<b>-5%</b>
<b>Impact Fee Fund</b>					
Park Impact Fee	272,299	260,100	238,500	236,510	-1%
Fund Balance	(253,662)	(260,100)	(238,500)	(236,510)	-1%
<b>Total Impact Fee Fund</b>	<b>\$ 18,637</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>
<b>Penny Fund</b>					
Intergovernmental	1,031,079	1,812,545	2,693,300	4,001,400	49%
<b>Total Penny Fund</b>	<b>\$ 1,031,079</b>	<b>\$ 1,812,545</b>	<b>\$ 2,693,300</b>	<b>\$ 4,001,400</b>	<b>49%</b>
<b>Marina Fund</b>					
Charges for Service	26,283	15,560	25,000	25,000	0%
Rental Fees	533,341	329,827	535,000	542,440	1%
Misc. Revenue	38,532	25,843	5,600	99,202	1671%
Transfers	-	-	-	-	N/A
Fund Balance	(176,453)	54,286	47,458	(104,285)	-320%
<b>Total Marina Fund</b>	<b>\$ 421,704</b>	<b>\$ 425,515</b>	<b>\$ 613,058</b>	<b>\$ 562,357</b>	<b>-8%</b>
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 43,620,406</b>	<b>\$ 78,342,484</b>	<b>\$ 14,885,279</b>	<b>\$ 16,648,788</b>	<b>12%</b>

**PARKS & RECREATION****PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Annual attendance at Community Center Fitness Room	44,852	26,204	20,000	30,000	38,200
Annual shelter reservations	696	230	200	570	650
Facility Rentals	350	157	200	52	300
Every Child A Swimmer participants	154	0	100	24	160
Transient slip rentals	236	95	225	225	225
Boat ramp use	1,281	486	1200	1,600	1,200

# DUNEDIN

Home of Honeymoon Island

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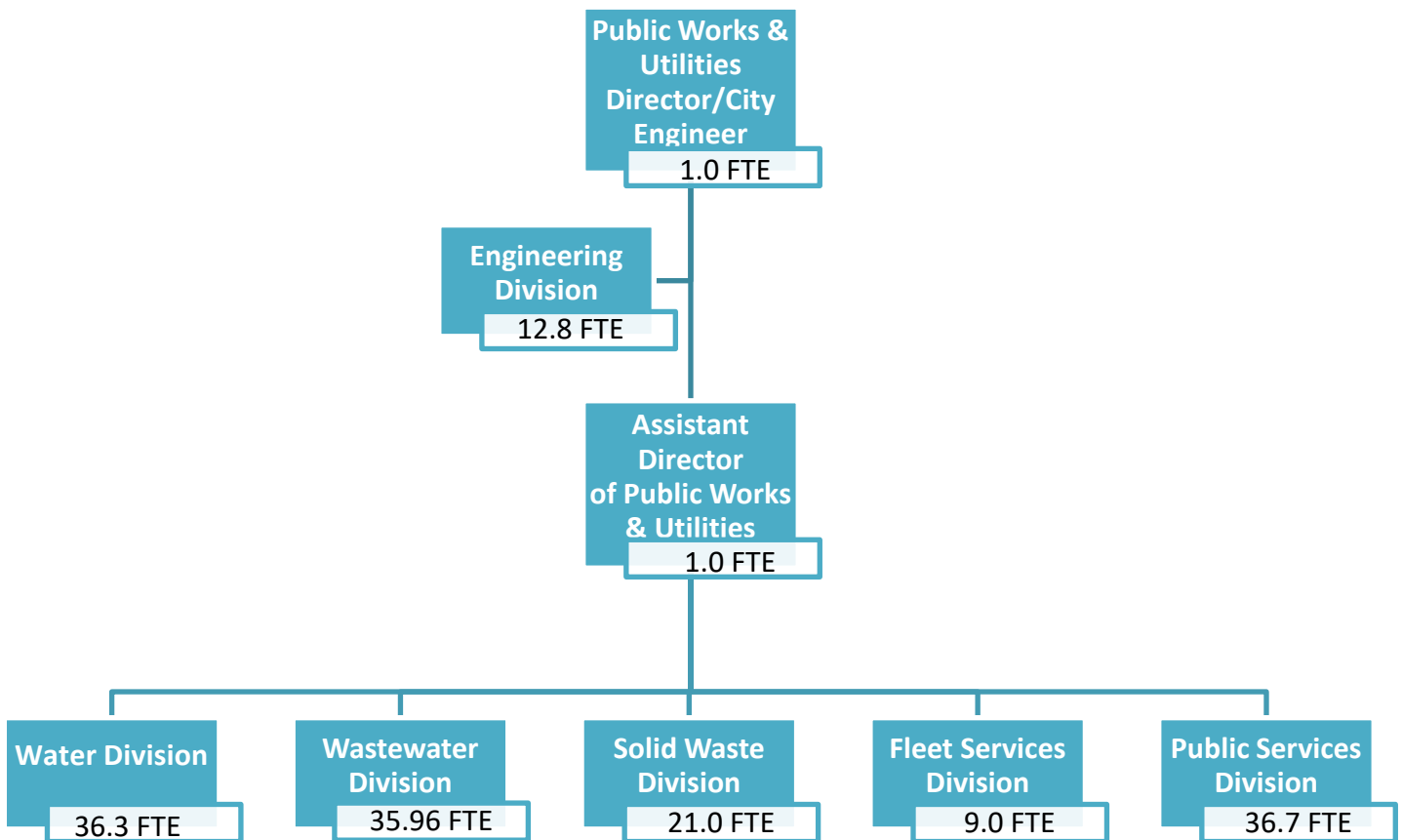


Home of Honeymoon Island

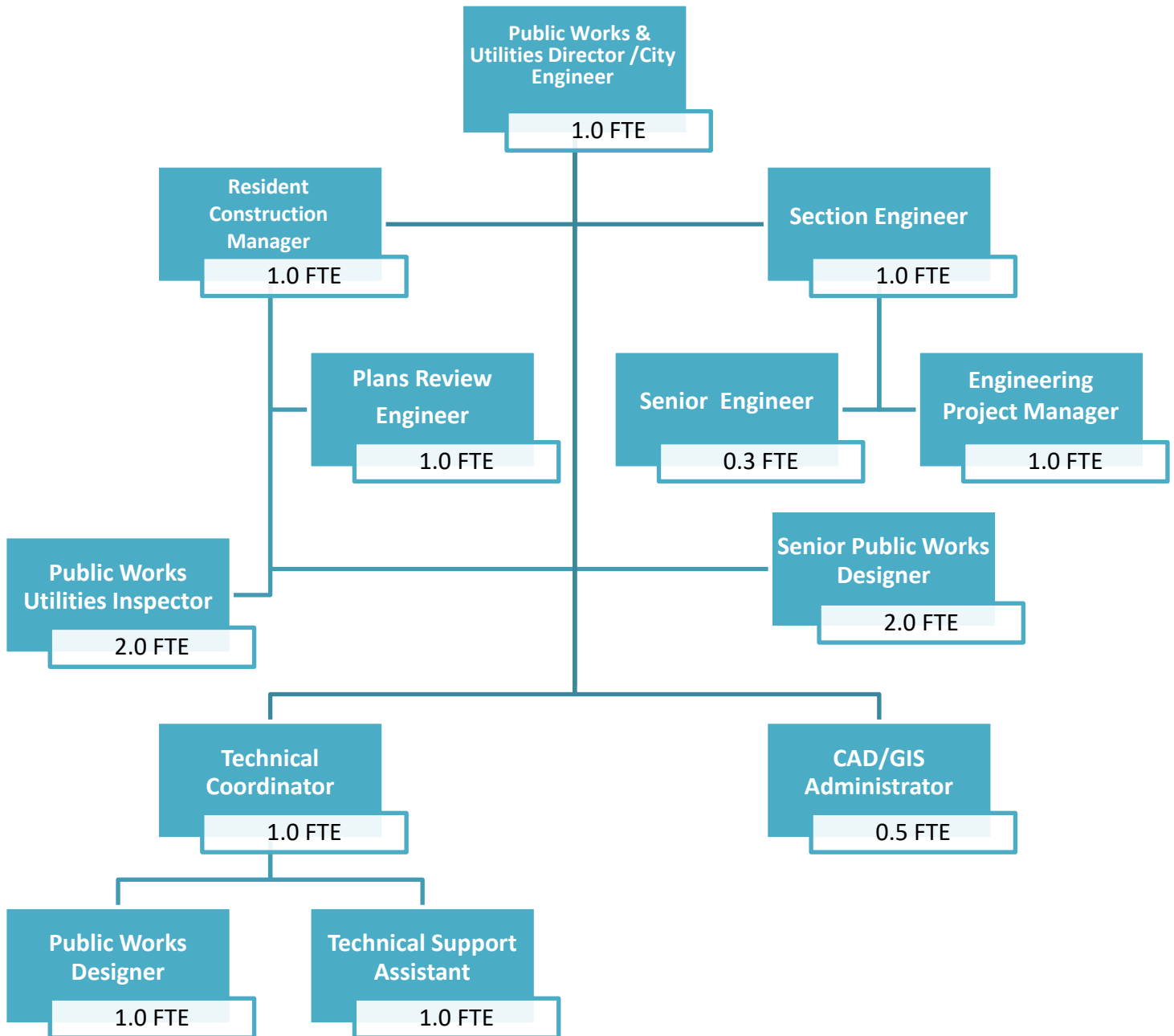
# **PUBLIC WORKS**

*FY 2022 ADOPTED  
OPERATING & CAPITAL  
BUDGET*

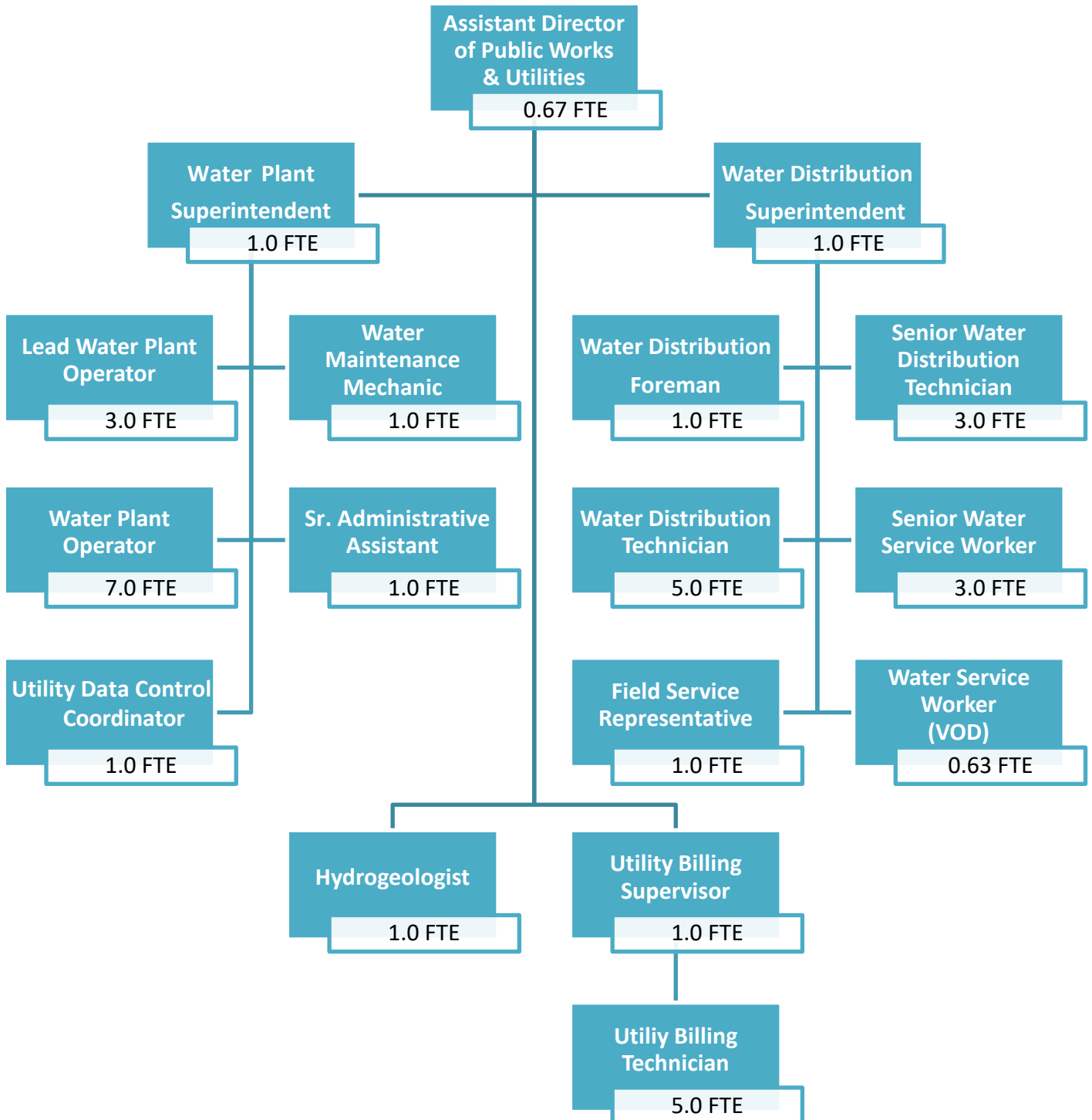
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Public Works & Utilities  
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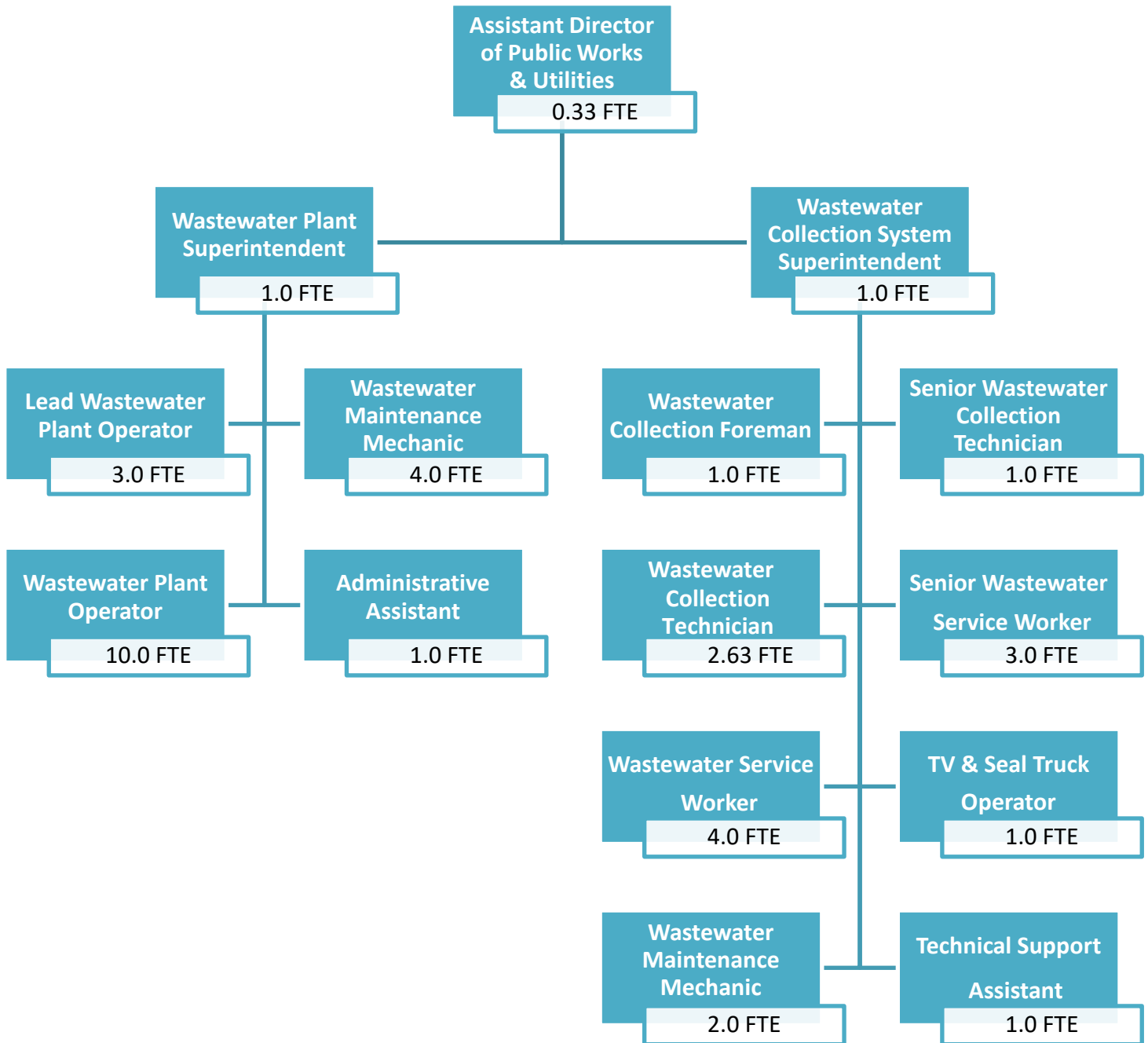
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Public Works & Utilities  
Engineering Division  
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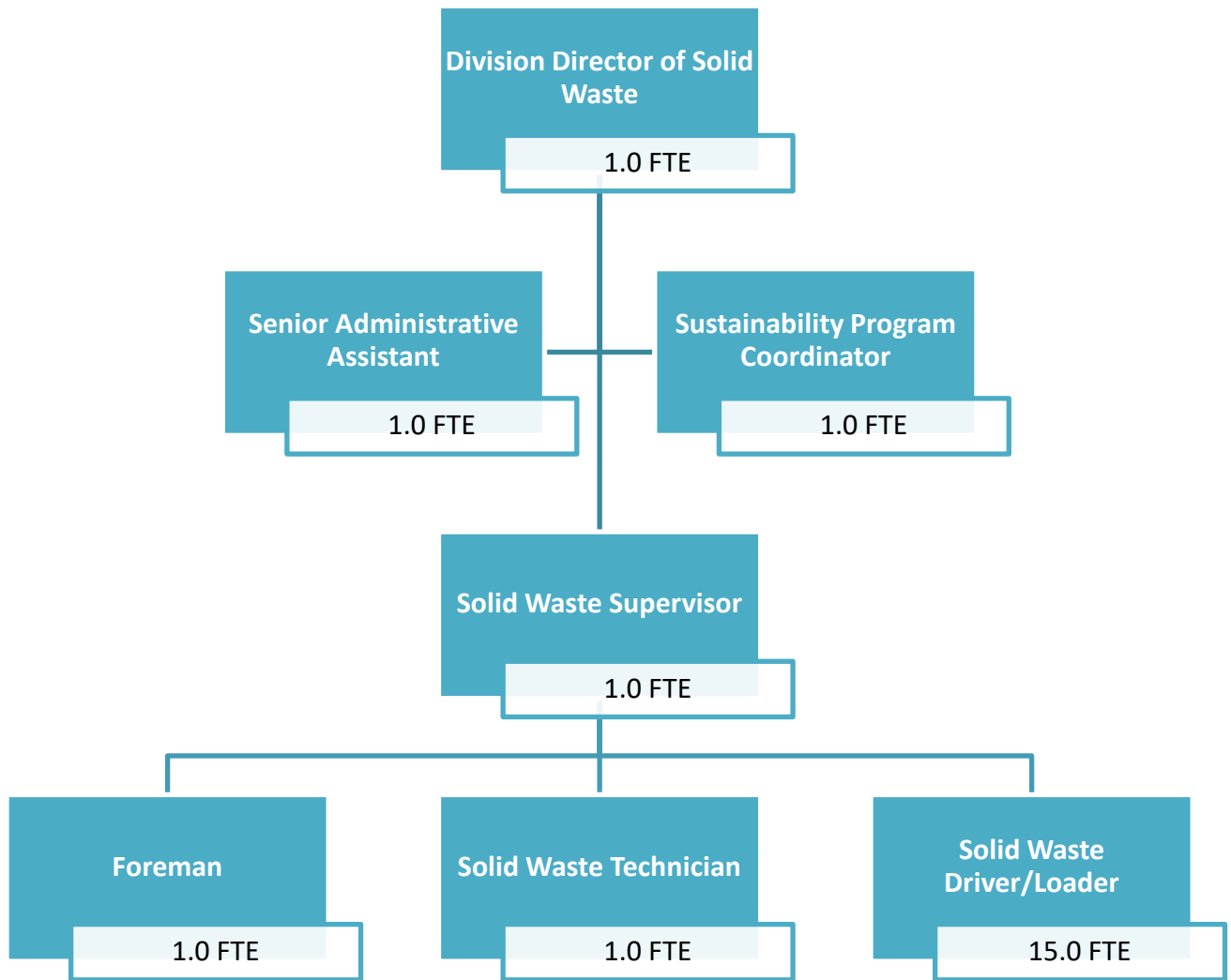
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Public Works & Utilities  
Water Division  
36.3 FTE**



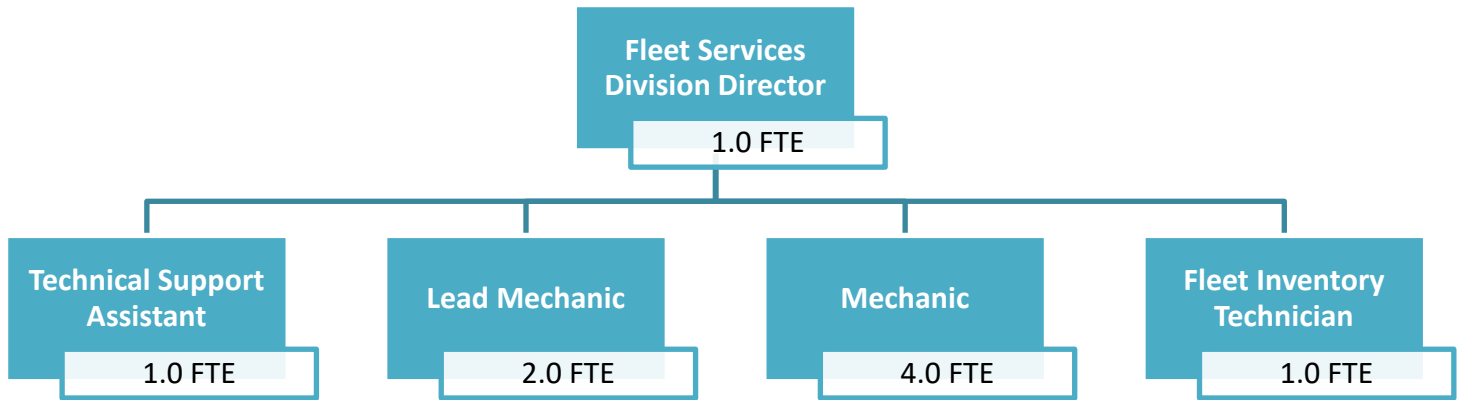
**City of Dunedin  
Public Works & Utilities  
Wastewater Division  
35.96 FTE**



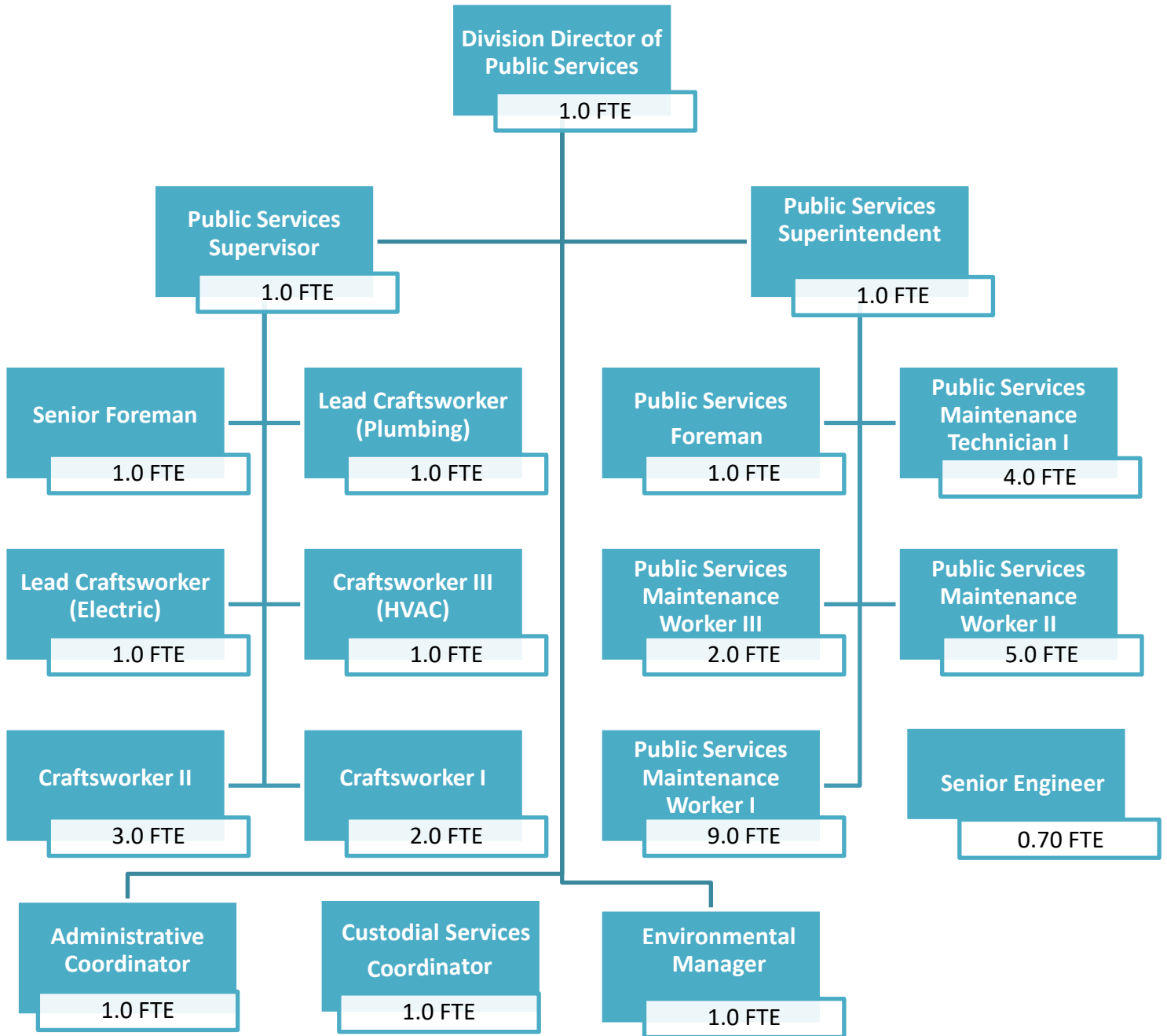
**City of Dunedin  
Public Works & Utilities  
Solid Waste Division  
21.0 FTE**



**City of Dunedin  
Public Works & Utilities  
Fleet Services Division  
9.0 FTE**



**City of Dunedin  
Public Services Division  
36.7 FTE**





## PUBLIC WORKS

### **Champion Mission Statement**

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

### **Current Services Summary**

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager, and coordinates Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meet all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The Reverse Osmosis Water Treatment Plant has undergone a rehabilitation / reconstruction project throughout FY 2020 and into FY 2021, utilizing a State Revolving Fund (SRF) low interest loan administered by the FDEP. The Water Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's potable water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed as to rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives.

## PUBLIC WORKS

The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicles and other rolling stock equipment and related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

**PUBLIC WORKS**

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service according to their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

<b>DEPARTMENT PERSONNEL SUMMARY</b>					
	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ADOPTED</b>	<b>FTE</b>
	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>CHG</b>
Engineering & Admin.	14.08	13.58	13.80	13.80	0.00
Water Division	37.42	37.42	37.30	37.30	0.00
Wastewater Division	35.33	35.33	35.33	35.96	0.63
Solid Waste Division	21.00	21.00	21.00	21.00	0.00
Fleet Division	9.00	9.00	9.00	9.00	0.00
Public Services Division	36.00	36.70	37.40	36.70	-0.70
<b>Total FTEs</b>	<b>152.83</b>	<b>153.03</b>	<b>153.83</b>	<b>153.76</b>	<b>-0.07</b>

**PUBLIC WORKS**

**DEPARTMENT EXPENSE SUMMARY BY SECTION & DIVISION**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHG</b>
<b>Engineering</b>					
Personnel					
Salaries	921,839	825,950	960,100	917,400	-4%
Benefits	337,304	381,449	321,000	290,900	-9%
Operating	212,548	390,797	412,830	181,860	-56%
Capital	15,600	-	1,000	1,000	0%
Other	-	-	2,402,631	100,548	-96%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,487,291</b>	<b>\$ 1,598,197</b>	<b>\$ 4,097,561</b>	<b>\$ 1,491,708</b>	<b>-64%</b>
Depreciation	8,652	10,050	9,600	12,200	27%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(15,600)	-	(1,000)	(1,000)	0%
<b>Total Expenses</b>	<b>\$ 1,480,343</b>	<b>\$ 1,608,247</b>	<b>\$ 4,106,161</b>	<b>\$ 1,502,908</b>	<b>-63%</b>
<b>Water</b>					
Personnel					
Salaries	1,921,137	2,052,952	2,035,500	2,092,500	3%
Benefits	833,656	899,259	809,100	857,300	6%
Operating	2,910,937	3,009,431	3,514,173	3,910,833	11%
Capital	4,484,347	21,788,652	5,625,706	643,700	-89%
Other	447	80,056	1,413,569	61,552	-96%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 10,150,525</b>	<b>\$ 27,830,352</b>	<b>\$ 13,398,048</b>	<b>\$ 7,565,885</b>	<b>-44%</b>
Depreciation	1,772,290	1,728,586	2,285,700	3,659,500	60%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(4,484,347)	(21,788,652)	(5,625,706)	(643,700)	-89%
<b>Total Expenses</b>	<b>\$ 7,438,468</b>	<b>\$ 7,770,285</b>	<b>\$ 10,058,042</b>	<b>\$ 10,581,685</b>	<b>5%</b>
<b>Wastewater</b>					
Personnel					
Salaries	1,634,357	1,845,973	1,858,924	1,974,256	6%
Benefits	703,307	791,127	728,900	790,980	9%
Operating	3,770,915	4,033,488	4,196,144	4,292,208	2%
Capital	2,107,295	2,376,573	11,429,200	16,196,284	42%
Other	1,527,696	1,972,090	1,489,000	2,619,700	76%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 9,743,570</b>	<b>\$ 11,019,252</b>	<b>\$ 19,702,168</b>	<b>\$ 25,873,428</b>	<b>31%</b>
Depreciation	1,593,447	1,616,443	1,624,000	1,823,300	12%
Elim. Of Principal Pymts.	(1,007,117)	(1,048,693)	(1,090,300)	(1,823,700)	67%
Elimination of Capital	(2,107,295)	(2,376,573)	(11,429,200)	(16,196,284)	42%
<b>Total Expenses</b>	<b>\$ 8,222,605</b>	<b>\$ 9,210,429</b>	<b>\$ 8,806,668</b>	<b>\$ 9,676,744</b>	<b>10%</b>

**PUBLIC WORKS**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHG</b>
<b>Solid Waste</b>					
Personnel					
Salaries	1,006,499	1,091,340	1,014,625	1,012,240	0%
Benefits	495,765	535,499	476,100	486,000	2%
Operating	3,866,569	4,027,193	4,194,858	4,347,702	4%
Capital	255,532	14,602	343,200	589,200	72%
Other	278,737	337,871	288,600	270,800	-6%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 5,903,101</b>	<b>\$ 6,006,505</b>	<b>\$ 6,317,383</b>	<b>\$ 6,705,942</b>	<b>6%</b>
Depreciation	371,141	357,441	428,700	488,100	14%
Elim. Of Principal Pymts.	(138,793)	(177,722)	(255,000)	(240,700)	-6%
Elimination of Capital	(255,532)	(14,602)	(343,200)	(589,200)	72%
<b>Total Expenses</b>	<b>\$ 5,879,918</b>	<b>\$ 6,171,622</b>	<b>\$ 6,147,883</b>	<b>\$ 6,364,142</b>	<b>4%</b>
<b>Fleet</b>					
Personnel					
Salaries	480,224	492,384	556,400	474,800	-15%
Benefits	203,720	205,795	190,700	200,100	5%
Operating	1,016,377	994,122	1,196,485	1,215,685	2%
Capital	2,394,231	1,194,896	254,900	410,024	61%
Other	129,473	129,448	131,100	-	-100%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 4,224,025</b>	<b>\$ 3,016,645</b>	<b>\$ 2,329,585</b>	<b>\$ 2,300,609</b>	<b>-1%</b>
Depreciation	997,218	1,028,188	1,113,600	1,063,900	-4%
Elim. Of Principal Pymts.	(124,852)	(126,862)	(129,000)	-	-100%
Elimination of Capital	(2,394,231)	(1,194,896)	(254,900)	(410,024)	61%
<b>Total Expenses</b>	<b>\$ 2,702,159</b>	<b>\$ 2,723,075</b>	<b>\$ 3,059,285</b>	<b>\$ 2,954,485</b>	<b>-3%</b>
<b>Public Services</b>					
Personnel					
Salaries	1,543,900	1,663,192	1,696,870	1,752,600	3%
Benefits	756,485	814,292	762,180	756,500	-1%
Operating	3,447,631	3,688,186	4,019,905	4,921,893	22%
Capital	1,365,437	1,627,411	2,126,740	1,554,700	-27%
Other	879,911	905,063	880,900	736,200	-16%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 7,993,363</b>	<b>\$ 8,698,144</b>	<b>\$ 9,486,595</b>	<b>\$ 9,721,893</b>	<b>2%</b>
Depreciation	1,605,997	1,598,768	1,589,600	1,623,500	2%
Elim. Of Principal Pymts.	(472,883)	(489,307)	(500,800)	(462,200)	-8%
Elimination of Capital	(338,063)	(61,901)	(891,740)	(365,200)	-59%
<b>Total Expenses</b>	<b>\$ 8,788,414</b>	<b>\$ 9,745,703</b>	<b>\$ 9,683,655</b>	<b>\$ 10,517,993</b>	<b>9%</b>
<b>TOTAL DEPARTMENT EXPENSES</b>	<b>\$ 34,511,908</b>	<b>\$ 37,229,361</b>	<b>\$ 41,861,694</b>	<b>\$ 41,597,957</b>	<b>-1%</b>

**PUBLIC WORKS****FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
General Fund	1,791,820	1,764,872	1,770,753	1,812,737	2%
Impact Fees Fund	20,900	135,027	-	140,000	N/A
County Gas Tax Fund	539,376	866,758	531,500	526,500	-1%
Penny Fund	543,301	631,895	890,000	690,000	-22%
Solid Waste Fund	5,879,918	6,171,622	6,147,883	6,364,142	4%
Water/Wastewater Fund	17,136,066	18,588,962	22,964,171	21,754,637	-5%
Stormwater Fund	4,363,223	4,835,414	4,673,150	5,262,758	13%
Fleet Fund	2,702,159	2,723,075	3,059,285	2,954,485	-3%
Facilities Maintenance Fund	1,535,145	1,511,737	1,824,952	2,092,698	15%
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 34,511,908</b>	<b>\$ 37,229,361</b>	<b>\$ 41,861,694</b>	<b>\$ 41,597,957</b>	<b>-1%</b>

**ENGINEERING & ADMINISTRATION SECTION**

**Budget Highlights, Service Changes and Proposed Efficiencies**

Within the Engineering/Administration Division, expenses will decrease by 63% in FY 2022 compared to FY 2021. This is primarily due to a decrease in the transfer of \$2,402,631 to \$100,548 from the Water/Wastewater Fund for the Engineering Department's contribution to the penny fund for the New City Hall project. The reorganization of the Engineering Division, which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turnaround times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions.

<b>DIVISION PERSONNEL SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Engineering & Admin. Section	14.08	13.58	12.80	12.80	0.00
<b>Total FTEs</b>	<b>14.08</b>	<b>13.58</b>	<b>12.80</b>	<b>12.80</b>	<b>0.00</b>

**Major Operating (\$25,000 or more)**

Traffic Eng. Consulting Services	\$ 48,400	Water/Wastewater Fund
Design & Construction Staff Augmentation	\$ 26,000	Water/Wastewater Fund
Consultant Contracts	\$ 25,000	Water/Wastewater Fund
MSB Temporary Relocation	\$ 31,400	Water/Wastewater Fund

**Major Capital (\$25,000 or more)**

none

**Major Other (\$25,000 or more)**

Transfer for Engineering Contribution to City Hall	\$ 100,548	Water/Wastewater Fund
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*Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project*

**ENGINEERING & ADMINISTRATION SECTION**

**DIVISION EXPENDITURE SUMMARY BY COST CENTER**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Engineering</b>					
Personnel					
Salaries	921,839	825,950	960,100	917,400	-4%
Benefits	337,304	381,449	321,000	290,900	-9%
Operating	212,548	390,797	412,830	181,860	-56%
Capital	15,600	-	1,000	1,000	0%
Other	-	-	2,402,631	100,548	-96%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,487,291</b>	<b>\$ 1,598,197</b>	<b>\$ 4,097,561</b>	<b>\$ 1,491,708</b>	<b>-64%</b>
Depreciation	8,652	10,050	9,600	12,200	27%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(15,600)	-	(1,000)	(1,000)	0%
<b>Total Expenses</b>	<b>\$ 1,480,343</b>	<b>\$ 1,608,247</b>	<b>\$ 4,106,161</b>	<b>\$ 1,502,908</b>	<b>-63%</b>

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Water/Wastewater Fund	1,474,993	1,608,247	4,099,461	1,496,208	-64%
County Gas Tax Fund	5,350	-	5,500	5,500	0%
Stormwater Fund	-	-	1,200	1,200	0%
<b>TOTAL SECTION FUNDING</b>	<b>\$ 1,480,343</b>	<b>\$ 1,608,247</b>	<b>\$ 4,106,161</b>	<b>\$ 1,502,908</b>	<b>-63%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Number of projects researched/discussed at DRC meetings	21	20	20	20	20
Number of site/infrastructure plan sets submitted for review	30	22	20	15	15
Percent of reviews performed within the recommended time frame	82%	86%	85%	90%	90%



Reverse Osmosis Water Treatment Plant - Reconstruction / Restoration Project



## WATER DIVISION

### **Budget Highlights, Service Changes and Proposed Efficiencies**

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain relatively flat in FY 2022. The Water/Wastewater Master Plan is moving forward. On the Water side of the Master Plan, Overland Construction Inc. (OCI) was selected as the Design-Build contractor. OCI has completed the design and has completed approximately 98% of the construction to date. OCI provided a guaranteed maximum price (GMP) of \$20,231,444, not including any City directly purchased materials which are estimated of \$6,801,845.10. The total project with contingencies is projected to cost \$28,270,737 and will be funded by the State Revolving Fund (SRF) loan from the Florida Department of Environmental Protection, with the estimated interest rate being 1.03%. Substantial completion is expected by the 4th quarter of FY 2021.

A Water/Sewer rate sufficiency analysis was completed in addition to a Solid Waste rate sufficiency analysis by Stantec earlier in FY 2021. A midyear FY 2021 Water/Sewer rate increase went into effect February 1, 2021. The City Commission approved a five year plan, starting with the 4.5% increase in FY 2021, followed by indexed rates annually at 6%, through FY 2025 (October 1, 2024).



### **DIVISION PERSONNEL SUMMARY**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Water Administration	3.33	3.33	3.33	3.33	0.00
Water Production	12.00	12.00	12.00	12.00	0.00
Water Distribution	15.75	15.75	15.63	15.63	0.00
Utility Billing	6.34	6.34	5.34	5.34	0.00
<b>Total FTEs</b>	<b>37.42</b>	<b>37.42</b>	<b>36.30</b>	<b>36.30</b>	<b>0.00</b>

### **Major Operating (\$25,000 or more)**

Admin Fee	\$	671,500	Water/Wastewater Fund
Bond Services	\$	25,000	Water/Wastewater Fund
Waterline Upgrades	\$	300,000	Water/Wastewater Fund
Drinking Water Treatment Chemicals	\$	230,953	Water/Wastewater Fund
R&M of Water/Reclaimed Distrib System	\$	120,000	Water/Wastewater Fund
RO Plant Equipment	\$	105,000	Water/Wastewater Fund
Wellfield Maint. & Rehabilitation	\$	132,000	Water/Wastewater Fund
ENCO Services	\$	101,000	Water/Wastewater Fund
Banking Services	\$	100,000	Water/Wastewater Fund
Operating Supplies: Paint, Reagents, Lab Supplies	\$	58,500	Water/Wastewater Fund
Windows & Doors for Admin Building	\$	45,000	Water/Wastewater Fund
Contract Compliance Lab Analysis Fees	\$	34,000	Water/Wastewater Fund
Granular Activated Carbon	\$	180,000	Water/Wastewater Fund
Backwash Pumps	\$	25,000	Water/Wastewater Fund

**WATER DIVISION**

**Major Capital (\$25,000 or more)**

Water Plant Admin Building Hardening	\$	200,000	Water/Wastewater Fund
Offsite Potable Water Storage Site Valve Replacement	\$	75,000	Water/Wastewater Fund
Water Production Well Facilities	\$	360,000	Water/Wastewater Fund

**Major Other (\$25,000 or more)**

Transfer for Utility Billing Dept's contribution to City Hall	\$	59,052	Water/Wastewater Fund
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**DIVISION EXPENDITURE SUMMARY BY COST CENTER**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
<b>Administration</b>					
Personnel					
Salaries	194,710	256,970	221,000	231,300	5%
Benefits	78,367	96,888	73,300	85,600	17%
Operating	936,737	953,660	981,999	1,088,566	11%
Capital	106,455	-	250,000	200,000	-20%
Other	-	79,600	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,316,269</b>	<b>\$ 1,387,117</b>	<b>\$ 1,526,299</b>	<b>\$ 1,605,466</b>	<b>5%</b>
Depreciation	21,619	24,667	24,700	47,200	91%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(106,455)	-	(250,000)	(200,000)	-20%
<b>Total Expenses</b>	<b>\$ 1,231,433</b>	<b>\$ 1,411,785</b>	<b>\$ 1,300,999</b>	<b>\$ 1,452,666</b>	<b>12%</b>
<b>Water Production</b>					
Personnel					
Salaries	728,774	752,183	758,000	793,200	5%
Benefits	262,277	293,285	241,500	269,500	12%
Operating	1,122,435	1,020,066	1,540,047	1,624,870	6%
Capital	4,344,062	21,710,723	4,935,706	435,000	-91%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 6,457,548</b>	<b>\$ 23,776,257</b>	<b>\$ 7,475,253</b>	<b>\$ 3,122,570</b>	<b>-58%</b>
Depreciation	612,958	669,853	1,226,000	2,695,700	120%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(4,344,062)	(21,710,723)	(4,935,706)	(435,000)	-91%
<b>Total Expenses</b>	<b>\$ 2,726,443</b>	<b>\$ 2,735,387</b>	<b>\$ 3,765,547</b>	<b>\$ 5,383,270</b>	<b>43%</b>
<b>Water Distribution</b>					
Personnel					
Salaries	733,315	773,714	762,900	798,900	5%
Benefits	351,578	365,879	363,300	356,600	-2%
Operating	632,960	800,115	716,927	867,097	21%
Capital	33,830	77,930	440,000	8,700	-98%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,751,682</b>	<b>\$ 2,017,638</b>	<b>\$ 2,283,127</b>	<b>\$ 2,031,297</b>	<b>-11%</b>
Depreciation	1,136,665	1,034,065	1,035,000	916,600	-11%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(33,830)	(77,930)	(440,000)	(8,700)	-98%
<b>Total Expenses</b>	<b>\$ 2,854,517</b>	<b>\$ 2,973,774</b>	<b>\$ 2,878,127</b>	<b>\$ 2,939,197</b>	<b>2%</b>

**WATER DIVISION**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Utility Billing</b>					
Personnel					
Salaries	264,339	270,086	293,600	269,100	-8%
Benefits	141,435	143,207	131,000	145,600	11%
Operating	218,806	235,591	275,200	330,300	20%
Capital	-	-	-	-	N/A
Other	447	456	1,413,569	61,552	-96%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 625,026</b>	<b>\$ 649,340</b>	<b>\$ 2,113,369</b>	<b>\$ 806,552</b>	<b>-62%</b>
Depreciation	1,048	-	-	-	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
<b>Total Expenses</b>	<b>\$ 626,075</b>	<b>\$ 649,340</b>	<b>\$ 2,113,369</b>	<b>\$ 806,552</b>	<b>-62%</b>
<b>TOTAL DIVISION EXPENSES</b>	<b>\$ 7,438,468</b>	<b>\$ 7,770,285</b>	<b>\$ 10,058,042</b>	<b>\$ 10,581,685</b>	<b>5%</b>

**FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Water/Wastewater Fund	7,438,468	7,770,285	10,058,042	10,581,685	5%
<b>TOTAL DIVISION FUNDING</b>	<b>\$ 7,438,468</b>	<b>\$ 7,770,285</b>	<b>\$ 10,058,042</b>	<b>\$ 10,581,685</b>	<b>5%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Water produced by treatment plant – (mgd)	3.8	3.7	4.2	3.62	3.8
Raw Water Augmentation of Reclaim System – (mg)	6.6	15.2	up to 60.0	up to 60.0	up to 60.0
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boil Water Notices	10	8	10	10	10
Well Clearance Bacteriological Samples collected	5	0	4	4	4
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%

## WASTEWATER DIVISION

### **Budget Highlights, Service Changes and Proposed Efficiencies**

Within the Wastewater Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2022. The Water/Wastewater Master Plan is moving forward. On the Wastewater side of the Master Plan, a number of large CIP projects will be designed and constructed over the next couple of years. To fund these projects, a second SRF loan utilizing Woodard & Curran as the consultant, is being requested for Wastewater, specifically because of the prevailing favorable SRF interest rates.

Additionally, The Florida Division of Emergency Management, through the Federal Emergency Management Agency (FEMA), has prioritized Lift Station #32 & Lift Station #20 for Tier 1 grants through the Hazard Mitigation Grant Program. Design has been initiated for both of these Lift Station projects.

A Water/Sewer rate sufficiency analysis was completed in addition to a Solid Waste rate sufficiency analysis by Stantec earlier in FY 2021. A midyear FY 2021 Water/Sewer rate increase went into effect February 1, 2021. The City Commission approved a five year plan, starting with the 4.5% increase in FY 2021, followed by indexed rates annually at 6%, through FY 2025 (October 1, 2024).

Additionally, a request for a variable on-demand employee has been requested this year primarily work on Wastewater GIS and ESRI field attributes and utility locates.



*Pictured above - City of Dunedin , Lift Station #8 Standby Emergency Pump*



*Wastewater Treatment Plant- North Clarifier*

DIVISION PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE
	FY 2019	FY 2020	FY 2021	FY 2022	CHANGE
Wastewater Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.00	16.63	0.63
<b>Total FTEs</b>	<b>35.33</b>	<b>35.33</b>	<b>35.33</b>	<b>35.96</b>	<b>0.63</b>

## WASTEWATER DIVISION

### **Major Operating (\$25,000 or more)**

Admin Fee	\$ 890,200	Water/Wastewater Fund
Advanced Environmental Labs	\$ 46,500	Water/Wastewater Fund
AMS Biosolids Hauling Contract	\$ 405,000	Water/Wastewater Fund
WWTP General Repair/Maintenance	\$ 45,636	Water/Wastewater Fund
Maintenance: 12 Reuse Pumps Supply Flow/PSI	\$ 30,000	Water/Wastewater Fund
R & M of 11 Bldgs. WWTP/Reclaim Tanks	\$ 30,274	Water/Wastewater Fund
WWTP Process & Facility Equipment	\$ 370,000	Water/Wastewater Fund
Methanol	\$ 107,195	Water/Wastewater Fund
Chlorine	\$ 75,883	Water/Wastewater Fund
Sodium Bisulfite	\$ 33,135	Water/Wastewater Fund
Sodium Aluminate	\$ 117,504	Water/Wastewater Fund
Manhole Repair	\$ 100,000	Water/Wastewater Fund
Additional I&I Technology Repair	\$ 100,000	Water/Wastewater Fund
Lift Station R & R	\$ 45,000	Water/Wastewater Fund
Sewer Line R & M	\$ 60,000	Water/Wastewater Fund
Collections Equipment & MH Lining Equipment	\$ 60,000	Water/Wastewater Fund

### **Major Capital (\$25,000 or more)**

WWTP Electrical Upgrade	\$ 7,686,000	Water/Wastewater Fund
WWTP Chlorine Contact Basin Rehab & Cover Prj.	\$ 1,830,000	Water/Wastewater Fund
WWTP SCADA System Upgrade	\$ 1,024,800	Water/Wastewater Fund
WWTP Outfall Piping Repair	\$ 100,000	Water/Wastewater Fund
WWTP Re-Aeration Basin Renovation	\$ 50,000	Water/Wastewater Fund
Pipe Lining Project	\$ 800,000	Water/Wastewater Fund
LS #20 Repair & Replacement	\$ 713,807	Water/Wastewater Fund
LS #32 Repair & Replacement	\$ 553,850	Water/Wastewater Fund
Lofty Pines Septic to Sewer	\$ 1,550,000	Water/Wastewater Fund
Lift Station Force Main Replacements	\$ 1,387,827	Water/Wastewater Fund
Wastewater Lift stations Rehabilitation	\$ 500,000	Water/Wastewater Fund

### **Major Other (\$25,000 or more)**

Ser 2012 W/S Ref Rev Debt Payment	\$ 1,451,100	Water/Wastewater Fund
SRF Loan Debt Payment	\$ 1,133,600	Water/Wastewater Fund
Septic Tank Abatement Incentives	\$ 35,000	Water/Wastewater Fund

## WASTEWATER DIVISION

### DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
<b>Administration</b>					
Personnel					
Salaries	84,383	83,539	79,100	82,200	4%
Benefits	39,450	37,448	27,300	34,500	26%
Operating	1,101,630	1,137,240	1,100,800	1,161,100	5%
Capital	40,241	-	-	-	N/A
Other	1,527,696	1,972,090	1,454,000	2,584,700	78%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 2,793,400</b>	<b>\$ 3,230,316</b>	<b>\$ 2,661,200</b>	<b>\$ 3,862,500</b>	<b>45%</b>
Depreciation	8,475	10,870	10,900	10,700	-2%
Elim. Of Principal Pymts.	(1,007,117)	(1,048,693)	(1,090,300)	(1,823,700)	67%
Elimination of Capital	(40,241)	-	-	-	N/A
<b>Total Expenses</b>	<b>\$ 1,754,517</b>	<b>\$ 2,192,494</b>	<b>\$ 1,581,800</b>	<b>\$ 2,049,500</b>	<b>30%</b>
<b>WW Treatment</b>					
Personnel					
Salaries	893,598	1,054,725	994,824	1,052,056	6%
Benefits	380,185	428,599	376,700	418,300	11%
Operating	1,966,212	2,151,818	2,229,729	2,248,019	1%
Capital	1,334,678	1,139,614	4,130,000	10,690,800	159%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 4,574,672</b>	<b>\$ 4,774,756</b>	<b>\$ 7,731,253</b>	<b>\$ 14,409,175</b>	<b>86%</b>
Depreciation	895,991	914,099	913,900	912,900	0%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(1,334,678)	(1,139,614)	(4,130,000)	(10,690,800)	159%
<b>Total Expenses</b>	<b>\$ 4,135,985</b>	<b>\$ 4,549,241</b>	<b>\$ 4,515,153</b>	<b>\$ 4,631,275</b>	<b>3%</b>
<b>WW Collections</b>					
Personnel					
Salaries	656,376	707,709	785,000	840,000	7%
Benefits	283,673	325,080	324,900	338,180	4%
Operating	703,073	744,430	865,615	883,089	2%
Capital	732,376	1,236,959	7,299,200	5,505,484	-25%
Other	-	-	35,000	35,000	0%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 2,375,497</b>	<b>\$ 3,014,179</b>	<b>\$ 9,309,715</b>	<b>\$ 7,601,753</b>	<b>-18%</b>
Depreciation	688,982	691,474	699,200	899,700	29%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(732,376)	(1,236,959)	(7,299,200)	(5,505,484)	-25%
<b>Total Expenses</b>	<b>\$ 2,332,104</b>	<b>\$ 2,468,694</b>	<b>\$ 2,709,715</b>	<b>\$ 2,995,969</b>	<b>11%</b>
<b>TOTAL DIVISION EXPENSES</b>	<b>\$ 8,222,605</b>	<b>\$ 9,210,429</b>	<b>\$ 8,806,668</b>	<b>\$ 9,676,744</b>	<b>10%</b>



**WASTEWATER DIVISION****FUNDING SOURCES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Water/Wastewater Fund	8,222,605	9,210,429	8,806,668	9,676,744	10%
<b>TOTAL DIVISION FUNDING</b>	<b>\$ 8,222,605</b>	<b>\$ 9,210,429</b>	<b>\$ 8,806,668</b>	<b>\$ 9,676,744</b>	<b>10%</b>

**PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Televiser 10% of the Sewer Lines	101,000	49,594	50,000	40,000	50,000
Clean 20% of the Sewer Lines	114,000	74,987	100,000	70,000	80,000

\* The TV truck was out of service several times in FY 2019.

## SOLID WASTE DIVISION

### **Budget Highlights, Service Changes and Proposed Efficiencies**

The Solid Waste Fund is an enterprise fund which accounts for all financial activity associated with the operation of the Division's programs. Weekly collection's is provided including residential curbside, yard waste, commercial dumpster, and recycling by a City contractor. This fund is entirely self-supporting through the levying of user fees from its customers. Solid Waste's disposal tipping fees account for approximately 23% of the Division's expenditures, and recycling program costs (collections, transportation & processing) account for approximately 15% of total operating expenses.

Efficient Trash & Recycling systems protect public health and the environment and need to be supported by sustainable funding structures. The Division continues to improve its collection methods and routing through refining time-on-route, miles driven, number of containers serviced per hour and load transport volumes. The Division also continues to reset its recycling program by intensifying its outreach campaign emphasizing the importance of reducing contamination, generating a higher quality recyclable (commodity). Staff keeps pushing a robust public education campaign emphasizing the message to reduce, re-use, recycle right, and compost household organic matter.

Increased costs for providing recycling services, in addition to increased tipping fees adopted by Pinellas County, will require a rate increase to ensure the City is able to maintain a consistent level of service. All other things considered equal, the significant tipping fee increases, new recycled materials disposal charges and lower recycled material sale revenue will accelerate the next rate increase.

Staff also continues to work the Pinellas County Solid Waste Administration for assistance with a centralized recycling facility for all Pinellas County users.



DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	FTE CHANGE
Administration	6.00	6.00	6.00	6.00	0.00
Residential	10.00	10.00	10.00	10.00	0.00
Commercial	5.00	5.00	5.00	5.00	0.00
<b>Total FTEs</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>0.00</b>



**SOLID WASTE DIVISION**

**Major Operating (\$25,000 or more)**

Contractual Services / Residential Recycling	\$ 998,655	Solid Waste Fund
Residential Refuse Disposal @ PCSW & Angelos	\$ 742,025	Solid Waste Fund
Commercial Refuse Disposal @ PCSW & Angelos	\$ 690,800	Solid Waste Fund
Admin Fee	\$ 507,100	Solid Waste Fund
UB Allocation	\$ 93,500	Solid Waste Fund
Contractual Staffing	\$ 72,500	Solid Waste Fund
Residential Containers	\$ 25,000	Solid Waste Fund

**Major Capital (\$25,000 or more)**

Fleet Replacements 2 Trucks	\$ 554,200	Solid Waste Fund
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**Major Other (25,000 or more)**

Ser 2019 Capital Vehicle Lease	\$ 42,800	Solid Waste Fund
Ser 2020 Capital Vehicle Lease	\$ 106,500	Solid Waste Fund
Ser 2021 Capital Vehicle Lease	\$ 70,400	Solid Waste Fund
Ser 2022 Capital Vehicle Lease	\$ 51,100	Solid Waste Fund

**DIVISION EXPENDITURE SUMMARY BY COST CENTER**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
<b>Administration</b>					
Personnel					
Salaries	327,851	361,366	338,200	345,200	2%
Benefits	162,444	178,679	159,500	161,200	1%
Operating	1,528,912	1,614,739	1,722,060	1,782,755	4%
Capital	53,523	-	-	-	N/A
Other	278,737	337,871	288,600	270,800	-6%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 2,351,466</b>	<b>\$ 2,492,655</b>	<b>\$ 2,508,360</b>	<b>\$ 2,559,955</b>	<b>2%</b>
Depreciation	22,150	13,104	13,100	12,700	-3%
Elim. Of Principal Pymts.	(138,793)	(177,722)	(255,000)	(240,700)	<b>-6%</b>
Elimination of Capital	(53,523)	-	-	-	N/A
<b>Total Expenses</b>	<b>\$ 2,181,301</b>	<b>\$ 2,328,037</b>	<b>\$ 2,266,460</b>	<b>\$ 2,331,955</b>	<b>3%</b>
<b>Residential Collections</b>					
Personnel					
Salaries	498,744	551,192	470,425	451,800	-4%
Benefits	238,998	258,805	216,500	226,500	5%
Operating	1,387,734	1,476,832	1,434,925	1,482,369	3%
Capital	191,584	-	318,200	554,200	74%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 2,317,061</b>	<b>\$ 2,286,829</b>	<b>\$ 2,440,050</b>	<b>\$ 2,714,869</b>	<b>11%</b>
Depreciation	158,416	153,820	223,700	276,200	23%
Elim. Of Principal Pymts.	-	-	-	-	<b>N/A</b>
Elimination of Capital	(191,584)	-	(318,200)	(554,200)	74%
<b>Total Expenses</b>	<b>\$ 2,283,893</b>	<b>\$ 2,440,648</b>	<b>\$ 2,345,550</b>	<b>\$ 2,436,869</b>	<b>4%</b>

**SOLID WASTE DIVISION**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Commercial Collections</b>					
Personnel					
Salaries	179,904	178,782	206,000	215,240	4%
Benefits	94,323	98,016	100,100	98,300	-2%
Operating	949,922	935,622	1,037,873	1,082,578	4%
Capital	10,425	14,602	25,000	35,000	40%
Other	-	-	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,234,574</b>	<b>\$ 1,227,022</b>	<b>\$ 1,368,973</b>	<b>\$ 1,431,118</b>	<b>5%</b>
Depreciation	190,575	190,517	191,900	199,200	4%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Elimination of Cap	(10,425)	(14,602)	(25,000)	(35,000)	40%
<b>Total Expenses</b>	<b>\$ 1,414,724</b>	<b>\$ 1,402,937</b>	<b>\$ 1,535,873</b>	<b>\$ 1,595,318</b>	<b>4%</b>
<b>TOTAL DIVISION EXPENSES</b>	<b>\$ 5,879,918</b>	<b>\$ 6,171,622</b>	<b>\$ 6,147,883</b>	<b>\$ 6,364,142</b>	<b>4%</b>

<b>FUNDING SOURCES</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
Solid Waste Fund	5,879,918	6,171,622	6,147,883	6,364,142	4%
<b>TOTAL DIVISION FUNDING</b>	<b>\$ 5,879,918</b>	<b>\$ 6,171,622</b>	<b>\$ 6,147,883</b>	<b>\$ 6,364,142</b>	<b>4%</b>

<b>PERFORMANCE MEASURES</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Customers serviced	14,805	14,685	14,675	14,565	14,500
Refuse/Recycling collected (tons)	36,934	36,272	37,900	36,900	36,900

## FLEET SERVICES DIVISION

### Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost.

Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin City department. These services include fleet acquisition and disposal, preventative maintenance, repairs, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. Fleet's staff responds directly to its customers, the customers' needs determine output and productivity.

### Budget Highlights, Service Changes and Proposed Efficiencies

Within the Fleet Services Division, operating expenses are projected to remain flat in FY 2022.



<b>DIVISION PERSONNEL SUMMARY</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>
Fleet Services	9.00	9.00	9.00	9.00	0.00
<b>Total FTEs</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>

**FLEET SERVICES DIVISION**

**Major Operating (\$25,000 or more)**

Vehicle Parts & Outsourced Repairs	\$ 495,000	Fleet Fund
Diesel	\$ 285,000	Fleet Fund
Gasoline	\$ 180,000	Fleet Fund
R & M Service	\$ 34,000	Fleet Fund
Parts & Supplies	\$ 60,000	Fleet Fund

**Major Capital (\$25,000 or more)**

Fleet Program Replacements	\$ 388,024	Fleet Fund
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**DIVISION EXPENDITURE SUMMARY**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
<b>Fleet</b>					
Personnel					
Salaries	480,224	492,384	556,400	474,800	-15%
Benefits	203,720	205,795	190,700	200,100	5%
Operating	1,016,377	994,122	1,196,485	1,215,685	2%
Capital	2,394,231	1,194,896	254,900	410,024	61%
Other	129,473	129,448	131,100	-	-100%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 4,224,025</b>	<b>\$ 3,016,645</b>	<b>\$ 2,329,585</b>	<b>\$ 2,300,609</b>	<b>-1%</b>
Depreciation	997,218	1,028,188	1,113,600	1,063,900	-4%
Elim. Of Principal Pymts.	(124,852)	(126,862)	(129,000)	-	-100%
Elimination of Capital	(2,394,231)	(1,194,896)	(254,900)	(410,024)	61%
<b>Total Expenses</b>	<b>\$ 2,702,159</b>	<b>\$ 2,723,075</b>	<b>\$ 3,059,285</b>	<b>\$ 2,954,485</b>	<b>-3%</b>
<b>TOTAL DIVISION EXPENSES</b>	<b>\$ 2,702,159</b>	<b>\$ 2,723,075</b>	<b>\$ 3,059,285</b>	<b>\$ 2,954,485</b>	<b>-3%</b>

**FUNDING SOURCES**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ADOPTED FY 2022	% CHANGE
Fleet Fund	2,702,159	2,723,075	3,059,285	2,954,485	-3%
<b>TOTAL DIVISION FUNDING</b>	<b>\$ 2,702,159</b>	<b>\$ 2,723,075</b>	<b>\$ 3,059,285</b>	<b>\$ 2,954,485</b>	<b>-3%</b>

**PERFORMANCE MEASURES**

	ACTUAL FY 2019	ACTUAL FY 2020	BUDGET FY 2021	ESTIMATED FY 2021	BUDGET FY 2022
Job Orders Closed	2,300	1,950	3,000	2,500	2,500
Billable Hours	9,050	8,000	9,200	8,200	8,200

**PUBLIC SERVICES DIVISION**

**Budget Highlights, Service Changes and Proposed Efficiencies**

**The Facilities Maintenance program** has continued to identify opportunity for outsourcing, but level of service must be balanced with cost-savings. Current privatized services in FY 2022 include custodial, fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance.

**The Streets/Traffic Services program** is reviewing other municipal contracts for services such as concrete sidewalk services, tree trimming, and asphalt repair, the City does believe it will realize some savings in sidewalk repair maintenance in FY 2022.

**The Stormwater program** has presented the Master Plan Update to the City Commission and will be compiling a new Capital Improvement Program as well as Maintenance Program that assist with the required Stormwater Fee Adjustment.



*Stormwater Outfall Construction*

<b>DIVISION PERSONNEL SUMMARY</b>						
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>FTE CHANGE</b>	
Facilities Management	11.68	11.68	11.68	11.68	0.00	
Streets	9.66	10.36	11.06	10.36	-0.70	
Stormwater	14.66	14.66	14.66	14.66	0.00	
<b>Total FTEs</b>	<b>36.00</b>	<b>36.70</b>	<b>37.40</b>	<b>36.70</b>	<b>-0.70</b>	

**PUBLIC SERVICES DIVISION**

**Major Operating (\$25,000 or more)**

Custodial Contract	\$ 613,300	Facility Maintenance Fund
Advanced Automation Computer/Access Controls	\$ 35,000	Facility Maintenance Fund
ADT Fire/Security Monitoring	\$ 25,000	Facility Maintenance Fund
Citywide Facility R & M	\$ 287,800	Facility Maintenance Fund
Pinellas County Traffic Signal Maintenance Agrmt	\$ 55,000	General Fund
Contractual Tree Trimming/ROW Mowing/Survey	\$ 43,000	General Fund
Sidewalk Program Maintenance	\$ 50,000	County Gas Tax Fund
New Sidewalks	\$ 25,000	County Gas Tax Fund
Annual Bridge Inspections & Repairs	\$ 36,000	County Gas Tax Fund
Road Repair Materials	\$ 30,000	County Gas Tax Fund
Gabion R & R Program	\$ 500,000	Stormwater Fund
Stormwater Pipe Lining	\$ 400,000	Stormwater Fund
Storm System Upgrade & Maintenance	\$ 125,000	Stormwater Fund
HVAC Repair	\$ 40,000	Stormwater Fund
Underdrain Repairs	\$ 45,000	Stormwater Fund
Admin Fee	\$ 331,600	Stormwater Fund
Surface Water Quality TMDL Response/Sampling	\$ 125,800	Stormwater Fund
UB Allocation	\$ 61,300	Stormwater Fund
Mangrove Trimming	\$ 48,500	Stormwater Fund
Pinellas County Ambient Water Quality Testing	\$ 33,000	Stormwater Fund
Contractual Engineering	\$ 30,000	Stormwater Fund

**Major Capital (\$25,000 or more)**

Pavement Mgmt Program	\$ 310,000	County Gas Tax Fund
Pavement Mgmt Program	\$ 690,000	Penny Fund
Alt. 19 Downtown Street Print Enhancement	\$ 35,000	County Gas Tax Fund
Buena Vista Dr. Drainage Improvements	\$ 256,700	Stormwater Fund
San Charles Dr. Drainage Improvements	\$ 87,500	Stormwater Fund
Pedestrian Safety Crossing	\$ 140,000	Impact Fee Fund

**Major Other (\$25,000 or more)**

Debt Service on Series 2021 Debt	\$ 277,600	Stormwater Fund
Debt Service on Series 2014 Debt	\$ 339,100	Stormwater Fund
Debt Service on 2012 Water/Wastewater Debt	\$ 119,500	Stormwater Fund

**DIVISION EXPENDITURE SUMMARY**

	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ADOPTED</b>	<b>%</b>
	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>CHANGE</b>
<b>Facilities Management</b>					
Personnel					
Salaries	537,205	562,941	607,100	600,700	-1%
Benefits	223,388	239,173	219,800	216,600	-1%
Operating	736,153	710,259	955,952	1,236,398	29%
Capital	59,986	-	4,200	4,500	7%
Other	-	10,000	-	-	N/A
<b>Expense Cash Flow Subtotal</b>	<b>\$ 1,556,732</b>	<b>\$ 1,522,373</b>	<b>\$ 1,787,052</b>	<b>\$ 2,058,198</b>	<b>15%</b>
Depreciation	38,399	39,224	42,100	39,000	-7%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(59,986)	-	(4,200)	(4,500)	7%
<b>Total Expenses</b>	<b>\$ 1,535,145</b>	<b>\$ 1,561,597</b>	<b>\$ 1,824,952</b>	<b>\$ 2,092,698</b>	<b>15%</b>

**PUBLIC SERVICES DIVISION**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>Streets</b>					
Personnel					
Salaries	407,802	427,546	436,970	418,800	-4%
Benefits	209,391	227,492	216,980	185,500	-15%
Operating	1,245,480	1,127,573	1,297,803	1,369,937	6%
Capital	1,027,374	1,565,510	1,235,000	1,189,500	-4%
Other	-	-	-	-	N/A
<b>Total Expenses</b>	<b>\$ 2,890,046</b>	<b>\$ 3,348,121</b>	<b>\$ 3,186,753</b>	<b>\$ 3,163,737</b>	<b>-1%</b>
<b>Stormwater</b>					
Personnel					
Salaries	598,893	672,705	652,800	733,100	12%
Benefits	323,705	347,626	325,400	354,400	9%
Operating	1,465,999	1,850,355	1,766,150	2,315,558	31%
Capital	278,077	61,901	887,540	360,700	-59%
Other	879,911	895,063	880,900	736,200	-16%
<b>Expense Cash Flow Subtotal</b>	<b>\$ 3,546,585</b>	<b>\$ 3,827,650</b>	<b>\$ 4,512,790</b>	<b>\$ 4,499,958</b>	<b>0%</b>
Depreciation	1,567,599	1,559,543	1,547,500	1,584,500	2%
Elim. Of Principal Pymts.	(472,883)	(489,307)	(500,800)	(462,200)	-8%
Elimination of Capital	(278,077)	(61,901)	(887,540)	(360,700)	-59%
<b>Total Expenses</b>	<b>\$ 4,363,223</b>	<b>\$ 4,835,984</b>	<b>\$ 4,671,950</b>	<b>\$ 5,261,558</b>	<b>13%</b>
<b>TOTAL DIVISION EXPENSES</b>	<b>\$ 8,788,414</b>	<b>\$ 9,745,703</b>	<b>\$ 9,683,655</b>	<b>\$ 10,517,993</b>	<b>9%</b>
<b>FUNDING SOURCES</b>					
	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ADOPTED FY 2022</b>	<b>% CHANGE</b>
<b>General Fund</b>					
City Funds	1,791,820	1,764,872	1,770,753	1,812,737	2%
<b>Total General Fund</b>	<b>\$ 1,791,820</b>	<b>\$ 1,764,872</b>	<b>\$ 1,770,753</b>	<b>\$ 1,812,737</b>	<b>2%</b>
<b>County Gas Tax Fund</b>					
Intergovernmental	534,026	866,758	526,000	521,000	-1%
<b>Total County Gas Tax Fund</b>	<b>\$ 534,026</b>	<b>\$ 866,758</b>	<b>\$ 526,000</b>	<b>\$ 521,000</b>	<b>-1%</b>
<b>Penny Fund</b>					
Intergovernmental	543,301	631,895	890,000	690,000	-22%
<b>Total Penny Fund</b>	<b>\$ 543,301</b>	<b>\$ 631,895</b>	<b>\$ 890,000</b>	<b>\$ 690,000</b>	<b>-22%</b>
<b>Impact Fee Fund</b>					
Multimodal Impact Fees	20,900	135,027	-	140,000	N/A
<b>Total Impact Fee Fund</b>	<b>\$ 20,900</b>	<b>\$ 135,027</b>	<b>\$ -</b>	<b>\$ 140,000</b>	<b>N/A</b>
<b>Stormwater Fund</b>					
Charges for Service	4,363,223	4,835,414	4,671,950	5,261,558	13%
<b>Total Stormwater Fund</b>	<b>\$ 4,363,223</b>	<b>\$ 4,835,414</b>	<b>\$ 4,671,950</b>	<b>\$ 5,261,558</b>	<b>13%</b>
<b>Facilities Maintenance Fund</b>					
Internal Service Fees	1,535,145	1,511,737	1,824,952	2,092,698	15%
<b>Total Facilities Maintenance Fund</b>	<b>\$ 1,535,145</b>	<b>\$ 1,511,737</b>	<b>\$ 1,824,952</b>	<b>\$ 2,092,698</b>	<b>15%</b>
<b>TOTAL DIVISION FUNDING</b>	<b>\$ 8,788,414</b>	<b>\$ 9,745,703</b>	<b>\$ 9,683,655</b>	<b>\$ 10,517,993</b>	<b>9%</b>

**PUBLIC SERVICES DIVISION****PERFORMANCE MEASURES**

	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>BUDGET FY 2021</b>	<b>ESTIMATED FY 2021</b>	<b>BUDGET FY 2022</b>
Square Feet of Asphalt Repairs	10,008	12,400	12,000	13,000	13,600
Square Feet of Sidewalk Repairs	14,431	19,700	18,000	20,500	21,000
Linear Feet of Curb Repairs	1,208	1,250	4,000	2,000	2,000
Square Feet of Brick Street Repairs	400	800	2,000	1,000	800
Street Signs New	630	590	300	1,000	1,000
Street Signs Repaired	328	360	250	500	600
Street Sweeping Tons Removed	1,299	252	2,200	1,000	1,100
Special Events/Traffic Control Services	60	14	-	35	60





Home of Honeymoon Island

# **CAPITAL IMPROVEMENTS PLAN**

*FY 2022 ADOPTED  
OPERATING &  
CAPITAL BUDGET*



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## Capital Improvements Plan Overview

The following section identifies capital outlay and major operating expenses for the FY 2022 Capital Budget and five-year projection. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.

### **Scope of the CIP**

Projects included in the City of Dunedin's CIP projects are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team is comprised of the City Manager, Deputy City Manager, and Department Heads, who reach consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

### **Impact to the Operating Budget**

Improvement projects that do not increase annual operations maintenance costs, such as road maintenance, water and stormwater drainage, and facility improvements, are ongoing obligations that are included in the City's normal Operating Budget. Projects for replacements of facilities that do not require increased or enhanced services similarly have no impact on the City's normal Operating Budget.

A number of Capital Improvement Projects will have operating impact on future years. The table below summarizes the impact by fund and project name. Future year operating impact from Capital Improvement Projects is included on the request forms beginning on page 296 for the following projects:

<b>FUND</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>Total</b>
<b>General Fund</b>							
New City Hall	\$ -	\$ 126,360	\$ 210,600	\$ 210,600	\$ 210,600	\$ 210,600	\$ 968,760
<b>General Fund Total</b>	<b>\$ -</b>	<b>\$ 126,360</b>	<b>\$ 210,600</b>	<b>\$ 210,600</b>	<b>\$ 210,600</b>	<b>\$ 210,600</b>	<b>\$ 968,760</b>
<b>Water/Wastewater Fund</b>							
WTP Standby/Emergency							
Generator Replacements	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 60,000
<b>Water/Wastewater Fund Total</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 60,000</b>
<b>IT Services Fund</b>							
ERP Phases 5 & 6 Installation	\$ 13,900	\$ 13,900	\$ 13,900	\$ 14,000	\$ 14,000	\$ 14,000	\$ 83,700
<b>IT Services Fund Total</b>	<b>\$ 13,900</b>	<b>\$ 13,900</b>	<b>\$ 13,900</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 83,700</b>
<b>TOTAL OPERATING IMPACT</b>	<b>\$ 23,900</b>	<b>\$ 150,260</b>	<b>\$ 234,500</b>	<b>\$ 234,600</b>	<b>\$ 234,600</b>	<b>\$ 234,600</b>	<b>\$ 1,112,460</b>

## **Project Evaluation Criteria**

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

### **Economic Development**

*Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.*

### **Fiscal Sustainability**

*Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.*

### **Build, Restore, and Maintain Infrastructure**

*Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.*

### **Internal Operations & Services**

*Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.*

### **Community Relationships**

*Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.*

### **Human Resources**

*Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.*

### **Environmental Sustainability**

*Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.*

The pages that follow provide summaries of each known project that meets the CIP criteria:

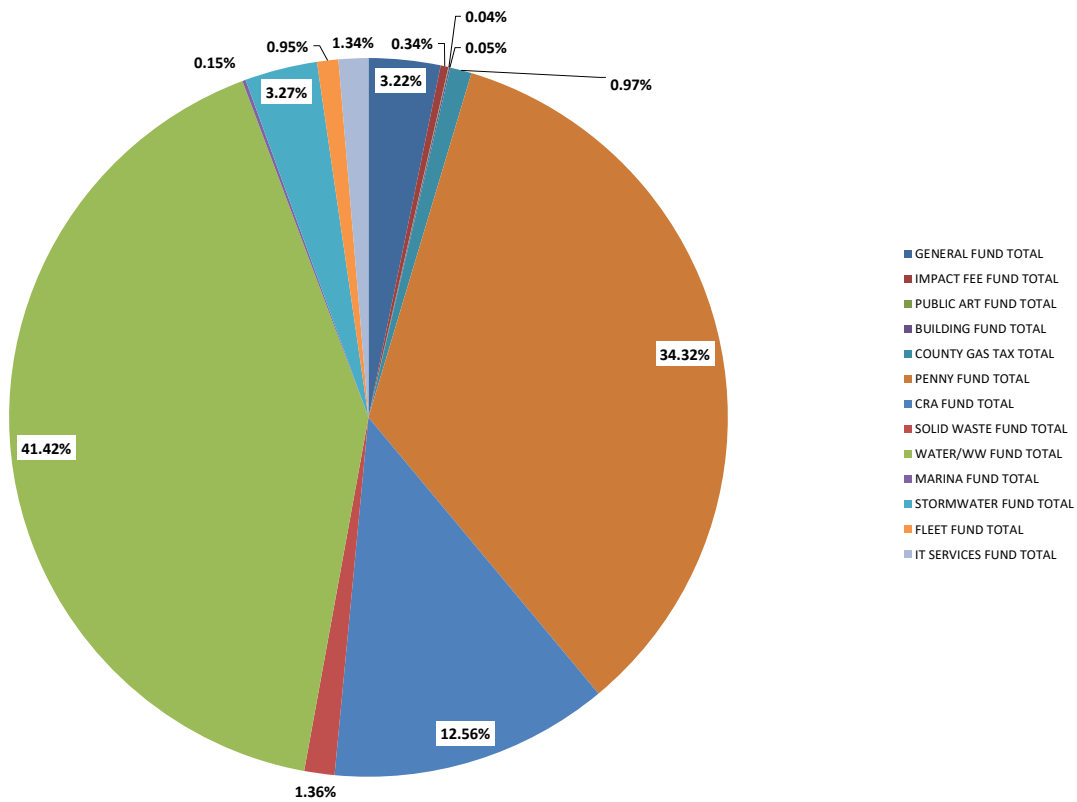
- (1) Cost of \$25,000 or more;
- (2) Useful life of five (5) or more years; and
- (3) Expense incurred during the FY 2021 Capital Budget and five-year projection.

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.



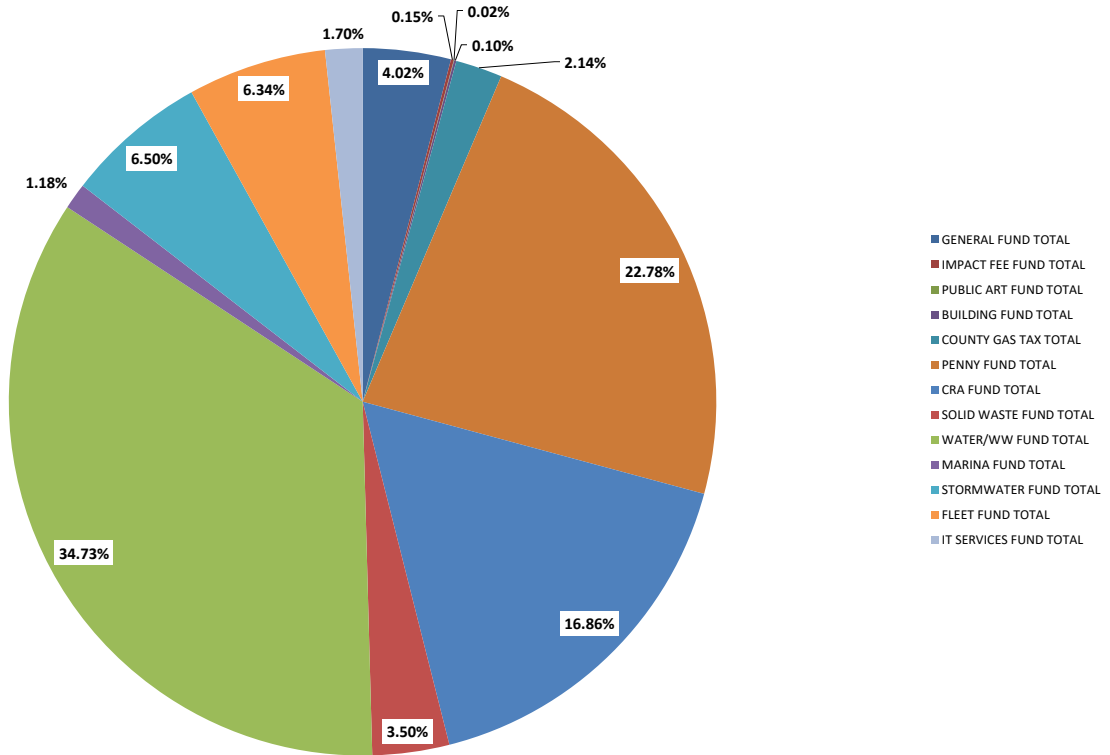
Summary of FY 2022 - 2027 Capital Improvement Projects by Fund		
Fund	FY21 Carry-Forward Amount	FY22
GENERAL FUND TOTAL	-	1,310,000
IMPACT FEE FUND TOTAL	-	140,000
PUBLIC ART FUND TOTAL	-	15,000
BUILDING FUND TOTAL	-	20,710
COUNTY GAS TAX TOTAL	-	395,000
PENNY FUND TOTAL	100,000	13,946,601
CRA FUND TOTAL	200,000	5,105,500
SOLID WASTE FUND TOTAL	-	554,200
WATER/WW FUND TOTAL	800,000	16,831,284
MARINA FUND TOTAL	-	60,000
STORMWATER FUND TOTAL	1,367,897	1,329,200
FLEET FUND TOTAL	-	388,024
IT SERVICES FUND TOTAL	176,347	544,290
<b>FY 2022 - FY 2027 CAPITAL IMPROVEMENTS PLAN TOTAL COSTS</b>	<b>\$ 2,644,244</b>	<b>\$ 40,639,809</b>

FY 2022 CIP Expenditures by Fund



FY23	FY24	FY25	FY26	FY27	Six Year Planning Period
1,497,000	675,000	85,000	100,000	195,000	3,862,000
-	-	-	-	-	140,000
-	-	-	-	-	15,000
29,260	10,500	10,500	11,750	11,750	94,470
360,000	340,000	320,000	320,000	320,000	2,055,000
3,431,000	2,010,000	730,000	730,000	955,000	21,902,601
955,000	7,160,000	1,450,000	840,000	500,000	16,210,500
732,800	958,400	642,400	245,500	234,400	3,367,700
5,877,852	3,730,000	2,550,000	1,800,000	1,800,000	33,389,136
44,000	635,000	-	400,000	-	1,139,000
1,575,000	715,000	595,000	395,000	270,000	6,247,097
679,574	1,290,300	1,038,712	1,453,800	1,244,983	6,095,393
309,952	153,784	155,812	155,642	134,682	1,630,509
\$ 15,491,438	\$ 17,677,984	\$ 7,577,424	\$ 6,451,692	\$ 5,665,815	\$ 96,148,406

FY 2022 - FY 2027 CIP Expenditures by Fund



FY 2022 - 2027 Capital Improvement Projects by Fund						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
1	ADA 15 Passenger Van	Existing	Parks & Recreation	General	-	-
2	Citywide Exterior Facilities Painting - Fine Art Center	Existing	PW- Facilities	General	-	55,000
2	Citywide Exterior Facilities Painting - Hale Center	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Community Center	Existing	PW- Facilities	General	-	250,000
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	-	-
4	Citywide HVAC Replacements - Library	Existing	PW- Facilities	General	-	50,000
2	Citywide Multimodal Transportation Master Plan / Complete Streets - Implementation	Existing	Community Development	General	-	TBD
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	-	-
4	Citywide Roof Replacements - Hale	Existing	PW- Facilities	General	-	-
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	-	210,000
2	Community Center Floors	New	Parks & Recreation	General	-	-
1	Court Resurfacing	Existing	Parks & Recreation	General	-	30,000
3	Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety	Existing	PW- Engineering	General	-	Future Year Impact - Amount Unknown
1	Dunedin Public Library Playground	Existing	Library	General	-	100,000
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	-
6	Fire Training Center, Training Tower / Burn Building	New	Fire	General	-	Unfunded
1	Fisher Tennis Court Lights	Existing	Parks & Recreation	General	-	-
2	Hale Center Aluminum Rail Replacement	New	Parks & Recreation	General	-	30,000
1	Hale Center North Restroom Replacement	Existing	Parks & Recreation	General	-	80,000
2	Highlander Pool Roof Replacements	New	Parks & Recreation	General	-	-
5	Lightning Detection System Replacement	Existing	Parks & Recreation	General	-	-
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	-	-
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	General	-	50,000
1	Pickleball Courts	Existing	Parks & Recreation	General	-	-
6	SCBA Air Pack Replacements	Existing	Fire	General	-	370,000
1	Sindoon/Rotary Stage	Existing	Parks & Recreation	General	-	-
2	SR 580 Mast Arm Repainting	Existing	PW- Engineering	General	-	-
2	Stirling Park & Driving Range Shade Structure	New	Parks & Recreation	General	-	60,000
2	Stirling Park Driving Range Lights	Existing	Parks & Recreation	General	-	-
2	Study and Enhance Street Lighting	Existing	PW- Streets	General	-	-
5	Website Upgrade	New	Communications	General	-	25,000
4	Weybridge Woods Bridge Removal	Existing	PW- Engineering	General	-	-
<b>GENERAL FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 1,310,000</b>
2	Pedestrian Safety Crossing Improvements - Various Locations	Existing	PW- Engineering	Impact	-	140,000
<b>IMPACT FEE FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 140,000</b>
2	Jay Walk	Existing	PW- Engineering	Public Art	-	15,000
<b>PUBLIC ART FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 15,000</b>



FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type
-	-	-	-	40,000	40,000	CIP
-	-	-	-	-	55,000	CIP
60,000	-	-	-	-	60,000	CIP
-	-	-	-	-	250,000	CIP
35,000	-	-	-	-	35,000	CIP
18,000	-	-	-	-	18,000	CIP
-	25,000	-	-	-	25,000	CIP
50,000	-	-	-	-	100,000	CIP
-	-	-	-	-	-	CIP
500,000	-	-	-	-	500,000	CIP
220,000	-	-	-	-	220,000	CIP
-	-	-	-	-	210,000	CIP
90,000	-	-	-	-	90,000	CIP
-	-	-	25,000	25,000	80,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	100,000	CIP
-	-	-	-	-	-	CIP
-	-	-	-	-	-	CIP
100,000	-	-	-	-	100,000	CIP
-	-	-	-	-	30,000	CIP
-	-	-	-	-	80,000	CIP
44,000	-	-	-	-	44,000	CIP
35,000	-	-	-	-	35,000	CIP
75,000	75,000	75,000	75,000	130,000	430,000	CIP
50,000	50,000	-	-	-	150,000	CIP
-	400,000	-	-	-	400,000	CIP
-	-	-	-	-	370,000	CIP
155,000	-	-	-	-	155,000	CIP
-	125,000	-	-	-	125,000	CIP
-	-	-	-	-	60,000	CIP
40,000	-	-	-	-	40,000	CIP
25,000	-	-	-	-	25,000	CIP
TBD	TBD	-	-	-	25,000	CIP
-	-	10,000	-	-	10,000	CIP
\$ 1,497,000	\$ 675,000	\$ 85,000	\$ 100,000	\$ 195,000	\$ 3,862,000	
-	-	-	-	-	140,000	CIP
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	
-	-	-	-	-	15,000	CIP
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	

FY 2022 - 2027 Capital Improvement Projects by Fund						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
5	ERP Disaster Recovery Services	New	IT Services	Building	-	10,260
6	ERP Onsite Training for Phases 1-4	Existing	IT Services	Building	-	10,450
5	ERP Server Upgrades	New	IT Services	Building	-	-
<b>BUILDING FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 20,710</b>
2	Alt 19 Downtown Street Print Enhancement	Existing	PW- Engineering	CGT	-	35,000
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	-	50,000
2	Pavement Management Program	Existing	PW- Streets	CGT	-	310,000
<b>COUNTY GAS TAX TOTAL</b>					<b>\$ -</b>	<b>\$ 395,000</b>
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	-	100,000
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Penny	-	-
2	Coca-Cola Property Adaptive Reuse	New	Economic & Housing Dev	Penny	-	300,000
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	-	-
1	Dog Park	Existing	Parks & Recreation	Penny	-	-
1	Gladys Douglas Preserve Development	New	Parks & Recreation	Penny	-	200,000
1	Highlander Pool Replacement	Existing	Parks & Recreation	Penny	100,000	900,000
2	Jerry Lake Parking Lot Renovation	Existing	Parks & Recreation	Penny	-	420,000
2	Milwaukee Avenue Streetscape/Parking	New	Economic & Housing Dev	Penny	-	35,000
5	New City Hall	Existing	City Manager	Penny	-	9,592,001
1	Parks Maintenance Facility	Existing	Parks & Recreation	Penny	-	1,324,600
2	Pavement Management Program	Existing	PW- Streets	Penny	-	690,000
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	-	35,000
3	Pram Shed Replacement	Existing	Parks & Recreation	Penny	-	350,000
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	Penny	-	-
<b>PENNY FUND TOTAL</b>					<b>\$ 100,000</b>	<b>\$ 13,946,601</b>
1	Additional Downtown Parking	Existing	Economic & Housing Dev	CRA	-	4,050,000
2	Alt 19 Downtown Street Print Enhancement	Existing	PW- Engineering	CRA	-	35,000
2	Downtown Alleyway Enhancements Initiatives	New	Economic & Housing Dev	CRA	-	-
2	Downtown East End Plan (DEEP) - Mease Materials	Existing	Economic & Housing Dev	CRA	-	177,500
1	Downtown Landscaping Project	Existing	Economic & Housing Dev	CRA	-	40,000
1	Downtown Median Removal	Existing	Economic & Housing Dev	CRA	-	15,000
2	Downtown Pavers, Walkability & Enhancements	Existing	Economic & Housing Dev	CRA	-	220,000
1	East End Public Restrooms	Existing	Economic & Housing Dev	CRA	-	-
1	Existing City Hall Adaptive Reuse	Existing	Economic & Housing Dev	CRA	-	20,000
1	Highland Streetscape	Existing	Economic & Housing Dev	CRA	-	-
1	Highland/Louden/Virginia Streetscape	Existing	Economic & Housing Dev	CRA	-	150,000
1	Mast Arm Bass and Main	Existing	Economic & Housing Dev	CRA	-	-
5	New City Hall	Existing	City Manager	CRA	-	98,000
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	CRA	200,000	200,000
1	Skinner Boulevard, New York Ave Entry Way	Existing	Economic & Housing Dev	CRA	-	-
1	Underground Utilities in Downtown	Existing	Economic & Housing Dev	CRA	-	100,000
<b>CRA FUND TOTAL</b>					<b>\$ 200,000</b>	<b>\$ 5,105,500</b>
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	-	-
4	Fleet Replacements- Solid Waste Collection Trucks	Existing	PW- Fleet	Solid Waste	-	554,200
<b>SOLID WASTE FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 554,200</b>

FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type
10,260	10,500	10,500	11,750	11,750	65,020	CIP
-	-	-	-	-	10,450	CIP
19,000	-	-	-	-	19,000	CIP
\$ 29,260	\$ 10,500	\$ 10,500	\$ 11,750	\$ 11,750	\$ 94,470	
-	-	-	-	-	35,000	CIP
50,000	50,000	50,000	50,000	50,000	300,000	CIP
310,000	290,000	270,000	270,000	270,000	1,720,000	CIP
\$ 360,000	\$ 340,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 2,055,000	
100,000	-	-	-	100,000	300,000	CIP
66,000	-	-	-	-	66,000	CIP
300,000	-	-	-	-	600,000	CIP
-	300,000	-	-	-	300,000	CIP
150,000	-	-	-	-	150,000	CIP
-	-	-	-	-	200,000	CIP
2,000,000	-	-	-	-	3,000,000	CIP
-	-	-	-	-	420,000	CIP
-	-	-	-	-	35,000	CIP
-	-	-	-	-	9,592,001	CIP
-	-	-	-	-	1,324,600	CIP
690,000	710,000	730,000	730,000	730,000	4,280,000	CIP
125,000	-	-	-	125,000	285,000	CIP
-	-	-	-	-	350,000	CIP
-	1,000,000	-	-	-	1,000,000	CIP
\$ 3,431,000	\$ 2,010,000	\$ 730,000	\$ 730,000	\$ 955,000	\$ 21,902,601	
-	2,500,000	-	-	-	6,550,000	CIP
-	-	-	-	-	35,000	CIP
-	-	200,000	-	-	200,000	CIP
-	-	-	-	-	177,500	CIP
-	-	-	-	-	40,000	CIP
-	-	-	-	-	15,000	CIP
225,000	350,000	100,000	200,000	200,000	1,295,000	CIP
150,000	-	-	-	-	150,000	CIP
130,000	150,000	-	-	-	300,000	CIP
-	60,000	-	340,000	-	400,000	CIP
150,000	-	-	-	-	300,000	CIP
-	-	-	300,000	300,000	600,000	CIP
-	-	-	-	-	98,000	CIP
200,000	4,100,000	1,000,000	-	-	5,700,000	CIP
-	-	150,000	-	-	150,000	CIP
100,000	-	-	-	-	200,000	CIP
\$ 955,000	\$ 7,160,000	\$ 1,450,000	\$ 840,000	\$ 500,000	\$ 16,210,500	
30,000	-	-	-	-	30,000	CIP
702,800	958,400	642,400	245,500	234,400	3,337,700	CIP
\$ 732,800	\$ 958,400	\$ 642,400	\$ 245,500	\$ 234,400	\$ 3,367,700	

FY 2022 - 2027 Capital Improvement Projects by Fund						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
4	Curlew Reclaimed Tank Repainting & Rehab	Existing	PW- Water/WW	Water/WW	150,000	-
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	-	-
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	713,807
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	553,850
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	-	1,550,000
4	Offsite Potable Water Storage Site Valve Replacement	Existing	PW- Water/WW	Water/WW	-	75,000
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	-	800,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replace	Existing	PW- Water/WW	Water/WW	-	-
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	-	-
4	Wastewater Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW	-	1,387,827
4	Wastewater Lift Stations Rehabilitation	Existing	PW- Water/WW	Water/WW	-	500,000
4	Wastewater Treatment Plant Chlorine Contact Basin Rehabilitation & Cover Project	Existing	PW- Water/WW	Water/WW	-	1,830,000
4	Wastewater Treatment Plant Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	-	7,686,000
4	Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	-	-
4	Wastewater Treatment Plant Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	400,000	100,000
4	Wastewater Treatment Plant Re-Aeration Basin Renovation	New	PW- Water/WW	Water/WW	-	50,000
4	Wastewater Treatment Plant SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	-	1,024,800
4	Water Plant Admin Building Hardening	Existing	PW- Water/WW	Water/WW	250,000	200,000
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	-	360,000
4	Water Treatment Plant Standby/ Emergency Generator Replace	Existing	PW- Water/WW	Water/WW	-	-
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	-	-
<b>WATER/WW FUND TOTAL</b>					<b>\$ 800,000</b>	<b>\$ 16,831,284</b>
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Marina	-	-
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	-	-
3	Dunedin Marina Electric Panel Replacement	New	Parks & Recreation	Marina	-	60,000
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	-	-
<b>MARINA FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 60,000</b>
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	564,205	-
3	Buena Vista Drive Drainage Improvements	New	PW- Stormwater	Stormwater	-	256,700
3	Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization	Existing	PW- Stormwater	Stormwater	803,692	-
2	Citywide Exterior Facilities Painting - Public Services	Existing	PW- Facilities	Stormwater	-	-
4	Citywide HVAC Replacements - Public Services	Existing	PW- Facilities	Stormwater	-	40,000
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	-	500,000
3	San Charles Drive Drainage Improvements	New	PW- Stormwater	Stormwater	-	87,500
3	Santa Barbara Drive Drainage Improvements	New	PW- Stormwater	Stormwater	-	-
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	-	400,000
3	Underdrain Repair & Replacement	Existing	PW- Stormwater	Stormwater	-	45,000
<b>STORMWATER FUND TOTAL</b>					<b>\$ 1,367,897</b>	<b>\$ 1,329,200</b>
4	Fleet Replacements	Existing	PW- Fleet	Fleet	-	388,024
<b>FLEET FUND TOTAL</b>					<b>\$ -</b>	<b>\$ 388,024</b>
6	Citywide Computer Replacements	Existing	IT Services	IT Services	-	125,500
5	Citywide Security Camera Recording Systems	Existing	IT Services	IT Services	-	40,000
5	Dedicated Fiber Cabling for New City Hall	New	IT Services	IT Services	-	100,000

FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type
-	-	-	-	-	150,000	CIP
600,000	-	-	-	-	600,000	CIP
178,452	-	-	-	-	892,259	CIP
-	-	-	-	-	553,850	CIP
850,000	-	-	-	-	2,400,000	CIP
-	-	-	-	-	75,000	CIP
800,000	800,000	800,000	800,000	800,000	4,800,000	CIP
325,000	-	-	-	-	325,000	CIP
50,000	-	-	-	-	50,000	CIP
-	-	-	-	-	1,387,827	CIP
500,000	500,000	500,000	500,000	500,000	3,000,000	CIP
-	-	-	-	-	1,830,000	CIP
1,098,000	-	-	-	-	8,784,000	CIP
150,000	1,500,000	-	-	-	1,650,000	CIP
-	-	-	-	-	500,000	CIP
50,000	-	-	-	-	100,000	CIP
146,400	-	-	-	-	1,171,200	CIP
-	-	-	-	-	450,000	CIP
930,000	930,000	500,000	500,000	500,000	3,720,000	CIP
-	-	750,000	-	-	750,000	CIP
200,000	-	-	-	-	200,000	CIP
<b>\$ 5,877,852</b>	<b>\$ 3,730,000</b>	<b>\$ 2,550,000</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>	<b>\$ 33,389,136</b>	
44,000				-	44,000	CIP
-	635,000	-	-	-	635,000	CIP
-	-	-	-	-	60,000	CIP
-	-	-	400,000	-	400,000	CIP
<b>\$ 44,000</b>	<b>\$ 635,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 1,139,000</b>	
-	-	-	-	-	564,205	CIP
-	-	-	-	-	256,700	CIP
-	-	-	-	-	803,692	CIP
-	40,000	-	-	-	40,000	CIP
-	-	-	-	-	40,000	CIP
250,000	250,000	250,000	250,000	125,000	1,625,000	CIP
-	-	-	-	-	87,500	CIP
880,000	-	-	-	-	880,000	CIP
400,000	380,000	300,000	100,000	100,000	1,680,000	CIP
45,000	45,000	45,000	45,000	45,000	270,000	CIP
<b>\$ 1,575,000</b>	<b>\$ 715,000</b>	<b>\$ 595,000</b>	<b>\$ 395,000</b>	<b>\$ 270,000</b>	<b>\$ 6,247,097</b>	
679,574	1,290,300	1,038,712	1,453,800	1,244,983	6,095,393	CIP
<b>\$ 679,574</b>	<b>\$ 1,290,300</b>	<b>\$ 1,038,712</b>	<b>\$ 1,453,800</b>	<b>\$ 1,244,983</b>	<b>\$ 6,095,393</b>	
127,212	136,784	138,812	138,392	117,432	784,132	CIP
85,000	-	-	-	-	125,000	CIP
-	-	-	-	-	100,000	CIP

**FY 2022 - 2027 Capital Improvement Projects by Fund**

GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
5	Design Documents for Citywide Fiber Cabling Projects	New	IT Services	IT Services	-	-
5	EOC Servers & Data Storage	New	IT Services	IT Services	-	70,000
5	ERP Disaster Recovery Services	New	IT Services	IT Services	-	16,740
6	ERP Onsite Training for Phases 1-4	Existing	IT Services	IT Services	-	17,050
5	ERP Phases 5 & 6 Hardware Devices	Existing	IT Services	IT Services	-	25,000
5	ERP Phases 5 & 6 Installation	Existing	IT Services	IT Services	176,347	-
5	ERP Server Upgrades	New	IT Services	IT Services	-	-
5	Fiber Cable Audit & Survey	Existing	IT Services	IT Services	-	50,000
5	Network Infrastructure Upgrades	Existing	IT Services	IT Services	-	50,000
5	New City Hall Fiber Connection	New	IT Services	IT Services	-	50,000
<b>IT SERVICES FUND TOTAL</b>					<b>\$ 176,347</b>	<b>\$ 544,290</b>
<b>FY 2022 - FY 2027 CAPITAL IMPROVEMENTS PLAN TOTAL COSTS</b>					<b>\$ 2,644,244</b>	<b>\$ 40,639,809</b>

Key: *Single Initiative with Multiple Funding Sources*

FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type
50,000	-	-	-	-	50,000	CIP
-	-	-	-	-	70,000	CIP
16,740	17,000	17,000	17,250	17,250	101,980	CIP
-	-	-	-	-	17,050	CIP
-	-	-	-	-	25,000	CIP
-	-	-	-	-	176,347	CIP
31,000	-	-	-	-	31,000	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	50,000	CIP
<b>\$ 309,952</b>	<b>\$ 153,784</b>	<b>\$ 155,812</b>	<b>\$ 155,642</b>	<b>\$ 134,682</b>	<b>\$ 1,630,509</b>	
<b>\$ 15,491,438</b>	<b>\$ 17,677,984</b>	<b>\$ 7,577,424</b>	<b>\$ 6,451,692</b>	<b>\$ 5,665,815</b>	<b>\$ 96,148,406</b>	

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** ADA 15 Passenger Van

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Equipment	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Jocelyn Brodhead
<b>Service Life:</b>	10 Years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

All of the Parks and Recreation Department vans are 15 passenger with traditional bench seating. This project would have one van replaced with a more ADA compliant van with bus-style steps into the van, individual seats, and a high canopy to allow passengers to walk upright to their seat. These funds would supplement the existing monies in the Fleet for a replacement van to pay for the additional costs needed for an ADA van.

#### Project Justification

The current vans are adequate for transporting children without mobility issues. However, it is difficult for older adults or anyone with mobility issues to utilize the existing vans. Staff feel it is very important to have at least one vehicle that can better accommodate our participants. Please note, however, this may not accommodate wheelchairs. That request could be addressed in future years as additional vans are replaced.

#### If there has been a change from prior year please explain:

Move project to FY 27 when the oldest van is due for replacement.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 40,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Citywide Exterior Facilities Painting

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	641803
<b>Department:</b>	PW-Facilities	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	12 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

#### Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs							
<i>Fine Art Center</i>	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
<i>Public Services</i>	-	-	40,000	-	-	-	40,000
<i>Hale Center</i>	-	60,000	-	-	-	-	60,000
<b>Total</b>	<b>\$ 55,000</b>	<b>\$ 60,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 55,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
Stormwater Fund	-	-	40,000	-	-	-	40,000
<b>Total</b>	<b>\$ 55,000</b>	<b>\$ 60,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \_\_\_\_\_ **Date of Cost Estimate:** \_\_\_\_\_

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Citywide HVAC Replacements

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	641801
<b>Department:</b>	PW-Facilities	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	12 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

#### Project Justification

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

#### If there has been a change from prior year please explain:

FY22- Public Services/IT Admin. Bldg., North Unit, Library Phase I, Community Cr. Rooftop Units Phase I. FY23 - Library Phase II, Solid Waste, Fire Station 60 & Fire Admin. FY 24 - Library Phase III & Fire Station 62.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
<b>Project Costs</b>							
<i>Public Services</i>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<i>Library</i>	50,000	50,000	-	-	-	-	100,000
<i>Community Center</i>	250,000	-	-	-	-	-	250,000
<i>Solid Waste</i>	-	30,000	-	-	-	-	30,000
<i>Fire Station 60 Dayroom</i>	-	18,000	-	-	-	-	18,000
<i>Fire Admin</i>	-	35,000	-	-	-	-	35,000
<i>Fire Station 62 Dayroom</i>	-	-	25,000	-	-	-	25,000
<b>Total</b>	<b>\$ 340,000</b>	<b>\$ 133,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 300,000	\$ 103,000	\$ 25,000			\$ -	\$ 428,000
Solid Waste Fund	-	30,000		-	-	-	30,000
Stormwater Fund	40,000	-	-	-	-	-	40,000
<b>Total</b>	<b>\$ 340,000</b>	<b>\$ 133,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 548,000      **Date of Cost Estimate:** 2/10/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Citywide Multimodal Transportation Master Plan / Complete Streets - Implementation

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	TBA
<b>Department:</b>	Community Development	<b>Project Manager:</b>	George Kinney
<b>Service Life:</b>	N/A	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	FY 2021		

#### Project Description

The City of Dunedin Strive for 2035 Comprehensive Plan Transportation Element provides a goal that sums up the City's vision for transportation: Goal 1- Provide a safe and efficient transportation system that serves and enhances the quality of life for its citizens by implementing the elements of the Complete Streets policy.

As a vehicle to implement the elements of the Complete Streets policy, Objective 1.4 of the Transportation Element specify that the City to "Develop and implement a multimodal transportation plan in support of regional, local and area activities."

In addition to the goal and objective of the Comprehensive Plan, past corridor studies, the results of the City's citizen survey and the outcome of the last City Commission retreat solidifies the need and support for developing a citywide multimodal transportation master plan with the implementation of the Complete Streets policy framework.

Anticipated outcomes of the PSTA Master Plan BPI have been conveyed to the consultant and incorporated into this planning effort to the extent practical.

#### Project Justification

City Commission direction from the January 2020 Strategic Planning Session and the City's Comprehensive Plan.

#### If there has been a change from prior year please explain:

The master plan is expected to be completed in FY 2021. Implementation of the plan expected to begin FY 2022. In addition, the project now includes relevant PSTA considerations. Project costs still to be determined.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	TBD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	TBD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Annual Operations & Maintenance Costs (if any)							
	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \_\_\_\_\_ **Date of Cost Estimate:** \_\_\_\_\_

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Citywide Roof Replacements

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	641802
<b>Department:</b>	PW-Facilities	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	20-30 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

#### Project Justification

Revised Scope of Work to the Hale Center project is to replace the existing standard shingle roofing product and upgrade to a standing seam metal roof with a life expectancy of 35 years.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs							
Community Center	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Hale Center	-	220,000	-	-	-	-	220,000
Library	210,000	-	-	-	-	-	210,000
<b>Total</b>	<b>\$ 210,000</b>	<b>\$ 720,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 930,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 210,000	\$ 720,000	\$ -	\$ -	\$ -	\$ -	\$ 930,000
		-	-	-	-	-	-
<b>Total</b>	<b>\$ 210,000</b>	<b>\$ 720,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 930,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 930,000      **Date of Cost Estimate:** 2/10/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Community Center Floors

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	New
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Angel Trueblood
<b>Service Life:</b>	15+	<b>Project Status:</b>	New
<b>Year Project Began:</b>	2022		

#### Project Description

Replace VCT and concrete flooring in lobby, hallways (except hallway to Music Room), Community Room, Aberdeen Room, and Kids Place at the Community Center.

#### Project Justification

Flooring in the above mentioned areas is original to the facility's construction 2007 and is showing significant wear and tear. The classroom VCT flooring is worn down beyond normal waxing maintenance and has scratched tiles. The painted concrete is need of repairs and repainting throughout the facility.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 90,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 90,000 **Date of Cost Estimate:** 2/16/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Court Resurfacing

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	429506
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Chris Hoban
<b>Service Life:</b>	7 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

#### Project Justification

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY22 funds are to do a complete replacement of the Elizabeth Skinner basketball courts, FY26 for resurfacing at Eagle Scout Park, and FY 27 at Highlander Park

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 80,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 80,000
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 80,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \_\_\_\_\_ **Date of Cost Estimate:** \_\_\_\_\_

#### Scope of Estimate:

Cost based on similar project in FY 2021



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Dunedin Public Library Playground

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	412101
<b>Department:</b>	Library	<b>Project Manager:</b>	Phyllis Gorshe / Lanie Sheets
<b>Service Life:</b>	12 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The current Dunedin Public Library playground was installed in 2010 with funding from the Dunedin Friends of the Library, City of Dunedin General Fund, and numerous donors. A typical playground has a lifespan of 10-15 years. The Dunedin Friends of the Library and other stakeholder groups/donors would fundraise in order to fund all of the demo, removal, new playground equipment, installation and labor for the Library. Due to COVID 19 and fundraising concerns, the project needs to be moved to the next fiscal year, 2022. The library is currently looking at grants to help supplement the fundraising of the Friends of the Library. We will work with Parks and Recreation on the bids and recommendations of playground equipment. In addition, Parks and Recreation regularly monitors the current structure for quality and safety.

#### Project Justification

This project will meet the EPIC goals 1 & 2. As the playground equipment is showing its age, it is important that we replace the structure for the safety and enjoyment of our library patrons.

#### If there has been a change from prior year please explain:

The project was originally planned for 2021, but due to COVID19, the Friends of the Library had to reevaluate their fundraising due to limited income with the book store being closed and no large events such as the annual book sale.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 100,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

Rep Services Inc. gave Parks and Recreation an estimate of existing equipment demolition, new equipment installation, freight, and new surfacing. It was determined that we would estimate \$100,000 and adjust the equipment to meet the budget.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Electrical Distribution (Power Grid) Assessment

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	City Manager	<b>Project Manager:</b>	Lael Giebel
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The scope of this project is to hire a specialty consultant, in order to provide an independent assessment of the reliability, vulnerability, and resilience of the City's electrical distribution power grid infrastructure owned and operated by Duke Energy.

#### Project Justification

Weather, accidents, or aging equipment can cause localized or system wide failures. Technology and power distribution strategies will provide a more robust and resilient infrastructure in the future. The ability of a system to be resilient, will not only reduce the likelihood of outages, but will also limit the scope and impact of outages when they do occur. Prolonged outages result in tangible economic losses to the business community, the inability for the City & Pinellas County Sheriff's Office to provide local governmental services including social services and relief efforts, and delays the return to normalcy post catastrophic event.

#### If there has been a change from prior year please explain:

Funding has been removed for this project.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \_\_\_\_\_ **Date of Cost Estimate:** \_\_\_\_\_

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** FIRE TRAINING CENTER, TRAINING TOWER/BURN BUILDING

**Epic! Goal**

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusive initiatives

**At A Glance**

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	Fire	<b>Project Manager:</b>	Chief Jeff Parks
<b>Service Life:</b>	20 years	<b>Project Status:</b>	New
<b>Year Project Began:</b>			

**Project Description**

The City has constructed a Fire Training Center (FTC)/Emergency Operations Center (EOC) building at 2835 Belcher Rd. The property to the rear of this building has been set aside for a training tower/burn building. This project would include a three story metal building that would allow for multiple fire/rescue training purposes. The proposed building would include two burn rooms that enable firefighters to gain realistic training on fire behavior and attack. This building would be used by various north County fire departments in our coordinated training system and law enforcement as necessary. The City would have to add a City fire hydrant to the rear of the property. The cost breakdown for the desired structure and preparation includes \$344,000 for materials, \$300,000 for labor, \$75,000 for the foundation, \$21,000 for freight, \$100,000 for architectural design, \$50,000 for permits, \$150,000 for concrete pavement, \$35,000 for a City hydrant.

**Project Justification**

The Fire Department has been rated as a Class "2" Insurance Services Office (ISO) department. To maintain or improve this rating, fire departments are required to train a minimum of 18 hours/year/firefighter on a training grounds that includes a drill tower and live fire training structure (The proposed structure includes both). This would require a minimum of six trips to the SPC training facility on 49th St in Pinellas Park or the Clearwater Fire training facility on Belcher Rd in Clearwater. Both facilities are extremely busy and availability is limited. This will additionally benefit the City by having our firefighters stay local and be available to quick response as needed as well as reduce travel time, fuel costs and wear-n-tear on apparatus.

**If there has been a change from prior year please explain:**

As recent as 2016, this project was a part of the CIP plan for the City but was removed due to lack of funding. The City has twice requested funding assistance from the State of Florida but were unsuccessful. A search for other alternative funding sources and grants are actively being researched. Project is unfunded at this time.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	Unfunded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Operations & Maintenance Costs (if any)							
	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Cost Assumptions**

**Total Estimated Cost of Project:** \$ 1,100,000      **Date of Cost Estimate:** 4/20/2021

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Fisher Tennis Court Lights

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Chris Hoban
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The lights at Highlander and Fisher tennis courts were installed at the same time. The Highlander Court lights stopped working in 2019, unexpectedly, and needed to be replaced. Therefore, we are expecting the Fisher Courts will need to be replaced as well. The new lights are more energy efficient, prevent spillage, and can be programed remotely for better safety of the participants.

#### Project Justification

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions	
<b>Total Estimated Cost of Project:</b>	\$ 100,000
<b>Date of Cost Estimate:</b>	1/1/2020

**Scope of Estimate:**  
This cost estimate is based on the same scope of work that was just recently performed, in FY 2019, at the adjacent tennis courts.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Hale Center Aluminum Rail Replacement

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Elaine Swinehart
<b>Service Life:</b>	20 Years	<b>Project Status:</b>	New
<b>Year Project Began:</b>	2022		

#### Project Description

Remove existing rusted ADA railing Hale Senior Activity Center back porch and replace with a new aluminum rail.

#### Project Justification

Current rail is rusted and deteriorating due to age and exposure to the elements; must be replaced per ADA requirements.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Fund Name	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 30,000      **Date of Cost Estimate:** 2/1/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Hale Center North Restroom Replacement

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Elaine Swinehart
<b>Service Life:</b>	30 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Remove tile floor, sink/vanity, 3 toilets and partitions and popcorn ceiling in women's north restroom. Replace with 2 new commercial toilets, solid surface partitions for 2 toilets areas and grab bars in both toilet area Close off one pipe/toilet area. Retile floor, texture walls and paint. Add new solid surface vanity with 2 sinks & automatic shut off faucets. Motion sensed lighting. Remove tile floor, sink/vanity, 2 toilets, 2 urinals and partitions and popcorn ceiling in men's north restroom. Replace with 2 new commercial toilets, 2 waterless urinals, solid surface partitions for 2 toilets and partition for urinals and grab bars in both toilet areas. Retile floor, texture walls and paint. Add new solid surface vanity with 2 sinks and automatic shut off faucets. Motion-sensored lighting.

#### Project Justification

Both bathrooms are unsightly with rust and vanities that are coming apart and warping. Hale Center is a highly rented facility and these restrooms are unacceptable. Working on Quote from All Around Remodeling.

#### If there has been a change from prior year please explain:

Monies MAY be needed for the remediation to the Hale Center - if so, will need to rebudget in FY 22.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
<b>Total</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 80,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

Estimate is based on similar project at the Dunedin Library for \$90,000. This project is much smaller in size, but has added cost of replacement toilets and sinks.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Highlander Pool Roof Replacements

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	
<b>Department:</b>	Select Department	<b>Project Manager:</b>	Alicia Castricone
<b>Service Life:</b>	15+ years	<b>Project Status:</b>	New
<b>Year Project Began:</b>	2022		

#### Project Description

Replace Highlander Pool's main roof (bathhouse, \$30,000), Large Shelter (\$8,000), Small Shelter (\$6,000)

#### Project Justification

The roofs are past their life expectancy. There are several repairs that have been made over the years. Currently, there is a leak in the pump room area that will need intermediate repairs.

#### If there has been a change from prior year please explain:

None

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 44,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 44,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 44,000      **Date of Cost Estimate:** 1/26/2021

#### Scope of Estimate:

Quote includes removal and reshingle of roof, additional costs estimated for plywood

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Lightning Detection System Replacement

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> <u>Equipment</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>Parks &amp; Recreation</u>	<b>Project Manager:</b> <u>Lanie Sheets</u>
<b>Service Life:</b> <u>10 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> _____	

#### Project Description

This project provides for the replacement of the Lightning Detection System for the outdoor athletic complexes.

#### Project Justification

This safety item was installed in 2013 to inform the public when hazardous weather is in the areas and alerts them to take shelter.

#### If there has been a change from prior year please explain:

Cost adjusted relative to current rates. Proposed project to be completed in FY 2023.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 35,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Park Pavilion Replacement

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	461901
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Lanie Sheets
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Shelters (2), Highlander Pool Shelter (1), and Highlander Park Gazebo (1).

#### Project Justification

These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

#### If there has been a change from prior year please explain:

Prices updated based on current rates.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 130,000	\$ 430,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 130,000	\$ 430,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 130,000</b>	<b>\$ 430,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 430,000      **Date of Cost Estimate:** 3/2020

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Patricia Corridor Enhancements

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> <u>181905</u>
<b>Department:</b> <u>Economic &amp; Housing Dev.</u>	<b>Project Manager:</b> <u>Robert Ironsmith</u>
<b>Service Life:</b> _____	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> <u>2020</u>	

#### Project Description

Planned improvements to the Patricia Avenue Corridor consisting of an entryway feature at SR 580 and Patricia Avenue along with artistic features and possible landscaping.

#### Project Justification

Planned enhancement to continue the revitalization of the Patricia Avenue corridor. Improvements will add vibrancy to Patricia Avenue and encourage private investment resulting in increased tax base and job creation.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 150,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 215,000      **Date of Cost Estimate:** 2/20/2020

#### Scope of Estimate:

Estimates being developed, but comparable entry way feature \$100,000, and \$20,000 for Art.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Pickleball Courts

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Lanie Sheets
<b>Service Life:</b>	30 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project would construct 6 dedicated outdoor pickleball courts along with seating and lights for night play at Eagle Scout Park.

#### Project Justification

Pickleball is one of the fastest growing sports in the United States. Originally very popular with the senior population, its appeal has grown to all ages. Although we are able to offer indoor play at our community centers and have painted lines on some tennis courts for dual use, the demand far exceeds what we are able to offer. Having outdoor courts will allow drop-in usage every day of the year along with opportunities for instruction and/or leagues.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 400,000      **Date of Cost Estimate:** 2/18/2020

#### Scope of Estimate:

Cost estimates were based on several municipal projects of similar size and scope within the last 3 years.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** SCBA Air Packs Replacements

#### Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusive initiatives.

#### At A Glance

<b>Project Type:</b> <u>Equipment</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>Fire</u>	<b>Project Manager:</b> <u>Chief Jeff Parks</u>
<b>Service Life:</b> <u>15 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> _____	

#### Project Description

The Fire Department's Self Contained Breathing Apparatus (SCBA) packs were purchased in 2008 at a cost of \$182,279. This included 31 packs and 3 regulators for the ladder truck bucket. An additional 2 packs were purchased in 2010 at a cost of \$4,093 per pack. SCBA bottles have a fixed 15-year lifespan and will need replacement in 2023.

#### Project Justification

Historically, air packs begin to see increased maintenance costs in the 9-11 year range. The manufacturer generally makes parts available for their products for 5-8 years after a new design (standard) is released. Therefore, our packs will be serviceable until 2022 at the latest. The vendors recommendation is to not get more than two standards behind the current one. Standards are usually released every 5 years. This fits with replacing our packs and bottles in 2020 at the earliest and no later than 2023. No operational impact is anticipated.

#### If there has been a change from prior year please explain:

The current need is as follows: G1 Air Packs (34), Threaded Cylinders 45 min (60), G1 RIT System (4), RIT Cylinders (4), Masks (60), Chest Strap (34), Adjustable Lumbar Pad (34), Quick-Fill Hose and Pouch (34), Lithium Ion Battery (17), 6 Bay Battery Charger (4), Thermal Imager (34). The City has applied for a FEMA FIRE Act grant to assist with funding 90% of the cost. It should be known by 10/2021 if we recieved the grant.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
<b>Total</b>	<b>\$ 370,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 370,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 370,000      **Date of Cost Estimate:** 1/1/2021

#### Scope of Estimate:

Estimate is based on a cost estimate by our current supplier of SCBA equipment. A committee will be formed to evaluate other companies that offer similar products.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Sindoon / Rotary Stage

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	To be assigned
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Vince Gizzi
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project would expand the shade structure over the Sindoon Stage at the Dunedin Community Center along with possible reorientation of the stage focus to center it with the viewing area and great lawn.

#### Project Justification

The awning on the Sindoon Stage facing the great lawn was rusted beyond repair and needed to be removed. Currently, two shade sails have been added to the Sindoon Stage to provide some shade cover, however it does not cover the entire stage. The Rotary Clubs of Dunedin may contribute funding depending on the design.

#### If there has been a change from prior year please explain:

Reappropriate the full \$155,000 into FY 23 with only General Fund.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 155,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 155,000      **Date of Cost Estimate:** 6/2020

#### Scope of Estimate:

Scope of project is still being determined and costs may vary

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** SR 580 Mast Arm Repainting

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	To be assigned
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles. It is anticipated that these will be repainted in FY 2024. This project is estimated to cost approximately \$125,000.

#### Project Justification

#### If there has been a change from prior year please explain:

Costs were increased based on updated estimate.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Fund Name	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \_\_\_\_\_ **Date of Cost Estimate:** \_\_\_\_\_

**Scope of Estimate:** \_\_\_\_\_

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Stirling Park & Driving Range Shade Structure

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	<u>Improvement</u>	<b>Project Number:</b>	<u>New</u>
<b>Department:</b>	<u>Parks &amp; Recreation</u>	<b>Project Manager:</b>	<u>Chris Hoban</u>
<b>Service Life:</b>	<u>20 years</u>	<b>Project Status:</b>	<u>New</u>
<b>Year Project Began:</b>	<u>2022</u>		

#### Project Description

Add shade structures over the tee boxes at Stirling Park Driving Range.

#### Project Justification

The driving range has been very busy and well received since the City assumed operations. The range, however, is in the direct sun and is very hot during the summer months. The shade structure will provide for a more enjoyable experience and increased usage and revenues during hotter temperatures.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
<b>Total</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 60,000      **Date of Cost Estimate:** 2/20/2021

#### Scope of Estimate:

Staff obtained quotes a while ago estimating the project to cost about \$44,000; 20% has been added to account for inflation.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Stirling Park Driving Range Lights

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Chris Hoban / Kevin Harris
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Dunedin Stirling Links Golf Course has been converted into a city park with the driving range and chip and putt areas remaining in operation. The current driving range provides minimal lighting for night operations. This would add adequate lighting to this area.

#### Project Justification

#### If there has been a change from prior year please explain:

Cost has been updated based on recent quotes and moved to FY 23

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions	
<b>Total Estimated Cost of Project:</b>	\$ 40,000
<b>Date of Cost Estimate:</b>	2/24/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Study and Enhance Street Lighting

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	TBD
<b>Department:</b>	PW-Streets	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	TBD	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	N/A		

#### Project Description

Duke Energy has already completed enhanced street lighting along Alt. 19 / Edgewater Drive (LED lighting) during FY20. In addition, specific lighting will be installed at the Wilson St (Bayshore Blvd) pedestrian crosswalk. Staff will continue to work with Duke to assess street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints. Some complaints are related to crime activity, while others are associated with pedestrian and vehicular safety. This would be a Citywide plan implemented over many years, depending upon funding availability.

#### Project Justification

Provide for improved safety and nighttime visibility by assessing street lighting Citywide, in an effort to identify "dark areas" in response to resident / visitor complaints related to crime activity and pedestrian / vehicular mobility. This would be a Citywide plan to be implemented over many years, depending upon cost.

#### If there has been a change from prior year please explain:

This is a new initiative identified during the January 23, 2020 City Commission Strategic Planning Session.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** Unknown at this time      **Date of Cost Estimate:** N/A

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Website Upgrade

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	
<b>Department:</b>	Communications	<b>Project Manager:</b>	Sue Burness
<b>Service Life:</b>	5 years	<b>Project Status:</b>	New
<b>Year Project Began:</b>	2022		

#### Project Description

Upgrade/new skin or platform for the City of Dunedin website. A new site will include more graphic features, widgets that allow serve to communicate with diverse, non-English speaking cultures and enhanced user experience. This project may include a mobile service request CRM app (311).

#### Project Justification

The City of Dunedin's website is the city's vital portal of information providing residents and the public access to information, policies, ordinances, legislation, programs, and an opportunity to engage in local government by watching Commission, boards and committee meetings live or recorded. The website platform is outdated, inefficient and doesn't function with new plug-ins which enhance the user experience and integrate with other digital platforms. An upgrade to the existing website is needed.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 25,000	TBD	TBD	\$ -	\$ -	\$ -	\$ 25,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 25,000	TBD	TBD	\$ -	\$ -	\$ -	\$ 25,000
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions	
<b>Total Estimated Cost of Project:</b>	\$ 25,000
<b>Date of Cost Estimate:</b>	4/30/2021

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### GENERAL FUND

**Project Name:** Weybridge Woods Bridge Removal

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	To be assigned
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	N/A	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2014		

#### Project Description

Weybridge Woods Bridge is a wooden pedestrian bridge located across Curlew Creek, between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons. Repairs will continue but overall decking and handrail and understructure will need replacement. FY2025 funds \$10,000 for Consultant Services for a complete structural review.

#### Project Justification

City staff performed limited repairs to the decking and handrails in February 2021 and have restricted access to only pedestrians. It appears these interim repairs have been successful for the time being, as staff has not received any recent complaints. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

#### If there has been a change from prior year please explain:

Funding request has been pushed out until FY24, as the interim repairs previously made by staff appear to be sufficient at this time.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
Fund Name	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 10,000      **Date of Cost Estimate:** \_\_\_\_\_

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IMPACT FEE FUND

**Project Name:** Pedestrian Safety Crossing Improvements - Various Locations

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Equipment	<b>Project Number:</b>	631803
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Bruce Wirth
<b>Service Life:</b>	10 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Several installations of pedestrian crosswalks with flashing beacons (RRFB's) were completed at various locations along Alt 19 during FY20. The City will coordinate and obtain FDOT approval for previously permitted crosswalks along Edgewater Drive to install "Brick Street Print" at those locations, as well as at Orangewood Dr & Florida Ave. Once permitting is secured, this work will be grouped and bid together for economy of scale and competitive pricing. The FDOT completed their repaving project along Edgewater Drive during FY20. As mentioned above, "Brick Street Print" installations require FDOT approval, via an MOA / permit where such prior approvals do not exist.

#### Project Justification

The City has established a citizen advisory committee for recommendations on improvements to public access to Parks and general public safety access within the City. The committee and private business have made requests for more pedestrian crossings at various locations within the City boundaries. This project provides the funding for such potential crossings, subject to permitting approval for same.

#### If there has been a change from prior year please explain:

Previously crossings were budgeted individually by specific location(s). Locations may change during final design. The intent is to have a more generic CIP that provides for funding of crossings as the need for same are identified and warranted. Therefore the CIP Project Name is changed to reflect "Ped Safety Crossing Improvements".

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Impact Fee Fund	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
<b>Total</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Impact Fee Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 140,000      **Date of Cost Estimate:** 3/27/2020

#### Scope of Estimate:

Budgeting Placeholder. Detailed estimates to be developed as specific locations and scope of installations are more clearly vetted and defined.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PUBLIC ART FUND

**Project Name:** Jay Walk

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Traffic Engineer
<b>Service Life:</b>	5-8 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2021		

#### Project Description

Construction of an offline, decorative crosswalk in the vicinity of TD Ballpark. Work to be coordinated between the Department of Public Works & Utilities and the Arts and Culture Committee. Work to be performed in accordance with the City of Dunedin Artistic Crosswalk Guidelines and applicable State standards such as the manual of Uniform Traffic Control Devices Interpretations and those of the Federal Highway Administration if accomplished in public right-of-way. Possible locations include the walkway from the intersection of Beltrees/Douglas to the stadium entrance and the accessible route from the Uber/Lyft drop-off to the stadium parking lot. Work to be coordinated with the Toronto Blue Jays including any branded team images.

#### Project Justification

Commissioner request for consideration from Strategic Planning Session of Jan. 23. 2020. (Deferred to FY 2022).

#### If there has been a change from prior year please explain:

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Public Art Fund	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Public Art Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 15,000      **Date of Cost Estimate:** 2/11/2020

#### Scope of Estimate:

Since no location has been determined, the length and width of the proposed Jay Walk is unknown. Cost estimate assumes no curb-cuts, ramps or placement of new concrete or asphalt. Scope is predicated on the use of an existing sidewalk or pavement outside the public right-of-way. Fund is to defray artist design services, field application of the approved surface treatment and any advanced prep work.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### BUILDING FUND

**Project Name:** ERP Disaster Recovery Services

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	20 Years	<b>Project Status:</b>	New
<b>Year Project Began:</b>			

#### Project Description

Implement annual Tyler Technologies' Disaster Recovery Services for Munis and EnerGov. This project will allow the City to upload its mission critical ERP Munis and EnerGov data to the Tyler Technologies secure data center on a daily basis.

#### Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code compliance, building inspections, inventory and citizen self-service solution.

Although the City backs up its ERP data in-house on a daily basis, the Tyler's disaster recovery services would prepare us the unexpected: a roof leak, equipment failure, a cyberattack or full blown natural disaster. With this service, a copy of our ERP data is uploaded offsite each day to one of Tyler's data centers and is accessible to our team whenever we need it. This service would help the City restore essential business practices within 24 hours — and in fact, most sites are up and running within a couple of hours.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 27,000	\$ 27,000	\$ 27,500	\$ 27,500	\$ 29,000	\$ 29,000	\$ 167,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 16,740	\$ 16,740	\$ 17,000	\$ 17,000	\$ 17,250	\$ 17,250	\$ 101,980
Building Fund	\$ 10,260	\$ 10,260	\$ 10,500	\$ 10,500	\$ 11,750	\$ 11,750	\$ 65,020
Total	\$ 27,000	\$ 27,000	\$ 27,500	\$ 27,500	\$ 29,000	\$ 29,000	\$ 167,000

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:**                     About \$27,000 annually                          **Date of Cost Estimate:**                     4/5/2021                    

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### BUILDING FUND

**Project Name:** ERP Employee Training for Phases 1-4

#### Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusive initiatives.

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>IT Services</u>	<b>Project Manager:</b> <u>Michael Nagy</u>
<b>Service Life:</b> <u>20 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> <u>FY 2018</u>	

#### Project Description

Purchase additional employee training on using the Tyler ERP solution for Phases 1 through 4. This training will be provided by Tyler Technology training consultants.

#### Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code compliance, building inspections, inventory and citizen self-service solution. Ongoing training and developing of our employees is critical to the future success of utilizing the ERP to provide service to the public. For employees to be efficient, productive and adaptable, new skills are required, such as: critical thinking and problem solving; communication; collaboration; creativity and innovation. Our employees are our biggest asset since they get the required work done so the City can meet its Epic Goals and business objectives. Effective training can provide our employees with essential next-generation skills while bringing with it a host of business benefits, such as: support succession planning; increase employee value; enhance operational efficiencies; and to exceed industry standards. It will be in the City's best interest to provide additional employee training on the usage of the ERP system to insure it is being managed and utilized as a convenience to our citizens and the general public.

#### If there has been a change from prior year please explain:

The project name has changed to reflect the inclusion of word "employee".

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 27,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,500

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 17,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,050
Building Fund	\$ 10,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,450
<b>Total</b>	<b>\$ 27,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,500</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 27,500      **Date of Cost Estimate:** 4/5/2021

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### BUILDING FUND

**Project Name:** ERP Server Upgrades

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> Infrastructure	<b>Project Number:</b> _____
<b>Department:</b> IT Services	<b>Project Manager:</b> Michael Nagy
<b>Service Life:</b> 7 Years	<b>Project Status:</b> New
<b>Year Project Began:</b> _____	

#### Project Description

Upgrade the ERP Munis & EnerGov network server equipment to accommodate current and future growth.

#### Project Justification

The City's ERP replacement solution referred to as Tyler Technologies' Munis and EnerGov systems was adopted in 2017. The original network server equipment for the ERP was configured just for the Munis Financials and HR/Payroll modules and the EnerGov databases with a five year data growth. The system will be five years old in FY22 and the City has since expanded on the ERP system to include ExecuTime which is used for time & attendance. By mid-FY22, the ERP solution will include the Utility Billing module with 20 years of converted historical data and the Enterprise Asset Management module that includes Assets, Fleet Services, Facilities Management and Work Orders data. The current ERP servers need to be upgraded to accommodate the increased data storage and to increase performance.

#### *If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000
Building Fund	\$ -	\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ 19,000
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 50,000      **Date of Cost Estimate:** 4/5/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COUNTY GAS TAX FUND

**Project Name:** Alt 19 Downtown Street Print Enhancement

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	632101
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Bruce Wirth
<b>Service Life:</b>	10 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2021		

#### Project Description

The crosswalks in and around the City's downtown area will be enhanced with decorative street print. This project will be funded from Engineering and from the CRA.

#### Project Justification

The City of Dunedin has several pedestrian crosswalks in and around the downtown area. In order to create the sense of cohesion in the downtown area, the City will enhance the pedestrian crosswalks with decorative street print. Sidewalks in the CRA district shall be funded from the CRA, and the crosswalks outside of the CRA shall be funded through Engineering (County Gas Tax).

#### If there has been a change from prior year please explain:

The crosswalk at Wilson street has received decorative street print. Additional crosswalks to be completed.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Contractual Services	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
CGT Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Total	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 70,000      **Date of Cost Estimate:** 10/1/2020

#### Scope of Estimate:

Estimate includes the materials and labor required to apply the decorative street print to the pedestrian crosswalks.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COUNTY GAS TAX FUND

**Project Name:** City's Sidewalk Inspection & Maintenance Program

#### Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	630003
<b>Department:</b>	PW-Streets	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	15 Yrs	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2000		

#### Project Description

To secure funding and enhance the existing sidewalk inspection and maintenance program.

#### Project Justification

The City of Dunedin is covered by approximately 35 miles of sidewalks. Dunedin sidewalks provide a safe walking area for pedestrians and provide access throughout the City to schools, businesses, government offices and recreation areas. If maintenance to sidewalks is neglected, sidewalks would degrade and become severely damaged over time by the effects of weather, tree root expansion, and use, resulting in uneven or broken concrete that would inhibit pedestrian access or cause injuries. Therefore, a sidewalk inspection and repair program is essential to minimize the risks of trips and falls of pedestrians, ensure Americans with Disabilities Act (ADA) compliance, and promote walkability. Historically, the City's Sidewalk Maintenance Program has been funded by the County Gas Tax. In recent years, it has been challenging for City staff to maintain a proactive and consistent program of inspection and maintenance of the City's sidewalks due to staffing, as well as the time intensive methods used to replace or "grind down" sidewalks in need of repair or replacement.

#### If there has been a change from prior year please explain:

To enhance the City's current program, Staff is researching additional funding sources through grants, as well as exploring more effective and cost efficient methods of inspecting and maintaining the City's sidewalks. Staff is also researching best practices used by neighboring cities and the County to reduce the need for additional staffing and prioritize sidewalk inspections and repair through the use of an outside contractor that is willing to work within the City's budget.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Contractual Services	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Other Costs	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CGT Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CGT Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 300,000      **Date of Cost Estimate:** 5/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COUNTY GAS TAX FUND

**Project Name:** Pavement Management Program

*Epic! Goal*

2. Create a visual sense of place.

*At A Glance*

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	631801
<b>Department:</b>	PW-Streets	<b>Project Manager:</b>	Bruce Wirth, PE
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

*Project Description*

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

*Project Justification*

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick roads, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

*If there has been a change from prior year please explain:*

Cost share starting in FY24 has been updated based on estimated fund availability. On average, based on history, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CGT Fund	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,720,000
Penny Fund	690,000	690,000	710,000	730,000	\$ 730,000	\$ 730,000	\$ 4,280,000
<b>Total</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 6,000,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CGT Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*Cost Assumptions*

**Total Estimated Cost of Project:** \$1,000,000 per year      **Date of Cost Estimate:** 2/14/2020

*Scope of Estimate:*

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Athletic Field Renovation

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	469502
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Pete Wells
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2020		

#### Project Description

The current athletic field inventory includes 13 athletic fields including 7 ball fields and 4 regulation soccer fields, and two multi-purpose fields. Renovation includes stripping the field, rototilling, laser grading, soil treatments, refurbishment of clay infields, and complete sod and fence replacements.

#### Project Justification

Athletic fields must maintain even playing surfaces for safety reasons. Throughout time and usage athletic fields will require complete refurbishments to fix any uneven surfaces, drainage issues, soil compaction, etc. This schedule is on an approximately 15 year cycle. FY22 would involve renovations to Field 4 at the Fisher Complex.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 300,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 300,000 **Date of Cost Estimate:** 2/1/2021

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Citywide Parking Lot Resurfacing - Marina

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	641904
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Andy Padgett, Lanie Sheets
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy. The paving of City Facilities is initiated by the department/City entity for which the facility is assigned. Engineering is called upon to provide an assessment and projected budget. The City department provides schedule and funding. Generally, the work will be done as part of the annual paving program. Exceptions to this may be a result of additional work outside the routine paving that needs to be done in association of the pavement work.

In FY 2023, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbor master's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

#### Project Justification

#### If there has been a change from prior year please explain:

Costs updated for current prices.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ 66,000	\$ -	\$ -	\$ -	\$ -	\$ 66,000
Marina Fund	-	44,000	-	-	-	-	44,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 110,000 **Date of Cost Estimate:** 2/14/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Coca-Cola Property Adaptive Reuse

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>	20	<b>Project Status:</b>	New
<b>Year Project Began:</b>	2022		

#### Project Description

Secure a new user for the Coca-Cola property.

#### Project Justification

Increase tax base along with job creation.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Total</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 600,000      **Date of Cost Estimate:** 6/3/2021

#### Scope of Estimate:

Very preliminary budget estimates based possible incentives to secure a new user to the Coca-Cola property.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Community Center Parking Lot

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	421801
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Lanie Sheets /Bruce Wirth
<b>Service Life:</b>	TBD	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2018		

#### Project Description

This project provided funds in FY 2020 for the design and SWFWMD permitting of the replacement of the gravel and also to increase parking capacity. The pond behind the Community Center by the restrooms will need to be increased in capacity for the additional impervious area. Cost estimates were provided by the consultant. Future funds are for construction.

#### Project Justification

There is a current issue with the loose gravel causing uneven surfaces for walking and the need for regular maintenance to avoid safety issues. In addition, there has been an increasing problem with not enough parking. The programming capacity of the building is greater than can be accommodated with the current parking lot. In the meantime, overflow parking has been permanently established in the grass lot west of the Fine Arts Center.

#### If there has been a change from prior year please explain:

FY 2022 Construction moved to FY 2024.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions				
<b>Total Estimated Cost of Project:</b>	<b>\$</b>	<b>300,000</b>	<b>Date of Cost Estimate:</b>	<b>2/1/2021</b>

#### Scope of Estimate:

Design work has just started so cost estimates are unknown.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Dog Park

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	461801
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Vince Gizzi
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2018		

#### Project Description

This project would construct a dog park at a site to be determined. Elements may include (depending on the site selected), fencing, shade, landscaping, water stations, parking improvements, etc.

#### Project Justification

The Parks & Recreation Department completed a Strategic Plan in 2015. One of the major deficiencies identified was the need for a new or additional dog park. Happy Tails dog park sat at the edge of a retention pond and was under water large portions of the year. In 2019, it was closed due to the Blue Jays complex expansion. Although the City was able to partner with Achieva Credit Union to expand their dog park, the goal is still to have a dog park on city-owned property. The projected cost is for development only and does not include land acquisition if necessary.

#### If there has been a change from prior year please explain:

These funds are now being reappropriated into FY 2023 as a site has still not been identified.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 150,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

Costs may change; contingent upon the site selected.





## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Highlander Pool Replacement

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	422103
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Vince Gizzi / Alicia Castricone
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The current pool was evaluated to see if we could extend its useful life. The cost, however, was prohibitive. Instead, the proposed project would replace the existing pool with a new pool along with all corresponding pump and mechanical facilities. A master plan will also be conducted along with cost estimates for each element so that future phases could be done in subsequent years as monies become available.

#### Project Justification

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex. In 2019 the Parks & Recreation Department also conducted a community-wide survey to identify the desired features of a new aquatic complex.

#### If there has been a change from prior year please explain:

Estimate increased from \$2.7M to \$3M due to increase in construction costs.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 900,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,900,000
Prior Year Carryforward	100,000	-	-	-	-	-	100,000
<b>Total</b>	<b>\$ 1,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 3,000,000      **Date of Cost Estimate:** 5/1/2021

#### Scope of Estimate:

This scope includes only the master plan and construction costs for the main pool. The master plan will identify costs for future phases which will need to be budgeted separately.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Jerry Lake Parking Lot Renovation

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Engineering
<b>Service Life:</b>	10 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project is for reconstruction of the asphalt parking lot at the Jerry Lake Recreation Complex. The previous scope included just a milling and asphalt overlay, replacement of necessary wheel stops and addition of ribbon curb where needed. Engineering has determined that it will need a complete replacement including the base materials.

#### Project Justification

The current parking lot is seeing significant wear and pot holes are forming.

#### If there has been a change from prior year please explain:

Increased to include full replacement including the base per Engineering.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
<b>Total</b>	<b>\$ 420,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 420,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 420,000 **Date of Cost Estimate:** 2/20/2020

#### Scope of Estimate:

Basic estimate from Engineering Department.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Milwaukee Avenue Streetscape/Parking

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b> Improvement	<b>Project Number:</b> _____
<b>Department:</b> Economic & Housing Dev.	<b>Project Manager:</b> Robert Ironsmith
<b>Service Life:</b> 20 years	<b>Project Status:</b> New
<b>Year Project Began:</b> 2022	

#### Project Description

In conjunction with approved Development Agreement for Gateway, the City is to contribute approximately \$35,000 toward parking on Milwaukee Avenue in partnership with Gateway Developer.

#### Project Justification

#### If there has been a change from prior year please explain:

Creation of additional public parking on Milwaukee Avenue in partnership with Gateway Developer.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 35,000			\$ -	\$ -	\$ -	\$ 200,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 35,000			\$ -	\$ -	\$ -	\$ 35,000
Total	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Annual Operations & Maintenance Costs (if any)							
	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 35,000      **Date of Cost Estimate:** 2.23.2021

#### Scope of Estimate:

Per Gateway Development Agreement, final number dependent on Parkland Impact fee.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** New City Hall

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> Infrastructure	<b>Project Number:</b> 111801
<b>Department:</b> City Manager	<b>Project Manager:</b> Jorge Quintas
<b>Service Life:</b> 75-100 years	<b>Project Status:</b> Existing
<b>Year Project Began:</b> 2019	

#### Project Description

Design and construction of a new 38,500 sq. ft. consolidated City Hall with surface parking lot and stormwater requirements being met on the adjacent 500 Wood Street lot. The new City Hall consolidates the existing City Hall (542 Main St.) and former Technical Services (737 Loudon Ave.), and the Municipal Services Buildings (750 Milwaukee Ave.) operations into one centralized facility.

#### Project Justification

City Hall, MSB & TSB have reached the end of their useful life and code-compliant renovations are cost prohibitive. MSB & TSB have been demolished at a cost of approximately \$130,000 and converted into a surface parking lot pending construction of the new City Hall. A decision on the disposition of the current City Hall has not been made. It is expected that consolidation of government operations will bring operational efficiencies and cost-effectiveness in the delivery of service to the community.

#### If there has been a change from prior year please explain:

Design has been completed and the project bid. Known bid prices have been included in this update. Audio/Visual Equipment costs have been rolled into the base bid amount. The pandemic response in the design (estimated at \$146,000) has also been rolled into the base bid amount. The Furniture, Fixtures & Equipment (FF & E) budget was reduced on the recommendation of the architect based upon state contract procurement of furniture.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 9,690,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,690,001

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 9,592,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,592,001
CRA Fund	98,000	-	-	-	-	-	98,000
<b>Total</b>	<b>\$ 9,690,001</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,690,001</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 126,360	\$ 210,600	\$ 210,600	\$ 210,600	\$ 210,600	\$ 968,760

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 22,809,000      **Date of Cost Estimate:** 3/03/2021 CD Package and Bid

#### Scope of Estimate:

- \$18.499 million City Hall Construction (bid amount)
- \$ 0.4874 million Solar Power on City Hall Roof (bid amount)
- \$ 1.900 million Fees & Soft Costs (most occurs in FY 20 see deduct below)
- \$ 0.701 million Furniture, Fixtures and Equipment (architect's estimate)
- \$ 0.750 million Construction Contingency (staff estimate)
- \$ 0.350 million Undergrounding of Utilities (Duke Energy & CATV Estimate)
- \$ 0.000 Audio/Visual Equipment (now included in base bid)
- \$ 0.098 million Public Art Ordinance Fee
- \$ 1.024 million Surface Parking Lot (bid amount)
- \$23.809 million Total Project as Described Above
- (\$ 1.500 million Deduct for FY 2020 Design Expenditures)
- \$22.309 million Total for FY 21 and FY 22 (approximately 30% of construction in FY 21 & 60% in FY 22)
- (\$1.0 million- Deduct sale of Gateway Property)
- \$21.309 million net cost

\*\*\*\*\*Construction estimated to occur from May 3, 2021 to approximately September 5, 2022

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Parks Maintenance Facility

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	461907
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Vince Gizzi / Pete Wells
<b>Service Life:</b>	30 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project will replace the existing Parks operations facility located at 1241 San Christopher Drive. The existing facility is approximately 18,700 sq. ft. and the site also houses several sheds for storage. The facility was originally constructed in 1976, was remodeled in 1993 and expanded in 1998. The new facility will be a renovation of the existing building at the Englebert Complex.

#### Project Justification

The facility is not in compliance with current Florida Building Codes and does not meet current wind load requirements due to the age of the structure. Operating impacts cannot be calculated until final design is complete. The new facility will renovate the Englebert Complex currently used by the Toronto Blue Jays upon completion of their new facilities.

#### If there has been a change from prior year please explain:

This project is currently budgeted in FY 2021. Construction is not expected to begin until FY22. Funds have been reappropriated into FY22.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,324,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,324,600

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 1,324,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,324,600
<b>Total</b>	<b>\$ 1,324,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,324,600</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,324,600 **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

Staff is currently obtaining three formal cost estimates.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Pavement Management Program

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	631801
<b>Department:</b>	PW-Streets	<b>Project Manager:</b>	Bruce Wirth, PE
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

#### Project Justification

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick roads, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

#### If there has been a change from prior year please explain:

Cost share starting in FY24 has been updated based on estimated fund availability. On average, based on history, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CGT Fund	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,720,000
Penny Fund	690,000	690,000	710,000	730,000	\$ 730,000	\$ 730,000	\$ 4,280,000
<b>Total</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 6,000,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CGT Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$1,000,000 per year      **Date of Cost Estimate:** 2/14/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Playground Equipment Replacement

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	<u>Replacement</u>	<b>Project Number:</b>	<u>469301</u>
<b>Department:</b>	<u>Parks &amp; Recreation</u>	<b>Project Manager:</b>	<u>Lanie Sheets</u>
<b>Service Life:</b>	<u>12 years</u>	<b>Project Status:</b>	<u></u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years; this requires replacement of one or two playgrounds annually. FY 22 would replace the swing sets at Highlander Park and FY 2023 would do a partial renovation of the Boundless Playground at the Dunedin Community Center.

#### Project Justification

The swings at Highlander Park are approaching their useful life. The Boundless playground was installed in 2008 and will be 15 years old in 2023. Some of the pieces of equipment will be reaching their useful life.

#### If there has been a change from prior year please explain:

Highlander swings got moved up to FY 22, however, future projects are moved out to FY 27.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 35,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	\$ 285,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 35,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	\$ 285,000
<b>Total</b>	<b>\$ 35,000</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 285,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 285,000      **Date of Cost Estimate:** 2/1/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Pram Shed Replacement

#### *Epic! Goal*

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### *At A Glance*

<b>Project Type:</b> <u>Infrastructure</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>Parks &amp; Recreation</u>	<b>Project Manager:</b> <u>Lanie Sheets</u>
<b>Service Life:</b> <u>40 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> _____	

#### *Project Description*

This project would construct a replacement storage facility for the pram shed located on the west wall of the Marina. This building currently provides storage of sailboats and other equipment for all of our sailing programs (Windlasses, Dunedin Youth Sailing, lessons and summer camps). It is also the only maintenance storage for the Marina operations. The new structure would be the same size building (30' x 40') with break away walls to meet the building codes.

#### *Project Justification*

#### *If there has been a change from prior year please explain:*

The FY21 \$350,000 budget has been revised as follows: Approximately \$30,000 to stay in FY21 for design work. Construction estimates have been increased from \$320,000 to \$350,000 and has been budgeted in FY22.

<i>Expenditure Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

<i>Funding Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
<b>Total</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>

#### *Annual Operations & Maintenance Costs (if any)*

	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### *Cost Assumptions*

**Total Estimated Cost of Project:** \$ 380,000      **Date of Cost Estimate:** 2/18/2020

#### *Scope of Estimate:*

Cost estimate is based on a similar project recently completed at the residential complex to the south including design, construction and contingency costs.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### PENNY FUND

**Project Name:** Skinner Boulevard Improvements

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> <u>171801</u>
<b>Department:</b> <u>Economic &amp; Housing Dev.</u>	<b>Project Manager:</b> <u>Robert Ironsmith</u>
<b>Service Life:</b> <u>20 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> <u>2019</u>	

#### Project Description

Skinner Blvd Complete Streets Project - RFQ to go out for design in FY2022. In FY 2023 this will go out for bid for Complete Streets. The City anticipates receiving a \$1,000,000 grant in FY25/26 to assist with the costs of this project. Waiting on estimate from Duke to underground utilities.

#### Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

#### If there has been a change from prior year please explain:

Design and construction costs have been updated in FY2021.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 400,000	\$ 200,000	\$ 5,100,000	\$ 1,000,000	\$ -	\$ -	\$ 6,700,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 200,000	\$ 200,000	\$ 4,100,000	\$ 1,000,000	\$ -	\$ -	\$ 5,500,000
Penny Fund	-	-	1,000,000		-	-	1,000,000
Prior Year Carryforward	200,000	-	-	-	-	-	200,000
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ 200,000</b>	<b>\$ 5,100,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,700,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 6,700,000      **Date of Cost Estimate:** 2.23.2021

#### Scope of Estimate:

Estimates provided by George F. Young and from Dan Hart, PE, DBIA



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Additional Downtown Parking

#### *Epic! Goal*

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### *At A Glance*

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	112001
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>	30 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2022		

#### *Project Description*

Funds earmarked to provide additional downtown parking through various opportunities such as acquisition of real estate and infrastructure improvements.

#### *Project Justification*

Provide additional downtown parking.

#### *If there has been a change from prior year please explain:*

<i>Expenditure Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 4,050,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 6,550,000

<i>Funding Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 4,050,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 6,550,000
<b>Total</b>	<b>\$ 4,050,000</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,550,000</b>

#### *Annual Operations & Maintenance Costs (if any)*

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### *Cost Assumptions*

**Total Estimated Cost of Project:** \$ 6,550,000      **Date of Cost Estimate:** 8/19/2021

#### *Scope of Estimate:*

Estimate based on cost of downtown real estate and surface parking improvements.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Alt 19 Downtown Street Print Enhancement

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	632101
<b>Department:</b>	PW-Engineering	<b>Project Manager:</b>	Bruce Wirth
<b>Service Life:</b>	10 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2021		

#### Project Description

The crosswalks in and around the City's downtown area will be enhanced with decorative street print. This project will be funded from Engineering and from the CRA.

#### Project Justification

The City of Dunedin has several pedestrian crosswalks in and around the downtown area. In order to create the sense of cohesion in the downtown area, the City will enhance the pedestrian crosswalks with decorative street print. Sidewalks in the CRA district shall be funded from the CRA, and the crosswalks outside of the CRA shall be funded through Engineering (County Gas Tax).

#### If there has been a change from prior year please explain:

The crosswalk at Wilson street has received decorative street print. Additional crosswalks to be completed.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Contractual Services	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Other Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
CGT Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
<b>Total</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 70,000      **Date of Cost Estimate:** 10/1/2020

#### Scope of Estimate:

Estimate includes the materials and labor required to apply the decorative street print to the pedestrian crosswalks.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Downtown Alleyway Enhancements Initiatives

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>	20 years	<b>Project Status:</b>	New
<b>Year Project Began:</b>	2022		

#### Project Description

#### Project Justification

Downtown Alleyway enhancement initiative to improve backstreet corridors for beautification, entertainment and add overall ambience.

#### If there has been a change from prior year please explain:

To address blighting influences on alleyways as well as overall beautification and functionality.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs			\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 200,000      **Date of Cost Estimate:** 2.23.2021

#### Scope of Estimate:

Based on previous and similar improvement projects.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Downtown East End Plan (DEEP) - Mease Materials

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	171905
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>	N/A	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2018		

#### Project Description

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, possible Mease Materials partnership.

Adaptive reuse planning for City Hall, Partnership options with Mease Materials (Bay Care), appraisals, survey, concepts sketches, concept planning for streetscape, along Highland, Loudon and Virginia. Mease Materials design plan estimated cost \$7,500 and construction cost \$150,000. Additional \$20,000 to be budgeted for consulting services on other DEEP projects.

#### Project Justification

Appraisal, site plans and other technical professional services to assist with implementation of the DEEP Plan.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 177,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 177,500

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 177,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 177,500
<b>Total</b>	<b>\$ 177,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 177,500</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 177,500      **Date of Cost Estimate:** 2/10/2020

#### Scope of Estimate:

Determined by past history of utilizing consultants for various professional services. Mease Materials design estimated cost \$7,500 and construction cost \$150,000. \$42,500 for other projects such as appraisal, surveys etc, as part of the DEEP Plan.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Downtown Landscaping Project

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> <u>172003</u>
<b>Department:</b> <u>Economic &amp; Housing Dev.</u>	<b>Project Manager:</b> <u>Robert Ironsmith</u>
<b>Service Life:</b> _____	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> <u>2020</u>	

#### Project Description

In conjunction with a new Landscaping Master Plan designed landscape enhancements are planned to improve ambience of Downtown.

#### Project Justification

Enhance landscaping areas to add charm and appeal to the Downtown.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 40,000      **Date of Cost Estimate:** 01.20.2021

#### Scope of Estimate:

Estimate formulated with input from Parks.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Downtown Median Removal

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	172005
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>		<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Removal of asphalt median on Douglas in conjunction with creating parallel parking at the Courtyard on Main Street development. Carryforward due to timing of Courtyard on Main development delays.

#### Project Justification

Enhanced traffic flow in conjunction with creating parallel parking with the Court Yard on Main Street development project.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 15,000      **Date of Cost Estimate:** 2/10/2020

#### Scope of Estimate:

Estimate prepared from input with City Street Department.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Downtown Pavers, Walkability & Enhancements

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	172001
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The Phase I initiative will improve walkability and overall aesthetics on the south section of Main Street from Douglas Avenue to the Pinellas Trail. As well as streetscape improvements on the north section of Main Street in conjunction with proposed hotel. Future phases from 2024 will continue pavers enhancements. Carryforward any funds left from FY2020 due to delay in construction start from COVID-19. In addition \$20,000 for design concept of phase 2.

#### Project Justification

Improved walkability consisting of wider sidewalks, with enhanced landscaping.

#### If there has been a change from prior year please explain:

Estimated costs for FY 2022 increases from FY 2019 CIP submission.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 220,000	\$ 225,000	\$ 350,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 1,295,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 220,000	\$ 225,000	\$ 350,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 1,295,000
<b>Total</b>	<b>\$ 220,000</b>	<b>\$ 225,000</b>	<b>\$ 350,000</b>	<b>\$ 100,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 1,295,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,295,000      **Date of Cost Estimate:** 8/19/2021

#### Scope of Estimate:

Estimate determined from input of consultant and past history. (\$20,000 design Section 2)



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** East End Public Restrooms

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>Economic &amp; Housing Dev.</u>	<b>Project Manager:</b> <u>Robert Ironsmith</u>
<b>Service Life:</b> _____	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> _____	

#### Project Description

Two (2) stall public restrooms on the east end of downtown pending location approval by Commission.

#### Project Justification

Two (2) stall public restrooms pending location approval by Commission.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 150,000      **Date of Cost Estimate:** 7/27/2020

#### Scope of Estimate:

Estimate determined from input of consultant and past history.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Existing City Hall Adaptive Reuse

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>		<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Future re-positioning of the existing City Hall site. Actual use of property to be determined at a later date. Although at this time approved as a park. In 2022 plan \$20,000 for design work for property.

#### Project Justification

Re-positioning of the former City Hall is an important element of the DEEP. The property was approved as park with the DEEP Plan.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 20,000	\$ 130,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 20,000	\$ 130,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
<b>Total</b>	<b>\$ 20,000</b>	<b>\$ 130,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 300,000      **Date of Cost Estimate:** 8/3/2020

#### Scope of Estimate:

Very preliminary estimate based on project budget for upcoming Pioneer Park enhancements, if use of former City Hall is determined as a park.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Highland Streetscape

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

**Project Type:** Infrastructure  
**Department:** Economic & Housing Dev.  
**Service Life:** \_\_\_\_\_  
**Year Project Began:** \_\_\_\_\_

**Project Number:** \_\_\_\_\_  
**Project Manager:** Robert Ironsmith  
**Project Status:** Existing

#### Project Description

Streetscaping of Highland Avenue to include entryway feature and art work. Median on Highland is planned for FY 2024.

#### Project Justification

Reduce traffic speeds, enhance walkability, create a defined entryway.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ 60,000	\$ -	\$ 340,000	\$ -	\$ 400,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ 60,000	\$ -	\$ 340,000	\$ -	\$ 400,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 340,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 400,000      **Date of Cost Estimate:** 2/23/2021

#### Scope of Estimate:

Estimate from similar projects to be further defined when concept is developed. Highland improvements to be phased in; FY 2024 design cost for adding a median \$6,000 for design and construction cost \$54,000.00.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Highland/Louden/Virginia Streetscape

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	172104
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>		<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Streetscape enhancements on Highland, Virginia and Louden as part of Downtown East End Plan initiative. Improvements to include wider brick sidewalks, angled and parallel parking and landscaping. Need to carryforward \$150,000 from 2021.

#### Project Justification

Provide additional user friendly Downtown parking spaces along with improving Downtown walkability and aesthetics.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Prior Year Carryforward	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Total</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 300,000      **Date of Cost Estimate:** 8/4/2020

#### Scope of Estimate:

Very preliminary estimates from past projects, does not include undergrounding.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Mast Arm Bass and Main

#### Epic! Goal

**1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	
<b>Service Life:</b>		<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2021		

#### Project Description

Replacement of dated overhead span wires at Main and Bass with a Mast Arm traffic signal. The new Mast Arm will be both resilient for storms as well as serve as an enhancement to the Downtown entry way.

#### Project Justification

Existing overhead traffic signal features dated span wires and is susceptible to storms. In addition the existing signal system is archaic and is moving toward obsolescence.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -		\$ 300,000	\$ 300,000	\$ 600,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -		\$ 300,000	\$ 300,000	\$ 600,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 600,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 600,000      **Date of Cost Estimate:** 2/16/2020

#### Scope of Estimate:

Preliminary estimate formulated from input with Director of Public Works. Consultant retained to analyze signal and provide analysis to DOT as part of DOT's review for a matching grant.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** New City Hall

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> Infrastructure	<b>Project Number:</b> 111801
<b>Department:</b> City Manager	<b>Project Manager:</b> Jorge Quintas
<b>Service Life:</b> 75-100 years	<b>Project Status:</b> Existing
<b>Year Project Began:</b> 2019	

#### Project Description

Design and construction of a new 38,500 sq. ft. consolidated City Hall with surface parking lot and stormwater requirements being met on the adjacent 500 Wood Street lot. The new City Hall consolidates the existing City Hall (542 Main St.) and former Technical Services (737 Loudon Ave.), and the Municipal Services Buildings (750 Milwaukee Ave.) operations into one centralized facility.

#### Project Justification

City Hall, MSB & TSB have reached the end of their useful life and code-compliant renovations are cost prohibitive. MSB & TSB have been demolished at a cost of approximately \$130,000 and converted into a surface parking lot pending construction of the new City Hall. A decision on the disposition of the current City Hall has not been made. It is expected that consolidation of government operations will bring operational efficiencies and cost-effectiveness in the delivery of service to the community.

#### If there has been a change from prior year please explain:

Design has been completed and the project bid. Known bid prices have been included in this update. Audio/Visual Equipment costs have been rolled into the base bid amount. The pandemic response in the design (estimated at \$146,000) has also been rolled into the base bid amount. The Furniture, Fixtures & Equipment (FF & E) budget was reduced on the recommendation of the architect based upon state contract procurement of furniture.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 9,690,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,690,001

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ 9,592,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,592,001
CRA Fund	98,000	-	-	-	-	-	98,000
<b>Total</b>	<b>\$ 9,690,001</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,690,001</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ 126,360	\$ 210,600	\$ 210,600	\$ 210,600	\$ 210,600	\$ 968,760

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 22,809,000      **Date of Cost Estimate:** 3/03/2021 CD Package and Bid

#### Scope of Estimate:

- \$18.499 million City Hall Construction (bid amount)
- \$ 0.4874 million Solar Power on City Hall Roof (bid amount)
- \$ 1.900 million Fees & Soft Costs (most occurs in FY 20 see deduct below)
- \$ 0.701 million Furniture, Fixtures and Equipment (architect's estimate)
- \$ 0.750 million Construction Contingency (staff estimate)
- \$ 0.350 million Undergrounding of Utilities (Duke Energy & CATV Estimate)
- \$ 0.000 Audio/Visual Equipment (now included in base bid)
- \$ 0.098 million Public Art Ordinance Fee
- \$ 1.024 million Surface Parking Lot (bid amount)
- \$23.809 million Total Project as Described Above
- (\$ 1.500 million Deduct for FY 2020 Design Expenditures)
- \$22.309 million Total for FY 21 and FY 22 (approximately 30% of construction in FY 21 & 60% in FY 22)
- (\$1.0 million- Deduct sale of Gateway Property)
- \$21.309 million net cost

\*\*\*\*\*Construction estimated to occur from May 3, 2021 to approximately September 5, 2022

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Skinner Boulevard Improvements

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> <u>171801</u>
<b>Department:</b> <u>Economic &amp; Housing Dev.</u>	<b>Project Manager:</b> <u>Robert Ironsmith</u>
<b>Service Life:</b> <u>20 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> <u>2019</u>	

#### Project Description

Skinner Blvd Complete Streets Project - RFQ to go out for design in FY2022. In FY 2023 this will go out for bid for Complete Streets. The City anticipates receiving a \$1,000,000 grant in FY25/26 to assist with the costs of this project. Waiting on estimate from Duke to underground utilities.

#### Project Justification

A complete street make over for Skinner Boulevard will address vehicular safety issues arising from high motorist speeds. The planned improvements will improve roadway aesthetics and will also stimulate redevelopment.

#### If there has been a change from prior year please explain:

Design and construction costs have been updated in FY2021.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 400,000	\$ 200,000	\$ 5,100,000	\$ 1,000,000	\$ -	\$ -	\$ 6,700,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ 200,000	\$ 200,000	\$ 4,100,000	\$ 1,000,000	\$ -	\$ -	\$ 5,500,000
Penny Fund	-	-	1,000,000	-	-	-	1,000,000
Prior Year Carryforward	200,000	-	-	-	-	-	200,000
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ 200,000</b>	<b>\$ 5,100,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,700,000</b>

#### Annual Operations & Maintenance Costs (if any)

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 6,700,000      **Date of Cost Estimate:** 2.23.2021

#### Scope of Estimate:

Estimates provided by George F. Young and from Dan Hart, PE, DBIA

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

**Project Name:** Skinner Blvd, New York Avenue Entry Way

#### Epic! Goal

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	Economic & Housing Dev.	<b>Project Manager:</b>	Robert Ironsmith
<b>Service Life:</b>		<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Lane/Median modification to facilitate entryway feature.

#### Project Justification

Slow traffic, entryway demarcation, aesthetics.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 150,000      **Date of Cost Estimate:** 3/16/2020

#### Scope of Estimate:

Based on past entryway/median projects.





## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### SOLID WASTE FUND

**Project Name:** Citywide HVAC Replacements

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	641801
<b>Department:</b>	PW-Facilities	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	12 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

#### Project Justification

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

#### If there has been a change from prior year please explain:

FY22- Public Services/IT Admin. Bldg., North Unit, Library Phase I, Community Cr. Rooftop Units Phase I. FY23 - Library Phase II, Solid Waste, Fire Station 60 & Fire Admin. FY 24 - Library Phase III & Fire Station 62.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
<b>Project Costs</b>							
Public Services	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Library	50,000	50,000	-	-	-	-	100,000
Community Center	250,000	-	-	-	-	-	250,000
Solid Waste	-	30,000	-	-	-	-	30,000
Fire Station 60 Dayroom	-	18,000	-	-	-	-	18,000
Fire Admin	-	35,000	-	-	-	-	35,000
Fire Station 62 Dayroom	-	-	25,000	-	-	-	25,000
<b>Total</b>	<b>\$ 340,000</b>	<b>\$ 133,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 300,000	\$ 103,000	\$ 25,000			\$ -	\$ 428,000
Solid Waste Fund	-	30,000		-	-	-	30,000
Stormwater Fund	40,000	-	-	-	-	-	40,000
<b>Total</b>	<b>\$ 340,000</b>	<b>\$ 133,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 548,000      **Date of Cost Estimate:** 2/10/2021

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Curlew Reclaimed Tank Repainting and Rehabilitation

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	521804
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita, PhD, PE / Brian Antonian
<b>Service Life:</b>	10 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The 1 MG Elevated Reclaimed tank on Curlew will be cleaned, prepped and coated with a new exterior and interior coating system. This project will also include artwork on the tank.

#### Project Justification

The 1 MG Elevated Reclaimed tank on Curlew is showing signs of corrosion and is in need of restoration and new protective coatings. This will extend the useful life of the tank.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Prior Year Carryforward	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 750,000      **Date of Cost Estimate:** 1/30/2020

#### Scope of Estimate:

Estimate includes metal repair/replacement, prep work for coating, and coating of tank interior and exterior. In addition, simple artwork is included in the estimate. Noted as part of the maintenance cost is a maintenance plan service fee that would include annual inspections and recoating the tank interior and exterior once each over the life of the 15year service plan.

Note: simple artwork is included as part of the estimate. If more intricate artwork is chosen, costs will need to be adjusted.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Curlew Road Water Main Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Replacement</u>	<b>Project Number:</b>	<u>511902</u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Dan Chislock / Russell Ferlita, PhD, PE</u>
<b>Service Life:</b>	<u>25 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

#### Project Justification

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. Recent investigations by City staff indicates the portions tested are in excellent condition. A pipe investigation firm will be outsourced to investigate the condition of the entire pipeline so that only sections in poor condition shall be replaced.

#### If there has been a change from prior year please explain:

N/A. Engineering will receive an inspection report on the pipe condition for the length of the pipe. The results of this inspection will alter the scope of work in a future projection.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 650,000      **Date of Cost Estimate:** 2/6/2019

#### Scope of Estimate:

Estimate includes consultant services and inspection services to determine the condition of the pipe and the extent the pipe needs to be replaced. Updated estimates will be required once the extent of replacement is known. Report expected to be completed and received in FY21

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Lift Station #20 Repair/Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	522002
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita, PhD / Rodney Rainey
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$975,000 of Tier 2 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 2 funds may be available from remaining funds after all Tier 1 projects are funded.

#### Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

#### If there has been a change from prior year please explain:

Original project timeline was forecast pending qualification of federal funding. Project has qualified for Tier 2 funding, indicating funds may be available in the near future. Timeline has been revised (cost includes federal share.). Design has been awarded and remaining funds will carry forward from 2021.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 713,807	\$ 178,452	\$ -	\$ -	\$ -	\$ -	\$ 892,259

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prior Year Carryforward	\$ 713,807	\$ 178,452	\$ -	\$ -	\$ -	\$ -	\$ 892,259
<b>Total</b>	<b>\$ 713,807</b>	<b>\$ 178,452</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 892,259</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,300,000      **Date of Cost Estimate:** 7/30/2018

#### Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

Note: The project is expected to receive a 75% match from grant funding. Actual funding will be updated once contract has been awarded.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Lift Station #32 Repair/Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	522003
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita, PhD / Paul Stanek
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized VCP gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$512,322 of Tier 1 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 1 funds are top priority projects.

#### Project Justification

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

#### If there has been a change from prior year please explain:

Original project cost was for design only, pending qualification of federal funding. Project has qualified for Tier 1 funding, indicating funds will be available. Timeline and total cost have been revised (Cost includes federal share). Design has been awarded and remaining funds will carry forward from 2021.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 553,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,850

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Prior Year Carryforward	\$ 553,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,850
<b>Total</b>	<b>\$ 553,850</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 553,850</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Prior Year Carryforward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 750,000      **Date of Cost Estimate:** 7/30/2018

#### Scope of Estimate:

Estimate includes construction of the replacement lift station at a relocated site, all piping, modification to the existing lift station to convert it into a manhole, and all required bypass pumping. Does not include electrical or controls as these are covered under an alternate project.

Note: cost estimate will be revised once the detailed estimate is received from the consultant.

Note: The project is expected to receive 68.3% match from grant funding. Actual funding will be updated once contract has been awarded.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Lofty Pine Estates - Septic to Sewer Project

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Infrastructure</u>	<b>Project Number:</b>	<u>522006</u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Russell Ferlita, PhD / Paul Stanek</u>
<b>Service Life:</b>	<u>25 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

The City of Dunedin, Pinellas County, and the State Legislature (funding pending) are working together to construct a sanitary sewer system for approximately 120 homes in the Lofty Pine Estates subdivision and permanently remove or abandon all of the septic tanks within the subdivision as well.

#### Project Justification

This project is to remove septic tanks that are located within the Curlew Creek Watershed and within the City of Dunedin Wastewater Collection System boundary. The overall project estimate is \$2,500,000.

#### If there has been a change from prior year please explain:

The City of Dunedin has programmed \$850,000 in FY2020 to help with the funding of this project. Pinellas County applied for and was awarded a \$500,000 grant from the State to help fund this project. Additional funding was added to fund the project. This may be revised if additional grant funding is received.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,550,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prior Year Carryforward	\$ 1,550,000	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
<b>Total</b>	<b>\$ 1,550,000</b>	<b>\$ 850,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,400,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 2,500,000      **Date of Cost Estimate:** 10/30/2019

#### Scope of Estimate:

Estimate includes construction of a new sanitary sewer collection system in the Lofty Pine subdivision. This includes all piping, manholes, lateral, and restoration costs associated with the project.

Note: estimate may be updated based on any requirements for potential grant funds.

Note: Funding for 2022 assumes \$850,000 of grant money received



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Offsite Potable Water Storage Site Valve Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	Not Assigned
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita / John Van Amburg
<b>Service Life:</b>	30 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2022		

#### Project Description

Replacement of in ground valves at offsite Potable Water Storage sites. The offsite storage sites are located at 2878 Belcher Rd and adjacent to the Jerry Lake Soccer complex. Each site has a 2 million gallon drinking water storage tank and pumps to distribute the water to the City.

#### Project Justification

The valves have been in the ground for many years. Some are broken closed and others could possible break if they were operated.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 75,000      **Date of Cost Estimate:** 4/2020

#### Scope of Estimate:

Bidding, purchase of valves, mobilization, and installation costs.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Pipe Lining Project

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	529904
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Rodney Rainey
<b>Service Life:</b>	50 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2017		

#### Project Description

Project #529904, the installation of a liner (Cured - In Place Pipe) into existing sewer mains for the Wastewater Division's collection system.

#### Project Justification

This is a continuation of our increased efforts in rehabilitating our aging infrastructure and addressing the impact of I & I (inflow and infiltration - groundwater and rain water) that is entering into our sewer system. This recommended lining (cured - In Place Pipe) avoids any excavation and only requires the contractor to be on site for 1-2 days, at each location.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,800,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,800,000
<b>Total</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>	<b>\$ 4,800,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 4,800,000      **Date of Cost Estimate:** 4/2020

#### Scope of Estimate:

Reoccurring funding to add liners to sewer pipes throughout the City in order to reduce or eliminate Sanitary Sewer Overflows (SSOs) due to Inflow and Infiltration (I&I) issues plaguing the Collections system.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Ranchwood Drive S & Hitching Post Lane Water Main Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	512101
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Dan Chislock / Russell Ferlita, PhD, PE
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

#### Project Justification

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking.

#### If there has been a change from prior year please explain:

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 325,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 325,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:**           \$                          325,000                                **Date of Cost Estimate:**                           2/15/2019                          

#### Scope of Estimate:

Estimate includes the installation of a new potable water line in the right of way, abandonment of the old line, survey, and all restoration costs required to complete the project.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Reclaimed Water Distribution System Master Plan

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	522004
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Paul Stanek / Mike Moschenik
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2023		

#### Project Description

Review and evaluate the existing reclaimed water system. Create a Reclaimed Water Distribution System Master Plan to facilitate the future of the system and possible expansion.

#### Project Justification

This project will maximize and identify efficiencies in addition to providing a road map for the future.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 50,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

Consultant to review existing data and working with staff, formulate a plan moving ahead.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** WW Lift Station Force Main Replacements

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Replacement</u>	<b>Project Number:</b>	<u>521707</u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Russell Ferlita, PhD / Paul Stanek</u>
<b>Service Life:</b>	<u>25 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. The City has identified a number of these force mains that are aged and in need of replacement.

#### Project Justification

Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE and/or PVC pipe (upsized by a factor of 2") installed using horizontal direction drilling and/or open cut methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 is expected to be complete FY19.

#### If there has been a change from prior year please explain:

All force mains were moved up to FY2021. This is due to the inclusion of the City in the State Revolving Fund (SRF) loan program, which enables the City to complete all force mains in a more timely manner. FM#20 may be constructed outside the SRF loan.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,387,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,827
<b>Total</b>	<b>\$ 1,387,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,387,827</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 1,387,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,827
<b>Total</b>	<b>\$ 1,387,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,387,827</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 3,005,000      **Date of Cost Estimate:** 6/10/2021

#### Scope of Estimate:

Estimate includes the replacement of 7 force mains. Includes all piping, drilling, and restoration services for the pipe.  
 Note: estimate will be updated once a detailed cost estimate is received from the consultant.  
 This project will be funded from a SRF loan.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Wastewater Lift Stations Rehabilitation

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	522102
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	
<b>Service Life:</b>		<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The rehabilitation of the City's aging lift stations (total of 41 requiring rehabilitation under this project).

#### Project Justification

To ensure continued reliable operation in order to minimize potential sanitary overflows and the integrity of the sanitary collections system.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
<b>Total</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,000,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 3,000,000      **Date of Cost Estimate:** 2/14/2020

#### Scope of Estimate:

Includes the rehabilitation of approximately 7 lift stations per year over a 6 year period.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** WWTP Chlorine Contact Basin Rehabilitation & Cover Project

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Improvement</u>	<b>Project Number:</b>	<u>522103</u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
<b>Service Life:</b>	<u>20 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

The chlorine contact basins at the City's wastewater treatment plant have a failing coating system and suffers from algae growth, which increases operation and maintenance burden and increases chlorine demand of the treatment process. This project will remove all existing coatings, repair the basin concrete surfaces, add a chemical and UV resistant coating, and install a sun cover over the basin area to block sunlight. Additionally, the City will look into the addition of solar panels on the basin cover.

#### Project Justification

The basin coating have reached end of design life and require removal and replacement to extend the useful life of the basins. The addition of the basin cover will reduce the operational and maintenance burden on City staff. This project will be funded with a State Revolving Fund (SRF) loan.

#### If there has been a change from prior year please explain:

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,830,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,830,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Prior Year Carryforward	\$ 1,830,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,830,000
<b>Total</b>	<b>\$ 1,830,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,830,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Prior Year Carryforward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions	
<b>Total Estimated Cost of Project:</b>	<u>\$ 1,830,000</u> <b>Date of Cost Estimate:</b> <u>6/9/2021</u>

#### Scope of Estimate:

Estimate includes consultant fees and construction fees for the removal of the existing coatings, repair and recoating the basin walls, and installation of a new basin cover. In addition, estimate includes required bypass pumping. This project will be funded from a SRF loan.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Wastewater Treatment Plant Electrical System Upgrade

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	521902
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita, PhD, PE / Brian Antonian
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services. Project scope increased to Arc Flash resistant equipment at the WWTP and to incorporate replacement of all the electrical equipment at the City's lift stations.

#### Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. The City's lift stations' electrical equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Electrical upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated controls equipment.

#### If there has been a change from prior year please explain:

Costs were updated December 2019 based on the cost estimate received by the City's consultant. Additional funds added to include revised construction costs and consultant costs for design and construction services. Funds will be available from a State Revolving Fund (SRF) loan.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 7,686,000	\$ 1,098,000	\$ -	\$ -	\$ -	\$ -	\$ 8,784,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 381,999	\$ 1,098,000	\$ -	\$ -	\$ -	\$ -	\$ 1,479,999
Prior Year Carryforward	\$ 7,304,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,304,001
<b>Total</b>	<b>\$ 7,686,000</b>	<b>\$ 1,098,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,784,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 10,980,000      **Date of Cost Estimate:** 6/9/2021

#### Scope of Estimate:

Estimate includes all required gear, equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations. In addition, the estimate includes design, construction, and inspection services from the City's consultant.

Note: estimate may be revised as design progresses to completion.

Note: This project will be funded from a SRF loan.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Improvement</u>	<b>Project Number:</b>	<u></u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
<b>Service Life:</b>	<u>20 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

Facility 8, also known as the "Filter Building", incorporates four denitrification filters (Tetra Filters) that remove excess nitrogen from wastewater. This project includes removal and disposal of existing filter media, cleaning filter walls and resurfacing concrete inside filter, repair of concrete, repair/replacement of filter underdrains, and replacement of filter media.

#### Project Justification

The filters have reached end of design life and require rehabilitation to extend useful life. In addition, the underdrains of the filters are of an obsolete design and will require replacement if investigation unveils damaged units.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 150,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,650,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ 150,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,650,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,650,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,650,000      **Date of Cost Estimate:** 2/18/2020

#### Scope of Estimate:

Estimate includes consultant fees for design, removal and disposal of filter media, rehabilitation of filter interior concrete surfaces and underdrain, and replacement of filter media. Additionally, includes startup and ripening of filters.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Wastewater Treatment Plant Outfall Piping Repair

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	521802
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita/ Brian Antonian/Rodney Rainey
<b>Service Life:</b>	10 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole. Investigation of the pipe condition beyond the final manhole will be performed by a contractor.

#### Project Justification

Original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the ductile iron portion beyond the final manhole and into the St. Joseph's Sound.

#### If there has been a change from prior year please explain:

Project carried forward to be completed in FY22

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Prior Year Carryforward	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
<b>Total</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 500,000      **Date of Cost Estimate:** 4/1/2020

#### Scope of Estimate:

Estimate includes cleaning of pipe, internal inspection, and lining.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Wastewater Treatment Plant Re-Aeration Basin Renovation

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Rehabilitation</u>	<b>Project Number:</b>	<u>XXX</u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Russell Ferlita/ Brian Antonian</u>
<b>Service Life:</b>	<u>10 years</u>	<b>Project Status:</b>	<u>New</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

This project will modify the re-aeration basin at the wastewater treatment plant. This modification will improve the efficiency of the system and reduce maintenance requirements.

#### Project Justification

The re-aeration basin design has inefficiencies and presents opportunities to be improved for infusion of oxygen and removal of disinfection byproducts.

#### If there has been a change from prior year please explain:

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Fund Name	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 100,000      **Date of Cost Estimate:** 4/1/2020

#### Scope of Estimate:

Estimate includes filling of basins, installation of a new bottom slab, installation of new course bubble aerators with anchors, and coating of basin interior walls.

Note: Engineering and plant staff to complete pilot testing in FY21 to test increase in efficiency.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Wastewater Treatment Plant SCADA System Upgrade

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	521706
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Russell Ferlita/ Brian Antonian/Rodney Rainey
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing communication and controls and SCADA system throughout WWTP and all the City's 44 lift stations. Being that this project is a replacement to the existing system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase and availability of replacement parts will become increasingly more limited. Project cost includes consulting/engineering services.

#### Project Justification

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Controls improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability and redundancy. The City's lift stations' controls equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Controls upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated electrical equipment.

#### If there has been a change from prior year please explain:

This project was pushed to coincide with the electrical work that will be taking place at the City's wastewater treatment plant and lift stations. Funds will be available from a State Revolving Fund (SRF) loan.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 1,024,800	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 1,171,200

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 117,820	\$ 146,400	\$ -	\$ -	\$ -	\$ -	\$ 264,220
Prior Year Carryforward	\$ 906,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 906,980
<b>Total</b>	<b>\$ 1,024,800</b>	<b>\$ 146,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,171,200</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,464,000      **Date of Cost Estimate:** 6/9/2021

#### Scope of Estimate:

Estimate includes all required equipment, temporary controls and equipment, wiring and conduit, etc. required to complete the work at the City's Wastewater treatment plant and all the City's 44 lift stations.  
This project will be funded from a SRF loan.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Water Plant Admin Building Hardening / Renovation

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	511699
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Paul Stanek / Keith Fogarty
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	FY 2021		

#### Project Description

An evaluation of the Water Plant Administration Building was performed by a structural engineer to estimate the vulnerability of the building to hurricane damage. Based on a review of the drawings, the building was designed for 105 mph “fastest mile” per the 1988 (revised 1990) SBC, which is equivalent to a Category 2 storm on the Safir Simpson Hurricane Intensity Scale. The engineer determined that hardening certain areas of the building would increase the strength of the building to a category 3 storm equivalent.

#### Project Justification

Hardening of the building will help to protect the City's Water Production investment and allow the facility to produce drinking water after a higher category storm event because of the fortified construction. In addition, the interior of the administration building is approximately 30 years old and requires renovation.

#### If there has been a change from prior year please explain:

The administration building requires renovation and impact rated windows. The renovation of the plant process will be complete in FY21. Following completion, the administration building interior will be renovated.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Prior Year Carryforward	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
<b>Total</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

<b>Total Estimated Cost of Project:</b>	\$ 450,000	<b>Date of Cost Estimate:</b>	2/1/2020
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#### Scope of Estimate:

See project report.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Water Production Well Facilities

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	511801
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Mike Moschenik / Russell Ferlita, Ph.D., P.E.
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	1899		

#### Project Description

The project scope includes installing the pump, motor, discharge piping, electrical panels, and controls for two new production wells production wells in FY 2023. In FY23, the two new production wells will be drilled. The location of the wells are yet to be determined; however, the City has the option of six possible locations. Costs include construction of new pumps, motors, discharge piping, electrical panels and controls that will be constructed for each. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting. In FY 25, 26 and 27 cleaning and rehabilitative activities will be performed on Wells 83, 85, 87, 88, 90 and 91.

#### Project Justification

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer.

#### If there has been a change from prior year please explain:

Programmed amounts were increased by 20% to reflect increases in construction costs observed.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 360,000	\$ 930,000	\$ 930,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,720,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 360,000	\$ 930,000	\$ 930,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,720,000
<b>Total</b>	<b>\$ 360,000</b>	<b>\$ 930,000</b>	<b>\$ 930,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,720,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 3,720,000      **Date of Cost Estimate:** 3/3/2021

#### Scope of Estimate:

Based on current cost with CPI escalators in future years. 3.3.2021.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Water Treatment Plant Standby / Emergency Generator Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Replacement</u>	<b>Project Number:</b>	<u></u>
<b>Department:</b>	<u>PW-Water/WW</u>	<b>Project Manager:</b>	<u>Russell Ferlita / John Van Amburg</u>
<b>Service Life:</b>	<u>30 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

Replacement of the existing, original equipment, Standby Generator at the Water Treatment plant.

#### Project Justification

The existing generator has been in use since the plant began operation in 1992. An emergency or standby plant generator is required per 62-555, F.A.C.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ 750,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ 750,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 750,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 60,000

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 750,000      **Date of Cost Estimate:** February 2020

#### Scope of Estimate:

Generator replacement to include generator and all materials and labor costs.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### WATER / WASTEWATER FUND

**Project Name:** Willow Wood Village Water Main Replacement

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	
<b>Department:</b>	PW-Water/WW	<b>Project Manager:</b>	Dan Chislock / Russell Ferlita, PhD, PE
<b>Service Life:</b>	25 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project will replace the cast iron pipe with approximately 600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

#### Project Justification

The existing 4" water mains on Somerset Circle North and South are constructed of universal cast iron, which is old and brittle and is subject to breaking. Replacement will increase the reliability of the line and help avoid future main breaks.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Water/WW Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 200,000      **Date of Cost Estimate:** 2/19/2020

#### Scope of Estimate:

Estimate includes the installation of a new potable water line in the right of way, abandonment of the old line, survey, and all restoration costs required to complete the project.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### MARINA FUND

**Project Name:** Citywide Parking Lot Resurfacing - Marina

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	<u>Repair &amp; Maintenance</u>	<b>Project Number:</b>	<u>641904</u>
<b>Department:</b>	<u>PW-Engineering</u>	<b>Project Manager:</b>	<u>Andy Padgett, Lanie Sheets</u>
<b>Service Life:</b>	<u>15 years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u></u>		

#### Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy. The paving of City Facilities is initiated by the department/City entity for which the facility is assigned. Engineering is called upon to provide an assessment and projected budget. The City department provides schedule and funding. Generally, the work will be done as part of the annual paving program. Exceptions to this may be a result of additional work outside the routine paving that needs to be done in association of the pavement work.

In FY 2023, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

#### Project Justification

#### If there has been a change from prior year please explain:

Costs updated for current prices.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ 66,000	\$ -	\$ -	\$ -	\$ -	\$ 66,000
Marina Fund	-	44,000	-	-	-	-	44,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 110,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Penny Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 110,000      **Date of Cost Estimate:** 2/14/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### MARINA FUND

**Project Name:** Dock A Repair & Replacement

#### *Epic! Goal*

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### *At A Glance*

<b>Project Type:</b>	Rehabilitation	<b>Project Number:</b>	491501
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Lanie Sheets / Bruce Wirth, PE
<b>Service Life:</b>	15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### *Project Description*

The Marina's major dock area, Dock A, needs to be replaced. The project is comprised of replacement of the wooden docks and pilings for the main pier (not including finger piers), electrical and potable water services.

#### *Project Justification*

The existing dock structure has outlived it's useful life.

#### *If there has been a change from prior year please explain:*

The project was budgeted in FY21, however, it was determined to be best to include piling replacement since most of the current pilings are over 25 years old. The associated costs have also been updated.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ 635,000	\$ -	\$ -	\$ -	\$ 635,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Marina Fund	\$ -	\$ -	\$ 635,000	\$ -	\$ -	\$ -	\$ 635,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 635,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 635,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### *Cost Assumptions*

**Total Estimated Cost of Project:** \$ 635,000      **Date of Cost Estimate:** 3/2020

#### *Scope of Estimate:*

Awaiting a complete cost estimate from Moffat & Nichole (consultant).

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### MARINA FUND

**Project Name:** Dunedin Marina Electric Panel Replacement

#### *Epic! Goal*

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### *At A Glance*

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	
<b>Department:</b>	Parks & Recreation	<b>Project Manager:</b>	Laurie Ferguson
<b>Service Life:</b>	15 years	<b>Project Status:</b>	New
<b>Year Project Began:</b>	New		

#### *Project Description*

Demo and discard the existing 400 amp service panel and meter in Edgewater Park. Replace with new marine grade cabinet, meter and wiring throughout. Replace cabinet with stainless steel weatherproof enclosure. Panelboard to include 400A/2P main with shunt trip, Bender 6 chanel fault computer system and (6) 100A/2P shunt trip breakers for branch circuits.

#### *Project Justification*

The existing service and equipment is outdated and in very bad condition. The cabinet is rusted through, exposing the service panel to the elements. Replacement of the equipment is overdue.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Marina Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
<b>Total</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions				
<b>Total Estimated Cost of Project:</b>	<b>\$</b>	<b>60,000</b>	<b>Date of Cost Estimate:</b>	<b>6/17/2021</b>

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### MARINA FUND

**Project Name:** Harbormaster Building Replacement

#### *Epic! Goal*

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### *At A Glance*

<b>Project Type:</b> <u>Infrastructure</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>Parks &amp; Recreation</u>	<b>Project Manager:</b> <u>Vince Gizzi</u>
<b>Service Life:</b> <u>30 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> _____	

#### *Project Description*

This building has been identified as beyond its useful life through the FASNA. Replacements costs for the 2,000 sq ft building are estimated at \$200 per sq. ft. Operating impacts cannot be calculated until final design is complete.

#### *Project Justification*

#### *If there has been a change from prior year please explain:*

Project is expected to be completed in FY 2026.

<i>Expenditure Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

<i>Funding Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>

<i>Annual Operations &amp; Maintenance Costs (if any)</i>	2022	2023	2024	2025	2026	2027	TOTAL
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<i>Cost Assumptions</i>	
<b>Total Estimated Cost of Project:</b>	<b>\$ 400,000</b>
<b>Date of Cost Estimate:</b>	<b>2/1/2020</b>

#### *Scope of Estimate:*

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Brady Box Culvert

#### Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	531902
<b>Department:</b>	PW-Stormwater	<b>Project Manager:</b>	Bruce Wirth, PE
<b>Service Life:</b>	40 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The project will improve the level of service (LOS) for Brady Drive in the vicinity of the pipes conveying Jerry Branch under Brady Dr. The road is overtopped, beginning at the 2.33 year flood event. The project is not anticipated to provide a reduction of flood elevations within the creek, as that would require extensive storage (property acquisition), which is not part of this project. A Preliminary Engineering Report (PER) was completed in FY20 to determine LOS benefits and associated costs. Permit requirements to not increase flood flows or rates within Jerry Branch will limit the LOS improvement options. The decision to move forward was made in FY20 and a consultant was hired to provide design and permitting services. The project is expected to go to bid at ebd of FY21 and be constructed in FY22.

#### Project Justification

This project will improve the level of service for Brady Drive and address erosion and sediment control immediate downstream of the crossing at Jerry Branch. The project comprises reconstruction of the pipe network and elevating portions of Brady Drive and armoring of the downstream channel banks. Safe access for property owners and emergency vehicles at higher flood levels will be provided.

#### If there has been a change from prior year please explain:

No changes. The PER was completed in April 2020 and a consultant hired in October 2020 to obtain permits and finalize design.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$	-	\$	-	\$	-	\$
Planning	-	-	-	-	-	-	-
Design	-	-	-	-	-	-	-
Construction	564,205	-	-	-	-	-	564,205
Constr. Admin	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 564,205</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 564,205</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prior Year Carryforward	564,205	-	-	-	-	-	564,205
<b>Total</b>	<b>\$ 564,205</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 564,205</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 680,000      **Date of Cost Estimate:** 6/29/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Buena Vista Drive Drainage Improvements

**Epic! Goal**

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

**At A Glance**

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	TBD
<b>Department:</b>	PW-Stormwater	<b>Project Manager:</b>	Bruce Wirth
<b>Service Life:</b>	40 Years	<b>Project Status:</b>	New
<b>Year Project Began:</b>			

**Project Description**

The City approved the Stormwater Master Plan in FY20. In addition to generating floodplains and the simulation model, the Plan identified and evaluated eight (8) Best Management Projects (BMPs) for their benefits in the areas of flood protection, water quality and natural systems improvements. These BMPs were ranked based on the total estimated cost divided by the total benefit score (sum of flooding, water quality and natural system scores). The Buena Vista Drive Drainage Improvement project was the #1 ranked project. The project seeks to reduce flooding in the area generally encompassed by S. Buena Vista Dr. and N. Buena Vista Dr. west of, and including Santa Barbara Dr. This area receives runoff from approximately 15 acres. Streets flood below the target 10 year flood Level of Service (LOS) and residential structures are in the 100 yr. floodplain.

**Project Justification**

The project proposes to install new drainage pipe and upsize existing outfall pipes along Buena Vista Dr., including adding backflow devices. The project benefits are lowering the 100 yr. floodplain about 0.3 foot which will remove eight structures from the floodplain and lowers the 10 yr. floodplain below the streets, thus meeting the street LOS.

**If there has been a change from prior year please explain:**

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 256,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 256,700

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ 256,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 256,700
Total	\$ 256,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 256,700

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions	
<b>Total Estimated Cost of Project:</b>	\$ 302,000
<b>Date of Cost Estimate:</b>	2/22/2021

**Scope of Estimate:**

Design is expected to start in FY21 at an estimated cost of 15% of the total project. Construction is expected to begin in FY22.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization

**Epic! Goal**

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

**At A Glance**

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	531803
<b>Department:</b>	PW-Stormwater	<b>Project Manager:</b>	Bruce Wirth, PE
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

**Project Description**

This project is for the design/permitting/construction to replace four (4) - 44" x 72" ECMP under Lyndhurst Dr., and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that repairs are not economically feasible. The project will also address bank stabilization (erosion), sedimentation transport and provide maintenance access to the drainage ditch running from Lyndhurst Dr. to Patricia Ave. The current ditch has steep, poorly vegetated banks, sediment buildup and limited access for routine maintenance. The result is bank erosion and sediments being transported downstream and under Patricia Ave. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. The ditch improvements initially targeted the area between Patricia Ave. and Skye Loch Villas for a treatment BMP. Improvements associated with the Lakewood Estates project and Dunedin Commons and more importantly, the limited space immediately west of Patricia Ave. and the culverts leading to Skye Loch, supports moving the project area upstream and stabilizing the ditch embankments upstream of the Dunedin Commons and Lakewood Estates improvements, including construction of maintenance platforms for routine maintenance. Part of the project is to look at a sediment sump immediately downstream of the proposed box culvert replacements at Lyndhurst Dr. The City has selected a consultant and design and permitting is underway.

**Project Justification**

The culvert crossing and ditch is an integral component of the basin stormwater system. A failure of the pipes or restrictions in the ditch conveyance will cause flooding to properties. Failure of pipes can also impact the safety of Lyndhurst Road. This project is in the upper headwaters of Stevenson's Creek. The area contributing to this portion of the watershed was developed prior to current stormwater regulations and as a result, the primary drainage system for which the City is responsible receives sediments and erosive velocities to this section of the system. Replacement of the CMP with CBC will extend the life of the culverts and stabilizing this portion of the ditch will reduce sedimentation, reduce maintenance costs and provide necessary access. Maintenance access to portions of the ditch within the project limits are limited and the project design will seek to create a maintenance access platform for the City's equipment to conduct routine maintenance.

**If there has been a change from prior year please explain:**

No. The Lyndhurst Dr. and Beltrees Treatment CIPs were combined last fiscal year.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 803,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 803,692

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prior Year Carryforward	803,692	-	-	-	-	-	803,692
Total	\$ 803,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 803,692

Annual Operations & Maintenance Costs (if any)							
	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Cost Assumptions**

**Total Estimated Cost of Project:** \$ 983,514      **Date of Cost Estimate:** 2/25/2021

**Scope of Estimate:**

Current project Cost is \$983,514 which is the combination of the two projects.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Citywide Exterior Facilities Painting

#### Epic! Goal

2. Create a visual sense of place.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	641803
<b>Department:</b>	PW-Facilities	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	12 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

#### Project Justification

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs							
<i>Fine Art Center</i>	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
<i>Public Services</i>	-	-	40,000	-	-	-	40,000
<i>Hale Center</i>	-	60,000	-	-	-	-	60,000
<b>Total</b>	<b>\$ 55,000</b>	<b>\$ 60,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 55,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
Stormwater Fund	-	-	40,000	-	-	-	40,000
<b>Total</b>	<b>\$ 55,000</b>	<b>\$ 60,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \_\_\_\_\_ **Date of Cost Estimate:** \_\_\_\_\_

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Citywide HVAC Replacements

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	641801
<b>Department:</b>	PW-Facilities	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	12 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

#### Project Justification

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

#### If there has been a change from prior year please explain:

FY22- Public Services/IT Admin. Bldg., North Unit, Library Phase I, Community Cr. Rooftop Units Phase I. FY23 - Library Phase II, Solid Waste, Fire Station 60 & Fire Admin. FY 24 - Library Phase III & Fire Station 62.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
<b>Project Costs</b>							
<i>Public Services</i>	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
<i>Library</i>	50,000	50,000	-	-	-	-	100,000
<i>Community Center</i>	250,000	-	-	-	-	-	250,000
<i>Solid Waste</i>	-	30,000	-	-	-	-	30,000
<i>Fire Station 60 Dayroom</i>	-	18,000	-	-	-	-	18,000
<i>Fire Admin</i>	-	35,000	-	-	-	-	35,000
<i>Fire Station 62 Dayroom</i>	-	-	25,000	-	-	-	25,000
<b>Total</b>	<b>\$ 340,000</b>	<b>\$ 133,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,000</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ 300,000	\$ 103,000	\$ 25,000			\$ -	\$ 428,000
Solid Waste Fund	-	30,000		-	-	-	30,000
Stormwater Fund	40,000	-	-	-	-	-	40,000
<b>Total</b>	<b>\$ 340,000</b>	<b>\$ 133,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 548,000      **Date of Cost Estimate:** 2/10/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Gabion Repair & Replacement Program

#### Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	531701
<b>Department:</b>	PW-Stormwater	<b>Project Manager:</b>	Keith Fogarty / Bruce Wirth, PE
<b>Service Life:</b>	10-35 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The City's existing Stormwater canal system throughout the heart of many neighborhoods, consisting of Gabion Wired Baskets, are coming to the end of their useful life (+30 yrs); as is apparent due to the increasing instances of emergency repairs and replacement costs being incurred. Similar to the deterioration of aging corrugated metal pipe (CMP), these wire baskets containing existing stone are starting to break or fall apart. Failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; and: (2) as the side bank erodes, the soil loss and rock migrates downstream.

#### Project Justification

The recently completed Master Drainage Plan, provides the City with 50-year, 100-year, and 500-year storm elevations along our open drainage canals. Engineering and Public Services staff have identified some of the areas within the drainage system that are requiring repairs commencing in FY22.

#### If there has been a change from prior year please explain:

The City has advertised a RFQ to select a consultant from its approved list to provide engineering services. The initial consultant effort will be to perform a comprehensive assessment of the gabion system through structural inspections to access conditions, provide cost estimates for repairs with the intent to provide a multi year prioritized construction/repair plan based on need. Once the ranking of projects (sections of the system) is complete, permitting and design will begin with construction in order of ranking.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 125,000	\$ 1,625,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 125,000	\$ 1,625,000
<b>Total</b>	<b>\$ 500,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 125,000</b>	<b>\$ 1,625,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,625,000 **Date of Cost Estimate:** 3/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** San Charles Drive Drainage Improvements

#### *Epic! Goal*

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### *At A Glance*

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> <u>TBD</u>
<b>Department:</b> <u>Select Department</u>	<b>Project Manager:</b> <u>Bruce Wirth</u>
<b>Service Life:</b> <u>40 Years</u>	<b>Project Status:</b> <u>New</u>
<b>Year Project Began:</b> _____	

#### *Project Description*

The City approved the Stormwater Master Plan in FY20. In addition to generating floodplains and the simulation model, the Plan identified and evaluated eight (8) Best Management Projects (BMPs) for their benefits in the areas of flood protection, water quality and natural systems improvements. These BMPs were ranked based on the total estimated cost divided by the total benefit score (sum of flooding, water quality and natural system scores). The San Charles Drive Drainage Improvement project was the #2 ranked project. The project seeks to reduce street flooding in the vicinity of the San Charles Dr. and San Roy Dr. S. intersection. This area receives runoff from approximately 13 acres and as the outfall pipe is undersized at 15-inch, the streets do not meet the 10 yr. flood level of Service (LOS).

#### *Project Justification*

The project proposes to replace the existing 15 inch outfall pipe with a 24 inch pipe which will lower the 10 yr. floodplain by about 0.8 foot. This will allow the street to meet the 10 yr. LOS.

#### *If there has been a change from prior year please explain:*

N/A

<i>Expenditure Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 87,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,500

<i>Funding Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ 87,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,500
<b>Total</b>	<b>\$ 87,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,500</b>

<i>Annual Operations &amp; Maintenance Costs (if any)</i>	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<i>Cost Assumptions</i>	
<b>Total Estimated Cost of Project:</b>	<u>\$ 103,000</u>
<b>Date of Cost Estimate:</b>	<u>2/22/2021</u>

#### *Scope of Estimate:*

Design is expected to start in FY21 at an estimated cost of 15% of the total project. Construction is expected to begin in FY22.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Santa Barbara Drive Drainage Improvements

**Epic! Goal**

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

**At A Glance**

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> <u>TBD</u>
<b>Department:</b> <u>Select Department</u>	<b>Project Manager:</b> <u>Bruce Wirth</u>
<b>Service Life:</b> <u>40 Years</u>	<b>Project Status:</b> <u>New</u>
<b>Year Project Began:</b> _____	

**Project Description**

The City approved the Stormwater Master Plan in FY20. In addition to generating floodplains and the simulation model, the Plan identified and evaluated eight (8) Best Management Projects (BMPs) for their benefits in the areas of flood protection, water quality and natural systems improvements. These BMPs were ranked based on the total estimated cost divided by the total benefit score (sum of flooding, water quality and natural system scores). The Santa Barbara Drive Drainage Improvement project was the #3 ranked project. The project seeks to reduce street flooding in the project area and remove residential structures from the 100 yr. floodplain. The project will install new pipes, upsize existing pipes and outfalls and install backflow devices. This area receives runoff from approximately 34 acres and the streets do not meet the 10 yr. flood level of Service (LOS).

**Project Justification**

The project proposes to replace the existing undersized pipes, install new pipes and install backflow devices to lower flood stages. This will result in lower flood stages along Santa Barbara Dr. and adjacent areas by 0.1 foot to 1.26 feet and remove three (3) structures from the 100 yr. floodplain and enough to meet the 10 yr. LOS for all local roads in the project area.

**If there has been a change from prior year please explain:**

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000
Total	\$ -	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Cost Assumptions	
<b>Total Estimated Cost of Project:</b>	<u>\$ 1,035,300</u> <b>Date of Cost Estimate:</b> <u>2/22/2021</u>

**Scope of Estimate:**  
Design is expected to start in FY21 at an estimated cost of 15% of the total project. Construction is expected to begin in FY23.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Stormwater Pipe Lining

#### Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	530203
<b>Department:</b>	PW-Stormwater	<b>Project Manager:</b>	Keith Fogarty
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be revisited in FY 2025. Pipe relining prioritization is based on annual pipe cleaning & inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

#### Project Justification

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 400,000	\$ 400,000	\$ 380,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 1,680,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ 400,000	\$ 400,000	\$ 380,000	\$ 300,000	\$ 100,000	\$ 100,000	\$ 1,680,000
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 380,000</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 1,680,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 1,680,000      **Date of Cost Estimate:** 2/10/2021

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### STORMWATER FUND

**Project Name:** Underdrain Repair & Replacement

#### Epic! Goal

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

#### At A Glance

<b>Project Type:</b>	Repair & Maintenance	<b>Project Number:</b>	530302
<b>Department:</b>	PW-Stormwater	<b>Project Manager:</b>	Bruce Wirth, PE
<b>Service Life:</b>	20 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The purpose of this project is to make planned underdrain replacements or new installations throughout the City. It is also used by Public Services for emergency repairs to failed underdrain systems. Underdrains serve to keep water from the inundating the underlying road base. Saturated road base will weaken the base and asphalt leading to reduced service life and failure. This program is generally used independent of underdrain replacement or installation associated with the annual Pavement Program.

#### Project Justification

Many of the City's streets are failing as a result of a saturated base, in areas where the adjacent properties are higher or the water table is at ground surface. Underdrains suppress the water table and keep the road base dry thus significantly extending the life of the pavement. Underdrains extend the life of the street.

#### If there has been a change from prior year please explain:

N/A

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000
<b>Total</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 270,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
Stormwater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 270,000 **Date of Cost Estimate:** 2/14/2020

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### FLEET FUND

**Project Name:** Fleet Replacements

#### Epic! Goal

4. Be the statewide model for environmental sustainability stewardship.

#### At A Glance

<b>Project Type:</b>	Equipment	<b>Project Number:</b>	N/A
<b>Department:</b>	PW-Fleet	<b>Project Manager:</b>	Randy Moore
<b>Service Life:</b>	7-15 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

The City's fleet consists of over 325 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

#### Project Justification

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. Significant overall focus is placed on preventative maintenance and timely repair in order to keep downtime at a minimum and maximize utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

#### If there has been a change from prior year please explain:

**This CIP spreadsheet includes Phase 1 and Phase 2 of the Electric Vehicle Plan.** All Ford Escape S models and light duty pick-up trucks will be replaced with a 100% electric plug-in vehicles. Exact make and models to be determined at the time of purchase and all costs are estimated. Fire Department light fleet vehicles exempt at this time. Included in the Fire Department section is a new vehicle to be purchased for the EMS Chief per the County contract for a value up to \$50k.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
<b>Fleet Costs</b>							
<b>Library</b>							
12- Ford Escape /EV Repl.	-	-	36,000	-	-	-	36,000
<b>Deputy City Manager</b>							
2- Ford Escape / EV Repl.	-	-	36,000	-	-	-	36,000
<b>City Clerk</b>							
19 Ford Escape / EV Repl.	-	-	-	-	39,400	-	39,400
<b>Marina</b>							
16- John Deere TS Gator	-	9,400	-	-	-	-	9,400
<b>Fire / Rescue</b>							
103 - Fire Engine	-	-	-	DEBT SERVICE	-	-	-
104 - Fire Engine	-	-	-	-	-	856,500	856,500
109 - John Deere Gator XUG	-	-	-	-	-	18,800	18,800
116 - Ford Expedition	-	-	40,600	-	-	-	40,600
153 - Ford F250 Pick-up	-	-	-	35,800	-	-	35,800
155- Ford F150 Pick-up	-	-	-	-	27,200	-	27,200
157- Ford Expedition	-	-	-	-	49,200	-	49,200
158- Ford F250 Crew-cab	-	-	-	-	42,500	-	42,500
<b>County Funded EMS Vehicle</b>							
	50,000	-	-	-	-	-	50,000
<b>Parks &amp; Recreation</b>							
603- Ford F250 Crew Cab PU	-	-	30,300	-	-	-	30,300
605- John Deere Gator	12,400	-	-	-	-	-	12,400
606- John Deere HPX 4x4	12,700	-	-	-	-	-	12,700
607- John Deere Gator	13,600	-	-	-	-	-	13,600
612- Ford F250 Utility Truck	-	-	34,500	-	-	-	34,500
614- John Deere Mower	-	10,800	-	-	-	-	10,800
615- John Deere Mower	-	10,800	-	-	-	-	10,800
620 - Toro Versa Vac	-	32,000	-	-	-	-	32,000
627 - Ford F250 Crew-cab PU	-	-	-	-	-	38,611	38,611
630 - Ford F250 Pick Up	-	-	-	-	-	30,082	30,082
631 - Ford F250 Pick Up	-	-	-	-	-	30,082	30,082
634 - Hustler Mower 72"	-	-	-	-	-	14,953	14,953
634 - Hustler Mower 60"	-	-	-	-	-	14,659	14,659

## FLEET FUND CONTINUED

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
638 - Gravely Mower 72"	-	-	-	-	-	13,342	13,342
645 - Ford F150 (EV Repl.)	-	-	-	-	-	45,000	45,000
646 - Ford F150 (EV Repl.)	-	-	-	-	-	45,000	45,000
621 - Hurricane Blower	-	12,500	-	-	-	-	12,500
624- John Deere Mower	19,000	-	-	-	-	-	19,000
625- John Deere Mower	19,000	-	-	-	-	-	19,000
626- John Deere Mower	19,000	-	-	-	-	-	19,000
628 - Kubota RTV 900	-	-	-	17,500	-	-	17,500
636- John Deere Gator	-	9,400	-	-	-	-	9,400
640 - Wright Stand-up	-	7,474	-	-	-	-	7,474
649 - GMC Topkick 5500 Dump	68,724	-	-	-	-	-	68,724
650 - Ford F150 (EV Repl.)	-	-	-	-	45,000	-	45,000
651 - Ford F150 (EV Repl.)	-	-	42,400	-	-	-	42,400
652 - Ford F150 (EV Repl.)	-	-	42,400	-	-	-	42,400
653 - Ford F150 (EV Repl.)	-	-	42,400	-	-	-	42,400
656- Toro Deck Mower	-	-	81,000	-	-	-	81,000
659 - Gravely Mower 60"	-	-	-	-	-	13,129	13,129
670 - John Deere Tractor	-	-	-	28,700	-	-	28,700
676 - Ford F150 (EV Repl.)	-	-	42,400	-	-	-	42,400
677- Toro Deck Mower	-	75,400	-	-	-	-	75,400
678- O'Dell Trailer	-	5,400	-	-	-	-	5,400
680- Cat Loader	-	62,100	-	-	-	-	62,100
681- Trail King Trailer	-	-	10,500	-	-	-	10,500
<b>Recreation</b>							
694 - Ford T350 Transit 15 Pass.	-	-	-	-	-	4,175	4,175
695 - Ford T350 Transit 15 Pass.	-	-	-	-	-	4,175	4,175
696 - Ford T350 Transit 15 Pass.	-	-	-	-	-	4,175	4,175
693 - Ford T350 Transit 15 Pass.	-	-	-	3,712	-	-	3,712
<b>Community Development</b>							
800- Ford Escape / EV Repl.	-	36,000	-	-	-	-	36,000
814- Ford Escape / EV Repl.	-	-	-	-	39,400	-	39,400
815- Ford Escape / EV Repl.	-	-	-	-	39,400	-	39,400
816 - Nissan Frontier/EV Repl.	-	-	-	43,700	-	-	43,700
6. Be a premier employer by fosteri	-	-	-	43,700	-	-	43,700
818 - Nissan Frontier/EV Repl.	-	-	-	43,700	-	-	43,700
819- Ford Escape / EV Repl.	-	-	-	-	-	40,600	40,600
<b>Public Works</b>							
1100 - Ford Escape / EV Repl.	-	36,000	-	-	-	-	36,000
1115 - Ford Escape / EV Repl.	35,000	-	-	-	-	-	35,000
1116 - Ford Escape / EV Repl.	-	-	37,100	-	-	-	37,100
1118 - Ford F150 Pick-up	-	-	-	43,700	-	-	43,700
1119 - Ford Escape / EV Repl.	-	-	-	-	40,500	-	40,500
1120 - Nissan Leaf	-	-	-	-	36,600	-	36,600
228- Trail King HD Trailer	-	-	-	-	11,400	-	11,400
238 - Ford Escape / EV Repl.	35,000	-	-	-	-	-	35,000
239 - John Deere/Alamo	-	-	-	-	85,300	-	85,300
240 - Ford F250 Crew-csb	-	-	-	30,300	-	-	30,300
241- Ford F250 Utility	-	-	34,500	-	-	-	34,500
243 - Caterpillar 277D	-	-	-	60,600	-	-	60,600
248- John Deere Mower	-	10,800	-	-	-	-	10,800
250 - Freightliner/Elgin	-	-	-	267,300	-	-	267,300
253 - Argus Dirt Screener	-	-	-	-	59,300	-	59,300
301 - Escape /EV Repl.	-	-	37,100	-	-	-	37,100
307 - Ford F250 Utility	-	-	-	35,800	-	-	35,800
321 - Cat Track Loader	-	-	-	-	-	60,300	60,300
339 - Caterpillar Forklift	-	-	46,500	-	-	-	46,500
344 - Ford F450 Utility	-	-	47,900	-	-	-	47,900



## FLEET FUND CONTINUED

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
357 - Trail King HD Trailer	-	-	-	-	-	11,400	11,400
358 - Ford F150 / EV Repl.	-	41,200	-	-	-	-	41,200
359 - Ford F150 Pick-up	-	-	42,400	-	-	-	42,400
378 - Mini Excavator	-	-	61,000	-	-	-	61,000
379 - HD Trailer	-	-	7,300	-	-	-	7,300
453 - Ford Escape / EV Repl.	-	-	-	-	40,500	-	40,500
451 - Ford F350 Flatbed	-	-	-	44,000	-	-	44,000
501-Ford Escape / EV Repl.	-	-	-	-	40,500	-	40,500
541- Club Car Scooter	-	10,300	-	-	-	-	10,300
542 - Int./Vac-Con Truck	-	262,000	-	-	-	-	262,000
562 - Ford F250 Utility	-	-	34,800	-	-	-	34,800
563 - Ford F250 Utility	-	-	35,800	-	-	-	35,800
564 - Ford F250 Utility	-	-	35,800	-	-	-	35,800
565 - Ford F150 EV Repl.	-	-	-	43,700	-	-	43,700
566 - DP200-QZI Pump	-	-	-	64,000	-	-	64,000
567 - DP200-QZI Pump	-	-	-	64,000	-	-	64,000
568 - DP200-QZI Pump	-	-	-	64,000	-	-	64,000
569 - DP200-QZI Pump	-	-	-	64,000	-	-	64,000
570 - Ford F250 Utl.	-	-	-	-	40,200	-	40,200
708 - Freightliner/Terex 60'	-	-	-	-	238,500	-	238,500
717 - Caterpillar 924 Loader	-	-	-	-	204,600	-	204,600
732- Ford Escape /EV Repl.	-	-	37,100	-	-	-	37,100
738- Ford F250 Utility	-	-	35,800	-	-	-	35,800
746 - Freightliner 14' Dump	-	-	106,000	-	-	-	106,000
747- Freightliner 14' Dump	-	-	106,000	-	-	-	106,000
759- Ford F350 Flatbed	36,200	-	-	-	-	-	36,200
760- Ford F250 Utility	34,400	-	-	-	-	-	34,400
762- Message Board	16,500	-	-	-	-	-	16,500
763- Message Board	16,500	-	-	-	-	-	16,500
766- Stump Grinder	-	40,400	-	-	-	-	40,400
767- Vermeer Trailer	-	7,600	-	-	-	-	7,600
768 - Freightliner/Petersen	-	-	-	-	199,600	-	199,600
770 - Ver Mac Message Bd.	-	-	-	14,400	-	-	14,400
771- Ver Mac Arrow Bd.	-	-	-	5,900	-	-	5,900
772 - Ver Mac Arrow Bd.	-	-	-	5,900	-	-	5,900
773 - Ver Mac Message Bd.	-	-	-	14,300	-	-	14,300
776 -Ford F450 Crew Utl.	-	-	-	-	49,600	-	49,600
927- Mobile Generator	-	-	-	-	93,600	-	93,600
928- Ford F350 Bucket	-	-	77,100	-	-	-	77,100
929- Ford F250 Utility	-	-	34,800	-	-	-	34,800
930- Ford F250 Utility	-	-	34,800	-	-	-	34,800
933- Ford Transit Connect	-	-	-	-	31,500	-	31,500
<b>Total</b>	<b>388,024</b>	<b>679,574</b>	<b>1,290,300</b>	<b>1,038,712</b>	<b>1,453,800</b>	<b>1,244,983</b>	<b>6,095,393</b>

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Fleet Fund	\$ 388,024	\$ 679,574	\$ 1,290,300	\$ 1,038,712	\$ 1,453,800	\$ 1,244,983	\$ 6,095,393
<b>Total</b>	<b>388,024</b>	<b>679,574</b>	<b>1,290,300</b>	<b>1,038,712</b>	<b>1,453,800</b>	<b>1,244,983</b>	<b>6,095,393</b>

### FY2022 New Fleet Purchases entering Fleet Replacement Program in FY2022 (purchased by other Departments)

Annual Operations Costs	2022	2023	2024	2025	2026	2027	TOTAL
N/A	-	-	-	-	-	-	-

### FY2022 - FY2027 Electric Vehicle Plan Rollout.

Number of EV Replacements	2	3	7	6	7	3	28
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## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** Citywide Computer Replacements

#### Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusive initiatives.

#### At A Glance

<b>Project Type:</b> <u>Equipment</u>	<b>Project Number:</b> <u>152001</u>
<b>Department:</b> <u>IT Services</u>	<b>Project Manager:</b> <u>Michael Nagy</u>
<b>Service Life:</b> <u>5 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> _____	

#### Project Description

Internal Services Fund for the annual cyclical replacement of desktop computers/laptops/tablets. For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. These costs are calculated on expected life of the equipment and current vs. projected costs of the item at the time of replacement.

#### Project Justification

Provide funding to purchase desktop computers/laptops/tablets as per the City's five (5) year cyclical replacement schedule.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 125,500	\$ 127,212	\$ 136,784	\$ 138,812	\$ 138,392	\$ 117,432	\$ 784,132

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 125,500	\$ 127,212	\$ 136,784	\$ 138,812	\$ 138,392	\$ 117,432	\$ 784,132
<b>Total</b>	<b>\$ 125,500</b>	<b>\$ 127,212</b>	<b>\$ 136,784</b>	<b>\$ 138,812</b>	<b>\$ 138,392</b>	<b>\$ 117,432</b>	<b>\$ 784,132</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 784,132      **Date of Cost Estimate:** 4/5/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** Citywide Security Camera Recording Systems

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Improvement	<b>Project Number:</b>	152002
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	7 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	2021		

#### Project Description

FY 2022 and FY 2023 is for Phase 2 of this project and includes the installation and support for new and existing security camera surveillance equipment and recording systems at numerous City facilities that include: Dunedin Marina, Wastewater Plant, Belcher Road Water Tanks, Jerry Lake Tanks, Dunedin Highlander Pool & Sprayground, Dunedin Nature Center, Dunedin Stirling Links, Fire Stations 61 and 62, and the Dr. William E. Hale Senior Activity Center.

#### Project Justification

The City can assist in the safeguarding of its employees and assets, as well as the public interest with updated security camera recording systems. A security camera recording system can help prevent vandalism, reduce theft/break-ins, provide citizen/employee protection, provide video documentation in legal matters, and provide identification to law enforcement. Currently the City has security camera recording systems in just a few buildings. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices. Once completed, all City facilities will have security camera surveillance equipment and recording devices that will provide a minimum of thirty (30) days of recordings Pursuant to FLORIDA STATUTE 119.12, public record requests requirement.

#### If there has been a change from prior year please explain:

Due to FY21 renovations at the Hale Sr. Center, that building was removed from the FY21 Phase-1 of the camera installations project and replaced with the Dunedin Golf Cart Barn. The Hale Sr. Center will be moved to Phase-2 that will occur in FY22.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 40,000	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 40,000	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Total	\$ 40,000	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

#### Annual Operations & Maintenance Costs (if any)

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 125,000      **Date of Cost Estimate:** 3/1/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** Dedicated Fiber Cabling for New City Hall

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> Infrastructure	<b>Project Number:</b> _____
<b>Department:</b> IT Services	<b>Project Manager:</b> Michael Nagy
<b>Service Life:</b> 20 Years	<b>Project Status:</b> New
<b>Year Project Began:</b> _____	

#### Project Description

Install an independent and dedicated fiber optics cabling from the current Public Services Data Center at 1405 County Road 1 to the New City Hall Data Center at 737 Loudon Ave.

#### Project Justification

The City's underground fiber optics cabling infrastructure should be treated as a utility that ultimately provides information access, public safety and communications between the City, its employees and its citizens. The fiber cabling should be considered no less important than the City's water and wastewater pipelines that provide fresh water and sanitary sewage services throughout the City. This project would provide an independent and dedicated fiber cabling between its mission-critical data centers located in three separate facilities. This project would replace some of the fiber cabling that is located just below some blacktop road surfaces. Fiber cabling should be at least three feet below the surface. Without this dedicated fiber cabling, the City's network infrastructure relies on fiber cabling connectivity from the Public Services Data Center to the Water Treatment Plant, then connectivity from WTP to the Wastewater Plant, then from WW to the downtown area and into the New City Hall Building. Any electrical, equipment or cabling failures in either of those two plants could result in a total disruption to the City's data/voice services, this affecting its citizens and their safety. Plus, there is a spliced cabling junction box along the current fiber path that can be accessed and/or damaged which would cause a network/communications disruption to the many City facilities including Fire Station #61. The new dedicated fiber cabling would provide a separate and much more secure transfer of voice/data communications between the existing Public Services Data Center and the New City Hall Data Center. With the newly dedicated fiber cabling connection between the EOC and the Public Services Data Center that is being installed in FY21, the addition of the new FY22 dedicated line to the New City Hall would provide a faster transfer of voice/data/video between the three City data centers, thus improving the access speeds between all of the City facilities and providing a more secure storage of City data in three hurricane-rated buildings. The combination of three data centers on one fiber thread is like having our own City-cloud storage. In summary, this new fiber cabling would provide an uninterrupted connection between the New City Hall and the Public Works Data Center, between the New City Hall and the EOC, and between the EOC and the Public Services Data Center.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>Total</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 100,000      **Date of Cost Estimate:** 4/5/2021

#### Scope of Estimate:

FY22 costs of \$100,000 are for design only.

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** Design Documents for Citywide Fiber Cabling Projects

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> Infrastructure	<b>Project Number:</b> _____
<b>Department:</b> IT Services	<b>Project Manager:</b> Michael Nagy
<b>Service Life:</b> 20 Years	<b>Project Status:</b> New
<b>Year Project Began:</b> _____	

#### Project Description

Contract a third-party fiber optics cabling vendor to provide design layout documents and scope of work for upcoming fiber cabling projects that include the New City Hall, the Parks & Rec Maintenance Facility on Solon Avenue and future connectivity to the Stirling Links Driving Range, Dunedin Golf Club and Golf Cart Barn/Pro Shop buildings.

#### Project Justification

The City's underground fiber optics cabling infrastructure should be treated as a utility that ultimately provides information access, public safety and communications between the City, its employees and its citizens. The fiber cabling should be considered no less important than the City's water and wastewater pipelines that provide fresh water and sanitary sewage services throughout the City. Without the fiber cabling, there would be no way to control or operate the City's water and wastewater plants. In order to bid out new underground fiber cabling projects, the City will need design documents and a scope of work completed by a licensed professional. The City does not have an experienced fiber optics cabling expert on staff to provide this type of work. Therefore, a third-party vendor will need to be contracted. The vendor would perform an on-site audit and survey of the City's underground fiber cabling to create the necessary design documents and the scope of work. These documents will be required prior to the construction of the New City Hall, the Parks & Rec Maintenance Facility on Solon Ave and the future expansion of city fiber cabling to the tri-golf buildings that include the Stirling Park Driving Range, the Dunedin Golf Club and the Cart Barn/Pro Shop.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 50,000      **Date of Cost Estimate:** 4/5/2021

**Scope of Estimate:**



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** EOC Servers & Data Storage

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	7 Years	<b>Project Status:</b>	New
<b>Year Project Began:</b>			

#### Project Description

Purchase and install redundant network servers and a storage data device in the Emergency Operations Center for off-site location of City data.

#### Project Justification

The new servers and data storage equipment in the City's Emergency Operations Center will be used as a "cloud" storage backup plan. Since the building is rated for a category 5 hurricane, the user's data files and other key data will be copied to this secure facility.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Total	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 70,000      **Date of Cost Estimate:** 4/5/2021

**Scope of Estimate:**



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** ERP Disaster Recovery Services

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	20 Years	<b>Project Status:</b>	New
<b>Year Project Began:</b>			

#### Project Description

Implement annual Tyler Technologies' Disaster Recovery Services for Munis and EnerGov. This project will allow the City to upload its mission critical ERP Munis and EnerGov data to the Tyler Technologies secure data center on a daily basis.

#### Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code compliance, building inspections, inventory and citizen self-service solution.

Although the City backs up its ERP data in-house on a daily basis, the Tyler's disaster recovery services would prepare us the unexpected: a roof leak, equipment failure, a cyberattack or full blown natural disaster. With this service, a copy of our ERP data is uploaded offsite each day to one of Tyler's data centers and is accessible to our team whenever we need it. This service would help the City restore essential business practices within 24 hours — and in fact, most sites are up and running within a couple of hours.

#### If there has been a change from prior year please explain:

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 27,000	\$ 27,000	\$ 27,500	\$ 27,500	\$ 29,000	\$ 29,000	\$ 167,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 16,740	\$ 16,740	\$ 17,000	\$ 17,000	\$ 17,250	\$ 17,250	\$ 101,980
Building Fund	\$ 10,260	\$ 10,260	\$ 10,500	\$ 10,500	\$ 11,750	\$ 11,750	\$ 65,020
Total	\$ 27,000	\$ 27,000	\$ 27,500	\$ 27,500	\$ 29,000	\$ 29,000	\$ 167,000

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:**                     About \$27,000 annually                          **Date of Cost Estimate:**                     4/5/2021                    

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** ERP Employee Training for Phases 1-4

#### Epic! Goal

6. Be a premier employer by fostering a diverse, highly engaged workforce through employee recruitment and attraction, workforce retention, employee development and inclusive initiatives.

#### At A Glance

<b>Project Type:</b> <u>Improvement</u>	<b>Project Number:</b> _____
<b>Department:</b> <u>IT Services</u>	<b>Project Manager:</b> <u>Michael Nagy</u>
<b>Service Life:</b> <u>20 years</u>	<b>Project Status:</b> <u>Existing</u>
<b>Year Project Began:</b> <u>FY 2018</u>	

#### Project Description

Purchase additional employee training on using the Tyler ERP solution for Phases 1 through 4. This training will be provided by Tyler Technology training consultants.

#### Project Justification

The City has heavily invested itself, the employees and the public in the Tyler Technologies ERP solution. The ERP is the City's core software system for financials, purchasing, inventory, employee time-keeping, human resources, payroll, recruiting, employee self-service, permitting, code compliance, building inspections, inventory and citizen self-service solution. Ongoing training and developing of our employees is critical to the future success of utilizing the ERP to provide service to the public. For employees to be efficient, productive and adaptable, new skills are required, such as: critical thinking and problem solving; communication; collaboration; creativity and innovation. Our employees are our biggest asset since they get the required work done so the City can meet its Epic Goals and business objectives. Effective training can provide our employees with essential next-generation skills while bringing with it a host of business benefits, such as: support succession planning; increase employee value; enhance operational efficiencies; and to exceed industry standards. It will be in the City's best interest to provide additional employee training on the use of the ERP system to insure it is being managed and utilized as a convenience to our citizens and the general public.

#### If there has been a change from prior year please explain:

The project name has changed to reflect the inclusion of word "employee".

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 27,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,500

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 17,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,050
Building Fund	\$ 10,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,450
<b>Total</b>	<b>\$ 27,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,500</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 27,500      **Date of Cost Estimate:** 4/5/2021

#### Scope of Estimate:



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** ERP Phases 5 & 6 Hardware Devices

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Equipment	<b>Project Number:</b>	152006
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	5 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>	FY 2020		

#### Project Description

Purchase mobile computing devices, desktop scanners and printers for use with the Tyler ERP solution Phases 5 and 6.

#### Project Justification

The City has installed Phases 1 thru 4 of the Tyler ERP solution as its core financial, purchasing, payroll, permitting and building code system. The City is currently implementing Phases 5 & 6 of the Tyler ERP solution that includes work orders, asset management, fleet management, facilities management and a utility billing system. Phases 5 and 6 will integrate with the Citizen Self-Service online portal that was implemented in Phase 3 in the EnerGov module. Both ERP Phases 5 and 6 require the use of desktop scanners, high-speed printers and mobile tablet device technology for use in the field. The desktop scanners and laserjet printers allow staff to provide documentation to the public and for internal record keeping purposes. The mobile tablet devices will allow staff while working in the field to access the live ERP system, perform work order updates, update inventory and react instantly to citizen requests. The additional ERP desktop hardware will need to be in place before the City goes live with Phases 5 & 6 in early 2022.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

Annual Operations & Maintenance Costs (if any)							
	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 25,000      **Date of Cost Estimate:** 2/1/2020

**Scope of Estimate:**



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** ERP Phases 5 & 6 Installation

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	<u>Replacement</u>	<b>Project Number:</b>	<u>152003</u>
<b>Department:</b>	<u>IT Services</u>	<b>Project Manager:</b>	<u>Michael Nagy</u>
<b>Service Life:</b>	<u>20 Years</u>	<b>Project Status:</b>	<u>Existing</u>
<b>Year Project Began:</b>	<u>2020</u>		

#### Project Description

Implement the Tyler ERP Phases 5 for Utility Billing and Phase 6 for Enterprise Asset Management (EAM) to replace the existing legacy system. These two ERP project modules will integrate with Phase 1 Munis Financials system that has already been installed. The Phase 5 for Utility Billing will include 20 years of historical data to be converted and imported into the new ERP system. Phase 5 for Utility Billing is funded in the Utility Billing Fund. Phase 6 for the Enterprise Asset Management module is funded in the IT Services Fund.

#### Project Justification

City Commission approved the purchases on December 6, 2019. Purchase requisitions were entered into Munis on December 10, 2019. Due to COVID-19, Phase 5 & 6 project implementations start dates were moved from FY20 to FY21. Phase 5 for Utility Billing start date was moved from April of 2020 to begin in January of 2021 and should take over one year to complete. Phase 6 for EAM start date was moved from October of 2020 to begin in September of 2021 and should over one year to complete.

#### If there has been a change from prior year please explain:

11/25/2019 - Revised quotes received due to product changes and estimate of travel costs increased \$100,884.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 176,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,247

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
Prior Year Carryforward	\$ 176,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,347
<b>Total</b>	<b>\$ 176,347</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 176,347</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 13,900	\$ 13,900	\$ 13,900	\$ 14,000	\$ 14,000	\$ 14,000	\$ 83,700

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 285,884      **Date of Cost Estimate:** 7/1/2017

#### Scope of Estimate:

Vendor bids were received in July of 2017. City Commission awarded contract to Tyler Technologies in December of 2019. Vendor honored the July 2017 pricing on modules. This is a multi-year project.



## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** ERP Server Upgrades

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Infrastructure	<b>Project Number:</b>	
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	7 Years	<b>Project Status:</b>	New
<b>Year Project Began:</b>			

#### Project Description

Upgrade the ERP Munis & EnerGov network server equipment to accommodate current and future growth.

#### Project Justification

The City's ERP replacement solution referred to as Tyler Technologies' Munis and EnerGov systems was adopted in 2017. The original network server equipment for the ERP was configured just for the Munis Financials and HR/Payroll modules and the EnerGov databases with a five year data growth. The system will be five years old in FY22 and the City has since expanded on the ERP system to include ExecuTime which is used for time & attendance. By mid-FY22, the ERP solution will include the Utility Billing module with 20 years of converted historical data and the Enterprise Asset Management module that includes Assets, Fleet Services, Facilities Management and Work Orders data. The current ERP servers need to be upgraded to accommodate the increased data storage and to increase performance.

#### *If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000
Building Fund	\$ -	\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ 19,000
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 50,000      **Date of Cost Estimate:** 4/5/2021

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** Fiber Cable Audit & Survey

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b> Infrastructure	<b>Project Number:</b> _____
<b>Department:</b> IT Services	<b>Project Manager:</b> Michael Nagy
<b>Service Life:</b> 20 years	<b>Project Status:</b> Existing
<b>Year Project Began:</b> _____	

#### Project Description

This project will create an accurate inventory and inspection of the City-owned fiber optics cabling (FOC), its location and condition, and determine what is in need of replacement and what is still in good working condition.

#### Project Justification

The City's underground fiber optics cabling infrastructure should be treated as a utility that ultimately provides information access, public safety and communications between the City, its employees and its citizens. The fiber cabling should be considered no less important than the City's water and wastewater pipelines that provide fresh water and sanitary sewage services throughout the City. Without the fiber cabling, there would be no way to control or operate the City's water and wastewater plants. The City's fiber cabling are the blood lines that keeps the heartbeat of the City functioning and thriving. Without a proper inspection and upkeep, we have no way of knowing where the weak fiber vessels are located, or if we have a strained fiber "artery" ready to collapse the entire system.

The City has approximately 12 miles of underground publically owned fiber optics cabling that was installed in various phases over a period of about 20 years by numerous vendors and City departments. Since 2016, the City's FOC infrastructure has become the responsibility of the City's Information Technology Department. The City's FOC is a crucial utility that provides the data and voice infrastructure in which all other City departments depend on to provide public services and safety to its Citizens. Since the inception of its fiber network, the City's has not performed a professional field inspection of the entire underground fiber network. In order avoid disruptions to public services, and to provide for future technology advancements, the City will need to contract for a fiber cable audit to determine its strengths and weaknesses, and where improvements are warranted. An audit would document location, depth and condition of the fiber cabling, conduits, pull-boxes and field markers. In summary, this inspection and audit is necessary to determine the health of the City's fiber network and to protect the integrity and security of our data communications. This is the fifth fiscal year in a row for requesting this project.

#### If there has been a change from prior year please explain:

The Project Description and Justification have changed for a more thorough explanation as to the purpose of this CIP.

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

#### Annual Operations & Maintenance Costs (if any)

	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 50,000      **Date of Cost Estimate:** 2/1/2020

#### Scope of Estimate:

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** Network Infrastructure Upgrades

#### Epic! Goal

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### At A Glance

<b>Project Type:</b>	Replacement	<b>Project Number:</b>	151902
<b>Department:</b>	IT Services	<b>Project Manager:</b>	Michael Nagy
<b>Service Life:</b>	7 years	<b>Project Status:</b>	Existing
<b>Year Project Began:</b>			

#### Project Description

Replace aging network switches, network servers and battery backup/uninterrupted power supplies in the City's main data center and in various network closets throughout the City.

#### Project Justification

A network switch is a hardware device that connects other devices on the City's computer network to allow the sending/receiving of data, voice and video over the City's network. A network server is a hardware device that acts as a central repository for data as well as providing various resources like hardware access, disk space and printer access. A battery backup/uninterrupted power supply (aka UPS) is a hardware device that provides constant electrical power to network equipment in the event of building power failure. The UPS also protects equipment against electrical power surges and spikes.

This project will replace various network equipment with updated technology in order to protect the City's data environment. The newer equipment will also provide faster and more reliable transmission of data, voice and video over the City's computer network.

*If there has been a change from prior year please explain:*

Expenditure Plan	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

Annual Operations & Maintenance Costs (if any)	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### Cost Assumptions

**Total Estimated Cost of Project:** \$ 282,000      **Date of Cost Estimate:** 4/2020

**Scope of Estimate:**

## FY 2022 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

### IT SERVICES FUND

**Project Name:** New City Hall Fiber Connection

#### *Epic! Goal*

5. Enhance community relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

#### *At A Glance*

<b>Project Type:</b>	<u>Infrastructure</u>	<b>Project Number:</b>	<u></u>
<b>Department:</b>	<u>IT Services</u>	<b>Project Manager:</b>	<u>Michael Nagy</u>
<b>Service Life:</b>	<u>20 Years</u>	<b>Project Status:</b>	<u>New</u>
<b>Year Project Began:</b>	<u></u>		

#### *Project Description*

Connect City's main fiber cabling from the street into the new City Hall Building.

#### *Project Justification*

The City's underground fiber optics cabling for the new City Hall Building will need to be installed from the street-side and run into the new building. Once inside the building it will need to be terminated and connected to the network equipment. This is a MUST HAVE project required to provide Citywide internet, data and voice services.

<i>Expenditure Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

<i>Funding Plan</i>	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund	\$ 50,000						\$ 50,000
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

<i>Annual Operations &amp; Maintenance Costs (if any)</i>							
	2022	2023	2024	2025	2026	2027	TOTAL
IT Services Fund							\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

#### *Cost Assumptions*

**Total Estimated Cost of Project:** \$ 50,000      **Date of Cost Estimate:** 4/5/2021

#### *Scope of Estimate:*



# **GLOSSARY**

*FY 2022 ADOPTED  
OPERATING &  
CAPITAL BUDGET*

# DUNEDIN

Home of Honeymoon Island

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## **GLOSSARY**

The following abbreviations are used throughout the budget book:

CAFR	Comprehensive Annual Financial Report
CIE	Capital Improvements Element
CIP	Capital Improvements Plan
CRA	Community Redevelopment Agency
CRD	Community Redevelopment District
EMS	Emergency Medical Service
FDOT	Florida Department of Transportation
FTEs	Full Time Equivalents
FY	Fiscal Year
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
IAFF	International Association of Fire Fighters
ISF	Internal Service Fund
PT	Part-time
RFP	Request for Proposals
RFQ	Request for Qualifications
TIF	Tax Increment Financing
TRIM	Truth in Millage
VOD	Variable/On-demand

### Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

### Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

### Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

### Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

### Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

### Assets

Resources owned or held which have monetary value.

### Audit

An independent examination of financial information of any entity, whether profit oriented or not, irrespective of size or legal form when such an examination is conducted with a view to express an opinion thereon.

### Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

### Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

### Basis of Budgeting

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

### Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

### Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

### Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

### Budget Amendment

A type of budget adjustment requiring City Commission authorization through a resolution.

### Budget Transfer

A type of budget adjustment made administratively, not requiring Commission approval under the City's current policies.

### Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

### Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

### Business Plan

The document outlining the City's five **EPIC! Goals** and the strategies for achieving them.

### Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

### Capital Improvements Plan

A financial plan for major expenses of \$25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

### Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

### Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as "user charges."

### City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

### City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

### Community Redevelopment Agency – (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

### Community Redevelopment District – (CRD)

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

### Comprehensive Annual Financial Report – (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

### Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

### Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

### Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

### Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

### Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

### Department

Organizational unit of government that is functionally unique in delivery of services.

### Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

### Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

### Encumbrance

An amount of money committed for the payment of goods and services not yet received.

### Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

### **EPIC! Goals**

The Commission's goals as developed during their strategic planning session, and the principal objectives behind the development of the business plan and budget.

### Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

### Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

### Fiduciary Funds

A category of funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

#### Fiscal Year – (FY)

Any period of 12 consecutive months designated as the budget year. The City of Dunedin's budget year begins October 1 and ends September 30.

#### Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

#### Full Time Equivalent – (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

#### Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

#### Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

#### Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

#### General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/divisions included in the General Fund are Library, Finance, and Parks and Recreation.

#### General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

#### Generally Accepted Accounting Principles – (GAAP)

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

#### Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

#### Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state

and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

#### Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

#### Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

#### Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

#### Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

#### Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

#### Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

#### Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

#### Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and IT Services.

#### Levy

To impose taxes for the support of government activities.

#### Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

### Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

### Millage Rate

The tax rate on real property based on 1 mill equals \$1.00 per \$1, 000.00 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand, taxable value of \$50,000.

$$\frac{50,000 \times 4.1345}{1000} = \$206.73$$

### Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

### Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

### Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

### Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

### Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

### Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum three times since its original authorization. The current Penny (Penny III) expires December 31, 2019. Penny IV (2020-2029) was passed on November 7, 2017, and goes into effect on January 1, 2020. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

### Per Capita

Cost per unit of population to provide a particular service in the community.

### Permanent Fund

Governmental fund type used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs (for the benefit of the government or its citizenry).

### Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

### Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

### Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

### Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

### Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

### Request for Proposal

A document that describes a project or need that solicits proposed solutions from qualified vendors.

### Request for Qualifications

A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

### Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

### Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

### Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.



#### Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

#### Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

#### Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

#### Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

#### Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

#### Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

#### TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

#### Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

#### User Charges

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as "charges for service."

#### Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

#### Variable/On-demand – (VOD)

A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.



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**APPENDIX A**  
**Summary of**  
**FY 2022 Initiatives**  
**and CIP by EPIC!**  
**Goal**

*FY 2022 ADOPTED*  
*OPERATING &*  
*CAPITAL BUDGET*

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
1	ADA 15 Passenger Van	Existing	Parks & Recreation	General	-	Future Year Impact
1	Additional Downtown Parking	Existing	Economic & Housing Dev	CRA	-	4,050,000
1	Art Incubator	Existing	Economic & Housing Dev	General	-	90,679
1	Art Incubator	Existing	Economic & Housing Dev	CRA	-	27,700
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	-	100,000
1	City Tourism Maps	Existing	Economic & Housing Dev	General	-	15,000
1	Court Resurfacing	Existing	Parks & Recreation	General	-	30,000
1	Dog Park	Existing	Parks & Recreation	Penny	-	Future Year Impact
1	Downtown Landscaping Project	Existing	Economic & Housing Dev	CRA	-	40,000
1	Downtown Looper	New	Community Development	General	-	TBD
1	Downtown Median Removal	Existing	Economic & Housing Dev	CRA	-	15,000
1	Dunedin Golf Club Sustainability Plan	Existing	Parks & Recreation	General	-	No Fiscal Impact
1	Dunedin Public Library Playground	Existing	Library	General	-	100,000
1	East End Public Restrooms	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
1	Existing City Hall Adaptive Reuse	Existing	Economic & Housing Dev	CRA	-	20,000
1	Façade Grant Program	Existing	Economic & Housing Dev	General	-	40,000
1	Façade Grant Program	Existing	Economic & Housing Dev	CRA	-	50,000
1	Fisher Tennis Court Lights	Existing	Parks & Recreation	General	-	Future Year Impact
1	Gladys Douglas Hackworth Property	Existing	Parks & Recreation	General	-	TBD
1	Gladys Douglas Preserve Development	New	Parks & Recreation	Penny	-	200,000
1	Hale Center North Restroom Replacement	Existing	Parks & Recreation	General	-	80,000
1	Highland Streetscape	Existing	Economic & Housing Dev	CRA	-	-
1	Highland/Louden/Virginia Streetscape	Existing	Economic & Housing Dev	CRA	-	150,000
1	Highlander Pool Replacement	Existing	Parks & Recreation	Penny	100,000	900,000
1	Historic Landmark Plaques	Existing	Community Development	General	-	10,000
1	Historic Resources Survey	New	Community Development	General	-	50,000
1	LDO Incentives	Existing	Economic & Housing Dev	CRA	-	35,510
1	Leased Parking	Existing	Economic & Housing Dev	CRA	-	180,684
1	Mast Arm Bass and Main	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
1	Parks Maintenance Facility	Existing	Parks & Recreation	Penny	-	1,324,600
1	Pickleball Courts	Existing	Parks & Recreation	General	-	Future Year Impact
1	Public Art Master Plan and Implementation	Existing	City Manager	General	-	35,000
1	Public Art Master Plan and Implementation	Existing	City Manager	Public Art	-	25,000
1	Sindoon/Rotary Stage	Existing	Parks & Recreation	General	-	Future Year Impact
1	Sister City Program	Existing	City Commission	General	-	5,600

**Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal**

FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type	Page*
-	-	-	-	40,000	40,000	CIP	132
-	2,500,000	-	-	-	6,550,000	CIP	133
-	-	-	-	-	90,679	BPI	50
-	-	-	-	-	27,700	BPI	50
100,000	-	-	-	100,000	300,000	CIP	134
-	-	-	-	-	15,000	BPI	51
-	-	-	25,000	25,000	80,000	CIP	135
150,000	-	-	-	-	150,000	CIP	136
-	-	-	-	-	40,000	CIP	137
-	-	-	-	-	-	BPI	52
-	-	-	-	-	15,000	CIP	138
-	-	-	-	-	-	BPI	53
-	-	-	-	-	100,000	CIP	139
150,000	-	-	-	-	150,000	CIP	140
130,000	150,000	-	-	-	300,000	CIP	141
40,000	40,000	40,000	40,000	40,000	240,000	BPI	54
50,000	50,000	50,000	50,000	50,000	300,000	BPI	54
100,000	-	-	-	-	100,000	CIP	142
-	-	-	-	-	-	BPI	55
-	-	-	-	-	200,000	CIP	143
-	-	-	-	-	80,000	CIP	144
-	60,000	-	340,000	-	400,000	CIP	145
150,000	-	-	-	-	300,000	CIP	146
2,000,000	-	-	-	-	3,000,000	CIP	147
10,000	10,000	10,000	10,000	10,000	60,000	BPI	56
-	-	-	-	-	50,000	BPI	57
9,295	9,652	6,875	3,967	-	65,299	BPI	58
151,000	151,000	161,000	161,000	171,000	975,684	BPI	59
-	-	-	300,000	300,000	600,000	CIP	148
-	-	-	-	-	1,324,600	CIP	149
-	400,000	-	-	-	400,000	CIP	150
35,000	35,000	35,000	35,000	35,000	210,000	BPI	60
25,000	-	-	-	-	50,000	BPI	60
155,000	-	-	-	-	155,000	CIP	151
10,500	5,600	10,500	5,600	10,500	48,300	BPI	61

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
1	Skinner Boulevard, New York Ave Entry Way	Existing	Economic & Housing Dev	CRA	-	Future Year Impact
1	Underground Utilities in Downtown	Existing	Economic & Housing Dev	CRA	-	100,000
<b>EPIC! GOAL #1 TOTAL</b>					<b>\$ 100,000</b>	<b>\$ 7,674,773</b>
2	Alt 19 Downtown Street Print Enhancement	Existing	PW- Engineering	CGT	-	35,000
2	Alt 19 Downtown Street Print Enhancement	Existing	PW- Engineering	CRA	-	35,000
2	Character Zone Overlay or Voluntary Rezoning South of the CRA	Existing	Community Development	General	-	15,000
2	Citywide Exterior Facilities Painting - Fine Art Center	Existing	PW- Facilities	General	-	55,000
2	Citywide Exterior Facilities Painting - Hale Center	Existing	PW- Facilities	General	-	Future Year Impact
2	Citywide Exterior Facilities Painting - Public Services	Existing	PW- Facilities	Stormwater	-	Future Year Impact
2	Citywide Multimodal Transportation Master Plan / Complete Streets - Implementation	Existing	Community Development	General	-	TBD
2	Coca-Cola Property Adaptive Reuse	New	Economic & Housing Dev	Penny	-	300,000
2	Community Center Floors	New	Parks & Recreation	General	-	Future Year Impact
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	-	Future Year Impact
2	Decorative Furniture	Existing	City Manager	General	-	Future Year Impact - Amount Unknown
2	Downtown Alleyway Enhancements Initiatives	New	Economic & Housing Dev	CRA	-	Future Year Impact
2	Downtown East End Plan (DEEP) - Mease Materials	Existing	Economic & Housing Dev	CRA	-	177,500
2	Downtown Pavers, Walkability & Enhancements	Existing	Economic & Housing Dev	CRA	-	220,000
2	Hale Center Aluminum Rail Replacement	New	Parks & Recreation	General	-	30,000
2	Highlander Pool Roof Replacements	New	Parks & Recreation	General	-	Future Year Impact
2	Jay Walk	Existing	PW- Engineering	Public Art	-	15,000
2	Jerry Lake Parking Lot Renovation	Existing	Parks & Recreation	Penny	-	420,000
2	Lights in Tree- Main & Skinner	Existing	Parks & Recreation	General	-	15,000
2	Lights in Tree- Master Plan	Existing	Parks & Recreation	General	-	10,000
2	Milwaukee Avenue Streetscape/Parking	New	Economic & Housing Dev	Penny	-	35,000
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	-	Future Year Impact
2	Patricia Corridor Enhancements	Existing	Economic & Housing Dev	General	-	50,000
2	Pavement Management Program	Existing	PW- Streets	CGT	-	310,000
2	Pavement Management Program	Existing	PW- Streets	Penny	-	690,000
2	Pedestrian Safety Crossing Improvements - Various Locations	Existing	PW- Engineering	Impact	-	140,000
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	-	35,000
2	PSTA Jolley Trolley	Existing	Economic & Housing Dev	General	-	14,443
2	PSTA Jolley Trolley	Existing	Economic & Housing Dev	CRA	-	34,178
2	Scenic Corridor Program - Edgewater Drive	Existing	Community Development	N/A	-	No Fiscal Impact
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	CRA	200,000	200,000

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal							
FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type	Page*
-	-	150,000	-	-	150,000	CIP	152
100,000	-	-	-	-	200,000	CIP	153
<b>\$ 3,365,795</b>	<b>\$ 3,411,252</b>	<b>\$ 463,375</b>	<b>\$ 970,567</b>	<b>\$ 781,500</b>	<b>\$ 16,767,262</b>		
-	-	-	-	-	35,000	CIP	156
-	-	-	-	-	35,000	CIP	156
-	-	-	-	-	15,000	BPI	64
-	-	-	-	-	55,000	CIP	157
60,000	-	-	-	-	60,000	CIP	157
-	40,000	-	-	-	40,000	CIP	157
-	-	-	-	-	-	CIP	158
300,000	-	-	-	-	600,000	CIP	159
90,000	-	-	-	-	90,000	CIP	160
-	300,000	-	-	-	300,000	CIP	161
-	-	-	-	-	-	BPI	65
-	-	200,000	-	-	200,000	CIP	162
-	-	-	-	-	177,500	CIP	163
225,000	350,000	100,000	200,000	200,000	1,295,000	CIP	164
-	-	-	-	-	30,000	CIP	165
44,000	-	-	-	-	44,000	CIP	166
-	-	-	-	-	15,000	CIP	167
-	-	-	-	-	420,000	CIP	168
5,000	5,000	5,000	5,000	-	35,000	BPI	66
-	-	-	-	-	10,000	BPI	67
-	-	-	-	-	35,000	CIP	169
75,000	75,000	75,000	75,000	130,000	430,000	CIP	170
50,000	50,000	-	-	-	150,000	CIP	171
310,000	290,000	270,000	270,000	270,000	1,720,000	CIP	172
690,000	710,000	730,000	730,000	730,000	4,280,000	CIP	172
-	-	-	-	-	140,000	CIP	173
125,000	-	-	-	125,000	285,000	CIP	174
15,165	15,923	16,720	17,556	18,434	98,241	BPI	68
35,887	37,681	39,565	41,543	43,620	232,474	BPI	68
-	-	-	-	-	-	BPI	69
200,000	4,100,000	1,000,000	-	-	5,700,000	CIP	175

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
2	Skinner Boulevard Improvements	Existing	Economic & Housing Dev	Penny	-	Future Year Impact
2	SR 580 Form-based Code	Existing	Community Development	N/A	-	No Fiscal Impact
2	SR 580 Increased Access Management Regulations	Existing	Community Development	N/A	-	No Fiscal Impact
2	SR 580 Landscaped Median Project	Existing	Community Development	General	-	Future Year Impact - Amount Unknown
2	SR 580 Mast Arm Repainting	Existing	PW- Engineering	General	-	Future Year Impact
2	SR 580 Pole to Monument Sign Ordinance	Existing	Community Development	N/A	-	No Fiscal Impact
2	Stirling Park & Driving Range Shade Structure	New	Parks & Recreation	General	-	60,000
2	Stirling Park Driving Range Lights	Existing	Parks & Recreation	General	-	Future Year Impact
2	Study and Enhance Street Lighting	Existing	PW- Streets	General	-	Future Year Impact
<b>EPIC! GOAL #2 TOTAL</b>					<b>\$ 200,000</b>	<b>\$ 2,896,121</b>
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	564,205	Prior Year Carryforward
3	Buena Vista Drive Drainage Improvements	New	PW- Stormwater	Stormwater	-	256,700
3	Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization	Existing	PW- Stormwater	Stormwater	803,692	Prior Year Carryforward
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	-	50,000
3	Clearwater Ferry Service Contribution	New	Parks & Recreation	General	-	49,927
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	-	Future Year Impact
3	Dunedin Causeway Underground Utilities Research/Assessment	Existing	PW- Engineering	General	-	Future Year Impact
3	Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety	Existing	PW- Engineering	General	-	Future Year Impact - Amount Unknown
3	Dunedin Marina Electric Panel Replacement	New	Parks & Recreation	Marina	-	60,000
3	Ferry Dock	New	City Manager	General	-	Future Year Impact - Amount Unknown
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	-	500,000
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	-	Future Year Impact
3	Marina Master Plan	Existing	Parks & Recreation	General	-	Future Year Impact
3	Pram Shed Replacement	Existing	Parks & Recreation	Penny	-	350,000
3	San Charles Drive Drainage Improvements	New	PW- Stormwater	Stormwater	-	87,500
3	Santa Barbara Drive Drainage Improvements	New	PW- Stormwater	Stormwater	-	Future Year Impact
3	Sea Level Rise Initiative Implementation	Existing	PW- Stormwater	Stormwater	-	Future Year Impact
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	-	400,000
3	Underdrain Repair & Replacement	Existing	PW- Stormwater	Stormwater	-	45,000
<b>EPIC! GOAL #3 TOTAL</b>					<b>\$ 1,367,897</b>	<b>\$ 1,799,127</b>
4	Citywide HVAC Replacements - Community Center	Existing	PW- Facilities	General	-	250,000
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide HVAC Replacements - FS #60 Dayroom/Kitchen	Existing	PW- Facilities	General	-	Future Year Impact



Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal							
FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type	Page*
-	1,000,000	-	-	-	1,000,000	CIP	175
-	-	-	-	-	-	BPI	70
-	-	-	-	-	-	BPI	71
-	-	-	-	-	-	BPI	72
-	125,000	-	-	-	125,000	CIP	176
-	-	-	-	-	-	BPI	73
-	-	-	-	-	60,000	CIP	177
40,000	-	-	-	-	40,000	CIP	178
25,000	-	-	-	-	25,000	CIP	179
<b>\$ 2,290,052</b>	<b>\$ 7,098,604</b>	<b>\$ 2,436,285</b>	<b>\$ 1,339,099</b>	<b>\$ 1,517,054</b>	<b>\$ 17,777,215</b>		
-	-	-	-	-	564,205	CIP	182
-	-	-	-	-	256,700	CIP	183
-	-	-	-	-	803,692	CIP	184
50,000	50,000	50,000	50,000	50,000	300,000	CIP	185
49,927	49,927	49,927	49,927	49,927	299,562	BPI	76
-	635,000	-	-	-	635,000	CIP	186
-	25,000	75,000	-	-	100,000	BPI	77
-	-	-	-	-	-	CIP	187
-	-	-	-	-	60,000	CIP	188
-	-	-	-	-	-	BPI	78
250,000	250,000	250,000	250,000	125,000	1,625,000	CIP	189
-	-	-	400,000	-	400,000	CIP	190
100,000	-	-	-	-	100,000	BPI	79
-	-	-	-	-	350,000	CIP	191
-	-	-	-	-	87,500	CIP	192
880,000	-	-	-	-	880,000	CIP	193
25,000	-	-	-	-	25,000	BPI	80
400,000	380,000	300,000	100,000	100,000	1,680,000	CIP	194
45,000	45,000	45,000	45,000	45,000	270,000	CIP	195
<b>\$ 1,799,927</b>	<b>\$ 1,434,927</b>	<b>\$ 769,927</b>	<b>\$ 894,927</b>	<b>\$ 369,927</b>	<b>\$ 8,436,659</b>		
-	-	-	-	-	250,000	CIP	198
35,000	-	-	-	-	35,000	CIP	198
18,000	-	-	-	-	18,000	CIP	198

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
4	Citywide HVAC Replacements - FS #62 Dayroom	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide HVAC Replacements - Library	Existing	PW- Facilities	General	-	50,000
4	Citywide HVAC Replacements - Public Services	Existing	PW- Facilities	Stormwater	-	40,000
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	-	Future Year Impact
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Penny	-	Future Year Impact
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Marina	-	Future Year Impact
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide Roof Replacements - Hale	Existing	PW- Facilities	General	-	Future Year Impact
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	-	210,000
4	Curlew Reclaimed Tank Repainting & Rehab	Existing	PW- Water/WW	Water/WW	150,000	Prior Year Carryforward
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Dunedin's Resilient Environmental Action Master Plan (DREAM)	Existing	City Manager	N/A	-	No Fiscal Impact
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	-	-
4	Fleet Replacements	Existing	PW- Fleet	Fleet	-	388,024
4	Fleet Replacements- Solid Waste Collection Trucks	Existing	PW- Fleet	Solid Waste	-	554,200
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	713,807
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	-	553,850
4	Lofty Pine estates- Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	-	1,550,000
4	Offsite Potable Water Storage Site Valve Replacement	Existing	PW- Water/WW	Water/WW	-	75,000
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	-	800,000
4	Ranchwood Drive S & Hitching Post Lane Water Main Replace	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Ready for 100	Existing	City Manager	N/A	-	No Fiscal Impact
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Septic Tank Abatement Incentives	Existing	PW- Water/WW	Water/WW	-	35,000
4	Solar Energy Initiative Grant	Existing	Community Development	General	-	50,000
4	Wastewater Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW	-	1,387,827
4	Wastewater Lift Stations Rehabilitation	Existing	PW- Water/WW	Water/WW	-	500,000
4	Wastewater Treatment Plant Chlorine Contact Basin Rehabilitation & Cover Project	Existing	PW- Water/WW	Water/WW	-	1,830,000
4	Wastewater Treatment Plant Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	-	7,686,000
4	Wastewater Treatment Plant Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Wastewater Treatment Plant Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	400,000	100,000
4	Wastewater Treatment Plant Re-Aeration Basin Renovation	New	PW- Water/WW	Water/WW	-	50,000
4	Wastewater Treatment Plant SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	-	1,024,800
4	Water Plant Admin Building Hardening	Existing	PW- Water/WW	Water/WW	250,000	200,000
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	-	360,000

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal							
FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type	Page*
-	25,000	-	-	-	25,000	CIP	198
50,000	-	-	-	-	100,000	CIP	198
-	-	-	-	-	40,000	CIP	198
30,000	-	-	-	-	30,000	CIP	198
66,000	-	-	-	-	66,000	CIP	199
44,000	-	-	-	-	44,000	CIP	199
500,000	-	-	-	-	500,000	CIP	200
220,000	-	-	-	-	220,000	CIP	200
-	-	-	-	-	210,000	CIP	200
-	-	-	-	-	150,000	CIP	201
600,000	-	-	-	-	600,000	CIP	202
-	-	-	-	-	-	BPI	82
-	-	-	-	-	-	CIP	203
679,574	1,290,300	1,038,712	1,453,800	1,244,983	6,095,393	CIP	204
702,800	958,400	642,400	245,500	234,400	3,337,700	CIP	207
178,452	-	-	-	-	892,259	CIP	208
-	-	-	-	-	553,850	CIP	209
850,000	-	-	-	-	2,400,000	CIP	210
-	-	-	-	-	75,000	CIP	211
800,000	800,000	800,000	800,000	800,000	4,800,000	CIP	212
325,000	-	-	-	-	325,000	CIP	213
-	-	-	-	-	-	BPI	83
50,000	-	-	-	-	50,000	CIP	214
35,000	35,000	35,000	35,000	35,000	210,000	BPI	84
50,000	50,000	50,000	50,000	50,000	300,000	BPI	85
-	-	-	-	-	1,387,827	CIP	215
500,000	500,000	500,000	500,000	500,000	3,000,000	CIP	216
-	-	-	-	-	1,830,000	CIP	217
1,098,000	-	-	-	-	8,784,000	CIP	218
150,000	1,500,000	-	-	-	1,650,000	CIP	219
-	-	-	-	-	500,000	CIP	220
50,000	-	-	-	-	100,000	CIP	221
146,400	-	-	-	-	1,171,200	CIP	222
-	-	-	-	-	450,000	CIP	223
930,000	930,000	500,000	500,000	500,000	3,720,000	CIP	224

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
4	Water Treatment Plant Standby/ Emergency Generator Replace	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
4	Weybridge Woods Bridge Removal	Existing	PW- Engineering	General	-	Future Year Impact
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	-	Future Year Impact
<b>EPIC! GOAL #4 TOTAL</b>					<b>\$ 800,000</b>	<b>\$ 18,408,508</b>
5	Affordable/Workforce Housing Program	Existing	Economic & Housing Dev	CRA	-	50,000
5	Affordable/Workforce Housing Program	Existing	Economic & Housing Dev	Penny	-	650,000
5	Citywide Security Camera Recording Systems	Existing	IT Services	IT Services	-	40,000
5	Coca-Cola Dunedin Market Analysis	Existing	Economic & Housing Dev	General	-	35,000
5	Community/Business Marketing	New	Communications	General	-	10,000
5	Community/Business Marketing	New	Communications	CRA	-	10,000
5	Customer Service Program	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Dedicated Fiber Cabling for New City Hall	New	IT Services	IT Services	-	100,000
5	Design Documents for Citywide Fiber Cabling Projects	New	IT Services	IT Services	-	Future Year Impact
5	Dunedin Citizens' Academy	Existing	City Clerk	General	-	1,500
5	Dunedin Pride Event	Existing	Parks & Recreation	General	-	15,000
5	Economic Business Summit	Existing	Economic & Housing Dev	General	-	5,000
5	EOC Servers & Data Storage	New	IT Services	IT Services	-	70,000
5	ERP Disaster Recovery Services	New	IT Services	IT Services	-	16,740
5	ERP Disaster Recovery Services	New	IT Services	Building	-	10,260
5	ERP Phases 5 & 6 Hardware Devices	Existing	IT Services	IT Services	-	25,000
5	ERP Phases 5 & 6 Installation	Existing	IT Services	IT Services	176,347	Prior Year Carryforward
5	ERP Server Upgrades	New	IT Services	IT Services	-	Future Year Impact
5	ERP Server Upgrades	New	IT Services	Building	-	Future Year Impact
5	Fiber Cable Audit & Survey	Existing	IT Services	IT Services	-	50,000
5	Florida Business Incubator Sponsorship	Existing	Economic & Housing Dev	General	-	34,333
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Lightning Detection System Replacement	Existing	Parks & Recreation	General	-	Future Year Impact
5	Network Infrastructure Upgrades	Existing	IT Services	IT Services	-	50,000
5	New City Hall	Existing	City Manager	Penny	-	9,592,001
5	New City Hall	Existing	City Manager	CRA	-	98,000
5	New City Hall Fiber Connection	New	IT Services	IT Services	-	50,000
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	-	No Fiscal Impact
5	Public Service Recognition Day	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Resident/ Business Survey	Existing	City Manager	General	-	15,000
5	Semi- Annual B&C Chair Meeting Regarding EPIC! Goals	Existing	City Clerk	General	-	5,500

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal							
FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type	Page*
-	-	750,000	-	-	750,000	CIP	225
-	-	10,000	-	-	10,000	CIP	226
200,000	-	-	-	-	200,000	CIP	227
<b>\$ 8,308,226</b>	<b>\$ 6,088,700</b>	<b>\$ 4,326,112</b>	<b>\$ 3,584,300</b>	<b>\$ 3,364,383</b>	<b>\$ 44,880,229</b>		
-	-	-	-	-	50,000	BPI	88
-	-	-	-	-	650,000	BPI	88
85,000	-	-	-	-	125,000	CIP	230
-	-	-	-	-	35,000	BPI	89
-	-	-	-	-	10,000	BPI	90
-	-	-	-	-	10,000	BPI	90
-	-	-	-	-	-	BPI	91
-	-	-	-	-	100,000	CIP	231
50,000	-	-	-	-	50,000	CIP	232
1,500	1,500	1,500	1,500	1,500	9,000	BPI	92
15,000	15,000	15,000	15,000	15,000	90,000	BPI	93
-	-	-	-	-	5,000	BPI	94
-	-	-	-	-	70,000	CIP	233
16,740	17,000	17,000	17,250	17,250	101,980	CIP	234
10,260	10,500	10,500	11,750	11,750	65,020	CIP	234
-	-	-	-	-	25,000	CIP	235
-	-	-	-	-	176,347	CIP	236
31,000	-	-	-	-	31,000	CIP	237
19,000	-	-	-	-	19,000	CIP	237
-	-	-	-	-	50,000	CIP	238
35,020	35,720	-	-	-	105,073	BPI	95
-	-	-	-	-	-	BPI	96
35,000	-	-	-	-	35,000	CIP	239
-	-	-	-	-	50,000	CIP	240
-	-	-	-	-	9,592,001	CIP	241
-	-	-	-	-	98,000	CIP	241
-	-	-	-	-	50,000	CIP	242
-	-	-	-	-	-	BPI	97
-	-	-	-	-	-	BPI	98
10,000	15,000	10,000	15,000	10,000	75,000	BPI	99
5,500	5,500	5,500	5,500	5,500	33,000	BPI	100

Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal						
GOAL #	Project Name	Project Status	Lead Department	Fund	FY21 Carry-Forward Amount	FY22
5	Short-Term Vacation Rental Enforcement Subscription	Existing	Community Development	General	-	15,000
5	Short-Term Vacation Rental Program Evaluation & Support	New	Community Development	General	-	75,000
5	U.N.I.T.E. Dunedin Initiative	New	HR & Risk Mgmt	N/A	-	No Fiscal Impact
5	Website Upgrade	New	Communications	General	-	25,000
5	Zencity Community Sentiment Measurement AI Platform	New	Communications	General	-	-
<b>EPIC! GOAL #5 TOTAL</b>					<b>\$ 176,347</b>	<b>\$ 11,048,334</b>
6	6th EPIC! Goal	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
6	Apprenticeship Program	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
6	City Manager's Leadership Scholarship	Existing	City Manager	General	-	10,000
6	Citywide Computer Replacements	Existing	IT Services	IT Services	-	125,500
6	Classification & Compensation / Organizational Study	New	HR & Risk Mgmt	General	-	40,000
6	Department Succession Planning / Career Pathing Initiative	New	HR & Risk Mgmt	General	-	Amount Unknown
6	Employee Continuing Education	Existing	HR & Risk Mgmt	General	-	15,000
6	Employee Engagement	Existing	HR & Risk Mgmt	N/A	-	No Fiscal Impact
6	ERP Onsite Training for Phases 1-4	Existing	IT Services	IT Services	-	17,050
6	ERP Onsite Training for Phases 1-4	Existing	IT Services	Building	-	10,450
6	Fire Training Center, Training Tower / Burn Building	New	Fire	General	-	Unfunded
6	Grow Your Captains Consultant	Existing	Fire	General	-	4,000
6	SCBA Air Pack Replacements	Existing	Fire	General	-	370,000
6	Target Solutions Scheduling Program	Existing	Fire	General	-	4,500
6	Wellness Program	Existing	HR & Risk Mgmt	Health	-	5,000
<b>EPIC! GOAL #6 TOTAL</b>					<b>\$ -</b>	<b>\$ 601,500</b>
<b>FY 2022 - FY 2027 BUSINESS PLAN INITIATIVES &amp; CAPITAL IMPROVEMENTS PLAN TOTAL COSTS</b>					<b>\$ 2,644,244</b>	<b>\$ 42,428,363</b>

Key: *Single Initiative with Multiple Funding Sources*

133 Total projects ongoing from previous year

31 Total new projects

**164 Total Business Plan Initiatives**

**Summary of FY 2022 - 2027 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal**

FY23	FY24	FY25	FY26	FY27	Six Year Planning Period	Type	Page*
15,000	15,000	15,000	15,000	15,000	90,000	BPI	101
-	-	-	-	-	75,000	BPI	102
-	-	-	-	-	-	BPI	103
TBD	TBD	-	-	-	25,000	CIP	243
18,000	18,000	18,000	-	-	54,000	BPI	104
<b>\$ 347,020</b>	<b>\$ 133,220</b>	<b>\$ 92,500</b>	<b>\$ 81,000</b>	<b>\$ 76,000</b>	<b>\$ 11,954,421</b>		
-	-	-	-	-	-	BPI	106
-	-	-	-	-	-	BPI	107
10,000	10,000	10,000	10,000	10,000	60,000	BPI	108
127,212	136,784	138,812	138,392	117,432	784,132	CIP	246
-	-	-	40,000	-	80,000	BPI	109
-	-	-	-	-	-	BPI	110
15,000	15,000	15,000	15,000	15,000	90,000	BPI	111
-	-	-	-	-	-	BPI	112
-	-	-	-	-	17,050	CIP	247
-	-	-	-	-	10,450	CIP	247
-	-	-	-	-	-	CIP	248
-	-	-	-	-	4,000	BPI	113
-	-	-	-	-	370,000	CIP	249
4,500	4,600	4,600	4,700	4,700	27,600	BPI	114
5,000	5,000	5,000	5,000	5,000	30,000	BPI	115
<b>\$ 161,712</b>	<b>\$ 171,384</b>	<b>\$ 173,412</b>	<b>\$ 213,092</b>	<b>\$ 152,132</b>	<b>\$ 1,473,232</b>		
<b>\$ 16,272,732</b>	<b>\$ 18,338,087</b>	<b>\$ 8,261,611</b>	<b>\$ 7,082,985</b>	<b>\$ 6,260,996</b>	<b>\$ 101,289,018</b>		

\*Page numbers indicate location in the Adopted FY 2022 - FY 2027 Municipal Business Plan

# DUNEDIN

Home of Honeymoon Island

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# **APPENDIX B**

# **FY 2021 Progress**

# **on Initiatives**

*FY 2022 ADOPTED*

*OPERATING &*

*CAPITAL BUDGET*

# DUNEDIN

Home of Honeymoon Island

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**Progress on FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects as of September 30, 2021**

GOAL	Project	Project Status	Lead Dept	Fund	FY21	Status / Progress as of September 30, 2021	% Complete	Type
1	ADA 15 Passenger Van	New	Parks & Recreation	General	Future Year Impact	Planned for FY27	0%	CIP
1	Art Incubator	Existing	Econ & Hsg Dev	General	76,887	On-going	100%	BPI
1	Art Incubator	Existing	Econ & Hsg Dev	CRA	26,996	On-going	100%	BPI
1	Athletic Field Renovation	Existing	Parks & Recreation	Penny	75,000	Completed Jerry Lake Field #2	100%	CIP
1	City Tourism Maps	New	Econ & Hsg Dev	General	15,000	Team meet to develop a plan - Deferred due to COVID-19	10%	BPI
1	Court Resurfacing	Existing	Parks & Recreation	General	25,000	Work rescheduled to FY22	45%	CIP
1	Dog Park	Existing	Parks & Recreation	Penny	Future Year Impact	Site TBD	0%	CIP
1	Downtown Landscaping Master Plan	Existing	Econ & Hsg Dev	CRA	Prior year carry forward	Master Design Plan under final review	75%	BPI
1	Downtown Landscaping Project	Existing	Econ & Hsg Dev	CRA	40,000	Implementation of the Master Plan is the next step.	0%	CIP
1	Downtown Median Removal	Existing	Econ & Hsg Dev	CRA	Future Year Impact	REMOVED - new request submitted for FY 2022	0%	CIP
1	Downtown Parking Structure	Existing	Econ & Hsg Dev	Penny	Future Year Impact	Future Garage to be built	0%	CIP
1	Downtown Parking Structure	Existing	Econ & Hsg Dev	CRA	Future Year Impact	Property to be purchased in FY22	0%	CIP
1	Downtown Wayfinding	Existing	Econ & Hsg Dev	General	16,500	On hold for additional funding in FY2023	75%	CIP
1	Downtown Wayfinding	Existing	Econ & Hsg Dev	CRA	16,500	COMPLETE	100%	CIP
1	Dunedin Golf Club Sustainability Plan	New	Parks & Recreation	General	30,000	The report was finalized by the National Golf Foundation and presented to the City Commission on 8/31/21. Phase 2 has since begun.	100%	BPI
1	Dunedin Public Library Playground	New	Library	General	100,000	Moved to FY22. \$1000 donated from the Blue Jays.	1%	CIP
1	East End Public Restrooms	Existing	Econ & Hsg Dev	CRA	Future Year Impact	A Concept design was developed - on hold for future development	10%	CIP
1	Existing City Hall Adaptive Reuse	Existing	Econ & Hsg Dev	CRA	Future Year Impact	Not started	0%	CIP
1	Facade Grant Program	Existing	Econ & Hsg Dev	General	40,000	1 Facade Grant has been awarded	100%	BPI
1	Facade Grant Program	Existing	Econ & Hsg Dev	CRA	50,000	5 Facade grants has been awarded	100%	BPI
1	Fisher Tennis Court Lights	New	Parks & Recreation	General	Future Year Impact	Planned for FY23	0%	CIP
1	Gladys Douglas Hackworth Property	New	City Manager	N/A	2,000,000	Closing May 2021	100%	BPI
1	Golf Cart	New	Econ & Hsg Dev	CRA	12,000	Complete-Fleet #20	100%	CIP
1	Hale Center North Restroom Replacement	New	Parks & Recreation	General	80,000	Planned for FY22	0%	CIP
1	Highland Streetscape	New	Econ & Hsg Dev	CRA	Future Year Impact	Future Year	0%	CIP
1	Highland/Louden/Virginia Streetscape	Existing	Econ & Hsg Dev	CRA	150,000	Project Bid for Construction - part of City Hall project	25%	CIP
1	Highlander Pool Refurbishment	New	Parks & Recreation	Penny	100,000	RFP for architectural services opens August 3, 2021. Scope to develop a phased master plan and Phase 1 construction documents. Staff is also touring other like pools.	15%	CIP
1	Historic Preservation Plaques	Existing	Community Dev	General	5,000	Annual Program	Ongoing	BPI
1	John R. Lawrence Pioneer Park Enhancements & Improvements	Existing	Econ & Hsg Dev	CRA	360,000	Renovations complete; scheduled public art installation in spring of 2022 (artists selected via RFP)	90%	CIP
1	LDO Incentives	Existing	Econ & Hsg Dev	CRA	38,056	On-going	100%	BPI
1	Leased Parking	Existing	Econ & Hsg Dev	CRA	227,000	On-going	75%	BPI
1	Mast Arm Bass and Main	New	Econ & Hsg Dev	CRA	Future Year Impact	Preliminary design - future development	10%	CIP
1	Parks Maintenance Facility	Existing	Parks & Recreation	Penny	1,324,600	Project was put out to bid. Award scheduled for October 21	30%	CIP
1	Pickleball Courts	New	Parks & Recreation	General	Future Year Impact	Planned for FY24	0%	CIP

Progress on FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects as of September 30, 2021

GOAL	Project	Project Status	Lead Dept	Fund	FY21	Status / Progress as of September 30, 2021	% Complete	Type
1	Pinellas County Schools Colocation	New	Parks & Recreation	General	30,000	Pending Agreement	25%	BPI
1	Piping Director and Drumming Director Salaries	New	Parks & Recreation	General	50,000	Complete	100%	BPI
1	PostCOVID-19 Business Recovery Assistance	New	Econ & Hsg Dev	General	20,000	Referred to Communications Department and renamed the Business Alliance	75%	BPI
1	PostCOVID-19 Business Recovery Assistance	New	Econ & Hsg Dev	CRA	20,000	Referred to Communications Department and renamed the Business Alliance	75%	BPI
1	Public Art Master Plan and Implementation	Existing	City Manager	General	35,000	On-going art consultation & project management	100%	BPI
1	Public Art Master Plan and Implementation	Existing	City Manager	Public Art	25,000	Maintenance, benches, project management	60%	BPI
1	Scottish Arts Foundation Move	New	City Manager	General	Future Year Impact	Remove per Strategic Planning	0%	BPI
1	Scottish Heritage Day / Tartan Day	New	City Manager	N/A	No Fiscal Impact	Remove per Strategic Planning	0%	BPI
1	Sindoon/Rotary Stage	New	Parks & Recreation	General	130,000	Determining scope of project- FY23	10%	CIP
1	Sindoon/Rotary Stage	New	Parks & Recreation	Penny	25,000	Determining scope of project- FY23	10%	CIP
1	Sister City Program	Existing	City Commission	General	5,600	Paid dues only; no travel in FY21/complete	10%	BPI
1	Skinner Boulevard, New York Ave Entry Way	Existing	Econ & Hsg Dev	CRA	Future Year Impact	Not started	0%	CIP
1	Underground Utilities on Douglas Avenue - South	Existing	Econ & Hsg Dev	CRA	Future Year Impact	Future Year	0%	CIP
	<b>EPIC! Goal#1 Total</b>				<b>\$ 5,149,139</b>			
2	Alt 19 Downtown Street Print Enhancement	New	Econ & Hsg Dev	CRA	35,000	Engineering is taking the lead on this project	10%	CIP
2	Alt 19 Downtown Street Print Enhancement	New	Econ & Hsg Dev	CGT	35,000	Engineering is taking the lead on this project	10%	CIP
2	Character Zone Overlay or Voluntary Rezoning South of the CRA	Existing	Community Dev	General	20,000	Underway - Additional scope requested by Commission - Additional \$38,500 approved.	50%	BPI
2	Citywide Exterior Facilities Painting - Fleet	Existing	PW- Facilities	Fleet	20,000	Scheduled for early 2022	50%	CIP
2	Citywide Exterior Facilities Painting - Library	Existing	PW- Facilities	General	25,000	Completed	100%	CIP
2	Citywide Exterior Facilities Painting - MLK	Existing	PW- Facilities	General	28,000	Scheduled for early 2022	50%	CIP
2	Citywide Exterior Facilities Painting - Solid Waste	Existing	PW- Facilities	Solid Waste	7,000	Scheduled for early 2022	50%	CIP
2	Citywide Exterior Facilities Painting - Sta #62/Fire Admin	Existing	PW- Facilities	General	40,000	FS# 62 Completed/Fire Admin scheduled for early 2022	50%	CIP
2	Citywide Multimodal Transportation Master Plan / Complete Streets	New	Community Dev	General	Future Year Impact	Complete	100%	CIP
2	Community Center Parking Lot	Existing	Parks & Recreation	Penny	Future Year Impact	Design completed, construction in FY25 - SWFMD permit applied for	20%	CIP
2	Decorative Furniture	Existing	City Manager	General	-	on-hold	0%	BPI
2	Downtown East End Plan (DEEP)	Existing	Econ & Hsg Dev	CRA	35,000	On-going	50%	CIP
2	Downtown Pavers, Walkability & Enhancements	Existing	Econ & Hsg Dev	CRA	35,000	Design Plan under final review. Scheduled for construction in Fall of 2022.	50%	CIP
2	Jay Walk	New	PW- Engineering	Public Art	Future Year Impact	Slated for FY22, \$15,000 Budget	0%	CIP
2	Jerry Lake Parking Lot Renovation	Existing	Parks & Recreation	Penny	Future Year Impact	Engineering is taking the lead on this project. Budgeted in FY 22	0%	CIP
2	Lights in Tree- Main & Skinner	Existing	Parks & Recreation	General	Future Year Impact	Planned FY22	0%	BPI
2	Lights in Tree- Master Plan	Existing	Parks & Recreation	General	Future Year Impact	Planned FY22	0%	BPI
2	Park Pavilion Replacement	Existing	Parks & Recreation	General	Future Year Impact	Scheduled for FY23	0%	CIP
2	Patricia Corridor Enhancements	Existing	Econ & Hsg Dev	General	84,000	Project is out to Bid	75%	CIP
2	Pavement Management Program	Existing	PW- Streets	CGT	310,000	FY21 Milling & Overlay contract to be awarded by the Commission on 3-16-21.	15%	CIP
2	Pavement Management Program	Existing	PW- Streets	Penny	690,000	FY21 Milling & Overlay contract to be awarded by the Commission on 3-16-21.	15%	CIP
2	Pedestrian Safety Improvements - Alt 19	Existing	PW- Engineering	Impact	Prior year carryforward	Three (3) Alt 19 RRFB Crosswalk projects completed in FY20; at Orangewood Dr, at Florida Ave, & at Wilson St.	100%	CIP

**Progress on FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects as of September 30, 2021**

GOAL	Project	Project Status	Lead Dept	Fund	FY21	Status / Progress as of September 30, 2021	% Complete	Type
2	Playground Equipment Replacement	Existing	Parks & Recreation	Penny	150,000	Completed - Edgewater Park Playground	100%	CIP
2	PSTA Jolley Trolley	Existing	Econ & Hsg Dev	General	13,755	On-going	100%	BPI
2	PSTA Jolley Trolley	Existing	Econ & Hsg Dev	CRA	32,550	On-going	100%	BPI
2	PSTA Master Plan	Existing	Community Dev	General	-	Proposed to be Removed	0%	BPI
2	Scenic Corridor Program - Edgewater Drive	Existing	Community Dev	General	-	Not Funded	0%	BPI
2	Skinner Boulevard Improvements	Existing	Econ & Hsg Dev	CRA	200,000	Project is going to Design with FDOT - Funding Agreement to signed first of the year 2022	75%	CIP
2	Skinner Boulevard Improvements	Existing	Econ & Hsg Dev	Penny	Future Year Impact	FDOT to assume Design	0%	CIP
2	SR 580 Form-based Code	Existing	Community Dev	General	-	Not Funded	0%	BPI
2	SR 580 Increased Access Management Regulations	Existing	Community Dev	N/A	No Fiscal Impact	Not Funded	0%	BPI
2	SR 580 Landscaped Median Project	Existing	Community Dev	General	Future Year Impact	Not Funded	0%	BPI
2	SR 580 Mast Arm Repainting	Existing	PW- Streets	General	Future Year Impact	FY23. Estimated cost \$110,000.	0%	CIP
2	SR 580 Pole to Monument Sign Ordinance	Existing	Community Dev	N/A	No Fiscal Impact	Not Funded	0%	BPI
2	Stirling Park Driving Range Lights	New	Parks & Recreation	General	Future Year Impact	Obtained cost estimates - planned FY23	5%	CIP
2	Study and Enhance Street Lighting	New	PW- Streets	General	Future Year Impact	FY22. Estimated cost to be discussed at Long Range Planning.	0%	CIP
<b>EPIC1 Goal #2 Total</b>					<b>\$ 1,760,305</b>			
3	Brady Box Culvert	Existing	PW- Stormwater	Stormwater	384,540	Design, permitting underway.	30%	CIP
3	Cedarwood & Lyndhurst CMP Replacement and Ditch Stabilization	Existing	PW- Stormwater	Stormwater	Prior year carry forward	Design, permitting underway.	20%	CIP
3	City Sidewalk Inspection & Maintenance Program	Existing	PW- Streets	CGT	55,000	Scheduled to start early 2022.	25%	CIP
3	Dock A Repair & Replacement	Existing	Parks & Recreation	Marina	Future Year Impact	Obtained cost estimates, work to be done after master plan	5%	CIP
3	Dunedin Causeway Underground Utilities Research/Assessment	Existing	PW- Engineering		Future Year Impact	N/A - per County, to be included with Bridge Design	0%	BPI
3	Dunedin Causeway: Environmental health, pedestrian, bicycle access, & traffic safety	New	PW- Engineering	General	Future Year Impact	Staff to begin gathering information currently available on work already completed related to this initiative. Currently this project does not have an anticipated year for completion or Funds Budgeted	0%	CIP
3	Gabion Repair & Replacement Program	Existing	PW- Stormwater	Stormwater	100,000	Met with consultant late 2021. GIS complete.	25%	CIP
3	Harbormaster Building Replacement	Existing	Parks & Recreation	Marina	Future Year Impact	Planning to be included with Marina Master Plan	0%	CIP
3	Marina Master Plan	Existing	Parks & Recreation	General	Future Year Impact	Planned for FY23. Held initial discussions with Marina Advisory Committee regarding the scope of the study.	2%	BPI
3	Pram Shed Replacement	New	Parks & Recreation	Penny	350,000	Design completed. Going out to bid January 2022	25%	CIP
3	Sea Level Rise Initiative Implementation	New	PW- Stormwater	N/A	No Fiscal Impact	FY23. Estimate to be discussed internally.	5%	BPI
3	Stormwater Master Plan BMP Implementation	New	PW- Engineering	Stormwater	500,000	Projects identified and will be advertised for design in FY21	5%	CIP
3	Stormwater Pipe Lining	Existing	PW- Stormwater	Stormwater	250,000	On-Hold	10%	CIP
3	Underdrain Repair & Replacement	Existing	PW- Stormwater	Stormwater	45,000	Near all program funds were allocated to the San Salvador pavement project underdrains. Under construction.	100%	CIP
<b>EPIC1 Goal #3 Total</b>					<b>\$ 1,684,540</b>			
4	Citywide HVAC Replacements - Dunedin Golf Club	Existing	PW- Facilities	General	65,000	Completed	100%	CIP
4	Citywide HVAC Replacements - Facilities	Existing	PW- Facilities	Facilities	Future Year Impact	FY22. Estimated cost \$40,000.	0%	CIP

Progress on FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects as of September 30, 2021

GOAL	Project	Project Status	Lead Dept	Fund	FY21	Status / Progress as of September 30, 2021	% Complete	Type
4	Citywide HVAC Replacements - Fine Arts Center	Existing	PW- Facilities	General	25,000	Completed by Art Ctr. Donation. No cost to City	100%	CIP
4	Citywide HVAC Replacements - Fire Admin	Existing	PW- Facilities	General	Future Year Impact	FY23. Estimated cost \$35,000.	0%	CIP
4	Citywide HVAC Replacements - Fisher Concession	Existing	PW- Facilities	General	9,000	Completed	100%	CIP
4	Citywide HVAC Replacements - FS#60 Dayroom/Kitchen	Existing	PW- Facilities	General	17,000	Revised estimate is \$18,000, moved to FY23	0%	CIP
4	Citywide HVAC Replacements - FS#62 Dayroom	Existing	PW- Facilities	General	Future Year Impact	FY24. Estimated cost \$25,000.	0%	CIP
4	Citywide HVAC Replacements - Hale Center	Existing	PW- Facilities	General	Future Year Impact	FY23. Estimated cost \$20,000.	0%	CIP
4	Citywide HVAC Replacements - Historical Museum (St. Andrews Chapel)	Existing	PW- Facilities	General	8,000	Completed	100%	CIP
4	Citywide HVAC Replacements - Solid Waste	Existing	PW- Facilities	Solid Waste	Future Year Impact	FY23. Estimated cost \$30,000.	0%	CIP
4	Citywide Parking Lot Resurfacing	Existing	PW- Engineering	Penny	Future Year Impact	Ongoing - Included with Annual Paving Contract	0%	CIP
4	Citywide Parking Lot Resurfacing - Marina	Existing	PW- Engineering	Marina	Future Year Impact	Currently Slated for FY23	0%	CIP
4	Citywide Roof Replacements - Community Center	Existing	PW- Facilities	General	Future Year Impact	FY23 - Estimated cost \$500,000.	5%	CIP
4	Citywide Roof Replacements - Hale		PW- Facilities	General	Prior year carry forward	Scheduled for FY23	0%	CIP
4	Citywide Roof Replacements - Library	Existing	PW- Facilities	General	Future Year Impact	FY22. Estimated cost \$210,000.	0%	CIP
4	Citywide Roof Replacements - Solid Waste Admin	Existing	PW- Facilities	Solid Waste	30,000	FY23	0%	CIP
4	Curlew Reclaimed Tank Repainting & Rehabilitation	Existing	PW- Water/WW	Water/WW	150,000	Notice to proceed issued to contractor. Scheduled for October, 2021.	5%	CIP
4	Curlew Road Water Main Replacement	Existing	PW- Water/WW	Water/WW	500,000	Awarded to consultant. NTP set for 8/21	5%	CIP
4	Dunedin's Resilient Environmental Action Mater Plan (DREAM)	Existing	City Manager	N/A	No Fiscal Impact	Developed DREAM writing team: CEQ and staff task force reviewed surrounding City plans, created categories and subcategories, discussions beginning with key stakeholders. Community input has been received through Community Forums. Sections of DREAM under review by staff. Public comment was received through a series of virtual community forums and an online survey. Scheduled for 1/18/22 workshop.	90%	BPI
4	Electrical Distribution (Power Grid) Assessment	Existing	City Manager	General	N/A	Coordination meetings between City staff, Commissioner Freaney, and several Duke Energy personnel concerning the Franchise Agreement renewal and Power Grid investments / improvements by Duke have been underway since May 2021. Duke will be presenting during the Feb. 15, 2022 Workshop to the Commission to provide an update on their system and efforts thus far, in advance of the future Franchise Renewal Agreement discussions scheduled prior to July 2022.	50%	CIP
4	Fleet Purchase: Community Development Code Compliance Vehicle	Existing	Community Dev	General	21,000	Delivered	100%	CIP
4	Fleet Purchase: Community Development Building Division Vehicle	New	Community Dev	Building	30,000	Delivered	100%	CIP
4	Fleet Replacements	Existing	PW- Fleet	Fleet	232,900	All items on order	50%	CIP
4	Fleet Replacements - SW	Existing	PW- Fleet	Solid Waste	318,200	Truck ordered 2/17/2021	90%	CIP
4	Lift Station #20 Repair/Replacement	Existing	PW- Water/WW	Water/WW	900,000	Design at 90%. Awaiting final agreement with FEMA	50%	CIP
4	Lift Station #32 Repair/Replacement	Existing	PW- Water/WW	Water/WW	600,000	Design complete. To be submitted to FEMA for Phase II Funding	50%	CIP
4	Lofty Pine estates - Septic to Sewer Project	Existing	PW- Water/WW	Water/WW	1,650,000	Survey complete. Design at 30%. To meet with Pinellas County for final alignment review	5%	CIP
4	Offsite Potable Water Storage Site Valve Replacement	New	PW- Water/WW	Water/WW	Future Year Impact	Slated to FY23 prior to tank inspections in FY24	0%	CIP
4	Pipe Lining Project	Existing	PW- Water/WW	Water/WW	800,000	Lining contract to be advertised in 9/21	2%	CIP

Progress on FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects as of September 30, 2021

GOAL	Project	Project Status	Lead Dept	Fund	FY21	Status / Progress as of September 30, 2021	% Complete	Type
4	Ranchwood Drive S & Hitching Post Lane Water Main Replace	Existing	PW- Water/WW	Water/WW	325,000	Survey in FY21 with design in FY22	0%	CIP
4	Ready for 100	Existing	City Manager	N/A	No Fiscal Impact	Resolution #18-43 adopted Dec. 2018; City purchased Nissan Leaf in 2018; meetings with Duke, working with CEQ & staff task force; created partnership with surrounding municipalities; started DREAM writing team (completed by August 2021); signed on to the Duke Clean Energy Connection program, which will provide 40% of the City buildings with clean, renewable energy. Duke to have program up and running between 2022 - 2024. Continuing to partner with local organizations and Duke Energy on solutions. Began creating the draft pathway for RF100.	23%	BPI
4	Reclaimed Water Distribution System Master Plan	Existing	PW- Water/WW	Water/WW	Future Year Impact	Slated for FY23	0%	CIP
4	Septic Tank Abatement Incentives	Existing	PW- Water/WW	Water/WW	35,000	On hold pending ordinance changes and revenue suspension due to COVID	0%	BPI
4	Solar Energy Initiative Grant	Existing	Community Dev	General	37,500	Annual Program	Ongoing	BPI
4	St Catherine Soil Roadway Stabilization	Existing	PW- Engineering	Penny	200,000	Construction complete	100%	CIP
4	Wastewater Lift stations Rehabilitation	New	PW- Water/WW	Water/WW	500,000	Evaluation tool complete. 1st year of rehabilitation to be awarded 2Q21	5%	CIP
4	Water Plant Admin Building Hardening	Existing	PW- Water/WW	Water/WW	250,000	Roof hardening complete. Windows to be replaced in FY22	50%	CIP
4	Water Production Well Facilities	Existing	PW- Water/WW	Water/WW	Future Year Impact	Scope being created - To be started FY22	0%	CIP
4	Water Treatment Plant Standby/Emergency Generator Replace	New	PW- Water/WW	Water/WW	Future Year Impact	Awaiting Assessment of current Gen-set	0%	CIP
4	Weybridge Woods Bridge Removal	Existing	PW- Facilities	General	Future Year Impact	FY24	0%	CIP
4	Willow Wood Village Water Main Replacements	Existing	PW- Water/WW	Water/WW	Future Year Impact	Under review - Scope not yet created	0%	CIP
4	WTP Design-Build	Existing	PW- Water/WW	Water/WW	4,935,706	Final walk through scheduled	98%	CIP
4	WW Lift Station Force Main Replacements	Existing	PW- Water/WW	Water/WW	2,825,000	Design kickoff done	5%	CIP
4	WWTP Chlorine Contact Basin Rehabilitation & Cover Project	New	PW- Water/WW	Water/WW	2,000,000	In-House design started	2%	CIP
4	WWTP Electrical System Upgrade	Existing	PW- Water/WW	Water/WW	1,500,000	Design done. To be awarded SRF funding, then awarded for construction	25%	CIP
4	WWTP Facility 8, Filter Media and Basin Rehabilitation Project	Existing	PW- Water/WW	Water/WW	Future Year Impact	Preparing Scope and determining FY for project start	0%	CIP
4	WWTP Outfall Piping Repair	Existing	PW- Water/WW	Water/WW	Prior year carry forward	Awaiting Lining Contract	0%	CIP
4	WWTP SCADA System Upgrade	Existing	PW- Water/WW	Water/WW	230,000	Design complete. SRF funding approved	5%	CIP
EPIC! Goal #4 Total					\$ 18,194,306			
5	6th EPIC! Goal	New	HR & Risk Mgmt	N/A	No Fiscal Impact	Complete	100%	BPI
5	Affordable/Workforce Housing Program	Existing	Econ & Hsg Dev	General	50,000	On-going	0%	BPI
5	Affordable/Workforce Housing Program	Existing	Econ & Hsg Dev	CRA	50,000	On-going	0%	BPI
5	Citywide Security Camera Recording Systems	New	IT Services	IT Services	Future Year Impact	All sites on FY21 plan have new security camera systems installed. Added Golf Cart Barn to plan.	100%	CIP
5	Coca-Cola Dunedin Market Analysis	New	Econ & Hsg Dev	General	Future Year Impact	Staff planned a workshop with ULI and stakeholders to discuss Coca-Cola property and will present a brief at City Commission work session in September.	50%	BPI
5	Collection Compact Excavator	New	PW- Water/WW	Water/WW	24,200	Purchased	100%	CIP
5	Customer Service Program	New	HR & Risk Mgmt	N/A	No Fiscal Impact	Complete	100%	BPI
5	Dunedin Citizens' Academy	Existing	City Manager	General	1,500	Completed	100%	BPI
5	Dunedin Pride Event	New	Parks & Recreation	General	Future Year Impact	Planned FY22	0%	BPI
5	Economic Business Summit	New	Econ & Hsg Dev	General	Future Year Impact	Not started	0%	BPI

**Progress on FY 2021 - 2026 Business Plan Initiatives & Capital Improvement Projects as of September 30, 2021**

GOAL	Project	Project Status	Lead Dept	Fund	FY21	Status / Progress as of September 30, 2021	% Complete	Type
5	Economic Business Summit	New	Econ & Hsg Dev	CRA	Future Year Impact	Notstarted	0%	B PI
5	ERP Phases 5 & 6 Hardware Devices	New	IT Services	IT Services	40,000	Completed FY21 ERP equipment purchases.	95%	C IP
5	Fiber Cable Audit & Survey	New	IT Services	IT Services	Future Year Impact	Project moved to FY22.	0%	C IP
5	Fiber Cable Installation for EOC	New	IT Services	IT Services	55,000	Project moved to FY22.	0%	C IP
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	General	Prior year carry forward	Waiting on Final Warranty Repairs	99%	C IP
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	Penny	Prior year carry forward	Waiting on Final Warranty Repairs	99%	C IP
5	Fire Training & Emergency Operations Center (EOC)	Existing	Fire	Impact	Prior year carry forward	Waiting on Final Warranty Repairs	99%	C IP
5	Florida Business Incubator Sponsorship	Existing	Econ & Hsg Dev	General	33,000	Agreement cancelled for FY2022	100%	B PI
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Received information from PCSO. Completed reports submitted to the Commission.	100%	B PI
5	Lightning Detection System Replacement	Existing	Parks & Recreation	General	Future Year Impact	Equipment replacement - FY23	0%	C IP
5	Network Infrastructure Upgrades	Existing	IT Services	IT Services	25,000	Completed FY21 network equipment purchases.	100%	C IP
5	New City Hall	Existing	City Manager	Penny	11,645,000	Under construction.	40%	C IP
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	No Fiscal Impact	Ongoing	Ongoing	B PI
5	Public Services Recognition Day	New	HR & Risk Mgmt	N/A	No Fiscal Impact	For FY22	0%	B PI
5	Resident/Business Survey	Existing	City Manager	General	Future Year Impact	Planned for 2022; presented Business Survey Action Plan on 10/13/20 Residential Survey Update Report on 2/16/21.	0%	B PI
5	Semi-Annual B&C Chair Meeting Regarding EPIC! Goals	Existing	City Clerk	General	Future Year Impact	Met virtually in December 2020	Ongoing	B PI
5	Thermal Imaging Cameras	New	Fire	General	20,000	Complete	100%	C IP
5	Vacation Rental Enforcement Subscription	Existing	Community Dev	General	15,000	Annual Program	Ongoing	B PI
<b>EPIC! Goal #5 Total</b>					<b>\$ 11,958,700</b>			
6	Apprenticeship Program	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Complete	100%	B PI
6	City Manager's Leadership Scholarship	Existing	City Manager	General	Future Year Impact	on-hold	0%	B PI
6	Citywide Computer Replacements	Existing	IT Services	IT Services	Future Year Impact	FY21 replacements moved to FY22.	0%	C IP
6	Employee Continuing Education	Existing	HR & Risk Mgmt	General	8,000	Rollout of Revised Policy in progress	90%	B PI
6	Employee Engagement	Existing	HR & Risk Mgmt	N/A	No Fiscal Impact	Follow-Up Survey pending	80%	B PI
6	ERP Onsite Training for Phases 1-4	New	IT Services	IT Services	Future Year Impact	Project moved to FY22. Includes additional ERP educational training for Munis Financials, Budget, Purchasing & Payroll end-users.	0%	C IP
6	ERP Onsite Training for Phases 1-4	New	IT Services	Building	Future Year Impact	Project moved to FY22. Includes additional ERP educational training for EnerGov permitting users.	0%	C IP
6	Exhaust Fan	New	Fire	General	5,500	Complete	100%	C IP
6	Grow Your Captains Consultant	Existing	Fire	General	Future Year Impact	Complete	100%	B PI
6	Lieutenant Promotional Assessment	Existing	Fire	General	6,000	Complete	100%	B PI
6	Payscale Subscription	Existing	HR & Risk Mgmt	General	16,000	Subscription Ended	100%	B PI
6	SCBA Air Pack Replacements	Existing	Fire	General	370,000	For Commission Approval on 1/4/2022	90%	C IP
6	Target Solutions Scheduling Program	New	Fire	General	4,240	Complete	100%	B PI
6	Wellness Program	Existing	HR & Risk Mgmt	Health	5,000	Working with Humana on new initiatives	90%	B PI
<b>EPIC! Goal #6 Total</b>					<b>\$ 414,740</b>			
<b>FY 2021 - 2026 Business Plan Initiatives &amp; Capital Improvement Projects Total</b>					<b>\$ 39,161,730</b>			





Home of Honeymoon Island

**APPENDIX C**  
**FY 2022 Personnel**  
**Requests and Updates on**  
**Prior Year Requests**

*FY 2022 ADOPTED*  
*OPERATING &*  
*CAPITAL BUDGET*



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### FY 2022 PERSONNEL REQUESTS

Position	Department	FTE Change	IMPACT	FUND
Transportation Planner	Community Development	0.00	\$ 11,000	General 70% Risk 20% Building 10%
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
At the July budget workshop, Staff was given consensus direction to research a transportation position that would be responsible for addressing the transportation and traffic needs of the City. After researching job duties and salaries, Staff recommends a Transportation Planner position Grade A26, instead of the Traffic Engineer position originally recommended in FY20. The proposed job description includes some transportation functions; this position will work in conjunction with General Engineering Consultants related to traffic systems design. Note: the workload would be dependent on related Business Plan Initiatives.		A26	Position Change / Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Recreation Program Coordinator	Parks & Recreation	0.00	\$ 7,222	General
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
This request is to reclassify the Recreation Specialist (pay grade 17) to a Recreation Coordinator (pay grade 20) due to an increase in span of control and job responsibilities. Additional duties were assumed when the Parks & Recreation Department resumed management of Stirling Park and Driving Range. Duties have increased to include management of Stirling Park operations, supervision/scheduling/training of nine variable-on-demand staff and two independent contractors in addition to the regular duties of overseeing all athletic facilities/programming and events and serving as City liaison to three co-sponsored youth sports organizations.		A20	Reclass Position Change / Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Head Lifeguard	Parks & Recreation	0.00	\$ 2,734	General
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
This request is to reclassify the Head Lifeguard by pay grade only (from A12 to A13). Head Lifeguard duties better align with those of a Recreation Leader III. In the Highlander Pool Coordinator's absence, the Head Lifeguard assumes supervisory duties including independent decision making related to safe pool/sprayground operations, supervision of variable-on-demand staff, scheduling and maintenance oversight. The Head Lifeguard also possesses specialized training and certification to ensure safe pool operations including certified pool operator, CPR/FA and lifeguard instructor and maintains LGIT/WSIT credentials.		A13	Reclass Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Recreation Leader III	Parks & Recreation	0.00	\$ 5,979	General
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
This request is to reclassify three Recreation Leader II (pay grade 12) positions to Recreation Leader III (pay grade 13). The current responsibilities are beyond the scope of Recreation Leader II duties as outlined in the job description and better align with Recreation Leader III duties. Most significantly, these duties include oversight and management of program operations, supervision/mentoring variable-on-demand staff, program planning, ensuring youth participant safety and parent communication. Additionally, staff possess SMIC certifications and maintain annual continuing education trainings.		A13	Reclass Position Change / Grade Change	Approved

Position	Department	FTE Change	IMPACT	FUND
Administrative Coordinator (1 Position)	Parks & Recreation	0.00	\$ 4,040	General
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
There are currently 2 Senior Administrative Assistants; however the current classifications of grade and title for the more tenured P&R Senior Administrative Assistant position are consistent with those of the Administrative Coordinator. This position will supervise the Senior Administrative Assistant and the Administrative Assistant.		A15	Reclass Position Change / Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Multimedia Specialist	Communications	0.00	\$ 4,467	General
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
The Public Information Coordinator position (pay grade 18) was retitled to Public Information/Social Media Specialist in FY 2021. For consistency and operational needs of the department, HR recommends that the Multimedia Specialist position, which is currently at grade 17 and hourly, be reclassified to grade 18 and salaried.		A18	Reclass Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Wastewater Collections VOD	Wastewater Collections	0.63	\$ 22,847	WaterWW
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
This part-time variable/on demand position is needed to help keep up with locates from 811 and to investigate and submit corrections for the Wastewater Collection sewer map Atlas.		A14	New Position	Approved
Position	Department	FTE Change	IMPACT	FUND
IT Services Network Administrator	IT Services	1.00	\$ 93,380	IT Services
<b>Justification</b>		<b>Grade</b>	<b>Type</b>	<b>Status</b>
Starting in FY 2022, the network team will be involved in many new technology advancements that include: major fiber cable installations, installing new data backup and disaster recovery systems on premise and in the cloud; and involved in the planning and installation of security camera recording systems. Also starting in FY 2022 the IT network team will be supporting and operating two additional data centers to be located in the new EOC and New City Hall. The position will also assist in the regular maintenance of IT programs such as supporting wireless technology and staying current with cyber security attack trends.		A22	New Position	Approved
<b>IMPACT OF APPROVED PERSONNEL REQUESTS</b>		<b>0.63</b>	<b>\$ 151,669</b>	

#### UPDATE ON FY 2021 NEW POSITIONS

Position	Department/Division	FTE	Fund
N/A	N/A	N/A	N/A
There were no new positions in FY 2021.			

#### UPDATE ON FY 2020 NEW POSITIONS

Position	Department/Division	FTE	Fund
Park Attendant III	Parks & Recreation	1.00	General
The Park Attendant was approved last fiscal year in order to provide the higher level attention that was needed for both the Dunedin Causeway and Hammock Park. The position works all weekends, covering the busiest days at both facilities. The employee in the position has been an asset to the City since being selected for the position, exceeding expectations in being able to effectively monitor and maintain both facilities. Staff has received kudos on the employee's behalf from residents for the maintenance, increased responsiveness, and attention to detail, especially in regards to the restrooms and litter which historically have received the highest complaints.			

Position	Department/Division	FTE	Fund
Traffic Engineer	Streets	0.70	General
Traffic Engineer	Risk Safety	0.30	Risk

The Traffic Engineer position has proven to be a difficult position to fill. It was originally approved as a Grade 25. As a result of last year's classification and compensation study, the position was recommended and approved to be reclassified to a Grade 28 and reposted. In the absence of filling the position, Staff has been working with a Traffic Consultant. Going forward, Staff will revisit the job description and current salary grade to determine if any additional revisions are necessary.

### UPDATE ON FY 2019 NEW POSITIONS

Position	Department/Division	FTE	Fund
Parks Maintenance Worker I	Parks & Recreation	2.60	General

With addition of the PMWI position, the Parks Division is able to keep up with litter and trash on a seven day a week basis. We are able to keep two people on every Saturday and Sunday to pick up litter in our parks from the Causeway to Jerry Lake. Our standards on our ball fields are much higher, and we have received compliments from the Little League President. We have been able to stay ahead of our work orders, and are able to keep up with general work and setting up and tearing down for special events. Staff have been able to stay with their crews and not get pulled away as much as in the past. We have been able to get more projects done. There is more time for training, and parks overall are looking much better.

Position	Department/Division	FTE	Fund
Public Services Maint. Worker I	Public Services - Streets	1.00	General
Public Services Maint. Worker I	Public Services - Stormwater	1.00	Stormwater
Foreman	Public Services - Facilities	1.00	Facilities

One position is assigned to Streets and works on the tree crew; the other is in Stormwater and works on the VAC Truck. There was a delay in filling the positions: the Streets position was filled in March, while the Stormwater position was filled in April after interviewing several candidates. One of the Public Service Maintenance Workers was hired from the City's Apprenticeship Program, a partnership with the Public Works Academy. The custodial foreman position has worked out very well; he is doing a great job. The statistics on how well the custodial contract is working out should be available within the next six weeks.

Position	Department/Division	FTE	Fund
Building Inspector	Building	1.00	Building

Given the market, it took longer than expected to fill the position, but the new person came on board in April. We now have a full compliment of staff with four full-time inspectors, three of them holding multiple certifications, so we have good coverage. We do have a supplemental inspection services contract that we use as necessary, but with this position filled, we have not had to use them. It's good timing with the Blue Jays Stadium project and some of the other projects coming up.

### UPDATE ON FY 2018 NEW POSITIONS

Position	Department/Division	FTE	Fund
Public Information Coordinator	Community Relations	1.00	General

The new Public Information Coordinator (PIC) has worked on Parking, the implementation of an Instagram account for the City, and the Citizens Academy. The new online "Your City at Work" is also another project designed and maintained by the PIC. The position has rounded out the department and provides for a backup to the Department Director during hurricane season.

Position	Department/Division	FTE	Fund
P/T Code Enforcement Inspector	Planning & Development	VOD	General

The half-time Code Enforcement Inspector has reviewed Business Tax Receipts, and 1,039 businesses were found in Dunedin: 417 are currently registered for a Business Tax Receipt, 464 are not registered and 158 need to be field verified. All 1,039 received a letter explaining the process for renewal and it was fully expected to double the receipts in that category.

Position	Department/Division	FTE	Fund
Planner II	Planning & Development	1.00	General

The Planner II has worked with two interns and made a significant impact on outstanding projects related to the Florida Department of Transportation, Forward Pinellas and the Comprehensive Plan. The Planner II has completed three of the nine elements including a narrative of explanation which will be available online. Moving forward, the Comprehensive Plan is expected to also be on the GIS system as well.

Position	Department/Division	FTE	Fund
Firefighter/Paramedic	Fire	1.00	General
<p>The new Firefighter/Paramedic was certified as a County Paramedic, and is now able to go out and fulfill the responsibilities of Firefighter/Paramedic. Since coming on board, there has been a reduction of 576 hours of overtime, which is twenty-four 24-hour shifts. The new position has resulted in a savings of \$18,000. This position also allows the department to comply with NFPA 17 recommendation for 4-person units and a 2-in/2-out for any type of structure fire. All shifts are now up to 16 personnel.</p>			
Position	Department/Division	FTE	Fund
P/T Water Service Worker	Water/Wastewater	VOD	General
<p>This position was requested to assist the Water Division with special projects, thereby freeing staff to concentrate on maintenance and repairs.</p>			



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