



Home of Honeymoon Island



FY 2020

CITY OF DUNEDIN, FLORIDA

ADOPTED OPERATING & CAPITAL BUDGET

Adopted September 19, 2019

**CITY OF DUNEDIN, FLORIDA
FY 2020 ADOPTED OPERATING & CAPITAL BUDGET**

September 19, 2019

CITY OFFICIALS

Julie Ward Bujalski
Mayor

Maureen “Moe” Freaney
Vice-Mayor

Heather Gracy
Commissioner

Deborah Kynes
Commissioner

Jeff Gow
Commissioner

Jennifer K. Bramley
City Manager

Thomas Trask
City Attorney

Denise Kirkpatrick
City Clerk

Prepared by:

Ashley Kimpton, Budget Manager
Sonya Walling, Budget Analyst
Les Tyler, Finance Director



Julie Ward Bujalski
Mayor



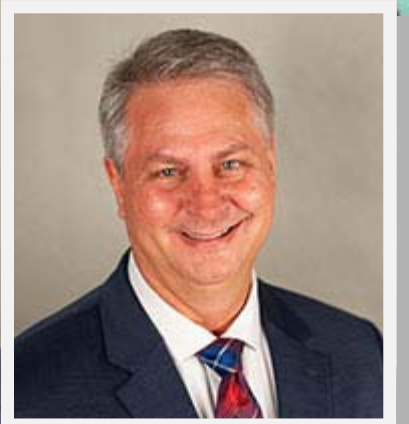
Maureen "Moe" Freaney
Vice Mayor



Heather Gracy
Commissioner



Deborah Kynes
Commissioner



Jeff Gow
Commissioner





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dunedin
Florida**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morill

Executive Director



**FY 2020 ADOPTED OPERATING AND CAPITAL BUDGET
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Home of Honeymoon Island

EXECUTIVE SUMMARY

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*



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October 1, 2019

City of Dunedin
542 Main Street
Dunedin, FL 34698

Honorable Mayor and City Commissioners,

I am pleased to present the FY 2020 Adopted Operating and Capital Budget for the City of Dunedin. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Net expenditures (“net” includes depreciation and removes capital and debt principal payments) for FY 2020 total \$142,667,700 including \$30,981,700 in the General Fund. The FY 2020 budget is aligned with the Strategic Plan and the Business Plan. Staff is proposing that the millage rate for FY 2020 remain the same at 4.1345 mills.

BUDGET HIGHLIGHTS

Property Taxes and Millage Rate

On July 1, 2019, the Pinellas County Property Appraiser provided estimated municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole. The Community Redevelopment District’s increase is primarily due to construction projects being completed and added to the tax rolls.

The millage rate for FY 2020 remains at 4.1345 mills, the same rate as adopted in FY 2016 through FY 2019.

NAME	FY 2019 Total Taxable Value	FY 2020 Est. Total Taxable Value	% Change in Total Taxable Value
Dunedin TIF District	\$ 135,330,331	\$ 171,108,221	26.44%
City of Dunedin	\$ 2,551,388,421	\$ 2,825,896,120	10.76%
Pinellas County	\$ 79,376,212,411	\$ 85,325,333,265	7.49%

All Funds Revenues

Total citywide revenues for FY 2020 are projected at \$143,976,900, a 9% decrease below FY 2019 budget as explained below. Property Taxes are projected to increase \$1,258,100, or 12%, in all funds; and a projected increase of \$656,100, or 8%, in other taxes such as local utility and communications taxes. Charges for services increased \$1,380,700, or 3%, over FY 2019. Intergovernmental revenues increased \$9,462,500, or 43%, due primarily to a \$9,500,000 increase in grant contributions from Pinellas County

for the Blue Jays Stadium project. Revenue from Debt Proceeds has decreased \$30,274,200, or 50%, from FY 2019, due to debt proceeds for the Stadium reconstruction being issued in FY 2019. Debt proceeds in the amount of \$30,107,000 will be issued in FY 2020 for projects including the New City Hall, Parking Structure, Solid Waste vehicle leases and WTP Design-Build projects.

ALL FUNDS - REVENUE				
REVENUE SOURCE	FY 2019 BUDGET	FY 2020 BUDGET	% CHANGE	\$ CHANGE
Property Taxes	\$ 10,683,100	\$ 11,941,200	12%	\$ 1,258,100
Other Taxes	8,715,700	9,371,800	8%	656,100
Licenses, Permits, Fees	4,977,800	4,502,500	-10%	(475,300)
Intergovernmental	22,211,700	31,674,200	43%	9,462,500
Charges for Services	45,601,700	46,982,400	3%	1,380,700
Fines	1,026,400	631,500	-38%	(394,900)
Miscellaneous	3,115,600	3,328,700	7%	213,100
Debt Proceeds	60,381,200	30,107,000	-50%	(30,274,200)
Transfers In	867,200	5,437,600	527%	4,570,400
Revenue Subtotal	\$ 157,580,400	\$ 143,976,900	-9%	\$ (13,603,500)
Elimination of Debt Proceeds	(14,000,000)	(9,209,000)	-34%	4,791,000
TOTAL REVENUE	\$ 143,580,400	\$ 134,767,900	-6%	\$ (8,812,500)

Revenue in enterprise funds will increase due to the following programmed rate increases for Stormwater and Solid Waste, and estimated increases for Water/Sewer in FY 2020:

- Stormwater – Increase in equivalent residential unit (ERU) rate of 3.5%;
- Solid Waste – Increase in residential & commercial rates of 2.0%; and
- Water / Wastewater – Increase in unit charge of 4.75%.

General Fund Revenues

General Fund revenues are projected to increase \$1,591,800, or 5%, over FY 2019 budgeted revenues. Property Taxes in the General Fund are projected to increase \$936,800, or 10%, over FY 2019 budget. Other taxes, including utility, communications and business taxes, are projected to increase \$445,300, or 10%, over FY 2019. The \$100,000, or 352%, increase in transfers in to the General Fund is due to an inter-fund loan from the Building Fund to provide seed funding for the Public Art Master Plan business plan initiative.

GENERAL FUND - REVENUE				
REVENUE SOURCE	FY 2019 BUDGET	FY 2020 BUDGET	% CHANGE	\$ CHANGE
Property Taxes	\$ 9,779,700	\$ 10,716,500	10%	\$ 936,800
Other Taxes	4,446,500	4,891,800	10%	445,300
Licenses, Permits, Fees	2,529,300	2,905,000	15%	375,700
Intergovernmental	4,511,700	4,574,200	1%	62,500
Charges for Services	6,326,400	6,330,400	0%	4,000
Fines	898,400	488,500	-46%	(409,900)
Miscellaneous	545,100	622,500	14%	77,400
Transfers In	28,400	128,400	352%	100,000
TOTAL REVENUE	\$ 29,065,500	\$ 30,657,300	5%	\$ 1,591,800

All Funds Expenses

Total citywide expenditures of \$142,667,700 reflect an \$8,726,950, or 7%, increase in spending over FY 2019 budget levels. Wages for FY 2020 are projected to increase \$620,600, or 3%, over FY 2019, and benefits are projected to increase \$489,800, or 6%, which includes a projected 4% increase in health benefits. Wages for FY 2020 include a pay for performance program, with a maximum 3.5% overall annual increase in base pay for employees. The projected increase over FY 2019 is slightly lower than the maximum 3.5 percent due to vacant positions that are budgeted at the mid-range of the salary.

ALL FUNDS - EXPENSES				
EXPENSES	FY 2019 BUDGET	FY 2020 BUDGET	% CHANGE	\$ CHANGE
Personnel				
<i>Wages</i>	\$ 20,128,700	\$ 20,749,300	3%	\$ 620,600
<i>Benefits</i>	7,801,500	8,291,300	6%	489,800
Operating	36,343,000	39,490,100	9%	3,147,100
Capital	73,285,900	79,157,100	8%	5,871,200
Other				
<i>Principal, Interest & Debt Issuance</i>	8,574,450	6,238,900	-27%	(2,335,550)
<i>Aid to Org & Economic Incentives</i>	570,400	359,000	-37%	(211,400)
<i>Transfers</i>	867,200	5,437,600	527%	4,570,400
Expense Subtotal	\$ 147,571,150	\$ 159,723,300	8%	\$ 12,152,150
Depreciation	5,947,000	5,898,900	-1%	(48,100)
Elim. Of Principal Debt Pymts.	(2,460,800)	(1,844,200)	-25%	616,600
Elim. Of (Utility) Capital	(17,116,600)	(21,110,300)	23%	(3,993,700)
TOTAL EXPENSES	\$ 133,940,750	\$ 142,667,700	7%	\$ 8,726,950

The 3,147,100, or 9%, increase in operating costs over FY 2019 can be attributed primarily to the following items:

- Lift Station Evaluation: \$100,000 (Water/Wastewater Fund), new in FY 2020;
- Gabion Repair & Replacement: \$600,000 increase over FY 2019 projected costs (Stormwater Fund);
- Curlew Reclaimed Tank Painting: \$350,000 (Water/Wastewater Fund), new in FY 2020;
- Waterline Upgrades: \$300,000 (Water/Wastewater Fund);

- Citywide Roof Replacements: \$140,000 (General Fund), costs increased in FY 2020 based on needed repairs and replacements;
- MSB Temporary Relocation: \$267,100 (General Fund / Water/Wastewater Fund / Building Fund), project is new in FY 2020; and
- Public Art Master Plan: \$100,000 (General Fund), additional seed funding was added in FY 2020.

The citywide \$5,871,200, or 8%, increase in capital expenditures over FY 2019 can be attributed primarily to the following:

- New City Hall and Parking Structure construction costs have increased \$2,800,000 over FY 2019 budget (Penny Fund, CRA Fund, Building Fund, and Utility Funds);
- EOC and Fire Training Facility construction costs have increased \$1,150,600 over FY 2019 budget (Penny Fund); and
- Lofty Pines Septic to Sewer Conversion: \$850,000 (Water/Wastewater Fund), new in FY 2020;
- Marina Dredging: costs have increased \$712,500 over FY 2019 budget (Marina Fund).

Principal, Interest and Debt Issuance costs have decreased in FY 2020 compared to FY 2019 by \$2,335,550, or 27%, due primarily to a reduction in debt issuance costs associated with the Blue Jays debt financing and the SRF Loan for the Water Treatment Plant project in the Water/Wastewater fund that included debt issue costs in FY 2019, and not the FY 2020 budget.

General Fund Expenditures

Expenditures in the General Fund increased \$1,129,400, or 4%, over FY 2019. Wages increased \$403,200, a 4% increase over FY 2019, due in part to new positions and reclassifications of existing positions. Benefits increased \$322,800, or 8%, over targeted levels, due to a 4% increase in health benefit costs and to new and reclassified positions. The \$787,900, or 6%, increase in operating expenditures over FY 2019 can be attributed primarily to the following items:

- Citywide Roof Replacements: costs increased \$140,000 over FY 2019 due primarily to a change in the scope of the MLK Center roof replacement;
- MSB Temporary Relocation: \$200,300 was added, due to necessary relocation of staff for the construction of the New City Hall; and
- Public Art Master Plan: \$100,000 (General Fund), additional seed funding was added in FY 2020 with an interfund loan from the Building Fund;
- Affordable Workforce Housing Program: \$51,200, new in FY 2020;
- Microfilm to Digital Format Conversion of City Clerk Records: \$20,300, new in FY 2020;
- Increased IT Services internal service charges: \$95,600 cost increase over FY 2019.

Capital expenditures are projected to be \$399,700, or 37%, less than in FY 2019. The completion of HVAC replacements at the Community Center in FY 2019 is a major reason for this decrease.

GENERAL FUND - EXPENSES				
EXPENSES	FY 2019 BUDGET	FY 2020 BUDGET	% CHANGE	\$ CHANGE
Personnel				
<i>Wages</i>	\$ 11,137,500	\$ 11,540,800	4%	\$ 403,300
<i>Benefits</i>	4,150,900	4,473,700	8%	322,800
Operating	12,967,900	13,755,800	6%	787,900
Capital	1,030,000	630,300	-39%	(399,700)
Other	566,000	581,100	3%	15,100
TOTAL EXPENSES	\$ 29,852,300	\$ 30,981,700	4%	\$ 1,129,400

Considerations During Budget Development

Staffing Levels

In FY 2019 the City returned to a pay for performance program. The maximum 3.5% overall increase in base pay for employees will continue to be incorporated into the FY 2020 budget at a graduated scale.

Several minor changes in personnel, such as title changes and reclassification of positions, will occur with the adoption of the FY 2020 Budget. Two full-time positions have been added and two part-time positions have been re-classed to full-time. 1.0 FTE Traffic Engineer, 0.7 FTE in the General Fund and 0.3 FTE in the Risk Safety Fund; and 1.0 Park Attendant III in the General Fund to assist with maintaining the Dunedin Causeway has been added. In addition, the part-time Head Lifeguard and part-time Code Enforcement Inspector position in the General Fund were reclassified to full-time.

Three position reclassifications are also included: Administrative Coordinator (A15) to Technical Coordinator (A17), Administrative Assistant (A13) to Senior Administrative Assistant (A14), and Public Services Supervisor (A20) to Public Works Superintendent (A24). A cost of living increase (COLA) for variable on demand (VOD) employees in Parks and Recreation has also been included in the FY 2020 budget.

During FY 2019, the position of Project Coordinator was split between the City Manager's office and Engineering, and funded equally between the General Fund and Water/Wastewater Fund. Mid-year FY 2019, the position was reclassified as Assistant to the City Manager, and is now 100% funded in the General Fund.

2020 PERSONNEL CHANGES			
Department	Personnel Change	Fiscal Impact	Fund
Parks & Rec	Park Attendant III	\$ 62,600	General
Engineering	Traffic Engineer	65,800	General
Engineering	Traffic Engineer	28,100	Risk Safety
Planning & Dev	Code Enforcement Inspector (PT to FT)	26,700	General
Parks & Rec	Head Lifeguard (PT TO FT)	21,200	General
Eco & Hsg Dev / CRA	Technical Coordinator	1,900	General
Eco & Hsg Dev / CRA	Technical Coordinator	1,900	CRA
Parks & Rec	Recreation Leaders COLA Increase	20,000	General
Public Works - Water	Senior Administrative Assistant	2,600	WaterWW
Public Works - Stormwater	Public Works Superintendent	9,000	Stormwater
City Manager	Assistant to the City Manager	50,000	General
Public Works - Engineering	Project Coordinator (Engineering)	(50,000)	Water/WW
HR& Risk Management	Student Intern	(1,000)	General
TOTAL		\$ 238,800	

During budget development, there were two additional requests from Department Heads for FTEs to meet service needs. Despite the need to address additional staffing needs, revenues are not strong enough to support the additional recurring expense of additional new personnel. While Administration feels the requested positions below are merited, the personnel requests will not be filled in FY 2020 due to the City's commitment to maintain current services and not increase services at this time.

FY 2020 UNFUNDED PERSONNEL REQUESTS			
Department	Personnel Change	Fiscal Impact	Fund
Fire	1.0 FTE Lieutenant	\$ 104,500	General
Parks & Recreation	1.0 Parks Foreman	\$ 76,900	General

Strategic Plan

The FY 2020 adopted budget is based upon a broad strategic planning process. The FY 2020 planning session was held in January to build upon the City's existing strategic priorities in order to prepare the City for the FY 2020 budget process. The session resulted in a reaffirmation of the five **EPIC! Goals** which expand upon the City's celebration of arts and culture support the environment and foster transparency and communication.

Business Plan

While the Strategic Plan sets the direction, the Business Plan is the road map for accomplishing the City's **EPIC! Goals**. The Business Plan identifies initiatives which support the **EPIC! Goals**, delineates the funding source and establishes a timeline for accomplishing the task. The Draft Business Plan was developed by City Staff and reviewed by the City Commission on May 17, 2019. It contains 49 total business plan initiatives, 22 of which are new in FY 2020; and 84 unique capital improvement projects, 24 of which are new in FY 2020. These business plan initiatives and capital improvement

projects have all been identified in the FY 2020 – FY 2025 Business Plan, with 27 initiatives and 64 unique capital projects receiving funding in the FY 2020 Operating & Capital Budget.

Toronto Blue Jays

The City of Dunedin has been the Spring Training home to the Toronto Blue Jays since 1976. The existing stadium and Englebert Complex which houses training facilities, no longer meet the needs of the team. The estimated cost for reconstruction of the stadium and the Englebert Complex is \$81M. The funding for the project will come from the following four funding sources. The City secured a \$41.7M commitment from Pinellas County through the Tourist Development Tax, \$13.98M from the state of Florida (net present value of \$1.0M per year over 20 years), \$20M from the Toronto Blue Jays and \$5.7M from the City. Licensing and funding agreements have been executed. FY 2020 will be an exciting time as construction continues for the player development complex and the stadium, with a projected completion date of February 2020 for the stadium.

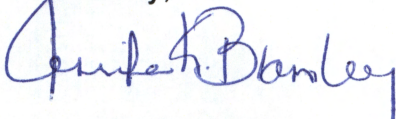
Infrastructure and City Facilities

Preservation and maintenance of existing city facilities will drive major spending in the General Fund in FY 2020 with \$463,000 dedicated to HVAC replacements, exterior facility painting, and roof replacements.

Additional Comments

Overall, the FY 2020 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, preservation of infrastructure, conservation, and the arts. I am committed to working with the City Commission to advance the City's initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,



Jennifer K. Bramley
City Manager



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DUNEDIN AT A GLANCE

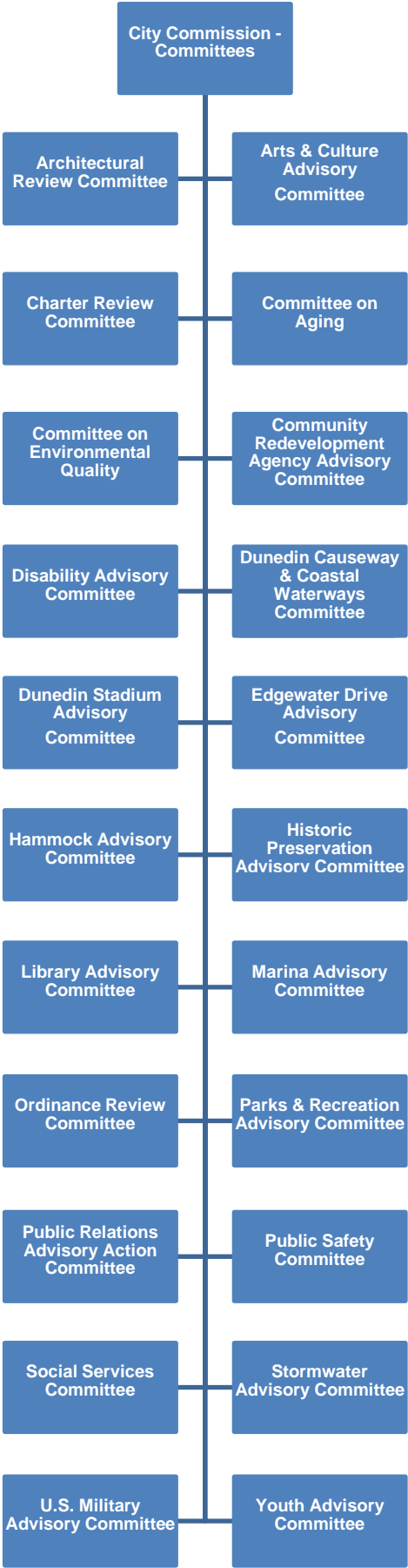
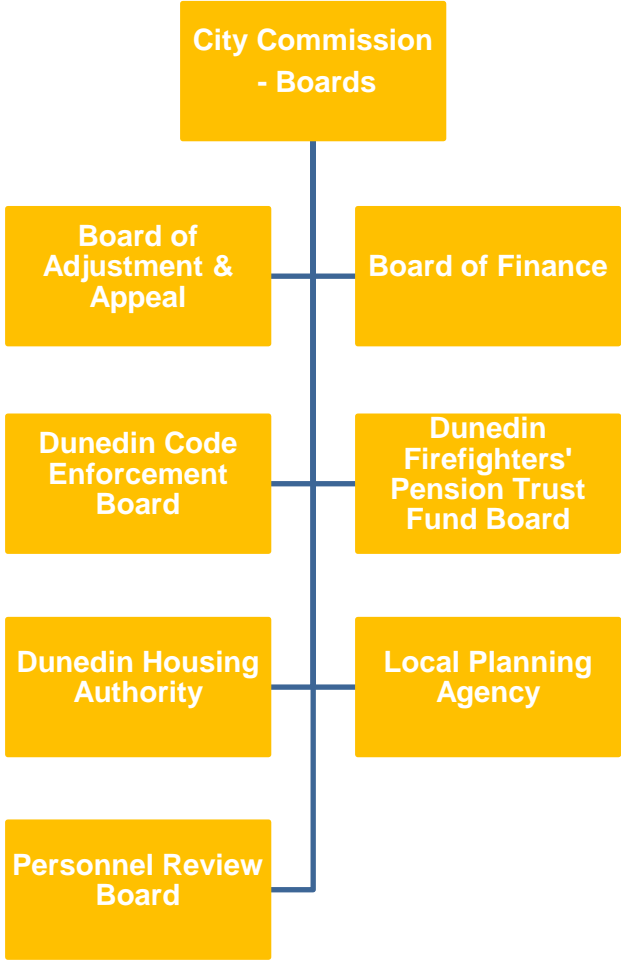
Date of Incorporation	June 1, 1899	
Form of Government	Commission / City Manager	
Property Tax Rate	4.1345 Mills per \$1,000 value	
Local Retail Sales Tax	7.00%	
Area:	28.2 sq. miles	
Land:	10.4 sq. miles	
Water:	17.8 sq. miles	
	County	Dunedin
Population¹	980,444	37,463
Labor Force²	501,036	18,599
Employment²	484,807	18,016
Unemployment²	16,229	583
Unemployment Rate²	3.2%	3.1%
	Education¹	
<i>High School or higher</i>	87.4%	88.7%
<i>Bachelors or higher</i>	32.0%	35.0%
Median Household Income¹	\$53,083	\$52,075
Average Household Size³	2.29	2.29
Per Capita Income¹	\$33,054	\$32,955
	Sex¹	
<i>Female:</i>	54.0%	53.9%
<i>Male:</i>	46.0%	46.1%
	Racial Composition¹	
<i>White Alone</i>	79.8%	90.1%
<i>Black Alone</i>	10.9%	3.5%
<i>Two or more Races</i>	2.4%	2.3%
<i>Other</i>	6.5%	4.0%
<i>Hispanic Origin (any race)</i>	10.4%	8.0%
	Age¹	
<i>18 and under</i>	15.8%	12.6%
<i>19-34</i>	18.2%	14.6%
<i>35-44</i>	10.8%	9.3%
<i>45-54</i>	13.0%	11.9%
<i>55-64</i>	16.1%	17.0%
<i>65 and over</i>	26.1%	34.4%

¹Pinellas County Economic Development, (www.pced.org/page/DemoBusiness)

²Bureau of Labor & Statistics, BLS Data Finder 1.1 (www.bls.gov)

³U.S. Census Bureau, QuickFacts (www.census.gov)

City of Dunedin Advisory Boards & Committees



Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.



Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.

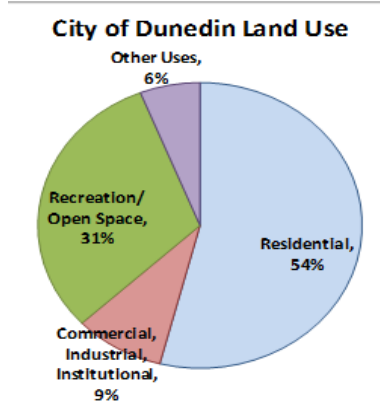




The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green - friendly, encompassing six parks, a "clean" marina, and providing access to neighboring communities through the Jolley Trolley bus service.

Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than one third (34.1%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.



Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2020 Budget includes a 4.1345 millage rate, unchanged since FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, and access to natural amenities and man-made attractions.



Economic Outlook

The overall outlook for the City continues to be cautiously optimistic and in concert with national trending. Over the past twelve months, the City economy along with national economy has continued to recover from the Great Recession. The civilian unemployment rate, which peaked near 10% in 2010, has decreased dramatically since the 2008-2009 recession. According to the U.S. Department of Labor, the national unemployment rate in May of 2019 was 3.6%, down 0.3% from May 2018. This is the lowest rate since March 2007, before the Great Recession. In contrast, the City of Dunedin's unemployment rate is estimated to 2.9%

for April 2019, according to the Bureau of Labor and Statistics (BLS). While this is a promising sign of continued recovery, another important economic indicator, wage growth, has seen an average hourly earnings increase of 0.2% in the Tampa metro area, an increase of 7.8% since 2009. This, combined with CPI growth of 2.2% over the last 12 months, indicates strengthening through 2019, but is expected to level out and become flat in 2020.

From a local perspective, employment indicators illustrate progress within the Tampa-St. Petersburg-Clearwater Metropolitan Statistical Area (Tampa MSA) reporting 3.3% unemployment for April 2019, and Pinellas County at 2.8%. While the nation has experienced a significant wage growth since 2018, the State of Florida’s growth is 3.3%, and Pinellas County slightly lower than the state at 2.5%. This steady wage growth is expected to continue in 2020, and combined with a relatively low Cost of Living Index (COLI), continued efforts to increase affordable housing within the City, and the County’s efforts to promote the creation of jobs in Pinellas County, should result in an economically stable forecast for 2020.

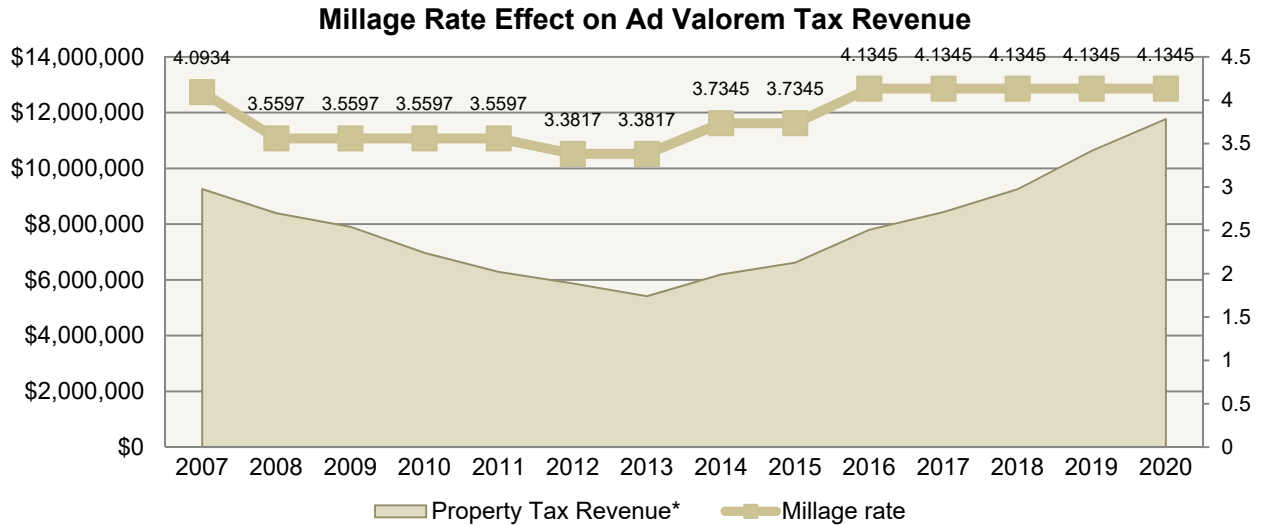
Ad Valorem Revenues and Property Values

Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$80 billion. Despite the significant loss in value since the recession, the countywide total taxable value has grown 43% since 2014, with the most significant gains over the past three years.

Tax Year	Pinellas County Total Taxable Value	% Change	City of Dunedin Total Taxable Value	% Change
2014 Final Tax Roll	\$ 59,650,849,843	6.34%	\$ 1,876,446,039	6.65%
2015 Final Tax Roll	\$ 63,599,221,882	6.62%	\$ 1,991,882,705	6.15%
2016 Final Tax Roll	\$ 68,171,078,378	7.19%	\$ 2,147,371,249	7.81%
2017 Final Tax Roll	\$ 73,503,171,055	7.82%	\$ 2,344,822,531	9.20%
2018 Final Tax Roll	\$ 79,376,212,411	7.99%	\$ 2,551,388,421	8.81%
2019 Final Tax Roll	\$ 85,325,333,265	7.49%	\$ 2,825,896,120	10.76%

Source: Pinellas County Property Appraiser's Office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City’s millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.



FY 2020 will mark the sixth consecutive year of growth in the City's gross taxable value. During FY 2020, the City anticipates gross taxable value to increase by 10.76%, from \$2.551B to \$2.826B. This will generate an additional \$1.2M in ad valorem revenues across all funds over FY 2020 budget levels.

Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2016	6,983	\$174,880,139
FY 2017	4,811	\$107,719,588
FY 2018	4,900	\$125,000,000
FY 2019 Est.	5,200	\$150,000,000
FY 2020 Projected	5,000	\$100,000,000

Source: City of Dunedin, Planning & Development Department



Dunedin is proud of its many “firsts”

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain “platinum status” as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.



The first radio signals from Pinellas County were sent from Dunedin.



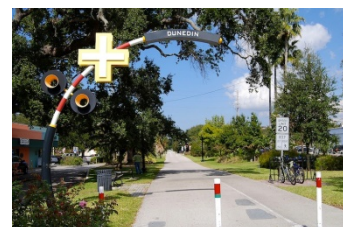
Frozen orange juice concentrate originated in Dunedin.



The oldest continuous garden club on Florida’s west coast is the Dunedin Garden Club.



The Pram sailboat racer originated in Dunedin.



Dunedin was the first city in Florida to receive the “Trail Town” Designation

History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



Business Planning and Capital Improvements Plan Development

The City of Dunedin's Five **EPIC! Goals** were established by City Commission at their 2018 Strategic Planning Sessions, and were confirmed at the 2019 Strategic Planning Session on January 29, 2019. These Five **EPIC! Goals** provide the framework that is used to organize and align the City's 2020 programs and projects contained within the 2020 Business Plan. The initiatives and capital improvement projects included in the 2020 Business Plan are seen by City leadership as being critical to advancing the long-term strategic goals. All initiatives listed in the Plan will be started, but not necessarily completed, in 2020.

The Business Plan is an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan are the drivers for the 2020 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As business plan development evolves over the coming years, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.



Strategic Planning Engagement 2018

The City of Dunedin's Five EPIC! Goals

EPIC! Goal #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

EPIC! Goal #2

Create a visual sense of place throughout Dunedin.

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

EPIC! Goal #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

EPIC! Goal #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

EPIC! Goal #5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91% satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- g. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

Reporting on Goals and Initiatives

Current fiscal year goals (initiatives and CIP) are included in an Appendix at the end of the document, and are identified by **EPIC! Goal** and by Department. Reporting on previous year goals (initiatives & CIP) is also included as an Appendix and identified by Strategic Priority as well as by Department. The FY 2020 and FY 2019 reports can be found:

- Appendix A: FY 2020 Initiatives and CIP (page 395); and
- Appendix B: FY 2019 Progress on Initiatives (page 401).



The City of Dunedin's Five **EPIC! GOALS**

1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

2

Create a visual sense of place throughout Dunedin.

3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

4

Be the statewide model for environmental sustainability stewardship.

5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.



Home of Honeymoon Island

BUDGET GUIDE & FINANCIAL POLICIES

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*



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BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with City of Dunedin Five EPIC! Goals, and initiatives set forth in the Business Plan and Capital Improvements Plan. This draft Business Plan includes the Capital Improvements Plan and is published in May and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL OPERATING BUDGET

Budget Kickoff

Finance staff coordinates a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

Departmental Budget Preparation

City departments develop their expense budget requests for the upcoming fiscal year.

Budget Review and Adoption

After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests. Capital Improvement Projects and Initiatives as set forth in the Business Plan are also incorporated into each Department's budget during this process.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may

not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance on or before July 1. Three budget workshops are held with the City Commission to review the Proposed Budget prior to a vote on the maximum millage rate.

Each fund within the Budget Summary section of the budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

FY 2020 BUDGET TIMELINE

JANUARY	1/29/2019 1/31/2019	<ul style="list-style-type: none"> • City Commission Strategic Planning Session • Budget Kickoff Meeting
FEBRUARY	2/1 - 2/19 2/1 - 2/19 2/25 - 3/4 2/25 - 3/8	<ul style="list-style-type: none"> • Departments update and create new CIP & Initiative request sheets • Departments prepare Personnel, Facilities, & IT Request Forms • Departments enter their FY 2020 budgets in Naviline • Departments prepare FY 2020 revenue estimates
MARCH	3/14, 3/15 3/25 - 3/29	<ul style="list-style-type: none"> • Finance and City Manager's Office review dept. submittals in LRFP • Departmental budget meetings with City Manager's Office
APRIL	4/1 - 4/5 4/1 - 4/5 4/8 - 4/9 4/10 - 4/11 4/29/2019	<ul style="list-style-type: none"> • City Manager's Office prioritizes CIP & Bus. Plan Initiatives citywide • Finance enters final CIP and Bus. Plan Initiatives into LRFP • Finance finalizes FY 2020 Draft Business Plan & CIP • Dept. final review of FY 2020 Draft Business Plan & CIP • FY 2020 Draft Business Plan & CIP Published
MAY	4/29 - 5/17 4/29 - 5/17 5/15/2019 5/17/2019 5/20 - 5/31	<ul style="list-style-type: none"> • Board of Finance review/discussion of Draft Business Plan & CIP • Depts. report on perf. measures & FY19 goals for Proposed Budget • Board of Finance report of recommendations to City Administration • City Commission Workshop (9:00a-5p) FY 2020 Draft Business Plan & CIP • Departments finalize narrative sections for Proposed Budget
JUNE	5/27 - 6/7 6/12 - 6/14	<ul style="list-style-type: none"> • Draft Proposed Budget • Depts. final review of Draft Proposed Budget
JULY	7/8/2019 7/16/2019 7/23/2019 7/23/2019	<ul style="list-style-type: none"> • FY 2020 Proposed Budget Published • City Commission Workshop (9a-2p): Proposed Budget Workshop • City Commission Workshop (9a) Est. Maximum Millage Rate for FY 2020 • City Commission Workshop (1p - 5p): Proposed Budget Workshop
AUGUST	8/1 - 8/31	<ul style="list-style-type: none"> • Finalize Tentative Budget
SEPTEMBER	9/9/2019 9/19/2019	<ul style="list-style-type: none"> • Commission Special Meeting (5:30p): PH- Tentative Millage Rate & Tentative Budget • Commission Meeting (6p): PH- Final Millage Rate & Final Budget

Last updated May 1, 2019



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BUDGET POLICIES

Balanced Budget

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

Budgetary Level of Control

The budgetary data included herein represents the FY 2020 Adopted Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

Budget Adjustments

Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

Basis of Accounting

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, County of Pinellas, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed three times each year with the publication of the Business Plan, Proposed Budget, Tentative Budget, and Adopted Budget.

EXPENDITURE / EXPENSE APPROPRIATIONS BY CATEGORY

Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2020 Adopted Budget includes:

- Pay-for-performance merit increase of 3.5% max. for eligible non-represented employees / 3.5% max. for eligible IAFF (Fire Union) employees;
- Increase in budgeted Worker's Compensation claims of \$ 36,900 based on current actuarial report plus a modest contingency; and
- Increase of 4% in the Health Benefits Fund, which includes a 2.6% increase for medical claims.

Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs (\$25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital

The City defines capital expenses as those with an individual cost of \$1,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2020 Adopted Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except un-matured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- **Enterprise Funds**, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.

- **Internal Service Funds**, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2020 CITY OF DUNEDIN FUNDS

GENERAL FUND	SPECIAL REVENUE FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS*
	Stadium Fund	Stormwater Fund	Firefighter's Retirement Fund
	Penny Fund	Solid Waste Fund	Defined Contribution Plan Fund
	County Gas Tax Fund	Marina Fund	
	Community Redevelopment Agency (CRA) Fund	Water/Wastewater Fund	
	Building Fund	Parking Fund	
	Impact Fee Fund	Fleet Internal Service Fund	
		Facilities Maintenance Internal Service Fund	
		IT Services Internal Service Fund	
		Health Benefits Internal Service Fund	
		Risk Safety Internal Service Fund	

* *Fiduciary Funds are not budgeted.*

FUNDING SOURCE BY DEPARTMENT

	General	Stadium	Impact Fee	Building	County Gas Tax	Penny	CRA	Solid Waste	Water/WW	Marina	Stormwater	Parking	Fleet	Facilities Maint.	IT Services	Health Benefits	Risk Safety
City Attorney	X																
City Clerk	X																
City Commission	X																
City Manager	X				X												
Community Relations	X																
Economic & Housing Development	X				X	X											
Finance	X																
Fire	X	X			X												
Human Resources & Risk Management	X														X	X	
IT Services														X			
Law Enforcement	X	X															
Library	X				X												
Parks & Recreation	X	X	X		X			X									
Planning & Development	X			X	X					X							
Public Works	X		X	X	X		X	X		X		X	X				

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
 - (a) Inventory and prepaid items;
 - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
 - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.

- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
 - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
 - (b) Imposed by law through constitutional provisions or enabling legislation.

- Committed fund balance shall be the amounts committed by City Commission action for the following:
 - (a) Major maintenance and repair projects;
 - (b) Meeting future obligations resulting from a natural disaster;
 - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
 - (d) Amounts set aside for specific projects.

- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
 - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
 - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
 - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

RESOLUTION 15-05

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY; PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City desires to establish a new Fund Balance and Reserve Policy, and

WHEREAS, such a policy has been prepared and a copy thereof is attached hereto;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

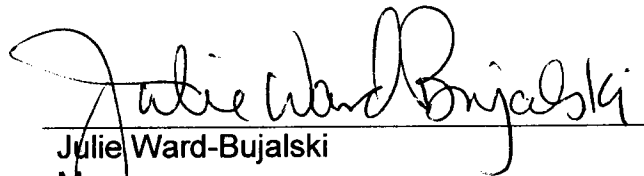
SECTION 1. The City Commission hereby adopts the “City of Dunedin, Florida Fund Balance and Reserve Policy”, attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

SECTION 2. If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

SECTION 3. All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

SECTION 4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 22nd day of January, 2015.


Julie Ward-Bujalski
Mayor

ATTEST:


Denise M. Kirkpatrick
City Clerk

Resolution 15-05

Exhibit A



City of Dunedin, Florida FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 "*Fund Balance Reporting and Governmental Fund Type Definitions*" effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

On September 20, 2018, the City Commission adopted Resolution 18-24, revising the City of Dunedin's Debt Management Policy.

The Purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- Net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.
- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

The City's revised debt policy can be found on page 50.

RESOLUTION 18-24

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A DEBT MANAGEMENT POLICY FOR THE CITY OF DUNEDIN PROVIDING SEVERABILITY, PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, as follows:

SECTION 1. AUTHORITY FOR THIS RESOLUTION. This Resolution is adopted pursuant to the provisions of Article VIII, Section 2(b) of the Constitution of the State of Florida, Chapter 166, Part II, Florida Statutes, the municipal charter of the City of Dunedin, Florida (the "City") and other applicable provisions of law (collectively, the "Act").

SECTION 2. FINDINGS. It is hereby ascertained, determined and declared that:

A. The City of Dunedin hereby adopts the "City of Dunedin Debt Management Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said policy.

SECTION 3. DECLARATION OF INTENT. The City hereby expresses its intention to adopt the revised Debt Management Policy.

SECTION 4. SEVERABILITY. If any one or more of the covenants, agreements or provisions of this Resolution should be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separate from the remaining covenants, agreements or provisions of this Resolution.

SECTION 5. REPEALER. This Resolution supersedes all prior actions of the City inconsistent herewith. All resolutions or portions thereof in

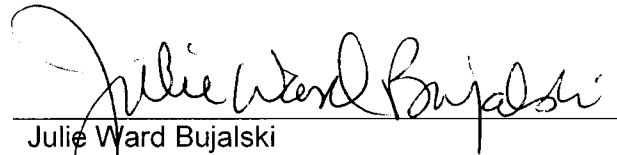
conflict with the provisions of this Resolution are hereby repealed to the extent of any such conflict.

SECTION 6. EFFECTIVE DATE. This resolution shall take effect immediately upon its adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THI 20th day of September, 2018.

CITY OF DUNEDIN, FLORIDA

APPROVED AS TO FORM:



Julie Ward Bujalski
Mayor



Thomas J. Trask
City Attorney

ATTEST:



Denise M. Kirkpatrick
City Clerk

**RESOLUTION 18-24
EXHIBIT A**

CITY OF DUNEDIN

DEBT MANAGEMENT POLICY

I. PURPOSE

The purpose of the City of Dunedin (“City”) debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City’s credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

The City will also seek to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market rates and investor sentiment is an important means of minimizing the cost of debt and the tax burden on the citizens of the City. To accomplish this, the City will seek input on market conditions from financial consultants who closely monitor financial market conditions.

The Finance Director of the City is charged with overseeing and implementing the provisions of this policy.

II. DEBT ISSUANCE POLICY

The City Manager and the Finance Director are responsible for the administration of the City’s financial policies. The City Commission is responsible for the approval of any form of the City’s borrowing and the details associated therewith. Prior to the issuance of any debt, the City Manager and Finance Director must:

- Justify the reason for the issuance of debt obligations;
 - Present the debt proposal to the Finance Board for their review and comment;
 - Ensure that the life of the debt is less than the life of the assets acquired or constructed with debt proceeds;
 - Identify the resources committed to paying the principal and interest on the debt;
 - Will not issue debt obligations or use debt proceeds to finance current operations;
 - Properly account for the use of the debt proceeds and repayment of the debt.
- A. Short Term Debt** – Short-term debt can be used to diversify a debt portfolio, reduce interest costs, provide interim funding for capital projects and improve the match of assets to liabilities. The City will not issue short-term debt for operating needs; however, use of short-term debt in emergency situations is not precluded. The City may issue commercial paper and other forms of variable rate debt from time to time, the City will favor fixed rate debt over variable rate debt but its use will generally be restricted to providing interim financing for capital projects.
- B. Long Term Debt** – Long term debt will be used to finance essential capital projects and certain equipment where it is cost effective and prudent. Long term debt, which includes lease financings, will not be used to fund the City’s operations. The City will avoid the use of long-term debt to finance items traditionally funded in the annual operating budget such as retirement contributions, facility maintenance, repairs, recurring equipment purchases, etc. The useful life of the asset or project shall exceed the payout schedule of any debt issued by the City.
- C. Tax-Exempt and Taxable Debt** - The City may issue debt as tax-exempt debt or taxable debt. The City has traditionally issued tax-exempt debt, which results in significant interest cost savings compared with the interest

cost on taxable debt. Accordingly, all of the City's debt should be issued to take advantage of the exemption from federal income taxes unless prohibited by federal law or applicable federal regulations.

III. LIMITATIONS ON INDEBTEDNESS

The Florida Constitution, Florida Statutes and the City Charter do not set any limitations on the amount of debt that can be issued. For debt issued by the City, the following limitations will apply:

- The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements and capital assets.
- For the issuance of revenue bonds backed by special revenues received by the city, the revenues must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of revenue bonds supported by business-type activities, the net revenues of business-type activities pledged for debt service must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of special assessment bonds, the City shall adopt assessments on the benefitting properties sufficient to pay the annual debt service of the bonds.

When analyzing the appropriateness of a debt issuance, the City shall compare generally accepted measures of affordability to current values for the City. These measures shall include, but not be limited to the following targets, which the City will generally strive to maintain:

- For the issuance of debt backed by ad valorem taxes, the Florida State Constitution requires approval by a majority of electors in the City. As a goal, the City will maintain its net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.

- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

In assessing affordability, the City shall also examine the direct costs and benefits of the proposed project. The decision of whether or not to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt as determined by the aforementioned measurements.

IV. DEBT STRUCTURE

- A. The City will utilize various debt structures to accomplish its financing goals, including the use of premium bonds, discount bonds, capital appreciation bonds and capitalized interest when appropriate.
- B. Call provisions for the City's bond issues shall be made as short as possible consistent with the lowest interest cost to City. When possible, all City bonds shall be callable only at par.
- C. Bond insurance will be used when it provides a suitable economic savings for the City. Credit enhancement may take other forms such as Letters of Credit (LOC) and may be used if economically beneficial to the City.
- D. The final maturity of a long-term debt issue should generally not exceed thirty (30) years unless otherwise directed by the City Commission.
- E. The City shall not use interest rate derivatives, or swaps, as a debt management tool, unless the City separately adopts a swap policy.

V. METHOD OF SALE

The City's debt obligations may be sold by competitive or negotiated sale methods. The selected method of sale depends upon the option which is expected to result in the lowest cost and most favorable terms to the City given the financial structure used, market conditions, and prior experience. A determination of the appropriate method of sale will be made by City staff prior to each financing working in concert with the City's Financial Advisor.

VI. SELECTION OF FINANCIAL CONSULTANTS AND SERVICES PROVIDERS

The Finance Director, with input from the City Manager, will be responsible for the establishment of the debt financing team including bond counsel, municipal advisor, and disclosure counsel. The nature and composition of the debt financing team may depend on several factors, including the type of debt issued and procedural requirements for the type of debt. Any consultant or service provider contracting with the City must meet the City's contract and insurance requirements, and must meet any regulatory requirements applicable to the services being provided. The City will maintain professional service agreements with qualified professionals related to the issuance and management of debt, which may include but not be limited to, bond counsel, municipal advisor, disclosure counsel, arbitrage rebate consultant, and dissemination agent, among others.

VII. DEBT REFUNDINGS

The City's staff and the Financial Advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. Current tax law does not allow the issuance of tax-exempt advance refunding bonds. There is no similar limitation for tax-exempt current refunding bonds. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation therefrom:

- Current refunding's should have a minimum target savings level measured on a present value basis equal to 3% of the par amount of bonds being refunded.
- Advance refunding's, if and when applicable, should have a minimum target savings level measured on a present value basis equal to 5% of the par amount of bonds being refunded.

There may be compelling public policy objectives to move forward with refunding that do not exceed these savings guidelines, such as eliminating restrictive bond covenants or providing additional financial flexibility.

VIII. CONTINUING DISCLOSURE

To ensure clear, comprehensive, and accurate financial information, the City is committed to meeting secondary disclosure requirements on a timely and comprehensive basis, cooperating fully with the rating agencies, institutional and individual investors, County departments and agencies, other levels of government, and the general public. Complete and accurate disclosure supports the taxable or tax-exempt status of bonds issued by the City and provides transparency regarding the City financials and operations. The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

IX. POST ISSUANCE COMPLIANCE

The City understands the importance of post-issuance compliance requirements applicable to tax-advantaged bonds. To ensure the continued tax-advantaged status of the City's bond issues, the City will monitor (1) the qualified use of proceeds and financed property and (2) arbitrage yield restriction and rebate requirements of the Federal tax code. Arbitrage in the municipal bond market is the difference in the interest paid on the tax-exempt bonds and the interest earned by investing the bond proceeds in taxable securities

COMPARISON OF FY 2019 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual government revenue shall not exceed 20%;

Total Annual Debt Service 2019 - Governmental Funds	\$	1,643,547
Total Annual Revenue 2019 - Governmental Funds	\$	34,522,668
Ratio		4.8% *

*Does do not include Spring Training, Series 2018 & 2018A's first principal payments on 10/01/2019.
Including those payments would change the ratio to the following:

9.0%

The City's maximum ratio of outstanding capital debt to the property tax base shall not exceed 5%;

Capital Debt Outstanding 2019 - Governmental Funds	\$	59,538,469
City of Dunedin Property Tax Base 2019	\$	2,551,388,421
Ratio		2.3%

Purpose	Issue Date	Type	Lender	Issue Amount	Balance @ 9/30/2019	Coupon Range	Maturity/ Call Date
Enterprise Funds Debt							
Stormwater Capital	06/08/12	Bond	SunTrust	\$ 5,876,000	\$ 4,507,000	3.695%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY**	1,361,114	916,660	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY**	16,538,886	11,138,339	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000	5,625,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease 2016	12/29/15	Cap. Lease	Bank of America	694,142	284,326	1.610%	12/29/2020
Solid Waste Cap. Lease 2019	2019	Cap. Lease	Bank of America	200,000	200,000	2.260%	6/27/2024
Water/Wastewater Capital	2019	State Revolving Fund	Fl. Dept. of Environmental Protection	28,270,737	28,270,737	1.030%	2042
Subtotal:				\$ 50,942,063			

** Bond Insurance through Assured Guaranty Corp, policy#214829-N/R

Governmental Funds Debt							
Fire Station	11/22/13	Note	SunTrust	\$ 1,280,000	\$ 909,000	3.492%	10/1/2028
Spring Training (Series 2012)	11/09/12	Note	PNC Bank	3,280,000	649,103	1.513%	4/1/2021
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000	4,390,000	1.960%	10/1/2025
Spring Training (Series 2018)	12/13/18	Bond	Bank of NY	12,310,000	12,310,000	5.000%	10/1/2038
Spring Training (Series 2018A)	12/13/18	Bond	Bank of NY	20,225,000	20,225,000	2.990% - 4.750%	10/1/2043
Subtotal:				\$ 38,483,103			

Internal Service Funds Debt							
Fleet Capital Lease - 2016	12/29/15	Cap. Lease	Bank of America	\$ 624,420	\$ 255,767	1.610%	12/29/2020
Subtotal:				\$ 255,767			

Grand Total City Wide Debt: \$ 89,680,933

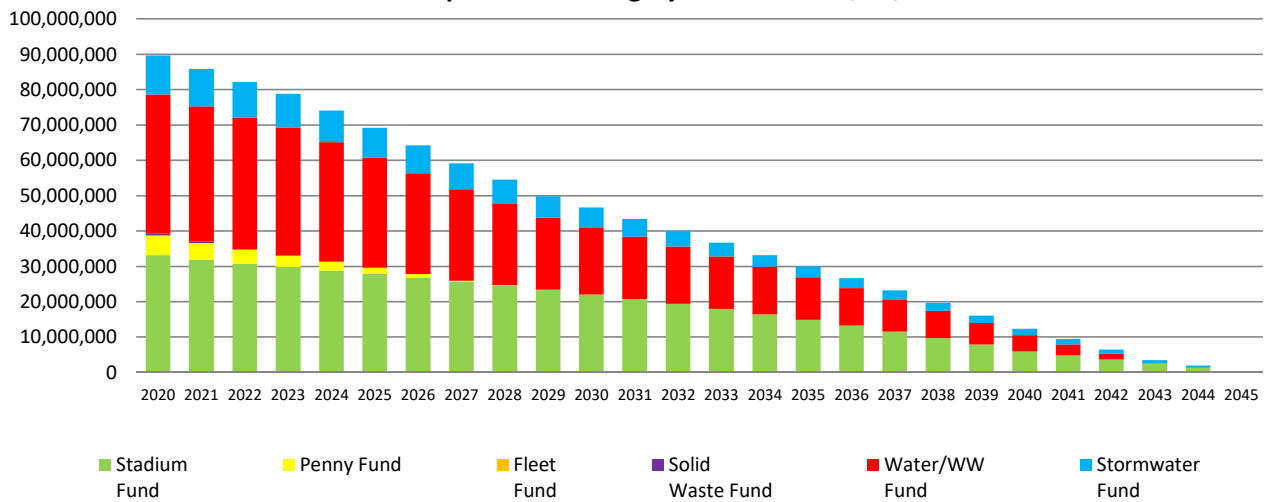
DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE
as of 09/30/2019

<i>Purpose</i>	Stadium	Community Center	Fire Station	Vehicles	Vehicles	Water/WW Capital	Stormwater Capital	
<i>Fund</i>	Stadium Fund	Penny Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL

Fiscal Year

2020	\$ 33,184,103	\$ 4,390,000	\$ 909,000	\$ 255,767	\$ 484,326	\$ 39,409,076	\$ 11,048,660	\$ 89,680,933
2021	31,860,953	3,805,000	829,000	128,905	305,040	38,360,382	10,559,355	90,482,634
2022	30,720,000	3,205,000	747,000	-	122,632	37,270,109	10,058,628	86,075,368
2023	29,785,000	2,590,000	663,000	-	82,651	36,138,258	9,541,479	82,053,388
2024	28,810,000	1,965,000	576,000	-	41,780	33,680,360	9,006,528	76,620,668
2025	27,800,000	1,325,000	487,000	-	-	31,149,188	8,452,635	71,025,823
2026	26,745,000	670,000	395,000	-	-	28,539,986	7,879,419	65,294,405
2027	25,645,000	-	300,000	-	-	25,880,335	7,294,161	59,419,496
2028	24,500,000	-	203,000	-	-	23,165,475	6,686,481	54,757,957
2029	23,305,000	-	103,000	-	-	20,390,647	6,060,000	49,961,647
2030	22,055,000	-	-	-	-	19,029,425	5,536,000	46,620,425
2031	20,755,000	-	-	-	-	17,654,145	4,996,000	43,405,145
2032	19,390,000	-	-	-	-	16,264,664	4,435,000	40,089,664
2033	17,965,000	-	-	-	-	14,860,834	3,858,000	36,683,834
2034	16,470,000	-	-	-	-	13,442,507	3,260,000	33,172,507
2035	14,910,000	-	-	-	-	12,009,534	3,040,000	29,959,534
2036	13,275,000	-	-	-	-	10,561,764	2,810,000	26,646,764
2037	11,560,000	-	-	-	-	9,099,043	2,575,000	23,234,043
2038	9,765,000	-	-	-	-	7,621,217	2,330,000	19,716,217
2039	7,880,000	-	-	-	-	6,128,131	2,075,000	16,083,131
2040	5,905,000	-	-	-	-	4,619,626	1,810,000	12,334,626
2041	4,830,000	-	-	-	-	3,095,543	1,535,000	9,460,543
2042	3,705,000	-	-	-	-	1,555,722	1,250,000	6,510,722
2043	2,525,000	-	-	-	-	-	955,000	3,480,000
2044	1,290,000	-	-	-	-	-	650,000	1,940,000
2045	-	-	-	-	-	-	330,000	330,000

Debt Principal Outstanding by Fund as of 09/30/2019



FUTURE DEBT SERVICE BY FUND

as of 09/30/2019

Fund	Stadium Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
Fiscal Year							
2020	2,799,133	775,655	130,980	188,316	1,455,110	886,898	6,236,091
2021	2,576,856	778,213	130,980	188,316	1,453,909	880,734	6,009,008
2022	2,332,650	780,408	-	42,710	1,451,045	879,063	5,485,875
2023	2,333,695	778,271	-	42,710	3,012,905	877,678	7,045,259
2024	2,327,855	779,801	-	42,710	3,012,558	876,752	7,039,676
2025	2,329,726	781,950	-	-	3,026,741	877,039	7,015,455
2026	2,328,919	783,700	-	-	3,023,224	869,577	7,005,420
2027	2,325,410	105,782	-	-	3,020,559	870,778	6,322,529
2028	2,324,057	105,342	-	-	3,019,358	867,486	6,316,243
2029	2,324,712	104,798	-	-	1,567,750	743,834	4,741,094
2030	2,317,324	-	-	-	1,567,750	739,621	4,624,695
2031	2,321,794	-	-	-	1,567,750	739,701	4,629,245
2032	2,317,843	-	-	-	1,567,750	734,075	4,619,668
2033	2,320,130	-	-	-	1,567,750	732,743	4,620,623
2034	2,313,467	-	-	-	1,567,750	338,975	4,220,192
2035	2,312,075	-	-	-	1,567,750	339,975	4,219,800
2036	2,310,950	-	-	-	1,567,750	335,969	4,214,669
2037	2,305,945	-	-	-	1,567,750	336,969	4,210,664
2038	2,306,818	-	-	-	1,567,750	337,594	4,212,162
2039	2,303,325	-	-	-	1,567,750	337,844	4,208,919
2040	1,329,956	-	-	-	1,567,750	337,719	3,235,425
2041	1,327,706	-	-	-	1,567,750	337,219	3,232,675
2042	1,327,963	-	-	-	1,567,750	336,344	3,232,057
2043	1,325,606	-	-	-	-	335,094	1,660,700
2044	1,320,638	-	-	-	-	338,375	1,659,013
2045	-	-	-	-	-	336,188	336,188
	\$ 53,764,549	\$ 5,773,920	\$ 261,960	\$ 504,762	\$ 44,423,914	\$ 15,624,241	\$ 120,353,346

Below is a list of anticipated future debt issues that are included in the Budget Summary - Long Range Financial Plan worksheets but are not included this section's debt schedules:

Fund	Amount	Estimated Interest Rate	Term / Years	Purpose
Penny	\$ 18,398,000	4.00%	9	New City Hall
CRA	\$ 2,500,000	4.00%	9	Parking Structure
Solid Waste	\$ 489,000	5.50%	6	Vehicles
Water/WW	\$ 5,800,000	2.50%	20	WWTP Electrical System Upgrade
Penny	\$ 6,400,000	5.75%	7	Aquatics Center
CRA	\$ 3,700,000	5.50%	13	Skinner Blvd.

FUTURE DEBT SERVICE BY FUND							
as of 09/30/2019							
Fund	111 Stadium Fund	134 Penny Fund	550 Fleet Fund	440 Solid Waste Fund	441 Water/WW Fund	443 Stormwater Fund	TOTAL
Fiscal Year							
2020 Principal	1,323,150	665,000	126,862	179,286	1,048,695	489,305	6,236,091
Interest	1,475,983	110,655	4,118	9,030	406,415	397,593	
2021 Principal	1,140,953	682,000	128,905	182,408	1,090,273	500,727	6,009,008
Interest	1,435,903	96,213	2,075	5,907	363,636	380,007	
2022 Principal	935,000	699,000	-	39,981	1,131,851	517,149	5,485,875
Interest	1,397,650	81,408	-	2,730	319,194	361,914	
2023 Principal	975,000	712,000	-	40,871	2,457,898	534,951	7,045,259
Interest	1,358,695	66,271	-	1,840	555,007	342,727	
2024 Principal	1,010,000	729,000	-	41,780	2,531,172	553,893	7,039,676
Interest	1,317,855	50,801	-	930	481,386	322,858	
2025 Principal	1,055,000	747,000	-	-	2,609,202	573,216	7,015,455
Interest	1,274,726	34,950	-	-	417,539	303,823	
2026 Principal	1,100,000	765,000	-	-	2,659,651	585,258	7,005,420
Interest	1,228,919	18,700	-	-	363,573	284,319	
2027 Principal	1,145,000	97,000	-	-	2,714,859	607,680	6,322,529
Interest	1,180,410	8,782	-	-	305,700	263,098	
2028 Principal	1,195,000	100,000	-	-	2,774,828	626,481	6,316,243
Interest	1,129,057	5,342	-	-	244,530	241,004	
2029 Principal	1,250,000	103,000	-	-	1,361,223	524,000	4,741,094
Interest	1,074,712	1,798	-	-	206,528	219,834	
2030 Principal	1,300,000	-	-	-	1,375,279	540,000	4,624,695
Interest	1,017,324	-	-	-	192,471	199,621	
2031 Principal	1,365,000	-	-	-	1,389,481	561,000	4,629,245
Interest	956,794	-	-	-	178,269	178,701	
2032 Principal	1,425,000	-	-	-	1,403,830	577,000	4,619,668
Interest	892,843	-	-	-	163,920	157,075	
2033 Principal	1,495,000	-	-	-	1,418,327	598,000	4,620,623
Interest	825,130	-	-	-	149,424	134,743	
2034 Principal	1,560,000	-	-	-	1,432,973	220,000	4,220,192
Interest	753,467	-	-	-	134,777	118,975	
2035 Principal	1,635,000	-	-	-	1,447,771	230,000	4,219,800
Interest	677,075	-	-	-	119,980	109,975	
2036 Principal	1,715,000	-	-	-	1,462,721	235,000	4,214,669
Interest	595,950	-	-	-	105,029	100,969	
2037 Principal	1,795,000	-	-	-	1,477,826	245,000	4,210,664
Interest	510,945	-	-	-	89,925	91,969	
2038 Principal	1,885,000	-	-	-	1,493,087	255,000	4,212,162
Interest	421,818	-	-	-	74,664	82,594	
2039 Principal	1,975,000	-	-	-	1,508,505	265,000	4,208,919
Interest	328,325	-	-	-	59,245	72,844	
2040 Principal	1,075,000	-	-	-	1,524,083	275,000	3,235,425
Interest	254,956	-	-	-	43,668	62,719	
2041 Principal	1,125,000	-	-	-	1,539,821	285,000	3,232,675
Interest	202,706	-	-	-	27,929	52,219	
2042 Principal	1,180,000	-	-	-	1,555,722	295,000	3,232,057
Interest	147,963	-	-	-	12,028	41,344	
2043 Principal	1,235,000	-	-	-	-	305,000	1,660,700
Interest	90,606	-	-	-	-	30,094	
2044 Principal	1,290,000	-	-	-	-	320,000	1,659,013
Interest	30,638	-	-	-	-	18,375	
2045 Principal	-	-	-	-	-	330,000	336,188
Interest	-	-	-	-	-	6,188	
TOTAL	\$ 53,764,549	\$ 5,773,920	\$ 261,960	\$ 504,762	\$ 44,423,914	\$ 15,624,241	\$ 120,353,346



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Home of Honeymoon Island

BUDGET SUMMARY

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*



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RESOLUTION 19-37

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE FINAL OPERATING AND CAPITAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission has examined and carefully considered the Fiscal Year 2020 Tentative Budget; and

WHEREAS, the City Commission held a first public hearing and adopted the Tentative Fiscal Year 2020 Operating and Capital Budget on Monday, September 9, 2019; and

WHEREAS, Florida Statutes require each taxing authority to hold a public hearing on the Final Budget; and

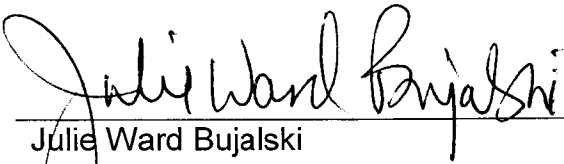
WHEREAS, the City of Dunedin, Florida, set forth a Final Budget for the Fiscal Year 2020 in the amount of \$142,667,700 as detailed in Exhibit A.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE CITY OF DUNEDIN, FLORIDA THAT:

Section 1. The Fiscal Year 2020 Final Budget be adopted for the Fiscal Year commencing October 1, 2019 and ending September 30, 2020.

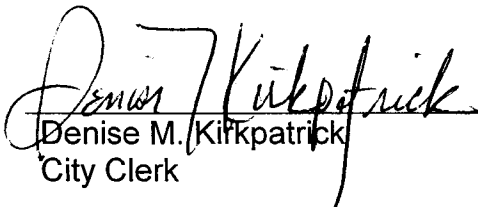
Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 19th day of September, 2019.



Julie Ward Bujalski
Mayor

ATTEST:



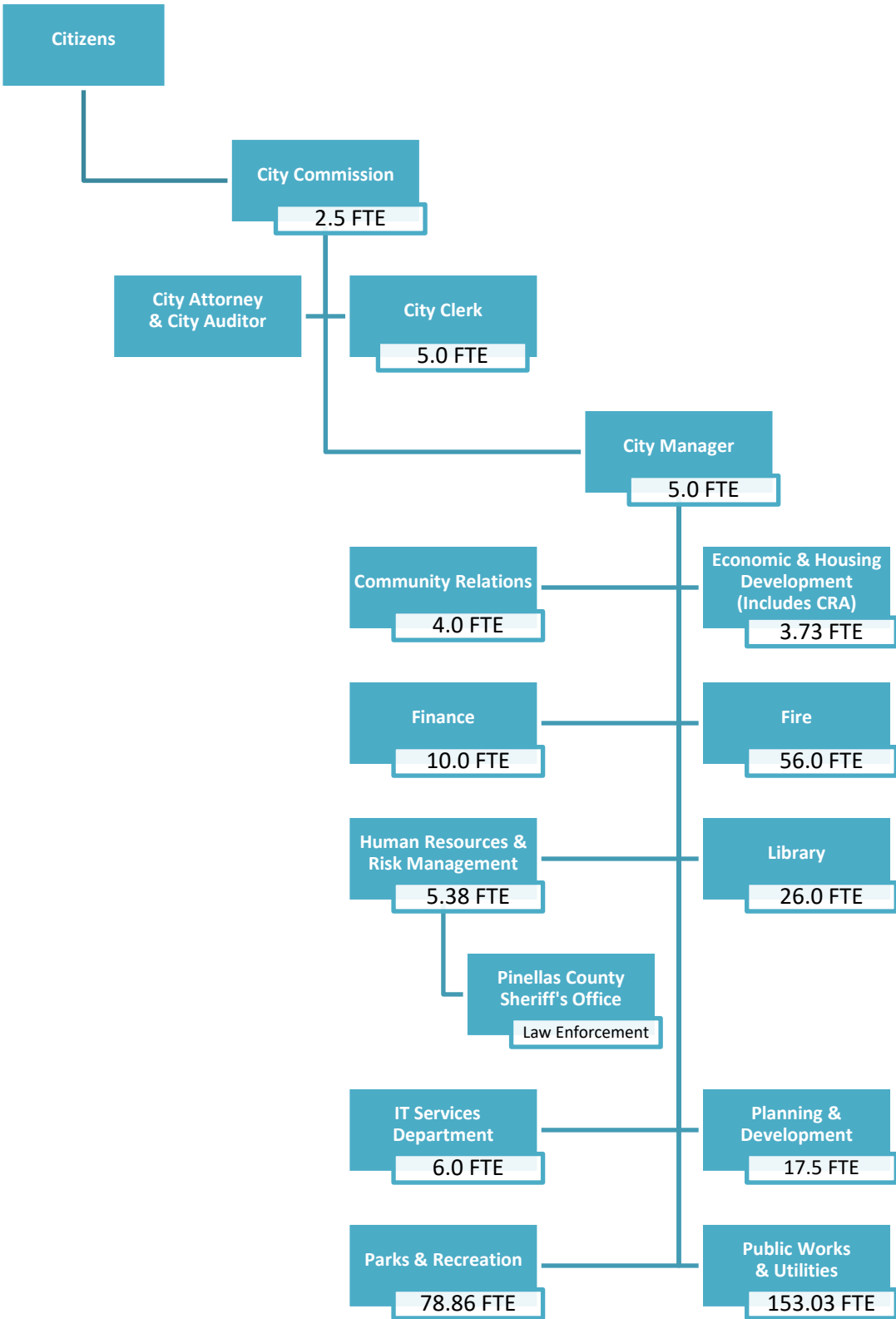
Denise M. Kirkpatrick
City Clerk

BUDGET SUMMARY CITY OF DUNEDIN, FLORIDA - FY 2020

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2020
ARE 7% HIGHER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

Millage Rate 4.1345	General Fund FY 2020	Special Revenue Funds FY 2020	Enterprise Funds FY 2020	Net Total (w/o internal service funds) FY 2020	Internal Service Funds FY 2020	TOTAL BUDGET FY 2020
Beginning Reserves* 10/1/2019 <i>(includes restricted and assigned)</i>	\$ 5,633,365	\$ 23,025,870	\$ 55,789,227	\$ 84,448,462	\$ 15,902,787	\$ 100,351,249
ESTIMATED REVENUES:						
Property Taxes	\$ 10,716,500	\$ 1,224,700	\$ -	\$ 11,941,200	\$ -	\$ 11,941,200
Other Taxes	4,891,800	4,480,000	-	9,371,800	-	9,371,800
Licenses, Permits, Fees	2,905,000	1,304,500	293,000	4,502,500	-	4,502,500
Intergovernmental Revenue	4,574,200	27,100,000	-	31,674,200	-	31,674,200
Charges for Services	6,330,400	180,000	27,610,000	34,120,400	-	34,120,400
Fines & Forfeitures	488,500	-	143,000	631,500	-	631,500
Miscellaneous Revenues	622,500	1,791,100	847,100	3,260,700	68,000	3,328,700
Internal Service Charges	-	-	-	-	12,862,000	12,862,000
TOTAL REVENUES	\$ 30,528,900	\$ 36,080,300	\$ 28,893,100	\$ 95,502,300	\$ 12,930,000	\$ 108,432,300
Debt Proceeds	-	20,898,000	-	20,898,000	-	20,898,000
Transfers In	128,400	4,488,100	475,000	5,091,500	346,100	5,437,600
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 30,657,300	\$ 61,466,400	\$ 29,368,100	\$ 121,491,800	\$ 13,276,100	\$ 134,767,900
TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES	\$ 36,290,665	\$ 84,492,270	\$ 85,157,327	\$ 205,940,262	\$ 29,178,887	\$ 235,119,149
EXPENDITURES/EXPENSES:						
General Government	\$ 5,452,100	\$ 9,000,000	\$ -	\$ 14,452,100	\$ -	\$ 14,452,100
Public Safety	12,106,100	3,131,900	-	15,238,000	-	15,238,000
Culture and Recreation	11,303,400	44,373,800	-	55,677,200	-	55,677,200
Economic Environment	-	2,150,200	-	2,150,200	-	2,150,200
Transportation	1,835,000	1,306,500	-	3,141,500	-	3,141,500
Solid Waste	-	-	5,746,800	5,746,800	-	5,746,800
Water/Wastewater	-	-	18,024,100	18,024,100	-	18,024,100
Parking	-	-	299,800	299,800	-	299,800
Stormwater	-	-	5,279,700	5,279,700	-	5,279,700
Marina	-	-	482,800	482,800	-	482,800
Internal Services	-	-	-	-	12,343,200	12,343,200
Debt Service	-	3,574,900	815,700	4,390,600	4,100	4,394,700
TOTAL EXPENDITURES/EXPENSES	\$ 30,696,600	\$ 63,537,300	\$ 30,648,900	\$ 124,882,800	\$ 12,347,300	\$ 137,230,100
Transfers Out	285,100	1,093,400	4,029,700	5,408,200	29,400	5,437,600
TOTAL EXPENDITURES/EXPENSES AND OTHER FINANCING USES	\$ 30,981,700	\$ 64,630,700	\$ 34,678,600	\$ 130,291,000	\$ 12,376,700	\$ 142,667,700
Ending Reserves* 9/30/2020 <i>(includes restricted and assigned)</i>	5,308,965	19,861,570	50,478,727	75,649,262	16,802,187	92,451,449
TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES	\$ 36,290,665	\$ 84,492,270	\$ 85,157,327	\$ 205,940,262	\$ 29,178,887	\$ 235,119,149

City of Dunedin Organizational Chart 373.00 FTE





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FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2017	ACTUAL FY 2018	ESTIMATED FY 2019	ADOPTED FY 2020	FTE CHG
City Commission	2.50	2.50	2.50	2.50	-
CITY COMMISSION DEPARTMENT TOTAL	2.50	2.50	2.50	2.50	-
City Attorney	-	-	-	-	-
CITY ATTORNEY DEPARTMENT TOTAL	-	-	-	-	-
City Clerk	5.00	5.00	5.00	5.00	-
CITY CLERK DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	-
City Manager	4.50	4.50	4.50	5.00	0.50
CITY MANAGER DEPARTMENT TOTAL	4.50	4.50	4.50	5.00	0.50
Community Relations	3.00	4.00	4.00	4.00	-
COMMUNITY RELATIONS DEPARTMENT TOTAL	3.00	4.00	4.00	4.00	-
Economic Housing & Development	1.14	1.64	1.64	1.64	-
CRA	2.09	2.09	2.09	2.09	-
ECO. & HSG. DEVELOPMENT DEPT. TOTAL	3.23	3.73	3.73	3.73	-
Finance/Accounting	9.50	10.00	10.00	10.00	-
Purchasing	-	-	-	-	-
FINANCE DEPARTMENT TOTAL	9.50	10.00	10.00	10.00	-
Fire Admin	10.25	10.00	10.00	10.00	-
Fire Ops	35.00	36.00	36.00	36.00	-
EMS	9.75	10.00	10.00	10.00	-
FIRE DEPARTMENT TOTAL	55.00	56.00	56.00	56.00	-
Human Resources	2.08	2.24	2.24	2.08	(0.16)
Risk Management	2.00	1.75	1.75	2.05	0.30
Health/Benefits	1.00	1.25	1.25	1.25	-
HR & RISK MGMT DEPARTMENT TOTAL	5.08	5.24	5.24	5.38	0.14
Law Enforcement	-	-	-	-	-
LAW ENFORCEMENT DEPARTMENT TOTAL	-	-	-	-	-
IT Services	6.00	6.00	6.00	6.00	-
IT SERVICES DEPARTMENT TOTAL	6.00	6.00	6.00	6.00	-
Library	25.28	26.00	26.00	26.00	-
LIBRARY DEPARTMENT TOTAL	25.28	26.00	26.00	26.00	-
Parks & Rec Admin	5.85	5.85	5.85	5.85	-
Parks Maintenance	28.20	28.20	30.80	31.80	1.00
Recreation	39.04	37.82	37.82	38.66	0.84
Golf	-	-	-	-	-
Marina	2.55	2.55	2.55	2.55	-
Stadium	-	-	-	-	-
PARKS & RECREATION DEPT. TOTAL	75.64	74.42	77.02	78.86	1.84
Planning & Development	6.42	6.71	6.71	6.98	0.27
Building Services	8.70	9.41	10.41	10.52	0.11
Parking	-	0.11	0.11	-	(0.11)
PLANNING & DEVELOPMT. DEPT. TOTAL	15.12	16.23	17.23	17.50	0.27

FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2017	ACTUAL FY 2018	ESTIMATED FY 2019	ADOPTED FY 2020	FTE CHG
Public Works Admin. & Engineering	14.08	14.08	14.08	13.58	(0.50)
Utility Billing	6.84	6.34	6.34	6.34	-
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.00	15.75	15.75	15.75	-
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.00	-
Stormwater	13.66	13.66	14.66	14.66	-
Solid Waste - Administration	6.00	6.00	6.00	6.00	-
Solid Waste - Residential	10.00	10.00	10.00	10.00	-
Solid Waste - Commercial	5.00	5.00	5.00	5.00	-
Fleet	9.00	9.00	9.00	9.00	-
Streets	8.66	8.66	9.66	10.36	0.70
Facilities Maintenance	10.68	10.68	11.68	11.68	-
PUBLIC WORKS DEPARTMENT TOTAL	149.58	149.83	152.83	153.03	0.20

	ACTUAL FY 2017	ACTUAL FY 2018	ESTIMATED FY 2019	ADOPTED FY 2020	FTE CHG
CITYWIDE REGULAR FTE	359.43	349.54	354.93	362.97	8.04
CITYWIDE VARIABLE/ON-DEMAND FTE	14.68	13.91	15.12	10.03	(5.09)
TOTAL CITYWIDE FTE	374.11	363.45	370.05	373.00	2.95

PERSONNEL CHANGES BY DEPARTMENT FY 2019 ESTIMATED TO FY 2020 ADOPTED BUDGET

CHANGE	ESTIMATED FY 2019 (FTE)	ADOPTED FY 2020 (FTE)	NET IMPACT (FTE)	FISCAL IMPACT	FUND
Park Attendant III	0.00	1.00	1.00	\$ 62,600	General
Traffic Engineer	0.00	0.70	0.70	\$ 65,800	General
Traffic Engineer	0.00	0.30	0.30	\$ 28,100	Risk Safety
Head Lifeguard (PT to FT)	0.16	1.00	0.84	\$ 21,200	General
Code Enforcement Inspector (PT to FT)	0.73	1.00	0.27	\$ 26,700	General
Technical Coordinator	0.50	0.50	0.00	\$ 1,900	General
Technical Coordinator	0.50	0.50	0.00	\$ 1,900	CRA
Recreation Leaders COLA Increase	10.00	10.00	0.00	\$ 20,000	General
Senior Administrative Assistant	1.00	1.00	0.00	\$ 2,600	Water/WW
Public Works Superintendent	1.00	1.00	0.00	\$ 9,000	Stormwater
Assistant to the City Manager	0.50	1.00	0.50	\$ 50,000	General
Project Coordinator (Engineering)	0.50	0.00	-0.50	\$ (50,000)	Water/WW
Student Intern (HR & Risk Management)	0.24	0.08	-0.16	\$ (1,000)	General
Citywide FTE & Fiscal Impact			2.95	\$ 238,800	

FULL-TIME EQUIVALENT (FTE) POSITIONS BY FUND

FUND	ESTIMATED FY 2019	ADOPTED FY 2020	FTEs CHANGE	FISCAL IMPACT	COMMENTS
Building Fund	10.41	10.52	0.11	\$ -	
CRA Fund	2.09	2.09	-	\$ 1,900	
Facilities Maintenance Fund	11.68	11.68	-	\$ -	
Fleet Fund	9.00	9.00	-	\$ -	
General Fund	208.72	211.87	3.15	\$ 247,200	See Notes
Health Benefits Fund	1.25	1.25	-	\$ -	
IT Services Fund	-	-	-	\$ -	
Marina Fund	2.55	2.55	-	\$ -	
Parking Fund	0.11	-	(0.11)	\$ -	
Risk Safety Fund	1.75	2.05	0.30	\$ 28,100	
Solid Waste Fund	21.00	21.00	-	\$ -	
Stormwater Fund	14.66	14.66	-	\$ 9,000	
Water/Wastewater Fund	86.83	86.33	(0.50)	\$ (47,400)	See Notes
Grand Total	370.05	373.00	2.95	\$ 238,800	

Notes: The increase in the General Fund of 0.5 FTE and decrease in Water/Wastewater Fund of 0.5 FTE occurred in FY 2019. The Project Coordinator position in the City Manager's Department was split 50% with Engineering. This position was changed to Assistant to the City Manager and is funded at 1.0 FTE in the General Fund. The Project Coordinator position at 0.5 FTE has been removed from Engineering.

Details on FY 2020 Personnel Requests and updates on prior year requests can be found in Appendix C on page 407 of this document.



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ALL FUNDS BUDGET SUMMARY

	FY 2017	FY 2018	FY 2019	FY 2020	%	\$
	Actual	Actual	Budget	Adopted Budget	Change	Change
EXECUTIVE SALARIES	\$ 1,248,542	\$ 1,410,155	\$ 1,413,900	\$ 1,442,400	2%	\$ 28,500
REG SALARIES AND WAGES	15,679,320	15,972,773	17,488,800	18,000,200	3%	511,400
OTHER SALARIES & WAGES	311,905	316,202	340,600	389,200	14%	48,600
OVERTIME	884,114	750,836	529,000	555,400	5%	26,400
SPECIAL PAY	306,917	359,916	356,400	362,100	2%	5,700
TOTAL WAGES	\$ 18,430,798	\$ 18,809,882	\$ 20,128,700	\$ 20,749,300	3%	\$ 620,600
FICA TAXES	\$ 1,343,259	\$ 1,371,107	\$ 1,413,900	\$ 1,481,800	5%	\$ 67,900
RETIREMENT CONTRIBUTIONS	1,762,114	1,825,022	1,816,900	1,957,400	8%	140,500
LIFE & HEALTH INSURANCE	3,222,127	3,416,249	4,034,600	4,245,500	5%	210,900
WORKERS' COMPENSATION	338,600	426,400	482,800	552,900	15%	70,100
UNEMPLOYMENT COMP	1,650	3,929	24,800	25,000	1%	200
TUITION REIMBURSEMENT	7,156	11,646	28,500	28,700	1%	200
TOTAL BENEFITS	\$ 6,674,906	\$ 7,054,353	\$ 7,801,500	\$ 8,291,300	6%	\$ 489,800
PERSONNEL BUDGET SUBTOTAL	\$ 25,105,704	\$ 25,864,235	\$ 27,930,200	\$ 29,040,600	4%	\$ 1,110,400
PROFESSIONAL SERVICES	\$ 1,843,607	\$ 2,304,869	\$ 2,404,200	\$ 2,719,000	13%	\$ 314,800
ACCOUNTING & AUDITING	44,820	56,500	65,000	65,000	0%	-
OTHER CONTRACT SERVICES	9,926,268	12,002,750	11,415,700	11,605,000	2%	189,300
ALLOCATED COSTS	2,145,900	2,397,500	2,407,400	2,491,800	4%	84,400
TRAVEL & PER DIEM	48,876	60,311	158,700	146,000	-8%	(12,700)
COMMUNICATION SERVICE	167,584	201,795	214,500	211,900	-1%	(2,600)
FREIGHT & POSTAGE SERVICE	97,103	88,854	116,300	113,400	-2%	(2,900)
UTILITY SERVICES	2,490,593	2,637,348	2,491,800	2,703,800	9%	212,000
RENTALS & LEASES	3,114,758	3,465,501	3,604,300	3,782,500	5%	178,200
INSURANCE	6,026,510	6,006,975	6,275,100	6,504,600	4%	229,500
REPAIR & MAINTENANCE SRVC	3,433,372	3,681,522	4,882,000	6,020,300	23%	1,138,300
PRINTING & BINDING	51,786	44,850	70,200	72,300	3%	2,100
PROMOTIONAL ACTIVITIES	85,301	139,577	136,100	129,500	-5%	(6,600)
OTHER CURRENT CHARGES	164,668	201,065	(508,700)	323,700	-164%	832,400
OFFICE SUPPLIES	50,455	67,267	84,400	83,500	-1%	(900)
OPERATING SUPPLIES	1,803,459	2,001,653	2,293,900	2,263,900	-1%	(30,000)
ROAD MATERIALS & SUPPLIES	35,729	9,963	30,000	30,000	0%	-
BOOKS, PUBS, SUBSCRIPTION	43,292	46,060	70,500	70,400	0%	(100)
TRAINING	74,914	69,965	131,600	153,500	17%	21,900
DEPRECIATION	6,371,205	6,685,685	5,947,000	5,898,900	-1%	(48,100)
OPERATING BUDGET SUBTOTAL	\$ 38,020,200	\$ 42,170,010	\$ 42,290,000	\$ 45,389,000	7%	\$ 3,099,000
LAND	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
BUILDINGS	417,510	1,190,700	53,970,900	55,020,500	2%	1,049,600
IMPRVMTS OTHER THAN BLDG	9,265,240	4,390,486	18,185,000	21,222,500	17%	3,037,500
MACHINERY AND EQUIPMENT	2,313,821	3,242,466	921,700	2,705,300	194%	1,783,600
BOOKS,PUBS & LIBRARY MATL	201,134	209,799	208,300	208,800	0%	500
LESS BUDGETED CAPITAL (ENT FUNDS)	(10,726,701)	(6,573,258)	(17,116,600)	(21,110,300)	23%	(3,993,700)
CAPITAL BUDGET SUBTOTAL	\$ 1,471,004	\$ 2,460,193	\$ 56,169,300	\$ 58,046,800	3%	\$ 1,877,500
PRINCIPAL	\$ 2,659,407	\$ 2,723,460	\$ 4,405,200	\$ 3,832,400	-13%	\$ (572,800)
INTEREST	982,064	1,048,939	3,240,800	2,406,500	-26%	(834,300)
OTHER DEBT SERVICE COSTS	68,930	1,000	928,450	-	-100%	(928,450)
AIDS TO PRIVATE ORGANIZAT	169,894	185,474	206,500	196,500	-5%	(10,000)
ECONOMIC INCENTIVES	41,733	63,284	363,900	162,500	-55%	(201,400)
TRANSFERS OUT	5,157,008	6,063,579	867,200	5,437,600	527%	4,570,400
LESS BUDGETED PRINCIP DEBT PYMTS (E	(1,646,357)	(1,687,468)	(2,460,800)	(1,844,200)	-25%	616,600
OTHER EXPENSES SUBTOTAL	\$ 7,432,679	\$ 8,398,268	\$ 7,551,250	\$ 10,191,300	35%	\$ 2,640,050
TOTAL BUDGET	\$ 72,029,587	\$ 78,892,706	\$ 133,940,750	\$ 142,667,700	7%	\$ 8,726,950

FY 2020 ADOPTED BUDGET SUMMARY

ALL FUNDS

FY 2020 Millage Rate of 4.1345

REVENUES	ACTUAL		BUDGET		ADOPTED BUDGET		% change	\$ change
	2018	2019	2019	2020	2020	2020		
Property Taxes	\$ 9,801,125	\$ 10,683,100	\$ 10,683,100	\$ 11,941,200	\$ 11,941,200	\$ 11,941,200	12%	\$ 1,258,100
Other Taxes	8,914,546	8,715,700	8,715,700	9,371,800	9,371,800	9,371,800	8%	656,100
Licenses, Permits, Fees	6,521,116	4,977,800	4,977,800	4,502,500	4,502,500	4,502,500	-10%	(475,300)
Intergovernmental	7,491,427	22,211,700	22,211,700	31,674,200	31,674,200	31,674,200	43%	9,462,500
Charges for Services	43,366,185	45,601,700	45,601,700	46,982,400	46,982,400	46,982,400	3%	1,380,700
Fines	1,537,244	1,026,400	1,026,400	631,500	631,500	631,500	-38%	(394,900)
Miscellaneous	2,530,867	3,115,600	3,115,600	3,328,700	3,328,700	3,328,700	7%	213,100
Debt Proceeds	-	60,381,200	60,381,200	30,107,000	30,107,000	30,107,000	-50%	(30,274,200)
Transfers In	6,063,579	867,200	867,200	5,437,600	5,437,600	5,437,600	527%	4,570,400
Revenue Subtotal	86,226,090	157,580,400	157,580,400	143,976,900	143,976,900	143,976,900	-9%	(13,603,500)
Elimination of Debt Proceeds	-	(14,000,000)	(14,000,000)	(9,209,000)	(9,209,000)	(9,209,000)	-34%	4,791,000
TOTAL REVENUES	\$ 86,226,090	\$ 143,580,400	\$ 143,580,400	\$ 134,767,900	\$ 134,767,900	\$ 134,767,900	-6%	\$ (8,812,500)

EXPENSES	ACTUAL		BUDGET		ADOPTED BUDGET		% change	\$ change
	2018	2019	2019	2020	2020	2020		
Personnel	\$ 25,864,227	\$ 27,930,200	\$ 27,930,200	\$ 29,040,600	\$ 29,040,600	\$ 29,040,600	4%	\$ 1,110,400
Operating	35,484,316	34,412,900	34,412,900	36,718,000	36,718,000	36,718,000	7%	2,305,100
CIP Operating	-	1,930,100	1,930,100	2,772,100	2,772,100	2,772,100	44%	842,000
Capital	9,033,454	933,200	933,200	1,075,300	1,075,300	1,075,300	15%	142,100
CIP Capital	-	72,352,700	72,352,700	78,081,800	78,081,800	78,081,800	8%	5,729,100
Other	248,759	570,400	570,400	359,000	359,000	359,000	-37%	(211,400)
Debt Service	3,773,399	8,574,443	8,574,443	6,238,900	6,238,900	6,238,900	-27%	(2,335,543)
Transfers Out	6,063,579	867,200	867,200	5,437,600	5,437,600	5,437,600	527%	4,570,400
Expense Subtotal	80,467,733	147,571,143	147,571,143	159,723,300	159,723,300	159,723,300	8%	12,152,157
Depreciation	6,685,684	5,947,000	5,947,000	5,898,900	5,898,900	5,898,900	-1%	(48,100)
Elimination of Principal Debt Payments	(1,687,468)	(2,460,793)	(2,460,793)	(1,844,200)	(1,844,200)	(1,844,200)	-25%	616,593
Elimination of Utility Capital	(6,573,259)	(17,116,600)	(17,116,600)	(21,110,300)	(21,110,300)	(21,110,300)	23%	(3,993,700)
TOTAL EXPENSES	\$ 78,892,690	\$ 133,940,750	\$ 133,940,750	\$ 142,667,700	\$ 142,667,700	\$ 142,667,700	7%	\$ 8,726,950

FY 2020 ADOPTED BUDGET SUMMARY

FY 2020 Millage Rate of 4.1345

FUND	BEGINNING FUND BALANCE	REVENUE	EXPENDITURES	ENDING FUND BALANCE	ENDING AVAILABLE FUND BALANCE
GENERAL FUND	\$ 5,633,365	\$ 30,657,300	\$ 30,981,700	\$ 5,308,965	\$ 4,462,153
SPECIAL REVENUE FUNDS					
Stadium Fund	16,154,759	29,206,800	45,196,400	165,159	15,159
Impact Fee Fund	705,747	459,800	270,000	895,547	895,547
Building Fund	2,129,976	995,100	2,099,900	1,025,176	1,025,176
CRA Fund	105,510	3,772,700	2,279,600	1,598,610	1,598,610
County Gas Tax Fund	230,248	489,000	496,500	222,748	222,748
Penny Fund	3,699,630	26,543,000	14,288,300	15,954,330	15,954,330
FUND	BEGINNING NET POSITION	REVENUE	EXPENSES	ENDING TOTAL NET POSITION	END AVAILABLE NET POSITION
ENTERPRISE FUNDS					
Solid Waste Fund	1,755,770	5,903,300	5,911,300	1,747,770	1,030,706
Water/Wastewater Fund	35,853,879	18,450,000	21,816,200	32,487,679	4,802,876
Marina Fund	2,750,060	948,300	482,800	3,215,560	7,374
Stormwater Fund	13,147,138	4,060,500	6,168,500	11,039,138	2,770,720
Parking Fund	2,282,380	6,000	299,800	1,988,580	21,637
INTERNAL SERVICES FUNDS					
Fleet Services Fund	8,883,270	3,342,800	2,657,700	9,568,370	2,250,405
Facilities Maintenance Fund	1,459,389	1,585,600	1,868,600	1,176,389	771,791
Risk Safety Self-Insurance Fund	3,688,672	1,768,300	1,774,800	3,682,172	4,249,943
Health Benefits Self-Insurance Fund	402,559	5,050,000	5,020,600	431,959	686,484
Information Technology Fund	1,468,897	1,529,400	1,055,000	1,943,297	345,129
TOTAL OF ALL FUNDS	\$ 100,351,248	\$ 134,767,900	\$ 142,667,700	\$ 92,451,448	\$ 41,110,788
<i>Less Interfund Transfers</i>	-	(5,437,600)	(5,437,600)	-	-
NET GRAND TOTAL	\$ 100,351,248	\$ 129,330,300	\$ 137,230,100	\$ 92,451,448	\$ 41,110,788

SCHEDULE OF TRANSFERS

TRANSFER FROM - TO	PURPOSE	AMOUNT
General Fund - Stadium Fund	Operational support	\$ 250,000
General Fund - Building Fund	Repayment of Interfund Loan	35,100
Building Fund - General Fund	Interfund Loan - Public Art Master Plan	100,000
Building - Penny Fund	City Hall Project	864,000
CRA Fund - General Fund	Special event support	28,400
CRA Fund - Impact Fee Fund (LDO)	Economic development incentives	101,000
Solid Waste - Fleet Fund	ISF Allocation for FY2012 Vehicles	131,700
Solid Waste - I.T. Services	ERP System	23,700
Water/Wastewater - Penny Fund	City Hall Project	3,238,000
Water/Wastewater - I.T. Services	ERP System	145,200
Stormwater - Marina	Interfund Loan	475,000
Stormwater - I.T. Services	ERP System	16,100
Risk - Health	Employee portion of health care cost increase	29,400
TOTAL INTERFUND TRANSFERS		\$ 5,437,600

SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Pinellas County Bd. of County Comm.	Parks & Recreation	Stadium	\$ 25,600,000
State of Florida	Parks & Recreation	Stadium	1,500,000
Juvenile Welfare Board	Parks & Recreation	General	45,000
Pinellas County Bd. of County Comm.	Fire	General	10,000
TOTAL GRANTS			\$ 27,155,000

GENERAL FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED		BUDGET	
	2017		2018		2019		2019		2020	
BEGINNING FUND BALANCE	\$	8,244,930	\$	6,329,862	\$	5,566,191	\$	6,141,405	\$	5,633,365
REVENUES										
Property Taxes		8,350,670		9,029,356		9,779,700		9,780,000		10,716,500
Other Taxes		4,364,859		4,472,787		4,446,500		4,646,200		4,891,800
Licenses, Permits, Fees		2,865,790		2,782,810		2,529,300		2,948,000		2,905,000
Intergovernmental		4,254,337		4,439,200		4,511,700		4,498,561		4,574,200
Charges for Services		5,754,192		6,039,564		6,326,400		6,326,400		6,330,400
Fines		870,548		1,374,966		898,400		498,400		488,500
Miscellaneous		761,622		790,632		545,100		545,100		622,500
Transfers In		22,400		28,400		28,400		28,400		128,400
TOTAL REVENUES	\$	27,244,419	\$	28,957,714	\$	29,065,500	\$	29,271,061	\$	30,657,300
EXPENDITURES										
Personnel		13,854,625		14,406,923		15,288,400		15,178,200		16,014,500
Operating*		11,772,158		13,686,463		11,956,900		12,134,300		12,811,700
Non-Recurring Operating		-		-		1,011,000		831,000		944,100
Capital		193,908		759,099		441,400		481,000		446,300
CIP Capital		-		-		588,600		588,600		184,000
Other		178,085		193,687		416,000		416,000		296,000
Debt Service		-		-		-		-		-
Transfers Out		3,160,711		100,000		150,000		150,000		285,100
TOTAL EXPENDITURES	\$	29,159,487	\$	29,146,172	\$	29,852,300	\$	29,779,100	\$	30,981,700
ENDING FUND BALANCE	\$	6,329,862	\$	6,141,405	\$	4,779,391	\$	5,633,365	\$	5,308,965
ASSIGNED FUND BALANCE**	\$	1,665,858	\$	926,812	\$	501,000	\$	926,812	\$	846,812
ENDING UNASSIGNED FUND BALANCE	\$	4,664,004	\$	5,214,593	\$	4,278,391	\$	4,706,553	\$	4,462,153
FB as % of Operating Budget		18.2%		18.6%		15.1%		16.7%		15.0%

(TARGET: 15%)

*Estimated unspent expenditures deducted from operating: \$ 724,500 \$ 724,500 \$ 615,000

**Assigned fund balance includes non-spendable, restricted, committed, and assigned funds. This amount includes \$83,000 of Parking Bank funds.

GENERAL FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 5,308,965	\$ 4,551,892	\$ 5,044,888	\$ 5,316,066	\$ 5,693,170
11,284,500	11,937,400	12,629,100	13,191,400	13,830,300
4,940,700	5,540,700	5,651,500	5,764,500	5,879,800
2,934,100	2,934,100	2,934,100	2,934,100	2,934,100
4,665,700	4,759,000	4,854,200	4,951,300	5,050,300
6,469,700	6,612,000	6,757,500	6,906,200	7,058,100
413,500	363,500	313,500	263,500	263,500
722,500	622,500	622,500	622,500	622,500
22,400	22,400	22,400	-	-
\$ 31,453,100	\$ 32,791,600	\$ 33,784,800	\$ 34,633,500	\$ 35,638,600
16,629,500	17,269,200	17,934,800	18,627,300	19,348,000
13,137,573	13,472,604	13,810,422	14,151,096	14,494,686
1,136,700	455,400	597,500	337,500	327,500
450,800	455,300	459,900	464,500	469,100
259,500	50,000	150,000	115,000	65,000
296,000	296,000	296,000	296,000	296,000
-	-	-	-	-
300,100	300,100	265,000	265,000	265,000
\$ 32,210,173	\$ 32,298,604	\$ 33,513,622	\$ 34,256,396	\$ 35,265,286
\$ 4,551,892	\$ 5,044,888	\$ 5,316,066	\$ 5,693,170	\$ 6,066,484
\$ 846,812	\$ 846,812	\$ 846,812	\$ 846,812	\$ 846,812
\$ 3,705,080	\$ 4,198,076	\$ 4,469,254	\$ 4,846,358	\$ 5,219,672
12.0%	13.5%	13.8%	14.6%	15.3%
\$ 636,627	\$ 659,396	\$ 682,978	\$ 707,404	\$ 732,714

GENERAL FUND

<u>Notes and Assumptions:</u>	<u>CIP and Non-Recurring Operating</u>	<u>BUDGET</u> <u>2019</u>	<u>ESTIMATED</u> <u>2019</u>	<u>BUDGET</u> <u>2020</u>
<u>Property - Taxable Values</u>	Fire Training Facility & EOC	193,600	193,600	-
FY21: +6% & \$10M new constr.	Park Pavilion Replacements	130,000	130,000	-
FY22: +6% & \$8M new constr.	Rotary Pavilion Renovation	65,000	65,000	50,000
FY23: +6% & \$35M new constr.	Weaver Park Shade Structure	80,000	80,000	-
FY24: +5% & \$5M new constr.	Lorraine Leland (Restricted Funds)	50,000	50,000	-
FY25: +5% & \$5M new constr.	Marina Sailboat Launch Improvements	35,000	35,000	-
<u>Other Tax Revenue:</u>	Patricia Corridor Enhancements	35,000	35,000	50,000
FY21: +1%	SCBA Airpack Replacements	-	-	-
FY22: Proposed revenue enhancement - \$600k	Lightning Detection System Rep.	-	-	-
FY23-25: +2%	Fleet Purchase: Parks Truck	-	-	30,000
<u>Intergovernmental Revenue +2%</u>	Security Camera System	-	-	45,000
<u>Charges for Service +2.2%</u>	Fleet Purchase: Code Enforcement Vehic	-	-	9,000
<u>Salaries +3.5%</u>	CIP Subtotal	588,600	588,600	184,000
<u>Benefits +6%</u>	Citywide HVAC Replacements	570,000	570,000	136,000
<u>Operating +2%</u>	Citywide Roof Replacements	162,000	12,000	302,000
<u>Capital +1%</u>	Citywide Parking Lot Resurfacing	20,000	-	-
<u>Transfers in:</u>	Fire Station #60 Restroom Renovation	65,000	65,000	-
FY20 from CRA for Parks & Rec - \$28,400	Comm Ctr. Fitness Ctr Renovation	46,000	46,000	-
FY20 interfund loan from Bldg- \$100k	Sindoon Stage Awning Replacement	35,000	-	50,000
FY21-FY23 from CRA for Parks & Rec- \$22,400	Citywide Exterior Painting	28,000	53,000	25,000
<u>Transfers out:</u>	Court Resurfacing	25,000	25,000	-
FY20 to Stadium Fund for operations - \$250,000 per yr	Land Development Code Enhancements	25,000	25,000	-
FY21-FY25 to Stadium Fund for operations - \$265,000 per yr	Housing Needs Assessment	25,000	25,000	-
FY20-FY23 to Building Fund for repayment of interfund loan - \$35,100 per yr	Weybridge Woods Bridge Removal	-	-	-
	SR 580 Mast Arm Repainting	-	-	-
	Purple Heart Park	10,000	10,000	-
	Electrical Grid Assessment	-	-	-
	Marina Master Plan	-	-	-
	Microfilm to Digital Format Conversion	-	-	20,300
	Non-Recurring Operating Subtotal	1,011,000	831,000	533,300
	AARP Transportation Initiative	-	-	-
	Affordable/Workforce Housing	-	-	51,200
	MSB and TSB Relocation	-	-	200,300
	Parking Garage Lease	-	-	-
	Public Art Master Plan	-	-	125,000
	Stirling Links Conversion Start-up Costs	-	-	34,300
	Repair & Maintenance TBD	-	-	-
	Other Non-Recurring Operating Subtotal	-	-	410,800
	Total Non-Recurring Operating	1,011,000	831,000	944,100
	Total CIP/Non-Recurring Operating	\$ 1,599,600	\$ 1,419,600	\$ 1,128,100

Additional Note:

An estimated \$1m in reimbursement is expected from FEMA between FY20-FY21. This estimate is not included in the above forecast.

GENERAL FUND

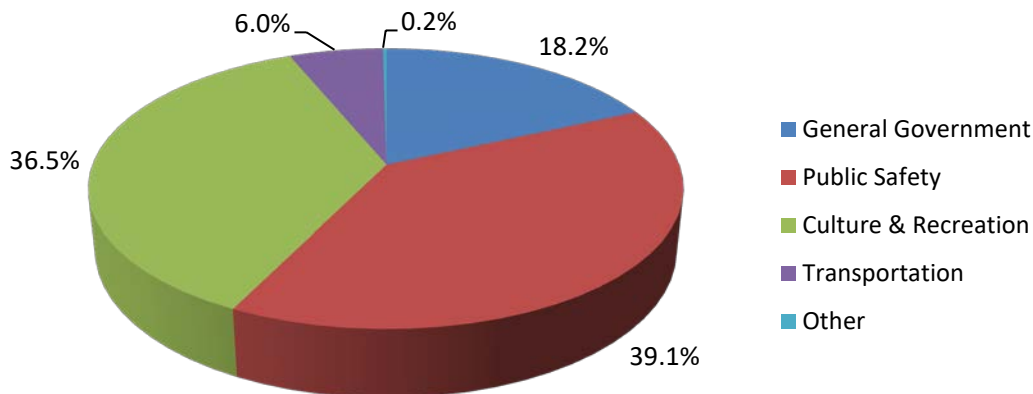
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	65,000	65,000	65,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	50,000	50,000	50,000	-
209,500	-	-	-	-
-	-	35,000	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
259,500	50,000	150,000	115,000	65,000
124,000	20,000	35,000	25,000	25,000
500,000	210,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	15,000	120,000	-	-
25,000	25,000	30,000	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	10,000	-
-	-	110,000	-	-
-	-	-	-	-
100,000	-	-	-	-
100,000	-	-	-	-
-	-	-	-	-
849,000	270,000	295,000	35,000	25,000
15,000	-	-	-	-
-	-	-	-	-
191,800	82,900	-	-	-
80,900	102,500	102,500	102,500	102,500
-	-	-	-	-
-	-	-	-	-
-	-	200,000	200,000	200,000
287,700	185,400	302,500	302,500	302,500
1,136,700	455,400	597,500	337,500	327,500
\$ 1,396,200	\$ 505,400	\$ 747,500	\$ 452,500	\$ 392,500

GENERAL FUND ANALYSIS

The General Fund is used for expenditures associated with general governmental activities such as City management, law enforcement, fire/rescue, code enforcement, planning/zoning activities, economic development, street maintenance, parks and recreation, and library services.

In FY 2020, 39.1% of General Fund expenditures will go to public safety, with culture and recreation, which includes Parks & Recreation and the Library, receiving 36.5% of funding. Approximately 18.2% of expenditures will be spent on city administration, code enforcement, planning/zoning, economic development, communications, and finance. 6.0% of expenditures are allocated for streets and sidewalks.

Distribution of General Fund Expenditures by Activity

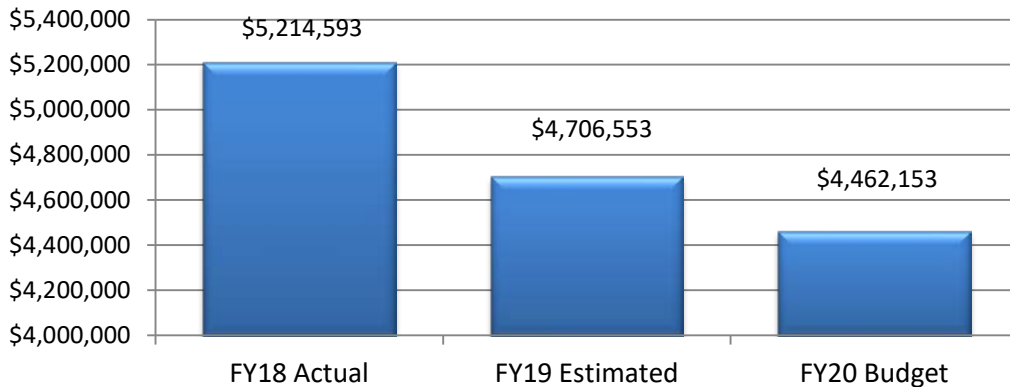


AVAILABLE FUND BALANCE

In accordance with the City Commission's continued commitment to rebuild the General Fund reserve level which was significantly depleted during the most recent recession, the General Fund is estimated to end FY 2020 with an unassigned fund balance at 15.0% of operating expenses. The FY 2020 projection does not include expected reimbursements of approximately \$1.0M from FEMA for Hurricane Irma. This projection will, however, continue to support future incremental growth during the six-year planning window. The economic rebound and rate of tax revenue growth is anticipated to slow over the next several years. While the City has maintained a disciplined approach in adding any personnel or recurring costs, moderate growth in expenditures will occur. Reserve levels above the minimum threshold will safeguard against drastic spending cuts as the economy plateaus.

Ending available fund balance in FY 2020 is projected to decrease \$244,400, or 5.2%, below the FY 2019 budget. Current projections show the General Fund at 15.0% reserves for FY 2020.

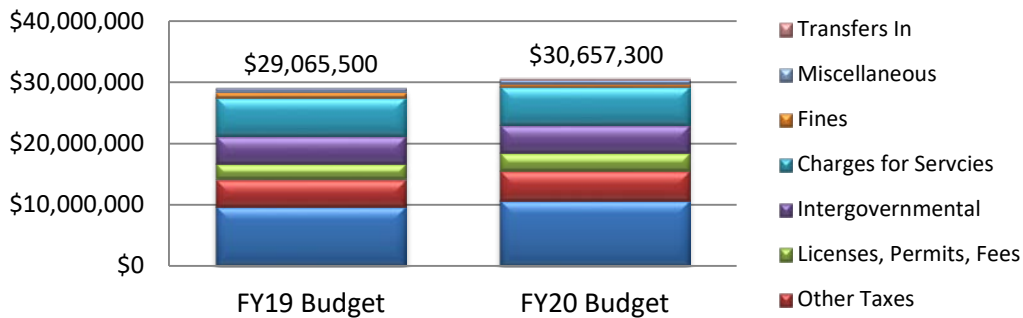
Ending Available Fund Balance



REVENUE

General Fund revenues are projected to increase \$1,591,800 or 5.5%, over FY 2019 estimated revenues. Property Taxes in the General Fund are projected to increase \$936,800, or 9.6%, over FY 2019. Other taxes, including utility, communications and business taxes, are also projected to increase \$445,300, or 10.0%, over FY 2019 estimated tax revenue. Licenses, permits, and fees are projected to increase \$375,700, or 14.9%, over FY 2019 budget, primarily due to a projected increase in electrical franchise fees. The \$409,900, or 45.6%, decrease in fines is due to a projected decrease in fines collected in FY 2020.

Revenue Comparison General Fund



AD VALOREM (PROPERTY) TAXES

Ad valorem taxes, which account for 35.0% of FY 2020 General Fund revenue, is projected to increase 9.6% over FY 2019 budgeted levels. Florida Statutes provide for municipalities to levy a tax on real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

Property Value

FY 2020 will mark the seventh consecutive year of growth in the City's gross taxable value, and the third consecutive year that estimated ad valorem revenues reached pre-recession levels. During FY 2020, the City anticipates gross taxable value to increase 10.76%, from \$ \$2.551B to \$2.826B in accordance with the Pinellas County Property Appraiser's Office estimates.

Fiscal Year	City of Dunedin Gross Taxable Value	% Change	Property Taxes Collected
FY 2014	\$1,759,398,960	2.34%	\$ 6,569,073
FY 2015	\$1,876,446,039	6.65%	\$ 7,040,424
FY 2016	\$1,991,882,705	6.15%	\$ 8,250,500
FY 2017	\$2,147,371,249	7.81%	\$ 8,920,113
FY 2018	\$2,344,822,531	9.20%	\$ 9,801,125
FY 2019	\$2,551,388,421	8.81%	\$ 10,683,100
FY 2020 Est.	\$2,825,896,120	10.76%	\$ 11,919,300

Millage Rate

The City's FY 2020 millage rate of 4.1345 mills remains at the level first adopted in FY 2016. The City budgets for property taxes at a 95% collection rate, in compliance with Florida Statutes, which will generate approximately \$10,566,500 in revenue, an increase \$936,800, or 9.6%, over FY 2019 budget levels.

INTERGOVERNMENTAL

Local Government Half-Cent Sales Tax

The local half-cent sales tax program returns to cities and counties 9.888% of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is computed by dividing the population of that municipality by the sum of the total county population, plus two-thirds of the unincorporated area population. This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2020 Budget reflects a 2.5% increase in revenue from \$2.39M to \$2.45M as the economy continues to grow.

Municipal Revenue Sharing

Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with

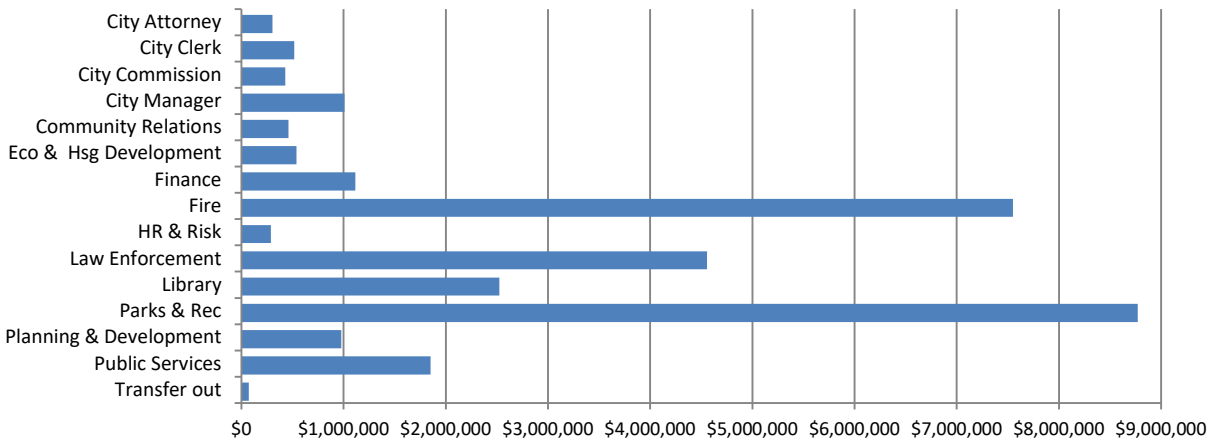
State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.) This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. Revenue sharing proceeds are projected to remain flat at \$1.4M in FY 2020.

CHARGES FOR SERVICE

Charges for services accounts for approximately 20.6%, or \$6.3M of all FY 2020 General Fund revenue. These charges are projected to be flat in FY 2020.

EXPENDITURES

General Fund Expenditures by Department



PERSONNEL

In FY 2020, 51.7% of General Fund expenditures will go towards employees' wages and salaries plus other employee compensation such as life and health insurance, federal taxes, worker's compensation, and retirement contributions for more than 362 full-time equivalents (FTEs). FY 2020 personnel costs are \$726,100, or 4.7%, higher than FY 2019 budget and include the addition of 3.15 FTEs, a maximum 3.5% merit increase for eligible employees, a 3.5% cost of living increase for variable-on-demand employees, and a 7.8% increase in total benefits.

OPERATING

This category includes expenditures for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, professional and contractual services, utilities, training/travel, dues and subscriptions, property insurance, fleet replacement, and facility maintenance costs. FY 2020 operating costs have increased \$787,900, or 6.1%, in the General Fund and include:

- A 5.0%, or \$217,300, increase in the contract for law enforcement services;
- Replacement and/or repair of HVAC systems at the MLK Center, St. Andrews Chapel, and Fire Station #62 (\$136,000);
- Citywide roof replacements (\$302,000);
- Relocation of Municipal Services and Technical Services (\$200,300); and
- A reduction to operating expense for estimated unspent expenditures of \$615,000.

CAPITAL

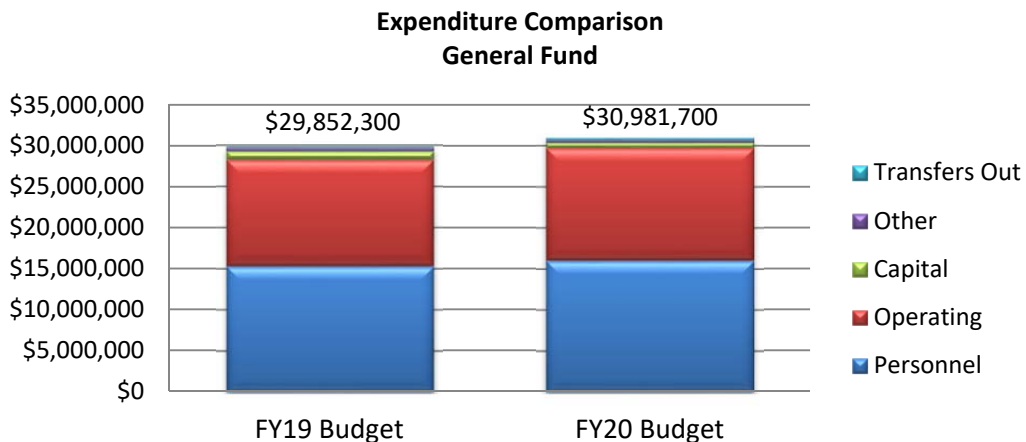
Capital expenditures within the General Fund decreased \$399,700, or 38.8%, below FY 2019 budget. In FY 2020, most major expenditures fall under repair and maintenance and are categorized as operating expenses. FY 2020 Capital expenditures include the Sindoon Stage awing replacement (\$50,000), Rotary Pavilion renovation (\$50,000), Patricia Corridor Enhancements (\$50,000), and Security Camera System upgrades at the Library (\$45,000).

OTHER

Other expenditures within the General Fund have decreased \$120,000, or 28.8%, below FY 2019, due to a decrease of \$130,000 in incentive tools. Aid to Organizations has increased \$10,000, or 7.4%, over FY 2019.

TRANSFERS

Transfers have increased \$135,100, or 90.1%, due to an increase in the transfer to the Stadium Fund for operational support and a transfer to the Building Fund (\$35,100) for the repayment of an interfund loan for the Public Art Master Plan.





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STADIUM FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 93,411	\$ 241,716	\$ 6,418,806	\$ 5,857,457	\$ 16,154,759
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	500,004	1,002,936	17,600,000	17,600,000	27,100,000
Charges for Services	376,677	339,368	335,000	335,000	180,000
Fines	-	-	-	-	-
Miscellaneous	44,364	50,626	1,438,600	1,668,000	1,676,800
Debt Proceeds	-	-	33,681,200	33,894,000	-
Transfers In	167,000	5,763,000	150,000	150,000	250,000
TOTAL REVENUES	\$ 1,088,044	\$ 7,155,929	\$ 53,204,800	\$ 53,647,000	\$ 29,206,800
EXPENDITURES					
Personnel	20,055	25,996	30,700	30,700	1,500
Operating	504,536	281,262	235,400	300,148	495,800
Non-Recurring Operating	-	-	-	-	-
Capital	-	817,782	-	-	-
CIP Capital	-	-	39,431,900	39,431,900	41,899,900
Other	-	-	-	-	-
Debt Service	415,149	415,149	3,586,950	3,586,950	2,799,200
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES	\$ 939,739	\$ 1,540,189	\$ 43,284,950	\$ 43,349,698	\$ 45,196,400
ENDING FUND BALANCE	\$ 241,716	\$ 5,857,457	\$ 16,338,656	\$ 16,154,759	\$ 165,159
RESERVED FOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ 150,000
ENDING AVAILABLE FUND BALANCE	\$ 241,716	\$ 5,857,457	\$ 16,338,656	\$ 16,154,759	\$ 15,159

FB as % of Operating Budget 46.1% 1906.4% 6140.0% 4882.8% 3.0%

(TARGET: 15%)

Notes:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Transfers in:	Stadium & Englebert Reconstruction	39,431,900	39,431,900	41,899,900
FY20-FY25 from General Fund	CIP Subtotal	39,431,900	39,431,900	41,899,900
for operations.		-	-	-
	Non-Recurring Operating Subtotal	-	-	-
	Total CIP/Non-Recurring Operating	\$ 39,431,900	\$ 39,431,900	\$ 41,899,900

STADIUM FUND

PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2021	2022	2023	2024	2025
\$ 165,159	\$ 747,559	\$ 1,063,159	\$ 1,574,659	\$ 1,871,959
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
1,500,000	1,500,000	1,208,300	1,000,000	1,000,000
330,000	330,000	330,000	330,000	330,000
-	-	-	-	-
1,615,800	1,621,300	1,626,900	1,632,700	1,638,700
-	-	-	-	-
265,000	265,000	265,000	265,000	265,000
\$ 3,710,800	\$ 3,716,300	\$ 3,430,200	\$ 3,227,700	\$ 3,233,700

1,500	1,500	1,500	1,500	1,500
550,000	566,500	583,500	601,000	619,000
-	-	-	-	-
-	-	-	-	-
-	500,000	-	-	-
-	-	-	-	-
2,576,900	2,332,700	2,333,700	2,327,900	2,329,800
-	-	-	-	-
\$ 3,128,400	\$ 3,400,700	\$ 2,918,700	\$ 2,930,400	\$ 2,950,300

\$ 747,559	\$ 1,063,159	\$ 1,574,659	\$ 1,871,959	\$ 2,155,359
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\$ 450,000	\$ 750,000	\$ 1,550,000	\$ 1,850,000	\$ 2,150,000
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\$ 297,559	\$ 313,159	\$ 24,659	\$ 21,959	\$ 5,359
54.0%	55.1%	4.2%	3.6%	0.9%

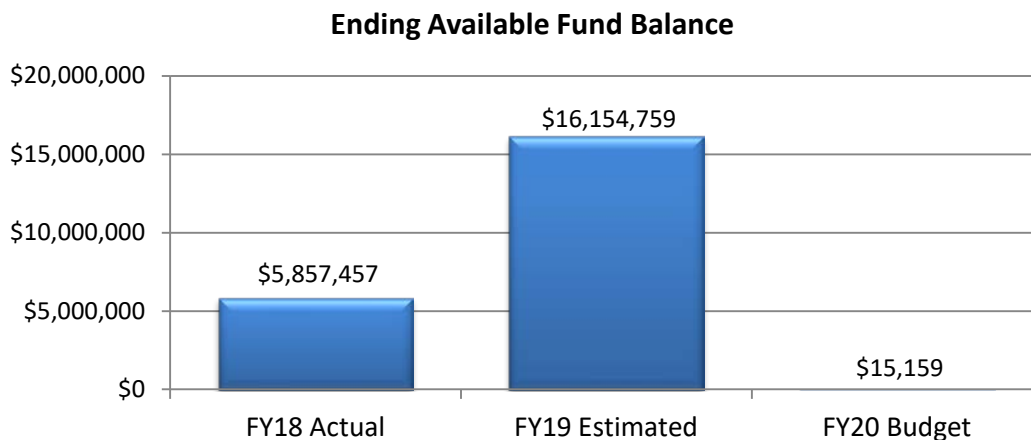
PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2021	2022	2023	2024	2025
-	500,000	-	-	-
-	500,000	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ 500,000	\$ -	\$ -	\$ -

STADIUM FUND ANALYSIS

The Stadium Fund is a special revenue fund created to account for the receipt and disbursement of funds related to the City's stadium, including operations, capital outlay and debt service.

AVAILABLE FUND BALANCE

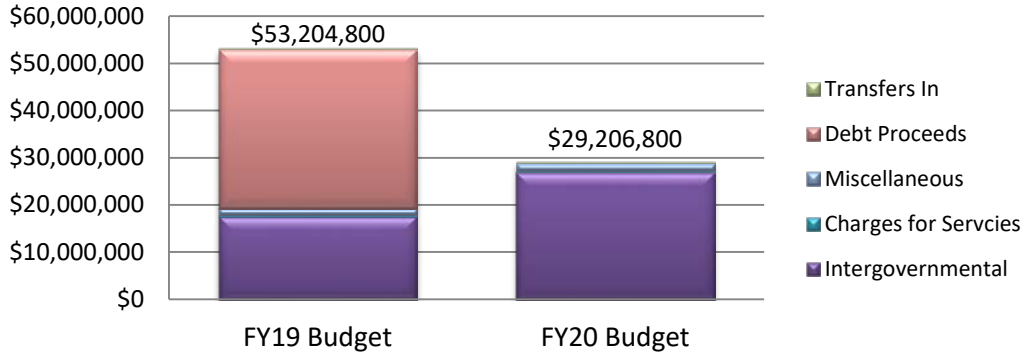
The Stadium Fund anticipates ending FY 2020 with a decrease in fund balance. The high ending available fund balance in FY 2019 is due to the issuance of debt proceeds in the amount of \$33.9M during FY 2019 for the construction of the new Blue Jays stadium and spring training facility. Construction began in FY 2019, and it is anticipated that both the stadium and player development complex will be completed by September 2020. Intergovernmental revenues from the County and State of Florida, offset by the FY 2019 debt issuance, allowed for construction on the stadium to begin in FY 2019. Approximately \$15,989,600 of fund balance will be budgeted for the remaining stadium construction costs in FY 2020. \$150,000 of the remaining fund balance will be held in capital reserve, with an additional \$300,000 being committed to reserve each fiscal year thereafter.



REVENUE

FY 2020 revenues have decreased \$23,998,000, or 45.1%, below FY 2019 due primarily to debt acquired through the issuance of bonds for stadium construction in FY 2019. Intergovernmental revenues have increased \$9,462,500, or 43%, due to a \$9,500,000 increase in grant contributions from Pinellas County for the Blue Jays Stadium project. Charges for services will decrease \$155,000, or 46.3%, primarily due to the loss of use of the stadium during construction. Charges for Services are expected to return to normal levels by FY 2021, as the stadium will be in full use by that time. Miscellaneous revenues are projected to increase \$238,200, or 16.6%, due to reimbursements from the Toronto Blue Jays for increased property taxes due to the projected increased assessed value of the new stadium and player develop complex.

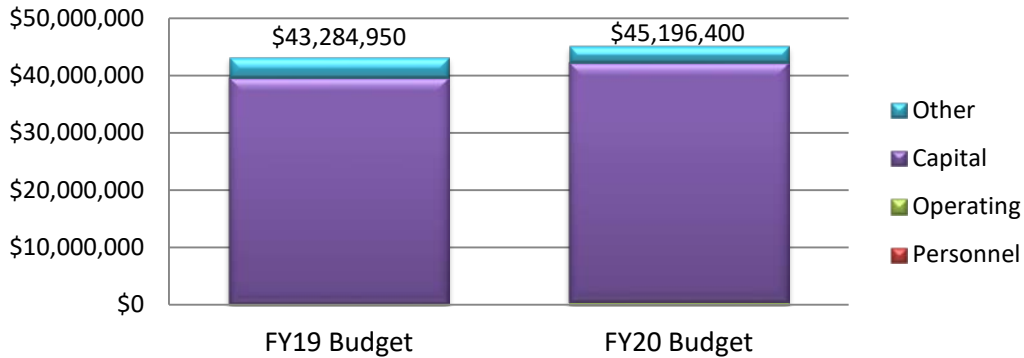
Revenue Comparison Stadium Fund



EXPENDITURES

Overall, FY 2020 expenditures in the Stadium Fund are projected to increase \$1,911,450, or 4.4%, over FY 2019 budget. Personnel costs are projected to decrease \$29,200, or 95.1%, largely due to the changes in the new license agreement. Operating costs will increase \$260,400, or 110.6%, due primarily to the projected increase in insurance costs and property taxes due to the valuation of the new construction. These taxes will be offset by increased revenues through a reimbursement from the Blue Jays. Capital costs are projected to increase \$2,468,000, or 6.3%, due primarily to the schedule of construction and completion in FY 2020. Other expenditures include debt service payments, which are projected to decrease \$1,911,450, or 22.0%, in FY 2020, primarily due to the cost of issuance of municipal bonds budgeted for in FY 2019. Expenditures in future years are expected to remain relatively level.

Expenditure Comparison Stadium Fund



IMPACT FEE FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 305,806	\$ (750,108)	\$ (737,508)	\$ (417,349)	\$ 705,747
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	140,762	303,196	389,500	468,500	354,500
Intergovernmental	-	-	-	680,000	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	2,698	4,575	700	10,000	4,300
Debt Proceeds	-	-	-	-	-
Transfers In	-	66,000	97,900	97,900	101,000
TOTAL REVENUES	\$ 143,460	\$ 373,771	\$ 488,100	\$ 1,256,400	\$ 459,800
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	-	-
Capital	101,300	26,808	-	-	-
CIP Capital	-	-	40,000	119,100	270,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	1,098,074	14,204	309,200	14,204	-
TOTAL EXPENDITURES	\$ 1,199,374	\$ 41,012	\$ 349,200	\$ 133,304	\$ 270,000
ENDING FUND BALANCE	\$ (750,108)	\$ (417,349)	\$ (598,608)	\$ 705,747	\$ 895,547
ENDING AVAILABLE FUND BALANCE	\$ (750,108)	\$ (417,350)	\$ (598,608)	\$ 705,747	\$ 895,547
FB as % of Operating Budget (TARGET: 15%)	N/A	N/A	N/A	N/A	N/A

FB as % of Operating Budget
(TARGET: 15%)

Notes:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
License, Permit, and Fee revenue reflect known development projects only	Pedestrian Safety Imp- Edgewater Dr	20,000	49,100	-
Transfer in:	Pedestrian Safety Imp- Alt 19/Main St.	20,000	70,000	70,000
FY20-25 from CRA for LDO contributions	Fire Training Facility & EOC*	-	-	200,000
	CIP Subtotal	40,000	119,100	270,000
	Non-Recurring Operating Subtotal	-	-	-
	Total CIP/Non-Recurring Operating	\$ 40,000	\$ 119,100	\$ 270,000

*Fire Training Facility & EOC cost paid for with Fire Impact Fees

IMPACT FEE FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 895,547	\$ 1,279,297	\$ 1,425,997	\$ 1,477,047	\$ 1,528,397
-	-	-	-	-
-	-	-	-	-
341,350	80,900	17,250	17,250	17,250
-	26,000	-	-	-
-	-	-	-	-
-	-	-	-	-
4,300	4,300	4,300	4,300	4,300
-	-	-	-	-
38,100	35,500	29,500	29,800	27,000
\$ 383,750	\$ 146,700	\$ 51,050	\$ 51,350	\$ 48,550
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 1,279,297	\$ 1,425,997	\$ 1,477,047	\$ 1,528,397	\$ 1,576,947
\$ 1,279,297	\$ 1,425,997	\$ 1,477,047	\$ 1,528,397	\$ 1,576,947
N/A	N/A	N/A	N/A	N/A
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

IMPACT FEE FUND ANALYSIS

The Impact Fee Fund accounts for special revenues that are charged to developers to cover, in whole or in part, the incremental cost of City services that will be needed as a result of the development. These funds are combined for reporting purposes, but tracked separately based on their specific purpose. Impact fees included in this fund are mobility impact fees, land dedication ordinance fees (parkland dedication), law enforcement impact fees, and fire impact fees. Water and sewer impact fees are tracked separately within the Water/Wastewater Fund.

AVAILABLE FUND BALANCE

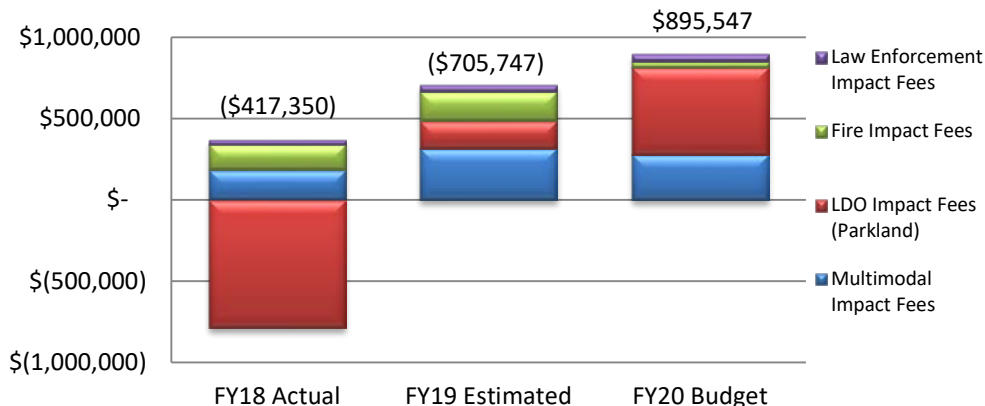
The most significant change in the Impact Fee Fund in FY 2020 is the change in ending available fund balance. Fund balance has been, since FY 2017, in the negative due to an interfund loan from the Penny Fund to the Impact Fee Fund for the purchase of parkland to expand Hammock Park in FY 2016. In FY 2019, the Hammock Park interfund loan will be repaid, resulting in an increase in fund balance of the LDO Impact Fees of \$367,000, or 27.7%. Due to restrictions on the use of impact fee dollars, fund balance is expected to recover by FY 2021, and will continue to grow until an amount substantial enough for a major capital improvement is available.

Multimodal Impact Fees ending fund balance is projected to decrease \$35,500, or 12.4%, and Fire Impact Fees ending fund balance is projected to decrease \$147,000, or 81.6%, in FY 2020 due to planned capital improvement projects that are within the defined restrictions for the use of these fees.

Ending Available Fund Balance Impact Fee Fund

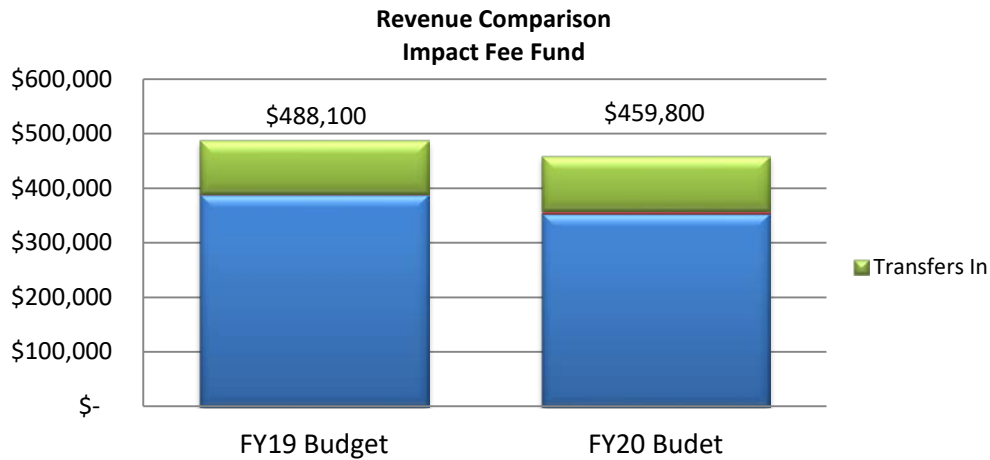
	FY18 Actual	FY19 Estimated	FY20 Budget
Multimodal Impact Fees	\$ 186,230	\$ 316,630	\$ 281,130
LDO Impact Fees (Parkland)	(785,400)	170,296	537,296
Fire Impact Fees	154,084	180,084	33,084
Law Enforcement Impact Fees	27,737	38,737	44,037
TOTAL	\$ (417,350)	\$ 705,747	\$ 895,547

Ending Available Fund Balance



REVENUE

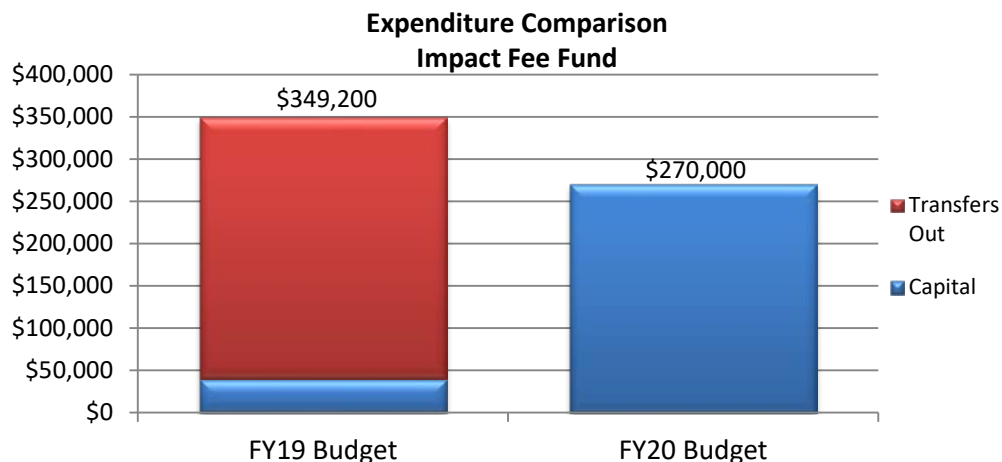
Overall FY 2020 revenues are projected to decrease \$56,600, or 5.8%, below FY 2019 budget, due primarily to an expected decrease of 7.8% in LDO Impact Fees due to decreased development within the City during FY 2020. Mobility Impact Fees (4.5% increase) and Fire Impact Fees (1.7% increase) are projected to experience moderate growth in FY 2020.



EXPENDITURES

Overall, Expenditures in the Impact Fee Fund are expected to decrease \$79,200, or 22.7%, in FY 2020. This is due primarily to the payoff of the Hammock Park LDO interfund loan in FY 2019. Two significant capital improvement projects are budgeted for FY 2020, including pedestrian safety improvements at Alt 19 and Main Street for \$70,000 which is budgeted with Mobility Impact Fee funds, and a contribution of \$200,000 from Fire Impact Fee funds for the Emergency Operations Center (EOC) project.

Capital improvement projects in future years have not been programmed. Future projects will be considered based on their specific purpose and available fund balance.



BUILDING FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ -	\$ 1,214,391	\$ 1,552,191	\$ 1,951,258	\$ 2,129,976
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	1,909,202	1,810,886	1,600,000	1,500,000	950,000
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	14,049	23,626	-	24,000	10,000
Debt Proceeds	-	-	-	-	-
Transfers In	244,311	-	-	-	35,100
TOTAL REVENUES	\$ 2,167,562	\$ 1,834,512	\$ 1,600,000	\$ 1,524,000	\$ 995,100
EXPENDITURES					
Personnel	665,272	696,687	818,300	818,300	839,500
Operating	218,825	287,527	269,900	248,300	296,400
Non-Recurring Operating	-	-	65,100	65,100	-
Capital	69,074	113,432	2,000	23,600	-
CIP Capital	-	-	-	189,982	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	964,000
TOTAL EXPENDITURES	\$ 953,171	\$ 1,097,646	\$ 1,155,300	\$ 1,345,282	\$ 2,099,900
ENDING FUND BALANCE	\$ 1,214,391	\$ 1,951,258	\$ 1,996,891	\$ 2,129,976	\$ 1,025,176
ENDING AVAILABLE FUND BALANCE	\$ 1,214,391	\$ 1,951,258	\$ 1,996,891	\$ 2,129,976	\$ 1,025,176
FB as % of Operating Budget	137.4%	198.3%	173.1%	188.2%	90.3%
(TARGET: 15%)					

Notes:	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Assumptions:			
Salaries +3.5%	CIP and Non-Recurring Operating		
Operating +1%	ERP Replacement	189,982	-
Benefits +6%	CIP Subtotal	189,982	-
<u>Transfer in:</u>	Citywide Scanning	65,100	-
FY20-FY23 repayment of General Fund	Subtotal Non-Recurring Operating	65,100	-
interfund loan - \$35,100 per year	Total CIP/Non-Recurring Operating	\$ 65,100	\$ -
<u>Transfer out:</u>			
FY20 to Penny Fund for share of New City Hall \$864,000			
FY20 interfund loan to General Fund - \$100,000			

*Personnel costs are estimated to decrease in FY22, FY24, & FY25 due to retirements and potential re-organization.

BUILDING FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,025,176	\$ 846,776	\$ 737,661	\$ 568,280	\$ 429,480
-	-	-	-	-
-	-	-	-	-
950,000	900,000	900,000	900,000	900,000
-	-	-	-	-
-	-	-	-	-
10,100	10,200	10,300	10,400	10,400
-	-	-	-	-
35,100	35,100	-	-	-
\$ 995,200	\$ 945,300	\$ 910,300	\$ 910,400	\$ 910,400
872,200	758,000	788,300	754,900	720,800
299,400	294,415	289,380	292,300	295,200
-	-	-	-	-
2,000	2,000	2,000	2,000	2,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,173,600	\$ 1,054,415	\$ 1,079,680	\$ 1,049,200	\$ 1,018,000
\$ 846,776	\$ 737,661	\$ 568,280	\$ 429,480	\$ 321,880
\$ 846,776	\$ 737,661	\$ 568,280	\$ 429,480	\$ 321,880
72.3%	70.1%	52.7%	41.0%	31.7%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

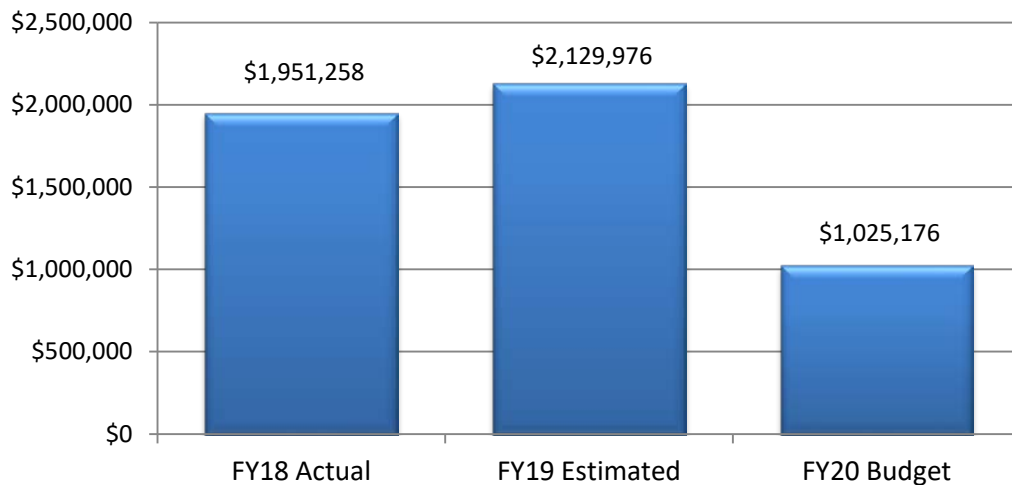
BUILDING FUND ANALYSIS

The Building Fund was established in FY 2017 and accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with F. S. 553.80, these fees shall be used solely for carrying out the local government's responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing permit fee structure covers operating expenses and that funds are being used in accordance with State law.

AVAILABLE FUND BALANCE

The City anticipates ending FY 2020 with a significant decrease in fund balance. This decrease of \$1,104,800, or 51.9%, can be attributed to \$964,000 in transfers from fund balance, including \$864,000 for the Building Department's contribution to the New City Hall project, and a \$100,000 interfund loan for Public Arts Master Plan seed funding in FY 2020.

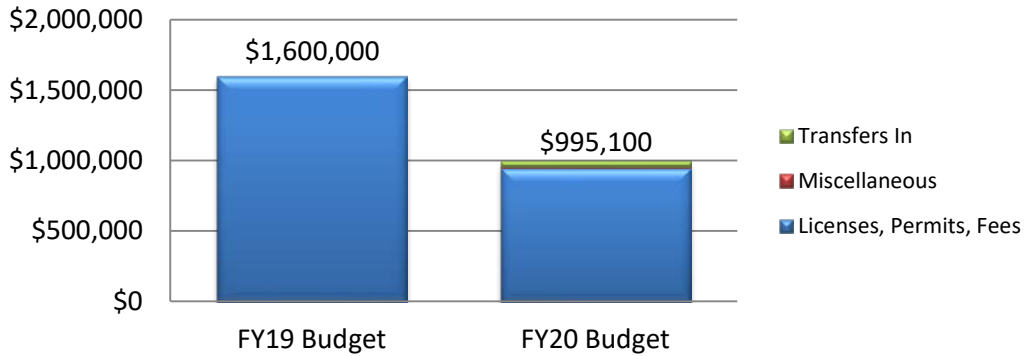
Ending Available Fund Balance



REVENUE

FY 2020 revenues have decreased \$604,900, or 37.8%, below FY 2019 budget due primarily to a projected reduction in revenue from licenses, permits and fees during FY 2020. The amount of buildable land in the City of Dunedin is limited, and fewer large development projects are expected to commence.

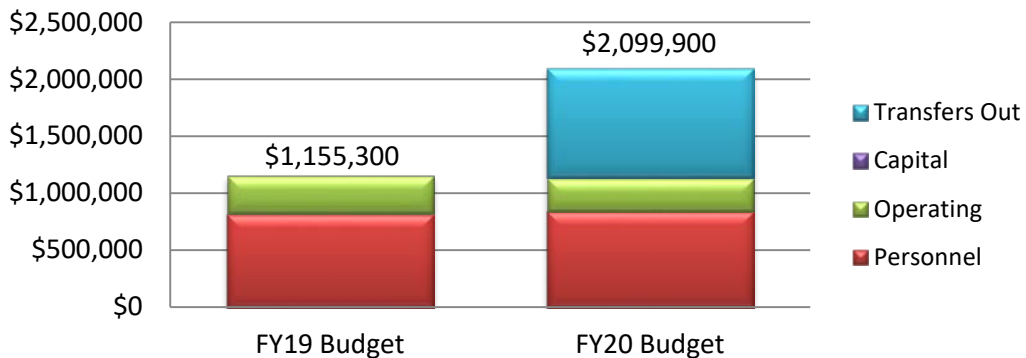
**Revenue Comparison
Building Fund**



EXPENDITURES

Overall, FY 2020 expenditures in the Building Fund are expected to increase \$944,600, or 81.8%, over FY 2019 budget. Personnel costs have increased 4.0%, including a maximum 3.5% cost of living increase for eligible employees and a 4.0% increase in benefits. Operating costs have decreased \$38,600, or 11.5%, largely due to the conversion of microfiche to digital format project that was budgeted and completed in FY 2019. Other expenditures are expected to increase \$964,000, due primarily to the \$864,000 Building Fund contribution to the construction of the New City Hall project, and the \$100,000 interfund loan for seed money for the Public Arts Master Plan. This loan to the General Fund will be repaid by the end of FY 2022.

**Expenditure Comparison
Building Fund**



COUNTY GAS TAX FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 969,740	\$ 1,208,366	\$ 246,689	\$ 890,348	\$ 230,248
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	521,030	504,983	479,200	479,200	480,000
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	7,930	12,605	2,500	9,000	9,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
TOTAL REVENUES	\$ 528,960	\$ 517,588	\$ 481,700	\$ 488,200	\$ 489,000
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	124,915	545,160	192,800	205,600	186,500
Non-Recurring Operating	-	-	-	-	-
Capital	165,419	290,446	-	-	-
CIP Capital	-	-	310,000	942,700	310,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES	\$ 290,334	\$ 835,607	\$ 502,800	\$ 1,148,300	\$ 496,500
ENDING FUND BALANCE	\$ 1,208,366	\$ 890,348	\$ 225,589	\$ 230,248	\$ 222,748
ENDING AVAILABLE FUND BALANCE	\$ 1,208,366	\$ 890,348	\$ 225,589	\$ 230,248	\$ 222,748
FB as % of Operating Budget	967.4%	163.3%	117.0%	112.0%	119.4%
(TARGET: 15%)					

Notes:	CIP and Non-Recurring Operating	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Assumptions:	Annual Street Resurfacing	-	476,700	-
County Gas Tax Revenue 0%	Pavement Management Program	310,000	466,000	310,000
Operating +3%	Subtotal CIP	310,000	942,700	310,000
Capital as programmed		-	-	-
	Subtotal Non-Recurring Operating	-	-	-
	Total CIP/Non-Recurring Operating	\$ 310,000	\$ 942,700	\$ 310,000

COUNTY GAS TAX FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 222,748	\$ 209,748	\$ 191,048	\$ 186,548	\$ 196,048
-	-	-	-	-
480,000	480,000	480,000	480,000	480,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
9,100	9,200	9,300	9,400	9,500
-	-	-	-	-
-	-	-	-	-
\$ 489,100	\$ 489,200	\$ 489,300	\$ 489,400	\$ 489,500
-	-	-	-	-
192,100	197,900	203,800	209,900	216,200
-	-	-	-	-
-	-	-	-	-
310,000	310,000	290,000	270,000	250,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 502,100	\$ 507,900	\$ 493,800	\$ 479,900	\$ 466,200
\$ 209,748	\$ 191,048	\$ 186,548	\$ 196,048	\$ 219,348
\$ 209,748	\$ 191,048	\$ 186,548	\$ 196,048	\$ 219,348
109.2%	96.5%	91.5%	93.4%	101.5%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
310,000	310,000	290,000	270,000	250,000
310,000	310,000	290,000	270,000	250,000
-	-	-	-	-
-	-	-	-	-
\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 250,000

COUNTY GAS TAX FUND ANALYSIS

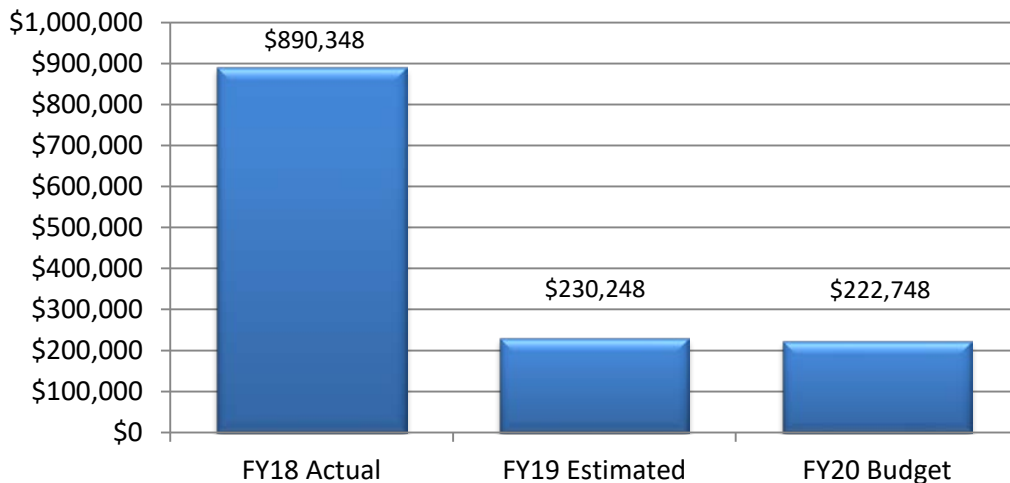
The County Gas Tax Fund is a special revenue fund used to account for the revenues and expenditures associated with roadway improvements and maintenance. Revenue is funded by proceeds of the Pinellas County Six Cent Local Option Fuel Tax and interlocal agreement. This six cent tax and interlocal agreement expire on December 31, 2027. This tax is based on gallons pumped and not fuel prices.

The Board of County Commissioners Work Session on July 18, 2019, included a discussion on Transportation. There was much discussion about the need for a long term transportation funding strategy, with regard to the traffic congestion, lack of transit and other needs in the County. There was also discussion about potential new or adjusted funding sources, but no policy decision was reached at the meeting. City staff will monitor the progress of these discussions and the potential for future impact on this fund in the months ahead.

AVAILABLE FUND BALANCE

FY 2020 fund balance is expected to decrease \$7,500, or 3.3% below FY 2019.

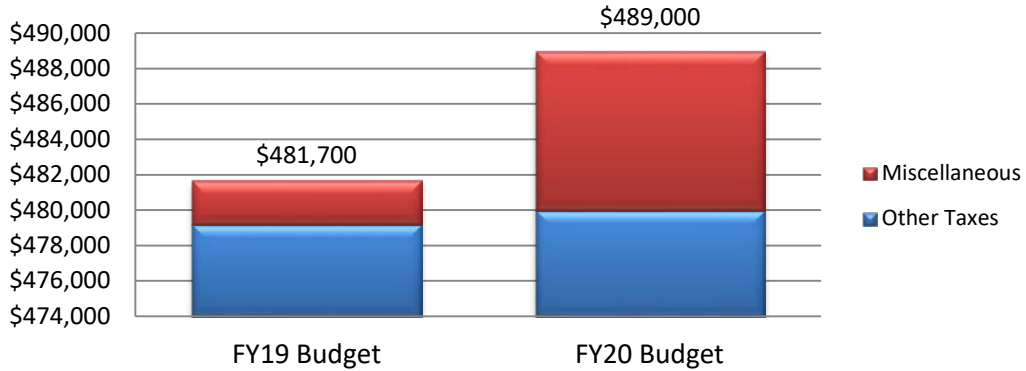
Ending Available Fund Balance



REVENUE

FY 2020 revenues have increased \$800, or 0.2%, over FY 2019. Revenue estimations from Pinellas County projects a fuel consumption growth of 1.04% in FY 2020, and slower increases in future years. This slow growth in fuel tax collection is due primarily to the County's slow projected population growth due to the County's built-out condition, and also due to future mandated vehicle fuel efficiency standards.

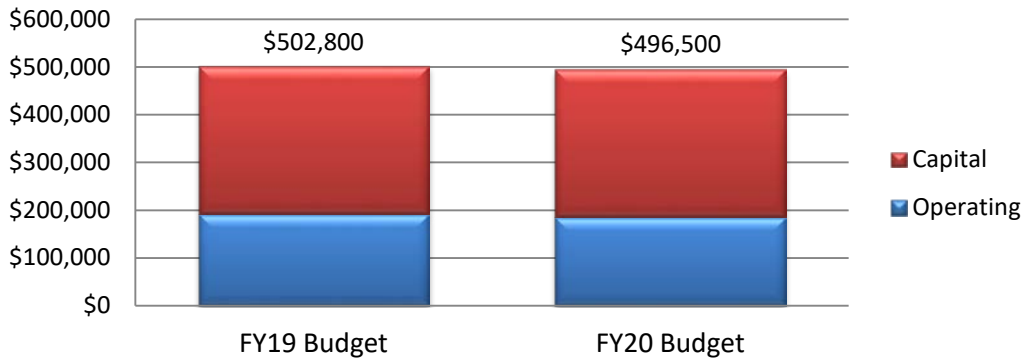
**Revenue Comparison
County Gas Tax Fund**



EXPENDITURES

Total expenditures for FY 2020 are projected to decrease \$6,300, or 1.3%. Operating costs are projected to decrease \$6,300, or 3.3%, due to a decrease in needed funding for new sidewalks, and capital expenses will remain flat to fund the Pavement Management Program capital improvements projects. Funding for the Pavement Management Program is expected to decrease in future years as revenue from gallons of fuel continues to decline.

**Expenditure Comparison
County Gas Tax Fund**



PENNY FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 5,182,441	\$ 8,454,489	\$ 994,477	\$ 5,682,707	\$ 3,699,630
REVENUES					
Property Taxes	-	-	-	-	-
Other Taxes	3,715,371	3,936,776	3,790,000	3,750,000	4,000,000
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	250,000	-	-	-	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	79,503	78,225	9,000	53,000	43,000
Debt Proceeds	-	-	12,700,000	-	18,398,000
Transfers In	1,098,074	14,204	309,200	-	4,102,000
TOTAL REVENUES	\$ 5,142,947	\$ 4,029,205	\$ 16,808,200	\$ 3,803,000	\$ 26,543,000
EXPENDITURES					
Personnel	-	-	-	-	-
Operating	-	-	-	-	-
Non-Recurring Operating	-	-	-	-	-
Capital	664,373	352,803	-	-	-
CIP Capital	-	-	15,125,400	4,853,247	13,512,600
Other	-	-	-	-	-
Debt Service	778,245	773,910	1,037,200	782,830	775,700
Transfers Out	428,281	5,674,275	150,000	150,000	-
TOTAL EXPENDITURES	\$ 1,870,899	\$ 6,800,988	\$ 16,312,600	\$ 5,786,077	\$ 14,288,300
ENDING FUND BALANCE	\$ 8,454,489	\$ 5,682,707	\$ 1,490,077	\$ 3,699,630	\$ 15,954,330
ENDING AVAILABLE FUND BALANCE	\$ 3,272,048	\$ 5,682,707	\$ 1,490,077	\$ 3,699,630	\$ 15,954,330
FB as % of Operating Budget	N/A	N/A	N/A	N/A	N/A

*This fund is restricted for capital expenditures

PENNY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 15,954,330	\$ 2,541,230	\$ 3,238,730	\$ 2,415,430	\$ 848,830
-	-	-	-	-
4,140,000	4,284,900	4,434,900	4,590,100	4,750,800
-	-	-	-	-
-	447,400	-	-	-
-	-	-	-	-
-	-	-	-	-
53,000	53,500	273,000	20,000	20,000
-	6,400,000	-	-	-
-	-	-	-	-
\$ 4,193,000	\$ 11,185,800	\$ 4,707,900	\$ 4,610,100	\$ 4,770,800
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
14,390,000	7,270,000	1,156,000	1,800,000	730,000
-	-	-	-	-
3,216,100	3,218,300	4,375,200	4,376,700	4,378,900
-	-	-	-	-
\$ 17,606,100	\$ 10,488,300	\$ 5,531,200	\$ 6,176,700	\$ 5,108,900
\$ 2,541,230	\$ 3,238,730	\$ 2,415,430	\$ 848,830	\$ 510,730
\$ 2,541,230	\$ 3,238,730	\$ 2,415,430	\$ 848,830	\$ 510,730
N/A	N/A	N/A	N/A	N/A

PENNY FUND

Notes:	CIP	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Penny Tax Revenue +3.5%	Parks Trail Renovations	-	41,259	300,000
Capital as programmed	Playground Equip. Replacement	90,000	90,000	90,000
<u>Transfers in:</u>	Dog Park	-	-	150,000
FY20 from Building Fund for share of New City Hall - \$864,000	Pavement Management Program	690,000	1,374,790	690,000
FY20 from Water/WW Fund for share of New City Hall - \$3,238,000	Dunedin Golf Course Cart Barn	-	429,398	-
	Fire Training Facility & EOC	1,645,400	1,645,400	1,796,000
	New City Hall	12,700,000	1,050,000	7,200,000
	New Aquatics Center	-	-	-
FY22 Intergovernmental revenue includes est. County contribution of 13% for EOC - \$447,400	Skinner Corridor Improvements	-	-	-
	Parks Maintenance Facility	-	75,400	1,124,600
	Downtown Parking Structure	-	-	1,800,000
	Athletic Field Renovation	-	-	125,000
FY23 Misc. revenue includes est. proceeds from sale of Jones building - \$250,000.	St. Catherine Soil Roadway Stabilization	-	-	50,000
	Bridges & Boardwalks	-	92,000	60,000
	Jerry Lake Parking Lot Renovation	-	-	-
	Community Center Parking Lot	-	-	30,000
	Citywide Parking Lot Resurfacing	-	-	72,000
	Marina Sailboat Launch Improvements	-	55,000	-
	Court Resurfacing	-	-	25,000
	Total CIP	\$ 15,125,400	\$ 4,853,247	\$ 13,512,600

PENNY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
75,000	80,000	300,000	90,000	-
-	-	-	-	-
690,000	690,000	690,000	710,000	730,000
-	-	-	-	-
-	-	-	-	-
9,750,000				-
600,000	6,400,000	-	-	-
-	-	-	1,000,000	-
-	-	-	-	-
2,700,000	-	-	-	-
100,000	100,000	100,000	-	-
200,000	-	-	-	-
-	-	-	-	-
125,000	-	-	-	-
150,000	-	-	-	-
-	-	66,000	-	-
-	-	-	-	-
-	-	-	-	-
\$ 14,390,000	\$ 7,270,000	\$ 1,156,000	\$ 1,800,000	\$ 730,000

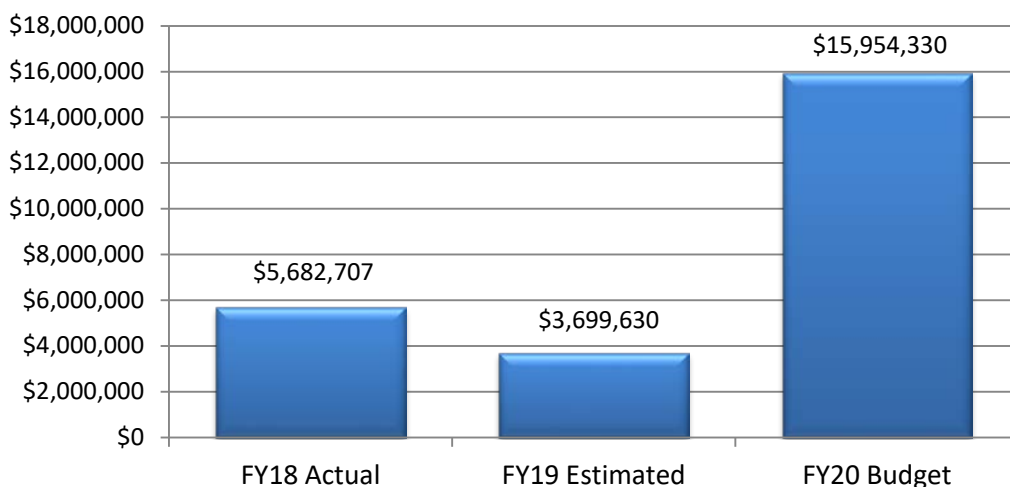
PENNY FUND ANALYSIS

The Penny Fund is a special revenue fund that accounts for infrastructure improvements and is funded by proceeds from Pinellas County’s one-cent local option sales tax known as the Penny for Pinellas. The Penny for Pinellas is a 1.0% sales tax dedicated to capital improvement projects in Pinellas County, such as facilities, stormwater improvements, preservation land purchases, roads, bridges, public safety, and parks. Without this funding, it is estimated that property owners would have to pay another 2.4 mills on their county and municipal property taxes to generate the same amount of revenue to support these infrastructure projects. With this sales tax, an estimated one-third of the total Penny funds are paid by tourists and seasonal residents. The current 10-year term for this expires December 31, 2019, and “Penny IV,” approved by voter referendum in November, 2017, will begin on January 1, 2020, and continue through December 31, 2029.

AVAILABLE FUND BALANCE

Fund balance is anticipated to increase \$12,254,700, or 331% during FY 2020. Construction will begin for the New City Hall project in FY 2020 and the issuance of debt bonds/bank loan proceeds will take place in FY 2020. This debt issuance, combined with projected Penny IV funding and other funds, will enable the Penny Fund to maintain an appropriate fund balance through the FY 2020 – FY 2025 long range projection to fund future capital improvement projects as outlined in the Capital Improvements Plan section of the FY 2020 – FY 2025 Municipal Business Plan.

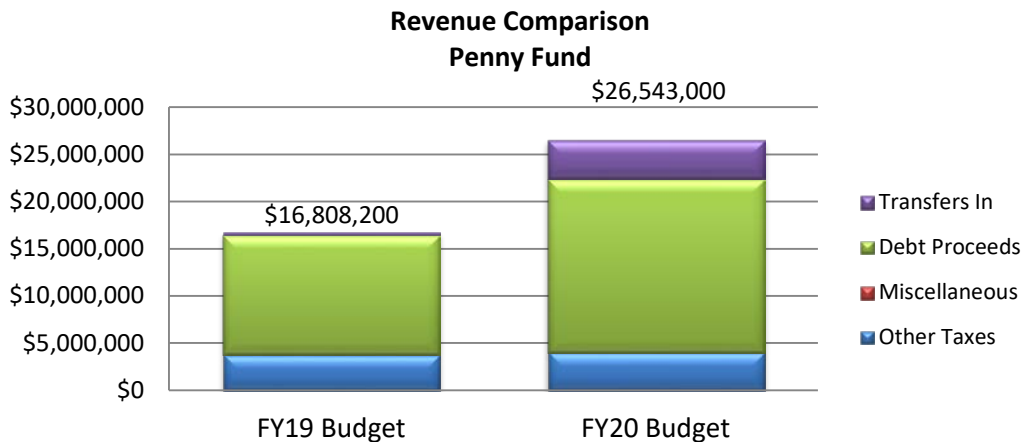
Ending Available Fund Balance



REVENUE

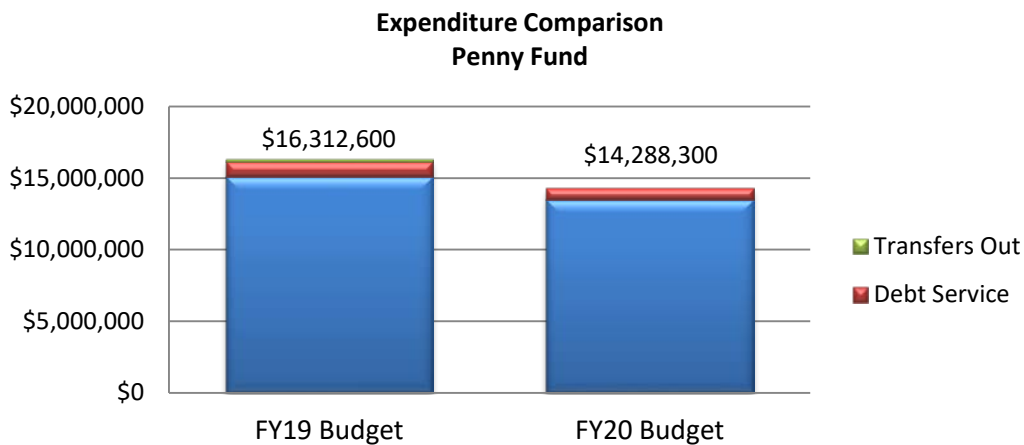
FY 2020 revenues have increased \$9,734,800, or 57.9%, over FY 2019 budget. This increase is due to revenue from debt proceeds that are projected to increase \$5,698,000, or 44.9%, in FY 2020 over FY 2019 budgeted amounts, for the New City Hall project. Revenue from interest earnings is projected to increase \$31,000, or 344.4%, over the FY 2019 budgeted amount. Transfers from other funds is projected to

increase \$3,792,800 to a total of \$4,102,000, due to transfers from the Building Fund and Water/Wastewater Fund for their contribution to the City Hall project. Penny revenue growth is projected to increase 3.5% in FY20 through FY25, matching general economic growth projected by the County, and will be reevaluated in future years based on trending economic factors.



EXPENDITURES

Total expenditures for FY 2020 are projected to decrease \$2,024,300, or 12.4%. Capital expenditures are projected to decrease \$1,612,800, or 10.7%. The New City Hall project was originally budgeted in FY 2019 for \$12,700,000, and the project is now scheduled to begin in FY 2020 with costs budgeted at \$7,200,000 for the initial phase of the project. The EOC project has also been moved to begin in FY 2020, with costs projected to increase \$150,600, or 9.2%, over FY 2019 budgeted costs. The Pavement Management Program funding is projected to remain the same as in FY 2019. No transfers out from the Penny Fund to other funds are budgeted in FY 2020. Other significant capital projects in the FY 2020 budget are the Downtown Parking Structure (\$1,800,000) and the Parks Maintenance Facility (\$1,124,600).



CRA FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ 197,718	\$ 335,617	\$ 238,886	\$ 398,546	\$ 105,510
REVENUES					
Property Taxes	569,442	771,769	903,400	903,400	1,224,700
Other Taxes	-	-	-	-	-
Licenses, Permits, Fees	-	-	-	-	-
Intergovernmental	-	-	100,000	100,000	-
Charges for Services	-	-	-	-	-
Fines	-	-	-	-	-
Miscellaneous	43,882	59,599	40,400	50,000	48,000
Debt Proceeds	-	-	-	-	2,500,000
Transfers In	-	-	-	-	-
TOTAL REVENUES	\$ 613,324	\$ 831,368	\$ 1,043,800	\$ 1,053,400	\$ 3,772,700
EXPENDITURES					
Personnel	209,419	222,673	230,900	230,900	238,400
Operating	122,431	247,470	217,600	239,200	284,800
Non-Recurring Operating	-	-	30,000	30,000	140,000
Capital	38,634	99,824	5,000	5,000	-
CIP Capital	-	-	225,000	560,636	1,424,000
Other	33,541	55,072	154,400	154,400	63,000
Debt Service	-	-	-	-	-
Transfers Out	71,400	143,400	126,300	126,300	129,400
TOTAL EXPENDITURES	\$ 475,425	\$ 768,438	\$ 989,200	\$ 1,346,436	\$ 2,279,600
ENDING FUND BALANCE	\$ 335,617	\$ 398,546	\$ 293,486	\$ 105,510	\$ 1,598,610
ENDING AVAILABLE FUND BALANCE	\$ 335,617	\$ 398,546	\$ 293,486	\$ 105,510	\$ 1,598,610
FB as % of Operating Budget	101.1%	84.8%	61.3%	21.1%	241.0%
(TARGET: 15%)					

CRA FUND

PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2021	2022	2023	2024	2025
\$ 1,598,610	\$ 48,918	\$ 99,727	\$ 210,588	\$ 397,013
1,317,308	1,415,509	1,835,260	2,054,825	2,173,535
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
48,500	49,000	49,500	50,000	50,500
-	-	-	3,700,000	-
-	-	-	-	-
\$ 1,365,808	\$ 1,464,509	\$ 1,884,760	\$ 5,804,825	\$ 2,224,035
245,900	253,700	261,700	270,000	278,500
399,800	407,800	416,000	424,300	432,800
-	-	-	-	-
-	-	-	-	-
1,815,000	300,000	650,000	4,500,000	850,000
63,000	63,000	63,000	63,000	63,000
331,300	331,300	331,300	331,300	745,200
60,500	57,900	51,900	29,800	27,000
\$ 2,915,500	\$ 1,413,700	\$ 1,773,900	\$ 5,618,400	\$ 2,396,500
\$ 48,918	\$ 99,727	\$ 210,588	\$ 397,013	\$ 224,548
\$ 48,918	\$ 99,727	\$ 210,588	\$ 397,013	\$ 224,548
7.6%	15.1%	31.1%	57.2%	31.6%

CRA FUND

Notes:		BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Assumptions:	PSTA Bus Shelter	-	35,636	-
<u>Property - Taxable Values</u>	Skinner Blvd. Improvements	200,000	100,000	-
FY 2021: +6%	John L Lawrence Pioneer Park Enhance.	-	95,000	50,000
FY 2022: +6%	Downtown Parking Structure	-	-	1,000,000
FY 2023: +6% & \$35M new constr.	Downtown Pavers, Walkability & Enh.	-	-	250,000
FY 2024: +5% & \$12.4M new constr.	Box Car Enhancements	25,000	25,000	-
FY 2025: +5%	Downtown Undergrounding	-	-	-
Salaries +3%	Underground Utilities on Douglas Ave.	-	10,000	100,000
Benefits +6%	Downtown Median Removal	-	-	10,000
Operating +2%	510 Main Street Purchase	-	250,000	-
<u>Transfer out:</u>	Raised Crosswalks on Douglas	-	45,000	-
FY20-25 to Impact Fund for LDO contributions	Artistic Benches for Downtown	-	-	4,000
FY20-23 to General Fund for P&R contributions	Enhance Welcome Signs Downtown	-	-	10,000
	Existing City Hall Adaptive Re-use	-	-	-
	East End Public Restrooms	-	-	-
	Skinner/New York Entry Way Median	-	-	-
	Highland/Louden/Virginia Streetscape	-	-	-
	CIP Subtotal	225,000	560,636	1,424,000
	Skinner Blvd. Improvements	-	-	100,000
	Downtown East End Plan	30,000	30,000	30,000
	Downtown Landscaping Project	-	-	10,000
	Non-Recurring Operating Subtotal	30,000	30,000	140,000
	Total CIP/Non-Recurring Operating	\$ 255,000	\$ 590,636	\$ 1,564,000

CRA FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	3,700,000	-
315,000	-	-	-	-
1,500,000	-	-	-	-
-	100,000	350,000	400,000	300,000
-	-	-	-	-
-	-	-	-	400,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	200,000	200,000	-	-
-	-	100,000	-	-
-	-	-	-	150,000
-	-	-	400,000	-
1,815,000	300,000	650,000	4,500,000	850,000
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,815,000	\$ 300,000	\$ 650,000	\$ 4,500,000	\$ 850,000

CRA FUND ANALYSIS

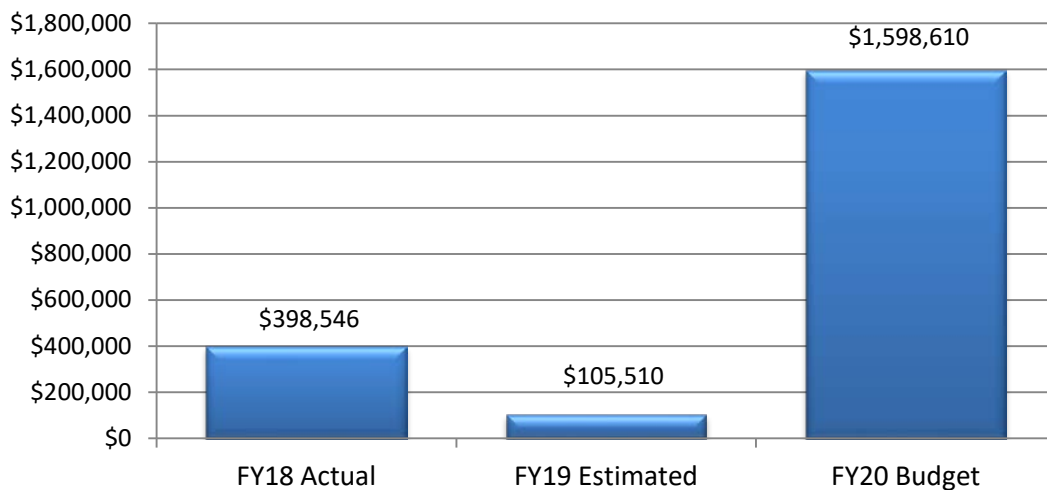
The Community Redevelopment Agency (CRA) Fund is administered by the City’s CRA, a separate legal entity of the City of Dunedin. This fund accounts for the receipt and disbursement of downtown Tax Increment Financing (TIF) revenue. Revenue includes TIF payments from both Pinellas County and from the City of Dunedin’s General Fund as required by interlocal agreement to contribute funds annually based on formulas that reflect the amount of growth in taxable values compared to a specified base year.

The CRA Fund is used for economic development, improved physical characteristic projects, investment in downtown Dunedin, and projects that generally improve the quality of life for residents. The fund is budgeted for and reported on in conjunction with other City funds for efficiency; however, the CRA adopts its budget separately.

AVAILABLE FUND BALANCE

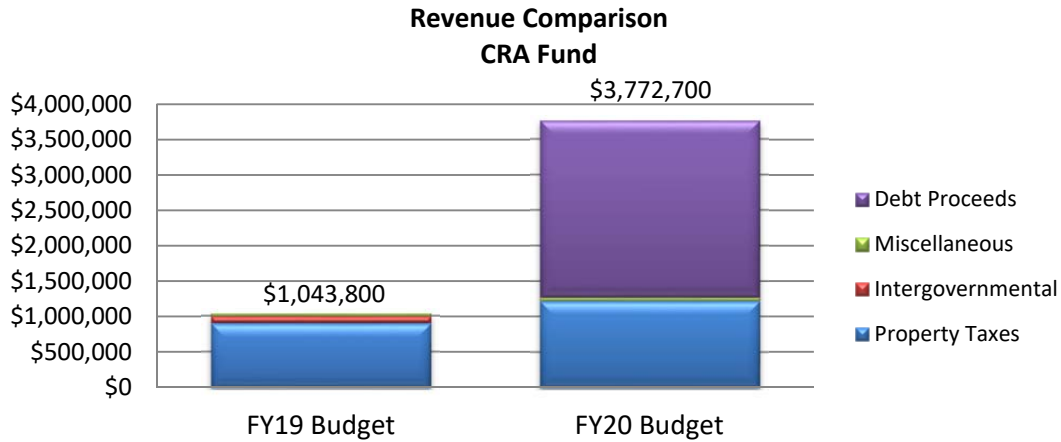
The CRA Fund estimates ending FY 2020 with a significant increase in fund balance. This increase of \$1,493,100, or 1,415%, over FY 2019 is due primarily to debt proceeds for the Downtown Parking Structure that will be built to coincide with the New City Hall project construction.

Ending Available Fund Balance



REVENUE

CRA Fund revenues are projected to increase \$2,728,900, or 261.4%, over FY 2019 budget. Bond/bank loan proceeds of \$2,500,000 will be issued in FY 2020 for the Downtown Parking Structure. Total county and municipal property taxes from the TIF are projected to increase \$321,300, or 35.6%, over FY 2019. No intergovernmental revenues are projected in this fiscal year, as the City will not receive grants in FY 2020. Miscellaneous revenues are projected to increase \$7,600, or 18.8%, over FY 2019, based on increased rents.



Dunedin Tax Increment Finance (TIF) District and Ad Valorem Taxes

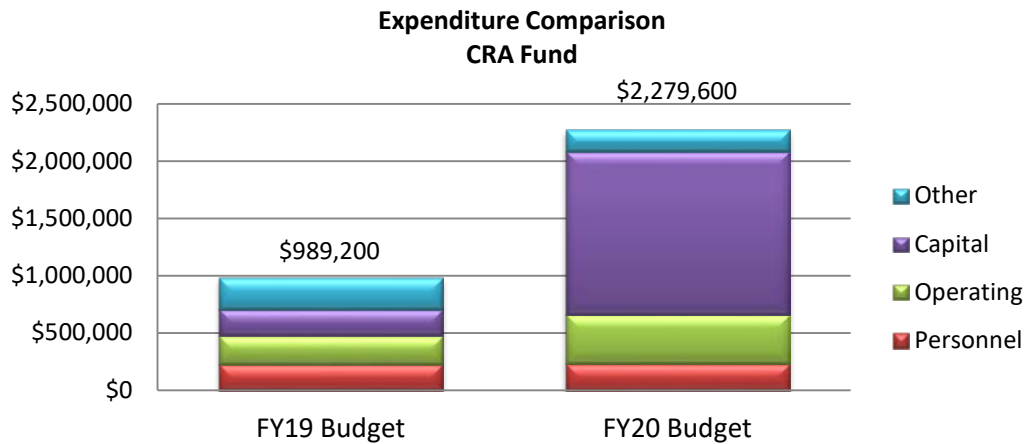
Ad valorem taxes, which account for 32.5% of total FY 2020 CRA Fund revenue, is projected to increase \$321,300, or 35.6%, over FY 2019 budget. FY 2020 will mark the seventh consecutive year of growth in the Dunedin TIF gross taxable value, and the third consecutive year that estimated ad valorem revenues in the TIF reached pre-recession levels. During FY 2020, the City anticipates gross taxable value to increase 26.44%, from \$135,330,331 to \$171,108,221, in accordance with the Pinellas County Property Appraiser's Office estimates.

Dunedin TIF Municipal		
Fiscal Year	Taxable Value	% Change
FY 2014	\$ 80,845,186	0.38%
FY 2015	\$ 87,536,113	8.28%
FY 2016	\$ 91,586,161	4.63%
FY 2017	\$ 98,640,830	7.70%
FY 2018	\$ 120,920,412	22.59%
FY 2019	\$ 135,330,331	11.92%
FY 2020 Est. *	\$ 171,108,221	26.44%

*Current CRA Fund Projection

EXPENDITURES

Overall expenditures in the CRA Fund are projected to increase \$1,290,400, or 130.4%, over FY 2019. Personnel costs are projected to increase \$7,500, or 3.2%, while operating costs are projected to increase \$177,200, or 71.6%. This large increase is primarily due to increased costs for professional services for the Skinner Boulevard Design (\$100,000), the implementation of the Downtown Landscaping Master Plan (\$20,000), and Affordable Workforce Housing seed funding (\$50,000). Capital expenditures are expected to increase \$1,194,000, or 519.1%, due primarily to the Downtown Parking Structure project.





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SOLID WASTE UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75
Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 1,381,240	\$ 1,646,191	\$ 1,306,336	\$ 1,555,747	\$ 1,755,770
REVENUES					
Licenses, Permits, Fees	20,042	27,787	13,000	13,000	13,000
Intergovernmental	32,765	-	-	-	-
Charges for Services	5,141,545	5,344,133	5,761,600	5,800,000	5,876,300
Fines	-	-	-	-	-
Miscellaneous	31,880	164,920	7,800	16,000	14,000
Debt Proceeds	-	-	-	191,600	489,000
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 5,226,231	\$ 5,536,839	\$ 5,782,400	\$ 6,020,600	\$ 6,392,300
Elimination of Debt Proceeds	-	-	-	(191,600)	(489,000)
TOTAL REVENUES	\$ 5,226,231	\$ 5,536,839	\$ 5,782,400	\$ 5,829,000	\$ 5,903,300
EXPENSES					
Personnel	1,373,907	1,390,867	1,496,300	1,496,300	1,527,700
Operating	3,151,763	3,737,669	3,701,200	3,701,200	3,880,400
Non-Recurring Operating	-	-	-	-	7,000
Capital	1,155,566	320,183	15,000	65,900	15,000
CIP Capital	-	-	-	191,584	489,000
Other	-	-	-	-	-
Debt Service	143,982	143,956	145,693	145,693	188,400
Transfers Out	148,542	131,700	131,700	131,700	155,400
Expense Subtotal	\$ 5,973,760	\$ 5,724,375	\$ 5,489,893	\$ 5,732,377	\$ 6,262,900
Depreciation	277,515	359,685	292,900	292,900	331,700
Elimination of Principal Debt Payments	(134,430)	(136,594)	(138,793)	(138,800)	(179,300)
Elimination of Capital	(1,155,566)	(320,183)	(15,000)	(257,500)	(504,000)
TOTAL EXPENSES	\$ 4,961,280	\$ 5,627,283	\$ 5,629,000	\$ 5,628,977	\$ 5,911,300
ENDING TOTAL NET POSITION	\$ 1,646,191	\$ 1,555,747	\$ 1,459,736	\$ 1,755,770	\$ 1,747,770
ENDING AVAILABLE NET POSITION	\$ 776,205	\$ 613,083	\$ 863,991	\$ 901,306	\$ 1,030,706
FB as % of Operating Budget	17.2%	12.0%	16.6%	17.3%	19.0%

(TARGET: 15%)

Notes:	CIP and Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Services +2%	Fleet Replacements	-	191,584	489,000
Capital Leases issued for vehicle purchases through FY20. Vehicle purchases will be made with cash FY21-FY25.	CIP Subtotal	-	191,584	489,000
Salaries +3.5%	Citywide Exterior Facility Painting	-	-	7,000
Benefits +6%	Citywide Roof Replacements	-	-	-
Operating +2%	Citywide HVAC Replacements	-	-	-
	Non-Recurring Operating Subtotal	-	-	7,000
	Total CIP/Non-Recurring Operating	\$ -	\$ 191,584	\$ 496,000

Transfers out:

FY20 to Fleet for repayment of interfund loan - \$131,700
FY20 to IT Services for cost of ERP software - \$23,700

SOLID WASTE UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,747,770	\$ 1,775,356	\$ 1,728,568	\$ 1,611,492	\$ 1,481,162
13,000	13,000	13,000	13,000	13,000
-	-	-	-	-
5,993,286	6,112,612	6,234,324	6,358,470	6,485,100
-	-	-	-	-
14,000	14,000	14,000	14,000	14,000
-	-	-	-	-
-	-	-	-	-
\$ 6,020,286	\$ 6,139,612	\$ 6,261,324	\$ 6,385,470	\$ 6,512,100
-	-	-	-	-
\$ 6,020,286	\$ 6,139,612	\$ 6,261,324	\$ 6,385,470	\$ 6,512,100
1,588,600	1,652,000	1,718,100	1,787,000	1,858,900
4,009,015	4,143,263	4,226,128	4,310,651	4,396,864
30,000	-	30,000	-	-
15,000	15,000	15,000	15,000	15,000
318,200	641,800	908,100	951,100	272,356
-	-	-	-	-
288,200	142,600	142,600	142,600	99,900
-	-	-	-	-
\$ 6,249,015	\$ 6,594,663	\$ 7,039,928	\$ 7,206,351	\$ 6,643,020
331,700	364,900	383,100	402,300	422,400
(254,800)	(116,400)	(121,500)	(126,800)	(89,700)
(333,200)	(656,800)	(923,100)	(966,100)	(287,356)
\$ 5,992,700	\$ 6,186,400	\$ 6,378,400	\$ 6,515,800	\$ 6,688,400
\$ 1,775,356	\$ 1,728,568	\$ 1,611,492	\$ 1,481,162	\$ 1,304,862
\$ 801,977	\$ 346,926	\$ (431,679)	\$ (1,252,559)	\$ (1,383,480)
14.3%	6.0%	-7.2%	-20.5%	-22.1%

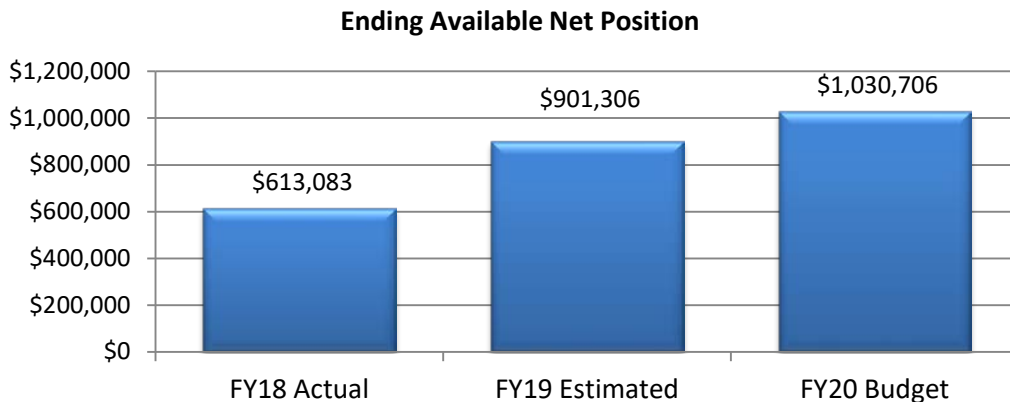
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
318,200	641,800	908,100	951,100	272,356
318,200	641,800	908,100	951,100	272,356
-	-	-	-	-
30,000	-	-	-	-
-	-	30,000	-	-
30,000	-	30,000	-	-
\$ 348,200	\$ 641,800	\$ 938,100	\$ 951,100	\$ 272,356

SOLID WASTE FUND ANALYSIS

The Solid Waste Fund is an enterprise fund used to account for the provision of solid waste services to residents of the City and some unincorporated areas of Pinellas County.

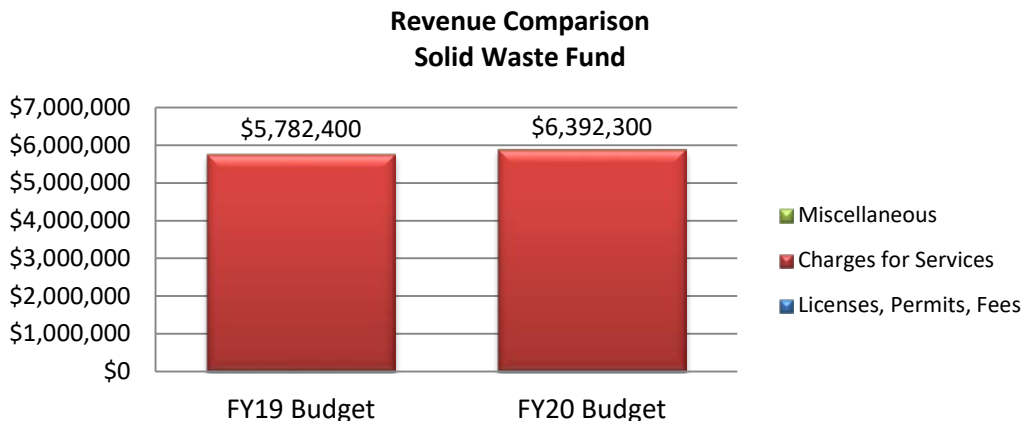
ENDING AVAILABLE NET POSITION

The City anticipates ending FY 2020 with an increase in net position of \$129,400, or 14.8%. Operational cost increases in recycling services prompted a rate study in FY 2017, and a programmed rate increase of 2% in residential and commercial rates are in the long range projection. The City is in the process of beginning another rate study due to an increase in County costs. This will impact the net position in future years. Also impacting net position in FY 2020 is the acquisition of debt service for lease financing for two new Solid Waste vehicles.



REVENUE

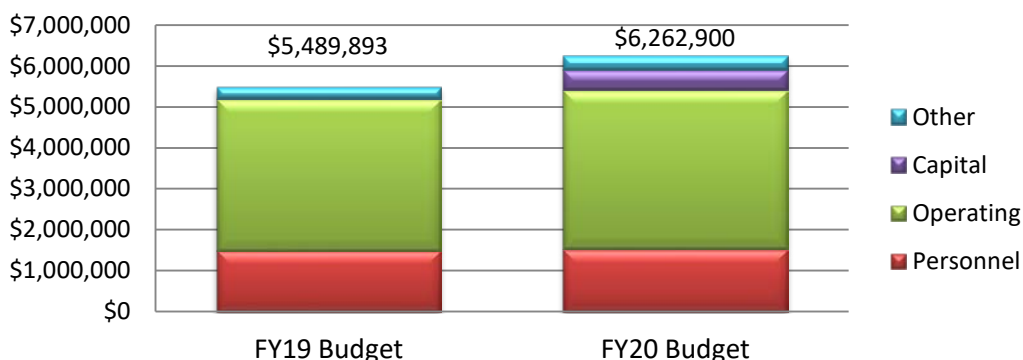
FY 2020 revenues are projected to increase \$609,900, or 10.5%, over FY 2019 budget. Charges for Services are projected to increase \$114,700, or 2.0%, due to a planned rate increase in FY 2020. Debt proceeds for lease financing in the amount of \$489,000 will be acquired in FY 2020 for two new Solid Waste fleet vehicles.



EXPENSES

FY 2020 expenses in the Solid Waste Fund are expected to increase \$773,007, or 14.1%, over FY 2019 budget. Personnel costs have increased 2.1%, including a maximum 3.5% cost of living increase for eligible employees and a 4.0% increase in benefits; the lower than expected overall increase reflects changes in staffing that occurred in FY 2019. Operating costs have increased \$186,200, or 5.0%, largely due to a projected increase in curbside recycling costs, and an increase in commercial and residential County tipping fees of 6% and is projected to be the same increase over the next three years. Capital expenses are projected to increase \$489,000 for the programmed lease financing of two vehicles; only minor capital expenditures were budgeted in FY 2019. Other Expenses are projected to increase \$66,407, or 23.9%, for scheduled debt service payments, repayment of an interfund loan to the Fleet Fund, and a transfer to the IT Services Fund for Phase 5 & 6 of the ERP implementation.

**Expense Comparison
Solid Waste Fund**



To best compare FY 2019 against FY 2020, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY19 Budget	FY20 Budget
Personnel	\$ 1,496,300	\$ 1,527,700
Operating	3,701,200	3,880,400
Non-Recurring Operating	-	7,000
Capital	15,000	15,000
CIP Capital	-	489,000
Debt Service	145,693	188,400
Transfers Out	131,700	155,400
Expense Subtotal	\$ 5,489,893	\$ 6,262,900
Depreciation	292,900	331,700
Elimination of Principal Debt Payments	(138,793)	(179,300)
Elimination of Utility Capital	(15,000)	(504,000)
TOTAL EXPENSES	\$ 5,629,000	\$ 5,911,300

WATER/WASTEWATER UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*		ACTUAL		BUDGET		ESTIMATED		BUDGET	
	2017		2018		2019		2019		2020	
BEGINNING FUND BALANCE	\$	33,265,146	\$	32,893,330	\$	32,921,730	\$	35,681,379	\$	35,853,879
REVENUES										
Licenses, Permits, Fees		340,407		1,596,437		446,000		446,000		280,000
Intergovernmental		36,942		1,073,863		-		-		-
Charges for Services		15,776,131		16,493,218		17,079,000		17,079,000		17,711,700
Fines		151,870		138,428		125,000		125,000		140,000
Miscellaneous		477,049		422,051		388,800		388,800		318,300
Debt Proceeds		-		-		-		15,614,631		8,720,000
Transfers In		-		-		-		-		-
Revenue Subtotal	\$	16,782,399	\$	19,723,997	\$	18,038,800	\$	33,653,431	\$	27,170,000
Elimination of Debt Proceeds		-		-		-		(15,614,631)		(8,720,000)
TOTAL REVENUES	\$	16,782,399	\$	19,723,997	\$	18,038,800	\$	18,038,800	\$	18,450,000
EXPENSES										
Personnel		6,042,824		6,086,247		6,612,700		6,612,700		6,822,200
Operating		6,935,869		6,674,614		7,384,900		7,427,700		7,609,200
Non-Recurring Operating		-		-		10,000		10,000		476,000
Capital		4,967,565		3,915,492		418,800		524,100		516,000
CIP Capital		-		-		15,131,000		20,066,691		15,470,000
Other		62,765		-		-		-		-
Debt Service		1,451,151		1,438,378		2,786,100		1,454,900		1,457,600
Transfers Out		-		-		-		-		3,383,200
Expense Subtotal	\$	19,460,174	\$	18,114,731	\$	32,343,500	\$	36,096,091	\$	35,734,200
Depreciation		3,604,045		3,706,867		3,368,200		3,368,200		3,116,700
Elimination of Principal Debt Payments		(942,439)		(970,158)		(1,723,900)		(1,007,200)		(1,048,700)
Elimination of Capital		(4,967,565)		(3,915,492)		(15,549,800)		(20,590,791)		(15,986,000)
TOTAL EXPENSES	\$	17,154,215	\$	16,935,948	\$	18,438,000	\$	17,866,300	\$	21,816,200
ENDING TOTAL NET POSITION	\$	32,893,330	\$	35,681,379	\$	32,522,530	\$	35,853,879	\$	32,487,679
ENDING AVAILABLE NET POSITION	\$	13,968,064	\$	15,809,736	\$	12,302,674	\$	13,367,076	\$	4,802,876
FB as % of Operating Budget		99.9%		116.1%		80.7%		88.0%		25.5%

(TARGET: 25%)

*\$1M capital reserve accounted for each year

WATER/WASTEWATER UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 32,487,679	\$ 33,525,679	\$ 35,018,079	\$ 36,859,079	\$ 39,089,579
280,000	280,000	280,000	-	-
-	-	-	-	-
18,553,000	19,434,300	20,357,400	21,324,400	22,337,300
140,000	140,000	140,000	140,000	140,000
318,300	318,300	318,300	318,300	318,300
9,765,369	-	-	-	-
-	-	-	-	-
\$ 29,056,669	\$ 20,172,600	\$ 21,095,700	\$ 21,782,700	\$ 22,795,600
(9,765,369)	-	-	-	-
\$ 19,291,300	\$ 20,172,600	\$ 21,095,700	\$ 21,782,700	\$ 22,795,600
7,087,600	7,364,000	7,651,700	7,951,200	8,263,200
7,685,300	7,732,257	7,779,684	7,857,500	7,936,100
-	-	-	-	-
600,000	600,000	600,000	600,000	600,000
3,126,000	600,000	1,150,000	150,000	-
-	-	-	-	-
1,454,000	1,830,600	3,429,200	3,428,800	3,443,000
-	-	-	-	-
\$ 19,952,900	\$ 18,126,857	\$ 20,610,584	\$ 19,987,500	\$ 20,242,300
3,116,700	3,116,700	3,116,700	3,116,700	3,116,700
(1,090,300)	(1,363,400)	(2,722,600)	(2,802,000)	(2,886,400)
(3,726,000)	(1,200,000)	(1,750,000)	(750,000)	(600,000)
\$ 18,253,300	\$ 18,680,200	\$ 19,254,700	\$ 19,552,200	\$ 19,872,600
\$ 33,525,679	\$ 35,018,079	\$ 36,859,079	\$ 39,089,579	\$ 42,012,579
\$ 13,906,645	\$ 15,952,388	\$ 16,437,505	\$ 18,232,705	\$ 20,786,005
87.4%	99.0%	100.0%	109.0%	122.1%

WATER/WASTEWATER UTILITY FUND

Notes:	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
Charges for Service +4.75%	25,000	25,000	-
Salaries +3.5%	13,986,000	18,921,691	5,220,000
Benefits +6%	70,000	70,000	-
Operating +1%	50,000	50,000	-
<u>Transfers out:</u>			
FY20 to Penny for City Hall-\$3,238,000	50,000	50,000	600,000
FY20 to IT Services for ERP System - \$145,200.	50,000	50,000	-
	100,000	100,000	200,000
	500,000	500,000	7,150,000
	100,000	100,000	100,000
	-	-	-
	-	-	400,000
	-	-	150,000
	-	-	150,000
	150,000	150,000	-
	50,000	50,000	50,000
	-	-	500,000
	-	-	100,000
	-	-	850,000
CIP Subtotal	15,131,000	20,066,691	15,470,000
Citywide HVAC Replacements	10,000	10,000	26,000
Curlew Reclaimed Tank Repainting	-	-	350,000
Lift Station Evaluation	-	-	100,000
Non-Recurring Operating Subtotal	10,000	10,000	476,000
Total CIP/Non-Recurring Operating	\$ 15,141,000	\$ 20,076,691	\$ 15,946,000

WATER/WASTEWATER UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
1,176,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
125,000	300,000	850,000	-	-
-	300,000	300,000	150,000	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
325,000	-	-	-	-
900,000	-	-	-	-
600,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
3,126,000	600,000	1,150,000	150,000	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 3,126,000	\$ 600,000	\$ 1,150,000	\$ 150,000	\$ -

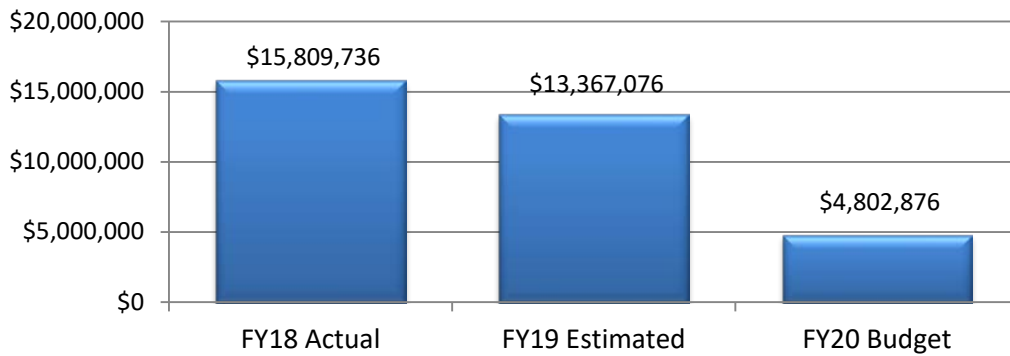
WATER/WASTEWATER FUND ANALYSIS

The Water/Wastewater Fund is an enterprise fund and accounts for the provision of water and sewer services to residents of the City and some unincorporated areas.

ENDING AVAILABLE NET POSITION

The FY 2020 Budget reflects a significant decrease in net position of \$8,564,200, or 64.1%, as the \$27M Water Treatment Plant's Design Building CIP project began in FY 2019, with substantial completion expected by the end of FY 2020. State SRF Loans will reimburse these costs in the future. This is planned spending of fund balance as the capital projects identified in the Water/Wastewater Master Plan continue. A rate sufficiency program study planned for late 2019 may impact future rates. FY 2020 is the fifth year of a five year indexed rate (4.75%) program.

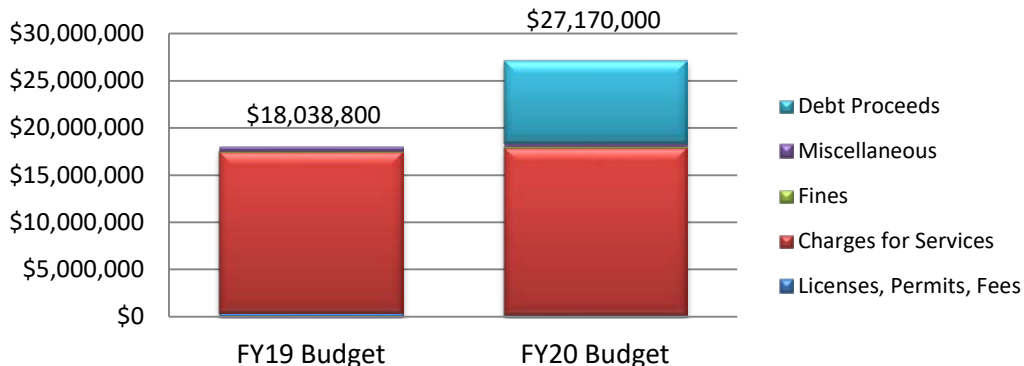
Ending Available Net Position



REVENUE

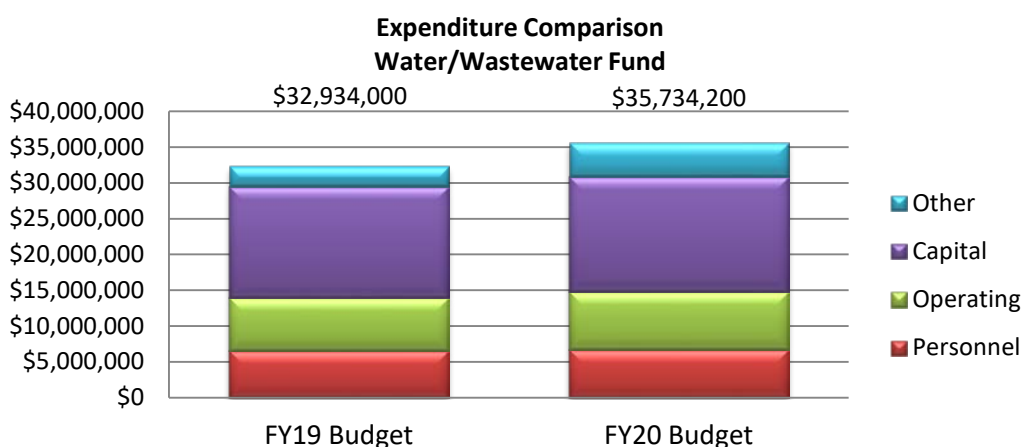
FY 2020 revenues are projected to increase \$9,131,200, or 50.6%, over FY 2019 budget. Charges for Services is projected to increase \$632,700, or 3.7%, due to the planned 4.75% rate increase in FY 2020. Debt proceeds in the amount of \$8,720,000 will be acquired in the form of an SRF Loan in FY 2020 for the Water Treatment Plan construction project.

**Revenue Comparison
Water/Wastewater Fund**



EXPENSES

FY 2020 expenses in the Water/Wastewater Fund are expected to increase \$3,390,700, or 10.5%, over FY 2019 budget. Personnel costs have increased 3.2%, including a maximum 3.5% cost of living increase for eligible employees and a 4.0% increase in benefits. Operating costs have increased \$690,300, or 9.3%, due to relocation costs for Engineering and Utility Billing for the New City Hall construction (\$53,400), an increase in professional services (\$48,900), Curlew Reclaimed Tank painting (\$350,000), and a Lift Station Evaluation (\$100,000). Capital Expenses are projected to increase \$436,200, or 2.8%, due the Curlew Reclaimed Tank Repainting (\$350,000) and a Lift Station Evaluation (\$100,000). Transfers Out include a \$3,238,000 transfer to the Penny Fund for Utility Billing and the Engineering Department contributions for the New City Hall project construction.



To best compare FY 2019 against FY 2020, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY19 Budget	FY20 Budget
Personnel	\$ 6,612,700	\$ 6,822,200
Operating	7,384,900	7,609,200
Non-Recurring Operating	10,000	476,000
Capital	418,800	516,000
CIP Capital	15,131,000	15,470,000
Debt Service	3,376,600	1,457,600
Transfers Out	-	3,383,200
Expense Subtotal	\$ 32,934,000	\$ 35,734,200
Depreciation	3,368,200	3,116,700
Elimination of Principal Debt Payments	(2,314,400)	(1,048,700)
Elimination of Utility Capital	(15,549,800)	(15,986,000)
TOTAL EXPENSES	\$ 18,438,000	\$ 21,816,200

PARKING FUND

	ACTUAL 2017	ACTUAL 2018	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
BEGINNING FUND BALANCE	\$ -	\$ 3,031,334	\$ 898,234	\$ 2,602,419	\$ 2,282,380
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	703,152	150,175	-	-	-
Fines	90,422	18,335	-	-	-
Miscellaneous	31,447	12,327	-	31,000	6,000
Debt Proceeds	-	-	-	-	-
Transfers In	2,798,400	49,000	-	-	-
Revenue Subtotal	\$ 3,623,421	\$ 229,837	\$ -	\$ 31,000	\$ 6,000
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 3,623,421	\$ 229,837	\$ -	\$ 31,000	\$ 6,000
EXPENSES					
Personnel	4,296	4,736	-	3,400	-
Operating	587,761	653,877	292,500	292,500	293,100
Non-Recurring Operating	-	-	55,000	55,000	5,000
Capital	5,253	8,332	-	46,600	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 597,310	\$ 666,945	\$ 347,500	\$ 397,500	\$ 298,100
Depreciation	29	139	-	139	1,700
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(5,253)	(8,332)	-	(46,600)	-
TOTAL EXPENSES	\$ 592,087	\$ 658,752	\$ 347,500	\$ 351,039	\$ 299,800
ENDING TOTAL NET POSITION	\$ 3,031,334	\$ 2,602,419	\$ 550,734	\$ 2,282,380	\$ 1,988,580
ENDING AVAILABLE NET POSITION	\$ 3,026,203	\$ 680,237	\$ 550,734	\$ 313,737	\$ 21,637
FB as % of Operating Budget	511.1%	103.3%	158.5%	89.4%	7.3%

Notes:	CIP and Non-Recurring Capital	BUDGET 2019	ESTIMATED 2019	BUDGET 2020
In FY 2017, the City implemented a one-year pilot parking program which was suspended in Dec. 2018.		-	-	-
	CIP Subtotal	-	-	-
	Downtown Wayfinding Signage	55,000	55,000	5,000
	Non-Recurring Operating Subtotal	55,000	55,000	5,000
	Total CIP/Non-Recurring Operating	\$ 55,000	\$ 55,000	\$ 5,000

In FY 2018, \$1,974,674 of BP Settlement funds were used to buy down the downtown parking garage lease.

In FY 2020, ending net position is estimated to be \$1,988,580. The majority of this balance is the from the lease buy-down which is reported as a non-spendable asset.

In FY 2021 and forward, all parking costs, including the annual \$115,000 lease payment and the \$101,500 maintenance costs, will be moved to the General and CRA fund.

PARKING FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,988,580	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 21,637	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 21,637	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 21,600	\$ -	\$ -	\$ -	\$ -
\$ 1,966,980	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980	\$ 1,966,980
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0.0%	N/A	N/A	N/A	N/A
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

PARKING FUND ANALYSIS

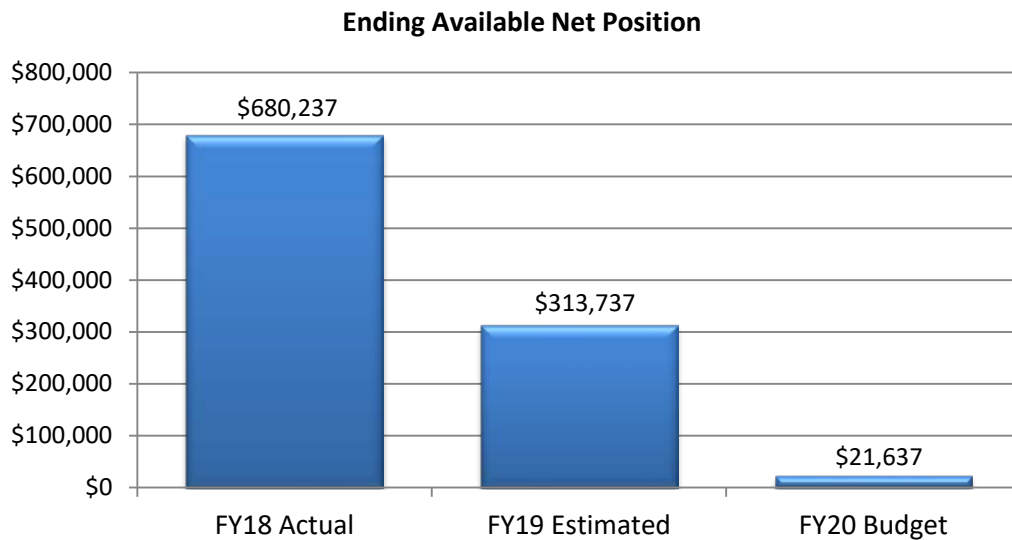
The Parking Fund is used to account for revenues and expenses associated with the one-year hybrid paid and complimentary parking program, including leases in the newly constructed downtown parking garage and other parking lot leases. Commission identified and agreed upon performance measures for evaluation through Resolution 16-23.

In December of 2018, the City Commission suspended the pilot parking program, and staff commenced an analysis of actual results against performance measures. Based on staff findings and citizen input, the City Commission elected not to implement an amended Downtown Parking Plan. In FY 2018, \$1,974,674 of BP Settlement funds were used for a lease buy-down of the downtown parking garage lease. In FY 2018, 2019 and 2020, these remaining BP settlement funds will pay the \$115,000 annual lease payment and the \$101,500 annual maintenance.

Beginning in FY 2021 and forward, all parking costs will be paid for by the General Fund and the CRA Fund.

ENDING AVAILABLE NET POSITION

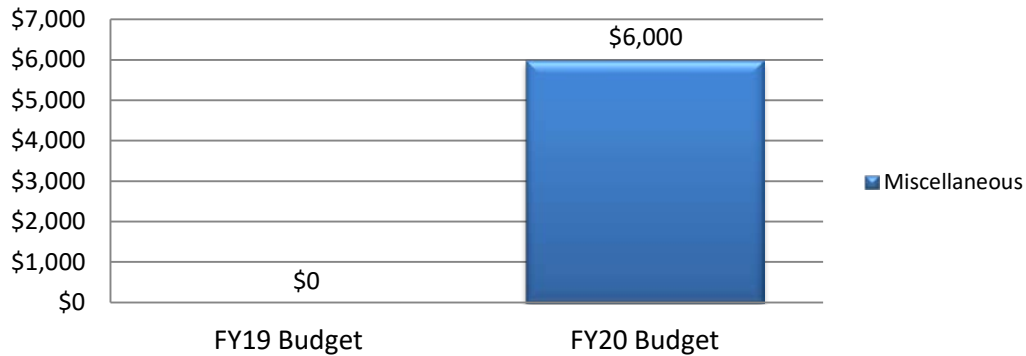
FY 2020 net position is expected to decrease \$292,100, or 93.1% below FY 2019 budget. No revenue, other than interest earnings, will be added to net position during FY 2020.



REVENUE

FY 2020 revenues have increased \$6,000, or 100%, over FY 2019, due to interest paid on existing cash balance and remaining BP Settlement Funds.

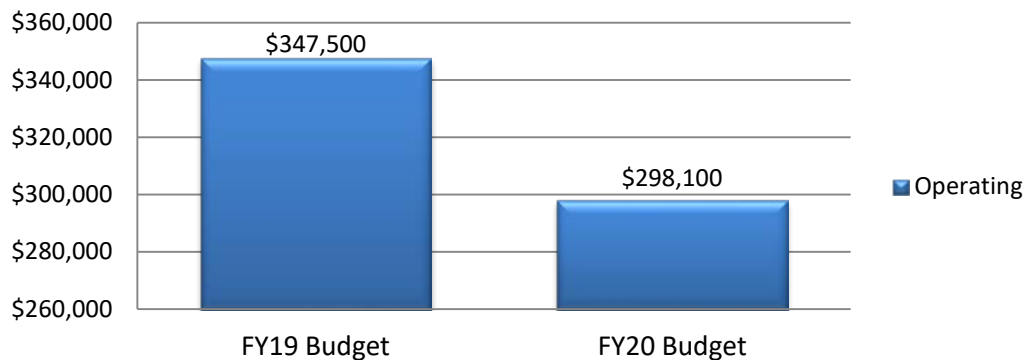
**Revenue Comparison
Parking Fund**



EXPENSES

Total expenses for FY 2020 are projected to decrease \$49,400, or 14.2%, below FY 2019. The Downtown Wayfinding Signage project, budgeted for \$55,000 in FY 2019, is nearly completed, with \$5,000 budgeted in FY 2020 for additional signage. Operating costs are the sole cost for the parking fund in FY 2020, and will be moved to the General and CRA Funds beginning in FY 2021.

**Expense Comparison
Parking Fund**



STORMWATER UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 13,243,368	\$ 13,242,781	\$ 11,699,181	\$ 13,939,438	\$ 13,147,138
REVENUES					
Intergovernmental	1,525	975,429	-	-	-
Charges for Services	3,523,835	3,708,649	3,850,000	3,820,000	4,000,000
Fines	26	1,500	-	-	-
Miscellaneous	70,125	63,713	30,500	60,000	60,500
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 3,595,510	\$ 4,749,291	\$ 3,880,500	\$ 3,880,000	\$ 4,060,500
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 3,595,510	\$ 4,749,291	\$ 3,880,500	\$ 3,880,000	\$ 4,060,500
EXPENSES					
Personnel	805,000	839,718	945,100	945,100	985,100
Operating	1,120,126	1,252,273	1,216,400	1,216,400	1,577,300
Non-Recurring Operating	-	-	570,000	570,000	1,170,000
Capital	3,909,515	283,855	43,000	102,600	43,000
CIP Capital	-	-	180,000	180,000	940,000
Other	5,165	-	-	-	-
Debt Service	734,233	872,511	887,400	887,400	887,000
Transfers Out	-	-	-	-	491,100
Expense Subtotal	\$ 6,574,039	\$ 3,248,357	\$ 3,841,900	\$ 3,901,500	\$ 6,093,500
Depreciation	1,380,134	1,545,973	1,526,600	1,526,600	1,547,300
Elimination of Principal Debt Payments	(448,561)	(457,842)	(473,200)	(473,200)	(489,300)
Elimination of Capital	(3,909,515)	(283,855)	(223,000)	(282,600)	(983,000)
TOTAL EXPENSES	\$ 3,596,098	\$ 4,052,634	\$ 4,672,300	\$ 4,672,300	\$ 6,168,500
ENDING TOTAL NET POSITION	\$ 13,242,781	\$ 13,939,438	\$ 10,907,381	\$ 13,147,138	\$ 11,039,138
ENDING AVAILABLE NET POSITION	\$ 3,344,391	\$ 4,825,220	\$ 1,796,259	\$ 4,803,720	\$ 2,770,720
FB as % of Operating Budget	147.8%	206.8%	47.5%	157.6%	60.8%

(TARGET: 25%)

*\$500,000 capital reserve accounted for each year

Notes:	CIP and Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Services FY21-25 +3.5%	Patricia Beltrees Treatment Facility	75,000	75,000	75,000
Salaries +3.5%	Cedarwood/Lyndhurst CMP Replacement	25,000	25,000	375,000
Benefits +6%	Brady Box Culvert	80,000	80,000	240,000
Operating +2%	Armour Dr. & Mangrum Dr. Water Main	-	-	250,000
Transfer in:	CIP Subtotal	180,000	180,000	940,000
FY21-FY23 repayment of interfund loan with Marina - \$166,400 per yr	Stormwater Pipe Lining	425,000	425,000	425,000
Transfer out:	Gabion Repair & Replacement Program	100,000	100,000	700,000
FY20 interfund loan with Marina - \$475,000	Underdrain Repair & Replacement	45,000	45,000	45,000
FY20 transfer to I.T. for ERP System - \$16,100	Non-Recurring Operating Subtotal	570,000	570,000	1,170,000
	Total CIP/Non-Recurring Operating	\$ 750,000	\$ 750,000	\$ 2,110,000

STORMWATER UTILITY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 11,039,138	\$ 10,380,138	\$ 9,810,638	\$ 8,854,538	\$ 8,628,638
-	-	-	-	-
4,140,000	4,284,900	4,434,900	4,590,100	4,750,800
-	-	-	-	-
60,500	60,500	60,500	60,500	60,500
-	-	-	-	-
166,400	166,400	166,400	-	-
\$ 4,366,900	\$ 4,511,800	\$ 4,661,800	\$ 4,650,600	\$ 4,811,300
-	-	-	-	-
\$ 4,366,900	\$ 4,511,800	\$ 4,661,800	\$ 4,650,600	\$ 4,811,300
1,024,700	1,066,000	1,109,100	1,154,000	1,200,900
1,608,800	1,641,000	1,673,800	1,707,300	1,741,400
465,000	465,000	945,000	145,000	145,000
43,000	43,000	43,000	43,000	43,000
1,830,000	-	-	-	-
-	-	-	-	-
880,800	879,100	877,700	876,800	877,100
-	-	-	-	-
\$ 5,852,300	\$ 4,094,100	\$ 4,648,600	\$ 3,926,100	\$ 4,007,400
1,547,300	1,547,300	1,547,300	1,547,300	1,547,300
(500,700)	(517,100)	(535,000)	(553,900)	(573,200)
(1,873,000)	(43,000)	(43,000)	(43,000)	(43,000)
\$ 5,025,900	\$ 5,081,300	\$ 5,617,900	\$ 4,876,500	\$ 4,938,500
\$ 10,380,138	\$ 9,810,638	\$ 8,854,538	\$ 8,628,638	\$ 8,501,438
\$ 1,285,320	\$ 1,703,020	\$ 1,716,220	\$ 2,440,720	\$ 3,244,620
25.3%	37.9%	32.6%	64.6%	88.9%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
150,000	-	-	-	-
-	-	-	-	-
1,680,000	-	-	-	-
-	-	-	-	-
1,830,000	-	-	-	-
420,000	420,000	400,000	100,000	100,000
-	-	500,000	-	-
45,000	45,000	45,000	45,000	45,000
465,000	465,000	945,000	145,000	145,000
\$ 2,295,000	\$ 465,000	\$ 945,000	\$ 145,000	\$ 145,000

STORMWATER FUND ANALYSIS

The Stormwater Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Stormwater for the benefit of all developed property within the City.

ENDING AVAILABLE NET POSITION

The FY 2020 Budget reflects a significant decrease in net position of \$2,033,000, or \$42.3% below FY 2019 budget. This is due to planned spending of fund balance for projects in the Master Drainage Plan, increased spending requirements for the Gabion Repair & Replacement Program, and a \$475,000 interfund loan to the Marina Fund for the Marina Dredging project.

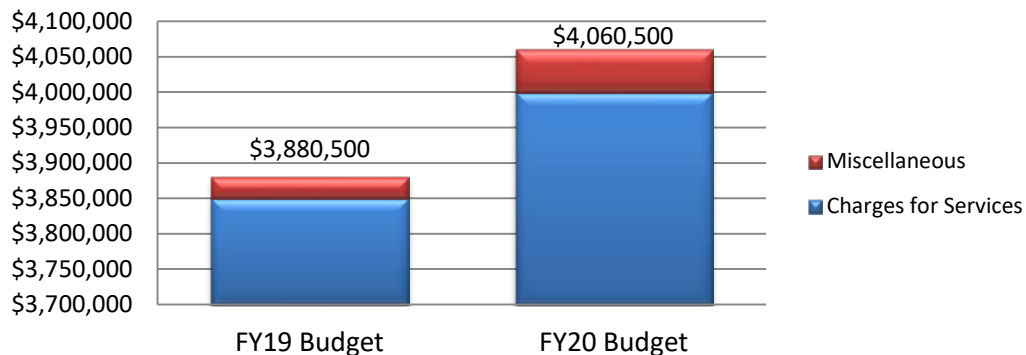
Ending Available Net Position



REVENUE

FY 2020 revenues are projected to increase \$180,000, or 4.6%, over FY 2019 budget. Revenues from Charges for Services are projected to increase 3.9%, based on a programmed 3.5% rate increase. Miscellaneous revenues are projected to increase \$30,000, or 98.4%, due to increased interest earnings.

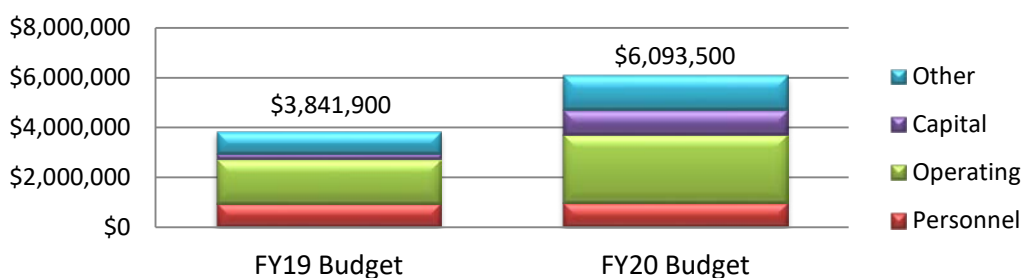
**Revenue Comparison
Stormwater Fund**



EXPENSES

FY 2020 expenses in the Stormwater Fund are expected to increase \$2,251,600, or 58.6%, over FY 2019 budget. Personnel costs have increased 4.2%, including a maximum 3.5% cost of living increase for eligible employees and a 4.0% increase in benefits, and one position reclassification. Operating costs have increased \$960,900, or 53.8%, due in part to a \$600,000 increase in the budget for the Stormwater Pipe Lining project and a \$293,000 increase in Storm System Upgrade and Maintenance costs. Capital expenses are projected to increase \$760,000, or 340.8%, due to the Cedarwood/Lyndhurst CMP Replacement project (\$375,000), and the Armor Drive & Mangrum Drive Water Main Replacement Project (\$250,000) which will include restoration of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update. Transfers Out are projected to increase \$180,000, or 4.6%, due in part to a \$475,000 interfund loan to the Marina Fund, to be repaid in three years, and a transfer to the IT Services fund of \$16,100, for the ERP Phase 5 & 6 installation.

**Expense Comparison
Stormwater Fund**



To best compare FY 2019 against FY 2020, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY19 Budget	FY20 Budget
Personnel	\$ 945,100	\$ 985,100
Operating	1,216,400	1,577,300
Non-Recurring Operating	570,000	1,170,000
Capital	43,000	43,000
CIP Capital	180,000	940,000
Debt Service	887,400	887,000
Transfers Out	-	491,100
Expense Subtotal	\$ 3,841,900	\$ 6,093,500
Depreciation	1,526,600	1,547,300
Elimination of Principal Debt Payments	(473,200)	(489,300)
Elimination of Utility Capital	(223,000)	(983,000)
TOTAL EXPENSES	\$ 4,672,300	\$ 6,168,500

MARINA FUND

* Restated 2017 Beg. Balance / GASB 75
Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 2,352,736	\$ 2,506,800	\$ 2,504,600	\$ 2,656,260	\$ 2,750,060
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	24,329	23,194	26,300	26,300	22,000
Fines	3,825	4,016	3,000	3,000	3,000
Miscellaneous	513,006	542,348	501,700	501,700	448,300
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	475,000
Revenue Subtotal	\$ 541,160	\$ 569,557	\$ 531,000	\$ 531,000	\$ 948,300
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 541,160	\$ 569,557	\$ 531,000	\$ 531,000	\$ 948,300
EXPENSES					
Personnel	194,554	200,699	212,300	212,300	218,200
Operating	123,976	150,883	156,400	156,400	196,700
Non-Recurring Operating	-	-	-	-	-
Capital	3,503	34,263	-	-	-
CIP Capital	-	-	787,500	100,000	1,850,000
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 322,033	\$ 385,846	\$ 1,156,200	\$ 468,700	\$ 2,264,900
Depreciation	68,566	68,515	68,500	68,500	67,900
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(3,503)	(34,263)	(787,500)	(100,000)	(1,850,000)
TOTAL EXPENSES	\$ 387,096	\$ 420,097	\$ 437,200	\$ 437,200	\$ 482,800
ENDING TOTAL NET POSITION	\$ 2,506,800	\$ 2,656,260	\$ 2,598,400	\$ 2,750,060	\$ 3,215,560
ENDING AVAILABLE NET POSITION	\$ 1,073,533	\$ 1,261,674	\$ 129,402	\$ 1,323,974	\$ 7,374

FB as % of Operating Budget 337.0% 358.9% 35.1% 359.1% 1.8%

(TARGET: 25%)

Plus remaining Part B capital revenue for capital reserve

Notes:	CIP and Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
<u>Assumptions:</u>	Marina Dredging	787,500	100,000	1,500,000
Charges for Service 0%	Harbormaster Bldg. Replacement	-	-	-
Miscellaneous Revenue:	Marina Dock A Repair & Replacement	-	-	350,000
FY 2021: +20%	CIP Subtotal	787,500	100,000	1,850,000
FY 2022: +5%	Citywide Parking Lot Resurfacing	-	-	-
FY 2023-2025: +1%	Non-Recurring Operating Subtotal	-	-	-
Salaries +3%	Total CIP/Non-Recurring Operating	\$ 787,500	\$ 100,000	\$ 1,850,000
Benefits +6%				

Capital as programmed in CIP

Transfer in:

FY20 interfund loan with Stormwater - \$475,000

Transfers out:

FY21-FY23 repayment of interfund loan from Stormwater - \$166,400 per year

MARINA FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 3,215,560	\$ 3,120,560	\$ 3,044,760	\$ 2,920,530	\$ 3,004,027
-	-	-	-	-
22,000	22,000	22,000	22,000	22,000
3,000	3,000	3,000	3,000	3,000
540,000	567,000	572,670	578,397	584,181
-	-	-	-	-
-	-	-	-	-
\$ 565,000	\$ 592,000	\$ 597,670	\$ 603,397	\$ 609,181
-	-	-	-	-
\$ 565,000	\$ 592,000	\$ 597,670	\$ 603,397	\$ 609,181
225,700	233,500	241,600	250,000	258,700
200,000	200,000	202,000	202,000	204,020
-	-	44,000	-	-
-	-	-	-	-
-	-	-	-	400,000
-	-	-	-	-
-	-	-	-	-
166,400	166,400	166,400	-	-
\$ 592,100	\$ 599,900	\$ 654,000	\$ 452,000	\$ 862,720
67,900	67,900	67,900	67,900	67,900
-	-	-	-	-
-	-	-	-	(400,000)
\$ 660,000	\$ 667,800	\$ 721,900	\$ 519,900	\$ 530,620
\$ 3,120,560	\$ 3,044,760	\$ 2,920,530	\$ 3,004,027	\$ 3,082,588
\$ (19,726)	\$ (27,626)	\$ (83,956)	\$ 67,441	\$ (186,098)
-4.6%	-6.4%	-17.2%	14.9%	-40.2%

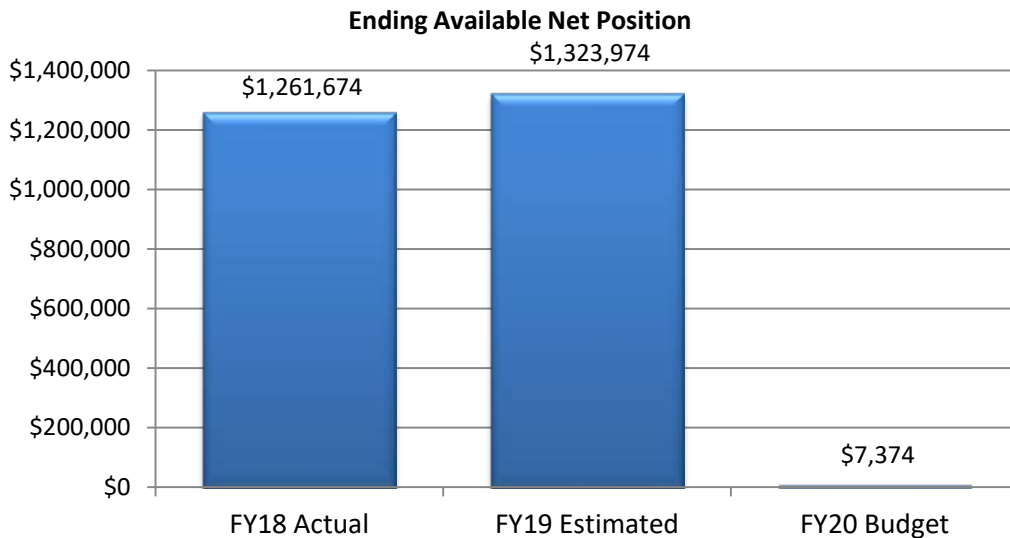
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	400,000
-	-	-	-	-
-	-	-	-	400,000
-	-	44,000	-	-
-	-	44,000	-	-
\$ -	\$ -	\$ 44,000	\$ -	\$ 400,000

MARINA FUND ANALYSIS

The Marina Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Marina for the benefit of all developed property within the City.

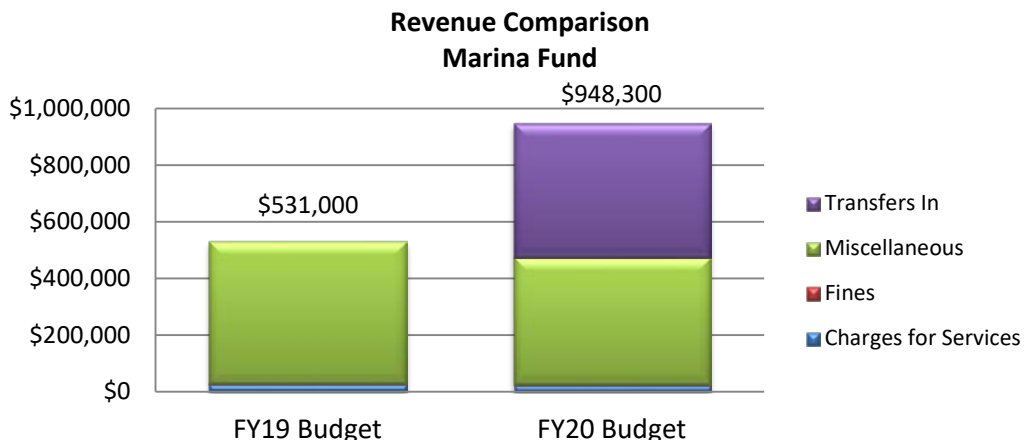
ENDING AVAILABLE NET POSITION

The FY 2020 Budget reflects a significant decrease in net position of \$1,316,600, or 99.8% below FY 2019 budget. This is due to the Marina Dredging project that was originally budgeted in FY 2019 and moved to FY 2020.



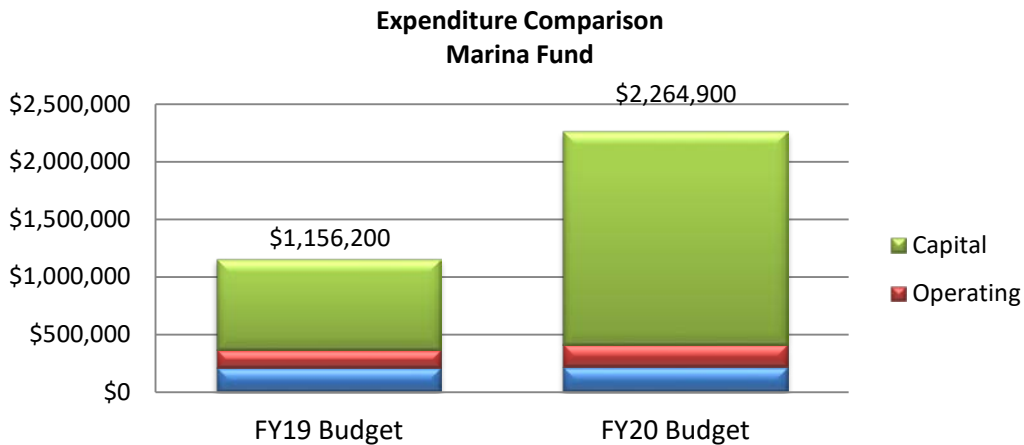
REVENUE

FY 2020 revenues are projected to increase \$417,300, or 78.6%, over FY 2019 budget. Miscellaneous revenues are projected to decrease \$53,400, or 10.6%, due to the decrease in boatslip rentals and Part B Capital Rents during the Dock Repair and Replacement project. Transfers In will increase \$475,000 due to an interfund loan from the Stormwater Fund.



EXPENSES

FY 2020 expenses in the Marina Fund are expected to increase \$1,108,700, or 95.9%, over FY 2019 budget. Personnel costs have increased 2.8%, including a 4.0% increase in benefits. Operating costs have increased \$40,300, or 25.8%, due to increased repair and maintenance costs, including electrical repairs (\$40,000), and miscellaneous operating supplies. Capital costs are projected to increase \$1,062,500, or 134.9%, due to the Marina Dredging project, costs for which have increased to \$1,500,000 and to repairs and replacement of Marina Dock A (\$350,000), which will be conducted during the same timeframe as the dredging project.



To best compare FY 2019 against FY 2020, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY19 Budget	FY20 Budget
Personnel	\$ 212,300	\$ 218,200
Operating	156,400	196,700
CIP Capital	787,500	1,850,000
Expense Subtotal	\$ 1,156,200	\$ 2,264,900
Depreciation	68,500	67,900
Elimination of Capital	(787,500)	(1,850,000)
TOTAL EXPENSES	\$ 437,200	\$ 482,800

FLEET FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 7,424,906	\$ 7,790,481	\$ 7,841,082	\$ 8,241,770	\$ 8,883,270
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	2,690,322	2,802,234	2,993,800	3,116,200	3,186,100
Fines	-	-	-	-	-
Miscellaneous	102,729	171,443	60,000	50,000	25,000
Debt Proceeds	-	-	-	-	-
Transfers In	148,542	131,700	131,700	131,700	131,700
Revenue Subtotal	\$ 2,941,593	\$ 3,105,377	\$ 3,185,500	\$ 3,297,900	\$ 3,342,800
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 2,941,593	\$ 3,105,377	\$ 3,185,500	\$ 3,297,900	\$ 3,342,800
EXPENSES					
Personnel	605,877	652,409	655,500	655,500	675,500
Operating	978,786	1,067,159	1,197,300	1,194,700	1,215,200
Non-Recurring Operating	-	-	-	-	30,000
Capital	530,054	1,586,426	-	13,000	30,000
CIP Capital	-	-	274,300	3,085,300	1,170,500
Other	-	-	-	-	-
Debt Service	129,520	129,496	131,100	131,100	131,000
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 2,244,237	\$ 3,435,490	\$ 2,258,200	\$ 5,079,600	\$ 3,252,200
Depreciation	982,761	927,899	640,100	800,000	732,900
Elimination of Principal Debt Payments	(120,927)	(122,874)	(124,900)	(124,900)	(126,900)
Elimination of Capital	(530,054)	(1,586,426)	(274,300)	(3,098,300)	(1,200,500)
TOTAL EXPENSES	\$ 2,576,017	\$ 2,654,089	\$ 2,499,100	\$ 2,656,400	\$ 2,657,700
ENDING TOTAL NET POSITION	\$ 7,790,481	\$ 8,241,770	\$ 8,527,482	\$ 8,883,270	\$ 9,568,370
ENDING AVAILABLE NET POSITION	\$ 4,260,810	\$ 3,941,505	\$ 2,815,754	\$ 2,159,805	\$ 2,250,405
FB as % of Operating Budget	268.9%	229.2%	152.0%	116.7%	117.2%

*Ending Available Net Position is the accumulation of funds that are to be used towards replacing City vehicles in the Fleet Replacement Plan.

Notes:	CIP & Non-Recurring Operating	BUDGET	ESTIMATED	BUDGET
Assumptions:		2019	2019	2020
Charges for Service +1%	Fleet Replacements	274,300	3,085,300	1,135,500
Salaries 3.5%	Citywide Security Camera System-Fleet	-	-	35,000
Benefits 6%	CIP Subtotal	274,300	3,085,300	1,170,500
Operating 2%	Citywide HVAC Replacements-Fleet	-	-	10,000
Capital as programmed in CIP	Citywide Exterior Facility Painting-Fleet	-	-	20,000
Transfers in:	Non-Recurring Operating Subtotal	-	-	30,000
FY20 from Solid Waste for repayment of interfund loan - \$131,700	Total CIP/Non-Recurring Operating	\$ 274,300	\$ 3,085,300	\$ 1,200,500

FLEET FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 9,568,370	\$ 9,867,870	\$ 10,149,370	\$ 10,409,470	\$ 10,646,670
-	-	-	-	-
3,218,000	3,250,200	3,282,700	3,315,500	3,348,700
-	-	-	-	-
25,000	25,000	25,000	25,000	25,000
-	-	-	-	-
-	-	-	-	-
\$ 3,243,000	\$ 3,275,200	\$ 3,307,700	\$ 3,340,500	\$ 3,373,700
-	-	-	-	-
\$ 3,243,000	\$ 3,275,200	\$ 3,307,700	\$ 3,340,500	\$ 3,373,700
701,900	729,400	758,000	787,900	819,000
1,239,500	1,264,300	1,289,600	1,315,400	1,341,700
-	-	-	-	-
-	-	-	-	-
280,800	226,800	605,700	1,180,600	953,919
-	-	-	-	-
131,000	-	-	-	-
-	-	-	-	-
\$ 2,353,200	\$ 2,220,500	\$ 2,653,300	\$ 3,283,900	\$ 3,114,619
1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
(128,900)	-	-	-	-
(280,800)	(226,800)	(605,700)	(1,180,600)	(953,919)
\$ 2,943,500	\$ 2,993,700	\$ 3,047,600	\$ 3,103,300	\$ 3,160,700
\$ 9,867,870	\$ 10,149,370	\$ 10,409,470	\$ 10,646,670	\$ 10,859,670
\$ 3,140,205	\$ 4,194,905	\$ 4,849,305	\$ 4,905,905	\$ 5,164,986
161.7%	210.4%	236.8%	233.2%	239.0%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
280,800	226,800	605,700	1,180,600	953,919
-	-	-	-	-
280,800	226,800	605,700	1,180,600	953,919
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919

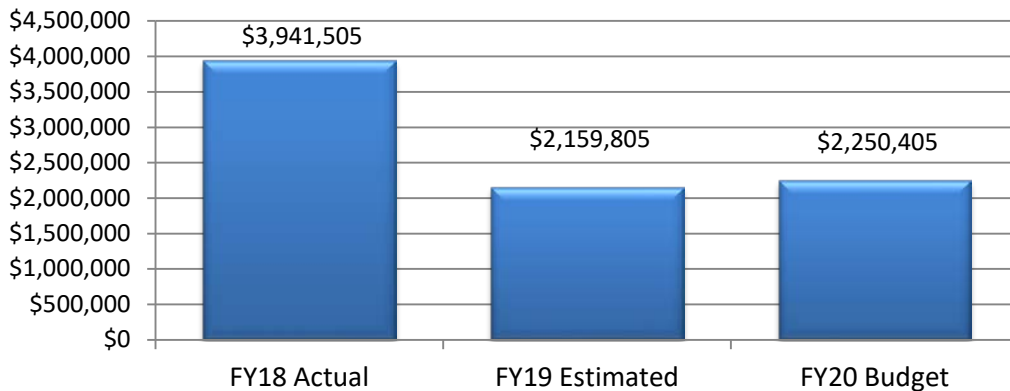
FLEET FUND ANALYSIS

The Fleet Services Fund (Fleet Fund) is an internal service fund. This fund is used to account for and report costs related to the maintenance, repair, and replacement of City fleet vehicles and additional related costs such as fuel and diesel. Operating and capital revenues come from charges to departments for services.

ENDING AVAILABLE NET POSITION

FY 2020 net position is expected to increase \$90,600 or 4.2% over FY 2019 estimated fund balance. Net position is projected to increase through FY 2025, as fund balance builds for the future purchase of vehicles based on the Fleet Replacement Schedule.

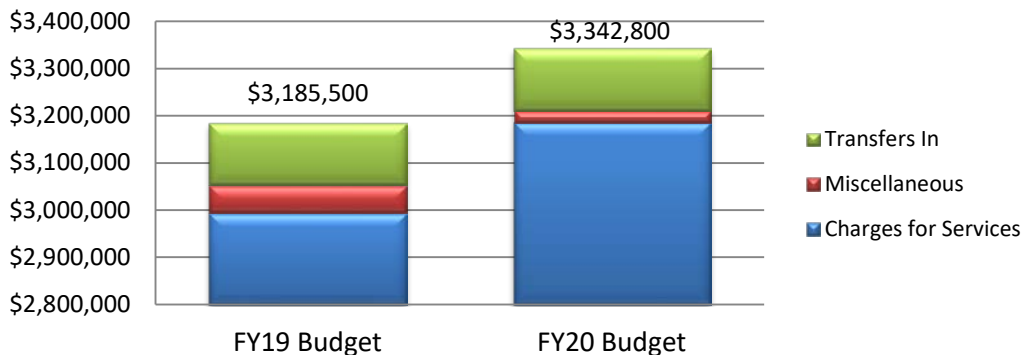
Ending Available Net Position



REVENUE

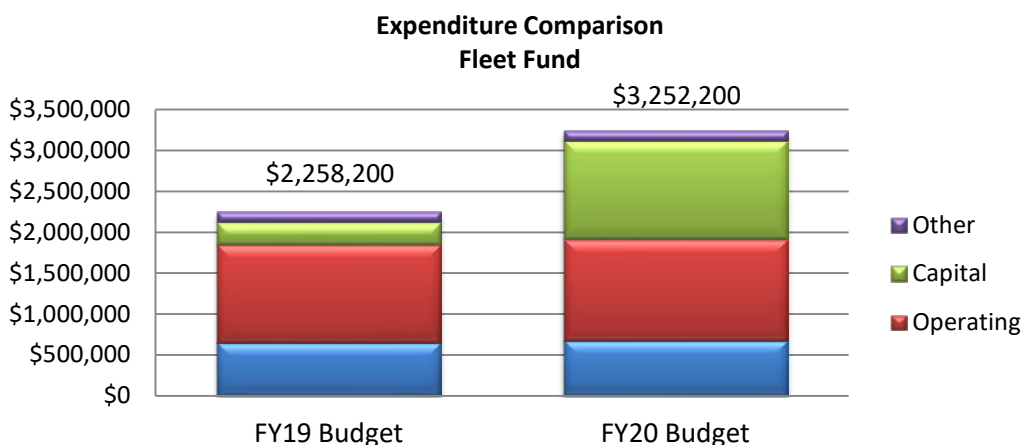
FY 2020 revenues have increased \$157,300, or 4.9%, over FY 2019 budget. Charges for services is projected to increase \$192,300, or 6.4%, primarily due to projected increases in vehicle replacement costs, as well as parts, labor and fuel cost increases. Transfers in are projected to remain flat in FY 2020.

**Revenue Comparison
Fleet Fund**



EXPENSES

Total expenses for FY 2020 are projected to increase \$994,000, or 44.0%, over FY 2019 budget. Personnel costs are projected to increase \$20,000, or 3.1%, including a maximum 3.5% cost of living increase for eligible employees and a 4.0% increase in benefits. Operating costs are projected to increase \$47,900, or 4.0%, primarily due to scheduled citywide exterior facility painting (\$40,000) and HVAC repair and maintenance (\$10,000). Capital expenditures are projected to increase \$926,200, or 337.7%, primarily due to a low number of vehicle replacements budgeted in FY 2019, which was increased in FY 2019 through budget amendments. FY 2020 budgeted fleet replacements are consistent with the historical cyclical structure of the schedule. Debt Service payments are projected to remain flat in FY 2020.



To best compare FY 2019 against FY 2020, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY19 Budget	FY20 Budget
Personnel	\$ 655,500	\$ 675,500
Operating	1,197,300	1,215,200
Non-Recurring Operating	-	30,000
Capital	-	30,000
CIP Capital	274,300	1,170,500
Debt Service	131,100	131,000
Expense Subtotal	\$ 2,258,200	\$ 3,252,200
Depreciation	640,100	732,900
Elimination of Principal Debt Payment	(124,900)	(126,900)
Elimination of Capital	(274,300)	(1,200,500)
TOTAL EXPENSES	\$ 2,499,100	\$ 2,657,700

FACILITIES MAINTENANCE FUND

* Restated 2017 Beg. Balance / GASB 75
Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 1,438,081	\$ 1,509,091	\$ 1,152,091	\$ 1,644,089	\$ 1,459,389
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,404,400	1,543,200	1,511,900	1,623,300	1,575,600
Fines	-	-	-	-	-
Miscellaneous	41,522	45,313	29,500	47,000	10,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 1,445,922	\$ 1,588,513	\$ 1,541,400	\$ 1,670,300	\$ 1,585,600
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 1,445,922	\$ 1,588,513	\$ 1,541,400	\$ 1,670,300	\$ 1,585,600
EXPENSES					
Personnel	635,456	633,217	795,900	795,900	803,500
Operating	708,663	788,675	987,500	1,029,000	1,029,900
Non-Recurring Operating	-	-	-	-	-
Capital	11,803	10,401	8,000	66,800	25,000
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 1,355,923	\$ 1,432,293	\$ 1,791,400	\$ 1,891,700	\$ 1,858,400
Depreciation	30,793	31,623	30,100	30,100	35,200
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(11,803)	(10,401)	(8,000)	(66,800)	(25,000)
TOTAL EXPENSES	\$ 1,374,912	\$ 1,453,515	\$ 1,813,500	\$ 1,855,000	\$ 1,868,600
ENDING TOTAL NET POSITION	\$ 1,509,091	\$ 1,644,089	\$ 879,991	\$ 1,459,389	\$ 1,176,389
ENDING AVAILABLE NET POSITION	\$ 1,116,305	\$ 1,265,991	\$ 464,591	\$ 1,044,591	\$ 771,791
FB as % of Operating Budget	83.1%	89.0%	26.1%	57.2%	42.1%

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Assumptions:		-	-	-
Charges for Service budgeted based on estimated expense.	CIP Subtotal	-	-	-
Salaries +3.5%	Citywide HVAC Replacement (Public Svcs. Bldg.)	-	-	-
Benefits +6%	Non-Recurring Operating Subtotal	-	-	-
Operating: 1.5%	Total CIP/Non-Recurring Operating	\$ -	\$ -	\$ -
Capital: As programmed in CIP				

FACILITIES MAINTENANCE FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,176,389	\$ 1,161,189	\$ 1,145,989	\$ 1,130,789	\$ 1,115,589
-	-	-	-	-
1,879,900	1,968,000	1,977,500	2,028,700	2,081,600
-	-	-	-	-
20,000	20,000	20,000	20,000	20,000
-	-	-	-	-
-	-	-	-	-
\$ 1,899,900	\$ 1,988,000	\$ 1,997,500	\$ 2,048,700	\$ 2,101,600
-	-	-	-	-
\$ 1,899,900	\$ 1,988,000	\$ 1,997,500	\$ 2,048,700	\$ 2,101,600
834,600	867,000	900,600	935,600	972,100
1,045,300	1,061,000	1,076,900	1,093,100	1,109,500
-	40,000	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,879,900	\$ 1,968,000	\$ 1,977,500	\$ 2,028,700	\$ 2,081,600
35,200	35,200	35,200	35,200	35,200
-	-	-	-	-
-	-	-	-	-
\$ 1,915,100	\$ 2,003,200	\$ 2,012,700	\$ 2,063,900	\$ 2,116,800
\$ 1,161,189	\$ 1,145,989	\$ 1,130,789	\$ 1,115,589	\$ 1,100,389
\$ 791,791	\$ 811,791	\$ 831,791	\$ 851,791	\$ 871,791

42.1%	41.2%	42.1%	42.0%	41.9%
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PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
-	-	-	-	-
-	-	-	-	-
-	40,000	-	-	-
-	40,000	-	-	-
\$ -	\$ 40,000	\$ -	\$ -	\$ -

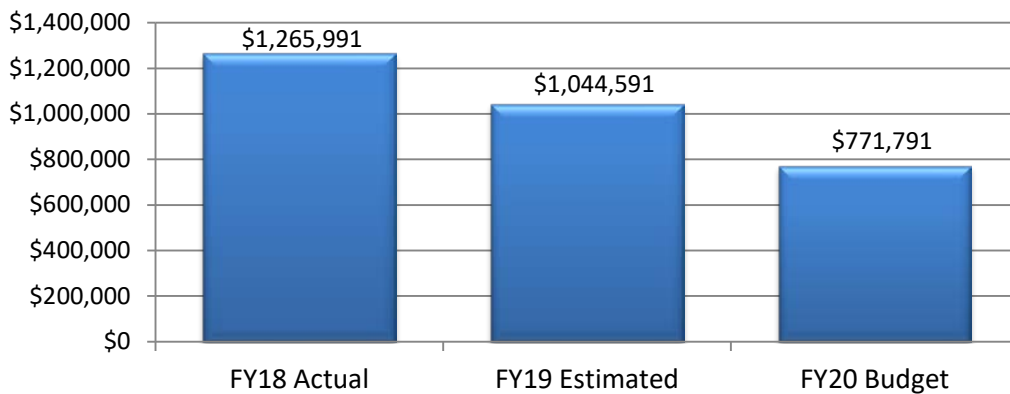
FACILITIES MAINTENANCE FUND ANALYSIS

The Facilities Maintenance Fund is an internal service fund. This fund is used to account for and report costs related to facilities maintenance and operations. Operating and capital revenues come from internal services fees charged to City departments based on square footage.

ENDING AVAILABLE NET POSITION

FY 2020 net position is expected to decrease \$272,800 or 26.1% below FY 2019 estimated fund balance, due primarily to the use of available fund balance to offset department charges for services in FY 2020. Beginning in FY 2020, net position is projected to remain constant through FY 2025.

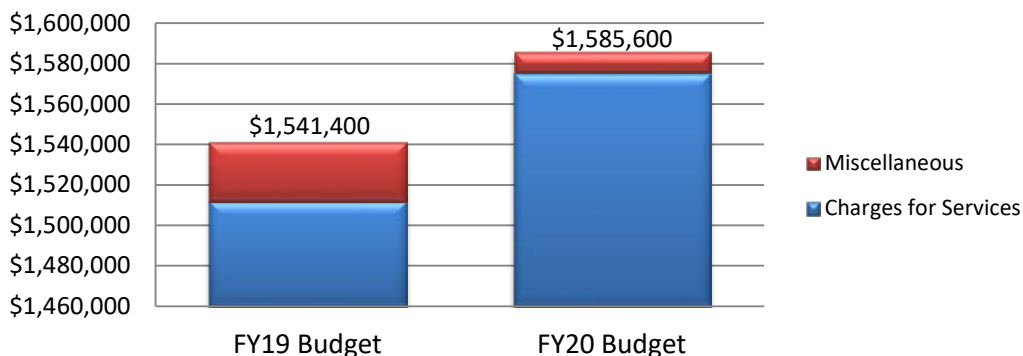
Ending Available Net Position



REVENUE

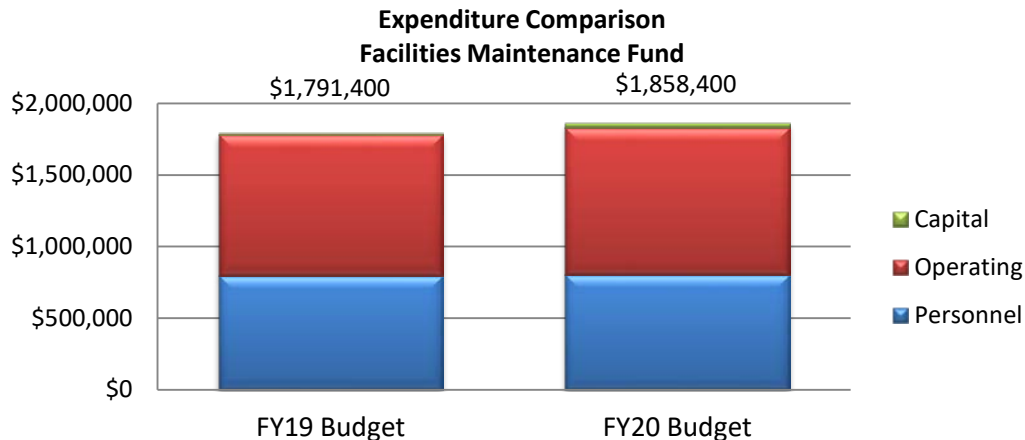
FY 2020 revenues have increased \$44,200, or 2.9%, over FY 2019 budget. Charges for services is projected to increase \$63,700, or 4.2%. Miscellaneous revenues are projected to decrease \$19,500, or 66.1%, primarily due to loss of rent from the Pinellas County Sheriff's Office vacating of the building on Loudon following their move into a new facility.

**Revenue Comparison
Facilities Maintenance Fund**



EXPENSES

Total expenses for FY 2020 are projected to increase \$67,000, or 3.7%, over FY 2019 budget. Personnel costs are projected to increase \$7,600, or 1.0%, including a maximum 3.5% cost of living increase for eligible employees and a 4.0% increase in benefits. Operating costs are projected to increase \$42,400, or 4.3%, primarily due to projected repair and maintenance services anticipated in FY 2020. Capital expenditures are projected to increase \$17,000, or 212.5%, due primarily to the purchase of an aerial lift for required for maintenance.



To best compare FY 2019 against FY 2020, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY19 Budget	FY20 Budget
Personnel	795,900	803,500
Operating	987,500	1,029,900
Capital	8,000	25,000
Expense Subtotal	\$ 1,791,400	\$ 1,848,400
Depreciation	30,100	35,200
Elimination of Capital	(8,000)	(25,000)
TOTAL EXPENSES	\$ 1,813,500	\$ 1,868,600

RISK SAFETY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 3,610,462	\$ 3,521,754	\$ 3,584,454	\$ 3,701,172	\$ 3,688,672
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	1,761,100	1,551,800	1,615,400	1,627,300	1,743,300
Fines	-	-	-	-	-
Miscellaneous	130,524	73,731	60,000	80,000	25,000
Debt Proceeds	-	-	-	-	-
Transfers In	-	-	-	-	-
Revenue Subtotal	\$ 1,891,624	\$ 1,625,531	\$ 1,675,400	\$ 1,707,300	\$ 1,768,300
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 1,891,624	\$ 1,625,531	\$ 1,675,400	\$ 1,707,300	\$ 1,768,300
EXPENSES					
Personnel	120,385	125,027	192,200	192,200	231,600
Operating	1,609,947	1,321,087	1,495,600	1,527,600	1,513,800
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	250,000	-	-	-	29,400
Expense Subtotal	\$ 1,980,332	\$ 1,446,114	\$ 1,687,800	\$ 1,719,800	\$ 1,774,800
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
TOTAL EXPENSES	\$ 1,980,332	\$ 1,446,114	\$ 1,687,800	\$ 1,719,800	\$ 1,774,800
ENDING TOTAL NET POSITION	\$ 3,521,754	\$ 3,701,172	\$ 3,572,054	\$ 3,688,672	\$ 3,682,172
ENDING AVAILABLE NET POSITION	\$ 4,077,179	\$ 4,268,943	\$ 3,572,054	\$ 4,256,443	\$ 4,249,943
*Target is \$3.5M minimum = over/(under)	577,179	768,943	72,054	756,443	749,943

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Service budgeted based on estimated expense.		-	-	-
Total CIP/Non-Recurring Operating	\$	-	\$ -	\$ -

Salaries +3.5%

Benefits +6%

Operating +4%

Transfers out:

FY20 to Health Fund to cover

the employee portion of health cost increase.

RISK SAFETY FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172
-	-	-	-	-
1,734,700	1,806,800	1,881,800	1,959,700	2,040,700
-	-	-	-	-
80,000	80,000	80,000	80,000	80,000
-	-	-	-	-
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
240,300	249,400	258,900	268,700	278,900
1,574,400	1,637,400	1,702,900	1,771,000	1,841,800
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,814,700	\$ 1,886,800	\$ 1,961,800	\$ 2,039,700	\$ 2,120,700
\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172	\$ 3,682,172
\$ 4,249,943	\$ 4,249,943	\$ 4,249,943	\$ 4,249,943	\$ 4,249,943
749,943	749,943	749,943	749,943	749,943
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

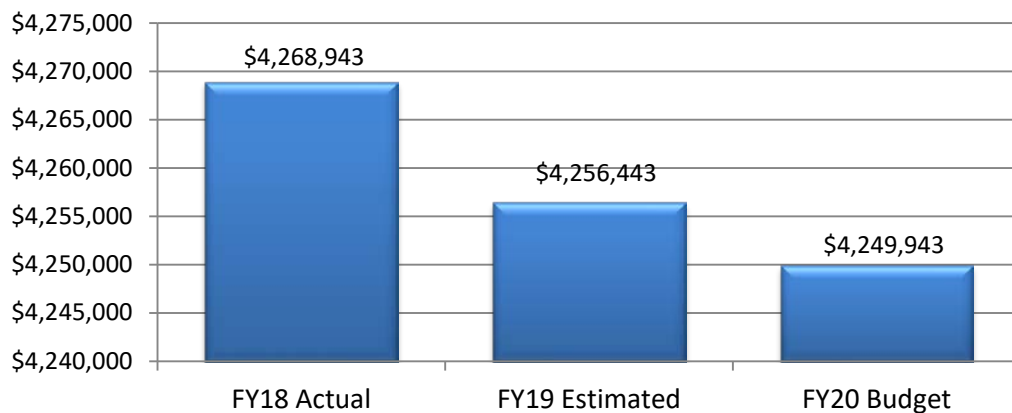
RISK SAFETY FUND ANALYSIS

The Risk Safety Fund is an internal service fund. This fund is used to account for and report costs related to property, casualty, liability, and workers' compensation claims. Operating revenues come from charges to departments for service.

ENDING AVAILABLE NET POSITION

FY 2020 net position is expected to decrease \$6,500 or 0.2% below FY 2019 estimated fund balance. Ending available net position is projected to remain constant in FY 2021 – FY 2025.

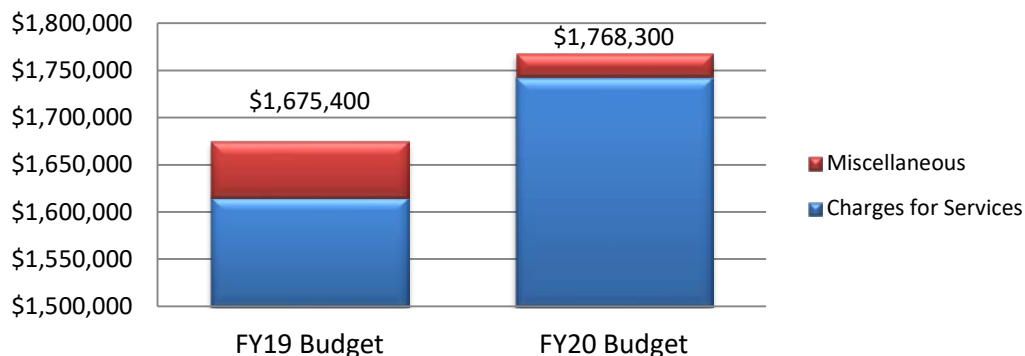
Ending Available Net Position



REVENUE

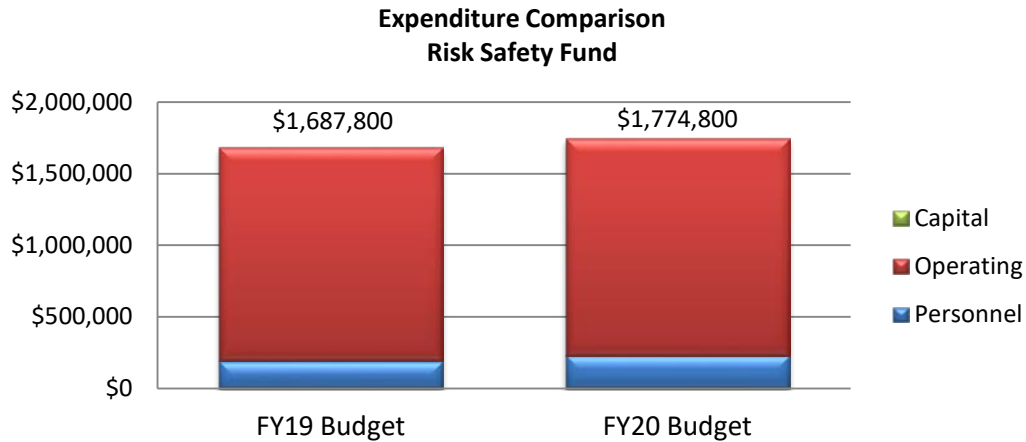
The major revenue source, as an internal service fund, are charges from user departments. Internal service fees are adjusted annually based on projected operating costs. FY 2020 revenues are projected to increase \$92,900, or 5.5%, over the FY 2019 budget. Charges for services are projected to increase \$127,900, or 7.9%. Miscellaneous revenues are projected to decrease \$35,000, or 58.3%, primarily due to a projected decrease in insurance proceeds in FY 2020.

**Revenue Comparison
Risk Safety Fund**



EXPENSES

Total expenses for FY 2020 are projected to increase \$87,000, or 5.2%, over FY 2019 budget. Personnel costs are projected to increase \$39,400, or 20.5%, including a maximum 3.5% cost of living increase for eligible employees, a 4.0% increase in benefits, and changes in staffing level and FTE allocation. Operating costs are projected to increase \$18,200, or 1.2%. A transfer of \$29,400 to the Health Benefits Fund is included in the FY 2020 budget. This transfer is to cover the increase in health costs for employees in FY 2020.



HEALTH BENEFITS FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 97,161	\$ 508,997	\$ 566,797	\$ 209,459	\$ 402,559
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	4,064,574	4,303,251	4,842,400	4,842,400	5,017,600
Fines	-	-	-	-	-
Miscellaneous	11,717	5,960	1,000	1,000	3,000
Debt Proceeds	-	-	-	-	-
Transfers In	250,000	-	-	-	29,400
Revenue Subtotal	\$ 4,326,291	\$ 4,309,211	\$ 4,843,400	\$ 4,843,400	\$ 5,050,000
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 4,326,291	\$ 4,309,211	\$ 4,843,400	\$ 4,843,400	\$ 5,050,000
EXPENSES					
Personnel	95,787	101,280	114,100	114,100	126,800
Operating	3,818,669	4,507,468	4,721,200	4,536,200	4,893,800
Non-Recurring Operating	-	-	-	-	-
Capital	-	-	-	-	-
CIP Capital	-	-	-	-	-
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 3,914,456	\$ 4,608,748	\$ 4,835,300	\$ 4,650,300	\$ 5,020,600
Depreciation	-	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	-	-	-	-	-
TOTAL EXPENSES	\$ 3,914,456	\$ 4,608,748	\$ 4,835,300	\$ 4,650,300	\$ 5,020,600
ENDING TOTAL NET POSITION	\$ 508,997	\$ 209,459	\$ 574,897	\$ 402,559	\$ 431,959
ENDING AVAILABLE NET POSITION	\$ 699,779	\$ 463,984	\$ 574,897	\$ 657,084	\$ 686,484

60-day Reserve Requirement for FY19: \$570,000

4,897 87,084 95,484

60-day Reserve Requirement for FY20: \$591,900

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Charges for Service budgeted based on estimated expense.		-	-	-
Salaries +3%		-	-	-
Benefits +6%		-	-	-
FY21 Operating +6%		-	-	-
FY22-FY25 Operating +7%		-	-	-
<u>Transfers in:</u>		-	-	-
FY20 from Risk Fund to cover the employee portion of health cost increase.		-	-	-
	Total CIP/Non-Recurring Operating	\$ -	\$ -	\$ -

HEALTH BENEFITS FUND

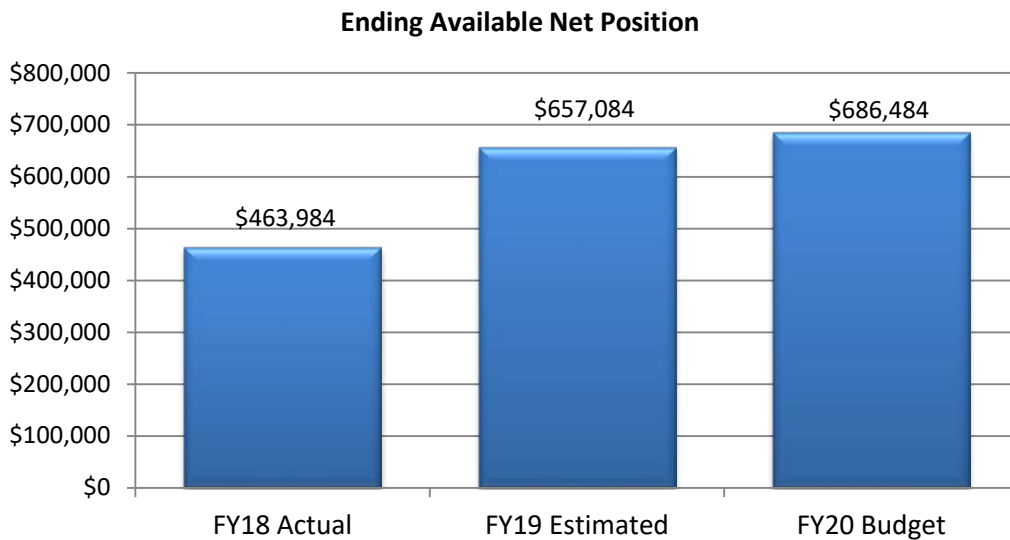
PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 431,959	\$ 434,959	\$ 437,959	\$ 440,959	\$ 443,959
-	-	-	-	-
5,318,400	5,685,800	6,078,800	6,499,100	6,948,700
-	-	-	-	-
3,000	3,000	3,000	3,000	3,000
-	-	-	-	-
-	-	-	-	-
\$ 5,321,400	\$ 5,688,800	\$ 6,081,800	\$ 6,502,100	\$ 6,951,700
-	-	-	-	-
\$ 5,321,400	\$ 5,688,800	\$ 6,081,800	\$ 6,502,100	\$ 6,951,700
131,000	135,300	139,800	144,400	149,200
5,187,400	5,550,500	5,939,000	6,354,700	6,799,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 5,318,400	\$ 5,685,800	\$ 6,078,800	\$ 6,499,100	\$ 6,948,700
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 5,318,400	\$ 5,685,800	\$ 6,078,800	\$ 6,499,100	\$ 6,948,700
\$ 434,959	\$ 437,959	\$ 440,959	\$ 443,959	\$ 446,959
\$ 689,484	\$ 692,484	\$ 695,484	\$ 698,484	\$ 701,484
98,484	101,484	104,484	107,484	110,484
-	-	-	-	-
-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -

HEALTH BENEFITS FUND ANALYSIS

The Health Benefits Fund is an internal service fund. This fund is used to account for and report costs related to health, dental, and other benefits provided to employees. Operating revenues come from charges to departments as well as charges to employees for their contribution of employee benefit elections.

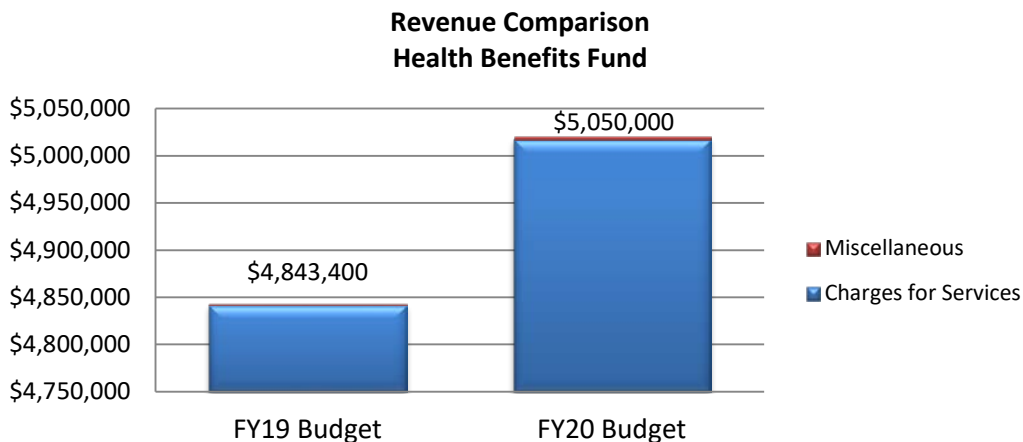
ENDING AVAILABLE NET POSITION

FY 2020 net position is expected to increase \$29,400 or 4.5% over FY 2019 estimated fund balance. Ending available net position is projected to remain constant in FY 2021 – FY 2025.



REVENUE

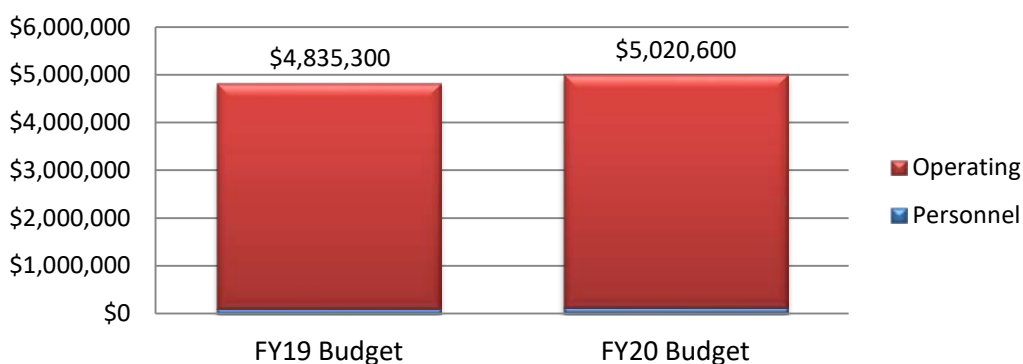
Overall, revenues in FY 2020 have increased \$206,600, or 4.3%. A 9.0% budgeted increase in FY 2019 allowed the Health Benefits Fund to return to a required reserve level of a 60-days or \$591,900. A transfers in from the Risk Safety Fund of \$29,400 will cover the increase in employee benefits costs for FY 2020.



EXPENSES

Total expenses for FY 2020 are projected to increase \$185,300, or 3.8%, over FY 2019 budget. Personnel costs are projected to increase \$12,700, or 11.1%, including a maximum 3.5% cost of living increase for eligible employees, a 4.0% increase in benefits, and changes in staffing level and FTE allocation. Operating costs are projected to increase \$172,600, or 3.7%, due primarily to a projected \$94,300, or 2.7% increase in medical claims paid, and a projected \$70,700, or 10.0%, increase in Reinsurance (Stop Loss).

**Expenditure Comparison
Health Benefits Fund**



I.T. SERVICES FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL*	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2017	2018	2019	2019	2020
BEGINNING FUND BALANCE	\$ 324,895	\$ 903,308	\$ 1,106,783	\$ 1,185,697	\$ 1,468,897
REVENUES					
Intergovernmental	-	-	-	-	-
Charges for Services	917,900	1,067,400	1,259,900	1,259,900	1,339,400
Fines	-	-	-	-	-
Miscellaneous	5,109	9,173	-	8,000	5,000
Debt Proceeds	-	-	-	-	-
Transfers In	428,281	11,275	150,000	150,000	185,000
Revenue Subtotal	\$ 1,351,290	\$ 1,087,848	\$ 1,409,900	\$ 1,417,900	\$ 1,529,400
Elimination of Debt Proceeds	-	-	-	-	-
TOTAL REVENUES	\$ 1,351,290	\$ 1,087,848	\$ 1,409,900	\$ 1,417,900	\$ 1,529,400
EXPENSES					
Personnel	478,243	477,748	537,800	537,800	556,100
Operating	267,271	282,729	387,300	387,300	433,400
Non-Recurring Operating	-	-	189,000	189,000	-
Capital	143,442	414,307	-	8,600	-
CIP Capital	-	-	259,000	616,200	561,800
Other	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	-	-	-	-	-
Expense Subtotal	\$ 888,956	\$ 1,174,784	\$ 1,373,100	\$ 1,738,900	\$ 1,551,300
Depreciation	27,363	44,983	20,600	20,600	65,500
Elimination of Principal Debt Payments	-	-	-	-	-
Elimination of Capital	(143,442)	(414,307)	(259,000)	(624,800)	(561,800)
TOTAL EXPENSES	\$ 772,876	\$ 805,460	\$ 1,134,700	\$ 1,134,700	\$ 1,055,000
ENDING TOTAL NET POSITION	\$ 903,308	\$ 1,185,697	\$ 1,381,983	\$ 1,468,897	\$ 1,943,297
ENDING AVAILABLE NET POSITION	\$ 774,333	\$ 688,029	\$ 281,122	\$ 367,029	\$ 345,129
FB as % of Operating Budget	103.9%	90.5%	25.2%	32.9%	34.9%

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED	BUDGET
		2019	2019	2020
Assumptions:	Citywide Computer Replacements	121,500	121,500	123,800
Charges for Service budgeted based on estimated expense.	ERP Implementation	87,500	444,700	185,000
Salaries +3.5% - FY20 includes out-of-class pay	Network Infrastructure Upgrades	50,000	50,000	85,000
Benefits +6%	ERP Equipment	-	-	18,000
Operating +2% - FY22 remove Naviline support \$106,000	Data Backup & Recovery System	-	-	120,000
Capital as programmed	Fleet Purchase: IT Nissan Leaf	-	-	30,000
Transfers in:	CIP Subtotal	259,000	616,200	561,800
FY20 for ERP System from:	Fiber Cable Audit and Survey	-	-	-
Solid Waste - \$23,700	MS Office 2019	100,000	100,000	-
Water/WW - \$145,200	Phone System Upgrade	89,000	89,000	-
Stormwater - \$16,100	Non-Recurring Operating Subtotal	189,000	189,000	-
	Total CIP/Non-Recurring Operating	\$ 448,000	\$ 805,200	\$ 561,800

I.T. SERVICES FUND

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
\$ 1,943,297	\$ 2,038,797	\$ 2,134,297	\$ 2,249,797	\$ 2,365,297
-	-	-	-	-
1,180,300	1,035,050	1,084,300	1,114,700	1,146,200
-	-	-	-	-
5,000	5,000	5,000	5,000	5,000
-	-	-	-	-
-	-	-	-	-
\$ 1,185,300	\$ 1,040,050	\$ 1,089,300	\$ 1,119,700	\$ 1,151,200
-	-	-	-	-
\$ 1,185,300	\$ 1,040,050	\$ 1,089,300	\$ 1,119,700	\$ 1,151,200
562,700	584,600	607,400	631,200	655,900
442,100	324,950	331,400	338,000	344,800
50,000	-	-	-	-
-	-	-	-	-
125,500	125,500	145,500	145,500	145,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
\$ 1,180,300	\$ 1,035,050	\$ 1,084,300	\$ 1,114,700	\$ 1,146,200
35,000	35,000	35,000	35,000	35,000
-	-	-	-	-
(125,500)	(125,500)	(145,500)	(145,500)	(145,500)
\$ 1,089,800	\$ 944,550	\$ 973,800	\$ 1,004,200	\$ 1,035,700
\$ 2,038,797	\$ 2,134,297	\$ 2,249,797	\$ 2,365,297	\$ 2,480,797
\$ 350,129	\$ 355,129	\$ 360,129	\$ 365,129	\$ 370,129

33.2% 39.0% 38.4% 37.7% 37.0%

PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024	PROJECTION 2025
125,500	125,500	145,500	145,500	145,500
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
125,500	125,500	145,500	145,500	145,500
50,000	-	-	-	-
-	-	-	-	-
-	-	-	-	-
50,000	-	-	-	-
\$ 175,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500

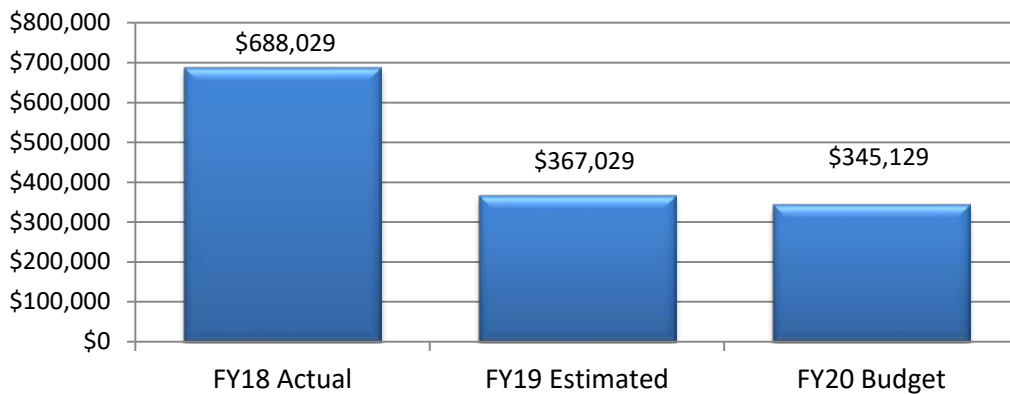
INFORMATION TECHNOLOGY SERVICES FUND ANALYSIS

The Information Technology (IT) Services Fund is an internal service fund. This fund is used to account for and report costs related to technology, such as computer replacements, network infrastructure, and citywide software. Charges for user departments are allocated to departments based on the number of computers in the department.

ENDING AVAILABLE NET POSITION

FY 2020 net position is expected to decrease \$21,900 or 6.0% below the FY 2019 estimated fund balance. Ending available net position is projected to experience moderate growth in FY 2021 – FY 2025.

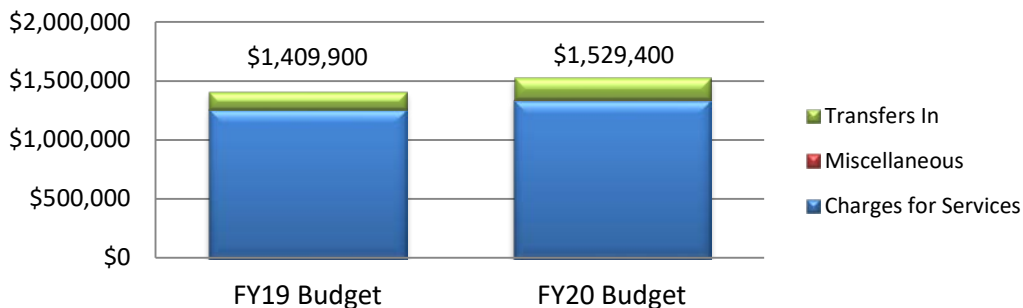
Ending Available Net Position



REVENUE

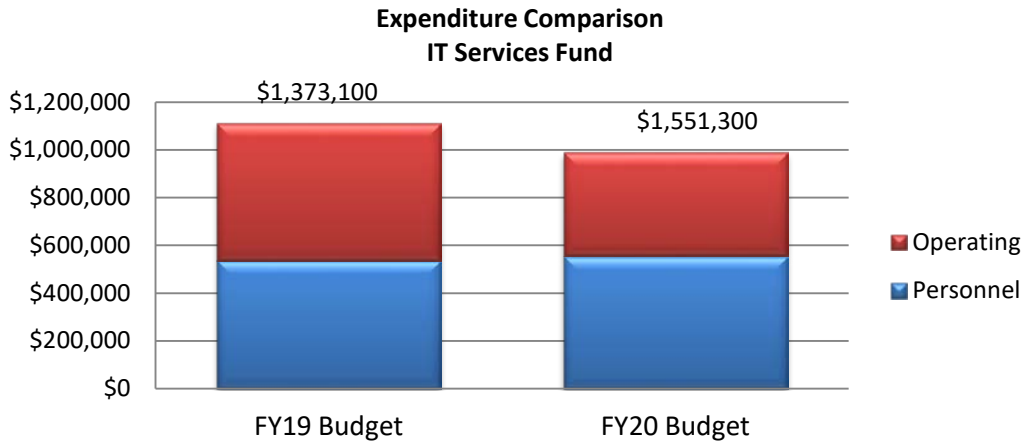
The major revenue source, as an internal service fund, is charges from user departments. Internal service fees are adjusted annually based on projected operating costs. FY 2020 revenues are projected to increase \$119,500, or 8.5%, over the FY 2019 budget. Charges for services is projected to increase \$79,500, or 6.3%. Transfers in are projected to increase \$35,000, or 23.3%, for the ERP Phase 5 & 6 installation.

**Revenue Comparison
IT Services Fund**



EXPENSES

Total expenses for FY 2020 are projected to increase \$178,200, or 13.0%, over FY 2019 budget. Personnel costs are projected to increase \$18,300, or 3.4%, including a maximum 3.5% cost of living increase for eligible employees, and a 4.0% increase in benefits. Operating costs are projected to decrease \$142,900, or 24.8%, primarily due to MS Office 2019 software upgrades and the phone system upgrade that occurred in FY 2019. Capital expenditures are projected to increase \$ 302,800, or 116.9%, due to phases 5 and 6 of the ERP implementation (\$185,000), and a Data Backup and Recovery System (\$120,000).





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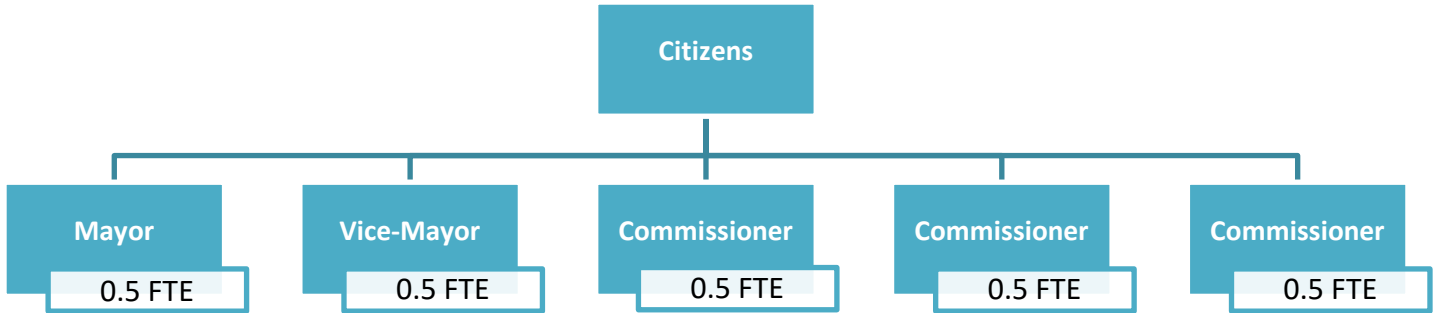


Home of Honeymoon Island

CITY COMMISSION

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
City Commission
2.5 FTE**



Champion Mission Statement

To foster a community partnership dedicated to quality service that effectively, efficiently, and equitably enhances the quality of life in Dunedin.

Current Services Summary

This department of elected officials provides strategic leadership and efficient governance of Dunedin's municipal service delivery.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the City Commission's FY 2020 budget, operating expenses have increased by 6%, and Aid to Private Organizations has increased to \$150,000. Overall, total budgeted expenses have increased a minimal 5% over the FY 2019 budget.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
City Commission	2.50	2.50	2.50	2.50	0.00
Total FTEs	2.50	2.50	2.50	2.50	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	45,151	66,049	66,200	66,200	0%
Benefits	51,986	58,722	50,500	52,100	3%
Operating	94,612	139,869	161,600	171,000	6%
Capital	-	-	-	-	N/A
Other	132,316	137,340	140,000	150,000	7%
Total Expenditures	\$ 324,065	\$ 401,980	\$ 418,300	\$ 439,300	5%

Major Operating (\$25,000 or more)

None

Major Capital (\$25,000 or more)

None

Other Major Expenses (\$25,000 or more)

Aid to Organizations \$ 150,000 General Fund

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	324,065	401,980	418,300	439,300	5%
TOTAL DEPARTMENT FUNDING	\$ 324,065	\$ 401,980	\$ 418,300	\$ 439,300	5%



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CITY ATTORNEY

FY 2020 ADOPTED OPERATING & CAPITAL BUDGET



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Champion Mission Statement

To provide for legal services as described in the City Charter.

Current Services Summary

The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The City is in the process of going out to RFP for legal services. The budget for legal expenses has increased for FY 2020 due to prior year's actual expenses. All legal invoices are reviewed and approved by the City Manager's office before being processed.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

CITYWIDE LEGAL FEES (INCLUDES CITY ATTORNEY DEPT.)				
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020
City Attorney Dept.	280,994	355,614	246,600	325,400
Risk Management*	33,000	36,000	30,000	30,000
Labor & Pension	3,000	3,000	3,000	3,000
TOTAL	\$ 316,994	\$ 394,614	\$ 279,600	\$ 358,400

* Included in budget for Johns Eastern claims handling.

Note : Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
City Attorney	0.00	0.00	0.00	0.00	0.00
Total FTEs	0.00	0.00	0.00	0.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	280,994	355,614	246,600	325,400	32%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 280,994	\$ 355,614	\$ 246,600	\$ 325,400	32%

Major Operating (\$25,000 or more)

Legal services \$ 325,400 General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2017	FY 2018	FY 2019	FY 2020	CHANGE
General Fund	280,994	355,614	246,600	325,400	32%
TOTAL DEPARTMENT FUNDING	\$ 280,994	\$ 355,614	\$ 246,600	\$ 325,400	32%

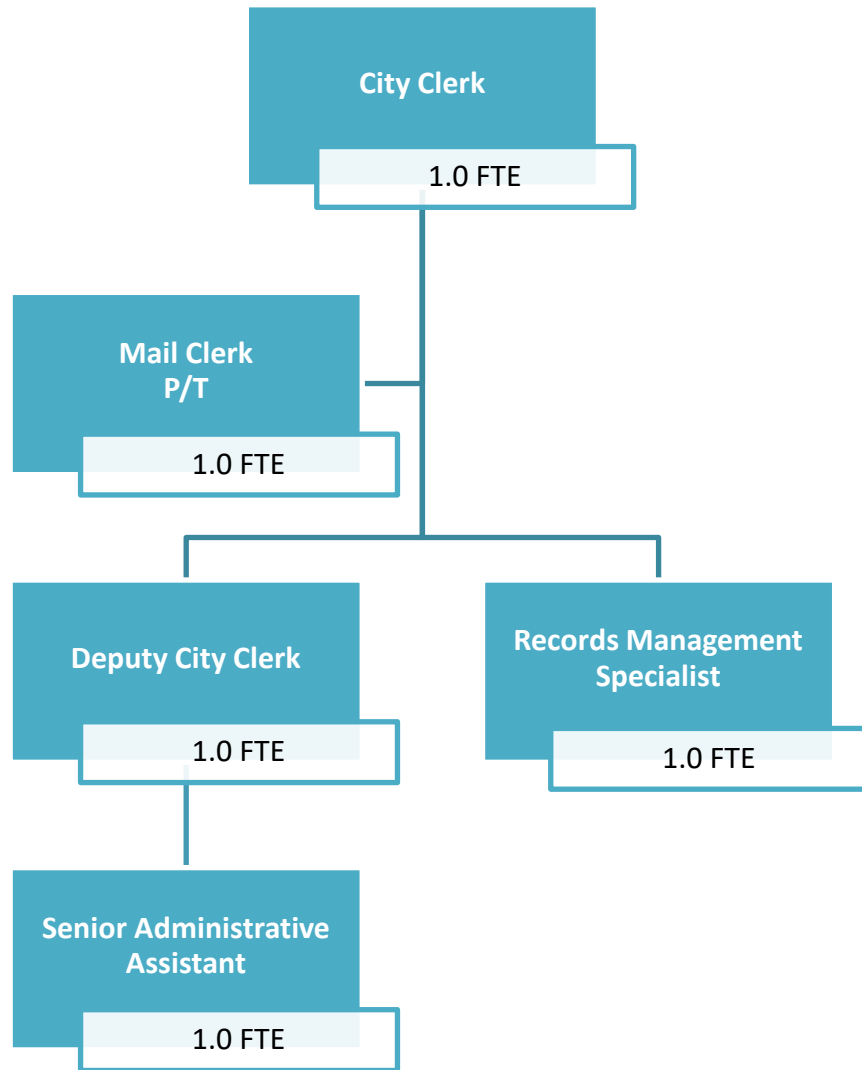


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CITY CLERK

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
City Clerk's Office
5.0 FTE**



FUNDING SOURCES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	417,067	474,519	482,400	516,700	7%
TOTAL DEPARTMENT FUNDING	\$ 417,067	\$ 474,519	\$ 482,400	\$ 516,700	7%

PERFORMANCE MEASURES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Commission Meeting Packets Published to Web	62	40	57	60	60
Ordinances, Resolutions, and Presentations Archived/Published to the Web	31 Ord. 42 Res. 131 Present.	40 Ord. 35 Res. 60 Present.	15 Ord. 35 Res. 70 Present.	20 Ord. 35 Res. 80 Present.	20 Ord. 35 Res. 80 Present.
External Requests for Public Records	126	80	130	130	130
Boxed Records Placed in Storage	24	9	10	10	10
Records Destroyed	153.75 cu ft	175 cu ft	160 cu ft	160 cu ft	160 cu ft
Public Notices	169	180	200	200	200

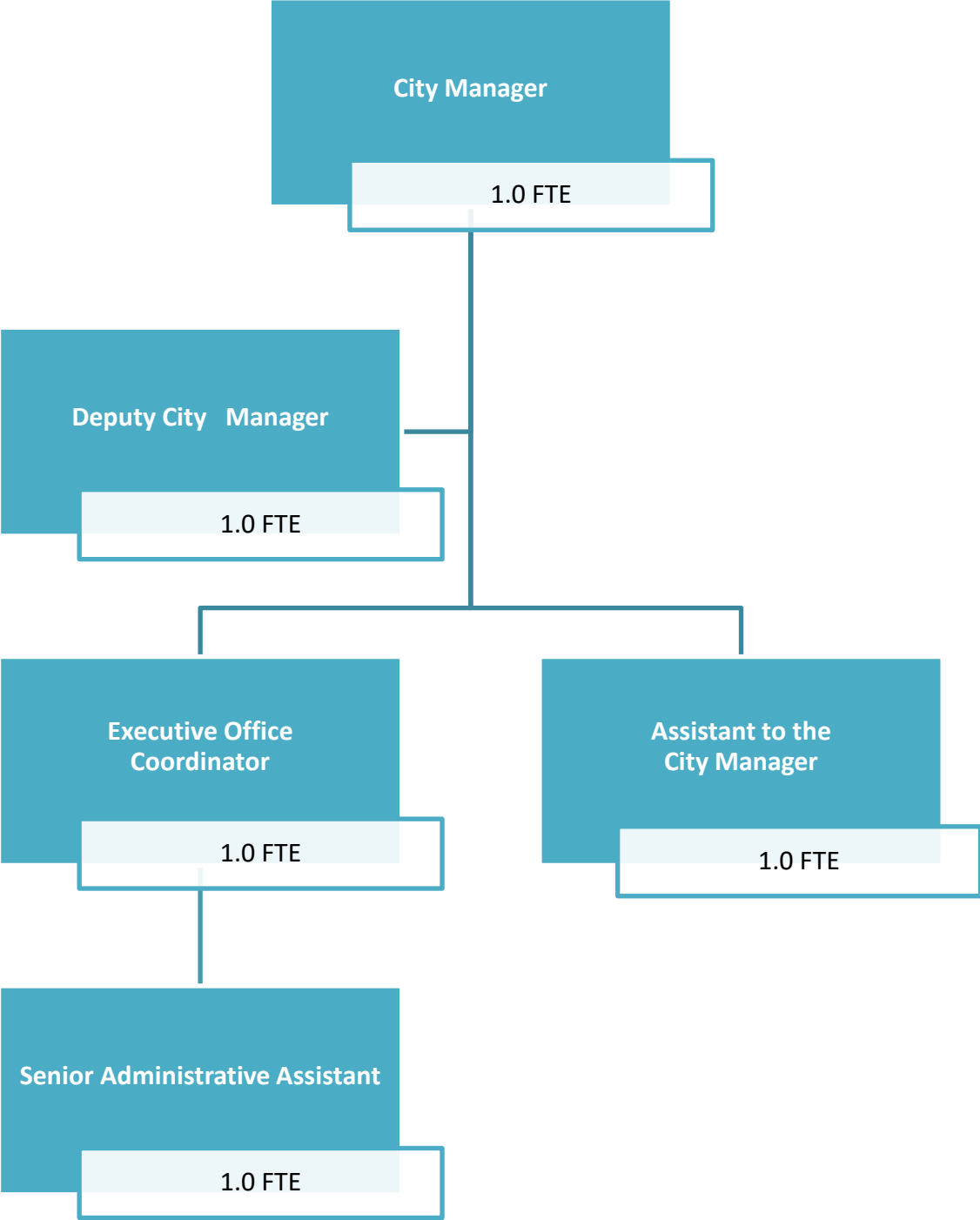


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CITY MANAGER

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
City Manager
5.0 FTE**



Champion Mission Statement

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

Current Services Summary

The City Manager's office establishes the City's organization; directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits the annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY 2020, the City will continue to move forward with planning and construction of a new City Hall complex which will relocate facilities at City Hall, the Technical Services Building, and the Municipal Services Building, at a projected cost of \$25,000,000 to be funded by the Building Fund, Utility Funds, CRA Fund and the Penny Fund. An increase in 176% in operating costs is for the temporary relocation of Municipal Services Building and Technical Services staff during construction. In FY 2020, the 0.5 FTE Project Coordinator position was converted to 1.0 FTE Assistant to the City Manager, and is now funded 100% in the General Fund.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
City Manager	4.50	4.50	4.50	5.00	0.50
Total FTEs	4.50	4.50	4.50	5.00	0.50

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	316,039	497,053	499,300	532,200	7%
Benefits	92,457	133,337	142,700	151,800	6%
Operating	100,247	60,076	108,900	301,100	176%
Capital	2,420	-	12,700,000	9,000,000	-29%
Other	-	-	254,000	-	-100%
Total Expenditures	\$ 511,163	\$ 690,466	\$ 13,704,900	\$ 9,985,100	-27%

TOTAL DEPARTMENT EXPENDITURE	\$ 511,163	\$ 690,466	\$ 13,704,900	\$ 9,985,100	-27%
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Major Operating (\$25,000 or more)

Temporary relocation for City Hall Build \$ 200,300 General Fund

Major Capital (\$25,000 or more)

New City Hall \$ 7,200,000 Penny Fund
Downtown Parking Structure \$ 1,800,000 Penny Fund

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	511,163	690,466	750,900	985,100	31%
Penny Fund	-	-	12,954,000	9,000,000	-31%
TOTAL DEPARTMENT FUNDING	\$ 511,163	\$ 690,466	\$ 13,704,900	\$ 9,985,100	-27%

PERFORMANCE MEASURES					
City Manager	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Construction of Player Development & Stadium	Complete	In-progress	Complete	In progress	In progress
Reduce gap in reserve level funding	Complete	Complete	Complete	Complete	Complete
Relocate Staff from Municipal Services Building and Technical Services Building to new facilities.	N/A	N/A	N/A	N/A	In progress
Commence Construction of City Hall	N/A	N/A	N/A	N/A	In progress

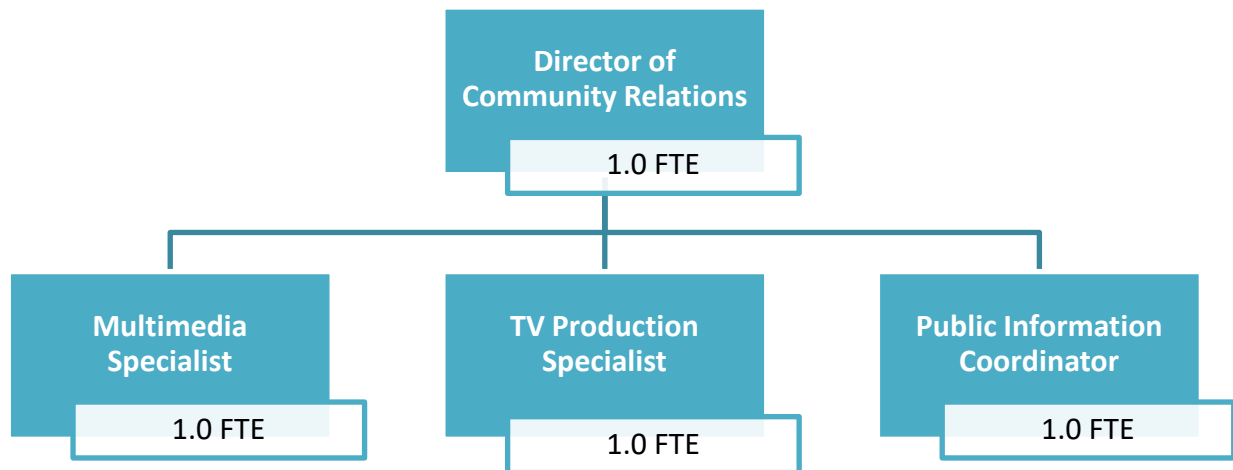


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COMMUNITY RELATIONS

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Community Relations
4.0 FTE**



Champion Mission Statement

The City of Dunedin Community Relations Department supports all City Departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin Television, City of Dunedin social media outlets (Facebook, Twitter, YouTube, Instagram) and print media. The Community Relations Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services.

Current Services Summary

The Community Relations Department oversees and manages the daily operation of the City owned and operated government access station Dunedin Television, the City of Dunedin website (DunedinGov.com) and all public communications including social media distribution. We are currently expanding the City's outreach with additional assistance to all Departments and we have created Your City @ Work, a digital e-newsletter.

Budget Highlights, Service Changes and Proposed Efficiencies

The Community Relations Department continues to work to increase community outreach with a multi-pronged approach to reach all demographics. Increasing our assistance and communication at an interdepartmental level is a main focus as we shift gears and look toward the future with a central City Hall building.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Community Relations	3.00	4.00	4.00	4.00	0.00
Total FTEs	3.00	4.00	4.00	4.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	160,977	198,000	222,500	225,600	1%
Benefits	58,432	70,608	89,300	86,300	-3%
Operating	129,802	97,121	138,800	147,600	6%
Capital	9,911	29,035	20,000	-	-100%
Other	-	-	-	-	N/A
Total Expenditures	\$ 359,122	\$ 394,764	\$ 470,600	\$ 459,500	-2%

Major Operating (\$25,000 or more)

Contract Workers	\$ 27,000	General Fund
Communications Outreach	\$ 25,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	359,122	394,764	470,600	459,500	-2%
TOTAL DEPARTMENT FUNDING	\$ 359,122	\$ 394,764	\$ 470,600	\$ 459,500	-2%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Website visits	703,542	705,000	705,000	900,000	950,000
Website page views	1,909,577	2,000,000	2,000,000	1,700,000	1,800,000
Facebook page likes	18,400	19,500	19,750	22,300	25,000
YouTube Channel views	159,700	185,000	186,000	243,000	300,000



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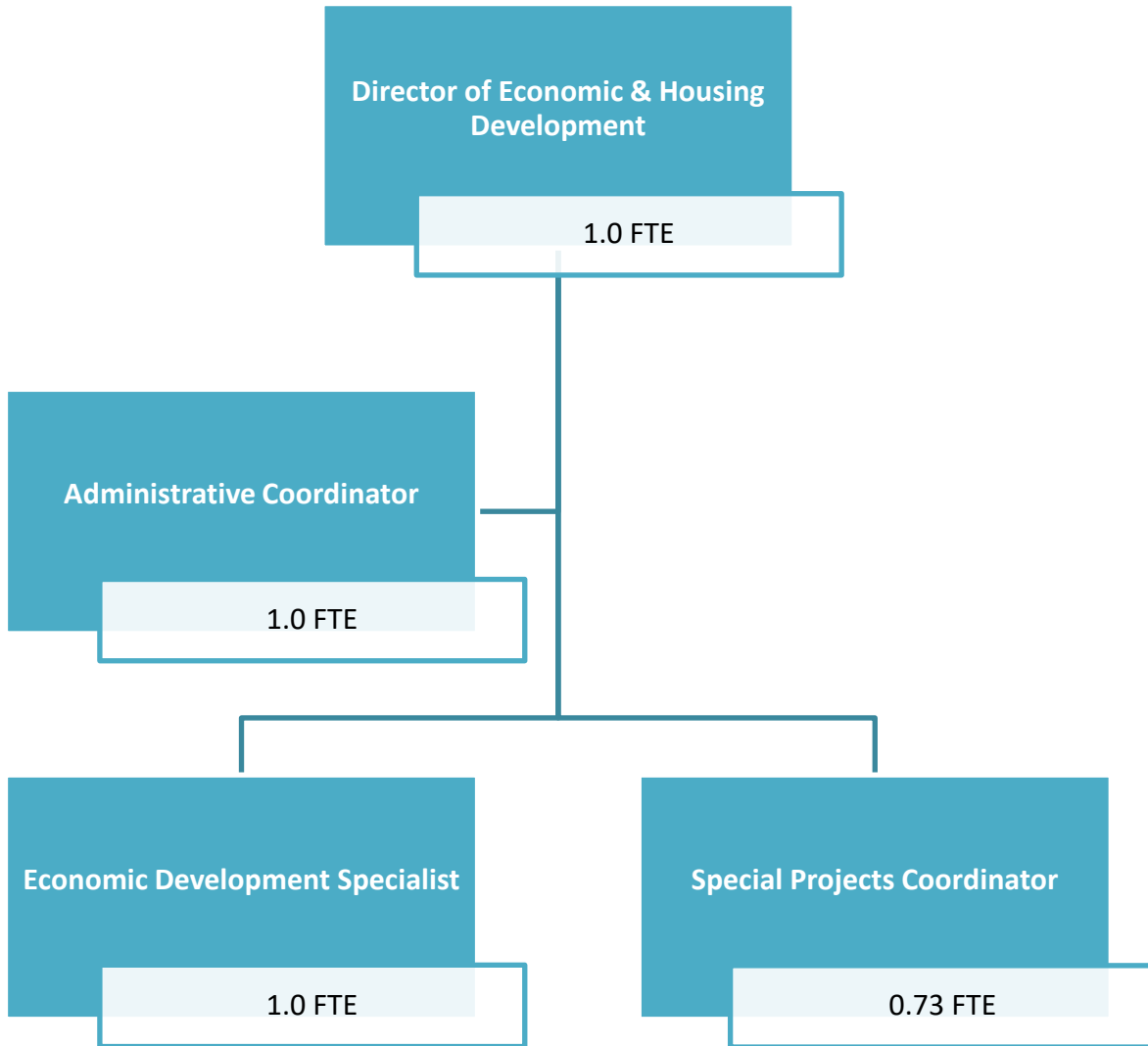


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ECONOMIC & HOUSING DEVELOPMENT

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Economic & Housing Development
(Includes CRA)
3.73 FTE**



Champion Mission Statement

The Economic & Housing Development Department, which also manages the City's Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City's economy and promote redevelopment, jobs, housing, and overall quality of life aspects. The Economic Development Department is also involved with special projects such as the siting and building of the new City Hall.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, infrastructure enhancement projects, special projects, grant applications, targeted streetscape initiatives, and downtown improvements. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Agency Advisory Committee, Dunedin Housing Authority and Visit Dunedin, as well as to Dunedin residents and businesses at-large.



Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2020 budget continues with the business incubator program to foster entrepreneurial and business start-ups in the City. Initiatives for FY 2020 include the Downtown East End Plan (DEEP), a Complete Streets design plan for Skinner Boulevard, Gateway unified development plan, Phase I of the paver replacement program for Main Street sidewalks and undergrounding of utilities on Douglas Avenue. New in FY 2020 is \$1,000,000 budgeted in the CRA Fund to begin the construction of a Parking Structure that will be built in conjunction with the City Hall Complex.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Economic & Housing	1.14	1.64	1.64	1.64	0.00
CRA	2.09	2.09	2.09	2.09	0.00
Total FTEs	3.23	3.73	3.73	3.73	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	247,036	267,995	277,800	288,100	4%
Benefits	69,230	80,030	82,200	84,500	3%
Operating	326,025	437,254	496,500	703,500	42%
Capital	96,497	99,824	315,000	1,474,000	368%
Other	129,749	234,615	381,700	268,400	-30%
Total Expenditures	\$ 868,537	\$ 1,119,718	\$ 1,553,200	\$ 2,818,500	81%

Major Operating (\$25,000 or more)

Skinner Blvd Design Plans	\$ 100,000	CRA Fund
Dunedin Station Lot Rental	\$ 36,000	CRA Fund
Jolley Trolley	\$ 31,000	CRA Fund
Plans, Appraisals and Surveys	\$ 30,000	CRA Fund
Downtown East End Plan (DEEP)	\$ 30,000	CRA Fund
Art Incubator Maintenance Shed Rental	\$ 25,500	CRA Fund
Affordable Workforce Housing Programs	\$ 102,000	CRA Fund / General Fund
Art Incubator Building Leases	\$ 72,600	General Fund
Professional Consulting Services	\$ 40,000	General Fund
Florida Business Incubator Sponsorship	\$ 30,000	General Fund

Major Capital (\$25,000 or more)

Downtown Parking Structure	\$ 1,000,000	CRA Fund
Downtown Pavers, Walkability & Enhancements	\$ 250,000	CRA Fund
Underground Utilities on Douglas Ave S	\$ 100,000	CRA Fund
John R Lawrence Pioneer Park Enhancements	\$ 50,000	CRA Fund
Patricia Corridor Enhancements	\$ 50,000	General Fund

Major Other (\$25,000 or more)

LDO Incentives	\$ 101,000	CRA Fund
CRA Facade, DEMO & Site Plan Assistance	\$ 77,500	CRA Fund / General Fund
Dunedin Commons Development Incentive Grant	\$ 25,000	General Fund

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Economic & Housing Development					
Personnel					
Salaries	83,999	95,911	98,500	102,600	4%
Benefits	22,847	29,442	30,600	31,600	3%
Operating	203,594	189,784	248,900	278,700	12%
Capital	57,863	-	85,000	50,000	-41%
Other	24,808	36,143	101,000	76,000	-25%
Total Expenditures	\$ 393,111	\$ 351,280	\$ 564,000	\$ 538,900	-4%
Community Redevelopment Agency (CRA)					
Personnel					
Salaries	163,037	172,084	179,300	185,500	3%
Benefits	46,383	50,588	51,600	52,900	3%
Operating	122,431	247,470	247,600	424,800	72%
Capital	38,634	99,824	230,000	1,424,000	519%
Other	104,941	198,472	280,700	192,400	-31%
Total Expenditures	\$ 475,426	\$ 768,438	\$ 989,200	\$ 2,279,600	130%
TOTAL DEPARTMENT EXPENDITURES	\$ 868,537	\$ 1,119,718	\$ 1,553,200	\$ 2,818,500	81%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	393,111	351,280	564,000	538,900	-4%
CRA Fund	475,426	768,438	989,200	2,279,600	130%
TOTAL DEPARTMENT FUNDING	\$ 868,537	\$ 1,119,718	\$ 1,553,200	\$ 2,818,500	81%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Increase in tax base (CRA / Citywide)	7.7% / 7.8%	22.6% / 9.2%	12.1% / 8.8%	10.9% / 6.1%	26.4% / 10.76%
New development projects initiated	5	5	2	2	2
Incentive grants awarded	43 / \$15,000	5 / \$25,000	8 / \$63,300	10 / \$72,500	12 / \$101,000
Downtown enhancement projects	1	1	3	3	5



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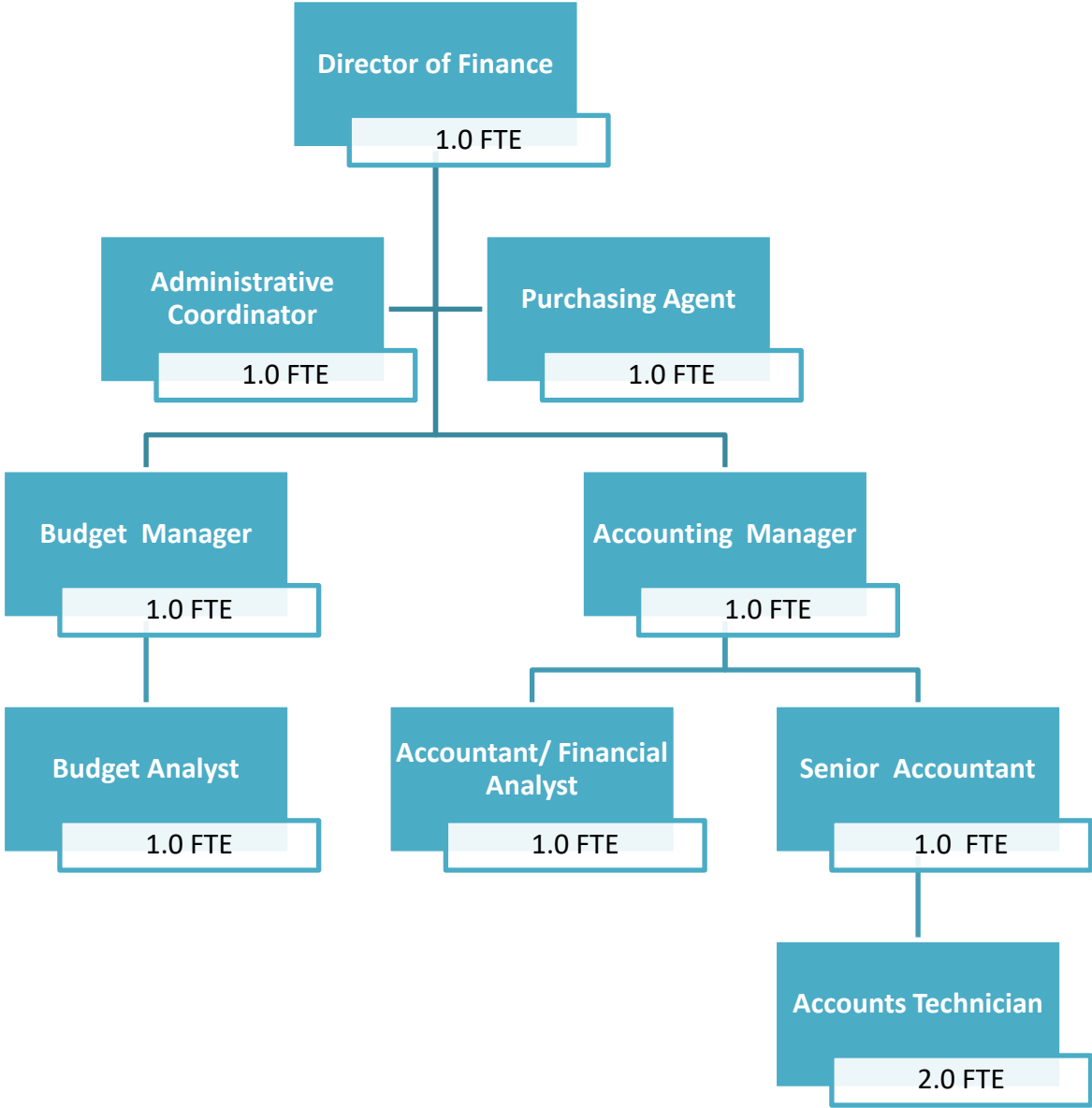


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FINANCE

FY 2020 ADOPTED OPERATING & CAPITAL BUDGET

**City of Dunedin
Finance
10.0 FTE**



Champion Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Business Plan that includes the Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. The Department also provides internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

Operating expenses for FY 2020 have increased by approximately 11%. The Finance budget includes \$27,000 in operating expenses for purchasing contractual services to meet the increased demands due to the Blue Jays Stadium/Player Development Complex, New City Hall and Fire Training EOC Building projects. To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Department has contracts in place for high dollar or high volume purchases and of small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.). Benefits expense has increased 13% over FY19 due to vacancies and the need to allocate the full cost of benefits for those vacant positions when filled in FY 2020.

Major projects within the department included the continued development of a Business Plan and Capital Improvements Plan for FY 2020. The Business Plan and CIP are intended to guide the development of the FY 2020 Operating and Capital Budget.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Accounting/Finance	9.50	10.00	10.00	10.00	0.00
Total FTEs	9.50	10.00	10.00	10.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	571,851	522,139	637,900	672,300	5%
Benefits	173,307	160,313	200,900	226,800	13%
Operating	143,325	300,184	210,700	234,500	11%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 888,483	\$ 982,636	\$ 1,049,500	\$ 1,133,600	8%

Major Operating (\$25,000 or more)

Auditor Services	\$ 60,000	General Fund
Purchasing Contractual Services	\$ 27,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	888,483	982,636	1,049,500	1,133,600	8%
TOTAL DEPARTMENT FUNDING	\$ 888,483	\$ 982,636	\$ 1,049,500	\$ 1,133,600	8%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Number of Budget Amendments	5	5	4	4	4
Purchase Orders Issued	768	750	900	950	950
Issuer Rating (Moody's / S & P)	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA+	Aa2/AA+
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes

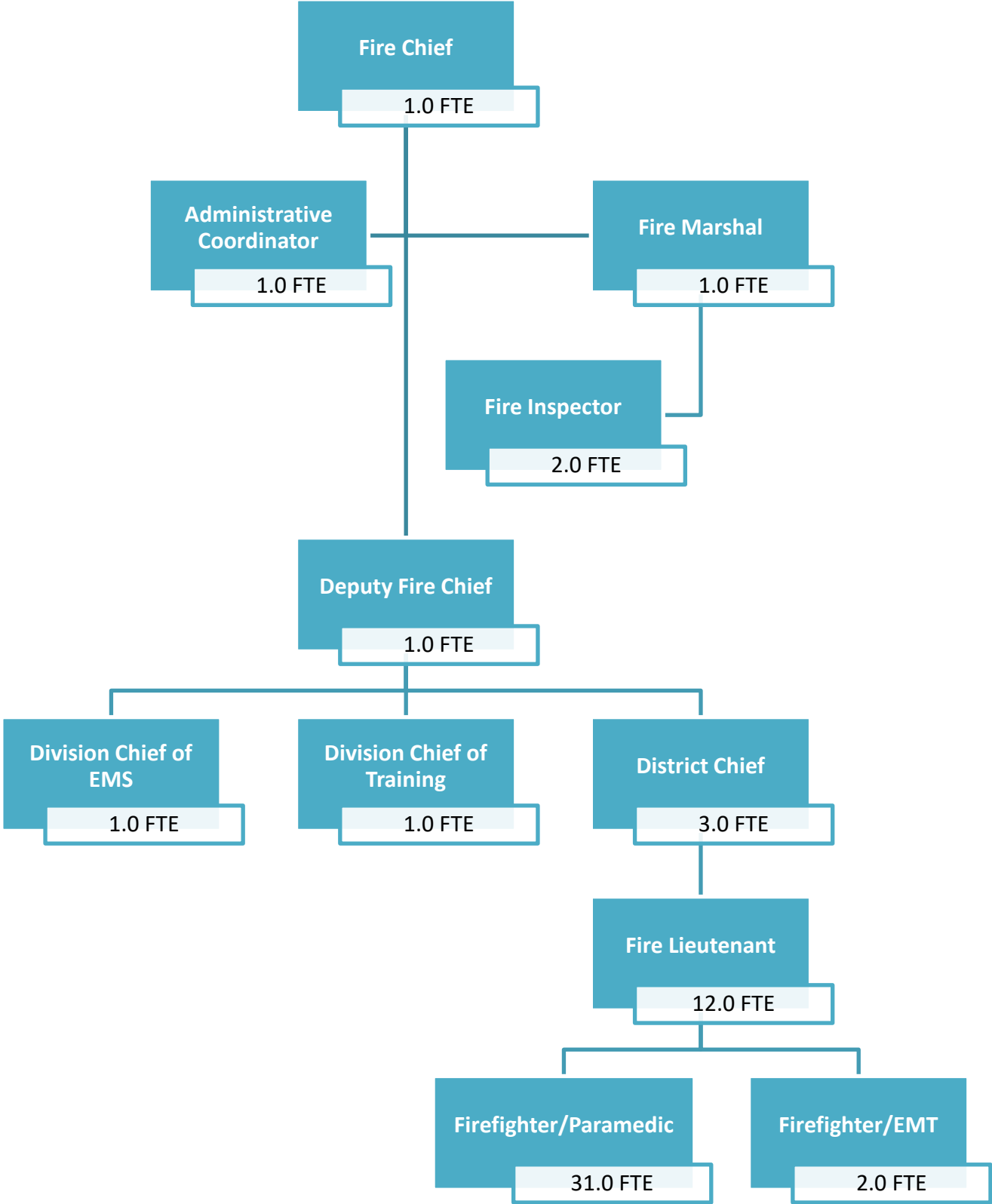


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FIRE RESCUE

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Fire
56.0 FTE**



Champion Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2020 budget will maintain the 2019 service levels and programs. The large increase in capital expenditures for FY 2020 is for the construction of the Fire Training Facility & Emergency Operations Center (EOC) , with the majority of the funding coming from Penny IV funds.



Dunedin's newest Fire Station #61



DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Fire Administration	10.25	10.00	10.00	10.00	0.00
Fire Operations	35.00	36.00	36.00	36.00	0.00
EMS	9.75	10.00	10.00	10.00	0.00
Total FTEs	55.00	56.00	56.00	56.00	0.00



Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.



DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	4,036,422	4,150,197	4,129,600	4,203,300	2%
Benefits	1,516,290	1,627,082	1,676,400	1,812,400	8%
Operating	997,333	1,252,637	1,455,900	1,470,800	1%
Capital	53,520	45,247	1,892,400	2,059,400	9%
Other	104,560	105,961	111,300	110,400	-1%
Total	\$ 6,708,125	\$ 7,181,124	\$ 9,265,600	\$ 9,656,300	4%

Major Operating (\$25,000 or more)

Bunker Gear Replacements	\$ 25,500	General Fund
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Major Capital (\$25,000 or more)

Fire Training Facility & EOC	\$ 1,996,000	Penny Fund / Impact Fee Fund
Radio Replacements	\$ 50,400	General Fund

Major Other (\$25,000 or more)

Fire Station #61 Debt Payment	\$ 110,400	Penny Fund
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Fire Engine #61



Honor Guard

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Fire Administration					
Personnel					
Salaries	816,511	808,150	834,200	844,400	1%
Benefits	248,240	281,549	290,800	312,300	7%
Operating	-	-	-	-	N/A
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 1,064,751	\$ 1,089,699	\$ 1,125,000	\$ 1,156,700	3%
Fire Operations					
Personnel					
Salaries	2,505,962	2,567,373	2,511,100	2,567,700	2%
Benefits	824,545	861,618	889,300	963,400	8%
Operating	815,974	1,051,577	1,225,000	1,221,900	0%
Capital	53,520	45,247	1,892,400	2,059,400	9%
Other	104,560	105,961	111,300	110,400	-1%
Total Expenditures	\$ 4,304,561	\$ 4,631,776	\$ 6,629,100	\$ 6,922,800	4%
EMS					
Personnel					
Salaries	713,949	774,674	784,300	791,200	1%
Benefits	443,505	483,915	496,300	536,700	8%
Operating	181,359	201,060	230,900	248,900	8%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 1,338,813	\$ 1,459,649	\$ 1,511,500	\$ 1,576,800	4%
TOTAL DEPARTMENT EXPENDITURES	\$ 6,708,125	\$ 7,181,124	\$ 9,265,600	\$ 9,656,300	4%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund					
Fire Plan Review/Inspections	53,406	41,596	44,000	41,000	-7%
County Fire Service Fees	687,621	752,291	953,500	778,100	-18%
County EMS	1,394,650	1,447,919	1,477,600	1,507,200	2%
Donations	3,032	5,712	1,000	1,000	0%
City Funds	4,464,857	4,827,645	5,032,800	5,222,600	4%
Total General Fund	\$ 6,603,565	\$ 7,075,163	\$ 7,508,900	\$ 7,549,900	1%
Penny Fund					
Intergovernmental	104,560	105,961	1,756,700	1,906,400	9%
Total Penny Fund	\$ 104,560	\$ 105,961	\$ 1,756,700	\$ 1,906,400	9%
Impact Fee Fund					
Fire Impact Fees	-	-	-	200,000	N/A
Total Impact Fee Fund	\$ -	\$ -	\$ -	\$ 200,000	N/A
TOTAL DEPARTMENT FUNDING	\$ 6,708,125	\$ 7,181,124	\$ 9,265,600	\$ 9,656,300	4%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Percent of firefighters with ISO required 192 hours of company training	100%	100%	96%	100%	100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	100%	100%	100%	100%	100%
Percent of firefighters with ISO required 18 hours annual facility training	100%	100%	98%	100%	100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	95%	100%	100%
Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	97%	100%	95%	100%	100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	95%	100%	90%	100%	100%



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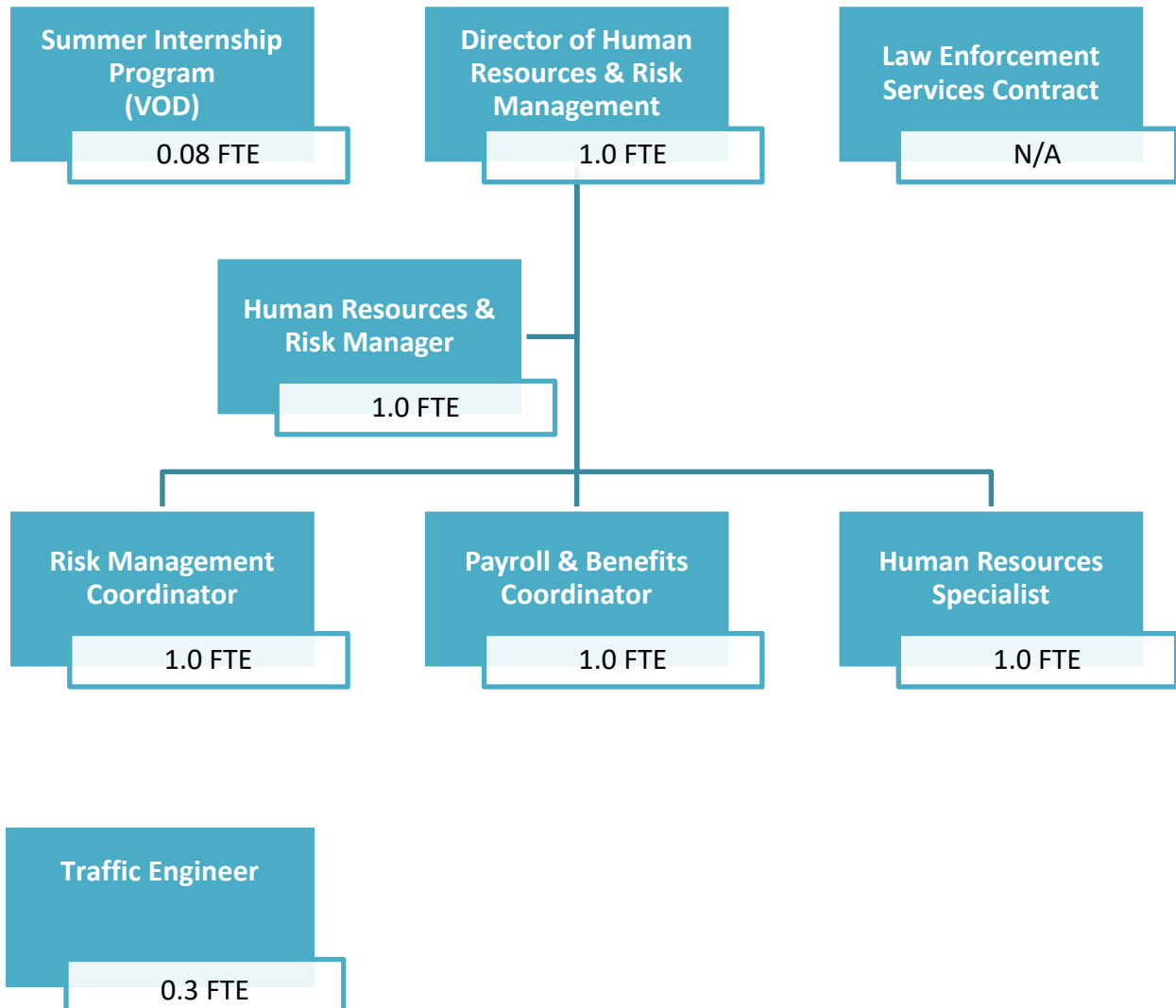


Home of Honeymoon Island

HUMAN RESOURCES & RISK MANAGEMENT

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

City of Dunedin
Human Resources & Risk Management
5.38 FTE



Champion Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Department is comprised of two divisions: Human Resources (HR) and Risk Management. The HR Division provides administrative support to all City departments pertaining to personnel matters. Activities include recruitment and selection, performance management, retirement plan administration, employee and labor relations, classification and compensation, payroll processing, City-wide employee training, policies and procedures maintenance, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The HR Division also oversees administration of the City's health plans, employee wellness program and other employee benefits. Employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs including medical claims.

The Risk Management Division is responsible for the administration of the City's safety, property and liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include monitoring and authorization of claims-related expenditures by the City's Third Party Administrator, insurance renewals and adjustments to risk management services to stay abreast of the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation analyses, and coordinates the activities of the City's employee Safety Action Committee.

The Director of Human Resources & Risk Management is also responsible for administration of the City's law enforcement contract with the Pinellas County Sheriff's Office and works with the City Manager and other departments to ensure effective deployment of law enforcement services throughout the City.

Budget Highlights, Service Changes and Proposed Efficiencies

In overall Department expenses, the 13% increase in Salaries and 17% increase in Benefits are primarily attributed to the new Traffic Engineer position in Risk Management, and out-of-class pay for employees involved with the Tyler ERP conversion. An overall increase of 3% in operating expenses can be attributed to the increase in health insurance premiums and claims.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Human Resources	2.08	2.24	2.24	2.08	-0.16
Risk Management	2.00	1.75	1.75	2.05	0.30
Health Benefits	1.00	1.25	1.25	1.25	0.00
Total FTEs	5.08	5.24	5.24	5.38	0.14

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	303,094	291,418	356,100	403,800	13%
Benefits	85,501	95,223	124,100	144,900	17%
Operating	5,485,695	5,938,310	6,302,300	6,506,100	3%
Capital	-	-	-	-	N/A
Other	250,000	-	-	29,400	N/A
Total	\$ 6,124,290	\$ 6,324,951	\$ 6,782,500	\$ 7,084,200	4%

Major Operating (\$25,000 or more)

Premiums - Liability	\$ 751,300	Risk Safety Fund
Workers' Comp Claims	\$ 281,600	Risk Safety Fund
Claims Paid	\$ 174,100	Risk Safety Fund
Workers' Comp Premiums	\$ 122,900	Risk Safety Fund
Broker Fees	\$ 83,500	Risk Safety Fund
Johns Eastern P & C Claims Handling	\$ 30,000	Risk Safety Fund
Medical Claims	\$ 3,564,000	Health Benefits Fund
Reinsurance	\$ 780,000	Health Benefits Fund
Retiree, Cobra, DFAC, DHM Premiums	\$ 180,800	Health Benefits Fund
Humana ASO Fees	\$ 162,000	Health Benefits Fund
City Paid Life Insurance Premiums	\$ 89,700	Health Benefits Fund
City Short Term Disability Premiums	\$ 56,100	Health Benefits Fund

Major Capital (\$25,000 or more)

None

Major Other (\$25,000 or more)

Transfer to Health Benefits Fund for employee share of health insurance cost increase	\$ 29,400	Risk Safety Fund
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DEPARTMENT EXPENSE SUMMARY BY PROGRAM

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Human Resources					
Personnel					
Salaries	133,420	123,171	137,400	145,700	6%
Benefits	39,003	37,162	36,500	44,600	22%
Operating	74,336	114,610	85,500	98,500	15%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 246,759	\$ 274,943	\$ 259,400	\$ 288,800	11%

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Risk Management					
Personnel					
Salaries	96,058	89,338	127,800	157,400	23%
Benefits	24,326	35,689	64,400	74,200	15%
Operating	1,592,691	1,316,232	1,495,600	1,513,800	1%
Capital	-	-	-	-	N/A
Other	-	-	-	29,400	N/A
Total Expenses	\$ 1,713,075	\$ 1,441,259	\$ 1,687,800	\$ 1,774,800	5%

Health Benefits					
Personnel					
Salaries	73,616	78,909	90,900	100,700	11%
Benefits	22,172	22,372	23,200	26,100	13%
Operating	3,818,668	4,507,468	4,721,200	4,893,800	4%
Capital	-	-	-	-	N/A
Other	250,000	-	-	-	N/A
Total Expenses	\$ 4,164,456	\$ 4,608,749	\$ 4,835,300	\$ 5,020,600	4%

TOTAL DEPARTMENT EXPENSES	\$ 6,124,290	\$ 6,324,951	\$ 6,782,500	\$ 7,084,200	4%
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FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	246,759	274,943	259,400	288,800	11%
Risk Safety Fund	1,963,075	1,441,259	1,687,800	1,774,800	5%
Health Benefits Fund	3,914,456	4,608,749	4,835,300	5,020,600	4%
TOTAL DEPARTMENT FUNDING	\$ 6,124,290	\$ 6,324,951	\$ 6,782,500	\$ 7,084,200	4%



"Meet-N-Greet" for New Employees



Wellness Program Presentation from Humana

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Human Resources					
Percent of employment requests processed within one week of request submittal	90%	94%	95%	95%	95%
Percentage of new hires that complete probation within one year of hire	95%	95%	95%	88%	90%
Number of Supervisor Roundtable Workshops presented	4	3	4	4	4

Risk Safety	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Percentage of Employee Participation in Safety training	98%	94%	98%	98%	98%
Percentage of total accidents that were non-preventable	80%	75%	85%	75%	70%
Average days lost from Workers' Compensation injuries	2 days	2 days	2 days	2 days	2 days

Health Benefits	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	100%	98%	100%	100%	98%
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	100%	80%	100%	100%	100%
Percentage of participation in Online Health Assessment by eligible employees.	90%	40%	50%	65%	70%
NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program	65%	59%	75%	78%	80%

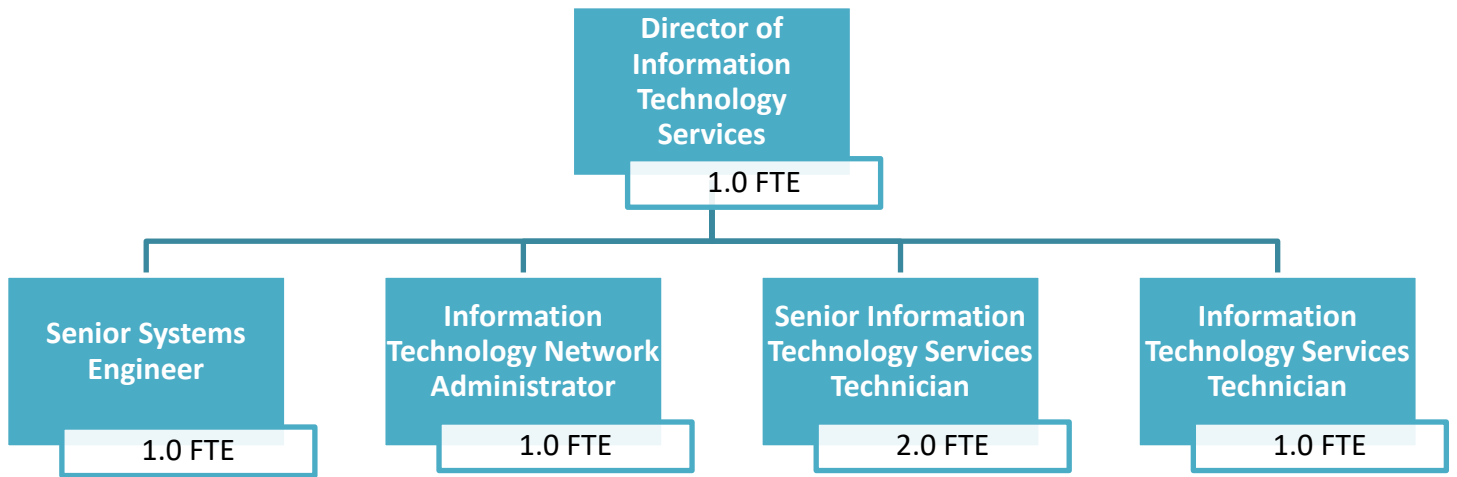


Home of Honeymoon Island

IT SERVICES

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
IT Services Department
6.0 FTE**



Champion Mission Statement

The Information Technology Services Department is an organization committed to proactively delivering a dynamic and evolving set of core services and innovative technologies that the city and its constituents demand. IT achieves and maintains high standards in the following areas:

- **Business and IT Alignment** – Working with public and private partners to make investments in information technology that provide long-term benefits and add value to our community.
- **Information Accessibility** – Using technology to make city data readily available to enhance government decision-making and simplify delivery of services to our citizens.
- **Openness and Transparency** – Providing our constituents with simple and open access to city services and information.
- **Civic Participation** – Leveraging technology to meet the growing demand among our citizens for participatory and collaborative government.
- **Operational Efficiency** – Enabling mobile workforce accessibility to high-quality, digital government information in order to provide services anywhere, at any time.
- **Quality Workforce** – Developing highly skilled, innovative, motivated, responsive, and collaborative implementers and maintainers of quality technology solutions.
- **IT Security** – Protecting the confidentiality, integrity, and availability of IT applications, systems, infrastructure and data.

Current Services Summary

The Information Technology Services Department is responsible for the planning, operation and maintenance of a complex suite of technical services from mainframe and distributed hosting, networking, voice and data, wireless, support services including desktop and user support, and enterprise services such as e-mail and calendar and the common payment services. With such a wide array of services and responsibilities, the planning for future and ongoing services is a complex endeavor in itself. The department adheres to the following operating principles:

- **Support the City's Strategy** – Initiatives and projected benefits will be linked to the city's desired strategic outcomes and the initiatives established by the Strategic Initiatives Teams and the Strategic Coordinating Group.
- **Customer Service Oriented** – IT will be proactive and prevent problems, while focusing on engaging and understanding the needs of departments, and support them to provide an optimal experience for citizens, businesses and visitors.
- **Engage in Systems Thinking** – Understanding interrelatedness between processes and technologies will guide our planning, problem-solving, decision-making, and resourcing actions to enable innovation.
- **Achieve Multiple Positive Outcomes** – IT will seek to provide solutions that benefit multiple constituents in timely and cost-efficient manner.
- **Create an Accurate, Positive Community Image** – IT will create a positive perception of the department through consistently positive experiences and quality services.
- **Create Relationships and Partnerships** – IT will build positive internal and external relationships and encourage collaboration.
- **Ensure Sustainability** – IT will treat all city assets entrusted to us as if they were our own, and evaluate all new and existing goals, plans, policies, programs, and activities in the context of sustainability.

Budget Highlights, Service Changes and Proposed Efficiencies

During FY 2020, the IT Services Department will continue implementing the Tyler ERP solution as the City's core software system that includes all financials, purchasing, inventory, cashiering, time and attendance, community development and infrastructure systems, payroll and human resources, global work orders, fleet management, facilities management and utility billing systems. The IT Department has upgraded the City's phone system to an IP Office system for better reliability and service. Utilizing the existing desk phones, only the phone system server and software was upgraded during this project. The IT Department plans on obtaining an audit and survey of all City-owned underground fiber optics data cabling and also the upgrading of many network infrastructure devices in FY20. The IT Department is also involved in many mission critical cabling projects that include: relocating the City's primary phone lines from downtown to the Data Center located off CR 1; the installation of over 12,000 feet of new underground fiber optics cabling from the Data Center to the new Emergency Operations Center on Belcher road; the lowering of about 500 feet of underground fiber optics cabling by the Water Treatment Plant in preparation of the upgrades to that plant; and relocating the City's fiber cable "D-mark" in preparation of the demolition of the Technical Services building. As steward of the City's EPIC Goal #4 to be the statewide model for environmental sustainability stewardship, the IT Services Department purchased a fully electric Nissan Leaf vehicle to replace one of its gas powered vehicles. A second fully electric vehicle will be purchased in FY 2020 to replace the other gas powered van used by the IT Department. In FY 2020, the IT Department will continue implementing phases 3, 5 and 6 of the Tyler ERP solution. Additional mobile technologies will be deployed to field worker staff for use with the new ERP modules.

In FY 2020, benefits costs are increasing 6% due to out-of-class compensation for staff dedicated to the ERP implementation. Capital expenses are increasing 117%, due to continued expenses for the Tyler ERP implementation, the purchase of a Backup Data and Retention System, and the addition of a Nissan Leaf for IT Services Staff.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Information Technology (IT)	6.00	6.00	6.00	6.00	0.00
Total FTEs	6.00	6.00	6.00	6.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	356,481	359,160	398,700	408,200	2%
Benefits	121,763	118,587	139,100	147,900	6%
Operating	267,272	282,729	576,300	433,400	-25%
Capital	143,442	414,307	259,000	561,800	117%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 888,958	\$ 1,174,783	\$ 1,373,100	\$ 1,551,300	13%
Depreciation	27,363	44,983	20,600	65,500	218%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(143,442)	(414,307)	(259,000)	(561,800)	117%
Total Expenses	\$ 772,879	\$ 805,459	\$ 1,134,700	\$ 1,055,000	-7%

Major Operating (\$25,000 or more)

Superion (Sungard HTE/Naviline) License	\$ 106,000	IT Services
Tyler Munis & Executime Support	\$ 60,000	IT Services
Tyler Energov Support	\$ 35,000	IT Services
Centurylink (Phone/Internet)	\$ 27,000	IT Services

Major Capital (\$25,000 or more)

Tyler ERP Phases Installation	\$ 185,000	IT Services
Computer Replacements	\$ 123,800	IT Services
Data Backup & Retention System	\$ 120,000	IT Services
Network Infrastructure Upgrade	\$ 85,000	IT Services
IT Services Vehicle - Nissan Leaf	\$ 30,000	IT Services

FUNDING SOURCES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
IT Internal Service Fund	772,879	805,459	1,134,700	1,055,000	-7%
DEPARTMENT TOTAL FUNDING	\$ 772,879	\$ 805,459	\$ 1,134,700	\$ 1,055,000	-7%

PERFORMANCE MEASURES

Information Technology Services	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Ratio of ITS employees to client devices* managed	1 to 94	1 to 82	1 to 84	1 to 84	1 to 95
Ratio of ITS employees to network	1 to 76	1 to 76	1 to 76	1 to 76	1 to 85
IT investment per capita	\$39.41	\$24.07	\$26.95	\$26.95	\$27.57

*Client devices are defined as follows:

City/Employee Desktops	300
Public/Citizen Desktops and Kiosks	46
City Employee-Used Kiosks	6
Laptops	63
Tablets	60
Total Client Devices	475



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Home of Honeymoon Island

LAW ENFORCEMENT

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*



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Champion Mission Statement

The City of Dunedin contracts with Pinellas County Sheriff's Office for law enforcement services. The Sheriff's Office is committed to public safety through superior service and professionalism, fostering safe communities and acting to ensure community trust.

Current Services Summary

The contract includes a commitment of 32 sworn officers and 32.6 support staff (including 32 school crossing guards. In addition, the Sheriff's Office provides special employment services for a total of 6,920 hours of service, which includes 680 hours for special events as requested by the City, and 6,240 hours for traffic enforcement.

The City provides an annual grant in the amount of \$10,000 to assist in the funding of Safe Harbor, a facility operated by the Sheriff as a jail diversion program designed to place homeless people who commit minor crimes in a place less costly than the County's jail, where assistance is provided to address the primary issue of homelessness. The current operating cost for Safe Harbor is \$2.2M.

LAW ENFORCEMENT STAFFING SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Sworn Officers	33.50	32.00	32.00	32.00	0.00
Support staff (including crossing guards)	32.60	32.60	32.60	32.60	0.00
Total FTEs	66.10	64.60	64.60	64.60	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	3,600	-	-	-	N/A
Operating	4,171,289	4,230,883	4,328,900	4,546,200	5.0%
Capital	-	15,908	-	-	N/A
Other	10,000	10,000	10,000	10,000	0%
Total Expenditures	\$ 4,184,889	\$ 4,256,791	\$ 4,338,900	\$ 4,556,200	5%

Major Operating (\$25,000 or more)

Sheriff's Services Contract	\$ 4,475,832	General Fund
Special Employment Services	\$ 37,400	General Fund
Lease of Virginia Building (Fleet) and Marina Slip	\$ 26,700	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	4,184,889	4,240,883	4,338,900	4,556,200	5%
Impact Fee Fund	-	15,908	-	-	N/A
TOTAL DEPARTMENT FUNDING	\$ 4,184,889	\$ 4,256,791	\$ 4,338,900	\$ 4,556,200	5%



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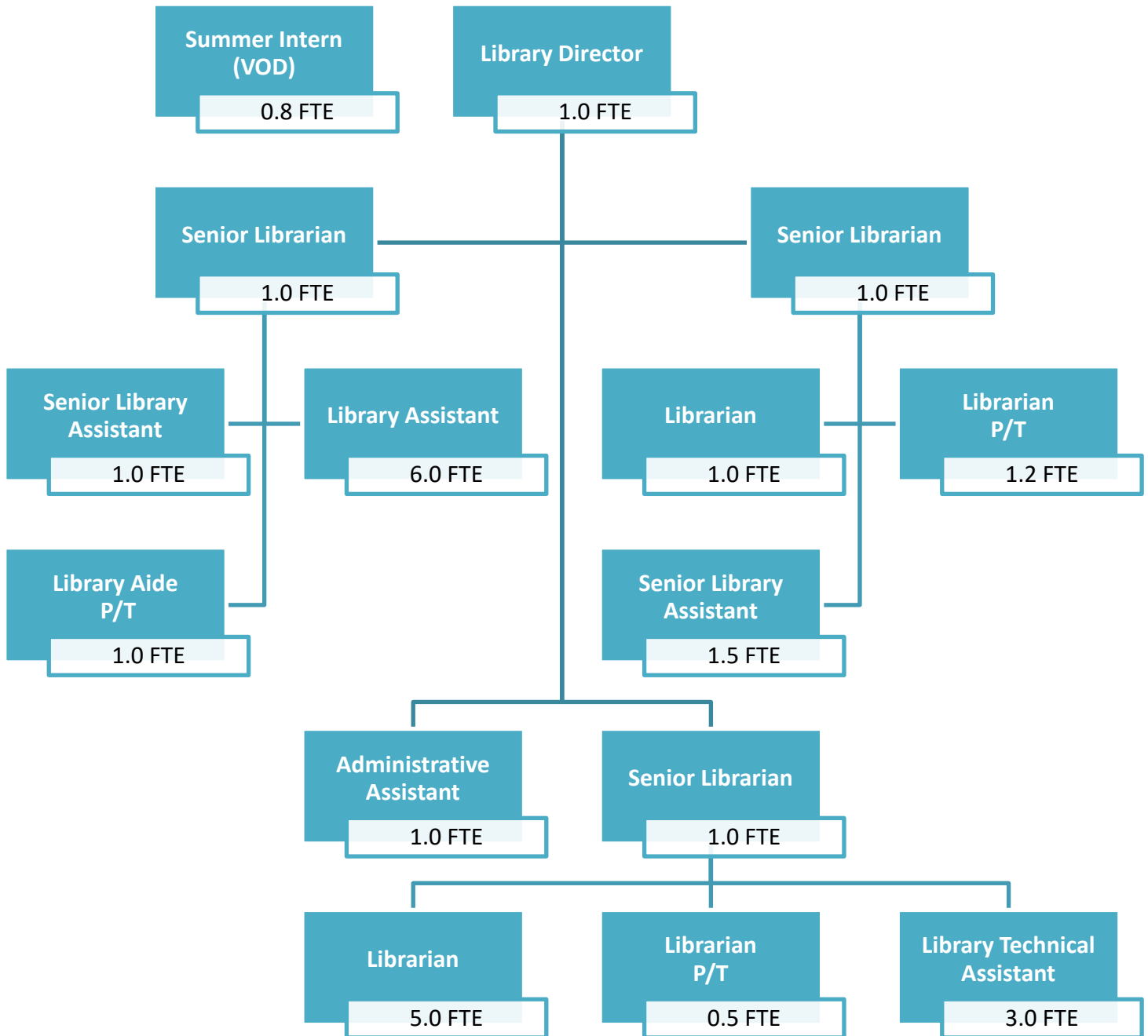


Home of Honeymoon Island

LIBRARY

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Library
26.0 FTE**



Champion Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services available 24/7 through the Library website. Programming is available free to kids, teens and adults on a regular basis that includes core library services such as reference, story times and computer instruction along with educational guest speakers, entertaining performers and lifelong learning.

Budget Highlights, Service Changes and Proposed Efficiencies

The City's goal is to keep the Library budget sustainable. For FY20, no major changes are proposed and no staffing changes.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's public internet costs. The Library receives an annual trust dividend from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies, and Handicrafts.



Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library along with staff continuing education which is reflected in Library line items such as contract services, travel, and operating. The Dunedin Public Library Foundation, Inc. funds the fiction book collection at the Friends Branch Library in the Community Center. In addition, the Foundation funds the successful WiFi HotSpot program at the library.

The Library receives funding from the Pinellas Public Library Cooperative depending on yearly allocations from the State of Florida and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as their card can be used at any Pinellas County library.

For FY 2020, the Library is part of three capital improvement projects. The exterior painting of the library, the repaving of the library main parking lot and staff parking area and a security camera upgrade.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Library	25.28	26.00	26.00	26.00	0.00
Total FTEs	25.28	26.00	26.00	26.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	1,110,073	1,125,187	1,154,800	1,187,900	3%
Benefits	373,677	375,807	392,200	406,100	4%
Operating	561,582	643,640	668,400	678,000	1%
Capital	201,134	209,799	208,300	325,800	56%
Other	-	-	-	-	N/A
Total Expenditures	\$ 2,246,466	\$ 2,354,433	\$ 2,423,700	\$ 2,597,800	7%

Major Operating (\$25,000 or more)

Citywide Exterior Facility Painting \$ 25,000 General Fund

Major Capital (\$25,000 or more)

Books & Publications \$ 198,500 General Fund
Citywide Parking Lot Resurfacing \$ 72,000 General Fund
Security Camera Replacements \$ 45,000 General Fund

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	2,246,466	2,354,433	2,423,700	2,525,800	4%
Penny Fund	-	-	-	72,000	N/A
TOTAL DEPARTMENT FUNDING	\$ 2,246,466	\$ 2,354,433	\$ 2,423,700	\$ 2,597,800	7%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Total use of collection	534,875	567,985	550,000	555,000	555,000
Programming attendance (adults, teens, kids)	35,922	30,659	33,000	33,000	35,000
Annual door count	389,898	331,359	350,000	350,000	352,000
Computer/Wireless device usage	77,360	68,311	65,000	65,000	68,000

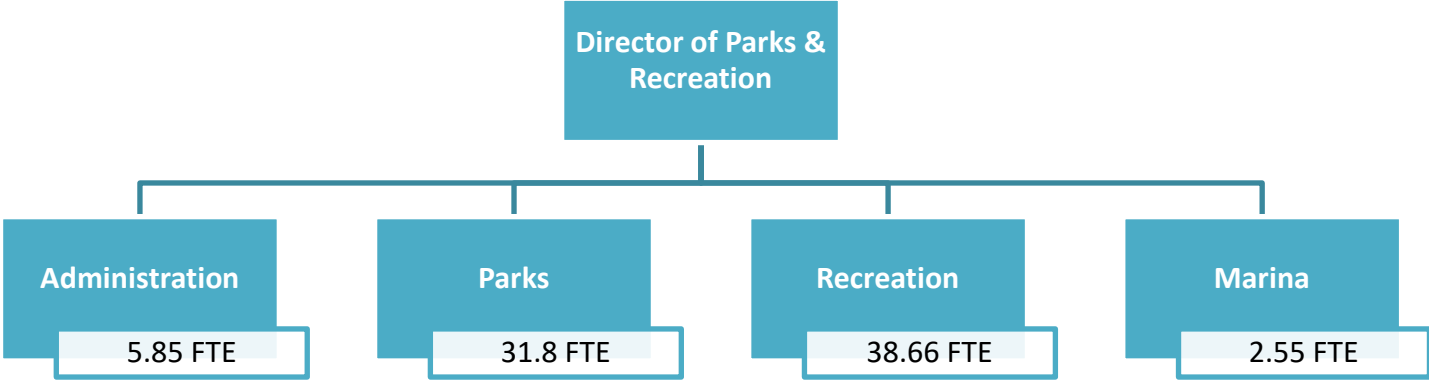


Home of Honeymoon Island

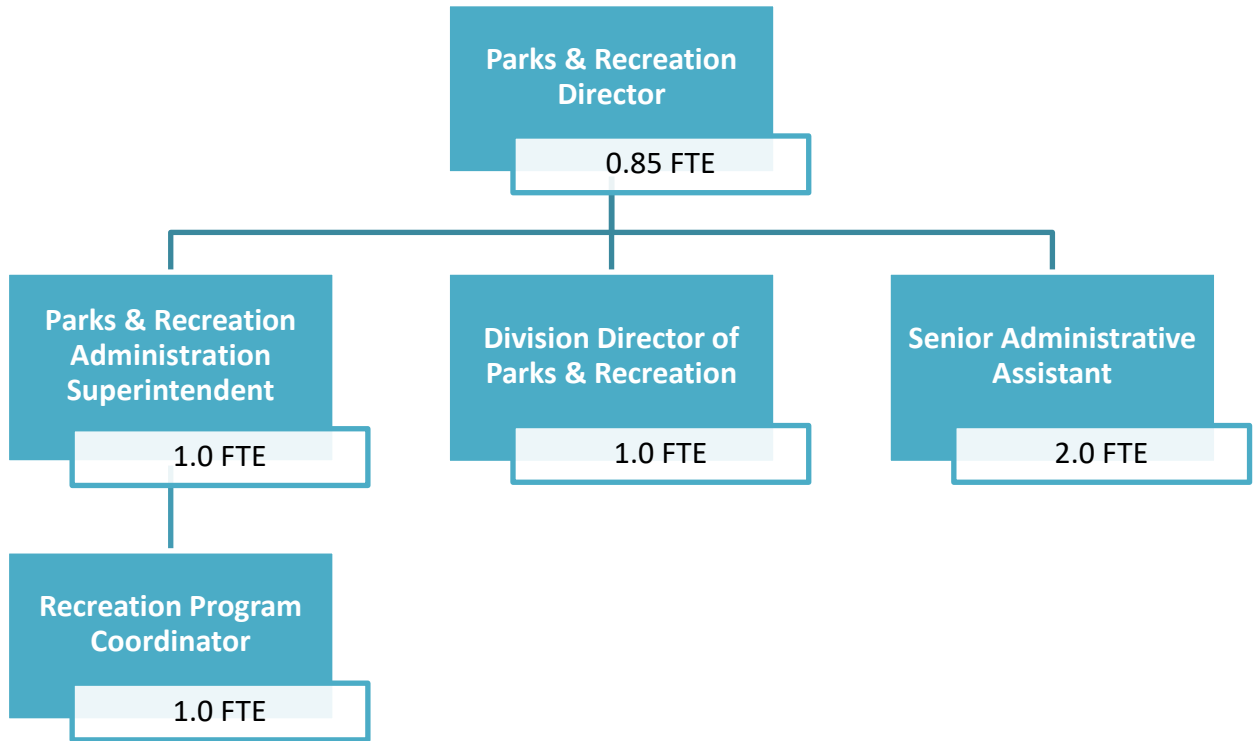
PARKS & RECREATION

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

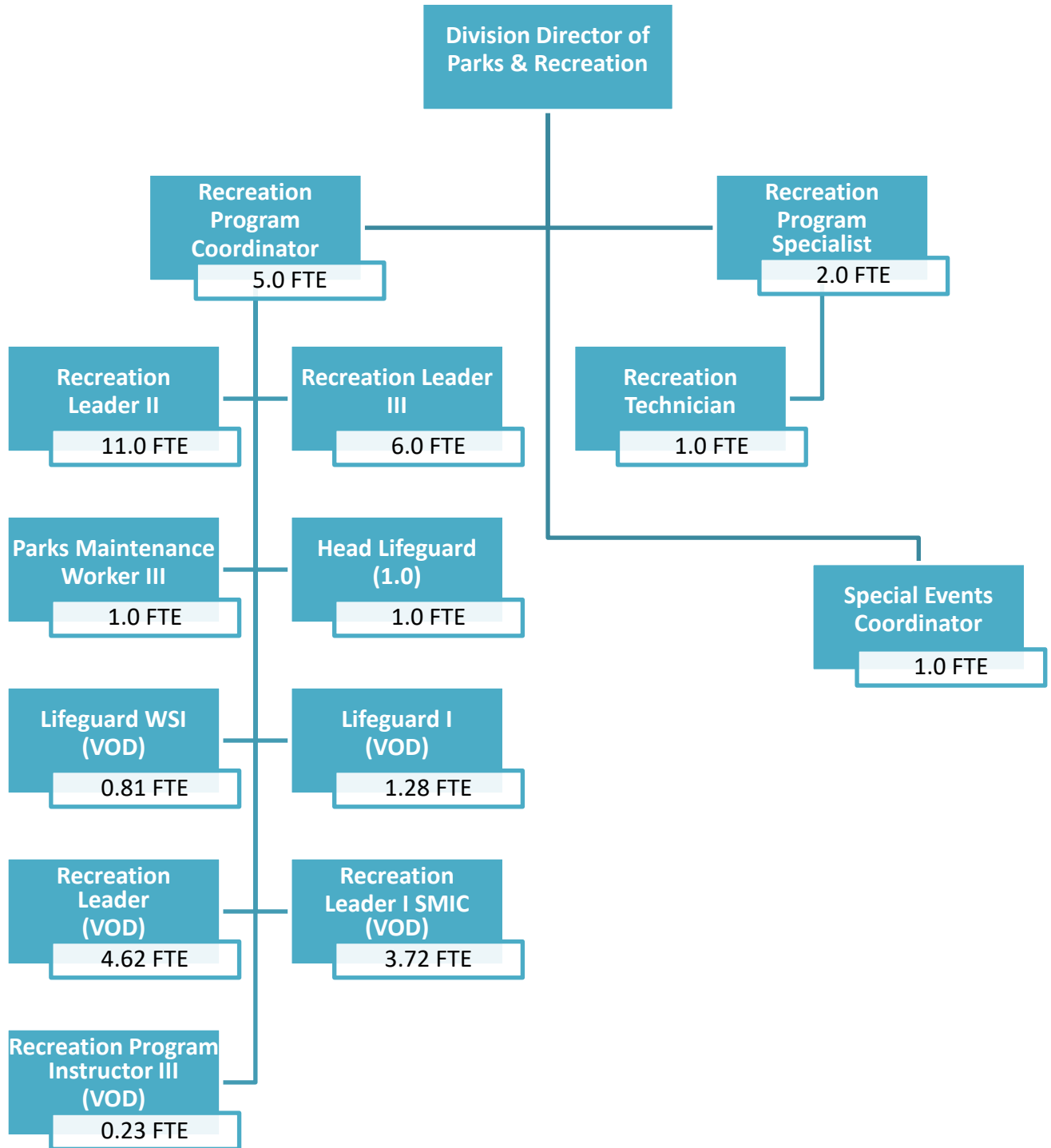
**City of Dunedin
Parks & Recreation
78.86 FTE**



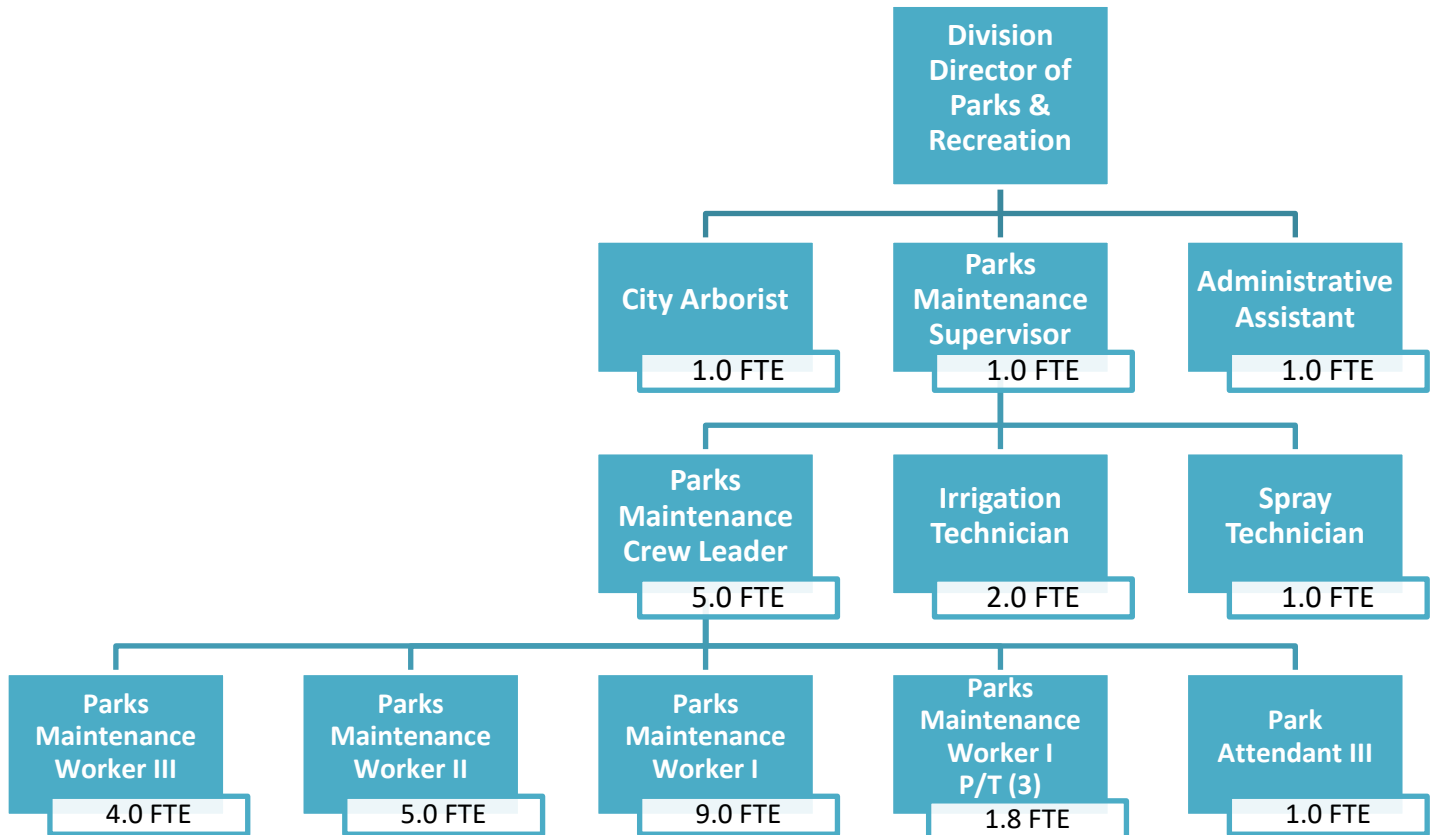
**City of Dunedin
Parks & Recreation (Administration)
5.85 FTE**



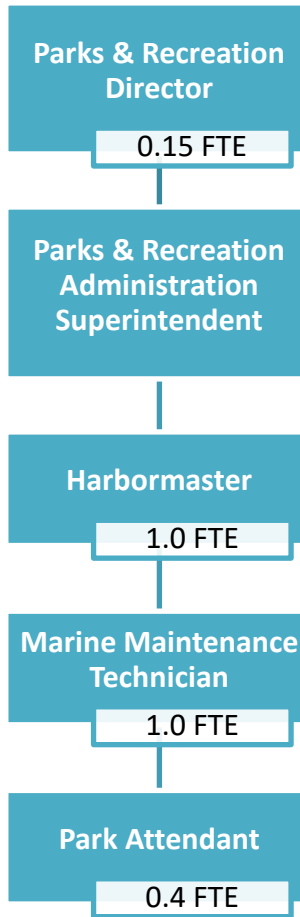
**City of Dunedin
Parks & Recreation (Recreation)
38.66 FTE**



**City of Dunedin
Parks & Recreation (Parks)
31.8 FTE**



**City of Dunedin
Parks & Recreation (Marina)
2.55 FTE**



Champion Mission Statement

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organizes and/or provides logistical support for over sixty (60) community special events annually. Administration staff also provides for oversight of the Dunedin Marina, Dunedin Stirling Links, and Dunedin Stadium operations, and provides support of the Dunedin Fine Art Center, Dunedin Historical Museum and the Dunedin Golf Club.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, twelve (12) public playgrounds, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and two (2) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Links provides a full-service golfing operation on 26 acres, with an 18-hole par 3 course, driving range, putting green, chipping range, foot golf, and golf cart fleet. It is open to the general public for open play, instruction, lessons, tournaments, and league play. It also offers the sale of food and beverage and golf-related merchandise. Billy Casper Golf (BCG), a private management company, began managing Dunedin Stirling Links on April 1, 2010; the agreement is for ten years expiring on March 31, 2020.

The Dunedin Marina provides for the rental of 188 wet slips (171 recreational, 9 commercial, 2 municipal and 6 day docks), 4 davit slips, a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.



The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the Dunedin Stadium and the Player Development Complex (Englebert Complex). The Stadium Fund was established in FY 1990 as a mechanism to accurately monitor the revenues, expenses, and debt service payments associated with Dunedin Stadium expansion and operations. A new twenty-five (25) year License Agreement was signed between the City of Dunedin and the Toronto Blue Jays on November 2, 2017. The new License Agreement will begin once both the Stadium and the Player Development Complex construction have been completed and a certificate of occupancy has been issued. It is anticipated that the new License Agreement will begin during Fiscal Year 2020.

Budget Highlights, Service Changes and Proposed Efficiencies

The Parks & Recreation Department operations budget includes a recommendation for the addition of one (1) FTE for a Parks Attendant III and an increase of 0.84 FTE to reclassify the Head Life Guard position from part-time, variable-on-demand to permanent, full-time. The Department also recommends a 3% salary increase for the variable-on-demand positions, which do not receive the regular salary increases of the permanent staff.

Billy Casper Golf continues to operate and maintain Dunedin Stirling Links Golf Course under a contract through March 31, 2020. Parks and Recreation staff is exploring options for other recreational use at the conclusion of the agreement.

The Dunedin Marina is an enterprise fund with funding for all operating and capital expenditures provided through user fees. Slip rentals fees are divided into Part A (which provide for operating expenses) and Part B (which fund capital expenditures). Costs estimates are currently being finalized for two major projects including the Marina sediment removal (\$1,500,000) and Dock A renovations (\$350,000), scheduled for fiscal year 2020. These costs will provide the data for a rate analysis to ensure long-range sustainability of the fund and determine any necessary rate increases.

Once the Stadium and the Player Development Complex have been completed and the certificate of occupancy has been issued, the Stadium budget will follow the terms and conditions as stated in the new License Agreement. The second amendment of the agreement was signed with a 2-year extension and three (3) one-year options. The second amendment would terminate upon the execution of the new long-term License Agreement.

Under the new agreement, the City will no longer be responsible for Stadium preparation or cleaning the Stadium on game days, thereby eliminating the staff overtime expenses. In addition, however, the City will no longer receive a License Fee or share in ticket and concession revenues. The City will continue to operate and keep revenues from City parking lots. Both taxes and insurance are projected to increase as a result of the construction and redevelopment including the addition of square footage of the Player Development Complex and the increased seating at the Stadium.

Relocation of the Parks operations from the Parks Maintenance Facility to the Englebert Complex (\$1,124,600), Fern Trail boardwalk (\$300,000), and Athletic Field Renovations (\$125,000), are a few major capital expenditures included in the FY 2020 Budget.



DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Administration	5.85	5.85	5.85	5.85	0.0
Parks	28.20	28.20	30.80	31.80	1.0
Recreation Division	39.04	37.82	37.82	38.66	0.84
Golf	0.00	0.00	0.00	0.00	0.0
Marina	2.55	2.55	2.55	2.55	0.0
Stadium	0.00	0.00	0.00	0.00	0.0
Total FTEs	75.64	74.42	77.02	78.86	1.84

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	2,961,837	2,960,140	3,276,600	3,381,300	3%
Benefits	1,006,112	1,049,844	1,165,800	1,250,000	7%
Operating	3,405,753	3,660,385	4,583,300	4,794,400	5%
Capital	591,817	1,669,203	40,738,100	45,908,600	13%
Other	2,184,755	1,107,124	4,578,050	3,474,500	-24%
Expense Cash Flow Subtotal	\$ 10,150,274	\$ 10,446,696	\$ 54,341,850	\$ 58,808,800	8%
Depreciation	68,566	68,515	68,500	67,900	-1%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(11,403)	(34,263)	(787,500)	(1,850,000)	0%
Total	\$ 10,207,437	\$ 10,480,948	\$ 53,622,850	\$ 57,026,700	6%

Major Operating (\$25,000 or more)

Roof Replacement - Hale Center	\$ 212,000	General Fund
Contracted Instructors	\$ 205,600	General Fund
HVAC Replacement - MLK Center	\$ 100,000	General Fund
Stirling Park Conversion	\$ 93,800	General Fund
Street Trees	\$ 75,000	General Fund
Roof Replacement - MLK Center	\$ 60,000	General Fund
Playground Repairs	\$ 60,000	General Fund
Palm Tree Pruning	\$ 40,000	General Fund
Park Amenities	\$ 40,000	General Fund
Before & After School Program Usage Fees	\$ 35,000	General Fund
Exotic Evasive Removal	\$ 35,000	General Fund
Roof Replacement - Fine Arts Center	\$ 30,000	General Fund
HVAC Replacement - St. Andrews Chapel	\$ 30,000	General Fund
Tree Pruning & Removal	\$ 30,000	General Fund
Landscape Maintenance	\$ 25,000	General Fund
Electrical Repairs	\$ 40,000	Marina Fund
Administrative Charges	\$ 36,200	Marina Fund
Annual Property Taxes	\$ 354,600	Stadium Fund
Professional Services	\$ 25,000	Stadium Fund

Major Capital (\$25,000 or more)

Sindoon Stage Replacement	\$ 50,000	General Fund
Rotary Pavilion Removal	\$ 50,000	General Fund
Stirling Park Conversion	\$ 34,300	General Fund
Parks Vehicle - Pick-up	\$ 30,000	General Fund

Major Capital (\$25,000 or more), continued

Stadium & Englebert Reconstruction	\$ 41,899,900	Stadium Fund
Parks Maintenance Facility	\$ 1,124,600	Penny Fund
Parks Trail Renovation	\$ 300,000	Penny Fund
New Dog Park	\$ 150,000	Penny Fund
Athletic Field Renovation	\$ 125,000	Penny Fund
Playground Equipment Replacement	\$ 90,000	Penny Fund
Boardwalks & Bridges	\$ 60,000	Penny Fund
Community Center Parking Lot	\$ 30,000	Penny Fund
Court Resurfacing	\$ 25,000	Penny Fund
Marina Dredging	\$ 1,500,000	Marina Fund
Dock A Repair/Replacement	\$ 350,000	Marina Fund

Major Other (\$25,000 or more)

Ser. 2015 Community Center Debt Payment	\$ 665,300	Penny Fund
Series 2018A Jays Taxable Bond Payment	\$ 1,519,900	Stadium Fund
Series 2018 State Tax Exempt Bond Payment	\$ 864,100	Stadium Fund
Series 2012 Debt Payment	\$ 415,200	Stadium Fund

DEPARTMENT EXPENSES SUMMARY BY DIVISION

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Administration					
Personnel					
Salaries	405,133	426,665	431,300	448,100	4%
Benefits	110,949	117,519	122,800	126,700	3%
Operating	46,991	56,325	78,100	89,500	15%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 563,073	\$ 600,509	\$ 632,200	\$ 664,300	5%
Parks					
Personnel					
Salaries	1,045,490	1,047,397	1,194,200	1,285,600	8%
Benefits	405,554	454,179	534,300	584,700	9%
Operating	1,077,436	1,146,213	1,199,800	1,305,500	9%
Capital	192,554	487,985	407,300	1,977,600	386%
Other	1,105,730	24,027	319,200	10,000	-97%
Total Expenditures	\$ 3,826,764	\$ 3,159,801	\$ 3,654,800	\$ 5,163,400	41%
Recreation					
Personnel					
Salaries	1,347,016	1,313,272	1,469,900	1,487,800	1%
Benefits	439,198	424,257	446,900	478,700	7%
Operating	1,543,536	1,696,714	2,634,600	2,328,600	-12%
Capital	44,936	103,331	104,900	174,600	66%
Other	663,876	667,949	671,900	665,300	-1%
Total Expenses	\$ 4,038,562	\$ 4,205,523	\$ 5,328,200	\$ 5,135,000	-4%

Recreation Division by Cost Center

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Aquatics					
Personnel					
Salaries	196,704	182,862	206,000	175,500	-15%
Benefits	57,027	55,495	47,100	65,000	38%
Operating	150,870	164,120	142,000	139,500	-2%
Capital	28,863	4,779	14,000	23,400	67%
Other	-	-	-	-	N/A
Total Expenditures	\$ 433,464	\$ 407,256	\$ 409,100	\$ 403,400	-1%
Athletics					
Personnel					
Salaries	109,303	81,101	102,800	120,700	17%
Benefits	26,657	21,667	25,700	27,300	6%
Operating	75,008	79,515	83,100	102,300	23%
Capital	1,856	5,810	4,000	38,300	858%
Other	-	-	-	-	N/A
Total Expenditures	\$ 212,824	\$ 188,093	\$ 215,600	\$ 288,600	34%
Community Center					
Salaries	327,420	338,992	387,700	403,500	4%
Benefits	125,769	113,440	120,600	125,600	4%
Operating	609,764	682,911	1,286,900	786,700	-39%
Capital	4,085	58,420	63,800	94,800	49%
Other	663,876	667,949	671,900	665,300	-1%
Total Expenditures	\$ 1,730,914	\$ 1,861,712	\$ 2,530,900	\$ 2,075,900	-18%
MLK Center					
Personnel					
Salaries	148,373	140,085	159,600	159,800	0%
Benefits	63,256	61,159	71,700	74,500	4%
Operating	223,067	229,063	297,100	436,700	47%
Capital	-	27,338	14,000	8,500	-39%
Other	-	-	-	-	N/A
Total Expenditures	\$ 434,696	\$ 457,645	\$ 542,400	\$ 679,500	25%
Hale Activity Center					
Personnel					
Salaries	146,841	172,330	177,400	181,400	2%
Benefits	38,234	58,267	47,200	49,500	5%
Operating	209,283	229,304	436,000	475,700	9%
Capital	-	2,085	3,600	3,600	0%
Other	-	-	-	-	N/A
Total Expenditures	\$ 394,358	\$ 461,986	\$ 664,200	\$ 710,200	7%
Nature Center					
Personnel					
Salaries	16,615	18,075	22,300	19,800	-11%
Benefits	2,271	1,383	1,500	-	-100%
Operating	26,592	34,630	32,100	35,300	10%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 45,478	\$ 54,088	\$ 55,900	\$ 55,100	-1%

Recreation Division by Cost Center

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Registration					
Personnel					
Salaries	83,226	74,099	76,800	79,400	3%
Benefits	33,476	26,827	40,600	42,500	5%
Operating	59,008	75,907	71,500	71,900	1%
Capital	1,784	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 177,494	\$ 176,833	\$ 188,900	\$ 193,800	3%
Special Events					
Personnel					
Salaries	101,068	108,190	112,000	128,700	15%
Benefits	28,241	23,973	25,900	26,900	4%
Operating	114,628	125,880	195,900	187,000	-5%
Capital	8,348	4,899	5,500	6,000	9%
Other	-	-	-	-	N/A
Total Expenditures	\$ 252,285	\$ 262,942	\$ 339,300	\$ 348,600	3%
Youth Services					
Personnel					
Salaries	217,466	197,538	225,300	219,000	-3%
Benefits	64,267	62,046	66,600	67,400	1%
Operating	75,316	75,384	90,000	93,500	4%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 357,049	\$ 334,968	\$ 381,900	\$ 379,900	-1%

Stirling Links Golf Course

Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	-	-	-	-	N/A
Capital	-	-	6,500	6,500	0%
Other	-	-	-	-	N/A
Total Expenditures	\$ -	\$ -	\$ 6,500	\$ 6,500	0%

Dunedin Golf Club

Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	5,243	215,648	176,100	217,500	24%
Capital	342,924	25,842	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 348,167	\$ 241,490	\$ 176,100	\$ 217,500	24%

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Marina					
Personnel					
Salaries	144,242	146,810	154,700	158,300	2%
Benefits	50,312	53,889	57,600	59,900	4%
Operating	123,976	151,503	156,400	196,700	26%
Capital	11,403	34,263	787,500	1,850,000	135%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 329,933	\$ 386,465	\$ 1,156,200	\$ 2,264,900	96%
Depreciation	68,566	68,515	68,500	67,900	-1%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(11,403)	(34,263)	(787,500)	(1,850,000)	135%
Total Expenses	\$ 387,096	\$ 420,717	\$ 437,200	\$ 482,800	10%
Dunedin Fine Arts Center					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	80,534	80,818	78,100	107,200	37%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 80,534	\$ 80,818	\$ 78,100	\$ 107,200	37%
Dunedin Historical Museum					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	23,500	24,900	24,800	53,600	116%
Capital	-	200,000	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 23,500	\$ 224,900	\$ 24,800	\$ 53,600	116%
Stadium					
Personnel					
Salaries	19,956	25,996	26,500	1,500	-94%
Benefits	99	-	4,200	-	-100%
Operating	504,537	288,264	235,400	495,800	111%
Capital	-	817,782	39,431,900	41,899,900	6%
Other	415,149	415,148	3,586,950	2,799,200	-22%
Total Expenditures	\$ 939,741	\$ 1,547,190	\$ 43,284,950	\$ 45,196,400	4%
TOTAL DEPARTMENT EXPENSES	\$ 10,207,437	\$ 10,480,948	\$ 53,622,850	\$ 57,026,700	6%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	6,645,592	7,483,295	8,829,600	8,777,600	-1%
Stadium Fund	939,741	1,547,190	43,284,950	45,196,400	4%
Impact Fee Fund	1,098,074	14,204	309,200	-	-100%
Penny Fund	1,136,934	1,015,542	761,900	2,569,900	237%
Marina Fund	387,096	420,717	437,200	482,800	10%
TOTAL DEPARTMENT FUNDING	\$ 10,207,437	\$ 10,480,948	\$ 53,622,850	\$ 57,026,700	6%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE

General Fund

Grants	67,857	50,909	45,000	45,000	0%
Charges for Service	1,410,365	1,459,995	1,462,000	1,522,100	4%
Special Events	134,437	127,685	139,000	150,000	8%
Contributions	25,375	128,767	44,000	77,000	75%
Rent	46,172	30,074	31,000	31,900	3%
Miscellaneous	23,425	39,932	-	-	N/A
Taxes and Other	4,937,961	5,645,933	7,108,600	6,951,600	-2%
Total General Fund	\$ 6,645,592	\$ 7,483,295	\$ 8,829,600	\$ 8,777,600	-1%

Stadium Fund

Grants	500,004	500,004	1,500,000	1,500,000	0%
Charges for Service	376,677	339,368	335,000	180,000	-46%
Misc. Revenue	44,409	55,480	1,438,600	1,676,800	17%
Other/Transfers	167,000	100,000	150,000	250,000	67%
Revenue Bonds	-	-	33,681,200	-	-100%
Fund Balance	(148,349)	552,338	6,180,150	41,589,600	573%
Total Stadium Fund	\$ 939,741	\$ 1,547,190	\$ 43,284,950	\$ 45,196,400	4%

Impact Fee Fund

LDO	77,298	156,937	398,000	367,000	-8%
Fund Balance	1,020,776	(142,733)	(88,800)	(367,000)	313%
Total Impact Fee Fund	\$ 1,098,074	\$ 14,204	\$ 309,200	\$ -	-100%

Penny Fund

Intergovernmental	1,136,934	1,015,542	761,900	2,569,900	0%
Total Penny Fund	\$ 1,136,934	\$ 1,015,542	\$ 761,900	\$ 2,569,900	237%

Marina Fund

Charges for Service	24,329	23,194	26,300	22,000	-16%
Rental Fees	509,770	525,975	498,700	445,300	-11%
Misc. Revenue	3,236	20,387	6,000	6,000	0%
Transfers	-	-	-	475,000	100%
Fund Balance	(150,239)	(148,839)	(93,800)	(465,500)	396%
Total Marina Fund	\$ 387,096	\$ 420,717	\$ 437,200	\$ 482,800	10%

TOTAL DEPARTMENT FUNDING	\$ 10,207,437	\$ 10,480,948	\$ 53,622,850	\$ 57,026,700	6%
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PERFORMANCE MEASURES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Annual attendance at Community Center Fitness Room	41,078	40,000	40,500	40,600	41,000
Annual shelter reservations	731	720	730	735	745
Facility Rentals	276	260	268	270	275
Every Child A Swimmer participants	102	90	92	154	160



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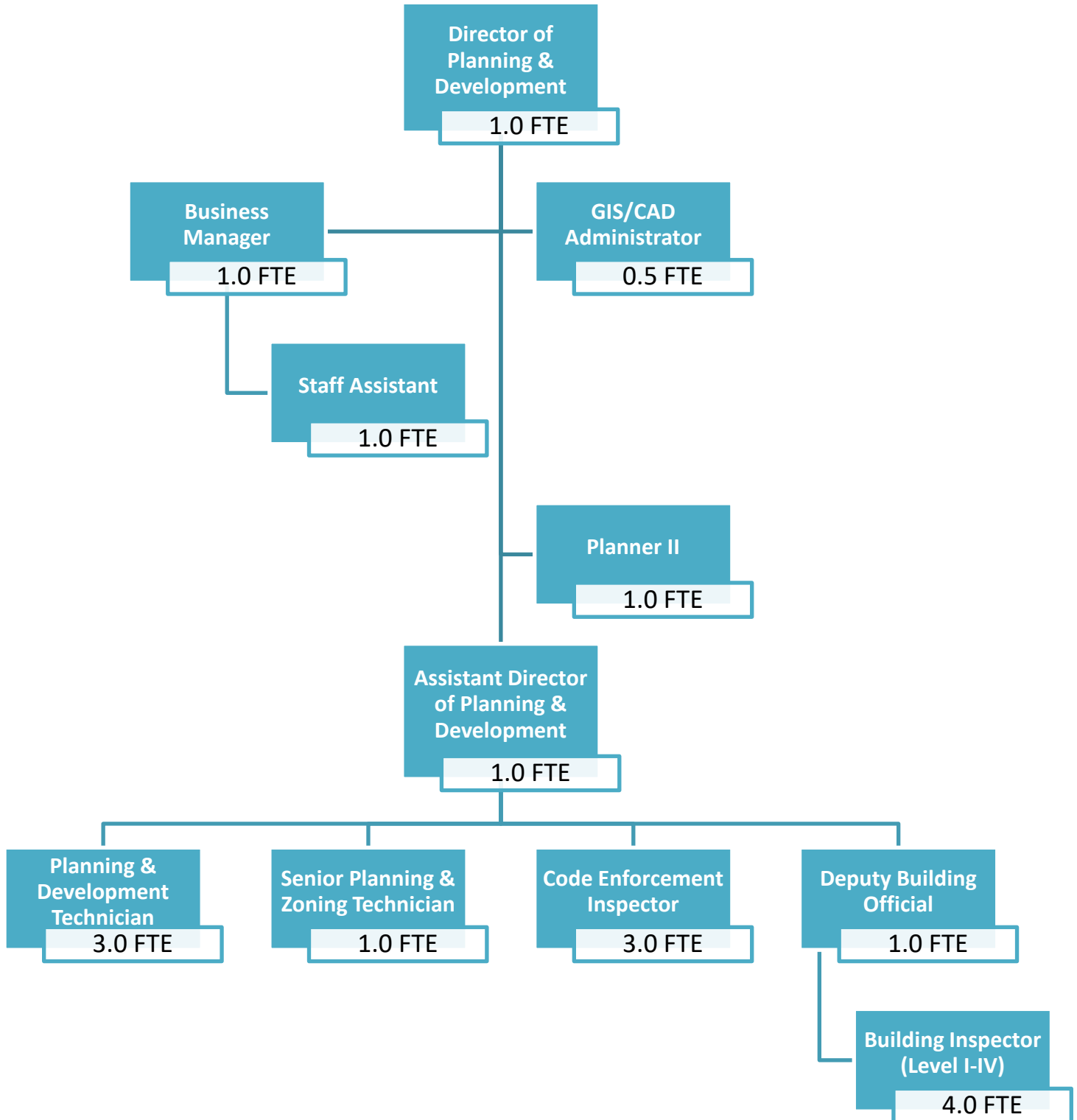


Home of Honeymoon Island

PLANNING & DEVELOPMENT

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

**City of Dunedin
Planning & Development
17.5 FTE**



Champion Mission Statement

SHAPE the future with visionary comprehensive planning. REVITALIZE with creative planning solutions. IMPROVE with vigorous inspection programs. CARE for people with special needs.

Current Services Summary

The Planning & Development Department is responsible for Comprehensive Plan management, administration of Dunedin's Land Development Code, enforcement and administration of the Florida Building Code, enforcement and administration of the International Property Maintenance Code, and the implementation of Dunedin's 2017 Visioning Plan to include corridor planning. The Department of Planning & Development is composed of two Divisions: Building and Planning/Development.

The Building Division requires that residential, commercial, and industrial structures are properly constructed and meet all local, state, and federal requirements through a process of construction-related building permit applications, plan review, and inspections.

The Planning & Development Division is charged with implementing some of the City's important planning documents including:

- Dunedin Visioning 2017;
- Corridor studies for the City's commercial districts; and
- The Dunedin 2025 Comprehensive Plan.

The Zoning Division is primarily responsible for short-range planning and implementation of the City's Land Development Code to regulate development or redevelopment on a citywide basis. Code Enforcement protects the health, safety, and welfare of Dunedin residents by addressing a range of property maintenance issues that are identified through proactive inspections by code enforcement personnel or through complaints from the general public.

Budget Highlights, Service Changes and Proposed Efficiencies

In 2020, the Department will be heavily involved in the following initiatives:

1. S.R. 580 Business Plan Initiatives.
2. Permitting and inspection of the Toronto Blue Jays projects.
3. Comprehensive Plan update submittal.
4. Vacation rental enforcement.

One personnel change is requested for 2020. The request is to take the part-time Code Enforcement Inspector to full-time status.

The Department continues to move toward full Tyler ERP implementation with the expected efficiencies listed below:

1. Online permitting services and automation will reduce the number of visitors to the Department, enhancing the productivity of existing staff.
2. Electronic plan review capabilities will reduce expenditures on personnel and operating supplies. Inspectors will enter inspection results in the field in real time, reducing duplicate entry and allowing for more time spent in the

Other costs in FY 2020 have increased 554%, due to a transfer to the General Fund for an interfund loan for seed funding of \$125,000 for the Public Arts Master Plan, and there is an additional transfer of \$864,000 to the Penny Fund for the Building Department contribution to the New City Hall project. The capital increase of 360% is due to the one-time purchase of a golf cart for the Code Enforcement Inspector position that is being reclassified to full-time.

DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Planning & Development	6.42	6.71	6.71	6.98	0.27
Building Services	8.70	9.41	10.41	10.52	0.11
Parking	0.00	0.11	0.11	0.00	-0.11
Total FTEs	15.12	16.23	17.23	17.50	0.27

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Personnel					
Salaries	834,091	887,946	1,012,100	1,042,800	3%
Benefits	270,984	291,125	357,500	395,200	11%
Operating	943,505	1,184,854	910,500	913,600	0%
Capital	74,327	127,216	2,000	9,000	350%
Other	3,306	380	155,000	1,014,000	554%
Exp. Cash Flow Subtotal	\$ 2,126,213	\$ 2,491,521	\$ 2,437,100	\$ 3,374,600	38%
Depreciation	29	139	-	1,700	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(5,253)	(8,332)	-	-	N/A
Total Expenditures	\$ 2,120,989	\$ 2,483,328	\$ 2,437,100	\$ 3,376,300	39%

Major Operating (\$25,000 or more)

Public Arts Master Plan	\$ 125,000	General Fund
ADA Transportation Plan Update	\$ 25,000	General Fund
Inspection/Plans Review Contractual Svcs	\$ 75,000	Building Fund
Rental Costs	\$ 63,100	Building Fund
Parking Garage Lease	\$ 115,000	Parking Fund
Parking Garage Maintenance	\$ 101,500	Parking Fund
Arlis Lot	\$ 48,000	Parking Fund
Justice Plaza Lot	\$ 28,000	Parking Fund

Major Capital (\$25,000 or more)

None

Major Other (\$25,000 or more)

Solar Technology Incentives	\$ 50,000	General Fund
Transfer for Building Dept Contribution to City Hall	\$ 864,000	Building Fund
Interfund Loan for Public Art Master Plan	\$ 100,000	Building Fund

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Planning & Development					
Personnel					
Salaries	328,458	359,150	410,900	440,600	7%
Benefits	107,050	118,496	140,400	157,900	12%
Operating	136,918	243,450	228,000	319,100	40%
Capital	-	5,452	-	9,000	N/A
Other	3,306	380	155,000	50,000	-68%
Total Expenditures	\$ 575,732	\$ 726,928	\$ 934,300	\$ 976,600	5%
Building Services					
Personnel					
Salaries	501,922	524,700	601,200	602,200	0%
Benefits	163,349	171,987	217,100	237,300	9%
Operating	218,826	287,527	335,000	296,400	-12%
Capital	69,074	113,432	2,000	-	-100%
Other	-	-	-	964,000	N/A
Total Expenditures	\$ 953,171	\$ 1,097,646	\$ 1,155,300	\$ 2,099,900	82%
Parking					
Personnel					
Salaries	3,711	4,096	-	-	N/A
Benefits	585	642	-	-	N/A
Operating	587,761	653,877	347,500	298,100	-14%
Capital	5,253	8,332	-	-	N/A
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 597,310	\$ 666,947	\$ 347,500	\$ 298,100	-14%
Depreciation	29	139	-	1,700	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(5,253)	(8,332)	-	-	N/A
Total Expenses	\$ 592,086	\$ 658,754	\$ 347,500	\$ 299,800	-14%
TOTAL DEPARTMENT EXPENDITURE	\$ 2,120,989	\$ 2,483,328	\$ 2,437,100	\$ 3,376,300	39%

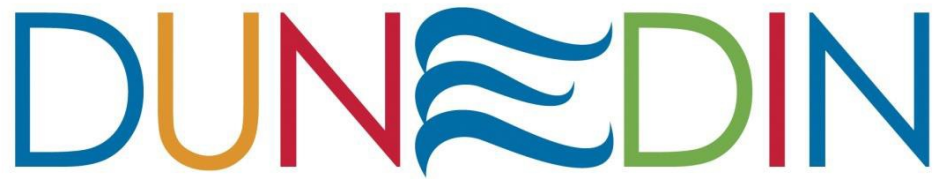
FUNDING SOURCES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund	575,732	726,928	934,300	976,600	5%
Building Fund	953,171	1,097,646	1,155,300	2,099,900	82%
Parking Fund	592,086	658,754	347,500	299,800	-14%
TOTAL DEPARTMENT FUNDING	\$ 2,120,989	\$ 2,483,328	\$ 2,437,100	\$ 3,376,300	39%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund					
Licenses & Permits	114,679	112,517	150,000	165,000	10%
Charges for Service	17,163	29,881	10,000	10,000	0%
Fines	782,583	1,148,577	800,000	400,000	-50%
Rent	192,836	96,418	95,000	-	-100%
Fund Balance	(531,529)	(660,465)	(120,700)	401,600	-433%
Total General Fund	\$ 575,732	\$ 726,928	\$ 934,300	\$ 976,600	5%
Building Fund					
Licenses & Permits	1,909,202	1,810,886	1,600,000	950,000	-41%
Fund Balance	(956,031)	(713,240)	(444,700)	1,149,900	-359%
Total Building Fund	\$ 953,171	\$ 1,097,646	\$ 1,155,300	\$ 2,099,900	82%
Parking Fund					
Charges for Services	-	-	-	-	N/A
Fines	-	-	-	-	N/A
Misc. Revenue	26,669	16,168	-	6,000	N/A
Intergovernmental	2,798,400	-	-	-	
Fund Balance	(2,232,983)	642,586	347,500	293,800	-15%
Total Parking Fund	\$ 592,086	\$ 658,754	\$ 347,500	\$ 299,800	-14%
TOTAL DEPARTMENT FUNDING	\$ 2,120,989	\$ 2,483,328	\$ 2,437,100	\$ 3,376,300	39%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Permits Issued	7,000	4,800	4,800	4,800	4,800
Permit Valuation	\$ 175,000,000	\$ 100,000,000	\$ 120,000,000	\$ 100,000,000	\$ 100,000,000
Inspections	11,000	12,000	12,000	12,500	12,500
Business Tax License*	2,200	2,500	2,500	2,500	2,500
Code Enforcement Inspections	1,500	2,000	2,000	2,200	2,200

*FY 2018 BTR based on adding PT CE Inspector

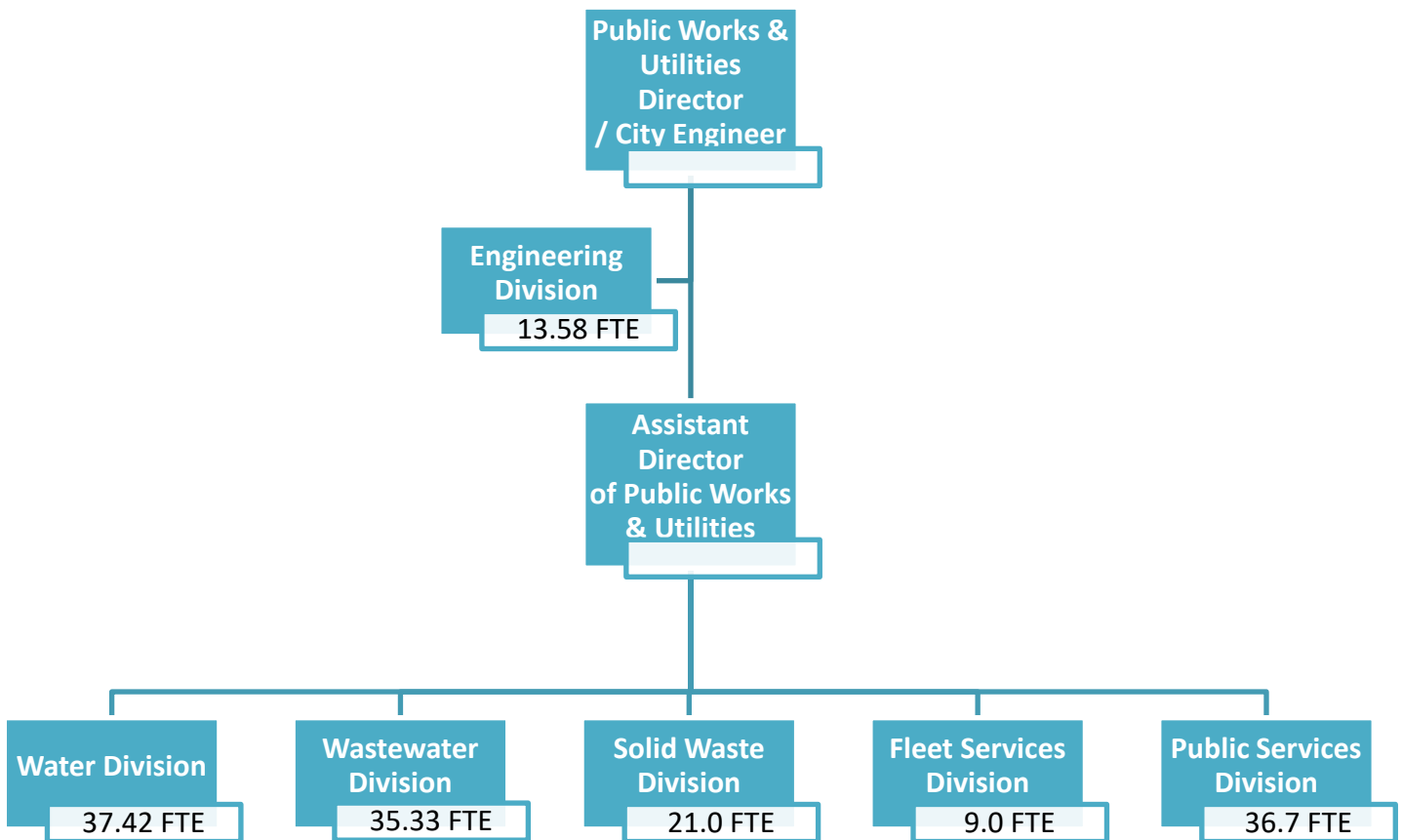


Home of Honeymoon Island

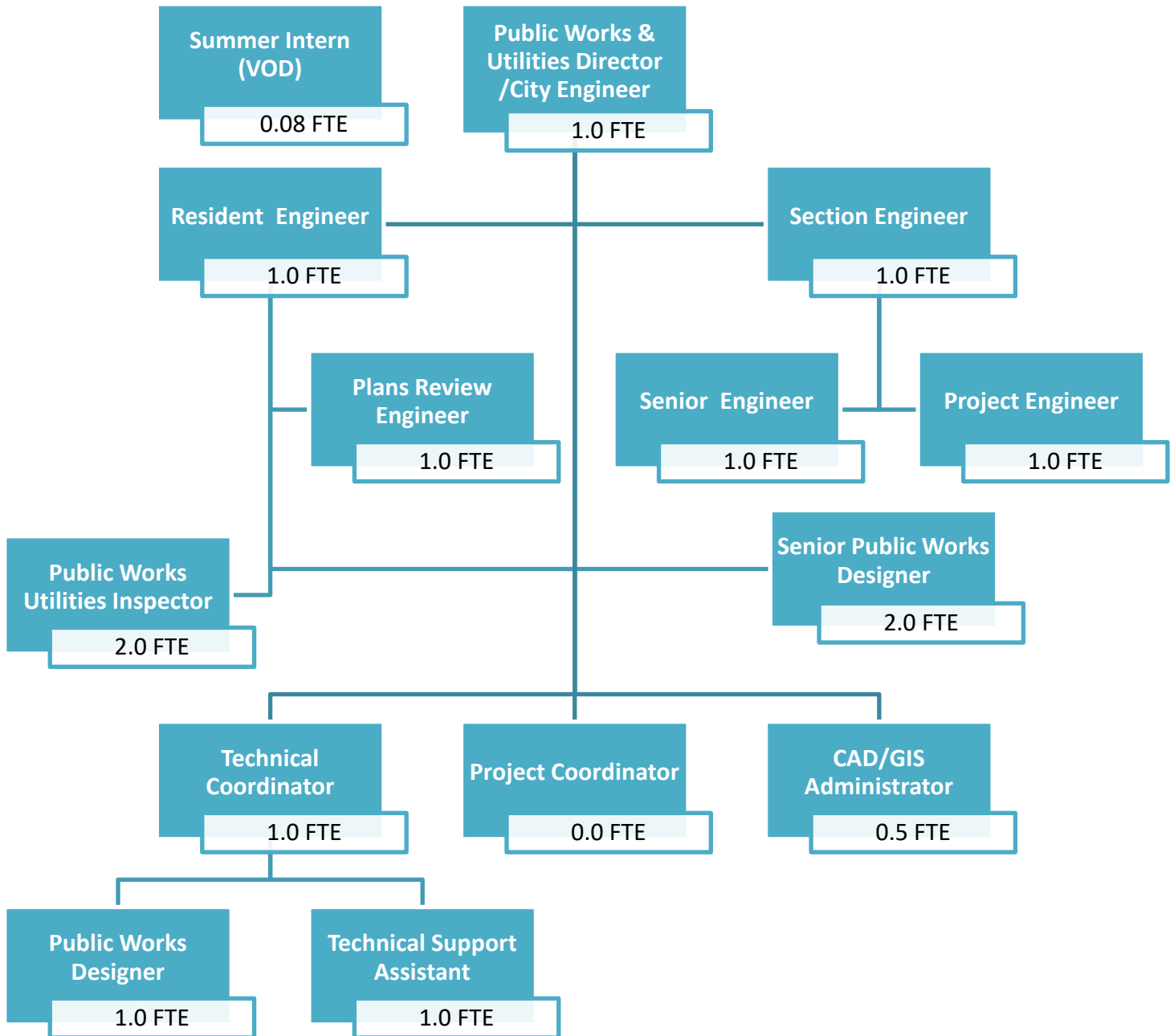
PUBLIC WORKS

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*

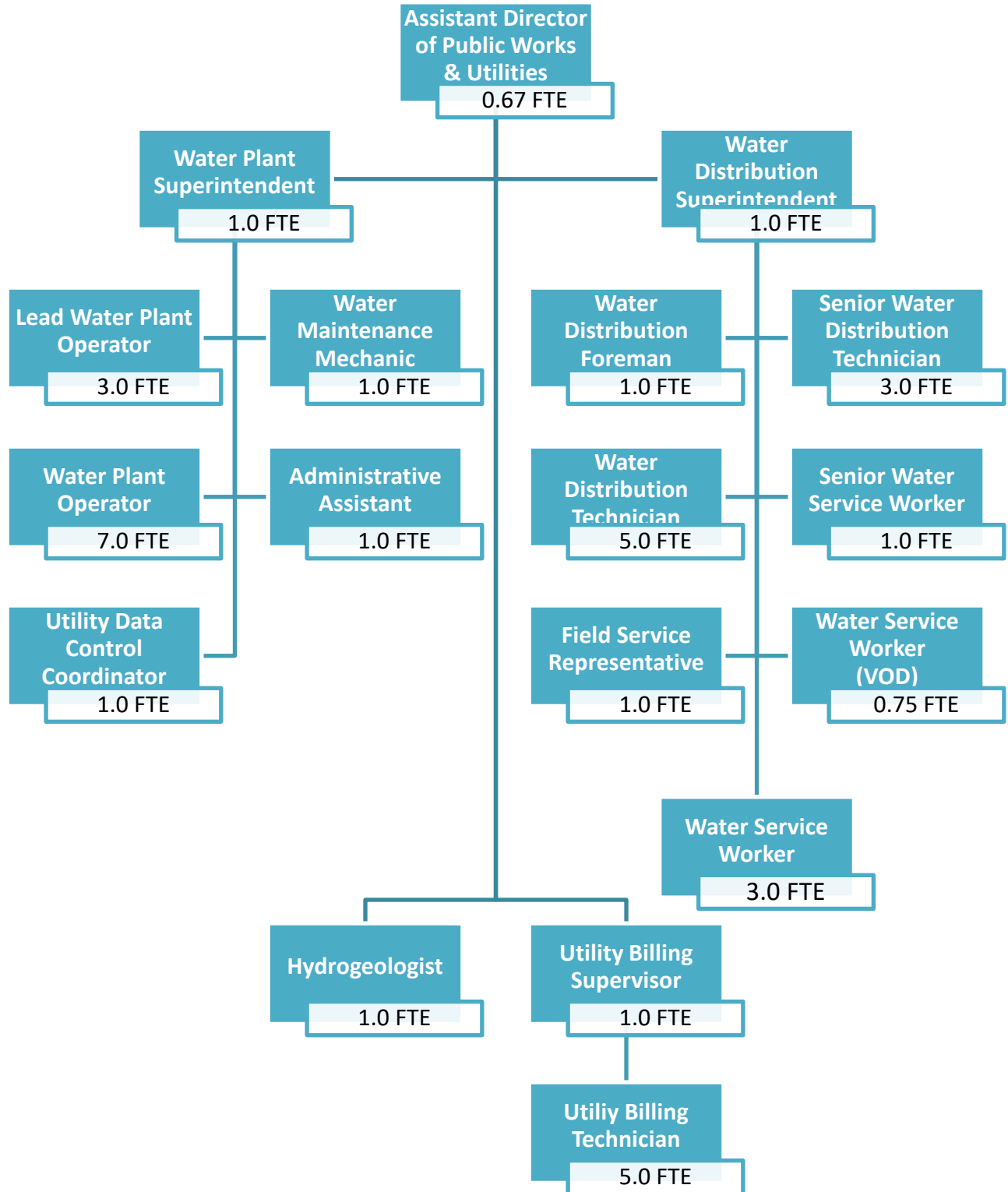
**City of Dunedin
Public Works & Utilities
153.03 FTE**



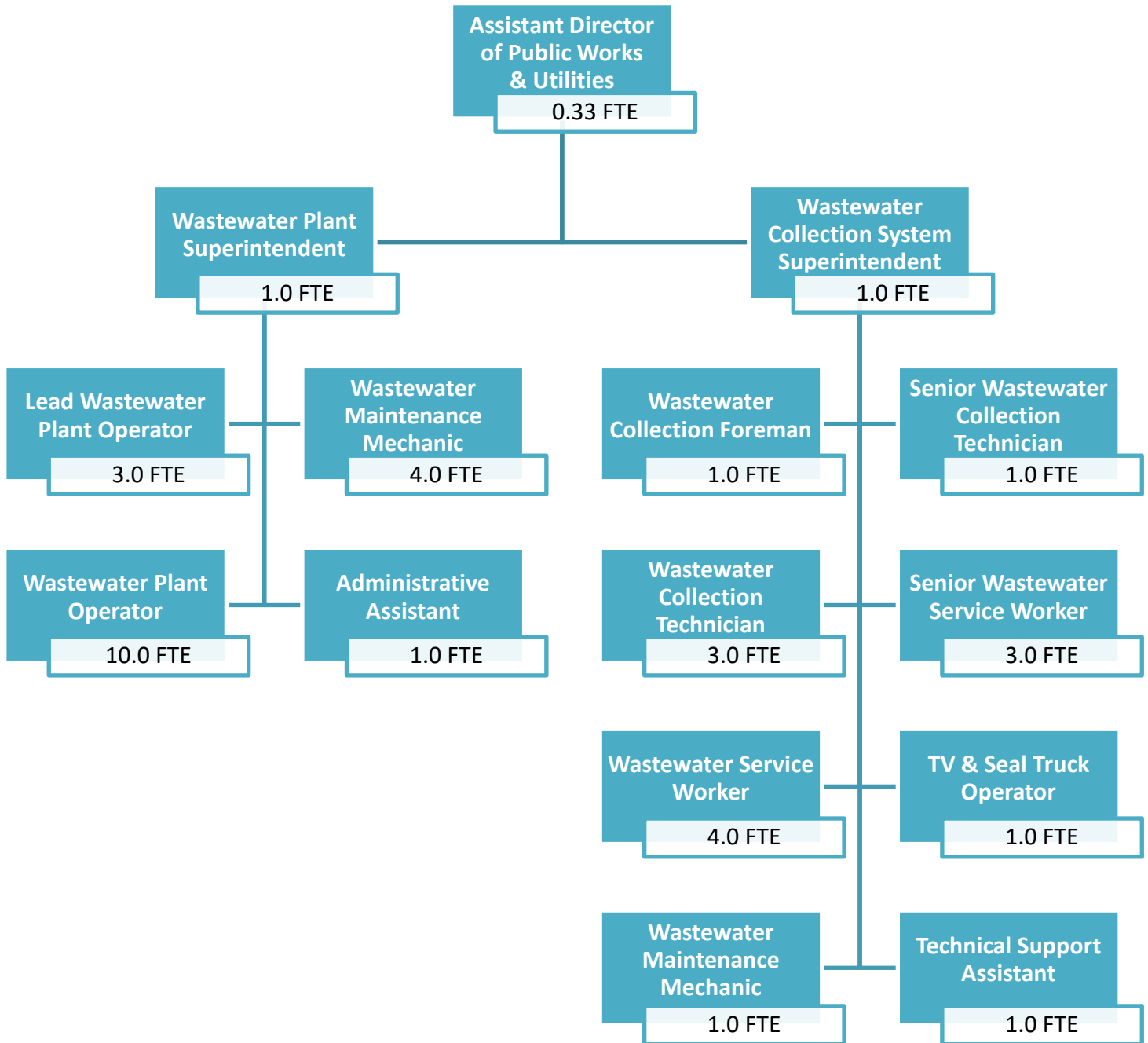
**City of Dunedin
Public Works & Utilities
Engineering Division
13.58 FTE**



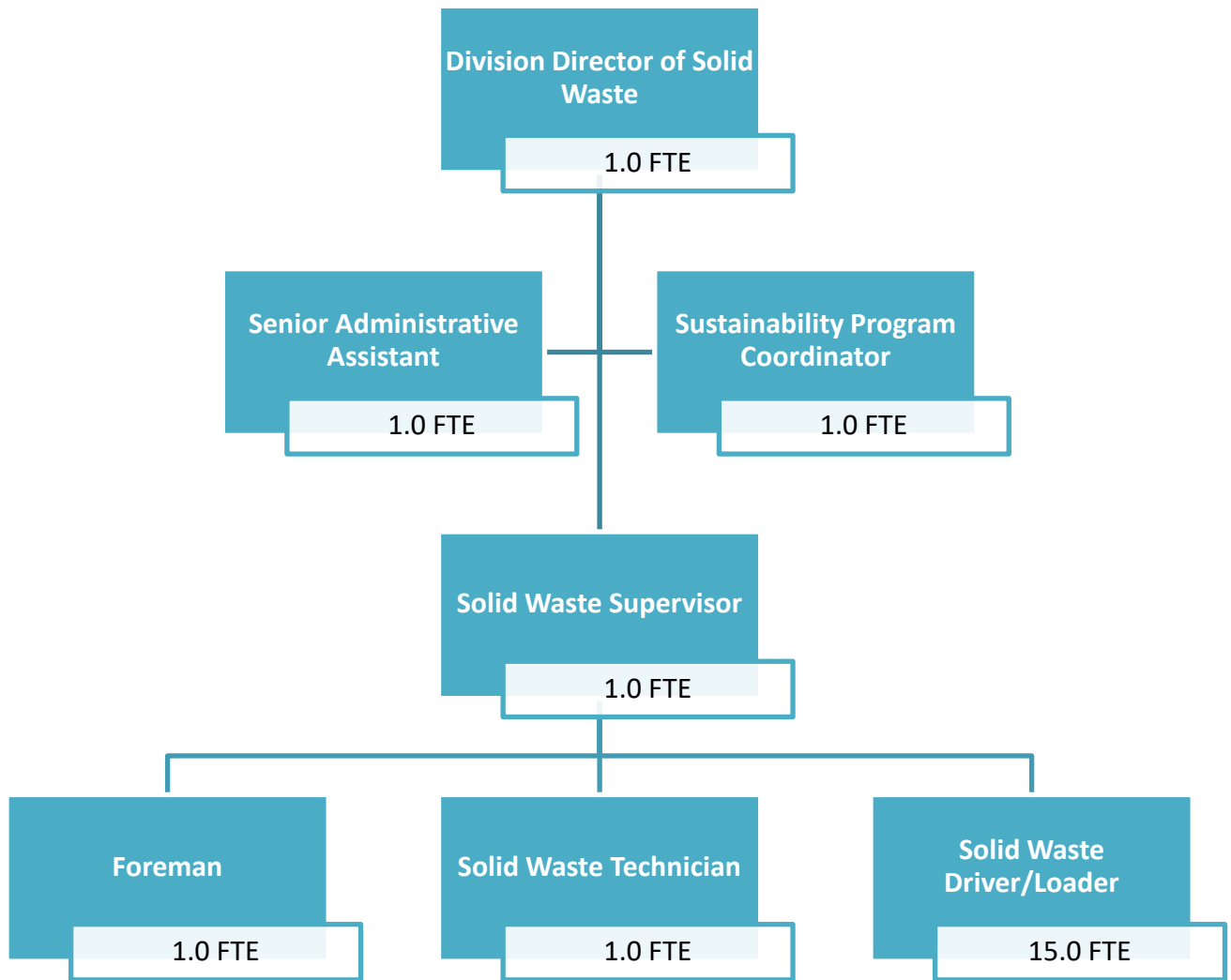
**City of Dunedin
Public Works & Utilities
Water Division
37.42 FTE**



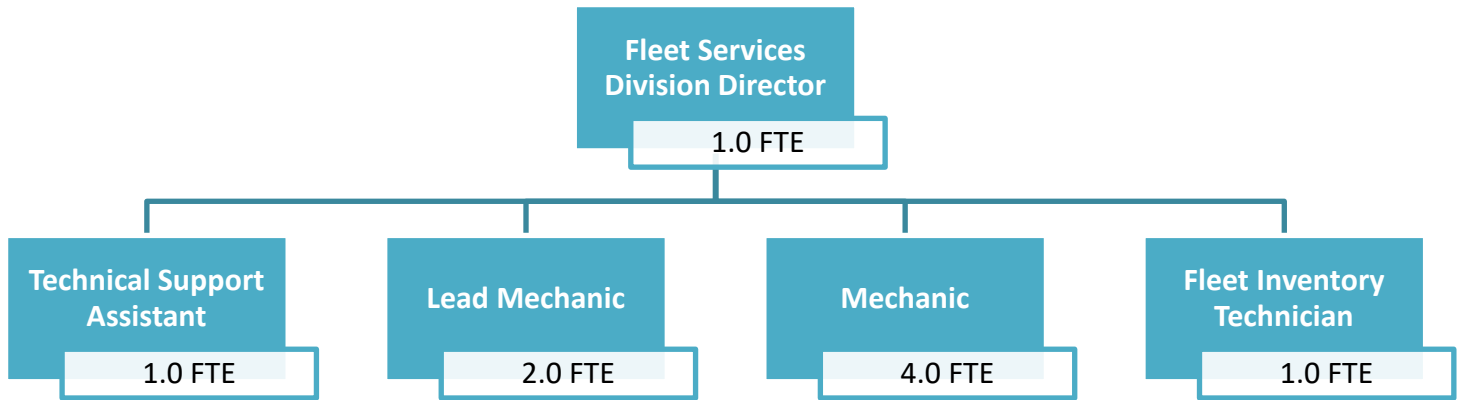
**City of Dunedin
Public Works & Utilities
Wastewater Division
35.33 FTE**



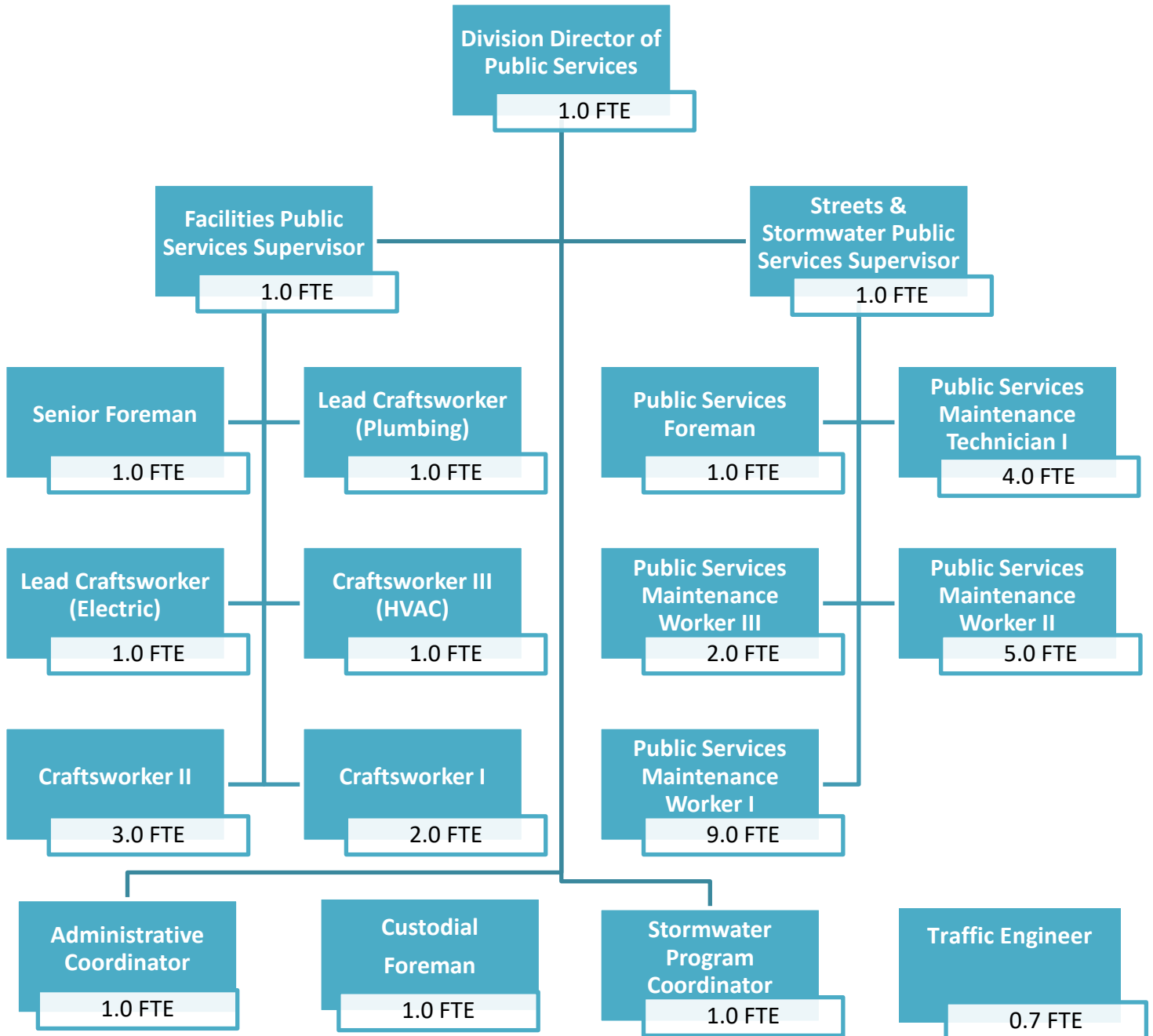
**City of Dunedin
Public Works & Utilities
Solid Waste Division
21.0 FTE**



**City of Dunedin
Public Works & Utilities
Fleet Services Division
9.0 FTE**



**City of Dunedin
Public Services Division
36.7 FTE**



Champion Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager, and coordinates Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meet all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The Reverse Osmosis Water Treatment Plant will undergo a rehabilitation / reconstruction project throughout FY 2020, utilizing a State Revolving Fund (SRF) low interest loan administered by the FDEP. The Water Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's potable water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed as to rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives.

The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicles and other rolling stock equipment and -related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service according to their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	ADOPTED	FTE
	FY 2017	FY 2018	FY 2019	FY 2020	CHG
Engineering & Admin.	14.08	14.08	14.08	13.58	0.00
Water Division	37.17	37.42	37.42	37.42	0.00
Wastewater Division	35.33	35.33	35.33	35.33	0.00
Solid Waste Division	21.00	21.00	21.00	21.00	0.00
Fleet Division	9.00	9.00	9.00	9.00	0.00
Public Services Division	33.00	33.00	36.00	36.70	0.70
Total FTEs	149.58	149.83	152.83	153.03	0.70

DEPARTMENT EXPENSE SUMMARY BY SECTION & DIVISION

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHG
Engineering					
Personnel					
Salaries	910,627	886,966	973,200	959,500	-1%
Benefits	274,899	283,018	327,500	333,800	2%
Operating	155,762	155,097	257,400	340,700	32%
Capital	4,628	14,398	1,000	1,000	0%
Other	-	-	-	2,035,800	N/A
Expense Cash Flow Subtotal	\$ 1,345,916	\$ 1,339,479	\$ 1,559,100	\$ 3,670,800	135%
Depreciation	13,786	11,859	7,800	6,700	-14%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(4,628)	(14,398)	(1,000)	(1,000)	0%
Total Expenses	\$ 1,355,074	\$ 1,336,940	\$ 1,565,900	\$ 3,676,500	135%
Water					
Personnel					
Salaries	1,839,288	1,823,859	1,906,800	2,004,100	5%
Benefits	725,176	729,864	812,200	846,500	4%
Operating	2,733,616	2,762,252	3,262,000	3,398,500	4%
Capital	1,180,571	2,725,579	14,193,800	5,935,000	-58%
Other	1,982	295	1,331,200	1,277,300	-4%
Expense Cash Flow Subtotal	\$ 6,480,633	\$ 8,041,849	\$ 21,506,000	\$ 13,461,400	-37%
Depreciation	1,888,492	1,920,362	1,630,800	1,450,900	-11%
Elim. Of Principal Pymts.	-	-	(716,700)	-	-100%
Elimination of Capital	(1,180,571)	(2,725,579)	(14,193,800)	(5,935,000)	-58%
Total Expenses	\$ 7,188,554	\$ 7,236,632	\$ 8,226,300	\$ 8,977,300	9%
Wastewater					
Personnel					
Salaries	1,672,041	1,695,424	1,860,500	1,910,200	3%
Benefits	620,794	667,117	732,500	768,100	5%
Operating	4,053,055	3,788,330	3,882,200	4,352,700	12%
Capital	3,782,365	1,175,515	1,355,000	10,050,000	642%
Other	1,511,934	1,438,082	1,454,900	1,527,700	5%
Expense Cash Flow Subtotal	\$ 11,640,189	\$ 8,764,468	\$ 9,285,100	\$ 18,608,700	100%
Depreciation	1,701,767	1,774,647	1,729,600	1,659,100	-4%
Elim. Of Principal Pymts.	(942,439)	(970,158)	(1,007,200)	(1,048,700)	4%
Elimination of Capital	(3,782,365)	(1,175,515)	(1,355,000)	(10,050,000)	642%
Total Expenses	\$ 8,617,152	\$ 8,393,442	\$ 8,652,500	\$ 9,169,100	6%

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHG
Solid Waste					
Personnel					
Salaries	953,022	964,155	1,019,500	1,023,300	0%
Benefits	420,887	426,714	476,800	504,400	6%
Operating	3,208,079	4,878,186	3,701,200	3,887,400	5%
Capital	1,155,566	320,183	15,000	504,000	3260%
Other	292,524	275,656	277,400	343,800	24%
Expense Cash Flow Subtotal	\$ 6,030,078	\$ 6,864,894	\$ 5,489,900	\$ 6,262,900	14%
Depreciation	277,514	359,685	292,900	331,700	13%
Elim. Of Principal Pymts.	(134,430)	(136,594)	(138,800)	(179,300)	29%
Elimination of Capital	(1,155,566)	(320,183)	(15,000)	(504,000)	3260%
Total Expenses	\$ 5,017,596	\$ 6,767,802	\$ 5,629,000	\$ 5,911,300	5%
Fleet					
Personnel					
Salaries	446,289	466,490	464,000	476,800	3%
Benefits	159,588	185,919	191,500	198,700	4%
Operating	979,881	1,080,872	1,197,300	1,245,200	4%
Capital	530,055	1,586,425	274,300	1,200,500	338%
Other	129,520	129,497	131,100	131,000	0%
Expense Cash Flow Subtotal	\$ 2,245,333	\$ 3,449,203	\$ 2,258,200	\$ 3,252,200	44%
Depreciation	982,761	927,899	640,100	732,900	14%
Elim. Of Principal Pymts.	(120,927)	(122,874)	(124,900)	(126,900)	2%
Elimination of Capital	(530,055)	(1,586,425)	(274,300)	(1,200,500)	338%
Total Expenses	\$ 2,577,112	\$ 2,667,803	\$ 2,499,100	\$ 2,657,700	6%
Public Services					
Personnel					
Salaries	1,426,098	1,386,942	1,612,300	1,700,000	5%
Benefits	577,510	633,284	769,000	804,100	5%
Operating	3,098,785	3,684,171	4,013,000	5,076,500	27%
Capital	4,379,352	600,812	1,312,000	2,128,000	62%
Other	739,398	872,511	887,400	1,378,100	55%
Expense Cash Flow Subtotal	\$ 10,221,143	\$ 7,177,720	\$ 8,593,700	\$ 11,086,700	29%
Depreciation	1,410,927	1,577,596	1,556,700	1,582,500	2%
Elim. Of Principal Pymts.	(448,561)	(457,842)	(473,200)	(489,300)	3%
Elimination of Capital	(3,921,318)	(294,256)	(231,000)	(1,008,000)	336%
Total Expenses	\$ 7,262,191	\$ 8,003,218	\$ 9,446,200	\$ 11,171,900	18%
TOTAL DEPARTMENT EXPENSES	\$ 32,017,679	\$ 34,405,837	\$ 36,019,000	\$ 41,563,800	15%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	ADOPTED	%
	FY 2017	FY 2018	FY 2019	FY 2020	CHANGE
General Fund	1,635,872	1,613,615	1,734,300	1,835,000	6%
Impact Fees Fund	101,300	10,900	40,000	70,000	75%
County Gas Tax Fund	290,334	835,606	502,800	496,500	-1%
Penny Fund	191,315	5,210	690,000	740,000	7%
Solid Waste Fund	5,017,596	6,767,802	5,629,000	5,911,300	5%
Water/Wastewater Fund	17,160,780	16,960,464	18,438,000	21,816,200	18%
Stormwater Fund	3,629,308	4,061,856	4,672,300	6,168,500	32%
Fleet Fund	2,577,112	2,667,803	2,499,100	2,657,700	6%
Facilities Maintenance Fund	1,414,062	1,482,581	1,813,500	1,868,600	3%
TOTAL DEPARTMENT FUNDING	\$ 32,017,679	\$ 34,405,837	\$ 36,019,000	\$ 41,563,800	15%

ENGINEERING & ADMINISTRATION SECTION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Engineering/Administration Division, expenses will increase 135% overall in FY 2020. This is primarily due to the transfer of \$2,035,800 from the Water/Wastewater Fund for the Engineering Department's contribution to the New City Hall project. The reorganization of the Engineering Division, which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turnaround times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions. In FY 2020, the 0.5 FTE Project Coordinator position was reclassified to Assistant to the City Manager, and is no longer funded in the Engineering Section budget.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Engineering & Admin. Section	14.08	14.08	14.08	13.58	-0.50
Total FTEs	14.08	14.08	14.08	13.58	-0.50

Major Operating (\$25,000 or more)

Consulting Services	\$ 73,400	Water/Wastewater Fund
Design & Construction Staff Augmentation	\$ 26,000	Water/Wastewater Fund
MSB Temporary Relocation	\$ 34,700	Water/Wastewater Fund

Major Capital (\$25,000 or more)

none

Major Other (\$25,000 or more)

Transfer for Engineering Contribution to City Hall	\$ 2,035,800	Water/Wastewater Fund
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Wastewater Treatment Plant - Reclaimed Water Ground Storage Tank under construction

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Engineering					
Personnel					
Salaries	910,627	886,966	973,200	959,500	-1%
Benefits	274,899	283,018	327,500	333,800	2%
Operating	155,762	155,097	257,400	340,700	32%
Capital	4,628	14,398	1,000	1,000	0%
Other	-	-	-	2,035,800	N/A
Expense Cash Flow Subtotal	\$ 1,345,916	\$ 1,339,479	\$ 1,559,100	\$ 3,670,800	135%
Depreciation	13,786	11,859	7,800	6,700	-14%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(4,628)	(14,398)	(1,000)	(1,000)	0%
Total Expenses	\$ 1,355,074	\$ 1,336,940	\$ 1,565,900	\$ 3,676,500	135%

FUNDING SOURCES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Water/Wastewater Fund	1,355,074	1,330,390	1,559,200	3,669,800	135%
County Gas Tax Fund	-	5,350	5,500	5,500	0%
Stormwater Fund	-	1,200	1,200	1,200	0%
TOTAL SECTION FUNDING	\$ 1,355,074	\$ 1,336,940	\$ 1,565,900	\$ 3,676,500	135%

PERFORMANCE MEASURES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
researched/discussed at DRC meetings	37	50	40	22	25
Number of site/infrastructure plan sets submitted for review	29	30	30	25	25
Percent of reviews performed within the recommended time frame	77%	78%	75%	86%	85%



Wastewater Treatment Plant - Reclaimed Water Ground Storage Tank under construction

WATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain relatively flat in FY 2020. The Water/Wastewater Master Plan is moving forward. On the Water side of the Master Plan, Overland Construction Inc. (OCI) was selected as the Design-Build contractor. OCI has completed 90% design and provided a guaranteed maximum price (GMP) of \$20,231,444, not including any City directly purchased materials which are estimated of \$6,801,845.10. The total project with contingencies is projected to cost \$28,270,737 and will be funded by the State Revolving Fund (SRF) loan from the Florida Department of Environmental Protection, with the estimated interest rate being 1.03%. Construction activities are expected to start during summer 2019, with substantial completion expected by the end of 2020.

A rate sufficiency analysis will be undertaken during the summer of 2019. FY 2020 is the fifth year of a five year indexed rate (4.75%) program.



DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Water Administration	3.33	3.33	3.33	3.33	0.00
Water Production	12.00	12.00	12.00	12.00	0.00
Water Distribution	15.00	15.75	15.75	15.75	0.00
Utility Billing	6.84	6.34	6.34	6.34	0.00
Total FTEs	37.17	37.42	37.42	37.42	0.00

Major Operating (\$25,000 or more)

Admin Fee	\$ 621,400	Water/Wastewater Fund
Waterline Upgrades	\$ 300,000	Water/Wastewater Fund
Drinking Water Treatment Chemicals	\$ 150,000	Water/Wastewater Fund
R&M of Water/Reclaimed Distrib System	\$ 120,000	Water/Wastewater Fund
RO Plant Equipment	\$ 105,000	Water/Wastewater Fund
Wellfield Maint. & Rehabilitation	\$ 102,000	Water/Wastewater Fund
Municode Services	\$ 101,000	Water/Wastewater Fund
Engineering Services	\$ 71,000	Water/Wastewater Fund
Banking Services	\$ 68,000	Water/Wastewater Fund
R & M of WTP Equipment	\$ 60,800	Water/Wastewater Fund
Operating Supplies: Paint, Reagents, Lab Supplies	\$ 58,500	Water/Wastewater Fund
Windows & Doors for Admin Building	\$ 45,000	Water/Wastewater Fund
Contract Compliance Lab Analysis Fees	\$ 34,000	Water/Wastewater Fund
Citywide HVAC	\$ 26,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

WTP Design - Build	\$ 5,220,000	Water/Wastewater Fund
Armor Dr & Mangrum Water Mn Replacement	\$ 500,000	Water/Wastewater Fund
Curlew Rd WM Replacement	\$ 200,000	Water/Wastewater Fund

Major Other (\$25,000 or more)

Transfer for Water Dept. Contribution to City Hall	\$ 1,202,200	Water/Wastewater Fund
Transfer for IT Fund for ERP Phase 5 & 6	\$ 72,600	Water/Wastewater Fund
Ser 2013 W/S Ref Rev Debt Payment	\$ 1,455,100	Water/Wastewater Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Administration					
Personnel					
Salaries	192,321	210,043	206,000	220,900	7%
Benefits	64,975	73,390	72,800	76,000	4%
Operating	849,765	888,048	999,900	1,054,000	5%
Capital	8,825	65,826	-	-	N/A
Other	-	-	1,328,700	72,600	-95%
Expense Cash Flow Subtotal	\$ 1,115,886	\$ 1,237,307	\$ 2,607,400	\$ 1,423,500	-45%
Depreciation	15,995	31,626	17,100	29,000	70%
Elim. Of Principal Pymts.	-	-	(716,700)	-	-100%
Elimination of Capital	(8,825)	(65,826)	-	-	N/A
Total Expenses	\$ 1,123,056	\$ 1,203,107	\$ 1,907,800	\$ 1,452,500	-24%
Water Production					
Personnel					
Salaries	732,528	652,397	715,600	737,000	3%
Benefits	249,350	217,587	240,400	249,100	4%
Operating	1,093,668	1,045,522	1,311,100	1,345,800	3%
Capital	965,021	2,636,340	14,036,000	5,220,000	-63%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 3,040,567	\$ 4,551,846	\$ 16,303,100	\$ 7,551,900	-54%
Depreciation	536,885	638,712	588,400	516,400	-12%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(965,021)	(2,636,340)	(14,036,000)	(5,220,000)	-63%
Total Expenses	\$ 2,612,431	\$ 2,554,218	\$ 2,855,500	\$ 2,848,300	0%
Water Distribution					
Personnel					
Salaries	656,570	715,243	725,800	769,900	6%
Benefits	296,937	320,006	367,400	383,500	4%
Operating	595,445	629,696	696,900	715,900	3%
Capital	206,725	23,413	157,800	715,000	353%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,755,677	\$ 1,688,358	\$ 1,947,900	\$ 2,584,300	33%
Depreciation	1,334,468	1,248,880	1,025,300	905,500	-12%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(206,725)	(23,413)	(157,800)	(715,000)	353%
Total Expenses	\$ 2,883,420	\$ 2,913,825	\$ 2,815,400	\$ 2,774,800	-1%

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Utility Billing					
Personnel					
Salaries	257,869	246,176	259,400	276,300	7%
Benefits	113,914	118,881	131,600	137,900	5%
Operating	194,738	198,986	254,100	282,800	11%
Capital	-	-	-	-	N/A
Other	1,982	295	2,500	1,204,700	48088%
Expense Cash Flow Subtotal	\$ 568,503	\$ 564,338	\$ 647,600	\$ 1,901,700	194%
Depreciation	1,144	1,144	-	-	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
Total Expenses	\$ 569,647	\$ 565,482	\$ 647,600	\$ 1,901,700	194%
TOTAL DIVISION EXPENSES	\$ 7,188,554	\$ 7,236,632	\$ 8,226,300	\$ 8,977,300	9%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Water/Wastewater Fund	7,188,554	7,236,632	8,226,300	8,977,300	9%
TOTAL DIVISION FUNDING	\$ 7,188,554	\$ 7,236,632	\$ 8,226,300	\$ 8,977,300	9%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Water produced by treatment plant – (mgd)	3.7	3.5	3.8	4	4
Raw Water Augmentation of Reclaim System – (mg)	12.2	up to 60.0	6.7	up to 60.0	up to 60.0
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boilwater Notices	26	10	10	10	10
Well Clearance Bacteriological Samples collected	20	5	5	5	5
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%



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WASTEWATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2020. The Water/Wastewater Master Plan is moving forward. On the Wastewater side of the Master Plan, a number of large CIP projects will be designed and constructed over the next couple of years. To fund these projects, a second SRF loan, this time for Wastewater may be requested, specifically because of the prevailing favorable SRF interest rates.

Additionally, The Florida Division of Emergency Management, through the Federal Emergency Management Agency (FEMA), has prioritized Lift Station #32 for a Tier 1 grant through the Hazard Mitigation Grant Program. Lift Station #20 was also prioritized for a possible Tier 2 grant funding project. Design has been initiated for both of these Lift Station projects.

A rate sufficiency analysis will be undertaken during the summer of 2019. FY2020 is the fifth year of a five year indexed rate (4.75%) program.



Pictured above - City of Dunedin owned Vactor Truck



Wastewater Treatment Plant

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Wastewater Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.00	16.00	0.00
Total FTEs	35.33	35.33	35.33	35.33	0.00

Major Operating (\$25,000 or more)

Admin Fee	\$ 823,700	Water/Wastewater Fund
AMS Biosolids Hauling Contract	\$ 405,000	Water/Wastewater Fund
WWTP Process & Facility Equipment	\$ 370,000	Water/Wastewater Fund
Curlew Reclaimed Tank Painting	\$ 350,000	Water/Wastewater Fund
Sodium Aluminate	\$ 123,100	Water/Wastewater Fund
Methanol	\$ 121,300	Water/Wastewater Fund
Manhole Repair	\$ 100,000	Water/Wastewater Fund
Additional I&I Technology Repair	\$ 100,000	Water/Wastewater Fund
Sodium Bisulfite	\$ 67,500	Water/Wastewater Fund
Sewer Line R & M	\$ 60,000	Water/Wastewater Fund
Collections Equipment & MH Lining Equipment	\$ 60,000	Water/Wastewater Fund
Chlorine	\$ 59,800	Water/Wastewater Fund
Advanced Environmental Labs	\$ 46,500	Water/Wastewater Fund
Lift Station R & R	\$ 45,000	Water/Wastewater Fund
General Repair/Maintenance	\$ 35,650	Water/Wastewater Fund
R & M of 11 Bldgs. WWTP/Reclaim Tanks	\$ 30,300	Water/Wastewater Fund
Maint. Of All 12 Reuse Pumps Supply Flow/PSI	\$ 30,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

WWTP Electrical Upgrade	\$ 7,150,000	Water/Wastewater Fund
Lofty Pines Septic to Sewer	\$ 850,000	Water/Wastewater Fund
Lift Station Force Main Replacements	\$ 600,000	Water/Wastewater Fund
LS #20 Repair & Replacement	\$ 400,000	Water/Wastewater Fund
Pipe Lining Project	\$ 400,000	Water/Wastewater Fund
Friendly Lane Water & Sewer Upgrade	\$ 150,000	Water/Wastewater Fund
LS #32 Repair & Replacement	\$ 150,000	Water/Wastewater Fund
Reclaimed Water Distrib Master Plan	\$ 100,000	Water/Wastewater Fund
Outfall Piping Repair	\$ 100,000	Water/Wastewater Fund
Lift Station Evaluation	\$ 100,000	Water/Wastewater Fund
Facility 8 Noise Filter	\$ 50,000	Water/Wastewater Fund

Major Other (\$25,000 or more)

Transfer for IT Fund for ERP Phase 5 & 6	\$ 72,600	Water/Wastewater Fund
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DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Administration					
Personnel					
Salaries	79,191	79,618	81,300	81,200	0%
Benefits	25,610	26,680	28,000	28,400	1%
Operating	1,168,533	1,064,011	1,113,600	1,152,500	3%
Capital	-	-	-	-	N/A
Other	1,511,934	1,438,082	1,454,900	1,527,700	5%
Expense Cash Flow Subtotal	\$ 2,785,268	\$ 2,608,391	\$ 2,677,800	\$ 2,789,800	4%
Depreciation	2,521	5,121	2,600	4,500	73%
Elim. Of Principal Pymts.	(942,439)	(970,158)	(1,007,200)	(1,048,700)	4%
Elimination of Capital	-	-	-	-	N/A
Total Expenses	\$ 1,845,350	\$ 1,643,354	\$ 1,673,200	\$ 1,745,600	4%

WW Treatment

Personnel					
Salaries	920,830	933,667	982,700	1,007,900	3%
Benefits	342,941	357,048	381,800	395,000	3%
Operating	2,080,410	1,935,791	2,063,000	2,391,200	16%
Capital	3,201,079	1,114,461	660,000	7,400,000	1021%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 6,545,260	\$ 4,340,967	\$ 4,087,500	\$ 11,194,100	174%
Depreciation	897,992	957,385	910,300	861,100	-5%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(3,201,079)	(1,114,461)	(660,000)	(7,400,000)	1021%
Total Expenses	\$ 4,242,173	\$ 4,183,891	\$ 4,337,800	\$ 4,655,200	7%

WW Collections

Personnel					
Salaries	672,020	682,139	796,500	821,100	3%
Benefits	252,243	283,389	322,700	344,700	7%
Operating	804,112	788,528	705,600	809,000	15%
Capital	581,286	61,054	695,000	2,650,000	281%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 2,309,661	\$ 1,815,110	\$ 2,519,800	\$ 4,624,800	84%
Depreciation	801,254	812,141	816,700	793,500	-3%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(581,286)	(61,054)	(695,000)	(2,650,000)	281%
Total Expenses	\$ 2,529,629	\$ 2,566,197	\$ 2,641,500	\$ 2,768,300	5%

TOTAL DIVISION EXPENSES	\$ 8,617,152	\$ 8,393,442	\$ 8,652,500	\$ 9,169,100	6%
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FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Water/Wastewater Fund	8,617,152	8,393,442	8,652,500	9,169,100	6%
TOTAL DIVISION FUNDING	\$ 8,617,152	\$ 8,393,442	\$ 8,652,500	\$ 9,169,100	6%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Televise 10% of the Sewer Lines	25,465	50,000	40,000*	50,000	50,000
Clean 20% of the Sewer Lines	107,212	100,000	100,000	100,000	100,000

* The TV truck was out of service several times in FY 2019.



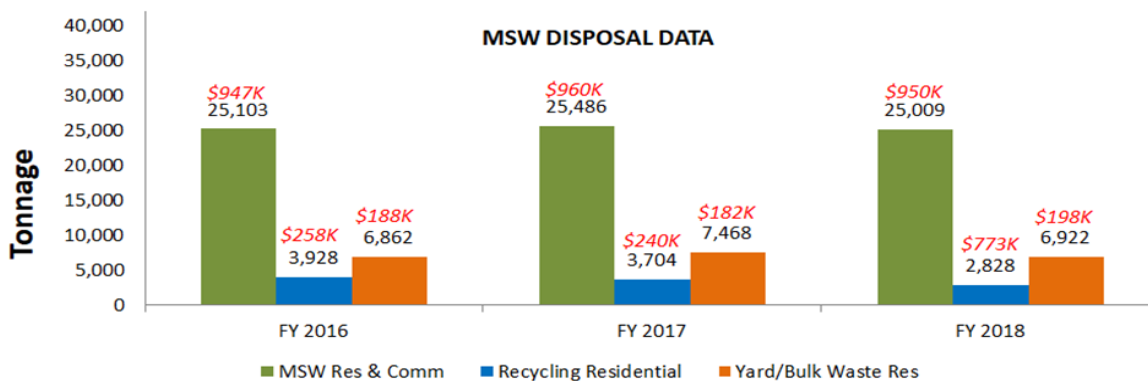
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SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

No major changes in operations or personnel are planned for FY 2020. Solid Waste's disposal fees account for approximately 23% of FY 2020 expenditures. Disposal and Recycling program expenditures are projected to increase in the Solid Waste Fund because tipping fees at the Pinellas County Solid Waste facility will increase 6% per year for the next three years, constituting the first tipping fee increase in more than 30 years. Efficient Trash & Recycling systems protect public health and the environment and need to be supported by sustainable funding structures. The Division continues to modify collection methods and routing in its unincorporated county service areas to identify efficiencies through improving time-on-route, miles driven, number of containers serviced per hour and load transport volumes. The Division continues to reset its recycling program by intensifying its outreach campaign emphasizing the importance of generating a higher quality recyclable (commodity) and reducing contamination. Staff is working on a lot of public education programs and tactics emphasizing the message to recycle right & reduce contamination.

Staff also continues to work the Pinellas County Solid Waste Administration for assistance such as a north county transfer station & centralized recycling facility for all Pinellas County users.



DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Administration	6.00	6.00	6.00	6.00	0.00
Residential	10.00	10.00	10.00	10.00	0.00
Commercial	5.00	5.00	5.00	5.00	0.00
Total FTEs	21.00	21.00	21.00	21.00	0.00

Major Operating (\$25,000 or more)

Contractual Services	\$ 791,100	Solid Waste Fund
Residential Refuse Disposal @ PCSW & Angelos	\$ 660,400	Solid Waste Fund
Commercial Refuse Disposal @ PCSW & Angelos	\$ 614,800	Solid Waste Fund
Admin Fee	\$ 475,900	Solid Waste Fund
UB Allocation	\$ 87,400	Solid Waste Fund
Contractual Staffing	\$ 69,000	Solid Waste Fund
Automated Carts	\$ 25,000	Solid Waste Fund

Major Capital (\$25,000 or more)

Fleet Replacements	\$ 489,000	Solid Waste Fund
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Major Other (25,000 or more)

Ser 2016 Capital Vehicle Lease	\$ 145,600	Solid Waste Fund
Ser 2019 Capital Vehicle Lease	\$ 42,800	Solid Waste Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Administration					
Personnel					
Salaries	329,906	329,942	330,400	339,800	3%
Benefits	141,087	147,999	161,100	168,400	5%
Operating	879,483	1,445,387	1,398,400	1,478,200	6%
Capital	20,404	-	-	-	N/A
Other	292,524	275,656	277,400	343,800	24%
Expense Cash Flow Subtotal	\$ 1,663,404	\$ 2,198,984	\$ 2,167,300	\$ 2,330,200	8%
Depreciation	8,308	8,473	6,800	6,200	-9%
Elim. Of Principal Pymts.	(134,430)	(136,594)	(138,800)	(179,300)	29%
Elimination of Capital	(20,404)	-	-	-	N/A
Total Expenses	\$ 1,516,878	\$ 2,070,863	\$ 2,035,300	\$ 2,157,100	6%
Residential Collections					
Personnel					
Salaries	437,831	434,408	469,600	479,900	2%
Benefits	195,898	195,377	215,500	231,300	7%
Operating	1,401,444	2,494,978	1,357,000	1,402,800	3%
Capital	842,145	-	-	489,000	N/A
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 2,877,318	\$ 3,124,763	\$ 2,042,100	\$ 2,603,000	27%
Depreciation	103,478	153,859	137,900	135,600	-2%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(842,145)	-	-	(489,000)	N/A
Total Expenses	\$ 2,138,651	\$ 3,278,622	\$ 2,180,000	\$ 2,249,600	3%
Commercial Collections					
Personnel					
Salaries	185,285	199,805	219,500	203,600	-7%
Benefits	83,902	83,338	100,200	104,700	4%
Operating	927,152	937,821	945,800	1,006,400	6%
Capital	293,017	320,183	15,000	15,000	0%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,489,356	\$ 1,541,147	\$ 1,280,500	\$ 1,329,700	4%
Depreciation	165,728	197,353	148,200	189,900	28%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Elimination of Cap.	(293,017)	(320,183)	(15,000)	(15,000)	0%
Total Expenses	\$ 1,362,067	\$ 1,418,317	\$ 1,413,700	\$ 1,504,600	6%
TOTAL DIVISION EXPENSES	\$ 5,017,596	\$ 6,767,802	\$ 5,629,000	\$ 5,911,300	5%

FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Solid Waste Fund	5,017,596	6,767,802	5,629,000	5,911,300	5%
TOTAL DIVISION FUNDING	\$ 5,017,596	\$ 6,767,802	\$ 5,629,000	\$ 5,911,300	5%

PERFORMANCE MEASURES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Customers serviced	14,610	14,700	14,700	14,850	14,850
Refuse/Recycling collected (tons)	38,208	37,800	37,800	37,850	37,850



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FLEET SERVICES DIVISION

Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost.

Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin City department. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of the City government. Fleet's staff responds directly to its customers, the customers' needs determine output and productivity. With an average age of our fleet at 8.75 years, the City is experiencing ever increasing mechanical failures due to the condition of the fleet.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Fleet Services Division, operating expenses are projected to remain flat in FY 2020.



DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE
Fleet Services	9.00	9.00	9.00	9.00	0.00
Total FTEs	9.00	9.00	9.00	9.00	0.00

Major Operating (\$25,000 or more)

Vehicle Parts & Outsourced Repairs	\$ 475,000	Fleet Fund
Diesel	\$ 302,500	Fleet Fund
Gasoline	\$ 175,000	Fleet Fund
R & M Service	\$ 68,000	Fleet Fund
Parts & Supplies	\$ 60,000	Fleet Fund

Major Capital (\$25,000 or more)

Fleet Program Replacements	\$ 1,135,500	Fleet Fund
Security Camera Upgrade	\$ 35,000	Fleet Fund
Heavy Truck Tire Machine	\$ 30,000	Fleet Fund

Major Other (\$25,000 or more)

Capital Leases	\$ 131,000	Fleet Fund
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DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Fleet					
Personnel					
Salaries	446,289	466,490	464,000	476,800	3%
Benefits	159,588	185,919	191,500	198,700	4%
Operating	979,881	1,080,872	1,197,300	1,245,200	4%
Capital	530,055	1,586,425	274,300	1,200,500	338%
Other	129,520	129,497	131,100	131,000	0%
Expense Cash Flow Subtotal	\$ 2,245,333	\$ 3,449,203	\$ 2,258,200	\$ 3,252,200	44%
Depreciation	982,761	927,899	640,100	732,900	14%
Elim. Of Principal Pymts.	(120,927)	(122,874)	(124,900)	(126,900)	2%
Elimination of Capital	(530,055)	(1,586,425)	(274,300)	(1,200,500)	338%
Total Expenses	\$ 2,577,112	\$ 2,667,803	\$ 2,499,100	\$ 2,657,700	6%
TOTAL DIVISION EXPENSES	\$ 2,577,112	\$ 2,667,803	\$ 2,499,100	\$ 2,657,700	6%

FUNDING SOURCES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Fleet Fund	2,577,112	2,667,803	2,499,100	2,657,700	6%
TOTAL DIVISION FUNDING	\$ 2,577,112	\$ 2,667,803	\$ 2,499,100	\$ 2,657,700	6%

PERFORMANCE MEASURES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Job Orders Closed	3,000	3,600	3,050	3,100	3,100
Billable Hours	9,000	9,500	9,300	9,300	9,300

PUBLIC SERVICES DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program has continued to identify opportunities for outsourcing, but level of service must be balanced with cost-savings. Current privatized services in FY 2020 include custodial, fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance.

The Streets and Traffic Services program reviews options in reduction of services or the privatization of services each fiscal year. In reviewing other municipal contracts for services such as concrete services, tree trimming, and asphalt repair, the City does not believe it will realize savings without a dramatic reduction in the level of service currently provided. For this reason, outsourcing these services is not recommended. In FY 2020, contractual sidewalk replacement will be pursued in an effort to accelerate critical replacements.

In FY 2020, personnel costs reflect an increase of 13% due to the new Traffic Engineer position shared with Risk Management.

The Stormwater program conjunction with Engineering staff will be working with our selected consultant on the updated Master Drainage Plan. The stormwater permit and maintenance program continues to remain compliant with its Federal stormwater discharge permit and the maintenance requirements.



Stormwater Outfall Construction

DIVISION PERSONNEL SUMMARY						
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	FTE CHANGE	
Facilities Management	10.68	10.68	11.68	11.68	0.00	
Streets	8.66	8.66	9.66	10.36	0.70	
Stormwater	13.66	13.66	14.66	14.66	0.00	
Total FTEs	33.00	33.00	36.00	36.70	0.70	

Major Operating (\$25,000 or more)

Custodial Contract	\$ 425,000	Facility Maintenance Fund
Citywide Facility R & M	\$ 210,000	Facility Maintenance Fund
HVAC Repairs	\$ 40,000	Facility Maintenance Fund
Roof Repairs	\$ 25,000	Facility Maintenance Fund
Pinellas County Traffic Signal Maintenance Agrmt	\$ 50,000	General Fund
Sidewalk Program Maintenance	\$ 55,000	County Gas Tax Fund
Signage Replacement	\$ 45,000	County Gas Tax Fund
Annual Bridge Inspections & Repairs	\$ 36,000	County Gas Tax Fund
Road Repair Materials	\$ 30,000	County Gas Tax Fund
Gabion R & R Program	\$ 700,000	Stormwater Fund
Stormwater Pipe Lining	\$ 425,000	Stormwater Fund
Storm System Upgrade & Maintenance	\$ 400,000	Stormwater Fund
Admin Fee	\$ 324,800	Stormwater Fund
Surface Water Quality TMDL Response/Sampling	\$ 96,100	Stormwater Fund
UB Allocation	\$ 59,300	Stormwater Fund
Underdrain Repairs	\$ 45,000	Stormwater Fund
Mangrove Trimming	\$ 43,800	Stormwater Fund
Pinellas County Ambient Water Quality Testing	\$ 31,000	Stormwater Fund
NPDES Permit Required Sediment Disposal Testing	\$ 30,000	Stormwater Fund
Contractual Engineering	\$ 30,000	Stormwater Fund

Major Capital (\$25,000 or more)

Pavement Mgmt Program	\$ 310,000	County Gas Tax Fund
Pavement Mgmt Program	\$ 690,000	Penny Fund
St. Catherine Soil Roadway Stabilization	\$ 50,000	Penny Fund
Pedestrian Safety Improvements on Edgewater Dr	\$ 70,000	Impact Fee Fund
Cedarwood/Lyndhurst CMP Replacement	\$ 375,000	Stormwater Fund
Aarmor Drive & Mangrum Water Main Replacement	\$ 250,000	Stormwater Fund
Brady Box Culvert	\$ 240,000	Stormwater Fund
Patricia/Beltrees Treatment	\$ 75,000	Stormwater Fund
Interior Aerial Lift	\$ 25,000	Facility Maintenance Fund

Major Other (\$25,000 or more)

Debt Service on Series 2012 Debt	\$ 424,700	Stormwater Fund
Debt Service on Series 2014 Debt	\$ 342,500	Stormwater Fund
Debt Service on 2013 Water/Wastewater Debt	\$ 119,800	Stormwater Fund

DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Facilities Management					
Personnel					
Salaries	464,285	449,149	572,300	576,600	1%
Benefits	171,172	184,068	223,600	226,900	1%
Operating	747,812	817,741	987,500	1,029,900	4%
Capital	11,803	10,401	8,000	25,000	213%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,395,072	\$ 1,461,359	\$ 1,791,400	\$ 1,858,400	4%
Depreciation	30,793	31,623	30,100	35,200	17%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(11,803)	(10,401)	(8,000)	(25,000)	213%
Total Expenses	\$ 1,414,062	\$ 1,482,581	\$ 1,813,500	\$ 1,868,600	3%

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
Streets					
Personnel					
Salaries	396,853	371,496	424,200	479,200	13%
Benefits	166,299	175,795	216,100	236,300	9%
Operating	1,197,635	1,606,134	1,240,300	1,300,500	5%
Capital	458,034	306,556	1,081,000	1,120,000	4%
Other	-	-	-	-	N/A
Total Expenses	\$ 2,218,821	\$ 2,459,981	\$ 2,961,600	\$ 3,136,000	6%
Stormwater					
Personnel					
Salaries	564,960	566,297	615,800	644,200	5%
Benefits	240,039	273,421	329,300	340,900	4%
Operating	1,153,338	1,260,296	1,785,200	2,746,100	54%
Capital	3,909,515	283,855	223,000	983,000	341%
Other	739,398	872,511	887,400	1,378,100	55%
Expense Cash Flow Subtotal	\$ 6,607,250	\$ 3,256,380	\$ 3,840,700	\$ 6,092,300	59%
Depreciation	1,380,134	1,545,973	1,526,600	1,547,300	1%
Elim. Of Principal Pymts.	(448,561)	(457,842)	(473,200)	(489,300)	3%
Elimination of Capital	(3,909,515)	(283,855)	(223,000)	(983,000)	341%
Total Expenses	\$ 3,629,308	\$ 4,060,656	\$ 4,671,100	\$ 6,167,300	32%
TOTAL DIVISION EXPENSES	\$ 7,262,191	\$ 8,003,218	\$ 9,446,200	\$ 11,171,900	18%
FUNDING SOURCES					
	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ADOPTED FY 2020	% CHANGE
General Fund					
City Funds	1,635,872	1,613,615	1,734,300	1,835,000	6%
Total General Fund	\$ 1,635,872	\$ 1,613,615	\$ 1,734,300	\$ 1,835,000	6%
County Gas Tax Fund					
Intergovernmental	290,334	830,256	497,300	491,000	-1%
Total County Gas Tax Fund	\$ 290,334	\$ 830,256	\$ 497,300	\$ 491,000	-1%
Penny Fund					
Intergovernmental	191,315	5,210	690,000	740,000	7%
Total Penny Fund	\$ 191,315	\$ 5,210	\$ 690,000	\$ 740,000	7%
Impact Fee Fund					
Multimodal Impact Fees	101,300	10,900	40,000	70,000	75%
Total Impact Fee Fund	\$ 101,300	\$ 10,900	\$ 40,000	\$ 70,000	75%
Stormwater Fund					
Charges for Service	3,629,308	4,060,656	4,671,100	6,167,300	32%
Total Stormwater Fund	\$ 3,629,308	\$ 4,060,656	\$ 4,671,100	\$ 6,167,300	32%
Facilities Maintenance Fund					
Internal Service Fees	1,414,062	1,482,581	1,813,500	1,868,600	3%
Total Facilities Maintenance Fund	\$ 1,414,062	\$ 1,482,581	\$ 1,813,500	\$ 1,868,600	3%
TOTAL DIVISION FUNDING	\$ 7,262,191	\$ 8,003,218	\$ 9,446,200	\$ 11,171,900	18%

PERFORMANCE MEASURES

	ACTUAL FY 2017	ACTUAL FY 2018	BUDGET FY 2019	ESTIMATED FY 2019	BUDGET FY 2020
Square Feet of Asphalt Repairs	14,000	18,000	10,000	12,000	12,000
Square Feet of Sidewalk Repairs	16,800	16,000	16,000	18,000	24,000
Linear Feet of Curb Repairs	800	1,400	1,300	1,400	1,400
Square Feet of Brick Street Repairs	-	680	-	2,200	2,200
Special Events/Traffic Control Services	56	56	56	56	56

Stormwater scheduled maintenance





Home of Honeymoon Island

CAPITAL IMPROVEMENTS PLAN

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*



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Capital Improvements Plan Overview

The following section identifies capital outlay and major operating expenses for the FY 2020 Capital Budget and five-year projection. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.

Scope of the CIP

Projects included in the City of Dunedin's CIP projects are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team is comprised of the City Manager, Deputy City Manager, and Department Heads, who reach consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin's **EPIC! Goals**.

Impact to the Operating Budget

Improvement projects that do not increase annual operations maintenance costs, such as road maintenance, water and stormwater drainage, and facility improvements, are ongoing obligations that are included in the City's normal Operating Budget. Projects for replacements of facilities that do not require increased or enhanced services similarly have no impact on the City's normal Operating Budget. For example, The City Hall project is a new facility that will replace and consolidate operations in three existing City facilities, and is not expected to result in an increase in annual operations maintenance costs.

For the FY20-FY25 CIP, several projects will increase or enhance services, and therefore the annual operations maintenance costs are included in the project budget. Projects such as the Emergency Operations Center (EOC) and Fire Training Facility will require additional annual operations maintenance costs due to the incorporation of new and/or enhanced services and training opportunities.

A number of Capital Improvement Projects will have operating impact on future years. The table on the next page summarizes the impact by fund and project name. Future year operating impact from Capital Improvement Projects is included on the request forms beginning on page 282 for the following projects:

FUND	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Total
General Fund						
Citywide Security Camera System Upgrade	\$ 11,250	\$ 11,250	\$ 11,250	\$ 11,250	\$ 11,250	\$ 56,250
Parks Maintenance Pick-up Truck	6,135	6,135	6,135	6,135	6,135	30,675
Planning & Development Golf Cart	2,100	2,100	2,100	2,100	2,100	10,500
Fire Training/Emergency Operations Center	17,000	17,000	17,000	17,000	17,000	85,000
General Fund Total	\$ 36,485	\$ 36,485	\$ 36,485	\$ 36,485	\$ 36,485	\$ 182,425
Fleet Fund						
Citywide Security Camera System Upgrade	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 43,750
Fleet Fund Total	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 8,750	\$ 43,750
IT Services Fund						
Data Backup & Recovery System	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
ERP Phases 5 & 6 Installation	11,000	11,000	11,000	11,000	11,000	55,000
IT Services Nissan Leaf	5,250	5,250	5,250	5,250	5,250	26,250
Network Infrastructure Upgrade	2,200	2,200	2,200	2,200	2,200	11,000
IT Services Fund Total	\$ 28,450	\$ 28,450	\$ 28,450	\$ 28,450	\$ 28,450	\$ 142,250
TOTAL OPERATING IMPACT	\$ 73,685	\$ 73,685	\$ 73,685	\$ 73,685	\$ 73,685	\$ 368,425

Project Evaluation Criteria

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

Economic Development

Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Fiscal Sustainability

Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Build, Restore, and Maintain Infrastructure

Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.

Internal Operations & Services

Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Community Relationships

Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.

Human Resources

Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

Environmental Sustainability

Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.

The pages that follow provide summaries of each known project that meets the CIP criteria:

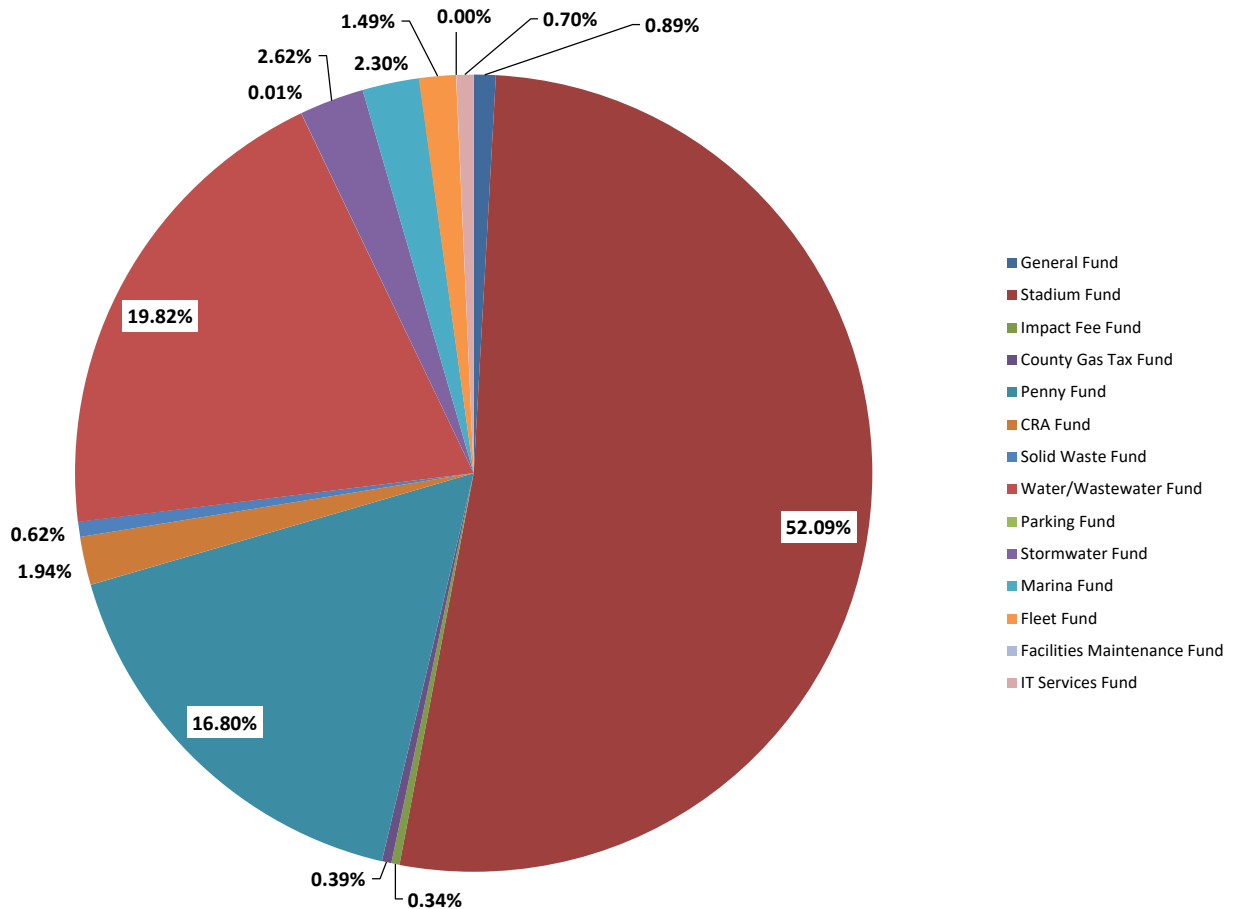
- (1) Cost of \$25,000 or more;
- (2) Useful life of five (5) or more years; and
- (3) Expense incurred during the FY 2020 Capital Budget and five-year projection.

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.



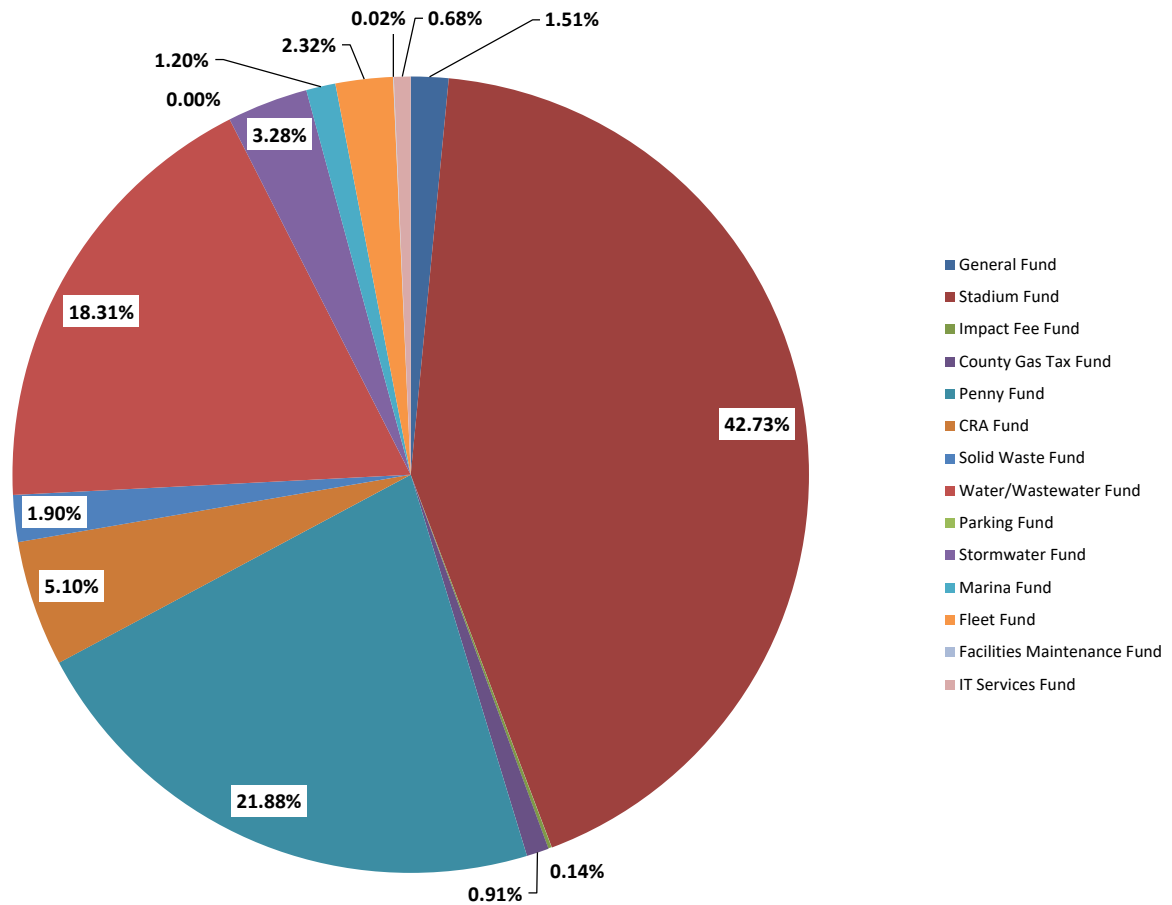
FY 2020 - 2025 Capital Improvements Plan			
Project	FY19 Carry-Forward	FY20	FY21
General Fund	\$ 65,000	\$ 717,300	\$ 1,108,500
Stadium Fund	39,431,900	41,899,900	-
Impact Fee Fund	-	270,000	-
County Gas Tax Fund	-	310,000	310,000
Penny Fund	3,045,400	13,512,600	14,390,000
CRA Fund	95,000	1,564,000	1,815,000
Solid Waste Fund	-	496,000	348,200
Water/Wastewater Fund	14,086,000	15,946,000	3,126,000
Parking Fund	-	5,000	-
Stormwater Fund	180,000	2,110,000	2,295,000
Marina Fund	-	1,850,000	-
Fleet Fund	-	1,200,500	280,800
Facilities Maintenance Fund	-	-	-
IT Services Fund	-	561,800	175,500
TOTAL CAPITAL IMPROVEMENTS PROJECTS EXPENDITURES	\$ 56,903,300	\$ 80,443,100	\$ 23,849,000

FY 2020 CIP Expenditures by Fund



FY 2020 - 2025 Capital Improvements Plan				
FY22	FY23	FY24	FY25	Six Year Planning Period
\$ 320,000	\$ 445,000	\$ 150,000	\$ 90,000	\$ 2,895,800
500,000	-	-	-	81,831,800
-	-	-	-	270,000
310,000	290,000	270,000	250,000	1,740,000
7,270,000	1,156,000	1,800,000	730,000	41,904,000
300,000	650,000	4,500,000	850,000	9,774,000
641,800	938,100	951,100	272,356	3,647,556
600,000	1,150,000	150,000	-	35,058,000
-	-	-	-	5,000
465,000	945,000	145,000	145,000	6,285,000
-	44,000	-	400,000	2,294,000
226,800	605,700	1,180,600	953,919	4,448,319
40,000	-	-	-	40,000
125,500	145,500	145,500	145,500	1,299,300
\$ 10,799,100	\$ 6,369,300	\$ 9,292,200	\$ 3,836,775	\$ 191,492,775

FY 2020 - FY 2025 CIP Expenditures by Fund



FY 2020 - 2025 Capital Improvements Plan

Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
Citywide Exterior Facility Painting	Revised	Public Services	General	-	25,000
Citywide HVAC Replacements	Revised	Public Services	General	-	136,000
Citywide Roof Replacements	Revised	Public Services	General	-	302,000
Citywide Security Camera System Replacements	Revised	IT Services	General	-	45,000
Court Resurfacing	Revised	Parks & Rec	General	-	-
Electrical Distribution (Power Grid) Assessment	New	City Manager	General	-	-
Fleet Purchase: Parks Pick-up Truck	New	Parks & Rec	General	-	30,000
Fleet Purchase: Planning & Development Golf Cart	New	Plng & Dev	General	-	9,000
Lightning Detection System Replacement	Existing	Parks & Rec	General	-	-
Marina Master Plan	New	Parks & Rec	General	-	-
Microfilm to Digital Format Conversion	New	City Clerk	General	-	20,300
Park Pavilion Replacement	Revised	Parks & Rec	General	-	-
Patricia Corridor Enhancement Project	Revised	Eco & Hsg Dev	General	-	50,000
Rotary Pavilion Renovations	Revised	Parks & Rec	General	65,000	50,000
S.R. 580 Mast Arm Repainting	Revised	Public Services	General	-	-
SCBA Air Pack Replacements	Existing	Fire	General	-	-
Sindoon Stage Awning Replacement	Revised	Parks & Rec	General	-	50,000
Weybridge Woods Bridge Removal	Revised	Public Works	General	-	-
GENERAL FUND TOTAL				65,000	717,300
Stadium & Englebert Reconstruction	Revised	Parks & Rec	Stadium	39,431,900	41,899,900
STADIUM FUND TOTAL				39,431,900	41,899,900
Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Impact	-	200,000
Pedestrian Safety Improvements- Alt 19 & Main	Revised	Public Works	Impact	-	70,000
IMPACT FEE FUND TOTAL				-	270,000
Pavement Management Program	Revised	Public Services	CGT	-	310,000
COUNTY GAS TAX FUND TOTAL				-	310,000
Athletic Field Renovation	Revised	Parks & Rec	Penny	-	125,000
Bridges & Boardwalks	Revised	Parks & Rec	Penny	81,000	60,000
Citywide Parking Lot Resurfacing - Library	Revised	Public Services	Penny	-	72,000
Community Center Parking Lot	Revised	Parks & Rec	Penny	-	30,000
Court Resurfacing	Revised	Parks & Rec	Penny	-	25,000
Dog Park	Existing	Parks & Rec	Penny	-	150,000
Downtown Parking Structure	Revised	Eco & Hsg Dev	Penny	-	1,800,000
Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Penny	1,839,000	1,796,000
Jerry Lake Parking Lot Renovation	New	Parks & Rec	Penny	-	-
New Aquatics Center	Existing	Parks & Rec	Penny	-	-
New City Hall	Existing	City Manager	Penny	1,050,000	7,200,000
Parks Maintenance Facility	Revised	Parks & Rec	Penny	75,400	1,124,600
Parks Trail Renovation	Revised	Parks & Rec	Penny	-	300,000
Pavement Management Program	Revised	Public Services	Penny	-	690,000
Playground Equipment Replacement	Revised	Parks & Rec	Penny	-	90,000
Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	Penny	-	-
St. Catherine Soil Roadway Stabilization	Revised	Public Works	Penny	-	50,000
PENNY FUND TOTAL				3,045,400	13,512,600
Artistic Benches for Downtown	New	Eco & Hsg Dev	CRA	-	4,000
Downtown East End Plan (DEEP)	Existing	Eco & Hsg Dev	CRA	-	30,000
Downtown Landscaping Project	New	Eco & Hsg Dev	CRA	-	10,000
Downtown Median Removal	New	Eco & Hsg Dev	CRA	-	10,000
Downtown Parking Structure	Revised	Eco & Hsg Dev	CRA	-	1,000,000
Downtown Pavers, Walkability & Enhancements	Revised	Eco & Hsg Dev	CRA	-	250,000
Downtown Undergrounding	New	Eco & Hsg Dev	CRA	-	-
East End Public Restrooms	New	Eco & Hsg Dev	CRA	-	-
Enhance Welcome Signs Downtown	New	Eco & Hsg Dev	CRA	-	10,000
Existing City Hall Adaptive Re-use	New	Eco & Hsg Dev	CRA	-	-
Highland/Louden/Virginia Streetscape	New	Eco & Hsg Dev	CRA	-	-
John L Lawrence Pioneer Park Enhancements & Impr.	Revised	Eco & Hsg Dev	CRA	95,000	50,000
Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	CRA	-	100,000
Skinner/New York Entry Way Median	New	Eco & Hsg Dev	CRA	-	-
Underground Utilities on Douglas Ave S	New	Eco & Hsg Dev	CRA	-	100,000
COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND TOTAL				95,000	1,564,000

FY 2020 - 2025 Capital Improvements Plan

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	GOAL / TYPE
-	15,000	120,000	-	-	160,000	CIP
124,000	20,000	35,000	25,000	25,000	365,000	CIP
500,000	210,000	-	-	-	1,012,000	CIP
-	-	-	-	-	45,000	CIP
25,000	25,000	30,000	-	-	80,000	CIP
100,000	-	-	-	-	100,000	CIP
-	-	-	-	-	30,000	CIP
-	-	-	-	-	9,000	CIP
-	-	35,000	-	-	35,000	CIP
100,000	-	-	-	-	100,000	CIP
-	-	-	-	-	20,300	CIP
-	-	65,000	65,000	65,000	195,000	CIP
50,000	50,000	50,000	50,000	-	250,000	CIP
-	-	-	-	-	115,000	CIP
-	-	110,000	-	-	110,000	CIP
209,500	-	-	-	-	209,500	CIP
-	-	-	-	-	50,000	CIP
-	-	-	10,000	-	10,000	CIP
1,108,500	320,000	445,000	150,000	90,000	2,895,800	
-	500,000	-	-	-	81,831,800	CIP
-	500,000	-	-	-	81,831,800	
-	-	-	-	-	200,000	CIP
-	-	-	-	-	70,000	CIP
-	-	-	-	-	270,000	
310,000	310,000	290,000	270,000	250,000	1,740,000	CIP
310,000	310,000	290,000	270,000	250,000	1,740,000	
100,000	100,000	100,000	-	-	425,000	CIP
-	-	-	-	-	141,000	CIP
-	-	66,000	-	-	138,000	CIP
150,000	-	-	-	-	180,000	CIP
-	-	-	-	-	25,000	CIP
-	-	-	-	-	150,000	CIP
2,700,000	-	-	-	-	4,500,000	CIP
-	-	-	-	-	3,635,000	CIP
125,000	-	-	-	-	125,000	CIP
600,000	6,400,000	-	-	-	7,000,000	CIP
9,750,000	-	-	-	-	18,000,000	CIP
-	-	-	-	-	1,200,000	CIP
-	-	-	-	-	300,000	CIP
690,000	690,000	690,000	710,000	730,000	4,200,000	CIP
75,000	80,000	300,000	90,000	-	635,000	CIP
-	-	-	1,000,000	-	1,000,000	CIP
200,000	-	-	-	-	250,000	CIP
14,390,000	7,270,000	1,156,000	1,800,000	730,000	41,904,000	
-	-	-	-	-	4,000	CIP
-	-	-	-	-	30,000	CIP
-	-	-	-	-	10,000	CIP
-	-	-	-	-	10,000	CIP
1,500,000	-	-	-	-	2,500,000	CIP
-	100,000	350,000	400,000	300,000	1,400,000	CIP
-	-	-	-	400,000	400,000	CIP
-	-	100,000	-	-	100,000	CIP
-	-	-	-	-	10,000	CIP
-	200,000	200,000	-	-	400,000	CIP
-	-	-	400,000	-	400,000	CIP
315,000	-	-	-	-	460,000	CIP
-	-	-	3,700,000	-	3,800,000	CIP
-	-	-	-	150,000	150,000	CIP
-	-	-	-	-	100,000	CIP
1,815,000	300,000	650,000	4,500,000	850,000	9,774,000	

FY 2020 - 2025 Capital Improvements Plan

Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
Citywide Exterior Facility Painting - Solid Waste	Revised	Public Services	Solid Waste	-	7,000
Citywide HVAC Replacements - Solid Waste	Revised	Public Services	Solid Waste	-	-
Citywide Roof Replacements - Solid Waste	Revised	Public Services	Solid Waste	-	-
Fleet Replacements	Revised	Solid Waste	Solid Waste	-	489,000
SOLID WASTE FUND TOTAL				-	496,000
Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Water/WW	-	500,000
Citywide HVAC Replacements - Water Admin	Revised	Public Services	Water/WW	-	26,000
Curlew Reclaimed Tank Repainting	Revised	Public Works	Water/WW	-	350,000
Curlew Road Water Main Replacement	Revised	Public Works	Water/WW	100,000	200,000
Friendly Lane Water & Sewer Upgrade	Revised	Public Works	Water/WW	-	150,000
Lift Station #20 Repair/Replacement	Revised	Public Works	Water/WW	-	400,000
Lift Station #32 Repair/Replacement	Revised	Public Works	Water/WW	-	150,000
Lift Station Evaluation	New	Public Works	Water/WW	-	100,000
Lofty Pine Estates Septic to Sewer Project	New	Public Works	Water/WW	-	850,000
Ranchwood Dr S & Hitching Post Lane Water Main Repl.	Revised	Public Works	Water/WW	-	-
Reclaimed Water Distribution System Master Plan	New	Public Works	Water/WW	-	100,000
Water Production Well Facilities	Revised	Public Works	Water/WW	-	-
WTP Design-Build	Existing	Public Works	Water/WW	13,986,000	5,220,000
WW Lift Station Force Main Replacement	Existing	Public Works	Water/WW	-	600,000
WWTP Electrical System Upgrade	Revised	Public Works	Water/WW	-	7,150,000
WWTP Facility 8, Filter Building Noise Attenuation Project	Existing	Public Works	Water/WW	-	50,000
WWTP Outfall Piping Repair	Revised	Public Works	Water/WW	-	100,000
WATER/WASTEWATER FUND TOTAL				14,086,000	15,946,000
Downtown Wayfinding	Revised	Eco & Hsg Dev	Parking	-	5,000
PARKING FUND TOTAL				-	5,000
Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater	-	250,000
Brady Box Culvert	Existing	Public Works	Stormwater	80,000	240,000
Cedarwood & Lyndhurst CMP Design Replacement	Revised	Public Works	Stormwater	25,000	375,000
Gabion Repair & Replacement Program	Existing	Public Works	Stormwater	-	700,000
Patricia Beltrees Treatment Facility	Existing	Public Works	Stormwater	75,000	75,000
Stormwater Pipe Lining	Revised	Public Works	Stormwater	-	425,000
Underdrain Repair & Replacement	Existing	Public Works	Stormwater	-	45,000
STORMWATER FUND TOTAL				180,000	2,110,000
Citywide Parking Lot Resurfacing - Marina	Revised	Public Services	Marina	-	-
Dock A Repair & Replacement	New	Parks & Rec	Marina	-	350,000
Harbormaster Building Replacement	Existing	Parks & Rec	Marina	-	-
Marina Dredging	Existing	Parks & Rec	Marina	-	1,500,000
MARINA FUND TOTAL				-	1,850,000
Citywide Exterior Facility Painting - Fleet Bldg.	Revised	Public Services	Fleet	-	20,000
Citywide HVAC Replacements - Fleet Bldg.	Revised	Public Services	Fleet	-	10,000
Citywide Security Camera System Repl. - Fleet Building	Revised	IT Services	Fleet	-	35,000
Fleet Replacements	Revised	Public Works	Fleet	-	1,135,500
FLEET FUND TOTAL				-	1,200,500
Citywide HVAC Replacements - Public Services Bldg.	Revised	Public Services	Facilities	-	-
FACILITIES MAINTENANCE FUND TOTAL				-	-
Citywide Computer Replacements	Revised	IT Services	IT Fund	-	123,800
Data Backup and Disaster Recovery System	New	IT Services	IT Fund	-	120,000
Enterprise Resource Program (ERP) Equipment	Revised	IT Services	IT Fund	-	18,000
ERP Phases 5 & 6 Installation	New	IT Services	IT Fund	-	185,000
Fiber Cable Audit & Survey	Revised	IT Services	IT Fund	-	-
Fleet Purchase: IT Nissan Leaf	New	IT Services	IT Fund	-	30,000
Network Infrastructure Upgrades	Revised	IT Services	IT Fund	-	85,000
IT SERVICES FUND TOTAL				-	561,800
TOTAL CAPITAL IMPROVEMENTS PROJECTS EXPENDITURES				\$ 56,903,300	\$ 80,443,100

FY 2020 - 2025 Capital Improvements Plan

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	GOAL / TYPE
-	-	-	-	-	7,000	CIP
		30,000			30,000	CIP
30,000	-	-	-	-	30,000	CIP
318,200	641,800	908,100	951,100	272,356	3,580,556	CIP
348,200	641,800	938,100	951,100	272,356	3,647,556	
-	-	-	-	-	500,000	CIP
-	-	-	-	-	26,000	CIP
-	-	-	-	-	350,000	CIP
-	-	-	-	-	300,000	CIP
-	-	-	-	-	150,000	CIP
900,000	-	-	-	-	1,300,000	CIP
600,000	-	-	-	-	750,000	CIP
-	-	-	-	-	100,000	CIP
-	-	-	-	-	850,000	CIP
325,000	-	-	-	-	325,000	CIP
-	-	-	-	-	100,000	CIP
-	300,000	300,000	150,000	-	750,000	CIP
1,176,000	-	-	-	-	20,382,000	CIP
125,000	300,000	850,000	-	-	1,875,000	CIP
-	-	-	-	-	7,150,000	CIP
-	-	-	-	-	50,000	CIP
-	-	-	-	-	100,000	CIP
3,126,000	600,000	1,150,000	150,000	-	35,058,000	
-	-	-	-	-	5,000	CIP
-	-	-	-	-	5,000	
-	-	-	-	-	250,000	CIP
1,680,000	-	-	-	-	2,000,000	CIP
-	-	-	-	-	400,000	CIP
-	-	500,000	-	-	1,200,000	CIP
150,000	-	-	-	-	300,000	CIP
420,000	420,000	400,000	100,000	100,000	1,865,000	CIP
45,000	45,000	45,000	45,000	45,000	270,000	CIP
2,295,000	465,000	945,000	145,000	145,000	6,285,000	
-	-	44,000	-	-	44,000	CIP
-	-	-	-	-	350,000	CIP
-	-	-	-	400,000	400,000	CIP
-	-	-	-	-	1,500,000	CIP
-	-	44,000	-	400,000	2,294,000	
-	-	-	-	-	20,000	CIP
-	-	-	-	-	10,000	CIP
-	-	-	-	-	35,000	CIP
280,800	226,800	605,700	1,180,600	953,919	4,383,319	CIP
280,800	226,800	605,700	1,180,600	953,919	4,448,319	
-	40,000	-	-	-	40,000	CIP
-	40,000	-	-	-	40,000	
125,500	125,500	145,500	145,500	145,500	811,300	CIP
-	-	-	-	-	120,000	CIP
-	-	-	-	-	18,000	CIP
-	-	-	-	-	185,000	CIP
50,000	-	-	-	-	50,000	CIP
-	-	-	-	-	30,000	CIP
-	-	-	-	-	85,000	CIP
175,500	125,500	145,500	145,500	145,500	1,299,300	
\$ 23,849,000	\$ 10,799,100	\$ 6,369,300	\$ 9,292,200	\$ 3,836,775	\$ 191,492,775	

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide Exterior Facilities Painting

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641803
Department:	Public Services	Project Manager:	Keith Fogarty
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification (also provide justification if project was revised)

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Fleet	20,000	-	-	-	-	-	20,000
Solid Waste	7,000	-	-	-	-	-	7,000
City Hall	-	-	-	20,000	-	-	20,000
Fire Admin/Stat #62	-	-	15,000	40,000	-	-	55,000
Hale Center	-	-	-	60,000	-	-	60,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 25,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 160,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641801
Department:	PW/FIRE/PARKS & REC	Project Manager:	Keith Fogarty
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification (also provide justification if project was revised)

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

If Revised , explain change(s) from prior year:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000. No changes to FY20.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
MLK Center	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
St. Andrews Chapel	30,000	-	-	-	-	-	30,000
FS #60 Bunkroom	6,000	-	-	-	-	-	6,000
Dunedin Golf Club	-	65,000	-	-	-	-	65,000
Water Admin	26,000	-	-	-	-	-	26,000
Fleet	10,000	-	-	-	-	-	10,000
Historical Museum	-	8,000	-	-	-	-	8,000
Fine Arts Center	-	25,000	-	-	-	25,000	50,000
Fisher Concession	-	9,000	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	-	17,000	-	-	-	-	17,000
Public Services	-	-	40,000	-	-	-	40,000
Hale Center	-	-	20,000	-	-	-	20,000
Solid Waste	-	-	-	30,000	-	-	30,000
Fire Admin	-	-	-	35,000	-	-	35,000
FS #62 Dayroom	-	-	-	-	25,000	-	25,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
General Fund	\$ 136,000	\$ 124,000	\$ 20,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 365,000
Solid Waste Fund	-	-	-	30,000	-	-	30,000
Water/WW Fund	26,000	-	-	-	-	-	26,000
Fleet Fund	10,000	-	-	-	-	-	10,000
Facilities Fund	-	-	40,000	-	-	-	40,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide Roof Replacements

At A Glance

Project Type:	Rehabilitation	Project Number:	641802
Department:	Public Services	Project Manager:	Keith Fogarty
Service Life:	20-30 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification (also provide justification if project was revised)

Revised Scope of Work to the Hale Center project is to replace the existing standard shingle roofing product and upgrade to a standing seam metal roof with a life expectancy of 35 years.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Hale Center	\$ 212,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,000
MLK Center Gym	60,000	-	-	-	-	-	60,000
Fine Arts Center	30,000	-	-	-	-	-	30,000
Community Center	-	500,000	-	-	-	-	500,000
Solid Waste Admin	-	30,000	-	-	-	-	30,000
Library	-	-	210,000	-	-	-	210,000
Total	\$ 302,000	\$ 530,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,042,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 302,000	\$ 500,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,012,000
Solid Waste Fund	-	30,000	-	-	-	-	30,000
Total	\$ 302,000	\$ 530,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,042,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Citywide Security Camera System Replacements

At A Glance

Project Type:	Replacement	Project Number:	152002
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

This project will replace aging security cameras and install new security camera systems in the various City-owned buildings. Currently the City has security camera systems in a few buildings. The majority of the buildings currently do not have any type of surveillance protection systems. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project will also include a door access card-swipe system to allow authorized personnel and visitors access into the various buildings and /or secure room locations. A card-swipe system could replace the inventory and issuance of a majority of the metal keys that are distributed to staff. The card-swipe system could provide a tighter security access to various locations.

Project Justification (also provide justification if project was revised)

This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

If Revised , explain change(s) from prior year:

Security camera system replacements in FY 2020 will include the Library building and Fleet facility.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Fleet	35,000	-	-	-	-	-	35,000
Total	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Fleet Fund	35,000	-	-	-	-	-	35,000
Total	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
\$	20,000	20,000	20,000	20,000	20,000	20,000	120,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Court Resurfacing

At A Glance

Project Type:	Repair & Maintenance	Project Number:	429506
Department:	Parks & Recreation	Project Manager:	Terry Trudell
Service Life:	7 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

Project Justification (also provide justification if project was revised)

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY21 funds are to resurface the Highlander Park Tennis Courts; FY22 Fisher Tennis Courts; and FY23 Community Center, MLK and Elizabeth Skinner basketball courts. There are no projects currently scheduled for FY24 or FY25.

If Revised , explain change(s) from prior year:

Due to the relatively good condition of the courts, the project has been delayed by one year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 80,000
Penny Fund	25,000	-	-	-	-	-	25,000
Total	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Electrical Distribution (Power Grid) Assessment

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	City Manager	Project Manager:	To be assigned
Service Life:	25 years	Project Status:	New

If revised, please explain in Justification Section

Project Description

The scope of this project is to hire a specialty consultant, in order to provide an independent assessment of the reliability, vulnerability, and resilience of the City's electrical distribution power grid infrastructure.

Project Justification (also provide justification if project was revised)

Weather, accidents, or aging equipment can cause localized or system wide failures. Technology and power distribution strategies will provide a more robust and resilient infrastructure in the future. The ability of a system to be resilient, will not only reduce the likelihood of outages, but will also will limit the scope and impact of outages when they do occur.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fleet Purchase: Parks Pick-up Truck

At A Glance

Project Type:	Equipment	Project Number:	462001
Department:	Parks & Recreation	Project Manager:	Terry Trudell
Service Life:	10 years	Project Status:	New

If revised, please explain in Justification Section

Project Description

Purchase a Ford F250 Crew cab pick-up truck for the Parks Division operations. The initial equipment purchase is \$30,000. The vehicle would be placed into the Fleet Program with associated costs of \$4,025 annually toward future replacement, \$1,300 for fuel, and \$800 for parts and labor, for a total of \$6,135 in annual operations and maintenance costs.

Project Justification (also provide justification if project was revised)

The Parks operations added two additional maintenance staff during FY19. While it was the hope to utilize the existing fleet for transportation, including club cars and equipment other than trucks, it has proven to be problematic. Staff needs proper vehicles to access the various park locations around the City in a safe and efficient manner. The staff regularly travel as a crew and carpool to their work sites, maximizing the efficiency of their fleet.

The vehicle will be added to the Fleet Replacement Plan beginning in FY21.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 6,135	\$ 6,135	\$ 6,135	\$ 6,135	\$ 6,135	\$ 30,675

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Fleet Purchase: Planning & Development Golf Cart

At A Glance

Project Type:	Equipment	Project Number:	172002
Department:	Planning & Development	Project Manager:	Greg Rice
Service Life:	6 years	Project Status:	New

If revised, please explain in Justification Section

Project Description

Purchase an EZ-Go or Club Car for the Planning & Development Department Code Enforcement Officer position that is being reclassified part-time to full-time. The initial equipment purchase is \$9,000. The vehicle would be placed into the Fleet Program with associated costs of \$1,800 annually toward future replacement and \$300 for annual maintenance, for a total of \$2,100 in annual operations and maintenance costs.

Project Justification (also provide justification if project was revised)

The Planning & Development Department has requested to reclassify the part-time Code Enforcement Officer to full-time. The added hours and responsibilities of the position will require a golf cart equipped with all features to comply with City Ordinances in order to fulfill the duties of the position.

The vehicle will be added to the Fleet Replacement Plan beginning in FY21.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000
Total	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 10,500

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Lightning Detection System Replacement

At A Glance

Project Type:	Equipment	Project Number:	To be assigned
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	10 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

This project provides for the replacement of the Lightning Detection System for the outdoor athletic complexes.

Project Justification (also provide justification if project was revised)

This safety item was installed in 2013 to inform the public when hazardous weather is in the areas and alerts them to take shelter.

If Revised , explain change(s) from prior year:

Cost adjusted relative to current rates. Proposed project to be completed in FY 2023.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000
Total	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Marina Master Plan

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Parks & Recreation	Project Manager:	Vince Gizzi
Service Life:	NA	Project Status:	New

If revised, please explain in Justification Section

Project Description

This project would develop a Marina Master Plan and would explore opportunities for possible expansion or upgraded amenities.

Project Justification (also provide justification if project was revised)

This initiative has been identified during the City Commission strategic planning session as well as the Waterfront Task Force.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Microfilm to Digital Format Conversion

At A Glance

Project Type:	Infrastructure	Project Number:	122001
Department:	City Clerk	Project Manager:	Theresa Smalling (HR)
Service Life:	15 years	Project Status:	New

If revised, please explain in Justification Section below

Project Description

This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 20,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 20,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300
Total	\$ 20,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Park Pavilion Replacement

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>461901</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Gazebo (1), Eagle Scout Park (1 shelter), Scotsdale Park (1 shelter), and Highlander Park (2 shelters).

Project Justification (also provide justification if project was revised)

These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

If Revised , explain change(s) from prior year:

Due to the relatively good condition of the shelters, the project has been pushed to 2023

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000
Total	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 195,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Patricia Corridor Enhancements

At A Glance

Project Type:	Improvement	Project Number:	181905
Department:	Economic & Housing Developpr	Project Manager:	Robert Ironsmith
Service Life:		Project Status:	Revised

If revised, please explain in Justification Section

Project Description

With the completion of Dunedin Commons along Patricia Avenue, this project will provide a landscape architect, sidewalk improvements and streetscaping to stimulate investment

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 250,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Rotary Pavilion Renovations

At A Glance

Project Type:	Rehabilitation	Project Number:	461903
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	20 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

The Rotary Pavilion is located on Wee Loch Ness at the Dunedin Community Center. It is a popular venue for our fishing camps, feeding turtles, outdoor concerts, performances and festivals, wedding ceremonies, and fitness classes. Although the exact scope of work is still being determined, the project will likely involve the removal of the roof structure, stabilizing the protective railings, and hardening the decking.

Project Justification (also provide justification if project was revised)

During Hurricane Irma, the roof structure incurred significant damage. In addition, the railing around the deck has become unstable. Access to the outer portion of the stage has been closed down. The project was started in FY19 with a budget of \$65,000. A donation from the Rotary Clubs has been committed for an additional \$30,000 for a total amount of \$95,000 in FY19. Work completed to-date is asbestos testing, a demolition plan, removal of electric, and hiring of a demolition company. Once demolished, additional structural studies will need to be performed on the pilings and a final design. It is estimated that an additional \$50,000 will be needed in FY20 to complete the project.

If Revised , explain change(s) from prior year:

Although the exact costs are unknown, we are estimating that additional monies will be needed for this project. Unused appropriations from the FY 2019 budget of \$65,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
FY19 Carry-Forward	65,000	-	-	-	-	-	65,000
Total	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: SR 580 Mast Arm Repainting

At A Glance

Project Type:	Repair & Maintenance	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Keith Fogarty
Service Life:	10 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

The City of Dunedin has a Maintenance Agreement with FDOT to paint all the SR 580 mast arms, cabinet boxes and pedestrian signal poles black between Pinehurst Road and Belcher Road. It is anticipated that these will be repainted in FY 2023. This project is estimated to cost approximately \$110,000 in 2023.

Project Justification *(also provide justification if project was revised)*

If Revised , explain change(s) from prior year:

Costs were increased based on updated estimate.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000
Total	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: SCBA Air Pack Replacements

At A Glance

Project Type:	Equipment	Project Number:	To be assigned
Department:	Fire/Rescue	Project Manager:	Chief Jeff Parks
Service Life:	15 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The Fire Department's Self Contained Breathing Apparatus (SCBA) packs were purchased in 2008 at a cost of \$182,279. This included 31 packs and 3 regulators for the ladder truck bucket. An additional 2 packs were purchased in 2010 at a cost of \$4,093 per pack. SCBA bottles have a fixed 15-year lifespan and will need replacement in 2023.

Project Justification (also provide justification if project was revised)

Historically, air packs begin to see increased maintenance costs in the 9-11 year range. The manufacturer generally makes parts available for their products for 5-8 years after a new design (standard) is released. Therefore, our packs will be serviceable until 2022 at the latest. The vendors recommendation is to not get more than two standards behind the current one. Standards are usually released every 5 years. This fits with replacing our packs and bottles in 2020 at the earliest and no later than 2023. No operating impact is anticipated.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ -	\$ 209,500

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ -	\$ 209,500
Total	\$ -	\$ 209,500	\$ -	\$ -	\$ -	\$ -	\$ 209,500

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Sindoon Stage Awning Replacement

At A Glance

Project Type:	Repair & Maintenance	Project Number:	421902
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

The awning structure on the Sindoon Stage of the Dunedin Community Center has deteriorated and was recommended to be removed. This project will replace the structure with a series of fabric shade sails to provide cover from the sun to the performers.

Project Justification (also provide justification if project was revised)

The current stage has been closed down until the appropriate repairs can be made. This estimate does not include removal of the existing awning structure but does include the reduction in height of the columns. The removal of the existing awning was completed in FY 2018.

If Revised , explain change(s) from prior year:

\$35,000 was budgeted in FY19 for this project and the project was put out to bid mid-2019. It is anticipated that additional funds will be needed to complete the project. FY19 appropriations will return to fund balance and the budget allocation for FY20 will increase to \$50,000.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

GENERAL FUND

Project Name: Weybridge Woods Bridge Removal

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Jorge Quintas, P.E.
Service Life:	N/A	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

Weybridge Woods Bridge is a wooden pedestrian bridge located across Curlew Creek, between Curlew Trails Townhomes and Weybridge Woods subdivision. The southern entrance to the bridge is between 1338 Weybridge Lane and 1350 Sago Court. The bridge was installed by the developer and the City has since been maintaining the bridge. The 2016 bridge inspection determined the decking and handrail needed replacement and the bridge was temporarily closed for safety reasons.

Project Justification (also provide justification if project was revised)

City staff performed limited repairs to the decking and handrails, and have restricted access to only pedestrians. It appears these interim repairs have been successful for the time being, as staff has not received any recent complaints. At some point in the future, a decision will need to be made to either remove or replace the bridge due to the age and condition of this facility.

If Revised , explain change(s) from prior year:

Funding request has been pushed out until FY24, as the interim repairs previously made by staff appear to be sufficient at this time.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STADIUM FUND

Project Name: Stadium & Englebert Reconstruction

At A Glance

Project Type:	Infrastructure	Project Number:	481801
Department:	Parks & Recreation	Project Manager:	Vince Gizzi
Service Life:	30 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

The Stadium hosts both the Spring Training home games of the Toronto Blue Jays Major League Baseball team and the regular season and post-season home games of the Dunedin Blue Jays Florida State League baseball team. The current facility is antiquated and has exceeded its useful life. Renovations will increase stadium capacity from approximately 5,500 to 8,500, and add more shaded viewing areas. Significant improvements include fan amenities such as a redesigned building entry and circulation and updated merchandise and food concession areas.

Training facilities are housed at the Englebert Complex. Renovations to this site will include the addition of baseball fields and other outdoor amenities and the construction of a new, larger training building. Unlike the majority of other MLB teams, the Toronto Blue Jays are unable to conduct Spring Training activities with their Major League and Minor League players at the same site. These renovations will enable all Major and Minor league training to occur at a single site, with only games played at the Dunedin Stadium site.

Project Justification (also provide justification if project was revised)

Total costs of \$81,331,800 in FY20 are anticipated to come from intergovernmental grants from the Pinellas County Tourist Development Council (\$41,700,000) and State of Florida (\$13,968,809), as well as a capital contributions from the Toronto Blue Jays (\$20,000,000) and City of Dunedin (\$5,663,000).

If Revised , explain change(s) from prior year:

The City issued Bonds for the Blue Jays project for the State of Florida and the Club's contribution on December 13, 2018. The bond proceeds for the project totaled \$20.0 million for the Club and \$13,968,809 for the State of Florida. Unused appropriations from the FY 2019 budget of \$39,431,900 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 81,331,800	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 81,831,800

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stadium Fund	\$ 41,899,900	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 42,399,900
FY19 Carry-Forward	39,431,900	-	-	-	-	-	39,431,900
Total	\$ 81,331,800	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 81,831,800

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: Fire Training Facility & Emergency Operations Center (EOC)

At A Glance

Project Type:	Infrastructure	Project Number:	221801
Department:	Fire/Rescue	Project Manager:	Chief Parks
Service Life:	30 years	Project Status:	Existing

If revised, please explain in Justification Section below

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 5,700 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract.

Project Justification (also provide justification if project was revised)

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design. The total projected is \$3,835,000.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of \$190,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at \$17,000 annually.

If Revised , explain change(s) from prior year:

The City applied for a \$2.0 million State Grant in FY 2019 but it was not approved by the State. Unused appropriations from the FY 2019 budget of \$1,839,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year. \$200,000 of the project will be paid from Fire Impact Fee funds.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 3,835,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,835,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 1,796,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,796,000
Impact Fee Fund	200,000	-	-	-	-	-	200,000
FY19 Carry-Forward	1,839,000	-	-	-	-	-	1,839,000
Total	\$ 3,835,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,835,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IMPACT FEE FUND

Project Name: Pedestrian Safety Improvements- Alt 19 and Main

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>631803</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Katie Agoado, PE</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

Continue to coordinate in FY20 with the FDOT for their resurfacing project to coincide with planned changes to the intersection to include the addition of a crosswalk on the west leg, between Victoria Place and Edgewater Park, the installation of flashing beacons to the crosswalk on the south leg of the intersection, and reconstruction of the crosswalk with flashing beacons in the ramp of the northbound right turn.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

FY 2019 funding request of \$20,000 was reprogrammed to FY 2020 due to delays with FDOT. The project will be paid with Transportation Impact Fees.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Impact Fee Fund	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Total	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COUNTY GAS TAX FUND

Project Name: Pavement Management Program

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>631801</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Katie Agoado, PE</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Revised</u>

If revised, please explain in Justification Section below

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification (also provide justification if project was revised)

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick road, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

If Revised , explain change(s) from prior year:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 980,000	\$ 980,000	\$ 980,000	\$ 5,940,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CGT Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 250,000	\$ 1,740,000
Penny Fund	690,000	690,000	690,000	690,000	710,000	730,000	4,200,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 980,000	\$ 980,000	\$ 980,000	\$ 5,940,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Athletic Field Renovation

At A Glance

Project Type:	Rehabilitation	Project Number:	469502
Department:	Parks & Recreation	Project Manager:	Terry Trudell
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

The current athletic field inventory includes 14 athletic fields including 10 ball fields and 4 regulation soccer fields. Renovation includes stripping the field, rototilling, laser grading, soil treatments, refurbishment of clay infields, and complete sod replacement.

Project Justification (also provide justification if project was revised)

Athletic fields must maintain even playing surfaces for safety reasons. Throughout time and usage athletic fields will require complete refurbishments to fix any uneven surfaces, drainage issues, soil compaction, etc. This schedule is on an approximately 15 year cycle. FY20 would involve renovations to Field 1 at the Jerry Lake Soccer Complex. This project involves extra work to excavate over 1 foot of dirt and remove a rubber infill. This rubber is currently preventing the sod from taking root.

If Revised, explain change(s) from prior year:

Revised estimate due to large scope of work for Field 1 at Jerry Lake Soccer Complex.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 425,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 425,000
Total	\$ 125,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 425,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Bridges & Boardwalks

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>461403</u>
Department:	<u>Parks & Recreation</u>	Project Manager:	<u>Lanie Sheets</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <small><i>If revised, please explain in Justification Section</i></small>

Project Description

The City's existing pedestrian bridges and boardwalks need regular replacement and repair as the support and piling systems deteriorate, especially as they interact with water. This project provides for the construction and replacement of the various boardwalks and bridges throughout the park system including Hammock Park, Weaver Park, and Edgewater Park. Funding in FY 2020 will provide supplemental funding for the replacement of two wooden bridges in Hammock Park.

Project Justification (also provide justification if project was revised)

There are two wooden pedestrian and utility cart bridges in Hammock Park. These have reached their useful life and must be replaced.

If Revised , explain change(s) from prior year:

These funds were originally budgeted in FY 2017 and updated again in 2018. There is currently \$92,000 budgeted in FY 2019 with \$81,000 remaining in the project. The new estimates provided by Engineering are for \$141,000 needed for construction, therefore an additional \$60,000 will be needed in FY 2020. Unused appropriations from the FY 2019 budget will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
FY19 Carry-Forward	81,000	-	-	-	-	-	81,000
Total	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Citywide Parking Lot Resurfacing

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641904
Department:	Library / Parks & Rec	Project Manager:	Bruce Wirth, PE / Phyllis Gorsh / Lanie Sheets
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

Library lots will receive a 1" overlay. In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification (also provide justification if project was revised)

A separate project has been created for the Community Center Lot in FY 2020.

If Revised , explain change(s) from prior year:

Costs updated for current prices.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Marina	-	-	-	110,000	-	-	110,000
Total	\$ 72,000	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 182,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 72,000	\$ -	\$ -	\$ 66,000	\$ -	\$ -	\$ 138,000
Marina Fund	-	-	-	44,000	-	-	44,000
Total	\$ 72,000	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 182,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Community Center Parking Lot

At A Glance

Project Type:	Rehabilitation	Project Number:	421801
Department:	Parks & Recreation	Project Manager:	Lanie Sheets / Katie Agoado, PE
Service Life:	TBD	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

In FY 2018 and FY 2019, funds were budgeted to replace the section of loose fill gravel in the Dunedin Community Center parking lot with pervious concrete. There is also a need for increased capacity. This project would provide funds in FY 2020 for the design of the replacement of the gravel and also to increase parking capacity. Funds will then be budgeted in FY 2021 for construction.

Project Justification (also provide justification if project was revised)

There is a current issue with the loose gravel causing uneven surfaces for walking and the need for regular maintenance to avoid safety issues. In addition, there has been an increasing problem with not enough parking. The programming capacity of the building is greater than can be accommodated with the current parking lot. In the meantime, overflow parking has been permanently established in the grass lot west of the Fine Arts Center. To ensure best use of funds, it was decided to delay the gravel replacement and to have a complete design to resolve both issues.

If Revised , explain change(s) from prior year:

FY 2020 Design
 FY 2021 Construction (scope and cost to be updated after design completion)

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Total	\$ 30,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Court Resurfacing

At A Glance

Project Type:	Repair & Maintenance	Project Number:	429506
Department:	Parks & Recreation	Project Manager:	Terry Trudell
Service Life:	7 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface.

Project Justification (also provide justification if project was revised)

Regular court resurfacing ensures a smooth and safe playing surface with adequate traction free of trip hazards. A completely new playing surface will need to be installed approximately every 20 years. FY21 funds are to resurface the Highlander Park Tennis Courts; FY22 Fisher Tennis Courts; and FY23 Community Center, MLK and Elizabeth Skinner basketball courts. There are no projects currently scheduled for FY24 or FY25.

If Revised , explain change(s) from prior year:

Due to the relatively good condition of the courts, the project has been delayed by one year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ -	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 80,000
Penny Fund	25,000	-	-	-	-	-	25,000
Total	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Dog Park

At A Glance

Project Type:	Infrastructure	Project Number:	461801
Department:	Parks & Recreation	Project Manager:	Lanie Sheets / Vince Gizzi
Service Life:	25 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

This project would construct a dog park at a site to be determined. Elements may include (depending on the site selected), fencing, shade, landscaping, water stations, parking improvements, etc.

Project Justification (also provide justification if project was revised)

The Parks & Recreation Department completed a Strategic Plan in 2015. One of the major deficiencies identified was the need for a new or additional dog park. Happy Tails dog park sat at the edge of a retention pond and was under water large portions of the year. In 2019, it was closed due to the Blue Jays complex expansion. Although the City was able to partner with Achieva Credit Union to expand their dog park, the goal is still to have a dog park on city-owned property. The projected cost is for development only and does not include land acquisition if necessary.

If Revised , explain change(s) from prior year:

These funds were originally budgeted in FY 2018 and carried-forward to FY 2019, and are now being reprogrammed into FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Downtown Parking Structure

At A Glance

Project Type:	Infrastructure	Project Number:	112001
Department:	Eco & Hsg Development	Project Manager:	Bob Ironsmith
Service Life:	30 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Project to entail construction of a future downtown parking structure.

Project Justification (also provide justification if project was revised)

The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015.

If Revised , explain change(s) from prior year:

Timeframe moved up to 2020 to coincide with beginning of construction of the New City Hall. Downtown Parking Structure estimated total project costs = \$7M with estimated \$4.5M in financing, and \$2.5M from CRA.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 2,800,000	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Penny Fund	1,800,000	2,700,000	-	-	-	-	4,500,000
Total	\$ 2,800,000	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Fire Training Facility & Emergency Operations Center (EOC)

At A Glance

Project Type:	Infrastructure	Project Number:	221801
Department:	Fire/Rescue	Project Manager:	Chief Parks
Service Life:	30 years	Project Status:	Existing

If revised, please explain in Justification Section below

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. This building will also serve as the Fire Department Training Facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 5,700 sq. ft. and built to withstand a Category 5 storm and located just north of Fire Station 62 on Belcher Rd. Approximately 13% of the project will be offset by revenue from Pinellas County through the fire service district contract.

Project Justification (also provide justification if project was revised)

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design. The total projected is \$3,835,000.

Installation of fiber underground to provide a redundant fiber loop around the City will be an additional cost of \$190,000. There will be additional operating costs to maintain the structure including insurance, facilities maintenance, and utilities and are currently estimated at \$17,000 annually.

If Revised , explain change(s) from prior year:

The City applied for a \$2.0 million State Grant in FY 2019 but it was not approved by the State. Unused appropriations from the FY 2019 budget of \$1,839,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year. \$200,000 of the project will be paid from Fire Impact Fee funds.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 3,835,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,835,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 1,796,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,796,000
Impact Fee Fund	200,000	-	-	-	-	-	200,000
FY19 Carry-Forward	1,839,000	-	-	-	-	-	1,839,000
Total	\$ 3,835,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,835,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Jerry Lake Parking Lot Renovation

At A Glance

Project Type:	Rehabilitation	Project Number:	To be assigned
Department:	Parks & Recreation	Project Manager:	Terry Trudell
Service Life:	10 years	Project Status:	New

If revised, please explain in Justification Section

Project Description

This project involves reconstruction of the asphalt parking lot at the Jerry Lake Recreation Complex. The scope includes milling and asphalt overlay, replacement of necessary wheel stops and addition of ribbon curb where needed.

Project Justification (also provide justification if project was revised)

The current parking lot is seeing significant wear and pot holes are forming.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Total	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: New Aquatics Center

At A Glance

Project Type:	<u> Infrastructure </u>	Project Number:	<u> To be assigned </u>
Department:	<u> Parks & Recreation </u>	Project Manager:	<u> Vince Gizzi </u>
Service Life:	<u> 30 years </u>	Project Status:	<u> Existing </u>

If revised, please explain in Justification Section below

Project Description

This project will construct a new Aquatic Center Complex to replace the aging Highlander Pool facility. Corresponding increases in revenues from usage fees and rentals may partially or completely offset the additional operating expenses.

Project Justification (also provide justification if project was revised)

An aquatic feasibility study was conducted in 2009 that documented the need to replace the existing pool facility as it has reached the end of its useful life. The study also documented the desire of the community for a recreational aquatic complex.

If Revised , explain change(s) from prior year:

FY 2021 costs are for the design of the aquatics center.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000
Total	\$ -	\$ 600,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: New City Hall

At A Glance

Project Type:	Infrastructure	Project Number:	111801
Department:	City Manager	Project Manager:	Doug Hutchens
Service Life:	50 - 75 years	Project Status:	Existing

If revised, please explain in Justification Section below

Project Description

Construction of a replacement City Hall consolidating existing City Hall (542 Main St.), Technical Services (737 Loudon Ave.), and the Municipal Services Building (750 Milwaukee Ave.) operations. Each of these buildings have reached the end of their useful life and renovations are cost prohibitive. Design is progressing in two phases. Phase 1 is for site selection and space programming. Phase 2, if authorized, will be for design and construction. It is anticipated that a parking garage is needed at a cost of \$25,000/space. No land costs are assumed.

Project Justification (also provide justification if project was revised)

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$1,050,000 in FY 2018 to begin project design. This project will also include a parking facility.

If Revised , explain change(s) from prior year:

City Hall estimated total project costs = \$18M with estimated \$13.9M in financing, and \$4.1M in contributions from Water/WW and Building Funds.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 7,200,000	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ 16,950,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 7,200,000	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ 16,950,000
FY19 Carry-Forward	1,050,000	-	-	-	-	-	1,050,000
Total	\$ 8,250,000	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Parks Maintenance Facility

At A Glance

Project Type:	Infrastructure	Project Number:	461907
Department:	Parks & Recreation	Project Manager:	Vince Gizzi
Service Life:	30 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project will replace the existing Parks operations facility located at 1241 San Christopher Drive. The existing facility is approximately 18,700 sq. ft. and the site also houses several sheds for storage. The facility was originally constructed in 1976, was remodeled in 1993 and expanded in 1998. The new facility will be a renovation of the existing building at the Englebert Complex.

Project Justification (also provide justification if project was revised)

The facility is not in compliance with current Florida Building Codes and does not meet current wind load requirements due to the age of the structure. Operating impacts cannot be calculated until final design is complete. The new facility will renovate the Englebert Complex currently used by the Toronto Blue Jays upon completion of their new facilities.

If Revised , explain change(s) from prior year:

This project was originally planned for FY 2022. We are requesting funds in 2020 so that the project will start as soon as the Blue Jays vacate the Englebert building. Unused appropriations from the FY 2019 amended budget of \$75,400 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2023	2025	TOTAL
Project Costs	\$ 1,124,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,124,600

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
Penny Fund	\$ 1,124,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,124,600
FY19 Carry-Forward	75,400	-	-	-	-	-	75,400
Total	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2023	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Parks Trail Renovations

At A Glance

Project Type:	Improvement	Project Number:	461502
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	40 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

This project would provide an elevated boardwalk approximately 1 foot in height and 6 feet in width along Fern Trail in Hammock Park.

Project Justification (also provide justification if project was revised)

In 2011, the City completed a rehydration project to provide appropriate water levels back to the park based on the natural communities. The project was successful. However, now Fern Trail, remains wet most of the year causing visitors to side step and expand the footpath. Therefore, to preserve the area, the trail was closed in 2015 with fundraising efforts began in 2016 to construct an elevated platform. This is one of the most beautiful areas of the park, so we receive many requests to get it reopened for public access.

The monies were appropriated in FY 2017, and the project was eventually bid in FY 2018. Unfortunately, the scope of the project was beyond the original estimate and the bids came in over \$300,000. The Friends of the Hammock have raised over \$10,000 to support the project.

If Revised , explain change(s) from prior year:

Revised estimate based on bids received.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Pavement Management Program

At A Glance

Project Type:	Replacement	Project Number:	631801
Department:	Public Works	Project Manager:	Katie Agoado, PE
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The City has an established Pavement Asset Management Software Program for the systematic analysis of roadway paving projects throughout the City, from rehabilitation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The model provides data driven direction to staff as to the planning of roadway preservation and reconstruction projects throughout the City. The model considers various pavement treatment options and available funding in order to maximize cost efficiency for the development of annual paving contracts. No operating impacts are anticipated from this project.

Project Justification (also provide justification if project was revised)

Road resurfacing and maintenance projects are developed utilizing the City's Pavement Asset Management Software Program to achieve the desired level of service. In addition, funds are allocated for the maintenance and repair of the City's brick road, at a minimum of \$75,000 per year, which are deducted from the overall annual paving budget.

If Revised , explain change(s) from prior year:

Cost share in FY 2023-2024 updated based on estimated fund availability. On average, approximately 2/3 of funding comes from the Penny, with 1/3 from the County Gas Tax Fund.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 980,000	\$ 980,000	\$ 980,000	\$ 5,940,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CGT Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 250,000	\$ 1,740,000
Penny Fund	690,000	690,000	690,000	690,000	710,000	730,000	4,200,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 980,000	\$ 980,000	\$ 980,000	\$ 5,940,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Playground Equipment Replacement

At A Glance

Project Type:	Replacement	Project Number:	469301
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well being of users. A typical playground has a lifespan of 10 15 years; this requires replacement of one or two playgrounds annually. FY 2020 would install replacement equipment at Elizabeth Skinner Jackson Park.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Costs have been programmed in FY 2020 - FY 2024

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 90,000	\$ 75,000	\$ 80,000	\$ 300,000	\$ 90,000	\$ -	\$ 635,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 90,000	\$ 75,000	\$ 80,000	\$ 300,000	\$ 90,000	\$ -	\$ 635,000
Total	\$ 90,000	\$ 75,000	\$ 80,000	\$ 300,000	\$ 90,000	\$ -	\$ 635,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: Skinner Boulevard Improvements

At A Glance

Project Type:	Improvement	Project Number:	171801
Department:	Eco & Hsg Development	Project Manager:	Bob Ironsmith
Service Life:	20 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The \$100,000 entails survey, design, construction and bid package plans for Skinner Boulevard from Alt. 19 to the intersection at Main Street.

The estimated cost for improvements/enhancements is estimated at \$4.7 million which would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements. The City will be applying for a construction grant for \$500,000 from DOT in FY 2019 and \$1,000,000 from Forward Pinellas in 2020.

Project Justification (also provide justification if project was revised)

Design aspects for the Skinner Blvd Complete Streets initiative.

If Revised , explain change(s) from prior year:

Design and construction costs have been estimated for FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ -	\$ 4,800,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ 3,700,000	\$ -	\$ 3,800,000
Penny Fund	-	-	-	-	1,000,000	-	1,000,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ -	\$ 4,800,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PENNY FUND

Project Name: St. Catherine Soil Roadway Stabilization

At A Glance

Project Type:	Repair & Maintenance	Project Number:	632001
Department:	Public Works	Project Manager:	Bruce Wirth
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

A consultant was hired for further geotechnical testing and design in FY19. Options included total excavation, geoweb reinforcement or injection grouting. FY20 funds are for construction.

Project Justification (also provide justification if project was revised)

It has been discovered there are substantial amounts of clay and organics causing the observed depression in the roadway. A corrective action is required to rehabilitate the roadway and prevent future degradation.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Artistic Benches for Downtown

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>172004</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u>10 years</u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Explore options for artistic benches in selected downtown locations.

Project Justification (also provide justification if project was canceled or postponed)

Artistic features such as benches add to the quality of life and aesthetics of the downtown.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
Total	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown East End Plan (DEEP)

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>171905</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>N/A</u>	Project Status:	<u>Existing</u>

Project Description

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, and the Technical Services and Municipal Services Buildings.

Project Justification (also provide justification if project was revised)

Appraisal, site plans and other professional services to assist with implementation of the DEEP Plan.

If Revised , explain change(s) from prior year:

Additional work needs to done on this project.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2020	2021	2023	2023	2024	2025	TOTAL
CRA Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Landscaping Project

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>172003</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

CRA to explore flower pots in selected areas for adoption by Merchants as well as additional landscaping to add to the charm of Main Street.

Project Justification (also provide justification if project was canceled or postponed)

Pots and other landscape features add to the charm and appeal of the downtown.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Median Removal

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>172005</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Removal of asphalt median on Douglas in conjunction with creating parallel parking and the Courtyard on Main Street development.

Project Justification (also provide justification if project was canceled or postponed)

Enhanced traffic flow in conjunction with creating parallel parking and the Court Yard on Main Street project.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Parking Structure

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>112001</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>30 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section below</i>

Project Description

Project to entail construction of a future downtown parking structure.

Project Justification (also provide justification if project was revised)

The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015.

If Revised , explain change(s) from prior year:

Timeframe moved up to 2020 to coincide with beginning of construction of the New City Hall. Downtown Parking Structure estimated total project costs = \$7M with estimated \$4.5M in financing, and \$2.5M from CRA.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 2,800,000	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Penny Fund	1,800,000	2,700,000	-	-	-	-	4,500,000
Total	\$ 2,800,000	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Pavers, Walkability & Enhancements

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>172001</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>15 years</u>	Project Status:	<u>Revised</u>

Project Description

The initiative will improve walkability and overall aesthetics on the section of main Street from Douglas Avenue to the Pinellas Trail.

Project Justification (also provide justification if project was revised)

Improved walkability consisting of wider sidewalks, enhanced landscaping, artistic features and enhance entrance welcoming signs.

If Revised , explain change(s) from prior year:

Estimated costs for FY 2020 increases from FY 2019 CIP submission. There are projected costs for future years 2021-2025 to enhance walkability.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 250,000	\$ -	\$ 100,000	\$ 350,000	\$ 400,000	\$ 300,000	\$ 1,400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 250,000	\$ -	\$ 100,000	\$ 350,000	\$ 400,000	\$ 300,000	\$ 1,400,000
Total	\$ 250,000	\$ -	\$ 100,000	\$ 350,000	\$ 400,000	\$ 300,000	\$ 1,400,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Downtown Undergrounding

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Milwaukee Avenue south, from Main Street to Scotland Street, underground utilities.
 Alt. 19, from Main Street to Skinner Blvd., underground utilities.
 Grant Street (north side) from Highland Ave. to Douglas Ave., underground utilities.
 Highland Ave. south from Main Street to Scotland Street, underground utilities.

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: East End Public Restrooms

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Potential to be included in John R. Lawrence Pioneer Park Enhancements Project.

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Total	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Enhance Welcome Signs Downtown

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>172006</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u>10 years</u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Enhance entrance signs in the downtown. Enhance designated entryway features with artistic signage and uplighting.

Project Justification (also provide justification if project was canceled or postponed)

Enhanced signage and uplighting are being planned to improve aesthetics of the welcome signs to downtown.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Existing City Hall Adaptive Re-use

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

This project is part of the DEEP Plan - Downtown East End Plan. We will be looking to do a feasibility study of the best use of the property in FY 2022.

Project Justification (also provide justification if project was canceled or postponed)

This project is a part of the CRA Master Plan and a CIP project in the DEEP Plan.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000
Total	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Highland/Louden/Virginia Streetscape

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>New</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Potential for the City Hall Project.

Project Justification (also provide justification if project was canceled or postponed)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: John R. Lawrence Pioneer Park Enhancements & Improvements

At A Glance

Project Type:	<u>Improvements</u>	Project Number:	<u>171803</u>
Department:	<u>Economic & Housing Developpr</u>	Project Manager:	<u>Robert Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>Revised</u>

If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

The existing John R. Lawrence park surface is not able to stand up to the increased foot traffic occurring from the Downtown Market and other special events. \$95,000 will be carried over from 2019 and \$50,000 will be added to make a total of \$145,000.

Project Justification (also provide justification if project was canceled or postponed)

Improve appearance on a heavily used park.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$95,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 145,000	\$ 315,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 50,000	\$ 315,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000
FY19 Carry-Forward	95,000	-	-	-	-	-	95,000
Total	\$ 145,000	\$ 315,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

- 1. Create a vibrant, cultural experience that touches the lives of our community and visitors.**

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Skinner Boulevard Improvements

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>171801</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section below</i>

Project Description

The \$100,000 entails survey, design, construction and bid package plans for Skinner Boulevard from Alt. 19 to the intersection at Main Street.

The estimated cost for improvements/enhancements is estimated at \$4.7 million which would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements. The City will be applying for a construction grant for \$500,000 from DOT in FY 2019 and \$1,000,000 from Forward Pinellas in 2020.

Project Justification (also provide justification if project was revised)

Design aspects for the Skinner Blvd Complete Streets initiative.

If Revised , explain change(s) from prior year:

Design and construction costs have been estimated for FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ -	\$ 4,800,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ 3,700,000	\$ -	\$ 3,800,000
Penny Fund	-	-	-	-	1,000,000	-	1,000,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ -	\$ 4,800,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Skinner/New York Entry Way Median

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Eco & Hsg Development</u>	Project Manager:	<u>Bob Ironsmith</u>
Service Life:	<u></u>	Project Status:	<u>New</u> <small>If revised, please explain in Justification Section below</small>

Project Description

In conjunction with Skinner Blvd Complete Streets initiatives, the construction of lane modifications and new entry way to the Downtown.

Project Justification (also provide justification if project was revised)

Safety, Entryway demarcations and aesthetics.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Underground Utilities on Douglas Avenue - South

At A Glance

Project Type: Infrastructure **Project Number:** 172007
Department: Economic & Housing Developpr **Project Manager:** Robert Ironsmith
Service Life: _____ **Project Status:** New
If Postponed, Canceled or In Progress, please explain in Justification Section

Project Description

Undergrounding of utilities on Douglas Avenue is in the CRA Master Plan. Overhead powerlines are susceptible to damage from windborne tree branches, debris and high wind and conditions from extreme weather. In addition, undergrounding utilities is aesthetically pleasing to the community.

Project Justification (also provide justification if project was canceled or postponed)

Undergrounding overhead wires removes visual blight and improves overall ambience downtown. In addition, wires and lines also stands up to storms better.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
CRA Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

1. Create a vibrant, cultural experience that touches the lives of our community and visitors.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Citywide Exterior Facilities Painting

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>641803</u>
Department:	<u>Public Services</u>	Project Manager:	<u>Keith Fogarty</u>
Service Life:	<u>12 years</u>	Project Status:	<u>Revised</u>

If revised, please explain in Justification Section below

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification (also provide justification if project was revised)

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Fleet	20,000	-	-	-	-	-	20,000
Solid Waste	7,000	-	-	-	-	-	7,000
City Hall	-	-	-	20,000	-	-	20,000
Fire Admin/Stat #62	-	-	15,000	40,000	-	-	55,000
Hale Center	-	-	-	60,000	-	-	60,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 25,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 160,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641801
Department:	PW/FIRE/PARKS & REC	Project Manager:	Keith Fogarty
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification (also provide justification if project was revised)

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

If Revised , explain change(s) from prior year:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000. No changes to FY20.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
MLK Center	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
St. Andrews Chapel	30,000	-	-	-	-	-	30,000
FS #60 Bunkroom	6,000	-	-	-	-	-	6,000
Dunedin Golf Club	-	65,000	-	-	-	-	65,000
Water Admin	26,000	-	-	-	-	-	26,000
Fleet	10,000	-	-	-	-	-	10,000
Historical Museum	-	8,000	-	-	-	-	8,000
Fine Arts Center	-	25,000	-	-	-	25,000	50,000
Fisher Concession	-	9,000	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	-	17,000	-	-	-	-	17,000
Public Services	-	-	40,000	-	-	-	40,000
Hale Center	-	-	20,000	-	-	-	20,000
Solid Waste	-	-	-	30,000	-	-	30,000
Fire Admin	-	-	-	35,000	-	-	35,000
FS #62 Dayroom	-	-	-	-	25,000	-	25,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
General Fund	\$ 136,000	\$ 124,000	\$ 20,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 365,000
Solid Waste Fund	-	-	-	30,000	-	-	30,000
Water/WW Fund	26,000	-	-	-	-	-	26,000
Fleet Fund	10,000	-	-	-	-	-	10,000
Facilities Fund	-	-	40,000	-	-	-	40,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Citywide Roof Replacements

At A Glance

Project Type:	Rehabilitation	Project Number:	641802
Department:	Public Services	Project Manager:	Keith Fogarty
Service Life:	20-30 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy.

Project Justification (also provide justification if project was revised)

Revised Scope of Work to the Hale Center project is to replace the existing standard shingle roofing product and upgrade to a standing seam metal roof with a life expectancy of 35 years.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Hale Center	\$ 212,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,000
MLK Center Gym	60,000	-	-	-	-	-	60,000
Fine Arts Center	30,000	-	-	-	-	-	30,000
Community Center	-	500,000	-	-	-	-	500,000
Solid Waste Admin	-	30,000	-	-	-	-	30,000
Library	-	-	210,000	-	-	-	210,000
Total	\$ 302,000	\$ 530,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,042,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 302,000	\$ 500,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,012,000
Solid Waste Fund	-	30,000	-	-	-	-	30,000
Total	\$ 302,000	\$ 530,000	\$ 210,000	\$ -	\$ -	\$ -	\$ 1,042,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

SOLID WASTE FUND

Project Name: Fleet Replacements

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Fleet</u>	Project Manager:	<u>Bill Pickrum</u>
Service Life:	<u>7-15 years</u>	Project Status:	<u>Revised</u>

If revised, please explain in Justification Section below

Project Description

Solid Waste collection trucks are not part of the City's Vehicle Replacement Program but is funded by the Division's own proprietary funds as an enterprise Division.

Project Justification (also provide justification if project was revised)

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. Significant overall focus is placed on preventative maintenance and timely repair in order to keep downtime at a minimum and maximize utilization. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

If Revised, explain change(s) from prior year:

Cost, scope, timeframe, etc.: The purchase year of some vehicle replacements have been adjusted based on need.
 **FY 2020 purchases will be lease financed. Future year 2021 and after will be paid with cash.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
449- Freightliner/PacMac Mini Rearloader	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
441- Kenworth/EZ Pack REL	-	-	-	256,700	-	-	256,700
442- Kenworth/E-Z Pack	-	-	-	-	264,500	-	264,500
443- Kenworth/E-Z Pack	-	-	-	-	-	272,356	272,356
460- Autocar/New Way ASL	-	-	-	-	343,300	-	343,300
461- Autocar/New Way ASL	-	-	-	-	343,300	-	343,300
472 Autocar ACX	-	-	323,600	-	-	-	323,600
473 Autocar ACX	-	-	-	323,600	-	-	323,600
487- Autocar ACX E-Z Pack FEL	309,000	-	-	-	-	-	309,000
488- Autocar / EZ Pack FEL	-	318,200	-	-	-	-	318,200
489- Autocar/EZ Pack FEL	-	-	318,200	-	-	-	318,200
490- Autocar/EZ Pack FEL	-	-	-	327,800	-	-	327,800
Total	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 272,356	\$ 3,580,556

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Solid Waste Fund	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 272,356	\$ 3,580,556
Total	\$ 489,000	\$ 318,200	\$ 641,800	\$ 908,100	\$ 951,100	\$ 272,356	\$ 3,580,556

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Armour Drive & Mangrum Drive Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>512001</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Keith Fogarty / Russell Ferlita</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project will replace the cast iron pipe it with approximately 2600 feet of 6" PVC; this project will be designed in-house and due to the high groundwater table in the area, will be bid out to a construction contractor and no operating impacts are expected. In addition, 6" underdrain will be installed along Mangrum and for the north 300 ft. along Armour.

Project Justification (also provide justification if project was revised)

The existing 4" water mains on Armour Drive and Mangrum Drive are constructed of universal cast iron, which is old and brittle and is subject to breaking. To protect the road from the high groundwater table, 6" underdrain will be installed along Mangrum and for the north 300 ft. along Armour.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Stormwater Fund	250,000	-	-	-	-	-	250,000
Total	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>641801</u>
Department:	<u>PW/FIRE/PARKS & REC</u>	Project Manager:	<u>Keith Fogarty</u>
Service Life:	<u>12 years</u>	Project Status:	<u>Revised</u>

If revised, please explain in Justification Section below

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification (also provide justification if project was revised)

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

If Revised , explain change(s) from prior year:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000. No changes to FY20.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
MLK Center	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
St. Andrews Chapel	30,000	-	-	-	-	-	30,000
FS #60 Bunkroom	6,000	-	-	-	-	-	6,000
Dunedin Golf Club	-	65,000	-	-	-	-	65,000
Water Admin	26,000	-	-	-	-	-	26,000
Fleet	10,000	-	-	-	-	-	10,000
Historical Museum	-	8,000	-	-	-	-	8,000
Fine Arts Center	-	25,000	-	-	-	25,000	50,000
Fisher Concession	-	9,000	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	-	17,000	-	-	-	-	17,000
Public Services	-	-	40,000	-	-	-	40,000
Hale Center	-	-	20,000	-	-	-	20,000
Solid Waste	-	-	-	30,000	-	-	30,000
Fire Admin	-	-	-	35,000	-	-	35,000
FS #62 Dayroom	-	-	-	-	25,000	-	25,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
General Fund	\$ 136,000	\$ 124,000	\$ 20,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 365,000
Solid Waste Fund	-	-	-	30,000	-	-	30,000
Water/WW Fund	26,000	-	-	-	-	-	26,000
Fleet Fund	10,000	-	-	-	-	-	10,000
Facilities Fund	-	-	40,000	-	-	-	40,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Curlew Reclaimed Tank Repainting

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>521804</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The 1 MG Elevated Reclaimed tank on Curlew will be cleaned, prepped and coated with a new exterior and interior coating system. This project will also include artwork on the tank.

Project Justification (also provide justification if project was revised)

The 1 MG Elevated Reclaimed tank on Curlew is showing signs of corrosion and is in need of new protective coatings. This will extend the useful life of the tank will be extended.

If Revised , explain change(s) from prior year:

Costs were updated February 2018 to reflect cost increase of labor, cost of artwork to be incorporated into the project, and for protective coatings for color pigments.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Curlew Road Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>511902</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Russell Ferlita, PhD, PE</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

Project Justification (also provide justification if project was revised)

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. Recent investigations by City staff indicates the portions tested are in excellent condition. A pipe investigation firm will be outsourced to investigate the condition of the entire pipeline so that only sections in poor condition shall be replaced.

If Revised , explain change(s) from prior year:

\$100,000 will be carried-forward from FY19, FY20 funding has been reduced to \$200,000.
Due to staff investigations, the amount of pipe to be replaced and associated construction cost is yet to be determined.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
FY19 Carry-Forward	100,000	-	-	-	-	-	100,000
Total	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Friendly Lane Water & Sewer Upgrades

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>522001</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Russell Ferlita / Paul Stanek</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The residences located on Friendly Lane are on septic tanks - the continued use of which is discouraged. To provide for their eventual elimination, this project extends an existing gravity sewer main approximately 500 feet and constructs laterals under the street pavement in order to provide service to these lots. In addition, these lots have wells that are used for potable water. These wells have been identified by the Florida Department of Environmental Protection as being high in Arsenic and these residences require a source of safe water. The existing potable water will be extended approximately 500 feet and new services and a fire hydrant will be constructed for these residences. This project will be designed in house and a portion will be bid out to a construction contractor for installation.

Project Justification (also provide justification if project was revised)

This project will add a negligible amount in annual operating expenses, but will add new residential customers to the water and sewer revenues collected and potential annexation of additional properties into the City.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station #20 Repair/Replacement

At A Glance

Project Type:	Replacement	Project Number:	522002
Department:	Public Works	Project Manager:	Russell Ferlita / Lance Parris
Service Life:	25 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

Lift Station 20 was originally built in 1972 and rehabbed in 1989. Average flows range from 275,000 - 300,000 gpd. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$975,000 of Tier 2 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 2 funds are available from remaining funds after all Tier 1 projects are funded.

Project Justification (also provide justification if project was revised)

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If Revised , explain change(s) from prior year:

Original project timeline was forecast pending qualification of federal funding. Project has qualified for Tier 2 funding, indicating funds may be available in the near future. Timeline has been revised (cost includes federal share).

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 400,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 400,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Total	\$ 400,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station #32 Repair/Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>522003</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita / Paul Stanek</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

Lift Station 32 was originally part of the Greenbriar Utility service area and taken over by the City in 1982/1983. Average flows range from 165,000 GPD and can double during rain events. This project reconstructs the lift station, including relocating the wet well, installing new equipment and replacing the aged, undersized VCP gravity line from the terminal manhole to the lift station with an appropriately sized line constructed of PVC. This project has qualified for approximately \$512,322 of Tier 1 FEMA funds through the Local Mitigation Strategy (LMS) group. Tier 1 funds are top priority projects.

Project Justification (also provide justification if project was revised)

This lift station is undersized and the area suffers from high amounts of inflow and infiltration (I/I). This project will consist of design and construction of a new lift station and equipment and change the old lift station into a manhole. In addition, emergency backup pumps shall be installed to meet regulatory requirements enforced by the Florida Department of Environmental Protection. This project will include consulting/engineering services and investigation of alternate locations. Service life of the lift station is expected to be 50+ years, and internal mechanical equipment is expected to be 20 years.

If Revised , explain change(s) from prior year:

Original project cost was for design only, pending qualification of federal funding. Project has qualified for Tier 1 funding, indicating funds will be available. Timeline and total cost have been revised (Cost includes federal share).

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 150,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total	\$ 150,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lift Station Evaluation

At A Glance

Project Type:	<u>Repair & Maintenance</u>	Project Number:	<u>522005</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita / Paul Stanek</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u> <small>If revised, please explain in Justification Section</small>

Project Description

Evaluate all lift station piping, pumps, and bases. Provide a "Road Map" of all Lift Stations for annual rehabs; prioritizing the schedule for each lift station and providing for cost estimates to be included in the annual CIP budgeting requests.

Project Justification (also provide justification if project was revised)

This project is meant to be an assessment of existing infrastructure and provide for the future resiliency of the Wastewater Collection System.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Lofty Pine Estates - Septic to Sewer Project

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>522006</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita / Paul Stanek</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u>

If revised, please explain in Justification Section

Project Description

The City of Dunedin, Pinellas County, and the State Legislature (funding pending) are working together to construct a sanitary sewer system for approximately 120 homes in the Lofty Pine Estates subdivision and permanently remove or abandon all of the septic tanks within the subdivision as well. Dunedin's match share for the Wastewater portion of this \$4,870,000 project is currently estimated at \$850,000. In conjunction with this septic to sewer project, enhancements will be made to the Stormwater system for flood control and water quality treatment.

Project Justification *(also provide justification if project was revised)*

This project is to remove septic tanks that are located within the Curlew Creek Watershed and within the City of Dunedin Wastewater Collection System boundary. The overall project, including the Stormwater component, is \$4,870,000. The City's current Wastewater share of the project is \$850,000.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Total	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Ranchwood Drive S & Hitching Post Lane Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Russell Ferlita, PhD, PE</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project will replace the cast iron pipe it with approximately 1600 feet of 6" PVC pipe; this project will be designed in house and bid out to a construction contractor and no operating impacts are expected.

Project Justification (also provide justification if project was revised)

The existing 4" water mains on Ranchwood Drive South and Hitching Post Lane are constructed of universal cast iron, which is old and brittle and is subject to breaking.

If Revised , explain change(s) from prior year:

Costs revised to reflect increased construction costs.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Total	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Reclaimed Water Distribution System Master Plan

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>522004</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Paul Stanek / Mike Moschenik</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u> <small>If revised, please explain in Justification Section</small>

Project Description

Review and evaluate the existing reclaimed water system. Create a Reclaimed Water Distribution System Master Plan to facilitate the future of the system and possible expansion.

Project Justification (also provide justification if project was revised)

This project will maximize and identify efficiencies in addition to providing a road map for the future.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: Water Production Well Facilities

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>To be assigned</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Mike Moschenik / Russell Ferlita, Ph.D., P.E.</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

The project scope includes replacing the pump, motor, discharge piping, electrical panels and controls for production well #1 in FY 2019. In FY19, three new production wells will be drilled (one of which is a replacement well) (two along Scotsdale St. on parcels dedicated as a part of the Dunedin Commons development, and one at Weaver Park) and construction of new pumps, motors, discharge piping, electrical panels and controls will be constructed for them. In addition, one old well will be abandoned. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting.

Project Justification (also provide justification if project was revised)

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer.

If Revised , explain change(s) from prior year:

FY 2019 project funding will be returned to fund balance. This project has been deferred until FY 2022.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ -	\$ 750,000
Total	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ -	\$ 750,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WTP Design-Build

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>511704</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russel Ferlita, PhD</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Existing</u>

If revised, please explain in Justification Section

Project Description

This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens. The project scope includes replacing and updating the pretreatment, treatment, post treatment, sludge handling, and chemical dosing facilities and interconnecting piping. This project will be executed in a progressive design build paradigm, which allows the City to better guide the final product as well as save time and money. The project planning and design services, and the SRF funding consultant agreement were awarded in FY17 and progressed throughout FY18. Design is expected to continue through FY19 and extend into FY19, after which the City will negotiate a construction agreement and replace the existing facilities.

Project Justification (also provide justification if project was revised)

Much of the equipment used in the Water Treatment Plant (WTP) is the original equipment installed when the plant was constructed. Although the plant is producing water to meet the required capacity, the plant has reached the end of life and many items are obsolete and/or not operating according to design/requirements.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
<i>Planning & Design Svcs</i>	\$ 13,986,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,986,000
<i>Membrane Treatment</i>	-	-	-	-	-	-	-
<i>Pretreatment</i>	-	-	-	-	-	-	-
<i>SCADA</i>	-	-	-	-	-	-	-
<i>MCC Update</i>	-	-	-	-	-	-	-
<i>Grnd Storage Tank Mods</i>	1,720,000	-	-	-	-	-	1,720,000
<i>Backwash Mods</i>	-	1,176,000	-	-	-	-	1,176,000
<i>Degas Mods</i>	1,000,000	-	-	-	-	-	1,000,000
<i>Piping & Dosing Mods</i>	2,500,000	-	-	-	-	-	2,500,000
Total	\$ 19,206,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ -	\$ 20,382,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 5,220,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ -	\$ 6,396,000
FY19 Carry-Forward	13,986,000	-	-	-	-	-	13,986,000
Total	\$ 19,206,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ -	\$ 20,382,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WW Lift Station Force Main Replacements

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>521707</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russel Ferlita, PhD / Paul Stanek</u>
Service Life:	<u>25 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. The City has identified a number of these force mains that are aged and in need of replacement.

Project Justification (also provide justification if project was revised)

Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE and/or PVC pipe (upsized by a factor of 2") installed using horizontal direction drilling and/or open cut methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 is expected to be complete FY19.

If Revised , explain change(s) from prior year:

Lift Station #2 FM will be replaced in FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Lift Station #2 FM	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Lift Station #4 FM	-	-	300,000	-	-	-	300,000
Lift Station #17 FM	-	125,000	-	-	-	-	125,000
Lift Station #10 FM	-	-	-	850,000	-	-	850,000
Total	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ -	\$ 1,875,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ -	\$ 1,875,000
Total	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ -	\$ 1,875,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Electrical System Upgrade

At A Glance

Project Type:	<u>Infrastructure</u>	Project Number:	<u>521902</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <small><i>If revised, please explain in Justification Section</i></small>

Project Description

This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services. Project scope increased to Arc Flash resistant equipment at the WWTP and to incorporate replacement of all the electrical equipment at the City's lift stations.

Project Justification (also provide justification if project was revised)

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. The City's lift stations' electrical equipment is of various ages, typically >20yrs and most equipment is no longer supported by the vendor. Electrical upgrades will occur concurrently with improvements at the Plant and will be integrated with the updated controls equipment.

If Revised , explain change(s) from prior year:

Costs were updated February 2019 to reflect additional work to include City lift stations and addition of Arc Flash resistant equipment for staff safety.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,150,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,150,000
Total	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,150,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Facility 8, Filter Building Noise Attenuation Project

At A Glance

Project Type:	<u>Improvement</u>	Project Number:	<u>521901</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Existing</u> <i>If revised, please explain in Justification Section</i>

Project Description

Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.

Project Justification (also provide justification if project was revised)

The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Noise attenuation is required to operate the system normally during off-hours.

If Revised , explain change(s) from prior year:

Costs were updated February 2018 to reflect cost increase. Project to be completed in FY 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

WATER / WASTEWATER FUND

Project Name: WWTP Outfall Piping Repair

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>521802</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Russell Ferlita, PhD, PE / Brian Antonian</u>
Service Life:	<u>10 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole. Investigation of the pipe condition beyond the final manhole will be performed by a contractor.

Project Justification (also provide justification if project was revised)

original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the ductile iron portion beyond the final manhole and into the St. Joseph's Sound.

If Revised , explain change(s) from prior year:

Funds will be used for investigation purposes to determine if additional work needs to be done.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

PARKING FUND

Project Name: Downtown Wayfinding

At A Glance

Project Type:	Improvement	Project Number:	181908
Department:	Eco & Hsg Development	Project Manager:	Bob Ironsmith
Service Life:	10 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

With the addition of the 195 space parking garage at 356 Monroe Street, the city recognizes the need to design and implement a comprehensive Wayfinding program for Downtown.

Project Justification (also provide justification if project was revised)

Need to add additional panels to the Wayfinding signs and other wayfinding measures.

If Revised , explain change(s) from prior year:

Cost, scope, timeframe, etc.:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 5,000		\$ -	\$ -	\$ -	\$ -	\$ 5,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Parking Fund	\$ 5,000		\$ -	\$ -	\$ -	\$ -	\$ 5,000
Total	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Armour Drive & Mangrum Drive Water Main Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>512001</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Dan Chislock / Keith Fogarty / Russell Ferlita</u>
Service Life:	<u>25 years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project will replace the cast iron pipe it with approximately 2600 feet of 6" PVC; this project will be designed in-house and due to the high groundwater table in the area, will be bid out to a construction contractor and no operating impacts are expected. In addition, 6" underdrain will be installed along Mangrum and for the north 300 ft. along Armour.

Project Justification (also provide justification if project was revised)

The existing 4" water mains on Armour Drive and Mangrum Drive are constructed of universal cast iron, which is old and brittle and is subject to breaking. To protect the road from the high groundwater table, 6" underdrain will be installed along Mangrum and for the north 300 ft. along Armour.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Water/WW Fund	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Stormwater Fund	250,000	-	-	-	-	-	250,000
Total	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Brady Box Culvert

At A Glance

Project Type:	Improvement	Project Number:	531902
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	40 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The project will improve the level of service for Brady Drive in the vicinity of the box culvert, as the road is overtopped at high flow events. It will also reduce flood elevations in the area to the south and west of Spanish Trails subdivision, south of Brady Drive. In order to achieve lower flood stages, storage will be required and therefore part of the planning phase is to identify potential properties for storage. It will also provide for erosion protection of several properties north of Brady Drive. No operating increases are anticipated. The first two years are consultant evaluation and planning tasks, while FY 2021 is reserved for construction.

Project Justification (also provide justification if project was revised)

This Drainage Master Plan project will improve the level of service for Brady Drive, address erosion and sediment control in Jerry Branch and lower flood plains affecting residential structures and streets south and west of Spanish Trails, by replacement of undersized culverts the Brady Drive bridge and additional storage. The project comprises reconstruction of the bridge at Brady Drive, elevating Brady Drive in the area of the bridge, armoring of the downstream channel banks and potentially purchasing property for storage.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$80,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
<i>Planning</i>	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
<i>Design</i>	240,000	-	-	-	-	-	240,000
<i>Construction</i>	-	1,600,000	-	-	-	-	1,600,000
<i>Constr. Admin</i>	-	80,000	-	-	-	-	80,000
Total	\$ 320,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 240,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 1,920,000
FY19 Carry-Forward	80,000	-	-	-	-	-	80,000
Total	\$ 320,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Cedarwood & Lyndhurst CMP Design Replacement

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>531803</u>
Department:	<u>Public Works</u>	Project Manager:	<u>Bruce Wirth, PE</u>
Service Life:	<u>20 years</u>	Project Status:	<u>Revised</u> <i>If revised, please explain in Justification Section</i>

Project Description

This project is for the design/replacement of (4) - 44" x 72" ECMP, and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that future repairs are not economically feasible. The project may also require limited removal of accumulated sediments in portions of the upstream and down stream channel. The easement for the channel and pipes under Lyndhurst St. is shared by the City and Pinellas County, and the project will have to be coordinated with the County.

Project Justification (also provide justification if project was revised)

The project will also include the restoration of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update. FY2019 provides funds for engineering survey and design and FY2020 provides funding for construction.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$25,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
FY19 Carry-Forward	25,000	-	-	-	-	-	25,000
Total	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Gabion Repair & Replacement Program

At A Glance

Project Type:	Repair & Maintenance	Project Number:	531701
Department:	Public Works	Project Manager:	Keith Fogarty / Bruce Wirth
Service Life:	10-35 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The City's existing Stormwater canal system throughout the heart of many neighborhoods, consisting of Gabion Wired Baskets, are coming to the end of their useful life (+30 yrs); as is apparent due to the increasing instances of emergency repairs and replacement costs being incurred. Similar to the deterioration of aging corrugated metal pipe (CMP), these wire baskets containing existing stone are starting to break or fall apart. Failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; and: (2) as the side bank erodes, the soil loss and rock migrates downstream.

Project Justification (also provide justification if project was revised)

The Master Drainage Plan, currently underway, will provide the City with 50 year, 100 year, and 500 year storm elevations along these canals. Engineering and Public Services staff have identified areas within the drainage system that are requiring repairs for FY20, at a cost of \$700,000. Phase 2 of the program will commence in FY23, with an estimated cost of \$500,000, reoccurring periodically thereafter.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 700,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,200,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 700,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,200,000
Total	\$ 700,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 1,200,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Patricia Beltrees Treatment Facility

At A Glance

Project Type:	Improvement	Project Number:	531801
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	20 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. This project includes consultant design and construction of a CDS, Suntree, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris. Work may include piping of an open ditch section to reduce erosion and accumulation of trash and debris depending upon the system employed. Collection of floatables and sediment will require periodic removal using the City vacuum truck in the Stormwater Division, yet operating expenditures from this project will be minimal since equipment exists within the fleet inventory. Gabion basket design and installation may be explored for this bank erosion project.

Project Justification (also provide justification if project was revised)

Offsite drainage from a portion of the Stevenson's Creek basin is conveyed through the former Nielsen site, across Patricia Avenue, and then via open channel flow passes through Skye Loch Villas and Dunedin Palms Mobile Home Park before discharging into Dunedin Middle School's ditch and into the City of Clearwater. The ditch runs approximately 150 ft from Patricia Avenue right of way on the east to the Skye Loch Villas property line on the west. The majority of the drainage basin to this area was constructed prior to current regulatory permitting and therefore sediments, debris and other pollutants enter the open ditch system. This project would provide for a focused collection point for those pollutants which would reduce overall O&M costs for the City's Public Services department.

If Revised , explain change(s) from prior year:

Unused appropriations from the FY 2019 budget of \$75,000 will be carried-forward into the FY 2020 budget during the first quarter of the fiscal year.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
FY19 Carry-Forward	75,000	-	-	-	-	-	75,000
Total	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Stormwater Pipe Lining

At A Glance

Project Type:	Repair & Maintenance	Project Number:	530203
Department:	Public Works	Project Manager:	Keith Fogarty
Service Life:	10 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be revisited in FY 2023. Pipe relining prioritization is based on annual pipe cleaning & inspections. Relining offers a no dig approach with minimal traffic congestion and disruption to residents.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000
Total	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

STORMWATER FUND

Project Name: Underdrain Repair & Replacement

At A Glance

Project Type:	Repair & Maintenance	Project Number:	530302
Department:	Public Works	Project Manager:	Bruce Wirth, PE
Service Life:	20 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

The purpose of this project is to make planned underdrain replacements throughout the City to the failing or non-existent underdrain systems below existing roadways. As roadway segments are identified for repaving, Engineering will assess the need for the installation or repair of underdrain systems, based upon the presence of clay beneath the roadway surface in conjunction with paving projects.

Project Justification (also provide justification if project was revised)

With the Pavement Management Program CIP project established and underway, this project funding will run parallel to the proposed roadway projects as directed in the pavement program model.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Stormwater Fund	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000
Total	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Citywide Parking Lot Resurfacing

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641904
Department:	Library / Parks & Rec	Project Manager:	Bruce Wirth, PE / Phyllis Gorsh / Lanie Sheets
Service Life:	15 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy.

Library lots will receive a 1" overlay. In FY 2021, the Marina will receive 1" mill and resurface of the lots adjacent to Edgewater Park including in front of the harbormaster's office and boat trailer parking. Marina lot funding split 40% Marina Fund and 60% Penny Fund.

Project Justification (also provide justification if project was revised)

A separate project has been created for the Community Center Lot in FY 2020.

If Revised , explain change(s) from prior year:

Costs updated for current prices.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Marina	-	-	-	110,000	-	-	110,000
Total	\$ 72,000	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 182,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Penny Fund	\$ 72,000	\$ -	\$ -	\$ 66,000	\$ -	\$ -	\$ 138,000
Marina Fund	-	-	-	44,000	-	-	44,000
Total	\$ 72,000	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 182,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Dock A Repair & Replacement

At A Glance

Project Type:	Rehabilitation	Project Number:	491501
Department:	Parks & Recreation	Project Manager:	Lanie Sheets / Bruce Wirth
Service Life:	15 years	Project Status:	New

If revised, please explain in Justification Section

Project Description

The Marina's major dock area, Dock A, needs to be repaired or replaced during the same timeframe as the Marina Dredging project. The project comprises replacement of the wooden docks, electrical and potable water services.

Project Justification (also provide justification if project was revised)

The existing dock structure has outlived its useful life. To minimize the impact on the slip renters, the project will be completed in concert with the marina dredge.

If Revised , explain change(s) from prior year:

This was an existing project that has been on hold. The original request included work on Dock B and C as well. Due to cost restraints, minor repairs were done on docks B and C, however a complete renovation is needed for Dock A.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Marina Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Harbormaster Building Replacement

At A Glance

Project Type:	Infrastructure	Project Number:	To be assigned
Department:	Parks & Recreation	Project Manager:	Vince Gizzi
Service Life:	30 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

This building has been identified as beyond its useful life through the FASNA. Replacements costs for the 2,000 sq ft building are estimated at \$200 per sq. ft. Operating impacts cannot be calculated until final design is complete.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Project is expected to be completed in FY 2025.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

MARINA FUND

Project Name: Marina Dredging

At A Glance

Project Type:	Rehabilitation	Project Number:	491701
Department:	Parks & Recreation	Project Manager:	Lanie Sheets / Bruce Wirth
Service Life:	10 years	Project Status:	Existing

If revised, please explain in Justification Section

Project Description

Accumulated silts are removed by dredging at approximate 10 year intervals, depending on storm impacts and permitting. The Dunedin Marina was last dredged in FY 2004, at a cost of nearly \$1M. No changes to the existing operating budget are anticipated. The City consultant has finalized its evaluation and has provided costs associated with removal of 12,000 CY of material needing to be removed to meet the City's directive. The associated cost for removal and disposal can vary widely depending upon whether mechanical or hydraulic removal techniques will be used and the State mandated disposal restrictions.

Project Justification (also provide justification if project was revised)

The Marina basin is subject to the accumulation of silts which build up over time to depths that impact the operation of vessels.

If Revised , explain change(s) from prior year:

The cost of this project is \$1.5M and will require an interfund loan for a maximum of three years of \$475,000 during FY 2020 or FY 2021 from the Stormwater Utility Fund.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Marina Fund	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

3. Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Citywide Exterior Facilities Painting

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641803
Department:	Public Services	Project Manager:	Keith Fogarty
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

Peeling paint and discoloration on public facilities takes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting.

Project Justification (also provide justification if project was revised)

The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Fleet	20,000	-	-	-	-	-	20,000
Solid Waste	7,000	-	-	-	-	-	7,000
City Hall	-	-	-	20,000	-	-	20,000
Fire Admin/Stat #62	-	-	15,000	40,000	-	-	55,000
Hale Center	-	-	-	60,000	-	-	60,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 25,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 160,000
Solid Waste	7,000	-	-	-	-	-	7,000
Fleet Fund	20,000	-	-	-	-	-	20,000
Total	\$ 52,000	\$ -	\$ 15,000	\$ 120,000	\$ -	\$ -	\$ 187,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

2. Create a visual sense of place throughout Dunedin.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641801
Department:	PW/FIRE/PARKS & REC	Project Manager:	Keith Fogarty
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification (also provide justification if project was revised)

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

If Revised , explain change(s) from prior year:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000. No changes to FY20.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
MLK Center	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
St. Andrews Chapel	30,000	-	-	-	-	-	30,000
FS #60 Bunkroom	6,000	-	-	-	-	-	6,000
Dunedin Golf Club	-	65,000	-	-	-	-	65,000
Water Admin	26,000	-	-	-	-	-	26,000
Fleet	10,000	-	-	-	-	-	10,000
Historical Museum	-	8,000	-	-	-	-	8,000
Fine Arts Center	-	25,000	-	-	-	25,000	50,000
Fisher Concession	-	9,000	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	-	17,000	-	-	-	-	17,000
Public Services	-	-	40,000	-	-	-	40,000
Hale Center	-	-	20,000	-	-	-	20,000
Solid Waste	-	-	-	30,000	-	-	30,000
Fire Admin	-	-	-	35,000	-	-	35,000
FS #62 Dayroom	-	-	-	-	25,000	-	25,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
General Fund	\$ 136,000	\$ 124,000	\$ 20,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 365,000
Solid Waste Fund	-	-	-	30,000	-	-	30,000
Water/WW Fund	26,000	-	-	-	-	-	26,000
Fleet Fund	10,000	-	-	-	-	-	10,000
Facilities Fund	-	-	40,000	-	-	-	40,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Align with Epic! Goals

4. Be the statewide model for environmental sustainability stewardship.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Citywide Security Camera System Replacements

At A Glance

Project Type:	Replacement	Project Number:	152002
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

This project will replace aging security cameras and install new security camera systems in the various City-owned buildings. Currently the City has security camera systems in a few buildings. The majority of the buildings currently do not have any type of surveillance protection systems. This project would be replace select cameras and/or entire systems in the existing locations and provide entirely new camera systems in the other locations. This project will also include a door access card-swipe system to allow authorized personnel and visitors access into the various buildings and /or secure room locations. A card-swipe system could replace the inventory and issuance of a majority of the metal keys that are distributed to staff. The card-swipe system could provide a tighter security access to various locations.

Project Justification (also provide justification if project was revised)

This project would help mitigate the purchase and installation of various systems and standardize one manufacturer's devices.

If Revised , explain change(s) from prior year:

Security camera system replacements in FY 2020 will include the Library building and Fleet facility.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Library	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Fleet	35,000	-	-	-	-	-	35,000
Total	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
General Fund	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Fleet Fund	35,000	-	-	-	-	-	35,000
Total	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Annual Operations & Maintenance Costs (if any)

	2020	2021	2022	2023	2024	2025	TOTAL
	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 120,000

Align with Epic! Goals

5. Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FLEET FUND

Project Name: Fleet Replacements

At A Glance

Project Type:	Equipment	Project Number:	To be assigned
Department:	Public Works	Project Manager:	Randy Moore
Service Life:	7-15 Years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

The City's fleet consists of over 300 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

FY 2020 CIP requests for vehicles in the IT Services Department and Parks & Recreation, if approved, will be placed in the Fleet replacement program beginning in FY 2021.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Replacement years updated based on need.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Costs							
<i>Library</i>							
12- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
<i>Deputy City Manager</i>							
2- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 26,900	\$ -	\$ 26,900
<i>Marina</i>							
16- John Deere TS Gator	\$ -	\$ -	\$ -	\$ 9,400	\$ -	\$ -	\$ 9,400
<i>Fire / Rescue</i>							
102- Fire Engine	\$ 682,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 682,600
103 - Fire Engine	-	-	-	-	-	DEBT SERVICE	-
114- Ford Expedition	-	38,400	-	-	-	-	38,400
115- Ford Expedition	-	38,400	-	-	-	-	38,400
116- Ford Expedition	-	-	-	-	40,600	-	40,600
153 - Ford F250 Pick-up	-	-	-	-	-	35,800	35,800
<i>Parks & Recreation</i>							
603- Ford F250 Crew Cab PU	\$ -	\$ -	\$ -	\$ -	\$ 30,300	\$ -	\$ 30,300
605- John Deere Gator	-	-	12,400	-	-	-	12,400
606- John Deere HPX 4x4	-	-	12,700	-	-	-	12,700
607- John Deere Gator	-	-	13,600	-	-	-	13,600
612- Ford F250 Utility Truck	-	-	-	-	34,500	-	34,500
614- John Deere Mower	-	-	-	10,800	-	-	10,800
615- John Deere Mower	-	-	-	10,800	-	-	10,800
620 - Toro Versa Vac	-	-	-	32,000	-	-	32,000
621 - Hurricane Blower	-	-	-	12,500	-	-	12,500
624- John Deere Mower	-	-	19,000	-	-	-	19,000
625- John Deere Mower	-	-	19,000	-	-	-	19,000
626- John Deere Mower	-	-	19,000	-	-	-	19,000
628 - Kubota RTV 900	-	-	-	-	-	17,500	17,500
636- John Deere Gator	-	-	-	9,400	-	-	9,400
640 - Wright Stand-up	-	5,900	-	-	-	-	5,900

FLEET FUND

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Costs							
651- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ -	\$ 21,700
652- Ford F150 Pick-up	-	-	-	-	21,700	-	21,700
653- Ford F150 Pick-up	-	-	-	-	21,700	-	21,700
656- Toro Deck Mower	-	-	-	-	81,000	-	81,000
657- Trailer	9,400	-	-	-	-	-	9,400
658- Trailer	9,400	-	-	-	-	-	9,400
670 - John Deere Tractor	-	-	-	-	-	26,700	26,700
671- John Deere HPX 4x4	11,500	-	-	-	-	-	11,500
672- John Deere HPX 4x4	11,500	-	-	-	-	-	11,500
673- John Deere Mower	18,000	-	-	-	-	-	18,000
674- John Deere Mower	18,000	-	-	-	-	-	18,000
675- John Deere Mower	18,000	-	-	-	-	-	18,000
676-Ford F150 Pick-up	-	-	-	-	22,700	-	22,700
677- Toro Deck Mower	-	-	-	75,400	-	-	75,400
678- O'Dell Trailer	-	-	-	5,400	-	-	5,400
680- Cat Loader	-	-	-	62,100	-	-	62,100
681- Trail King Trailer	-	-	-	-	10,500	-	10,500
684- Toro Sand Pro	-	22,700	-	-	-	-	22,700
Planning & Development							
800- Ford Escape	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ -	\$ 23,400
816 Nissan Frontier KC	-	-	-	-	-	25,600	25,600
817 Nissan Frontier KC	-	-	-	-	-	25,600	25,600
818 Nissan Frontier KC	-	-	-	-	-	25,600	25,600
819- Ford Escape	-	22,000	-	-	-	-	22,000
Public Works							
1100- Ford Escape	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ -	\$ 23,400
1115- Ford Escape	-	25,900	-	-	-	-	25,900
1116- Ford Escape	-	-	-	-	26,900	-	26,900
1118 - Ford F150 Pick-up	-	-	-	-	-	26,700	26,700
236- Ford F450 Utility	-	48,900	-	-	-	-	48,900
238- Ford Escape	-	-	27,500	-	-	-	27,500
240- Ford F250 Crew-csb	-	-	-	-	-	30,300	30,300
241- Ford F250 Utility	-	-	-	-	34,500	-	34,500
243 - Caterpillar 277D	-	-	-	-	-	60,574	60,574
248- John Deere Mower	-	-	-	10,800	-	-	10,800
250 - Freightliner/Elgin	-	-	-	-	-	267,245	267,245
301- Ford Escape	-	-	-	-	25,600	-	25,600
307 - Ford F250 Utility	-	-	-	-	-	35,800	35,800
339- Caterpillar Forklift	-	-	-	-	46,500	-	46,500
344-Ford F450 Utility	-	-	-	-	47,900	-	47,900
356-Caterpillar Mini Excavator	46,900	-	-	-	-	-	46,900
358 - Ford F150 Pick-up	-	18,500	-	-	-	-	18,500
359 - Ford F150 Pick-up	-	-	-	-	21,300	-	21,300
378-Caterpillar Mini Excavator	-	-	-	-	61,000	-	61,000
379-Champion Trailer	-	-	-	-	7,300	-	7,300
451 - Ford F350 Flatbed	-	-	-	-	-	44,000	44,000
517 - Ford F350 Utility	34,000	-	-	-	-	-	34,000
530 - Ford F550/Cues	214,700	-	-	-	-	-	214,700
532- Caterpillar Forklift	-	-	-	-	46,500	-	46,500
541- Club Car Scooter	-	-	-	10,300	-	-	10,300
542- Int./Vac-Con Truck	-	-	-	262,000	-	-	262,000
562- Ford F250 Utility	-	-	-	-	34,800	-	34,800
563- Ford F250 Utility	-	-	-	-	35,800	-	35,800
564- Ford F250 Utility	-	-	-	-	35,800	-	35,800
565 - Ford F150 Pick-up	-	-	-	-	-	36,000	36,000
566 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000
567 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000
568 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000
569 - DP200-QZI Pump	-	-	-	-	-	64,000	64,000

FLEET FUND

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Costs							
711 - Caterpillar 242 B	51,600	-	-	-	-	-	51,600
732- Ford Escape	-	-	-	-	25,600	-	25,600
738- Ford F250 Utility	-	-	-	-	35,800	-	35,800
746- Freightliner 14' Dump	-	-	-	-	106,000	-	106,000
747- Freightliner 14' Dump	-	-	-	-	106,000	-	106,000
759- Ford F350 Flatbed	-	-	36,200	-	-	-	36,200
760- Ford F250 Utility	-	-	34,400	-	-	-	34,400
762- Message Board	-	-	16,500	-	-	-	16,500
763- Message Board	-	-	16,500	-	-	-	16,500
766- Stump Grinder	-	-	-	40,400	-	-	40,400
767- Vermeer Trailer	-	-	-	7,600	-	-	7,600
770 - Ver Mac Message Bd.	-	-	-	-	-	14,400	14,400
771- Ver Mac Arrow Bd.	-	-	-	-	-	5,900	5,900
772 - Ver Mac Arrow Bd.	-	-	-	-	-	5,900	5,900
773 - Ver Mac Message Bd.	-	-	-	-	-	14,300	14,300
775 - Trail King HD Trailer	9,900	-	-	-	-	-	9,900
927- Mobile Generator	-	60,100	-	-	-	-	60,100
928- Ford F350 Bucket	-	-	-	-	77,100	-	77,100
929- Ford F250 Utility	-	-	-	-	34,800	-	34,800
930- Ford F250 Utility	-	-	-	-	34,800	-	34,800
Total	\$ 1,135,500	\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,383,319

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
Fleet Fund	\$ 1,135,500	\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,383,319
Total	\$ 1,135,500	\$ 280,800	\$ 226,800	\$ 605,700	\$ 1,180,600	\$ 953,919	\$ 4,383,319

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
IT Services - Nissan Leaf	\$ -	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 26,250
Parks & Recreation Pickup	-	6,135	6,135	6,135	6,135	6,135	30,675
Planning & Devel Golf Cart	-	2,100	2,100	2,100	2,100	2,100	10,500
Total	\$ -	\$ 13,485	\$ 13,485	\$ 13,485	\$ 13,485	\$ 13,485	\$ 67,425

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

FACILITIES MAINTENANCE FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type:	Repair & Maintenance	Project Number:	641801
Department:	PW/FIRE/PARKS & REC	Project Manager:	Keith Fogarty
Service Life:	12 years	Project Status:	Revised

If revised, please explain in Justification Section below

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy.

Project Justification (also provide justification if project was revised)

Review of existing units and current expectant life, as well as efficiencies have led to the recommended FY20 revisions.

If Revised , explain change(s) from prior year:

FY25- Fine Art Center 2nd Unit added \$25,000; FY24- Fire Station #62 Dayroom Unit added \$25,000; FY23- Solid Waste Unit increased by \$10,000 and Fire Admin Unit advanced from FY24 and increased by \$22,500; FY22- Public Services unit price reduced by \$35,000. No changes to FY20.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
MLK Center	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
St. Andrews Chapel	30,000	-	-	-	-	-	30,000
FS #60 Bunkroom	6,000	-	-	-	-	-	6,000
Dunedin Golf Club	-	65,000	-	-	-	-	65,000
Water Admin	26,000	-	-	-	-	-	26,000
Fleet	10,000	-	-	-	-	-	10,000
Historical Museum	-	8,000	-	-	-	-	8,000
Fine Arts Center	-	25,000	-	-	-	25,000	50,000
Fisher Concession	-	9,000	-	-	-	-	9,000
FS #60 Dayroom/Kitchen	-	17,000	-	-	-	-	17,000
Public Services	-	-	40,000	-	-	-	40,000
Hale Center	-	-	20,000	-	-	-	20,000
Solid Waste	-	-	-	30,000	-	-	30,000
Fire Admin	-	-	-	35,000	-	-	35,000
FS #62 Dayroom	-	-	-	-	25,000	-	25,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Funding Plan	2020	2021	2022	2023	2023	2025	TOTAL
General Fund	\$ 136,000	\$ 124,000	\$ 20,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 365,000
Solid Waste Fund	-	-	-	30,000	-	-	30,000
Water/WW Fund	26,000	-	-	-	-	-	26,000
Fleet Fund	10,000	-	-	-	-	-	10,000
Facilities Fund	-	-	40,000	-	-	-	40,000
Total	\$ 172,000	\$ 124,000	\$ 60,000	\$ 65,000	\$ 25,000	\$ 25,000	\$ 471,000

Annual Operations & Maintenance Costs (if any)

2020	2021	2022	2023	2024	2025	TOTAL
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Citywide Computer Replacements

At A Glance

Project Type:	Replacement	Project Number:	152001
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	5 Years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. These costs are calculated on expected life of the equipment and current vs. projected costs of the item at the time of replacement.

Project Justification (also provide justification if project was revised)

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 123,800	\$ 125,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 811,300

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 123,800	\$ 125,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 811,300
Total	\$ 123,800	\$ 125,500	\$ 125,500	\$ 145,500	\$ 145,500	\$ 145,500	\$ 811,300

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Data Backup and Disaster Recovery System

At A Glance

Project Type:	Replacement	Project Number:	152005
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 Years	Project Status:	New

If revised, please explain in Justification Section

Project Description

Implement a new Data Backup and Disaster Recovery System to protect the City's information technology investment and mission critical services that will replace the existing and antiquated tape backup system. The Data Backup System would be located in the current IT Data Center and the Disaster Recovery System would be located in another City Building until the new EOC is built. The Disaster Recovery System would then be moved to the new EOC.

Project Justification (also provide justification if project was revised)

A sound Data Backup System and Disaster Recovery plan is an integral part of any business's IT strategy, and is becoming more prevalent as security reaches and network outages have become common threats. Data Backups are useful for immediate access in the event of the need to restore a document, but does not facilitate the failover of the City's total environment should our infrastructure become compromised. Disaster recovery is the process of failing over the City's primary environment to an alternate environment that is capable of sustaining our business continuity. This system could ensure the public's interest in access to data is readily available. The overall benefits and importance of a Disaster Recovery plan are to mitigate risk and downtime, maintain compliance and avoid outages. Backups serve a simpler purpose of copying the user's network files to a data storage location on a nightly basis.

If Revised , explain change(s) from prior year:

System should be budgeted, implemented and installed within the same fiscal year. This project cannot be split over two fiscal years.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Total	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Enterprise Resource Program (ERP) Equipment

At A Glance

Project Type:	Equipment	Project Number:	152006
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	10 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

Phase 3 of the ERP (EnerGov module) which includes building, permitting and GIS mapping started implementation in FY18 and will be live in December of 2019. Phase 5 of the ERP (combined work order, fleet management and facilities management module) is planned to start in October of 2019. Both Phases 3 and 5 of the ERP require the use of mobile computing devices for field workers. These devices (tablets or laptops) will be used to perform the daily computer work activities for staff that work in the field or remotely. Staff will be able to access the ERP system, perform work order updates, inventory control and react instantly to citizen requests.

Two of the major equipment requirements of the ERP are scanners and laser jet printers for staff to provide documentation to the public and for internal record keeping purposes. The City has many older scanners and printers that need to be replaced for compatibility purposes with the Tyler ERP solution. These printers and scanners will be used by internal staff as well as some mobile units in the field.

Project Justification (also provide justification if project was revised)

The City has purchased the Tyler ExecuTime ERP solution as its core payroll and time-keeping solution. There are currently twenty-two (22) existing time clocks throughout the City that will not work with the new ExecuTime time keeping system. Those time clocks are no longer supported by the manufacturer and are not compatible with the Tyler ERP solution. The City has already purchased five (5) new timeclocks with the ERP solution in FY18 to full-fill immediate needs. Additional time clocks were purchased in FY19 for employees where networked computers are not accessible.

If Revised , explain change(s) from prior year:

Costs for peripheral equipment were added for FY 2019 and FY 2020. The need for additional time-clocks was removed from the FY20 budget CIP request.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs							
Scanners & Printers	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Mobile Computer Dev	10,000	-	-	-	-	-	10,000
Total	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000
Total	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: ERP Phases 5 & 6 Installation

At A Glance

Project Type:	<u>Replacement</u>	Project Number:	<u>152003</u>
Department:	<u>IT Services</u>	Project Manager:	<u>Michael Nagy</u>
Service Life:	<u>10 Years</u>	Project Status:	<u>New</u> <i>If revised, please explain in Justification Section</i>

Project Description

Implement the Tyler ERP Phases 5 and 6 for Global Work Orders/Fleet Management/Facilities Management and Utility Billing to replace the existing legacy system that is already being replaced with earlier ERP project phases.

Project Justification (also provide justification if project was revised)

The City has purchased the Tyler ERP solution as its core financial, employee time-keeping, human resources & payroll, permitting, code enforcement, inspections and inventory system. Those modules were Phases 1, 2, 3 and 4 of the entire ERP Project. Phases 5 and 6 of the ERP solution consists of the work order/fleet/facilities modules and utility billing modules. Both Phases 5 & 6 would replace the existing legacy system and also integrate into the new ERP Phases 1,2, 3 and 4 that are currently being implemented or being used in a live environment.

If Revised , explain change(s) from prior year:

In order to guarantee the discounted pricing established in the original Tyler ERP quote dated July of 2017, Phases 5 and 6 must be budgeted in FY20. Implementation would start in October of 2019 and project completion is projected to be October of 2020.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,000
Total	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 185,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 12,000	\$ 57,000

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Fiber Cable Audit & Survey

At A Glance

Project Type:	Equipment	Project Number:	To be assigned
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	N/A	Project Status:	Revised <i>If revised, please explain in Justification Section</i>

Project Description

This project will create an accurate inventory of the cabling, its location and condition, and determine what is in need of replacement and what is still in good working condition.

Project Justification (also provide justification if project was revised)

The City's fiber data cabling infrastructure is nearing 20 years in age. Various vendors over those years were contracted to install data fiber cables throughout the City as the need arose due to growth of the City's network. However, those vendors did not document the installations or the types of fiber data cables used. The City has many major redevelopment and building construction plans for future growth, but the condition of the fiber data cables that exist underground throughout the City is unknown.

If Revised , explain change(s) from prior year:

This project has been moved from FY 2020 to FY 2021 based on funding availability.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Annual Operations & Maintenance Costs (if any)	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Fleet Purchase: IT Nissan Leaf

At A Glance

Project Type:	<u>Equipment</u>	Project Number:	<u>152004</u>
Department:	<u>IT Services</u>	Project Manager:	<u>Michael Nagy</u>
Service Life:	<u>10 years</u>	Project Status:	<u>New</u>

If revised, please explain in Justification Section

Project Description

Purchase a Nissan Leaf for IT Services operations. The initial equipment purchase is \$30,000. The vehicle would be placed into the Fleet Program beginning in FY 2021, with associated costs of \$4,750 annually toward future replacement, \$500 for parts and labor, for a total of \$5,250 in annual operations and maintenance costs.

Project Justification (also provide justification if project was revised)

The IT Services Division is in need of replacement of a 2006 Chevrolet Uplander Van which has exceeded its lifecycle expectations. This two vehicle is constantly out-of-service due to mechanical age related issues such as check engine lights, and air conditioning failures. As part of the City's "Ready for 100" Sustainability Initiative to reduce its dependency on fossil fuels and encourage the use of renewable resources, staff recommends the replacement of the IT vehicle with a Nissan Leaf fully electric car.

The vehicle will be added to the Fleet Replacement Plan beginning in FY21.

If Revised , explain change(s) from prior year:

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Total	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ -	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	\$ 26,250

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FY 2020 CAPITAL IMPROVEMENT PROJECT REQUEST FORM

IT SERVICES FUND

Project Name: Network Infrastructure Upgrades

At A Glance

Project Type:	Replacement	Project Number:	151902
Department:	IT Services	Project Manager:	Michael Nagy
Service Life:	5 years	Project Status:	Revised

If revised, please explain in Justification Section

Project Description

This project will replace aging network switches with new Dell switches that provide faster connectivity speeds, increased load balancing and warranties. This project would also replace and/or increase the battery backup devices for the network racks. Without proper battery backups in place, network switches are vulnerable to power surges and failures. Each network rack will have dual battery backup devices plugged into separate circuits for a redundant power supply to protect all devices in the rack. This project would also replace free-standing accessible network server racks where applicable with lockable cabinet racks to secure all network components in various City locations.

Project Justification (also provide justification if project was revised)

Current network switches consist of various makes and models that support phone, network and internet services. Standardizing on newer network switches would provide dual power supplies for power redundancy, 10 times connectivity speeds compared to current switches and ability to handle future endeavors such as video chats or video conferences.

If Revised , explain change(s) from prior year:

Costs in FY 2020 have been increased based on updated estimates.

Expenditure Plan	2020	2021	2022	2023	2024	2025	TOTAL
Project Costs	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000

Funding Plan	2020	2021	2022	2023	2024	2025	TOTAL
IT Services Fund	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Total	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000

Annual Operations & Maintenance Costs (if any)							
	2020	2021	2022	2023	2024	2025	TOTAL
	\$ 1,000	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 12,000

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GLOSSARY

FY 2020 ADOPTED OPERATING & CAPITAL BUDGET



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GLOSSARY

The following abbreviations are used throughout the budget book:

CAFR	Comprehensive Annual Financial Report
CIE	Capital Improvements Element
CIP	Capital Improvements Plan
CRA	Community Redevelopment Agency
CRD	Community Redevelopment District
EMS	Emergency Medical Service
FDOT	Florida Department of Transportation
FTEs	Full Time Equivalents
FY	Fiscal Year
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
IAFF	International Association of Fire Fighters
ISF	Internal Service Fund
LDO	Land Dedication Ordinance
PT	Part-time
RFP	Request for Proposals
RFQ	Request for Qualifications
TIF	Tax Increment Financing
TRIM	Truth in Millage
VOD	Variable/On-demand

Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets

Resources owned or held which have monetary value.

Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis of Budgeting

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

Budget Amendment

A type of budget adjustment requiring City Commission authorization through a resolution.

Budget Transfer

A type of budget adjustment made administratively, not requiring Commission approval under the City's current policies.

Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Business Plan

The document outlining the City's five **EPIC! Goals** and the strategies for achieving them.

Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvements Plan

A financial plan for major expenses of \$25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “user charges.”

City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency – (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

Community Redevelopment District – (CRD)

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

Comprehensive Annual Financial Report – (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department

Organizational unit of government that is functionally unique in delivery of services.

Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance

An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

EPIC! Goals

The Commission's goals as developed during their strategic planning session, and the principal objectives behind the development of the business plan and budget.

Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiscal Year – (FY)

Any period of 12 consecutive months designated as the budget year. The City of Dunedin's budget year begins October 1 and ends September 30.

Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent – (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/divisions included in the General Fund are Library, Finance, and Parks and Recreation.

General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles – (GAAP)

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and IT Services.

Land Dedication Ordinance – (LDO)

An ordinance to preserve open land, sensitive natural areas that would be lost under conventional development.

Levy

To impose taxes for the support of government activities.

Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Millage Rate

The tax rate on real property based on 1 mill equals \$1.00 per \$1, 000.00 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand, taxable value of \$50,000.

$$\frac{50,000 \times 4.1345}{1000} = \$206.73$$

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum three times since its original authorization. The current Penny (Penny III) expires December 31, 2019. Penny IV (2020-2029) was passed on November 7, 2017, and goes into effect on January 1, 2020. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Request for Proposal

A document that describes a project or need that solicits proposed solutions from qualified vendors.

Request for Qualifications

A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Charges

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “charges for service.”

Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

Variable/On-demand – (VOD)

A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.



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Home of Honeymoon Island

APPENDIX A
FY 2020 Initiatives
and CIP by EPIC!
Goal

FY 2020 ADOPTED

OPERATING &

CAPITAL BUDGET

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
1	Art Incubator	Existing	Eco & Hsg Dev	CRA	-	25,500
1	Art Incubator	Existing	Eco & Hsg Dev	General	-	72,600
1	Artistic Benches for Downtown	New	Eco & Hsg Dev	CRA	-	4,000
1	Athletic Field Renovation	Revised	Parks & Rec	Penny	-	125,000
1	Bridges & Boardwalks	Revised	Parks & Rec	Penny	81,000	60,000
1	Court Resurfacing	Revised	Parks & Rec	General	-	-
1	Court Resurfacing	Revised	Parks & Rec	Penny	-	25,000
1	Dog Park	Existing	Parks & Rec	Penny	-	150,000
1	Downtown Landscaping Master Plan	New	Eco & Hsg Dev	CRA	-	20,000
1	Downtown Landscaping Project	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Median Removal	New	Eco & Hsg Dev	CRA	-	10,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	Penny	-	1,800,000
1	Downtown Parking Structure	Revised	Eco & Hsg Dev	CRA	-	1,000,000
1	Downtown Railroad Trestle Painting	New	Eco & Hsg Dev	CRA	-	6,000
1	Dunedin Stirling Links Conversion to Park	New	Parks & Rec	General	-	128,100
1	East End Public Restrooms	New	Eco & Hsg Dev	CRA	-	-
1	Enhance Welcome Signs Downtown	New	Eco & Hsg Dev	CRA	-	10,000
1	Existing City Hall Adaptive Re-use	New	Eco & Hsg Dev	CRA	-	-
1	Façade Grant Program	Existing	Eco & Hsg Dev	CRA	-	50,000
1	Façade Grant Program	Existing	Eco & Hsg Dev	General	-	37,500
1	Historic Preservation Plaques	Existing	Plng & Dev	N/A	-	No Fiscal Impact
1	Jerry Lake Parking Lot Renovation	New	Parks & Rec	Penny	-	-
1	John L Lawrence Pioneer Park Enhancements & Improvements	Revised	Eco & Hsg Dev	CRA	95,000	50,000
1	LDO Incentives	Existing	Eco & Hsg Dev	CRA	-	101,000
1	New Aquatics Center	Existing	Parks & Rec	Penny	-	-
1	Parks Maintenance Facility	Revised	Parks & Rec	Penny	75,400	1,124,600
1	Pipers on the Pier	New	Parks & Rec	General	-	5,000
1	Public Art Master Plan	Existing	Plng & Dev	General	-	125,000
1	Rotary Pavilion Renovations	Revised	Parks & Rec	General	65,000	50,000
1	Sindoon Stage Awning Replacement	Revised	Parks & Rec	General	-	50,000
1	Sister City Program	New	Commission	General	-	5,600
1	Stadium & Englebert Reconstruction	Revised	Parks & Rec	Stadium	39,431,900	41,899,900
1	Tree Lighting	Existing	Parks & Rec	General	-	25,000
1	Underground Utilities on Douglas Ave S	New	Eco & Hsg Dev	CRA	-	100,000
EPIC! GOAL #1 TOTAL					39,748,300	\$ 47,069,800
2	AARP Transportation Initiative	New	Plng & Dev	General	-	Future Impact
2	Citywide Exterior Facility Painting	Revised	Public Services	General	-	25,000
2	Citywide Exterior Facility Painting (Solid Waste)	Revised	Public Services	Solid Waste	-	7,000
2	Citywide Exterior Facility Painting (Fleet Building)	Revised	Public Services	Fleet	-	20,000
2	Community Center Parking Lot	Revised	Parks & Rec	Penny	-	30,000
2	Corner Lot Architectural Standards	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Decorative Furniture	New	City Manager	General	-	20,000
2	Downtown East End Plan (DEEP)	Existing	Eco & Hsg Dev	CRA	-	30,000
2	Downtown Pavers, Walkability & Enhancements	Revised	Eco & Hsg Dev	CRA	-	250,000
2	Downtown Undergrounding	New	Eco & Hsg Dev	CRA	-	-
2	Downtown Wayfinding	Revised	Eco & Hsg Dev	Parking	-	5,000
2	Highland/Louden/Virginia Streetscape	New	Eco & Hsg Dev	CRA	-	-
2	Local Tiki Rides	New	Eco & Hsg Dev	N/A	-	No Fiscal Impact
2	Park Pavilion Replacement	Revised	Parks & Rec	General	-	-
2	Patricia Corridor Enhancement Project	Revised	Eco & Hsg Dev	General	-	50,000
2	Pavement Management Program	Revised	Public Services	CGT	-	310,000
2	Pavement Management Program	Revised	Public Services	Penny	-	690,000
2	Pedestrian Safety Improvements- Alt 19 & Main	Revised	Public Works	Impact	-	70,000
2	Playground Equipment Replacement	Revised	Parks & Rec	Penny	-	90,000
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	CRA	-	31,000
2	PSTA Jolley Trolley	Existing	Eco & Hsg Dev	General	-	13,100
2	PSTA Master Plan	New	Plng & Dev	General	-	Future Impact
2	S.R. 580 Form-based Code	New	Plng & Dev	N/A	-	No Fiscal Impact
2	S.R. 580 Increased Access Management Regulations	New	Plng & Dev	N/A	-	No Fiscal Impact
2	S.R. 580 Landscaped Median Project	New	Plng & Dev	General	-	Future Impact
2	S.R. 580 Mast Arm Repainting	Revised	Public Services	General	-	-
2	S.R. 580 Pole to Monument Sign Ordinance	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Scenic Corridor Program - Edgewater Drive	New	Plng & Dev	N/A	-	No Fiscal Impact
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	Penny	-	-
2	Skinner Boulevard Improvements	Revised	Eco & Hsg Dev	CRA	-	100,000
2	Skinner/New York Entry Way Median	New	Eco & Hsg Dev	CRA	-	-
EPIC! GOAL #2 TOTAL					-	\$ 1,741,100
3	Brady Box Culvert	Existing	Public Works	Stormwater	80,000	240,000
3	Cedarwood & Lyndhurst CMP Design Replacement	Revised	Public Works	Stormwater	25,000	375,000
3	Dock A Repair & Replacement	New	Parks & Rec	Marina	-	350,000
3	Dunedin Causeway Underground Utilities Research / Assessment	New	PW-Engineering	General	-	Future Impact
3	Gabion Repair & Replacement Program	Existing	Public Works	Stormwater	-	700,000
3	Harbormaster Building Replacement	Existing	Parks & Rec	Marina	-	-
3	Marina Dredging	Existing	Parks & Rec	Marina	-	1,500,000
3	Marina Master Plan	New	Parks & Rec	General	-	-
3	Parks Trail Renovation	Revised	Parks & Rec	Penny	-	300,000
3	Patricia Beltrees Treatment Facility	Existing	Public Works	Stormwater	75,000	75,000
3	Sea Level Rise Initiative Implementation	Existing	PW-Engineering	N/A	-	No Fiscal Impact
3	Stormwater Pipe Lining	Revised	Public Works	Stormwater	-	425,000
3	Underdrain Repair & Replacement	Existing	Public Works	Stormwater	-	45,000
EPIC! GOAL #3 TOTAL					180,000	\$ 4,010,000

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page*
25,500	25,500	25,500	25,500	25,500	153,000	BPI	32
72,600	72,600	72,600	72,600	72,600	435,600	BPI	32
-	-	-	-	-	4,000	CIP	98
100,000	100,000	100,000	-	-	425,000	CIP	99
-	-	-	-	-	141,000	CIP	100
25,000	25,000	30,000	-	-	80,000	CIP	101
-	-	-	-	-	25,000	CIP	101
-	-	-	-	-	150,000	CIP	102
-	-	-	-	-	20,000	BPI	33
-	-	-	-	-	10,000	CIP	103
-	-	-	-	-	10,000	CIP	104
2,700,000	-	-	-	-	4,500,000	CIP	105
1,500,000	-	-	-	-	2,500,000	CIP	105
-	-	-	-	-	6,000	BPI	34
-	-	-	-	-	128,100	BPI	35
-	-	100,000	-	-	100,000	CIP	106
-	-	-	-	-	10,000	CIP	107
-	200,000	200,000	-	-	400,000	CIP	108
50,000	50,000	50,000	50,000	50,000	300,000	BPI	36
37,500	37,500	37,500	37,500	37,500	225,000	BPI	36
-	-	-	-	-	-	BPI	37
125,000	-	-	-	-	125,000	CIP	109
315,000	-	-	-	-	460,000	CIP	110
40,900	58,700	33,300	27,000	3,900	264,800	BPI	38
600,000	6,400,000	-	-	-	7,000,000	CIP	111
-	-	-	-	-	1,200,000	CIP	112
5,000	5,000	5,000	5,000	-	25,000	BPI	39
-	-	-	-	-	125,000	BPI	40
-	-	-	-	-	115,000	CIP	113
-	-	-	-	-	50,000	CIP	114
10,500	5,600	10,500	5,600	10,500	48,300	BPI	41
-	500,000	-	-	-	81,831,800	CIP	115
500	500	500	500	500	27,500	BPI	42
-	-	-	-	-	100,000	CIP	116
\$ 5,607,500	\$ 7,480,400	\$ 664,900	\$ 223,700	\$ 200,500	\$ 100,995,100		
15,000	-	-	-	-	15,000	BPI	44
-	15,000	120,000	-	-	160,000	CIP	118
-	-	-	-	-	7,000	CIP	118
-	-	-	-	-	20,000	CIP	118
150,000	-	-	-	-	180,000	CIP	119
-	-	-	-	-	-	BPI	45
-	-	-	-	-	20,000	BPI	46
-	-	-	-	-	30,000	CIP	120
-	100,000	350,000	400,000	300,000	1,400,000	CIP	121
-	-	-	-	400,000	400,000	CIP	122
-	-	-	-	-	5,000	CIP	123
-	-	-	400,000	-	400,000	CIP	124
-	-	-	-	-	-	BPI	47
-	-	65,000	65,000	65,000	195,000	CIP	125
50,000	50,000	50,000	50,000	-	250,000	CIP	126
310,000	310,000	290,000	270,000	250,000	1,740,000	CIP	127
690,000	690,000	690,000	710,000	730,000	4,200,000	CIP	127
-	-	-	-	-	70,000	CIP	128
75,000	80,000	300,000	90,000	-	635,000	CIP	129
31,000	31,000	31,000	31,000	31,000	186,000	BPI	48
13,100	13,100	13,100	13,100	13,100	78,600	BPI	48
-	-	-	-	-	-	BPI	49
-	-	-	-	-	-	BPI	50
-	-	-	-	-	-	BPI	51
50,000	50,000	50,000	50,000	50,000	250,000	BPI	52
-	-	110,000	-	-	110,000	CIP	130
-	-	-	-	-	-	BPI	53
-	-	-	-	-	-	BPI	54
-	-	-	1,000,000	-	1,000,000	CIP	131
-	-	-	3,700,000	-	3,800,000	CIP	131
-	-	-	-	150,000	150,000	CIP	132
\$ 1,384,100	\$ 1,339,100	\$ 2,069,100	\$ 6,779,100	\$ 1,989,100	\$ 15,301,600		
1,680,000	-	-	-	-	2,000,000	CIP	134
-	-	-	-	-	400,000	CIP	135
-	-	-	-	-	350,000	CIP	136
-	25,000	-	-	-	25,000	BPI	56
-	-	500,000	-	-	1,200,000	CIP	137
-	-	-	-	400,000	400,000	CIP	138
-	-	-	-	-	1,500,000	CIP	139
100,000	-	-	-	-	100,000	CIP	140
-	-	-	-	-	300,000	CIP	141
150,000	-	-	-	-	300,000	CIP	142
-	-	-	-	-	-	BPI	57
420,000	420,000	400,000	100,000	100,000	1,865,000	CIP	143
45,000	45,000	45,000	45,000	45,000	270,000	CIP	144
\$ 2,395,000	\$ 490,000	\$ 945,000	\$ 145,000	\$ 545,000	\$ 8,710,000		

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal

GOAL	Project	Project Status	Lead Department	Fund	FY19 Carry-Forward	FY20
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Water/WW	-	500,000
4	Armour Drive & Mangrum Drive Water Main Replacement	New	Public Works	Stormwater	-	250,000
4	Citywide HVAC Replacements	Revised	Public Services	General	-	136,000
4	Citywide HVAC Replacements (Solid Waste)	Revised	Public Services	Solid Waste	-	-
4	Citywide HVAC Replacements (Water Admin)	Revised	Public Services	Water/WW	-	26,000
4	Citywide HVAC Replacements (Fleet Building)	Revised	Public Services	Fleet	-	10,000
4	Citywide HVAC Replacements (Public Services Building)	Revised	Public Services	Facilities	-	-
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Penny	-	72,000
4	Citywide Parking Lot Resurfacing	Revised	Public Services	Marina	-	-
4	Citywide Roof Replacements	Revised	Public Services	General	-	302,000
4	Citywide Roof Replacements	Revised	Public Services	Solid Waste	-	-
4	Curlew Reclaimed Tank Repainting	Revised	Public Works	Water/WW	-	350,000
4	Curlew Road Water Main Replacement	Revised	Public Works	Water/WW	100,000	200,000
4	Dunedin's Resilient Environmental Action Master Plan (DREAM)	New	Solid Waste	N/A	-	No Fiscal Impact
4	Electrical Distribution (Power Grid) Assessment	New	City Manager	General	-	-
4	Fleet Purchase: IT Nissan Leaf	New	IT Services	IT Fund	-	30,000
4	Fleet Purchase: Parks Pick-up Truck	New	Parks & Rec	General	-	30,000
4	Fleet Purchase: Planning & Development Golf Cart	New	Plng & Dev	General	-	9,000
4	Fleet Replacements	Revised	Solid Waste	Solid Waste	-	489,000
4	Fleet Replacements	Revised	Public Works	Fleet	-	1,135,500
4	Friendly Lane Water & Sewer Upgrade	Revised	Public Works	Water/WW	-	150,000
4	Lift Station #20 Repair/Replacement	Revised	Public Works	Water/WW	-	400,000
4	Lift Station #32 Repair/Replacement	Revised	Public Works	Water/WW	-	150,000
4	Lift Station Evaluation	New	Public Works	Water/WW	-	100,000
4	Lofty Pine Estates Septic to Sewer Project	New	Public Works	Water/WW	-	850,000
4	Ranchwood Dr S & Hitching Post Lane Water Main Replacement	Revised	Public Works	Water/WW	-	-
4	Ready for 100	Existing	Public Works	N/A	-	No Fiscal Impact
4	Reclaimed Water Distribution System Master Plan	New	Public Works	Water/WW	-	100,000
4	Septic Tank Abatement Incentive	New	Public Works	Water/WW	-	Future Impact
4	Solar Energy Initiative Grant	Existing	Plng & Dev	General	-	50,000
4	St. Catherine Soil Roadway Stabilization	Revised	Public Works	Penny	-	50,000
4	Water Production Well Facilities	Revised	Public Works	Water/WW	-	-
4	Weybridge Woods Bridge Removal	Revised	Public Works	General	-	-
4	WTP Design-Build	Existing	Public Works	Water/WW	13,986,000	5,220,000
4	WW Lift Station Force Main Replacement	Existing	Public Works	Water/WW	-	600,000
4	WWTP Electrical System Upgrade	Revised	Public Works	Water/WW	-	7,150,000
4	WWTP Facility 8, Filter Building Noise Attenuation Project	Existing	Public Works	Water/WW	-	50,000
4	WWTP Outfall Piping Repair	Revised	Public Works	Water/WW	-	100,000
EPIC! GOAL #4 TOTAL					14,086,000	\$ 18,509,500
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	General	-	51,200
5	Affordable/Workforce Housing Program	New	Eco & Hsg Dev	CRA	-	50,800
5	Americans with Disabilities Act (ADA) Transition Plan update	New	Plng & Dev	General	-	25,000
5	Apprenticeship Program	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	City Manager's Leadership Scholarship	Existing	City Manager	General	-	7,500
5	Citywide Computer Replacements	Revised	IT Services	IT Fund	-	123,800
5	Citywide Security Camera System Replacements	Revised	IT Services	General	-	45,000
5	Citywide Security Camera System Replacements (Fleet Building)	Revised	IT Services	Fleet	-	35,000
5	Customer Service Program	New	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Data Backup and Disaster Recovery System	New	IT Services	IT Fund	-	120,000
5	Debt Planning, Issuance & Compliance for Capital Assets	Existing	Finance	N/A	-	No Fiscal Impact
5	Development & Coordination of Business Plan	Existing	Finance	N/A	-	No Fiscal Impact
5	Employee Continuing Education	Existing	HR & Risk Mgt	General	-	8,000
5	Employee Engagement	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Enterprise Resource Program (ERP) Equipment	Revised	IT Services	IT Fund	-	18,000
5	ERP Phases 5 & 6 Installation	New	IT Services	IT Fund	-	185,000
5	E-Town Hall	Existing	Comm Rel	N/A	-	No Fiscal Impact
5	Fiber Cable Audit & Survey	Revised	IT Services	IT Fund	-	-
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Penny	1,839,000	1,796,000
5	Fire Training Facility & Emergency Operations Center (EOC)	Existing	Fire	Impact	-	200,000
5	Florida Business Incubator Sponsorship	Existing	Eco & Hsg Dev	General	-	30,000
5	Increase Community Outreach	Existing	Comm Rel	N/A	-	No Fiscal Impact
5	Law Enforcement Annual Evaluation	Existing	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Lightning Detection System Replacement	Existing	Parks & Rec	General	-	-
5	Microfilm to Digital Format Conversion	New	City Clerk	General	-	20,300
5	Network Infrastructure Upgrades	Revised	IT Services	IT Fund	-	85,000
5	New City Hall	Existing	City Manager	Penny	1,050,000	7,200,000
5	PayScale Subscription	Existing	HR & Risk Mgt	General	-	16,000
5	Public Records, Roberts Rules & Sunshine Training	Existing	City Clerk	N/A	-	No Fiscal Impact
5	Public Services Recognition Day	New	HR & Risk Mgt	N/A	-	No Fiscal Impact
5	Purchasing Contractual Services	Existing	Finance	General	-	27,000
5	Resident/Business Survey	Existing	City Manager	General	-	-
5	SCBA Air Pack Replacements	Existing	Fire	General	-	-
5	Semi-annual B&C Chair Meeting Regarding EPIC! Goals	New	City Manager	General	-	10,000
5	Vacation Rental Enforcement Subscription	New	Plng & Dev	General	-	15,000
5	Wellness Program	Existing	HR & Risk Mgt	Health	-	5,000
EPIC! GOAL #4 TOTAL					2,889,000	\$ 10,073,600
FY 2020 - FY 2025 BUSINESS PLAN INITIATIVES & CAPITAL IMPROVEMENTS PLAN TOTAL COSTS					56,903,300	81,404,000

Summary of FY 2020 - 2025 Business Plan Initiatives & Capital Improvement Projects by EPIC! Goal

FY21	FY22	FY23	FY24	FY25	Six Year Planning Period	Type	Page*
-	-	-	-	-	500,000	CIP	146
-	-	-	-	-	250,000	CIP	146
124,000	20,000	35,000	25,000	25,000	365,000	CIP	147
-	-	30,000	-	-	30,000	CIP	147
-	-	-	-	-	26,000	CIP	147
-	40,000	-	-	-	10,000	CIP	147
-	-	66,000	-	-	40,000	CIP	147
-	-	44,000	-	-	138,000	CIP	148
-	-	-	-	-	44,000	CIP	148
500,000	210,000	-	-	-	1,012,000	CIP	149
30,000	-	-	-	-	30,000	CIP	149
-	-	-	-	-	350,000	CIP	150
-	-	-	-	-	300,000	CIP	151
-	-	-	-	-	-	BPI	60
100,000	-	-	-	-	100,000	CIP	152
-	-	-	-	-	30,000	CIP	153
-	-	-	-	-	30,000	CIP	154
-	-	-	-	-	9,000	CIP	155
318,200	641,800	908,100	951,100	272,356	3,580,556	CIP	156
280,800	226,800	605,700	1,180,600	953,919	4,383,319	CIP	157
-	-	-	-	-	150,000	CIP	160
900,000	-	-	-	-	1,300,000	CIP	161
600,000	-	-	-	-	750,000	CIP	162
-	-	-	-	-	100,000	CIP	163
-	-	-	-	-	850,000	CIP	164
325,000	-	-	-	-	325,000	CIP	165
-	-	-	-	-	-	BPI	61
-	-	-	-	-	100,000	CIP	166
-	-	-	-	-	-	BPI	62
50,000	50,000	50,000	50,000	50,000	300,000	BPI	63
200,000	-	-	-	-	250,000	CIP	167
-	300,000	300,000	150,000	-	750,000	CIP	168
-	-	-	10,000	-	10,000	CIP	169
1,176,000	-	-	-	-	20,382,000	CIP	170
125,000	300,000	850,000	-	-	1,875,000	CIP	171
-	-	-	-	-	7,150,000	CIP	172
-	-	-	-	-	50,000	CIP	173
-	-	-	-	-	100,000	CIP	174
\$ 4,729,000	\$ 1,788,600	\$ 2,888,800	\$ 2,366,700	\$ 1,301,275	\$ 45,669,875		
-	-	-	-	-	51,200	BPI	66
-	-	-	-	-	50,800	BPI	66
-	-	-	-	-	25,000	BPI	67
-	-	-	-	-	-	BPI	68
7,500	7,500	7,500	7,500	7,500	45,000	BPI	69
125,500	125,500	145,500	145,500	145,500	811,300	CIP	176
-	-	-	-	-	45,000	CIP	177
-	-	-	-	-	35,000	CIP	177
-	-	-	-	-	-	BPI	70
-	-	-	-	-	120,000	CIP	178
-	-	-	-	-	-	BPI	71
-	-	-	-	-	-	BPI	72
8,000	8,000	8,000	8,000	8,000	48,000	BPI	73
-	-	-	-	-	-	BPI	74
-	-	-	-	-	18,000	CIP	179
-	-	-	-	-	185,000	CIP	180
-	-	-	-	-	-	BPI	75
50,000	-	-	-	-	50,000	CIP	181
-	-	-	-	-	3,635,000	CIP	182
-	-	-	-	-	200,000	CIP	182
30,000	30,000	30,000	30,000	30,000	180,000	BPI	76
-	-	-	-	-	-	BPI	77
-	-	-	-	-	-	BPI	78
-	-	35,000	-	-	35,000	CIP	183
-	-	-	-	-	20,300	CIP	184
-	-	-	-	-	85,000	CIP	185
9,750,000	-	-	-	-	18,000,000	CIP	186
16,000	-	-	-	-	32,000	BPI	79
-	-	-	-	-	-	BPI	80
-	-	-	-	-	-	BPI	81
27,000	-	-	-	-	54,000	BPI	82
10,000	-	10,000	-	10,000	30,000	BPI	83
209,500	-	-	-	-	209,500	CIP	187
-	-	-	-	-	10,000	BPI	84
15,000	12,000	12,000	10,000	10,000	74,000	BPI	85
5,000	5,000	5,000	5,000	5,000	30,000	BPI	86
\$ 10,253,500	\$ 188,000	\$ 253,000	\$ 206,000	\$ 216,000	\$ 24,079,100		
24,369,100	11,286,100	6,820,800	9,720,500	4,251,875	194,755,675		

*Page numbers indicate location in the FY 2020 - FY 2025 Municipal Business Plan



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Home of Honeymoon Island

APPENDIX B FY 2019 Progress on Initiatives

*FY 2020 ADOPTED
OPERATING &
CAPITAL BUDGET*



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**PROGRESS ON FY 2019 BUSINESS PLAN INITIATIVES & CIP
FOURTH QUARTER REPORT**

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
1	Box Car Enhancements	Eco & Hsg Dev	CRA	\$ 25,000	Enhancement to the Boxcar are complete and Merchant Lane's Lemonade is open for business.	100%
1	Community Center Fitness Center Renovations	Parks & Rec	General	\$ 46,000	Complete	100%
1	Court Resurfacing	Parks & Rec	General	\$ 25,000	Complete	100%
1	CRA 30th Anniversary Celebration	Eco & Hsg Dev	General	\$ 7,500	The 30th CRA Anniversary was celebrated on February 16, 2019 and was a great success. Thanks to all who supported this project.	100%
1	Historic Preservation Plaques	Plng & Dev	General	\$ 5,000	First plaque ordered on 4-24-19	100%
1	Operation Twinkle: Holiday Light Display	Parks & Rec	General	\$ 63,000	Complete	100%
1	Public Art Master Plan Implementation	Plng & Dev	General	\$ 25,000	Implementation consultant is on board.	75%
1	Rotary Pavilion Renovations	Parks & Rec	General	\$ 65,000	In design/demo completed. Additional funds needed, project to move forward in FY 20	50%
1	Sindoon Stage Awning Replacement	Parks & Rec	General	\$ 35,000	Contract awarded. Column work completed, installation to begin Nov 4	70%
1	Stadium & Englebert Reconstruction	Parks & Rec	Stadium	\$ 39,431,900	Construction work completed to date totals \$31.5 million of the \$96 million GMP for the construction with Gilbane. Design is 100% complete and administration is 44% complete. The total project cost is \$96 million GMP plus Populous design fees of \$5.5 million and Terracon inspection and testing services, builders risk insurance etc. for a total project cost of \$103 million The PDC is 28% complete. The stadium is 43% complete.	33%
1	Weaver Park Playground Shade Structure	Parks & Rec	General	\$ 80,000	Contract has been awarded. Installation to begin Nov 4.	60%
2	Downtown East End Plan (DEEP)	Eco & Hsg Dev	CRA	\$ 30,000	Staff is working with developer on a unified site plan for the gateway. Office relocation to Pinehurst is complete. City hall meetings on proposed architecture for the building continue.	50%
2	Downtown Wayfinding Signage	Eco & Hsg Dev	Parking	\$ 55,000	The new Wayfinding design was approved by Commission and a sample sign placed on Main Street in December. We are waiting final approval from FDOT before moving forward with the production of the rest of the signage. The Trademark process for the orange wayfinding signage is under way. Local signs are schedule to be installed in early 2020	75%
2	Dunedin Causeway Corridor Designation	Parks & Rec	N/A	no cost		
2	Dunedin Commons Development Incentive Grant	Eco & Hsg Dev	General	\$ 50,000	Reviewed on January 11, 2019	75%
2	Façade Grants	Eco & Hsg Dev	General CRA	\$ 37,500 \$ 50,000	13 Commercial Grants have been awarded.	100%
2	Gateway Site Plan Assistance	Eco & Hsg Dev	General	\$ 15,000	This initiative has been consolidated with the DEEP Plan	100%
2	LDO Incentives	Eco & Hsg Dev	CRA	\$ 71,400	Per Development Agreements LDO incentives are in place for approved development agreements.	75%
2	Lorraine Leland Improvements	Eco & Hsg Dev	General	\$ 50,000	The road paving, landscaping and street lights have been completed. In conjunction with Eco-Village final inspection is scheduled.	100%
2	MLK / Skinner/ Elizabeth Corridor Enhancements	Public Works	N/A	no cost	Extend apron from Jackson towards Palmetto to mitigate shell road runoff. Added to 2019 Milling Contract.	25%
2	Offsite Connectivity and Streaming	Comm Rel	General	\$ 2,000	Complete	100%
2	Park Pavilion Replacements	Parks & Rec	General	\$ 130,000	Carry forward to FY20, putting out to RFP	25%
2	Patricia Corridor Enhancements	Eco & Hsg Dev	General	\$ 35,000	A Patricia Corridor Business Alliance (PCBA) has been formed. Façade improvements were made to Dunedin Plaza (old Leuken's Liquor). Data base of business on the corridor has been prepared.	60%
2	Pavement Management Program	PW- Eng	CGT Penny	\$ 310,000 \$ 690,000	2018 Annual Paving Contract awarded to Gator Grading & Paving = \$522,700; completion May 2019. (100%) 2019 Crack Seal, Micro & FDR Contract awarded to APS = \$552,700; completed October 2019 (100%) 2019 Milling Contract awarded in November 2019. Construction to start January 2020, Complete by March 2020 (10%) 2019 Brick Repairs. In-house repairs on Buena Vista completed Feb 2019 (100%)	78%

**PROGRESS ON FY 2019 BUSINESS PLAN INITIATIVES & CIP
FOURTH QUARTER REPORT**

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
2	Pedestrian Safety Improvements- Alt 19 & Main	PW- Eng	Impact	\$ 20,000	Dunedin aspects delayed to Spring 2020 as FDOT will include crosswalk work in their FY19/20 budget to be performed along with their Milling & Repaving project, inclusive of crosswalk realignment & associated modifications. Once completed, the City will install the RRFB flashers.	0%
2	Pedestrian Safety Improvements-Edgewater Drive	PW- Eng	Impact	\$ 50,000	Albert St crossing completed. Fenway crossing complete.	100%
2	Playground Equipment Replacement	Parks & Rec	Penny	\$ 90,000	VFW playground completed	100%
2	Post Visioning and Development Code Enhancements	Plng & Dev	General	\$ 25,000	Planning Consultant for MF Rezoning - final cc workshop 12/10/19	85%
2	Purchasing Contractual Services	Finance	General	\$ 27,000	Finance department has interviewed for the position and is in contract negotiations with selected candidate and she started with the City in January 2019.	100%
2	Purple Heart Park	Parks & Rec	General	\$ 10,000	On hold	0%
2	Skinner Boulevard	Eco & Hsg Dev	CRA	\$ 100,000	The planning for Skinner Blvd has been very active with four public in-pu meetings. Public input sessions are complete and concept designs have been refined. Next step is retaining engineering consultant for preparing engineering/design plans.	80%
2	SR 580 Corridor Study	Plng & Dev	N/A	no cost	SR 580 Next Steps WS - FY 20 Initiatives	100%
2	Trolley Stop Enhancements- Phase 2: Give Me Shelter	Eco & Hsg Dev	CRA	\$ 20,000	The new Artistic Bus Shelter on Main Street is underway. The concrete pad for the Shelter has been poured and solar is in place. The next step is to select an artist.	75%
3	Brady Box Culvert	PW- Pub Svcs	Stormwater	\$ 24,540	Consultant hired to perform a Preliminary Engineering Report to determine permittable alternatives to provide a 25 yr. flood level of service. Report due in March 2020.	25%
3	Cedarwood/Lyndhurst CMP Replacemt	PW- Pub Svcs	Stormwater	\$ 25,000	Preliminary data collection underway. Waiting on SWMP Update for preliminary flows to proceed with design; project requires County participation as split easement exists between City & County	5%
3	Gabion R&R Program	PW- Pub Svcs	Stormwater	\$ 100,000	Will be increasing funding to \$700,000 for FY20 project scope.	15%
3	Marina Beach Sailboat Launch Improvements	Parks & Rec	General	\$ 88,135	Project complete	100%
3	Marina Dredging	Parks & Rec	Marina	\$ 787,500	In design	35%
3	Patricia Beltrees Treatment Facility	PW- Pub Svcs	Stormwater	\$ 75,000	Investigating stormwater screening devices	0%
3	Sea Level Rise Initiative Implementation	Public Works	N/A	no cost	Short Term Goals created based on USF Project on SLR - Citizen Communication efforts targeted - will need to work with Communications Dept. Additional objectives will be identified upon the completion of the City of Dunedin Stormwater Master Plan.	1%
3	Stormwater Pipe Lining	PW- Pub Svcs	Stormwater	\$ 425,000	Completed November 2019	100%
3	Sustainability within the Comprehensive Plan	Plng & Dev	N/A	no cost	Comp Plan to LPA and CC Feb to Mar 2020	85%
3	Underdrain Repair & Replacement	PW- Pub Svcs	Stormwater	\$ 45,000	McLean St. identified. Data collection stage.	10%
4	Bayshore Water Main Replacement	PW- Eng	Water/WW	\$ 50,000	Survey of corridor completed. Design underway	15%
4	Beltrees St Gravity Extension	PW- Eng	Water/WW	\$ 25,000	Design completed and project awarded. Construction to start 1Q20.	20%
4	Citywide Exterior Facilities Painting	PW- Pub Svcs	General	\$ 28,000	Preparing Quote Documents	25%
4	Citywide HVAC Replacements	PW- Pub Svcs	General	\$ 570,000	Design/Replacement Scope awarded to Consultant 11/2019.	40%
4	Citywide Parking Lot Resurfacing	Parks & Rec	General	\$ 20,000	Move money to Achieva Paw Park Project	
4	Citywide Radio System Upgrade	PW- Pub Svcs	All	no cost	Completed, Radio Equipment purchase = \$325,300; + \$30,000 Annual Radio System Access Fee to Pinellas County	100%
4	Citywide Roof Replacements	PW- Pub Svcs	General	\$ 162,000	Revising Project Funds & Bid Scope -Visit possible Solar Install options.	35%
4	Curlew Reclaimed Water Tank Painting	PW- Eng	Water/WW	\$ 250,000	Arts and Culture Meeting scheduled for January 2020. RFQ to artists on street Q2 FY20. Anticipate substantial completion late calendar year 2020.	5%
4	Curlew Road Water Main Replacement	PW- Eng	Water/WW	\$ 100,000	Pipe areas cored deemed in good condition. Full assessment planned to identify problem areas.	5%
4	DREAM / Ready for 100 Implementation	Public Works	N/A	no cost	Resolution #18-43 adopted in Dec. 2018; City purchased Nissan Leaf in 2018, Meeting with Duke Energy on April 30th, 2019, working with Sierra Club and CEQ as well as developing a taskforce for the project. Created partnership with surrounding municipalities. Writing the DREAM plan, which will encompass RF100, has begun. The plan should be completed my June 2021.	5%
4	Electrical Grid Assessment	PW- Eng	N/A	no cost	Initiating research.	0%
4	Fire Facilities A/C Duct Cleaning	Fire/Rescue	General	\$ 8,000	Scheduled to start December, 2019	25%
4	Fire Station #60 Restroom Renovations	Fire/Rescue	General	\$ 65,000	Construction Underway	95%

**PROGRESS ON FY 2019 BUSINESS PLAN INITIATIVES & CIP
FOURTH QUARTER REPORT**

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
4	Fleet Replacements	Fleet	Fleet	\$ 754,972	2019 Fleet Replacement approved by Commission both Part 1 & 2. All items on order. Cost changed from \$274,300 to \$754,972.	66%
4	Garrison Road Sewer Main Installation	PW- Eng	Water/WW	\$ 150,000	Design completed. Construction to be completed by City forces when school is out.	20%
4	Green City / FGBC Recertification	PW- Sol Wst	Solid Waste	\$ 4,000	Awarded 2019 Platinum Level FGBC Green Local Government Certification	100%
4	Solar Technology Incentives	Plng & Dev	General	\$ 50,000	Solar Energy Incentive Grant Program implemented and on-going.	100%
4	Water Production Well Facilities	Public Works	Water/WW	\$ 50,000	Well #4 rebuilt and now operational.	100%
4	WTP Design-Build	PW- Eng	Water/WW	\$ 13,986,000	Project awarded with GMP of \$28,024,437. Construction underway.	40%
4	WTP Ground Storage Tank Insp & Repair	PW- Eng	Water/WW	\$ 50,000	All inspections completed. All internal repair completed. Exterior repair pending for one tank.	95%
4	WW Lift Station Back-up / Emergency Pumps	PW- Eng	Water/WW	\$ 70,000	Construction completed.	100%
4	WW Lift Station Force Main Replacements	PW- Eng	Water/WW	\$ 50,000	LS #3 FM forcemain completed. Construction on gravity main from terminal manhole underway. Remaining forcemains to be replaced under SRF loan.	15%
4	WWTP Electrical System Upgrade	PW- Eng	Water/WW	\$ 500,000	Design awarded in 3Q FY19. 60% design deliverable pending. Construction to start end of 2020.	10%
4	WWTP Facility 8 Noise Attenuation	PW- WW	Water/WW	\$ 50,000	Gathering Quotes	0%
4	WWTP Outfall Piping Repair	Public Works	Water/WW	\$ 100,000	Initial landside line TV-ing performed. Outfall portion planned for FY20	10%
5	Apprenticeship Program	HR & Risk Mgt	N/A	no cost	The program is now ready for implementation in Public Works and is available for use by other departments. Public Services will be starting 4 interns in the near future.	100%
5	City Manager's Leadership Scholarship	HR / City Manager	General	\$ 7,000	The retreat for the next level of leadership was conducted September 2013.	100%
5	City Talk Show	Comm Rel	N/A	no cost	In discussion	50%
5	Citywide Scanning	IT Services	Building	\$ 65,100	Scanning project completed for P&D. Clerk's Office office has received 3 bids for their scanning project. Next step is to schedule the scanning with the vendor in January /February of 2020	75%
5	Commission Agenda Item Policies & Procedures	City Clerk	N/A	no cost	The Peak Agenda Module was implemented in December 2018. Employees were trained and have a cheat sheet to assist with adding agenda items in a Peak Agenda.	100%
5	Control Room Upgrade	Comm Rel	General	\$ 20,000	Complete	100%
5	Debt Planning & Issuance for Capital Assets	Finance	N/A	no cost	Blue Jays Project Bonds were issued in Mid-December 2018 and complete. City Hall Project will not require financing in 2019, but will likely in FY 2020.	100%
5	Development & Coordination of Business Plan	Finance	N/A	no cost	Business Plan for 2019 Budget year complete.	100%
5	Emergency Operations Center (EOC) & Fire Training Facility	Fire/Rescue	Penny General	\$ 1,645,400 \$ 193,600	Bid opening for RFP for Contractor is 9/3/19. On Commission Agenda for approval on 10/1/19. Current Estimated cost is 3.8m and approx.13% will come from County Fire funding. Burn Tower is now Phase 2 and not funded.	20%
5	Employee Continuing Education	HR & Risk Mgt	General	\$ 15,000	Budget increase was approved for FY20 fiscal year. Updated policy to be rolled out by February 2020.	90%
5	Employee Engagement	HR & Risk Mgt	N/A	no cost	Awaiting final Commission approval of employee engagement initiatives recommended at December 10th Commission work session. Next steps to form an employee task force to work on initiatives to develop a multi-year action plan to increase engagement levels.	65%
5	Enterprise Resource Planning (ERP) Implementation	IT Services	IT Services	\$ 87,500	Scanning and mobile equipment needed for ERP Phase 1-Financials and Phase 3-EnerGov modules; 100% of devices ordered and deployed.	100%
5	E-Town Hall	Comm Rel	N/A	no cost	In discussion	50%
5	Fire Accreditation	Fire/Rescue	General	\$ 6,500	Removed from FY20 budget	0%
5	Florida Business Incubator Sponsorship	Eco & Hsg Dev	General	\$ 30,000	A new FBII agreement is being reviewed. A meeting between the new Board and the City Manager is planned for November.	ongoing
5	Housing Needs Assessment	Eco & Hsg Dev	General	\$ 25,000	Staff is working with Langton and Associates on a joint Housing Needs Assessment and Housing Elements Comp Plan. Results will be presented at the June 18, 2019 Commission Workshop. The next step is build an action plan and Housing Tool Box.	100%

**PROGRESS ON FY 2019 BUSINESS PLAN INITIATIVES & CIP
FOURTH QUARTER REPORT**

GOAL	Initiative or Project	Lead Dept	FY 2019	Cost	Status / Progress	% Complete
5	Increase Community Outreach	Comm Rel	N/A	no cost	Implemented FB Live for televised meetings, Your City @ Work newsletter, acquired and trained on new live streaming field production gear. Increased outreach via Constant Contact.	ongoing
5	Law Enforcement Annual Evaluation	HR & Risk Mgt	N/A	no cost	Meeting monthly with North District Commander and Sheriff's Office personnel to address city and citizen concerns. Renegotiated new 5-year contract with PCSO effective Oct. 1, 2019. Coordinating Annual Report for Commission.	90%
5	MS Office 2019	IT Services	IT Services	\$ 100,000	100% of software licenses purchased. Waiting on deployment and training.	50%
5	Network Infrastructure Upgrades	IT Services	IT Services	\$ 50,000	All FY19 network equipment purchases have been made.	100%
5	New City Hall	City Manager	Penny	\$ 12,700,000	Schematic Design is substantially complete based on public listening sessions and Commission workshop input.	27%
5	Owner's Representative - City Projects (EOC/City Hall)	City Manager	Projects	\$ 90,000	Not needed this quarter	0%
5	PayScale Subscription	HR & Risk Mgt	General	\$ 16,000	Completed 2019 Classification & Compensation study; presented findings and recommendations to Commission Dec. 2019. Commission approval or final FY20 Pay Plan expected in January 2020. Going forward, PayScale will be used for salary audits and market scans.	100%
5	Phone System Upgrade	IT Services	IT Services	\$ 89,000	New phone system installed in May 2019	100%
5	Public Records, Roberts Rules & Sunshine Training	City Clerk	N/A	no cost	Annual training is still pending; currently sending information to new Board & Committee members; Also educate new employees.	60%
5	Resident Survey	City Manager	General	\$ 20,000	Complete - Reserve \$500 for follow-up campaign.	100%
5	Wellness Program	HR & Risk Mgt	Health	\$ 5,000	Participation rates in the Go365 wellness program remain high; coordinating other wellness initiatives with Recreation Fitness Specialist and City Physician. Will be going out to bid on all health related insurance coverage in 2020. Will continue employee education and launch wellness champions initiative.	80%
TOTAL COST OF CIP & INITIATIVES				\$ 75,514,547		



Home of Honeymoon Island

APPENDIX C
FY 2020 Personnel
Requests and Updates on
Prior Year Requests

FY 2020 ADOPTED
OPERATING & CAPITAL
BUDGET



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FY 2020 PERSONNEL REQUESTS

Position	Department	FTE Change	IMPACT	FUND
Park Attendant III	Parks & Recreation	1.00	\$ 62,600	General
Justification		Grade	Type	Status
There are currently 2 part-time Parks Maintenance workers that empty all trash cans throughout City parks on the weekends; however, additional higher level attention is needed for both the Dunedin Causeway and Hammock Park.		A13	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Traffic Engineer	Streets/Risk Safety	1.00	\$ 93,900	General Risk Safety
Justification		Grade	Type	Status
This is a Commission/City Manager requested position, to be responsible for the development and administration of a City Traffic Management Program. The Traffic Engineer will assess the City's traffic patterns throughout the City, conduct traffic studies, as needed, and address citizen concerns about traffic in Dunedin. In addition, position duties will also include coordination with Public Services and Risk Safety personnel regarding oversight of street and sidewalk safety assessments with the goal of proactively mitigating liability to the City.		A25	New	Approved
Position	Department	FTE Change	IMPACT	FUND
Head Lifeguard	0.16	0.84	\$ 21,200	General
Justification		Grade	Type	Status
Having a full-time Head Lifeguard position would be advantageous to the pool's overall operation. The Recreation Program Coordinator is the only full-time staff working year round at the pool. This position will support the Recreation Program Coordinator, especially during absences, as well as provide the ongoing training for lifeguard staff. Additionally, this position will assist with ongoing maintenance of the pool throughout the year, and assist with obtaining repair quotes and the purchase order process.		A12	Reclass PT to FT	Approved
Position	Department	FTE Change	IMPACT	FUND
Code Enforcement Inspector	Planning & Development	0.27	\$ 26,700	General
Justification		Grade	Type	Status
This position is currently funded for 24 hours per week, and is recommended to become a full-time position by the City Manager and the Planning & Development Department Director. This position's primary responsibilities will continue to be focused on monitoring and enforcement of local business tax receipts and short-term rentals along with proactive enforcement of the City's new sign code regulations.		A15	Reclass PT to FT	Approved
Position	Department	FTE Change	IMPACT	FUND
Technical Coordinator	1.00	0.00	\$ 3,800	General CRA
Justification		Grade	Type	Status
The overall department needs have evolved based on being responsible for several long term high profile initiatives, such as Skinner Blvd Complete Streets, City Hall, Downtown East End Plan (DEEP), City emphasis on affordable housing, and the Gateway project. With these projects in mind the current Administrative Coordinator position has transitioned into a Technical Coordinator position. Duties now being assumed include preparing presentations, grant reporting requirements, public outreach, project coordination and now also as a designated Affordable Housing Liaison.		A15 to A17	Reclass Grade Change	Approved

Position	Department	FTE Change	IMPACT	FUND
Senior Administrative Assistant	Public Works Water Division	0.00	\$ 2,600	WaterWW
Justification		Grade	Type	Status
The current Administrative Assistant has been in this position for 4 years as of May 2019. She has two years experience working in Utility Billing and prior to that she has 25 years experience in an office as a File Clerk, Accounts Payable and Financial Analyst. Since Jan 1, 2019, she has been given the additional duties of processing PCard charges and statements for the Water Division and she processes all purchase requisitions and receiving in all receipts. In her current capacity she performs all of the duties and satisfies the minimum three years experience requirement of the Senior Administrative Assistant.		A13 to A14	Reclass Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Public Works Superintendent	1.00	0.00	\$ 9,000	Stormwater
Justification		Grade	Type	Status
The current Public Services Supervisor manages a staff of 22 employees in the Streets/Traffic and Stormwater sections of the division. During the past two fiscal years his duties have expanded to include more involvement in Special Event Security planning with the event committee and the PCSO. This involvement is critical to event success as well as the safety of those attending. Reviews from event committee staff, downtown merchants, CRA staff and PCSO on his planning and staffing has been outstanding. Events across the city continue to grow not only within the downtown but across the city and affect traffic flows. He is now extremely active in the Traffic Safety Committee and Downtown Parking Group, and provides the majority of the Road Closure Notifications distributed City/County wide. These are activities that were not previously required of the Public Services Supervisor position.		A20 to A24	Reclass Grade Change	Approved
Position	Department	FTE Change	IMPACT	FUND
Recreation Leaders COLA Increase	Parks & Recreation	0.00	\$ 20,000	General
Justification		Grade	Type	Status
Request 3% COLA for all variable on-demand employees. The last pay increase staff received was October 2014; more than 70% of staff have worked at least two years with no pay increase. This COLA will have multiple positive effects for staff including increased morale, performance and program ownership while decreasing financial stress. Staff retention is essential to the success of these programs; it creates consistency, maintains quality program operations/safety/sense of team and continuity of care.		VOD	COLA Increase	Approved
IMPACT OF APPROVED PERSONNEL REQUESTS		3.11	\$ 239,800	
FY 2020 PERSONNEL ADJUSTMENTS				
Position	Department	FTE Change	IMPACT	FUND
Assistant to the City Manager	City Manager	0.50	\$ 50,000	General
Project Coordinator	Public Works Engineering Division	(0.50)	(\$50,000)	WaterWW
Justification		Grade	Type	Status
The position of Project Coordinator was formerly split 50/50 between the Engineering Division and the City Manager's Office. This position was changed to Assistant to the City Manager and is now funded as 1.00 FTE in the General Fund.		A24	Allocation Adjustment	FY19 Change
Position	Department	FTE Change	IMPACT	FUND
Student Intern	Human Resources	(0.16)	\$ (1,000)	General
Justification		Grade	Type	Status
The FTEs for student interns in the Human Resources Department has been reduced based on actual hours worked, and a newly formed public-private partnership which allows Pinellas Schools to fund student intern salaries.		VOD	Reduction	Approved
IMPACT OF PERSONNEL ADJUSTMENTS		(0.16)	\$ (1,000)	
TOTAL IMPACT OF PERSONNEL REQUESTS		2.95	\$ 238,800	

UPDATE ON FY 2019 NEW POSITIONS

Position	Department/Division	FTE	Fund
Parks Maintenance Worker I	Parks & Recreation	2.60	General
<p>With addition of the PMWI position, the Parks Division is able to keep up with litter and trash on a seven day a week basis. We are able to keep two people on every Saturday and Sunday to pick up litter in our parks from the Causeway to Jerry Lake. Our standards on our ball fields are much higher, and we have received compliments from the Little League President. We have been able to stay ahead of our work orders, and are able to keep up with general work and setting up and tearing down for special events. Staff have been able to stay with their crews and not get pulled away as much as in the past. We have been able to get more projects done. There is more time for training, and parks overall are looking much better.</p>			
Position	Department/Division	FTE	Fund
Public Services Maint. Worker I	Public Services - Streets	1.00	General
Public Services Maint. Worker I	Public Services - Stormwater	1.00	Stormwater
Foreman	Public Services - Facilities	1.00	Facilities
<p>One position is assigned to Streets and works on the tree crew; the other is in Stormwater and works on the VAC Truck. There was a delay in filling the positions: the Streets position was filled in March, while the Stormwater position was filled in April after interviewing several candidates. One of the Public Service Maintenance Workers was hired from the City's Apprenticeship Program, a partnership with the Public Works Academy. The custodial foreman position has worked out very well; he is doing a great job. The statistics on how well the custodial contract is working out should be available within the next six weeks.</p>			
Position	Department/Division	FTE	Fund
Building Inspector	Building	1.00	Building
<p>Given the market, it took longer than expected to fill the position, but the new person came on board in April. We now have a full compliment of staff with four full-time inspectors, three of them holding multiple certifications, so we have good coverage. We do have a supplemental inspection services contract that we use as necessary, but with this position filled, we have not had to use them. It's good timing with the Blue Jays Stadium project and some of the other projects coming up.</p>			

UPDATE ON FY 2018 NEW POSITIONS

Position	Department/Division	FTE	Fund
Public Information Coordinator	Community Relations	1.00	General
<p>The new Public Information Coordinator (PIC) has worked on Parking, the implementation of an Instagram account for the City, and the Citizens Academy. The new online "Your City at Work" is also another project designed and maintained by the PIC. The position has rounded out the department and provides for a backup to the Department Director during hurricane season.</p>			
Position	Department/Division	FTE	Fund
P/T Code Enforcement Inspector	Planning & Development	VOD	General
<p>The half-time Code Enforcement Inspector has reviewed Business Tax Receipts, and 1,039 businesses were found in Dunedin: 417 are currently registered for a Business Tax Receipt, 464 are not registered and 158 need to be field verified. All 1,039 received a letter explaining the process for renewal and it was fully expected to double the receipts in that category.</p>			
Position	Department/Division	FTE	Fund
Planner II	Planning & Development	1.00	General
<p>The Planner II has worked with two interns and made a significant impact on outstanding projects related to the Florida Department of Transportation, Forward Pinellas and the Comprehensive Plan. The Planner II has completed three of the nine elements including a narrative of explanation which will be available online. Moving forward, the Comprehensive Plan is expected to also be on the GIS system as well.</p>			
Position	Department/Division	FTE	Fund
Firefighter/Paramedic	Fire	1.00	General
<p>The new Firefighter/Paramedic was certified as a County Paramedic, and is now able to go out and fulfill the responsibilities of Firefighter/Paramedic. Since coming on board, there has been a reduction of 576 hours of overtime, which is twenty-four 24-hour shifts. The new position has resulted in a savings of \$18,000. This position also allows the department to comply with NFPA 17 recommendation for 4-person units and a 2-in/2-out for any type of structure fire. All shifts are now up to 16 personnel.</p>			
Position	Department/Division	FTE	Fund
P/T Water Service Worker	Water/Wastewater	VOD	General
<p>This position was requested to assist the Water Division with special projects, thereby freeing staff to concentrate on maintenance and repairs.</p>			

