

DUNEDIN

Home of Honeymoon Island



FY 2019 CITY OF DUNEDIN ADOPTED OPERATING & CAPITAL BUDGET

Adopted September 20, 2018

CITY OF DUNEDIN, FLORIDA
FY 2019 ADOPTED OPERATING & CAPITAL BUDGET

October 19, 2018

CITY OFFICIALS

Julie Ward Bujalski
Mayor

John Tornga
Vice-Mayor

Heather Gracy
Commissioner

Maureen "Moe" Freaney
Commissioner

Commissioner
Deborah Kynes

Jennifer K. Bramley
City Manager

Thomas Trask
City Attorney

Denise Kirkpatrick
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Julie Ward Bujalski
Mayor



John Tornga
Vice-Mayor



Heather Gracy
Commissioner



Maureen "Moe" Freaney
Commissioner



Deborah Kynes
Commissioner



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dunedin
Florida**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morill

Executive Director



**FY 2019 ADOPTED OPERATING AND CAPITAL BUDGET
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Home of Honeymoon Island

EXECUTIVE SUMMARY

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*



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October 19, 2018

City of Dunedin
 542 Main Street
 Dunedin, FL 34698

Honorable Mayor and City Commissioners,

I am pleased to present the FY 2019 Adopted Operating and Capital Budget for the City of Dunedin. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Gross expenditures for FY 2019 total \$133,940,750 including \$29,852,300 in the General Fund. The FY 2019 budget is aligned with the Strategic Plan and the Business Plan. Staff is proposing that the millage rate for FY 2019 remain the same at 4.1345 mills.

Highlights

On June 28, 2018, the Pinellas County Property Appraiser provided estimated municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole.

NAME	FY 2018 Total Taxable Value	FY 2019 Est. Total Taxable Value	% Change in Total Taxable Value
Dunedin TIF District	\$ 120,920,412	\$ 135,485,669	12.05%
City of Dunedin	\$ 2,344,822,531	\$ 2,551,762,640	8.83%
Pinellas County	\$ 73,503,171,055	\$ 79,414,046,676	8.04%

ALL FUNDS - REVENUE				
REVENUE SOURCE	FY 2018 BUDGET	FY 2019 BUDGET	% CHANGE	\$ CHANGE
Property Taxes	\$ 9,864,000	\$ 10,683,100	8%	\$ 819,100
Other Taxes	8,665,700	8,715,700	1%	50,000
Licenses, Permits, Fees	5,432,500	4,977,800	-8%	(454,700)
Intergovernmental	5,921,600	22,211,700	275%	16,290,100
Charges for Services	44,358,500	45,601,700	3%	1,243,200
Fines	718,400	1,026,400	43%	308,000
Miscellaneous	1,493,500	3,115,600	109%	1,622,100
Debt Proceeds	101,323,800	46,381,200	-54%	(54,942,600)
Transfers In	6,453,300	867,200	-87%	(5,586,100)
TOTAL REVENUE	\$ 184,231,300	\$ 143,580,400	-22%	\$ (40,650,900)

Strategic Plan

The FY 19 adopted budget is based upon a broad strategic planning process. Two planning sessions were held to build upon the City's existing strategic priorities in order to prepare the City for the FY19 budget process. These sessions resulted in five **EPIC! Goals** which expand upon the City's celebration of arts and culture support the environment and foster transparency and communication.

Business Plan

While the Strategic Plan sets the direction the Business Plan is the road map for accomplishing the City's **EPIC! Goals**. The Business Plan identifies initiatives which support the **EPIC! Goals**, delineates the funding source and establishes a timeline for accomplishing the task. The Business Plan was developed by City Staff and reviewed by the City Commission on May 25, 2018. It contains 94 initiatives for FY19.

Toronto Blue Jays

The City of Dunedin has been the Spring Training home to the Toronto Blue Jays since 1976. The existing stadium and Englebert Complex which houses training facilities, no longer meet the needs of the team. The estimated cost for reconstruction of the stadium and the Englebert Complex is \$81M. The City has secured a \$41M commitment from Pinellas County through the Tourist Development Tax and \$1M per year for 20 years from the State of Florida's Department of Economic Opportunity. Licensing and funding agreements have been executed. FY19 will be an exciting time as construction gets underway for the player development complex.

FY 2019 budgeted revenues in all funds are 22% less than FY 2018 budgeted revenues due to the \$76M in debt proceeds for reconstruction of the Toronto Blue Jays Spring Training Facilities at the Stadium and the Englebert Complex that were expected to occur in FY 2018. Debt Proceeds for the Projects will actually occur in the beginning of FY 2019 at \$33.7M. An additional \$12.7M in debt proceeds are anticipated for the New City Hall.

Revenue in enterprise funds will increase due to the following programmed rate increases for FY 2019:

- Stormwater – Increase in equivalent residential unit (ERU) rate of 3.5%;
- Solid Waste – Increase in residential & commercial rates of 10%; and
- Water / Wastewater – Increase in unit charge of 4.75%.

GENERAL FUND - REVENUE				
REVENUE SOURCE	FY 2018 BUDGET	FY 2019 BUDGET	% CHANGE	\$ CHANGE
Property Taxes	\$ 9,064,400	\$ 9,779,700	8%	\$ 715,300
Other Taxes	4,374,100	4,446,500	2%	72,400
Licenses, Permits, Fees	2,439,600	2,529,300	4%	89,700
Intergovernmental	4,338,700	4,511,700	4%	173,000
Charges for Services	6,010,100	6,326,400	5%	316,300
Fines	495,400	898,400	81%	403,000
Miscellaneous	563,500	545,100	-3%	(18,400)
Transfers In	28,400	28,400	0%	-
TOTAL REVENUE	\$ 27,314,200	\$ 29,065,500	6%	\$ 1,751,300

Other significant revenue growth stems from ad valorem taxes to the General Fund which is anticipated to increase more than \$715,000 (8%) in FY 2019. The adopted millage rate for FY 2019 remains at 4.1345 mills, the same rate as adopted in FY 2016, FY 2017 and FY 2018.

Additional Homestead Exemption Referendum

During the spring 2018 legislative session, the Florida Senate and House of Representatives approved a ballot measure to be put before voters in November 2018. The language would provide for an additional \$25,000 in homestead exemption, bringing the maximum to \$75,000. This referendum, if approved, would result in the loss of more than \$520,000 in ad valorem taxes, as well as reduced revenues that are passed through from the County such as Library and Fire revenues. Mitigating the effect of this referendum, if approved, could result in the reduction of service levels, an increase to the millage rate, increasing other General Fund revenues, or a combination of these measures.

ALL FUNDS - EXPENSES				
EXPENSES	FY 2018 BUDGET	FY 2019 BUDGET	% CHANGE	\$ CHANGE
Personnel	\$ 26,800,100	\$ 27,930,200	4%	\$ 1,130,100
Operating	36,970,300	36,343,000	-2%	(627,300)
Capital	94,258,000	73,285,900	-22%	(20,972,100)
Other	12,694,400	10,012,050	-21%	(2,682,350)
Expense Subtotal	\$ 170,722,800	\$ 147,571,150	-14%	\$ (23,151,650)
Depreciation	\$ 7,649,600	\$ 5,947,000	-22%	\$ (1,702,600)
Elim. Of Principal Debt Pymts.	(1,687,500)	(2,460,800)	46%	(773,300)
Elim. Of Utility Capital	(11,146,800)	(17,116,600)	54%	(5,969,800)
TOTAL EXPENSES	\$ 165,538,100	\$ 133,940,750	-19%	\$ (31,597,350)

Total citywide expenditures of \$133,940,750 reflect a 19% decrease in spending over FY 2018 budget levels.

GENERAL FUND - EXPENSES				
EXPENSES	FY 2018 BUDGET	FY 2019 BUDGET	% CHANGE	\$ CHANGE
Personnel	\$ 14,435,800	\$ 15,288,400	6%	\$ 852,600
Operating	12,147,100	12,967,900	7%	820,800
Capital	387,400	1,030,000	166%	642,600
Other	411,000	566,000	38%	155,000
TOTAL EXPENSES	\$ 27,381,300	\$ 29,852,300	9%	\$ 2,471,000

Several minor changes in personnel, such as title changes and reclassification of positions, will occur with the adoption of the FY 2019 Budget. Six full-time positions have been added and one part-time. 2.6 FTE Parks Maintenance Worker I in the General Fund have been added to assist with Parks maintenance for events and the Dunedin Causeway. In addition, 3.0 FTEs have been added in the Public Services Division; two Public Services Maintenance Worker I, 1.0 FTE to assist with Stormwater and 1.0 FTE to assist with Streets, and 1.0 FTE Foreman within the Facilities Division to coordinate Janitorial Services and maintenance. Lastly, 1.0 FTE Building Inspector was added to meet increased demands of new construction.

Six position reclassifications are also included; Library Administrative Assistant to Administrative Coordinator and Library Technical Assistant from Grade 11 to Grade 13, Planning & Development Technicians from Grade 13 to Grade 14, and Planning & Development Receptionists from Grade 8 to Grade 10.

FY 2019 PERSONNEL CHANGES			
Department	Personnel Change	Fiscal Impact	Fund
Parks & Recreation	Parks Maintenance Worker I	\$ 115,100	General
Public Services- Streets	Public Services Maintenance Worker I	\$ 44,500	General
Public Services- Stormwater	Public Services Maintenance Worker I	\$ 44,500	Stormwater
Public Services- Facilities	Foreman (Public Services- Facilities)	\$ 50,000	Facilities
Fire	Fire/Rescue Sr. Admin Asst. to Admin. Coordinator	\$ 6,400	General
I.T. Services*	I.T. Services Division Director to I.T. Services Department Director	\$ 11,800	I.T. Services
Library	Library Admin. Asst. to Admin. Coordinator	\$ 3,300	General
Library	Library Tech. Assistant Gr 11 to Gr 13	\$ 1,100	General
Building	Building Inspector	\$ 96,300	Building
Planning & Development	P&D Technicians - Gr 13 to Gr 14	\$ 2,500	Building / General
Planning & Development	P&D Receptionists - Gr 8 to Gr 10	\$ -	Building / General

*This occurred in FY 2018.

Major changes in operating costs include the following:

- Citywide HVAC Replacements: \$570,000 (General Fund / Water Wastewater Fund);
- WWTP Outfall Piping Repair: \$500,000 (Water/Wastewater Fund);
- Stormwater Pipe Lining: \$425,000 (Stormwater Fund);
- Citywide Roof Replacements: \$162,000 (General Fund);
- MS Office 2019 Licenses: \$100,000 (IT Internal Service Fund); and
- Downtown Wayfinding Signage: \$55,000 (Parking Fund).

Citywide, several major capital projects are being initiated in FY 2019 including:

- Construction of a New City Hall: \$12,700,000 (Penny Fund);
- Water Treatment Plant Design-Build: \$13,986,000 (Water/Wastewater Fund);
- Construction of a new EOC and Fire Training Facility: \$1,839,000 (Penny Fund); and
- Marina Dredging: \$787,500 (Marina Fund).

Considerations During Budget Development

Staffing Levels

During budget development, there were several additional requests from Department Heads for FTEs to meet service needs. Despite the need to address additional staffing needs, revenues are not strong enough to support the additional recurring expense of additional new personnel. General Fund revenues have increased approximately 6.4% over FY 2018 budgeted amounts, bolstered by the 8.83% increase in the City's taxable value which will yield additional ad valorem tax revenue. While Administration feels the requested positions below are merited, the personnel requests will not be filled in FY 2019 due to the City's commitment to maintain current services and not increase services at this time.

UNFUNDED PERSONNEL REQUESTS			
Department	Personnel Change	Fiscal Impact	Fund
Fire/Rescue	1.0 FTE Fire Administration Lieutenant	\$90,500	General Fund
Library	0.125 FTE Librarian – P/T – Information Services	\$8,600	General Fund
Library	0.125 Sr. Library Assistant – Youth Services	\$4,800	General Fund
Library	1.0 FTE Librarian – Information Services	\$51,300	General Fund

In FY 2019 the City will return to a pay for performance program. A 3.5 percent overall increase in base pay for employees has been incorporated into the budget at a graduated scale.

Infrastructure and City Facilities

Preservation and maintenance of existing city facilities will drive major spending in the General Fund in FY 2019 with \$750,000 dedicated to HVAC replacements, exterior facility painting, and roof replacements. Funding these maintenance needs has been carefully planned and balanced with meeting fund balance levels identified in the City’s Reserve Policy. Compliance with the Reserve Policy in FY 2019 and beyond will ensure the City has funding available to address existing and emergent needs as they arise.

Additional Comments

Overall, the FY 2019 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, preservation of infrastructure, conservation, and the arts. I am committed to working with the City Commission to advance the City’s initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,



Jennifer K. Bramley
City Manager



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DUNEDIN: AT A GLANCE

Date of Incorporation	June 1, 1899
Form of Government	Commission / City Manager
Property Tax Rate	4.1345 Mills per \$1,000 value
Local Retail Sales Tax	7.00%

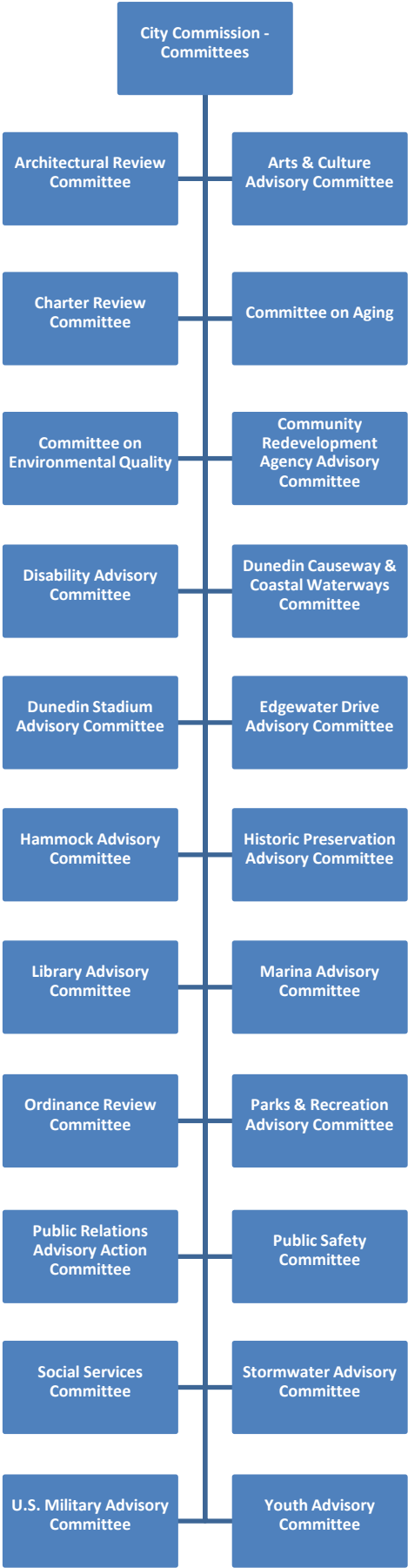
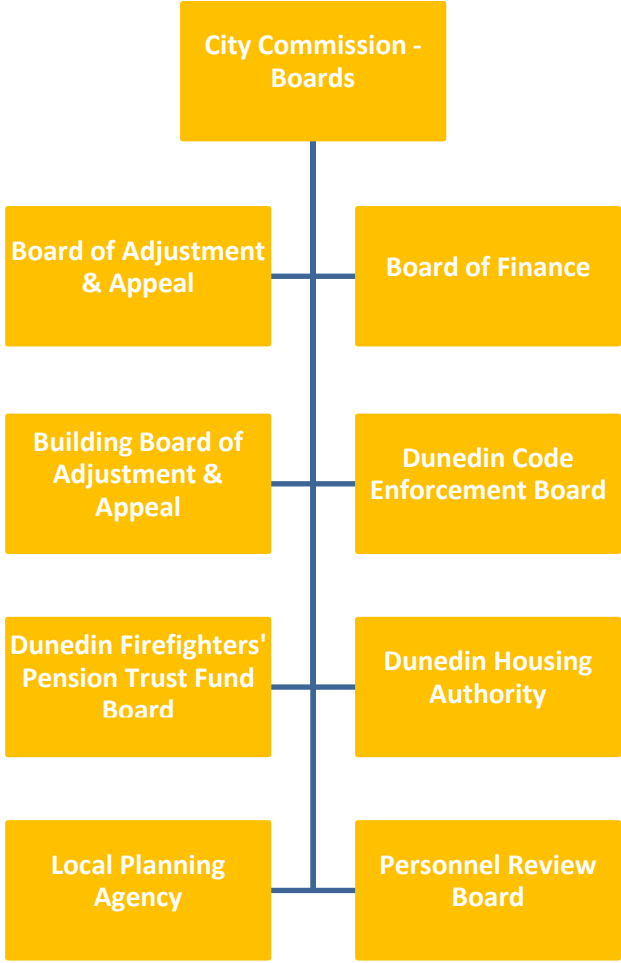
Area:	28.2 sq. miles
Land:	10.4 sq. miles
Water:	17.8 sq. miles

	County	Dunedin
Population	968,279	36,695
Labor Force	481,914	18,087
Employment	460,833	17,317
Unemployment	21,081	770
Unemployment Rate	4.4%	4.3%
Education		
High School or higher	28.1%	90.8%
Bachelors or higher	19.2%	30.7%
Median Household Income	\$49,730	\$47,508
Average Household Size	2.19	2.01
Per Capita Income	\$33,054	\$32,955
Sex		
Female:	54.0%	53.9%
Male:	46.0%	46.1%
Racial Composition		
White Alone	80.1%	90.4%
Black Alone	10.9%	3.4%
Two or more Races	2.7%	2.3%
Other	6.3%	3.9%
Hispanic Origin (any race)	9.8%	7.6%
Age		
18 and under	16.0%	13.0%
19-34	18.6%	14.6%
35-44	10.8%	9.3%
45-54	13.7%	12.4%
55-64	15.8%	16.9%
65 and over	24.9%	33.7%



Source: Pinellas County Economic Development, www.pced.org/page/DemoBusiness

City of Dunedin Advisory Boards & Committees



Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.



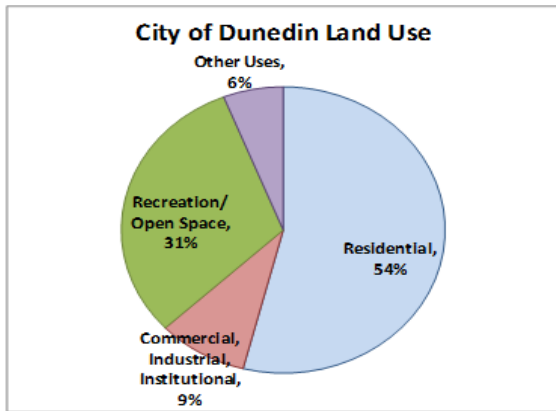
Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.





The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green -friendly, encompassing six parks, a "clean" marina, and providing access to neighboring communities through the Jolley Trolley bus service.



Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than one third (34.1%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.

Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.



Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2019 Budget includes a 4.1345 millage rate, unchanged since FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, and access to natural amenities and man-made attractions.

Economic Outlook

The overall outlook for the City continues to be cautiously optimistic and in concert with national trending. Over the past twelve months, the City economy along with national economy has continued to recover from the Great Recession. The civilian unemployment rate, which peaked near 10% in 2010, has decreased dramatically since the 2008-2009 recession. According to the U.S. Department of Labor, the national unemployment rate in FY 2018 was 3.7%, down 0.5% from August 2017. This is the lowest rate since March 2007, before the Great Recession. In contrast, the City of Dunedin's unemployment rate is estimated to 3.3% for August 2018, according to the Bureau of Labor and Statistics (BLS). While this is a promising sign of continued recovery, another important economic indicator, wage growth, has seen an average hourly earnings increase of 2.9%, the largest gain since June 2009. This, combined with CPI growth of 2.7% over the last 12 months, indicates strengthening through 2018, but is expected to level out and become flat in 2019.

From a local perspective, employment indicators illustrate progress within the Tampa-St. Petersburg-Clearwater Metropolitan Statistical Area (Tampa MSA) reporting 3.8% unemployment for June 2018, and Pinellas County at 3.5%. While the nation has experienced a significant wage growth since 2017, the State of Florida's growth is lower at 1.72%, and Pinellas County slightly higher than the state at 1.99%. This steady wage growth is expected to continue in 2019, and combined with a relatively low Cost of Living Index (COLI), continued efforts to increase affordable housing within the City, and the County's efforts to promote the creation of jobs in Pinellas County, should result in an economically stable forecast for 2019.

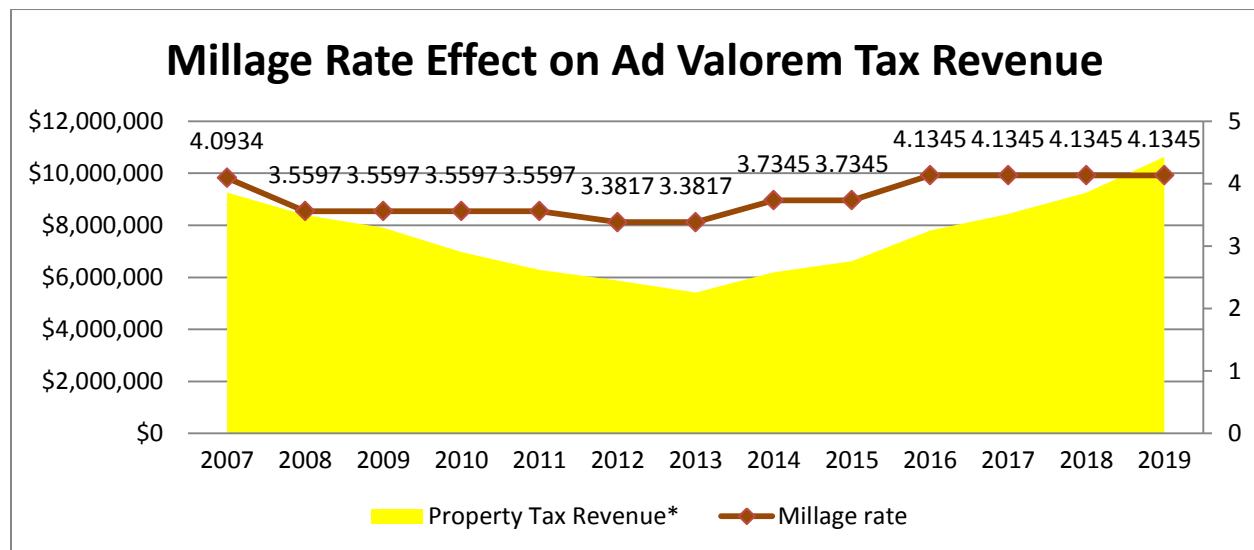
Ad Valorem Revenues and Property Values

Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$80 billion. Despite the significant loss in value since the recession, the countywide total taxable value has grown 36% over the last five years, with the most significant gains over the past two years.

Tax Year	Pinellas County Total Taxable Value	% Change	City of Dunedin Total Taxable Value	% Change
2013 Final Tax Roll	\$ 56,092,698,300	3.21%	\$ 1,759,398,960	2.34%
2014 Final Tax Roll	\$ 59,650,849,843	6.34%	\$ 1,876,446,039	6.65%
2015 Final Tax Roll	\$ 63,599,221,882	6.62%	\$ 1,991,882,705	6.15%
2016 Final Tax Roll	\$ 68,171,078,378	7.19%	\$ 2,147,371,249	7.81%
2017 Final Tax Roll	\$ 73,503,171,055	7.82%	\$ 2,344,822,531	9.20%
2018 Prelim. Tax Roll	\$ 79,414,046,676	8.04%	\$ 2,551,762,640	8.83%

Source: Pinellas County Property Appraiser's Office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.



FY 2019 will mark the sixth consecutive year of growth in the City's gross taxable value. During FY 2019, the City anticipates gross taxable value to increase by 8.83%, from \$2.345B to \$2.552B. This will generate an additional \$855,594 in ad valorem revenues across all funds over FY 2019 budget levels.

Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2015	6,983	\$174,880,139
FY 2016	4,811	\$107,719,588
FY 2017	4,900	\$125,000,000
FY 2018 Estimate	4,800	\$120,000,000
FY 2019 Projected	4,800	\$100,000,000

Source: City of Dunedin, Planning & Development Department

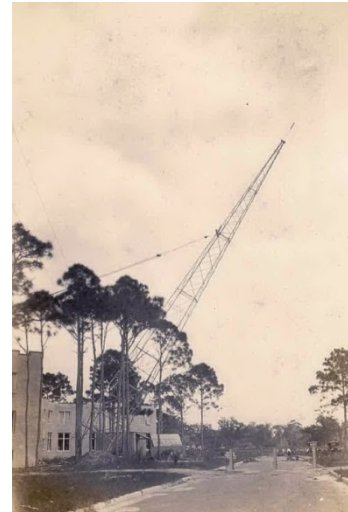


Dunedin is proud of its many “firsts”-

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain “platinum status” as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.



The first radio signals from Pinellas County were sent from Dunedin.



Frozen orange juice concentrate originated in Dunedin.



The oldest continuous garden club on Florida’s west coast is the Dunedin Garden Club.



The Pram sailboat racer originated in Dunedin.

History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



Dunedin: Looking Forward

The City's Comprehensive Plan, adopted in 1989, was a 20-year policy document addressing physical development and the provision of municipal services. In 2008, an update, Dunedin 2025, replaced the original plan. Although most of the policies set forth in the previous update were retained, some were deleted due to completion of certain tasks and others were added due to changes in existing conditions or changes in state and regional requirements.

At the direction of City Commission, the City recently sought Requests for Qualifications (RFQ) to lead the City's next visioning process to focus on land use, as well as the scale of developments. This will serve as the basis for an overhaul of the existing Comprehensive Plan. Public engagement will be key for the community-wide visioning effort and input from stakeholders will be vital.

Phase 1: Community Visioning (January 2017—December 2017)

Community visioning exercise for each of the City's existing Comprehensive Plan Elements.

Phase 2: Comprehensive Plan Development (July 2017—June 2018)

Partnership with University of South Florida's Community Sustainability Partnership Program which will provide research, analysis, and report on areas of future concern for the City of Dunedin.

Phase 3: Adoption of Comprehensive Plan (October 2018—September 2019)

Create and adopt a leading edge GIS formatted Comprehensive Plan

Business Planning and Capital Improvements Plan Development

The City of Dunedin's Five **EPIC! Goals** were established by City Commission at their 2018 Strategic Planning Sessions. These Five **EPIC! Goals** provide the framework that is used to organize and align the City's 2019 programs and projects contained within the 2019 Business Plan and Capital Improvements Plan. The initiatives included in the 2019 Business Plan are seen by City leadership as being critical to advancing the long-term strategic goals. All initiatives listed in the Plan will be started, but not necessarily completed, in 2019.

The Business Plan is an important part of the City's annual planning cycle, designed to ensure that both city funds and the efforts of staff and City Commission are allocated effectively and efficiently to the top public priorities. The initiatives included within the Business Plan are the drivers for the 2019 Operating and Capital Budget for the City.

In order to keep the Business Plan relevant and meaningful, the programs and projects contained within the Business Plan will be reported upon quarterly. As business plan development evolves over the coming years, it will be an important piece of the City's performance management program and a record of the City's commitment to continuous improvement.

The City of Dunedin's Five EPIC! Goals

EPIC! Goal #1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Objectives:

- a. Preserve and promote Dunedin's history & cultural heritage.
- b. Foster and support a variety of events and activities across the city geographically.
- c. Create opportunities for lifelong learning.
- d. Strengthen performing and visual arts.

EPIC! Goal #2

Create a visual sense of place throughout Dunedin.

Objectives:

- a. Complete streets -you can go wherever you want to go in Dunedin on the multi-modes of transportation, i.e. bike routes, bus path, golf cart routes.
- b. Create vibrant neighborhoods throughout the City including south side street names / New reclaimed water.
- c. Identify and enhance commercial corridors according to the theme of the area / Entry way demarcation.
- d. Support and encourage enhancements that promote the Pinellas Trail in Dunedin as a premier recreational asset.

EPIC! Goal #3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Objectives:

- a. Encourage and support implementation of Quality of Life efforts by Pinellas County, and others, along the Dunedin Causeway.
- b. Identify and expand opportunities and programs for responsible public access to the waterfront including facilities for motorized and non-motorized boating activities.
- c. Expand nature education and appreciation through various displays, tours and outreach programs.
- d. Leverage Stormwater Master Plan Update recommendations to implement projects which affect and protect the Coastal Community.

EPIC! Goal #4

Be the statewide model for environmental sustainability stewardship.

Objectives:

- a. Become the model steward for our city's physical and environmental stability.
- b. Support and enhance a clean, healthy environment.
- c. Establish environmental sustainability as an essential and mutually supportive element of livability, affordability and equity.
- d. Preserve, promote and enhance our natural environment.

EPIC! Goal #5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Objectives:

- a. Offer opportunities for community engagement, volunteerism and public-private partnerships.
- b. Make Dunedin a place where people of any generation, cultural and socio-economic background feel welcome.
- c. Seek and maintain public safety by the Fire Department responding to 90% of their emergency fire and EMS calls within 7.5 minutes and for the Pinellas County Sheriff's Office to ensure all Dunedin residents live in safe neighborhoods and reduce crime by promoting partnerships between citizens and law enforcement.
- d. Foster an appreciation for public service and customer service throughout the organization and with its citizens & employees by maintaining or enhancing a 91 %satisfaction rating per the customer survey.
- e. Continue to develop open, two-way communication between the government and citizenry.
- f. Develop and implement workforce initiatives that establish the City as an Employer of Choice.
- g. Create an atmosphere of civility within the community through communications, transparency and mutual respect.

Reporting on Goals and Initiatives

In the FY 2018 Operating & Capital Budget document, goals for the current and previous fiscal year were recorded at the end of each department narrative. Beginning in FY 2019, current fiscal year goals (initiatives and CIP) will be consolidated into an Appendix at the end of the document, and be identified by **EPIC! Goal** and by Department. Reporting on previous year goals (initiatives & CIP) will also be included in one consolidated section as an Appendix and identified by Strategic Priority as well as by Department. The FY 2019 and FY 2018 reports can be found:

- Appendix A: FY 2019 Initiatives and CIP (page 325); and
- Appendix B: FY 2018 Progress on Initiatives (page 347).

Strategic Planning Engagement 2018



The City of Dunedin's Five **EPIC! GOALS**

1

Create a vibrant, cultural experience that touches the lives of our community and visitors.

2

Create a visual sense of place throughout Dunedin.

3

Promote Dunedin as The Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

4

Be the statewide model for environmental sustainability stewardship.

5

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.



BUDGET GUIDE & FINANCIAL POLICIES

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*



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BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with City of Dunedin Five **EPIC! Goals**, and initiatives set forth in the 2019 Business Plan and Capital Improvements Plan. This draft Business Plan and CIP is published in May and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL OPERATING BUDGET

Budget Kickoff

Finance staff coordinate a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

Departmental Budget Preparation

City departments develop their expense budget requests for the upcoming fiscal year.

Budget Review and Adoption

After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests. Capital Improvement Projects and Initiatives as set forth in the Business Plan are also incorporated into each Department's budget during this process.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance by July 1. Two budget workshops are held with the City Commission to review the proposed budget prior to a vote on the maximum millage rate.

Each fund within the Budget Summary section of the Adopted Budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

FY 2019 BUDGET TIMELINE

JANUARY	1/18/2018 1/30/2018	<ul style="list-style-type: none"> • City Commission Strategic Planning Session (8a-5p at Achieva HQ) • Budget Kickoff Meeting
FEBRUARY	2/1 - 2/21 2/1 - 2/21 2/26 - 3/9 2/26 - 3/10	<ul style="list-style-type: none"> • Departments update and create new CIP project sheets • Departments prepare Personnel, Facilities, & IT Request Forms • Departments enter their FY 2019 budgets in Naviline • Departments prepare FY 2019 revenue estimates
MARCH	3/14 - 3/16 3/19 - 3/23	<ul style="list-style-type: none"> • Finance and City Manager's Office review dept. submittals in LRFP • Departmental budget meetings with City Manager's Office
APRIL	4/2 - 4/6 4/2 - 4/6 4/9 - 4/10 4/11 - 4/13 4/27/2018	<ul style="list-style-type: none"> • City Manager's Office prioritizes CIP & Bus. Plan initiatives citywide • Finance enters final CIP and Bus. Plan initiatives into LRFP • Finance finalizes FY 2019 Draft Business Plan & CIP • Dept. final review of FY 2019 Draft Business Plan & CIP • FY 2019 Draft Business Plan & CIP Published
MAY	5/1 - 5/23 5/1 - 5/18 5/21 - 6/1 5/23/2018 5/25/2018	<ul style="list-style-type: none"> • Board of Finance review/discussion of Draft Business Plan & CIP • Depts. report on perf. measures & FY18 goals for Proposed Budget • Departments finalize narrative sections for Proposed Budget • Board of Finance report of recommendations to City Administration • Commission Workshop (9a-4p): FY 2019 Draft Business Plan & CIP
JUNE	6/1 - 6/15 6/13 - 6/15 6/29/2018	<ul style="list-style-type: none"> • Finalize Proposed Budget • Depts. final review of Proposed Budget • FY 2019 Proposed Budget Published
JULY	7/17/2018 7/24/2018 7/26/2018	<ul style="list-style-type: none"> • City Commission Workshop (9a-2p): Proposed Budget • City Commission Workshop (12:00p-3:30p): Proposed Budget • City Commission Meeting: Est. Maximum Millage Rate for FY 2019
AUGUST	8/1 - 8/31	<ul style="list-style-type: none"> • Finalize Tentative Budget
SEPTEMBER	9/6/2018 9/20/2018	<ul style="list-style-type: none"> • Commission Meeting: PH- Proposed Mill. Rate & Tentative Budget • Commission Meeting: PH- Final Millage Rate and Final Budget

BUDGET POLICIES

Balanced Budget

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

Budgetary Level of Control

The budgetary data included herein represents the FY 2019 Adopted Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

Budget Adjustments

Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

Basis of Accounting

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed three times each year with the publication of the Capital Improvements Plan, Proposed Budget, and Adopted Budget.

Expenditure / Expense Appropriations by Category

Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions, that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2019 Adopted Budget includes:

- Pay-for-performance merit increase of 3.5% max. for eligible non-represented employees / 3.5% max. for eligible IAFF (Fire Union) employees;
- Increase in budgeted Worker's Compensation claims of \$84,900 based on current actuarial report plus a modest contingency; and
- Increase of 10% in the Health Benefits Fund, which includes a 10.9% increase for medical claims.

Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs (\$25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital

The City defines capital expenses as those with an individual cost of \$1,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2019 Adopted Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

Budgetary Changes in FY 2019

Capital outlay is no longer budgeted for in enterprise and internal service funds, but is identified within departmental budget pages to show anticipated spending. Beginning in FY 2018, depreciation has been budgeted in enterprise and internal service funds. These changes align the City budget with the Comprehensive Annual Financial Report (CAFR) and provide for better transparency in comparing budget to prior year actuals. Also new in FY 2019, is the Business Plan & Capital Improvement Plan; which, as discussed in the Budget Process section, guides the City in development of the Capital Budget.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- **Enterprise Funds**, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management
- **Internal Service Funds**, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2019 CITY OF DUNEDIN FUNDS

GENERAL FUND	SPECIAL REVENUE FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS*
	Stadium Fund	Stormwater Fund	Firefighter's Retirement Fund
	Penny Fund	Solid Waste Fund	Defined Contribution Plan Fund
	County Gas Tax Fund	Marina Fund	
	Community Redevelopment Agency (CRA) Fund	Water/Wastewater Fund	
	Building Fund	Parking Fund	
	Impact Fee Fund	Fleet Internal Service Fund	
		Facilities Maintenance Internal Service Fund	
		I.T. Services Internal Service Fund	
		Health Benefits Internal Service Fund	
		Risk Safety Internal Service Fund	

* *Fiduciary Funds are not budgeted.*

FUNDING SOURCE BY DEPARTMENT

	General	Stadium	Impact Fee	Building	County Gas Tax	Penny	CRA	Solid Waste	Water/WW	Marina	Stormwater	Parking	Fleet	Facilities Maint.	IT Services	Health Benefits	Risk Safety
City Attorney	X																
City Clerk	X																
City Commission	X																
City Manager	X																
Community Relations	X																
Economic & Housing Development	X				X	X				X							
Finance	X																
Fire	X	X			X												
Human Resources & Risk Management	X														X	X	
I.T. Services														X			
Law Enforcement	X	X															
Library	X																
Parks & Recreation	X	X	X	X		X			X								
Planning & Development	X					X				X							
Public Works	X		X	X	X		X	X	X		X	X					

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
 - (a) Inventory and prepaid items;
 - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
 - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.
- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
 - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
 - (b) Imposed by law through constitutional provisions or enabling legislation.
- Committed fund balance shall be the amounts committed by City Commission action for the following:
 - (a) Major maintenance and repair projects;
 - (b) Meeting future obligations resulting from a natural disaster;
 - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
 - (d) Amounts set aside for specific projects.
- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
 - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
 - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
 - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

- Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

RESOLUTION 15-05

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY; PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City desires to establish a new Fund Balance and Reserve Policy, and

WHEREAS, such a policy has been prepared and a copy thereof is attached hereto;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

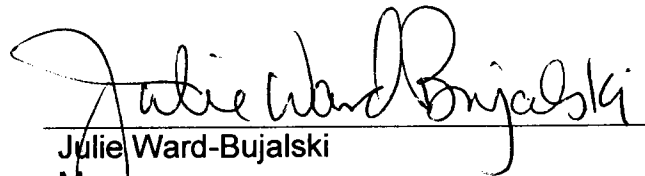
SECTION 1. The City Commission hereby adopts the “City of Dunedin, Florida Fund Balance and Reserve Policy”, attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

SECTION 2. If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

SECTION 3. All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

SECTION 4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 22nd day of January, 2015.


Julie Ward-Bujalski
Mayor

ATTEST:


Denise M. Kirkpatrick
City Clerk

Resolution 15-05

Exhibit A



City of Dunedin, Florida FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 "*Fund Balance Reporting and Governmental Fund Type Definitions*" effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

On September 20, 2018, the City Commission adopted Resolution 18-24, revising the City of Dunedin's Debt Management Policy. The revised policy in its entirety can be found in Appendix C of this document.

The Purpose of the City of Dunedin ("City") debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City's credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- Net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.
- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

The City's revised debt policy can be found in Appendix C at the end of this document.

COMPARISON OF FY 2019 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual general government revenue **shall not exceed 12.5%**;

FY 2019 General Government Revenue (General Fund):	\$ 29,574,500
Outstanding General Govt. Debt Service	\$ 1,197,979

4.1% of General Govt. Revenue

The City's maximum ratio of outstanding capital debt to the property tax base **shall not exceed 20%**;

FY 2019 Est. City of Dunedin Gross Taxable Value:	\$ 2,552,146,961
Governmental Outstanding Debt (Principal Only):	\$ 7,008,128

0.3% of Gross Taxable Value

Purpose	Issue Date	Type	Lender	Issue Amount	Balance @ 9/30/2018	Coupon Range	Maturity/ Call Date
Enterprise Funds Debt							
Stormwater Capital	06/08/12	Bond	SunTrust	\$ 5,876,000	\$ 4,762,000	3.695%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY*	1,361,114	999,544	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY*	16,538,886	12,145,456	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000	5,760,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease	12/29/15	Cap. Lease	Bank of America	694,142	423,119	1.610%	12/29/2020
				Subtotal:	\$ 24,090,119		
* Bond Insurance through Assured Guaranty Corp, policy#214829-N/R							
Governmental Funds Debt							
Fire Station	11/22/13	Note	SunTrust	\$ 1,280,000	\$ 987,000	3.492%	10/1/2028
Spring Training (Series 2012)	11/09/12	Note	PNC Bank	3,280,000	1,051,128	1.513%	4/1/2021
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000	4,970,000	1.960%	10/1/2025
				Subtotal:	\$ 7,008,128		
Internal Service Funds Debt							
Fleet Capital Lease - 2016	12/29/15	Cap. Lease	Bank of America	\$ 624,420	\$ 380,619	1.610%	12/29/2020
				Subtotal:	\$ 380,619		
Grand Total City Wide Debt:					\$ 31,478,866		

DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE

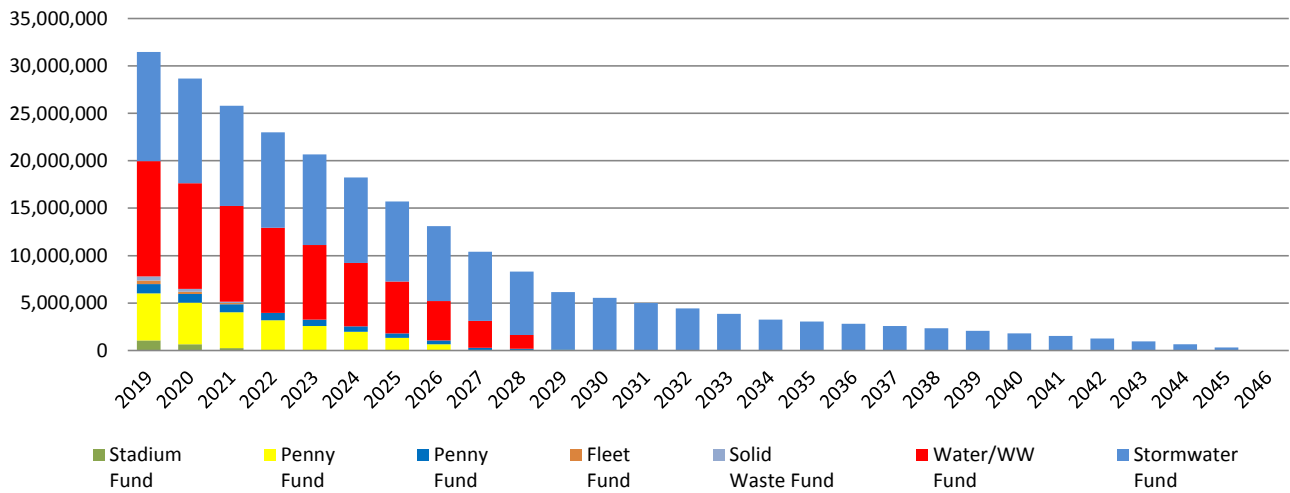
as of 10/1/2018

<i>Purpose</i>	Stadium	Community Center	Fire Station	Vehicles	Vehicles	Water/WW Capital	Stormwater Capital	
<i>Fund</i>	Stadium Fund	Penny Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL

Fiscal Year

2019	\$ 1,051,128	\$ 4,970,000	\$ 987,000	\$ 380,619	\$ 423,119	\$ 12,145,456	\$ 11,521,544	\$ 31,478,866
2020	649,103	4,390,000	909,000	255,767	284,326	11,138,339	11,048,660	28,675,196
2021	240,953	3,805,000	829,000	128,905	143,298	10,089,645	10,559,355	25,796,156
2022	-	3,205,000	747,000	-	-	8,999,372	10,058,628	23,010,000
2023	-	2,590,000	663,000	-	-	7,867,521	9,541,479	20,662,000
2024	-	1,965,000	576,000	-	-	6,689,471	9,006,528	18,237,000
2025	-	1,325,000	487,000	-	-	5,451,365	8,452,635	15,716,000
2026	-	670,000	395,000	-	-	4,148,581	7,879,419	13,093,000
2027	-	-	300,000	-	-	2,808,839	7,294,161	10,403,000
2028	-	-	203,000	-	-	1,427,518	6,686,481	8,317,000
2029	-	-	103,000	-	-	-	6,060,000	6,163,000
2030	-	-	-	-	-	-	5,536,000	5,536,000
2031	-	-	-	-	-	-	4,996,000	4,996,000
2032	-	-	-	-	-	-	4,435,000	4,435,000
2033	-	-	-	-	-	-	3,858,000	3,858,000
2034	-	-	-	-	-	-	3,260,000	3,260,000
2035	-	-	-	-	-	-	3,040,000	3,040,000
2036	-	-	-	-	-	-	2,810,000	2,810,000
2037	-	-	-	-	-	-	2,575,000	2,575,000
2038	-	-	-	-	-	-	2,330,000	2,330,000
2039	-	-	-	-	-	-	2,075,000	2,075,000
2040	-	-	-	-	-	-	1,810,000	1,810,000
2041	-	-	-	-	-	-	1,535,000	1,535,000
2042	-	-	-	-	-	-	1,250,000	1,250,000
2043	-	-	-	-	-	-	955,000	955,000
2044	-	-	-	-	-	-	650,000	650,000
2045	-	-	-	-	-	-	330,000	330,000
2046	-	-	-	-	-	-	-	-

Debt Principal Outstanding by Fund as of 10/1/2018



FUTURE DEBT SERVICE BY FUND

as of 10/1/2018

Fund	Stadium Fund	Penny Fund	CRA Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
Fiscal Year								
2019	\$ 3,586,950	\$ 1,037,200	\$ -	\$ 131,100	\$ 145,700	\$ 2,786,100	\$ 887,400	\$ 8,574,450
2020	2,912,300	2,453,300	-	131,000	145,700	2,783,800	886,900	9,313,001
2021	2,739,300	2,455,900	279,700	131,000	284,700	3,162,100	880,800	9,933,501
2022	2,497,200	3,433,900	279,700	-	139,100	3,159,300	879,100	10,388,300
2023	2,497,200	3,431,700	563,800	-	139,100	3,153,400	877,700	10,662,899
2024	2,497,200	3,433,300	563,800	-	139,100	3,153,000	876,800	10,663,200
2025	2,497,109	3,435,363	563,735	-	139,032	3,167,160	877,039	10,679,438
2026	2,497,109	3,437,113	563,735	-	139,032	3,163,643	869,577	10,670,210
2027	2,497,109	2,759,195	563,735	-	-	3,160,978	870,778	9,851,795
2028	2,497,109	2,758,755	563,735	-	-	3,159,777	867,486	9,846,862
2029	2,497,109	2,758,217	563,735	-	-	1,708,169	743,834	8,271,064
2030	2,497,109	-	563,735	-	-	1,708,169	739,621	5,508,634
2031	2,497,109	-	563,735	-	-	1,708,169	739,701	5,508,714
2032	2,497,109	-	563,735	-	-	1,708,169	734,075	5,503,088
2033	2,497,109	-	563,732	-	-	1,708,169	732,743	5,501,753
2034	2,497,109	-	284,033	-	-	1,708,169	338,975	4,828,286
2035	2,497,109	-	-	-	-	1,708,169	339,975	4,545,253
2036	2,497,109	-	-	-	-	1,708,169	335,969	4,541,247
2037	2,497,109	-	-	-	-	1,708,169	336,969	4,542,247
2038	2,497,105	-	-	-	-	1,708,169	337,594	4,542,868
2039	1,447,430	-	-	-	-	1,708,169	337,844	3,493,443
2040	1,447,430	-	-	-	-	1,708,180	337,719	3,493,328
2041	1,447,430	-	-	-	-	1,328,675	337,219	3,113,324
2042	1,447,430	-	-	-	-	1,328,675	336,344	3,112,449
2043	1,447,436	-	-	-	-	1,328,675	335,094	3,111,205
2044	-	-	-	-	-	-	338,375	338,375
2045	-	-	-	-	-	-	336,188	336,188
	\$ 58,926,828	\$ 31,393,940	\$ 7,044,645	\$ 393,100	\$ 1,271,465	\$ 55,333,321	\$ 16,511,120	\$ 170,875,121

FUTURE DEBT SERVICE BY FUND

as of 10/1/2018

Fund	Stadium Fund	Penny Fund	CRA Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
Fiscal Year								
2019 Principal	\$ 1,286,055	\$ 658,000	\$ -	\$ 124,852	\$ 138,793	\$ 1,723,792	\$ 472,883	\$ 8,574,450
Interest	2,300,895	379,200	-	6,248	6,907	1,062,309	414,516	
2020 Principal	1,332,957	1,694,902	-	126,862	141,028	1,783,287	489,305	9,313,001
Interest	1,579,344	758,398	-	4,138	4,673	1,000,514	397,595	
2021 Principal	1,208,430	1,763,397	139,445	128,905	244,952	2,074,824	500,727	9,933,501
Interest	1,530,870	692,503	140,255	2,095	39,748	1,087,276	380,073	
2022 Principal	1,012,129	2,458,378	147,114	-	107,099	2,141,016	517,149	10,388,300
Interest	1,485,071	975,522	132,586	-	32,001	1,018,284	361,951	
2023 Principal	1,058,855	2,564,026	304,606	-	112,836	2,212,443	534,951	10,662,899
Interest	1,438,345	867,674	259,194	-	26,264	940,957	342,749	
2024 Principal	1,107,753	2,678,576	321,359	-	118,881	2,298,360	553,893	10,663,200
Interest	1,389,447	754,724	242,441	-	20,219	854,640	322,907	
2025 Principal	1,158,924	2,799,288	339,034	-	125,250	2,389,544	573,216	10,679,438
Interest	1,338,185	636,075	224,701	-	13,782	777,616	303,823	
2026 Principal	1,212,474	2,925,436	357,681	-	131,961	2,453,671	585,258	10,670,210
Interest	1,284,635	511,677	206,054	-	7,071	709,972	284,320	
2027 Principal	1,268,515	2,371,310	377,353	-	-	2,523,097	607,680	9,851,795
Interest	1,228,594	387,885	186,382	-	-	637,881	263,099	
2028 Principal	1,327,163	2,494,214	398,108	-	-	2,597,840	626,481	9,846,862
Interest	1,169,946	264,542	165,627	-	-	561,937	241,005	
2029 Principal	1,388,541	2,623,474	420,003	-	-	1,199,579	524,000	8,271,064
Interest	1,108,568	134,743	143,732	-	-	508,590	219,834	
2030 Principal	1,452,776	-	443,104	-	-	1,229,569	540,000	5,508,634
Interest	1,044,333	-	120,631	-	-	478,600	199,621	
2031 Principal	1,520,002	-	467,474	-	-	1,260,308	561,000	5,508,714
Interest	977,107	-	96,261	-	-	447,861	178,701	
2032 Principal	1,590,359	-	493,185	-	-	1,291,816	577,000	5,503,088
Interest	906,750	-	70,550	-	-	416,353	157,075	
2033 Principal	1,663,994	-	520,308	-	-	1,324,111	598,000	5,501,753
Interest	833,115	-	43,424	-	-	384,058	134,743	
2034 Principal	1,741,061	-	269,225	-	-	1,357,214	220,000	4,828,286
Interest	756,048	-	14,807	-	-	350,955	118,975	
2035 Principal	1,821,720	-	-	-	-	1,391,144	230,000	4,545,253
Interest	675,389	-	-	-	-	317,025	109,975	
2036 Principal	1,906,141	-	-	-	-	1,425,923	235,000	4,541,247
Interest	590,968	-	-	-	-	282,246	100,969	
2037 Principal	1,994,500	-	-	-	-	1,461,571	245,000	4,542,247
Interest	502,609	-	-	-	-	246,598	91,969	
2038 Principal	2,086,977	-	-	-	-	1,498,110	255,000	4,542,868
Interest	410,128	-	-	-	-	210,059	82,594	
2039 Principal	1,134,099	-	-	-	-	1,535,563	265,000	3,493,443
Interest	313,331	-	-	-	-	172,606	72,844	
2040 Principal	1,190,804	-	-	-	-	1,573,963	275,000	3,493,328
Interest	256,626	-	-	-	-	134,217	62,719	
2041 Principal	1,250,344	-	-	-	-	1,233,807	285,000	3,113,324
Interest	197,086	-	-	-	-	94,868	52,219	
2042 Principal	1,312,861	-	-	-	-	1,264,652	295,000	3,112,449
Interest	134,569	-	-	-	-	64,023	41,344	
2043 Principal	1,378,511	-	-	-	-	1,296,269	305,000	3,111,205
Interest	68,926	-	-	-	-	32,406	30,094	
2044 Principal	-	-	-	-	-	-	320,000	338,375
Interest	-	-	-	-	-	-	18,375	
2045 Principal	-	-	-	-	-	-	330,000	336,188
Interest	-	-	-	-	-	-	6,188	
TOTAL	\$ 58,926,828	\$ 31,393,940	\$ 7,044,645	\$ 393,100	\$ 1,271,465	\$ 55,333,321	\$ 16,511,120	\$ 170,875,121



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BUDGET SUMMARY

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*



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RESOLUTION 18-21

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE FINAL OPERATING AND CAPITAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2018 AND ENDING SEPTEMBER 30, 2019; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission has examined and carefully considered the Fiscal Year 2019 Tentative Budget; and

WHEREAS, the City Commission held a first public hearing and adopted the Tentative Fiscal Year 2019 Operating and Capital Budget on Thursday, September 6, 2018; and

WHEREAS, Florida Statutes require each taxing authority to hold a public hearing on the Final Budget; and

WHEREAS, the City of Dunedin, Florida, set forth a Final Budget for the Fiscal Year 2019 in the amount of \$133,940,750 as detailed in Exhibit A.

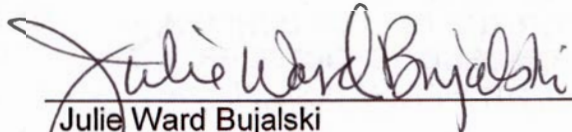
NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE CITY OF DUNEDIN, FLORIDA THAT:

Section 1. The Fiscal Year 2019 Final Budget be adopted for the Fiscal Year commencing October 1, 2018 and ending September 30, 2019.

Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF
DUNEDIN, FLORIDA, THIS 20th day of September, 2018.





Julie Ward Bujalski
Mayor

ATTEST:



Denise M. Kirkpatrick
City Clerk

**BUDGET SUMMARY
CITY OF DUNEDIN, FLORIDA - FY 2019**

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2019
ARE 19% LOWER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

Millage Rate
4.1345

Beginning Reserves* 10/1/2018
(includes restricted and assigned)

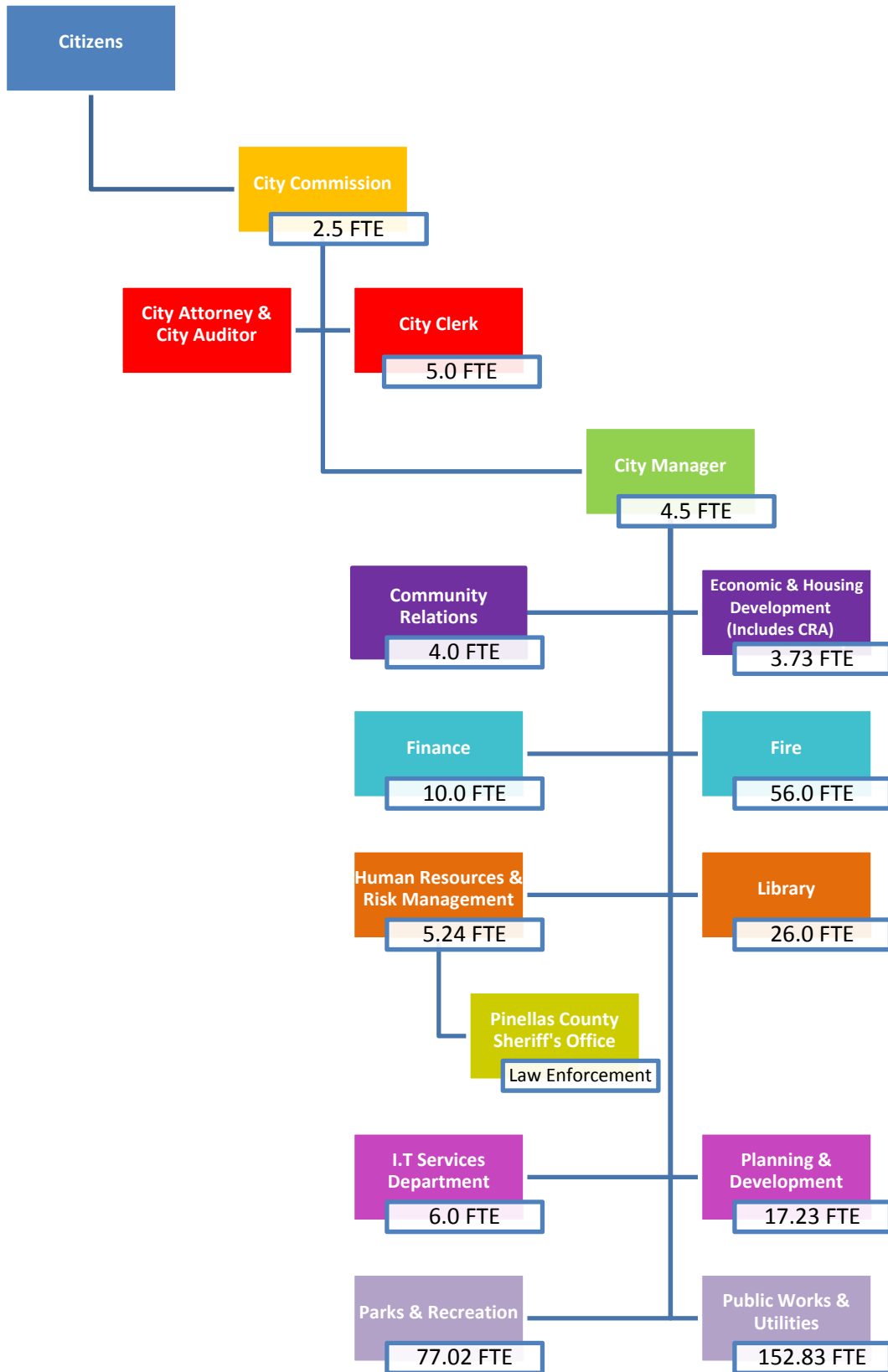
ESTIMATED REVENUES:

	General Fund FY 2019	Special Revenue Funds FY 2019	Enterprise Funds FY 2019	Net Total (w/o internal service funds) FY 2019	Internal Service Funds FY 2019	TOTAL BUDGET FY 2019
Beginning Reserves* 10/1/2018 (includes restricted and assigned)	\$ 5,566,191	\$ 8,713,541	\$ 49,330,081	\$ 63,609,813	\$ 14,251,207	\$ 77,861,020
ESTIMATED REVENUES:						
Property Taxes	\$ 9,779,700	\$ 903,400	\$ -	\$ 10,683,100	\$ -	\$ 10,683,100
Other Taxes	4,446,500	4,269,200	-	8,715,700	-	8,715,700
Licenses, Permits, Fees	2,529,300	1,989,500	446,000	4,964,800	-	4,964,800
Intergovernmental Revenue	4,511,700	17,700,000	13,000	22,224,700	-	22,224,700
Charges for Services	6,326,400	335,000	26,716,900	33,378,300	-	33,378,300
Fines & Forfeitures	898,400	-	128,000	1,026,400	-	1,026,400
Miscellaneous Revenues	545,100	1,491,200	928,800	2,965,100	150,500	3,115,600
Internal Service Charges	-	-	-	-	12,223,400	12,223,400
TOTAL REVENUES	\$ 29,037,100	\$ 26,688,300	\$ 28,232,700	\$ 83,958,100	\$ 12,373,900	\$ 96,332,000
Debt Proceeds	-	46,381,200	-	46,381,200	-	46,381,200
Transfers In	28,400	557,100	-	585,500	281,700	867,200
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 29,065,500	\$ 73,626,600	\$ 28,232,700	\$ 130,924,800	\$ 12,655,600	\$ 143,580,400
TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES	\$ 34,631,691	\$ 82,340,141	\$ 77,562,781	\$ 194,534,613	\$ 26,906,807	\$ 221,441,420

EXPENDITURES/EXPENSES:

General Government	\$ 4,866,900	\$ 12,700,000	\$ -	\$ 17,566,900	\$ -	\$ 17,566,900
Public Safety	11,847,800	1,645,400	-	13,493,200	-	13,493,200
Culture and Recreation	11,253,300	39,788,000	-	51,041,300	-	51,041,300
Economic Environment	-	2,018,200	-	2,018,200	-	2,018,200
Transportation	1,734,300	1,232,800	-	2,967,100	-	2,967,100
Solid Waste	-	-	5,351,600	5,351,600	-	5,351,600
Water/Wastewater	-	-	15,651,900	15,651,900	-	15,651,900
Parking	-	-	347,500	347,500	-	347,500
Stormwater	-	-	3,784,900	3,784,900	-	3,784,900
Marina	-	-	437,200	437,200	-	437,200
Internal Services	-	-	-	-	11,839,300	11,839,300
Debt Service	-	4,624,150	3,819,200	8,443,350	131,100	8,574,450
TOTAL EXPENDITURES/EXPENSES	\$ 29,702,300	\$ 62,008,550	\$ 29,392,300	\$ 121,103,150	\$ 11,970,400	\$ 133,073,550
Transfers Out	150,000	585,500	131,700	867,200	-	867,200
TOTAL EXPENDITURES/EXPENSES AND OTHER FINANCING USES	\$ 29,852,300	\$ 62,594,050	\$ 29,524,000	\$ 121,970,350	\$ 11,970,400	\$ 133,940,750
Ending Reserves* 9/30/19 (includes restricted and assigned)	4,779,391	19,746,091	48,038,781	72,564,263	14,936,407	87,500,670
TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES	\$ 34,631,691	\$ 82,340,141	\$ 77,562,781	\$ 194,534,613	\$ 26,906,807	\$ 221,441,420

City of Dunedin Organizational Chart 370.05 FTE



FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2016	ACTUAL FY 2017	ESTIMATED FY 2018	ADOPTED FY 2019	FTE CHG
City Commission	2.50	2.50	2.50	2.50	-
CITY COMMISSION DEPARTMENT TOTAL	2.50	2.50	2.50	2.50	-
City Attorney	-	-	-	-	-
CITY ATTORNEY DEPARTMENT TOTAL	-	-	-	-	-
City Clerk	5.00	5.00	5.00	5.00	-
CITY CLERK DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	-
City Manager	4.50	4.50	4.50	4.50	-
CITY MANAGER DEPARTMENT TOTAL	4.50	4.50	4.50	4.50	-
Community Relations	3.00	3.00	4.00	4.00	-
COMMUNITY RELATIONS DEPARTMENT TOTAL	3.00	3.00	4.00	4.00	-
Economic Housing & Development	1.14	1.14	1.64	1.64	-
CRA	2.19	2.09	2.09	2.09	-
ECO. & HSG. DEVELOPMENT DEPT. TOTAL	3.33	3.23	3.73	3.73	-
Finance/Accounting	8.50	9.50	10.00	10.00	-
Purchasing	1.00	-	-	-	-
FINANCE DEPARTMENT TOTAL	9.50	9.50	10.00	10.00	-
Fire Admin	10.25	10.25	10.00	10.00	-
Fire Ops	35.00	35.00	36.00	36.00	-
EMS	9.75	9.75	10.00	10.00	-
FIRE DEPARTMENT TOTAL	55.00	55.00	56.00	56.00	-
Human Resources	2.08	2.08	2.24	2.24	-
Risk Management	2.00	2.00	1.75	1.75	-
Health/Benefits	1.00	1.00	1.25	1.25	-
Law Enforcement	-	-	-	-	-
HR & RISK MGMT DEPARTMENT TOTAL	5.08	5.08	5.24	5.24	-
I.T. Services	6.00	6.00	6.00	6.00	-
I.T SERVICES DEPARTMENT TOTAL	6.00	6.00	6.00	6.00	-
Library	25.32	25.28	26.00	26.00	-
LIBRARY DEPARTMENT TOTAL	25.32	25.28	26.00	26.00	-
Parks & Rec Admin	5.85	5.85	5.85	5.85	-
Parks Maintenance	28.00	28.20	28.20	30.80	2.60
Recreation	34.69	39.04	37.82	37.82	-
Golf	-	-	-	-	-
Marina	2.60	2.55	2.55	2.55	-
Stadium	-	-	-	-	-
PARKS & RECREATION DEPT. TOTAL	71.14	75.64	74.42	77.02	2.60
Planning & Development	6.32	6.42	6.71	6.71	-
Building Services	8.70	8.70	9.41	10.41	1.00
Parking	-	-	0.11	0.11	-
PLANNING & DEVELOPMT. DEPT. TOTAL	15.02	15.12	16.23	17.23	1.00

FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2016	ACTUAL FY 2017	ESTIMATED FY 2018	ADOPTED FY 2019	FTE CHG
Public Works Admin. & Engineering	14.08	14.08	14.08	14.08	-
Utility Billing	6.84	6.84	6.34	6.34	-
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.00	15.00	15.75	15.75	-
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.00	-
Stormwater	13.66	13.66	13.66	14.66	1.00
Solid Waste - Administration	5.00	6.00	6.00	6.00	-
Solid Waste - Residential	10.00	10.00	10.00	10.00	-
Solid Waste - Commercial	6.00	5.00	5.00	5.00	-
Fleet	8.50	9.00	9.00	9.00	-
Streets	8.66	8.66	8.66	9.66	1.00
Facilities Maintenance	10.68	10.68	10.68	11.68	1.00
PUBLIC WORKS DEPARTMENT TOTAL	149.08	149.58	149.83	152.83	3.00
	ACTUAL FY 2016	ESTIMATED FY 2017	ESTIMATED FY 2018	ADOPTED FY 2019	FTE CHG
CITYWIDE REGULAR FTE	342.55	344.75	349.54	354.93	5.39
CITYWIDE VARIABLE/ON-DEMAND FTE	11.92	14.68	13.91	15.12	1.21
TOTAL CITYWIDE FTE	354.47	359.43	363.45	370.05	6.60



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ALL FUNDS BUDGET SUMMARY

	FY 2016	FY 2017	FY 2018	FY 2019	%	\$
	Actual	Actual	Budget	Budget	Change	Change
EXECUTIVE SALARIES	\$ 1,300,588	\$ 1,248,542	\$ 1,313,400	\$ 1,413,900	8%	\$ 100,500
REG SALARIES AND WAGES	15,469,550	15,679,320	17,003,100	17,488,800	3%	\$ 485,700
OTHER SALARIES & WAGES	342,278	311,905	346,700	340,600	-2%	\$ (6,100)
OVERTIME	582,762	884,114	525,000	529,000	1%	\$ 4,000
SPECIAL PAY	268,859	306,917	301,900	356,400	18%	\$ 54,500
TOTAL WAGES	17,964,037	18,430,798	19,490,100	20,128,700	3%	638,600
FICA TAXES	1,300,947	1,343,259	1,381,300	1,413,900	2%	\$ 32,600
RETIREMENT CONTRIBUTIONS	1,736,848	1,762,114	1,824,500	1,816,900	0%	\$ (7,600)
LIFE & HEALTH INSURANCE	3,318,248	3,222,127	3,636,800	4,034,600	11%	\$ 397,800
WORKERS' COMPENSATION	316,390	338,600	426,400	482,600	13%	\$ 56,200
UNEMPLOYMENT COMP	4,579	1,650	25,000	25,000	0%	\$ -
TUITION REIMBURSEMENT	-	7,156	16,000	28,500	100%	\$ 12,500
TOTAL BENEFITS	6,677,012	6,674,906	7,310,000	7,801,500	7%	491,500
PERSONNEL BUDGET SUBTOTAL	24,641,049	25,105,704	26,800,100	27,930,200	4%	1,130,100
PROFESSIONAL SERVICES	1,624,963	1,905,891	2,218,700	2,404,200	8%	185,500
ACCOUNTING & AUDITING	69,500	55,500	65,000	65,000	0%	-
OTHER CONTRACT SERVICES	9,882,487	9,935,388	10,219,600	10,691,200	5%	471,600
ALLOCATED COSTS	1,997,099	2,145,900	2,397,500	2,407,400	0%	9,900
TRAVEL & PER DIEM	52,566	55,365	128,600	158,700	23%	30,100
COMMUNICATION SERVICE	203,516	195,307	233,200	214,500	-8%	(18,700)
FREIGHT & POSTAGE SERVICE	68,244	97,213	115,500	116,300	1%	800
UTILITY SERVICES	2,399,996	2,490,593	2,538,400	2,491,800	-2%	(46,600)
RENTALS & LEASES	3,101,802	3,114,768	5,376,300	3,604,300	-33%	(1,772,000)
INSURANCE	5,765,824	6,038,110	5,810,200	6,275,100	8%	464,900
REPAIR & MAINTENANCE SRVC	3,596,272	3,438,550	4,902,400	4,882,000	0%	(20,400)
PRINTING & BINDING	46,406	52,494	71,600	70,200	-2%	(1,400)
PROMOTIONAL ACTIVITIES	114,720	87,328	151,500	136,100	-10%	(15,400)
OTHER CURRENT CHARGES	218,863	164,825	194,100	215,800	11%	21,700
OFFICE SUPPLIES	79,137	57,713	83,200	84,400	1%	1,200
OPERATING SUPPLIES	1,795,958	1,811,674	2,241,700	2,293,900	2%	52,200
ROAD MATERIALS & SUPPLIES	15,658	35,729	30,000	30,000	0%	-
BOOKS, PUBS, SUBSCRIPTION	41,399	46,735	72,100	70,500	-2%	(1,600)
TRAINING	71,855	78,314	120,700	131,600	9%	10,900
DEPRECIATION	\$ 6,243,579	\$ 6,371,205	\$ 7,649,600	\$ 5,947,000	0%	(1,702,600)
OPERATING BUDGET SUBTOTAL	\$ 37,389,844	\$ 38,178,602	\$ 44,619,900	\$ 42,290,000	-5%	\$ (2,329,900)
LAND	1,369,065	-	-	-	0%	-
BUILDINGS	211,438	417,510	81,225,000	53,970,900	-34%	(27,254,100)
IMPRVMTS OTHER THAN BLDG	4,440,551	9,265,240	9,371,800	18,185,000	94%	8,813,200
MACHINERY AND EQUIPMENT	1,891,493	2,313,821	3,452,200	921,700	-73%	(2,530,500)
BOOKS, PUBS & LIBRARY MATL	194,994	201,134	209,000	208,300	0%	(700)
LESS BUDGETED CAPITAL (ENT FUNDS)	(4,375,450)	(10,726,701)	(11,146,800)	(17,116,600)	54%	(5,969,800)
CAPITAL BUDGET SUBTOTAL	3,732,091	1,471,004	83,111,200	56,169,300	-32%	(26,941,900)
PRINCIPAL	1,216,501	2,659,407	2,724,100	4,405,200	62%	1,681,100
INTEREST	1,141,113	991,873	1,056,000	3,240,800	207%	2,184,800
OTHER DEBT SERVICE COSTS	7,176	68,930	2,100,000	928,450	100%	(1,171,550)
AIDS TO PRIVATE ORGANIZAT	162,050	169,894	183,500	206,500	13%	23,000
ECONOMIC INCENTIVES	18,923	41,733	177,500	363,900	105%	186,400
TRANSFERS OUT	622,136	5,157,008	6,453,300	867,200	-87%	(5,586,100)
LESS BUDGETED PRINCIP DEBT PYMTS (ENT FUNDS)		(1,646,357)	(1,687,500)	(2,460,800)	46%	(773,300)
OTHER EXPENSES SUBTOTAL	\$ 3,167,899	\$ 7,442,488	\$ 11,006,900	\$ 7,551,250	-31%	\$ (3,455,650)
TOTAL BUDGET	\$ 68,930,883	\$ 72,197,798	\$ 165,538,100	\$ 133,940,750	-19%	\$ (31,597,350)

FY 2019 ADOPTED BUDGET SUMMARY

ALL FUNDS

FY 2019 Millage Rate of 4.1345

REVENUES	ACTUAL		BUDGET		ADOPTED BUDGET	
	2017	2018	2019	% change	\$ change	
Property Taxes	\$ 8,920,113	\$ 9,864,000	\$ 10,683,100	8%	\$ 819,100	
Other Taxes	8,601,260	8,665,700	8,715,700	1%	50,000	
Licenses, Permits, Fees	5,276,203	5,432,500	4,977,800	-8%	(454,700)	
Intergovernmental	5,075,573	5,921,600	22,211,700	275%	16,290,100	
Charges for Services	42,138,156	44,358,500	45,601,700	3%	1,243,200	
Fines	1,116,690	718,400	1,026,400	43%	308,000	
Miscellaneous	2,369,136	1,493,500	3,115,600	109%	1,622,100	
Debt Proceeds	-	101,323,800	46,381,200	-54%	(54,942,600)	
Transfers In	5,157,008	6,453,300	867,200	-87%	(5,586,100)	
Revenue Subtotal	78,654,139	184,231,300	143,580,400	-	(40,650,900)	
Elimination of Debt Proceeds	-	(24,480,000)	-	-	-	
TOTAL REVENUES	\$ 78,654,139	\$ 159,751,300	\$ 143,580,400	90%	\$ (16,170,900)	

EXPENSES	ACTUAL		BUDGET		ADOPTED BUDGET	
	2017	2018	2019	% change	\$ change	
Personnel	\$ 25,105,700	\$ 26,430,000	\$ 27,930,200	6%	\$ 1,500,200	
Operating	32,045,695	33,254,200	34,045,400	2%	791,200	
CIP Operating	-	4,086,200	2,297,600	-44%	(1,788,600)	
Capital	11,959,409	521,000	983,200	89%	462,200	
CIP Capital	-	93,317,000	72,302,700	-23%	(21,014,300)	
Other	279,557	361,000	570,400	58%	209,400	
Debt Service	3,652,280	5,880,094	8,574,450	46%	2,694,356	
Transfers Out	5,157,008	6,453,300	867,200	-87%	(5,586,100)	
Expense Subtotal	78,199,650	170,302,794	147,571,150	-	-	
Depreciation	6,371,206	7,649,600	5,947,000	-	-	
Elimination of Principal Debt Payments	(1,646,356)	(1,687,494)	(2,460,800)	-	-	
Elimination of Utility Capital	(10,726,701)	(10,726,800)	(17,116,600)	-	-	
TOTAL EXPENSES	\$ 72,197,798	\$ 165,538,100	\$ 133,940,750	-19%	\$ (31,597,350)	

To best compare FY 2017 against FY 2018 and 2019, the chart above restates FY 2017 revenues by adding elimination of debt proceeds in enterprise and internal service funds. In addition FY 2017 expenses are restated for enterprise and internal service funds by adding depreciation, elimination of principal debt payments, and elimination of utility capital. Prior to FY 2018, these transactions were not budgeted.

FY 2019 ADOPTED BUDGET SUMMARY

FY 2019 Millage Rate of 4.1345

FUND	BEGINNING FUND BALANCE	REVENUE	EXPENDITURES	END FUND BALANCE	ENDING AVAILABLE FUND BALANCE
GENERAL FUND	\$ 5,566,191	\$ 29,065,500	\$ 29,852,300	\$ 4,779,391	\$ 4,278,391
SPECIAL REVENUE FUNDS					
Stadium Fund	6,418,806	53,204,800	43,284,950	16,338,656	16,338,156
Impact Fee Fund	(737,508)	488,100	349,200	(598,608)	(598,608)
Building Fund	1,552,191	1,600,000	1,155,300	1,996,891	1,996,891
CRA Fund	238,886	1,043,800	989,200	293,486	293,486
County Gas Tax Fund	246,689	481,700	502,800	225,589	225,589
Penny Fund	994,477	16,808,200	16,312,600	1,490,077	1,490,077
FUND	BEGINNING NET POSITION	REVENUE	EXPENSES	END TOTAL NET POSITION	END AVAILABLE NET POSITION
ENTERPRISE FUNDS					
Solid Waste Fund	1,306,336	5,782,400	5,629,000	1,459,736	863,991
Water/Wastewater Fund	32,921,730	18,038,800	18,438,000	32,522,530	12,302,674
Marina Fund	2,504,600	531,000	437,200	2,598,400	129,402
Stormwater Fund	11,699,181	3,880,500	4,672,300	10,907,381	1,796,259
Parking Fund	898,234	-	347,500	550,734	550,734
INTERNAL SERVICES FUNDS					
Fleet Services Fund	7,841,082	3,185,500	2,499,100	8,527,482	2,815,754
Facilities Maintenance Fund	1,152,091	1,541,400	1,813,500	879,991	464,591
Risk Safety Self-Insurance Fund	3,584,454	1,675,400	1,687,800	3,572,054	3,572,054
Health Benefits Self-Insurance Fund	566,797	4,843,400	4,835,300	574,897	574,897
Information Technology Fund	1,106,783	1,409,900	1,134,700	1,381,983	281,122
TOTAL OF ALL FUNDS	\$ 77,861,019	\$ 143,580,400	\$ 133,940,750	\$ 87,500,669	\$ 47,375,460
<i>Less Interfund Transfers</i>	-	(867,200)	(867,200)	-	-
NET GRAND TOTAL	\$ 77,861,019	\$ 142,713,200	\$ 133,073,550	\$ 87,500,669	\$ 47,375,460

SCHEDULE OF TRANSFERS

TRANSFER FROM - TO	PURPOSE	AMOUNT
General Fund - Stadium Fund	Operational support	\$ 150,000
CRA Fund - Impact Fee Fund (LDO)	Economic development incentives	97,900
Impact Fee Fund (LDO) - Penny Fund	Repayment of Hammock Park loan	309,200
CRA Fund - General Fund	Special event support	28,400
Penny Fund - Stadium Fund	ERP Implementation	150,000
Solid Waste- Fleet Fund	ISF Allocation for FY2012 Vehicles	131,700
TOTAL INTERFUND TRANSFERS		\$ 867,200

SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Pinellas County Bd. of County Comm.	Parks & Recreation	Stadium	\$ 16,100,000
State of Florida	Parks & Recreation	Stadium	1,500,000
Juvenile Welfare Board	Parks & Recreation	General	45,000
Pinellas County Bd. of County Comm.	Fire	General	10,000
TOTAL GRANTS			\$ 17,655,000

GENERAL FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 7,820,722	\$ 8,244,930	\$ 5,213,089	\$ 6,329,842
REVENUES				
Property Taxes	7,744,447	8,350,670	9,064,400	9,064,400
Other Taxes	4,409,116	4,364,859	4,374,100	4,426,500
Licenses, Permits, Fees	4,053,958	2,865,790	2,439,600	2,719,300
Intergovernmental	4,316,943	4,254,337	4,338,700	4,411,693
Charges for Services	5,622,539	5,754,192	6,010,100	5,991,718
Fines	483,230	870,548	495,400	1,294,350
Miscellaneous	709,919	761,603	563,500	563,500
Transfers In	14,985	22,400	28,400	28,400
TOTAL REVENUES	\$ 27,355,137	\$ 27,244,400	\$ 27,314,200	\$ 28,499,860
EXPENDITURES				
Personnel	14,474,205	13,854,625	14,435,800	14,467,200
Operating	11,303,144	11,772,158	11,715,600	13,670,926
Non-Recurring Operating	-	-	431,500	481,200
Capital	676,184	193,908	292,600	106,145
CIP Capital	-	-	94,800	127,041
Other	154,397	178,086	311,000	311,000
Debt Service	-	-	-	-
Transfers Out	323,000	3,160,711	100,000	100,000
TOTAL EXPENDITURES	\$ 26,930,929	\$ 29,159,488	\$ 27,381,300	\$ 29,263,512
ENDING FUND BALANCE	\$ 8,244,930	\$ 6,329,842	\$ 5,145,989	\$ 5,566,191
ENDING UNASSIGNED FUND BALANCE	\$ 4,352,326	\$ 4,663,984	\$ 4,545,989	\$ 4,985,191
FB as % of Operating Budget (TARGET: 15%)	16.9%	18.2%	17.1%	18.8%

GENERAL FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 5,566,191	\$ 4,779,391	\$ 4,907,991	\$ 4,820,591	\$ 5,226,791	\$ 5,586,191
9,779,700	10,414,100	11,073,500	11,726,300	12,418,400	13,150,200
4,446,500	4,491,000	4,535,900	4,581,300	4,627,100	4,673,400
2,529,300	2,554,600	2,554,600	2,554,600	2,554,600	2,554,600
4,511,700	4,601,900	4,693,900	4,787,800	4,883,600	4,981,300
6,326,400	6,465,600	6,607,800	6,753,200	6,901,800	7,053,600
898,400	823,400	773,400	723,400	673,400	673,400
545,100	545,100	545,100	545,100	545,100	545,100
28,400	22,400	22,400	22,400	22,400	22,400
\$ 29,065,500	\$ 29,918,100	\$ 30,806,600	\$ 31,694,100	\$ 32,626,400	\$ 33,654,000
15,288,400	15,491,000	16,099,800	16,733,500	17,393,400	18,080,500
11,931,900	12,568,500	12,819,400	13,083,600	13,343,300	13,619,400
1,036,000	553,200	584,000	285,000	375,000	12,500
441,400	445,800	450,300	454,800	459,300	463,900
588,600	65,000	274,500	65,000	30,000	-
416,000	416,000	416,000	416,000	416,000	416,000
-	-	-	-	-	-
150,000	250,000	250,000	250,000	250,000	250,000
\$ 29,852,300	\$ 29,789,500	\$ 30,894,000	\$ 31,287,900	\$ 32,267,000	\$ 32,842,300
\$ 4,779,391	\$ 4,907,991	\$ 4,820,591	\$ 5,226,791	\$ 5,586,191	\$ 6,397,891
\$ 4,278,391	\$ 4,406,991	\$ 4,319,591	\$ 4,725,791	\$ 5,085,191	\$ 5,896,891
15.1%	15.4%	14.6%	15.7%	16.3%	18.6%

GENERAL FUND

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
<u>Property tax revenue assumptions:</u>	EOC & Fire Training Center	-	13,241
FY19: +8.8% growth incl \$21M new constr.	Park Pavilion Replacements		
FY20: +7% growth incl \$15M new constr.	Rotary Pavilion Renovation	-	-
FY21: +7% growth incl \$10M new constr.	Weaver Park Shade Structure	-	-
FY22: +6% growth incl \$8M new constr.	Lorraine Leland (Rest FB)	-	19,000
FY23: +6% growth incl \$8M new constr.	Marina Sailboat Launch Improvements	-	-
FY24: +5% growth incl \$5M new constr.	Patricia Corridor Enhancements	-	-
	SCBA Airpack Replacements	-	-
	Lightning Detection System Repl.	-	-
Personnel assumption: +3.9%	Sprayground Feature	22,300	22,300
Operating assumption: +2.0%	Communications Vehicle	20,000	20,000
Capital assumption: +1%	Fire Radios	52,500	52,500
	CIP Subtotal	94,800	127,041
Unexpended assumption: 2.5%	Citywide HVAC Replacements	76,500	76,500
	Citywide Roof Replacements	120,000	120,000
	Citywide Parking Lot Resurfacing	60,000	60,000
	Highlander Pool Repairs	-	49,700
	Fire Station #60 Restroom Renovation	-	-
	Comm Ctr. Fitness Ctr Renovation	-	-
	Sindoon Stage Awning Replacem	-	-
	Citywide Exterior Painting	55,000	55,000
	Court Resurfacing	-	-
	Land Development Code Enhancemts.	95,000	95,000
	Housing Needs Assessment	-	-
	Public Art Master Plan	-	-
	Weybridge Woods Bridge Removal	-	-
	SR 580 Mast Arm Repainting	-	-
	Bridges & Boardwalks	25,000	25,000
	Citywide Scanning	-	-
	Purple Heart Park		
	Non-Recurring Operating Subtotal	431,500	481,200
	TOTAL CIP/NON-RECURRING OPERATING	\$ 526,300	\$ 608,241

GENERAL FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
193,600					
130,000	65,000	65,000	65,000	-	-
65,000	-	-	-	-	-
80,000	-	-	-	-	-
50,000	-	-	-	-	-
35,000	-	-	-	-	-
35,000	-	-	-	-	-
-	-	209,500	-	-	-
-	-	-	-	30,000	-
-	-	-	-	-	-
-	-	-	-	-	-
588,600	65,000	274,500	65,000	30,000	-
570,000	201,000	59,000	45,000	-	12,500
162,000	105,000	500,000	210,000	75,000	-
20,000	157,000	-	-	70,000	-
-	-	-	-	-	-
65,000	-	-	-	-	-
46,000	-	-	-	-	-
35,000	-	-	-	-	-
28,000	35,000	-	-	120,000	-
25,000	25,000	25,000	30,000	-	-
25,000	-	-	-	-	-
25,000	-	-	-	-	-
25,000	-	-	-	-	-
-	10,000	-	-	-	-
-	-	-	-	110,000	-
-	-	-	-	-	-
-	20,200	-	-	-	-
10,000					
1,036,000	553,200	584,000	285,000	375,000	12,500
\$ 1,624,600	\$ 618,200	\$ 858,500	\$ 350,000	\$ 405,000	\$ 12,500

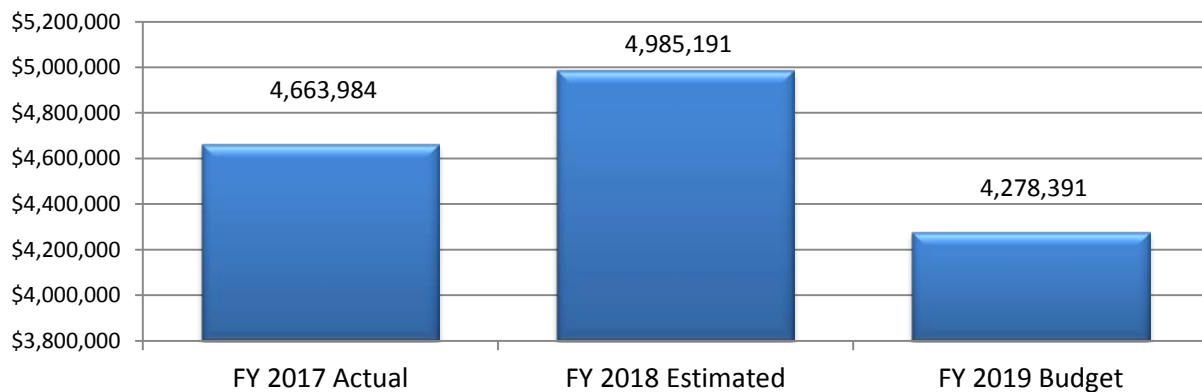
GENERAL FUND ANALYSIS

The General Fund is used for expenditures associated with general governmental activities such as City management, law enforcement, fire/rescue, code enforcement, planning/zoning activities, economic development, street maintenance, parks and recreation, and library services.

AVAILABLE FUND BALANCE

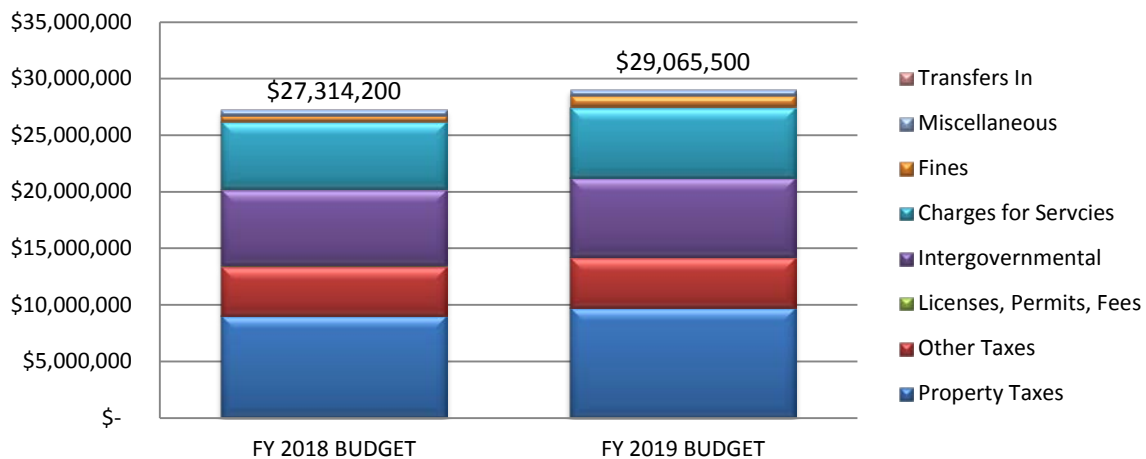
In accordance with the City Commission's continued commitment to rebuild the General Fund reserve level which was significantly depleted during the most recent recession, the General Fund is estimated to end FY 2019 with an unassigned fund balance at 15.1% of operating expenses. This slight decrease in fund balance was projected in FY 2018 but will continue to support future incremental growth during the six-year planning window. The economic rebound and rate of tax revenue growth is anticipated to slow over the next several years. While the City has maintained a disciplined approach in adding any personnel or recurring costs, some growth in expenditures will occur. Reserve levels above the minimum threshold will safeguard against drastic spending cuts as the economy plateaus.

**Ending Available Fund Balance
General Fund**



REVENUE

**Revenue Comparison
General Fund**



AD VALOREM (PROPERTY) TAXES

Ad valorem taxes, which account for 34% of FY 2019 General Fund revenue, is projected to increase 8% over FY 2018 budgeted levels. Florida Statutes provide for municipalities to levy a tax on real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

The Florida Legislature placed Amendment 1, Increased Homestead Property Tax Exemption, on the 2018 general election ballot. If approved by the voters, it will expand the homestead exemption, resulting in a loss of approximately \$520,000, or 5%, in Ad Valorem revenues per year. The need to implement mitigation efforts to minimize the impact to the General Fund will be evaluated if the ballot measure passes.

Property Value

FY 2019 will mark the sixth consecutive year of growth in the City's gross taxable value, and the second consecutive year that estimated ad valorem revenues reached pre-recession levels. During FY 2019, the City anticipates gross taxable value to increase by 8.83%, from \$2.345B to \$2.552B in accordance with the Pinellas County Property Appraiser's Office estimates.

Fiscal Year	City of Dunedin Gross Taxable Value	% Change
FY 2013	\$1,719,145,488	-
FY 2014	\$1,759,398,960	2.34%
FY 2015	\$1,876,446,039	6.65%
FY 2016	\$1,991,882,705	6.15%
FY 2017	\$2,147,371,249	7.81%
FY 2018	\$2,344,822,531	9.20%
FY 2019 Est.	\$2,551,762,640	8.83%

Millage Rate

The City's proposed FY 2019 millage rate of 4.1345 mills remains at the level first adopted in FY 2016. The City budgets for property taxes at a 95% collection rate, in compliance with Florida Statutes, which will generate approximately \$9,779,700 in revenue, an increase of \$715,300 over FY 2018 budget levels.

INTERGOVERNMENTAL

Local Government Half-Cent Sales Tax

The local half-cent sales tax program returns to cities and counties 9.888% of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is computed by dividing the population of that municipality by the sum of the total county population, plus two-thirds of the unincorporated area population. This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2019 Budget reflects a 1% increase in revenue from \$2.37M to \$2.39M as the economy continues to grow.

Municipal Revenue Sharing

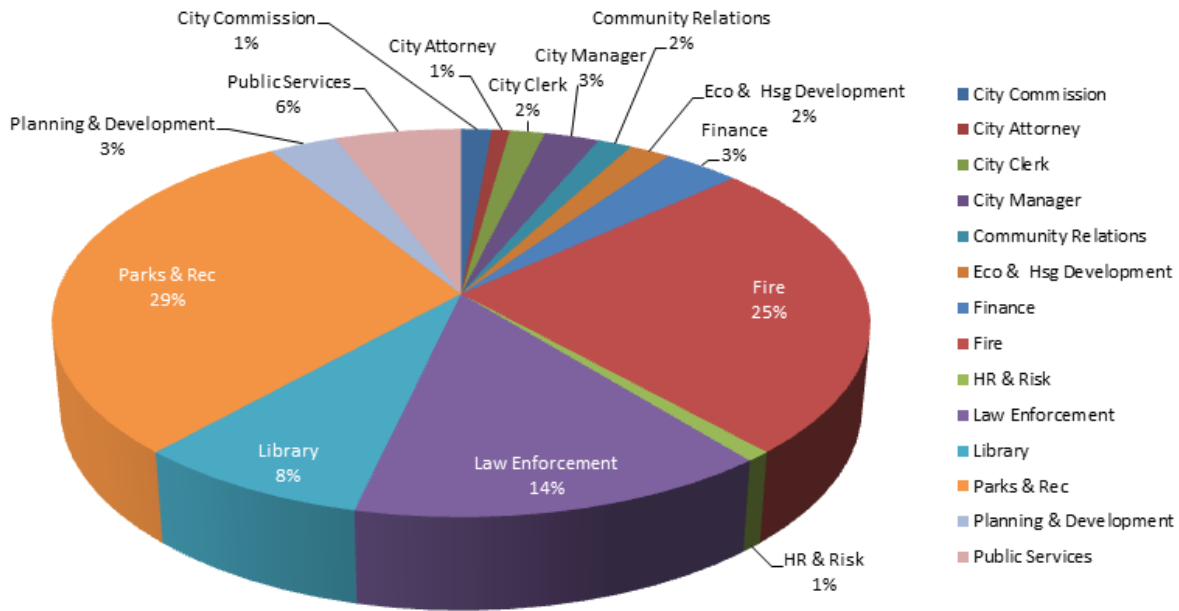
Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.) This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2019 Budget reflects a 8.82% increase from \$1.29M to \$1.4M.

CHARGES FOR SERVICE

Charges for services account for 22% of General Fund revenue in FY 2019, and this revenue is expected to increase 5.3%, or \$234,682, over FY 2018 levels. The largest contributing factor to this growth stems from the methodology for Government Services Allocations to enterprise funds. This charge is to recover costs for providing general government services from Departments including the City Manager, City Clerk, City Attorney, City Commission, Economic Development, Finance, Communications, Human Resources, and non-departmental insurance costs. The methodology applied charges a flat 8% fee on annual revenues. A portion of the administrative charge is also used to support other municipal services such as Fire/Rescue and law enforcement.

EXPENDITURES

**General Fund Expenditures
by Department**



PERSONNEL

In FY 2019, 51% of General Fund expenditures will go towards employees’ wages and salaries plus other employee compensation such as life and health insurance, federal taxes, worker’s compensation, and retirement contributions for more than 203 full-time equivalents (FTEs). FY 2019 personnel costs are 5.9% higher than FY 2018 and include the addition of 3.6 FTEs, a 3.5% merit increase for eligible non-represented employees, a 3.5% merit increase for IAFF fire employees, and a 4.3% increase in total benefits.

OPERATING

This category includes expenditures for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, professional and contractual services, utilities, training/travel, dues and subscriptions, property insurance, fleet replacement, and facility maintenance costs. Operating costs have decreased 4.1% in the General Fund and include funding for:

- a 3.5% increase in the contract for law enforcement services (\$146,400);
- replacement of HVAC systems at the Community Center (\$550,000);
- Citywide roof replacements (\$162,000); and
- Fire Station #60 restroom renovation (\$65,000).

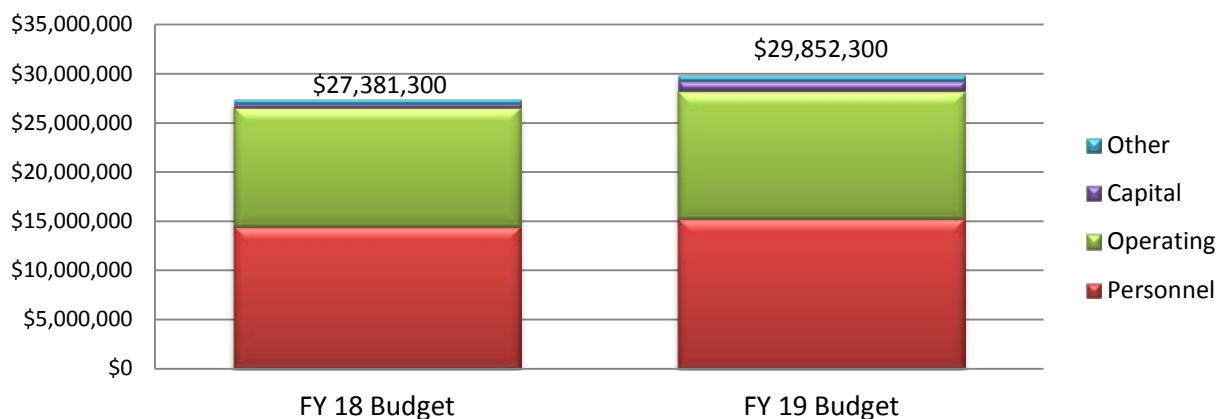
CAPITAL

Capital expenditures within the General Fund increased 166% over FY 2018 levels. This year, most major expenditures fall under repair and maintenance and are categorized as operating expenses. In FY 2019, however, major capital expenditures include the fund’s contribution to the new EOC & Fire Training Center facility (\$193,600), installation of a shade structure at Weaver Park (\$80,000), and pavilion replacements throughout the City’s many parks (\$130,000).

OTHER

Other expenditures within the General Fund have increased significantly over FY 2018, due to continued Aid to Organizations, Green Building Incentives, and an increase in Façade grants.

**Expenditure Comparison
General Fund**



STADIUM FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 66,239	\$ 93,411	\$ 137,123	\$ 241,716
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	624,162	500,004	500,000	500,000
Charges for Services	370,044	376,677	340,000	320,000
Fines	-	-	-	-
Miscellaneous	46,230	44,364	32,000	32,000
Debt Proceeds	-	-	76,843,800	-
Transfers In	323,000	167,000	5,763,000	5,763,000
TOTAL REVENUES	\$ 1,363,436	\$ 1,088,044	\$ 83,478,800	\$ 6,615,000
EXPENDITURES				
Personnel	21,151	20,055	37,900	37,900
Operating	557,199	504,536	327,700	350,010
Non-Recurring Operating	-	-	50,000	50,000
Capital	-	-	-	-
CIP Capital	-	-	81,000,000	-
Other	-	-	-	-
Debt Service	757,913	415,149	2,035,300	-
Transfers Out	-	-	-	-
TOTAL EXPENDITURES	\$ 1,336,264	\$ 939,739	\$ 83,450,900	\$ 437,910
ENDING FUND BALANCE	\$ 93,411	\$ 241,716	\$ 165,023	\$ 6,418,806
ENDING AVAILABLE FUND BALANCE	\$ 93,411	\$ 241,216	\$ 164,523	\$ 6,418,306
FB as % of Operating Budget TARGET: 15%	16.2%	46.0%	39.6%	1465.7%

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
	Stadium & Englebert Reconstruction	81,000,000	-
	CIP Subtotal	81,000,000	-
	Stadium & Englebert R&M	50,000	50,000
	Non-Recurring Operating Subtotal	50,000	50,000
	TOTAL CIP/NON-RECURRING OPERATING	\$ 81,050,000	\$ 50,000

STADIUM FUND

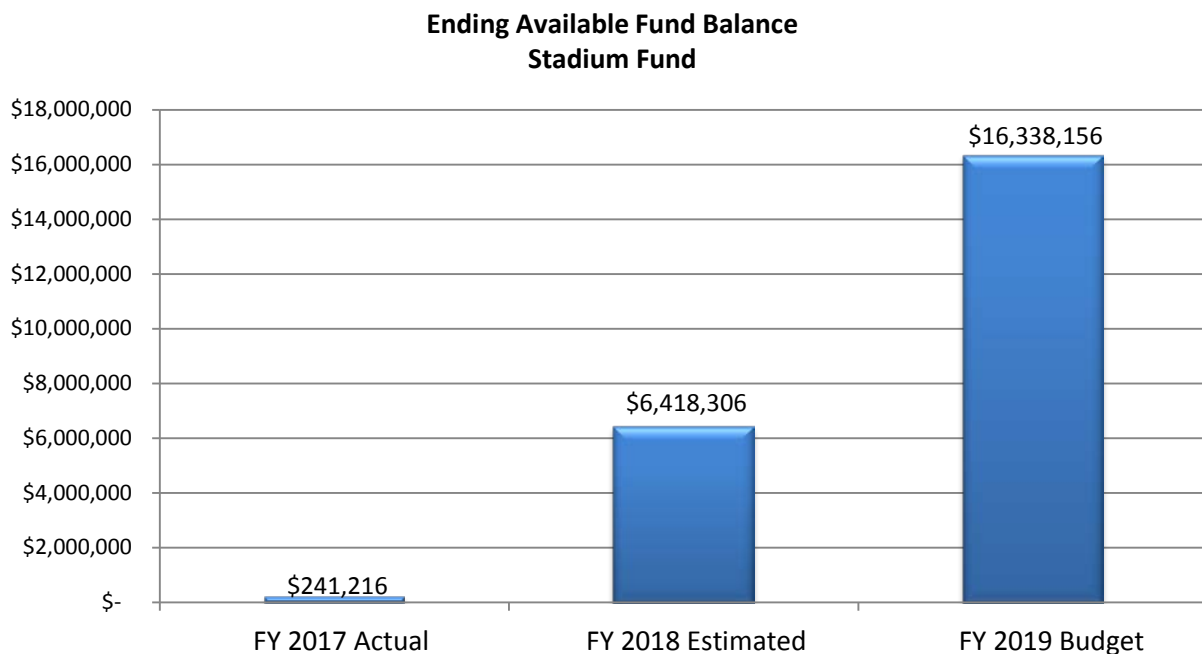
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 6,418,806	\$ 16,338,656	\$ 519,656	\$ 618,956	\$ 943,856	\$ 960,056
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
17,600,000	27,100,000	1,500,000	1,500,000	1,208,300	1,000,000
335,000	338,400	-	-	-	-
-	-	-	-	-	-
1,438,600	1,538,600	1,638,600	1,638,600	1,638,600	1,638,600
33,681,200	-	-	-	-	-
150,000	250,000	250,000	250,000	250,000	250,000
\$ 53,204,800	\$ 29,227,000	\$ 3,388,600	\$ 3,388,600	\$ 3,096,900	\$ 2,888,600
30,700	15,900	-	-	-	-
235,400	505,400	550,000	566,500	583,500	601,000
-	-	-	-	-	-
-	-	-	-	-	-
39,431,900	41,612,400	-	-	-	-
-	-	-	-	-	-
3,586,950	2,912,300	2,739,300	2,497,200	2,497,200	2,497,200
-	-	-	-	-	-
\$ 43,284,950	\$ 45,046,000	\$ 3,289,300	\$ 3,063,700	\$ 3,080,700	\$ 3,098,200
\$ 16,338,656	\$ 519,656	\$ 618,956	\$ 943,856	\$ 960,056	\$ 750,456
\$ 16,338,156	\$ 519,656	\$ 618,956	\$ 943,856	\$ 960,056	\$ 750,456
6139.9%	99.7%	112.5%	166.6%	164.5%	124.9%
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
39,431,900	41,612,400	-	-	-	-
39,431,900	41,612,400	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 39,431,900	\$ 41,612,400	\$ -	\$ -	\$ -	\$ -

STADIUM FUND ANALYSIS

The Stadium Fund is a special revenue fund created to account for the receipt and disbursement of funds related to the City's stadium, including operations and debt service.

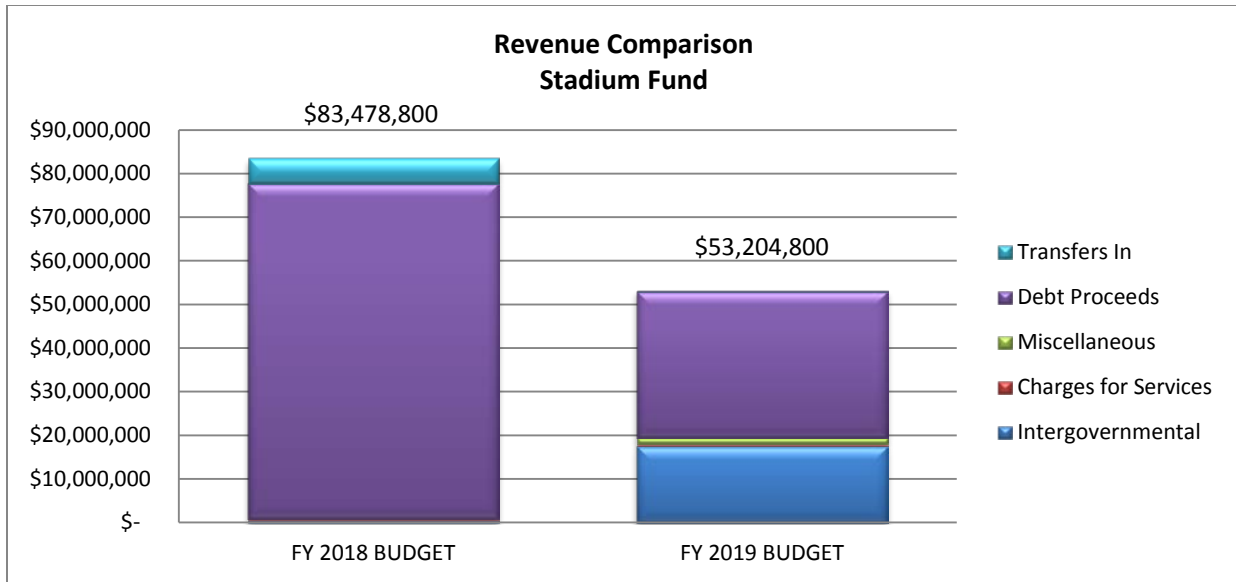
AVAILABLE FUND BALANCE

The City anticipates ending FY 2019 with a significantly increased fund balance. Intergovernmental revenues from the County and State of Florida, offset by debt issuance, will allow construction on the stadium to begin in FY 2019, and increase the fund balance for continued construction in FY 2020.



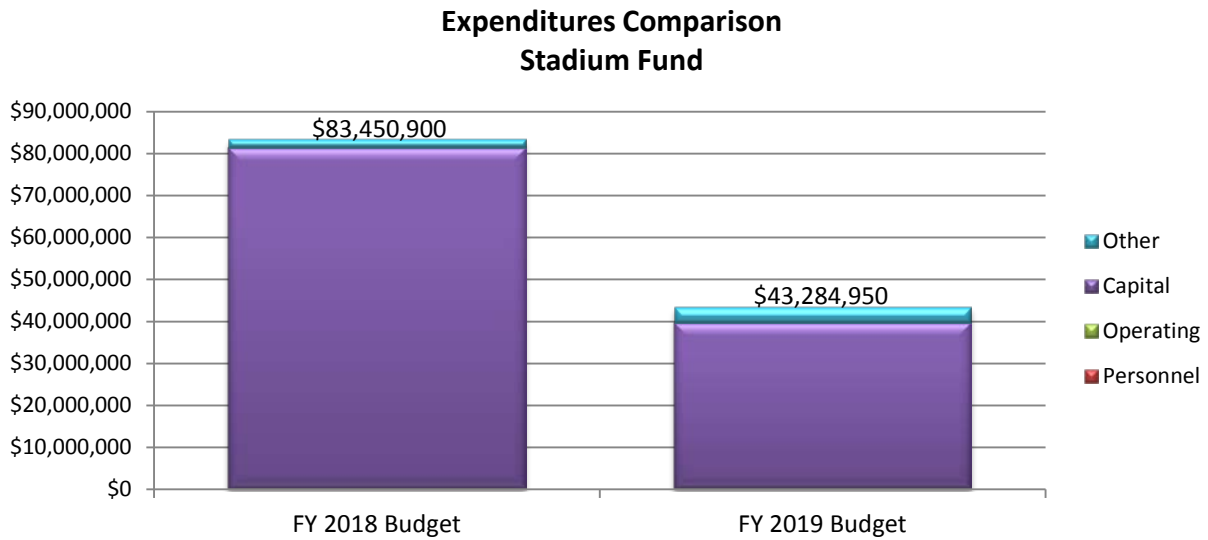
REVENUE

The major change in revenues for FY 2019 will be approximately \$33.7M in debt proceeds for the reconstruction of the Dunedin Stadium and the Englebert Complex. Negotiations with the Toronto Blue Jays are completed in FY 2018, and the plans for reconstruction will commence in FY 2019.



EXPENDITURES

Construction for the new Spring Training facilities is estimated to cost in excess of \$81M and will be shared among the State of Florida, Pinellas County, City of Dunedin, and Toronto Blue Jays. Major changes to expenditures in FY 2019 include a principal payment of \$1.29M and interest expenditure of \$1.63M.



IMPACT FEE FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 161,256	\$ 305,806	\$ 299,706	\$ (750,108)
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	143,436	140,762	467,300	467,300
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	1,113	2,699	500	500
Debt Proceeds	-	-	-	-
Transfers In	-	-	66,000	66,000
TOTAL REVENUES	\$ 144,550	\$ 143,461	\$ 533,800	\$ 533,800
EXPENDITURES				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	-	101,300	-	-
CIP Capital	-	-	106,000	106,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	1,098,074	415,200	415,200
TOTAL EXPENDITURES	\$ -	\$ 1,199,374	\$ 521,200	\$ 521,200
ENDING FUND BALANCE	\$ 305,806	\$ (750,108)	\$ 312,306	\$ (737,508)
ENDING AVAILABLE FUND BALANCE	\$ 305,806	\$ (750,108)	\$ 312,306	\$ (737,508)

FB as % of Operating Budget TARGET: 15%

N/A

N/A

N/A

N/A

Notes:

Revenues reflect known development projects only.

	BUDGET 2018	ESTIMATED 2018
CIP and Non-Recurring Operating		
Pedestrian Safety Infrastructure	-	-
Ped. Safety Imp.- Edgewater Drive	40,000	40,000
Community Policing Vehicle	16,000	16,000
Ped. Safety Imp.- Alt 19/Main St.	50,000	50,000
CIP Subtotal	106,000	106,000
	-	-
Non-Recurring Operating Subtotal	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 106,000	\$ 106,000

IMPACT FEE FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ (737,508)	\$ (598,608)	\$ (462,808)	\$ (386,008)	\$ (365,108)	\$ (352,308)
-	-	-	-	-	-
-	-	-	-	-	-
389,500	139,700	80,700	42,600	6,300	6,300
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
700	700	700	700	700	700
-	-	-	-	-	-
97,900	134,600	75,600	42,100	5,800	-
\$ 488,100	\$ 275,000	\$ 157,000	\$ 85,400	\$ 12,800	\$ 7,000
-	-	-	0	0	0
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
40,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
309,200	139,200	80,200	64,500	-	-
\$ 349,200	\$ 139,200	\$ 80,200	\$ 64,500	\$ 0	\$ 0
\$ (598,608)	\$ (462,808)	\$ (386,008)	\$ (365,108)	\$ (352,308)	\$ (345,308)
\$ (598,608)	\$ (462,808)	\$ (386,008)	\$ (365,108)	\$ (352,308)	\$ (345,308)
N/A	N/A	N/A	N/A	N/A	N/A
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	-	-	-	-	-
20,000	-	-	-	-	-
-	-	-	-	-	-
20,000	-	-	-	-	-
40,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -

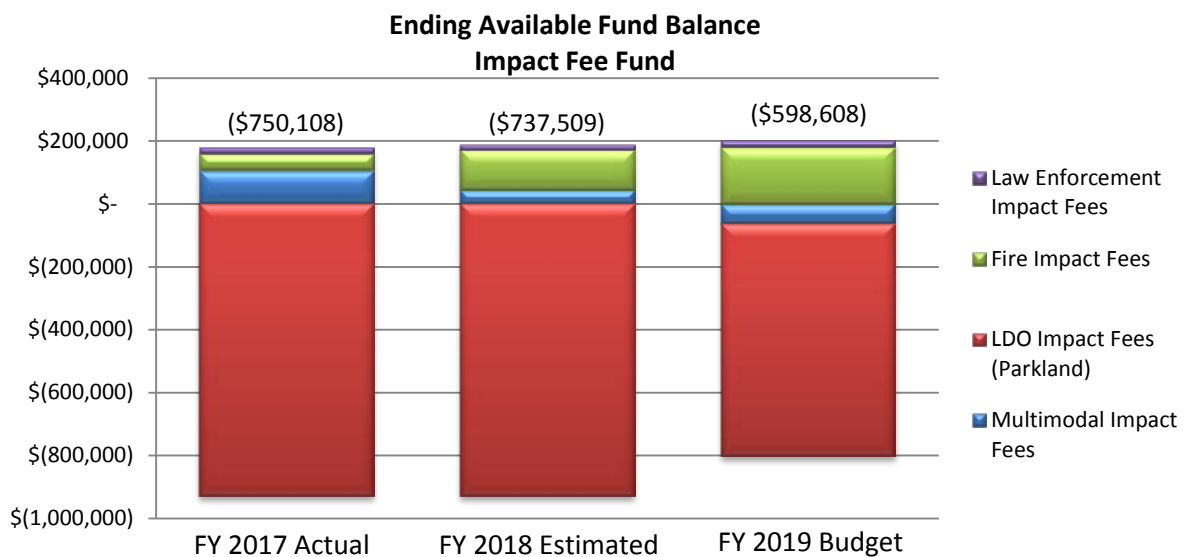
IMPACT FEE FUND ANALYSIS

The Impact Fee Fund accounts for special revenues that are charged to developers to cover, in whole or in part, the incremental cost of City services that will be needed as a result of the development. These funds are combined for reporting purposes, but tracked separately based on their specific purpose. Impact fees included in this fund are mobility impact fees, land dedication ordinance fees (parkland dedication), law enforcement impact fees, and fire impact fees. Water and sewer impact fees are tracked separately within the Water/Wastewater Fund.

AVAILABLE FUND BALANCE

In FY 2017, anticipated LDO funds were transferred to the Penny Fund to repay an interfund loan for the purchase of parkland to expand Hammock Park in FY 2016. The resulting negative fund balance will be offset in FY 2019 by \$554,100 during FY 2019, resulting in a 25% improvement in overall fund balance. Due to restrictions on the use of impact fee dollars, fund balance is expected to recover by FY 2021, and will continue to grow until an amount substantial enough for a major capital improvement is available.

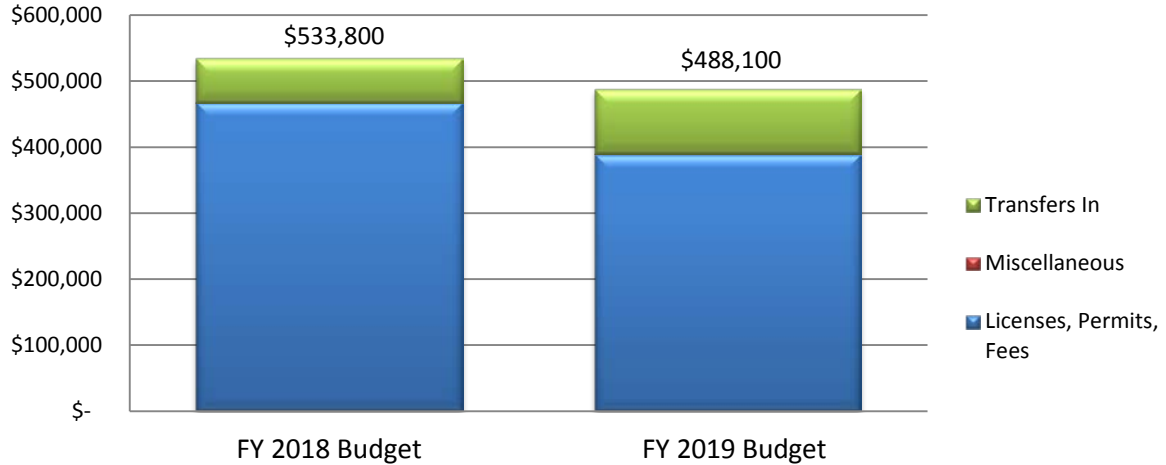
Ending Available Fund Balance Impact Fee Fund			
Ending Available Fund Balance Impact Fee Fund	FY 2017 Actual	FY 2018 Estimated	FY 2019 Budget
Multimodal Impact Fees	\$ 106,961	\$ 45,261	\$ (61,700)
LDO Impact Fees (Parkland)	(928,134)	(928,034)	(739,273)
Fire Impact Fees	53,729	128,629	180,729
Law Enforcement Impact Fees	17,335	16,635	21,635
TOTAL	\$ (750,108)	\$ (737,509)	\$ (598,608)



REVENUE

Total revenue will decrease by approximately \$77,800 in FY 2019 due to a reduction in known development projects underway within the City. In addition, a \$66,000 transfer-in from the CRA Fund will pay for LDO Impact Fees that were provided as a development incentive (Ord. 14-04). A nominal amount of miscellaneous income from interest is anticipated.

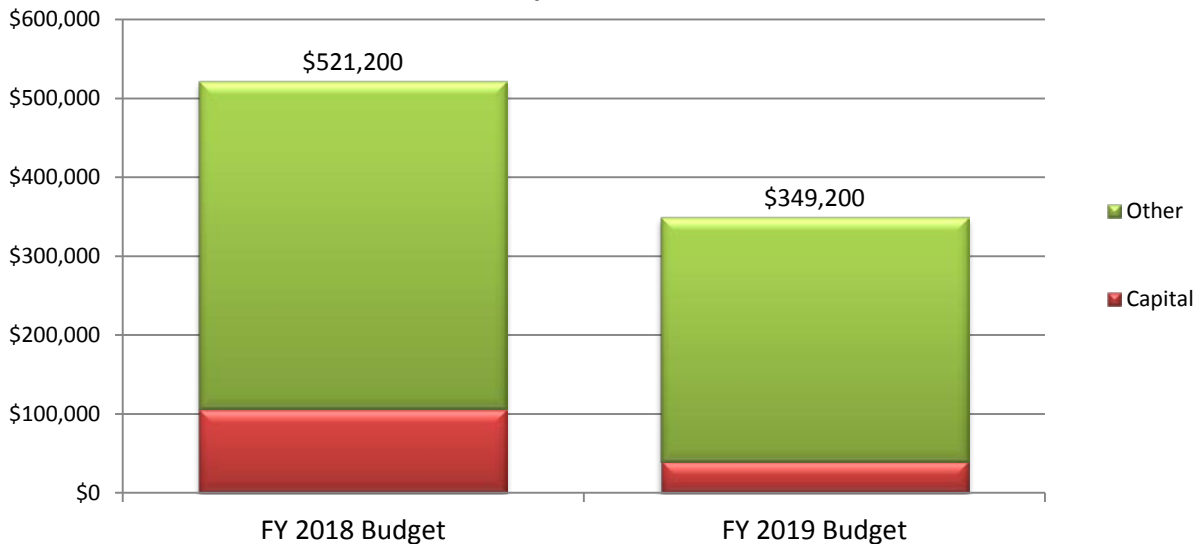
**Revenue Comparison
Impact Fee Fund**



EXPENDITURES

FY 2019 includes the expenditure of multimodal impact fees for Pedestrian Safety Improvements at Edgewater Drive (\$20,000) and Alt 19 & Main St. (\$20,000). A one-time transfer of \$309,200 from LDO funds to the Penny Fund is anticipated in FY 2019 for repayment of the interfund loan to expand Hammock Park.

**Expenditure Comparison
Impact Fee Fund**



BUILDING FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2016		2017		2018		2018	
BEGINNING FUND BALANCE	\$	-	\$	-	\$	222,525	\$	1,214,391
REVENUES								
Property Taxes	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-
Licenses, Permits, Fees	-	1,909,202	-	1,200,000	-	1,600,000	-	1,600,000
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-
Miscellaneous	-	14,049	-	-	-	-	-	15,000
Debt Proceeds	-	-	-	-	-	-	-	-
Transfers In	-	244,311	-	-	-	-	-	-
TOTAL REVENUES	\$	-	\$	2,167,562	\$	1,200,000	\$	1,615,000
EXPENDITURES								
Personnel	-	665,272	-	723,700	-	723,700	-	723,700
Operating	-	218,825	-	182,700	-	219,500	-	219,500
Non-Recurring Operating	-	-	-	30,000	-	30,000	-	30,000
Capital	-	69,074	-	-	-	304,000	-	304,000
CIP Capital	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$	-	\$	953,171	\$	936,400	\$	1,277,200
ENDING FUND BALANCE	\$	-	\$	1,214,391	\$	486,125	\$	1,552,191
ENDING AVAILABLE FUND BALANCE	\$	-	\$	1,214,391	\$	486,125	\$	1,552,191
FB as % of Operating Budget TARGET: 15%		0.0%		137.4%		51.9%		159.5%

Notes:

FY20 transfer out for share of New City Hall

	BUDGET		ESTIMATED	
	2018		2018	
CIP and Non-Recurring Operating	-	-	-	-
CIP Subtotal	-	-	-	-
Safety Improvements	30,000	30,000	30,000	30,000
Citywide Scanning	-	-	-	-
Subtotal Non-Recurring Operating	30,000	30,000	30,000	30,000
TOTAL CIP/NON-RECURRING OPERATING	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

BUILDING FUND

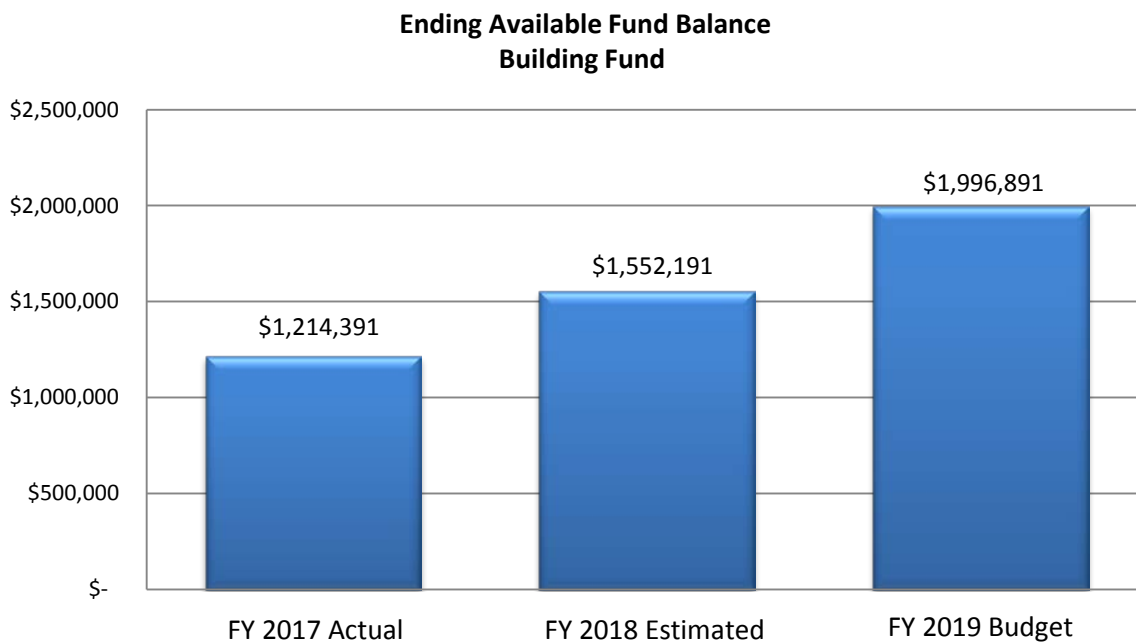
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 1,552,191	\$ 1,996,891	\$ 222,491	\$ 155,791	\$ 57,191	\$ (34,609)
-	-	-	-	-	-
-	-	-	-	-	-
1,600,000	1,100,000	950,000	950,000	925,000	925,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,600,000	\$ 1,100,000	\$ 950,000	\$ 950,000	\$ 925,000	\$ 925,000
-	-	-	-	-	-
-	-	-	-	-	-
818,300	849,800	739,400	768,500	733,900	698,500
269,900	272,600	275,300	278,100	280,900	283,700
65,100	-	-	-	-	-
2,000	2,000	2,000	2,000	2,000	2,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	1,750,000	-	-	-	-
\$ 1,155,300	\$ 2,874,400	\$ 1,016,700	\$ 1,048,600	\$ 1,016,800	\$ 984,200
\$ 1,996,891	\$ 222,491	\$ 155,791	\$ 57,191	\$ (34,609)	\$ (93,809)
\$ 1,996,891	\$ 222,491	\$ 155,791	\$ 57,191	\$ (34,609)	\$ (93,809)
173.1%	19.8%	15.4%	5.5%	-3.4%	-9.6%
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
65,100	-	-	-	-	-
65,100	-	-	-	-	-
\$ 65,100	\$ -	\$ -	\$ -	\$ -	\$ -

BUILDING FUND ANALYSIS

The Building Fund was established in FY 2017 and accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with F. S. 553.80, these fees shall be used solely for carrying out the local government's responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing permit fee structure covers operating expenses and that funds are being used in accordance with State law.

AVAILABLE FUND BALANCE

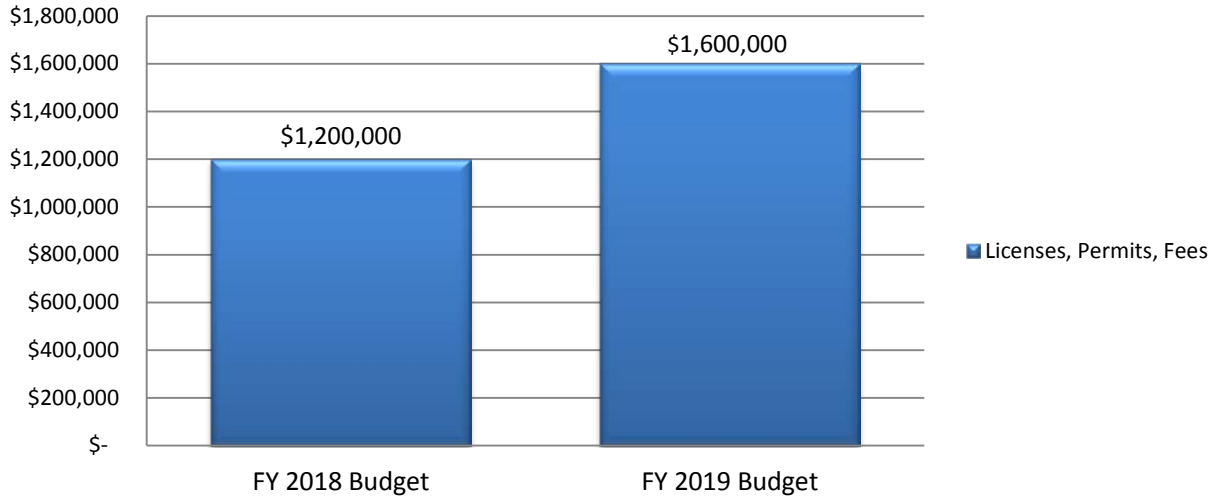
During FY 2019, the Building Fund will increase in fund balance by approximately \$445,000 due to an expected increase in licensing, permits, and fees in FY 2019. As a special revenue fund, the City's Reserve Policy identifies a target fund balance of 15% of budgeted operating expenses. The City anticipates exceeding this threshold by the end of FY 2018 at 173% of operating expenditures. As development and redevelopment slows in future years, these reserves will be used to fund continued operations and maintain appropriate service levels.



REVENUE

With the exception of interest income, revenues for the Building Fund come from permits and fees. FY 2019 will be another active year as many projects are currently underway or in the planning phases of development. FY 2019 revenue is projected to exceed budgeted levels by approximately \$400,000 as several projects have come to fruition more quickly than anticipated. There is still a healthy stream of projects in the planning phase that will keep permit revenue high in FY 2019.

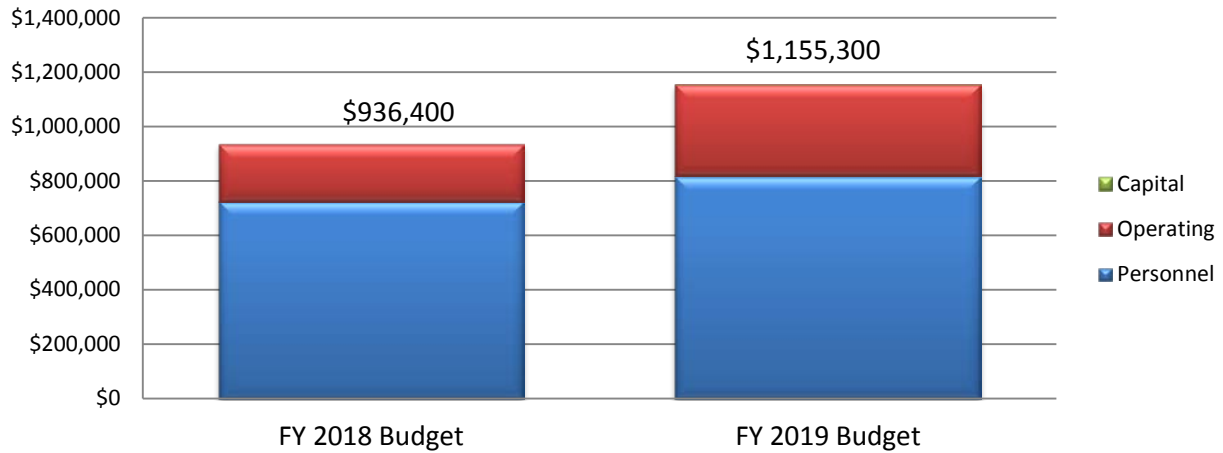
Revenue Comparison Building Fund



EXPENDITURES

Total expenditures for FY 2019 have increased by approximately \$219,000 over FY 2018; in part due to the adding an additional building inspector position, and to a citywide scanning project to convert microfiche storage to digital storage.

Expenditure Comparison Building Fund



COUNTY GAS TAX FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 1,158,914	\$ 969,740	\$ 302,384	\$ 1,208,367
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	516,605	521,030	479,200	479,200
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	2,931	7,931	2,500	12,500
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
TOTAL REVENUES	\$ 519,536	\$ 528,961	\$ 481,700	\$ 491,700
EXPENDITURES				
Personnel	-	-	-	-
Operating	149,940	124,915	187,300	202,346
Non-Recurring Operating	-	-	-	-
Capital	558,770	165,419	14,000	955,032
CIP Capital	-	-	296,000	296,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
TOTAL EXPENDITURES	\$ 708,710	\$ 290,334	\$ 497,300	\$ 1,453,378
ENDING FUND BALANCE	\$ 969,740	\$ 1,208,367	\$ 286,784	\$ 246,689
ENDING AVAILABLE FUND BALANCE	\$ 969,740	\$ 1,208,367	\$ 286,784	\$ 246,689
FB as % of Operating Budget TARGET: 15%	646.8%	967.4%	153.1%	121.9%

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
	Annual Street Resurfacing	296,000	296,000
	Pavement Management Program	-	-
	Subtotal CIP	296,000	296,000
		-	-
	Subtotal Non-Recurring Operating	-	-
	TOTAL CIP/NON-RECURRING OPERATING	\$ 296,000	\$ 296,000

COUNTY GAS TAX FUND

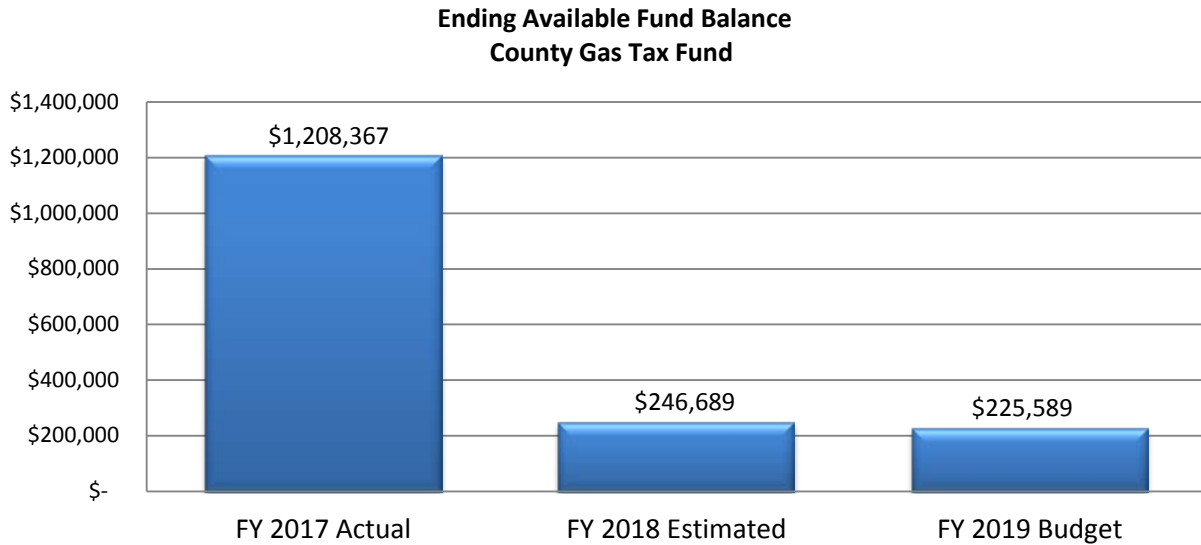
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 246,689	\$ 225,589	\$ 193,889	\$ 151,489	\$ 98,289	\$ 54,189
-	-	-	-	-	-
479,200	474,400	469,700	465,000	460,400	455,800
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
2,500	2,500	2,500	2,500	2,500	2,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 481,700	\$ 476,900	\$ 472,200	\$ 467,500	\$ 462,900	\$ 458,300
-	-	-	-	-	-
192,800	198,600	204,600	210,700	217,000	223,500
-	-	-	-	-	-
-	-	-	-	-	-
310,000	310,000	310,000	310,000	290,000	270,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 502,800	\$ 508,600	\$ 514,600	\$ 520,700	\$ 507,000	\$ 493,500
\$ 225,589	\$ 193,889	\$ 151,489	\$ 98,289	\$ 54,189	\$ 18,989
\$ 225,589	\$ 193,889	\$ 151,489	\$ 98,289	\$ 54,189	\$ 18,989
117.0%	97.6%	74.0%	46.6%	25.0%	8.5%
BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
-	-	-	-	-	-
310,000	310,000	310,000	310,000	290,000	270,000
310,000	310,000	310,000	310,000	290,000	270,000
-	-	-	-	-	-
-	-	-	-	-	-
\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000

COUNTY GAS TAX FUND ANALYSIS

The County Gas Tax Fund is a special revenue fund used to account for the revenues and expenditures associated with roadway improvements and maintenance. Revenue is funded by proceeds of the Pinellas County six-cent Local Option Fuel Tax.

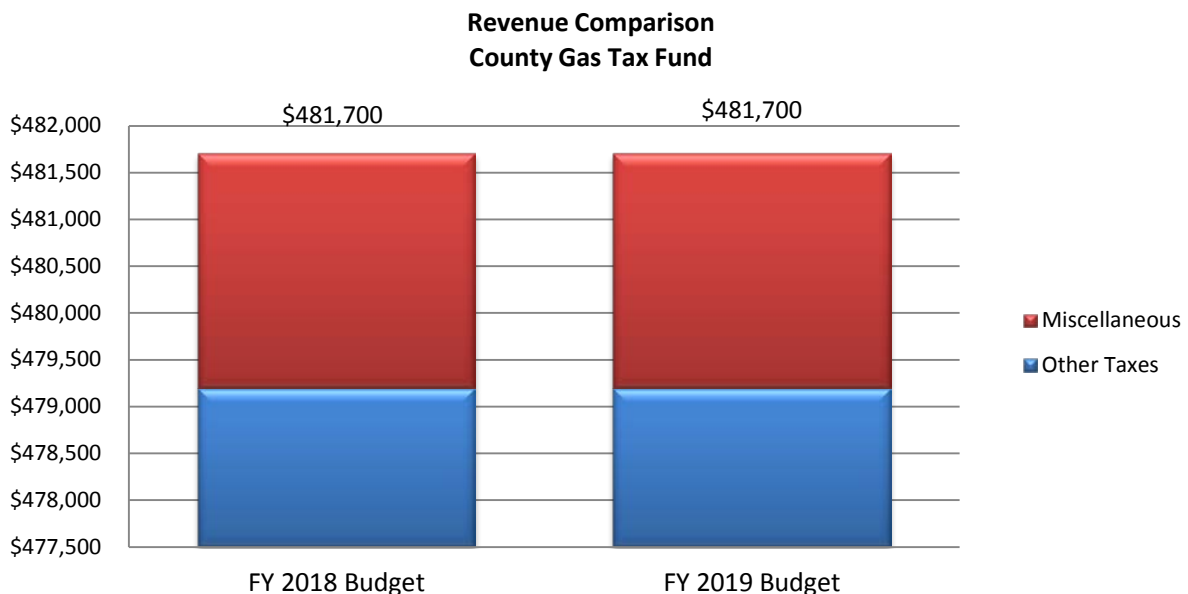
AVAILABLE FUND BALANCE

Fund balance is anticipated to decrease by approximately \$21,100 over FY 2019.



REVENUE

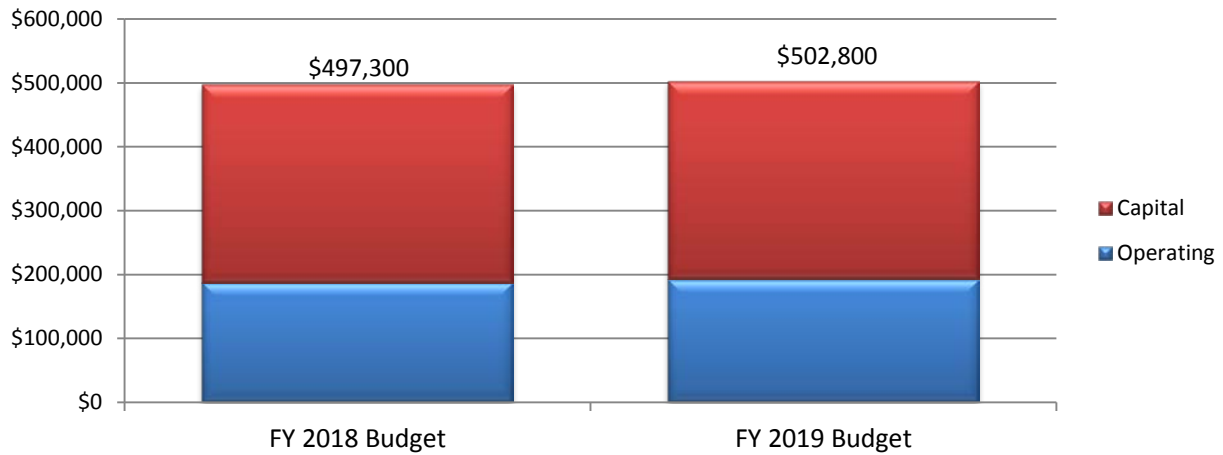
Intergovernmental revenue is budgeted to remain flat over FY 2018 levels. This revenue source is difficult to predict due to the uncertainty of oil prices and their effect on consumer habits.



EXPENDITURES

Total expenditures for FY 2018 are increasing 1%, OR \$5,500. Operating costs will increase 3% to fund road and sidewalk rehabilitation, and capital expenses will remain flat to fund the Pavement Management Program CIP project.

**Expenditure Comparison
County Gas Tax Fund**



PENNY FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 4,282,417	\$ 5,182,441	\$ 6,910,124	\$ 8,454,489
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	3,614,528	3,715,371	3,812,400	3,812,400
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	250,000	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	14,671	79,503	9,000	67,000
Debt Proceeds	-	-	-	-
Transfers In	-	1,098,074	415,200	415,200
TOTAL REVENUES	\$ 3,629,199	\$ 5,142,947	\$ 4,236,600	\$ 4,294,600
EXPENDITURES				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	2,081,165	664,373	7,000	2,665,210
CIP Capital	-	-	1,240,000	2,656,202
Other	-	-	-	-
Debt Service	648,010	778,245	772,800	770,200
Transfers Out	-	428,281	5,663,000	5,663,000
TOTAL EXPENDITURES	\$ 2,729,175	\$ 1,870,899	\$ 7,682,800	\$ 11,754,612
ENDING FUND BALANCE	\$ 5,182,441	\$ 8,454,489	\$ 3,463,924	\$ 994,477
ENDING AVAILABLE FUND BALANCE	\$ 5,182,441	\$ 3,272,048	\$ 3,463,924	\$ 994,477
FB as % of Operating Budget TARGET: 15%	0.0%	0.0%	0.0%	0.0%

*This fund is restricted for capital expenditures

Notes:	CIP and Non-Recurring Operating	BUDGET 2018	ESTIMATED 2018
Transfers in from the LDO Impact Fee Fund are related to a payback for the OLL property originally purchased in the Penny Fund in FY 2016.	Trail Renovations	50,000	50,000
	Parks Restroom Renovations	25,000	25,000
	Parks Boardwalks & Bridges	50,000	92,000
	Playgrd. Equipmt. Replacemt.	75,000	311,443
	New Dog Park	150,000	150,000
	Pavement Management Program	690,000	690,000
	Dunedin Golf Course Cart Barn	200,000	200,000
	EOC Fire Training Center	-	87,759
	New City Hall	-	1,050,000
	New Aquatics Center	-	-
	Bicycle Pedestrian Master Plan	-	-
	Skinner Corridor Improvements	-	-
	Jones Building Replacemt.	-	-
	Dwntwn. Parking Structure	-	-
	Fleet Services Bldg. Replacement	-	-
	Subtotal CIP	1,240,000	2,656,202

Includes \$3.5M transfer in FY20 for Building & Engineering's share of City Hall construction

PENNY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 994,477	\$ 1,490,077	\$ 4,166,877	\$ 4,534,877	\$ 672,877	\$ 488,077
-	-	-	-	-	-
3,790,000	3,846,900	3,904,600	3,963,200	4,022,600	4,082,900
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
9,000	9,000	9,100	9,200	9,300	9,400
12,700,000	-	6,000,000	-	-	-
309,200	3,639,200	80,200	64,500	-	-
\$ 16,808,200	\$ 7,495,100	\$ 9,993,900	\$ 4,036,900	\$ 4,031,900	\$ 4,092,300
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
15,125,400	2,365,000	7,170,000	4,465,000	785,000	805,000
-	-	-	-	-	-
1,037,200	2,453,300	2,455,900	3,433,900	3,431,700	3,433,300
150,000	-	-	-	-	-
\$ 16,312,600	\$ 4,818,300	\$ 9,625,900	\$ 7,898,900	\$ 4,216,700	\$ 4,238,300
\$ 1,490,077	\$ 4,166,877	\$ 4,534,877	\$ 672,877	\$ 488,077	\$ 342,077
\$ 1,490,077	\$ 4,166,877	\$ 4,534,877	\$ 672,877	\$ 488,077	\$ 342,077
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
90,000	75,000	80,000	75,000	75,000	75,000
-	-	-	-	-	-
690,000	690,000	690,000	690,000	710,000	730,000
-	-	-	-	-	-
1,645,400	-	-	-	-	-
12,700,000	-	-	-	-	-
-	600,000	6,400,000	-	-	-
-	-	-	-	-	-
-	1,000,000	-	-	-	-
-	-	-	1,200,000	-	-
-	-	-	2,500,000	-	-
-	-	-	-	-	-
15,125,400	2,365,000	7,170,000	4,465,000	785,000	805,000

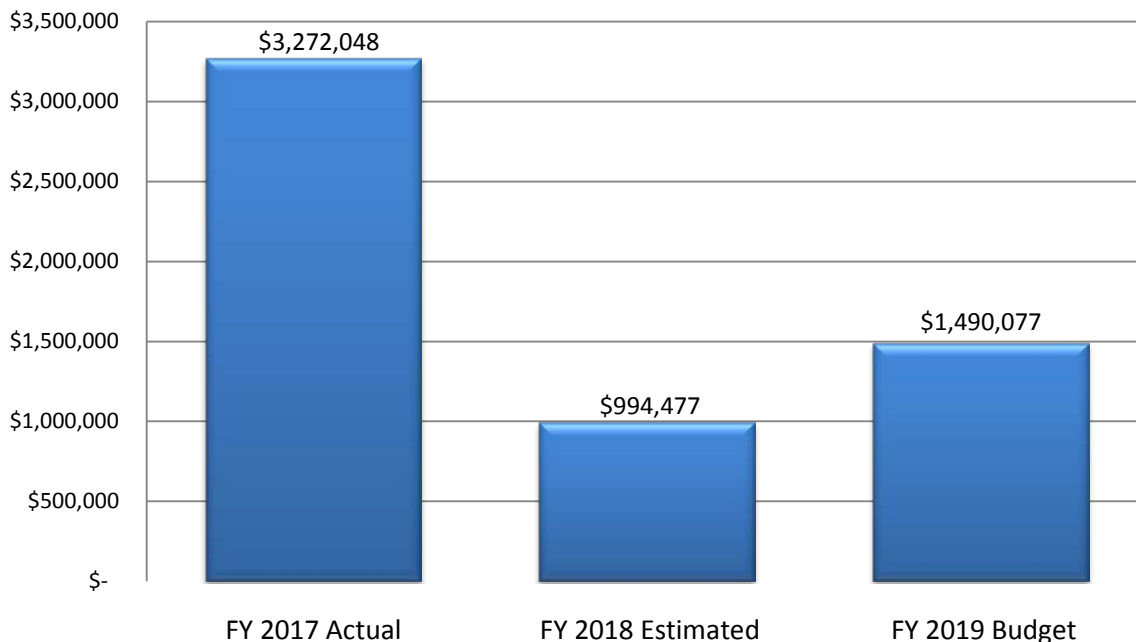
PENNY FUND ANALYSIS

The Penny Fund is a special revenue fund that accounts for infrastructure improvements and is funded by proceeds from Pinellas County’s one-cent local option sales tax known as the “Penny for Pinellas.” The current 10-year term for this expires December 31, 2019, and “Penny IV,” approved by voter referendum in November, 2017, will begin on January 1, 2020, and continue through December 31, 2029.

AVAILABLE FUND BALANCE

Fund balance is anticipated to increase by \$495,600 during FY 2019. Debt service will begin in FY 2019 for the construction of the New City Hall, in anticipation of Penny IV funding, combined with projected FY 2019 capital expenditures, will enable the fund to maintain an appropriate fund balance through FY 2020 and FY 2021 to fund future CIP projects as outlined in the FY 2018 Business Plan and Capital Improvements Plan.

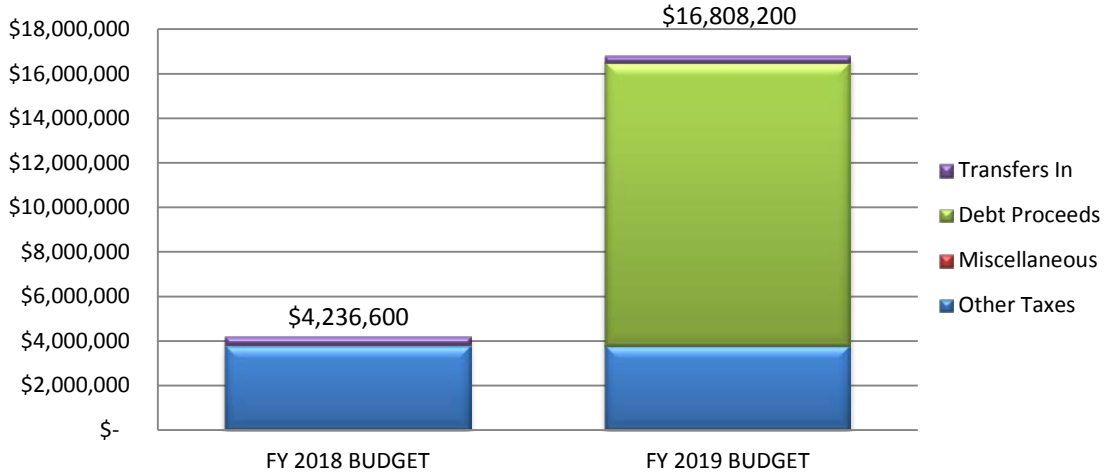
**Ending Available Fund Balance
Penny Fund**



REVENUE

Total revenue is expected to increase from \$4.2M in FY 2018 to \$16.8M in FY 2019, primarily from debt proceeds to construct the New City Hall. Local option sales tax revenue is anticipated to decrease 1% under FY 2018 budgeted levels. A transfer-in from the LDO Impact Fee Fund of \$309,200 to repay debt associated with the expansion of Hammock Park is also budgeted.

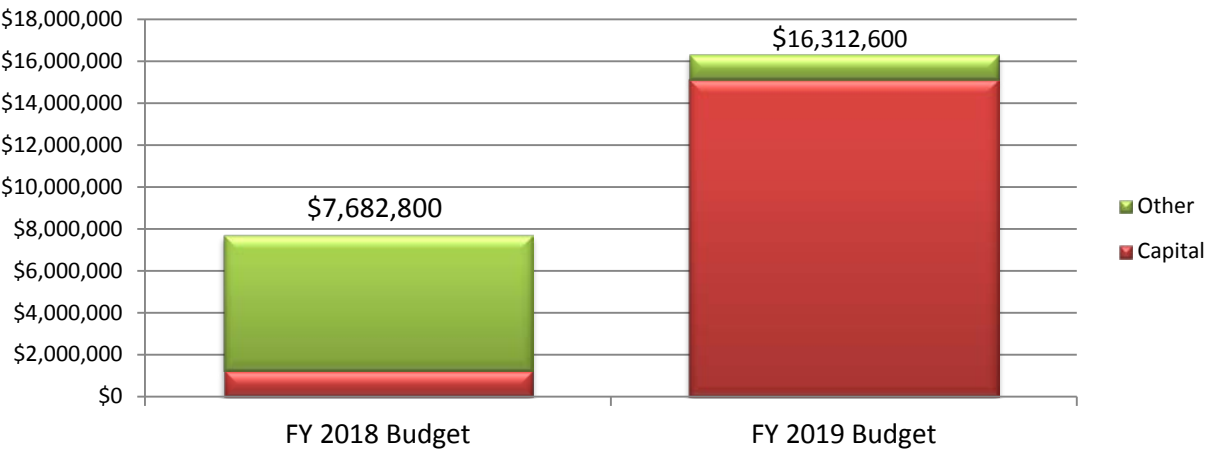
**Revenue Comparison
Penny Fund**



EXPENDITURES

Overall spending will increase by \$8.6M in FY 2019. Planned capital outlay includes \$690,000 for the Pavement Management Program and \$90,000 for new playground equipment at MLK Recreation Center and VFW Park. Other expenses include the New City Hall (\$12,700,000), the EOC Fire Training Facility (\$1,645,400), and debt service repayments (\$1,037,200).

**Expenditure Comparison
Penny Fund**



CRA FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ 487,771	\$ 197,718	\$ 248,370	\$ 335,617
REVENUES				
Property Taxes	506,053	569,442	799,600	771,600
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	47,927	43,882	40,400	55,900
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
TOTAL REVENUES	\$ 553,980	\$ 613,324	\$ 840,000	\$ 827,500
EXPENDITURES				
Personnel	187,972	209,419	222,900	222,900
Operating	202,866	122,431	171,400	202,518
Non-Recurring Operating	-	-	75,000	75,000
Capital	415,974	38,634	-	8,800
CIP Capital	-	-	60,800	221,613
Other	22,235	33,541	50,000	50,000
Debt Service	-	-	-	-
Transfers Out	14,985	71,400	143,400	143,400
TOTAL EXPENDITURES	\$ 844,033	\$ 475,425	\$ 723,500	\$ 924,231
ENDING FUND BALANCE	\$ 197,718	\$ 335,617	\$ 364,870	\$ 238,886
ENDING AVAILABLE FUND BALANCE	\$ 197,718	\$ 335,617	\$ 364,870	\$ 238,886
FB as % of Operating Budget TARGET: 15%	50.6%	101.1%	77.7%	47.7%

Notes:	BUDGET 2018	ESTIMATED 2018
Property tax revenue assumptions:		
FY 2019: +8% + \$15M new construction	-	-
FY 2020: +5% + \$8M new construction	60,800	60,800
FY 2021: +5%	-	-
FY 2022: +5%	-	95,000
FY 2023: +4%	-	-
Broadway Arch	-	-
Main St. Trolley Stop/Give Me Shelter	60,800	60,800
Skinner Blvd. Improvements	-	-
Pioneer Park Resurfacing	-	95,000
DT Parking Garage	-	-
Downtown Paver/Amenity Replacemt	-	-
Box Car Enhancements	-	-
Lawn Equipment	-	-
Downtown Trail Pavilion	-	65,813
CIP Subtotal	60,800	221,613
Skinner Blvd. Improvements	75,000	75,000
Downtown East End Plan	-	-
Dwntwn. Parking Garage Lease	-	-
Non-Recurring Operating Subtotal	75,000	75,000
TOTAL CIP/NON-RECURRING OPERATING	\$ 135,800	\$ 296,613

CRA FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 238,886	\$ 293,486	\$ 106,286	\$ 137,086	\$ 159,286	\$ 80,386
903,400	904,100	1,037,500	1,105,400	1,162,400	1,221,700
-	-	-	-	-	-
-	-	-	-	-	-
100,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
40,400	40,800	41,200	41,600	42,000	42,400
-	2,500,000	-	2,400,000	-	-
-	-	-	-	-	-
\$ 1,043,800	\$ 3,444,900	\$ 1,078,700	\$ 3,547,000	\$ 1,204,400	\$ 1,264,100

230,900	238,200	245,700	253,500	261,500	269,800
217,600	127,500	130,100	132,700	135,400	138,100
30,000	-	115,000	115,000	115,000	115,000
5,000	25,000	25,000	25,000	25,000	25,000
225,000	2,930,000	-	2,500,000	-	-
154,400	154,400	154,400	154,400	154,400	154,400
-	-	279,700	279,700	563,800	563,800
126,300	157,000	98,000	64,500	28,200	-
\$ 989,200	\$ 3,632,100	\$ 1,047,900	\$ 3,524,800	\$ 1,283,300	\$ 1,266,100
\$ 293,486	\$ 106,286	\$ 137,086	\$ 159,286	\$ 80,386	\$ 78,386
\$ 293,486	\$ 106,286	\$ 137,086	\$ 159,286	\$ 80,386	\$ 78,386
61.3%	29.1%	27.9%	31.8%	15.7%	15.0%

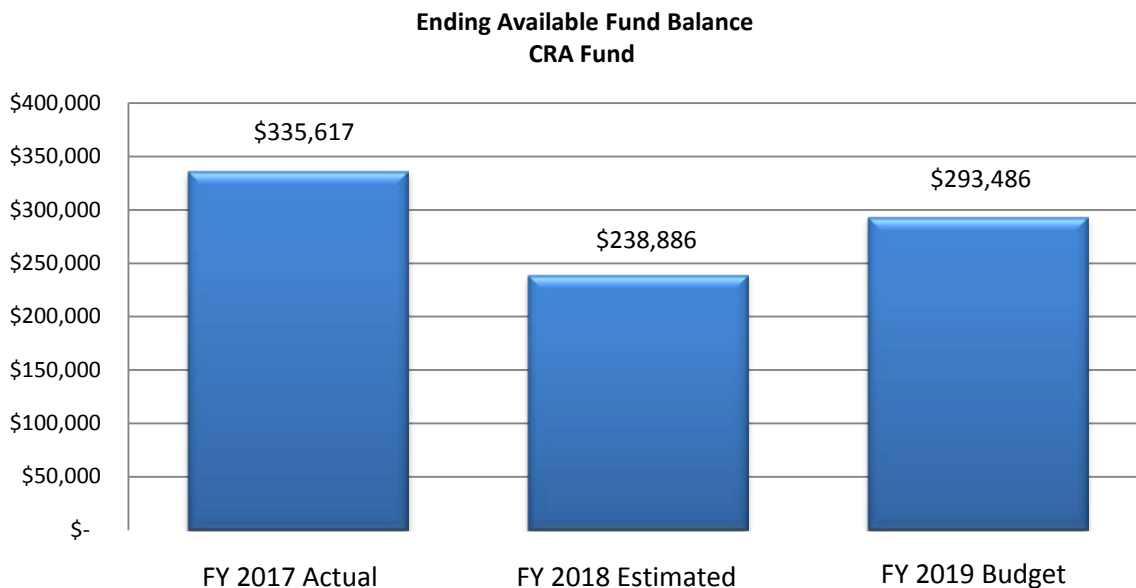
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
200,000	2,700,000	-	-	-	-
-	-	-	-	-	-
-	-	-	2,500,000	-	-
-	230,000	-	-	-	-
25,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
225,000	2,930,000	-	2,500,000	-	-
-	-	-	-	-	-
30,000	-	-	-	-	-
-	-	115,000	115,000	115,000	115,000
30,000	-	115,000	115,000	115,000	115,000
\$ 255,000	\$ 2,930,000	\$ 115,000	\$ 2,615,000	\$ 115,000	\$ 115,000

CRA FUND ANALYSIS

The Community Redevelopment Agency (CRA) Fund is administered by the City's CRA, a separate legal entity of the City of Dunedin. This fund accounts for the receipt and disbursement of downtown tax increment financing (TIF) revenue. The fund is budgeted for and reported on in conjunction with other City funds for efficiency; however the CRA adopts its budget separately.

AVAILABLE FUND BALANCE

Fund balance is anticipated to increase 23% over the course of FY 2019. This reflects the FY 2018 plan to save for major capital projects in FY 2020.



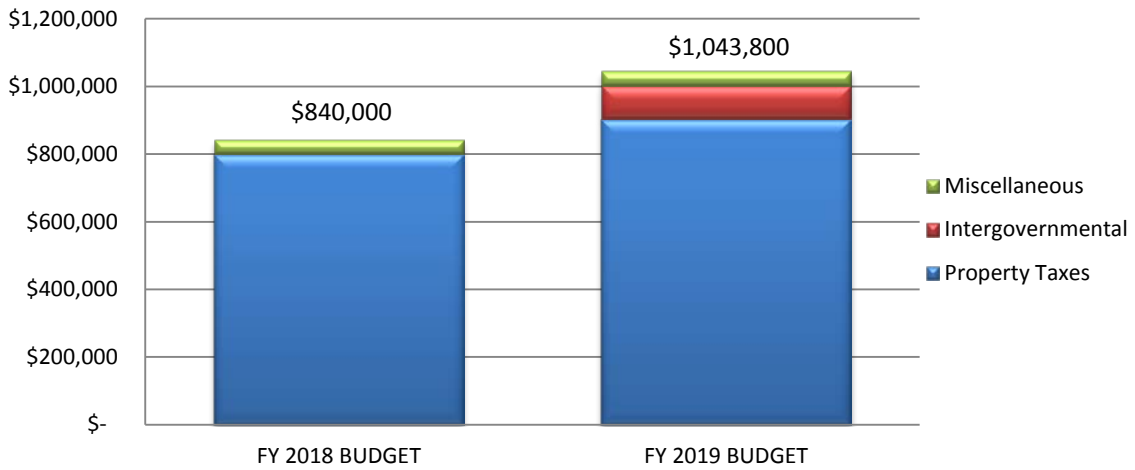
REVENUE

Ad valorem revenue is projected to increase by more than \$103,800 in FY 2019. Estimates from the Pinellas County Property Appraiser indicate a 12.05% increase in property value for the City of Dunedin's downtown tax increment financing district/CRD. This is largely due to Victoria Place, a 4-story mixed-use development with 30 condominiums, which came onto the tax rolls in FY 2018.

Tax Year	Fiscal Year	Dunedin CRA Municipal Taxable Value	% Change
2013	FY 2014	\$80,845,186	0.38%
2014	FY 2015	\$87,536,113	8.28%
2015	FY 2016	\$91,586,161	4.63%
2016	FY 2017	\$98,640,830	7.70%
2017	FY 2018	\$120,920,412	22.59%
2018	FY 2019	\$135,485,669	12.05%

FY 2019/tax year 2018 estimated value includes new construction/annexations

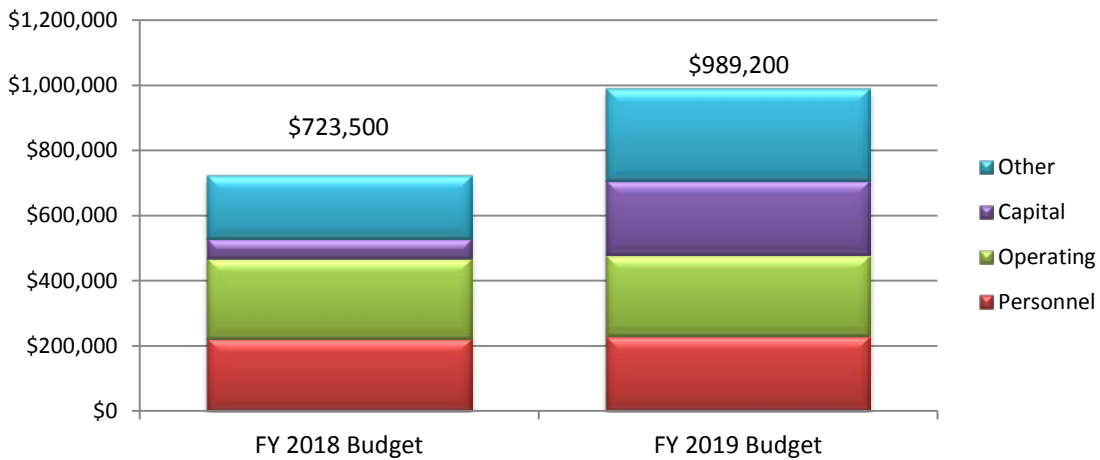
**Revenue Comparison
CRA Fund**



EXPENDITURES

Overall expenses in the CRA Fund are increasing 37% in FY 2019 to \$989,200. Personnel costs will increase 3.6% from merit increases for eligible employees and nominal benefit increases. Operating expenses will increase by less than 1%, and will fund the Downtown East End Plan (\$30,000). Capital spending includes enhancements to the Box Car (\$25,000), and Skinner Boulevard Improvements (\$200,000). Economic Development incentives funding increased for FY 2019 by \$10,000.

**Expenditure Comparison
CRA Fund**



SOLID WASTE UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET	ESTIMATED
	2016	2017	2018	2018	2018	2018
BEGINNING FUND BALANCE	\$ 876,850	\$ 1,381,240	\$ 1,490,060	\$ 1,490,060	\$ 1,490,060	\$ 1,646,191
REVENUES						
Intergovernmental	-	32,765	-	-	-	-
Charges for Services	5,069,186	5,141,545	5,287,000	5,287,000	5,287,000	5,287,000
Fines	-	-	-	-	-	-
Miscellaneous	41,371	31,880	8,500	8,500	8,500	68,500
Debt Proceeds	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Revenue Subtotal	\$ 5,120,180	\$ 5,226,231	\$ 5,305,500	\$ 5,305,500	\$ 5,305,500	\$ 5,365,500
Elimination of Debt Proceeds	-	-	-	-	-	-
TOTAL REVENUES	\$ 5,120,180	\$ 5,226,231	\$ 5,305,500	\$ 5,305,500	\$ 5,305,500	\$ 5,365,500
EXPENSES						
Personnel	1,329,831	1,373,907	1,403,000	1,403,000	1,403,000	1,403,000
Operating	3,091,347	3,151,763	3,635,200	3,635,200	3,635,200	3,673,762
Non-Recurring Operating	-	-	-	-	-	-
Capital	848,452	1,155,566	-	-	-	-
CIP Capital	-	-	481,300	481,300	481,300	190,000
Other	-	-	-	-	-	-
Debt Service	8,382	143,982	145,694	145,694	145,694	145,694
Transfers Out	-	148,542	131,700	131,700	131,700	131,700
Expense Subtotal	\$ 5,278,011	\$ 5,973,760	\$ 5,796,894	\$ 5,796,894	\$ 5,796,894	\$ 5,544,156
Depreciation	139,887	277,515	487,800	487,800	487,800	487,800
Elimination of Principal Debt Payments	-	(134,430)	(136,594)	(136,594)	(136,594)	(136,600)
Elimination of Utility Capital	(848,452)	(1,155,566)	(481,300)	(481,300)	(481,300)	(190,000)
TOTAL EXPENSES	\$ 4,569,446	\$ 4,961,280	\$ 5,666,800	\$ 5,666,800	\$ 5,666,800	\$ 5,705,356
ENDING TOTAL NET POSITION	\$ 1,427,584	\$ 1,646,191	\$ 1,128,760	\$ 1,128,760	\$ 1,128,760	\$ 1,306,336
ENDING AVAILABLE NET POSITION	\$ 1,173,061	\$ 379,189	\$ 292,307	\$ 292,307	\$ 292,307	\$ 571,484

FB as % of Operating Budget TARGET: 15%

26.5% 8.4% 5.8% 11.3%

Notes:

This projection assumes the following revenue increases by fiscal year: FY 2019 +10%, FY 2020-FY 2024: +2%. Debt service for vehicle replacement is projected for FY2020, purchases will be made in cash thereafter.

	BUDGET	ESTIMATED
	2018	2018
CIP and Non-Recurring Capital		
Fleet Replacements	481,300	190,000
	-	-
CIP Subtotal	481,300	190,000
Citywide Ext. Facility Painting	-	-
Citywide Roof Replacements	-	-
Citywide HVAC Replacements	-	-
Non-Recurring Operating Subtotal	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 481,300	\$ 190,000

SOLID WASTE UTILITY FUND

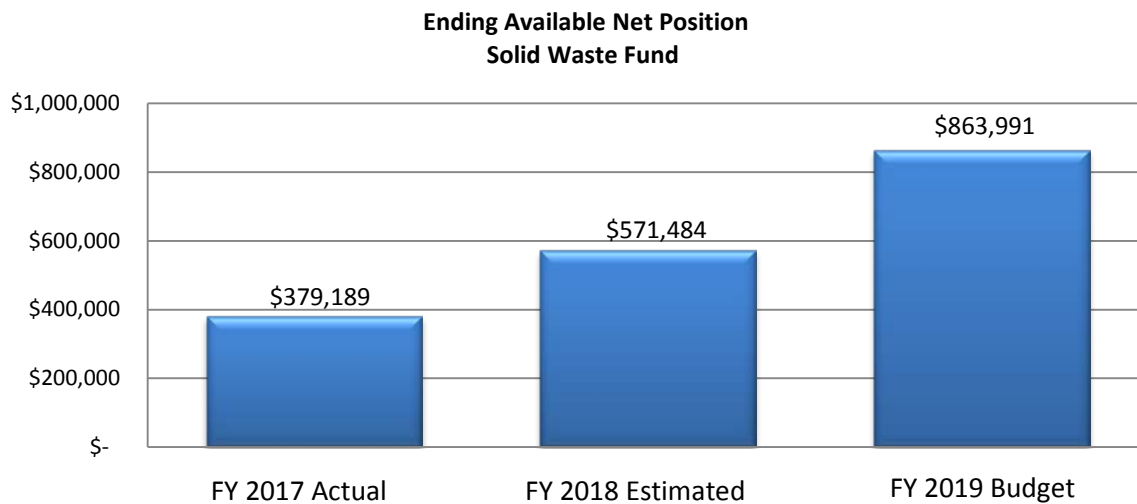
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 1,306,336	\$ 1,459,736	\$ 1,608,036	\$ 1,802,236	\$ 2,015,936	\$ 2,193,936
-	-	-	-	-	-
5,761,600	5,900,400	6,045,800	6,192,500	6,342,100	6,497,900
-	-	-	-	-	-
7,800	7,800	7,800	7,800	7,800	7,800
-	684,000	-	-	-	-
-	-	-	-	-	-
\$ 5,782,400	\$ 6,605,200	\$ 6,066,600	\$ 6,213,300	\$ 6,362,900	\$ 6,518,700
-	(684,000)	-	-	-	-
\$ 5,782,400	\$ 5,921,200	\$ 6,066,600	\$ 6,213,300	\$ 6,362,900	\$ 6,518,700
1,496,300	1,561,400	1,629,800	1,701,600	1,777,100	1,856,600
3,701,200	3,775,200	3,850,700	3,927,700	4,006,300	4,086,400
-	7,000	30,000	-	20,000	-
15,000	15,000	15,000	15,000	15,000	15,000
-	489,000	318,200	641,800	908,100	951,100
-	-	-	-	-	-
145,700	145,700	284,700	139,100	139,100	139,100
131,700	131,700	-	-	-	-
\$ 5,489,900	\$ 6,125,000	\$ 6,128,400	\$ 6,425,200	\$ 6,865,600	\$ 7,048,200
292,900	292,900	322,200	338,300	355,200	373,000
(138,800)	(141,000)	(245,000)	(107,100)	(112,800)	(118,900)
(15,000)	(504,000)	(333,200)	(656,800)	(923,100)	(966,100)
\$ 5,629,000	\$ 5,772,900	\$ 5,872,400	\$ 5,999,600	\$ 6,184,900	\$ 6,336,200
\$ 1,459,736	\$ 1,608,036	\$ 1,802,236	\$ 2,015,936	\$ 2,193,936	\$ 2,376,436
\$ 863,991	\$ 1,344,164	\$ 1,282,412	\$ 1,070,513	\$ 567,778	\$ 38,298
16.6%	25.2%	23.3%	19.0%	9.8%	0.6%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	489,000	318,200	641,800	908,100	951,100
-	-	-	-	-	-
-	489,000	318,200	641,800	908,100	951,100
-	7,000	-	-	-	-
-	-	30,000	-	-	-
-	-	-	-	20,000	-
-	7,000	30,000	-	20,000	-
\$ -	\$ 496,000	\$ 348,200	\$ 641,800	\$ 928,100	\$ 951,100

SOLID WASTE FUND ANALYSIS

The Solid Waste Fund is an enterprise fund used to account for the provision of solid waste services to residents of the City and some unincorporated areas of Pinellas County.

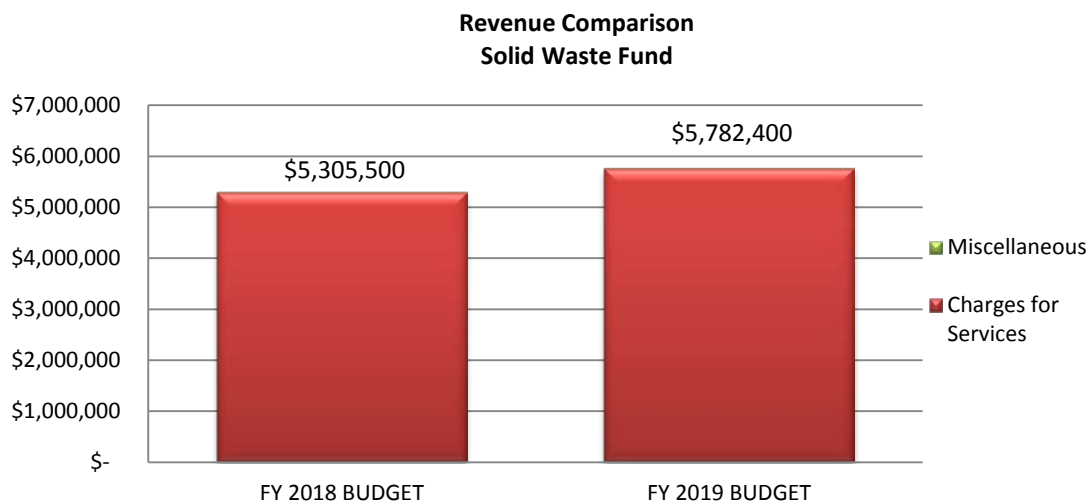
NET POSITION

The FY 2019 budget reflects a projected 51% increase in net position through FY 2019. Operational cost increases in recycling services prompted a rate study in FY 2017. A programmed rate increase of 10% in residential and commercial rates will keep the fund within compliance of the City's Reserve Policy. This will impact the net position in future years.



REVENUE

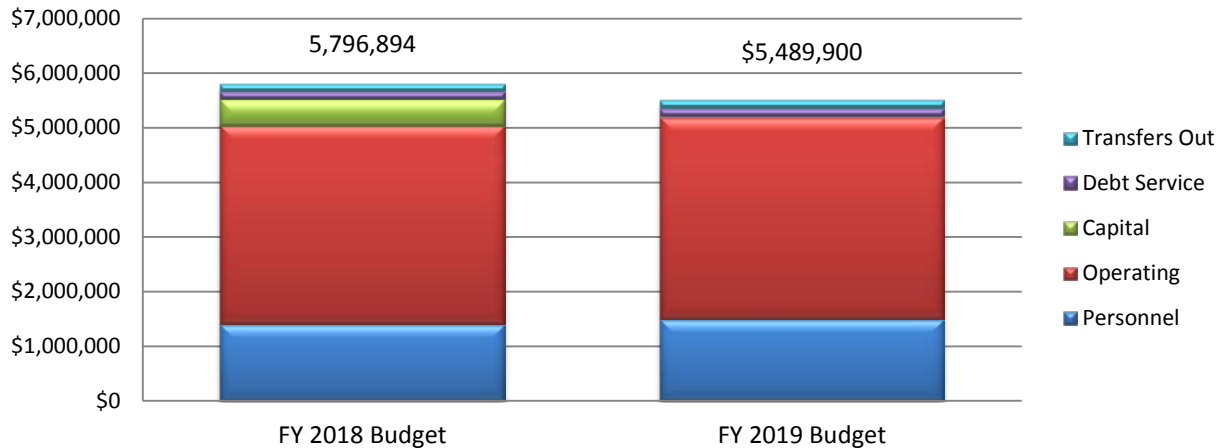
Total revenues are expected to increase 9% in FY 2019. Currently, rates have increased 10% and were refined in late FY 2018 to address increased costs and expanded service.



EXPENSES

Overall, expenses will decrease 5.3% in FY 2018. There are no fleet replacements scheduled in FY 2019, however personnel costs will increase 6.7% due to merit increases for eligible employees and to an increase in scheduled hours to expand the service schedule for City residents. Capital outlay is not budgeted in enterprise funds.

**Expense Comparison
Solid Waste Fund**



To best compare FY 2018 against FY 2019, the expense comparison chart below restates expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY 2018	FY 2019
Personnel	1,403,000	1,496,300
Operating	3,635,200	3,701,200
Non-Recurring Operating	-	-
Capital	-	15,000
CIP Capital	481,300	-
Other	-	-
Debt Service	145,694	145,700
Transfers Out	131,700	131,700
Expense Subtotal	\$ 5,796,894	\$ 5,489,900
Depreciation	487,800	292,900
Elimination of Principal Debt Payments	(136,594)	(138,800)
Elimination of Utility Capital	(481,300)	(15,000)
TOTAL EXPENSES	\$ 5,666,800	\$ 5,629,000

WATER/WASTEWATER UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET	ESTIMATED
	2016	2017	2018	2018	2018	2018
BEGINNING FUND BALANCE	\$ 34,802,929	\$ 33,265,146	\$ 33,412,996	\$ 33,412,996	\$ 32,893,330	\$ 32,893,330
REVENUES						
Licenses, Permits, Fees	231,406	340,407	1,315,600	1,315,600	1,315,600	1,315,600
Intergovernmental	9,048	36,942	1,082,900	1,082,900	1,082,900	1,082,900
Charges for Services	14,950,087	15,776,131	16,760,900	16,760,900	16,760,900	16,760,900
Fines	153,270	151,870	150,000	150,000	150,000	150,000
Miscellaneous	364,970	477,049	249,300	249,300	249,300	249,300
Debt Proceeds	-	-	24,480,000	24,480,000	24,480,000	24,480,000
Transfers In	-	-	-	-	-	-
Revenue Subtotal	\$ 15,708,782	\$ 16,782,399	\$ 44,038,700	\$ 44,038,700	\$ 44,038,700	\$ 44,038,700
Elimination of Debt Proceeds	-	-	(24,480,000)	(24,480,000)	(24,480,000)	(24,480,000)
TOTAL REVENUES	\$ 15,708,782	\$ 16,782,399	\$ 19,558,700	\$ 19,558,700	\$ 19,558,700	\$ 19,558,700
EXPENSES						
Personnel	5,856,211	6,042,824	6,426,000	6,426,000	6,426,000	6,426,000
Operating	6,980,245	6,935,869	7,248,200	7,248,200	7,248,200	7,248,200
Non-Recurring Operating	-	-	530,000	530,000	530,000	530,000
Capital	1,604,555	4,967,565	11,000	11,000	9,872,984	9,872,984
CIP Capital	-	-	7,042,000	7,042,000	6,008,000	6,008,000
Other	5,706	62,765	-	-	-	-
Debt Service	1,449,999	1,451,151	1,939,800	1,939,800	1,939,800	1,939,800
Transfers Out	-	-	-	-	-	-
Expense Subtotal	\$ 15,896,717	\$ 19,460,174	\$ 23,197,000	\$ 23,197,000	\$ 32,024,984	\$ 32,024,984
Depreciation	3,693,413	3,604,045	4,356,500	4,356,500	4,356,500	4,356,500
Elimination of Principal Debt Payments	(914,720)	(942,439)	(970,200)	(970,200)	(970,200)	(970,200)
Elimination of Utility Capital	(1,604,555)	(4,967,565)	(7,053,000)	(7,053,000)	(15,880,984)	(15,880,984)
TOTAL EXPENSES	\$ 17,070,855	\$ 17,154,215	\$ 19,530,300	\$ 19,530,300	\$ 19,530,300	\$ 19,530,300
ENDING TOTAL NET POSITION	\$ 33,440,856	\$ 32,893,330	\$ 33,441,396	\$ 33,441,396	\$ 32,921,730	\$ 32,921,730
ENDING AVAILABLE NET POSITION	\$ 16,051,119	\$ 12,982,922	\$ 25,390,439	\$ 25,390,439	\$ 26,449,661	\$ 26,449,661
FB as % of Operating Budget TARGET: 25%	117.3%	92.3%	171.7%	171.7%	179.2%	179.2%

*\$1M capital reserve accounted for each year

WATER/WASTEWATER UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 32,921,730	\$ 32,522,530	\$ 30,862,730	\$ 31,297,330	\$ 32,260,530	\$ 33,867,230
446,000	409,300	307,000	230,300	230,300	230,300
-	-	-	-	-	-
17,079,000	17,890,300	18,740,100	19,630,300	20,562,700	21,539,400
125,000	125,000	125,000	125,000	125,000	125,000
388,800	388,800	388,800	388,800	388,800	388,800
-	5,800,000	-	-	-	-
-	-	-	-	-	-
\$ 18,038,800	\$ 24,613,400	\$ 19,560,900	\$ 20,374,400	\$ 21,306,800	\$ 22,283,500
-	(5,800,000)	-	-	-	-
\$ 18,038,800	\$ 18,813,400	\$ 19,560,900	\$ 20,374,400	\$ 21,306,800	\$ 22,283,500
6,612,700	6,869,800	7,137,500	7,416,100	7,706,200	8,008,300
7,384,900	7,458,700	7,533,300	7,608,600	7,684,700	7,761,500
10,000	26,000	-	-	-	-
418,800	600,000	600,000	600,000	600,000	600,000
15,131,000	10,970,000	1,551,000	750,000	1,550,000	1,050,000
-	-	-	-	-	-
2,786,100	2,783,800	3,162,100	3,159,300	3,153,400	3,153,000
-	1,750,000	-	-	-	-
\$ 32,343,500	\$ 30,458,300	\$ 19,983,900	\$ 19,534,000	\$ 20,694,300	\$ 20,572,800
3,368,200	3,368,200	3,368,200	3,368,200	3,368,200	3,368,200
(1,723,900)	(1,783,300)	(2,074,800)	(2,141,000)	(2,212,400)	(2,298,400)
(15,549,800)	(11,570,000)	(2,151,000)	(1,350,000)	(2,150,000)	(1,650,000)
\$ 18,438,000	\$ 20,473,200	\$ 19,126,300	\$ 19,411,200	\$ 19,700,100	\$ 19,992,600
\$ 32,522,530	\$ 30,862,730	\$ 31,297,330	\$ 32,260,530	\$ 33,867,230	\$ 36,158,130
\$ 12,302,674	\$ 6,390,883	\$ 6,227,763	\$ 6,877,943	\$ 7,579,066	\$ 8,970,841
80.7%	37.6%	35.6%	39.1%	42.7%	50.5%

WATER/WASTEWATER UTILITY FUND

	BUDGET 2018	ESTIMATED 2018
Notes:		
Includes FY20 transfer out pf \$1.75M for share of City Hall		
SR 580 Tie-Ins	750,000	750,000
Beltrees St. Gravity Sewer Extension	105,000	105,000
WTP Design-Build	3,736,000	3,736,000
WW Lift Station Emergency Pumps	180,000	180,000
Bayshore Water Main	500,000	500,000
WWTP Blower Replacement	600,000	550,000
WW Lift Station Forcemain Replacements	187,000	187,000
Production Well Facilities (RESTD partial)	600,000	
Curlew Watermain Replacement	-	-
WWTP Electrical System Upgrade	-	-
WWTP Outfall Repair	384,000	-
Ranchwood & Hitching WM Replcmt	-	-
LS #20 Repair/Replacemt	-	-
LS #32 Repair/Replcmt	-	-
Friendly Lane Water/Sewer Upgrades	-	-
WW Garrison Rd Sewer Main Installation	-	-
WW Facility #8 Sound Attenuation	-	-
CIP Subtotal	7,042,000	6,008,000
Citywide HVAC Replacements	-	-
Citywide Facilities Roof Replacements	-	-
Curlew Reclaimed Tank Painting	250,000	250,000
WWTP Painting (wall, process tanks, bldg)	280,000	280,000
Non-Recurring Operating Subtotal	530,000	530,000
TOTAL CIP/NON-RECURRING OPERATING	\$ 7,572,000	\$ 6,538,000

WATER/WASTEWATER UTILITY FUND

BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
-	-	-	-	-	-
25,000	-	-	-	-	-
13,986,000	5,220,000	1,176,000	-	-	-
70,000	-	-	-	-	-
50,000	-	-	-	-	-
-	-	-	-	-	-
50,000	600,000	125,000	300,000	850,000	-
50,000	-	-	300,000	300,000	150,000
100,000	500,000	-	-	-	-
500,000	4,000,000	-	-	-	-
100,000	500,000	-	-	-	-
-	-	250,000	-	-	-
-	-	-	-	400,000	900,000
-	-	-	150,000	-	-
-	150,000	-	-	-	-
150,000	-	-	-	-	-
50,000	-	-	-	-	-
15,131,000	10,970,000	1,551,000	750,000	1,550,000	1,050,000
10,000	26,000	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
10,000	26,000	-	-	-	-
\$ 15,141,000	\$ 10,996,000	\$ 1,551,000	\$ 750,000	\$ 1,550,000	\$ 1,050,000

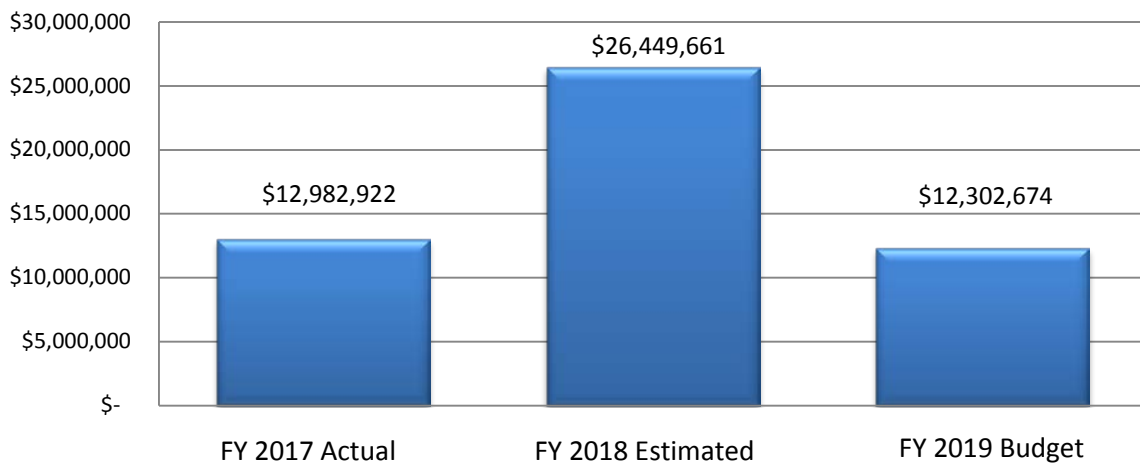
WATER / WASTEWATER FUND ANALYSIS

The Water/Wastewater Fund is an enterprise fund and accounts for the provision of water and sewer services to residents of the City and some unincorporated areas.

NET POSITION

The FY 2019 Budget reflects a decrease in net position of \$14M as the \$27M Water Treatment Plant's Design Building CIP project began in FY 2018. This is planned spending of fund balance as the capital projects identified in the Water/Wastewater Master Plan continue. A rate sufficiency program will be undertaken in FY 2019 and will include a determination of the 90% Guaranteed Maximum Price (GMP).

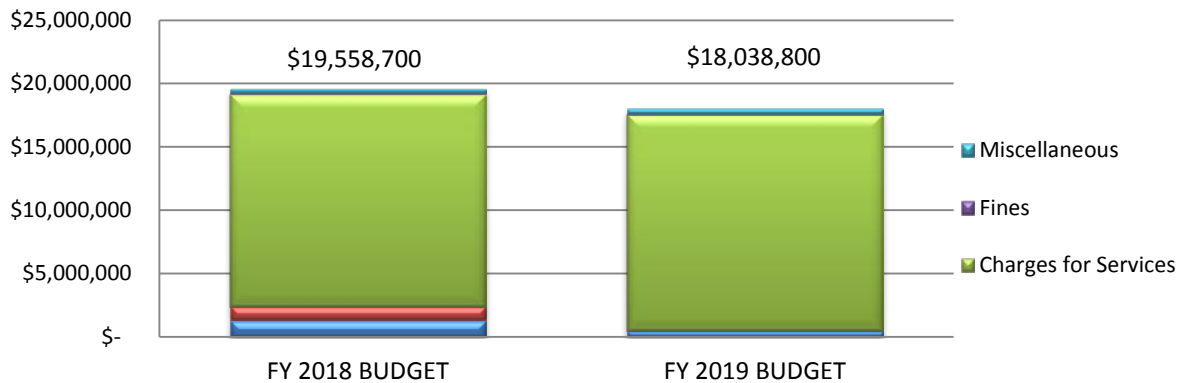
**Ending Available Net Position
Water/Wastewater Fund**



REVENUE

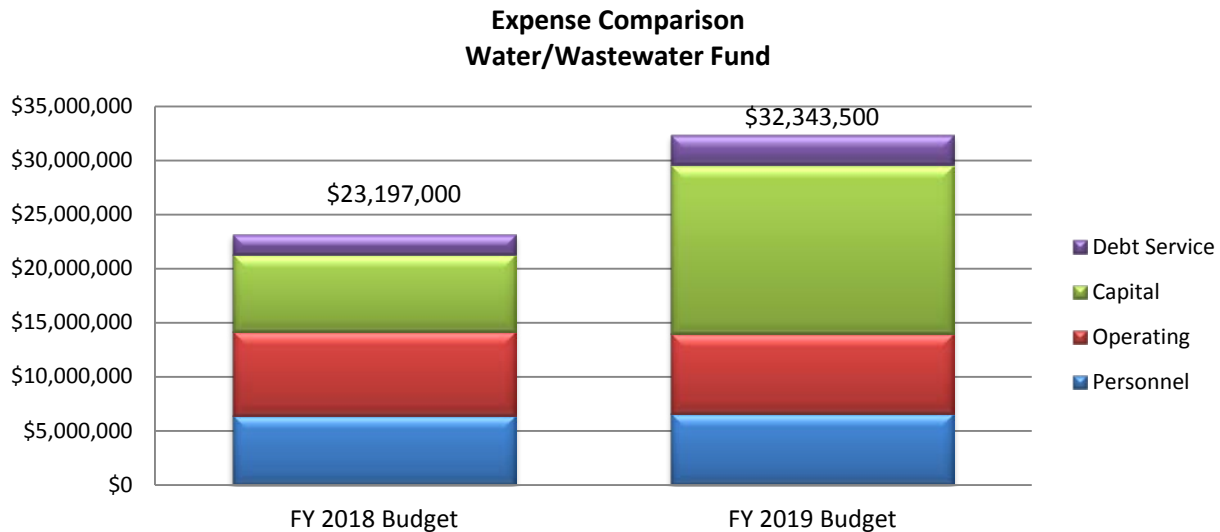
Overall revenues are anticipated to decrease 8% in FY 2019. Water and sewer impact fees are projected to return to FY 2017 budget levels due to the number of projects developed within the City during FY 2018. User fees are expected to increase more than \$420,000 from a 4.75% programmed rate increase.

**Revenue Comparison
Water/Wastewater Fund**



EXPENSES

In total, expenses will decrease 5.6% from FY 2018 levels. Personnel costs will increase 3% due to merit increases for eligible employees. Operating costs will drop 5% in FY 2019 from decreased spending on non-recurring operating expenses. Capital outlay, which is not budgeted in enterprise funds, includes \$13,986,000 for the WTP Design-Build project, \$500,000 for the WWTP Electrical System Upgrade and \$150,000 for the Garrison Rd Sewer Main Installation.



To best compare FY 2018 against FY 2019, the expense comparison chart restates FY 2019 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY 2018	FY 2019
Personnel	6,426,000	6,612,700
Operating	7,248,200	7,384,900
Non-Recurring Operating	530,000	10,000
Capital	11,000	468,800
CIP Capital	7,042,000	15,081,000
Other	-	-
Debt Service	1,939,800	2,786,100
Transfers Out	-	-
Expense Subtotal	\$ 23,197,000	\$ 32,343,500
Depreciation	4,356,500	3,368,200
Elimination of Principal Debt Payments	(970,200)	(1,723,900)
Elimination of Utility Capital	(7,053,000)	(15,549,800)
TOTAL EXPENSES	\$ 19,530,300	\$ 18,438,000

PARKING FUND

	ACTUAL 2016	ACTUAL 2017	BUDGET 2018	ESTIMATED 2018
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 2,965,100	\$ 3,031,334
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	-	703,152	744,800	200,000
Fines	-	90,422	70,000	18,000
Miscellaneous	-	31,447	6,000	12,000
Debt Proceeds	-	-	-	-
Transfers In	-	2,798,400	49,000	49,000
Revenue Subtotal	\$ -	\$ 3,623,421	\$ 869,800	\$ 279,000
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ -	\$ 3,623,421	\$ 869,800	\$ 279,000
EXPENSES				
Personnel	-	4,296	3,400	3,400
Operating	-	587,761	361,500	208,500
Non-Recurring Operating	-	-	2,160,000	2,191,200
Capital	-	5,253	-	-
CIP Capital	-	-	160,000	54,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Expense Subtotal	\$ -	\$ 597,310	\$ 2,684,900	\$ 2,457,100
Depreciation	-	29	-	9,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Capital	-	(5,253)	(160,000)	(54,000)
TOTAL EXPENSES	\$ -	\$ 592,087	\$ 2,524,900	\$ 2,412,100
ENDING TOTAL NET POSITION	\$ -	\$ 3,031,334	\$ 1,310,000	\$ 898,234
ENDING AVAILABLE NET POSITION	\$ -	\$ 3,026,110	\$ 1,150,000	\$ 898,234

FB as % of Operating Budget	N/A	N/A	45.5%	37.4%
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Notes:

In FY 2017, the City implemented a one-year pilot parking program which was suspended in Dec. 2018. BP Settlement funds are supplementing the DT Parking Garage Lease. In FY18, \$1,974,674 was used for a lease buy down. In FY18, 19 and 20, these funds will pay the \$115,000 lease pymt and the \$101,500 annual maintenance.

CIP and Non-Recurring Capital	BUDGET 2018	ESTIMATED 2018
Downtown Parking Management	160,000	54,000
DT Parking Garage #2 (Parking/CRA)	-	-
CIP Subtotal	160,000	54,000
Downtown Parking Garage Lease	2,160,000	2,191,200
Arlis Lot Lease (380 Main Street)	-	-
Justice Plaza Lot Lease	-	-
DT Wayfinding Signage	-	-
Non-Recurring Operating Subtotal	2,160,000	2,191,200
TOTAL CIP/NON-RECURRING OPERATING	\$ 2,320,000	\$ 2,245,200

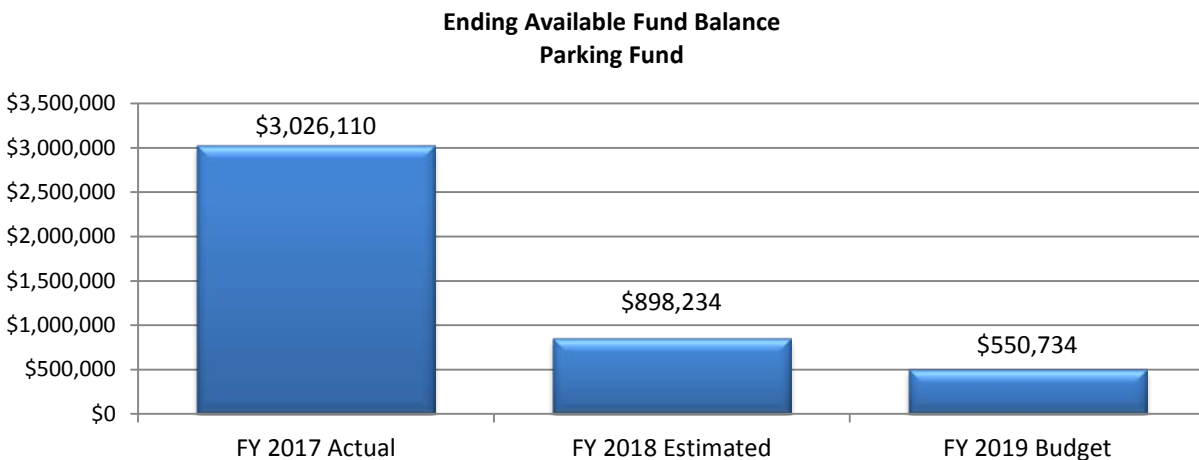
PARKING FUND ANALYSIS

The Parking Fund is an enterprise fund initially used to account for revenues and expenses associated with the one-year hybrid paid and complimentary parking program, including leases in the newly constructed downtown parking garage and other parking lot leases. Commission identified and agreed upon performance measures for evaluation through Resolution 16-23.

In December of 2017, the City Commission suspended the pilot parking program, and staff commenced an analysis of actual results against performance measures. Based on staff findings and citizen input, the City Commission elected not to implement an amended Downtown Parking Plan. Beginning in FY 2019, the Parking Fund will no longer incur parking revenue, but expenses associated with leased parking lots will continue to be paid from the fund with existing BP Settlement funds.

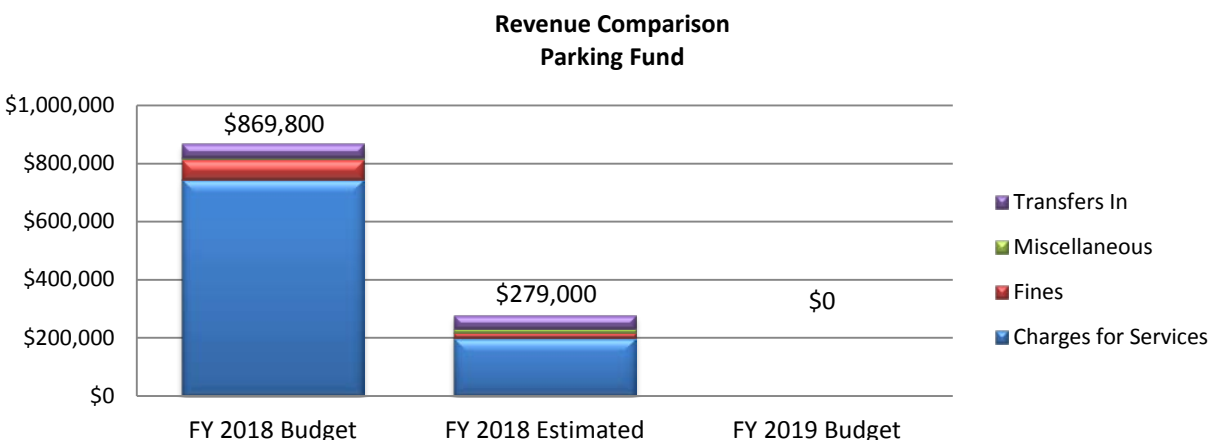
NET POSITION

In the absence of a paid parking plan, the FY 2019 budget will reflect a significant decrease in net position. Revenues from charges for services, fines and miscellaneous are no longer budgeted in FY 2019, and FY 2018 ending available net position will fund FY 2019 expenses.



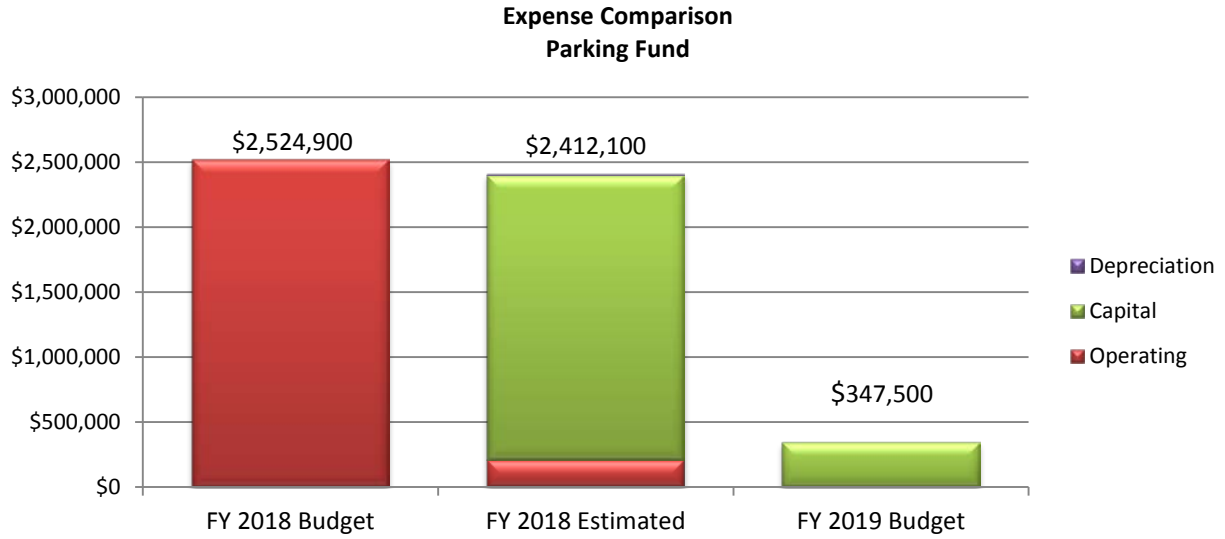
REVENUE

Due to the suspension of the parking plan in FY 2018, revenues in the Parking Fund will no longer be budgeted.



EXPENSES

Total expenses in FY 2019 are expected to be \$347,500, and are limited to existing parking lot leases and parking garage maintenance.



STORMWATER UTILITY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET		ESTIMATED	
	2016	2017	2018	2018	2018	2018		
BEGINNING FUND BALANCE	\$ 13,549,000	\$ 13,243,368	\$ 12,100,271	\$ 13,242,781				
REVENUES								
Intergovernmental	-	1,525	-	-				
Charges for Services	3,375,223	3,523,835	3,700,000	3,700,000				
Fines	-	26	-	-				
Miscellaneous	57,979	70,125	20,500	20,500				
Debt Proceeds	-	-	-	-				
Transfers In	-	-	-	-				
Revenue Subtotal	\$ 3,433,202	\$ 3,595,510	\$ 3,720,500	\$ 3,720,500				
Elimination of Debt Proceeds	-	-	-	-				
TOTAL REVENUES	\$ 3,433,202	\$ 3,595,510	\$ 3,720,500	\$ 3,720,500				
EXPENSES								
Personnel	770,766	805,000	835,400	835,400				
Operating	1,166,874	1,120,126	1,241,200	2,020,800				
Non-Recurring Operating	-	-	559,700	559,700				
Capital	609,281	3,909,515	188,400	1,189,300				
CIP Capital	-	-	450,000	75,000				
Other	470	5,165	-	-				
Debt Service	809,771	734,233	855,400	855,400				
Transfers Out	-	-	-	-				
Expense Subtotal	\$ 3,357,161	\$ 6,574,039	\$ 4,130,100	\$ 5,535,600				
Depreciation	1,363,330	1,380,134	1,450,600	1,450,600				
Elimination of Principal Debt Payments	(408,280)	(448,561)	(457,800)	(457,800)				
Elimination of Utility Capital	(609,281)	(3,909,515)	(638,400)	(1,264,300)				
TOTAL EXPENSES	\$ 3,702,931	\$ 3,596,098	\$ 4,484,500	\$ 5,264,100				
ENDING TOTAL NET POSITION	\$ 13,279,271	\$ 13,242,781	\$ 11,336,271	\$ 11,699,181				
ENDING AVAILABLE NET POSITION	\$ 1,680,542	\$ 3,558,771	\$ 2,066,018	\$ 1,757,342				

FB as % of Operating Budget TARGET: 25%

60.9%

158.9%

59.4%

36.8%

*\$500,000 capital reserve accounted for each year

Notes:	BUDGET		ESTIMATED	
	2018	2018	2018	2018
	CIP and Non-Recurring Capital			
	Patricia Beltrees Treatment	75,000	75,000	75,000
	Cedarwood/Lyndhurst CMP Relcmt.	375,000		
	Brady Box Culvert	-	-	-
	CIP Subtotal	450,000	75,000	75,000
	Stormwater Pipe Lining	330,000	330,000	330,000
	Gabion Repair & Replacment Prgm	200,000	200,000	200,000
	Compreh. Watershed Mgmt. Plan	29,700	29,700	29,700
	Underdrain Repair & Replacement	-	-	-
	Citywide HVAC Replacements	-	-	-
	Non-Recurring Operating Subtotal	559,700	559,700	559,700
	TOTAL CIP/NON-RECURRING OPERATING	\$ 1,009,700	\$ 634,700	\$ 634,700

STORMWATER UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 11,699,181	\$ 10,907,381	\$ 10,209,681	\$ 9,604,581	\$ 9,007,781	\$ 8,749,081
-	-	-	-	-	-
3,850,000	3,984,800	4,124,300	4,186,200	4,249,000	4,312,700
-	-	-	-	-	-
30,500	30,500	30,500	30,500	30,500	30,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 3,880,500	\$ 4,015,300	\$ 4,154,800	\$ 4,216,700	\$ 4,279,500	\$ 4,343,200
-	-	-	-	-	-
\$ 3,880,500	\$ 4,015,300	\$ 4,154,800	\$ 4,216,700	\$ 4,279,500	\$ 4,343,200
945,100	983,100	1,022,700	1,064,100	1,107,300	1,152,300
1,216,400	1,240,700	1,265,500	1,290,800	1,316,600	1,342,900
570,000	565,000	565,000	570,000	245,000	245,000
43,000	43,000	43,000	43,000	43,000	43,000
180,000	690,000	1,830,000	-	-	-
-	-	-	-	-	-
887,400	886,900	880,800	879,100	877,700	876,800
-	-	-	-	-	-
\$ 3,841,900	\$ 4,408,700	\$ 5,607,000	\$ 3,847,000	\$ 3,589,600	\$ 3,660,000
1,526,600	1,526,600	1,526,600	1,526,600	1,526,600	1,526,600
(473,200)	(489,300)	(500,700)	(517,100)	(535,000)	(553,900)
(223,000)	(733,000)	(1,873,000)	(43,000)	(43,000)	(43,000)
\$ 4,672,300	\$ 4,713,000	\$ 4,759,900	\$ 4,813,500	\$ 4,538,200	\$ 4,589,700
\$ 10,907,381	\$ 10,209,681	\$ 9,604,581	\$ 9,007,781	\$ 8,749,081	\$ 8,502,581
\$ 1,796,259	\$ 1,402,854	\$ (49,373)	\$ 320,278	\$ 1,010,227	\$ 1,693,434
47.5%	32.4%	-19.3%	-6.1%	19.1%	43.6%

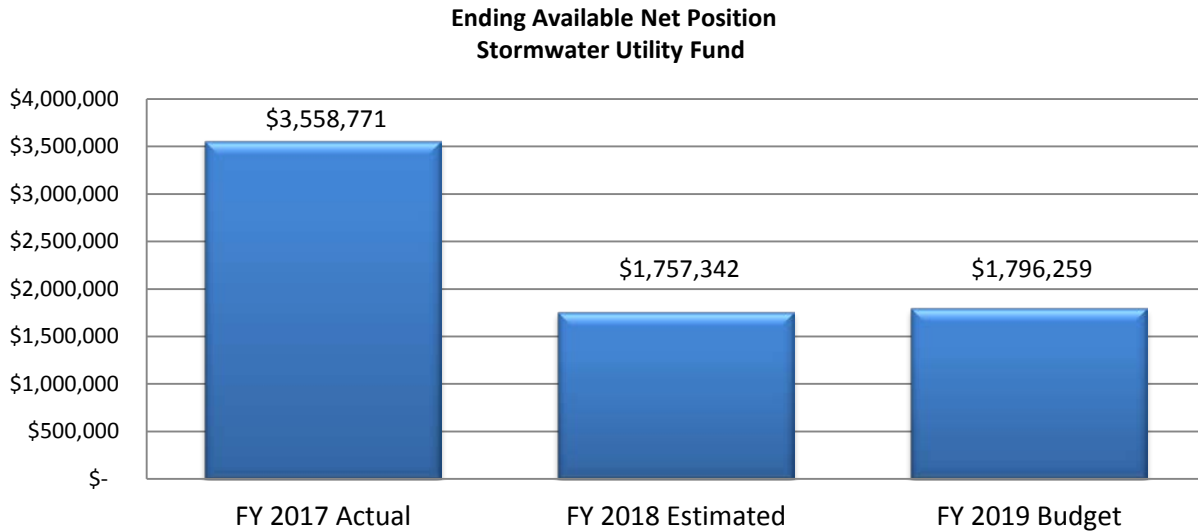
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
75,000	75,000	150,000	-	-	-
25,000	375,000	-	-	-	-
80,000	240,000	1,680,000	-	-	-
180,000	690,000	1,830,000	-	-	-
425,000	420,000	420,000	400,000	100,000	100,000
100,000	100,000	100,000	100,000	100,000	100,000
-	-	-	-	-	-
45,000	45,000	45,000	45,000	45,000	45,000
-	-	-	25,000	-	-
570,000	565,000	565,000	570,000	245,000	245,000
\$ 750,000	\$ 1,255,000	\$ 2,395,000	\$ 570,000	\$ 245,000	\$ 245,000

STORMWATER UTILITY FUND ANALYSIS

The Stormwater Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Stormwater for the benefit of all developed property within the City.

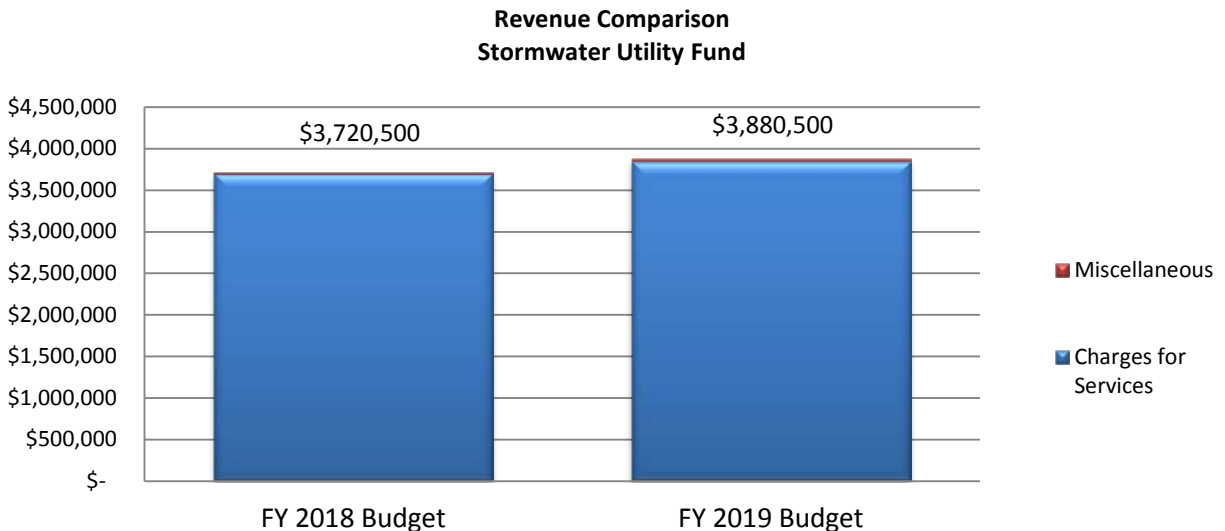
NET POSITION

The FY 2019 Budget reflects a slight increase in net position by the end of FY 2019 and continues to exceed the reserve level identified in the City's Reserve Policy.



REVENUE

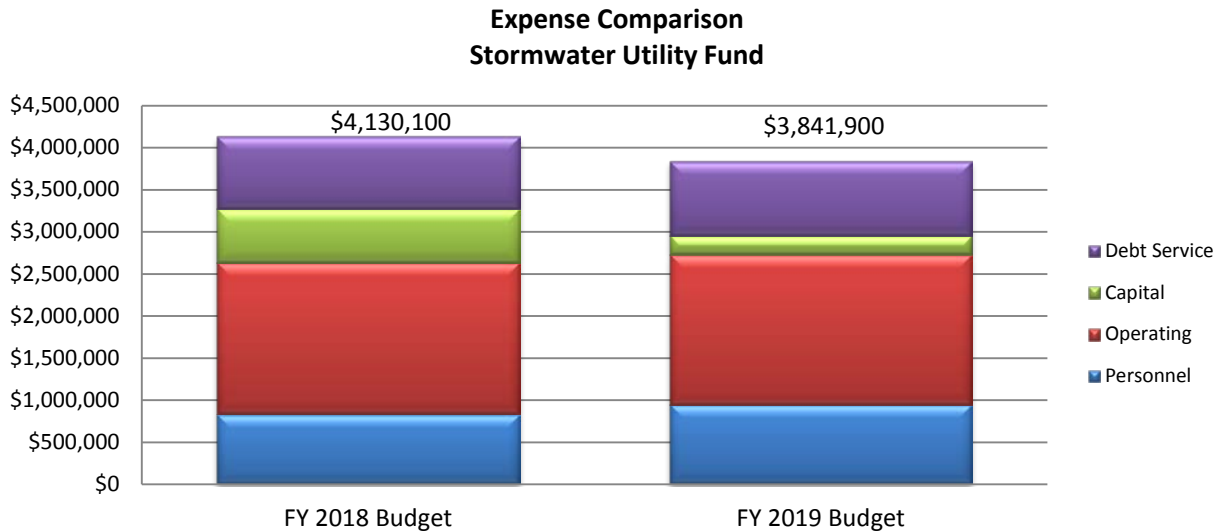
Total revenues will increase 4% in FY 2019. Charges for service are anticipated to increase 4% due to a programmed rate increase of 3.5%. No revenues have been collected from fines in FY 2018 and none are anticipated in FY 2019 or future years at this time.



EXPENSES

Overall, expenses will increase 4.2% in FY 2019. Personnel costs will increase 13% due to the 3.5% merit increase, and the addition of a Stormwater Maintenance Worker I position. Operating costs will increase 1%, largely from the addition of a Drainage Master Plan Update of \$45,000. Repair and maintenance for stormwater includes \$425,000 for stormwater pipe lining and \$100,000 for the Gabion Repair and Replacement program which was previously categorized as a capital type expense.

Capital outlay is not budgeted because the Stormwater Fund is an enterprise fund; however, anticipated expenses include \$80,000 for the Brady Box Culvert and \$75,000 for the Patricia Beltrees Treatment Facility.



To best compare FY 2018 against FY 2019, the expense comparison chart restates FY 2019 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY 2018	FY 2019
Personnel	\$ 835,400	\$ 945,100
Operating	\$ 1,241,200	\$ 1,216,400
Non-Recurring Operating	\$ 559,700	\$ 570,000
Capital	\$ 188,400	\$ 43,000
CIP Capital	\$ 450,000	\$ 180,000
Other	\$ -	\$ -
Debt Service	\$ 855,400	\$ 887,400
Transfers Out	\$ -	\$ -
Expense Subtotal	\$ 4,130,100	\$ 3,841,900
Depreciation	\$ 1,450,600	\$ 1,526,600
Elimination of Principal Debt Payments	\$ (457,800)	\$ (473,200)
Elimination of Utility Capital	\$ (638,400)	\$ (223,000)
TOTAL EXPENSES	\$ 4,484,500	\$ 4,672,300

MARINA FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL		ACTUAL*		BUDGET		ESTIMATED	
	2016	2017	2018	2018	2018	2018	2018	2018
BEGINNING FUND BALANCE	\$ 2,190,668	\$ 2,352,736	\$ 2,442,459	\$ 2,506,800				
REVENUES								
Intergovernmental	30,057	-	-	-				
Charges for Services	24,114	24,329	25,400	25,400				
Fines	4,780	3,825	3,000	3,000				
Miscellaneous	468,763	513,006	436,200	436,200				
Debt Proceeds	-	-	-	-				
Transfers In	-	-	-	-				
Revenue Subtotal	\$ 527,714	\$ 541,160	\$ 464,600	\$ 464,600				
Elimination of Debt Proceeds	-	-	-	-				
TOTAL REVENUES	\$ 527,714	\$ 541,160	\$ 464,600	\$ 464,600				
EXPENSES								
Personnel	193,450	194,554	203,700	203,700				
Operating	109,280	123,976	134,900	174,900				
Non-Recurring Operating	-	-	-	-				
Capital	493,046	3,503	-	281,607				
CIP Capital	-	-	112,500	112,500				
Other	4,341	-	-	-				
Debt Service	-	-	-	-				
Transfers Out	-	-	-	-				
Expense Subtotal	\$ 800,118	\$ 322,033	\$ 451,100	\$ 772,707				
Depreciation	55,251	68,566	88,200	88,200				
Elimination of Principal Debt Payments	-	-	-	-				
Elimination of Utility Capital	(493,046)	(3,503)	(112,500)	(394,107)				
TOTAL EXPENSES	\$ 362,323	\$ 387,096	\$ 426,800	\$ 466,800				
ENDING TOTAL NET POSITION	\$ 2,356,059	\$ 2,506,800	\$ 2,480,259	\$ 2,504,600				
ENDING AVAILABLE NET POSITION	\$ 838,613	\$ 1,054,415	\$ 733,830	\$ 754,602				

FB as % of Operating Budget TARGET: 25%

277.0%

331.0%

216.7%

199.3%

Plus remaining Part B capital revenue for capital reserve

Notes:	BUDGET		ESTIMATED	
	2018	2018	2018	2018
	CIP and Non-Recurring Capital			
	Marina Dredging	112,500	112,500	112,500
	Harbormaster Bldg. Replacem	-	-	-
	CIP Subtotal	112,500	112,500	112,500
	Citywide Parking Lots	-	-	-
	Non-Recurring Operating Subtotal	-	-	-
	TOTAL CIP/NON-RECURRING OPERATING	\$ 112,500	\$ 112,500	\$ 112,500

MARINA FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 2,504,600	\$ 2,598,400	\$ 2,681,800	\$ 2,779,600	\$ 2,866,300	\$ 2,927,800
-	-	-	-	-	-
26,300	26,300	26,300	26,300	26,300	26,300
3,000	3,000	3,000	3,000	3,000	3,000
501,700	501,700	526,800	526,800	553,100	553,100
-	-	-	-	-	-
-	-	-	-	-	-
\$ 531,000	\$ 531,000	\$ 556,100	\$ 556,100	\$ 582,400	\$ 582,400
-	-	-	-	-	-
\$ 531,000	\$ 531,000	\$ 556,100	\$ 556,100	\$ 582,400	\$ 582,400
212,300	219,600	227,100	234,900	243,100	251,600
156,400	159,500	162,700	166,000	169,300	172,700
-	-	-	-	40,000	-
-	-	-	-	-	-
787,500	-	-	-	400,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,156,200	\$ 379,100	\$ 389,800	\$ 400,900	\$ 852,400	\$ 424,300
68,500	68,500	68,500	68,500	68,500	68,500
-	-	-	-	-	-
(787,500)	-	-	-	(400,000)	-
\$ 437,200	\$ 447,600	\$ 458,300	\$ 469,400	\$ 520,900	\$ 492,800
\$ 2,598,400	\$ 2,681,800	\$ 2,779,600	\$ 2,866,300	\$ 2,927,800	\$ 3,017,400
\$ 129,402	\$ 281,302	\$ 447,602	\$ 602,802	\$ 332,802	\$ 490,902

35.1%	74.2%	114.8%	150.4%	73.6%	115.7%
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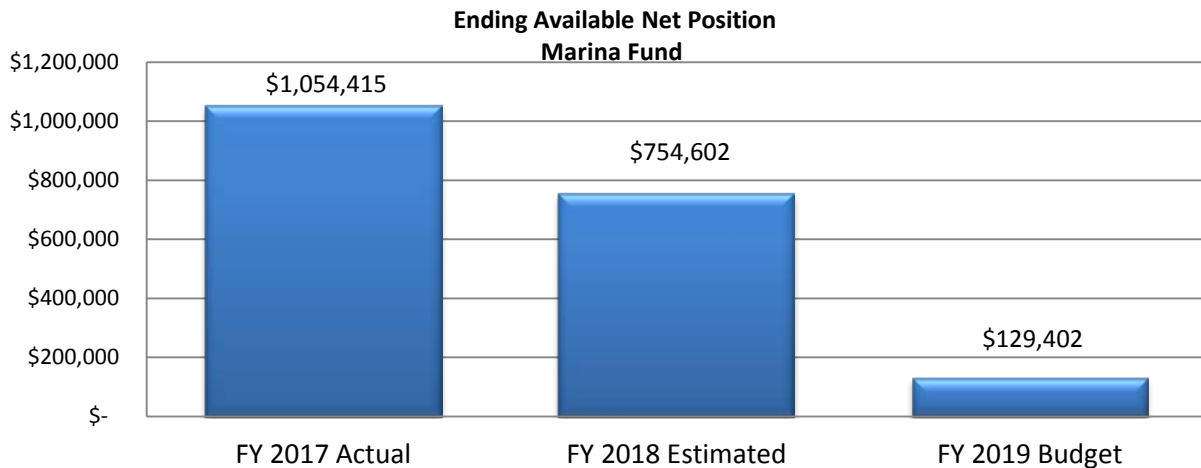
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
787,500	-	-	-	-	-
-	-	-	-	400,000	-
787,500	-	-	-	400,000	-
-	-	-	-	40,000	-
-	-	-	-	40,000	-
\$ 787,500	\$ -	\$ -	\$ -	\$ 440,000	\$ -

MARINA FUND ANALYSIS

The Marina Fund is an enterprise fund used to account for the financing, operation, and maintenance of the City Marina and the associated real property.

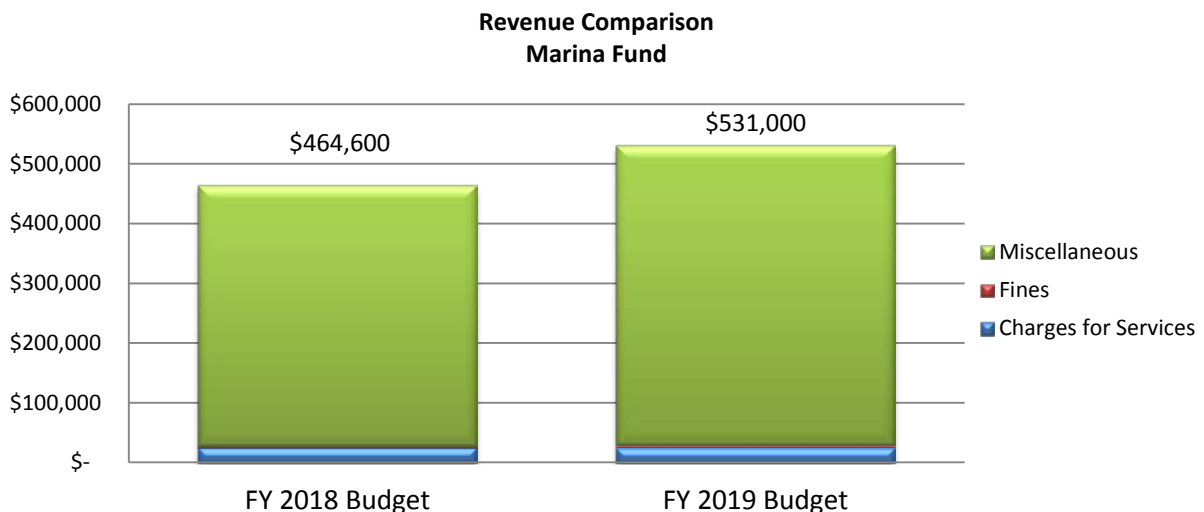
NET POSITION

The FY 2019 Adopted Budget reflects a decrease in net position; however, the Marina Fund continues to exceed the City's Reserve Policy level of 25% of operating expenses by the end of FY 2019. The equity available from the FY 2018 budget will be used in FY 2019 and FY 2020 for the Marina Dredging CIP project.



REVENUE

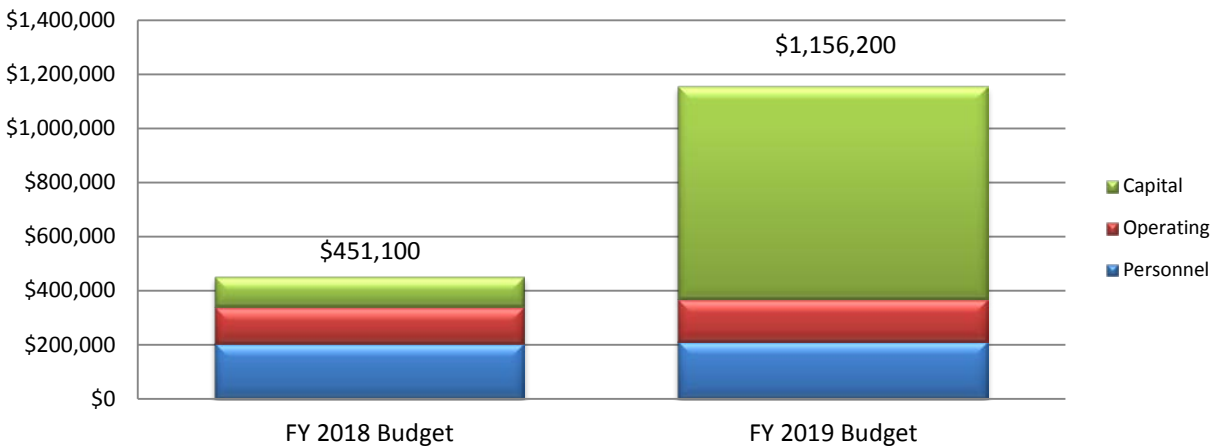
Revenue is projected to increase slightly over FY 2018 levels, by approximately 14.3%. This is due to increased revenue following the completion of dock work at the commercial slips. It is apparent that revenue has recovered and will return to normal levels; however, the upcoming Marina Dredging project could have a negative impact on the dock rental revenue in FY 2019. No rate increase is anticipated for FY 2019.



EXPENSES

Overall expenses for the Marina Fund will increase 17% over FY 2018 levels. Personnel costs have increased 4.2% due to the cost of a 3.5% pay increase for eligible employees and nominal benefit increase. Operating costs will decrease 8.9%. FY 2019 capital outlay includes \$787,500 for the Marina Dredging CIP project. Since the Marina Fund is an enterprise fund, capital expenses are not budgeted and become part of the fund's net position (working capital) at year-end.

**Expense Comparison
Marina Fund**



To best compare FY 2018 against FY 2019, the expense comparison chart restates FY 2019 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2018	FY 2019
Personnel	\$ 203,700	\$ 212,300
Operating	\$ 134,900	\$ 156,400
CIP Capital	\$ 112,500	\$ 787,500
Expense Subtotal	\$ 451,100	\$ 1,156,200
Depreciation	\$ 88,200	\$ 68,500
Elimination of Utility Capital	\$ (112,500)	\$ (787,500)
TOTAL EXPENSES	\$ 426,800	\$ 437,200

FLEET FUND

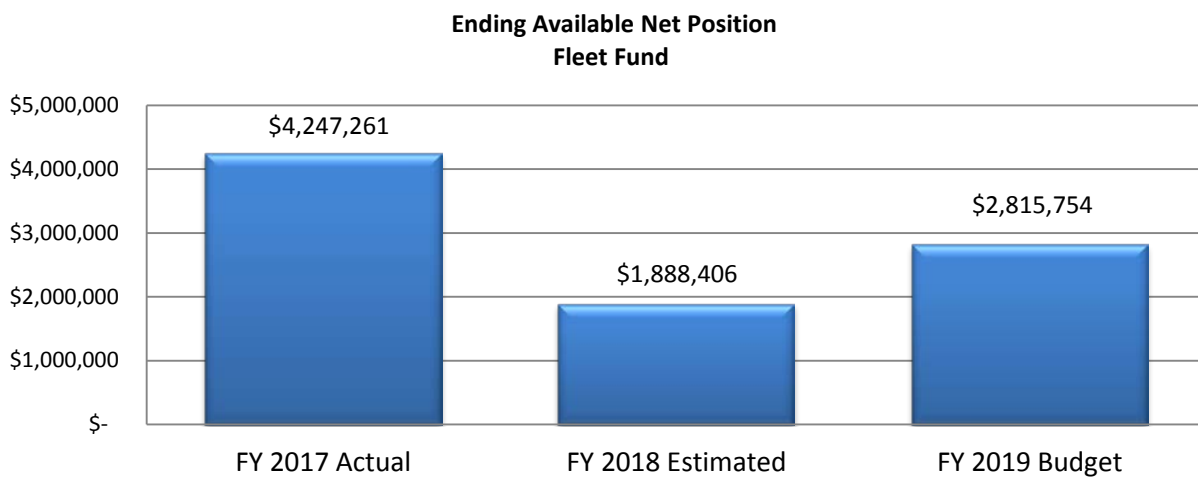
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 7,841,082	\$ 8,527,482	\$ 8,805,382	\$ 8,963,882	\$ 9,102,282	\$ 9,217,082
-	-	-	-	-	-
2,993,800	3,023,700	3,053,900	3,084,400	3,115,200	3,146,400
-	-	-	-	-	-
60,000	60,000	60,000	60,000	60,000	60,000
-	-	-	-	-	-
131,700	131,700	-	-	-	-
\$ 3,185,500	\$ 3,215,400	\$ 3,113,900	\$ 3,144,400	\$ 3,175,200	\$ 3,206,400
-	-	-	-	-	-
\$ 3,185,500	\$ 3,215,400	\$ 3,113,900	\$ 3,144,400	\$ 3,175,200	\$ 3,206,400
655,500	681,200	707,800	735,500	764,500	794,600
1,197,300	1,221,200	1,245,600	1,270,500	1,295,900	1,321,800
-	31,000	-	-	-	-
-	60,000	60,000	60,000	60,000	60,000
274,300	835,000	704,400	226,800	561,200	1,180,700
-	-	-	-	-	-
131,100	131,000	131,000	-	-	-
-	-	-	-	-	-
\$ 2,258,200	\$ 2,959,400	\$ 2,848,800	\$ 2,292,800	\$ 2,681,600	\$ 3,357,100
640,100	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
(124,900)	(126,900)	(129,000)	-	-	-
(274,300)	(895,000)	(764,400)	(286,800)	(621,200)	(1,240,700)
\$ 2,499,100	\$ 2,937,500	\$ 2,955,400	\$ 3,006,000	\$ 3,060,400	\$ 3,116,400
\$ 8,527,482	\$ 8,805,382	\$ 8,963,882	\$ 9,102,282	\$ 9,217,082	\$ 9,307,082
\$ 2,815,754	\$ 3,071,792	\$ 3,336,987	\$ 4,188,587	\$ 4,682,187	\$ 4,531,487
152.0%	158.9%	170.8%	208.8%	227.2%	214.1%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
274,300	835,000	704,400	226,800	561,200	1,180,700
274,300	835,000	704,400	226,800	561,200	1,180,700
-	10,000	-	-	-	-
-	21,000	-	-	-	-
-	31,000	-	-	-	-
\$ 274,300	\$ 866,000	\$ 704,400	\$ 226,800	\$ 561,200	\$ 1,180,700

FLEET FUND ANALYSIS

The Fleet Services Fund (Fleet Fund) is an internal service fund. This fund is used to account for and report costs related to the maintenance, repair, and replacement of City vehicles and additional related costs such as fuel and diesel. Operating and capital revenues come from charges to departments for services.

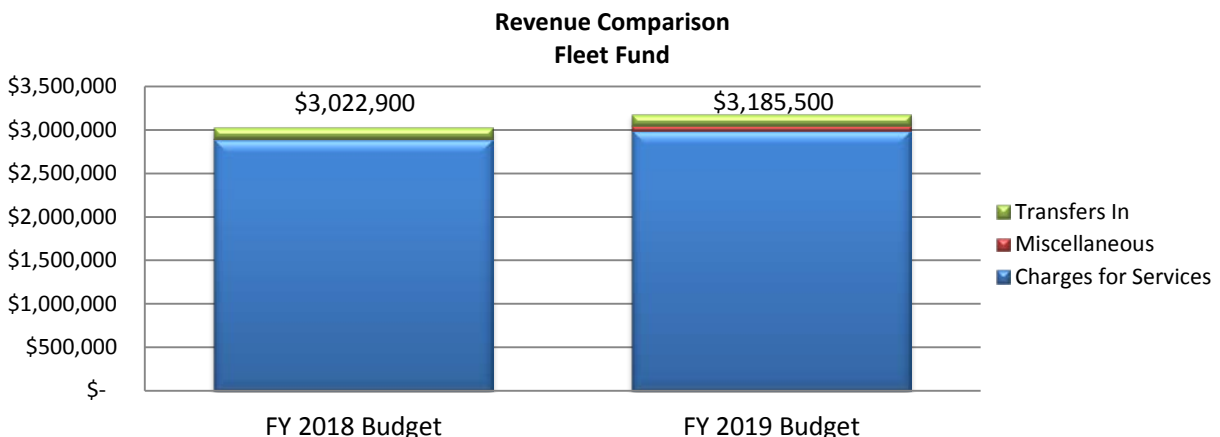
NET POSITION

The FY 2019 budget projects an increase in net position from FY 2018 to FY 2019 of approximately 49%. In reviewing the six-year planning period, the \$274,300 in vehicle purchases planned for FY 2019 is relatively low compared with subsequent years. Net position will recover closer to historical levels in FY 2020.



REVENUE

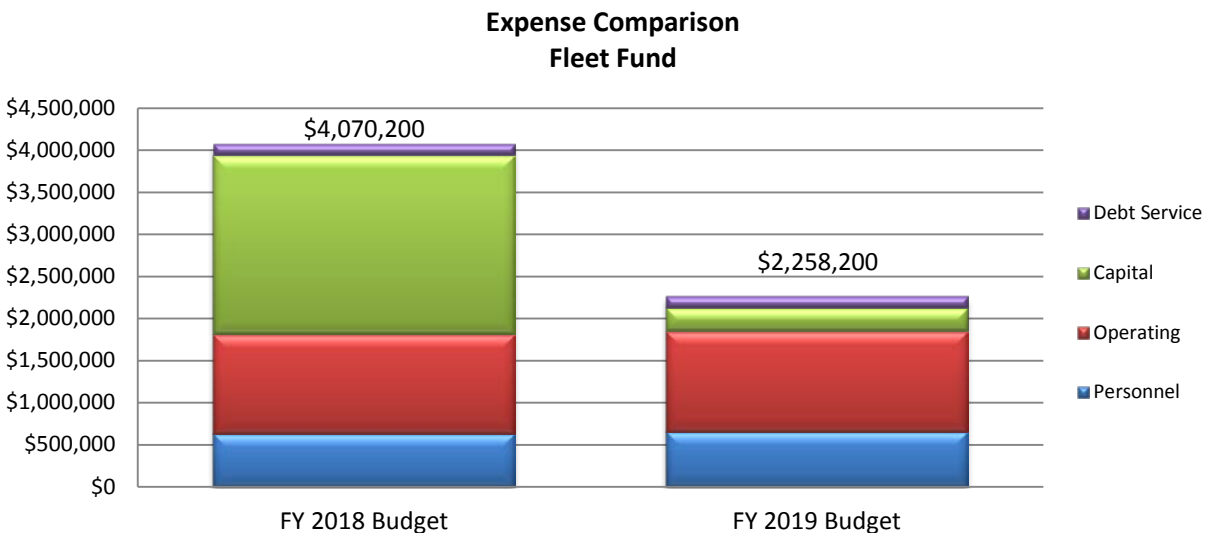
Total revenues will increase 5% over FY 2018 levels. Internal service fees charged to departments, which make up the majority of this fund's revenues, will increase 3.4%. These fees are composed of: 1) annual replacement costs for vehicles, 2) maintenance and repair charges for vehicles, and 3) estimated fuel use. Gasoline and diesel rates for FY 2018 remain flat and are projected at \$2.75 per gallon. Unused fuel proceeds are returned to funding sources at end of the fiscal year.



EXPENSES

Total expenses in the Fleet Fund are decreasing 55% in FY 2019. Personnel costs will increase 3.6%, due to merit increases for eligible employees. Operating expenses are increasing at 1.4%. Anticipated capital expenses are 50% below FY 2018 levels; \$275,000 in FY 2019 versus \$2.1M as originally budgeted in FY 2018.

During FY 2018, the Fleet Replacement Schedule was re-evaluated and changes were made to the plan. FY 2019 will experience a decreased number of fleet replacements, with a greater number of replacements scheduled in FY 2020 and FY 2021. Because the Fleet Fund is an internal service fund, capital expenses are not budgeted and become part of the fund's net position (working capital) at year-end.



To best compare FY 2018 against FY 2019, the expense comparison chart restates FY 2019 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY 2018	FY 2019
Personnel	\$ 633,000	\$ 655,500
Operating	\$ 1,181,000	\$ 1,197,300
CIP Capital	\$ 2,125,100	\$ 274,300
Debt Service	\$ 131,100	\$ 131,100
Expense Subtotal	\$ 4,070,200	\$ 2,258,200
Depreciation	\$ 1,153,100	\$ 640,100
Elimination of Debt Payments	\$ (122,900)	\$ (124,900)
Elimination of Utility Capital	\$ (2,125,100)	\$ (274,300)
TOTAL EXPENSES	\$ 2,975,300	\$ 2,499,100

FACILITIES MAINTENANCE FUND

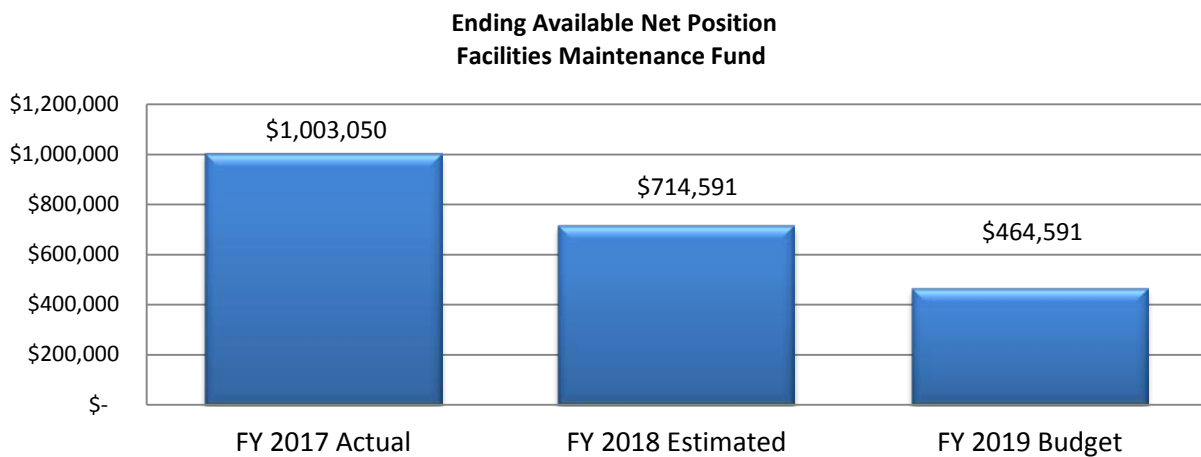
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 1,152,091	\$ 879,991	\$ 653,091	\$ 491,391	\$ 376,191	\$ 382,691
-	-	-	-	-	-
1,511,900	1,602,600	1,714,800	1,834,800	1,981,600	2,140,100
-	-	-	-	-	-
29,500	29,500	29,500	29,500	29,500	29,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,541,400	\$ 1,632,100	\$ 1,744,300	\$ 1,864,300	\$ 2,011,100	\$ 2,169,600
-	-	-	-	-	-
\$ 1,541,400	\$ 1,632,100	\$ 1,744,300	\$ 1,864,300	\$ 2,011,100	\$ 2,169,600
795,900	826,600	858,600	891,800	926,400	962,500
987,500	1,002,300	1,017,300	1,032,600	1,048,100	1,063,800
-	-	-	25,000	-	-
8,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,791,400	\$ 1,828,900	\$ 1,875,900	\$ 1,949,400	\$ 1,974,500	\$ 2,026,300
30,100	30,100	30,100	30,100	30,100	30,100
-	-	-	-	-	-
(8,000)	-	-	-	-	-
\$ 1,813,500	\$ 1,859,000	\$ 1,906,000	\$ 1,979,500	\$ 2,004,600	\$ 2,056,400
\$ 879,991	\$ 653,091	\$ 491,391	\$ 376,191	\$ 382,691	\$ 495,891
\$ 464,591	\$ 267,791	\$ 136,191	\$ 51,091	\$ 87,691	\$ 230,991
26.1%	14.6%	7.3%	2.6%	4.4%	11.4%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	25,000	-	-
-	-	-	25,000	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -

FACILITIES MAINTENANCE FUND ANALYSIS

The Facilities Maintenance Fund is an internal service fund. This fund is used to account for and report costs related to facilities maintenance operations. Operating revenues come from internal service fees charged to City departments based on square footage.

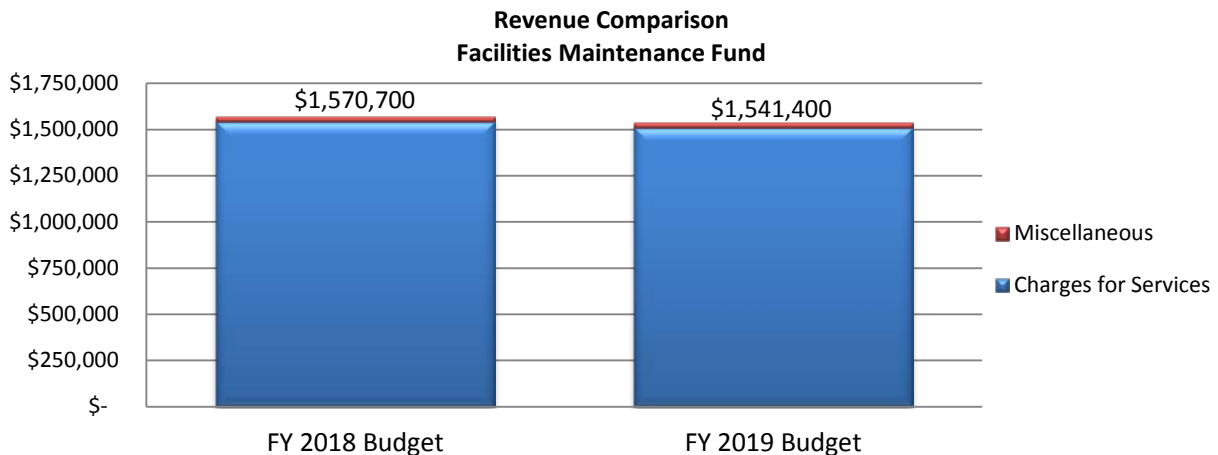
NET POSITION

The FY 2019 Budget projects a reduction in net position of approximately \$250,000. In FY 2018, funds were budgeted in the Facilities Maintenance Fund to move the existing Municipal Services Building Departments and Divisions (Utility Billing, Clerk's Office, Finance, and HR & Risk Management) into the adjacent Technical Services building at 737 Louden once the Pinellas County Sherriff's Office vacated the premises. Extensive Air Quality and Building Testing determined that it would be more cost effective for the departments to remain at their current location.



REVENUE

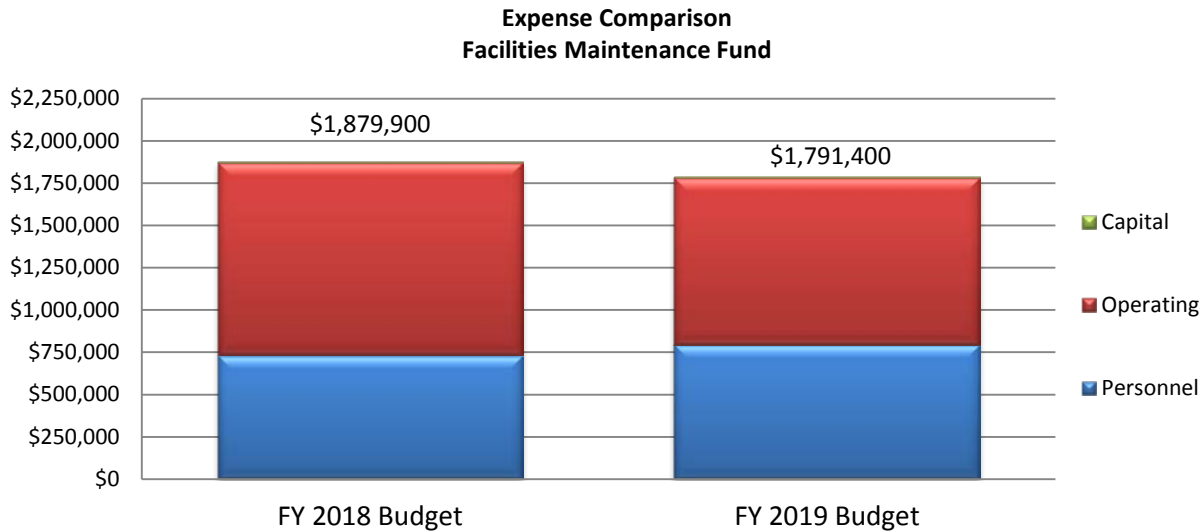
Total revenue is projected to decrease by 2% in FY 2019 through internal service fees, largely due to the Sheriff's Office vacating the Louden Building. The cost per square foot charged to user departments for standardized levels of service remains at the FY 2018 cost of \$3.31 per square foot in FY 2019. FY 2019 internal service fees were calculated to continue to cover all recurring operating costs for citywide facilities maintenance and should level out moving into FY 2020.



EXPENSES

Overall expenses for the Facilities Maintenance Fund have decreased 4.7% in FY 2019. Personnel costs will increase 8% in FY 2019, due to a 3.5% merit increase for eligible employees and the addition of a Foreman I to oversee and manage the Janitorial contract. Operating expenses reflect a 13% decrease below FY 2018 budget levels, which is mainly attributable to the Air Quality and Building assessments that were done at the Municipal Building and Louden property in FY 2018.

Anticipated capital expenses have remained flat, but since this is an internal service fund these expenses are not budgeted and become part of the fund's net position (working capital) at year-end.



To best compare FY 2018 against FY 2019, the expense comparison chart restates FY 2019 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY 2018	FY 2019
Personnel	\$ 733,700	\$ 795,900
Operating	\$ 888,200	\$ 987,500
CIP Capital	\$ 250,000	\$ -
Debt Service	\$ 8,000	\$ 8,000
Expense Subtotal	\$ 1,879,900	\$ 1,791,400
Depreciation	\$ 36,600	\$ 30,100
Elimination of Utility Capital	\$ (8,000)	\$ (8,000)
TOTAL EXPENSES	\$ 1,908,500	\$ 1,813,500

RISK SAFETY FUND

* Restated 2017 Beg. Balance / GASB 75 Implementation

	ACTUAL	ACTUAL*	BUDGET	ESTIMATED
	2016	2017	2018	2018
BEGINNING FUND BALANCE	\$ 3,291,629	\$ 3,610,462	\$ 3,540,873	\$ 3,521,754
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	1,811,629	1,761,100	1,551,800	1,551,800
Fines	-	-	-	-
Miscellaneous	43,886	130,524	90,000	90,000
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
Revenue Subtotal	\$ 1,855,515	\$ 1,891,624	\$ 1,641,800	\$ 1,641,800
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 1,855,515	\$ 1,891,624	\$ 1,641,800	\$ 1,641,800
EXPENSES				
Personnel	185,379	120,385	186,600	186,600
Operating	1,351,592	1,609,947	1,392,500	1,392,500
Non-Recurring Operating	-	-	-	-
Capital	-	-	-	-
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	250,000	-	-
Expense Subtotal	\$ 1,536,971	\$ 1,980,332	\$ 1,579,100	\$ 1,579,100
Depreciation	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	-	-	-	-
TOTAL EXPENSES	\$ 1,536,971	\$ 1,980,332	\$ 1,579,100	\$ 1,579,100
ENDING TOTAL NET POSITION	\$ 3,610,173	\$ 3,521,754	\$ 3,603,573	\$ 3,584,454
ENDING AVAILABLE NET POSITION	\$ 3,610,173	\$ 3,521,754	\$ 3,603,573	\$ 3,584,454

*Target is \$3.5M = over / (under) target

110,173 21,754 103,573 84,454

Notes:	CIP & Non-Recurring Capital	BUDGET	ESTIMATED
		2018	2018
This fund projection assumes a 4% increase in operating expenses annually.		-	-
		-	-
	TOTAL CIP/NON-RECURRING OPERATING	\$ -	\$ -

RISK SAFETY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 3,584,454	\$ 3,572,054	\$ 3,560,154	\$ 3,548,854	\$ 3,538,354	\$ 3,528,654
-	-	-	-	-	-
1,615,400	1,680,000	1,747,200	1,817,100	1,889,800	1,946,500
-	-	-	-	-	-
60,000	60,000	60,000	60,000	60,000	60,000
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,675,400	\$ 1,740,000	\$ 1,807,200	\$ 1,877,100	\$ 1,949,800	\$ 2,006,500
-	-	-	-	-	-
\$ 1,675,400	\$ 1,740,000	\$ 1,807,200	\$ 1,877,100	\$ 1,949,800	\$ 2,006,500
192,200	199,500	207,100	215,000	223,300	231,800
1,495,600	1,552,400	1,611,400	1,672,600	1,736,200	1,802,200
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,687,800	\$ 1,751,900	\$ 1,818,500	\$ 1,887,600	\$ 1,959,500	\$ 2,034,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,687,800	\$ 1,751,900	\$ 1,818,500	\$ 1,887,600	\$ 1,959,500	\$ 2,034,000
\$ 3,572,054	\$ 3,560,154	\$ 3,548,854	\$ 3,538,354	\$ 3,528,654	\$ 3,501,154
\$ 3,572,054	\$ 3,560,154	\$ 3,548,854	\$ 3,538,354	\$ 3,528,654	\$ 3,501,154
72,054	60,154	48,854	38,354	28,654	1,154
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2020	2021	2022	2023	2024
-	-	-	-	-	-
-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

RISK SAFETY FUND ANALYSIS

The Risk Safety Fund is an internal service fund. This fund is used to account for and report costs related to property, casualty, liability, and workers' compensation claims. Operating revenues come from charges to departments for services.

NET POSITION

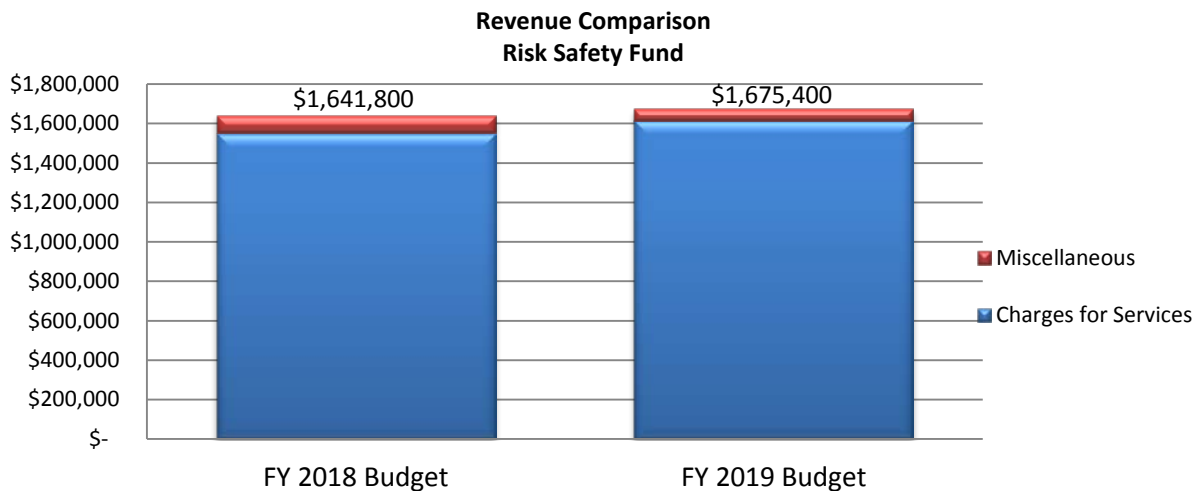
The FY 2019 budget reflects a sustained net position within the range established by the City's Reserve Policy of \$3.5M-\$4.5M.



REVENUE

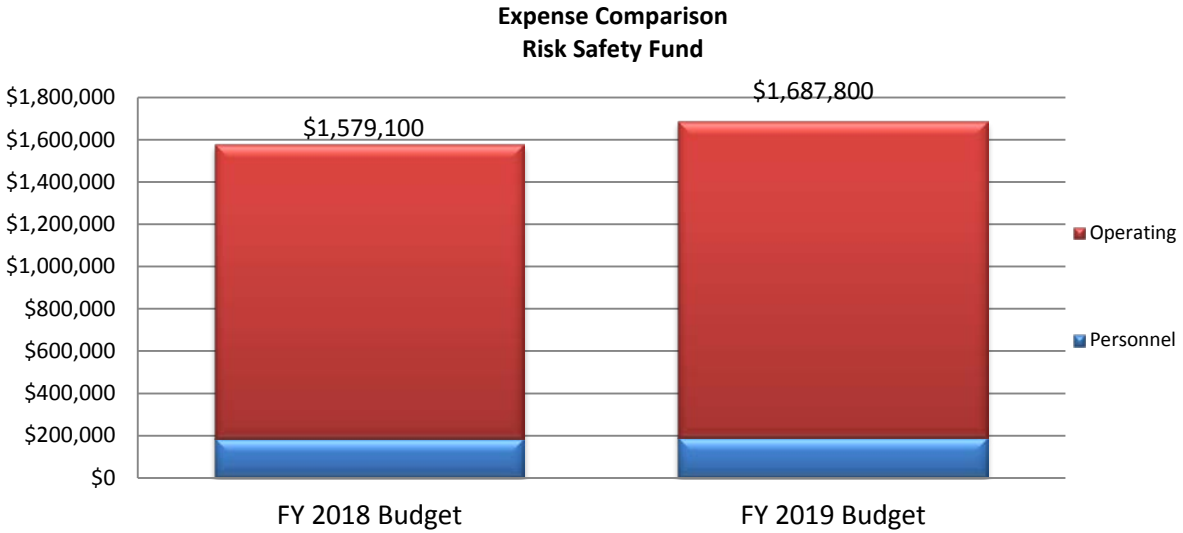
REVENUE

Total revenue for the Risk Safety Fund will remain relatively flat over FY 2018 levels. The major revenue source, as an internal service fund, is charges from user departments. Internal service fees are adjusted for FY 2019 based on steady operating costs.



EXPENSES

Expenses have increased 7% overall in the Risk Safety Fund for FY 2019. Personnel costs increased by 3%, and operating expenses have increased 7%. Property and liability costs have increased \$54,000 and Workers' Compensation has increased \$12,000 based on actuarial reports for FY 2019.



HEALTH BENEFITS FUND

BUDGET 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
\$ 566,797	\$ 574,897	\$ 637,297	\$ 762,897	\$ 846,597	\$ 881,197
-	-	-	-	-	-
4,842,400	5,278,200	5,753,200	6,155,900	6,586,800	7,047,900
-	-	-	-	-	-
1,000	1,000	1,000	1,000	1,000	1,000
-	-	-	-	-	-
-	-	-	-	-	-
\$ 4,843,400	\$ 5,279,200	\$ 5,754,200	\$ 6,156,900	\$ 6,587,800	\$ 7,048,900
-	-	-	-	-	-
\$ 4,843,400	\$ 5,279,200	\$ 5,754,200	\$ 6,156,900	\$ 6,587,800	\$ 7,048,900
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 4,835,300	\$ 5,216,800	\$ 5,628,600	\$ 6,073,200	\$ 6,553,200	\$ 7,071,300
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 4,835,300	\$ 5,216,800	\$ 5,628,600	\$ 6,073,200	\$ 6,553,200	\$ 7,071,300
\$ 574,897	\$ 637,297	\$ 762,897	\$ 846,597	\$ 881,197	\$ 858,797
\$ 574,897	\$ 637,297	\$ 762,897	\$ 846,597	\$ 881,197	\$ 858,797

4,897

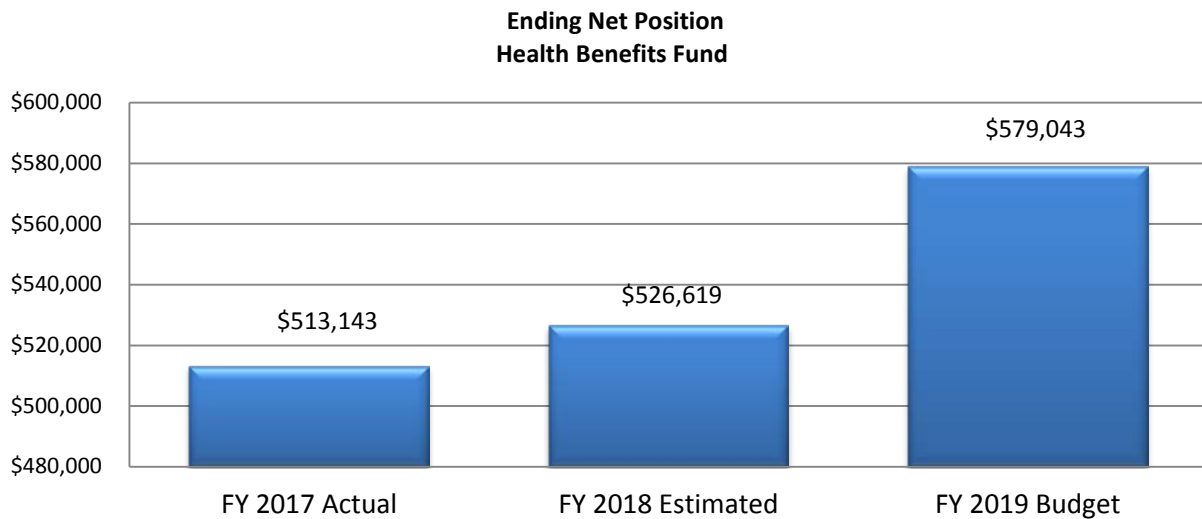
BUDGET 2018	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023	PROJECTION 2024
-	-	-	-	-	-
-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Health Benefits FUND ANALYSIS

The Health Benefits Fund is an internal service fund. This fund is used to account for and report costs related to health and other benefits provided to employees. Operating revenues come from charges to departments for services as well as charges to employees for their contribution of employee benefit elections.

NET POSITION

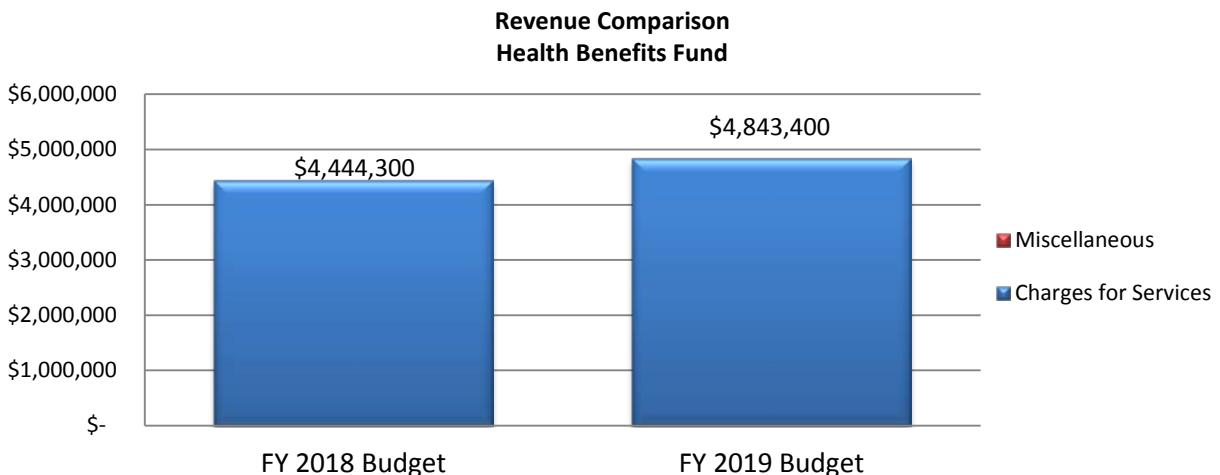
The FY 2019 budget reflects an ending net position \$49,400 higher in FY 2019 than in FY 2018. Planned growth of reserves is deliberate to ensure compliance with the State of Florida's 60-day claims reserve for self-insured entities, as well as the City's Reserve Policy.



REVENUE

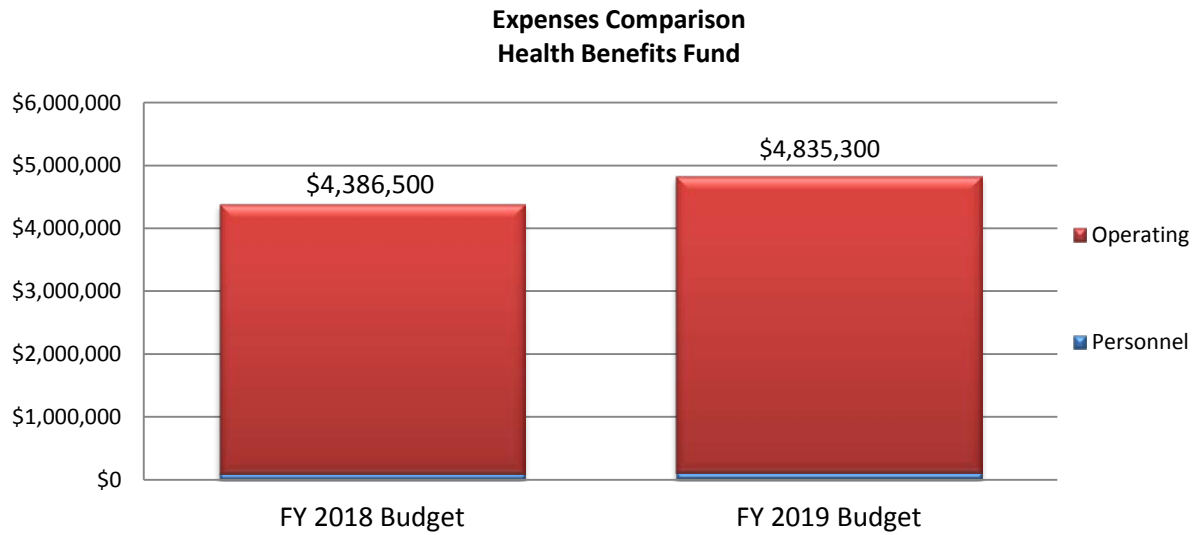
REVENUE

Overall, revenues in FY 2019 have increased by 9% due to the need to meet our reserves caused by inflation of healthcare costs in FY 2019. The major source of revenues for this fund is internal services fees from user departments.



EXPENSES

Total expenses will increase 10% due inflation of healthcare costs. Personnel costs increased to reallocation of personnel costs within the Human Resources & Risk Management Department to better reflect the priorities of staff. Operating costs include a 5% increase in dental insurance premiums and a 10.2% increase in health insurance plan costs.



I.T. SERVICES FUND

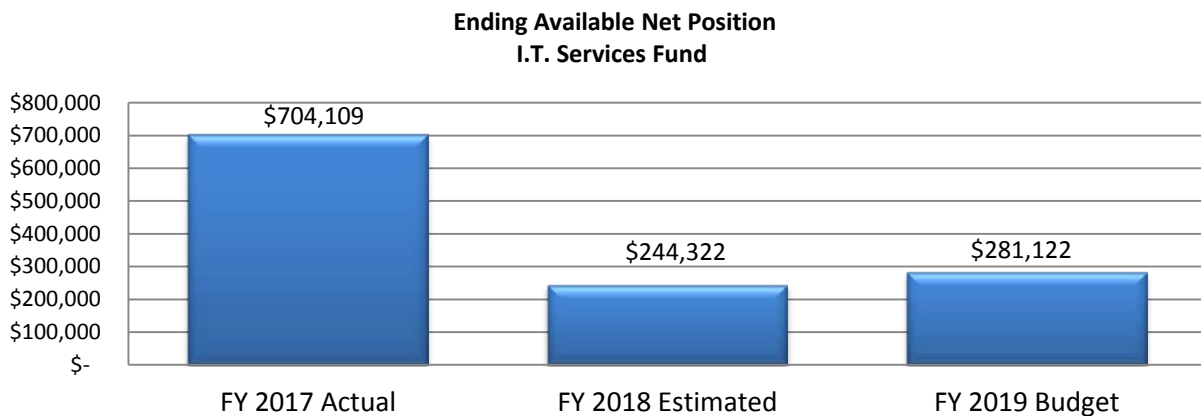
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
\$ 1,106,783	\$ 1,381,983	\$ 1,626,083	\$ 1,909,583	\$ 2,147,183	\$ 2,350,283
-	-	-	-	-	-
1,259,900	1,259,900	1,259,900	1,259,900	1,259,900	1,259,900
-	-	-	-	-	-
-	-	-	-	-	-
150,000	-	-	-	-	-
\$ 1,409,900	\$ 1,259,900	\$ 1,259,900	\$ 1,259,900	\$ 1,259,900	\$ 1,259,900
-	-	-	-	-	-
\$ 1,409,900	\$ 1,259,900	\$ 1,259,900	\$ 1,259,900	\$ 1,259,900	\$ 1,259,900
537,800	558,600	565,300	587,400	610,300	634,300
387,300	387,200	391,100	414,900	426,500	350,600
189,000	50,000	-	-	-	-
-	20,000	20,000	20,000	20,000	20,000
259,000	336,000	250,500	125,500	145,500	145,500
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,373,100	\$ 1,351,800	\$ 1,226,900	\$ 1,147,800	\$ 1,202,300	\$ 1,150,400
20,600	20,000	20,000	20,000	20,000	20,000
-	-	-	-	-	-
(259,000)	(356,000)	(270,500)	(145,500)	(165,500)	(165,500)
\$ 1,134,700	\$ 1,015,800	\$ 976,400	\$ 1,022,300	\$ 1,056,800	\$ 1,004,900
\$ 1,381,983	\$ 1,626,083	\$ 1,909,583	\$ 2,147,183	\$ 2,350,283	\$ 2,605,283
\$ 281,122	\$ 189,222	\$ 222,222	\$ 334,322	\$ 391,922	\$ 501,422
25.2%	19.0%	23.2%	33.4%	37.8%	50.9%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2019	2020	2021	2022	2023	2024
121,500	125,500	125,500	125,500	145,500	145,500
87,500	25,500	-	-	-	-
50,000	85,000	-	-	-	-
-	100,000	125,000	-	-	-
-	-	-	-	-	-
259,000	336,000	250,500	125,500	145,500	145,500
-	50,000	-	-	-	-
100,000	-	-	-	-	-
89,000	-	-	-	-	-
189,000	50,000	-	-	-	-
\$ 448,000	\$ 386,000	\$ 250,500	\$ 125,500	\$ 145,500	\$ 145,500

I.T. SERVICES FUND ANALYSIS

The I.T. Services Fund is an internal service fund. This fund is used to account for and report costs related to technology, such as computer replacements, network infrastructure, and citywide software. Charges for user departments are allocated to departments based on the number of computers in the department.

NET POSITION

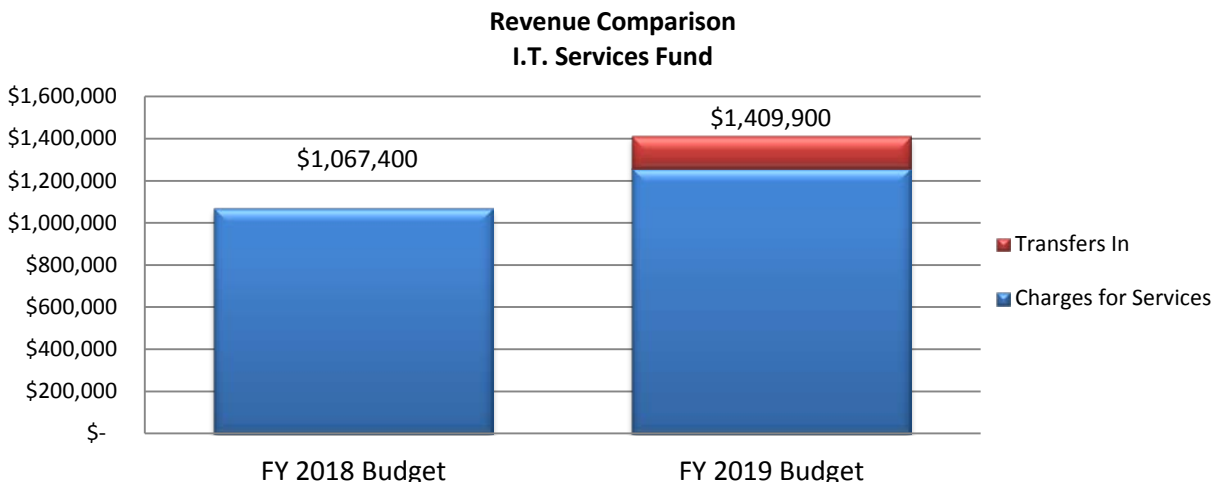
The I.T. Services Fund is projected to increase its net position over FY 2018 levels by approximately \$36,800. This planned increase is due to collection of internal service fees for future computer replacements citywide.



REVENUE

REVENUE

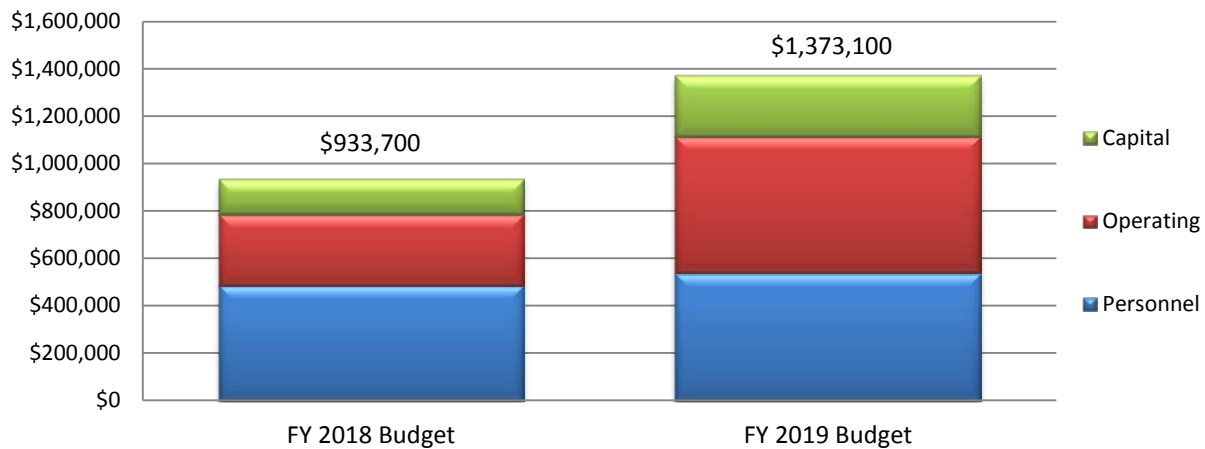
Total revenues are increasing 32% over FY 2018 levels, due in part to a one-time transfer of \$150,000 from the Penny Fund to purchase the City's new ERP software. The fund's major revenue source, internal service fees from user departments, are increasing 18% in FY 2019 due to an increase in the number of devices supported citywide. An IT audit in FY 2016 identified several pieces of technology that were not historically on the City's replacement schedule. User departments are now being charged for supported devices and their future replacement costs.



EXPENSES

Overall expenses in the IT Fund for FY 2019 will be 32% higher than FY 2018 levels. Personnel costs will increase 10.5% in FY 2019 with growth for wage and benefit increases and the promotion of the Division Director of I.T. Services to the Director of I.T. Services. Operating expenses are currently programmed to decrease 36.7% and include MS Office 2019 upgrades (\$100,000) and a phone system upgrade (\$89,000). Anticipated capital expenses are not budgeted in internal service funds, but include \$121,500 for citywide computers in accordance with the 5-year replacement cycle, \$50,000 for network infrastructure upgrades, and \$87,500 for equipment for the ERP implementation.

**Expenses Comparison
I.T. Services Fund**



To best compare FY 2018 against FY 2019, the expense comparison chart restates FY 2019 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end and are reflected in the Comprehensive Annual Financial Report (CAFR).

EXPENSES	FY 2018	FY 2019
Personnel	\$ 486,500	\$ 537,800
Operating	\$ 298,700	\$ 576,300
CIP Capital	\$ 148,500	\$ 259,000
Expense Subtotal	\$ 933,700	\$ 1,373,100
Depreciation	\$ 76,800	\$ 20,600
Elimination of Utility Capital	\$ (148,500)	\$ (259,000)
TOTAL EXPENSES	\$ 862,000	\$ 1,134,700



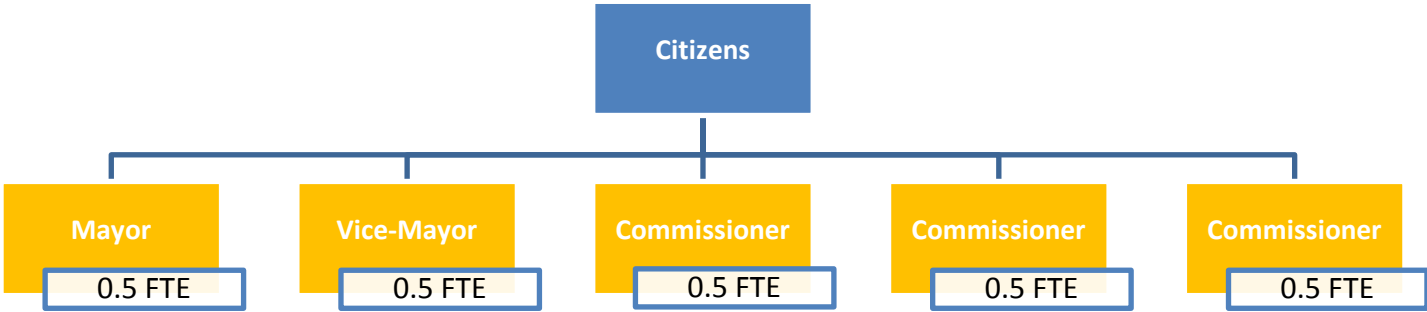
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CITY COMMISSION

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Commission
2.5 FTE



Champion Mission Statement

To foster a community partnership dedicated to quality service that effectively, efficiently, and equitably enhances the quality of life in Dunedin.

Current Services Summary

This department of elected officials provides strategic leadership and efficient governance of Dunedin’s municipal service delivery.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the City Commission’s FY 2019 budget, operating expenses have increased by 5%, and Aid to Private Organizations remains budgeted at \$140,000. Overall, total budgeted expenses for have increased a minimal 3% over the FY 2018 budget.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
City Commission	2.50	2.50	2.50	2.50	0.00
Total FTEs	2.50	2.50	2.50	2.50	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Personnel					
Salaries	45,530	45,151	64,100	66,200	3%
Benefits	66,443	51,986	47,500	50,500	6%
Operating	93,697	94,662	154,200	161,600	5%
Capital	-	-	-	-	N/A
Other	128,787	132,316	140,000	140,000	0%
Total Expenditures	\$ 334,457	\$ 324,115	\$ 405,800	\$ 418,300	3%

Major Operating (\$25,000 or more)

None

Major Capital (\$25,000 or more)

None

Other Major Expenses (\$25,000 or more)

Aid to Organizations \$ 140,000 General Fund

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	334,457	324,115	405,800	418,300	3%
TOTAL DEPARTMENT FUNDING	\$ 334,457	\$ 324,115	\$ 405,800	\$ 418,300	3%



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CITY ATTORNEY

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*



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Champion Mission Statement

To provide for legal services as described in the City Charter.

Current Services Summary

The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The City is under contract with Trask Daigneault, LLP for legal services through the end of FY 2019. The budget for legal expenses has increased for FY 2019 due to increased expenses with Code Enforcement and Blue Jays negotiations. All legal invoices are reviewed and approved by the City Manager's office before being processed.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

CITYWIDE LEGAL FEES (INCLDUES CITY ATTORNEY DEPT.)				
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019
City Attorney Dept.	178,416	280,994	221,500	246,600
Risk Management*	26,194	33,000	36,000	30,000
Labor & Pension	1,750	3,000	3,000	3,000
TOTAL	\$ 206,360	\$ 316,994	\$ 260,500	\$ 279,600

* Included in budget for Johns Eastern claims handling.

Note : Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
City Attorney	0.00	0.00	0.00	0.00	0.00
Total FTEs	0.00	0.00	0.00	0.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	193,550	280,994	221,500	246,600	11%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 193,550	\$ 280,994	\$ 221,500	\$ 246,600	11%

Major Operating (\$25,000 or more)

Legal services \$ 221,200 General Fund

Major Capital (\$25,000 or more)

None

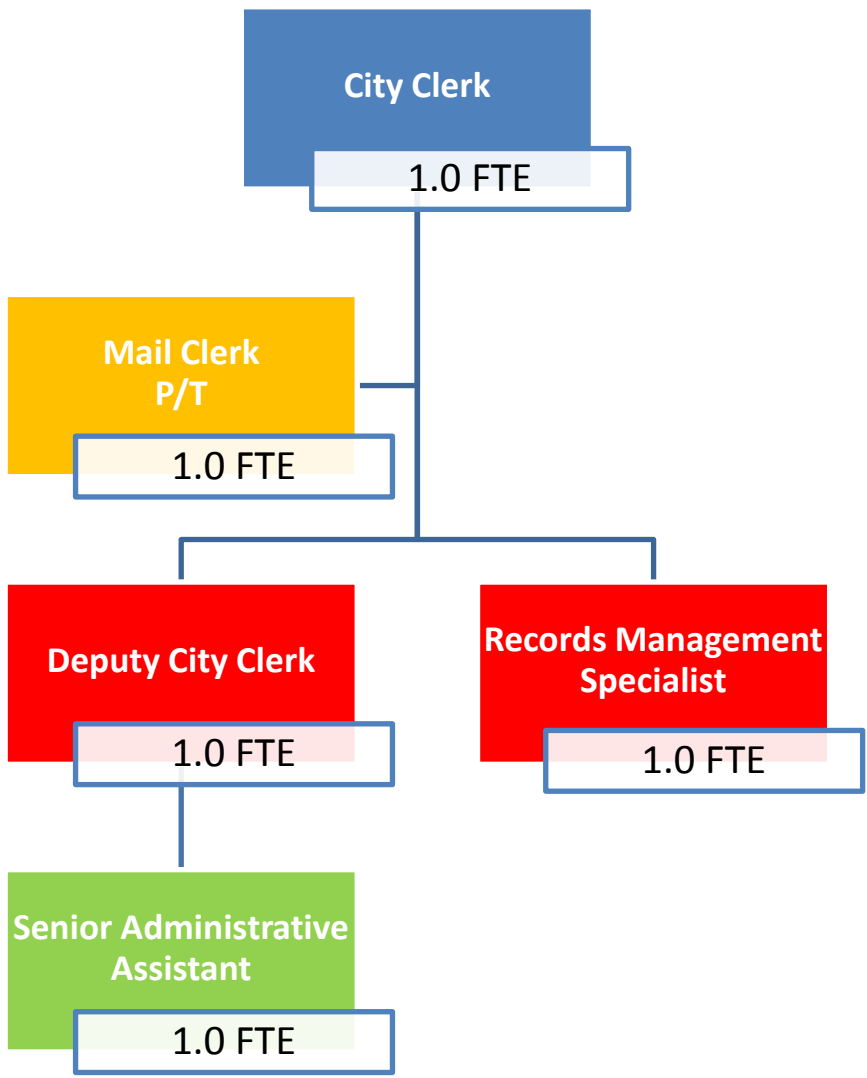
FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
General Fund	193,550	280,994	221,500	246,600	11%
TOTAL DEPARTMENT FUNDING	\$ 193,550	\$ 280,994	\$ 221,500	\$ 246,600	11%



CITY CLERK

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Clerk's Office
5.0 FTE



Champion Mission Statement

The employees of the City of Dunedin's City Clerk's Office are committed to serving the City Commission, City Staff, citizens, and visitors by pledging to:

- Treat everyone with respect and dignity and serve all in an equitable and expeditious manner;
- Promote professionalism within the Dunedin City Clerk's Office;
- Maintain accurate records of all municipal activities;
- Perform the functions and duties of the Office in accordance with State, County, and municipal laws; and
- Provide the means for citizens to participate in City government and together build a more harmonious community in which to live.

Current Services Summary

The City Clerk's Office maintains all official records for the City of Dunedin; preparation of agendas and minutes of Commission meetings, legal notices, public hearing notifications, proclamations, certificates of appreciation and recognition, and updates to the Code of Ordinances. The City Clerk is designated as the Chief Elections Officer of the City and ensures that all City elections are conducted in a proper and legal manner. The office also oversees the Dunedin Cemetery and the appointments and records of the appointed Boards and Committees established by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2019 City Clerk's budget reflects a 7% increase over the FY 2018 budget, with the majority of increase in operating expenses. A new tool for management of boards and committees has been added for \$6,000 as well as a tool for management of Commission Meeting agendas for \$8,000.

Champion PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
City Clerk	5.00	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	5.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Personnel					
Salaries	237,491	240,381	247,500	260,800	5%
Benefits	78,466	72,713	80,400	71,300	-11%
Operating	99,234	103,973	123,300	150,300	22%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 415,191	\$ 417,067	\$ 451,200	\$ 482,400	7%

Major Operating (\$25,000 or more)

None

Major Capital (\$25,000 or more)

None

FUNDING SOURCES

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	415,191	417,067	451,200	482,400	7%
TOTAL DEPARTMENT FUNDING	\$ 415,191	\$ 417,067	\$ 451,200	\$ 482,400	7%

PERFORMANCE MEASURES

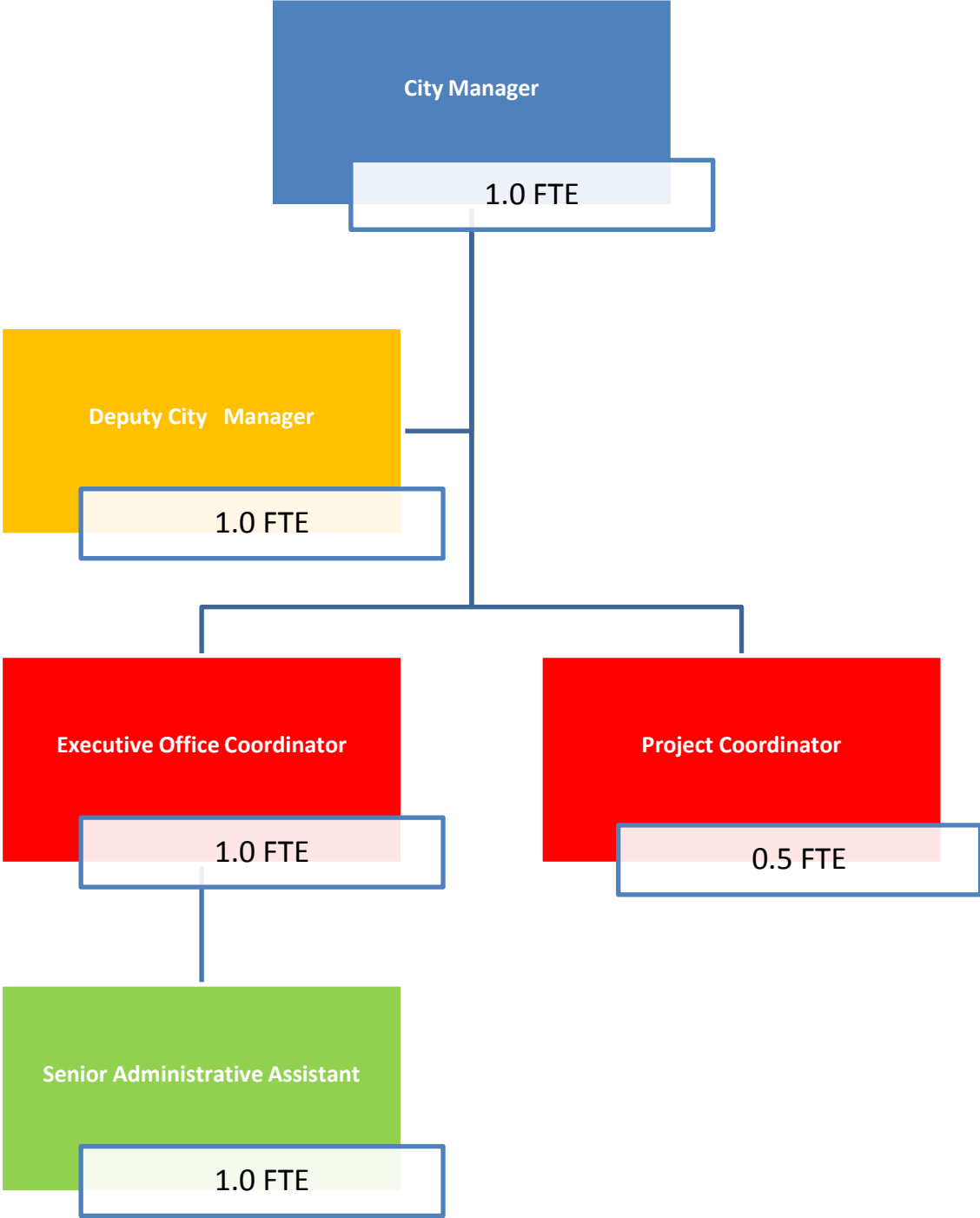
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Commission Meeting Packets Published to Web	49	62	40	57	60
Ordinances, Resolutions, and Presentations Archived/Published to the Web	45 Ord. 20 Res. 71 Present.	31 Ord. 42 Res. 131 Present.	40 Ord. 35 Res. 60 Present.	15 Ord. 35 Res. 70 Present.	20 Ord. 35 Res. 80 Present.
External Requests for Public Records	134	126	80	130	130
Boxed Records Placed in Storage	8	24	9	10	10
Records Destroyed	128 cu ft	153.75 cu ft	175 cu ft	160 cu ft	160 cu ft
Public Notices	85	169	180	200	200



CITY MANAGER

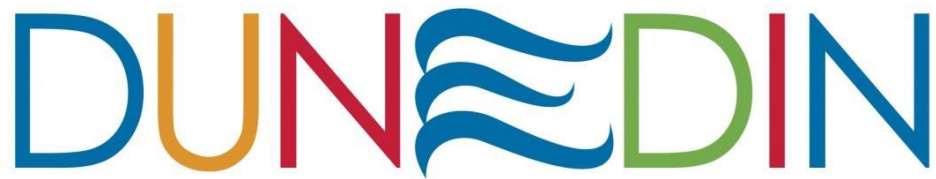
*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Manager
4.5 FTE



PERFORMANCE MEASURES

City Manager	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Complete successful Blue Jay negotiations via staff by end of FY 2016.	To be completed in FY 2017.	Complete	In-progress	Complete	Complete
Reduce gap in reserve level funding (General Fund).	Estimated 72% reduction in reserve gap by end FY 2017.	Complete	Complete	Complete	Complete

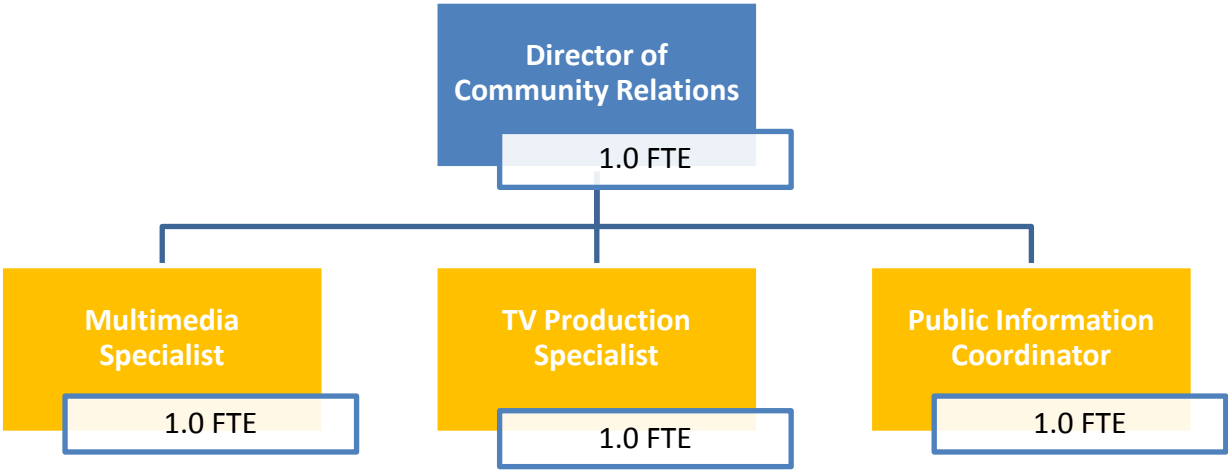


Home of Honeymoon Island

COMMUNITY RELATIONS

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Community Relations
4.0 FTE



Champion Mission Statement

The City of Dunedin Community Relations Department supports all City Departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin Television, City of Dunedin social media outlets (Facebook, Twitter, YouTube, etc.) and print media. The Community Relations Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services.

Current Services Summary

The Community Relations Department oversees and manages the daily operation of the City owned and operated government access station Dunedin Television, the City of Dunedin website (DunedinGov.com) and all public communications including social media distribution. In 2018 a new Public Information Coordinator was hired and we are currently expanding the City's outreach with additional assistance to all Departments and the creation of a new digital e-newsletter.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY 2018, the new Public Information Coordinator began to assist with all aspects of public communications and community relations for the City. The FY 2019 Adopted Budget includes \$20,000 to upgrade the head end of the TV Station with the replacement of the digital playback system. The 15% increase in operating expenditures is due to increase to the operating budget for website hosting services.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
Community Relations	3.00	3.00	4.00	4.00	0.00
Total FTEs	3.00	3.00	4.00	4.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Personnel					
Salaries	156,372	160,977	215,100	222,500	3%
Benefits	53,915	58,432	76,000	89,300	18%
Operating	81,557	129,772	120,400	138,800	15%
Capital	50,707	9,911	21,400	20,000	-7%
Other	-	-	-	-	N/A
Total Expenditures	\$ 342,551	\$ 359,092	\$ 432,900	\$ 470,600	9%

Major Operating (\$25,000 or more)

Contract Workers	\$ 27,000	General Fund
Communications Outreach	\$ 25,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	342,551	359,092	432,900	470,600	9%
TOTAL DEPARTMENT FUNDING	\$ 342,551	\$ 359,092	\$ 432,900	\$ 470,600	9%

PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Website visits	427,748	703,542	705,000	705,000	700,000
Website page views	1,126,755	1,909,577	2,000,000	2,000,000	1,700,00
Facebook page likes	14,832	18,400	19,500	19,750	20,000
YouTube Channel views	112,763	159,700	185,000	186,000	200,000

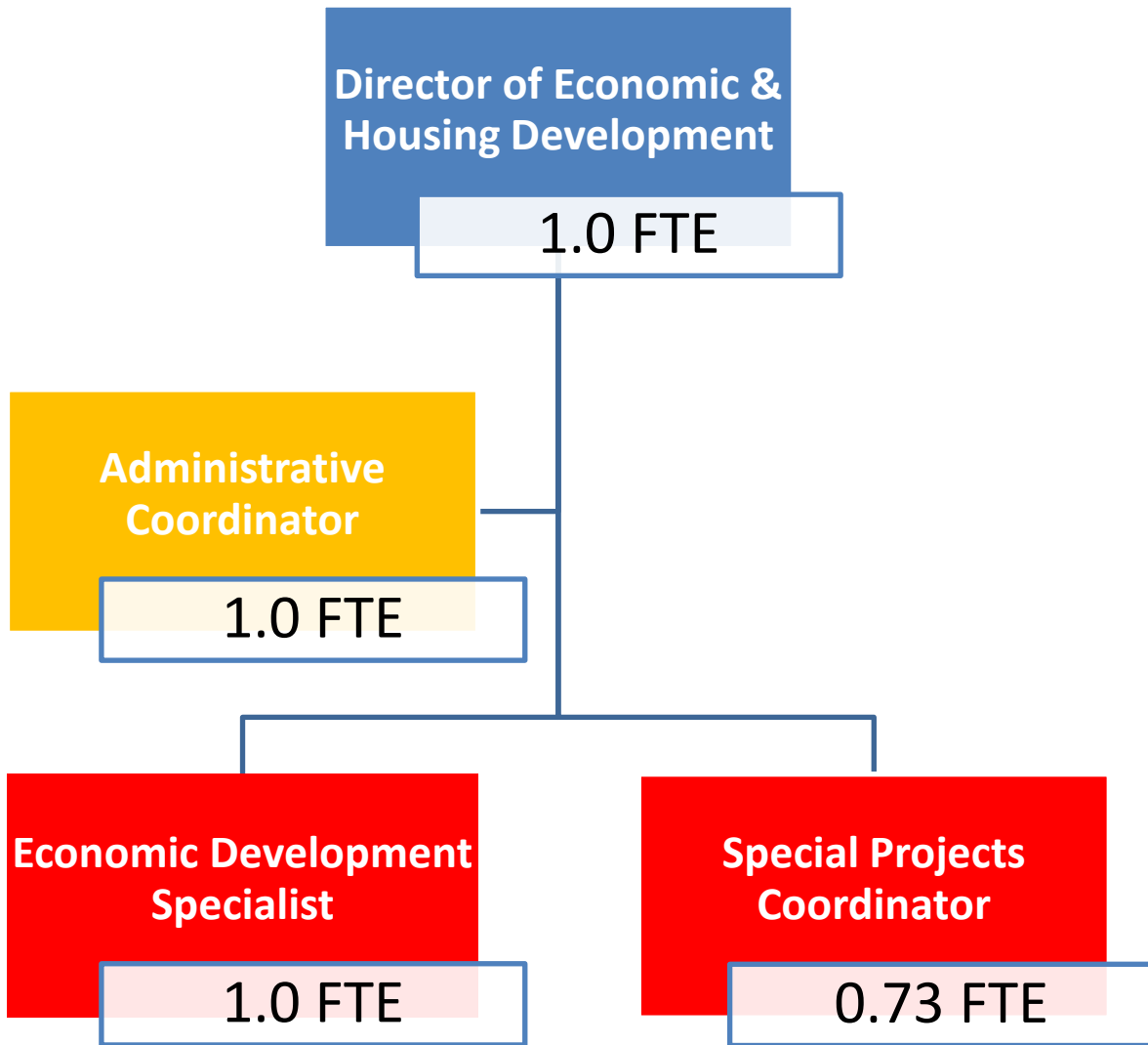


Home of Honeymoon Island

ECONOMIC & HOUSING DEVELOPMENT

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Economic & Housing Development
(Includes CRA)
3.73 FTE



Champion Mission Statement

The Economic & Housing Development Department, which also manages the City’s Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City’s economy and promote redevelopment, jobs, housing, and overall quality of life aspects. In addition, the Economic Development Department from time to time will offer technical assistance support to the Planning Department which is overseeing the parking management program.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, infrastructure enhancement projects, special projects, grant applications, targeted streetscape initiatives, and downtown improvements. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Agency Advisory Committee, and Visit Dunedin, as well as to Dunedin residents and businesses at-large.



Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2019 budget continues with the business incubator program to foster entrepreneurial and business startups in the City. Initiatives for FY 2019 include the Downtown East End Plan (DEEP), design and enhancement plans for Skinner Boulevard improvements, and a comprehensive Downtown Wayfinding Signage plan to direct visitors to the City to the new Monroe Street parking garage.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
Economic & Housing Development	1.14	1.14	1.64	1.64	0.00
CRA	2.19	2.09	2.09	2.09	0.00
Total FTEs	3.33	3.23	3.73	3.73	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Personnel					
Salaries	201,248	247,036	268,800	277,800	3%
Benefits	59,179	69,230	83,200	82,200	-1%
Operating	483,115	326,025	435,200	496,500	14%
Capital	694,636	96,497	60,800	315,000	418%
Other	52,721	129,749	244,400	381,700	56%
Total Expenditures	\$ 1,490,899	\$ 868,537	\$ 1,092,400	\$ 1,553,200	42%

Major Operating (\$25,000 or more)

Housing Needs Assessment	\$ 25,000	General Fund
Downtown East End Plan	\$ 30,000	CRA Fund
Dunedin Commons Development Incentive Grant	\$ 50,000	General Fund
Florida Business Incubator Sponsorship	\$ 30,000	General Fund
Art Incubator Masonry Bldg. Lease	\$ 37,600	General Fund
Art Incubator Metal Bldg. Lease	\$ 30,700	General Fund
Art Incubator Maintenance Shed Rental	\$ 25,500	CRA Fund
Jolley Trolley	\$ 26,400	CRA Fund
Downtown Wayfinding Signage	\$ 55,000	General Fund

Major Capital (\$25,000 or more)

Box Car Enhancements	\$ 25,000	CRA Fund
Lorraine Leland Improvements	\$ 50,000	General Fund
Patricia Corridor Enhancements	\$ 35,000	General Fund
Skinner Boulevard Improvements	\$ 200,000	CRA Fund

Major Other (\$25,000 or more)

CRA Facade, DEMO & Site Plan Assistance	\$ 77,500	CRA Fund / General Fund
Dunedin Commons Development Agreement	\$ 50,000	General Fund
LDO Incentives	\$ 71,400	CRA Fund

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Economic & Housing Development					
Personnel					
Salaries	57,128	83,999	96,000	98,500	3%
Benefits	15,327	22,847	33,100	30,600	-8%
Operating	280,248	203,594	188,800	248,900	32%
Capital	253,537	57,863	-	85,000	N/A
Other	15,500	24,808	51,000	101,000	98%
Total Expenditures	\$ 621,740	\$ 393,111	\$ 368,900	\$ 564,000	53%
Community Redevelopment Agency (CRA)					
Personnel					
Salaries	144,120	163,037	172,800	179,300	4%
Benefits	43,852	46,383	50,100	51,600	3%
Operating	202,867	122,431	246,400	247,600	0%
Capital	441,099	38,634	60,800	230,000	278%
Other	37,221	104,941	193,400	280,700	45%
Total Expenditures	\$ 869,159	\$ 475,426	\$ 723,500	\$ 989,200	37%
TOTAL DEPARTMENT EXPENSES	\$ 1,490,899	\$ 868,537	\$ 1,092,400	\$ 1,553,200	42%

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	621,740	393,111	368,900	564,000	53%
Penny Fund	25,125	-	-	-	N/A
CRA Fund	844,034	475,426	723,500	989,200	37%
TOTAL DEPARTMENT FUNDING	\$ 1,490,899	\$ 868,537	\$ 1,092,400	\$ 1,553,200	42%

PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Increase in tax base (CRA / Citywide)	4.6% / 6.2%	7.7% / 7.8%	22.6% / 9.2%	12.1% / 8.8%	10.9% / 6.1%
New development projects initiated	7	5	5	2	2
Incentive grants awarded	6 / \$18,923	43 / \$15,000	5 / \$25,000	8 / \$63,300	8 / 72,500
Downtown enhancement projects	5	1	1	3	3



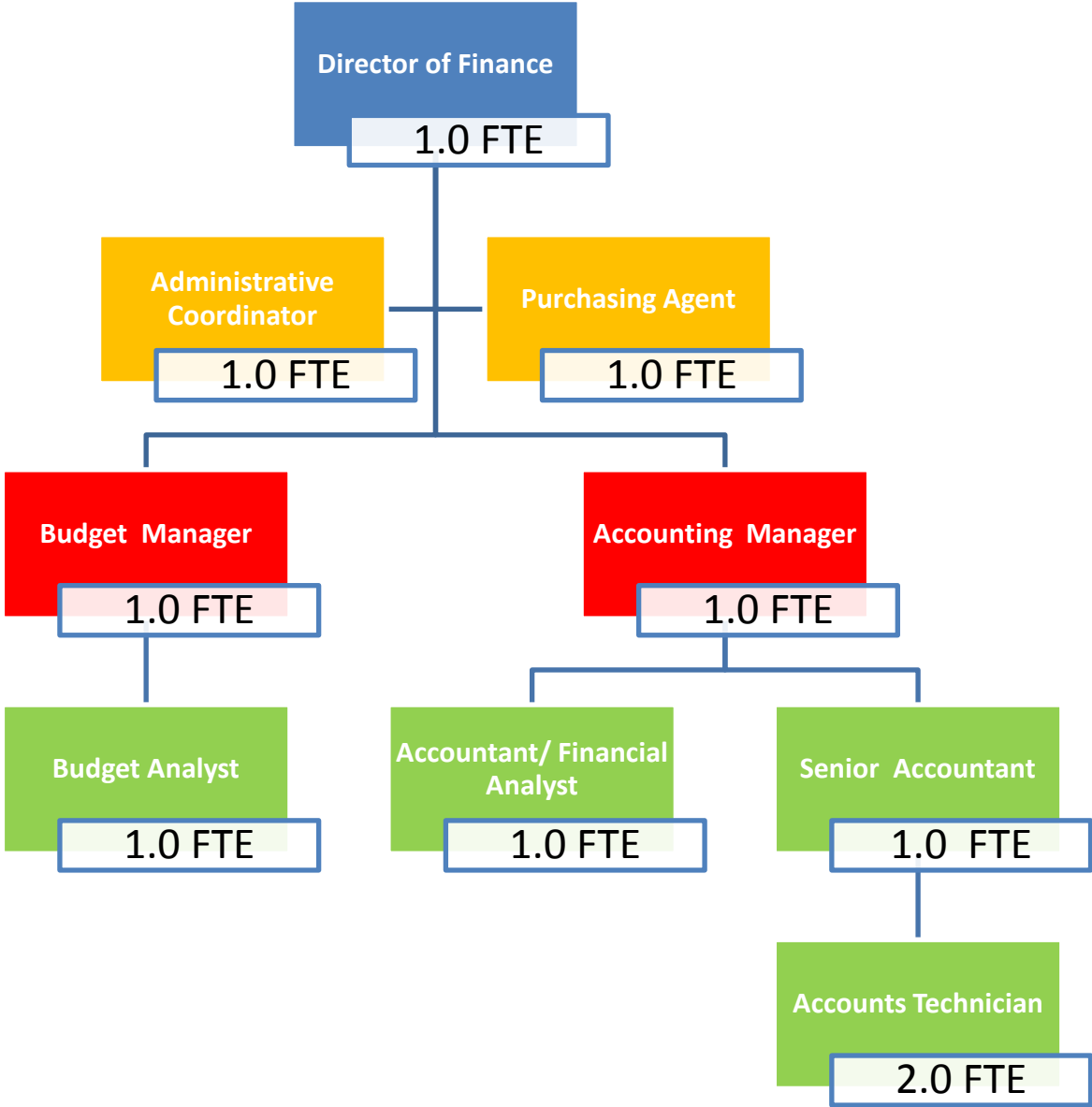
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FINANCE

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Finance
10.0 FTE



Champion Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. The Department also provide internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

Operating expenses for FY 2019 have increased by approximately 14%. The Finance budget includes \$27,000 in operating expenses for purchasing contractual services to meet the increased demands due to the New City Hall and EOC Building projects. To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Department has contracts in place for high dollar or high volume purchases and of small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.). Benefits expenses has increased 7% over FY18 due to vacancies in the Department and the need to allocate the full cost of benefits for those vacant positions.

Major projects within the department included the development of a Business Plan and Capital Improvements Plan for FY 2019. The Business Plan and CIP are intended to guide the development of the FY 2019 Budget, and the process will continue for FY 2020 planning.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Accounting/Finance	8.50	9.50	10.00	10.00	0.00
Purchasing	1.00	0.00	0.00	0.00	0.00
Total FTEs	9.50	9.50	10.00	10.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Personnel					
Salaries	574,769	571,851	636,900	637,900	0%
Benefits	167,767	173,307	188,600	200,900	7%
Operating	177,831	142,900	185,200	210,700	14%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 920,367	\$ 888,058	\$ 1,010,700	\$ 1,049,500	4%

Major Operating (\$25,000 or more)

Auditor Services	\$ 60,000	General Fund
Purchasing Contractual Services	\$ 27,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	920,367	888,058	1,010,700	1,049,500	4%
TOTAL DEPARTMENT FUNDING	\$ 920,367	\$ 888,058	\$ 1,010,700	\$ 1,049,500	4%

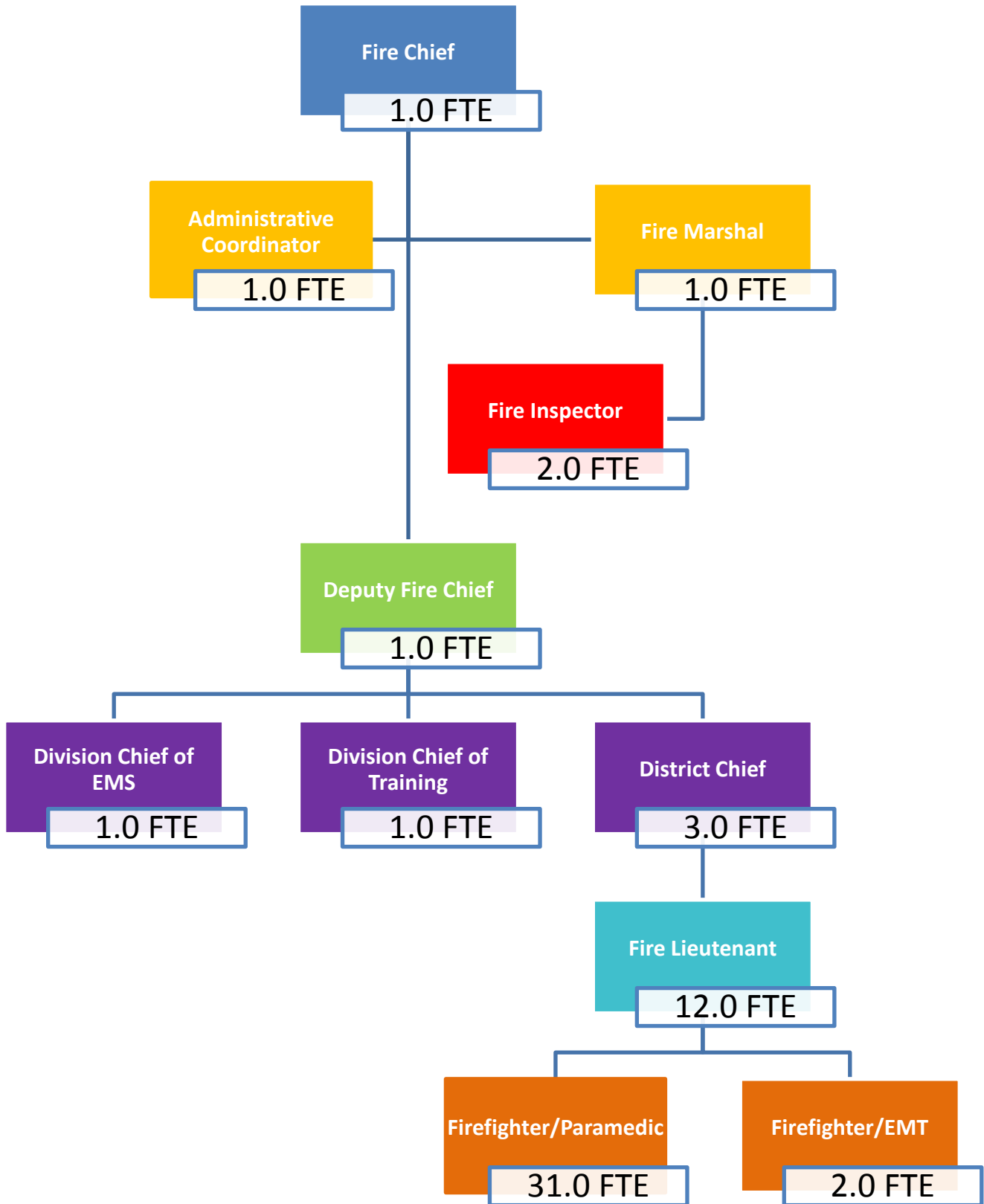
PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Number of Budget Amendments	6	5	5	4	4
Purchase Orders Issued	1,525	768	750	900	950
Issuer Rating (Moody's / S & P)	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA+
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes



FIRE RESCUE

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Fire Rescue
56.0 FTE



Champion Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department’s fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2019 budget will maintain the 2018 service levels and programs. The large increase in capital expenditures for FY 2019 is for the construction of the Emergency Operations Center (EOC) and Fire Training Facility, with the majority of the funding coming from Penny IV funds. The reclassification of the Senior Administrative Assistant to Administrative Coordinator will have a minimal impact on the operating budget.



Dunedin's newest Fire Station #61



DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
Fire Administration	10.25	10.25	10.00	10.00	0.00
Fire Operations	35.00	35.00	36.00	36.00	0.00
EMS	9.75	9.75	10.00	10.00	0.00
Total FTEs	55.00	55.00	56.00	56.00	0.00



Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.



DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Personnel					
Salaries	3,912,395	4,036,422	4,050,900	4,129,600	2%
Benefits	1,480,421	1,516,290	1,696,800	1,676,400	-1%
Operating	1,112,453	1,149,021	1,296,800	1,455,900	12%
Capital	33,478	50,270	96,500	1,892,400	1861%
Other	104,628	104,560	104,600	111,300	6%
Total	\$ 6,643,375	\$ 6,856,563	\$ 7,245,600	\$ 9,265,600	28%

Major Operating (\$25,000 or more)

Fire Station #60 Restroom Renovation	\$ 60,000	General Fund
Bunker Gear Replacements	\$ 25,000	General Fund

Major Capital (\$25,000 or more)

Emergency Operations Center & Fire Training Facility	\$ 1,839,000	Penny Fund / General Fund
Radio Replacements	\$ 50,400	General Fund

Major Other (\$25,000 or more)

Fire Station #61 Debt Payment	\$ 104,600	Penny Fund
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Fire Engine #61



Honor Guard

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Fire Administration					
Personnel					
Salaries	755,270	816,511	786,800	834,200	6%
Benefits	235,585	248,240	273,900	290,800	6%
Operating	148,079	157,757	-	-	N/A
Capital	3,500	-	37,000	-	-100%
Other	-	-	-	-	N/A
Total Expenditures	\$ 1,142,434	\$ 1,222,508	\$ 1,097,700	\$ 1,125,000	2%

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Fire Operations					
Personnel					
Salaries	2,417,533	2,505,962	2,502,300	2,511,100	0%
Benefits	821,589	824,545	942,300	889,300	-6%
Operating	777,859	809,955	1,068,900	1,225,000	15%
Capital	29,978	50,270	59,500	1,892,400	3081%
Other	104,628	104,560	104,600	111,300	6%
Total Expenditures	\$ 4,151,587	\$ 4,295,292	\$ 4,677,600	\$ 6,629,100	42%

EMS

Personnel					
Salaries	739,592	713,949	761,800	784,300	3%
Benefits	423,247	443,505	480,600	496,300	3%
Operating	186,515	181,309	227,900	230,900	1%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 1,349,354	\$ 1,338,763	\$ 1,470,300	\$ 1,511,500	3%

TOTAL DEPARTMENT EXPENDITURES	\$ 6,643,375	\$ 6,856,563	\$ 7,245,600	\$ 9,265,600	28%
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FUNDING SOURCES

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund					
Fire Plan Review/Inspections	50,491	65,163	54,500	44,000	-19%
County Fire Service Fees	739,606	687,621	749,700	953,500	27%
County EMS	1,319,256	1,394,650	1,448,900	1,477,600	2%
Donations	14,364	3,032	500	1,000	100%
City Funds	4,415,030	4,706,097	4,992,000	5,032,800	36%
Total General Fund	6,538,747	6,856,563	7,245,600	7,508,900	28%
Penny Fund					
Intergovernmental	104,628	104,628	103,600	1,756,700	1596%
Total Penny Fund	104,628	104,628	103,600	1,756,700	1596%
TOTAL DEPARTMENT FUNDING	\$ 6,538,747	\$ 6,856,563	\$ 7,245,600	\$ 9,265,600	28%

PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Percent of firefighters with ISO required 192 hours of company training	100%	100%	100%	96%	100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	100%	100%	100%	100%	100%
Percent of firefighters with ISO required 18 hours annual facility training	70%	100%	100%	98%	100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	100%	95%	100%
Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	95%	97%	100%	95%	100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	86%	95%	100%	90%	100%

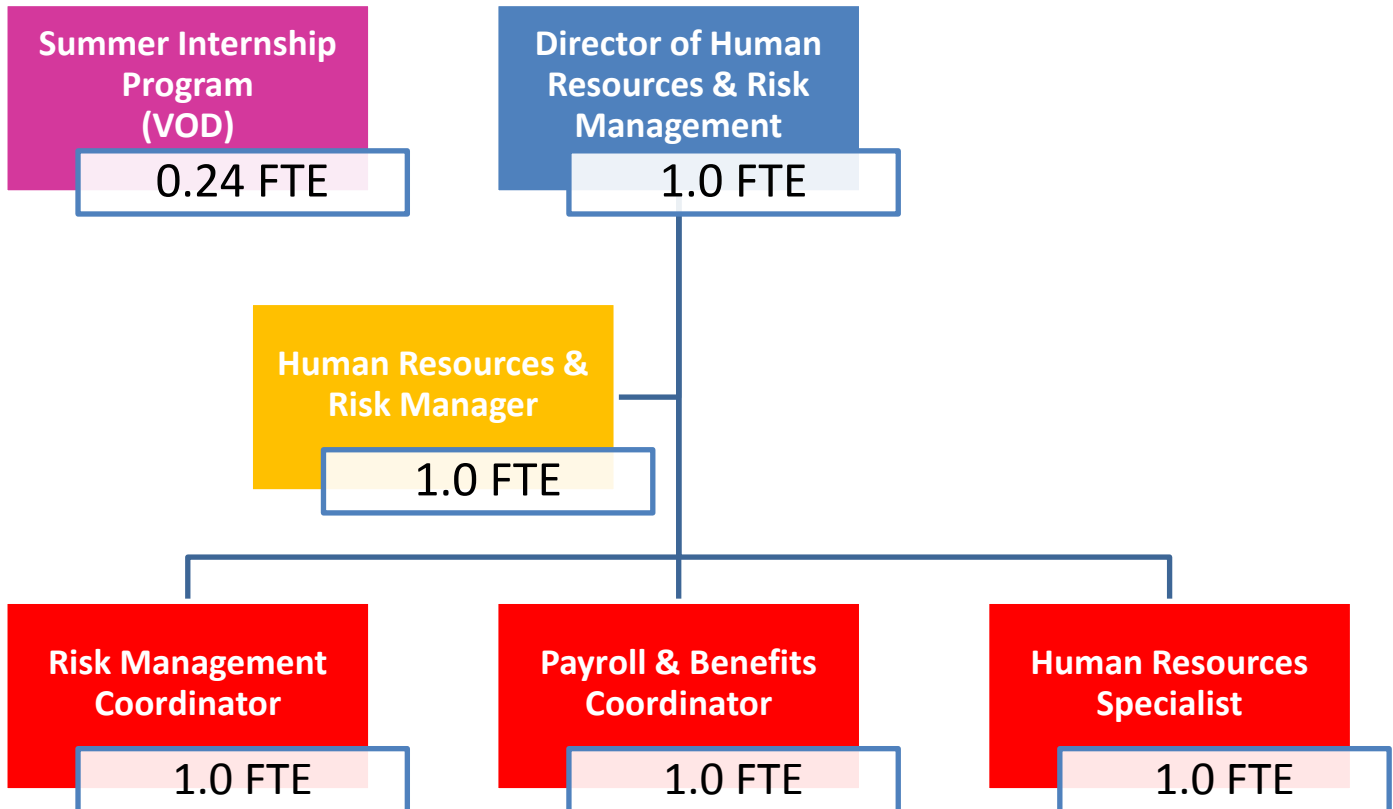


Home of Honeymoon Island

HUMAN RESOURCES & RISK MANAGEMENT

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Human Resources & Risk Management
5.24 FTE



Champion Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Human Resources (HR) Department provides administrative support to all City departments pertaining to personnel matters. Activities include recruitment and selection, performance management, retirement plan administration, employee and labor relations, annual pay plan maintenance, payroll processing, City-wide employee training, policies and procedures development/revisions, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The Department also oversees administration of the City's health plans, wellness program and other employee benefits. Employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment, and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs.

The Risk Management program is responsible for the administration of the City's safety, liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include the coordination of a comprehensive safety program, monitoring and authorization of claims-related expenditures by the City's Third Party Administrator of claims, and adjustments to risk management services to stay abreast with the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation analyses.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY19, Law Enforcement is budgeted as a separate department. An overall increase of 10% in operating expenses can be attributed to the increase in health insurance premiums and the addition of a subscription to PayScale.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Human Resources	2.08	2.08	2.24	2.24	0.00
Risk Management	2.00	2.00	2.00	2.00	0.00
Health Benefits	1.00	1.00	1.00	1.00	0.00
Total FTEs	5.08	5.08	5.24	5.24	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Personnel					
Salaries	341,296	303,094	346,400	356,100	3%
Benefits	109,120	85,501	120,700	124,100	3%
Operating	5,468,453	5,485,695	5,744,600	6,302,300	10%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total	\$ 5,918,869	\$ 5,874,290	\$ 6,211,700	\$ 6,782,500	9%

Major Operating (\$25,000 or more)

Johns Eastern P & C Claims Handling	\$ 30,000	Risk Safety Fund
Gehring Group	\$ 60,000	Risk Safety Fund
Premiums - Liability	\$ 770,000	Risk Safety Fund
Broker Fees	\$ 77,000	Risk Safety Fund
Florida Municipal Insurance Trust	\$ 100,000	Risk Safety Fund
Claims Paid	\$ 133,200	Risk Safety Fund
Workers' Comp Claims	\$ 244,700	Risk Safety Fund
Humana ASO Fees	\$ 162,600	Health Benefits Fund
Reinsurance	\$ 709,300	Health Benefits Fund
Medical Claims	\$ 3,469,700	Health Benefits Fund
Retiree, Cobra, DFAC, DHM Premiums	\$ 172,200	Health Benefits Fund
City Paid Life Insurance Premiums	\$ 85,400	Health Benefits Fund
City Short Term Disability Premiums	\$ 53,400	Health Benefits Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENSE SUMMARY BY PROGRAM

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Human Resources					
Personnel					
Salaries	132,133	133,420	141,200	137,400	-3%
Benefits	39,030	39,003	40,900	36,500	-11%
Operating	60,999	74,336	64,000	85,500	34%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 232,162	\$ 246,759	\$ 246,100	\$ 259,400	5%
Risk Management					
Personnel					
Salaries	137,416	96,058	131,400	127,800	-3%
Benefits	47,964	24,326	55,200	64,400	17%
Operating	1,351,595	1,592,691	1,392,500	1,495,600	7%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenses	\$ 1,536,975	\$ 1,713,075	\$ 1,579,100	\$ 1,687,800	7%
Health Benefits					
Personnel					
Salaries	71,747	73,616	73,800	90,900	23%
Benefits	22,126	22,172	24,600	23,200	-6%
Operating	4,055,859	3,818,668	4,288,100	4,721,200	10%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenses	\$ 4,149,732	\$ 3,914,456	\$ 4,386,500	\$ 4,835,300	10%
TOTAL DEPARTMENT EXPENSES	\$ 5,918,869	\$ 5,874,290	\$ 6,211,700	\$ 6,782,500	9%

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	232,162	246,759	246,100	259,400	5%
Risk Safety Fund	1,536,975	1,713,075	1,579,100	1,687,800	7%
Health Benefits Fund	4,149,732	3,914,456	4,386,500	4,835,300	10%
TOTAL DEPARTMENT FUNDING	\$ 5,918,869	\$ 5,874,290	\$ 6,211,700	\$ 6,782,500	9%



"Meet-N-Greet" for New Employees



Wellness Program Presentation from Humana

PERFORMANCE MEASURES					
Human Resources	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Percent of employment requests processed within one week of request submittal	83%	90%	94%	95%	95%
Percentage of new hires that complete probation within one year of hire	84%	95%	95%	95%	90%
Number of Supervisor Roundtable Workshops presented	3	4	3	4	4

Risk Safety	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Percentage of Employee Participation in Safety training	95%	98%	94%	98%	98%
Percentage of total accidents that were non-preventable	66%	80%	75%	85%	90%
Average days lost from Workers' Compensation injuries	1 day	2 days	2 days	2 days	2 days

Health Benefits	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	92%	100%	98%	100%	98%
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	75%	100%	80%	100%	100%
Percentage of participation in Online Health Assessment by eligible employees.	78%	90%	40%	50%	60%
NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program	Not measured	65%	59%	75%	56%



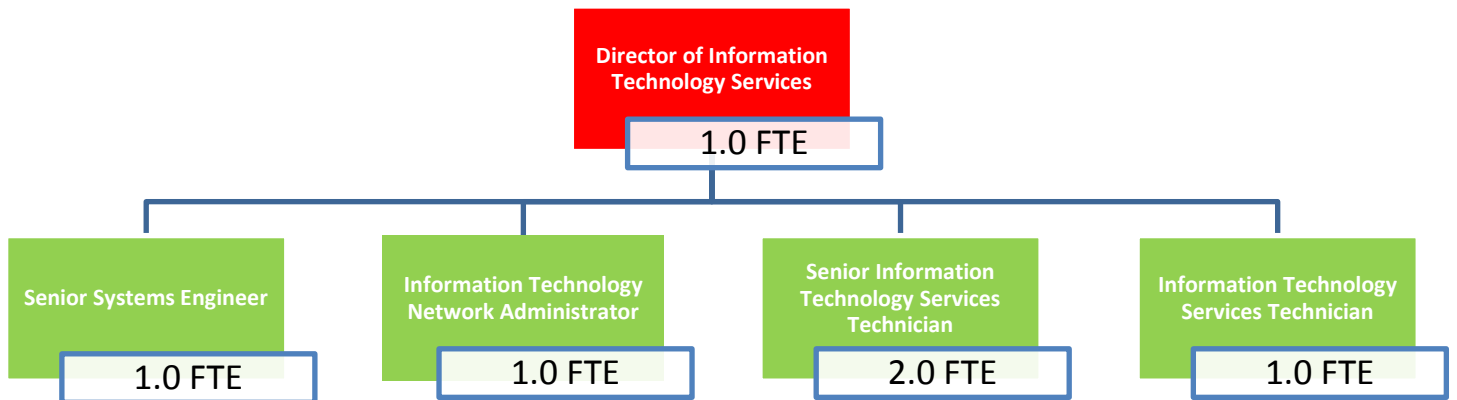
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I.T. Services

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
I.T. Services Department
6.0 FTE



Champion Mission Statement

To deliver customer-focused, efficient and effective I.T. services; drive efficiencies in information technology across state government; provide the framework for maintaining the security and integrity of citizen data, and keep projects on time and within budget.

Current Services Summary

The Information Technology (I.T.) Services Department is responsible for the planning, operation and maintenance of a complex suite of technical services from mainframe and distributed hosting, networking, voice and data, wireless, support services including desktop and user support, and enterprise services such as e-mail and calendar and the common payment services. With such a wide array of services and responsibilities, the planning for future and ongoing services is a complex endeavor in itself.

Budget Highlights, Service Changes and Proposed Efficiencies

During FY 2019, the Department will continue implementing the Tyler ERP solution as the City's core software system that includes all financials, purchasing, inventory, cashing, time and attendance, community development and infrastructure systems, payroll and human resources, global work orders, fleet management, facilities management and utility billing systems. I.T. Services plans on obtaining an audit and survey of all City-owned underground fiber optics data cabling and also the upgrading of network infrastructure devices in FY19.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Information Technology (IT)	5.00	6.00	6.00	6.00	0.00
Total FTEs	5.00	6.00	6.00	6.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Personnel					
Salaries	307,655	356,481	358,100	398,700	11%
Benefits	115,766	121,763	128,400	139,100	8%
Operating	420,566	267,272	298,700	576,300	93%
Capital	88,170	143,442	148,500	259,000	74%
Other	284,151	-	-	-	N/A
Expense Cash Flow Subtotal	1,216,308	888,958	933,700	1,373,100	47%
Depreciation	14,321	27,363	76,800	20,600	-73%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(88,170)	(143,442)	(148,500)	(259,000)	74%
Total Expenses	\$ 1,142,459	\$ 772,879	\$ 862,000	\$ 1,134,700	32%

Major Operating (\$25,000 or more)

Phone System Upgrade	\$ 89,000	I.T. Services
Superion (Sungard HTE/Naviline) License	\$ 106,000	I.T. Services
Tyler Munis & Executime Support	\$ 41,500	I.T. Services
Tyler Energov Support	\$ 43,800	I.T. Services
MS Office 2019 Licenses	\$ 100,000	I.T. Services

Major Capital (\$25,000 or more)

Network Switch Upgrades	\$ 50,000	I.T. Services
Computer Replacements	\$ 135,400	I.T. Services
ERP- Time Clocks, Scanners, Printers	\$ 87,500	I.T. Services

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
IT Internal Service Fund	1,142,459	344,598	862,000	984,700	14%
Penny Fund	-	428,281	-	150,000	N/A
DEPARTMENT TOTAL FUNDING	\$ 1,142,459	\$ 772,879	\$ 862,000	\$ 1,134,700	32%

PERFORMANCE MEASURES					
Information Technology Services	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Ratio of ITS employees to client devices* managed	1 to 99	1 to 94	1 to 82	1 to 84	1 to 84
Ratio of ITS employees to network users	1 to 89	1 to 76	1 to 76	1 to 76	1 to 76
IT investment per capita	\$31.90	\$39.41	\$24.07	\$26.95	\$26.95

*Client devices are defined as follows:

City/Employee Desktops	271
Public/Citizen Desktops and Kiosks	41
City Employee-Used Kiosks	6
Laptops	62
Tablets	28
Total Client Devices	408



Home of Honeymoon Island

LAW ENFORCEMENT

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*



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Champion Mission Statement

The City of Dunedin contracts with Pinellas County Sheriff's Office for law enforcement services. The Sheriff's Office is committed to: leading the way in providing the best public safety services countywide; enhancing the quality of life for all people through innovation, technology, and community partnerships; and providing professional law enforcement, detention, judicial, and diversified services.

Current Services Summary

The contract includes a commitment of 32 sworn officers and 32.6 support staff (including school crossing guards). In addition, the Sheriff's Office provides special employment services for a total of 6,920 hours of service, which includes 680 hours for special events, and 6,240 hours for traffic enforcement.

The City provides a grant in the amount of \$10,000 to assist in the funding of Safe Harbor, a facility operated by the Sheriff as a jail diversion program designed to place homeless people who commit minor crimes in a place less costly than the County's jail, where assistance is provided to address the primary issue of homelessness.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Sworn Officers	33.50	33.50	32.00	32.00	0.00
Support staff (incl crossing guards)	32.60	32.60	32.60	32.60	0.00
Total FTEs	66.10	66.10	64.60	64.60	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Personnel					
Salaries	-	-	-	-	N/A
Benefits	14,116	3,600	-	-	N/A
Operating	4,107,637	4,171,289	4,271,400	4,328,900	1%
Capital	-	-	16,000	-	-100%
Other	-	10,000	10,000	10,000	0%
Total	\$ 4,121,753	\$ 4,184,889	\$ 4,297,400	\$ 4,338,900	1%

Major Operating (\$25,000 or more)

Sheriff's Services	\$ 4,014,204	General Fund
Special Employment Services	\$ 311,400	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
General Fund	4,121,753	4,184,889	4,297,400	4,338,900	1%
Impact Fee Fund	-	-	16,000	-	-100%
TOTAL DEPARTMENT FUNDING	\$ 4,121,753	\$ 4,184,889	\$ 4,297,400	\$ 4,338,900	1%



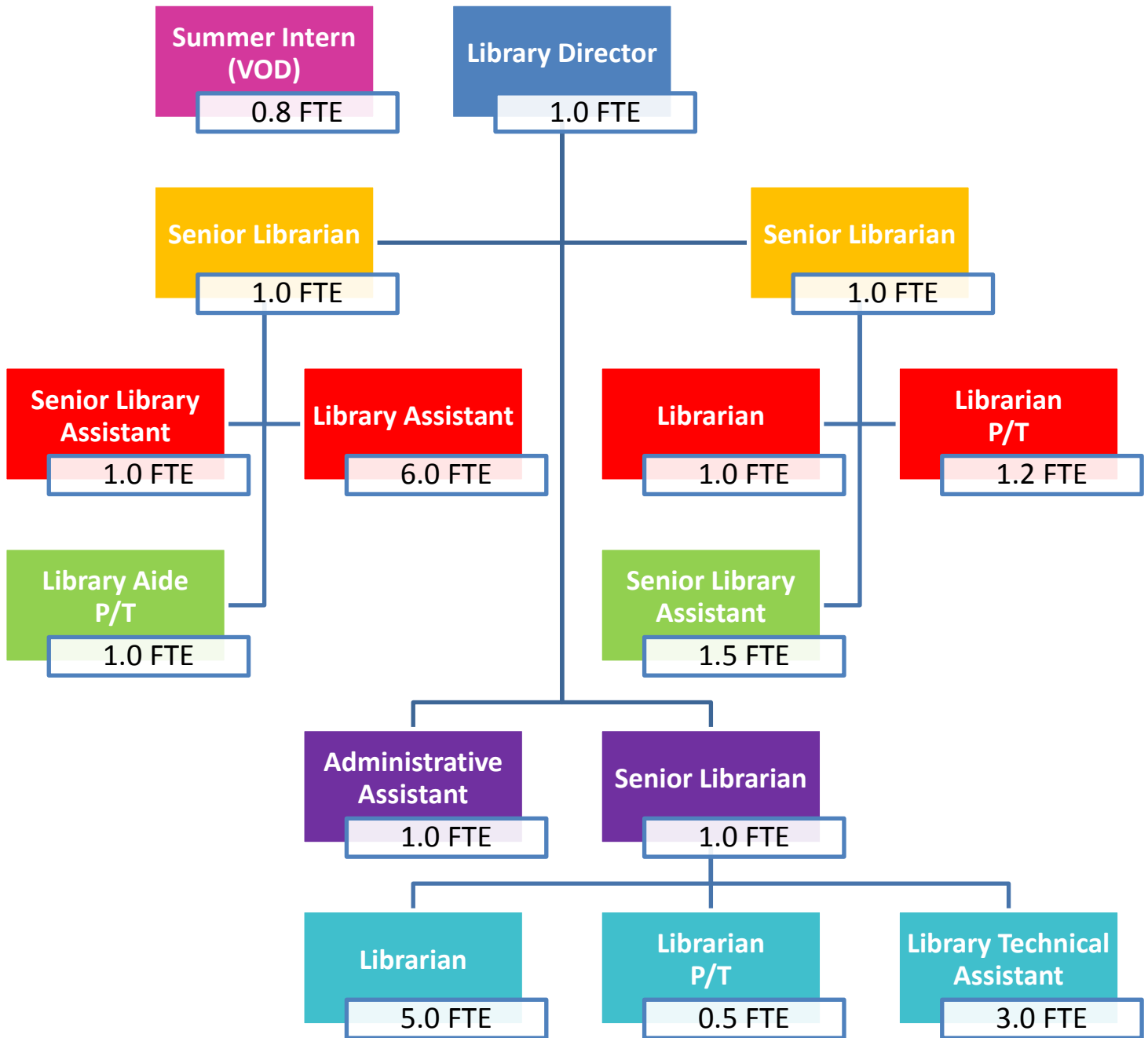
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LIBRARY

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Library
26.0 FTE



Champion Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services through our Library website.

Budget Highlights, Service Changes and Proposed Efficiencies

The City's goal is to keep the Library budget sustainable. For FY19, no major changes are proposed.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's internet costs. The Library receives an annual trust dividend (\$2,000) from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies,



and Handicrafts. In addition, a \$20,000 bequest will supplement the materials budget for FY 19. Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library which is reflected in Library line items such as contract services, travel, and operating.

The Library receives funding from the Pinellas Public Library Cooperative depending on yearly allocations from the State of Florida and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as their card can be used at any Pinellas County library.

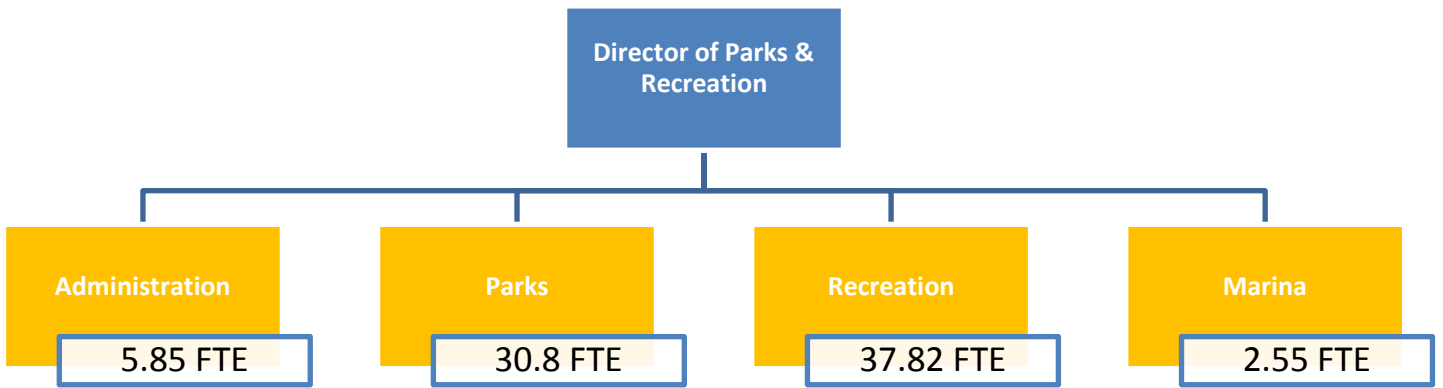
In FY 2019, personnel changes include the reclassification of an Administrative Assistant I to Administrative Coordinator, and a Library Technical Assistant from Grade 11 to Grade 13, with minimal impact to the operating budget.



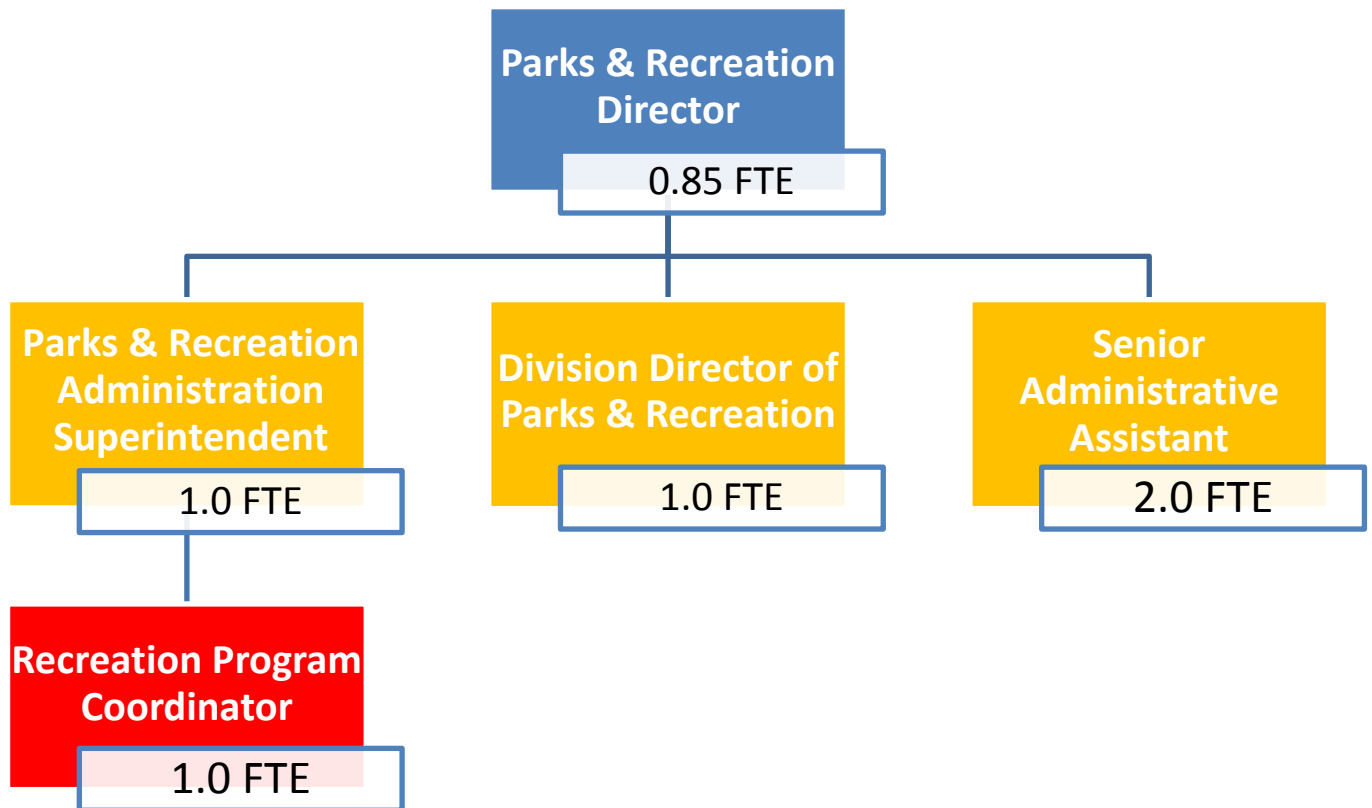
PARKS & RECREATION

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

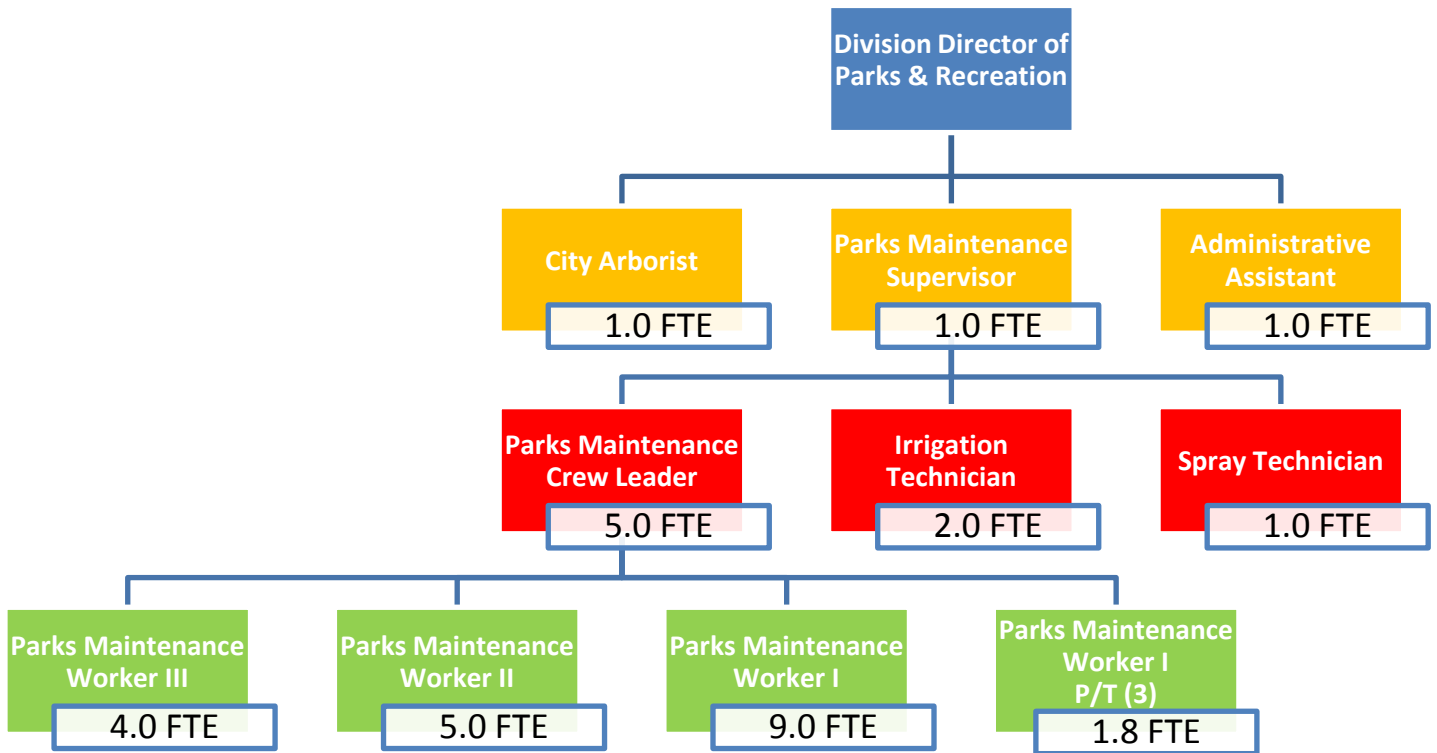
City of Dunedin
Parks & Recreation
77.02 FTE



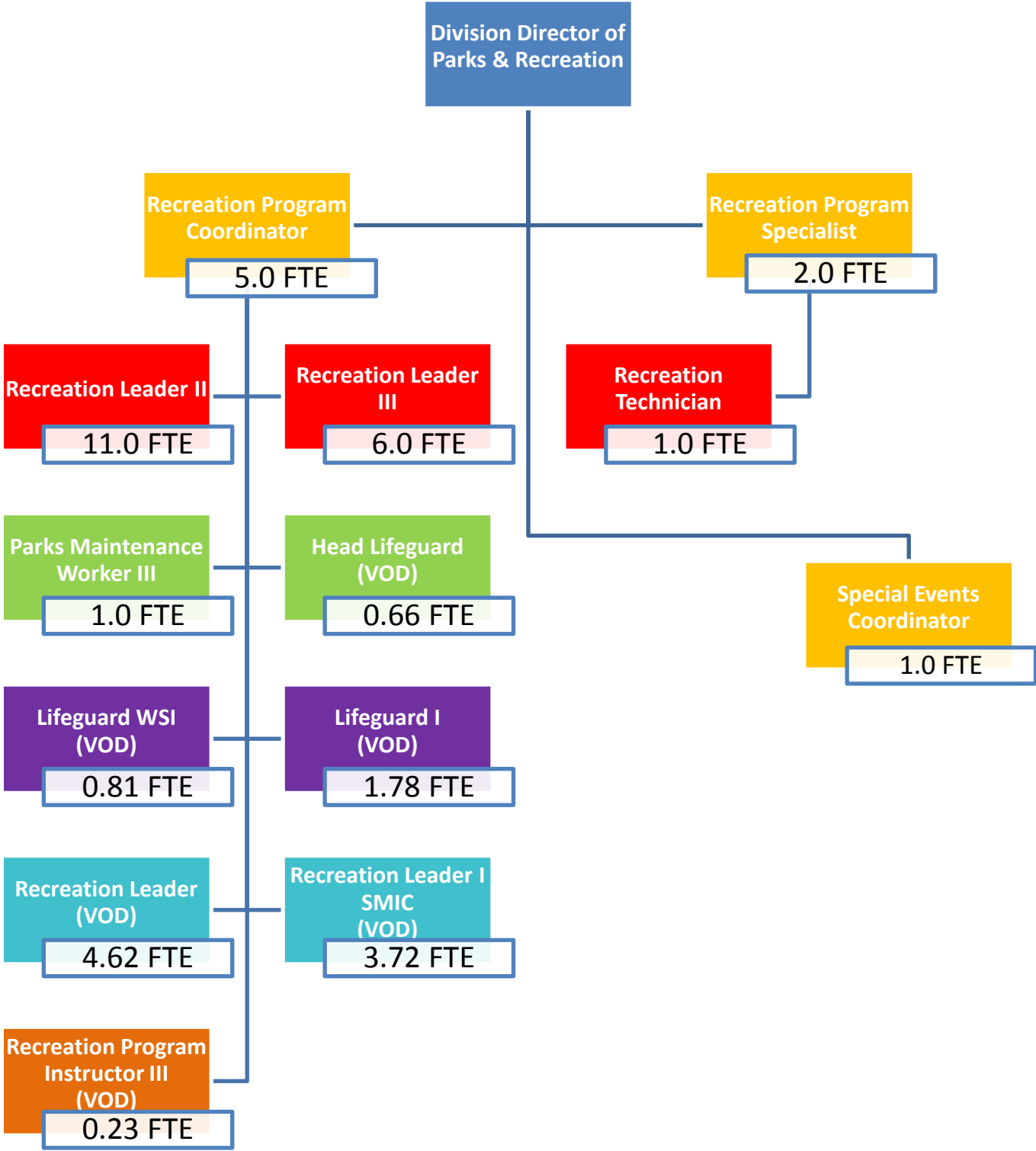
City of Dunedin
Parks & Recreation (Administration)
5.85 FTE



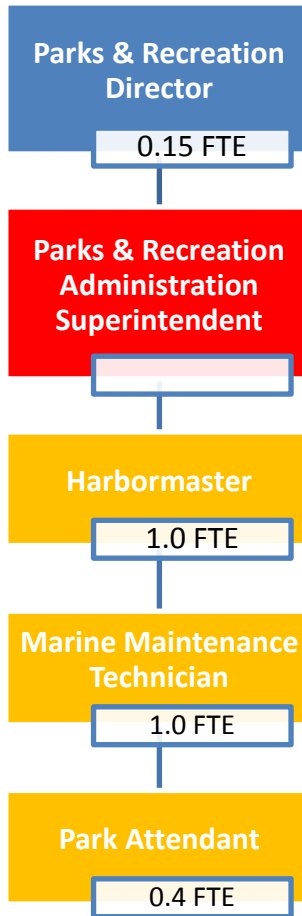
City of Dunedin
Parks & Recreation (Parks)
30.8 FTE



City of Dunedin
Parks & Recreation (Recreation)
37.82 FTE



City of Dunedin
Parks & Recreation (Marina)
2.55 FTE



Champion Mission Statement

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organize and/or provide logistical support for over sixty (60) community special events annually. Administration staff also provide for oversight of the Dunedin Marina, Dunedin Stirling Links, and Dunedin Stadium operation ,and provides support of the Dunedin Fine Art Center, Dunedin Historical Museum and the Dunedin Golf Club.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, and twelve (12) public playgrounds along with a dog park, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and three (3) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Links provides a full-service golfing operation on 26 acres, with an 18-hole par 3 course, driving range, putting green, chipping range, foot golf, and golf cart fleet. It is open to the general public for open play, instruction, lessons, tournaments, and league play. It also offers the sale of food and beverage and golf-related merchandise. Billy Casper Golf (BCG), a private management company, began managing Dunedin Stirling Links on April 1, 2010; the agreement is for ten years expiring on March 31, 2020.

The Dunedin Marina provides for the rental of 188 wet slips (169 recreational, 10 commercial, 3 municipal and 6 day docks), 4 davit slips, a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.



The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the Dunedin Stadium and the Englebert Complex. Parks Division staff provides in-kind maintenance prior to Spring Training each year. Work includes pressure washing, painting, and repair and replacement of field lights. Parks staff also provides custodial services during and after Spring Training games. The Stadium Fund was established in FY 1990 as a mechanism to accurately monitor the revenues, expenses, and debt service payments associated with Dunedin Stadium expansion and operations.

Budget Highlights, Service Changes and Proposed Efficiencies

The Parks & Recreation Department operations budget includes a recommendation for the addition of 2.6 FTEs Parks Maintenance Worker I. No other personnel changes are requested at this time.

Billy Casper Golf continues to operate and maintain Dunedin Stirling Links Golf Course under a contract through March 31, 2020. Parks and Recreation staff is exploring options for other recreational use at the conclusion of the agreement.

The City of Dunedin has completed negotiations with Dunedin Golf Club regarding the purchase of the clubhouse and related annual operating costs of approximately \$167,000. These funds will come from the General Fund.

The Dunedin Marina is an enterprise fund with funding for all operating and capital expenditures provided through user fees. Slip rentals fees are divided into Part A (which provide for operating expenses) and Part B (which fund capital expenditures). In FY 2016, Part B rental fees were increased providing for approximately \$200,000 per year from slip rent revenue to be transferred to capital projects, such as Marina sediment removal scheduled for FY 2019.

Capital Improvement Projects at the Dunedin Marina in FY 2019 include preparations for a dredging project, and for improvements to the Marina Beach sailboat launch.

The Stadium budget is relatively consistent with previous years with the exception that miscellaneous expenditures related to travel and special events have been moved to the Parks & Recreation budgets. This budget also follows the terms and conditions associated with the Blue Jays License Agreement. The second amendment of the agreement was signed with a 2-year extension and three (3) one-year options. The second amendment would terminate upon the execution of the new long-term License Agreement.

Park pavilion replacements (\$130,000), Rotary Pavilion renovations (\$65,000), Weaver Park Playground shade structure (\$80,000), and Community Center Fitness Center renovations (\$46,000), are a few major operating and capital expenditures included in the FY 2019 Proposed Budget.



DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Administration	5.85	5.85	5.85	5.85	0.00
Parks	28.00	28.20	28.20	30.80	2.60
Recreation Division	34.69	39.04	37.82	37.82	0.00
Golf	0.00	0.00	0.00	0.00	0.00
Marina	2.60	2.55	2.55	2.55	0.00
Stadiu	0.00	0.00	0.00	0.00	0.00
Total FTEs	71.14	75.64	74.42	77.02	2.60

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Personnel					
Salaries	2,902,058	2,961,837	3,034,700	3,250,100	7%
Benefits	1,049,988	1,006,112	1,021,200	1,161,600	14%
Operating	3,284,063	3,405,753	3,918,200	4,583,300	17%
Capital	2,190,697	583,917	81,804,400	40,738,100	-50%
Other	1,313,495	2,192,655	8,791,700	4,578,050	-48%
Expense Cash Flow Subtotal	\$ 10,740,301	\$ 10,150,274	\$ 98,570,200	\$ 54,311,150	-45%
Depreciation	\$ 55,251	\$ 68,566	\$ 88,200	\$ 68,500	-22%
Elim. Of Principal Pymts.	\$ -	\$ -	\$ -	\$ -	0%
Elimination of Capital	\$ (493,046)	\$ (3,503)	\$ (112,500)	\$ (787,500)	600%
Total	\$ 10,302,506	\$ 10,215,337	\$ 98,545,900	\$ 53,592,150	-46%

Major Operating (\$25,000 or more)

Contracted Instructors	\$ 268,900	General Fund
Electricity	\$ 341,700	General Fund
Exterior Facility Painting (MLK Center)	\$ 28,000	General Fund
Roof Replacement (Hale Center)	\$ 150,000	General Fund
Landscape Maintenance	\$ 25,000	General Fund
Exotic Evasive Removal	\$ 35,000	General Fund
Palm Tree Trimming	\$ 40,000	General Fund
Tree Pruning & Removal	\$ 30,000	General Fund
Water, Sewer, Sanitation	\$ 93,600	General Fund
Turf Supplies	\$ 25,000	General Fund
Park Amenities	\$ 40,000	General Fund
Fitness Center Renovation	\$ 46,000	General Fund
HVAC Replacements - Comm. Ctr Chillers	\$ 550,000	General Fund
Professional Services	\$ 60,000	Stadium Fund
Grandstand Structural Repairs/Seal Coating	\$ 30,000	Stadium Fund
Annual Property Tax	\$ 92,700	Stadium Fund
Government Services	\$ 42,500	Marina Fund
Depreciation	\$ 68,500	Marina Fund

Major Capital (\$25,000 or more)

Park Pavilion Replacements	\$ 130,000	General Fund
Rotary Pavilion Renovations	\$ 65,000	General Fund
Weaver Park Playground Shade Structure	\$ 80,000	General Fund
Sindoon Stage Awning Replacement	\$ 35,000	General Fund
Marina Beach Sailboat Launch Improvemer	\$ 35,000	General Fund
Court Resurfacing	\$ 25,000	General Fund
Playground Equipment Replacement	\$ 90,000	Penny Fund
Marina Dredging	\$ 787,500	Marina Fund
Stadium & Engelbert Reconstruction	\$ 39,431,900	Stadium Fund

Major Other (\$25,000 or more)

Debt Issuance	\$ 674,450	Stadium Fund
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DEPARTMENT EXPENSES SUMMARY BY DIVISION

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Administration					
Personnel					
Salaries	390,602	405,133	409,300	431,300	5%
Benefits	109,288	110,949	113,500	122,800	8%
Operating	56,404	46,991	70,800	78,100	10%
Capital	-	0	0	0	N/A
Other	-	0	0	0	N/A
Total Expenditures	\$ 556,294	\$ 563,073	\$ 593,600	\$ 632,200	7%

Parks					
Personnel					
Salaries	1,083,323	1,045,490	1,093,800	1,194,200	9%
Benefits	449,131	405,554	435,500	534,300	23%
Operating	974,895	1,077,436	1,137,100	1,199,800	6%
Capital	1,659,999	192,554	425,900	407,300	-4%
Other	7,859	1,105,730	425,200	319,200	-25%
Total Expenditures	\$ 4,175,207	\$ 3,826,764	\$ 3,517,500	\$ 3,654,800	4%

Recreation					
Personnel					
Salaries	1,267,498	1,347,016	1,382,400	1,469,900	6%
Benefits	437,603	439,198	417,700	446,900	7%
Operating	1,476,456	1,543,536	1,941,500	2,634,600	36%
Capital	37,652	44,936	59,500	104,900	76%
Other	543,382	663,876	668,200	671,900	1%
Total Expenses	\$ 3,762,591	\$ 4,038,562	\$ 4,469,300	\$ 5,328,200	19%

Recreation Division by Cost Center

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Aquatics					
Personnel					
Salaries	154,029	196,704	188,700	206,000	9%
Benefits	43,808	57,027	43,000	47,100	10%
Operating	98,073	150,870	112,300	142,000	26%
Capital	13,580	28,863	23,400	14,000	-40%
Other	-	-	-	-	N/A
Total Expenditures	\$ 309,490	\$ 433,464	\$ 367,400	\$ 409,100	11%
Athletics					
Personnel					
Salaries	101,921	109,303	111,100	102,800	-7%
Benefits	27,264	26,657	24,900	25,700	3%
Operating	83,030	75,008	89,100	83,100	-7%
Capital	3,215	1,856	4,000	4,000	0%
Other	-	-	-	-	N/A
Total Expenditures	\$ 215,430	\$ 212,824	\$ 229,100	\$ 215,600	-6%

Recreation Division by Cost Center

		ACTUAL	ACTUAL	BUDGET	BUDGET	%
		FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Community Center	Personnel					
	Salaries	304,801	327,420	335,900	387,700	15%
	Benefits	131,528	125,769	132,500	120,600	-9%
	Operating	572,942	609,764	746,200	1,286,900	72%
	Capital	15,941	4,085	17,900	63,800	256%
	Other	543,382	663,876	668,200	671,900	1%
Total Expenditures		\$ 1,568,594	\$ 1,730,914	\$ 1,900,700	\$ 2,530,900	33%
MLK Ctr.	Personnel					
	Salaries	142,873	148,373	159,400	159,600	0%
	Benefits	62,427	63,256	66,600	71,700	8%
	Operating	227,208	223,067	238,400	297,100	25%
	Capital	-	0	7,100	14,000	97%
	Other	-	0	0	-	N/A
Total Expenditures		\$ 432,508	\$ 434,696	\$ 471,500	\$ 542,400	15%
Hale Activity Center	Personnel					
	Salaries	129,724	146,841	167,700	177,400	6%
	Benefits	34,014	38,234	43,700	47,200	8%
	Operating	231,722	209,283	434,200	436,000	0%
	Capital	-	-	1,100	3,600	227%
	Other	-	-	-	-	N/A
Total Expenditures		\$ 395,460	\$ 394,358	\$ 646,700	\$ 664,200	3%
Nature Center	Personnel					
	Salaries	13,487	16,615	22,300	22,300	0%
	Benefits	1,664	2,271	1,500	1,500	0%
	Operating	27,349	26,592	31,300	32,100	3%
	Capital	-	-	-	-	N/A
	Other	-	-	-	-	N/A
Total Expenditures		\$ 42,500	\$ 45,478	\$ 55,100	\$ 55,900	1%
Registration	Personnel					
	Salaries	75,556	83,226	79,700	76,800	-4%
	Benefits	30,089	33,476	32,700	40,600	24%
	Operating	72,004	59,008	60,600	71,500	18%
	Capital	4,916	1,784	-	-	N/A
	Other	-	-	-	-	N/A
Total Expenditures		\$ 182,565	\$ 177,494	\$ 173,000	\$ 188,900	9%
Special Events	Personnel					
	Salaries	91,602	101,068	103,500	112,000	8%
	Benefits	32,921	28,241	24,800	25,900	4%
	Operating	97,947	114,628	141,634	195,900	38%
	Capital	-	8,348	6,000	5,500	-8%
	Other	-	0	0	-	N/A
Total Expenditures		\$ 222,470	\$ 252,285	\$ 275,934	\$ 339,300	23%

		Recreation Division by Cost Center					
		ACTUAL	ACTUAL	BUDGET	BUDGET	%	
		FY 2016	FY 2017	FY 2018	FY 2019	CHANGE	
Youth Services	Personnel						
	Salaries	253,505	217,466	214,100	225,300	5%	
	Benefits	73,888	64,267	48,000	66,600	39%	
	Operating	66,181	75,316	87,900	90,000	2%	
	Capital	-	-	-	-	N/A	
	Other	-	-	-	-	N/A	
Total Expenditures		\$ 393,574	\$ 357,049	\$ 350,000	\$ 381,900	9%	

Stirling Links Golf Course

Personnel						
	Salaries	-	-	-	-	N/A
	Benefits	-	-	-	-	N/A
	Operating	-	-	-	-	N/A
	Capital	-	-	6,500	6,500	0%
	Other	-	-	-	-	N/A
Total Expenditures		\$ -	\$ -	\$ 6,500	\$ 6,500	0%

Dunedin Golf Club

Personnel						
	Salaries	-	-	-	-	N/A
	Benefits	-	-	-	-	N/A
	Operating	-	5,243	153,200	176,100	15%
	Capital	-	342,924	200,000	-	-100%
	Other	-	-	-	-	N/A
Total Expenditures		\$ -	\$ 348,167	\$ 353,200	\$ 176,100	-50%

Marina

Personnel						
	Salaries	142,564	144,242	149,200	154,700	4%
	Benefits	50,885	50,312	54,500	57,600	6%
	Operating	109,280	123,976	134,900	156,400	16%
	Capital	493,046	3,503	112,500	787,500	600%
	Other	4,341	7,900	-	-	N/A
Expense Cash Flow Subtotal		\$ 800,116	\$ 329,933	\$ 451,100	\$ 1,156,200	156%
	Depreciation	55,251	68,566	88,200	68,500	-22%
	Elim. Of Principal Pymts.	-	-	-	-	N/A
	Elimination of Capital	(493,046)	-3,503	-112,500	(787,500)	600%
Total Expenses		\$ 362,321	\$ 394,996	\$ 426,800	\$ 437,200	2%

Dunedin Fine Arts Center

Personnel						
	Salaries	-	-	-	-	N/A
	Benefits	-	-	-	-	N/A
	Operating	86,861	80,534	78,100	78,100	0%
	Capital	-	-	-	-	N/A
	Other	-	-	-	-	N/A
Total Expenditures		\$ 86,861	\$ 80,534	\$ 78,100	\$ 78,100	0%

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Dunedin Historical Museum					
Personnel					
Salaries	-	-	-	-	N/A
Benefits	-	-	-	-	N/A
Operating	22,967	23,500	24,900	24,800	0%
Capital	-	-	-	-	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 22,967	\$ 23,500	\$ 24,900	\$ 24,800	0%

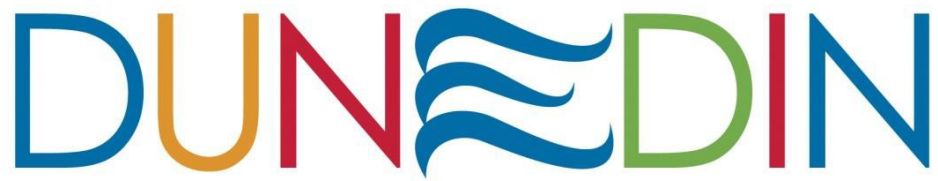
Stadium					
Personnel					
Salaries	18,071	19,956	33,700	26,500	-21%
Benefits	3,081	99	4,200	4,200	0%
Operating	557,200	504,537	377,700	235,400	-38%
Capital	-	-	81,000,000	39,431,900	-51%
Other	757,913	415,149	7,698,300	3,586,950	-53%
Total Expenditures	\$ 1,336,265	\$ 939,741	\$ 89,113,900	\$ 43,284,950	-51%
TOTAL DEPARTMENT EXPENSES	\$ 10,302,506	\$ 10,215,337	\$ 98,583,800	\$ 53,622,850	-46%

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	6,495,461	6,653,492	7,402,700	\$ 8,829,600	19%
Stadium Fund	1,336,265	939,741	83,450,900	43,284,950	-48%
Impact Fee Fund	-	1,098,074	415,200	309,200	-26%
Penny Fund	2,108,459	1,136,934	6,888,200	761,900	-89%
Marina Fund	362,321	387,096	426,800	437,200	2%
TOTAL DEPARTMENT FUNDING	\$ 10,302,506	\$ 10,215,337	\$ 98,583,800	\$ 53,622,850	-46%

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund					
Grants	18,598	67,857	23,500	45,000	91%
Charges for Service	1,552,924	1,410,365	1,025,000	1,462,000	43%
Special Events	132,247	134,437	136,000	139,000	2%
Contributions	63,513	43,964	43,500	44,500	2%
Rent	30,324	46,172	30,200	31,000	3%
Miscellaneous					
Fund Balance	4,697,855	4,919,372	6,105,600	7,108,100	16%
Total General Fund	6,495,461	6,653,492	7,402,700	8,829,600	19%

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Stadium Fund					
Grants	624,162	500,004	500,000	17,600,000	3420%
Charges for Service	339,432	376,677	340,000	335,000	-1%
Misc. Revenue	49,671	44,363	32,000	1,438,600	4396%
Other/Transfers	323,000	167,000	5,763,000	150,000	-97%
Revenue Bonds	-	-	76,843,800	33,681,200	-56%
Fund Balance	-	(148,303)	(27,900)	(9,919,850)	35455%
Total Stadium Fund	1,336,265	939,741	83,450,900	43,284,950	-48%
Impact Fee Fund					
Impact Fees	-	77,298	415,200	309,200	-26%
Fund Balance	-	1,020,776	-	-	N/A
Total Impact Fee Fund	-	1,098,074	415,200	309,200	-26%
Penny Fund					
Intergovernmental	2,108,459	1,136,934	6,888,200	761,900	-89%
Total Penny Fund	2,108,459	1,136,934	6,888,200	761,900	-89%
Marina Fund					
Charges for Service	362,321	387,096	426,800	437,200	2%
Total Marina Fund	362,321	387,096	426,800	437,200	2%
TOTAL DEPARTMENT FUNDING	\$ 10,302,506	\$ 10,215,337	\$ 98,583,800	\$ 53,622,850	-46%

PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Annual attendance at Community Center Fitness	40,376	41,078	40,000	40,500	41,000
Annual shelter reservations	702	731	720	730	740
Facility Rentals	242	276	260	268	275
Every Child A Swimmer participants	86	102	90	92	100
Transient slip rentals	267	274	300	210	190
Boat ramp use	1538	1556	1580	1140	1200

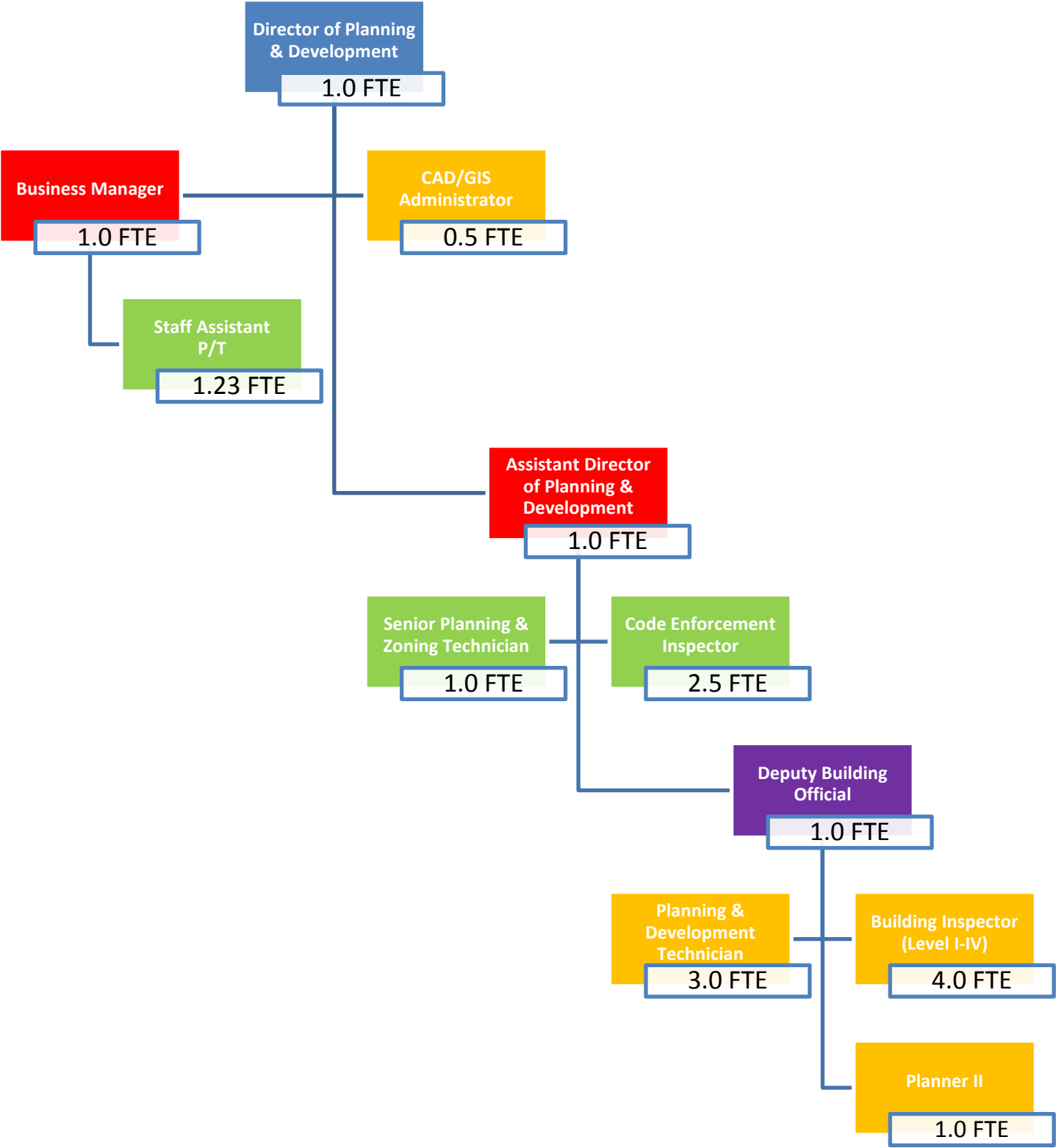


Home of Honeymoon Island

PLANNING & DEVELOPMENT

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
 Planning & Development
 17.23 FTE



Champion Mission Statement

SHAPE the future with visionary comprehensive planning. REVITALIZE with creative planning solutions. IMPROVE with vigorous inspection programs. CARE for people with special needs.

Current Services Summary

The Planning & Development Department is responsible for Comprehensive Plan management, administration of Dunedin's Land Development Code, enforcement and administration of the Florida Building Code, enforcement and administration of the International Property Maintenance Code, and the implementation of Dunedin's 2017 Visioning Plan to include corridor planning. The Department of Planning & Development is composed of two Divisions: Building and Planning/Development.

The Building Division requires that residential, commercial, and industrial structures are properly constructed and meet all local, state, and federal requirements through a process of construction-related building permit applications, plan review, and inspections.

The Planning & Development Division is charged with implementing some of the City's important planning documents including:

- Dunedin Visioning 2017;
- Corridor studies for the City's commercial districts; and
- The Dunedin 2025 Comprehensive Plan.

The Zoning Division is primarily responsible for short-range planning and implementation of the City's Land Development Code to regulate development or redevelopment on a citywide basis. Code Enforcement protects the health, safety, and welfare of Dunedin residents by addressing a range of property maintenance issues that are identified through proactive inspections by code enforcement personnel or through complaints from the general public.

Budget Highlights, Service Changes and Proposed Efficiencies

Building permits and related revenues are expected to remain strong in 2019 in support of the Building Division special revenue fund created in 2017. In 2019, the Department will be heavily involved in post visioning Land Development Code enhancements, sustainability within the Comprehensive Plan, the Public Art Master Plan, and the citywide scanning project. Personnel changes include the reclassification of two Planning & Development Technicians from Grade 13 to Grade 14, and the reclassification of two part-time receptionists from Grade 8 to Grade 10. These reclassifications will have minimal impact on the operating budget.

The Department continues to advocate for online permitting to drive efficiency through technology. The former solution has failed to meet the requirements of putting the Florida Building Code in an online format. The Department is shifting online permitting efforts to a new ERP system. Online permitting services and automation will reduce the number of visitors to the Department, enhancing the productivity of existing staff. Electronic plan review capabilities will reduce expenditures on personnel and operating supplies. Inspectors will enter inspection results in the field in real time, reducing duplicate entry and allowing for more time spent in the field. In addition, Code Enforcement Inspectors will be able to start cases and print notices in the field.

DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
Planning & Development	6.32	6.42	6.71	6.71	0.00
Building Services	8.70	8.70	9.41	10.41	1.00
Parking	0.00	0.00	0.11	0.11	0.00
Total FTEs	15.02	15.12	16.23	17.23	1.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Personnel					
Salaries	815,746	834,091	950,100	1,012,100	7%
Benefits	273,303	270,984	311,400	357,500	15%
Operating	249,122	943,505	2,979,400	910,500	-69%
Capital	8,973	74,327	161,500	2,000	-99%
Other	2,250	3,306	100,000	155,000	55%
Total Expenditures	\$ 1,349,394	\$ 2,126,213	\$ 4,502,400	\$ 2,437,100	-46%

Major Operating (\$25,000 or more)

Post Community Visioning	\$ 25,000	General Fund
Public Arts Master Plan Implementation	\$ 25,000	General Fund
Legal Ads	\$ 25,500	General Fund
Inspection or Plans Review Contractual Services	\$ 25,000	Building Fund
Citywide Scanning	\$ 65,100	Building Fund
Parking Management/Enforcement	\$ 169,000	Parking Fund
Bank of America Merchant Fees	\$ 54,300	Parking Fund
Parking Pay Station My Park Folio Fees	\$ 28,100	Parking Fund
Dunedin Station Lot	\$ 36,000	Parking Fund
Justice Plaza Lot	\$ 26,000	Parking Fund
Downtown Wayfinding Signage	\$ 55,000	Parking Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Planning & Development					
Personnel					
Salaries	308,408	328,458	410,800	410,900	0%
Benefits	110,468	107,050	123,600	140,400	14%
Operating	146,990	136,918	245,200	228,000	-7%
Capital	-	-	1,500	-	-100%
Other	2,250	3,306	100,000	155,000	55%
Total Expenditures	\$ 568,116	\$ 575,732	\$ 881,100	\$ 934,300	6%

Building Services

Personnel					
Salaries	507,338	501,922	536,400	601,200	12%
Benefits	162,835	163,349	187,300	217,100	16%
Operating	102,132	218,826	212,700	335,000	57%
Capital	8,973	69,074	-	2,000	N/A
Other	-	-	-	-	N/A
Total Expenditures	\$ 781,278	\$ 953,171	\$ 936,400	\$ 1,155,300	23%

Parking

Personnel					
Salaries	-	3,711	2,900	-	-100%
Benefits	-	585	500	-	-100%
Operating	-	587,761	2,521,500	347,500	-86%
Capital	-	5,253	160,000	-	-100%
Other	-	-	-	-	N/A
Exp. Cash Flow Subtotal	-	597,310	2,684,900	347,500	-87%
Depreciation	-	29	-	-	N/A
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	(5,253)	(160,000)	-	-100%
Total Expenditures	\$ -	\$ 592,086	\$ 2,524,900	\$ 347,500	-86%

TOTAL DEPARTMENT EXPENDITURES \$ 1,349,394 \$ 2,120,989 \$ 4,342,400 \$ 2,437,100 -44%

FUNDING SOURCES

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund					
Licenses & Permits	1,349,394	114,679	150,000	150,000	0%
Charges for Service	-	17,163	10,000	10,000	0%
Fines	-	782,583	400,000	800,000	100%
Rent	-	192,836	95,000	95,000	0%
Fund Balance	-	(531,529)	226,100	(120,700)	-153%
Total General Fund	1,349,394	575,732	881,100	934,300	6%

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Building Fund					
Licenses & Permits	-	953,171	936,400	1,155,300	23%
Total Building Fund	-	953,171	936,400	1,155,300	23%
Parking Fund					
Parking Fees	-	543,086	820,800	-	-100%
Transfer from General Fund	-	-	-	-	N/A
Transfer from CRA Fund	-	49,000	49,000	-	-100%
Fund Balance	-	-	1,655,100	347,500	-79%
Total Parking Fund	\$ -	\$ 592,086	\$ 2,524,900	\$ 347,500	-86%
TOTAL DEPARTMENT FUNDING	1,349,394	2,120,989	4,342,400	2,437,100	-44%

PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Permits Issued	4,811	7,000	4,800	4,800	4,800
Permit Valuation	\$ 107,719,588	\$ 175,000,000	\$ 100,000,000	\$ 120,000,000	\$ 100,000,000
Inspections	12,064	11,000	12,000	12,000	12,500
Business Tax License *	2,843	2,200	2,500	2,500	2,500
Code Enforcement Inspections	2,560	1,500	2,000	2,000	2,200

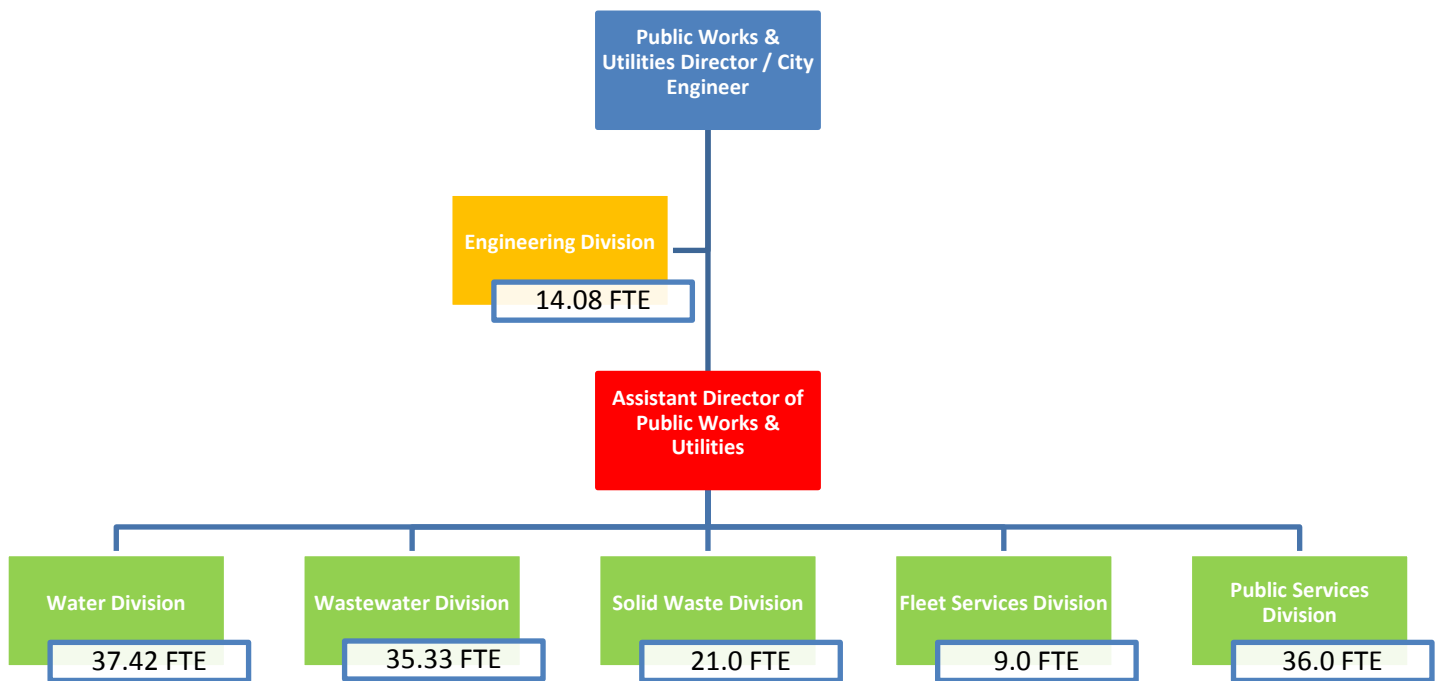
*FY 2018 BTR based on adding PT CE Inspector



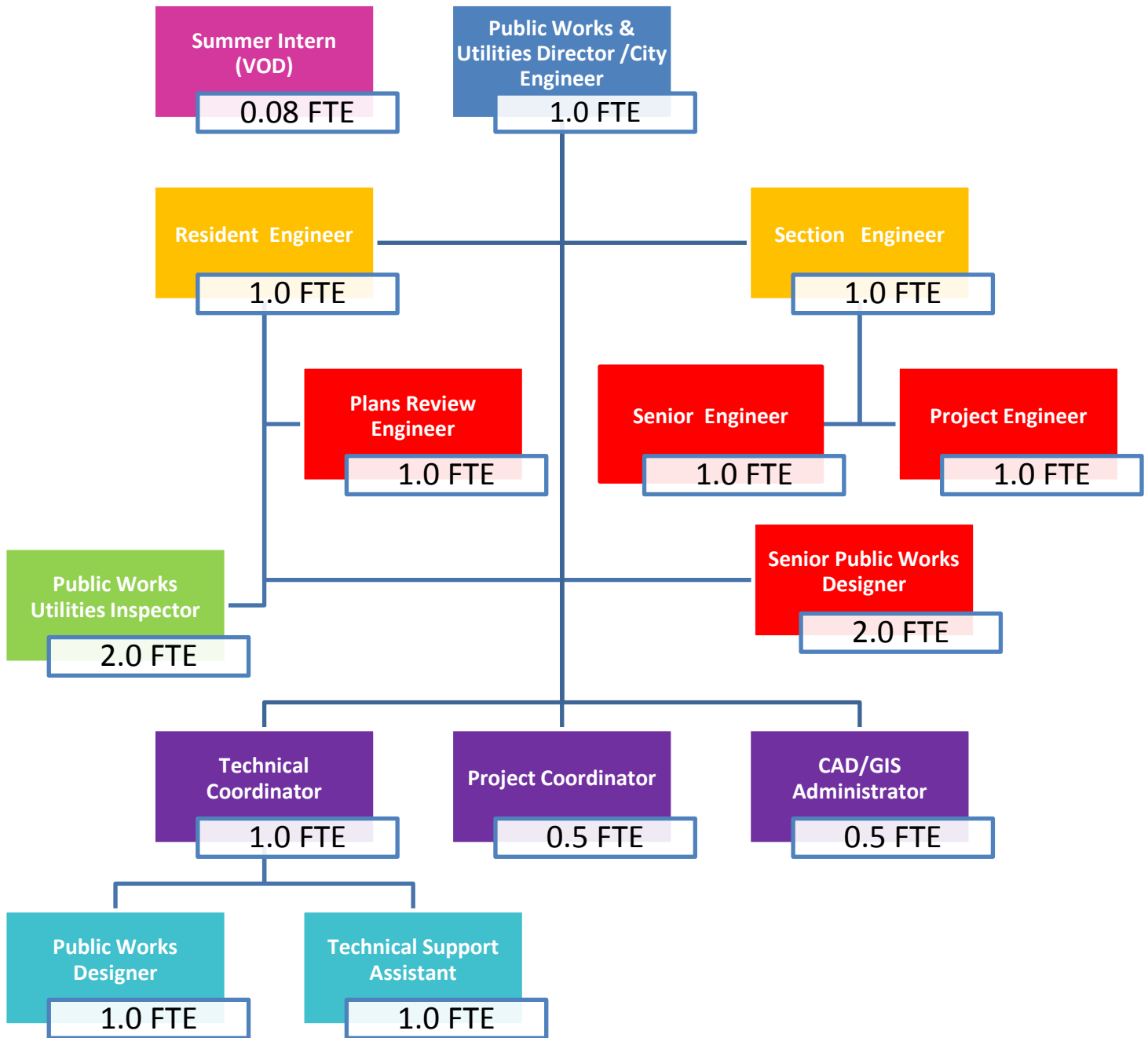
PUBLIC WORKS

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

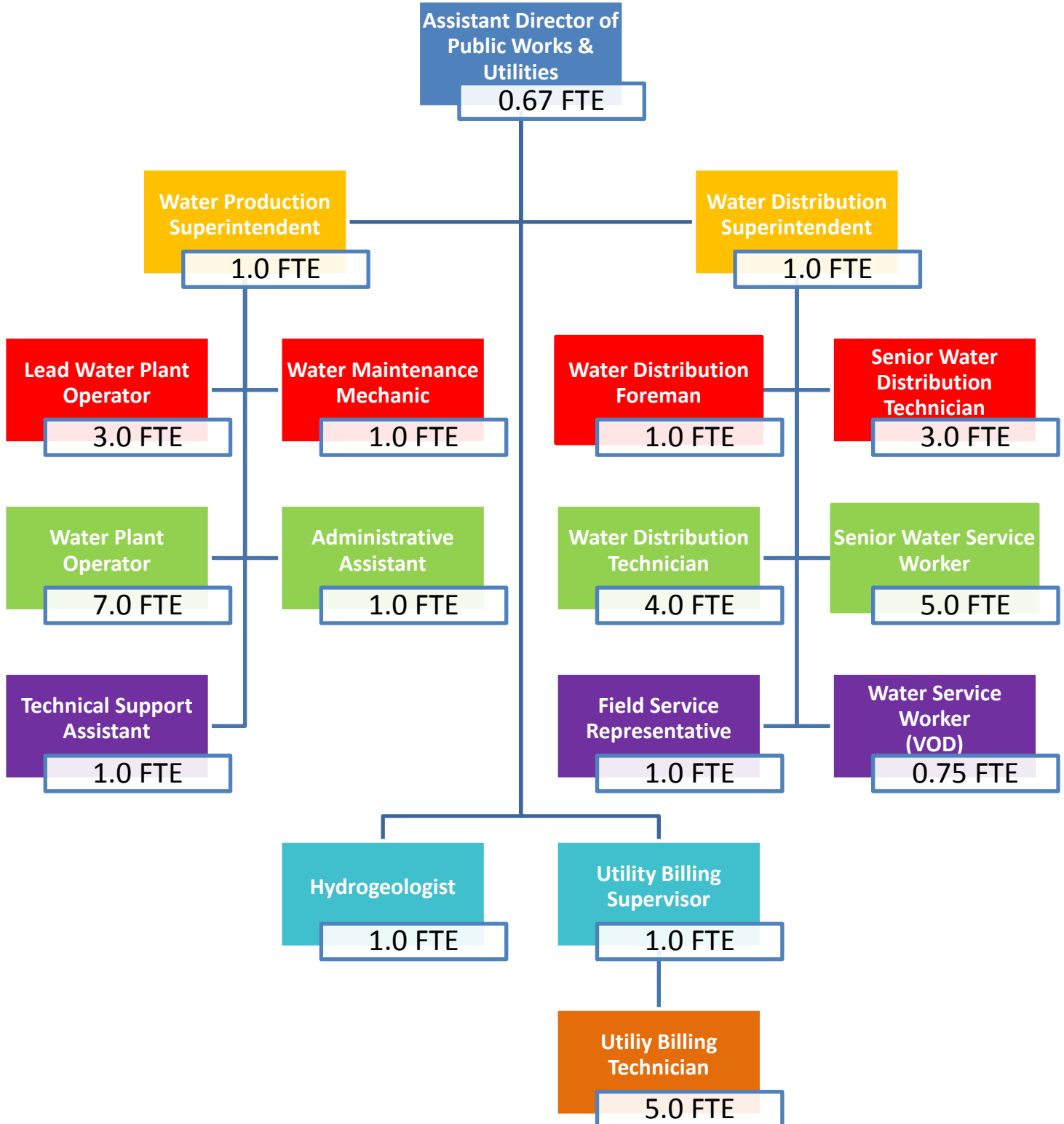
City of Dunedin Public
Works & Utilities
152.83 FTE



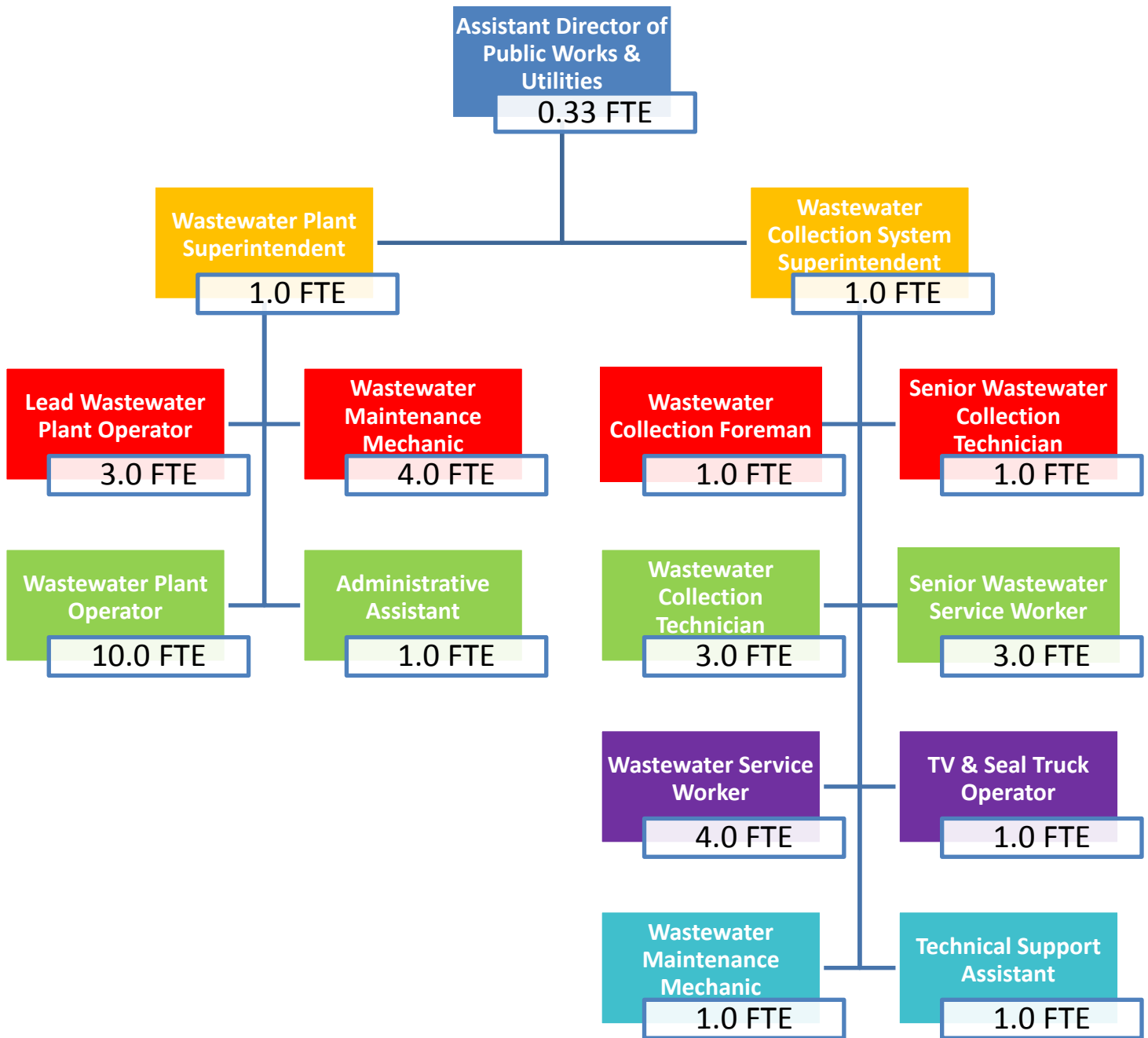
City of Dunedin Public
Works & Utilities
Engineering Division
14.08 FTE



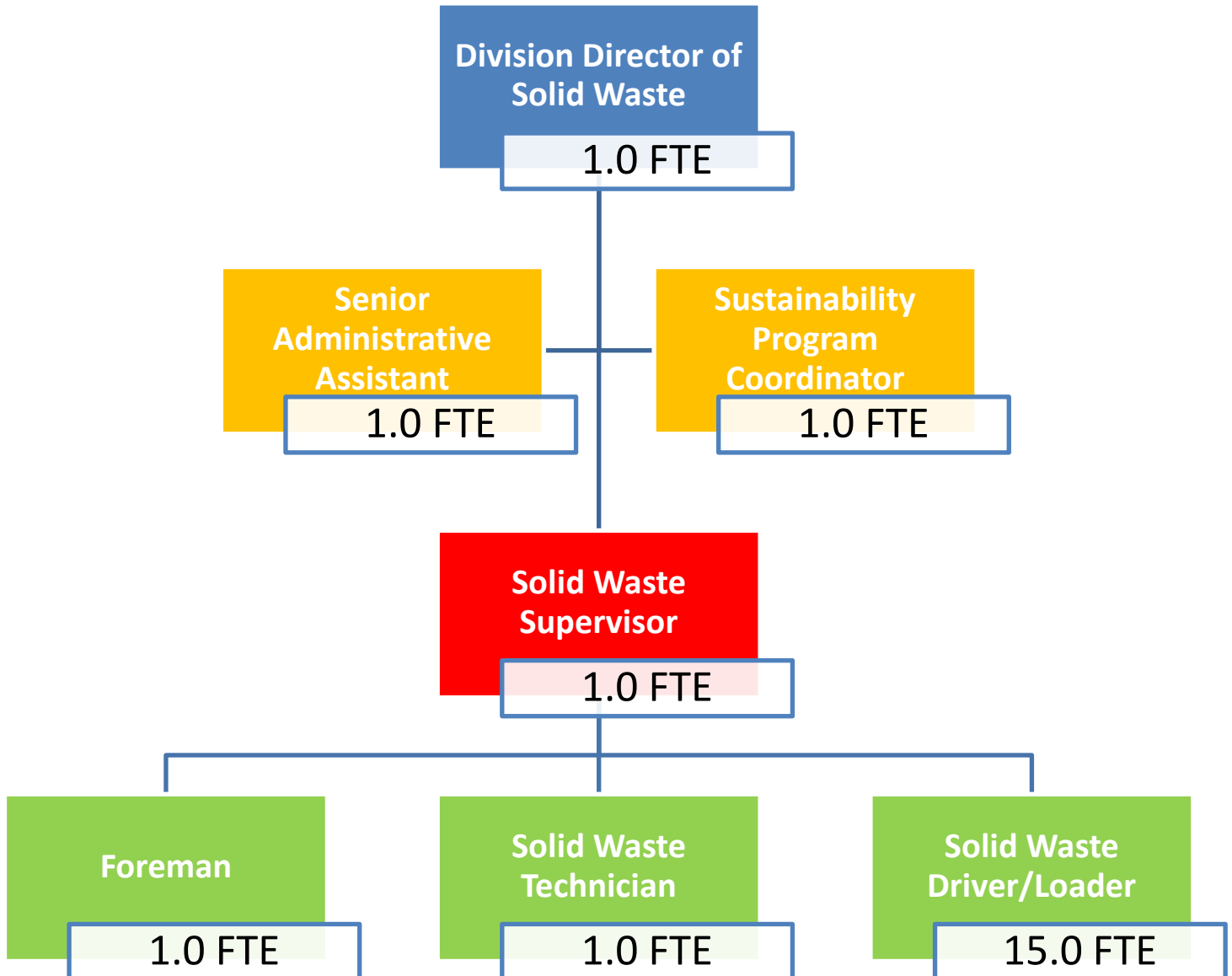
City of Dunedin
Public Works & Utilities
Water Division
37.30 FTE



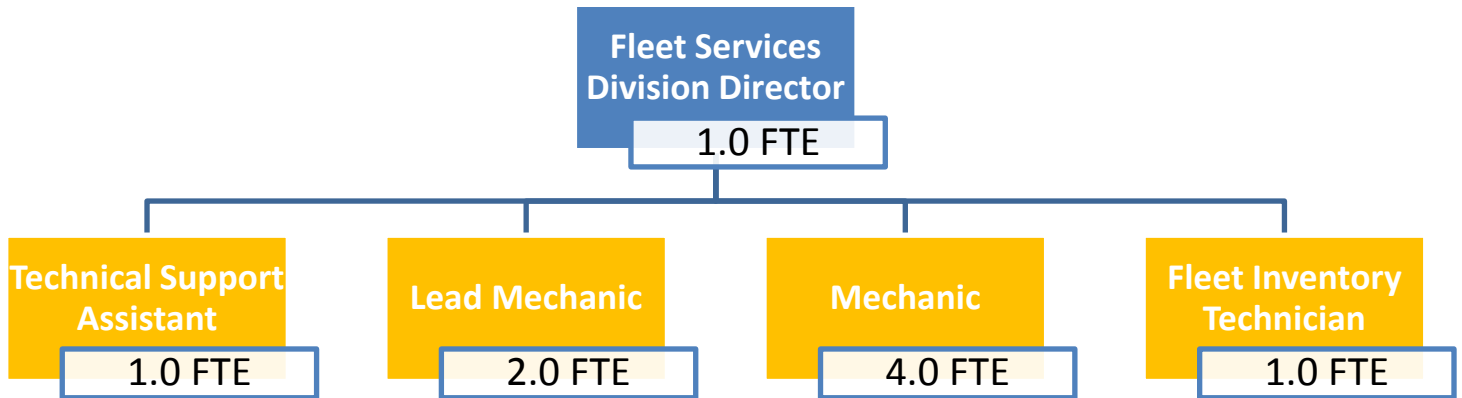
City of Dunedin Public
Works & Utilities
Wastewater Division
35.33 FTE



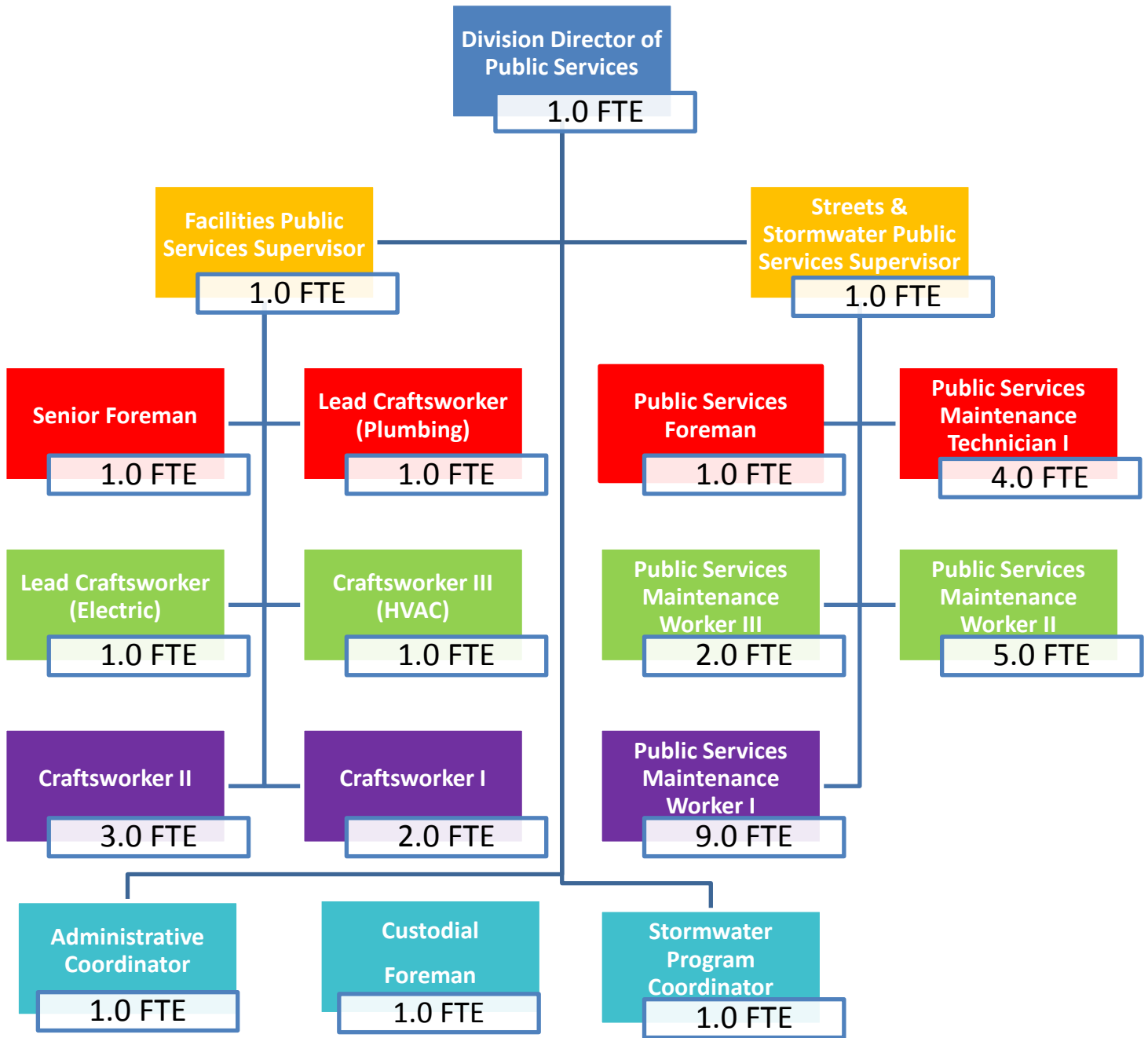
City of Dunedin
Public Works & Utilities
Solid Waste Division
21.0 FTE



City of Dunedin
Public Works & Utilities
Fleet Services Division
9.0 FTE



City of Dunedin
Public Works & Utilities
Public Services Division
36.0 FTE



Champion Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager, and coordinates Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meet all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. This Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's potable water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed as to rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives. The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicle and other rolling stock equipment-related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service according to their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.



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DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHG
Engineering & Admin. Section	14.50	14.08	14.08	14.08	0.00
Water Division	36.67	37.17	37.42	37.42	0.00
Wastewater Division	35.33	35.33	35.33	35.33	0.00
Solid Waste Division	21.00	21.00	21.00	21.00	0.00
Fleet Division	8.50	8.50	9.00	9.00	0.00
Public Services Division	32.00	33.00	33.00	36.00	3.00
Total FTEs	148.00	149.08	149.83	152.83	3.00

DEPARTMENT EXPENSE SUMMARY BY SECTION & DIVISION					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHG
Engineering					
Personnel					
Salaries	904,559	910,627	983,200	973,200	-1%
Benefits	267,181	274,899	290,400	327,500	13%
Operating	177,986	155,762	238,600	257,400	8%
Capital	47,269	4,628	1,000	1,000	0%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	1,396,995	1,345,916	1,513,200	1,559,100	3%
Depreciation	-	13,786	13,200	7,800	-41%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(47,269)	(4,628)	(1,000)	(1,000)	0%
Total Expenses	1,349,726	1,355,074	1,525,400	1,565,900	3%

Water					
Personnel					
Salaries	1,788,656	1,839,288	1,900,500	1,906,800	0%
Benefits	714,423	725,176	750,400	812,200	8%
Operating	3,344,459	2,733,078	3,146,000	3,262,000	4%
Capital	986,890	1,180,571	5,605,000	14,207,200	153%
Other	275	1,982	482,500	614,500	27%
Expense Cash Flow Subtotal	6,834,703	6,480,095	11,884,400	20,802,700	75%
Depreciation	1,992,841	1,888,492	1,961,400	1,630,800	-17%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(986,890)	(1,180,571)	(5,605,000)	(14,207,200)	153%
Total Expenses	7,840,654	7,188,016	8,240,800	8,226,300	0%

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHG
Wastewater					
Personnel					
Salaries	1,579,946	1,672,021	1,802,700	1,860,500	3%
Benefits	601,444	620,794	698,800	732,500	5%
Operating	3,457,803	4,047,026	4,393,600	3,882,200	-12%
Capital	570,397	3,782,365	1,867,000	1,447,200	-22%
Other	540,709	569,495	487,100	447,700	-8%
Expense Cash Flow Subtotal	6,750,299	10,691,701	9,249,200	8,370,100	-10%
Depreciation	1,700,572	1,701,767	2,381,900	1,729,600	-27%
Elim. Of Principal Pymts.	(914,721)	-	-	-	N/A
Elimination of Capital	(570,397)	(3,782,365)	(1,867,000)	(1,447,200)	-22%
Total Expenses	6,965,753	8,611,103	9,764,100	8,652,500	-11%
Solid Waste					
Personnel					
Salaries	910,552	953,022	962,000	1,019,500	6%
Benefits	419,278	420,887	441,000	476,800	8%
Operating	3,091,347	3,151,766	3,635,200	3,701,200	2%
Capital	848,452	1,155,566	481,300	15,000	-97%
Other	8,382	158,094	140,800	138,600	-2%
Expense Cash Flow Subtotal	5,278,011	5,839,335	5,660,300	5,351,100	-5%
Depreciation	139,887	277,514	487,800	292,900	-40%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(848,452)	(1,155,566)	(481,300)	(15,000)	-97%
Total Expenses	4,569,446	4,961,283	5,666,800	5,629,000	-1%
Fleet					
Personnel					
Salaries	412,397	446,289	450,500	464,000	3%
Benefits	146,853	159,588	182,500	191,500	5%
Operating	917,805	979,851	1,181,000	1,197,300	1%
Capital	731,945	530,055	2,125,100	-	-100%
Other	7,540	8,593	8,200	6,200	-24%
Expense Cash Flow Subtotal	2,216,540	2,124,376	3,947,300	1,859,000	-53%
Depreciation	946,570	982,761	1,153,100	640,100	-44%
Elim. Of Principal Pymts.	(104,349)	-	-	-	N/A
Elimination of Capital	(731,945)	(492,227)	(2,125,100)	-	-100%
Total Expenses	2,326,816	2,614,910	2,975,300	2,499,100	-16%

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHG
Public Services					
Personnel					
Salaries	1,286,807	1,426,098	1,507,000	1,612,300	7%
Benefits	539,842	577,510	646,700	769,000	19%
Operating	3,220,376	3,005,483	4,191,400	4,013,000	-4%
Capital	1,659,014	4,379,352	1,736,400	1,321,500	-24%
Other	401,961	290,837	397,600	414,200	4%
Expense Cash Flow Subtotal	7,108,000	9,679,280	8,479,100	8,130,000	-4%
Depreciation	1,394,137	1,410,927	1,487,200	1,556,700	5%
Elim. Of Principal Pymts.	(408,280)	-	-	-	N/A
Elimination of Capital	(609,281)	(3,921,318)	(646,400)	(240,500)	-63%
Total Expenses	7,484,576	7,168,889	9,319,900	9,446,200	1%

TOTAL EXPENSES	\$ 30,536,971	\$ 31,899,275	\$ 37,492,300	\$ 36,019,000	-4%
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FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
General Fund	1,574,365	1,614,930	1,649,600	1,734,300	5%
Impact Fees Fund	-	101,300	90,000	40,000	-56%
County Gas Tax Fund	708,710	290,334	497,300	502,800	1%
Penny Fund	490,963	191,315	690,000	690,000	0%
Solid Waste Fund	4,569,446	4,961,283	5,666,800	5,629,000	-1%
Water/Wastewater Fund	16,156,133	17,154,193	19,530,300	18,438,000	-6%
Stormwater Fund	3,294,650	3,596,096	4,484,500	4,672,300	4%
Fleet Fund	2,326,816	2,614,910	2,975,300	2,499,100	-16%
Facilities Maintenance Fund	1,415,888	1,374,914	1,908,500	1,813,500	-5%
TOTAL DEPARTMENT FUNDING	\$ 30,536,971	\$ 31,899,275	\$ 37,492,300	\$ 36,019,000	-4%



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ENGINEERING & ADMINISTRATION SECTION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Engineering/Administration Division, expenses will increase a minimal 3% overall in FY 2019. Professional Services funding (\$25K) budgeted in FY 2018 to perform a Commission requested independent Traffic Study of the Beltrees / Scotsdale area will be carried-forward into FY 2019 to allow for completion of nearby development projects currently under construction. The reorganization of the Engineering Division, which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turn around times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions.

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
Engineering & Admin. Section	14.50	14.08	14.08	14.08	0.00
Total FTEs	14.50	14.08	14.08	14.08	0.00

Major Operating (\$25,000 or more)

Consulting Services	\$ 25,000	Water/Wastewater Fund
Traffic Study - Beltrees St/Scotsdale (carried-forward to FY19 from FY18)	\$ 25,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

none



Wastewater Treatment Plant - Reclaimed Water Ground Storage Tank under construction

DIVISION EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Engineering					
Personnel					
Salaries	904,559	910,627	983,200	973,200	-1%
Benefits	267,181	274,899	290,400	327,500	13%
Operating	177,986	155,762	238,600	257,400	8%
Capital	47,269	4,628	1,000	1,000	0%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,396,995	\$ 1,345,916	\$ 1,513,200	\$ 1,559,100	3%
Depreciation	-	13,786	13,200	7,800	-41%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(47,269)	(4,628)	(1,000)	(1,000)	0%
Total Expenses	\$ 1,349,726	\$ 1,355,074	\$ 1,525,400	\$ 1,565,900	3%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Water/Wastewater Fund	1,349,726	1,355,074	1,525,400	1,559,200	2%
County Gas Tax Fund	-	-	-	5,500	100%
Stormwater Fund	-	-	-	1,200	100%
TOTAL SECTION FUNDING	\$ 1,349,726	\$ 1,355,074	\$ 1,525,400	\$ 1,565,900	3%

PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2019
Number of projects researched/discussed at DRC meetings	41	37	50	40	35
Number of site/infrastructure plan sets submitted for	45	29	30	30	29
Percent of reviews performed within the recommended time frame	77%	77%	78%	75%	78%



Wastewater Treatment Plant - Reclaimed Water Ground Storage Tank under construction

WATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2019. The Water/Wastewater Master Plan is moving forward. The Design-Build contractor selected for the Water Plant improvements has completed pilot testing and is working on process determination. Once the design reaches 90%, a guaranteed maximum price (GMP), will be determined and will most likely be presented to the Commission before the end of the 2018 calendar year. Construction is anticipated to start in the second calendar quarter of 2019. The City received a 20 year Water Use Permit (WUP) renewal from the Southwest Florida Water Management District (SWFWMD) this year. The City Water and Sewer Impact Fee rates were adjusted for the first time on October 1, 2017, following the Construction Cost Index (CCI) published by the Engineering News-Record. This adjustment will be made annually based on the CCI. It was determined that impact fees would be used to pay down existing bond debt, based on a study from King Engineering Associates, that determined that 1.9 million dollars of existing debt was eligible for impact fee expenditures based on the number of debt financed projects that increased system capacity. Public Works and Finance staff have been working together to fund the Water Plant upgrades using funding from the State Revolving Fund (SRF). A consultant has been hired to work on our SRF funding requests and to ensure compliance with SRF funding requirements. The current SRF interest rate for loans is less than 2%. A rate sufficiency analysis will be undertaken during FY2019. FY2019 is the fourth year of a five year indexed rate program. Other information to be included in the rate analysis will be the determination of the 90% GMP and the CIP starting with FY 2020.



Greensand filter media replacement project



DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	FTE CHANGE
Water Administration	3.33	3.33	3.33	3.33	0.00
Water Production	12.00	12.00	12.00	12.00	0.00
Water Distribution	15.00	15.00	15.00	15.75	0.75
Utility Billing	6.34	6.84	6.84	6.34	-0.50
Total FTEs	36.67	37.17	37.17	37.42	0.25

Major Operating (\$25,000 or more)

Government Services	\$ 597,300	Water/Wastewater Fund
Municode Services	\$ 25,000	Water/Wastewater Fund
Banking Services	\$ 65,000	Water/Wastewater Fund
Municode Postage	\$ 76,000	Water/Wastewater Fund
Depreciation	\$ 1,904,200	Water/Wastewater Fund
Contract Compliance Lab Analysis Fees	\$ 34,000	Water/Wastewater Fund
Engineering Services	\$ 61,000	Water/Wastewater Fund
Electricity	\$ 509,100	Water/Wastewater Fund
R & M of WTP Equipment	\$ 57,800	Water/Wastewater Fund
RO Plant Equipment	\$ 95,000	Water/Wastewater Fund
Wellfield Maint. & Rehabilitation	\$ 102,000	Water/Wastewater Fund
Drinking Water Treatment Chemicals	\$ 150,000	Water/Wastewater Fund
Operating Supplies	\$ 29,000	Water/Wastewater Fund
Reagents & Lab Supplies	\$ 29,500	Water/Wastewater Fund

Major Capital (\$25,000 or more)

Production Well Facilities	\$ 200,000	Water/Wastewater Fund
Production Well Facilities - Imp Fees	\$ 400,000	Water/Wastewater Fund
WTP Design - Build	\$13,986,000	Water/Wastewater Fund
Curlew Rd Water Main	\$ 100,000	Water/Wastewater Fund
Bayshore Water Main	\$ 50,000	Water/Wastewater Fund

Major Other (\$25,000 or more)

None	\$ -	
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DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Administration					
Personnel					
Salaries	185,449	192,321	195,700	206,000	5%
Benefits	63,656	64,975	67,400	72,800	8%
Operating	893,896	849,765	954,900	999,900	5%
Capital	-	8,825	-	-	N/A
Other	-	-	480,000	612,000	28%
Expense Cash Flow Subtotal	\$ 1,143,001	\$ 1,115,886	\$ 1,698,000	\$ 1,890,700	11%
Depreciation	13,875	15,995	56,000	17,100	-69%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	(8,825)	-	-	N/A
Total Expenses	\$ 1,156,876	\$ 1,123,056	\$ 1,754,000	\$ 1,907,800	9%

Water Production

Personnel					
Salaries	702,275	732,528	724,500	715,600	-1%
Benefits	240,340	249,350	241,300	240,400	0%
Operating	1,103,236	1,093,668	1,258,400	1,311,100	4%
Capital	856,078	965,021	4,336,000	14,036,000	224%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 2,901,929	\$ 3,040,567	\$ 6,560,200	\$ 16,303,100	149%
Depreciation	643,301	536,885	585,600	588,400	0%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(856,078)	(965,021)	(4,336,000)	(14,036,000)	224%
Total Expenses	\$ 2,689,152	\$ 2,612,431	\$ 2,809,800	\$ 2,855,500	2%

Water Distribution

Personnel					
Salaries	642,144	656,570	724,200	725,800	0%
Benefits	306,005	296,937	319,400	367,400	15%
Operating	1,139,017	594,907	692,700	696,900	1%
Capital	130,812	206,725	1,269,000	171,200	-87%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 2,217,978	\$ 1,755,139	\$ 3,005,300	\$ 1,961,300	-35%
Depreciation	1,334,521	1,334,468	1,318,600	1,025,300	-22%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(130,812)	(206,725)	(1,269,000)	(171,200)	-87%
Total Expenses	\$ 3,421,687	\$ 2,882,882	\$ 3,054,900	\$ 2,815,400	-8%

Utility Billing

Personnel					
Salaries	258,788	257,869	256,100	259,400	1%
Benefits	104,422	113,914	122,300	131,600	8%
Operating	208,310	194,738	240,000	254,100	6%
Capital	-	-	-	-	N/A
Other	275	1,982	2,500	2,500	0%
Expense Cash Flow Subtotal	\$ 571,795	\$ 568,503	\$ 620,900	\$ 647,600	4%
Depreciation	1,144	1,144	1,200	-	-100%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
Total Expenses	\$ 572,939	\$ 569,647	\$ 622,100	\$ 647,600	4%

TOTAL DIVISION EXPENSES	\$ 7,840,654	\$ 7,188,016	\$ 8,240,800	\$ 8,226,300	0%
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FUNDING SOURCES

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Water/Wastewater Fund	7,840,654	7,188,016	8,240,800	8,226,300	0%
TOTAL DIVISION FUNDING	\$ 7,840,654	\$ 7,188,016	\$ 8,240,800	\$ 8,226,300	0%

PERFORMANCE MEASURES

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Water produced by treatment plant – (mgd)	3.37	3.7	3.5	3.8	4
Raw Water Augmentation of Reclaim System – (mg)	up to 14.0	12.2	up to 60.0	6.7	up to 60.0
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boilwater Notices	5	26	10	10	10
Well Clearance Bacteriological Samples collected	7	20	5	5	5
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%

WASTEWATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater Division, electricity, chemicals, and non-contracted operating expenses are projected to remain flat in FY 2019. 'Contracted' operating costs were increased last year by nearly 500% over previous years, in an effort to address increased sanitary sewer collection system Inflow and Infiltration (I&I) occurrences. The increase in operating costs will continue for the next several years as the collection system is "tightened up" by 'line in place' work on existing manholes and sewer lines. The Water/Wastewater Master Plan is moving forward with a number of small to medium sized projects initiated by Engineering and Wastewater staff. The City Water and Sewer Impact Fee rates were adjusted for the first time on October 1, 2017, following the Construction Cost Index (CCI) published by the Engineering News-Record. This adjustment will be made annually based on the CCI. It was determined that impact fees would be used to pay down existing bond debt, based on a study from King Engineering Associates, that determined that 1.9 million dollars of existing debt was eligible for impact fee expenditures based on the number of debt financed projects that increased system capacity. Public Works and Finance staff will be working together to fund the larger Wastewater Plant and Collections System upgrades using funding from the State Revolving Fund (SRF). The intent is to utilize the SRF consultant, current working on the Water Plant SRF funding, to evaluate the use of SRF funding for the Wastewater upgrades. A rate sufficiency analysis will be undertaken during FY 2019.



Pictured above - City of Dunedin owned Vector Truck



Wastewater Treatment Plant

DIVISION PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Wastewater Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.00	16.00	0.00
Total FTEs	35.33	35.33	35.33	35.33	0.00

Major Operating (\$25,000 or more)

Advanced Environmental Labs	\$ 46,500	Water/Wastewater Fund
AMS Bio solids Hauling Contract	\$ 405,000	Water/Wastewater Fund
Electricity	\$ 470,000	Water/Wastewater Fund
General Repair/Maintenance	\$ 35,636	Water/Wastewater Fund
Government Services	\$ 791,700	Water/Wastewater Fund
Maint. Of All 12 Reuse Pumps Supply Flow/PSI	\$ 30,000	Water/Wastewater Fund
R & M of 11 Bldgs. WWTP/Reclaim Tanks	\$ 30,274	Water/Wastewater Fund
WWTP Process & Facility Equipment	\$ 370,000	Water/Wastewater Fund
Methanol	\$ 121,324	Water/Wastewater Fund
Chlorine	\$ 59,800	Water/Wastewater Fund
Sodium Aluminate	\$ 123,100	Water/Wastewater Fund
Depreciation	\$ 1,414,900	Water/Wastewater Fund
Electricity	\$ 58,000	Water/Wastewater Fund
Water, Sewer, Sanitation	\$ 30,200	Water/Wastewater Fund
Lift Station R & R	\$ 45,000	Water/Wastewater Fund
Sewer Line R & M	\$ 60,000	Water/Wastewater Fund
Collections Equipment & MH Lining Equipment	\$ 60,000	Water/Wastewater Fund
Manhole Repair	\$ 100,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

WWTP Outfall Piping Repair	\$ 500,000	Water/Wastewater Fund
WW Lift Station Emergency Pumps	\$ 70,000	Water/Wastewater Fund
WW Lift Station Forcemain Replace	\$ 475,000	Water/Wastewater Fund
Pipe Lining Project	\$ 400,000	Water/Wastewater Fund
Forcemain Replacements	\$ 50,000	Water/Wastewater Fund
Beltrees Gravity Sewer Extension	\$ 25,000	Water/Wastewater Fund
Garrison Road Sewer Main	\$ 150,000	Water/Wastewater Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Administration					
Personnel					
Salaries	74,392	79,171	79,500	81,300	2%
Benefits	25,179	25,610	27,900	28,000	0%
Operating	1,179,185	1,168,533	1,082,200	1,113,600	3%
Capital	-	-	-	-	N/A
Other	540,709	569,495	487,100	447,700	-8%
Expense Cash Flow Subtotal	\$ 1,819,465	\$ 1,842,809	\$ 1,676,700	\$ 1,670,600	0%
Depreciation	4,682	2,521	4,700	2,600	-45%
Elim. Of Principal Pymts.	(914,721)	-	-	-	N/A
Elimination of Capital	-	-	-	-	N/A
Total Expenses	\$ 909,426	\$ 1,845,330	\$ 1,681,400	\$ 1,673,200	0%

WW Treatment

Personnel					
Salaries	892,805	920,830	948,300	982,700	4%
Benefits	349,890	342,941	361,000	381,800	6%
Operating	1,762,921	2,074,867	2,608,400	2,063,000	-21%
Capital	503,710	3,201,079	1,100,000	660,000	-40%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 3,509,326	\$ 6,539,717	\$ 5,017,700	\$ 4,087,500	-19%
Depreciation	876,358	897,992	1,414,900	910,300	-36%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(503,710)	(3,201,079)	(1,100,000)	(660,000)	-40%
Total Expenses	\$ 3,881,974	\$ 4,236,630	\$ 5,332,600	\$ 4,337,800	-19%

WW Collections

Personnel					
Salaries	612,749	672,020	774,900	796,500	3%
Benefits	226,375	252,243	309,900	322,700	4%
Operating	515,697	803,626	703,000	705,600	0%
Capital	66,687	581,286	767,000	787,200	3%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,421,508	\$ 2,309,175	\$ 2,554,800	\$ 2,612,000	2%
Depreciation	819,532	801,254	962,300	816,700	-15%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(66,687)	(581,286)	(767,000)	(787,200)	3%
Total Expenses	\$ 2,174,353	\$ 2,529,143	\$ 2,750,100	\$ 2,641,500	-4%

TOTAL DIVISION EXPENSES	\$ 6,965,753	\$ 8,611,103	\$ 9,764,100	\$ 8,652,500	-11%
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FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Water/Wastewater Fund	6,965,753	8,611,103	9,764,100	8,652,500	-11%
TOTAL DIVISION FUNDING	\$ 6,965,753	\$ 8,611,103	\$ 9,764,100	\$ 8,652,500	-11%

PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2019
Televise 10% of the Sewer Lines	35,000	25,465	50,000	40,000*	50,000
Clean 20% of the Sewer Lines	70,000	107,212	100,000	100,000	100,000

* The TV truck has been out of service several times this year



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SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

No major changes in operations or personnel are planned for FY 2019. Solid Waste's disposal fees account for approximately 21% of FY 2019 expenditures (\$1.2 million). The Division expects to see rising recycling program cost because the cost to process the recyclables has risen rapidly following a recent ban by China of many recyclable materials. China is enforcing its new "National Sword" policy which limits the import of contaminated recyclable commodities. China is the largest consumer of recyclables - imports ~50% of the U.S. stock - set a much tougher acceptable standard for contamination levels (from: 55% to .05%), and causing a global disruption in recycling markets. As a result, Solid Waste staff continues its outreach campaign emphasizing the importance of generating high quality recycling materials. And staff also continues to work with both Waste Pro and the Pinellas County Administration exploring feasible options should market conditions not recover.

DIVISION PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Administration	5.00	6.00	6.00	6.00	0.00
Residential	10.00	10.00	10.00	10.00	0.00
Commercial	6.00	5.00	5.00	5.00	0.00
Total FTEs	21.00	21.00	21.00	21.00	0.00

Major Operating (\$25,000 or more)

Contractual Services	\$ 737,600	Solid Waste Fund
UB Allocation	\$ 83,800	Solid Waste Fund
Contractual Staffing	\$ 69,000	Solid Waste Fund
Government Services	\$ 462,400	Solid Waste Fund
Refuse Disposal @ PCSW & Angelos	\$ 623,000	Solid Waste Fund
Automated Carts	\$ 25,000	Solid Waste Fund
Tip Fee for PCSW, CRR, Angelos	\$ 580,000	Solid Waste Fund

Major Capital (\$25,000 or more)

None \$ -

Major Other (25,000 or more)

Solid Waste Master Lease \$ 131,700 Solid Waste Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Administration					
Personnel					
Salaries	273,002	329,906	317,800	330,400	4%
Benefits	122,090	141,087	149,300	161,100	8%
Operating	810,723	878,512	1,322,400	1,398,400	6%
Capital	128,553	20,404	-	-	N/A
Other	8,382	158,094	140,800	138,600	-2%
Expense Cash Flow Subtotal	\$ 1,342,750	\$ 1,528,003	\$ 1,930,300	\$ 2,028,500	5%
Depreciation	5,031	8,308	9,300	6,800	-27%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(128,553)	(20,404)	-	-	N/A
Total Expenses	\$ 1,219,228	\$ 1,515,907	\$ 1,939,600	\$ 2,035,300	5%
Residential Collections					
Personnel					
Salaries	443,321	437,831	436,700	469,600	8%
Benefits	208,224	195,898	198,400	215,500	9%
Operating	1,383,825	1,346,287	1,371,600	1,357,000	-1%
Capital	-	842,145	175,000	-	-100%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 2,035,370	\$ 2,822,161	\$ 2,181,700	\$ 2,042,100	-6%
Depreciation	19,732	103,478	261,400	137,900	-47%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	(842,145)	(175,000)	-	-100%
Total Expenses	\$ 2,055,102	\$ 2,083,494	\$ 2,268,100	\$ 2,180,000	-4%
Commercial Collections					
Personnel					
Salaries	194,229	185,285	207,500	219,500	6%
Benefits	88,964	83,902	93,300	100,200	7%
Operating	896,799	926,967	941,200	945,800	0%
Capital	719,899	293,017	306,300	15,000	-95%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,899,891	\$ 1,489,171	\$ 1,548,300	\$ 1,280,500	-17%
Depreciation	115,124	165,728	217,100	148,200	-32%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	(719,899)	(293,017)	(306,300)	(15,000)	-95%
Total Expenses	\$ 1,295,116	\$ 1,361,882	\$ 1,459,100	\$ 1,413,700	-3%
TOTAL DIVISION EXPENSES	\$ 4,569,446	\$ 4,961,283	\$ 5,666,800	\$ 5,629,000	-1%

FUNDING SOURCES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Solid Waste Fund	4,569,446	4,961,283	5,666,800	5,629,000	-1%
TOTAL DIVISION FUNDING	\$ 4,569,446	\$ 4,961,283	\$ 5,666,800	\$ 5,629,000	-1%

PERFORMANCE MEASURES					
	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	ESTIMATED FY 2018	BUDGET FY 2019
Customers serviced	14,715	14,610	14,700	14,700	14,850
Refuse/Recycling collected (tons)	36,902	38,208	37,800	37,800	37,850



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FLEET SERVICES DIVISION

Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost.

Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin City department. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees working out of a single facility centrally located to best serve its customers. The City's fleet consists of over 300 pieces of rolling stock, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of the City government. Fleet's staff responds directly to its customers, the customers' needs determine output and productivity. With an average age of our fleet at 8.75 years, the City is experiencing ever increasing mechanical failures due to the condition of the fleet.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Fleet Services Division, operating expenses are projected to remain flat in FY 2019.



DIVISION PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Fleet Services	8.50	8.50	9.00	9.00	0.00
Total FTEs	8.50	8.50	9.00	9.00	0.00

Major Operating (\$25,000 or more)

R & M Service	\$ 38,000	Fleet Fund
Vehicle Parts & Outsourced Repairs	\$ 470,000	Fleet Fund
Parts & Supplies	\$ 60,000	Fleet Fund
Gasoline	\$ 175,000	Fleet Fund
Diesel	\$ 302,500	Fleet Fund

Major Capital (\$25,000 or more)

Fleet Replacements	\$ 274,300	Fleet Fund
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Major Other (\$25,000 or more)

None	\$ -	
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DIVISION EXPENDITURE SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Fleet					
Personnel					
Salaries	412,397	446,289	450,500	464,000	3%
Benefits	146,853	159,588	182,500	191,500	5%
Operating	917,805	979,851	1,181,000	1,197,300	1%
Capital	731,945	530,055	2,125,100	-	-100%
Other	7,540	8,593	8,200	6,200	-24%
Expense Cash Flow Subtotal	\$ 2,216,540	\$ 2,124,376	\$ 3,947,300	\$ 1,859,000	-53%
Depreciation	946,570	982,761	1,153,100	640,100	-44%
Elim. Of Principal Pymts.	(104,349)	-	-	-	N/A
Elimination of Capital	(731,945)	(492,227)	(2,125,100)	-	-100%
Total Expenses	\$ 2,326,816	\$ 2,614,910	\$ 2,975,300	\$ 2,499,100	-16%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Fleet Fund	2,326,816	2,614,910	2,975,300	2,499,100	-16%
TOTAL DIVISION FUNDING	\$ 2,326,816	\$ 2,614,910	\$ 2,975,300	\$ 2,499,100	-16%

PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2019
Job Orders Closed	2,924	3,000	3,600	3,050	3,100
Billable Hours	9,165	9,000	9,500	9,300	9,300

PUBLIC SERVICES DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program has continued to identify opportunities for outsourcing, but level of service must be balanced with cost-savings. Current privatized services in FY 2019 include custodial, fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance. FY 2019 includes the addition of a Public Services Foreman to enhance the section's

The Streets and Traffic Services program reviews options in reduction of services or the privatization of services each fiscal year. In reviewing other municipal contracts for services such as concrete services, tree trimming, and asphalt repair, the City does not believe it will realize savings without a dramatic reduction in the level of service currently provided. For this reason, outsourcing these services is not recommended. In FY 2019, the addition of a Public Services Maintenance Worker I will ensure the City's ability to continue to maintain existing levels of service.

The Stormwater Section in conjunction with Engineering staff will be working with our selected consultant on the updated Master Drainage Plan. The stormwater permit and maintenance program continues to remain compliant with its federal stormwater discharge permit and the maintenance requirements. The addition of a Public Services Maintenance Worker I in this section will provide for continued levels of service.



Stormwater Outfall Construction

DIVISION PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	FTE
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
Facilities Management	9.68	10.68	10.68	11.68	1.00
Streets	8.66	8.66	8.66	9.66	1.00
Stormwater	13.66	13.66	13.66	14.66	1.00
Total FTEs	32.00	33.00	33.00	36.00	3.00

Major Operating (\$25,000 or more)

Custodial Contract	\$ 400,000	Facility Maintenance Fund
Citywide Facility R & M	\$ 139,000	Facility Maintenance Fund
Roof Repairs	\$ 25,000	Facility Maintenance Fund
Depreciation	\$ 36,600	Facility Maintenance Fund
Electricity	\$ 615,000	General Fund
Pinellas County Traffic Signal Maintenance Agrmt	\$ 66,000	General Fund
Annual Bridge Inspections & Repairs	\$ 36,000	County Gas Tax Fund
Road Repair Materials	\$ 30,000	County Gas Tax Fund
Sidewalk Program Maintenance	\$ 40,000	County Gas Tax Fund
Addtl for Sidewalk Maintenance	\$ 21,300	County Gas Tax Fund
Signage Replacement	\$ 45,000	County Gas Tax Fund
Pinellas County Ambient Water Quality Testing	\$ 31,000	Stormwater Fund
NPDES Permit Required Sediment Disposal Testing	\$ 30,000	Stormwater Fund
Surface Water Quality TMDL Response/Sampling	\$ 96,100	Stormwater Fund
Mangrove Trimming	\$ 36,500	Stormwater Fund
Government Services	\$ 310,400	Stormwater Fund
UB Allocation	\$ 56,200	Stormwater Fund
Storm System Upgrade & Maintenance	\$ 107,000	Stormwater Fund
Stormwater Pipe Lining	\$ 425,000	Stormwater Fund
Gabion R & R Program	\$ 100,000	Stormwater Fund

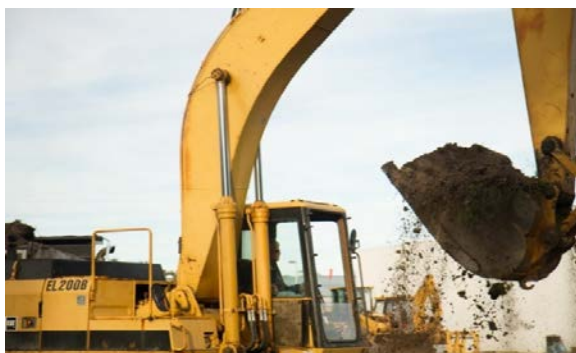
Major Capital (\$25,000 or more)

Pavement Mgmt Program	\$ 310,000	County Gas Tax Fund
Pavement Mgmt Program	\$ 690,000	Penny Fund
Brady Box Culvert	\$ 80,000	Stormwater Fund
Cedarwood/Lyndhurst CMP Replacement	\$ 25,000	Stormwater Fund
Additional Stormwater/Hurricane Pump	\$ 30,000	Stormwater Fund

Major Other (\$25,000 or more)

Debt Service on 2013 Water/Wastewater Debt	\$ 36,900	Stormwater Fund
Debt Service on Series 2012 Debt	\$ 206,000	Stormwater Fund
Debt Service on Series 2014 Debt	\$ 171,300	Stormwater Fund

Stormwater scheduled maintenance



DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2016	ACTUAL FY 2017	BUDGET FY 2018	BUDGET FY 2019	% CHANGE
Facilities Management					
Personnel					
Salaries	396,293	464,285	529,700	572,300	8%
Benefits	149,247	171,172	204,000	223,600	10%
Operating	839,541	708,664	1,138,200	987,500	-13%
Capital	-	11,803	8,000	17,500	119%
Other	-	-	-	-	N/A
Expense Cash Flow Subtotal	\$ 1,385,081	\$ 1,355,924	\$ 1,879,900	\$ 1,800,900	-4%
Depreciation	30,807	30,793	36,600	30,100	-18%
Elim. Of Principal Pymts.	-	-	-	-	N/A
Elimination of Capital	-	(11,803)	(8,000)	(17,500)	119%
Total Expenses	\$ 1,415,888	\$ 1,374,914	\$ 1,908,500	\$ 1,813,500	-5%
Streets					
Personnel					
Salaries	354,575	396,853	399,900	424,200	6%
Benefits	155,768	166,299	184,700	216,100	17%
Operating	1,213,962	1,176,693	1,252,300	1,240,300	-1%
Capital	1,049,733	458,034	1,090,000	1,081,000	-1%
Other	-	-	-	-	N/A
Total Expenses	\$ 2,774,038	\$ 2,197,879	\$ 2,926,900	\$ 2,961,600	1%
Stormwater					
Personnel					
Salaries	535,939	564,960	577,400	615,800	7%
Benefits	234,827	240,039	258,000	329,300	28%
Operating	1,166,873	1,120,126	1,800,900	1,785,200	-1%
Capital	609,281	3,909,515	638,400	223,000	-65%
Other	401,961	290,837	397,600	414,200	4%
Expense Cash Flow Subtotal	\$ 2,948,881	\$ 6,125,477	\$ 3,672,300	\$ 3,367,500	-8%
Depreciation	1,363,330	1,380,134	1,450,600	1,526,600	5%
Elim. Of Principal Pymts.	(408,280)	-	-	-	N/A
Elimination of Capital	(609,281)	(3,909,515)	(638,400)	(223,000)	-65%
Total Expenses	\$ 3,294,650	\$ 3,596,096	\$ 4,484,500	\$ 4,671,100	4%
TOTAL DIVISION EXPENSES	\$ 7,484,576	\$ 7,168,889	\$ 9,319,900	\$ 9,446,200	1%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2016	FY 2017	FY 2018	FY 2019	CHANGE
General Fund					
City Funds	1,574,365	1,614,930	1,649,600	1,734,300	5%
Total General Fund	1,574,365	1,614,930	1,649,600	1,734,300	5%
County Gas Tax Fund					
Intergovernmental	708,710	290,334	497,300	497,300	0%
Total County Gas Tax Fund	708,710	290,334	497,300	497,300	0%
Penny Fund					
Intergovernmental	490,963	191,315	690,000	690,000	0%
Total Penny Fund	490,963	191,315	690,000	690,000	0%
Impact Fee Fund					
Multimodal Impact Fees	-	101,300	90,000	40,000	-56%
Total Impact Fee Fund	-	101,300	90,000	40,000	-56%
Stormwater Fund					
Charges for Service	3,294,650	3,596,096	4,484,500	4,671,100	4%
Total Stormwater Fund	3,294,650	3,596,096	4,484,500	4,671,100	4%
Facilities Maintenance Fund					
Internal Service Fees	1,415,888	1,374,914	1,908,500	1,813,500	-5%
Total Facilities Maintenance Fund	1,415,888	1,374,914	1,908,500	1,813,500	-5%
TOTAL DIVISION FUNDING	7,484,576	7,168,889	9,319,900	9,446,200	1%

PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2019
Square Feet of Asphalt Repairs	21,060	14,000	18,000	10,000	12,000
Square Feet of Sidewalk Repairs	8,508	16,800	16,000	16,000	18,000
Linear Feet of Curb Repairs	554	800	1,400	1,300	1,400
Square Feet of Brick Street Repairs	200	-	680	-	2,200
Special Events/Traffic Control Services	53	56	56	56	56



CAPITAL IMPROVEMENTS PLAN

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*

Capital Improvements Plan

The following section identifies capital outlay and major operating expenses over the next six years. Identifying and budgeting for these large one-time expenses serves as the cornerstone of the annual budget cycle. The Capital Improvements Plan (CIP) is a multi-year plan that identifies the specific steps the City will take to ensure the provision of new and existing facilities and services. Each project is aligned with one or more of the **EPIC! Goals**, as identified by the City Commission.

Scope of the CIP

Projects included in the City of Dunedin’s CIP are anticipated to cost \$25,000 or more and/or will last five (5) or more years. All City Departments are involved in the collaborative effort of proposing and developing project scopes. The leadership team is comprised of the City Manager, Deputy City Manager, and Department Heads, who reach consensus on the CIP schedule based on fund availability, project timing, and alignment with Dunedin’s **EPIC! Goals**.

Impact to the Operating Budget

Improvement projects that do not increase annual operations maintenance costs, such as road maintenance, water and stormwater drainage, and facility improvements, are ongoing obligations that are included in the City’s normal Operating Budget. Projects for replacements of facilities that do not require increased or enhanced services similarly have no impact on the City’s normal Operating Budget. For example, The City Hall project is a new facility that will replace and consolidate operations in three existing City facilities, and is not expected to result in an increase in annual operations maintenance costs.

For the FY19-FY24 CIP, several projects will increase or enhance services, and therefore the annual operations maintenance costs are included in the project budget. Projects such as the Emergency Operations Center (EOC) and Fire Training Facility will require additional annual operations maintenance costs due to the incorporation of new and/or enhanced services and training opportunities. Capital improvements Projects with added annual operations maintenance costs will include those expected costs below the project costs on the following pages.

There is no expected impact to the General Fund in the FY 2019 Operational Budget; however the IT Services budget will be impacted by non-recurring expenses of \$130,000: \$80,000 for a phone system upgrade in FY19 and \$50,000 for a Fiber Cable Audit/Survey in FY19, the latter of which is necessary for the CIP projects of the New City Hall and the EOC. The IT Services Fund will be impacted \$1,000 per year in FY20-FY24 for Network Infrastructure Upgrades, and the General Fund is also projected to have increased operating costs for the EOC at \$17,000 annually beginning in FY20.

FY 2019 - FY 2024 CIP Annual Operations Maintenance Costs							
Initiative or Project	Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Emergency Operations Center (EOC) & Fire Training Facility	General	\$ -	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 68,000
Fiber Cable Audit/Survey	IT Services	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Network Infrastructure Upgrades	IT Services	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 4,000
Phone System Upgrade	IT Services	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Security Camera Systems	IT Services	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000
TOTAL OPERATIONAL BUDGET IMPACT		\$ 130,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 282,000

Project Evaluation Criteria

When considering projects for inclusion, an alliance with one or more guiding principles assists prioritization and implementation efforts:

Economic Development

Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Fiscal Sustainability

Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Build, Restore, and Maintain Infrastructure

Improve upon infrastructure reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints.

Internal Operations & Services

Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Community Relationships

Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools that utilize technology, ensuring public feedback is easily accessible to all.

Human Resources

Nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

Environmental Sustainability

Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability into City operations.

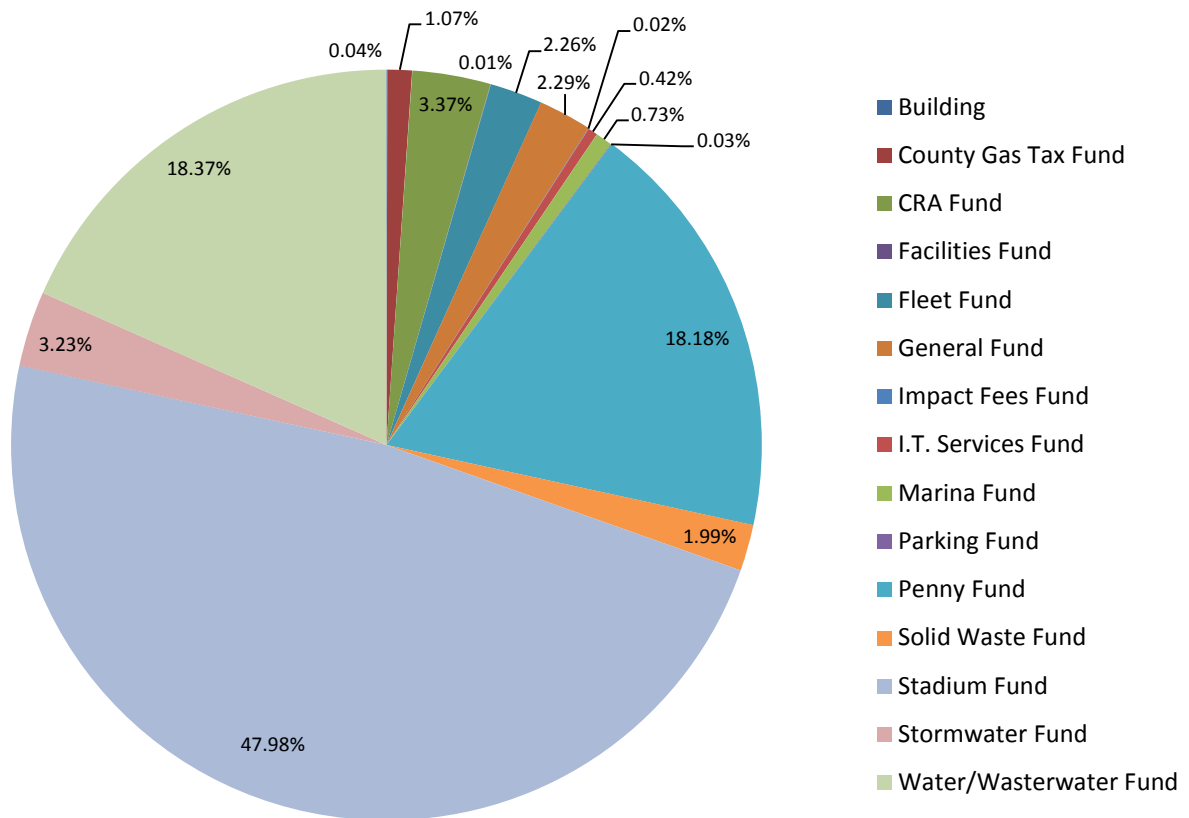
The pages that follow provide summaries of each known project that meets the CIP criteria:

- (1) Cost of \$25,000 or more;
- (2) Useful life of five (5) or more years; and
- (3) Expense incurred during the six-year planning period (FY 2019 – FY 2024).

Based on the direction of the City Commission, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year. The CIP is reviewed annually, with the slate of projects for the upcoming year being refined and projects in future years programmed as they are identified.

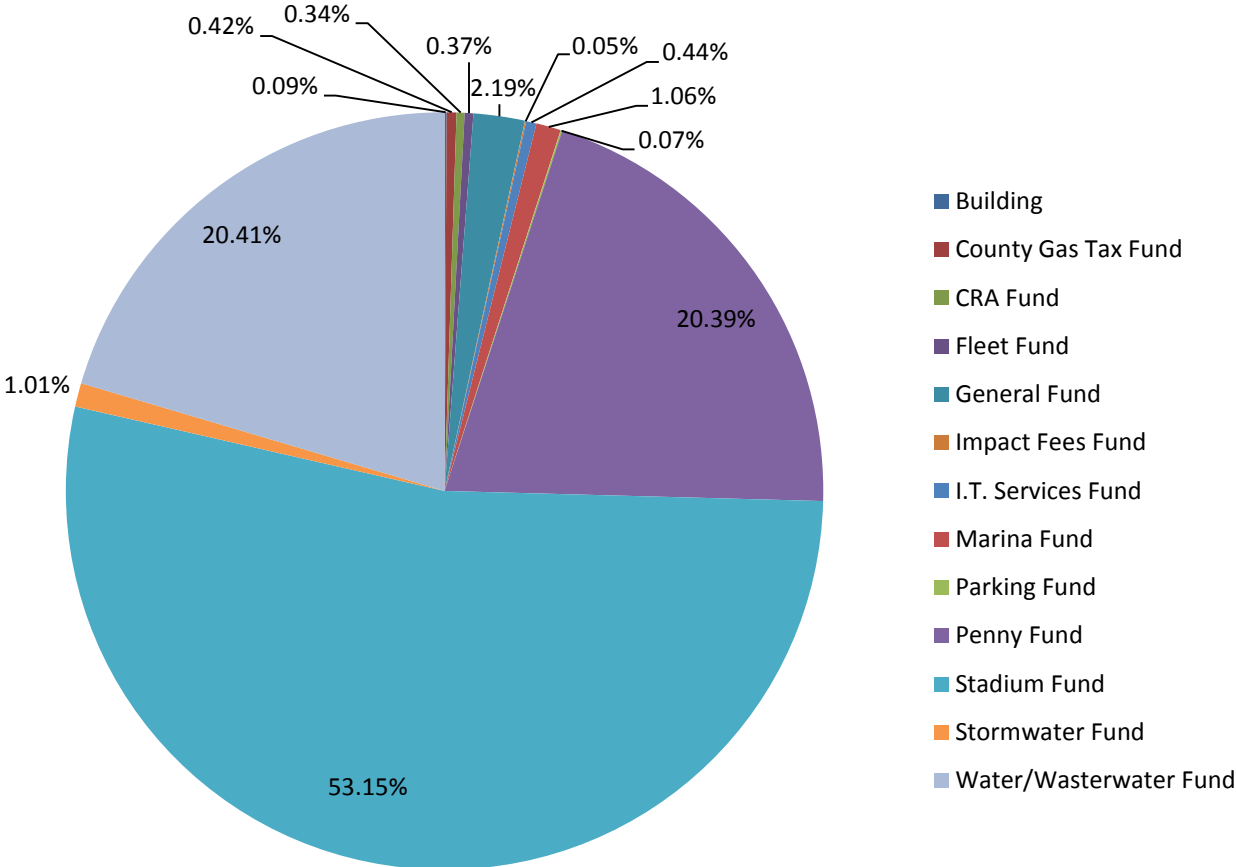
FY 2019 - 2024 Capital Improvements Plan by Fund			
	FY 2019	FY 2020	FY 2021
Building	\$ 65,100	\$ -	\$ -
County Gas Tax Fund	310,000	310,000	310,000
CRA Fund	255,000	2,930,000	-
Facilities Fund	-	-	-
Fleet Fund	274,300	866,000	704,400
General Fund	1,624,600	618,200	858,500
Impact Fees Fund	40,000	-	-
I.T. Services Fund	326,500	260,500	125,000
Marina Fund	787,500	-	-
Parking Fund	55,000	-	-
Penny Fund	15,125,400	2,365,000	7,170,000
Solid Waste Fund	-	496,000	348,200
Stadium Fund	39,431,900	41,612,300	-
Stormwater Fund	750,000	1,255,000	2,395,000
Water/Wasterwater Fund	15,141,000	10,996,000	1,551,000
	\$ 74,186,300	\$ 61,709,000	\$ 13,462,100

FY 2019 - FY 2024 CIP Expenses by Fund



FY 2019 - 2024 Capital Improvements Plan by Fund				
FY 2022	FY 2023	FY 2024	Six Year Planning Period	
\$ -	\$ -	\$ -	\$ 65,100	
310,000	290,000	270,000	1,800,000	
2,500,000	-	-	5,685,000	
25,000	-	-	25,000	
226,800	561,200	1,180,700	3,813,400	
350,000	405,000	12,500	3,868,800	
-	-	-	40,000	
-	-	-	712,000	
-	440,000	-	1,227,500	
-	-	-	55,000	
4,465,000	785,000	805,000	30,715,400	
641,800	928,100	951,100	3,365,200	
-	-	-	81,044,200	
570,000	245,000	245,000	5,460,000	
750,000	1,550,000	1,050,000	31,038,000	
\$ 9,838,600	\$ 5,204,300	\$ 4,514,300	\$ 168,914,600	

FY 2019 CIP Expenses by Fund



FY 2019 - 2024 Capital Improvements Plan by Fund

Project Name	Fund	FY 2019	FY 2020
Citywide Scanning	Building	65,100	-
	Building Fund Total	\$ 65,100	\$ -
Pavement Management Program	CGT	310,000	310,000
	County Gas Tax Fund Total	\$ 310,000	\$ 310,000
Boxcar Enhancements	CRA	25,000	-
Downtown East End Plan	CRA	30,000	-
Downtown Parking Structure	CRA	-	-
Downtown Pavers & Amenity Replacements	CRA	-	230,000
Skinner Boulevard	CRA	200,000	2,700,000
	CRA Fund Total	\$ 255,000	\$ 2,930,000
Citywide HVAC Replacement	Facilities	-	-
	Facilities Fund Total	-	-
Citywide Exterior Facilities Painting	Fleet	-	21,000
Citywide HVAC Replacements	Fleet	-	10,000
Fleet Replacements	Fleet	274,300	835,000
	Fleet Fund Total	\$ 274,300	\$ 866,000
Citywide Exterior Facilities Painting	General	28,000	35,000
Citywide HVAC Replacements	General	570,000	201,000
Citywide Parking Lot Resurfacing	General	20,000	157,000
Citywide Roof Replacements	General	162,000	105,000
Citywide Scanning	General	-	20,200
Community Center Fitness Center Renovations	General	46,000	-
Court Resurfacing	General	25,000	25,000
Emergency Operations Center (EOC) & Fire Training Facility	General	193,600	-
FS #60 Restroom Renovations	General	65,000	-
Housing Needs Assessment	General	25,000	-
Land Development Code Enhancements	General	25,000	-
Lightning Detection System Replacement	General	-	-
Lorraine Leland Improvements * Restricted Fund Balance	General	50,000	-
Marina Beach Sailboat Launch Improvements	General	35,000	-
Park Pavilion Replacements	General	130,000	65,000
Patricia Corridor Enhancements	General	35,000	-
Public Art Master Plan	General	25,000	-
Purple Heart Park	General	10,000	-
Rotary Pavilion Renovations	General	65,000	-
SCBA Air Pack Replacements	General	-	-
Sindoon Stage Awning Replacement	General	35,000	-
SR 580 Mast Arm Painting	General	-	-
Weaver Park Playground Shade Structure	General	80,000	-
Weybridge Woods Bridge Removal	General	-	10,000
	General Fund Total	\$ 1,624,600	\$ 618,200
Pedestrian Safety Improvements- Alt 19 & Main Pedestrian	Impact	20,000	-
Safety Improvements-Edgewater Drive	Impact	20,000	-
	Impact Fee Fund Total	\$ 40,000	\$ -
Enterprise Resource Planning (ERP) Implementation	I.T. Services	87,500	25,500
Fiber Cable Audit/Survey	I.T. Services	-	50,000
MS Office 2019	I.T. Services	100,000	-
Network Infrastructure Upgrades	I.T. Services	50,000	85,000
Phone System Upgrade	I.T. Services	89,000	-
Security Camera Systems	I.T. Services	-	100,000
	I.T. Services Fund Total	\$ 326,500	\$ 260,500

FY 2019 - 2024 Capital Improvements Plan by Fund					
FY 2021	FY 2022	FY 2023	FY 2024	Six Year Planning Period	
-	-	-	-	65,100	
\$ -	\$ -	\$ -	\$ -	\$ 65,100	
310,000	310,000	290,000	270,000	1,800,000	
\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 1,800,000	
-	-	-	-	25,000	
-	-	-	-	30,000	
-	2,500,000	-	-	2,500,000	
-	-	-	-	230,000	
-	-	-	-	2,900,000	
\$ -	\$ 2,500,000	\$ -	\$ -	\$ 5,685,000	
-	25,000	-	-	25,000	
-	25,000	-	-	25,000	
-	-	-	-	21,000	
-	-	-	-	10,000	
704,400	226,800	561,200	1,180,700	3,782,400	
\$ 704,400	\$ 226,800	\$ 561,200	\$ 1,180,700	\$ 3,813,400	
-	-	120,000	-	183,000	
59,000	45,000	-	12,500	887,500	
-	-	70,000	-	247,000	
500,000	210,000	75,000	-	1,052,000	
-	-	-	-	20,200	
-	-	-	-	46,000	
25,000	30,000	-	-	105,000	
-	-	-	-	193,600	
-	-	-	-	65,000	
-	-	-	-	25,000	
-	-	-	-	25,000	
-	-	30,000	-	30,000	
-	-	-	-	50,000	
-	-	-	-	35,000	
65,000	65,000	-	-	325,000	
-	-	-	-	35,000	
-	-	-	-	25,000	
-	-	-	-	10,000	
-	-	-	-	65,000	
209,500	-	-	-	209,500	
-	-	-	-	35,000	
-	-	110,000	-	110,000	
-	-	-	-	80,000	
-	-	-	-	10,000	
\$ 858,500	\$ 350,000	\$ 405,000	\$ 12,500	\$ 3,868,800	
-	-	-	-	20,000	
-	-	-	-	20,000	
\$ -	\$ -	\$ -	\$ -	\$ 40,000	
-	-	-	-	113,000	
-	-	-	-	50,000	
-	-	-	-	100,000	
-	-	-	-	135,000	
-	-	-	-	89,000	
125,000	-	-	-	225,000	
\$ 125,000	\$ -	\$ -	\$ -	\$ 712,000	

FY 2019 - 2024 Capital Improvements Plan by Fund

Project Name	Fund	FY 2019	FY 2020
Citywide Parking Lot Resurfacing	Marina	-	-
Harbormaster Building Replacement	Marina	-	-
Marina Dredging	Marina	787,500	-
Marina Fund Total		\$ 787,500	\$ -
Downtown Wayfinding Signage	Parking	55,000	-
Parking Fund Total		\$ 55,000	\$ -
Downtown Parking Structure	Penny	-	-
Emergency Operations Center (EOC) & Fire Training Facility	Penny	1,645,400	-
Jones Building Replacement	Penny	-	-
New Aquatics Center	Penny	-	600,000
New City Hall	Penny	12,700,000	-
Pavement Management	Penny	690,000	690,000
Playground Equipment Replacement	Penny	90,000	75,000
Skinner Boulevard Improvements	Penny	-	1,000,000
Penny Fund Total		\$ 15,125,400	\$ 2,365,000
Citywide Exterior Facilities Painting	Solid Waste	-	7,000
Citywide HVAC Replacements	Solid Waste	-	-
Citywide Roof Replacements	Solid Waste	-	-
Fleet Replacements (Solid Waste)	Solid Waste	-	489,000
Solid Waste Fund Total		\$ -	\$ 496,000
Stadium & Englebert Reconstruction	Stadium	39,431,900	41,612,400
Stadium Fund Total		\$ 39,431,900	\$ 41,612,400
Brady Box Culvert	Stormwater	80,000	240,000
Cedarwood/Lyndhurst CMP Replacemt	Stormwater	25,000	375,000
Citywide HVAC Replacements	Stormwater	-	-
Gabion R&R Program	Stormwater	100,000	100,000
Patricia Beltrees Treatment Facility	Stormwater	75,000	75,000
Stormwater Pipe Lining	Stormwater	425,000	420,000
Underdrain Repair & Replacement	Stormwater	45,000	45,000
Stormwater Fund Total		\$ 750,000	\$ 1,255,000
Bayshore Water Main Replacement	Water/WW	50,000	-
Beltrees St Gravity Extension	Water/WW	25,000	-
Citywide HVAC Replacements	Water/WW	10,000	26,000
Curlew Road Water Main Replacement	Water/WW	100,000	500,000
Friendly Lane Water & Sewer Upgrades	Water/WW	-	150,000
Garrison Road Sewer Main Installation	Water/WW	150,000	-
Lift Station #20 Repair/Replacement	Water/WW	-	-
Lift Station #32 Repair/Replacement	Water/WW	-	-
Ranchwood Drive S & Hitching Post Lane Water Main Replacemt.	Water/WW	-	-
Water Production Well Facilities	Water/WW	50,000	-
WTP Design-Build	Water/WW	13,986,000	5,220,000
WW Lift Station Back-up / Emergency Pumps	Water/WW	70,000	-
WW Lift Station Force Main Replacements	Water/WW	50,000	600,000
WWTP Electrical Upgrade	Water/WW	500,000	4,000,000
WWTP Facility 8 Noise Attenuation	Water/WW	50,000	-
WWTP Outfall Piping Repair	Water/WW	100,000	500,000
Water/WW Fund Total		\$ 15,141,000	\$ 10,996,000
GRAND TOTAL		\$ 74,186,300	\$ 61,709,100

FY 2019 - 2024 Capital Improvements Plan by Fund					
FY 2021	FY 2022	FY 2023	FY 2024	Six Year Planning Period	
-	-	40,000	-	40,000	
-	-	400,000	-	400,000	
-	-	-	-	787,500	
\$ -	\$ -	\$ 440,000	\$ -	\$ 1,227,500	
-	-	-	-	55,000	
\$ -	\$ -	\$ -	\$ -	\$ 55,000	
-	2,500,000	-	-	2,500,000	
-	-	-	-	1,645,400	
-	1,200,000	-	-	1,200,000	
6,400,000	-	-	-	7,000,000	
-	-	-	-	12,700,000	
690,000	690,000	710,000	730,000	4,200,000	
80,000	75,000	75,000	75,000	470,000	
-	-	-	-	1,000,000	
\$ 7,170,000	\$ 4,465,000	\$ 785,000	\$ 805,000	\$ 30,715,400	
-	-	-	-	7,000	
-	-	20,000	-	20,000	
30,000	-	-	-	30,000	
318,200	641,800	908,100	951,100	3,308,200	
\$ 348,200	\$ 641,800	\$ 928,100	\$ 951,100	\$ 3,365,200	
-	-	-	-	81,044,400	
\$ -	\$ -	\$ -	\$ -	\$ 81,044,400	
1,680,000	-	-	-	2,000,000	
-	-	-	-	400,000	
-	25,000	-	-	25,000	
100,000	100,000	100,000	100,000	600,000	
150,000	-	-	-	300,000	
420,000	400,000	100,000	100,000	1,865,000	
45,000	45,000	45,000	45,000	270,000	
\$ 2,395,000	\$ 570,000	\$ 245,000	\$ 245,000	\$ 5,460,000	
-	-	-	-	50,000	
-	-	-	-	25,000	
-	-	-	-	36,000	
-	-	-	-	600,000	
-	-	-	-	150,000	
-	-	-	-	150,000	
-	-	400,000	900,000	1,300,000	
-	150,000	-	-	150,000	
250,000	-	-	-	250,000	
-	300,000	300,000	150,000	800,000	
1,176,000	-	-	-	20,382,000	
-	-	-	-	70,000	
125,000	300,000	850,000	-	1,925,000	
-	-	-	-	4,500,000	
-	-	-	-	50,000	
-	-	-	-	600,000	
\$ 1,551,000	\$ 750,000	\$ 1,550,000	\$ 1,050,000	\$ 31,038,000	
\$ 13,462,100	\$ 9,838,600	\$ 5,204,300	\$ 4,514,300	\$ 168,914,700	



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GENERAL FUND

Project Name: Citywide Exterior Facilities Painting

At A Glance

Project Type: Repair & Maintenance **Project Number:** 641803
Department: Public Services **Project Manager:** Keith Fogarty

Project Description

Peeling paint and discoloration on public facilities atkes away from the aesthetics of the neighborhood and can lead to costly repairs in the future. City buildings have been scheduled for pressure washing and/or sand blasting, repair of cracks or defects, and sealing prior to painting. The paint/sealant serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

2019: MLK Center (\$28,000)

2020: Library (\$35,000), Fleet (\$21,000), and Solid Waste (\$7,000)

2023: City Hall (\$20,000), Fire Administration & Station #60 (\$40,000), Hale Senior Activity Center (\$60,000)

Service Life: 12 years **Change from Prior Year:** Revised

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 28,000	\$ 35,000	\$ -	\$ -	\$ 120,000	\$ -	\$ 183,000
Solid Waste Fund	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000
Fleet Fund	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000
Annual Operations Maintenance							
TOTAL	\$ 28,000	\$ 63,000	\$ -	\$ -	\$ 120,000	\$ -	\$ 211,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

GENERAL FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type: Repair & Maintenance **Project Number:** 641801
Department: Public Services **Project Manager:** Keith Fogarty

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000)

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

Service Life: 12 years

Change from Prior Year: Revised

Additional HVAC units have been identified for replacement and added to the replacement cost in future years

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Annual Operations Maintenance							
TOTAL	\$ 580,000	\$ 237,000	\$ 59,000	\$ 95,000	\$ 20,000	\$ 12,500	\$ 1,003,500

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

GENERAL FUND

Project Name: Citywide Parking Lot Resurfacing

At A Glance

Project Type: Repair & Maintenance **Project Number:** 641904
Department: Public Works **Project Manager:** Katie Agoado, PE

Project Description

Several facilities have been identified to have their parking lots resurfaced within the next several years due to frequent repairs or life expectancy as follows:

- 2019: \$20,000 for parking lot resurfacing and restriping for Jerry Lake Park.
- 2020: \$57,000 for Library parking lot resurfacing and striping and \$100,000 for Community Center resurfacing to increase parking area and restriping.
- 2023: \$110,000 for Marina parking lot resurfacing and road resurfacing.

Service Life: 10 years **Change from Prior Year:** Revised
Additional \$100,000 programmed in FY19.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 20,000	\$ 157,000	\$ -	\$ -	\$ 70,000	\$ -	\$ 247,000
Marina Fund	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
Annual Operations Maintenance							
TOTAL	\$ 20,000	\$ 157,000	\$ -	\$ -	\$ 110,000	\$ -	\$ 287,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

GENERAL FUND

Project Name: Citywide Roof Replacements

At A Glance

Project Type: Rehabilitation **Project Number:** 641802
Department: Public Works **Project Manager:** Keith Fogarty

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy as follows:

- 2019: Hale Center entry to south end of bldg. (\$150,000) and Pool Storage Bldg. (\$12,000)
- 2020: Nature Center (\$18,000), MLK Center Gym (\$60,000) and Dunedin Fine Arts Center (\$30,000)
- 2021: Community Center (\$500,000) and Solid Waste Administration (\$30,000)
- 2022: Library (\$210,000)
- 2023: Hale Activity Center north end of building (\$75,000)

Service Life: 20-30 years

Change from Prior Year: Revised
FY 2019 costs increased to reflect addition of pool storage building roof.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 162,000	\$ 105,000	\$ 500,000	\$ 210,000	\$ 75,000	\$ -	\$ 1,052,000
Solid Waste Fund	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Annual Operations Maintenance							
TOTAL	\$ 162,000	\$ 105,000	\$ 530,000	\$ 210,000	\$ 75,000	\$ -	\$ 1,082,000

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

GENERAL FUND

Project Name: Community Center Fitness Center Renovations

At A Glance

Project Type: Repair & Maintenance **Project Number:** 421901
Department: Parks & Recreation **Project Manager:** Terry Trudell

Project Description

Refurbish the interior of the fitness room including new flooring, interior paint, and wall and window wraps. The fitness center opened over 11 years ago and the current paint and floors are worn and need refurbishment. Costs include new Flooring (\$25,000), painting (\$7,000), and wall wrap covering (\$14,000).

Service Life: 10 years **Change from Prior Year:** New

Funding Plan							
SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,000
Annual Operations Maintenance							
TOTAL	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

GENERAL FUND

Project Name: Court Resurfacing

At A Glance

Project Type: Repair & Maintenance **Project Number:** 429506
Department: Parks & Recreation **Project Manager:** Terry Trudell

Project Description

The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance (every 7-8 years) to repair cracks that develop in the surface. This is to ensure a smooth and safe playing surface with adequate traction and free of trip hazards. Approximately every 20 years a completely new playing surface will need to be installed. The FY 19 funds are to resurface the Eagle Scout Park tennis courts.

Service Life: 7 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ 105,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

GENERAL FUND

Project Name: Emergency Operations Center (EOC) & Fire Training Facility

At A Glance

Project Type: Infrastructure **Project Number:** 221801
Department: Fire/Rescue **Project Manager:** Chief Jeff Parks

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. The building will also serve as the Fire Dept. Training facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 3,500 sq. ft. and built to withstand a Category 5 storm and located behind Fire Station 62 on Belcher Rd. Approximately 13.5% of the project will be offset by revenue from Pinellas County through the fire service district contract.

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design.

Construction is estimated at \$340 per square foot (\$1,190,000) with \$50,000 for additional services related to the construction. Building contingency at 10% would be \$134,000. Furniture and fixtures are estimated to cost \$50,000, including \$10,000 for a phone system. The generator is estimated to cost \$65,000. The cost estimate includes \$350,000 to install fiber underground and provide a redundant fiber loop around the City (see map for detail). There will be increased operating costs to maintain the structure including insurance, facilities maintenance, and utilities which are currently estimated at \$17,000 annually.

Service Life: 30 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Penny Fund	\$ 1,645,400		\$ -	\$ -	\$ -	\$ -	\$ 1,645,400
General Fund	\$ 193,600		\$ -	\$ -	\$ -	\$ -	\$ 193,600
Annual Operations Maintenance							
General Fund	\$ -	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000
TOTAL	\$ 1,839,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 1,924,000

Alignment with Guiding Principles:

- | | |
|--|--|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input checked="" type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input type="checkbox"/> Infrastructure Preservation | <input checked="" type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

GENERAL FUND

Project Name: Fire Station #60 Restroom Renovation

At A Glance

Project Type: Rehabilitation **Project Number:** 221903
Department: Fire **Project Manager:** Chief Jeff Parks

Project Description

Restrooms are not in usable condition and risk water/mold damage to walls in shower areas. Flooring in all restroom has water damage from underneath.

Renovations to the 4 restrooms are needed:

Officer's Restroom - Replace Vinyl Flooring (with tile), Replace Shower, replace sink and cabinet, add exhaust fan, and refurbish lockers

Firefighter Restrooms (3) - Repair replace showers, vinyl flooring (with tile), replace sinks and cabinets.

Service Life: N/A **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Annual Operations Maintenance							
TOTAL	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

GENERAL FUND

Project Name: Housing Needs Assessment

At A Glance

Project Type: Initiative **Project Number:** 181902
Department: Eco. & Hsg. Dev. **Project Manager:** Bob Ironsmith

Project Description

The City of Dunedin desires to conduct a Housing Needs Assessment to consider the affordable and workforce opportunities that exist in the City and what the additional needs are. A Housing Assessment will be the first step in determining our inventory and needs.

NOTE: Non-CIP. Non-recurring Operating Project Sheet included for consistency.

Service Life: N/A **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- | | Internal Operations & Services

GENERAL FUND

Project Name: Land Development Code Enhancements

At A Glance

Project Type: Initiative **Project Number:** 171902
Department: Planning & Development **Project Manager:** Greg Rice

Project Description

Community visioning is the process of developing consensus about what future the community wants, and then deciding what is necessary to achieve it. The Annual Visioning Report is the basis for a new and/or amended Comprehensive Plan - Future Land Use Element. The report may lead to changes in teh City's Land Development Code.

NOTE: Non-CIP. Non-recurring Operating Project Sheet included for consistency.

Service Life: N/A **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

GENERAL FUND

Project Name: Lorraine Leland Improvements

At A Glance

Project Type: Improvement **Project Number:** 170701
Department: Eco & Hsg Development **Project Manager:** Bob Ironsmith

Project Description

In conjunction with affordable housing initiative Eco-Village, funds are for re-pavement of Lorraine Leland and installation of decorative lighting. Funding for this project will come from the restricted fund balance within the General Fund.

Service Life: 15 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Annual Operations Maintenance							
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

GENERAL FUND

Project Name: Marina Beach Sailboat Launch Improvements

At A Glance

Project Type: Repair & Maintenance **Project Number:** 461905
Department: Parks & Recreation **Project Manager:** Lanie Sheets

Project Description

This project is to renovate to the sailboat launching facilities at the Dunedin Marina. The scope is to remove the concrete ramp that undermined, cracked, and become unsafe. The wooden ramp will be widened and safened with the addition of a non-skid surface. Areas of the "beach" will be replaced with seagrasses to prevent erosion. A flexible mat system will be added to the shoreline and into the water to allow easy launching of the vessels.

Service Life: 12 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Annual Operations Maintenance							
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

GENERAL FUND

Project Name: Park Pavilion Replacement

At A Glance

Project Type: Infrastructure **Project Number:** 461901
Department: Parks & Recreation **Project Manager:** Lanie Sheets

Project Description

This project provides for the refurbishment or replacement of aging picnic pavilions throughout the park system. There are currently 13 shelters and 2 gazebos in the inventory. Many of the pavilions are significantly aged and will need complete replacement starting in FY 2019 with the two shelters in Hammock Park. Later replacements include Highlander Park Gazebo (1), Eagle Scout Park (1 shelter), Scotsdale Park (1 shelter), and Highlander Park (2 shelters). These areas are highly used by summer camps, pool visitors and the Community Garden. No operating impacts are anticipated. Revenues for the rental of the shelters is approximately \$40,000 per year. If these are not properly maintained, these revenues will decrease.

Service Life: 20 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 130,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 325,000
Annual Operations Maintenance							
TOTAL	\$ 130,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 325,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

GENERAL FUND

Project Name: Patricia Corridor Enhancements

At A Glance

Project Type: Improvement **Project Number:** 181905
Department: Eco & Hsg Development **Project Manager:** Bob Ironsmith

Project Description

With the completion of Dunedin Commons along Patricia Avenue, this project will provide a landscape architect, sidewalk improvements, and streetscaping to stimulate private investment.

Service Life: 20 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Annual Operations Maintenance							
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

GENERAL FUND

Project Name: Public Art Master Plan

At A Glance

Project Type: Initiative **Project Number:** 171901
Department: City Manager **Project Manager:** Doug Hutchens

Project Description

The 2018 Public Arts Master Plan (PAMP) will include seed funding as well as continue the role of the Arts Consultant and employ subcontractors to:

- Advise on public policy concerning public art, make recommendations to the city for further development of its Public Art program, and cultivate and expand the Arts & Culture vision for the City of Dunedin and its residents.
- Oversee and implement the City-approved Public Art Master Plan, public art code and resolution, and assist in the expansion of locations for placement of public art.
- Further develop and maintain the City Public Art Database.
- Advise on cultural expansion to further the cultural realm.
- Market and educate regarding the PAMP and Public Art Collection.
- Provide condition reports.

NOTE: Non-CIP. Non-recurring Operating Project Sheet included for consistency.

Service Life: N/A **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input checked="" type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| Internal Operations & Services | |

GENERAL FUND

Project Name: Purple Heart Park

At A Glance

Project Type: Rehabilitation **Project Number:** 461902
Department: Parks & Recreation **Project Manager:** Lanie Sheets

Project Description

Purple Heart Park sits in the heart of Dunedin at the intersection of Main Street and Alternate 19. The park was dedicated in 2008 with a monument and memorial bricks dedicated to Purple Heart recipients. The monument is located very close to the road, making it difficult for visitors to gather and appreciate the monument. Safety concerns have also been raised at the annual Purple Heart ceremony. It also has limited visibility and prominence for those entering the park from Main Street. Lastly, there is a mound in the central part of the park, making that space useless for park visitors. This project would relocate the monument to the northeast part of the park, with better visibility. The mound would also be removed to create better open space and function.

Service Life: 25 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Annual Operations Maintenance							
TOTAL	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

GENERAL FUND

Project Name: Rotary Pavilion Renovations

At A Glance

Project Type: Rehabilitation **Project Number:** 461903
Department: Parks & Recreation **Project Manager:** Lanie Sheets

Project Description

The Rotary Pavilion is located on Wee Loch Ness at the Dunedin Community Center. It is a popular venue for our fishing camps, feeding turtles, outdoor concerts, performances and festivals, wedding ceremonies, and fitness classes. During Hurricane Irma, the roof structure incurred significant damage. In addition, the railing around the deck has become unstable. Access to the outer portion of the stage has been closed down. Although the exact scope of work is still being determined, the project will likely involve the removal of the roof structure, stabilizing the protective railings, and hardening the decking.

Service Life: 20 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Annual Operations Maintenance							
TOTAL	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

GENERAL FUND

Project Name: Sindoon Stage Awning Replacement

At A Glance

Project Type: Repair & Maintenance **Project Number:** 421902
Department: Parks & Recreation **Project Manager:** Lanie Sheets

Project Description

The awning structure on the Sindoon Stage of the Dunedin Community Center has deteriorated and was recommended to be removed. This project will replace the structure with a series of fabric shade sails to provide cover from the sun to the performers. The current stage has been closed down until the appropriate repairs can be made. This estimate does not include removal of the existing awning structure but does include the reduction in height of the columns. The removal of the existing awning was completed in FY 18.

Service Life: 15 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Annual Operations Maintenance							
TOTAL	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

STADIUM FUND

Project Name: Stadium & Englebert Reconstruction

At A Glance

Project Type: Infrastructure **Project Number:** 481801
Department: Parks & Recreation **Project Manager:** Vince Gizzi

Project Description

The Stadium hosts both the Spring Training home games of the Toronto Blue Jays Major League Baseball team and the regular season and post-season home games of the Dunedin Blue Jays Florida State League baseball team. The current facility is antiquated and has exceeded its useful life. Renovations will increase stadium capacity from approximately 5,500 to 8,500, and add more shaded viewing areas. Significant improvements include fan amenities such as a redesigned building entry and circulation and updated merchandise and food concession areas.

Training facilities are housed at the Engelbert Complex. Renovations to this site will include the addition of baseball fields and other outdoor amenities and the construction of a new, larger training building. Unlike the majority of other MLB teams, the Toronto Blue Jays are unable to conduct Spring Training activities with their Major League and Minor League players at the same site. These renovations will enable all Major and Minor league training to occur at a single site, with only games played at the Dunedin Stadium site.

Total costs of \$81,044,300 are anticipated to come from intergovernmental grants from the Pinellas County Tourist Development Council and State of Florida, as well as a capital contributions from the Toronto Blue Jays and City of Dunedin.

Service Life: 30 years

Change from Prior Year: Revised
Debt proceeds projected in FY 2018 CIP will be accrued over FY 2019 and FY 2020.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stadium Fund							
<i>Bond Proceeds</i>	\$ 33,681,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,681,200
<i>County Contribution</i>	\$ 5,750,700	\$ 35,949,300	\$ -	\$ -	\$ -	\$ -	\$ 41,700,000
<i>Fund Balance</i>	\$ -	\$ 5,763,000	\$ -	\$ -	\$ -	\$ -	\$ 5,763,000
Annual Operations Maintenance							
TOTAL	\$ 39,431,900	\$ 41,712,300	\$ -	\$ -	\$ -	\$ -	\$ 81,144,200

Alignment with Guiding Principles:

- | | |
|---|---|
| <input checked="" type="checkbox"/> Economic Development | <input checked="" type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

IMPACT FEE FUND

Project Name: Pedestrian Safety Improvements- Alt 19 and Main

At A Glance

Project Type: Equipment **Project Number:** 631803
Department: Public Works **Project Manager:** Katie Agoado, PE

Project Description

Continue to coordinate in FY19 with the FDOT for their resurfacing project to coincide with planned changes to the intersection to include the addition of a crosswalk on the west leg, between Victoria Place and Edgewater Park, the installation of flashing beacons to the crosswalk on the south leg of the intersection, and reconstruction of the crosswalk with flashing beacons in the ramp of the northbound right turn.

Service Life: 10 years

Change from Prior Year: Revised
FY 2019 funding of \$20,000 added to existing FY 2018 funds.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Impact Fee Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Annual Operations Maintenance							
TOTAL	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

IMPACT FEE FUND

Project Name: Pedestrian Safety Improvements- Edgewater

At A Glance

Project Type: Equipment **Project Number:** 631802
Department: Public Works **Project Manager:** Katie Agoado, PE

Project Description

Two (2) new crosswalk locations are programmed for Edgewater Drive and Orangewood, and Edgewater Drive at the Fenway Hotel. The crosswalks will include concrete ramps and sidewalk upgrades, painted crosswalks, and flashing beacons. Flashing beacons at Albert St are planned for installation in FY18 with a sewer project to be bid. \$20,000, for an additional set of flashers, has been added to fund the Orangewood and Fenway locations, provided approval from the FDOT can be obtained.

Service Life: 10 years

Change from Prior Year: Revised
FY 2019 funding of \$20,000 added to existing FY 2018 funds.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Impact Fee Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Annual Operations Maintenance							
TOTAL	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

COUNTY GAS TAX FUND

Project Name: Pavement Management Program

At A Glance

Project Type: Replacement

Project Number: 631801

Department: Public Works

Project Manager: Katie Agoado, P.E.

Project Description

The City has an established Pavement Asset Inventory Program for systematic roadway reconstruction projects throughout the City, from preservation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The program model now gives direction to City Staff as to the planning of roadway preservation and reconstruction projects throughout the City for the next 10-20 years. Per the model, this annually funded program targets residential road improvements to maximize cost efficiency. No operating impacts are anticipated from this project.

Service Life: 15 years

Change from Prior Year: Revised
Cost share in FY 2023-2024 updated based on estimated fund availability.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
CGT Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 1,800,000
Penny Fund	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 710,000	\$ 730,000	\$ 4,200,000
Annual Operations Maintenance							
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

BUILDING FUND

Project Name: Citywide Scanning

At A Glance

Project Type: Infrastructure

Project Number: 171904

Department: IT Services

Project Manager: Michael Nagy

Project Description

This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.

FY 2019: Planning & Development (\$65,100)

FY 2020: City Clerk's Office (\$20,200)

Service Life: 15 years

Change from Prior Year: New
Cost share in FY 2023-2024 updated based on estimated fund availability.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Building Fund	\$ 65,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,100
General Fund	\$ -	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ 20,200
Annual Operations Maintenance							
TOTAL	\$ 65,100	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ 85,300

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

PENNY FUND

Project Name: Emergency Operations Center (EOC) & Fire Training Facility

At A Glance

Project Type: Infrastructure **Project Number:** 221801
Department: Fire/Rescue **Project Manager:** Chief Jeff Parks

Project Description

The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. The building will also serve as the Fire Dept. Training facility. The Division Chief of Training will relocate to this Facility. This building will be available for other City meetings and training. The proposed one or two story structure will be 3,500 sq. ft. and built to withstand a Category 5 storm and located behind Fire Station 62 on Belcher Rd. Approximately 13.5% of the project will be offset by revenue from Pinellas County through the fire service district contract.

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$101,000 in FY 2018 to begin architectural design.

Construction is estimated at \$340 per square foot (\$1,190,000) with \$50,000 for additional services related to the construction. Building contingency at 10% would be \$134,000. Furniture and fixtures are estimated to cost \$50,000, including \$10,000 for a phone system. The generator is estimated to cost \$65,000. The cost estimate includes \$350,000 to install fiber underground and provide a redundant fiber loop around the City (see map for detail). There will be increased operating costs to maintain the structure including insurance, facilities maintenance, and utilities which are currently estimated at \$17,000 annually.

Service Life: 30 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Penny Fund	\$ 1,645,400		\$ -	\$ -	\$ -	\$ -	\$ 1,645,400
General Fund	\$ 193,600		\$ -	\$ -	\$ -	\$ -	\$ 193,600
Annual Operations Maintenance							
General Fund		\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 85,000
TOTAL	\$ 1,839,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 1,924,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

PENNY FUND

Project Name: New City Hall

At A Glance

Project Type: Infrastructure **Project Number:** 111801
Department: City Manager **Project Manager:** Doug Hutchens

Project Description

Construction of a 36,000 sq. ft. replacement City Hall consolidating existing City Hall (542 Main St.), Technical Services (737 Loudon Ave.), and the Municipal Services Building (750 Milwaukee Ave.) operations. Each of these buildings have reached the end of their useful life and renovations are cost prohibitive. Design and construction of the new facility is estimated at \$300/sq. ft. or \$10,800,000. In addition, it is anticipated that a 90 space parking garage is needed at a cost of \$25,000/space or \$2,250,000 for a total project cost of \$13,050,000. No land costs are assumed.

With the approval of the Penny for Pinellas IV in Fall, 2017 (project identified as a Dunedin signature project), the City Commission approved a mid-year Budget Amendment of \$1,050,000 in FY 2018 to begin project design.

Service Life: 50 years **Change from Prior Year:** New
Additional funding sources will include the Building Fund and Utility Fund.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Penny Fund	\$ 12,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000
Annual Operations Maintenance							
TOTAL	\$ 12,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

PENNY FUND

Project Name: Pavement Management Program

At A Glance

Project Type: Replacement

Project Number: 631801

Department: Public Works

Project Manager: Katie Agoado, P.E.

Project Description

The City has an established Pavement Asset Inventory Program for systematic roadway reconstruction projects throughout the City, from preservation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The program model now gives direction to City Staff as to the planning of roadway preservation and reconstruction projects throughout the City for the next 10-20 years. Per the model, this annually funded program targets residential road improvements to maximize cost efficiency. No operating impacts are anticipated from this project.

Service Life: 15 Years

Change from Prior Year: Existing
Cost share in FY 2023-2024 updated based on estimated fund availability.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
County Gas Tax Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 290,000	\$ 270,000	\$ 1,800,000
Penny Fund	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 710,000	\$ 730,000	\$ 4,200,000
Annual Operations Maintenance							
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

PENNY FUND

Project Name: Playground Equipment Replacement

At A Glance

Project Type: Replacement **Project Number:** 469301
Department: Parks & Recreation **Project Manager:** Lanie Sheets

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years; this requires replacement of one or two playgrounds annually. Fiscal year 2019 would install replacement equipment at MLK Recreation Center and the VFW Playground.

Service Life: 12 years

Change from Prior Year: Revised
Costs have been programmed in FY 2020-2024

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Penny Fund	\$ 90,000	\$ 75,000	\$ 80,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 470,000
Annual Operations Maintenance							
TOTAL	\$ 90,000	\$ 75,000	\$ 80,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 470,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Box Car Enhancements

At A Glance

Project Type: Improvement **Project Number:** 171906
Department: Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

Project Description

Various improvements to the Box Car on the Trail will make the structure more viable for commerce and for the public. Enhancements will also improve the ambience of the Box Car, reflecting its history as a landmark and integrating with the recent Trail Town designation.

Service Life: 15 Years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
CRA Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Downtown East End Plan (DEEP)

At A Glance

Project Type: Improvement **Project Number:** 171905
Department: Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

Project Description

Master Planning for the east end of Downtown to include Gateway parcel, existing City Hall site, the Wood Street property, and the Technical Services and Municipal Services Buildings.

Service Life: N/A **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
CRA Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Annual Operations Maintenance							
TOTAL	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

COMMUNITY REDEVELOPMENT AGENCY (CRA FUND)

Project Name: Skinner Boulevard Improvements

At A Glance

Project Type: Improvement **Project Number:** 171801
Department: Eco. & Hsg. Development **Project Manager:** Bob Ironsmith

Project Description

The \$200,000 entails survey, design, and construction plans for Skinner Boulevard from Alt. 19 to the intersection at Main Street. The City has been awarded a design grant from Forward Pinellas to assist with design costs in the amount of \$100,000.

The estimated cost for improvements/enhancements is estimated at \$3.8 million which would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements. The City will be applying for a construction grant for \$1 million from Forward Pinellas in FY 2019.

Service Life: 20 years

Change from Prior Year: Revised
Design and construction costs have been estimated for FY 2019 and FY 2020.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
CRA Fund	\$ 200,000	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ 2,900,000
Penny Fund	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Annual Operations Maintenance							
TOTAL	\$ 200,000	\$ 3,700,000	\$ -	\$ -	\$ -	\$ -	\$ 3,900,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

WATER / WASTEWATER FUND

Project Name: Bayshore Water Main Replacement

At A Glance

Project Type: Replacement **Project Number:** 511803
Department: Public Works **Project Manager:** Dan Chislock / Russell Ferlita, PhD, PE

Project Description

Existing water main pipe is an old, unlined pipe that easily breaks and does not conform in size to today's standard water main fittings. This project will replace existing water main piping from Buena Vista Drive North to San Salvador Drive that is constructed of universal cast iron pipe. In addition, new valves will be added for connection and future operation and maintenance. Florida Dept. of Transportation (FDOT) permitting is required. Design will be outsourced and installation will be bid out to construction contractor approved to do work in FDOT right-of-ways. No operating impact is anticipated. Project extended into FY19 and incorporates consulting/engineering services.

Service Life: 25 years

Change from Prior Year: Revised
FY18 appropriation of \$500,000 will be carried-forward into FY19 and an additional \$50,000 will be added.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Annual Operations Maintenance							
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation
<input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input type="checkbox"/> Environmental Sustainability |
|---|---|

WATER / WASTEWATER FUND

Project Name: Beltrees St. Gravity Sewer Extension

At A Glance

Project Type: Equipment **Project Number:** 521708
Department: Public Works **Project Manager:** Russell Ferlita, PhD, PE / Lance Parris

Project Description

Beltrees St. is scheduled to be resurfaced in the near future. The residences located at 902 and 906A are on septic tanks - the continued use of which is discouraged. To provide for their eventual elimination, and to avoid cutting open a street that was recently repaved; this project extends an existing gravity sewer main approximately 400 feet and constructs laterals under the street pavement in order to provide service to these lots. Project funding is proposed to be by allocating sewer fund money each FY specifically to the CIP project instead of by including the project cost as part of the annual R&R cost designated for collection system work. This project will add a negligible amount in annual operating expenses, but will add two new residential customers to the sewer revenues collected.

Service Life: 25 years

Change from Prior Year: Revised
\$105,000 will be carried-forward and additional \$25,000 will be added in FY 2019.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

WATER / WASTEWATER FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type: Repair & Maintenance **Project Number:** 641801
Department: Public Services **Project Manager:** Keith Fogarty

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

2019: Community Center two 40-ton chillers and RTUs (\$550,000), Blatchley House HVAC and ductwork replacement (\$5,000), Fire Station 60 District Chief's bunkroom (\$15,000), and Wastewater Treatment Plant one 5-ton split system (\$10,000)

2020: MLK Center ten units and desert air system in classroom (\$100,000) St. Andrews Chapel two 15-ton units (\$30,000), Highlander Pool Bubble Room (\$6,000), one unit at Dunedin Golf Club (\$65,000), Water Administration one 15-ton unit (\$26,000), Fleet one 5-ton unit for the parts room and break room (\$10,000),

2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), Fisher Concession Building (\$9,000), Fire Station #60 two units for dayroom and kitchen (\$17,000)

2022: Public Services five 5-ton units, two 3-ton units and one 2.5-ton unit (\$75,000) and Hale Center one 10-ton and one 3-ton for the Sunshine Room, kitchen and offices (\$20,000)

2023: Solid Waste 15-ton unit (\$20,000)

2024: Fire Administration one unit for offices (\$12,500)

Service Life: 12 years

Change from Prior Year: Revised

Additional HVAC units have been identified for replacement and added to the replacement cost in future years

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
General Fund	\$ 570,000	\$ 201,000	\$ 59,000	\$ 45,000	\$ -	\$ 12,500	\$ 887,500
Water/WW Fund	\$ 10,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Fleet Fund	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Stormwater Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Facilities Fund	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Annual Operations Maintenance							
TOTAL	\$ 580,000	\$ 237,000	\$ 59,000	\$ 95,000	\$ 20,000	\$ 12,500	\$ 1,003,500

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

WATER / WASTEWATER FUND

Project Name: Curlew Road Water Main Replacement

At A Glance

Project Type: Replacement **Project Number:** 511902
Department: Public Works **Project Manager:** Dan Chislock / Russel Ferlita, PhD, PE

Project Description

The existing 16" ductile iron water main on Curlew Road, on the east side of Alt US 19, from St. Mark's Drive to County Road 1 (CR1) is more than 50 years old. A portion of this water main suffered from a failure. The 50 year old, 16" piping, west of St. Mark's Drive was replaced due to water main breaks. Investigation of the pipe revealed most of the line is in excellent condition and does not require replacement. Design and work will be bid out to a construction contractor and no operating impacts are expected.

Service Life: 25 years **Change from Prior Year:** Existing

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Annual Operations Maintenance							
TOTAL	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

WATER / WASTEWATER FUND

Project Name: Garrison Road Sewer Main Installation

At A Glance

Project Type: Equipment **Project Number:** 521903
Department: Public Works **Project Manager:** Russel Ferlita, PhD, PE / Lance Parris

Project Description

This project would provide sewer to approximately 10 homes on Garrison Rd that are currently on Septic Tanks. Currently, eight of these homes are in a county enclave. Connection to the City sewer system would require annexation. As this is an extension of our collection system, impact fees would be used to fund this project. The removal of septic tanks increases water quality in our watershed and reduces the amount of pollutants that flow into our creeks and intracoastal.

Service Life: 20 years **Change from Prior Year:** Revised

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Annual Operations Maintenance							
TOTAL	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Community Relationships
- Human Resources
- Environmental Sustainability
- Internal Operations & Services

WATER / WASTEWATER FUND

Project Name: Water Production Well Facilities

At A Glance

Project Type: Improvement **Project Number:** 511801
Department: Public Works **Project Manager:** Mike Moschenik/Russel Ferlita, PhD, PE

Project Description

The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. Management of the underground water supply (the City's only source of water for drinking) requires that pumping be limited to a rate that can be supported by the underground aquifer. The project scope includes replacing the pump, motor, discharge piping, electrical panels and controls for production well #1 in FY 2019. In FY19, three new production wells will be drilled (one of which is a replacement well) (two along Scotsdale St. on parcels dedicated as a part of the Dunedin Commons development, and one at Weaver Park) and construction of new pumps, motors, discharge piping, electrical panels and controls will be constructed for them. In addition, one old well will be abandoned. The added well capacity created through this project will increase the reliability of the water supply system. The City already operates production wells to supply raw water to the water treatment plant for treatment so no net operating impact is anticipated. Project has been deferred while parcel dedication coincided with Dunedin Commons Platting.

Service Life: 25 years

Change from Prior Year: Revised
FY 2018 funding of \$600,000 for will be returned to fund balance, deferred until FY 2022.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ 800,000
Annual Operations Maintenance							
TOTAL	\$ 50,000	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 150,000	\$ 800,000

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation
<input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input type="checkbox"/> Environmental Sustainability |
|---|---|

WATER / WASTEWATER FUND

Project Name: WW Lift Station Back-up / Emergency Pumps

At A Glance

Project Type: Equipment **Project Number:** 521805
Department: Public Works **Project Manager:** Tim Calvit, PE / Lance Parris

Project Description

On an average day, approximately 600,000 gallons per day of raw sewage flows into LS # 8, and 800,000 gallons per day flows into lift station #15. If we experience a power outage, or experience an extreme rain event(s) that may increase flows, we could have sanitary sewer overflows, which could result in an unauthorized raw sewage discharge and present a public health concern. These back up pumps will automatically turn on in the event of a power outage and/or assist the existing lift station pumps to keep up with occasional above normal flows. This will minimize our reliance on the need for staff to physically need to respond in an emergency, 24/7, possibly during unsafe / inclement weather, widespread outages, etc. Construction may extend into FY19. A cost increase of \$70,000 is anticipated in addition to the \$180,000 carryover from FY18.

Service Life: 10 years

Change from Prior Year: Revised
FY18 appropriations of \$180,000 will be carried-forward into FY 2019 and \$70,000 will be added.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Annual Operations Maintenance							
TOTAL	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

WATER / WASTEWATER FUND

Project Name: WW Lift Station Force Main Replacements

At A Glance

Project Type: Replacement **Project Number:** 521707
Department: Public Works **Project Manager:** Russel Ferlita, PhD, PE / Lance Parris

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. Most force mains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipelines (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement force mains will all be HDPE pipe (upsized by a factor of 2") installed using horizontal direction drilling methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated. FM replacement for FM#3 extended into FY19.

Service Life: 25 years

Change from Prior Year: Revised
FY18 funding of \$162,000 will be carried-forward into FY 2019 and an additional \$50,000 will be added.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund							
Lift Station #2 FM	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Lift Station #3 FM	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Lift Station #4 FM	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Lift Station #17 FM	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Lift Station #10 FM	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ 850,000
Annual Operations Maintenance							
TOTAL	\$ 50,000	\$ 600,000	\$ 125,000	\$ 300,000	\$ 850,000	\$ -	\$ 1,925,000

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

WATER / WASTEWATER FUND

Project Name: WTP Design-Build

At A Glance

Project Type: Improvement **Project Number:** 511704
Department: Public Works **Project Manager:** Russel Ferlita, PhD, PE

Project Description

Much of the equipment used in the Water Treatment Plant (WTP) is the original equipment installed when the plant was constructed. Although the plant is producing water to meet the required capacity, the plant has reached the end of life and many items are obsolete and/or not operating according to design/requirements. This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens. The project scope includes replacing and updating the pretreatment, treatment, post-treatment, sludge handling, and chemical dosing facilities and interconnecting piping. This project will be executed in a progressive design-build paradigm, which allows the City to better guide the final product as well as save time and money. The project planning and design services, and the SRF funding consultant agreement were awarded in FY17 and progressed throughout FY18. Design is expected to continue through FY19 and extend into FY20, after which the City will negotiate a construction agreement and replace the existing facilities.

Service Life: 25 years **Change from Prior Year:** Existing

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund							
Planning & Design Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Membrane Treatment	\$ 4,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,295,000
Pretreatment	\$ 3,676,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,676,000
SCADA	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
MCC Update	\$ 5,415,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,415,000
Grnd Storage Tank Mods	\$ -	\$ 1,720,000	\$ -	\$ -	\$ -	\$ -	\$ 1,720,000
Backwash Mods	\$ -	\$ -	\$ 1,176,000	\$ -	\$ -	\$ -	\$ 1,176,000
Degas Mods	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Piping & Dosing Mods	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
TOTAL	\$ 13,986,000	\$ 5,220,000	\$ 1,176,000	\$ -	\$ -	\$ -	\$ 20,382,000

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation
<input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input type="checkbox"/> Environmental Sustainability |
|---|---|

WATER / WASTEWATER FUND

Project Name: WWTP Electrical System Upgrade

At A Glance

Project Type: Infrastructure **Project Number:** 521902
Department: Public Works **Project Manager:** Russel Ferlita, PhD, PE / Brian Antonian

Project Description

The original Wastewater Treatment Plant (WWTP) electrical equipment is over 24 years old and most equipment is no longer supported by the vendor. Electrical improvements detailed in the Water & Wastewater Treatment Facilities Master Plan Study will restore the system's reliability, redundancy and safety. This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout WWTP. Being that this project is a replacement to the existing electrical system, no operating impact is expected. Without the project, future plant repair & maintenance expenditures will steadily increase. Project cost includes consulting/engineering services.

Service Life: 20 years

Change from Prior Year: Revised
Costs were updated February 2018 to reflect cost increase.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 500,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000
Annual Operations Maintenance							
TOTAL	\$ 500,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

WATER / WASTEWATER FUND

Project Name: WWTP Facility 8, Filter Building Noise Attenuation Project

At A Glance

Project Type: Improvement **Project Number:** 521901
Department: Public Works **Project Manager:** Russel Ferlita, PhD, PE / Brian Antonian

Project Description

The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.

Service Life: 20 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Annual Operations Maintenance							
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

WATER / WASTEWATER FUND

Project Name: WWTP Outfall Piping Repair

At A Glance

Project Type: Replacement **Project Number:** 521802
Department: Public Works **Project Manager:** Russel Ferlita, PhD, PE / Brian Antonian

Project Description

The original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the entire 2,250 feet of piping if needed. This project will restore the system's reliability, redundancy and safety. Being that this project is a repair to the existing outfall piping system, no operating impact is expected. Project deferred. City staff investigated and cleaned pipe up to final manhole.

Service Life: 10 years

Change from Prior Year: Revised
FY 2019 funding of \$384,000 will be returned to fund balance.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Water/WW Fund	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Annual Operations Maintenance							
TOTAL	\$ 100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

PARKING FUND

Project Name: Downtown Wayfinding

At A Glance

Project Type: Improvement **Project Number:** 181602
Department: Eco & Hsg Development **Project Manager:** Bob Ironsmith

Project Description

With the addition of the 195 space parking garage at 356 Monroe Street, the city recognizes the need to design and implement a comprehensive Wayfinding program for Downtown.

Service Life: 10 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Parking Fund	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Annual Operations Maintenance							
TOTAL	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

STORMWATER FUND

Project Name: Brady Box Culvert

At A Glance

Project Type: Improvement **Project Number:** 531902
Department: Public Works **Project Manager:** Bruce Wirth, PE

Project Description

This Drainage Master Plan project will increase the capacity of drainage into the Spanish Trails subdivision by eliminating an existing undersized conduit in the Brady Drive bridge. The project comprises reconstruction of the bridge at Brady Drive and armoring of the downstream channel banks. The project will reduce flood elevations in the area to the south and west of Spanish Trails subdivision, south of Brady Drive. It will also provide for erosion protection of several properties north of Brady Drive. No operating increases are anticipated. The first two years are consultant evaluation and planning tasks, while FY2021 is reserved for construction.

Service Life: 20 years **Change from Prior Year:** Existing

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stormwater Fund							
Planning	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Design	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000
Construction	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ 1,600,000
Constr. Adm.	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
Annual Operations Maintenance							
TOTAL	\$ 80,000	\$ 240,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ 2,000,000

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

STORMWATER FUND

Project Name: Cedarwood & Lyndhurst CMP Design Replacement

At A Glance

Project Type: Replacement **Project Number:** 531803
Department: Public Works **Project Manager:** Bruce Wirth, PE

Project Description

This project is for the design/replacement of (4) - 44" x 72" ECMP, and (1) - 24" CMP that are at the end of their useful life. These structures have existed for 45+ years and have deteriorated to a point that future repairs are not economically feasible. The project will also include the restoration of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update. FY2019 provides funds for engineering survey and design and FY2020 provides funding for construction.

Service Life: 20 years

Change from Prior Year: Revised
FY 2018 appropriations of \$375,000 will be returned to fund balance.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stormwater Fund	\$ 25,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Annual Operations Maintenance							
TOTAL	\$ 25,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Alignment with Guiding Principles:

- | | |
|---|--|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation
<input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input checked="" type="checkbox"/> Environmental Sustainability |
|---|--|

STORMWATER FUND

Project Name: Gabion Repair & Replacement Program

At A Glance

Project Type: Repair & Maintenance **Project Number:** 531701
Department: Public Works **Project Manager:** Keith Fogarty

Project Description

The City's existing Stormwater canal system throughout the heart of many neighborhoods, the Gabion Wired Baskets, are coming to the end of their life span (+30 yrs). The life span of this asset is expiring, as emergency repairs and replacement costs are growing. Similar to corrugated metal pipe (CMP), the wire baskets, full of existing stone, are breaking or falling apart. The failing baskets create two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; (2) as the bank erodes, the soil loss and rock mitigates away from residential homes creating serious foundational issues, with the potential for City claims. It is anticipated for future years, that funding requirements will increase.

The Master Drainage Plan, currently underway, will give the City the 50-year, 100-year, and 500-year storm elevations. With this information, Engineering staff and Public Services will evaluate the gabion system, to determine future failure locations and flooding concerns, and evaluate how to construct vehicle access points for maintenance activities. In the interim, a placeholder of \$100,000 per year is earmarked for gabion repairs and replacements.

Service Life: 10-35 years **Change from Prior Year:** Existing

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stormwater Fund	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
Annual Operations Maintenance							
TOTAL	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

STORMWATER FUND

Project Name: Patricia Beltrees Treatment Facility

At A Glance

Project Type: Improvement **Project Number:** 531801
Department: Public Works **Project Manager:** Bruce Wirth, PE

Project Description

Offsite drainage from a portion of the Stevenson's Creek basin is conveyed through the former Nielsen site, across Patricia Avenue, and then via open channel flow passes through Skye Loch Villas and Dunedin Palms Mobile Home Park before discharging into Dunedin Middle School's ditch and into the City of Clearwater. The ditch runs approximately 150-ft from Patricia Avenue right-of-way on the east to the Skye Loch Villas property line on the west. The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. This project includes consultant design and construction of a CDS, Suntree, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris. Work may include piping of an open ditch section to reduce erosion and accumulation of trash and debris depending upon the system employed. Collection of floatables and sediment will require periodic removal using the City vacuum truck in the Stormwater Division, yet operating expenditures from this project will be minimal since equipment exists within the fleet inventory. Gabion basket design and installation may be explored for this bank erosion project.

Service Life: 20 years

Change from Prior Year: New
FY 2018 funding of \$75,000 will be returned to fund balance.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stormwater Fund	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
Annual Operations Maintenance							
TOTAL	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000

Alignment with Guiding Principles:

- | | |
|--|--|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input checked="" type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

STORMWATER FUND

Project Name: Stormwater Pipe Lining

At A Glance

Project Type: Repair & Maintenance **Project Number:** 530203
Department: Public Works **Project Manager:** Keith Fogarty / Mark Walters

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be revisited in FY 2022. Pipe relining prioritization is based on annual pipe inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

Service Life: 10 years

Change from Prior Year: Revised
FY 2019-2022 funding has been increased.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stormwater Fund	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000
Annual Operations Maintenance							
TOTAL	\$ 425,000	\$ 420,000	\$ 420,000	\$ 400,000	\$ 100,000	\$ 100,000	\$ 1,865,000

Alignment with Guiding Principles:

- | | |
|---|--|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input checked="" type="checkbox"/> Infrastructure Preservation
<input type="checkbox"/> Internal Operations & Services | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input checked="" type="checkbox"/> Environmental Sustainability |
|---|--|

STORMWATER FUND

Project Name: Underdrain Repair & Replacement

At A Glance

Project Type: Repair & Maintenance **Project Number:** 530302
Department: Public Works **Project Manager:** Bruce Wirth, PE

Project Description

The purpose of this project is to make planned underdrain replacements throughout the City to the failing or non-existent underdrain systems below our existing roadways. As Engineering has seen first-hand how much clay is beneath the roadway and surface drainage systems, underdrains need to be installed throughout the City on every roadway project. With the Pavement Management Program CIP project established and underway, this project funding will run parallel to the proposed roadway projects as directed in the pavement program model.

Service Life: 20 years **Change from Prior Year:** Existing

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Stormwater Fund	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000
Annual Operations Maintenance							
TOTAL	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 270,000

Alignment with Guiding Principles:

- Economic Development
- Fiscal Sustainability
- Infrastructure Preservation
- Internal Operations & Services
- Community Relationships
- Human Resources
- Environmental Sustainability

MARINA FUND

Project Name: Marina Dredging

At A Glance

Project Type: Rehabilitation **Project Number:** 491701
Department: Parks & Recreation **Project Manager:** Lanie Sheets / Katie Agoado

Project Description

The Marina basin is subject to the accumulation of silts which build up over time to depths that impact the operation of vessels. Accumulated silts are removed by dredging at approximate 10 year intervals, depending on storm impacts and permitting. The Dunedin Marina was last dredged in FY 2004, at a cost of nearly \$1M. No changes to the existing operating budget are anticipated. During FY18, a more defined cost estimate will be established by the consultant, currently estimated at 35,000 CY of material needing to be removed. The associated cost for removal and disposal can vary widely depending upon testing of in situ material, and whether mechanical or hydraulic removal techniques will be required. \$37,500 was allocated for consultant services in FY17, with an additional \$112,500 for survey, testing, and design in FY18/19.

Service Life: 10 years **Change from Prior Year:** Existing

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
Marina Fund							
Construction	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Construction Admin	\$ 37,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,500
Annual Operations Maintenance							
TOTAL	\$ 787,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 787,500

Alignment with Guiding Principles:

- | | |
|---|--|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input checked="" type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

FLEET FUND

Project Name: Fleet Replacements

At A Glance

Project Type: Equipment **Project Number:** 621901

Department: Public Works **Project Manager:** Randy Moore

Project Description

The City's fleet consists of over 300 pieces valued at approximately \$15 million, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus.

Fleet staff project replacement based on a set life cycle, which varies by type of vehicle or piece of equipment, from 7-15 years. As the replacement year approaches, vehicles and equipment are evaluated based on hours of use and condition to determine if replacement is cost-effective. The schedule is flexible to ensure that the active fleet is effective in meeting Citywide operational needs.

Service Life: 7-15 years **Change from Prior Year:** Revised
Replacement years updated based on need

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Fleet Fund							
<i>Library</i>							
12- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,100	\$ 25,100
<i>Deputy City Manager</i>							
2- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,900	\$ 26,900
<i>Marina</i>							
16- John Deere TS Gator	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ -	\$ 9,400
<i>Fire / Rescue</i>							
102- Fire Engine	\$ -	\$ 682,600	\$ -	\$ -	\$ -	\$ -	\$ 682,600
114- Ford Expedition	\$ -	\$ -	\$ 38,400	\$ -	\$ -	\$ -	\$ 38,400
115- Ford Expedition	\$ -	\$ -	\$ 38,400	\$ -	\$ -	\$ -	\$ 38,400
116- Ford Expedition	\$ -	\$ -		\$ -	\$ -	\$ 40,600	\$ 40,600
<i>Parks & Recreation</i>							
603- Ford F250 Crew Cab PU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,300	\$ 30,300
605- John Deere Gator	\$ -	\$ -	\$ -	\$ 12,400	\$ -	\$ -	\$ 12,400
606- John Deere HPX 4x4	\$ -	\$ -	\$ -	\$ 12,700	\$ -	\$ -	\$ 12,700
607- John Deere Gator	\$ -	\$ -	\$ -	\$ 13,600	\$ -	\$ -	\$ 13,600
612- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,500	\$ 34,500
614- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ -	\$ 10,800
615- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ -	\$ 10,800
624- John Deere Mower	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ 19,000
625- John Deere Mower	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ 19,000
626- John Deere Mower	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -	\$ 19,000
636- John Deere Gator	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ -	\$ 9,400
651- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ 21,700
652- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ 21,700
653- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,700	\$ 21,700

FLEET FUND

Project Name: Fleet Replacements

Funding Plan							
SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Fleet Fund							
656- Toro Deck Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81,000	\$ 81,000
657- Trailer	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ -	\$ 9,400
658- Trailer	\$ -	\$ 9,400	\$ -	\$ -	\$ -	\$ -	\$ 9,400
671- John Deere HPX 4x4	\$ -	\$ 11,400	\$ -	\$ -	\$ -	\$ -	\$ 11,400
672- John Deere HPX 4x4	\$ -	\$ 11,400	\$ -	\$ -	\$ -	\$ -	\$ 11,400
673- John Deere Mower	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
674- John Deere Mower	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
675- John Deere Mower	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
676- Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,700	\$ 22,700
677- Toro Deck Mower	\$ -	\$ -	\$ -	\$ -	\$ 75,400	\$ -	\$ 75,400
678- O'Dell Trailer	\$ -	\$ -	\$ -	\$ -	\$ 5,400	\$ -	\$ 5,400
680- Cat Loader	\$ -	\$ -	\$ -	\$ -	\$ 62,100	\$ -	\$ 62,100
681- Trail King Trailer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,500	\$ 10,500
684- Toro Sand Pro	\$ -	\$ -	\$ 22,700	\$ -	\$ -	\$ -	\$ 22,700
Planning & Development							
800- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ 23,400
819- Ford Escape	\$ -	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ 22,000
Public Works							
1100- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 23,400	\$ -	\$ 23,400
1115- Ford Escape	\$ -	\$ -	\$ 25,900	\$ -	\$ -	\$ -	\$ 25,900
1116- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,900	\$ 26,900
236- Ford F450 Utility	\$ -	\$ -	\$ 48,900	\$ -	\$ -	\$ -	\$ 48,900
237- Int./Vactor Truck	\$ -	\$ -	\$ 429,500	\$ -	\$ -	\$ -	\$ 429,500
238- Ford Escape	\$ -	\$ -	\$ -	\$ 27,500	\$ -	\$ -	\$ 27,500
241- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,500	\$ 34,500
248- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ -	\$ 10,800
301- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,600	\$ 25,600
310- Bobcat Light Tower	\$ 13,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,400
327- Ford F550 Crane Truck	\$ 79,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,600
328- Ford F550 Crane Truck	\$ 79,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,600
339- Caterpillar Forklift	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,500	\$ 46,500
344- Ford F450 Utility4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,900	\$ 47,900
356- Caterpillar Mini Excavator	\$ -	\$ 46,900	\$ -	\$ -	\$ -	\$ -	\$ 46,900
358 Ford F150 Pick-up	\$ -	\$ -	\$ 18,500	\$ -	\$ -	\$ -	\$ 18,500
359 Ford F150 Pick-up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,300	\$ 21,300
378- Caterpillar Mini Excavator	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61,000	\$ 61,000
379- Champion Trailer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,300	\$ 7,300
532- Caterpillar Forklift	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,500	\$ 46,500
536- Ford F550 Crane Truck	\$ 92,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,200
541- Club Car Scooter	\$ -	\$ -	\$ -	\$ -	\$ 10,300	\$ -	\$ 10,300
542- Int./Vac-Con Truck	\$ -	\$ -	\$ -	\$ -	\$ 262,000	\$ -	\$ 262,000
562- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,800	\$ 34,800
563- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800	\$ 35,800
732- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,600	\$ 25,600

FLEET FUND

Project Name: Fleet Replacements

Funding Plan							
SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Fleet Fund							
738- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800	\$ 35,800
746- Freightliner 14' Dump	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000	\$ 106,000
747- Freightliner 14' Dump	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000	\$ 106,000
759- Ford F350 Flatbed	\$ -	\$ -	\$ -	\$ 36,200	\$ -	\$ -	\$ 36,200
760- Ford F250 Utility	\$ -	\$ -	\$ -	\$ 34,400	\$ -	\$ -	\$ 34,400
762- Message Board	\$ -	\$ -	\$ -	\$ 16,500	\$ -	\$ -	\$ 16,500
763- Message Board	\$ -	\$ -	\$ -	\$ 16,500	\$ -	\$ -	\$ 16,500
766- Stump Grinder	\$ -	\$ -	\$ -	\$ -	\$ 40,400	\$ -	\$ 40,400
767- Vermeer Trailer	\$ -	\$ -	\$ -	\$ -	\$ 7,600	\$ -	\$ 7,600
775- Trail King HD Trailer	\$ -	\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ 9,900
923- Magnum Light Tower	\$ 9,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500
927- Mobile Generator	\$ -	\$ -	\$ 60,100	\$ -	\$ -	\$ -	\$ 60,100
928- Ford F350 Bucket Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,100	\$ 77,100
929- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,800	\$ 34,800
930- Ford F250 Utility Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,800	\$ 34,800
564- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,800	\$ 35,800
Annual Operations / Maintenance							
TOTAL	\$ 274,300	\$ 835,000	\$ 704,400	\$ 226,800	\$ 561,200	\$ 1,180,700	\$ 3,782,400

Alignment with Guiding Principles:

- | | |
|---|--|
| <input type="checkbox"/> Economic Development
<input type="checkbox"/> Fiscal Sustainability
<input type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Community Relationships
<input type="checkbox"/> Human Resources
<input type="checkbox"/> Environmental Sustainability
<input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

IT SERVICES FUND

Project Name: MS Office 2019

At A Glance

Project Type: Replacement **Project Number:** 151901
Department: IT Services **Project Manager:** Michael Nagy

Project Description

This project will replace existing Microsoft Office version 2010 that is the standard software for the City's word-processing, spreadsheets and email, as well as other applications. Microsoft no longer provides patches or upgrades for version 2010 which is reaching its support lifecycle of ten years. Office 2019 will be the latest version of the application suite and will be a non-subscription based service that will save the City money over the Office365 subscription based suite. The new Office 2019 version is geared toward corporate and governmental customers.

Service Life: 5 years **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
IT Services Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Annual Operations Maintenance							
TOTAL	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |

IT SERVICES FUND

Project Name: Network Infrastructure Upgrades

At A Glance

Project Type: Replacement **Project Number:** 151902
Department: IT Services **Project Manager:** Michael Nagy

Project Description

This project will replace aging network switches with new Dell switches that provide faster connectivity speeds, increased load balancing and warranties. Current network switches consist of various makes and models that support phone, network and internet services. Standardizing on newer network switches would provide dual power supplies for power redundancy, 10 times connectivity speeds compared to current switches and ability to handle future endeavors such as video chats or video conferences. This project would also replace and/or increase the battery backup devices for the network racks. Without proper battery backups in place, network switches are vulnerable to power surges and failures. Each network rack will have dual battery backup devices plugged into separate circuits for a redundant power supply to protect all devices in the rack. This project would also replace free-standing accessible network server racks where applicable with lockable cabinet racks to secure all network components in various City locations.

Service Life: 5 years

Change from Prior Year: Revised
Costs in FY 20120 have been increased based on updated estimates.

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
IT Services Fund	\$ 50,000	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Annual Operations Maintenance							
IT Services Fund	\$ -	\$ 1,000	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 9,800
TOTAL	\$ 50,000	\$ 86,000	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 144,800

Alignment with Guiding Principles:

- | | |
|---|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input type="checkbox"/> Internal Operations & Services | |

IT SERVICES FUND

Project Name: Phone System Upgrade

At A Glance

Project Type: Replacement **Project Number:** 151903
Department: IT Services **Project Manager:** Michael Nagy

Project Description

Until the internet, the telephone was the most groundbreaking communications technology ever introduced to the business world. Today, despite the internet's usefulness and prevalence, the telephone continues to be a staple communications system around the world, refined and enriched rather than deprecated by advancing technology. The telephone, as either a base technology or a conceptual form for the technology to take, is not going to go away.

It goes without saying that a business telephone system is an essential part of any business setup. In most cases the office telephone is the primary channel of interaction between the public and the City and between the City staff themselves.

The City's existing Avaya CM (Call Center Management) phone system was purchased and installed during 2012-2014 at a cost of \$224,000 by the Finance Department. That original cost included \$144,000 for the phone system and \$80,000 for the desk phones. The City did not need such a complicated call center management phone system and the entire system is no longer supported by the manufacturer after July 9, 2018. Once that end of life support occurs, the City would have to pay time and materials to a third party vendor to help with break fixes on the phone system. Therefore, it is highly recommended that the City invest now in a new Avaya IPO phone system that allows the City to keep the existing \$80K investment in the Avaya desktop phones sets, but only upgrade the phone server and software licensing at a cost of \$89,200. This new IPO phone system would include 24/7 warranty services for the next three years; allow the City to add unlimited users without incurring additional licenses and installation costs; and provide managed services support by the vendor to perform changes. This new IPO phone system would also then be moved into the new Gov't Center Building.

Service Life: N/A **Change from Prior Year:** New

Funding Plan

SOURCES	2019	2020	2021	2022	2023	2024	TOTAL
Project Costs							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Operations Maintenance							
IT Services Fund	\$ 89,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,000
TOTAL	\$ 89,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,000

Alignment with Guiding Principles:

- | | |
|--|---|
| <input type="checkbox"/> Economic Development | <input type="checkbox"/> Community Relationships |
| <input type="checkbox"/> Fiscal Sustainability | <input type="checkbox"/> Human Resources |
| <input checked="" type="checkbox"/> Infrastructure Preservation | <input type="checkbox"/> Environmental Sustainability |
| <input checked="" type="checkbox"/> Internal Operations & Services | |



GLOSSARY

*FY 2019 ADOPTED
OPERATING & CAPITAL
BUDGET*



GLOSSARY

The following abbreviations are used throughout the budget book:

CAFR	Comprehensive Annual Financial Report
CIE	Capital Improvements Element
CIP	Capital Improvements Plan
CRA	Community Redevelopment Agency
CRD	Community Redevelopment District
EMS	Emergency Medical Service
FDOT	Florida Department of Transportation
FTEs	Full Time Equivalents
FY	Fiscal Year
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
IAFF	International Association of Fire Fighters
ISF	Internal Service Fund
LDO	Land Dedication Ordinance
PT	Part-time
RFP	Request for Proposals
RFQ	Request for Qualifications
TIF	Tax Increment Financing
TRIM	Truth in Millage
VOD	Variable/On-demand

Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets

Resources owned or held which have monetary value.

Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis of Budgeting

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

Budget Amendment

A type of budget adjustment requiring City Commission authorization through a resolution.

Budget Transfer

A type of budget adjustment made administratively, not requiring Commission approval under the City's current policies.

Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Business Plan

The document outlining the City's five **EPIC! Goals** and the strategies for achieving them.

Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvements Plan

A financial plan for major expenses of \$25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “user charges.”

City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency – (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

Community Redevelopment District – (CRD)

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

Comprehensive Annual Financial Report – (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department

Organizational unit of government that is functionally unique in delivery of services.

Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance

An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

EPIC! Goals

The Commission's goals as developed during their strategic planning session, and the principal objectives behind the development of the business plan and budget.

Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiscal Year – (FY)

Any period of 12 consecutive months designated as the budget year. The City of Dunedin's budget year begins October 1 and ends September 30.

Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent – (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/divisions included in the General Fund are Library, Finance, and Parks and Recreation.

General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles – (GAAP)

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and I.T. Services.

Land Dedication Ordinance – (LDO)

An ordinance to preserve open land, sensitive natural areas that would be lost under conventional development.

Levy

To impose taxes for the support of government activities.

Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Millage Rate

The tax rate on real property based on 1 mill equals \$1.00 per \$1, 000.00 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand, taxable value of \$50,000.

$$\frac{50,000 \times 4.1345}{1000} = \$206.73$$

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum three times since its original authorization. The current Penny (Penny III) expires December 31, 2019. Penny IV (2020-2029) was passed on November 7, 2017, and goes into effect on January 1, 2020. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Request for Proposal

A document that describes a project or need that solicits proposed solutions from qualified vendors.

Request for Qualifications

A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Charges

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “charges for service.”

Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

Variable/On-demand – (VOD)

A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.



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Appendix A

FY 2019 Initiatives & CIP

*FY 2019 PROPOSED
OPERATING & CAPITAL
BUDGET*

SUMMARY OF CIP AND BUSINESS PLAN INITIATIVES FY 2019

The following is a summary of the adopted initiatives for the FY 2019 Business Plan and Capital Improvements Plan. The items have been organized according to the Five Epic! Goals as set forth by the City Commission during the FY 2018 Strategic Planning sessions. The Five Epic! Goals can be found on page 26 of this document, and on page 10 of the FY 2019 City of Dunedin Municipal Business Plan and Capital Improvements Plan.

**Indicates whether item is a Capital Improvements Project or a standard cost/no cost initiative.*

Initiative or Project	Fund	FY 2019	CIP/INIT*	GOAL
Box Car Enhancements	CRA	\$ 25,000	CIP	1
Community Center Fitness Center Renovations	General	\$ 46,000	CIP	1
Court Resurfacing	General	\$ 25,000	CIP	1
CRA 30th Anniversary Celebration	General	\$ 7,500	INIT	1
Historic Preservation Plaques	General	\$ 5,000	INIT	1
Operation Twinkle: Holiday Light Display	General	\$ 63,000	INIT	1
Public Art Master Plan Implementation	General	\$ 25,000	INIT	1
Rotary Pavilion Renovations	General	\$ 65,000	CIP	1
Sindoon Stage Awning Replacement	General	\$ 35,000	CIP	1
Stadium & Englebert Reconstruction	Stadium	\$ 39,431,900	CIP	1
Weaver Park Playground Shade Structure	General	\$ 80,000	CIP	1
Downtown East End Plan (DEEP)	CRA	\$ 30,000	CIP	2
Downtown Wayfinding Signage	Parking	\$ 55,000	CIP	2
Dunedin Caseway Corridor Designation	N/A	no cost	INIT	2
Dunedin Commons Development Incentive Grant	General	\$ 50,000	INIT	2
Façade Grants	CRA	\$ 50,000	INIT	2
	General	\$ 37,500		
Gateway Site Plan Assistance	General	\$ 15,000	INIT	2
LDO Incentives	CRA	\$ 71,400	INIT	2
Lorraine Leland Improvements	General	\$ 50,000	CIP	2
MLK / Skinner/ Elizabeth Corridor Enhancements	N/A	no cost	INIT	2
Offsite Connectivity and Streaming	General	\$ 2,000	INIT	2
Park Pavilion Replacements	General	\$ 130,000	CIP	2
Patricia Corridor Enhancements	General	\$ 35,000	CIP	2
Pavement Management Program	Penny	\$ 690,000	CIP	2
	CGT	\$ 310,000		
Pedestrian Safety Improvements- Alt 19 & Main	Impact	\$ 20,000	CIP	2
Pedestrian Safety Improvements-Edgewater Drive	Impact	\$ 20,000	CIP	2
Playground Equipment Replacement	Penny	\$ 90,000	CIP	2
Post Visioning and Development Code Enhancements	General	\$ 25,000	INIT	2
Purchasing Contractual Services	General	\$ 27,000	INIT	2
Purple Heart Park	General	\$ 10,000	CIP	2
Skinner Boulevard	CRA	\$ 200,000	CIP	2
SR 580 Corridor Study	N/A	no cost	INIT	2
Trolley Stop Enhancements- Phase 2: Give Me Shelter	CRA	\$ 20,000	INIT	2
Brady Box Culvert	Stormwater	\$ 80,000	CIP	3
Cedarwood/Lyndhurst CMP Replacemt	Stormwater	\$ 25,000	CIP	3
Gabion R&R Program	Stormwater	\$ 100,000	CIP	3
Marina Beach Sailboat Launch Improvements	General	\$ 35,000	CIP	3
Marina Dredging	Marina	\$ 787,500	CIP	3
Patricia Beltrees Treatment Facility	Stormwater	\$ 75,000	CIP	3
Sea Level Rise Initiative Implementation	N/A	no cost	INIT	3
Stormwater Pipe Lining	Stormwater	\$ 425,000	CIP	3
Sustainability within the Comprehensive Plan	N/A	no cost	INIT	3
Underdrain Repair & Replacement	Stormwater	\$ 45,000	CIP	3
Bayshore Water Main Replacement	Water/WW	\$ 50,000	CIP	4
Beltrees St Gravity Extension	Water/WW	\$ 25,000	CIP	4
Citywide Exterior Facilities Painting	General	\$ 28,000	CIP	4

Initiative or Project	Fund	FY 2019	CIP/INIT*	GOAL
Citywide HVAC Replacements	General	\$ 570,000	CIP	4
	Water/WW	\$ 10,000		4
Citywide Parking Lot Resurfacing	General	\$ 20,000	CIP	4
Citywide Radio System Upgrade	N/A	no cost	INIT	4
Citywide Roof Replacements	General	\$ 162,000	CIP	4
Curlew Reclaimed Water Tank Painting	Water/WW	\$ 250,000	INIT	4
Curlew Road Water Main Replacement	Water/WW	\$ 100,000	CIP	4
Electrical Grid Assessment	N/A	no cost	INIT	4
Fire Facilities A/C Duct Cleaning	General	\$ 8,000	INIT	4
Fire Station #60 Restroom Renovations	General	\$ 65,000	CIP	4
Fleet Replacements	Fleet	\$ 274,300	CIP	4
Garrison Road Sewer Main Installation	Water/WW	\$ 150,000	CIP	4
Green City / FGBC Recertification	Solid Waste	\$ 8,000	INIT	4
Ready for 100 Implementation	N/A	no cost	INIT	4
Solar Technology Incentives	General	\$ 50,000	INIT	4
Water Production Well Facilities	Water/WW	\$ 50,000	CIP	4
WTP Design-Build	Water/WW	\$ 13,986,000	CIP	4
WTP Ground Storage Tank Insp & Repair	Water/WW	\$ 50,000	INIT	4
WW Lift Station Back-up / Emergency Pumps	Water/WW	\$ 70,000	CIP	4
WW Lift Station Force Main Replacements	Water/WW	\$ 50,000	CIP	4
WWTP Electrical System Upgrade	Water/WW	\$ 500,000	CIP	4
WWTP Facility 8 Noise Attenuation	Water/WW	\$ 50,000	CIP	4
WWTP Outfall Piping Repair	Water/WW	\$ 100,000	CIP	4
Apprenticeship Program	N/A	no cost	INIT	5
City Manager's Leadership Scholarship	General	\$ 7,000	INIT	5
City Talk Show	N/A	no cost	INIT	5
Citywide Scanning	Building	\$ 65,100	CIP	5
Commission Agenda Item Policies & Procedures	N/A	no cost	INIT	5
Control Room Upgrade	General	\$ 20,000	INIT	5
Debt Planning & Issuance for Capital Assets	N/A	no cost	INIT	5
Development & Coordination of Business Plan	N/A	no cost	INIT	5
E-Town Hall	N/A	no cost	INIT	5
Emergency Operations Center (EOC) & Fire Training Facility	General	\$ 193,600	CIP	5
	Penny	\$ 1,645,400		
Employee Continuing Education	General	\$ 3,000	INIT	5
Employee Engagement	N/A	no cost	INIT	5
Enterprise Resource Planning (ERP) Implementation	IT Services	\$ 87,500	CIP	5
Fire Accreditation	General	\$ 6,500	INIT	5
Florida Business Incubator Sponsorship	General	\$ 30,000	INIT	5
Housing Needs Assessment	General	\$ 25,000	INIT	5
Increase Community Outreach	N/A	no cost	INIT	5
Law Enforcement Annual Evaluation	N/A	no cost	INIT	5
MS Office 2019	IT Services	\$ 100,000	CIP	5
Network Infrastructure Upgrades	IT Services	\$ 50,000	CIP	5
New City Hall	Penny	\$ 12,700,000	CIP	5
Owner's Representative - City Projects	Projects	\$ 90,000	INIT	5
PayScale Subscription	General	\$ 16,000	INIT	5
Phone System Upgrade	IT Services	\$ 89,000	CIP	5
Public Records, Roberts Rules & Sunshine Training	N/A	no cost	INIT	5
Resident Survey	General	\$ 20,000	INIT	5
Wellness Program	Health	\$ 5,000	INIT	5
Total Cost of CIP Projects and Non-CIP Initiatives		\$ 75,098,200		
Total Number of Non-CIP Initiatives		45		
Total Number of Capital Improvement Projects (CIP)		50		
Total number of CIP and non-CIP Initiatives		95		

SUMMARY OF CIP AND BUSINESS PLAN INITIATIVES FY 2019 - BY DEPARTMENT

**Indicates whether item is a Capital Improvements Project or a standard cost/no cost initiative.*

Initiative or Project	Lead Dept	Fund	FY 2019	CIP/INIT*	GOAL
Commission Agenda Item Policies & Procedures	City Clerk	N/A	no cost	INIT	5
Public Records, Roberts Rules & Sunshine Training	City Clerk	N/A	no cost	INIT	5
City Manager's Leadership Scholarship	City Manager	General	\$ 7,000	INIT	5
New City Hall	City Manager	Penny	\$ 12,700,000	CIP	5
Owner's Representative - City Projects	City Manager	Projects	\$ 90,000	INIT	5
Resident Survey	City Manager	General	\$ 20,000	INIT	5
City Talk Show	Comm Rel	N/A	no cost	INIT	5
Control Room Upgrade	Comm Rel	General	\$ 20,000	INIT	5
E-Town Hall	Comm Rel	N/A	no cost	INIT	5
Increase Community Outreach	Comm Rel	N/A	no cost	INIT	5
Offsite Connectivity and Streaming	Comm Rel	General	\$ 2,000	INIT	2
Box Car Enhancements	Eco & Hsg Dev	CRA	\$ 25,000	CIP	1
CRA 30th Anniversary Celebration	Eco & Hsg Dev	General	\$ 7,500	INIT	1
Downtown East End Plan	Eco & Hsg Dev	CRA	\$ 30,000	CIP	2
Downtown Wayfinding Signage	Eco & Hsg Dev	Parking	\$ 55,000	CIP	2
Dunedin Commons Development Incentive Grant	Eco & Hsg Dev	General	\$ 50,000	INIT	2
Façade Grants	Eco & Hsg Dev	CRA General	\$ 87,500	INIT	2
Florida Business Incubator Sponsorship	Eco & Hsg Dev	General	\$ 30,000	INIT	5
Gateway Site Plan Assistance	Eco & Hsg Dev	General	\$ 15,000	INIT	2
Housing Needs Assessment	Eco & Hsg Dev	General	\$ 25,000	INIT	5
LDO Incentives	Eco & Hsg Dev	CRA	\$ 71,400	INIT	2
Lorraine Leland Improvements	Eco & Hsg Dev	General	\$ 50,000	CIP	2
Patricia Corridor Enhancements	Eco & Hsg Dev	General	\$ 35,000	CIP	2
Skinner Boulevard	Eco & Hsg Dev	CRA	\$ 200,000	CIP	2
Trolley Stop Enhancements- Phase 2: Give Me Shelter	Eco & Hsg Dev	CRA	\$ 20,000	INIT	2
Debt Planning & Issuance for Capital Assets	Finance	N/A	no cost	INIT	5
Development & Coordination of Business Plan	Finance	N/A	no cost	INIT	5
Purchasing Contractual Services	Finance	General	\$ 27,000	INIT	2
Emergency Operations Center (EOC) & Fire Training Facility	Fire/Rescue	General Penny	\$ 1,839,000	CIP	5
Fire Accreditation	Fire/Rescue	General	\$ 6,500	INIT	5
Fire Facilities A/C Duct Cleaning	Fire/Rescue	General	\$ 8,000	INIT	4
Fire Station #60 Restroom Renovations	Fire/Rescue	General	\$ 65,000	CIP	4
Fleet Replacements	Fleet	Fleet	\$ 274,300	CIP	4
Apprenticeship Program	HR & Risk Mgt	N/A	no cost	INIT	5
Employee Continuing Education	HR & Risk Mgt	General	\$ 3,000	INIT	5
Employee Engagement	HR & Risk Mgt	N/A	no cost	INIT	5
Law Enforcement Annual Evaluation	HR & Risk Mgt	N/A	no cost	INIT	5
PayScale Subscription	HR & Risk Mgt	General	\$ 16,000	INIT	5
Wellness Program	HR & Risk Mgt	Health	\$ 5,000	INIT	5
Citywide Scanning	IT Services	Building	\$ 65,100	CIP	5
Enterprise Resource Planning (ERP) Implementation	IT Services	IT Services	\$ 87,500	CIP	5
MS Office 2019	IT Services	IT Services	\$ 100,000	CIP	5
Network Infrastructure Upgrades	IT Services	IT Services	\$ 50,000	CIP	5
Phone System Upgrade	IT Services	IT Services	\$ 89,000	CIP	5
Citywide Parking Lot Resurfacing	Parks & Rec	General	\$ 20,000	CIP	4
Community Center Fitness Center Renovations	Parks & Rec	General	\$ 46,000	CIP	1
Court Resurfacing	Parks & Rec	General	\$ 25,000	CIP	1

Initiative or Project	Lead Dept	Fund	FY 2019	CIP/INIT*	GOAL
Dunedin Caseway Corridor Designation	Parks & Rec	N/A	no cost	INIT	2
Marina Beach Sailboat Launch Improvements	Parks & Rec	General	\$ 35,000	CIP	3
Marina Dredging	Parks & Rec	Marina	\$ 787,500	CIP	3
Operation Twinkle: Holiday Light Display	Parks & Rec	General	\$ 63,000	INIT	1
Park Pavilion Replacements	Parks & Rec	General	\$ 130,000	CIP	2
Playground Equipment Replacement	Parks & Rec	Penny	\$ 90,000	CIP	2
Purple Heart Park	Parks & Rec	General	\$ 10,000	CIP	2
Rotary Pavilion Renovations	Parks & Rec	General	\$ 65,000	CIP	1
Sindoon Stage Awning Replacement	Parks & Rec	General	\$ 35,000	CIP	1
Stadium & Englebert Reconstruction	Parks & Rec	Stadium	\$ 39,431,900	CIP	1
Weaver Park Playground Shade Structure	Parks & Rec	General	\$ 80,000	CIP	1
Historical Plaques	Plng & Dev	General	\$ 5,000	INIT	1
Post Visioning and Development Code Enhancements	Plng & Dev	General	\$ 25,000	INIT	2
Public Art Master Plan Implementation	Plng & Dev	General	\$ 25,000	INIT	1
Solar Technology Incentives	Plng & Dev	General	\$ 50,000	INIT	4
SR 580 Corridor Study	Plng & Dev	N/A	no cost	INIT	2
Sustainability within the Comprehensive Plan	Plng & Dev	N/A	no cost	INIT	3
MLK / Skinner/ Elizabeth Corridor Enhancements	Public Works	N/A	no cost	INIT	2
Ready for 100 Implementation	Public Works	N/A	no cost	INIT	4
Sea Level Rise Initiative Implementation	Public Works	N/A	no cost	INIT	3
Water Production Well Facilities	Public Works	Water/WW	\$ 50,000	CIP	4
WWTP Outfall Piping Repair	Public Works	Water/WW	\$ 100,000	CIP	4
Bayshore Water Main Replacement	PW- Eng	Water/WW	\$ 50,000	CIP	4
Beltrees St Gravity Extension	PW- Eng	Water/WW	\$ 25,000	CIP	4
Curlew Reclaimed Water Tank Painting	PW- Eng	Water/WW	\$ 250,000	INIT	4
Curlew Road Water Main Replacement	PW- Eng	Water/WW	\$ 100,000	CIP	4
Electrical Grid Assessment	PW- Eng	N/A	no cost	INIT	4
Garrison Road Sewer Main Installation	PW- Eng	Water/WW	\$ 150,000	CIP	4
Pavement Management Program	PW- Eng	Penny CGT	\$ 1,000,000	CIP	2
Pedestrian Safety Improvements- Alt 19 & Main	PW- Eng	Impact	\$ 20,000	CIP	2
Pedestrian Safety Improvements-Edgewater Drive	PW- Eng	Impact	\$ 20,000	CIP	2
WTP Design-Build	PW- Eng	Water/WW	\$ 13,986,000	CIP	4
WTP Ground Storage Tank Insp & Repair	PW- Eng	Water/WW	\$ 50,000	INIT	4
WW Lift Station Back-up / Emergency Pumps	PW- Eng	Water/WW	\$ 70,000	CIP	4
WW Lift Station Force Main Replacements	PW- Eng	Water/WW	\$ 50,000	CIP	4
WWTP Electrical System Upgrade	PW- Eng	Water/WW	\$ 500,000	CIP	4
Brady Box Culvert	PW- Pub Svcs	Stormwater	\$ 80,000	CIP	3
Cedarwood/Lyndhurst CMP Replacemnt	PW- Pub Svcs	Stormwater	\$ 25,000	CIP	3
Citywide Exterior Facilities Painting	PW- Pub Svcs	General	\$ 28,000	CIP	4
Citywide HVAC Replacements	PW- Pub Svcs	General Water/WW	\$ 580,000	CIP	4
Citywide Radio System Upgrade	PW- Pub Svcs	N/A	no cost	INIT	4
Citywide Roof Replacements	PW- Pub Svcs	General	\$ 162,000	CIP	4
Gabion R&R Program	PW- Pub Svcs	Stormwater	\$ 100,000	CIP	3
Patricia Beltrees Treatment Facility	PW- Pub Svcs	Stormwater	\$ 75,000	CIP	3
Stormwater Pipe Lining	PW- Pub Svcs	Stormwater	\$ 425,000	CIP	3
Underdrain Repair & Replacement	PW- Pub Svcs	Stormwater	\$ 45,000	CIP	3
Green City / FGBC Recertification	PW- Sol Wst	Solid Waste	\$ 8,000	INIT	4
WWTP Facility 8 Noise Attenuation	PW- WW	Water/WW	\$ 50,000	CIP	4

EPIC GOAL #1:

Create a vibrant, cultural experience that touches the lives of our community and visitors.

Box Car Enhancements CIP		
Department(s):	Economic & Housing Development	
Summary: Various improvements to the Box Car on the Trail will make the structure more viable for commerce and for the public. Enhancements will also improve the ambience of the Box Car, reflecting its history as a landmark and integrating with the recent Trail Town designation.		
Funding Source	Cost	Status
CRA Fund	\$25,000	New

Community Center Fitness Center Renovations CIP		
Department(s):	Parks & Recreation	
Summary: Refurbish the interior of the fitness room including new flooring, interior paint, and wall and window wraps. The fitness center opened over 11 years ago and the current paint and floors are worn and need refurbishment.		
Funding Source	Cost	Status
General Fund	\$46,000	New

Court Resurfacing CIP		
Department(s):	Parks & Recreation	
Summary: The Parks & Recreation Department maintains 14 outdoor courts including 11 tennis courts and 3 basketball courts. Outdoor courts require regular maintenance to repair cracks that develop in the surface. The FY19 funds are to resurface the Eagle Scout Park tennis courts.		
Funding Source	Cost	Status
General Fund	\$25,000	New

CRA 30th Anniversary Celebration		
Department(s):	Economic & Housing Development	
Summary: FY 2019 marks the 30 th Year Anniversary of the CRA. A celebration is being planned for January in the Downtown to honor the hard work and dedication that have brought us this far, and to showcase the history of the CRA and the work still to be done.		
Funding Source	Cost	Status
General Fund	\$7,500	New

Historic Preservation Plaques		
Department(s):	Planning & Development	
Summary: The City Commission established a Historic Preservation Advisory Committee (HPAC) in December 2016. The HPAC has presented a draft Historic Preservation Ordinance to the City Commission. The Economic & Housing Development Department wishes to work with the Committee to recognize historical properties/sites by awarding historic preservation plaques.		
Funding Source	Cost	Status
General Fund	\$5,000	New

Operation Twinkle: Holiday Light Display		
Department(s):	Parks & Recreation	
Summary: Bolster the Holiday spirit for the residents and visitors of Dunedin by expanding light displays throughout the City and especially in the Downtown.		
Funding Source	Cost	Status
General Fund / CRA	\$54,000 / \$9,000	New

Public Art Master Plan		
Department(s):	City Manager's Office; Arts & Culture Advisory Committee	
Summary:		
The 2018 Public Arts Master Plan (PAMP) will include seed funding as well as continue the role of the Arts Consultant and employ subcontractors to:		
<ul style="list-style-type: none"> • Advise on public policy concerning public art, make recommendations to the city for further development of its Public Art program, and cultivate and expand the Arts & Culture vision for the City of Dunedin and its residents. • Oversee and implement the City-approved Public Art Master Plan, public art code and resolution, and assist in the expansion of locations for placement of public art. • Further develop and maintain the City Public Art Database. • Advise on cultural expansion to further the cultural realm. • Market and educate regarding the PAMP and Public Art Collection. • Provide condition reports. 		
Funding Source	Cost	Status
General Fund	\$25,000	Existing

Rotary Pavilion Renovation		CIP
Department(s):	Parks & Recreation	
Summary:		
The Rotary Pavilion is located on Wee Loch Ness at the Dunedin Community Center. It is a popular venue for our fishing camps, turtle feeding, outdoor concerts, performances, festivals, wedding ceremonies, and fitness classes. During Hurricane Irma, the roof structure incurred significant damage. In addition, the railing around the deck has become unstable. Access to the outer portion of the stage has been closed down. Although the exact scope of work is still being determined, the project will likely involve the removal of the roof structure, and potential repurposing/hardening the decking.		
Funding Source	Cost	Status
General Fund	\$65,000	New

Sindoon Stage Awning Replacement		CIP
Department(s):	Parks & Recreation	
Summary:		
The awning structure on the Sindoon Stage of the Dunedin Community Center has deteriorated and has been removed. This project will replace the structure with a series of fabric shade sails to provide cover from the sun for the performers. The current stage has been closed down until the appropriate repairs can be made. The removal of the awning was completed in FY18, and replacement will commence in FY19.		
Funding Source	Cost	Status
General Fund	\$35,000	New

Stadium & Englebert Complex		CIP
Parks & Recreation		
Summary:		
The Stadium hosts both the Spring Training home games of the Toronto Blue Jays Major League Baseball team and the regular season and post-season home games of the Dunedin Blue Jays Florida State League baseball team. The current facility is antiquated and has exceeded its useful life. Renovations will increase stadium capacity from approximately 5,500 to 8,500, and add more shaded viewing areas. Training facilities are housed at the Engelbert Complex. Renovations to this site will include the addition of baseball fields and other outdoor amenities and the construction of a new, larger training building.		
Funding Source	Cost	Status
Stadium Fund	\$39,431,900	Existing

Weaver Park Playground Shade Structure			CIP
Department(s):	Parks & Recreation		
Summary:			
In 2013, the Parks & Recreation Department opened our most popular playground at Weaver Park through a very generous, fully-funded donation from the Dunedin Youth Guild of \$200,000. Quickly, however, we realized that the artificial turf, though beautiful and ADA accessible, became extremely hot. The Youth Guild then gave another \$25,000 to provide shade over the sunniest portion of the playground. Unfortunately, Hurricane Irma took out two very large trees on two sides of the playground which provided natural shade to much of the remaining portion of the playground. This project would complete the shade coverage to provide for a safe play surface for the children.			
Funding Source	Cost	Status	
General Fund	\$80,000	New	

EPIC GOAL #2:

Create a visual sense of place throughout Dunedin.

Downtown East End Plan (DEEP)			CIP
Department(s):	Economic & Housing Development		
Summary:			
The Downtown East End Plan includes both private and public properties. The first step started with the issue of a RFQ for appraisals on the identified properties. The proposed concept plan went before the Commission in February 2018, and will be implemented in FY 2019.			
Funding Source	Cost	Status	
CRA Fund	\$30,000	New	

Downtown Wayfinding Signage			CIP
Department(s):	Economic & Housing Development		
Summary:			
With the addition of the 195 space parking garage at 356 Monroe Street, the city recognizes the need to design and implement a comprehensive Wayfinding program for Downtown.			
Funding Source	Cost	Status	
Parking Fund	\$55,000	Existing	

Dunedin Causeway Corridor Designation			CIP
Department(s):	Parks & Recreation		
Summary:			
Investigate a scenic corridor designation and better access to Honeymoon Island. Begin a conversation with the County regarding road right-of-way funds or park funds for improvements, maintenance and beautification of the Dunedin Causeway.			
Funding Source	Cost	Status	
N/A	No cost	New	

Dunedin Commons Development Incentive Grant			CIP
Department(s):	Economic & Housing Development		
Summary:			
The City is committed to \$25,000 per year for four (4) years. FY 2019 funding will be for the Phase 1 Certificate of Occupancy issued in FY 2018 and FY 2019.			
Funding Source	Cost	Status	
General Fund	\$50,000	New	

de Grants		
Department(s):	Economic & Housing Development	
Summary: Continue to promote design review and Façade and Demolition Grant programs to local businesses to help create economic development through improved physical characteristics which encourages investment and improves quality of life. Various grants are available in the Downtown District and citywide.		
Funding Source	Cost	Status
CRA Fund / General Fund	\$50,000 / \$37,500	New

Gateway Site Plan Assistance		
Department(s):	Economic & Housing Development	
Summary: The Gateway project is part of the DEEP plan and includes both private and public parcels. The multi-facets of the Gateway mixed use development include a City Hall facility, retail, grocery, townhomes, apartments, and subsurface parking garage.		
Funding Source	Cost	Status
CRA Fund	\$15,000	New

LDO Incentives		
Department(s):	Economic & Housing Development	
Summary: The CRA has previously committed to contribute to the Parkland Dedication Fee for downtown residential projects that have more than 5 dwelling units. This was negotiated through the Development Agreement in prior years and has only become due after issuance of Certificate of Occupancy.		
Funding Source	Cost	Status
CRA Fund	\$71,400	New

Lorraine Leland Improvements			CIP
Department(s):	Economic & Housing Development		
Summary: In conjunction with affordable housing initiative Eco-Village, funds are for re-pavement of Lorraine Leland and installation of decorative lighting.			
Funding Source	Cost	Status	
General Fund	\$50,000	New	

MLK / Skinner / Elizabeth Corridor Enhancements		
Department(s):	Public Works	
Summary: No cost initiative to explore options for neighborhood enhancements to the corridors and parks along MLK, Skinner and Elizabeth.		
Funding Source	Cost	Status
N/A	No cost	New

Offsite Connectivity and Streaming to Public		
Department(s):	Community Relations	
Summary: Increase live streaming and purchase equipment for off-site fiber connectivity to include the Community Center. We currently have fiber at the Hale Center and the Library that connect through a network back to City Hall. This fiber connection allows us the capability to produce live shows/meetings at these two offsite locations.		
Funding Source	Cost	Status
General Fund	\$2,000	New

Park Pavilion Replacement			CIP
Department(s):	Parks & Recreation		
Summary: The 13 shelters and 2 gazebos throughout Dunedin's parks are highly used by summer camps, pool visitors and the Community Garden. These shelters are aging and in need of replacement, beginning with the two shelters in Hammock Park during FY 2019.			
Funding Source	Cost	Status	
General Fund	\$130,000	New	

Patricia Corridor Improvements			CIP
Department(s):	Economic & Housing Development		
Summary: With the completion of Dunedin Commons along Patricia Avenue, this project will provide improvements such as streetscape enhancements to stimulate private investment. Costs include landscape architectural services and sidewalk improvements.			
Funding Source	Cost	Status	
General Fund	\$35,000	New	

Pavement Management & Preservation			CIP
Department(s):	Public Works - Engineering		
Summary: Continue to utilize and maintain an advanced Pavement Management / Preservation Program for analytical modeling and roadway planning preservation efforts. Thereby, the City will be providing a roadway level of service that is sustainable and safe, based on the current funding levels for the transportation needs of Dunedin residents.			
Funding Source	Cost	Status	
CGT Fund / Penny Fund	\$310,000 / \$690,000	Existing	

Pedestrian Safety Improvements- Alt 19/Main			CIP
Department(s):	Public Works- Engineering		
Summary: Installation of flashing beacons along the pedestrian crossings on Alt 19 and Main Street.			
Funding Source	Cost	Status	
Impact Fee Fund	\$20,000	Existing	

Pedestrian Safety Improvements- Edgewater Drive			CIP
Department(s):	Public Works- Engineering		
Summary: Installation of flashing beacons along the pedestrian crossings on Edgewater Drive.			
Funding Source	Cost	Status	
Impact Fee Fund	\$20,000	Existing	

Playground Equipment Replacement			CIP
Department(s):	Parks & Recreation		
Summary: The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years which requires replacement of one or two playgrounds annually. Fiscal year 2019 would install replacement equipment at MLK Recreation Center and the VFV Playground.			
Funding Source	Cost	Status	
Penny Fund	\$90,000	Revised	

Post Visioning Land Development Code Enhancements		
Department(s):	Planning & Development	
Summary: Community visioning is the process of developing consensus about what future the community wants, and then deciding what is necessary to achieve it. The Annual Visioning Report is the basis for a new and/or amended Comprehensive Plan – Future Land Use Element. The report may lead to changes in the City's Land Development Code.		
Funding Source	Cost	Status
General Fund	\$25,000	New

Purchasing Contractual Services		
Department(s):	Finance	
Summary: To provide an efficient and effective process in meeting the City's procurement needs, the Purchasing Center has contracts in place for high dollar or high volume purchases, provides a process to purchase small dollar items efficiently (credit cards, etc.), and incorporates the use of technology to facilitate the procurement process (internet, etc.).		
Funding Source	Cost	Status
General	\$27,000	Existing

Purple Heart Park		CIP
Department(s):	Parks & Recreation	
Summary: Purple Heart Park sits in the heart of Dunedin at the intersection of Main Street and Alt 19. The park was dedicated in 2008 with a monument and memorial bricks dedicated to Purple Heart recipients. This project would relocate the monument to the northeast part of the park, with better visibility. The mound would also be removed to create better open space and function.		
Funding Source	Cost	Status
General Fund	\$10,000	New

Skinner Boulevard Improvements		CIP
Department(s):	Economic & Housing Development	
Summary: Survey, design, and construction plans for Skinner Boulevard from Alt 19 to the intersection at Main Street. Improvements/enhancements would include complete streets, road diet, mast arms, landscaping, bike lanes, sidewalks and other miscellaneous improvements.		
Funding Source	Cost	Status
CRA Fund	\$200,000	New

SR 580 Corridor Study		
Department(s):	Planning & Development	
Summary: Coordinate with Public Works- Engineering to evaluate safety issues, beautification options, and corridor designation.		
Funding Source	Cost	Status
N/A	No cost	New

Trolley Stop Enhancements- Phase 2: Give Me Shelter		
Department(s):	Economic & Housing Development	
Summary: The Give Me Shelter Artistic bus shelter on Main Street across from the Hospital was completed in early 2018. The 2nd bus shelter on Main across from John Lawrence Pioneer Park is in the planning stage for FY 2019.		
Funding Source	Cost	Status
CRA Fund	\$20,000	Existing

EPIC GOAL #3:

Promote Dunedin as the Premier Coastal Community, protecting and improving our natural resources for the enjoyment of all.

Brady Box Culvert			CIP
Department(s):	Public Works- Engineering		
Summary: This Drainage Master Plan project will increase the capacity of drainage into the Spanish Trails subdivision by eliminating an existing undersized series of conduits in Brady Drive.			
Funding Source	Cost	Status	
Stormwater Fund	\$80,000	Existing	

Cedarwood & Lyndhurst CMP Design Replacement			CIP
Department(s):	Public Works- Engineering		
Summary: These structures have existed for 45+ years and have deteriorated to a point that future repairs are not economically feasible. The project will also include the restoration of portions of the downstream ditch bottom based on data supplied from the Stormwater Master Plan Update.			
Funding Source	Cost	Status	
Stormwater Fund	\$25,000	Revised	

Gabion Repair and Replacement			CIP
Department(s):	Public Works- Public Services		
Summary: The City's existing Stormwater canal systems throughout the heart of many neighborhoods, the Gabion Wired Baskets, are coming to the end of their lifespan. Currently, a comprehensive replacement schedule is being considered and will be programmed beginning in FY 2019.			
Funding Source	Cost	Status	
Stormwater Fund	\$100,000	New	

Marina Beach Sailboat Launch Improvements			CIP
Department(s):	Parks & Recreation		
Summary: This project will renovate the sailboat launching facilities at the Dunedin Marina. The scope is to remove the concrete ramp that is undermined, cracked, and unsafe. The wooden ramp will be widened and safened with the addition of a non-skid surface. Areas of the "beach" will be replaced with seagrasses to prevent erosion. A flexible mat system will be added to the shoreline and into the water to allow easy launching of vessels.			
Funding Source	Cost		
General Fund	\$35,000		

Marina Dredging			CIP
Department(s):	Parks & Recreation		
Summary: The Marina basin is subject to the accumulation of silts which settle out over time to depths that impact the operation of boats. Accumulated silts are removed by dredging at 10 to 15 years intervals depending on storm impacts.			
Funding Source	Cost	Status	
Marina Fund	\$787,500	New	

Patricia Beltrees Treatment Facility			CIP
Department(s):	Public Works- Engineering		
Summary: The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. This project includes consultant design and construction of a CDS, Suntree, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris.			
Funding Source	Cost	Status	
Stormwater Fund	\$75,000	Revised	

Sea Level Rise Initiative Implementation		
Department(s):	Public Works	
Summary: Per recommendations from the USF Community Sustainability Partnership Program (CSPP) student's presentation on Sea Level Rise, the City will assess and implement a portion of the recommendations that were presented. Such recommendations are, but not limited to: rain gardens, water-efficient landscaping, and rainwater harvesting. Implementing these changes will beautify Dunedin and educate the public while combatting flooding issues.		
Funding Source	Cost	Status
N/A	No cost	New

Stormwater Pipe Lining			CIP
Department(s):	Public Works- Public Services		
Summary: The process of relining pipes began in FY 2000 and continues annually. Remaining major pipe relining will be revisited in FY 2022. Pipe relining prioritization is based on annual pipe inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.			
Funding Source	Cost	Status	
Stormwater Fund	\$425,000	Existing	

Sustainability Within the Comprehensive Plan		
Department(s):	Planning & Development	
Summary: The City is working with the University of South Florida's Community Sustainability Partnership Program (CSPP) on a series of environmental sustainability projects. The forthcoming research and recommendations will be the basis for integrating sustainability, to the extent possible, in each of our Comprehensive Plan elements.		
Funding Source	Cost	Status
N/A	No cost	New

Underdrain Repair and Replacement			CIP
Department(s):	Public Works- Engineering		
Summary: The purpose of this project is to make planned underdrain replacements throughout the City to the failing or non-existent underdrain systems below our existing roadways. With the Pavement Management Program CIP project established and underway, this project funding will run parallel to the proposed roadway projects as directed in the pavement program model.			
Funding Source	Cost	Status	
Stormwater Fund	\$45,000	New	

EPIC GOAL #4:

Be the statewide model for environmental sustainability stewardship.

Bayshore Water Main Replacement			CIP
Department(s):	Public Works		
Summary: Existing water main pipe is an old, unlined pipe that easily breaks and does not conform in size to today's standard water main fittings. This project will replace existing water main piping from Buena Vista Drive North to San Salvador Drive that is constructed of universal cast iron pipe. In addition, new valves will be added for connection and future operation and maintenance.			
Funding Source	Cost	Status	
Water/WW Fund	\$50,000	Revised	

Beltrees St Gravity Sewer Extension			CIP
Department(s):	Public Works- Wastewater		
Summary: Beltrees St. is scheduled for resurfacing in the near future. Extending the gravity sanitary sewer at this time will provide for the eventual elimination of septic tanks on properties along this street.			
Funding Source	Cost	Status	
Water/WW Fund	\$25,000	Revised	

Citywide Exterior Facility Painting			CIP
Department(s):	Public Works		
Summary: Citywide, paint is starting to peel and discolor on public facilities which will lead to costly repairs in the future if not addressed. In FY 2019, facility painting is scheduled for the MLK Center.			
Funding Source	Cost	Status	
General Fund	\$28,000	Existing	

Citywide HVAC Replacements			CIP
Department(s):	Public Works		
Summary: This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy. In FY 2019, two 40-ton chillers in the Community Center will be replaced, ductwork will be replaced in the Blatchley House, FS 60 bunkroom, and Wastewater Treatment Plant split system.			
Funding Source	Cost	Status	
General Fund	\$580,000	Existing	

Citywide Parking Lot Resurfacing			CIP
Department(s):	Public Works, Parks & Recreation		
Summary: During FY 2019, the Jerry Lake Park parking lot will be resurfaced and striped. Future plans include resurfacing the Community Center and Library parking lots in FY 2020, and the Marina parking lot and road in FY 2023.			
Funding Source	Cost	Status	
General Fund	\$20,000	Existing	

Citywide Radio System Upgrade			CIP
Department(s):	Public Works- Public Services		
Summary: This initiative will replace the City's exiting radio system and upgrade to an 800 MHz system, compatible with Pinellas County and Emergency Management Operations. FY 2019 efforts will explore costs for conversion and seek grants from the Department of Homeland Security.			
Funding Source	Cost	Status	
N/A	No cost	Existing	

Citywide Roof Replacements			CIP
Department(s):	Public Works		
Summary: During FY 2019, the roofs will be replaced on the Hale Center at the entry to the south end of the building, and on the Pool Storage building.			
Funding Source	Cost	Status	
General Fund	\$162,000	Existing	

Curlew Reclaimed Water Tank Repainting		
Department(s):	Public Works- Engineering	
Summary: The Curlew Reclaimed Water Tank was scheduled for repainting in FY 2018. This project has been delayed and will be carried-forward in FY 2019.		
Funding Source	Cost	Status
Water/WW	\$250,000	New

Curlew Road Water Main Replacement			CIP
Department(s):	Public Works- Engineering		
Summary: A portion of this water main suffered from a failure and needs to be replaced.			
Funding Source	Cost	Status	
Water/WW	\$100,000	New	

Electrical Grid Assessment		
Department(s):	Public Works- Engineering	
Summary: Create a strategy for moving forward in regard to the franchise agreement with Duke Energy and develop a plan for conducting an assessment of the City of Dunedin's electrical grid.		
Funding Source	Cost	Status
N/A	N/A	New

Fire Facilities A/C Duct Cleaning		
Department(s):	Public Works- Public Services	
Summary: A/C Duct Cleaning for Station 60, Station 61, Station 62, and Fire Administration.		
Funding Source	Cost	Status
General	\$8,000	New

Fire Station #60 Restroom Renovation			CIP
Department(s):	Fire/Rescue		
Summary: Renovations to the 4 restrooms are needed. Officer's Restroom - Replace Vinyl Flooring (with tile), Replace Shower, replace sink and cabinet, add exhaust fan, and refurbish lockers. Firefighter Restrooms (3) – Repair or replace showers, vinyl flooring (with tile), replace sinks and cabinets.			
Funding Source	Cost	Status	
General	\$65,000	New	

Fleet Replacements			CIP
Department(s):	Public Works- Fleet		
Summary: The Fleet Replacement Schedule is revised annually to reflect deferrals and changes.			
Funding Source	Cost	Status	
Fleet	\$274,300	Ongoing	

Garrison Road Sewer Main Installation			CIP
Department(s):	Public Works- Engineering		
Summary: This project would provide sewer access to approximately 10 homes on Garrison Rd that are currently on Septic Tanks. Currently, eight of these homes are in a county enclave. Connection to the City sewer system would require annexation. As this is an extension of our collection system, impact fees would be used to fund this project. The removal of septic tanks increases water quality in our watershed and reduces the amount of pollutants that flow into our creeks and intra-coastal waterways.			
Funding Source	Cost	Status	
Water/WW Fund	\$150,000	New	

Green City / FGBC Recertification		
Department(s):	Public Works- Solid Waste	
Summary: By November 2018, the City's Green City designation through the Florida Green Building Coalition (FGBC) will be up for renewal. Staff will be evaluating the different certifications (STAR, FGBC, etc.) to determine which will be beneficial to the City's environmental commitment		
Funding Source	Cost	Status
Solid Waste Fund	\$8,000	Existing

Ready for 100 Initiative Implementation		
Department(s):	Public Works	
Summary: In July 2017, the Mayor signed the Sierra Clubs "Mayors for Clean Energy" initiative. By signing this initiative, the City will strive to reduce their dependency on fossil fuels and encourage the use of renewable resources. This can be achieved by various pursuits such as, but not limited to; building to net zero standards, installing solar fields, and reducing our carbon footprint.		
Funding Source	Cost	Status
N/A	No cost	New

Solar Technology Incentives		
Department(s):	Public Works	
Summary: Partner with the USF Community Sustainability Partnership Program (CSPP) to assess the City's options to switch energy sources to that of renewable resources. The City will consider the feasibility and economic benefits of converting specific City-owned buildings to net-zero energy by using solar power, among other strategies.		
Funding Source	Cost	Status
General	\$50,000	New

Water Production Well Facilities			CIP
Department(s):	Public Works- Engineering		
Summary: The City continues to add new production wells to supply raw water to the Water Treatment Plant (WTP). Many of the existing production wells have pumps, motors, transmission piping, electrical panels and controls that have deteriorated due to age and are no longer functional. In FY19, three new production wells will be drilled.			
Funding Source	Cost	Status	
Water/WW Fund	\$50,000	Revised	

WTP Design-Build CIP		
Department(s):	Public Works- Engineering	
Summary: The Water Treatment Plant (WTP) is producing water to meet the required capacity, however, the plant has reached the end of its life and many items are obsolete and/or not operating according to design/requirements. This project entails replacing aged equipment, updating treatment technologies, increasing operational and power efficiencies, and providing a safe, reliable potable water source for the City's citizens.		
Funding Source	Cost	Status
Water/WW Fund	\$13,986,000	Existing

WTP Ground Storage Tank Inspections & Repairs		
Department(s):	Public Works- Engineering	
Summary: The Florida Department of Environmental Protection (FDEP) requires inspections of the interior of ground storage tanks every five years. The tanks were last inspected in 2014.		
Funding Source	Cost	Status
Water/WW Fund	\$50,000	Existing

WW Lift Station Back-up / Emergency Pumps CIP		
Department(s):	Public Works- Engineering	
Summary: On an average day, approximately 600,000 gallons per day of raw sewage flows into LS #8, and 800,000 gallons per day flows into lift station #15. If we experience a power outage, or experience an extreme rain event(s) that may increase flows, we could have sanitary sewer overflows, resulting in an unauthorized raw sewage discharge and presenting a public health concern. These back up pumps will automatically turn on in the event of a power outage and/or assist the existing lift station pumps to keep up with occasional above normal flows.		
Funding Source	Cost	Status
Water/WW Fund	\$70,000	Revised

WW Lift Station Force Main Replacements CIP		
Department(s):	Public Works- Engineering	
Summary: Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a force main (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. Unauthorized raw sewage discharge presents a public health hazard; therefore, force mains are being replaced in FY 2019.		
Funding Source	Cost	Status
Water/WW Fund	\$50,000	Revised

WWTP Electrical System Upgrade CIP		
Department(s):	Public Works- Engineering	
Summary: Electrical improvements to the original Waste Water Treatment Plant (WWTP) will restore the system's reliability, redundancy and safety. This project needs to coincide with similar work at the water plant in order to have comparable equipment. This project will replace existing electrical main switch gear and install back-up switch gear, upgrade all motor control centers and add dual feeds to each motor control center throughout the WWTP.		
Funding Source	Cost	Status
Water/WW Fund	\$500,000	Existing

WWTP Facility 8, Filter Building Noise Attenuation Project			CIP
Department(s):	Public Works- Engineering		
Summary: The Facility 8, Filter Building Noise Attenuation Project was identified in the Water/Wastewater Master Plan. Facility 8, also known as the "Filter Building", contains large pumps and motors used in the operation of the filters. These pumps and motors create noise during the backwash operation of the filters. The purpose of the project is to provide noise attenuation for the building.			
Funding Source	Cost	Status	
Water/WW Fund	\$50,000	Existing	

WWTP Outfall Piping Repair			CIP
Department(s):	Public Works- Engineering		
Summary: The original Wastewater Treatment Plant (WWTP) 36" final outfall piping is over 27 years old. The original piping is in need of cleaning, televising and potential of lining the entire 2,250 feet of piping if needed. This project will restore the system's reliability, redundancy and safety			
Funding Source	Cost	Status	
Water/WW Fund	\$100,000	Existing	

EPIC GOAL #5:

Enhance community and employee relationship strategies that strengthen inclusiveness, respect, transparency and collaborative engagement.

Apprenticeship Program		
Department(s):	Human Resources & Risk Management	
Summary: Develop and implement an apprenticeship program to work with City Departments.		
Funding Source	Cost	Status
N/A	No Cost	New

City Manager's Leadership Scholarship		
Department(s):	City Manager	
Summary: The City Manager's Leadership Scholarship will provide essential focused training to build or improve the core leadership skills and effectiveness of employees identified by a Department Head or the City Manager.		
Funding Source	Cost	Status
General	\$7,000	New

City Talk Show		
Department(s):	Community Relations	
Summary: Develop a City Talk Show that can be aired on Dunedin TV to provide a platform for the Mayor and City Commission to discuss topics of interest to citizens.		
Funding Source	Cost	Status
N/A	No cost	New

Citywide Scanning			CIP
Department(s):	IT Services, Planning & Development, City Clerk		
Summary: This project consists of converting all City records that are currently stored on rolls of microfilm or sheets of microfiche, to be digitally transferred into PDF format for easy accessibility of these documents by the public and by City employees.			
Funding Source	Cost	Status	
Building Fund	\$65,100	New	

Commission Agenda Item Policies & Procedures		
Department(s):	City Clerk	
Summary: Update Policies & Procedures to address agenda item deadlines, responsibilities, proper documentation, etc. Review Policies & Procedures annually with Department Heads		
Funding Source	Cost	Status
N/A	No Cost	New

Control Room Upgrades		
Department(s):	Community Relations	
Summary: The headend computer playback system and server for airing of TV programs is in need of replacement. The current playback system is out of warranty and can no longer be updated.		
Funding Source	Cost	Status
General Fund	\$20,000	New

Debt Planning, Issuance & Compliance for Capital Assets		
Finance	Finance	
Summary: Several major capital projects within the next fiscal year will require borrowing. The Finance Department is the lead on planning, assembling the City's team of consultants, issuance, and compliance reporting for debt.		
Funding Source	Cost	Status
N/A	N/A	N/A

Development & Coordination of Business Plan		
Finance	Finance	
Summary: Finance Department staff produced the City's First Annual Business Plan for FY 2019 and will ensure that all initiatives are properly funded and budgeted. Department Heads will be reporting to the City Manager quarterly on the progress of each initiative.		
Funding Source	Cost	Status
N/A	N/A	N/A

E-Town Hall		
Department(s):	Community Relations	
Summary: Using social media or the City website, launch an E-Town Hall to create an online forum or event where City Commission can address citizens who participate online and answer questions and/or promote discussion about important City issues.		
Funding Source	Cost	Status
N/A	No cost	New

Emergency Operations Center (EOC) & Fire Training Facility			CIP
Department(s):	Fire		
Summary: The City's Draft Comprehensive Plan from 2012 calls for a plan to relocate the Emergency Operations Center (EOC) to a new location within 5 years. The current EOC location at the MLK Center is directly on the border of the hurricane storm surge maps for a Category 3 storm. The building will also serve as the Fire Dept. Training Facility. Architectural design will begin in FY 2018 with construction beginning in FY 2019.			
Funding Source	Cost	Status	
Penny Fund / General Fund	\$1,645,400 / \$193,600	New	

Employee Continuing Education		
Department(s):	Human Resources & Risk Management	
Summary: Motivate employees of the City to obtain additional education or training that will enhance the employee's job performance and prepare them for advancement in the future.		
Funding Source	Cost	Status
General	\$5,000	New

Employee Engagement		
Department(s):	Human Resources & Risk Management	
Summary: Work towards a high level of employee engagement.		
Funding Source	Cost	Status
N/A	No Cost	New

Enterprise Resource Planning (ERP) Implementation		CIP
Department(s):	IT Services	
Summary: The City of Dunedin's current Enterprise Resource Planning (ERP) software has reached end of its life in its ability to serve the employees and the public in its current configuration. Through an RFP, Tyler Technologies' Munis product was selected and acquired in FY 2017. This technology solution will meet the operational needs of the City to provide more efficient and effective delivery of service.		
Funding Source	Cost	Status
IT Services Fund	\$87,500	Ongoing

Fire Accreditation		
Department(s):	Fire	
Summary: The Fire Rescue Department will apply for accreditation with the Center for Public Safety Excellence. Development of a community risk assessment, creating department goals and objectives and a standard of error, evaluation of agency performance, reviewing the strategic plan, and creating a self-assessment manual will establish benchmarks that can ensure the department is delivering quality, sound and innovative services.		
Funding Source	Cost	Status
General Fund	\$6,500	New

Florida Business Incubator Sponsorship		
Department(s):	Economic & Housing Development	
Summary: With the use of the USF Entrepreneurial Best Practices, Study staff will look to build on the success of the Florida Business Incubator Program.		
Funding Source	Cost	Status
General Fund	\$30,000	Existing

Housing Needs Assessment		
Department(s):	Economic & Housing Development	
Summary: The City of Dunedin desires to conduct a Housing Needs Assessment to consider the affordable and workforce opportunities that exist in the City and what the additional needs are. A Housing Assessment will be the first step in determining our inventory and needs.		
Funding Source	Cost	Status
General Fund	\$25,000	New

Increase Community Outreach		
Department(s):	Community Relations	
Summary: With the addition of the new Public Information Coordinator position in the Community Relations Department, we plan to engage more with the community at public events. Additionally, we will continue to pursue emerging technologies that enhance our outreach and communication with the public. The goal is to work towards becoming a citizen centric community.		
Funding Source	Cost	Status
N/A	No Cost	New

Law Enforcement Annual Evaluation		
Department(s):	Human Resources & Risk Management	
Summary: Initiate an annual evaluation of law enforcement services to ensure effective use of City funds and effective deployment of Sheriff's Office resources.		
Funding Source	Cost	Status
N/A	No Cost	New

MS Office 2019 Enterprise Software Licensing Project		CIP
Department(s):	IT Services	
Summary: This project will replace existing Microsoft Office version 2010 that is the standard software for the City's word-processing, spreadsheets and email, as well as other applications.		
Funding Source	Cost	Status
IT Services Fund	\$100,000	New

Network Infrastructure Upgrades		CIP
Department(s):	IT Services	
Summary: This project will replace aging network switches with new 10G switches that provide faster connectivity speeds, increased load balancing and warranties. Current network switches consist of various makes and models that support phone, network and internet services.		
Funding Source	Cost	Status
IT Services Fund	\$50,000	New

New City Hall		CIP
City Manager	City Manager	
Summary: This project provides for construction of a 36,000 square foot municipal services complex which will relocate facilities at City Hall (542 Main St.), Technical Services (737 Loudon) and the Municipal Services Building (750 Milwaukee Ave.).		
Funding Source	Cost	Status
Penny Fund	12,700,000	New

Owner's Representative – City Projects		
Department(s):	City Manager	
Summary: To provide efficient and effective processes in meeting the City's needs with the Blue Jays Stadium, New City Hall and EOC projects, this contracted position will report to the Deputy City Manager and will be on the construction sites and paid with project funds.		
Funding Source	Cost	Status
Projects	\$90,000	New

PayScale Subscription		
Department(s):	Human Resources & Risk Management	
Summary: Implement PayScale software for evaluation and reporting of employee benefits and compensation.		
Funding Source	Cost	Status
General Fund	\$16,000	New

Phone System Upgrade		CIP
Department(s):	City Clerk	
Summary: The current phone system software is outdated and at risk of failure. Upgrade of the phone system will improve and enhance communications within the City.		
Funding Source	Cost	Status
IT Services Fund	\$89,000	New

Public Records, Roberts Rules & Sunshine Training		
City Clerk	City Clerk	
Summary: Provide staff with annual public records management training. Host an annual seminar for the City Commission, employees, boards and committees, and/or others as applicable regarding Roberts Rules of Order and the Sunshine Laws to ensure active members/liasons are adhering to their requirements.		
Funding Source	Cost	Status
N/A	No Cost	New

Resident Survey		
Department(s):	City Manager	
Summary: In order to establish a baseline understanding of the status of citizen satisfaction with City services and guide efforts to improve in the future, the City will conduct a Resident Survey during FY 2019. The survey will assess satisfaction with the current level of services, assess the community's needs and identify priorities, and assess progress the City is making in achieving its sustainability objectives.		
Funding Source	Cost	Status
General	\$20,000	New

Wellness Program		
Department(s):	Human Resources & Risk Management	
Summary: Refine the City's Wellness program to promote employee involvement and support healthy habits.		
Funding Source	Cost	Status
Health Benefits Fund	\$5,000	New



Appendix B

FY 2018 Progress on Initiatives

*FY 2019 PROPOSED
OPERATING & CAPITAL
BUDGET*

SUMMARY OF Q3 PROGRESS ON INITIATIVES BY STRATEGIC PRIORITY

INIT	DESCRIPTION	LEAD DEPT	DEPT 2	DEPT 3	DEPT 4	DEPT 5	STATUS	% COMP
ECONOMIC DEVELOPMENT								
1.1	Continue to grow the Florida Business Incubator	Eco & Hsg Dev					In progress	70%
1.2	Implement CRA Master Plan 2033	Eco & Hsg Dev	Public Works				In progress	75%
1.3	Complete the downtown/Gateway market analysis	Eco & Hsg Dev					Complete	100%
1.4	Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).	Plng & Dev	Eco & Hsg Dev				In progress	50%
1.5	Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.	Eco & Hsg Dev					In progress	60%
1.6	Recognize and encourage the arts, culture, tourism and eco-tourism as economic drivers.	Eco & Hsg Dev	Parks & Rec	Comm Rel	Plng & Dev	Library	In progress	90% 75%
1.7	Initiate and develop a critical plan schedule for Skinner Blvd. enhancements. Skinner Blvd. Corridor Analysis	Eco & Hsg Dev					In progress	90% Grant 25% CIP
1.8	Recommendation to City Commission on incentives	Plng & Dev	Parks & Rec	Eco & Hsg Dev			In progress	50%
1.9	Sign code update	City Manager	Plng & Dev				In progress	40%
1.10	Recognize and encourage historic preservation and Dunedin's unique history.	Plng & Dev	Library	Comm Rel			In progress	50%
1.11	Public arts initiative	City Manager					In progress	75%
1.12	Renovate and construct new facilities at the Dunedin Stadium and Englebert Complex for the Spring Training operations of the Toronto Blue Jays.	Parks & Rec	City Manager	Public Works	Eco & Hsg Dev		In progress	20%
1.13	Downtown Parking Garage lease	Eco & Hsg Dev					In progress	90%
1.14	Main Street Trolley Stop Enhancements	Eco & Hsg Dev	Public Works				In progress	50%
FISCAL SUSTAINABILITY								
2.1	Approve a recurring annual budget that is fiscally sound and stable across all funds	Finance					Complete	100%
2.2	Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.	Finance					Complete	100%
2.3	Finalize a Penny IV funding plan for 2020-2029	Finance	City Manager				Complete	50%
2.4	Select an auditor for FY 2019 through RFP	Finance					In progress	5%
2.5	Banking services conversion	Finance					In progress	10%
INFRASTRUCTURE								
3.1	Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.	Public Works	IT Services				In progress	20%
3.2	Ensure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City Structures, as well as a Pre-Post Storm Event vehicle storage facility.	Fire Rescue	Public Works	Finance	IT Services	City Manager	In progress	5%
3.3	Develop a Multi-Modal Plan for establishing a community network throughout the City (for all modes of transportation). As a consultant led project, solicit input from appropriate City Departments and Advisory Committees to develop a thorough report and multi-modal plan for vehicles, trucks, golf-carts, bicyclists, and pedestrians.	Public Works	Plng & Dev	Eco & Hsg Dev	Comm Rel	Parls & Rec	In progress	5%
3.4	Replacement of the old wooden pedestrian bridges at Hammock Park with more durable and sustainable aluminum bridges.	Parks & Rec	Public Works				In progress	5%
3.5	Renovations and replacement of the roof of the Golf Cart Barn at the Dunedin Golf Club.	Parks & Rec	Public Works				In progress	20%
3.6	Complete a sediment removal project at the Dunedin Marina for improved navigation.	Parks & Rec	Public Works				In progress	5%
3.7	Renovate the Dunedin Community Center parking lot including the replacement of the gravel parking areas with a pervious concrete. The renovations will allow for a more stable and safer surface as well as increased efficiency with designated parking space lines for definition.	Parks & Rec	Public Works				In progress	40%
3.8	Edgewater Drive Pedestrian Safety Improvements	Public Works					In progress	5%
3.9	Main St. & Alt. 19 Pedestrian Safety Improvements	Public Works					In progress	10%
3.10	Stormwater Pipe Lining	Public Works					In progress	30%
3.11	Gabion Repair & Replacement Program	Public Works					In progress	25%
3.12	Evaluate logistics to start a trial ferry program at the day docks and begin feasibility and funding contributions for a permanent structure.	Public Works	Parks & Rec				Complete	100%
3.13	Patricia Beltrees Treatment	Public Works					Not started	0%
3.14	Pavement Management Program	Public Works					In progress	15%
3.15	WW Lift Station Forcmain Replacements	Public Works					Not started	0%
3.16	WW Lift Station Emergency Pumps	Public Works					In progress	15%
3.17	WWTP Replacement Blowers	Public Works					In progress	8%
3.18	WWTP Building, Wall & Tank Painting	Public Works					In progress	95%
3.19	Curlew Elevated Reclaimed Tank Painting	Public Works					Not started	0%
3.20	WWTP Outfall Piping Repair	Public Works					In progress	5%
3.21	SR 580 Tie-ins	Public Works					In progress	10%
3.22	Production Well Facilities	Public Works					Not started	0%
3.23	Bayshore Water Main	Public Works					Not started	0%
3.24	WTP Design-Build	Public Works					In progress	4%
3.25	Marina "A" Dock Reconstruction	Public Works					In progress	60%
3.26	Replace Canvas awning/roof on the outdoor/ Sindoos stage at the Dunedin Community Center	Parks & Rec	Public Works				In progress	40%

INTERNAL OPERATIONS & SERVICES								
INIT	DESCRIPTION	LEAD DEPT	DEPT 2	DEPT 3	DEPT 4	DEPT 5	STATUS	% COMP
4.1	Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.	IT Services	Finance	HR & Risk Mgt			In progress	Phs 1: 25% Phs 2: 85%
4.2	Identify location, design, bid, and construct a dog park to replace the Happy Tails dog park at Vanech Recreation Complex.	Parks & Rec	Public Works				In progress	5%
4.3	Construct replacement playgrounds at Edgewater Park and Scotsdale Park to serve the needs of the community. Incorporate elements of inclusive design for wheelchair access and multi-generational use to the Edgewater Park equipment.	Parks & Rec					Complete	100%
4.4	Upgrade existing City radio system to 800 MHz system compatible with Pinellas County and emergency management systems.	Public Works	Fire Rescue				In progress	5%
4.5	Software Compliancy Project - This City is required to be in compliance with the number of software licenses installed compared to the number of licenses purchased. This project consists of the implementation of a system that will automatically regulate the software licenses installed on City devices.	IT Services					In progress	Phs 1: 50% Phs 2: 0% Phs 3: 0% Phs 4: 0%
4.6	MS Office 2016 Enterprise Software Licensing Project	IT Services					Not started	0%
4.7	Fleet Replacements	Public Works					In progress	25%
4.8	Citywide HVAC Replacements	Public Works					In progress	50%
4.9	Citywide Roof Replacements	Public Works					In progress	35%
4.10	Citywide Exterior Facilities Painting	Public Works					In progress	25%
4.11	Parks Restroom Renovation	Parks & Rec					Complete	100%
4.12	Research and make recommendation on establishing a citywide intranet	IT Services					In progress	1%
4.13	Electronic Agenda	City Manager	Comm Rel	City Clerk	IT Services		In progress	40%
4.14	Intranet	IT Services	Comm Rel	HR & Risk Mgt			In progress	1%
4.15	Implement online Agenda Management system	City Clerk					In progress	15%
4.16	Implement Online Board & Committee Management Tool	City Clerk					In progress	5%
COMMUNITY RELATIONSHIPS								
5.1	Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.	Comm Rel					Complete	100%
5.2	Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.	Comm Rel					In progress	70%
5.3	Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit, request an inspection, pay invoices and more.	Comm Rel	IT Services				Not started	0%
5.4	ADA compliance of city website	Comm Rel	City Clerk	IT Services			In progress	Phs 1: 5% Phs 2: 85% Phs 3: 5% Phs 4: 0%
5.5	Citizens Academy	City Manager	Comm Rel				In progress	75%
5.6	Create Community E-Newsletter	City Manager	Comm Rel				Complete	100%
HUMAN RESOURCES								
6.1	Ensure salary and benefits that are competitive and attractive	HR & Risk Mgt					In progress	25%
6.2	Develop and update City policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.	HR & Risk Mgt					In progress	5%
6.3	Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.	HR & Risk Mgt					In progress	35%
6.4	Successfully complete IAFF negotiations. The current collective bargaining agreement with the Dunedin Firefighters ends on September 30, 2018.	HR & Risk Mgt	Fire Rescue	Finance	City Manager		Complete	100%
6.5	Work with departments to ensure Citywide staffing levels. Meet with Department Heads to discuss current staffing levels and determine whether the department is sufficiently staffed. Assist with any personnel requests through the budget process.	HR & Risk Mgt					Complete	100%
6.6	Develop procedures to introduce and promote succession planning and career-pathing in departments. Work with supervisors to educate and guide them through the development of practical succession plans for key department positions, and career path guidelines for all employees.	HR & Risk Mgt					Not started	0%
6.7	Activate an Employee Engagement Committee to gain employee buy-in on engagement initiatives, employee benefits offerings, and provide a forum for employees to discuss issues and concerns with Human Resources.	HR & Risk Mgt					In progress	5%
ENVIRONMENTAL SUSTAINABILITY								
7.1	Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.	Plng & Dev	City Manager				In progress	75%
7.2	Promote, support and require (as appropriate) the use of solar energy.	Plng & Dev					In progress	50%
7.3	Encourage efficiency in energy use and the development and use of energy from renewable sources.	Public Works	City Manager	Plng & Dev			In progress	10%
7.4	Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship	Public Works	City Manager				In progress	10%
7.5	Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan	Plng & Dev					In progress	5%
7.6	Construct a low-profile boardwalk through Fern Trail at Hammock Park. The trail has been closed for several years due to the rehydration of the area. The boardwalk will provide safe visitor access and environmental education and appreciation of this habitat.	Parks & Rec	Public Works				In progress	20%
7.7	Explore revisions to the Parkland Dedication Ordinance (LDO) to address the complexity and equity of contributions and utilize the funding to address the service area gaps identified in the Parks & Rec Strategic Plan.	Parks & Rec	Plng & Dev	Eco & Hsg Dev	Parks & Rec		In progress	75%
7.8	Promote and encourage our commitment to reduce our carbon footprint and dependency on fossil fuels	Public Works					In progress	10%
7.9	Watershed Management Plan/Curlew Creek & Smith Bayou	Public Works					In progress	61%
7.10	Watershed Management Plan/Stormwater Master Plan	Public Works					In progress	19%
7.11	Develop procedures and processes that promote green initiatives	HR & Risk Mgt					In progress	10%

SUMMARY OF Q3 PROGRESS ON INITIATIVES BY DEPARTMENT

INIT	DESCRIPTION	LEAD DEPT	DEPT 2	DEPT 3	DEPT 4	DEPT 5	STATUS	% COMP
4.15	Implement online Agenda Management system	City Clerk					In progress	15%
4.16	Implement Online Board & Committee Management Tool	City Clerk					In progress	5%
1.9	Sign code update	City Manager	Plng & Dev				In progress	40%
1.11	Public arts initiative	City Manager					In progress	75%
4.13	Electronic Agenda	City Manager	Comm Rel	City Clerk	IT Services		In progress	40%
5.5	Citizens Academy	City Manager	Comm Rel				In progress	75%
5.6	Create Community E-Newsletter	City Manager	Comm Rel				Complete	100%
5.1	Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.	Comm Rel					Complete	100%
5.2	Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.	Comm Rel					In progress	70%
5.3	Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit, request an inspection, pay invoices and more.	Comm Rel	IT Services				Not started	0%
5.4	ADA compliance of city website	Comm Rel	City Clerk	IT Services			In progress	Phs 1: 5% Phs 2: 85% Phs 3: 5% Phs 4: 0%
1.1	Continue to grow the Florida Business Incubator	Eco & Hsg Dev					In progress	70%
1.2	Implement CRA Master Plan 2033	Eco & Hsg Dev	Public Works				In progress	75%
1.3	Complete the downtown/Gateway market analysis	Eco & Hsg Dev					Complete	100%
1.5	Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.	Eco & Hsg Dev					In progress	60%
1.6	Recognize and encourage the arts, culture, tourism and eco-tourism as economic drivers.	Eco & Hsg Dev	Parks & Rec	Comm Rel	Plng & Dev	Library	In progress	90%/25%
1.7	Initiate and develop a critical plan schedule for Skinner Blvd. enhancements. Skinner Blvd. Corridor Analysis	Eco & Hsg Dev					In progress	% Grant 25% CIP
1.13	Downtown Parking Garage lease	Eco & Hsg Dev					In progress	90%
1.14	Main Street Trolley Stop Enhancements	Eco & Hsg Dev	Public Works				In progress	50%
2.1	Approve a recurring annual budget that is fiscally sound and stable across all funds	Finance					Complete	100%
2.2	Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.	Finance					Complete	100%
2.3	Finalize a Penny IV funding plan for 2020-2029	Finance	City Manager				Complete	50%
2.4	Select an auditor for FY 2019 through RFP	Finance					In progress	5%
2.5	Banking services conversion	Finance					In progress	10%
3.2	Ensure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City Structures, as well as a Pre-Post Storm Event vehicle storage facility.	Fire Rescue	Public Works	Finance	IT Services	City Manager	In progress	5%
6.1	Ensure salary and benefits that are competitive and attractive	HR & Risk Mgt					In progress	25%
6.2	Develop and update City policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.	HR & Risk Mgt					In progress	5%
6.3	Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.	HR & Risk Mgt					In progress	35%
6.4	Successfully complete IAFF negotiations. The current collective bargaining agreement with the Dunedin Firefighters ends on September 30, 2018.	HR & Risk Mgt	Fire Rescue	Finance	City Manager		Complete	100%
6.5	Work with departments to ensure Citywide staffing levels. Meet with Department Heads to discuss current staffing levels and determine whether the department is sufficiently staffed. Assist with any personnel requests through the budget process.	HR & Risk Mgt					Complete	100%
6.6	Develop procedures to introduce and promote succession planning and career-pathing in departments. Work with supervisors to educate and guide them through the development of practical succession plans for key department positions, and career path guidelines for all employees.	HR & Risk Mgt					Not started	0%
6.7	Activate an Employee Engagement Committee to gain employee buy-in on engagement initiatives, employee benefits offerings, and provide a forum for employees to discuss issues and concerns with Human Resources.	HR & Risk Mgt					In progress	5%
7.11	Develop procedures and processes that promote green initiatives	HR & Risk Mgt					In progress	10%
4.1	Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.	IT Services	Finance	HR & Risk Mgt			In progress	Phs 1: 25% Phs 2: 85%
4.5	Software Compliancy Project - This City is required to be in compliance with the number of software licenses installed compared to the number of licenses purchased. This project consists of the implementation of a system that will automatically regulate the software licenses installed on City devices.	IT Services					In progress	Phs 1: 50% Phs 2: 0% Phs 3: 0% Phs 4: 0%
4.6	MS Office 2016 Enterprise Software Licensing Project	IT Services					Not started	0%
4.12	Research and make recommendation on establishing a citywide intranet	IT Services					In progress	1%
4.14	Intranet	IT Services	Comm Rel	HR & Risk Mgt			In progress	1%
1.12	Renovate and construct new facilities at the Dunedin Stadium and Englebert Complex for the Spring Training operations of the Toronto Blue Jays.	Parks & Rec	City Manager	Public Works	Eco & Hsg Dev		In progress	20%
3.4	Replacement of the old wooden pedestrian bridges at Hammock Park with more durable and sustainable aluminum bridges.	Parks & Rec	Public Works				In progress	5%
3.5	Renovations and replacement of the roof of the Golf Cart Barn at the Dunedin Golf Club.	Parks & Rec	Public Works				In progress	20%
3.6	Complete a sediment removal project at the Dunedin Marina for improved navigation.	Parks & Rec	Public Works				In progress	5%
3.7	Renovate the Dunedin Community Center parking lot including the replacement of the gravel parking areas with a pervious concrete. The renovations will allow for a more stable and safer surface as well as increased efficiency with designated parking space lines for definition.	Parks & Rec	Public Works				In progress	40%

INIT	DESCRIPTION	LEAD DEPT	DEPT 2	DEPT 3	DEPT 4	DEPT 5	STATUS	% COMP
3.26	Replace Canvas awning/roof on the outdoor/ Sindoon stage at the Dunedin Community Center	Parks & Rec	Public Works				In progress	40%
4.2	Identify location, design, bid, and construct a dog park to replace the Happy Tails dog park at Vanech Recreation Complex.	Parks & Rec	Public Works				In progress	5%
4.3	Construct replacement playgrounds at Edgewater Park and Scotsdale Park to serve the needs of the community. Incorporate elements of inclusive design for wheelchair access and multi-generational use to the Edgewater Park equipment.	Parks & Rec					Complete	100%
4.11	Parks Restroom Renovation	Parks & Rec					Complete	100%
7.6	Construct a low-profile boardwalk through Fern Trail at Hammock Park. The trail has been closed for several years due to the rehydration of the area. The boardwalk will provide safe visitor access and environmental education and appreciation of this habitat.	Parks & Rec	Public Works				In progress	20%
7.7	Explore revisions to the Parkland Dedication Ordinance (LDO) to address the complexity and equity of contributions and utilize the funding to address the service area gaps identified in the Parks & Rec Strategic Plan.	Parks & Rec	Plng & Dev	Eco & Hsg Dev	Parks & Rec		In progress	75%
1.4	Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).	Plng & Dev	Eco & Hsg Dev				In progress	50%
1.8	Recommendation to City Commission on incentives	Plng & Dev	Parks & Rec	Eco & Hsg Dev			In progress	50%
1.10	Recognize and encourage historic preservation and Dunedin's unique history.	Plng & Dev	Library	Comm Rel			In progress	50%
7.1	Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.	Plng & Dev	City Manager				In progress	75%
7.2	Promote, support and require (as appropriate) the use of solar energy.	Plng & Dev					In progress	50%
7.5	Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan	Plng & Dev					In progress	5%
3.1	Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.	Public Works	IT Services				In progress	20%
3.3	Develop a Multi-Modal Plan for establishing a community network throughout the City (for all modes of transportation). As a consultant led project, solicit input from appropriate City Departments and Advisory Committees to develop a thorough report and multi-modal plan for vehicles, trucks, golf-carts, bicyclists, and pedestrians.	Public Works	Plng & Dev	Eco & Hsg Dev	Comm Rel	Parls & Rec	In progress	5%
3.8	Edgewater Drive Pedestrian Safety Improvements	Public Works					In progress	5%
3.9	Main St. & Alt. 19 Pedestrian Safety Improvements	Public Works					In progress	10%
3.10	Stormwater Pipe Lining	Public Works					In progress	30%
3.11	Gabion Repair & Replacement Program	Public Works					In progress	25%
3.12	Evaluate logistics to start a trial ferry program at the day docks and begin feasibility and funding contributions for a permanent structure.	Public Works	Parks & Rec				Complete	100%
3.13	Patricia Beltrees Treatment	Public Works					Not started	0%
3.14	Pavement Management Program	Public Works					In progress	15%
3.15	WW Lift Station Forceman Replacements	Public Works					Not started	0%
3.16	WW Lift Station Emergency Pumps	Public Works					In progress	15%
3.17	WWTP Replacement Blowers	Public Works					In progress	8%
3.18	WWTP Building, Wall & Tank Painting	Public Works					In progress	95%
3.19	Curlew Elevated Reclaimed Tank Painting	Public Works					Not started	0%
3.20	WWTP Outfall Piping Repair	Public Works					In progress	5%
3.21	SR 580 Tie-ins	Public Works					In progress	10%
3.22	Production Well Facilities	Public Works					Not started	0%
3.23	Bayshore Water Main	Public Works					Not started	0%
3.24	WTP Design-Build	Public Works					In progress	4%
3.25	Marina "A" Dock Reconstruction	Public Works					In progress	60%
4.4	Upgrade existing City radio system to 800 MHz system compatible with Pinellas County and emergency management systems.	Public Works	Fire Rescue				In progress	5%
4.7	Fleet Replacements	Public Works					In progress	25%
4.8	Citywide HVAC Replacements	Public Works					In progress	50%
INIT	DESCRIPTION	LEAD DEPT	DEPT 2	DEPT 3	DEPT 4	DEPT 5	STATUS	% COMP
4.9	Citywide Roof Replacements	Public Works					In progress	35%
4.10	Citywide Exterior Facilities Painting	Public Works					In progress	25%
7.3	Encourage efficiency in energy use and the development and use of energy from renewable sources.	Public Works	City Manager	Plng & Dev			In progress	10%
7.4	Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship	Public Works	City Manager				In progress	10%
7.8	Promote and encourage our commitment to reduce our carbon footprint and dependency on fossil fuels	Public Works					In progress	10%
7.9	Watershed Management Plan/Curlew Creek & Smith Bayou	Public Works					In progress	61%
7.10	Watershed Management Plan/Stormwater Master Plan	Public Works					In progress	19%

Q3 Progress Report on FY 2018 Initiatives

ECONOMIC DEVELOPMENT			
Initiative	Lead Department	Status	% Complete
1.1	Continue to grow the Florida Business Incubator.	Eco. & Hsg. Dev.	In progress 70%
Update as of Second Quarter FY 2018			
<p>Awareness of the Entrepreneurship opportunities in Dunedin has been heightened and the Florida Incubator has moved to the Dunedin Golf Center. On average there are 10 participants in the weekly Spark Tank, is a great opportunity to 'brain bounce' new ideas, make vital connections, and meet up with like-minded entrepreneur. Collaboration Workshop Co-working makes it easy to connect with fellow entrepreneurs to share ideas, solve problems and take your business to the next level. In addition there are weekly drop-in Brew & Dew meetings. EXCElerate- Designed for entrepreneurs and small business owners with businesses in the emerging or start-up phase, the EXCElerate program provides participants the tools, training and infrastructure necessary to facilitate a smoother, faster launch.</p> <p>EMPower- EMPower, by the Florida Business Incubator, is a 3-month personalized mentorship program focusing on your specific needs to help your business reach the next level.</p> <p>The FBI is also planning a seminar for DDMA business owners on the "Changing Retail Market" for the Fall. The FBI has obtained a 501c status. A new one year agreement will be signed and includes performance measures, regular reports and representation on the Advisory Committee and attendance at the Board of Directors meetings.</p>			

Initiative	Lead Department	Status	% Complete
1.2	Implement CRA Master Plan 2033.	Eco. & Hsg. Dev., Public Works	In progress 75%
Update as of Second Quarter FY 2018			
<p>The CRA has increased Downtown parking supply and has both capital enhancement projects and conceptual planning projects In progress. The 195 space Douglas Garage completed and opened February 2018. Enhancements include the Trailside Pavilion was completed in March 2018. Give Me Shelter project started with planning and funding has been requested for FY 2019.</p> <p>Additional projects this year include; Box Car improvements, Downtown Wayfinding plan initiated, Downtown East End Plan presented to Commission, Douglas streetscaping, artistic bus shelter, downtown banners, and seven businesses received Façade Grants.</p>			

Initiative	Lead Department	Status	% Complete
1.3	Complete the downtown/Gateway market analysis.	Eco. & Hsg. Dev.	Complete 100%
Update as of Second Quarter FY 2018			
<p>WTL+ and Lambert Advisory reports on market analysis and economic analysis are complete; presentations have been made and reports are available on the City website.</p>			

Initiative	Lead Department	Status	% Complete
1.4 Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).	Planning & Dev., City Attorney, Eco. & Hsg. Dev.	In progress	50%
Update as of Second Quarter FY 2018			
On May 1, 2018, the City Commission will was provided with a recommended list of visioning process related Land Development Code changes for their review, comment and direction.			

Initiative	Lead Department	Status	% Complete
1.5 Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.	Eco. & Hsg. Dev.	In progress	60%
Update as of Second Quarter FY 2018			
A City Commission Workshop was scheduled for May 15, 2018, for the USF CUSP to present their recommendations on affordable housing options for the City. Funding for a Housing Needs Assessment has been included in the FY 2019 Budget. Working in partnership with Habitat for Humanity, two new affordable homes were built. A first-time home buyers workshop is scheduled for the Fall. We are in the planning stages for Affordable Housing Forum in April 2019.			

Initiative	Lead Department	Status	% Complete
1.6 Recognize and encourage the arts, culture, tourism and eco-tourism as economic drivers.	Eco. & Hsg. Dev., Parks & Recreation, Arts & Culture Advisory Committee, Comm. Relations, Visit Dunedin, Planning & Dev., Library	In progress	90%
			75%
Update as of Second Quarter FY 2018			
Visit Dunedin has produced various videos promoting Dunedin as a destination. CRA provides \$20,000 to DDMA for event planning that promote Dunedin. Jolley Trolley ridership participation increased by 20% on Fridays, Saturdays and Sundays. A Public Arts Master Plan consultant has conducted public workshops, surveys and compiled results.			

Initiative	Lead Department	Status	% Complete	
1.7	Initiate and develop a critical plan schedule for Skinner Blvd. enhancements and Skinner Blvd. Corridor Analysis. (CIP)	Eco. & Hsg. Dev.	In progress	90% Grant 25% CIP
Update as of Second Quarter FY 2018				
A grant from Forward Pinellas has been awarded to the City. The traffic management study is underway, and charrettes to solicit public input have been scheduled for June 2018. Staff has met with local businesses and two public meetings were held in July. Staff will apply for a \$1M grant in the fall.				

Initiative	Lead Department	Status	% Complete	
1.8	Recommendation to City Commission on incentives.	Planning & Dev., Parks & Recreation, Eco. & Hsg. Dev.	In progress	50%
Update as of Second Quarter FY 2018				
Staff presented at a Special Workshop on Wednesday, August 22, 2018, on the Land Dedication Ordinance. Additional information will be presented to the Commission at a future workshop, possibly in October.				

Initiative	Lead Department	Status	% Complete	
1.9	Sign code update.	City Manager, City Attorney, Planning & Dev.	In progress	40%
Update as of Second Quarter FY 2018				
Commission workshop was held on Feb 27, 2018, for Attorney and staff presentation. Staff to meet with the DDMA and Chamber and return to Commission for eventual ordinance readings.				

Initiative	Lead Department	Status	% Complete	
1.10	Recognize and encourage historic preservation and Dunedin's unique history.	Planning & Dev., Library, Comm. Relations, Historic Preservation Advisory Committee, Library Advisory Board	In progress	50%
Update as of Second Quarter FY 2018				
The HPAC has completed its work on a draft Historic Preservation ordinance. The City Attorney is reviewing the ordinance.				

Initiative	Lead Department	Status	% Complete
1.11 Public Arts Initiative.	City Manager, Arts & Culture Advisory Committee	In progress	75%
Update as of Second Quarter FY 2018			
Staff has developed a recommendation which was presented to City Commission at a workshop May 15, 2018. Staffing included an implementation plan, policy, and ordinance.			

Initiative	Lead Department	Status	% Complete
1.12 Renovate and construct new facilities at the Dunedin Stadium and Englebert Complex for the Spring Training operations of the Toronto Blue Jays. (CIP)	Parks & Recreation, City Manager, Finance, City Attorney, Public Works- Eng., Eco. & Hsg. Dev.	In progress	20%
Update as of Second Quarter FY 2018			
On April 23, 2018, City Commission approved the Tri-party Capital Funding Agreement with Pinellas County awarding \$41.7 million to the redevelopment/reconstruction of the Dunedin Spring Training Facilities. On June 21, 2018, City Commission approved the State Funding Agreement with the DEO awarding \$20 Million for the redevelopment/reconstruction of the Dunedin Spring Training Facilities. Awarded architectural to Populous Firm for the design and permitting services for the Dunedin Spring Training Facilities. Selected CMAR Gilbane and Turner for the construction of the Spring Training Facilities.			

Initiative	Lead Department	Status	% Complete
1.13 Downtown Parking Garage Lease. (CIP)	Eco. & Hsg. Dev.	In progress	90%
Update as of Second Quarter FY 2018			
\$2,160,000 for lease buy-down for 20-year agreement providing 215 parking spaces to the City. Project came online in mid-January 2018. A second amendment to the Monroe Garage has been initiated to provide a rebate for the angled parking in front of the Artisan. A review of all parking leases is underway. The Jarmolych parking lease agreement has expired and will not be renewed. The Bushnell/Edgewater parking lot lease has been renewed.			

Initiative	Lead Department	Status	% Complete
1.14 Main Street Trolley Stop Enhancements. (CIP)	Eco. & Hsg. Dev., Public Works	In progress	50%
Update as of Second Quarter FY 2018			
The second Give Me Shelter bus shelter on Main across from John Lawrence Pioneer Park is in the planning stage. Funding is included in the FY 2019 budget. Preparation work for the placement of the 2 nd artistic bus shelter in front of the First United Methodist Church on Main Street has been scheduled to move forward with organizing a committee.			

FISCAL SUSTAINABILITY			
Initiative	Lead Department	Status	% Complete
2.1	Approve a recurring annual budget that is fiscally sound and stable across all funds.	Finance	Complete 100%
Update as of Second Quarter FY 2018			
A draft of the first annual Business Plan & Capital Improvements Plan for FY 2019 was published on May 11, 2019. Finance is preparing the Proposed FY 18 Operating & Capital Budget for presentation to Commission on July 17, 2018.			

Initiative	Lead Department	Status	% Complete
2.2	Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.	Finance	Complete 100%
Update as of Second Quarter FY 2018			
Long range fund projections have been updated and will be published with the FY 2019 Operating & Capital Budget on July 17, 2018.			

Initiative	Lead Department	Status	% Complete
2.3	Finalize a Penny IV funding plan for 2020-2029.	Finance, City Manager	In Progress 30%
Update as of Second Quarter FY 2018			
A preliminary list of Penny IV projects was established in Spring 2017, along with the identification of signature projects. Staff has developed a draft 10-year plan and distributed to Department Heads for further discussion and refinement during FY 2018.			

Initiative	Lead Department	Status	% Complete
2.4	Select an auditor for FY 2019 through RFP.	Finance	In progress 5%
Update as of Second Quarter FY 2018			
Staff recently notified City Commission that the City will be requesting to extend the contract with its current auditor, Moore Stephens Lovelace PA through FY 2019 to provide continuity during the ERP conversion of the City's financial system.			

Initiative	Lead Department	Status	% Complete
2.5	Banking Services Conversion	Finance	In progress 10%
Update as of Second Quarter FY 2018			
Wells Fargo has been selected as the City's new bank. Conversion efforts will continue through FY 2018 and early FY 2019.			

INFRASTRUCTURE			
Initiative	Lead Department	Status	% Complete
3.1 Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.	Public Works, IT Services	In progress	20%
Update as of Second Quarter FY 2018			
Continue data migration to ESRI Enterprise GIS software platform. Capitalize upon the recent Commission approval to upgrade and purchase dedicated server space to leverage ESRI capabilities Citywide.			

Initiative	Lead Department	Status	% Complete
3.2 Ensure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City structures, as well as a Pre-Post Storm Event vehicle storage facility.	Fire/Rescue, Public Works, Finance, IT Services, City Manager	In progress	5%
Update as of Second Quarter FY 2018			
Proposals for architectural design of the new EOC/Fire Training Facility were received on May 30, 2018. Presentations were held on July 10, 2018, and Mason Blau and Associates Inc. was selected. On July 31, 2018, the committee met with Mr. Mason to determine the programming needs for the facility so that a scope of services and cost estimate can be refined. Approval of Architect is tentatively scheduled for the October 2, 2018, Commission meeting.			

Initiative	Lead Department	Status	% Complete
3.3 Develop a Multi-Modal Plan for establishing a community network throughout the City (for all modes of transportation). As a consultant led project, solicit input from appropriate City Departments and Advisory Committees to develop a thorough report and multi-modal plan for vehicles, trucks, golf-carts, bicyclists, and pedestrians.	Public Works, Planning & Dev., Eco. & Hsg. Dev., Library, Comm. Relations, Parks & Recreation, Risk Mgt., Public Safety Committee	In progress	5%
Update as of Second Quarter FY 2018			
This item is recommended to move to FY 20 due to a lack funding and the need for our new planner to have a chance to perform a multi-modal needs assessment for the City.			

Initiative	Lead Department	Status	% Complete
3.4 Replacement of the old wooden pedestrian bridges at Hammock Park with more durable and sustainable aluminum bridges. (CIP)	Parks & Recreation, Public Works- Eng., Risk Mgt.	In progress	5%
Update as of Second Quarter FY 2018			
Engineering is modifying the construction plans and drawings to put the project out to bid.			

Initiative	Lead Department	Status	% Complete
3.5 Renovation and replacement of the roof of the Golf Cart Barn at the Dunedin Golf Club.	Parks & Recreation, Public Services	In progress	20%
Update as of Second Quarter FY 2018			
Hired Robert Resch Architect for design and related services required for the construction of a new cart barn and pro shop. Worked with the Finance Department to locate \$250,000 for the project using Penny Funds.			

Initiative	Lead Department	Status	% Complete
3.6 Complete a sediment removal project at the Dunedin Marina for improved navigation. (CIP)	Parks & Recreation, Public Works- Eng.	In progress	15%
Update as of Second Quarter FY 2018			
Staff has received the quotes and awarded the contract for the sediment testing including bathymetric testing.			

Initiative	Lead Department	Status	% Complete
3.7 Renovate the Dunedin Community Center parking lot including the replacement of the gravel parking areas with a pervious concrete. The renovations will allow for a more stable and safer surface as well as increased efficiency with designated parking space lines for definition. (CIP)	Parks & Recreation, Public Works- Eng.	In progress	40%
Update as of Second Quarter FY 2018			
This project has been put out to bid and staff is awaiting the results.			

Initiative	Lead Department	Status	% Complete
3.8 Edgewater Drive Pedestrian Safety Improvements. (CIP)	Public Works	In progress	5%
Update as of Second Quarter FY 2018			
Permitting and preparing Specs to Bid Albert St, the first of three push button crossings to be added to Edgewater Dr.			

Initiative	Lead Department	Status	% Complete
3.9 Main St. & Alt 19 Pedestrian Safety Improvements. (CIP)	Public Works	In progress	10%
Update as of Second Quarter FY 2018			
Survey complete. FDOT will be milling Alt 19 in 2019 and we are looking into doing this work in conjunction.			

Initiative	Lead Department	Status	% Complete
3.10 Stormwater Pipe Lining. (CIP)	Public Works	In progress	30%
Update as of Second Quarter FY 2018			
Project list is being revised and project and funding will be carried over into FY 2019.			

Initiative	Lead Department	Status	% Complete
3.11 Gabion Repair & Replacement Program. (CIP)	Public Works	In progress	25%
Update as of Second Quarter FY 2018			
Project list is being compiled by in-house staff for review.			

Initiative	Lead Department	Status	% Complete
3.12 Evaluate logistics to start a trial ferry program at the day docks and begin feasibility and funding contributions for a permanent structure. (CIP)	Public Works- Eng., Parks & Recreation, Risk Mgt.	Complete	100%
Update as of Second Quarter FY 2018			
Modifications were made for the ferry operations at the day docks. The Clearwater Ferry began operations on July 6, 2018, with a ribbon cutting ceremony on July 13, 2018.			

Initiative	Lead Department	Status	% Complete
3.13 Patricia Beltrees Treatment. (CIP)	Public Works	Not started	0%
Update as of Second Quarter FY 2018			
Not started.			

Initiative	Lead Department	Status	% Complete
3.14 Pavement Management Program. (CIP)	Public Works	In progress	15%
Update as of Second Quarter FY 2018			
Finalizing the roadway selections for the remaining FY18 funds, contracts to be finalized in May.			

Initiative	Lead Department	Status	% Complete
3.15 WW Lift Station Forcemain Replacements. (CIP)	Public Works	Not started	0%
Update as of Second Quarter FY 2018			
Not started.			

Initiative	Lead Department	Status	% Complete
3.16 WW Lift Station Emergency Pumps. (CIP)	Public Works	In progress	15%
Update as of Second Quarter FY 2018			
Engineering Division is in the design phase.			

Initiative	Lead Department	Status	% Complete
3.17 WWTP Replacement Blowers. (CIP)	Public Works	In progress	8%
Update as of Second Quarter FY 2018			
Commission awarded blowers to Sole Source vendor. Lead time is 12-16 weeks.			

Initiative	Lead Department	Status	% Complete
3.18 WWTP Building, Wall, & Tank Painting. (CIP)	Public Works	In progress	95%
Update as of Second Quarter FY 2018			
Painting Nearly Completed.			

Initiative	Lead Department	Status	% Complete
3.19 Curlew Elevated Reclaimed Tank Painting. (CIP)	Public Works, Public Arts Committee	Not started	0%
Update as of Second Quarter FY 2018			
Not started, will need decision on logo and project bid out. Solicit input from the Public Art Committee.			

Initiative	Lead Department	Status	% Complete
3.20 WWTP Outfall Piping Repair. (CIP)	Public Works	In progress	5%
Update as of Second Quarter FY 2018			
The contractor has been onsite to clean pipe and is developing a bid for repairs.			

Initiative	Lead Department	Status	% Complete
3.21 SR 580 Tie-Ins. (CIP)	Public Works	In progress	10%
Update as of Second Quarter FY 2018			
Survey is In progress and assessment is scheduled for June 2018. After the assessment, staff will be better able to determine whether the existing consultant can be used or the City needs to go out to bid for design.			

Initiative	Lead Department	Status	% Complete
3.22 Production Well Facilities. (CIP)	Public Works	Not started	0%
Update as of Second Quarter FY 2018			
Not started.			

Initiative	Lead Department	Status	% Complete
3.23 Bayshore Water Main. (CIP)	Public Works	Not started	0%
Update as of Second Quarter FY 2018			
Not started.			

Initiative	Lead Department	Status	% Complete
3.24 WTP Design-Build. (CIP)	Public Works	In progress	4%
Update as of Second Quarter FY 2018			
Design Phase I started. Black & Veatch is finishing pilot testing.			

Initiative	Lead Department	Status	% Complete
3.25 Marina "A" Dock Reconstruction.	Parks & Rec	In progress	60%
Update as of Second Quarter FY 2018			
This project has been slightly postponed as to coincide with the Marina sediment removal. This will allow the inconvenience to the slip renters to be minimized.			

Initiative	Lead Department	Status	% Complete
3.26 Replace canvas awning/roof on the outdoor Sindoon Stage at the Dunedin Community Center.	Parks & Recreation, Public Services and Engineering	In progress	40%
Update as of Second Quarter FY 2018			
The removal of the existing sprinkler system and roof structure has been completed. A Capital Project Request has been submitted for FY 2019 to add a fabric shade structure.			

INTERNAL OPERATIONS & SERVICES			
Initiative	Lead Department	Status	% Complete
4.1 Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.	IT Services, Finance, Human Resources	In progress	Phase 1: 25% Phase 2: 85%
Update as of Second Quarter FY 2018			
Phase 1: Munis Financials implementation process began in October 2017. Server equipment was delivered and installed. Training completed, included Systems Administration, Hub Setup and Training, Tyler Content Manager, Role-Based Security, and Financials Workflow Analysis and Training. The Chart of Accounts was designed by the Finance Department and is currently being converted to work with the Naviline ERP system. Phase 2: ExecuTime timekeeping began implementation in November of 2017. Phase 2: Full rollout is expected by the end of September 2018.			

Initiative	Lead Department	Status	% Complete
4.2 Identify location, design, bid, and construct a dog park to replace the Happy Tails dog park at Vanech Recreation Complex. (CIP)	Parks & Recreation, Public Works- Eng., Risk Mgt., Parks & Rec Advisory Committee	In progress	5%
Update as of Second Quarter FY 2018			
Hired an engineering firm, George F. Youn/Jerry Dabkowski to study the traffic impact to the former Youth Guild Park location. Working with Whitney Marsh to evaluate potential environmental impacts.			

Initiative	Lead Department	Status	% Complete
4.3 Construct replacement playgrounds at Edgewater Park and Scotsdale Park to serve the needs of the community. Incorporate elements of inclusive design for wheelchair access and multi-generational use to the Edgewater Park equipment. (CIP)	Parks & Recreation	Complete	100%
Update as of Second Quarter FY 2018			
Both Edgewater and Scotsdale Park playground replacements are complete with many accolades from the community.			

Initiative	Lead Department	Status	% Complete
4.4 Upgrade existing City radio system to 800 MHz system compatible with Pinellas County and Emergency Management Systems.	Public Works, Fire/Rescue	In progress	5%
Update as of Second Quarter FY 2018			
During FY 2019, staff will explore options, as well as grant funding opportunities from Dept. of Homeland Security.			

Initiative	Lead Department	Status	% Complete
4.5 Software Compliancy Project - The City is required to be in compliance with the number of software licenses installed compared to the number of licenses purchased. This project consists of the implementation of a system that will automatically regulate the software licenses installed on City devices.	IT Services	In progress	Phase 1: 50% Phase 2: 0% Phase 3: 0% Phase 4: 0%
Update as of Second Quarter FY 2018			
IT Services staff have reviewed the BeLarc system and have received pricing from the manufacturer. Once funding has been secured, the City can move forward with Phase 1 which consists of purchasing and installation of this system onto each City computer and laptop. Phase 2 consists of gathering the information from each device. Phase 3 consists of comparing the information to purchasing records. Phase 4 consists of updating software licenses or purchasing additional licenses to be in compliance.			

Initiative	Lead Department	Status	% Complete
4.6 MS Office 2016 Enterprise Software Licensing Project (CIP)	IT Services	Budget Proposal for FY19	Phase 1: 0% Phase 2: 0%
Update as of Second Quarter FY 2018			
This City is required to post documents to the City's internet site that abide by the new State Law regarding ADA accessibility. In order to help accomplish this task, the City will need to purchase Microsoft Office 2016 software for staff to use that post documents to the City website. MS Office 2016 allows documents to be ADA accessible. Phase 1 of this project is to purchase software licenses for website "Admin" staff. Phase 2 consists of purchasing software licenses for all other City computer devices.			

Initiative	Lead Department	Status	% Complete
4.7 Fleet Replacements. (CIP)	Public Works	In progress	25%
Update as of Second Quarter FY 2018			
Four (4) vehicles/equipment budgeted FY 2018 were ordered in November and received. Additionally, the purchase of 27 vehicles/equipment funded through the FRP (Fleet Replacement Plan) and three (3) additions to the fleet were awarded by Commission in May. All items are on order and partially received.			

Initiative	Lead Department	Status	% Complete
4.8 Citywide HVAC Replacements. (CIP)	Public Works	In progress	50%
Update as of Second Quarter FY 2018			
Project list and bid documents are nearing completion.			

Initiative	Lead Department	Status	% Complete
4.9 Citywide Roof Replacements. (CIP)	Public Works	In progress	35%
Update as of Second Quarter FY 2018			
Public Services/Purchasing has awarded the bid for the replacement of the Water Plant Admin. Roof. Construction; completion anticipated June 2018.			

Initiative	Lead Department	Status	% Complete
4.10 Citywide Exterior Facilities Painting. (CIP)	Public Works	In progress	25%
Update as of Second Quarter FY 2018			
Scheduled exterior painting at the Library, M.L.K Center, & Community Center are under review due to the need for emergency funding repairs to the Community Center Stage Canopy structure.			

Initiative	Lead Department	Status	% Complete
4.11 Parks Restroom Renovation. (CIP)	Parks & Recreation	Complete	100%
Update as of Second Quarter FY 2018			
The tile for Highlander and Scotsdale Parks has been completed.			

Initiative	Lead Department	Status	% Complete
4.12 Research and make recommendation on establishing a citywide intranet.	IT Services	In progress	Phase 1: 1% Phase 2: 0% Phase 3: 0%
Update as of Second Quarter FY 2018			
Phase 1 of this project is to review technologies available and pricing for a City Intranet site. Phase 2 consists of creating a Steering Committee to discuss goals, purpose and ideas. Phase 3 consists of implementation.			

Initiative	Lead Department	Status	% Complete
4.13 Electronic agenda.	City Manager, Comm. Relations, City Clerk, IT Services	In progress	40%
Update as of Second Quarter FY 2018			
The City of Dunedin has executed an agreement with Granicus for use of their product PEAK agenda management. At this juncture we are scheduling a kick-off call and on-site training for agenda users. We expect to complete the on-site training by the end of June.			

Initiative	Lead Department	Status	% Complete
4.14 Intranet.	IT Services , Comm. Relations, Human Resources	In progress	1%
Update as of Second Quarter FY 2018			
The intranet is a project that will connect each internal user citywide to City documents. Employees will be able to have an online one-stop-shop to access benefits and payroll information as well as access up-to-date city information without having to search through multiple emails. Currently, Comm. Relations and IT Services are discussing the most feasible way to pursue this. IT Services is looking into the cost to incorporate the intranet into the Tyler system.			

Initiative	Lead Department	Status	% Complete
4.15 Implement online Agenda Management System.	City Clerk	In progress	15%
Update as of Second Quarter FY 2018			
Online tool has been selected and an executed contract is in place. Onsite training will be scheduled in late FY 2018.			

Initiative	Lead Department	Status	% Complete
4.16 Implement Online Board & Committee Management Tool.	City Clerk	In progress	5%
Update as of Second Quarter FY 2018			
Staff has researched various companies and products to meet Citywide needs. A product has been selected to track terms of board members, track historical data on seats, create board rosters, track membership/vacancies, create group emails and archive board communications. The contract is under negotiation and is planned to be executed in Q3 FY 2018.			

COMMUNITY RELATIONSHIPS

Initiative	Lead Department	Status	% Complete
5.1 Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.	Comm. Relations	Complete	100%
Update as of Second Quarter FY 2018			
The new and improved City of Dunedin website successfully launched on October 11, 2017. Phone and in-person interviews have taken place for the new Public Information Coordinator position.			

Initiative	Lead Department	Status	% Complete
5.2 Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.	Comm. Relations	In progress	70%
Update as of Second Quarter FY 2018			
We have recently signed up with Granicus to implement the Speak Up portal that includes the use of E-comment.			

Initiative	Lead Department	Status	% Complete
5.3 Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit, request an inspection, pay invoices and more.	Comm. Relations, IT Services	Not started	0%
Update as of Second Quarter FY 2018			
The citizen portal will come online in two phases; in FY 2019 the online permitting system will come online and fulfill initiative 5.3 and in FY 2020 the online work order system will come online.			

Initiative	Lead Department	Status	% Complete
5.4 ADA compliance of City website.	Comm. Relations, City Clerk, Risk Mgt., (all departments)	In progress	Phase 1: 5% Phase 2: 85% Phase 3: 5% Phase 4: 0%
Update as of Second Quarter FY 2018			
This project consists of several phases. Phase 1 is incorporated in item 4.6 for the MS Office 2016 software licenses. Phase 2 consists of discussing the City's current internet site with the vendor for documentation on ADA established compliancy. Phase 3 consists of training website Admin staff on how to create ADA compliant documents for posting to the City internet site. Phase 4 consists of developing a procedure to insure all future documents are ADA compliant before posting.			

Initiative	Lead Department	Status	% Complete
5.5 Citizens Academy.	City Hall, Comm. Relations	In progress	75%
Update as of Second Quarter FY 2018			
Designed to educate our residents how their Dunedin government works, this 8-week class will walk our citizens "behind the scenes" of each City department. Participants will meet employees and learn about the services we provide. First class is scheduled for September 4 – October 30, 2018.			

Initiative	Lead Department	Status	% Complete
5.6 Create Community E-Newsletter.	City Hall, Comm. Relations	Completed	100%
Update as of Second Quarter FY 2018			
Create an online newsletter that will be sent out to the City e-notification subscriber list. Through this outreach we plan to educate residents on current issues, government schedule, special event and news.			

HUMAN RESOURCES			
Initiative	Lead Department	Status	% Complete
6.1 Ensure salary and benefits that are competitive and attractive.	HR & Risk Mgt.	In progress	25%
Update as of Second Quarter FY 2018			
Due to current department staffing levels and an increase in recruitment needs, this initiative has been postponed. Negotiating with classification and compensation vendor for a year-round method of comparing salaries and producing total reward statements. Successfully negotiated with vendor for the year compensation and classification system; pending final approval by Commission in September. Once approved, expected rollout will be February/March 2019.			

Initiative	Lead Department	Status	% Complete
6.2 Develop and update City policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.	HR & Risk Mgt.	In progress	5%
Update as of Second Quarter FY 2018			
Working with Public Works on developing an Apprenticeship Program to assist with succession planning and operational continuity.			

Initiative	Lead Department	Status	% Complete
6.3 Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.	HR & Risk Mgt.	In progress	35%
Update as of Second Quarter FY 2018			
Onboarding procedures are in process of being updated; will be working on succession planning and career pathing with department heads/division directors. The advent of a new HR/Risk Manager, which is expected by mid-September, will increase the progress of this initiative.			

Initiative	Lead Department	Status	% Complete
6.4 Successfully complete IAFF negotiations. The current collective bargaining agreement with the Dunedin Firefighters ends on September 30, 2018.	HR & Risk Mgt., Fire/Rescue, Finance, City Manager	Complete	100%
Update as of Second Quarter FY 2018			
Initial meeting with the Union and Shade meeting with the Commission have been scheduled. Negotiations with the Union are still in progress. Session Number 5 is scheduled for September 6, 2018.			

Initiative	Lead Department	Status	% Complete	
6.5	Work with departments to ensure Citywide staffing levels. Meet with Department Heads to discuss current staffing levels and determine whether the department is sufficiently staffed. Assist with any personnel requests through the budget process.	HR & Risk Mgt.	Complete	100%
Update as of Second Quarter FY 2018				
This initiative was completed. Met with all department heads and division directors. Reviewed personnel requests and made recommendations based on stated needs.				

Initiative	Lead Department	Status	% Complete	
6.6	Develop procedures to introduce and promote succession planning and career-pathing in departments. Work with supervisors to educate and guide them through the development of practical succession plans for key department positions, and career path guidelines for all employees.	HR & Risk Mgt.	Not started	0%
Update as of Second Quarter FY 2018				
In process of filling vacancies in the HR department. This will be a priority for the new HR/Risk Manager.				

Initiative	Lead Department	Status	% Complete	
6.7	Activate an Employee Engagement Committee to gain employee buy-in on engagement initiatives, employee benefits offerings, and provide a forum for employees to discuss issues and concerns with Human Resources.	HR & Risk Mgt.	In progress	5%
Update as of Second Quarter FY 2018				
Due to current department staffing levels and an increase in recruitment needs, this initiative has been postponed. Working on finding a suitable employee engagement survey tool to kick-off the process. This will be a priority for the new HR/Risk Manager. We expect to conduct an employee survey in the Fall (2018).				

ENVIRONMENTAL SUSTAINABILITY				
Initiative	Lead Department	Status	% Complete	
7.1	Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.	Planning & Dev., City Manager	In progress	75%
Update as of Second Quarter FY 2018				
This topic will be presented at a Commission Workshop on June 5, 2018.				

Initiative	Lead Department	Status	% Complete
7.2 Promote, support and require (as appropriate) the use of solar energy.	Planning & Devel	In progress	50%
Update as of Second Quarter FY 2018			
USF report will be presented on June 19, 2018.			

Initiative	Lead Department	Status	% Complete
7.3 Encourage efficiency in energy use and the development and use of energy from renewable sources.	Public Works / City Manager / Planning & Dev.	In progress	10%
Update as of Second Quarter FY 2018			
As a part of the FY 2018 Vehicle Replacement Plan, staff recommended the replacement of a 2005 vehicle with an electric vehicle as part of the City's "Ready for 100" Sustainability Initiative to reduce its dependency on fossil fuels and encourage the use of renewable resources. This purchase was approved by the Commission, and the Fleet Division will evaluate the vehicle's functionality and operating costs to determine if further purchases of similar vehicles are warranted over the next several years.			

Initiative	Lead Department	Status	% Complete
7.4 Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship.	Public Works / City Manager	In progress	10%
Update as of Second Quarter FY 2018			
Evaluating the different certifications (STAR, FGBC, etc.) to asses which one has the best criteria for the City to pursue.			

Initiative	Lead Department	Status	% Complete
7.5 Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan.	Planning & Devel	In progress	5%
Update as of Second Quarter FY 2018			
The contract with a consultant to complete this project has been cancelled. The City's new Planner will spearhead this initiative Summer 2018, supervising two (2) graduate student interns from USF.			

Initiative	Lead Department	Status	% Complete
7.6 Construct a low-profile boardwalk through Fern Trail at Hammock Park. The trail has been closed for several years due to the rehydration of the area. The boardwalk will provide safe visitor access and environmental education and appreciation of this habitat.	Parks & Recreation, Public Works- Eng.	In progress	20%
Update as of Second Quarter FY 2018			
The area has been surveyed. Engineering has received the permits from SWFWMD and USACOE. The plans are being developed to put out to bid.			

Initiative	Lead Department	Status	% Complete
7.7 Explore revisions to the Parkland Dedication Ordinance (LDO) to address the complexity and equity of contributions and utilize the funding to address the service area gaps identified in the Parks & Recreation Strategic Plan.	Parks & Recreation, Planning & Dev., Eco. & Hsg. Dev., Parks & Recreation Advisory Committee, Hammock Advisory Committee, Friends of the Hammock, CRA Advisory Committee	In progress	75%
Update as of Second Quarter FY 2018			
Staff presented at a Special Workshop on Wednesday, August 22, 2018, on the Land Dedication Ordinance. Additional information will be presented to the Commission at a future workshop.			

Initiative	Lead Department	Status	% Complete
7.8 Promote and encourage our commitment to reduce our carbon footprint and dependency on fossil fuels.	Public Works	In progress	10%
Update as of Second Quarter FY 2018			
In FY 2018, one city vehicle will be replaced with an electric vehicle as part of the City's "Ready for 100" initiative to reduce its dependency on fossil fuels and encourage the use of renewable resources.			

Initiative	Lead Department	Status	% Complete
7.9 Watershed Management Plan- Curlew Creek & Smith Bayou. (CIP)	Public Works	In progress	61%
Update as of Second Quarter FY 2018			
The Digital Topographic Information task is complete. The Watershed Evaluation is underway. The Watershed Parameterization and Interim Preliminary Model are complete.			

Initiative	Lead Department	Status	% Complete
7.10 Watershed Management Plan / Stormwater Master Plan. (CIP)	Public Works	In progress	19%
Update as of Second Quarter FY 2018			
The Initial Catchments and Hydro Network deliverables have been received from Jones Edmunds and Associates, Inc. (Consultant). The City of Dunedin hosted a Stormwater Master Plan Citizen's Input Meeting on April 18, 2018, with presentations by the Consultant on the project.			

Initiative	Lead Department	Status	% Complete
7.11 Develop procedures and processes that promote green initiatives.	HR & Risk Mgt.	In progress	10%
Update as of Second Quarter FY 2018			
Automate processes such as recruitment and selection, and the signature approval process to reduce paper use. Develop a plan to scan all personnel files and other records. No further progress to date.			



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Appendix C

Resolution 18-24: Debt Policy

*FY 2019 PROPOSED
OPERATING & CAPITAL
BUDGET*



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RESOLUTION 18-24

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A DEBT MANAGEMENT POLICY FOR THE CITY OF DUNEDIN PROVIDING SEVERABILITY, PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, as follows:

SECTION 1. AUTHORITY FOR THIS RESOLUTION. This Resolution is adopted pursuant to the provisions of Article VIII, Section 2(b) of the Constitution of the State of Florida, Chapter 166, Part II, Florida Statutes, the municipal charter of the City of Dunedin, Florida (the "City") and other applicable provisions of law (collectively, the "Act").

SECTION 2. FINDINGS. It is hereby ascertained, determined and declared that:

A. The City of Dunedin hereby adopts the "City of Dunedin Debt Management Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said policy.

SECTION 3. DECLARATION OF INTENT. The City hereby expresses its intention to adopt the revised Debt Management Policy.

SECTION 4. SEVERABILITY. If any one or more of the covenants, agreements or provisions of this Resolution should be held contrary to any express provision of law or contrary to the policy of express law, though not expressly prohibited or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements or provisions shall be null and void and shall be deemed separate from the remaining covenants, agreements or provisions of this Resolution.

SECTION 5. REPEALER. This Resolution supersedes all prior actions of the City inconsistent herewith. All resolutions or portions thereof in

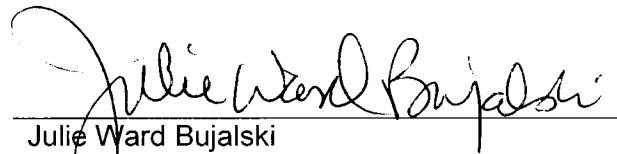
conflict with the provisions of this Resolution are hereby repealed to the extent of any such conflict.

SECTION 6. EFFECTIVE DATE. This resolution shall take effect immediately upon its adoption.

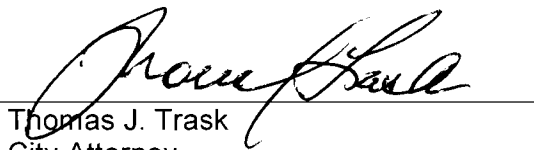
PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THI 20th day of September, 2018.

CITY OF DUNEDIN, FLORIDA

APPROVED AS TO FORM:



Julie Ward Bujalski
Mayor



Thomas J. Trask
City Attorney

ATTEST:



Denise M. Kirkpatrick
City Clerk

**RESOLUTION 18-24
EXHIBIT A**

CITY OF DUNEDIN

DEBT MANAGEMENT POLICY

I. PURPOSE

The purpose of the City of Dunedin (“City”) debt policy is to establish guidelines to address long-term capital improvement projects and establish parameters governing the issuance, management, continuing evaluation and reporting on all debt obligations issued by the City. The City is committed to strong financial management practices, including maintaining the financial viability of the City and the full and timely repayment of all borrowings.

An important goal of the debt policy is to maximize the City’s credit ratings when issued by nationally recognized statistical-rating organizations. By maintaining the highest practicable credit rating, the City can issue its debt at lower interest rates.

The City will also seek to minimize borrowing costs by taking advantage of favorable economic conditions. Timing debt issuance to accommodate market rates and investor sentiment is an important means of minimizing the cost of debt and the tax burden on the citizens of the City. To accomplish this, the City will seek input on market conditions from financial consultants who closely monitor financial market conditions.

The Finance Director of the City is charged with overseeing and implementing the provisions of this policy.

II. DEBT ISSUANCE POLICY

The City Manager and the Finance Director are responsible for the administration of the City’s financial policies. The City Commission is responsible for the approval of any form of the City’s borrowing and the details associated therewith. Prior to the issuance of any debt, the City Manager and Finance Director must:

- Justify the reason for the issuance of debt obligations;
 - Present the debt proposal to the Finance Board for their review and comment;
 - Ensure that the life of the debt is less than the life of the assets acquired or constructed with debt proceeds;
 - Identify the resources committed to paying the principal and interest on the debt;
 - Will not issue debt obligations or use debt proceeds to finance current operations;
 - Properly account for the use of the debt proceeds and repayment of the debt.
- A. Short Term Debt** – Short-term debt can be used to diversify a debt portfolio, reduce interest costs, provide interim funding for capital projects and improve the match of assets to liabilities. The City will not issue short-term debt for operating needs; however, use of short-term debt in emergency situations is not precluded. The City may issue commercial paper and other forms of variable rate debt from time to time, the City will favor fixed rate debt over variable rate debt but its use will generally be restricted to providing interim financing for capital projects.
- B. Long Term Debt** – Long term debt will be used to finance essential capital projects and certain equipment where it is cost effective and prudent. Long term debt, which includes lease financings, will not be used to fund the City’s operations. The City will avoid the use of long-term debt to finance items traditionally funded in the annual operating budget such as retirement contributions, facility maintenance, repairs, recurring equipment purchases, etc. The useful life of the asset or project shall exceed the payout schedule of any debt issued by the City.
- C. Tax-Exempt and Taxable Debt** - The City may issue debt as tax-exempt debt or taxable debt. The City has traditionally issued tax-exempt debt, which results in significant interest cost savings compared with the interest

cost on taxable debt. Accordingly, all of the City's debt should be issued to take advantage of the exemption from federal income taxes unless prohibited by federal law or applicable federal regulations.

III. LIMITATIONS ON INDEBTEDNESS

The Florida Constitution, Florida Statutes and the City Charter do not set any limitations on the amount of debt that can be issued. For debt issued by the City, the following limitations will apply:

- The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements and capital assets.
- For the issuance of revenue bonds backed by special revenues received by the city, the revenues must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of revenue bonds supported by business-type activities, the net revenues of business-type activities pledged for debt service must be sufficient to meet the minimum debt service coverage requirements in the bond covenants.
- For the issuance of special assessment bonds, the City shall adopt assessments on the benefitting properties sufficient to pay the annual debt service of the bonds.

When analyzing the appropriateness of a debt issuance, the City shall compare generally accepted measures of affordability to current values for the City. These measures shall include, but not be limited to the following targets, which the City will generally strive to maintain:

- For the issuance of debt backed by ad valorem taxes, the Florida State Constitution requires approval by a majority of electors in the City. As a goal, the City will maintain its net direct debt at a level not to exceed five percent (5%) of the assessed valuation of taxable property within the City unless otherwise directed by the City Commission.

- The City's overall outstanding ratio of annual governmental fund debt service as a percent of total annual governmental fund revenues shall not exceed twenty percent (20%).

In assessing affordability, the City shall also examine the direct costs and benefits of the proposed project. The decision of whether or not to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt as determined by the aforementioned measurements.

IV. DEBT STRUCTURE

- A. The City will utilize various debt structures to accomplish its financing goals, including the use of premium bonds, discount bonds, capital appreciation bonds and capitalized interest when appropriate.
- B. Call provisions for the City's bond issues shall be made as short as possible consistent with the lowest interest cost to City. When possible, all City bonds shall be callable only at par.
- C. Bond insurance will be used when it provides a suitable economic savings for the City. Credit enhancement may take other forms such as Letters of Credit (LOC) and may be used if economically beneficial to the City.
- D. The final maturity of a long-term debt issue should generally not exceed thirty (30) years unless otherwise directed by the City Commission.
- E. The City shall not use interest rate derivatives, or swaps, as a debt management tool, unless the City separately adopts a swap policy.

V. METHOD OF SALE

The City's debt obligations may be sold by competitive or negotiated sale methods. The selected method of sale depends upon the option which is expected to result in the lowest cost and most favorable terms to the City given the financial structure used, market conditions, and prior experience. A determination of the appropriate method of sale will be made by City staff prior to each financing working in concert with the City's Financial Advisor.

VI. SELECTION OF FINANCIAL CONSULTANTS AND SERVICES PROVIDERS

The Finance Director, with input from the City Manager, will be responsible for the establishment of the debt financing team including bond counsel, municipal advisor, and disclosure counsel. The nature and composition of the debt financing team may depend on several factors, including the type of debt issued and procedural requirements for the type of debt. Any consultant or service provider contracting with the City must meet the City's contract and insurance requirements, and must meet any regulatory requirements applicable to the services being provided. The City will maintain professional service agreements with qualified professionals related to the issuance and management of debt, which may include but not be limited to, bond counsel, municipal advisor, disclosure counsel, arbitrage rebate consultant, and dissemination agent, among others.

VII. DEBT REFUNDINGS

The City's staff and the Financial Advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. Current tax law does not allow the issuance of tax-exempt advance refunding bonds. There is no similar limitation for tax-exempt current refunding bonds. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation therefrom:

- Current refunding's should have a minimum target savings level measured on a present value basis equal to 3% of the par amount of bonds being refunded.
- Advance refunding's, if and when applicable, should have a minimum target savings level measured on a present value basis equal to 5% of the par amount of bonds being refunded.

There may be compelling public policy objectives to move forward with refunding that do not exceed these savings guidelines, such as eliminating restrictive bond covenants or providing additional financial flexibility.

VIII. CONTINUING DISCLOSURE

To ensure clear, comprehensive, and accurate financial information, the City is committed to meeting secondary disclosure requirements on a timely and comprehensive basis, cooperating fully with the rating agencies, institutional and individual investors, County departments and agencies, other levels of government, and the general public. Complete and accurate disclosure supports the taxable or tax-exempt status of bonds issued by the City and provides transparency regarding the City financials and operations. The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

IX. POST ISSUANCE COMPLIANCE

The City understands the importance of post-issuance compliance requirements applicable to tax-advantaged bonds. To ensure the continued tax-advantaged status of the City's bond issues, the City will monitor (1) the qualified use of proceeds and financed property and (2) arbitrage yield restriction and rebate requirements of the Federal tax code. Arbitrage in the municipal bond market is the difference in the interest paid on the tax-exempt bonds and the interest earned by investing the bond proceeds in taxable securities



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