

DUNEDIN

Home of Honeymoon Island



FY 2018 CITY OF DUNEDIN ADOPTED OPERATING & CAPITAL BUDGET

CITY OF DUNEDIN, FLORIDA
FY 2018 ADOPTED OPERATING & CAPITAL BUDGET

October 5, 2017

CITY OFFICIALS

Julie Ward Bujalski
Mayor

Deborah Kynes
Vice-Mayor

Heather Gracy
Commissioner

John Tornga
Commissioner

Maureen Freaney
Commissioner

Jennifer K. Bramley
City Manager

Thomas Trask
City Attorney

Denise Kirkpatrick
City Clerk



Julie Ward Bujalski
Mayor



Deborah Kynes
Vice-Mayor



Heather Gracy
Commissioner



John Tornga
Commissioner



Maureen "Moe" Freaney
Commissioner



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dunedin
Florida**

For the Fiscal Year Beginning

October 1, 2016

A handwritten signature in black ink, reading "Jeffrey R. Enow".

Executive Director

The City of Dunedin is proud to have received GFOA's Distinguished Budget Presentation Award for the 17th time with last year's award. This award program encourages state and local governments to prepare budget documents of the highest quality that reflect the guidelines of the National Advisory Council on State and Local Budgeting and GFOA's best practices. Budget documents are peer reviewed by other GFOA members with public-sector budgeting experience.

Our staff is committed to maintaining the highest level of transparency, integrity, and accountability of public resources and this distinction underscores our efforts.



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Home of Honeymoon Island

EXECUTIVE SUMMARY

FY 2018 ADOPTED

OPERATING & CAPITAL BUDGET

December 15, 2017

City of Dunedin
 542 Main Street
 Dunedin, FL 34698

Honorable Mayor and City Commissioners,

I am pleased to present the FY 2018 Operating and Capital Budget for the City of Dunedin. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Gross expenditures for FY 2018 total \$166,219,700 including \$28,062,900 in the General Fund.

Highlights

On June 30, 2017, the Pinellas County Property Appraiser provided estimated municipal gross taxable values to cities under its jurisdiction. The City of Dunedin and its downtown tax increment financing district (Community Redevelopment District) exceeded growth rates seen in most other municipalities, as well as the County as a whole.

	FY 2017 Total Taxable Value	FY 2018 Est. Total Taxable Value	% Change in Total Taxable Value
Dunedin TIF District	\$98,640,830	\$124,204,126	25.95%
City of Dunedin	\$2,147,371,249	\$2,353,264,767	9.59%
Pinellas County	\$68,171,078,378	\$73,604,866,454	7.97%

New Leadership

There are many factors at play on the horizon that will have a lasting impact on the City and its financial future. The City had been aptly managed by an Interim City Manager since February 2016 as the Commission sought the best candidate to lead Dunedin forward. New leadership, vision, and priorities from executive management will likely spur several new initiatives and may alter current funding priorities subject to approval by the City Commission

Downtown Parking Solution

The City embarked on a one-year paid and complimentary parking management system in October 2016. During the first quarter of FY 2018, staff will present results of the program based on pre-identified performance measures and make a recommendation regarding the continuance of the program to City Commission. Should the Commission elect to discontinue the paid component of the parking management program, alternative funding sources will need to be identified to pay for the lease and maintenance costs of 215 spaces in a private parking structure that is going online in December 2017. In addition, the ultimate goal is to build a second parking structure when needed, to meet the

parking needs of the downtown as existing lots leased by the City are sold and redeveloped. Without a dedicated funding source, the construction and maintenance costs of a second parking structure have limited feasibility, other than the General Fund (maintenance) and Penny Fund/CRA Fund dollars (construction). The City would need to reconsider its long-term parking solution.

Revenues

ALL FUNDS				
	FY 2017 BUDGET	FY 2018 BUDGET	% CHANGE	\$ CHANGE
Property Taxes	8,740,700	9,864,000	13%	1,123,300
Other Taxes	8,403,100	8,665,700	3%	262,600
Licenses, Permits, Fees	1,744,500	3,052,700	75%	1,278,200
Intergovernmental	8,362,000	8,301,400	(1%)	(60,600)
Charges for Service	42,446,800	44,358,500	5%	1,911,700
Fines	727,200	718,400	(1%)	(8,800)
Miscellaneous	2,192,400	1,493,500	(32%)	(698,900)
Debt Proceeds	-	101,953,900	100%	101,953,900
Transfers In	3,367,700	6,453,300	92%	3,085,600
Revenue Subtotal	76,014,400	181,861,400		
Elim. of Debt Proceeds	-	(25,110,100)		
TOTAL REVENUE	\$76,014,400	\$159,751,300	210%	\$83,736,900

FY 2018 revenues in all funds will exceed FY 2017 revenues by more than 200%. The most significant factor is \$76M in debt proceeds for reconstruction of the Toronto Blue Jays Spring Training facilities and an additional \$24M in debt proceeds is anticipated for the Water Treatment Plant Design-Build project through the Florida Department of Environmental Protection.

Toronto Blue Jays

The City of Dunedin has been the Spring Training home to the Toronto Blue Jays since 1976. The existing Florida Auto Exchange Stadium and Englebert Complex, which houses training facilities, no longer meet the needs of the team and are a critical part of negotiations to retain the Jays. The estimated cost for reconstruction of Florida Auto Exchange Stadium and the Englebert Complex is \$81M. Staff has secured a conditional commitment of \$46.5M from Pinellas County through their Tourist Development Tax upon successful negotiations between the County, City, and Toronto Blue Jays. An application is being developed to the State of Florida's Dept. of Economic Opportunity requesting \$1M per year for 20 years. A signed license agreement is required for the State application. The City has negotiated an agreement that minimizes risk and future financial burden to the General Fund to support stadium operations, and remains optimistic. The Toronto Blue Jays have created economic opportunity for local businesses and helped raise awareness of Dunedin as an international travel destination.

GENERAL FUND				
	FY 2017 BUDGET	FY 2018 BUDGET	% CHANGE	\$ CHANGE
Property Taxes	8,173,100	9,064,400	11%	891,500
Other Taxes	4,319,100	4,374,100	1%	55,000
Licenses, Permits, Fees	101,200	69,800	(31%)	(31,400)
Intergovernmental	6,779,100	6,708,500	(1%)	70,600
Charges for Service	5,785,200	6,010,100	4%	324,900
Fines	408,000	495,400	21%	87,400
Miscellaneous	596,100	563,500	(5%)	(32,600)
Debt Proceeds	-	-	-	-
Transfers In	22,400	28,400	27%	6,000
TOTAL REVENUE	\$26,184,200	\$27,314,200	4%	\$1,371,400

Other significant revenue growth stems from ad valorem taxes to the General Fund and Community Redevelopment Agency (CRA) Fund, which is anticipated to increase more than \$1M (13%) in FY 2018. The millage rate for FY 2018 remains at 4.1345 mills, as adopted in FY 2016.

Revenue in enterprise funds will increase due to the following programmed rate increases for FY 2018:

- Stormwater - Increase in equivalent residential unit (ERU) rate of 4.5%;
- Solid Waste - Increase in residential rate of 1.75% and commercial rate of 1.5%;
- Water – Increase in unit charge of 4.7%.
- Wastewater – Increase in unit charge of 4.7%.

Through the development of the FY 2018 budget, two ongoing ballot issues were of major consideration.

Local Option Sales Tax Referendum

A third extension of Pinellas County's local option sales tax, known as the Penny for Pinellas, was voted on in early FY 2018. The City of Dunedin receives approximately \$3.6 million annually, which is used to construct and improve City facilities and infrastructure. On November 7, 2017, the Penny for Pinellas passed with an overwhelming majority of support. The passage of this ballot measure assures funding for future capital projects in the Penny Fund through 2029.

Additional Homestead Exemption Referendum

During the spring 2017 legislative session, the Florida Senate and House of Representatives approved a ballot measure to be put before voters in November 2018. The language would provide for an additional \$25,000 in homestead exemption, bringing the maximum to \$75,000. This referendum, if approved, would result in the loss of more than \$500,000 in ad valorem taxes, as well as reduced revenues that are passed through from the County such as Library and Fire revenues. Mitigating the effect of this referendum, if approved, could result in the reduction of service levels, an increase to the millage rate, increasing other General Fund revenues, or a combination of these measures.

Expenses

ALL FUNDS				
	FY 2017 BUDGET	FY 2018 BUDGET	% CHANGE	\$ CHANGE
Personnel	25,418,100	26,800,100	5%	1,382,000
Operating	35,562,000	37,651,900	6%	2,089,900
Capital	11,744,400	93,289,200	694%	81,544,800
Other	7,404,700	12,694,400	71%	5,289,700
Expense Subtotal	\$80,129,200	\$170,435,600	114%	91,275,200
Depreciation	6,885,000	7,649,600		
Elim. of Principal Debt Pymts.	(1,646,300)	(1,687,500)		
Elim. of Utility Capital	(23,349,900)	(11,146,800)		
TOTAL EXPENSES	\$62,018,000	\$165,250,900	166%	\$104,201,700

Total citywide expenditures of \$166,219,700 reflect a 168% increase in spending over FY 2017 budget levels.

GENERAL FUND				
	FY 2017 BUDGET	FY 2018 BUDGET	% CHANGE	\$ CHANGE
Personnel	13,983,800	14,805,900	6%	822,100
Operating	11,728,700	12,458,600	6%	729,900
Capital	486,400	387,400	-20%	(99,000)
Other	3,291,300	411,000	-88%	(2,880,300)
TOTAL	\$29,490,200	\$28,062,900	-5%	\$(1,427,300)

Three full-time positions have been added for FY 2018 including 1.0 FTE Public Information Coordinator, 1.0 FTE Planner II, and 1.0 FTE Firefighter/EMT. Two part-time positions have been added; one Code Enforcement Officer 0.5 FTE in the General Fund will focus on Business Tax Receipt cost recovery and is anticipated to pay for itself through increased revenues. The second position is a temporary 0.75 FTE Water Service Worker was also being added in late FY 2017 and will be reflected in the FY 2018 Budget.

The FY 2018 Budget also reflects several minor changes in personnel, such as title changes and reclassification of positions. These have little fiscal impact and have been thoroughly vetted by the Human Resources Department, as well as City Administration.

FY 2018 PERSONNEL CHANGES			
Department	Personnel Change	Fiscal Impact	Fund
Community Relations (formerly Communications)	Reclass TV/Production Specialist from Grade 14 to 17	\$6,300	General Fund
Community Relations (formerly Communications)	Add 1.0 FTE Public Information Coordinator	\$57,700	General Fund
Finance	Delete Fin. Analyst / Add Senior Accountant	\$7,600	General Fund
Finance	Reallocate 0.5 FTE Budget Analyst	\$33,000	General Fund
Fire	Add 1.0 FTE Firefighter/EMT	\$80,700	General Fund
Fire	Delete Deputy Fire Marshal / Add Fire Marshal	\$18,600	General Fund
Fire	Special pay for On-call Fire Inspector	\$7,100	General Fund
Fire	Reallocate 0.25 FTE EMS Division Chief	-	General Fund
Parks & Recreation	Delete Staff Asst. / Add Administrative Asst.	\$3,600	General Fund
Parks & Recreation	Reclass Recreation Leader II from Grade 11 to 12	\$2,000	General Fund
Parks & Recreation	Reclass Recreation Leader III from Grade 12 to 13	-	General Fund
Planning & Dev.	Add P/T Code Enforcement Inspector	\$23,400	General Fund
Planning & Dev.	Add 1.0 FTE Planner II	\$83,500	General Fund
Public Works	Add VOD P/T Water Service Worker	\$30,500	Water/WW Fund
Public Works	Delete Tech. Support Asst. / Add Utility Data Coord.	\$2,500	Water/WW Fund
Public Works	Reclass TV/Seal Operator from Grade 16 to 17	-	Water/WW Fund

Major changes in operating costs include the following:

- Downtown parking lease buy down: \$2,160,000 (Parking Fund);
- Move MSB to Technical Services Bldg.: \$250,000 (Facilities Maintenance Fund);
- Citywide Roof Replacements: \$120,000 (General Fund);
- Citywide HVAC Replacements, \$76,500 (General Fund);
- Community Visioning: \$70,000 (General Fund);
- Community Center Parking Lot Resurfacing: \$60,000 (General Fund); and
- Skinner Blvd. Improvements Corridor Analysis: \$75,000 (CRA Fund).

Citywide, several major capital projects are being initiated in FY 2018 including:

- Stadium and Englebert Reconstruction: \$81,000,000 (Stadium Fund);
- Water Treatment Plant (WTP) Design-Build: \$4,701,000 (Water/Wastewater Fund);
- Pavement Management Program: \$1,000,000 (Penny Fund/CGT Fund);
- Dunedin Golf Club Cart Barn: \$200,000 (Penny Fund); and
- Fleet Replacements: \$2,491,300 (Fleet Fund).

Considerations During Budget Development

Staffing Levels

During budget development, there were several requests from Department Heads for additional FTEs to meet service needs. The FY 2018 Budget includes the addition of 1.25 P/T FTEs and 3.0 F/T FTEs. Despite these additions, revenues are not strong enough to support the additional recurring expense of all new personnel requests. General Fund revenues have been bolstered by the 9.5% increase in the City's taxable value which will yield additional ad valorem tax revenue which has enabled the addition of some positions in FY 2018; however, addressing these recurring costs long-term will need to be addressed in subsequent budget years.

Infrastructure and City Facilities

Preservation and maintenance of existing city facilities will drive major spending in the General Fund in FY 2018 with \$251,000 dedicated to HVAC replacements, exterior facility painting, and roof replacements. Funding these maintenance needs has been carefully planned and balanced with meeting fund balance levels identified in the City's Reserve Policy. Compliance with the Reserve Policy in FY 2018 and beyond will ensure the City has funding available to address existing and emergent needs as they arise.

Golf Course Operations

The FY 2018 Budget includes increases in both operating and capital expenditures associated with the Dunedin Golf Club. The City purchased the club house in FY 2017 and approximately \$150,000 is programmed for maintenance and operating expenses in FY 2018. In addition, the cart barn is programmed for replacement in FY 2018 (\$200,000) using the Penny funds. The management for the golf club is aggressively working to reach multi-year revenue goals, which would yield some earnings for the City in the General Fund in future years.

Overall, the FY 2018 Budget reflects an annual operating plan that moves the City towards achieving many of the priorities of the City Commission in the areas of fiscal sustainability, economic development, and preservation of infrastructure. Staff is committed to working with the City Commission to advance the City's initiatives which make Dunedin the most dynamic and delightful City in Pinellas County.

Sincerely,



Jennifer K. Bramley
City Manager

DUNEDIN: AT A GLANCE

Date of Incorporation:	June 1, 1899
Form of Government:	Commission/City Manager
Property Tax Rate:	4.1345 mills per \$1,000 value
Local retail sales tax:	7.00%
Area:	28.2 sq. miles
Land:	10.4 sq. miles
Water:	17.8 sq. miles
Estimated Population:	36,381
Employed:	54%
Unemployed:	4%
Not in Labor Force:	42%
Median household income:	\$45,618
Average household size:	2.12 persons
Per capita income:	\$30,494



Education	
High school or higher:	91%
Bachelors or higher:	30%

Racial Composition	
White:	85%
Hispanic:	7%
African American:	4%
Other:	3%
Two or more races:	1%

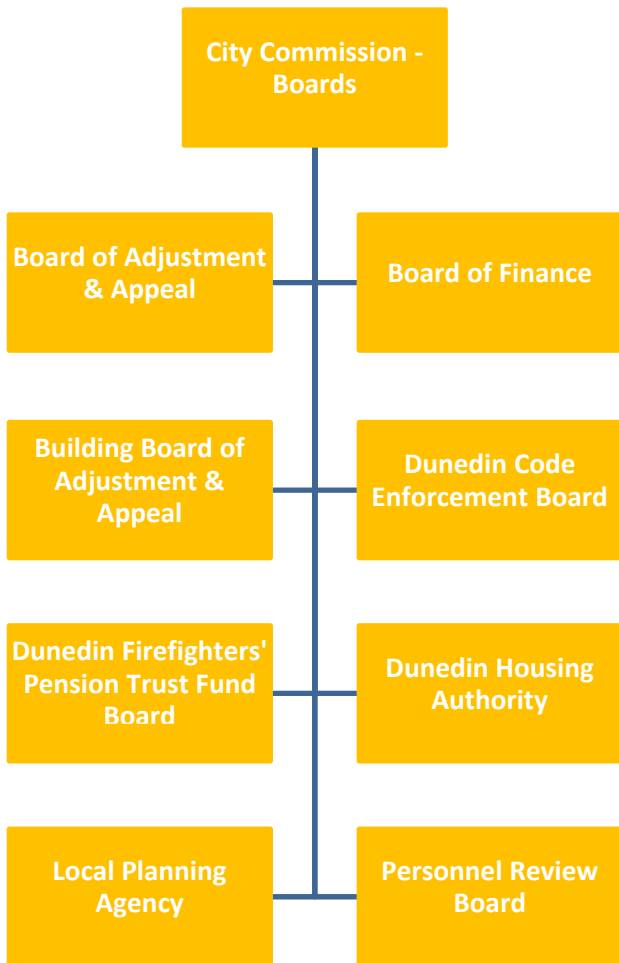
Sex	
Female:	54%
Male:	46%

Age	
19 and under:	18%
20-34:	14%
35-44:	9%
45-54:	14%
55-64:	16%
65 and over:	29%

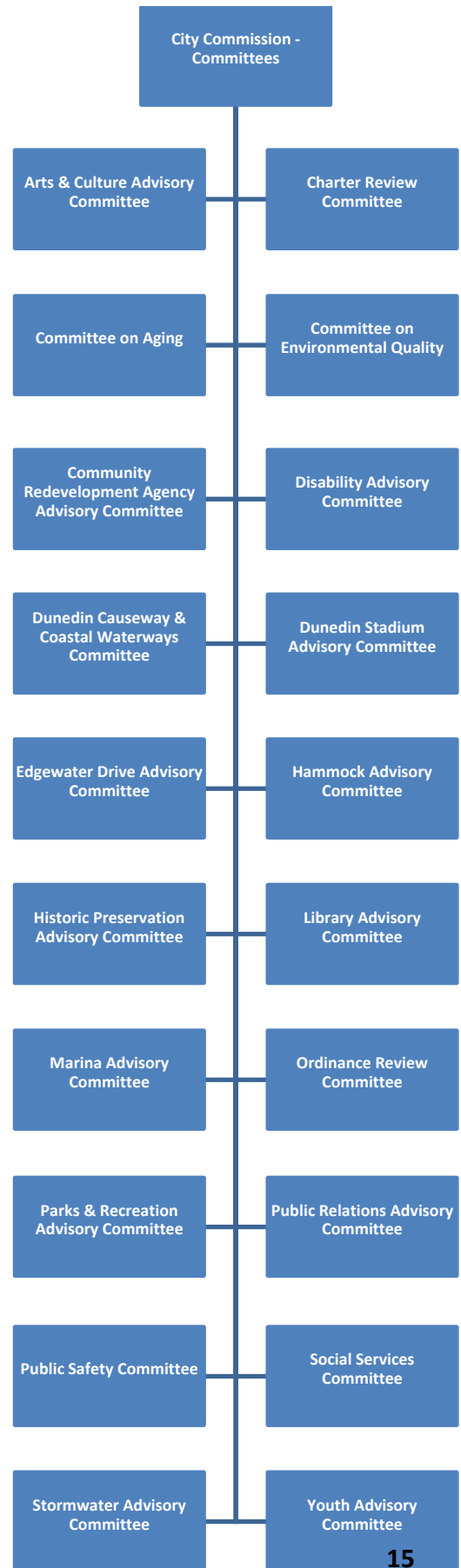


City of Dunedin Advisory Boards & Committees

One of the most significant facets of City government involves boards & committees. The City of Dunedin currently oversees 28+ active boards, committees, agencies and authorities as part of their dedication to serve our community. We are most fortunate to have the expertise and knowledge offered by members of these boards & committees to provide essential input that aids the City Commission in making decisions for the needs of the city. All meetings are open to the public and members of the general public are encouraged to attend.

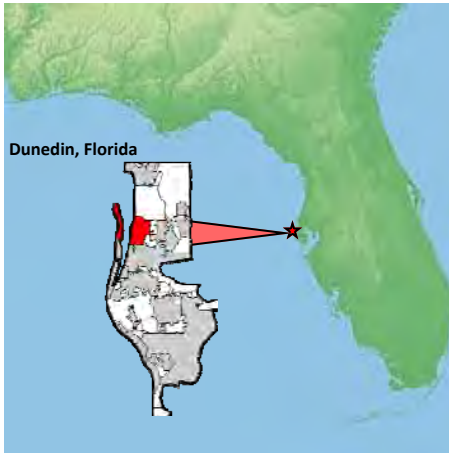


EXECUTIVE SUMMARY



Community Profile

Located in Pinellas County, Dunedin lies on the west coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph's Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



"Delightful" Dunedin has a relaxed lifestyle that has lured people for decades from around the world. It offers a unique vibrant art scene, a lively downtown, award-winning restaurants, and waterfront views. It is one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

Dunedin provides access to Honeymoon Island State Park and St. Joseph's Sound, which provide one-of-a-kind recreational opportunities. Dunedin is also the Spring Training home to the Toronto Blue Jays and hosts 25 festivals annually, offering a variety of dynamic leisure activities every day of the week. Dunedin is recognized as a vibrant Main Street City offering quaint retail stores, art galleries, antique shops, and restaurants. The Fred Marquis Pinellas Trail, a 38-mile recreational trail stretching from north to south Pinellas County, runs through the heart of downtown. Dunedin also has an active merchants association that works with the City to sponsor many events that bring residents and visitors to the area including Mardi Gras, Dunedin Wines the Blues, Arts and Crafts Festivals.



Community Redevelopment District

Dunedin's Community Redevelopment District (CRD), established in 1988, utilizes Tax Increment Financing (TIF), in cooperation with Pinellas County, to revitalize 217 acres of the downtown corridor. The CRD offers a mixture of residential, retail office, and restaurant uses all framed in a nostalgic, quaint setting. With its brick sidewalks, varied landscaping, and decorative lighting, the downtown area is very pedestrian friendly and visitors enjoy strolling along Main Street and visiting the unique collection of shops.





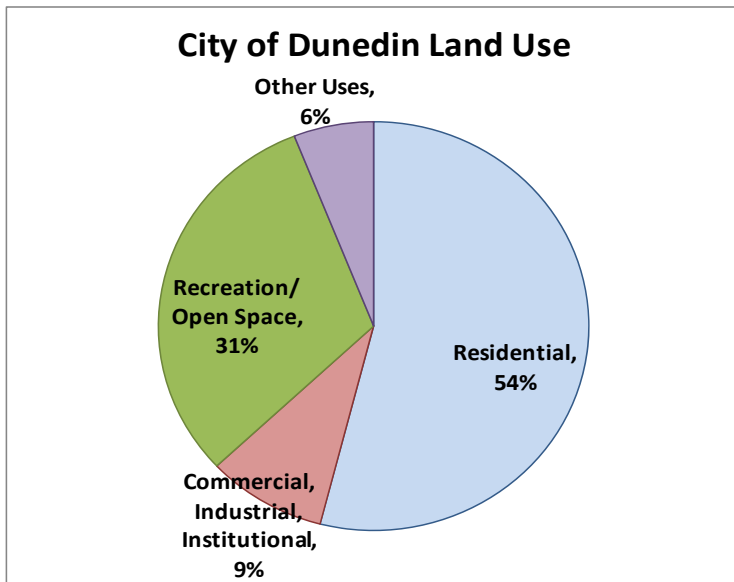
The governing body of the CRD is the Community Redevelopment Agency (CRA). The goal of CRA is varied and encompasses fostering private investment, making public improvements, beautifying areas, providing downtown parking, building the tax base, and creating jobs. This is accomplished by forming partnerships with the many stakeholders found in a downtown: land owners, businesses, merchants, Chamber of Commerce, developers, and investors. Dunedin's CRD is green-friendly, encompassing six parks, a "clean" marina, and providing

access to neighboring communities through the Jolley Trolley bus service.



Local Economy

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than a quarter (28%) of Dunedin's residents are 65 years or older. Dunedin has many retirement homes, condominiums, and apartment complexes that accommodate retirees. The City's main land use is for residential property, with relatively small portions for commercial, industrial and institutional uses.



Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a beverage manufacturer). The service industry (banking, retail, personal services, etc.) continues to grow to meet the demands of the area's population.



Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. The FY 2018 Budget includes a 4.1345 millage rate flat from FY 2016. Dunedin continues to offer relatively affordable housing, low taxes, and access to natural amenities and man-made attractions.

Economic Outlook

The overall outlook for the City continues to be cautiously optimistic and in concert with national trending. Over the past twelve months, the City economy along with national economy has continued to recover from the Great Recession. The civilian unemployment rate, which peaked near 10% in 2010, has decreased dramatically since the 2008-2009 recession. According to the U.S. Department of Labor, the national jobless rate in August 2017 was 4.2%, down 0.7% from September 2016. This is the lowest rate since March 2007, before the Great Recession. While this is a promising sign of continued recovery, another important economic indicator, wage growth, has been nominal since 2009 hovering at 2%. This, combined with CPI growth of 2.5%, has been less than favorable for consumers and shows signs of strain in the economic recovery. Another cautionary sign is the September 2017 inflation rate of 2.2%, up from 1.5% in September 2016. This growth in inflation may prompt action from the Federal Reserve during late 2017 or early 2018.

From a local perspective, employment indicators illustrate progress within the Tampa Bay/St. Petersburg/Clearwater metropolitan area reporting a 4.0% unemployment for August 2017, and Pinellas County at 4.5%. A recent report from the University of Florida's Bureau of Economic and Business Research measured Florida's wage growth by County from 2005 through 2015. The Tampa/St. Petersburg/Clearwater metropolitan area saw real wage growth of just 0.61% during 10-year study period as the State recovered from the Great Recession. The good news is that a closer look into 2014 to 2015 alone showed substantial increase in Florida's metropolitan areas, with Tampa/St. Petersburg/Clearwater seeing 3.03% real annual wage growth. This is a promising sign for the local area.

Ad Valorem Revenues and Property Values

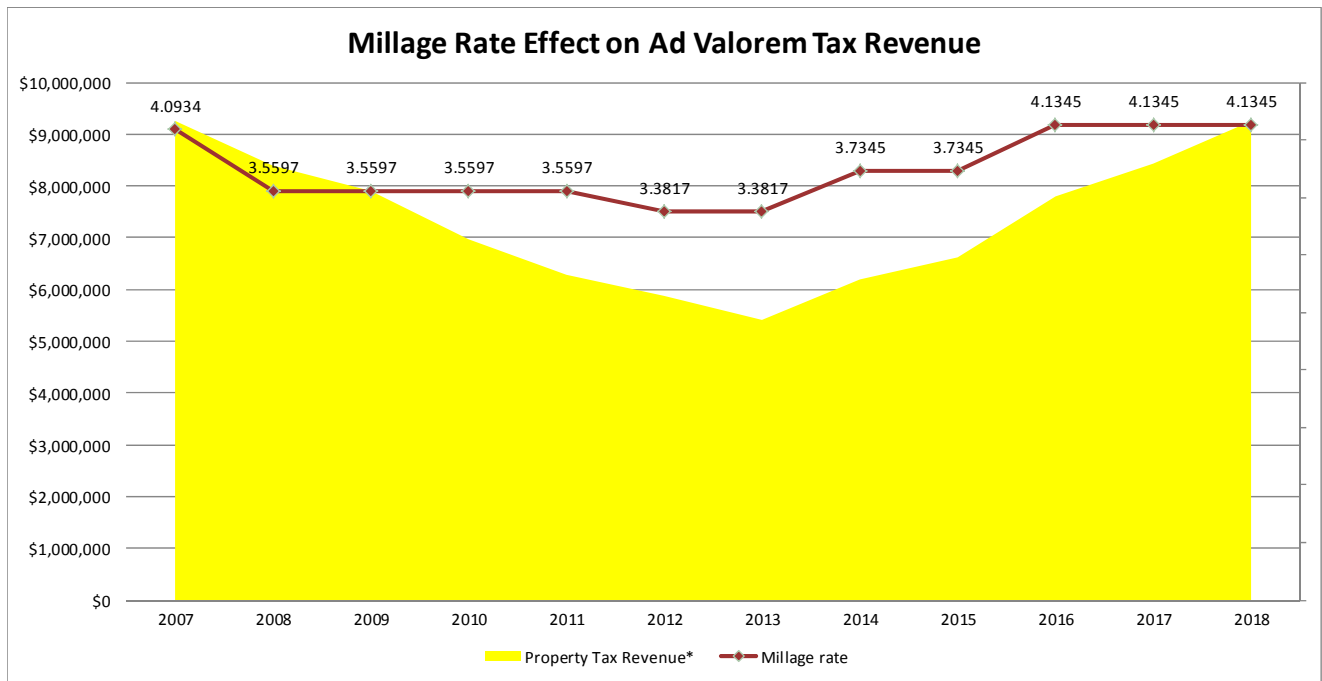
Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$80 billion. The 2017 estimated tax rolls are 92% of the peak of the market. Despite the significant loss in value since the recession, the countywide total taxable value has grown 35% over the last five years, with the most significant gains over the past two years.

Tax Year	Pinellas County		City of Dunedin	
	Total Taxable Value	% Change	Total Taxable Value	% Change
2012 Final Tax Roll	\$ 54,350,309,869	6.06%	\$ 1,719,145,488	-2.97%
2013 Final Tax Roll	\$ 56,092,698,300	3.21%	\$ 1,759,398,960	2.34%
2014 Final Tax Roll	\$ 59,650,849,843	6.34%	\$ 1,876,446,039	6.65%
2015 Final Tax Roll	\$ 63,599,221,882	6.62%	\$ 1,991,882,705	6.15%
2016 Final Tax Roll	\$ 68,171,078,378	7.19%	\$ 2,147,371,249	7.81%
2017 Prelim. Tax Roll	\$ 73,604,866,454	7.97%	\$ 2,353,264,767	9.59%

Source: Pinellas County Property Appraiser's Office

There are two critical factors that impact the amount of ad valorem tax revenue collected by the City: property value and the tax (millage) rate. The chart on the following page provides a summary of the City's millage rate and property tax revenue over the past 10 years. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with ad valorem tax revenue following suit.

FY 2018 will mark the fifth consecutive year of growth in the City's gross taxable value, but only the first year that estimated ad valorem revenues will reach to pre-recession levels. During FY 2018, the City anticipates gross taxable value to increase by 9.59%, from \$2.147B to \$2.353B. This will generate an additional \$1,123,300 in ad valorem revenues across all funds over FY 2017 budget levels.



Citywide Development

Development activity is continuing throughout the City, with several major residential projects coming onto the tax rolls and boosting ad valorem revenues. The value of new construction remains relatively steady as redevelopment and new construction projects begin, but the City anticipates this to slowly begin tapering off in the next several years.

Fiscal Year	Permits Issued	Construction Value
FY 2014	8,249	\$90,496,995
FY 2015	6,983	\$174,880,139
FY 2016	4,811	\$107,719,588
FY 2017 Est.	4,900	\$125,000,000
FY 2018 Projected	4,800	\$100,000,000



Dunedin Commons—280 apartment units, 56 townhome units, 7,200 SF of retail, and 44,649 SF of office



Victoria Place—4-Story Mixed-Use Building—30 Condominiums

Artisan Apartments under construction — 4-Story Mixed-Use Building, Public Parking Garage, Ground Floor Retail Space & 65 Apartments



Dunedin is proud of its many “firsts”-

- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- Dunedin became the first Purple Heart City in Florida.
- Dunedin Golf Club is listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the State of Florida to attain “platinum status” as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.



The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the war.



The first radio signals from Pinellas County were sent from Dunedin.



Frozen orange juice concentrate originated in Dunedin.



The oldest continuous garden club on Florida’s west coast is the Dunedin Garden Club.



The Pram sailboat racer originated in Dunedin.

History

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time, Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro," a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum as well as the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to an appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In 2014, Dunedin celebrated the 50th anniversary of its sister City relationship with Stirling, Scotland.



Dunedin: Looking Forward

The City's Comprehensive Plan adopted in 1989, was a 20-year policy document addressing physical development and the provision of municipal services. In 2008, an update, Dunedin 2025, replaced the original plan. Although most of the policies set forth in the previous update were retained, some were deleted due to completion of certain tasks and others were added due to changes in existing conditions or changes in state and regional requirements.

At the direction of City Commission, the City recently sought Requests for Qualifications (RFQ) to lead the City's next visioning process to focus on land use, as well as the scale of developments. This will serve as the basis for an overhaul of the existing Comprehensive Plan. Public engagement will be key for the community-wide visioning effort and input from stakeholders will be vital.

Phase 1: Community Visioning (January 2017—December 2017)

Community visioning exercise for each of the City's existing Comprehensive Plan Elements.

Phase 2: Comprehensive Plan Development (July 2017—June 2018)

Partnership with University of South Florida's Community Sustainability Partnership Program which will provide research, analysis, and report on areas of future concern for the City of Dunedin.

Phase 3: Adoption of Comprehensive Plan (October 2018—September 2019)

Create and adopt a leading edge GIS formatted Comprehensive Plan

In January 2017, the City held a strategic planning workshop, facilitated by staff from the University of South Florida's Florida Institute of Government. The Mayor, Commissioners, and senior staff participated in the day-long workshop that was held at Achieva Headquarters. The City last held a strategic planning workshop in March 2015. Since that time, one new commissioner has been elected and an Interim City Manager was leading the City. City staff presented information on the status of the existing plan. Elected officials were solicited to speak about their short-term priorities for the City. The City Commission reviewed the existing City priorities first defined in 2015. The 2017 strategic plan (adopted through Res. 17-10) identified an additional priority— environmental sustainability— bringing the current number of citywide priorities to seven. Department heads have developed initiatives and objectives, which serve as operational guidelines.



PRIORITY 1: ECONOMIC DEVELOPMENT

Objective: Diversify the local economy by encouraging entrepreneurship, small business growth, corridor enhancements and mixed-use projects to increase the City's tax base, create jobs, and generate revenue. Work with the private real estate community and Dunedin's local partners to provide housing opportunities that support economic growth and produce housing for all income ranges.

Initiatives

- Continue to grow the Florida Business Incubator and implement the Downtown CRA Master Plan 2033.
- Complete the downtown/Gateway market analysis.
- Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).
- Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.
- Recognize and encourage the arts, culture, history, historic preservation, tourism and eco-tourism as economic drivers.
- Initiate and develop a critical plan schedule for Skinner Blvd. enhancements.



PRIORITY 2: FISCAL SUSTAINABILITY

Objective: Ensure the fiscal sustainability of the City in order to meet the needs of the community in the delivery of services.

Initiatives

- Approve a recurring annual budget that is fiscally sound and stable across all funds.
- Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.
- Ensure that business processes and procedures are being followed throughout the entire organization so that City assets are properly safeguarded and controlled.

PRIORITY 3: INFRASTRUCTURE

Objective: Build, restore, and maintain critical and resilient infrastructure while improving upon its reliability through sound stewardship principles and practices, which must be compatible with our environment and scalable to the realities of fiscal constraints. Leverage master planning and optimization efforts across multiple public infrastructure assets in order to identify project and program outcomes in advance of detailed design and operational implementation efforts. Specific examples include an updated Stormwater Master Plan, and Refurbishment of the Reverse Osmosis Water Treatment Plant.



Initiatives

- Identify locations, design, bid, and develop the Parks and Recreation facility initiatives and deficiencies identified in the 2015 Strategic Plan including a replacement aquatic complex, modern street course addition to the Stirling Skate Park, new or replacement dog park, additional multi-purpose fields and ball fields.
- Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.
- Insure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City structures, as well as a Pre-Post Storm Event vehicle storage facility.
- Construct replacement facilities for City Hall, Municipal Services, and Technical Services to maximize operational efficiencies in the delivery of internal and external services consistent with past Facility Assessment Space Needs Assessments recommendations and the Commission's Penny IV Signature Project list.

PRIORITY 4: INTERNAL OPERATIONS & SERVICES

Objective: Create new policies to address future service needs based on standards, best business practices, legal safeguards and fiscal sustainability. Embrace emerging technologies and trends in government to leverage operational efficiencies.

Initiatives

- Develop and adopt a social media policy to ensure legal compliance in the use of social media in the conduct of official City business. Provide training to the City Commission, employees, boards and committees, and/or others as applicable.
- Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.

PRIORITY 5: COMMUNITY RELATIONSHIPS

Objective: Employ a proactive strategy of effective communication by building positive and authentic relationships within the community with key individuals, groups and organizations. Make sensitivity to community concerns and issues pervasive throughout the organization by incorporating citizen engagement tools. Utilize technology in the design and implementation of community outreach and public feedback that is balanced and easily accessible to all by drawing together cooperation from committed partners and relevant stakeholders.

Initiatives

- Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.
- Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.
- Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit and request an inspection, pay invoices and more.



PRIORITY 6: HUMAN RESOURCES

Objective: To nurture and retain a highly qualified, professional and diverse workforce that is service-driven, responsive and effective in accomplishing the mission of the City.

Initiatives

- Ensure salary and benefits that are competitive and attractive, and job descriptions that are relevant and current.
- Develop policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.
- Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.
- Emphasize career pathing and succession planning to foster employee loyalty and service longevity.

PRIORITY 7: ENVIRONMENTAL SUSTAINABILITY

Objective: Take a leadership position in environmental stewardship by promoting green building, converting to solar energy, adopting a climate action plan, maintaining a green city rating and integrating sustainability within all elements for the upcoming Comprehensive Plan revision.

Initiatives

- Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.
- Promote, support and require (as appropriate) the use of solar energy.
- Encourage efficiency in energy use and the development and use of energy from renewable sources.
- Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship.
- Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan.





Home of Honeymoon Island

BUDGET GUIDE & FINANCIAL POLICIES

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is the cornerstone of the annual budget cycle. The City of Dunedin's first phase of the budget process begins with Department Directors submitting projects for consideration in the City's Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as planned operating and capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with "Dunedin 2025 – The Comprehensive Plan." This draft CIP is published in March and presented to City Commission for discussion and refinement. Based on the Commission's direction, the first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL OPERATING BUDGET

Budget Kickoff

Finance staff coordinate a budget kick-off meeting and training to provide direction to departments on development of their budgets to ensure alignment with City Commission priorities and funding availability for the upcoming fiscal year.

Departmental Budget Preparation

City departments develop their expense budget requests for the upcoming fiscal year.

Budget Review and Adoption

After all department budget requests are received, Department Directors meet with City Administration and Finance staff regarding line item expenditures. Any proposed changes to personnel, facilities, or information technology from departments are submitted with written narratives accompanying the departmental financial request. These are individually reviewed with City management and incorporated into the budget on a case-by-case basis. City Administration directs any changes to the departmental request budgets and inclusion of any personnel, facilities, or information technology requests.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

The Proposed Budget is delivered to the City Commission and Board of Finance by July 1. Two budget workshops are held with the City Commission to review the proposed budget prior to a vote on the maximum millage rate. A third budget workshop is held in August to confirm direction on the Tentative Budget and millage rate.

Each fund within the Budget Summary section of the Proposed Budget compares the ending available fund balance, or ending available net position for enterprise and internal service funds, against the target established by the City's Fund Balance and Reserve Policy.

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for items that may have a fiscal impact. Budget amendment resolutions are taken to the Commission for approval on a quarterly basis.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

JANUARY	1/6/2017 1/25/2017 1/27/2017 1/30/2017 - 2/3/2017	<ul style="list-style-type: none"> • CIP sheets sent to Depts. for updating • CIP sheets due to Finance • Finance reviews Long Range Financial Plans with City Manager • Departmental CIP meetings with City Manager
FEBRUARY	2/7/2017 2/10/2017 2/13/2017 - 2/17/2017 2/24/2017	<ul style="list-style-type: none"> • City Manager direction on CIP • City Manager provides final CIP direction to Departments • Final CIP balancing and document QC • PROPOSED CIP DELIVERED
MARCH	3/15/2017 3/29/2017	<ul style="list-style-type: none"> • Budget Kickoff: Training and Guidance provided to Department Directors • Personnel, Facilities & IT Request Forms submitted
APRIL	4/10/2017 4/12/2017 4/12/2017 4/13/2017 - 4/28/2017 4/13/2017 - 4/28/2017 4/21/2017 5/1/2017 - 5/5/2017	<ul style="list-style-type: none"> • Commission Workshop: Capital Improvements Plan (CIP) & Penny IV • Close budget entry. • Personnel projections due to Finance. • Depts update budget narratives. • Finance review of budget entries and preliminary fund balancing • Personnel, Facilities & IT Request Forms due to Finance • Budget Meetings: City Manager and Departments
MAY	5/8/2016 - 5/12/2017 5/26/2017	<ul style="list-style-type: none"> • Finance review of department narratives for budget document • City Manager memo sent to Depts. with final budget adjustments for Proposed
JUNE	6/1/2017 6/16/2017 6/21/2017 6/12/2017 - 6/16/2017 6/26/2017 - 6/28/2017 6/30/2017	<ul style="list-style-type: none"> • Property Appraiser delivers estimated taxable value to City • Final proof to Finance Director • Final proof to City Manager • Final review of department budget pages • Printing of Proposed Budget • PROPOSED BUDGET DELIVERED
JULY	7/1/2017 7/5/2017 7/6/2017 7/7/2017 7/27/2017	<ul style="list-style-type: none"> • Property Appraiser delivers certified taxable value to City • CRA Advisory Committee Meeting to Adopt CRA Budget • Commission Budget Workshop #1 of 3 • Commission Budget Workshop #2 of 3 • Commission Meeting- Adoption of Maximum Millage Rate (MMR)
AUGUST	8/4/2017 8/8/2017 8/20/2017	<ul style="list-style-type: none"> • DEADLINE: DR-420, DR-420MMP due to Property Appraiser • Commission Budget Workshop #3 of 3 • Property Appraiser mails TRIM Notices to property owners
SEPTEMBER	9/21/2017	<ul style="list-style-type: none"> • Commission Meeting - 1st Public Hearing on Tentative Millage Rate and Budget
OCTOBER	10/5/2017	<ul style="list-style-type: none"> • Commission Meeting - 2nd Hearing and Adoption of Final Millage Rate and Budget

BUDGET POLICIES

Balanced Budget

In accordance with Florida Statute 166.241(2), the City of Dunedin is required to adopt a balanced budget each fiscal year in which estimated revenues and appropriated fund balances are equal or greater than expense appropriations.

Budgetary Level of Control

The budgetary data included herein represents the FY 2018 Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and activity.

Budget Adjustments

Regular monitoring tracks variances of the annual budget against actual expenses. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget amendment resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

Basis of Accounting

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered; and
- Grants, which are considered to be revenue when awarded.

The City budgets for proprietary funds (enterprise funds and internal service funds) following the accrual basis of accounting.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed three times each year with the publication of the Capital Improvements Plan, Proposed Budget, and Adopted Budget.

Expenditure / Expense Appropriations by Category

Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions, that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2018 Budget includes:

- Pay-for-performance merit increase of 3% max. for eligible non-represented employees / 3.5% max. for eligible IAFF (Fire Union) employees;
- Increase in Worker's Compensation of \$84,900 based on current actuarial report;
- Increase of 5% in the Health Benefits Fund, which includes an 8% increase for medical claims;

- Overall increase of 2.73 FTE, including an increase of 3.5 FTE in full-time and part-time, as well as a reduction of 0.77 FTE in variable/on-demand staffing.

Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services. Major non-recurring operating costs (\$25,000 or more) are identified during the CIP process.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital

The City defines capital expenses as those with an individual cost of \$1,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the CIP process.

The FY 2018 Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced the level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, aid to organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

Budgetary Changes in FY 2018

Capital outlay is no longer budgeted for in enterprise and internal service funds, but is identified within departmental budget pages to show anticipated spending. New in FY 2018, depreciation will be budgeted in enterprise and internal service funds. These changes will align the City budget with the Comprehensive Annual Financial Report (CAFR) and provide for better transparency in comparing budget to prior year actuals.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- Enterprise Funds, which are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.
- Internal Service Funds, which are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2018 CITY OF DUNEDIN FUNDS

GENERAL FUND	SPECIAL REVENUE FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS*
	Stadium Fund	Stormwater Fund	Firefighter's Retirement Fund
	Penny Fund	Solid Waste Fund	Defined Contribution Plan Fund
	County Gas Tax Fund	Marina Fund	
	Community Redevelopment Agency (CRA) Fund	Water/Wastewater Fund	
	Building Fund	Parking Fund	
	Impact Fee Fund	Fleet Internal Service Fund	
		Facilities Maintenance Internal Service Fund	
		I.T. Services Internal Service Fund	
		Health Benefits Internal Service Fund	
		Risk Safety Internal Service Fund	

* *Fiduciary Funds are not budgeted.*

FUNDING SOURCE BY DEPARTMENT

	General	Stadium	Impact Fee	Building	County Gas Tax	Penny	CRA	Solid Waste	Water/WW	Marina	Stormwater	Parking	Fleet	Facilities Maint.	IT Services	Health Benefits	Risk Safety
City Attorney	X																
City Clerk	X																
City Commission	X																
City Manager	X												X				
Community Relations	X																
Economic & Housing Development	X				X	X				X							
Finance	X																
Fire	X	X		X													
Human Resources & Risk Mgmt.	X													X	X		
Library	X																
Parks & Recreation	X	X	X	X		X			X								
Planning & Development	X		X		X												
Public Works	X		X		X	X	X		X		X	X					

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
 - (a) Inventory and prepaid items;
 - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
 - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.
- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
 - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
 - (b) Imposed by law through constitutional provisions or enabling legislation.
- Committed fund balance shall be the amounts committed by City Commission action for the following:
 - (a) Major maintenance and repair projects;
 - (b) Meeting future obligations resulting from a natural disaster;
 - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
 - (d) Amounts set aside for specific projects.
- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
 - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
 - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
 - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.

Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

- Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

RESOLUTION 15-05

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ESTABLISHING A FUND BALANCE AND RESERVE POLICY FOR THE CITY OF DUNEDIN, PROVIDING SEVERABILITY; PROVIDING FOR REPEALER; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City desires to establish a new Fund Balance and Reserve Policy, and

WHEREAS, such a policy has been prepared and a copy thereof is attached hereto;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

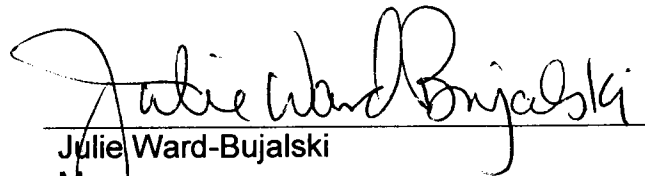
SECTION 1. The City Commission hereby adopts the "City of Dunedin, Florida Fund Balance and Reserve Policy", attached hereto as Exhibit A, and hereby directs the City Manager to implement said Policy.

SECTION 2. If any section, subsection, clause or provision of this resolution is held invalid, the remainder shall not be affected by such validity.

SECTION 3. All resolutions or parts of the resolutions in conflict herewith shall be and hereby are repealed.

SECTION 4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 22nd day of January, 2015.


Julie Ward-Bujalski
Mayor

ATTEST:


Denise M. Kirkpatrick
City Clerk

Resolution 15-05

Exhibit A



City of Dunedin, Florida FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 "*Fund Balance Reporting and Governmental Fund Type Definitions*" effective for periods beginning after June 15, 2010. The current "Fund Balance and Reserve Policy Working Draft" was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

For fiscal policy purposes, the term "long-term borrowing" includes bonds, notes, and capitalized leases.

Long-term borrowing should not be used to finance current operations or normal maintenance. All long-term borrowing should be repaid within a period not to exceed the expected useful lives of the capital programs financed by the debt. For any fund that is supported by long-term borrowing, an annual revenue analysis should be performed to ensure that the fees or rates are sufficient to meet the debt requirements (debt service, covenants, etc.).

Three general principals should guide the City when selecting a funding source for its capital asset acquisition, capital renewal, and capital replacement programs: efficiency, effectiveness, and equitableness.

- Efficiency is when one financing method is selected over another based on the relative costs.
- Effectiveness is when a funding (financing) source provides a sufficient amount of funding when the funding is needed.
- Equitableness is when resident beneficiaries of a capital program pay for that program.

Pay As You Go

Debt is appropriate to finance capital programs with high capital costs and long-term (generally more than 10 years) usefulness.

Pay As You Use

Budgetary provisions should be made to fund Replacement and Repair from current revenues or fund balance.

Fiscal policies of the City to direct capital improvement expenditures should be consistent with the goals, policies, and objectives of the Dunedin 2025 – The Comprehensive Plan. (Dunedin 2025, Goals, Objectives and Policies, Capital Improvements, Objective D, Policy D-5).

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual general government revenue shall not exceed 12.5%;
- The City's maximum ratio of outstanding capital debt to the property tax base shall not exceed 20%; and
- The City's use of revenue bonds may be 100% of total debt. (Dunedin 2025, Goals, Objectives and Policies, Capital Improvements, Objective D, Policy D-6-c).

COMPARISON OF FY 2018 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual general government revenue **shall not exceed 12.5%**;

FY 2018 General Government Revenue (General Fund):	\$ 27,273,400
Outstanding General Govt. Debt Service	<u>\$ 1,187,531</u>
4.4% of General Govt. Revenue	

The City's maximum ratio of outstanding capital debt to the property tax base **shall not exceed 20%**;

FY 2018 Est. City of Dunedin Gross Taxable Value:	\$ 2,355,796,665
Governmental Outstanding Debt (Principal Only):	<u>\$ 8,044,121</u>
0.3% of Gross Taxable Value	

The City's use of revenue bonds may be 100% of total debt. (Dunedin 2025, Goals, Objectives and Policies, Capital Improvements, Objective D, Policy D-6-c).

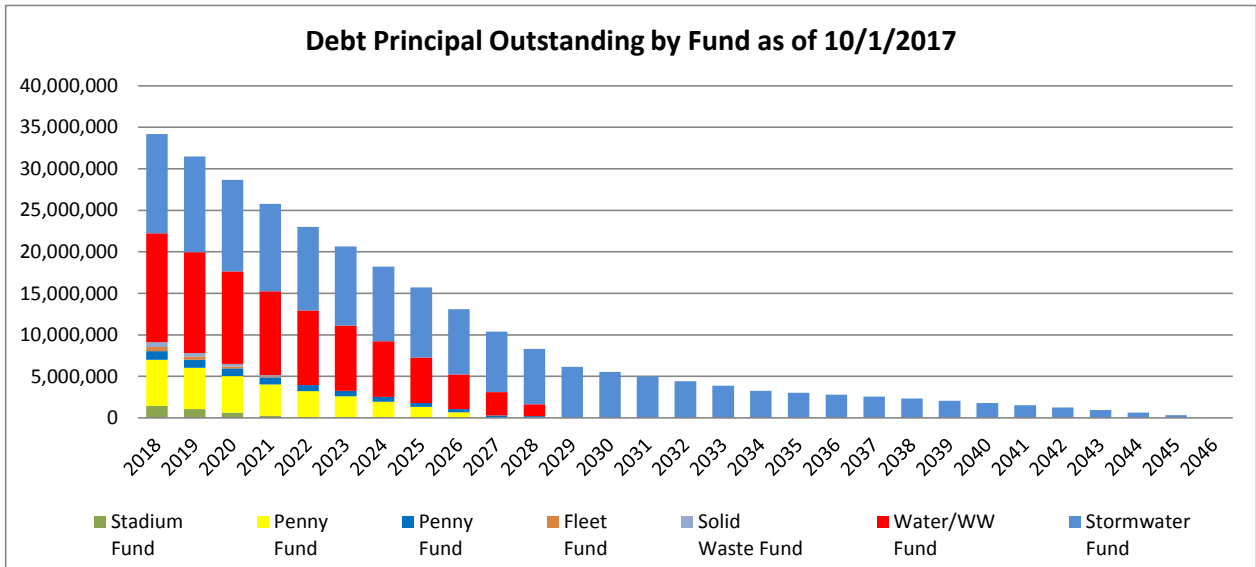
Total Outstanding Debt (Principal Only):	\$ 34,202,326
Bonds:	\$ 30,630,000
Notes:	<u>\$ 2,509,121</u>
Bonds:	89.6% of Total Debt
Notes:	7.3% of Total Debt

Purpose	Issue Date	Type	Lender	Issue Amount	Balance @ 9/30/2017	Coupon Range	Maturity/ Call Date
Enterprise Funds Debt							
Stormwater Capital	06/08/12	Bond	SunTrust	\$ 5,876,000	\$ 5,010,000	3.040%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY*	1,361,114	1,079,386	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY*	16,538,886	13,115,614	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000	5,890,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease	12/29/15	Cap. Lease	Bank of America	694,142	559,712	1.610%	12/29/2020
				Subtotal:	\$ 25,654,712		
* Bond Insurance through Assured Guaranty Corp, policy#214829-N/R							
Governmental Funds Debt							
Fire Station	11/22/13	Note	SunTrust	\$ 1,280,000	\$ 1,062,000	2.873%	10/1/2028
Spring Training (Series 2012)	11/09/12	Note	PNC Bank	3,280,000	1,447,121	1.513%	4/1/2021
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000	5,535,000	1.960%	10/1/2025
				Subtotal:	\$ 8,044,121		
Internal Service Funds Debt							
Fleet Capital Lease - 2016	12/29/15	Cap. Lease	Bank of America	\$ 624,420	\$ 503,493	1.610%	12/29/2020
				Subtotal:	\$ 503,493		
Grand Total City Wide Debt:					\$ 34,202,326		

DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE								
as of 10/1/2017								
Purpose	Stadium	Community Center	Fire Station	Vehicles	Vehicles	Water/WW Capital	Stormwater Capital	
Fund	Stadium Fund	Penny Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL

Fiscal Year

2018	1,447,121	5,535,000	1,062,000	503,493	559,712	13,115,614	11,979,386	34,202,326
2019	1,051,128	4,970,000	987,000	380,619	423,119	12,145,456	11,521,544	31,478,866
2020	649,103	4,390,000	909,000	255,767	284,326	11,138,339	11,048,660	28,675,196
2021	240,953	3,805,000	829,000	128,905	143,298	10,089,645	10,559,355	25,796,156
2022	-	3,205,000	747,000	-	-	8,999,372	10,058,628	23,010,000
2023	-	2,590,000	663,000	-	-	7,867,521	9,541,479	20,662,000
2024	-	1,965,000	576,000	-	-	6,689,471	9,006,528	18,237,000
2025	-	1,325,000	487,000	-	-	5,451,365	8,452,635	15,716,000
2026	-	670,000	395,000	-	-	4,148,581	7,879,419	13,093,000
2027	-	-	300,000	-	-	2,808,839	7,294,161	10,403,000
2028	-	-	203,000	-	-	1,427,518	6,686,481	8,317,000
2029	-	-	103,000	-	-	-	6,060,000	6,163,000
2030	-	-	-	-	-	-	5,536,000	5,536,000
2031	-	-	-	-	-	-	4,996,000	4,996,000
2032	-	-	-	-	-	-	4,435,000	4,435,000
2033	-	-	-	-	-	-	3,858,000	3,858,000
2034	-	-	-	-	-	-	3,260,000	3,260,000
2035	-	-	-	-	-	-	3,040,000	3,040,000
2036	-	-	-	-	-	-	2,810,000	2,810,000
2037	-	-	-	-	-	-	2,575,000	2,575,000
2038	-	-	-	-	-	-	2,330,000	2,330,000
2039	-	-	-	-	-	-	2,075,000	2,075,000
2040	-	-	-	-	-	-	1,810,000	1,810,000
2041	-	-	-	-	-	-	1,535,000	1,535,000
2042	-	-	-	-	-	-	1,250,000	1,250,000
2043	-	-	-	-	-	-	955,000	955,000
2044	-	-	-	-	-	-	650,000	650,000
2045	-	-	-	-	-	-	330,000	330,000
2046	-	-	-	-	-	-	-	-



FUTURE DEBT SERVICE BY FUND							
as of 10/1/2017							
Fund	Stadium Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
Fiscal Year							
2018	\$ 415,149	\$ 772,383	\$ 130,980	\$ 145,605	\$ 1,457,235	\$ 855,043	\$ 3,776,395
2019	415,149	776,964	130,980	145,605	1,454,648	856,534	3,779,880
2020	415,149	770,277	130,980	145,605	1,455,110	858,249	3,775,370
2021	242,170	773,337	130,980	145,605	1,453,909	853,833	3,599,835
2022	-	776,046	-	-	1,451,045	853,962	3,081,053
2023	-	774,437	-	-	1,445,155	854,434	3,074,026
2024	-	776,512	-	-	1,444,808	855,423	3,076,743
2025	-	779,221	-	-	1,458,991	857,684	3,095,896
2026	-	781,550	-	-	1,455,474	852,255	3,089,279
2027	-	104,226	-	-	1,452,809	855,548	2,412,583
2028	-	104,396	-	-	1,451,608	854,410	2,410,414
2029	-	104,480	-	-	-	732,978	837,458
2030	-	-	-	-	-	731,053	731,053
2031	-	-	-	-	-	733,494	733,494
2032	-	-	-	-	-	730,301	730,301
2033	-	-	-	-	-	731,473	731,473
2034	-	-	-	-	-	338,975	338,975
2035	-	-	-	-	-	339,975	339,975
2036	-	-	-	-	-	335,969	335,969
2037	-	-	-	-	-	336,969	336,969
2038	-	-	-	-	-	337,594	337,594
2039	-	-	-	-	-	337,844	337,844
2040	-	-	-	-	-	337,719	337,719
2041	-	-	-	-	-	337,219	337,219
2042	-	-	-	-	-	348,531	348,531
2043	-	-	-	-	-	322,906	322,906
2044	-	-	-	-	-	338,375	338,375
2045	-	-	-	-	-	336,188	336,188
2046	-	-	-	-	-	-	-
	\$ 1,487,615	\$ 7,293,828	\$ 523,920	\$ 582,421	\$ 15,980,791	\$ 17,114,939	\$ 42,983,515

FUTURE DEBT SERVICE BY FUND
as of 10/1/2017

Fund		Stadium Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
Fiscal Year								
2018	<i>Principal</i>	\$ 395,992	\$ 640,000	\$ 122,874	\$ 136,594	\$ 970,158	\$ 457,842	\$ 3,776,395
	<i>Interest</i>	19,156	132,383	8,106	9,011	487,077	397,201	
2019	<i>Principal</i>	402,025	658,000	124,852	138,793	1,007,117	472,883	3,779,880
	<i>Interest</i>	13,123	118,964	6,128	6,812	447,532	383,651	
2020	<i>Principal</i>	408,150	665,000	126,862	141,028	1,048,695	489,305	3,775,370
	<i>Interest</i>	6,998	105,277	4,118	4,578	406,415	368,944	
2021	<i>Principal</i>	240,953	682,000	128,905	143,298	1,090,273	500,727	3,599,835
	<i>Interest</i>	1,217	91,337	2,075	2,307	363,636	353,106	
2022	<i>Principal</i>	-	699,000	-	-	1,131,851	517,149	3,081,053
	<i>Interest</i>	-	77,046	-	-	319,194	336,814	
2023	<i>Principal</i>	-	712,000	-	-	1,178,049	534,951	3,074,026
	<i>Interest</i>	-	62,437	-	-	267,105	319,483	
2024	<i>Principal</i>	-	729,000	-	-	1,238,107	553,893	3,076,743
	<i>Interest</i>	-	47,512	-	-	206,701	301,530	
2025	<i>Principal</i>	-	747,000	-	-	1,302,784	573,216	3,095,896
	<i>Interest</i>	-	32,221	-	-	156,207	284,468	
2026	<i>Principal</i>	-	765,000	-	-	1,339,742	585,258	3,089,279
	<i>Interest</i>	-	16,550	-	-	115,732	266,998	
2027	<i>Principal</i>	-	97,000	-	-	1,381,320	607,680	2,412,583
	<i>Interest</i>	-	7,226	-	-	71,489	247,869	
2028	<i>Principal</i>	-	100,000	-	-	1,427,518	626,481	2,410,414
	<i>Interest</i>	-	4,396	-	-	24,089	227,929	
2029	<i>Principal</i>	-	103,000	-	-	-	524,000	837,458
	<i>Interest</i>	-	1,480	-	-	-	208,978	
2030	<i>Principal</i>	-	-	-	-	-	540,000	731,053
	<i>Interest</i>	-	-	-	-	-	191,053	
2031	<i>Principal</i>	-	-	-	-	-	561,000	733,494
	<i>Interest</i>	-	-	-	-	-	172,494	
2032	<i>Principal</i>	-	-	-	-	-	577,000	730,301
	<i>Interest</i>	-	-	-	-	-	153,301	
2033	<i>Principal</i>	-	-	-	-	-	598,000	731,473
	<i>Interest</i>	-	-	-	-	-	133,473	
2034	<i>Principal</i>	-	-	-	-	-	220,000	338,975
	<i>Interest</i>	-	-	-	-	-	118,975	
2035	<i>Principal</i>	-	-	-	-	-	230,000	339,975
	<i>Interest</i>	-	-	-	-	-	109,975	
2036	<i>Principal</i>	-	-	-	-	-	235,000	335,969
	<i>Interest</i>	-	-	-	-	-	100,969	
2037	<i>Principal</i>	-	-	-	-	-	245,000	336,969
	<i>Interest</i>	-	-	-	-	-	91,969	
2038	<i>Principal</i>	-	-	-	-	-	255,000	337,594
	<i>Interest</i>	-	-	-	-	-	82,594	
2039	<i>Principal</i>	-	-	-	-	-	265,000	337,844
	<i>Interest</i>	-	-	-	-	-	72,844	
2040	<i>Principal</i>	-	-	-	-	-	275,000	337,719
	<i>Interest</i>	-	-	-	-	-	62,719	
2041	<i>Principal</i>	-	-	-	-	-	285,000	337,219
	<i>Interest</i>	-	-	-	-	-	52,219	
2042	<i>Principal</i>	-	-	-	-	-	295,000	348,531
	<i>Interest</i>	-	-	-	-	-	53,531	
2043	<i>Principal</i>	-	-	-	-	-	305,000	322,906
	<i>Interest</i>	-	-	-	-	-	17,906	
2044	<i>Principal</i>	-	-	-	-	-	320,000	338,375
	<i>Interest</i>	-	-	-	-	-	18,375	
2045	<i>Principal</i>	-	-	-	-	-	330,000	336,188
	<i>Interest</i>	-	-	-	-	-	6,188	
TOTAL		\$ 1,487,615	\$ 7,293,828	\$ 523,920	\$ 582,421	\$ 15,980,791	\$ 17,114,939	\$ 42,983,515



Home of Honeymoon Island

BUDGET SUMMARY

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

RESOLUTION 17-35

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING THE PAY PLAN AND FINAL BUDGET FOR THE CITY OF DUNEDIN, FLORIDA FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2017 AND ENDING SEPTEMBER 30, 2018; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission has examined and carefully considered the FY 2018 Proposed Budget; and

WHEREAS, the citizen advisory Board of Finance's Budget Review Subcommittee has completed an analysis of the proposed budget and has presented their comments to the City Commission; and

WHEREAS, the City Commission has directed staff to adjust revenues and expenses within the Proposed Budget resulting in the FY 2018 Tentative Operating and Capital Budget; and

WHEREAS, in compliance with Florida State "Truth-in-Millage" (TRIM) requirements, the City Commission held a first public hearing and adopted a Tentative FY 2018 Operating and Capital Budget on Thursday, September 21;

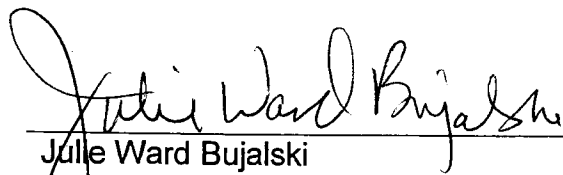
WHEREAS, Florida Statutes require each taxing authority to hold a public hearing on the final budget;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE CITY OF DUNEDIN, FLORIDA:

Section 1. A FY 2018 Pay Plan and Final Budget totaling \$166,219,700 in the various Funds of the City is hereby adopted and approved as detailed in Exhibit A. The respective revenues are to be appropriated by fund from taxes or other revenues as needed and expenses are to be appropriated and by fund and by function for the Fiscal Year commencing October 1, 2017 and ending September 30, 2018.

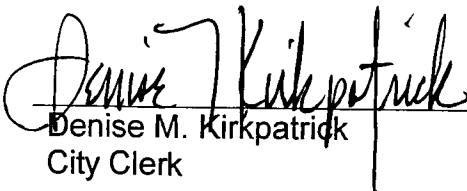
Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 5th day of October, 2017.



Julie Ward Bujalski
Mayor

ATTEST:



Denise M. Kirkpatrick
City Clerk

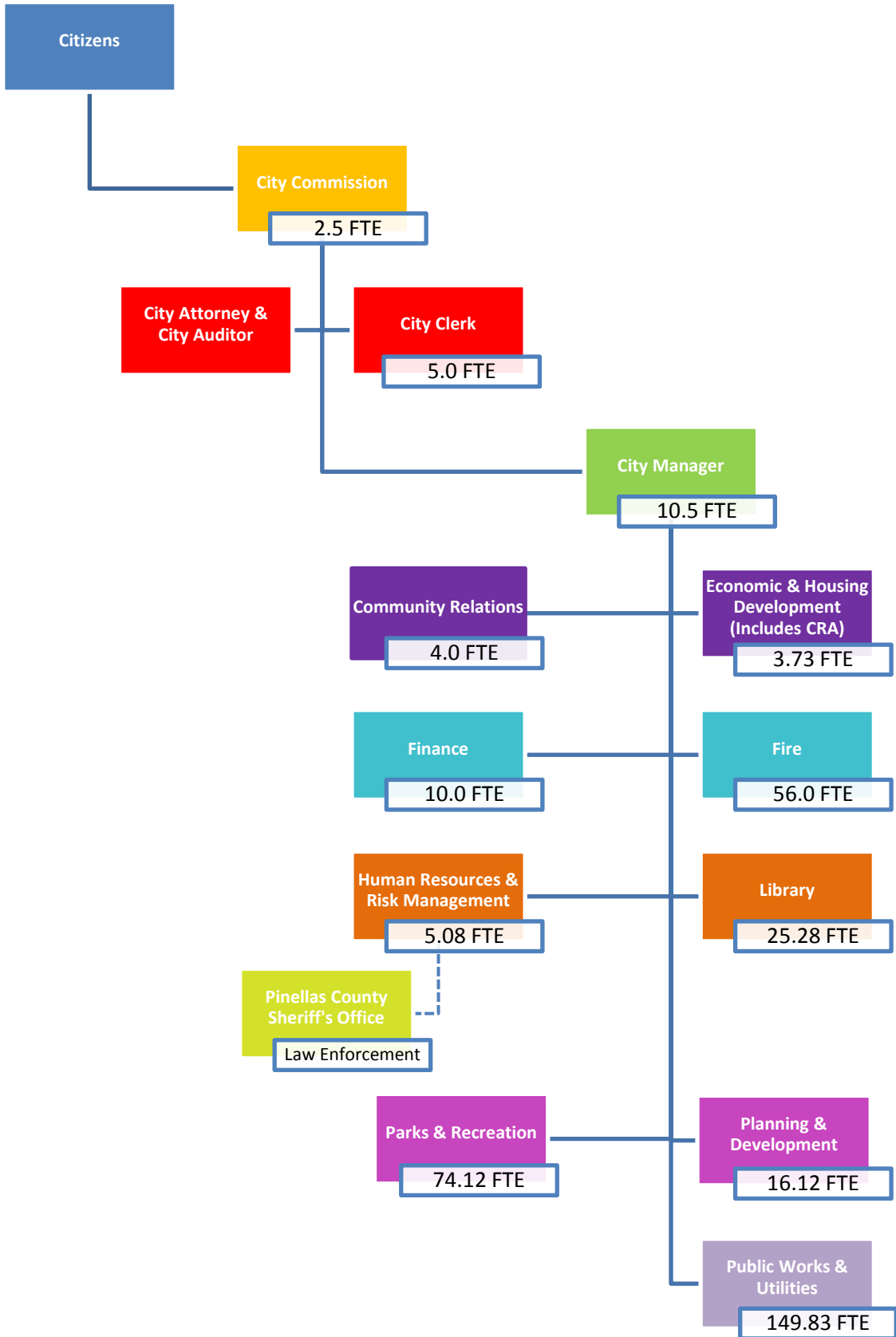
RESOLUTION 17-35: EXHIBIT A

**BUDGET SUMMARY
CITY OF DUNEDIN, FLORIDA - FY 2018**

THE PROPOSED OPERATING AND CAPITAL BUDGET EXPENDITURES OF THE CITY OF DUNEDIN, FL FOR FY 2018
ARE 107% HIGHER THAN LAST YEAR'S TOTAL OPERATING AND CAPITAL EXPENDITURES.

Millage Rate 4.1345	General Fund FY 2018	Special Revenue Funds FY 2018	Enterprise Funds FY 2018	Net Total (w/o Internal service funds) FY 2018	Internal Service Funds FY 2018	TOTAL BUDGET FY 2018
Beginning Reserves* 10/1/2017 <i>(includes restricted and assigned)</i>	\$ 5,213,089	\$ 8,120,232	\$ 52,410,886	\$ 65,744,207	\$ 13,657,746	\$ 79,401,953
<u>ESTIMATED REVENUES:</u>						
Ad Valorem Taxes	\$ 9,064,400	\$ 799,600	\$ -	\$ 9,864,000	\$ -	\$ 9,864,000
Local Govt. 1/2 Cent Sales Tax	\$ 2,371,100	\$ -	\$ -	\$ 2,371,100	\$ -	\$ 2,371,100
Franchise Taxes	\$ 2,369,800	\$ -	\$ -	\$ 2,369,800	\$ -	\$ 2,369,800
Utility Service Taxes	\$ 3,000,100	\$ -	\$ -	\$ 3,000,100	\$ -	\$ 3,000,100
Other Taxes	\$ 1,224,000	\$ 4,291,600	\$ -	\$ 5,515,600	\$ -	\$ 5,515,600
Licenses and Permits	\$ 69,800	\$ 1,667,300	\$ 1,315,600	\$ 3,052,700	\$ -	\$ 3,052,700
Intergovernmental Revenue	\$ 1,967,600	\$ 500,000	\$ 1,092,900	\$ 3,560,500	\$ -	\$ 3,560,500
Charges for Services	\$ 6,160,100	\$ 340,000	\$ 26,518,100	\$ 33,018,200	\$ 11,490,300	\$ 44,508,500
Fines & Forfeitures	\$ 495,400	\$ -	\$ 223,000	\$ 718,400	\$ -	\$ 718,400
Miscellaneous Revenues	\$ 563,500	\$ 84,400	\$ 720,500	\$ 1,368,400	\$ 125,100	\$ 1,493,500
Transfers In	\$ 28,400	\$ 6,244,200	\$ 49,000	\$ 6,321,600	\$ 131,700	\$ 6,453,300
Debt Proceeds/Other Non-Operating	\$ -	\$ 76,843,800	\$ -	\$ 76,843,800	\$ -	\$ 76,843,800
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 27,314,200	\$ 90,770,900	\$ 29,919,100	\$ 148,004,200	\$ 11,747,100	\$ 159,751,300
TOTAL ESTIMATED REVENUES AND BEGINNING RESERVES	\$ 32,527,289	\$ 98,891,132	\$ 82,329,986	\$ 213,748,407	\$ 25,404,846	\$ 239,153,253
<u>EXPENDITURES/EXPENSES:</u>						
General Government	\$ 3,887,100	\$ -	\$ -	\$ 3,887,100	\$ 11,703,200	\$ 15,590,300
Public Safety	\$ 11,385,400	\$ 16,000	\$ -	\$ 11,401,400	\$ -	\$ 11,401,400
Culture and Recreation	\$ 9,790,800	\$ 81,972,600	\$ 426,800	\$ 92,190,200	\$ -	\$ 92,190,200
Planning & Econ. Development	\$ 1,250,000	\$ 1,516,500	\$ 2,524,900	\$ 5,291,400	\$ -	\$ 5,291,400
Streets	\$ 1,649,600	\$ 1,277,300	\$ -	\$ 2,926,900	\$ -	\$ 2,926,900
Solid Waste, Water/WW, Stormwater	\$ -	\$ -	\$ 28,173,600	\$ 28,173,600	\$ -	\$ 28,173,600
Debt Service	\$ -	\$ 2,808,100	\$ 1,376,300	\$ 4,184,400	\$ 8,200	\$ 4,192,600
NET EXPENDITURES/EXPENSES	\$ 27,962,900	\$ 87,590,500	\$ 32,501,600	\$ 148,055,000	\$ 11,711,400	\$ 159,766,400
Transfers Out	\$ 100,000	\$ 6,221,600	\$ 131,700	\$ 6,453,300	\$ -	\$ 6,453,300
TOTAL GROSS EXPENDITURES/EXPENSES	\$ 28,062,900	\$ 93,812,100	\$ 32,633,300	\$ 154,508,300	\$ 11,711,400	\$ 166,219,700
Ending Reserves* 9/30/18 <i>(includes restricted and assigned)</i>	\$ 4,464,389	\$ 5,079,032	\$ 49,696,686	\$ 59,240,107	\$ 13,693,446	\$ 72,933,553
TOTAL APPROPRIATED EXPENDITURES AND ENDING RESERVES	\$ 32,527,289	\$ 98,891,132	\$ 82,329,986	\$ 213,748,407	\$ 25,404,846	\$ 239,153,253

**City of Dunedin
Organizational Chart
362.16 FTE**



FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	ADOPTED FY 2018	FTE CHG
City Commission	2.50	2.50	2.50	2.50	-
CITY COMMISSION DEPARTMENT TOTAL	2.50	2.50	2.50	2.50	-
City Attorney	-	-	-	-	-
CITY ATTORNEY DEPARTMENT TOTAL	-	-	-	-	-
City Clerk	5.00	5.00	5.00	5.00	-
CITY CLERK DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	-
City Manager	4.50	4.50	4.50	4.50	-
IT	5.00	6.00	6.00	6.00	-
CITY MANAGER DEPARTMENT TOTAL	9.50	10.50	10.50	10.50	-
Community Relations	3.00	3.00	3.00	4.00	1.00
COMMUNITY RELATIONS DEPARTMENT TOTAL	3.00	3.00	3.00	4.00	1.00
Economic Housing & Development	0.63	1.14	1.14	1.64	0.50
CRA	1.67	2.19	2.09	2.09	-
ECO. & HSG. DEVELOPMENT DEPT. TOTAL	2.30	3.33	3.23	3.73	0.50
Finance/Accounting	8.50	8.50	9.50	10.00	0.50
Purchasing	1.00	1.00	-	-	-
FINANCE DEPARTMENT TOTAL	9.50	9.50	9.50	10.00	0.50
Fire Admin	10.25	10.25	10.25	10.00	(0.25)
Fire Ops	35.00	35.00	35.00	36.00	1.00
EMS	9.75	9.75	9.75	10.00	0.25
FIRE DEPARTMENT TOTAL	55.00	55.00	55.00	56.00	1.00
Human Resources	2.00	2.08	2.08	2.08	-
Risk Management	2.00	2.00	2.00	2.00	-
Health/Benefits	1.00	1.00	1.00	1.00	-
HR & RISK MGMT DEPARTMENT TOTAL	5.00	5.08	5.08	5.08	-
Library	23.45	25.32	25.28	25.28	-
LIBRARY DEPARTMENT TOTAL	23.45	25.32	25.28	25.28	-
Parks & Rec Admin	5.85	5.85	5.85	5.85	-
Parks Maintenance	27.69	28.00	28.20	28.20	-
Recreation	38.46	34.69	39.04	37.52	(1.52)
Golf	-	-	-	-	-
Marina	2.57	2.60	2.55	2.55	-
Stadium	-	-	-	-	-
PARKS & RECREATION DEPT. TOTAL	74.57	71.14	75.64	74.12	(1.52)
Planning & Development	14.52	6.32	6.42	7.42	1.00
Building Services	-	8.70	8.70	8.70	-
Law Enforcement	-	-	-	-	-
PLANNING & DEVELOPMT. DEPT. TOTAL	14.52	15.02	15.12	16.12	1.00

FULL-TIME EQUIVALENT (FTE) POSITIONS BY DEPARTMENT

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	ADOPTED FY 2018	FTE CHG
Public Works Admin. & Engineering	14.50	14.08	14.08	14.08	-
Utility Billing	6.34	6.84	6.84	6.34	(0.50)
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.00	15.00	15.00	15.75	0.75
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.00	-
Stormwater	13.66	13.66	13.66	13.66	-
Solid Waste - Administration	5.00	5.00	6.00	6.00	-
Solid Waste - Residential	10.00	10.00	10.00	10.00	-
Solid Waste - Commercial	6.00	6.00	5.00	5.00	-
Fleet	8.50	8.50	9.00	9.00	-
Streets	8.66	8.66	8.66	8.66	-
Facilities Maintenance	9.68	10.68	10.68	10.68	-
PUBLIC WORKS DEPARTMENT TOTAL	148.00	149.08	149.58	149.83	0.25

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	ADOPTED FY 2018	FTE CHG
CITYWIDE REGULAR FTE	344.50	342.55	344.75	348.25	3.50
CITYWIDE VARIABLE/ON-DEMAND FTE	7.84	11.92	14.68	13.91	(0.77)
TOTAL CITYWIDE FTE	352.34	354.47	359.43	362.16	2.73

PERSONNEL CHANGES BY DEPARTMENT FY 2017 ACTUAL TO FY 2018 ADOPTED BUDGET

CHANGE	ESTIMATED FY 2017 (FTE)	PROPOSED FY 2018 (FTE)	NET IMPACT (FTE)	FISCAL IMPACT	FUND
Title Change from Sr. Permit & Licensing Technician to Sr. Planning & Development Technician	2.00	2.00	0.00	\$ -	N/A
Title Change from Permit & Licensing Technician to Planning & Development Technician	1.00	1.00	0.00	\$ -	N/A
Title Change from IT Services Manager to Senior Systems Engineer	1.00	1.00	0.00	\$ -	N/A
Reallocate Budget Analyst from 0.5 FTE Water/Wastewater Fund / 0.5FTE General Fund to 1.0 FTE General Fund	0.50	1.00	0.50	\$ 33,000	General
Reallocate Budget Analyst from 0.5 FTE Water/Wastewater Fund / 0.5FTE General Fund to 1.0 FTE General Fund	0.50	0.00	-0.50	\$ (33,000)	Water/Wastewater
Reallocate Division Chief of EMS and Support Services from 0.25 FTE Fire Admin / 0.75 FTE EMS to 1.0 FTE EMS and change title to Division Chief of EMS	1.00	1.00	0.00	\$ -	N/A
Delete 1.0 FTE Deputy Fire Marshal	1.00	0.00	-1.00		
Add 1.0 FTE Fire Marshal	0.00	1.00	1.00	\$ 18,600	General
Add 0.5 FTE Code Enforcement Officer	2.00	2.50	0.50	\$ 23,400	General
Reclass Recreation Leader II position from Grade 11 to Grade 12	16.00	16.00	0.00	\$ 2,000	General
Reclass Recreation Leader III position from Grade 12 to Grade 13	10.00	10.00	0.00	\$ -	N/A
Reclass TV/Production Specialist from Grade 14 to Grade 17	1.00	1.00	0.00	\$ 6,300	General
Delete 1.0 FTE Financial Analyst	1.00	0.00	-1.00		
Add 1.0 FTE Senior Account	0.00	1.00	1.00	\$ 7,600	General
Delete 1.0 FTE Staff Assistant	1.00	0.00	-1.00		
Add 1.0 FTE Administrative Assistant	0.00	1.00	1.00	\$ 3,600	General
Reclass TV/Seal Truck Operator position from Grade 16 to Grade 17	1.00	1.00	0.00	\$ -	Water/Wastewater
Delete 1.0 FTE Technical Support Assistant	1.00	0.00	-1.00		
Add 1.0 FTE Utility Data Control Coordinator	0.00	1.00	1.00	\$ 2,500	Water/Wastewater
Add 0.75 FTE variable-on-demand Water Service Worker	4.00	4.75	0.75	\$ 30,500	Water/Wastewater
Increase salary for Mayor from \$10,000 to \$15,000	0.50	0.50	0.00	\$ 5,000	General
Increase salary for Commissioner from \$8,000 to \$11,500	2.00	2.00	0.00	\$ 14,000	General
Add 1.0 FTE Firefighter/Paramedic	32.00	33.00	1.00	\$ 80,700	General
Add 1.0 Public Information Coordinator	0.00	1.00	1.00	\$ 58,400	General
Add 1.0 Planner II	0.00	1.00	1.00	\$ 83,600	General
Decrease variable-on demand staffing in Recreation Division	14.04	12.52	-1.52	\$ (36,500)	General
Citywide FTE & Fiscal Impact			2.73	\$ 336,200	

FULL-TIME EQUIVALENT (FTE) POSITIONS BY FUND

FUND	ESTIMATED FY 2017	PROPOSED FY 2018	FTEs CHANGE	FISCAL IMPACT
Building Fund	8.70	8.70	-	\$ -
CRA Fund	2.09	2.09	-	\$ -
Facilities Maintenance Fund	10.68	10.68	-	\$ -
Fleet Fund	9.00	9.00	-	\$ -
General Fund	196.17	198.65	2.48	\$ 299,700
Health Benefits Fund	1.00	1.00	-	\$ -
IT Services Fund	6.00	6.00	-	\$ -
Marina Fund	2.55	2.55	-	\$ -
Risk Safety Fund	2.00	2.00	-	\$ -
Solid Waste Fund	21.00	21.00	-	\$ -
Stormwater Fund	13.66	13.66	-	\$ -
Water/Wastewater Fund	86.58	86.83	0.25	\$ -
Grand Total	359.43	362.16	2.73	\$ 299,700

ALL FUNDS BUDGET SUMMARY

	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 BUDGET	FY 2018 BUDGET	% CHANGE	\$ CHANGE
EXECUTIVE SALARIES	\$ 1,124,847	\$ 1,300,588	\$ 1,256,500	\$ 1,313,400	5%	\$ 56,900
REG SALARIES AND WAGES	14,685,297	15,469,550	16,383,200	17,003,100	4%	\$ 619,900
OTHER SALARIES & WAGES	464,179	342,278	377,800	346,700	-8%	\$ (31,100)
OVERTIME	497,445	582,762	511,700	525,000	3%	\$ 13,300
SPECIAL PAY	255,645	268,859	278,300	301,900	8%	\$ 23,600
TOTAL WAGES	17,027,413	17,964,037	18,807,500	19,490,100	4%	\$ 682,600
FICA TAXES	1,238,895	1,300,947	1,342,100	1,381,300	3%	\$ 39,200
RETIREMENT CONTRIBUTIONS	1,609,487	1,736,848	1,686,700	1,824,500	8%	\$ 137,800
LIFE & HEALTH INSURANCE	2,951,092	3,318,248	3,198,200	3,636,800	14%	\$ 438,600
WORKERS' COMPENSATION	312,069	316,390	338,600	426,400	26%	\$ 87,800
UNEMPLOYMENT COMP	-	4,579	45,000	25,000	-44%	\$ (20,000)
TUITION REIMBURSEMENT	-	-	-	16,000	100%	\$ 16,000
TOTAL BENEFITS	6,111,543	6,677,012	6,610,600	7,310,000	11%	699,400
PERSONNEL BUDGET SUBTOTAL	23,138,956	24,641,049	25,418,100	26,800,100	5%	1,382,000
PROFESSIONAL SERVICES	1,454,158	1,624,963	2,429,800	2,218,700	-9%	(211,100)
ACCOUNTING & AUDITING	79,500	69,500	65,000	65,000	0%	-
OTHER CONTRACT SERVICES	9,275,103	9,882,487	10,232,800	10,901,200	7%	668,400
ALLOCATED COSTS	1,938,181	1,997,099	2,145,900	2,397,500	12%	251,600
TRAVEL & PER DIEM	105,892	52,566	118,900	128,600	8%	9,700
COMMUNICATION SERVICE	240,996	203,516	215,600	233,200	8%	17,600
FREIGHT & POSTAGE SERVICE	-	68,244	45,100	115,500	156%	70,400
UTILITY SERVICES	2,566,433	2,399,996	2,564,800	2,538,400	-1%	(26,400)
RENTALS & LEASES	3,245,725	3,101,802	5,444,300	5,376,300	-1%	(68,000)
INSURANCE	5,854,091	5,765,824	6,039,700	5,810,200	-4%	(229,500)
REPAIR & MAINTENANCE SRVC	3,141,930	3,596,272	3,432,300	4,902,400	43%	1,470,100
PRINTING & BINDING	53,117	46,406	68,100	71,600	5%	3,500
PROMOTIONAL ACTIVITIES	104,091	114,720	125,400	151,500	21%	26,100
OTHER CURRENT CHARGES	193,338	218,863	194,300	194,100	0%	(200)
OFFICE SUPPLIES	67,889	79,137	79,000	83,200	5%	4,200
OPERATING SUPPLIES	1,762,725	1,795,958	2,113,700	2,241,700	6%	128,000
ROAD MATERIALS & SUPPLIES	14,934	15,658	55,000	30,000	-45%	(25,000)
BOOKS, PUBS, SUBSCRIPTION	58,822	41,399	71,700	72,100	1%	400
TRAINING	5,839	71,855	120,600	120,700	0%	100
DEPRECIATION	\$ 6,367,794	\$ 6,243,579	\$ 6,878,200	\$ 7,649,600	0%	771,400
OPERATING BUDGET SUBTOTAL	\$ 36,530,558	\$ 37,389,844	\$ 42,440,200	\$ 45,301,500	7%	\$ 2,861,300
LAND	93,312	1,369,065	-	-	0%	-
BUILDINGS	56,065	211,438	395,000	81,225,000	20463%	80,830,000
IMPRVMNTS OTHER THAN BLDG	2,773,510	4,440,551	7,449,900	9,371,800	26%	1,921,900
MACHINERY AND EQUIPMENT	1,867,358	1,891,493	3,690,500	3,452,200	-6%	(238,300)
BOOKS, PUBS & LIBRARY MATL	200,337	194,994	209,000	209,000	0%	-
LESS BUDGETED CAPITAL (ENT FUNDS)	(3,578,260)	(4,375,450)	(10,388,000)	(11,146,800)	7%	(758,800)
CAPITAL BUDGET SUBTOTAL	1,412,322	3,732,091	1,356,400	83,111,200	6027%	81,754,800
PRINCIPAL	1,496,651	1,216,501	2,690,500	2,724,100	1%	33,600
INTEREST	1,022,796	1,141,113	1,095,600	1,056,000	-4%	(39,600)
OTHER DEBT SERVICE COSTS	6,811,511	7,176	-	2,100,000	100%	2,100,000
AIDS TO PRIVATE ORGANIZAT	175,684	162,050	180,900	183,500	1%	2,600
ECONOMIC INCENTIVES	38,608	18,923	70,000	177,500	154%	107,500
TRANSFERS OUT	5,198,855	622,136	3,367,700	6,453,300	92%	3,085,600
LESS BUDGETED PRINCIPAL DEBT PYMTS (ENT FUNDS)			(1,677,400)	(1,687,500)	1%	(10,100)
OTHER EXPENSES SUBTOTAL	\$ 14,744,105	\$ 3,167,899	\$ 5,727,300	\$ 11,006,900	92%	\$ 5,279,600
TOTAL BUDGET	\$ 75,825,941	\$ 68,930,883	\$ 74,942,000	\$ 166,219,700	122%	\$ 91,277,700

To best compare FY 2017 against prior year actuals and FY 2018, the chart above restates FY 2017 expenses for enterprise and internal service funds by adding estimated depreciation, elimination of principal debt payments, and elimination of capital. Prior to FY 2018, these costs were booked at year-end. These costs are highlighted in gray.

FY 2018 ADOPTED BUDGET SUMMARY

ALL FUNDS

FY 2018 Millage Rate of 4.1345

REVENUES	ACTUAL			% change	\$ change
	2016	2017	2018		
Property Taxes	7,096,487	8,740,700	9,864,000	13%	1,123,300
Other Taxes	8,540,889	8,403,100	8,665,700	3%	262,600
Licenses, Permits, Fees	1,433,455	1,774,500	3,052,700	72%	1,278,200
Intergovernmental	7,113,244	8,362,000	8,301,400	-1%	(60,600)
Charges for Services	40,240,566	42,446,800	44,358,500	5%	1,911,700
Fines	3,474,906	727,200	718,400	-1%	(8,800)
Miscellaneous	1,898,973	2,192,400	1,493,500	-32%	(698,900)
Debt Proceeds	-	-	101,953,900	100%	101,953,900
Transfers In	1,208,988	3,367,700	6,453,300	92%	3,085,600
Revenue Subtotal	71,007,510	76,014,400	184,861,400	-	-
Elimination of Debt Proceeds	-	-	(25,110,100)	-	-
TOTAL REVENUES	\$ 71,007,510	\$ 76,014,400	\$ 159,751,300	210%	\$ 83,736,900

EXPENSES	ACTUAL	BUDGET	BUDGET	% change	\$ change
	2016	2017	2018		
Personnel	24,641,051	25,418,100	26,800,100	5%	1,382,000
Operating	31,146,260	31,109,100	33,470,700	8%	2,361,600
CIP Operating	-	4,452,900	4,181,200	-6%	(271,700)
Capital	8,107,542	1,205,300	1,259,000	4%	53,700
CIP Capital	-	10,539,100	92,999,000	782%	82,459,900
Other	187,149	250,900	361,000	44%	110,100
Debt Service	3,785,964	3,786,100	5,880,100	55%	2,094,000
Transfers Out	337,985	3,367,700	6,453,300	92%	3,085,600
Expense Subtotal	68,205,951	80,129,200	171,404,400	-	-
Depreciation	6,243,579	6,885,000	7,649,600	-	-
Elimination of Principal Debt Payments	(1,427,349)	(1,646,300)	(1,687,500)	-	-
Elimination of Utility Capital	(4,375,449)	(23,349,900)	(11,146,800)	-	-
TOTAL EXPENSES	68,646,732	62,018,000	166,219,700	168%	\$ 104,201,700

To best compare FY 2017 against FY 2018, the chart above restates FY 2017 revenues by adding elimination of debt proceeds in enterprise and internal service funds. In addition FY 2017 expenses are restated for enterprise and internal service funds by adding depreciation, elimination of principal debt payments, and elimination of utility capital. Prior to FY 2018, these costs were booked at year-end.

FY 2018 ADOPTED BUDGET SUMMARY

FY 2018 Millage Rate of 4.1345

FUND	BEGINNING FUND BALANCE	REVENUE	EXPENDITURES	END FUND BALANCE	ENDING AVAILABLE FUND BALANCE
GENERAL FUND	5,213,089	27,314,200	28,062,900	4,464,389	\$ 4,563,489
SPECIAL REVENUE FUNDS					
Stadium Fund	137,123	83,478,800	83,450,900	165,023	164,523
Impact Fee Fund	299,706	533,800	521,200	312,306	312,306
Building Fund	222,525	1,200,000	936,400	486,125	486,125
CRA Fund	248,370	840,000	723,500	364,870	364,870
County Gas Tax Fund	302,384	481,700	497,300	286,784	286,784
Penny Fund	6,910,124	4,236,600	7,682,800	3,463,924	3,463,924
FUND	BEGINNING NET POSITION	REVENUE	EXPENSES	END TOTAL NET POSITION	END AVAILABLE NET POSITION
ENTERPRISE FUNDS					
Solid Waste Fund	1,490,060	5,305,500	5,666,800	1,128,760	292,307
Water/Wastewater Fund	33,412,996	19,558,700	19,530,300	33,441,396	25,390,439
Marina Fund	2,442,459	464,600	426,800	2,480,259	733,829
Stormwater Fund	12,100,271	3,720,500	4,484,500	11,336,271	2,066,018
Parking Fund	2,965,100	869,800	2,524,900	1,310,000	1,150,000
INTERNAL SERVICES FUNDS					
Fleet Services Fund	7,590,646	3,022,900	2,975,300	7,638,246	1,168,775
Facilities Maintenance Fund	1,389,836	1,570,700	1,908,500	1,052,036	585,128
Risk Safety Self-Insurance Fund	3,540,873	1,641,800	1,579,100	3,603,573	3,608,352
Health Benefits Self-Insurance Fund	464,040	4,444,300	4,386,500	521,840	526,619
Information Technology Fund	672,351	1,067,400	862,000	877,751	188,263
TOTAL OF ALL FUNDS	\$ 79,401,954	\$ 159,751,300	\$ 166,219,700	\$ 72,933,554	\$ 45,351,752
<i>Less Interfund Transfers</i>	-	(6,453,300)	(6,453,300)	-	-
NET GRAND TOTAL	\$ 79,401,954	\$ 153,298,000	\$ 159,766,400	\$ 72,933,554	\$ 45,351,752

SCHEDULE OF TRANSFERS

TRANSFER FROM - TO	PURPOSE	AMOUNT
General Fund - Stadium Fund	Operational support	\$ 100,000
CRA Fund - Impact Fee Fund (LDO)	Economic development incentives	66,000
Impact Fee Fund (LDO) - Penny Fund	Repayment of Hammock Park loan	415,200
CRA Fund - General Fund	Special event support	28,400
CRA Fund - Parking Fund	Lease of downtown parking lots	49,000
Penny Fund - Stadium Fund	Stadium/Englebert reconstruction	5,663,000
Solid Waste- Fleet Fund	Repayment of interfund loan	131,700
TOTAL INTERFUND TRANSFERS		\$ 6,453,300

SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Pinellas County Bd. of County Comm.	Fire	General	\$ 10,000
State of Florida	Parks & Recreation	Stadium	500,000
Juvenile Welfare Board	Parks & Recreation	General	23,500
Southwest Florida Water Mgmt. District	Public Works	Water/WW	1,082,900
TOTAL GRANTS			\$ 1,616,400



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GENERAL FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 4,080,657	\$ 7,820,722	\$ 7,175,019	\$ 8,244,930
REVENUES				
Property Taxes	6,590,434	7,744,447	8,173,100	8,173,100
Other Taxes	4,409,756	4,409,116	4,319,100	4,319,100
Licenses, Permits, Fees	1,177,822	1,605,656	101,200	101,200
Intergovernmental	6,266,534	6,765,246	6,779,100	6,779,100
Charges for Services	5,482,447	5,622,539	5,785,200	5,785,200
Fines	3,316,856	483,230	408,000	848,000
Miscellaneous	727,354	709,919	596,100	596,100
Transfers In	572,979	14,985	22,400	22,400
TOTAL REVENUES	\$ 28,544,180	\$ 27,355,137	\$ 26,184,200	\$ 26,624,200
EXPENDITURES				
Personnel	13,177,009	14,474,205	13,983,800	13,983,800
Operating	10,813,824	11,303,144	11,601,200	12,005,450
Non-Recurring Operating	-	-	127,500	172,500
Capital	531,171	676,184	335,400	733,391
CIP Capital	-	-	151,000	151,000
Other	185,432	154,397	210,900	210,900
Transfers Out	96,680	323,000	3,080,400	3,080,400
TOTAL EXPENDITURES	\$ 24,804,116	\$ 26,930,929	\$ 29,490,200	\$ 30,337,441
ESTIMATED UNSPENT EXPENDITURES	\$ -	\$ -	\$ 660,200	\$ 681,400
ENDING FUND BALANCE	\$ 7,820,722	\$ 8,244,930	\$ 4,529,219	\$ 5,213,089
ENDING UNASSIGNED FUND BALANCE	\$ 3,484,184	\$ 4,352,326	\$ 3,929,219	\$ 4,613,089

FB as % of Operating Budget (TARGET: 15%) 14.5% 16.9% 15.3% 17.6%

Notes:

Property tax revenue assumptions: FY 2019: +6.5%,
FY 2020: +5.5%, FY 2021: +5%, FY 2022: +5%, FY 2023:
+4%

Personnel assumption: +3.2% salary/wages, +6%
benefits

Operating assumption: +2.0%

Capital assumption: +1%

Unexpended assumption: 2.5%

	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Operating		
Athletic Bleacher Replacement	45,000	45,000
Marina Pier R refurbishment	106,000	106,000
Fire Radios/SCBA Airpacks	-	-
Sprayground Feature	-	-
Communications Vehicle	-	-
Edgewater Drive Pier	-	-
Lightning Detection System	-	-
CIP Subtotal	151,000	151,000
Library Restroom Renovations	-	45,000
Pk. Amenities/Spraygrd. Resurfing.	60,000	60,000
Community Visioning/Code Enhancemts.		
Citywide HVAC Replacements	67,500	67,500
Bridges & Boardwalks	-	-
Citywide Parking Lots	-	-
Weybridge Woods Bridge Removal	-	-
Citywide Exterior Painting	-	-
Citywide Roof Replacements	-	-
Non-Recurring Operating Subtotal	127,500	172,500
TOTAL CIP/NON-RECURRING OPERATING	\$ 278,500	\$ 323,500

GENERAL FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 5,213,089	\$ 5,163,489	\$ 4,837,289	\$ 4,877,889	\$ 4,136,189	\$ 3,874,211
9,064,400	9,565,000	10,030,400	10,503,000	11,005,500	11,423,100
4,374,100	4,374,100	4,374,100	4,374,100	4,374,100	4,374,100
69,800	69,800	69,800	69,800	69,800	69,800
6,708,500	6,842,700	6,979,600	7,119,200	7,261,600	7,406,800
6,010,100	6,100,300	6,176,600	6,238,400	6,300,800	6,363,800
495,400	465,700	465,700	465,700	465,700	465,700
563,500	468,500	468,500	468,500	468,500	468,500
28,400	22,400	22,400	22,400	22,400	22,400
\$ 27,314,200	\$ 27,908,500	\$ 28,587,100	\$ 29,261,100	\$ 29,968,400	\$ 30,594,200
14,805,900	15,333,300	15,880,800	16,449,200	17,039,400	17,652,400
12,027,100	12,238,600	12,483,400	12,733,100	12,985,778	13,245,500
431,500	728,000	150,000	538,000	210,000	80,000
292,600	295,500	298,500	301,500	304,500	307,500
94,800	-	-	284,500	-	30,000
311,000	209,400	209,400	209,400	209,400	209,400
100,000	150,000	250,000	250,000	250,000	250,000
\$ 28,062,900	\$ 28,954,800	\$ 29,272,100	\$ 30,765,700	\$ 30,999,078	\$ 31,774,800
\$ 699,100	\$ 720,100	\$ 725,600	\$ 762,900	\$ 768,700	\$ 788,100
\$ 5,163,489	\$ 4,837,289	\$ 4,877,889	\$ 4,136,189	\$ 3,874,211	\$ 3,481,711
\$ 4,563,489	\$ 4,237,289	\$ 4,277,889	\$ 3,536,189	\$ 3,274,211	\$ 2,881,711
16.7%	15.0%	15.0%	11.9%	10.8%	9.3%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
-	-	-	-	-	-
-	-	-	-	-	-
52,500	-	-	209,500	-	-
22,300	-	-	-	-	-
20,000	-	-	-	-	-
-	-	-	75,000	-	-
-	-	-	-	-	30,000
94,800	-	-	284,500	-	30,000
-	-	-	-	-	-
-	-	-	-	-	-
95,000	-	-	-	-	-
76,500	550,000	100,000	38,000	-	-
25,000	-	-	-	-	-
60,000	-	40,000	-	-	70,000
-	-	10,000	-	-	-
55,000	28,000	-	-	-	-
120,000	150,000	-	500,000	210,000	10,000
431,500	728,000	150,000	538,000	210,000	80,000
\$ 526,300	\$ 728,000	\$ 150,000	\$ 822,500	\$ 210,000	\$ 110,000

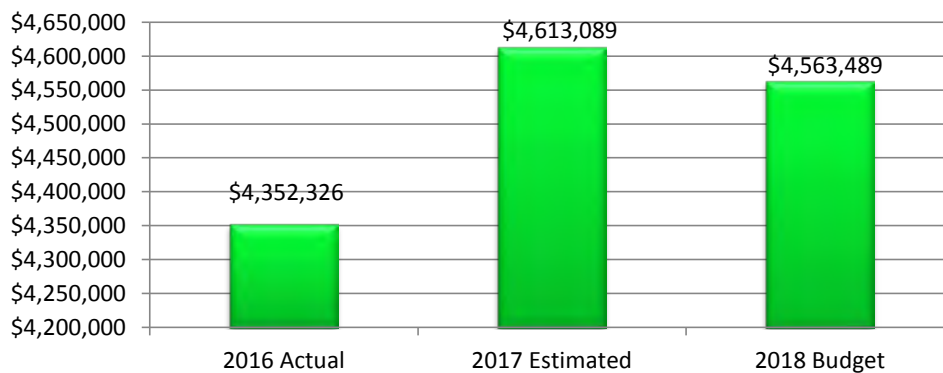
GENERAL FUND ANALYSIS

The General Fund is used for expenditures associated with general governmental activities such as City management, law enforcement, fire/rescue, code enforcement, planning/zoning activities, economic development, street maintenance, parks and recreation, and library services.

AVAILABLE FUND BALANCE

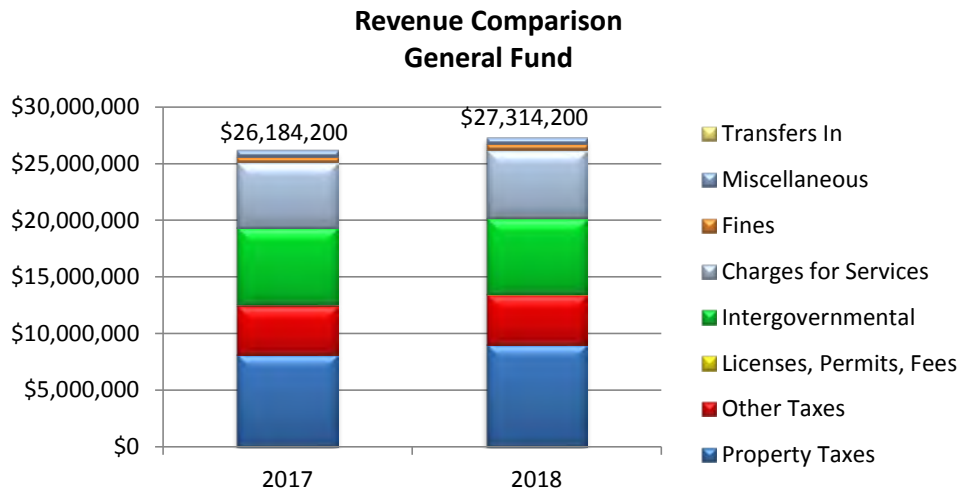
In accordance with the City Commission's continued commitment to rebuild the General Fund reserve level which was significantly depleted during the most recent recession, the General Fund is estimated to end FY 2018 with an unassigned fund balance at 17% of operating expenses. This increase in fund balance will be used in future years to support incremental growth during the six-year planning window. The economic rebound and rate of tax revenue growth is anticipated to slow over the next several years. While the City has maintained a disciplined approach in adding any personnel or recurring costs, some growth in expenditures will occur. Reserve levels above the minimum threshold will safeguard against drastic spending cuts as the economy plateaus.

**Ending Available Fund Balance
General Fund**



GENERAL FUND ANALYSIS

REVENUE



AD VALOREM (PROPERTY) TAXES

Ad valorem taxes, which account for 33% of FY 2018 General Fund revenue, will increase 10% over FY 2017 budgeted levels. Florida Statutes provide for municipalities to levy a tax on real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

Property Value

FY 2018 will mark the fifth consecutive year of growth in the City's gross taxable value, but only the first year that estimated ad valorem revenues will reach to pre-recession levels. During FY 2018, the City anticipates gross taxable value to increase by 9.71%, from \$2.147B to \$2.353B in accordance with the Pinellas County Property Appraiser's Office estimates.

Fiscal Year	City of Dunedin Gross Taxable Value	% Change
FY 2011	\$1,827,408,488	-
FY 2012	\$1,771,816,194	-3.04%
FY 2013	\$1,719,145,488	-2.97%
FY 2014	\$1,759,398,960	2.34%
FY 2015	\$1,876,446,039	6.65%
FY 2016	\$1,991,882,705	6.15%
FY 2017	\$2,147,371,249	7.81%
FY 2018 Est.	\$2,353,264,767	9.59%

* Includes annual value of annexations and new construction, FY 2018 estimated.

GENERAL FUND ANALYSIS

Millage Rate

The City's proposed FY 2018 millage rate of 4.1345 mills remains at the level first adopted in FY 2016. The City budgets for property taxes at a 95% collection rate, in compliance with Florida Statutes, which will generate approximately \$9,064,400 in revenue, an \$891,300 increase over FY 2017 budget levels.

INTERGOVERNMENTAL

Local Government Half-Cent Sales Tax

The local half-cent sales tax program returns to cities and counties 9.888% of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is computed by dividing the population of that municipality by the sum of the total county population, plus two-thirds of the unincorporated area population. This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2018 Budget reflects a 3% increase in revenue from \$2.3M to \$2.37M as the economy continues to grow.

Municipal Revenue Sharing

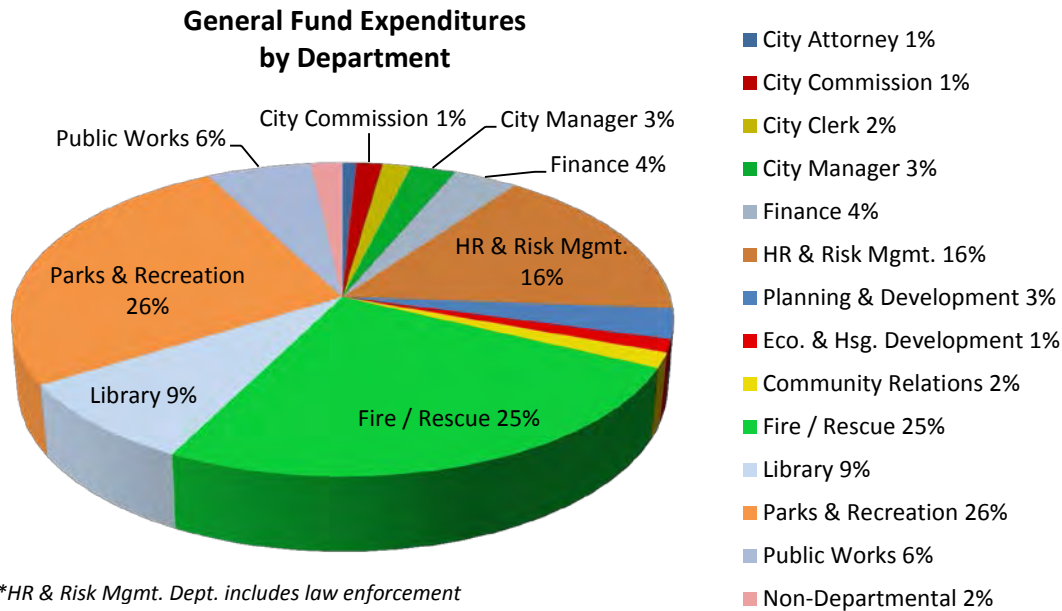
Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.) This revenue is forecast using estimates provided by the State of Florida and a review of historical trends. The FY 2018 Budget reflects a 1.4% increase from \$1.27M to \$1.29M.

CHARGES FOR SERVICE

Charges for services account for 22% of General Fund revenue in FY 2018, and this revenue is expected to increase 3%, or \$224,000, over FY 2017 levels. The largest contributing factor to this growth stems from the new methodology for Government Services Allocations to enterprise funds. This charge is to recover costs for providing general government services from Departments including the City Manager, City Clerk, City Attorney, City Commission, Economic Development, Finance, Communications, Human Resources, and non-departmental insurance costs. The methodology applied charges a flat 8% fee on annual revenues. A portion of the administrative charge is also used to support other municipal services such as Fire/Rescue and law enforcement.

GENERAL FUND ANALYSIS

EXPENDITURES



PERSONNEL

In FY 2018, 53% of General Fund expenditures will go towards employees' wages and salaries plus other employee compensation such as life and health insurance, federal taxes, worker's compensation, and retirement contributions for more than 198 full-time equivalents (FTEs). FY 2018 personnel costs are 5% higher than FY 2017 and include the addition of 3.5 FTEs (net 2.48 FTEs after removing 0.77 FTE in variable/on demand staffing), a 3% merit increase for eligible non-represented employees, a 3.5% merit increase for IAFF fire employees, and an 8% increase in total benefits.

GENERAL FUND ANALYSIS

OPERATING

This category includes expenditures for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, professional and contractual services, utilities, training/travel, dues and subscriptions, property insurance, fleet replacement, and facility maintenance costs. Operating costs have increased 6% in the General Fund and include funding for:

- a 1% increase in the contract for law enforcement services (\$48,800);
- replacement of HVAC systems at City Hall and the Hale Activity Center (\$76,500);
- community outreach efforts for an update to the Comprehensive Plan (\$70,000);
- and a rewrite of the City's land development code (\$25,000) following community visioning.

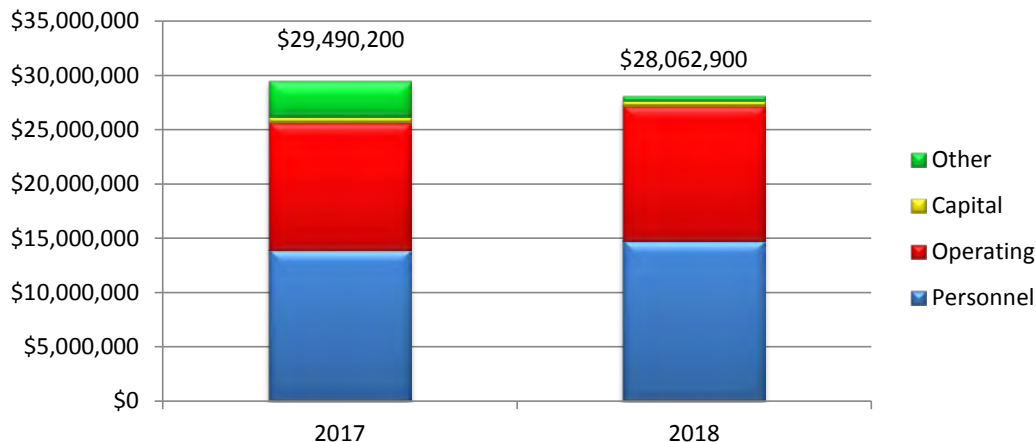
CAPITAL

Capital expenditures within the General Fund decreased 20% over FY 2017 levels. This year, most major expenditures fall under repair and maintenance and are categorized as operating expenses.

OTHER

Other expenditures within the General Fund have decreased significantly over FY 2017, following the one-time transfers from the General Fund to the Parking Fund and Building Fund in FY 2017. The only major expense is the continued support of debt service and operations for Florida Auto Exchange Stadium, which is budgeted at \$100,000 in FY 2018.

**Expenditure Comparison
General Fund**





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STADIUM FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 118,014	\$ 66,239	\$ 39,175	\$ 93,411
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	797,984	624,162	500,000	500,000
Charges for Services	322,045	370,044	321,000	321,000
Fines	-	-	-	-
Miscellaneous	33,653	46,230	32,200	32,200
Debt Proceeds	-	-	-	-
Transfers In	351,859	323,000	167,000	167,000
TOTAL REVENUES	\$ 1,505,541	\$ 1,363,436	\$ 1,020,200	\$ 1,020,200
EXPENDITURES				
Personnel	34,980	21,151	39,000	39,000
Operating	519,588	557,199	467,900	471,388
Non-Recurring Operating	-	-	96,500	50,000
Capital	-	-	-	-
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	1,002,748	757,913	416,100	416,100
Transfers Out	-	-	-	-
TOTAL EXPENDITURES	\$ 1,557,316	\$ 1,336,264	\$ 1,019,500	\$ 976,488
ESTIMATED UNSPENT EXPENDITURES	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	\$ 66,239	\$ 93,411	\$ 39,875	\$ 137,123
ENDING AVAILABLE FUND BALANCE	\$ 66,239	\$ 89,423	\$ 39,375	\$ 136,623

FB as % of Operating Budget TARGET: 15%	11.9%	15.5%	6.5%	24.4%
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Notes:

For FY 2019-FY 2023, miscellaneous revenue is programmed to illustrate the funding required to balance the fund each year. The related revenue sources will be further defined as negotiations with the Toronto Blue Jays progress.

	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Operating		
Stadium & Englebert Reconstruction	-	-
CIP Subtotal	-	-
Stadium & Englebert R&M	96,500	50,000
Non-Recurring Operating Subtotal	96,500	50,000
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 96,500	\$ 50,000

STADIUM FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 137,123	\$ 165,023	\$ 338,753	\$ 425,553	\$ 685,353	\$ 1,187,253
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
500,000	4,515,000	4,515,000	4,515,000	4,515,000	4,515,000
340,000	1,040,000	1,040,000	1,040,000	1,040,000	1,040,000
-	-	-	-	-	-
32,000	100,000	250,000	457,500	479,925	503,023
76,843,800	-	-	-	-	-
5,763,000	150,000	250,000	250,000	250,000	250,000
\$ 83,478,800	\$ 5,805,000	\$ 6,055,000	\$ 6,262,500	\$ 6,284,925	\$ 6,308,023
37,900	-	-	-	-	-
327,700	203,070	540,000	747,500	769,925	793,023
50,000	-	-	-	-	-
-	-	-	-	-	-
81,000,000	-	-	-	-	-
-	-	-	-	-	-
2,035,300	5,428,200	5,428,200	5,255,200	5,013,100	5,013,100
-	-	-	-	-	-
\$ 83,450,900	\$ 5,631,270	\$ 5,968,200	\$ 6,002,700	\$ 5,783,025	\$ 5,806,123
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 165,023	\$ 338,753	\$ 425,553	\$ 685,353	\$ 1,187,253	\$ 1,689,153
\$ 164,523	\$ 253,402	\$ 255,350	\$ 257,320	\$ 259,220	\$ 261,120
39.6%	124.8%	47.3%	34.4%	33.7%	32.9%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
81,000,000	-	-	-	-	-
81,000,000	-	-	-	-	-
50,000	-	-	-	-	-
50,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 81,050,000	\$ -	\$ -	\$ -	\$ -	\$ -

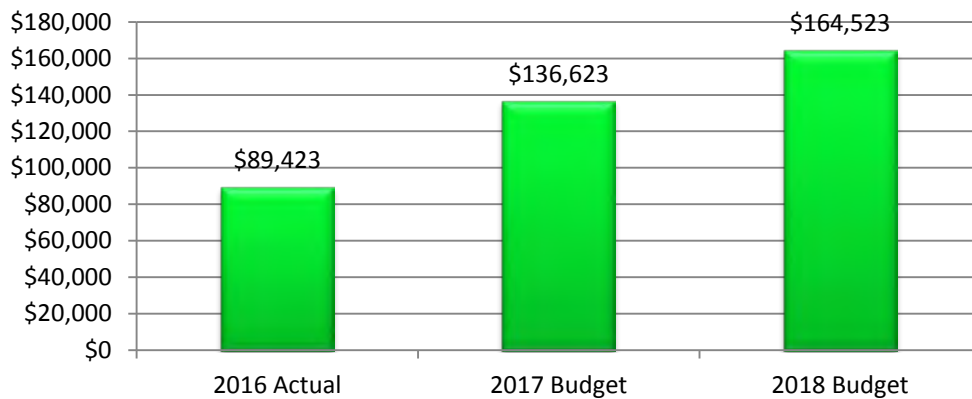
STADIUM FUND ANALYSIS

The Stadium Fund is a special revenue fund created to account for the receipt and disbursement of funds related to the City’s stadium, including operations and debt service.

AVAILABLE FUND BALANCE

The City anticipates ending FY 2018 with a relatively consistent fund balance, above the target identified by the City’s Reserve Policy.

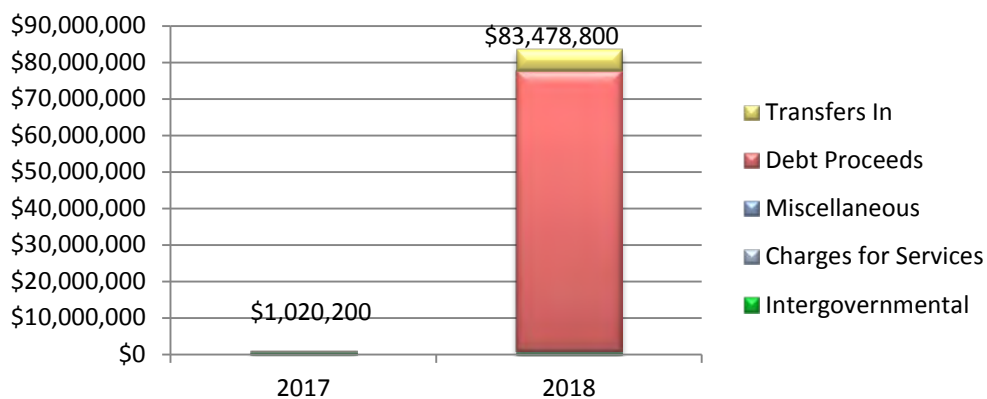
**Ending Available Fund Balance
Stadium Fund**



REVENUE

The major change in revenues for FY 2018 will be approximately \$77M in debt proceeds and a \$5.66M transfer in from the Penny Fund for the reconstruction of Florida Auto Exchange Stadium and the Englebert Complex. Negotiations with the Toronto Blue Jays are ongoing at the time of the Adopted Budget's publication.

**Revenue Comparison
Stadium Fund**

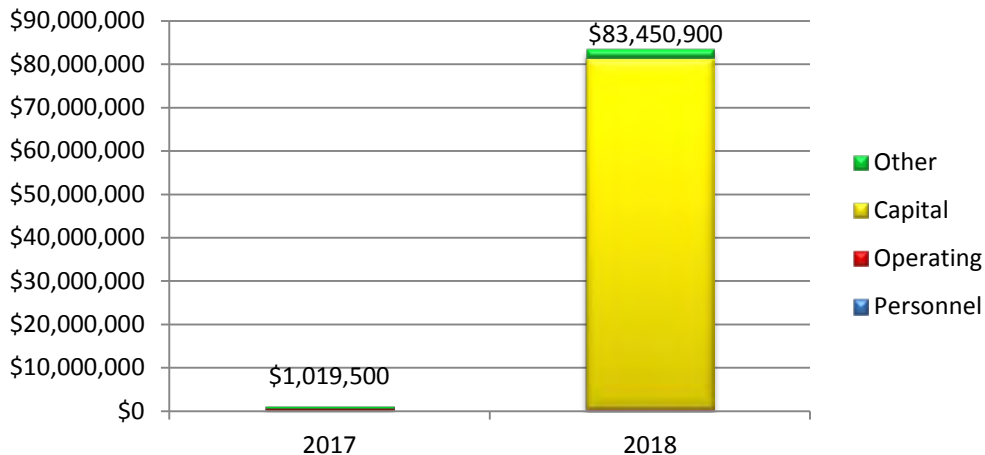


STADIUM FUND ANALYSIS

EXPENDITURES

Construction for the new Spring Training facilities are estimated to cost in excess of \$81M and will be shared among the State of Florida, Pinellas County, City of Dunedin, and Toronto Blue Jays.

**Expenditure Comparison
Stadium Fund**



IMPACT FEE FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 143,152	\$ 161,256	\$ 248,760	\$ 305,806
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	24,228	143,436	214,700	214,700
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	4,503	1,113	500	500
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
TOTAL REVENUES	\$ 28,730	\$ 144,550	\$ 215,200	\$ 215,200
EXPENDITURES				
Personnel	-	-	-	-
Operating	-	-	-	-
Non-Recurring Operating	-	-	-	-
Capital	-	-	-	1,300
CIP Capital	-	-	100,000	100,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	10,626	-	-	120,000
TOTAL EXPENDITURES	\$ 10,626	\$ -	\$ 100,000	\$ 221,300
ESTIMATED UNSPENT EXPENDITURES	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	\$ 161,256	\$ 305,806	\$ 363,960	\$ 299,706
Multimodal Impact Fees	133,592	171,412	136,619	105,712
Land Dedication Ordinance Impact Fee	-	92,642	177,176	136,542
Fire Impact Fees	24,196	33,674	38,865	43,974
Law Enforcement Impact Fees	-	8,079	11,300	13,479
ENDING AVAILABLE FUND BALANCE	\$ 157,787	\$ 305,806	\$ 363,960	\$ 299,706

FB as % of Operating Budget TARGET: 15%

N/A

N/A

N/A

N/A

Notes:

Revenues reflect known development projects only.

	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Operating		
Pedestrian Safety Infrastructure	100,000	100,000
Ped. Safety Imp.- Edgewater Drive	-	-
Community Policing Vehicle	-	-
Ped. Safety Imp.- Alt 19/Main St.	-	-
CIP Subtotal	100,000	100,000
Non-Recurring Operating Subtotal	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 100,000	\$ 100,000

IMPACT FEE FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 299,706	\$ 312,306	\$ 200,006	\$ 189,206	\$ 259,406	\$ 301,506
-	-	-	-	-	-
-	-	-	-	-	-
467,300	114,800	4,600	4,600	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
500	-	-	-	-	-
-	-	-	-	-	-
66,000	97,900	134,600	75,600	42,100	5,800
\$ 533,800	\$ 212,700	\$ 139,200	\$ 80,200	\$ 42,100	\$ 5,800
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
50,000	-	-	-	-	-
56,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
415,200	325,000	150,000	10,000	-	-
\$ 521,200	\$ 325,000	\$ 150,000	\$ 10,000	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 312,306	\$ 200,006	\$ 189,206	\$ 259,406	\$ 301,506	\$ 307,306
44,012	44,012	44,012	44,012	44,012	44,012
136,642	22,942	12,142	82,342	124,442	130,242
118,874	120,274	120,274	120,274	120,274	120,274
12,779	12,779	12,779	12,779	12,779	12,779
\$ 312,306	\$ 200,006	\$ 189,206	\$ 259,406	\$ 301,506	\$ 307,306
N/A BUDGET 2018	N/A PROJECTION 2019	N/A PROJECTION 2020	N/A PROJECTION 2021	N/A PROJECTION 2022	N/A PROJECTION 2023
-	-	-	-	-	-
40,000	-	-	-	-	-
16,000	-	-	-	-	-
50,000	-	-	-	-	-
106,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ -

IMPACT FEE FUND ANALYSIS

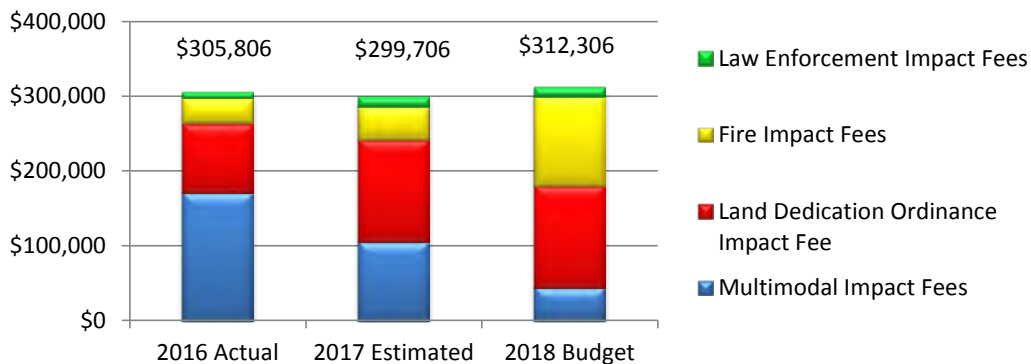
The Impact Fee Fund accounts for special revenues that are charged to developers to cover, in whole or in part, the incremental cost of City services that will be needed as a result of the development. These funds are combined for reporting purposes, but tracked separately based on their specific purpose. Impact fees included in this fund are mobility impact fees, land dedication ordinance fees (parkland dedication), law enforcement impact fees, and fire impact fees. Water and sewer impact fees are tracked separately within the Water/Wastewater Fund.

AVAILABLE FUND BALANCE

Fund balance is anticipated to grow by approximately \$12,000 during FY 2018. Due to restrictions on the use of impact fee dollars, fund balance will grow until an amount substantial enough for a major capital improvement is available. Any available LDO Impact Fee funding at the the end of FY 2018 will be transferred to the Penny Fund to repay an interfund loan for the purchase of parkland to expand Hammock Park in FY 2016.

ENDING FUND BALANCES	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018
Multimodal Impact Fees	171,412	105,012	44,012
LDO Impact Fees (Parkland)	92,642	136,542	136,642
Fire Impact Fees	33,674	43,974	118,874
Law Enforcement Impact Fees	8,079	13,479	12,779

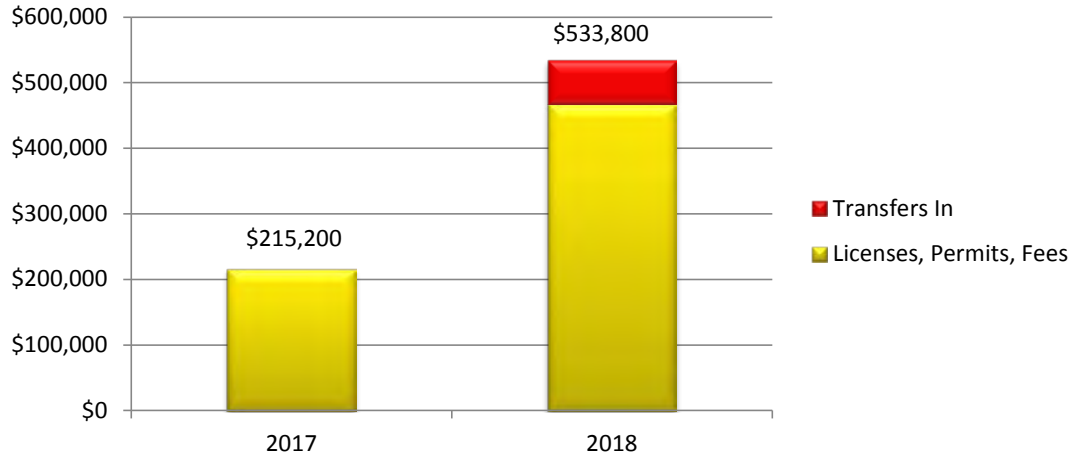
**Ending Available Fund Balance
Impact Fee Fund**



REVENUE

Total revenue will increase by approximately \$315,000 in FY 2018 due to known development projects underway within the City. In addition, a \$66,000 transfer-in from the CRA Fund will pay for LDO Impact Fees that were provided as a development incentive (Ord. 14-04). A nominal amount of miscellaneous income from interest is anticipated.

**Revenue Comparison
Impact Fee Fund**



EXPENDITURES

FY 2018 spending includes spending multimodal impact fees for Pedestrian Safety Improvements at Edgewater Drive (\$40,000) and Alt 19 & Main St. (\$50,000) and Law Enforcement impact fees (\$16,000) for a new law enforcement vehicle. A one-time transfer of \$415,200 from the LDO Fund to the Penny Fund is anticipated in FY 2018 for repayment of the aforementioned loan.

**Expenditure Comparison
Impact Fee Fund**



BUILDING FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	1,000,000	1,200,000
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	-	-	-	-
Debt Proceeds	-	-	-	-
Transfers In	-	-	164,000	244,311
TOTAL REVENUES	\$ -	\$ -	\$ 1,164,000	\$ 1,444,311
EXPENDITURES				
Personnel	-	-	686,300	686,300
Operating	-	-	209,000	209,000
Non-Recurring Operating	-	-	30,000	30,000
Capital	-	-	-	296,486
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ 925,300	\$ 1,221,786
ESTIMATED UNSPENT EXPENDITURES	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	\$ -	\$ -	\$ 238,700	\$ 222,525
ENDING AVAILABLE FUND BALANCE	\$ -	\$ -	\$ 238,700	\$ 222,525

FB as % of Operating Budget TARGET: 15% 0.0% 0.0% 25.8% 24.0%

Notes:

	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Operating		
Permitting/Dev. Review Software	-	-
CIP Subtotal	-	-
Safety Improvements	30,000	30,000
Subtotal Non-Recurring Operating	30,000	30,000
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 30,000	\$ 30,000

BUILDING FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 222,525	\$ 486,125	\$ 621,925	\$ 654,625	\$ 609,825	\$ 528,313
-	-	-	-	-	-
-	-	-	-	-	-
1,200,000	1,100,000	950,000	900,000	800,000	800,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,200,000	\$ 1,100,000	\$ 950,000	\$ 900,000	\$ 800,000	\$ 800,000
723,700	748,300	698,200	722,400	685,800	648,300
212,700	215,900	219,100	222,400	195,712	198,600
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 936,400	\$ 964,200	\$ 917,300	\$ 944,800	\$ 881,512	\$ 846,900
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 486,125	\$ 621,925	\$ 654,625	\$ 609,825	\$ 528,313	\$ 481,413
\$ 486,125	\$ 621,925	\$ 654,625	\$ 609,825	\$ 528,313	\$ 481,413
51.9%	64.5%	71.4%	64.5%	59.9%	56.8%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

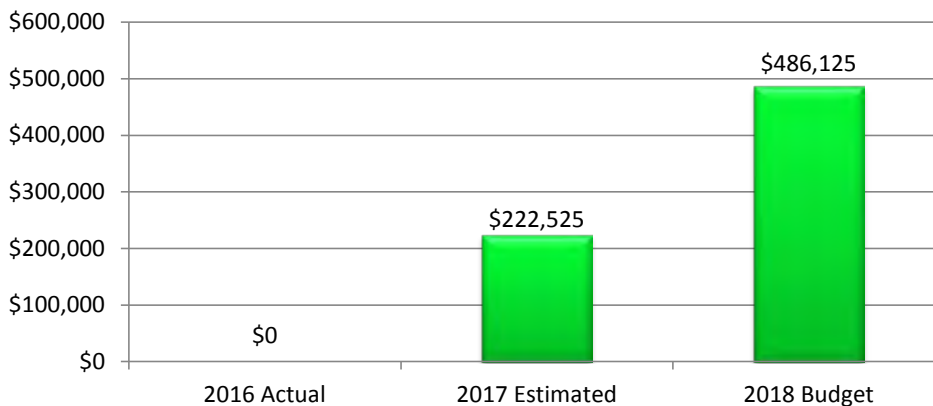
BUILDING FUND ANALYSIS

The Building Fund was established in FY 2017 and accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with F. S. 553.80, these fees shall be used solely for carrying out the local government's responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing permit fee structure covers operating expenses and that funds are being used in accordance with State law.

AVAILABLE FUND BALANCE

During FY 2018, the Building Fund will decrease in fund balance by approximately \$250,000 to fund the replacement of the City's permitting and development review software. As a special revenue fund, the City's Reserve Policy identifies a target fund balance of 15% of budgeted operating expenses. The City anticipates exceeding this threshold by the end of FY 2018 at 51% of operating expenditures. As development and redevelopment slows in future years, these reserves will be used to fund continued operations and maintain appropriate service levels.

**Ending Available Fund Balance
Building Fund**

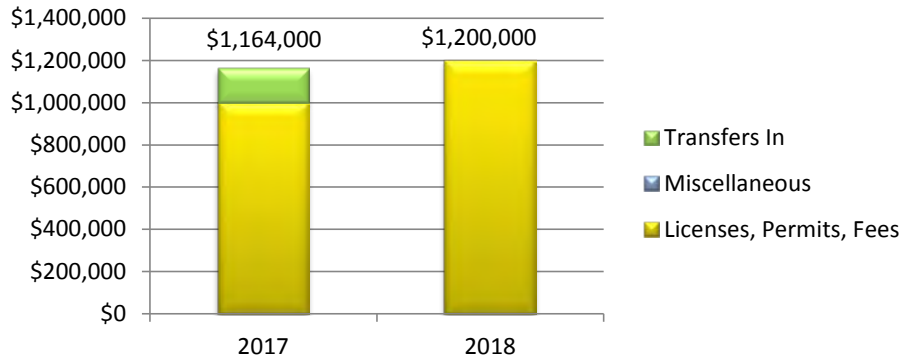


REVENUE

With the exception of interest income, revenues for the Building Fund come from permits and fees. FY 2018 will be another active year as many projects are currently underway or in the planning phases of development. FY 2017 revenue will exceed budgeted levels by approximately \$500,000 as several projects have come to fruition more quickly than anticipated. There is still a healthy stream of projects in the planning phase that will keep permit revenue high in FY 2018.

BUILDING FUND ANALYSIS

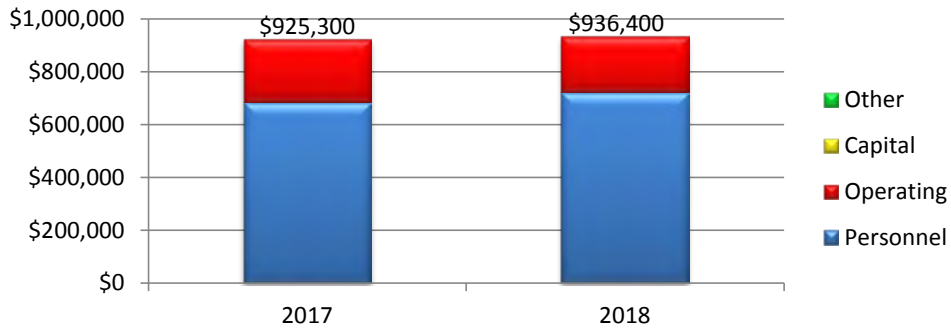
Revenue Comparison Building Fund



EXPENDITURES

Total expenditures for FY 2018 are expected to remain flat at FY 2017 levels.

Expenditure Comparison Building Fund



COUNTY GAS TAX FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 1,184,211	\$ 1,158,914	\$ 205,606	\$ 969,739
REVENUES				
Property Taxes	-	-	-	-
Other Taxes	502,411	516,605	484,000	484,000
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	5,438	2,931	2,500	2,500
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
TOTAL REVENUES	\$ 507,849	\$ 519,536	\$ 486,500	\$ 486,500
EXPENDITURES				
Personnel	-	-	-	-
Operating	88,238	149,940	176,300	358,313
Non-Recurring Operating	-	-	-	-
Capital	444,908	558,770	-	499,542
CIP Capital	-	-	296,000	296,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
TOTAL EXPENDITURES	\$ 533,146	\$ 708,710	\$ 472,300	\$ 1,153,855
ESTIMATED UNSPENT EXPENDITURES	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	\$ 1,158,914	\$ 969,739	\$ 219,806	\$ 302,384
ENDING AVAILABLE FUND BALANCE	\$ 1,158,914	\$ 288,184	\$ 219,806	\$ 302,384
FB as % of Operating Budget TARGET: 15%	1313.4%	192.2%	124.7%	84.4%

	BUDGET 2017	ESTIMATED 2017
Notes:		
CIP and Non-Recurring Operating		
Annual Street Resurfacing	296,000	296,000
Pavement Management Program	-	-
Subtotal CIP	296,000	296,000
	-	-
Subtotal Non-Recurring Operating	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 296,000	\$ 296,000

COUNTY GAS TAX FUND

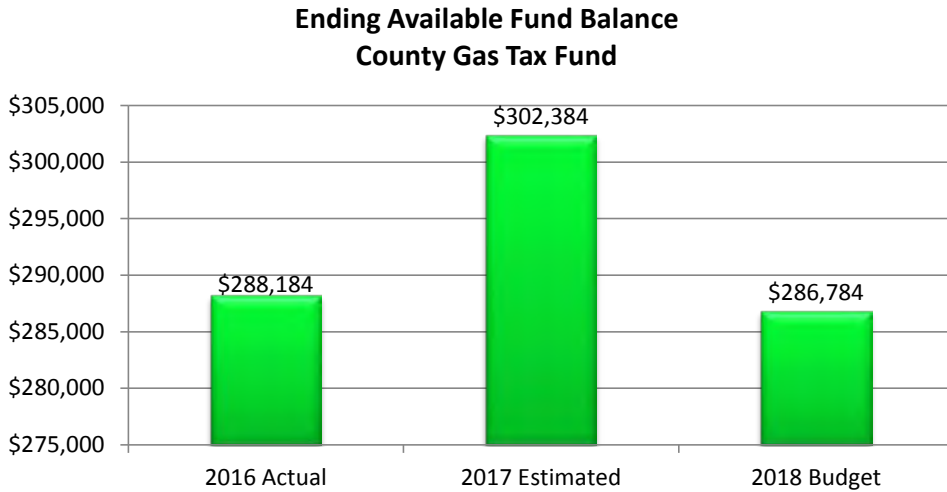
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 302,384	\$ 286,784	\$ 260,784	\$ 224,284	\$ 177,084	\$ 119,184
-	-	-	-	-	-
479,200	474,400	469,700	465,000	460,400	455,800
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
2,500	2,500	2,500	2,500	2,500	2,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 481,700	\$ 476,900	\$ 472,200	\$ 467,500	\$ 462,900	\$ 458,300
-	-	-	-	-	-
187,300	192,900	198,700	204,700	210,800	217,100
-	-	-	-	-	-
-	-	-	-	-	-
310,000	310,000	310,000	310,000	310,000	310,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 497,300	\$ 502,900	\$ 508,700	\$ 514,700	\$ 520,800	\$ 527,100
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 286,784	\$ 260,784	\$ 224,284	\$ 177,084	\$ 119,184	\$ 50,384
\$ 286,784	\$ 260,784	\$ 224,284	\$ 177,084	\$ 119,184	\$ 50,384
153.1%	135.2%	112.9%	86.5%	56.5%	23.2%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
310,000	310,000	310,000	310,000	310,000	310,000
310,000	310,000	310,000	310,000	310,000	310,000
-	-	-	-	-	-
2,125,100	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 2,435,100	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000

COUNTY GAS TAX FUND ANALYSIS

The County Gas Tax Fund is a special revenue fund used to account for the revenues and expenditures associated with roadway improvements and maintenance. Revenue is funded by proceeds of the Pinellas County 6th-cent gas tax.

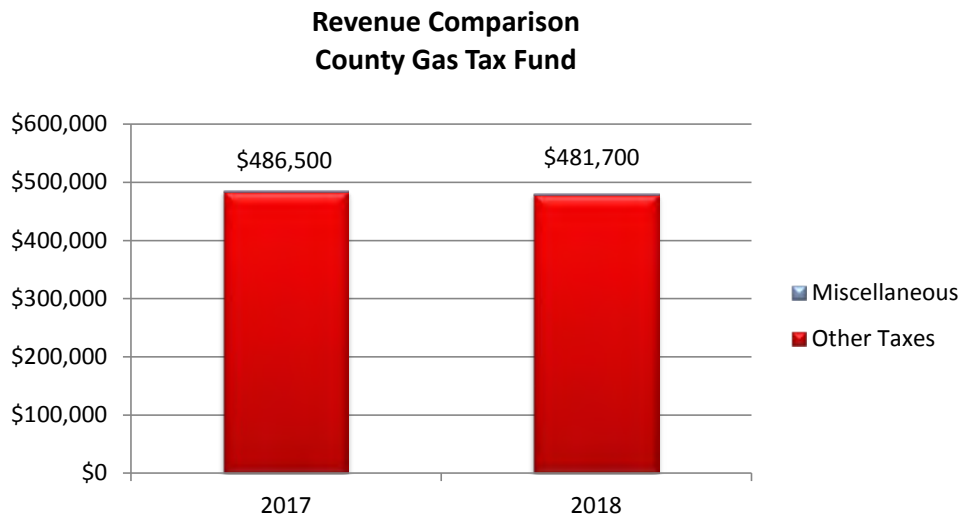
AVAILABLE FUND BALANCE

Fund balance is anticipated to decrease by approximately \$15,000 over FY 2018.



REVENUE

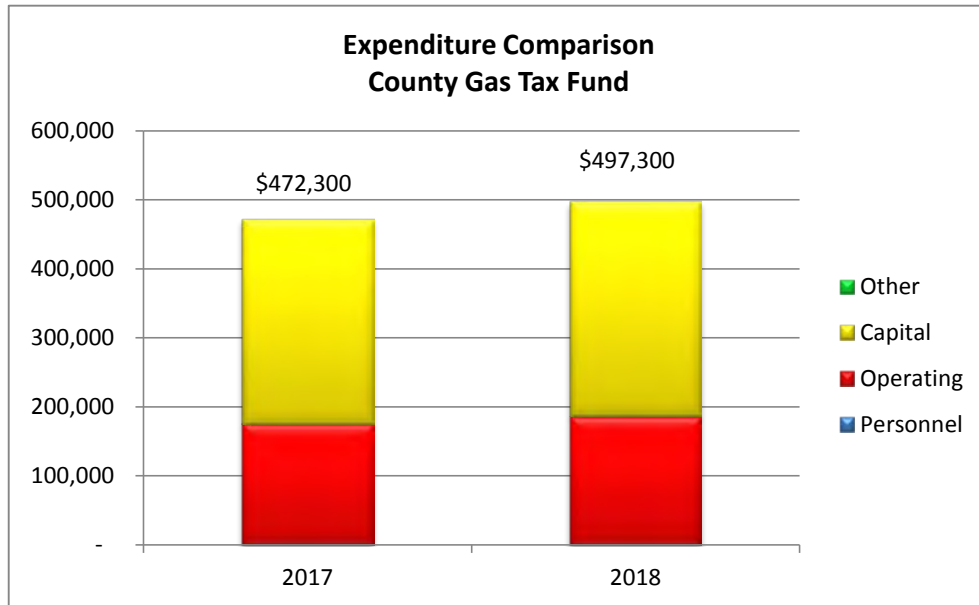
Intergovernmental revenue is budgeted to decrease 1% over FY 2017 levels. This revenue source is difficult to predict due to the uncertainty of oil prices and their effect on consumer habits.



COUNTY GAS TAX FUND ANALYSIS

EXPENDITURES

Total expenditures for FY 2018 are increasing 5%, or \$25,000. Operating costs will increase 6% to fund road and sidewalk rehabilitation, and capital expenses will increase 4% to fund the Pavement Management Program CIP project.



PENNY FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2015		2016		2017		2017	
BEGINNING FUND BALANCE	\$	2,549,410	\$	4,282,417	\$	5,537,627	\$	5,182,441
REVENUES								
Property Taxes		-		-		-		-
Other Taxes		3,436,710		3,614,528		3,600,000		3,600,000
Licenses, Permits, Fees		-		-		-		-
Intergovernmental		-		-		-		250,000
Charges for Services		-		-		-		-
Fines		-		-		-		-
Miscellaneous		11,971		14,671		4,500		45,500
Debt Proceeds		6,505,000		-		-		-
Transfers In		-		-		-		120,000
TOTAL REVENUES	\$	9,953,681	\$	3,629,199	\$	3,604,500	\$	4,015,500
EXPENDITURES								
Personnel		-		-		-		-
Operating		-		-		-		-
Non-Recurring Operating		-		-		-		-
Capital		281,715		2,081,165		25,000		1,106,717
CIP Capital		-		-		405,000		195,000
Other		-		-		-		-
Debt Service		7,410,486		648,010		756,200		770,200
Transfers Out		528,473		-		215,900		215,900
TOTAL EXPENDITURES	\$	8,220,674	\$	2,729,175	\$	1,402,100	\$	2,287,817
ESTIMATED UNSPENT EXPENDITURES	\$	-	\$	-	\$	-	\$	-
ENDING FUND BALANCE	\$	4,282,417	\$	5,182,441	\$	7,740,027	\$	6,910,124
ENDING AVAILABLE FUND BALANCE	\$	4,282,417	\$	4,350,676	\$	7,740,027	\$	6,910,124

FB as % of Operating Budget TARGET: 15%

0.0%

0.0%

0.0%

0.0%

*This fund is restricted for capital expenditures

Notes:

Transfers in from the LDO Impact Fee Fund are related to a payback for the OLL property originally purchased in the Penny Fund in FY 2016.

	BUDGET		ESTIMATED	
CIP and Non-Recurring Operating	2017		2017	
Beltrees Reconstruction	80,000		-	
San Salvador Reconstruction	130,000		-	
Trail Renovations	50,000		50,000	
Parks Restroom Renovations	20,000		20,000	
Parks Boardwalks & Bridges	50,000		50,000	
Playgrd. Equipmt. Replacemt.	75,000		75,000	
ADA Playgrd. Repl. @ Edgewtr Pk.	-		-	
New Dog Park	-		-	
Pavement Management Program	-		-	
Dunedin Golf Course Cart Barn	-		-	
Subtotal CIP	405,000		195,000	
	-		-	
Subtotal Non-Recurring Operating	-		-	
	-		-	
	-		-	
TOTAL CIP/NON-RECURRING OPERATING	\$ 405,000		\$ 195,000	

PENNY FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 6,910,124	\$ 3,463,924	\$ 6,147,424	\$ 6,519,724	\$ 5,765,424	\$ 4,998,224
-	-	-	-	-	-
3,812,400	3,966,300	983,300	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
9,000	9,200	9,300	9,100	8,900	8,700
-	-	-	-	-	-
415,200	325,000	150,000	10,000	-	-
\$ 4,236,600	\$ 4,300,500	\$ 1,142,600	\$ 19,100	\$ 8,900	\$ 8,700
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
1,247,000	690,000	-	-	-	-
-	-	-	-	-	-
772,800	777,000	770,300	773,400	776,100	774,500
5,663,000	150,000	-	-	-	-
\$ 7,682,800	\$ 1,617,000	\$ 770,300	\$ 773,400	\$ 776,100	\$ 774,500
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 3,463,924	\$ 6,147,424	\$ 6,519,724	\$ 5,765,424	\$ 4,998,224	\$ 4,232,424
\$ 3,463,924	\$ 6,147,424	\$ 6,519,724	\$ 5,765,424	\$ 4,998,224	\$ 4,232,424
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

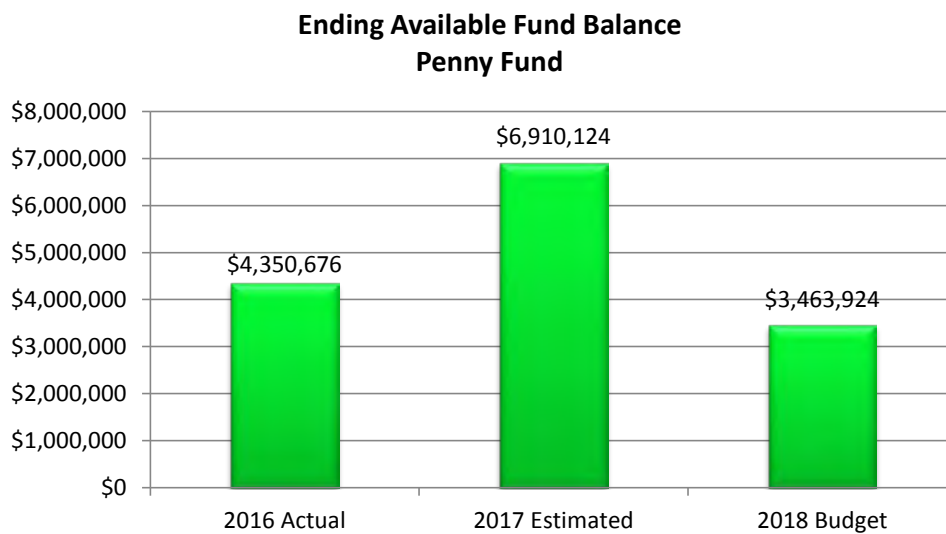
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
25,000	-	-	-	-	-
42,000	-	-	-	-	-
95,000	-	-	-	-	-
45,000	-	-	-	-	-
150,000	-	-	-	-	-
690,000	690,000	-	-	-	-
200,000	-	-	-	-	-
1,247,000	690,000	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,247,000	\$ 690,000	\$ -	\$ -	\$ -	\$ -

PENNY FUND ANALYSIS

The Penny Fund is a special revenue fund that accounts for infrastructure improvements and is funded by proceeds from Pinellas County's one-cent local option sales tax known as the "Penny for Pinellas." The current 10-year term for this was approved by voter referendum in 2007 and expires December 31, 2019.

AVAILABLE FUND BALANCE

Fund balance is anticipated to decrease by \$3.25M during FY 2018 as funds are transferred to the Stadium Fund for reconstruction of Florida Auto Exchange Stadium and the Englebert Complex. Should the Penny be renewed for 2020-2029 by voter referendum in November 2017, the City will appropriate additional funding in FY 2018 to fund design for the EOC/Fire Training Center and a new City Hall facility.

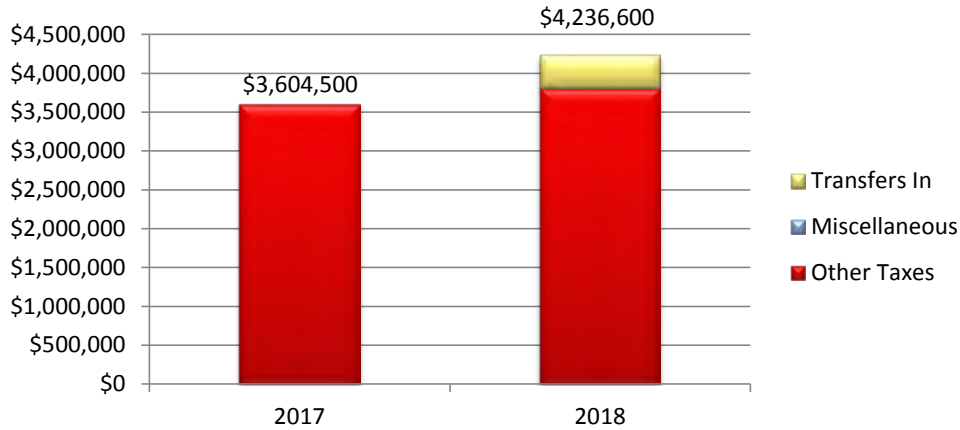


REVENUE

Total revenue is expected to increase 18% in FY 2018 over prior year levels. Local option sales tax revenue is anticipated to increase 6% over FY 2017 budgeted levels. A transfer-in from the LDO Impact Fee Fund of \$415,200 to repay for debt associated with the purchase of Our Lady of Lord property to expand Hammock Park is also budgeted.

PENNY FUND ANALYSIS

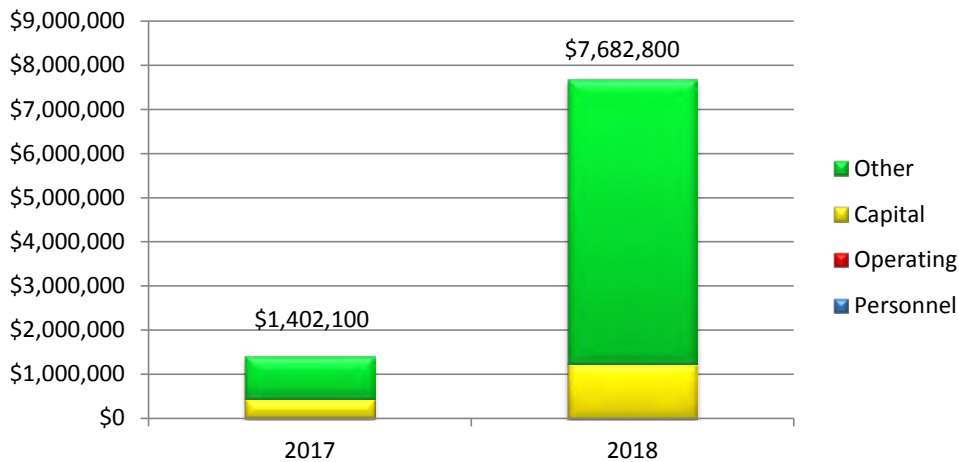
**Revenue Comparison
Penny Fund**



EXPENDITURES

Overall spending will increase by \$6M in FY 2018. Planned capital outlay includes \$690,000 for the Pavement Management Program, \$200,000 for the cart barn at Dunedin Golf Course, \$150,000 for a new citywide dog park, and \$100,000 for new playground equipment at Scotsdale Park and MLK Recreation Center. Other expenses include debt service associated with Fire Station #61 and the Community Center, as well as a \$5.66M transfer to the Stadium Fund for reconstruction of Spring Training facilities.

**Expenditure Comparison
Penny Fund**



CRA FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 459,570	\$ 487,770	\$ 52,068	\$ 197,717
REVENUES				
Property Taxes	449,990	506,053	567,600	567,600
Other Taxes	-	-	-	-
Licenses, Permits, Fees	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Fines	-	-	-	-
Miscellaneous	54,421	47,927	44,000	44,000
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	-
TOTAL REVENUES	\$ 504,411	\$ 553,980	\$ 611,600	\$ 611,600
EXPENDITURES				
Personnel	173,393	187,972	213,900	213,900
Operating	197,000	202,866	124,600	129,993
Non-Recurring Operating	-	-	-	-
Capital	67,558	415,974	27,000	88,654
CIP Capital	-	-	17,000	17,000
Other	28,860	22,235	40,000	40,000
Debt Service	-	-	-	-
Transfers Out	9,400	14,985	71,400	71,400
TOTAL EXPENDITURES	\$ 476,211	\$ 844,033	\$ 493,900	\$ 560,947
ESTIMATED UNSPENT EXPENDITURES	\$ -	\$ -	\$ -	\$ -
ENDING FUND BALANCE	\$ 487,770	\$ 197,717	\$ 169,768	\$ 248,370
ENDING AVAILABLE FUND BALANCE	\$ 487,770	\$ 197,717	\$ 169,768	\$ 248,370
FB as % of Operating Budget TARGET: 15%	131.7%	50.6%	50.2%	72.2%

Notes:	N/A	N/A	BUDGET N/A	ESTIMATED N/A
<u>Property tax revenue assumptions:</u>				
FY 2019: +6% + \$8M new construction,	Broadway Arch		17,000	17,000
FY 2020: +5% + \$8M new construction,	Main St. Trolley Stop Enhancement		-	-
FY 2021: +5%,	Skinner Blvd. Improvements		-	-
FY 2022: +5%,	Pioneer Park Resurfacing		-	-
	DT Parking Garage #2 (CRA/Parking Fund)		-	-
	CIP Subtotal		17,000	17,000
	Skinner Blvd. Improvements		-	-
	Dwntwn. Parking Garage Lease		-	-
	Non-Recurring Operating Subtotal		-	-
			-	-
	TOTAL CIP/NON-RECURRING OPERATING		\$ 17,000	\$ 17,000

CRA FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 248,370	\$ 364,870	\$ 794,670	\$ 323,770	\$ 650,370	\$ 1,059,170
799,600	941,700	1,077,100	1,146,900	1,205,600	1,266,600
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
40,400	40,800	41,200	41,600	42,000	42,400
-	-	2,000,000	-	-	2,000,000
-	-	-	-	-	-
\$ 840,000	\$ 982,500	\$ 3,118,300	\$ 1,188,500	\$ 1,247,600	\$ 3,309,000

222,900	229,900	237,100	244,600	252,300	260,300
171,400	127,500	130,100	132,700	135,400	138,100
75,000	-	-	115,000	115,000	115,000
(75,000)	25,000	25,000	25,000	25,000	25,000
135,800	-	2,990,000	-	-	3,000,000
50,000	50,000	50,000	50,000	50,000	50,000
-	-	-	196,600	196,600	196,600
143,400	120,300	157,000	98,000	64,500	28,200
\$ 723,500	\$ 552,700	\$ 3,589,200	\$ 861,900	\$ 838,800	\$ 3,813,200

\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 364,870	\$ 794,670	\$ 323,770	\$ 650,370	\$ 1,059,170	\$ 554,970

\$ 364,870	\$ 794,670	\$ 323,770	\$ 650,370	\$ 1,059,170	\$ 554,970
77.7%	222.3%	88.2%	132.1%	210.7%	108.1%

BUDGET N/A	PROJECTION N/A	PROJECTION N/A	PROJECTION N/A	PROJECTION N/A	PROJECTION N/A
-	-	-	-	-	-
60,800	-	-	-	-	-
75,000	-	400,000	-	-	3,000,000
-	-	90,000	-	-	-
-	-	2,500,000	-	-	-
135,800	-	2,990,000	-	-	3,000,000
75,000	-	-	-	-	-
-	-	-	115,000	115,000	115,000
75,000	-	-	115,000	115,000	115,000
-	-	-	-	-	-
\$ 210,800	\$ -	\$ 2,990,000	\$ 115,000	\$ 115,000	\$ 3,115,000

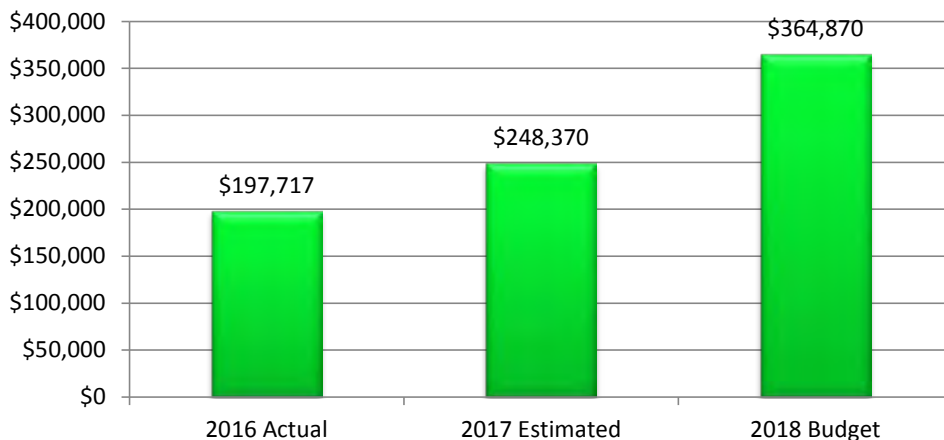
COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND ANALYSIS

The Community Redevelopment Agency (CRA) Fund is administered by the City’s CRA, a separate legal entity from the City of Dunedin. This fund accounts for the receipt and disbursement of downtown tax increment financing (TIF) revenue. The fund is budgeted for and reported on in conjunction with other City funds for efficiency; however the CRA adopts its budget separately.

AVAILABLE FUND BALANCE

Fund balance is anticipated to increase 56% over the course of FY 2018. This reflects a plan to save for major capital projects in FY 2020.

**Ending Available Fund Balance
CRA Fund**



REVENUE

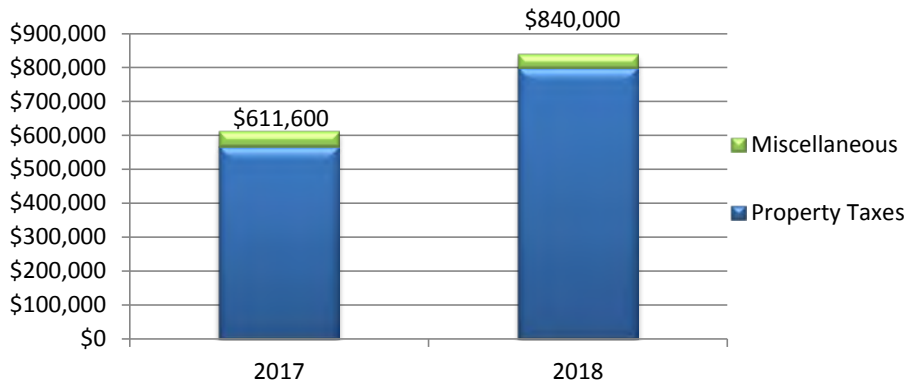
Ad valorem revenue will increase by more than \$230,000 in FY 2018. Estimates from the Pinellas County Property Appraiser indicate a 25% increase in property value for the City of Dunedin’s downtown tax increment financing district/CRD. This is largely due to Victoria Place, a 4-story mixed-use development with 30 condominiums, coming onto the tax rolls in FY 2018.

Tax Year	Fiscal Year	Dunedin CRA	% Change
2012	FY 2013	\$80,537,725	-2.73%
2013	FY 2014	\$80,845,186	0.38%
2014	FY 2015	\$87,536,113	8.28%
2015	FY 2016	\$91,586,161	4.63%
2016	FY 2017	\$98,640,830	7.70%
2017	FY 2018	\$124,204,123	25.95%

FY 2018/tax year 2017 estimated value includes new construction/annexations

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND ANALYSIS

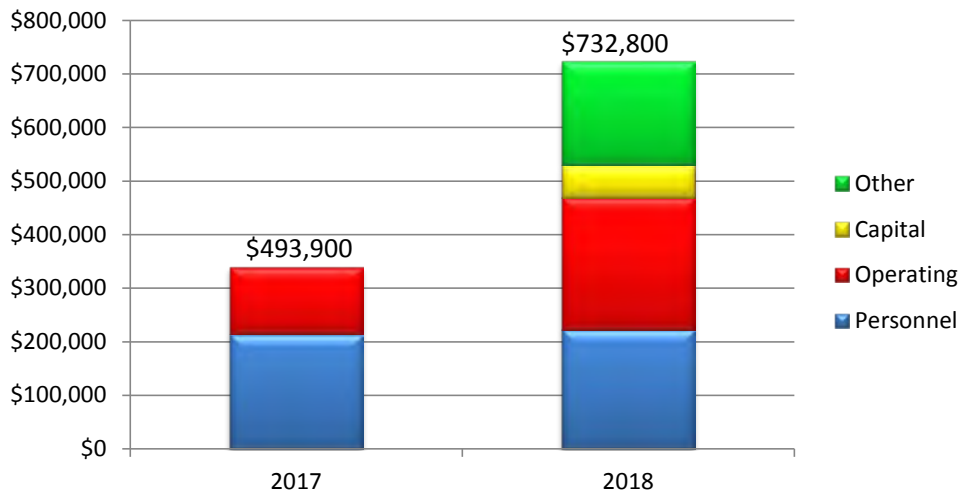
**Revenue Comparison
CRA Fund**



EXPENDITURES

Overall expenses in the CRA Fund are increasing 41% in FY 2018 to \$732,500. Personnel costs will increase 4% from merit increases for eligible employees and nominal benefit increases. Operating expenses will increase by approximately \$160,000 to fund a corridor analysis for Skinner Blvd. (\$75,000) and increased funding for downtown events (\$20,000). Capital spending includes enhancements to the downtown Main St. Trolley Stop (\$60,000). Economic development incentives funding increased for FY 2018 by \$10,000.

**Expenditure Comparison
CRA Fund**



SOLID WASTE UTILITY FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 538,809	\$ 876,850	\$ 1,004,417	\$ 1,427,584
REVENUES				
Intergovernmental	11,273	9,622	-	-
Charges for Services	4,955,368	5,069,186	5,120,200	5,120,200
Fines	93	-	-	-
Miscellaneous	10,865	41,372	10,600	10,600
Debt Proceeds	-	-	-	-
Transfers In	598,300	-	-	-
Revenue Subtotal	\$ 5,575,899	\$ 5,120,181	\$ 5,130,800	\$ 5,130,800
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 5,575,899	\$ 5,120,181	\$ 5,130,800	\$ 5,130,800
EXPENSES				
Personnel	1,244,927	1,329,831	1,363,400	1,363,400
Operating	3,417,206	3,091,347	3,075,700	3,161,990
Non-Recurring Operating	-	-	-	-
Capital	62,046	848,452	25,000	1,157,413
CIP Capital	-	-	851,300	350,000
Other	-	-	-	-
Debt Service	-	8,382	145,700	145,700
Transfers Out	520,000	-	-	131,621
Expense Subtotal	\$ 5,244,178	\$ 5,278,011	\$ 5,461,100	\$ 6,310,124
Depreciation	55,726	139,887	-	400,000
Elimination of Principal Debt Payments	-	-	-	(134,400)
Elimination of Utility Capital	(62,046)	(848,452)	-	(1,507,400)
TOTAL EXPENSES	\$ 5,237,859	\$ 4,569,446	\$ 5,461,100	\$ 5,068,324
ENDING TOTAL NET POSITION	\$ 876,850	\$ 1,427,584	\$ 674,117	\$ 1,490,060
ENDING AVAILABLE NET POSITION	\$ 936,332	\$ 1,457,550	\$ 674,117	\$ 302,401

FB as % of Operating Budget TARGET: 15%

20.1%

33.0%

15.2%

6.7%

Notes:

This projection assumes the following revenue increases by fiscal year: FY 2019-FY 2021 +5%, FY 2022-FY 2023: +2.5%. A average rate increase of 1.6% was approved in Ord. 14-13 for FY18 but will generate inadequate revenue to meet Reserve Policy. Rate Study is underway and will be brought to City Commission in FY 2018.

	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Capital		
Fleet Replacements	851,300	350,000
RFID Scanner Replacements	-	-
CIP Subtotal	851,300	350,000
Citywide Ext. Facility Painting	-	-
Citywide Roof Replacements	-	-
Non-Recurring Operating Subtotal	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 851,300	\$ 350,000

SOLID WASTE UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 1,490,060	\$ 1,128,760	\$ 889,560	\$ 800,560	\$ 968,060	\$ 1,145,760
10,000	10,000	10,000	10,000	10,000	10,000
5,287,000	5,551,400	5,829,000	6,120,500	6,273,500	6,430,300
-	-	-	-	-	-
8,500	8,600	8,700	8,800	8,900	9,000
630,100	-	-	1,283,600	-	943,300
-	-	-	-	-	-
\$ 5,935,600	\$ 5,570,000	\$ 5,847,700	\$ 7,422,900	\$ 6,292,400	\$ 7,392,600
(630,100)	-	-	(1,283,600)	-	(943,300)
\$ 5,305,500	\$ 5,570,000	\$ 5,847,700	\$ 6,139,300	\$ 6,292,400	\$ 6,449,300
1,403,000	1,452,900	1,504,700	1,558,600	1,614,700	1,673,000
3,635,200	3,707,900	3,782,100	3,857,700	3,934,900	4,013,600
-	-	7,000	50,000	-	-
-	-	-	-	-	-
481,300	-	206,000	1,309,600	353,800	943,300
-	-	-	-	-	-
145,700	240,800	240,800	240,800	353,200	353,200
131,700	131,700	131,700	-	-	-
\$ 5,796,900	\$ 5,533,300	\$ 5,872,300	\$ 7,016,700	\$ 6,256,600	\$ 6,983,100
487,800	487,800	487,800	487,800	487,800	487,800
(136,600)	(211,900)	(217,400)	(223,100)	(275,900)	(289,300)
(481,300)	-	(206,000)	(1,309,600)	(353,800)	(943,300)
\$ 5,666,800	\$ 5,809,200	\$ 5,936,700	\$ 5,971,800	\$ 6,114,700	\$ 6,238,300
\$ 1,128,760	\$ 889,560	\$ 800,560	\$ 968,060	\$ 1,145,760	\$ 1,356,760
\$ 292,307	\$ 329,026	\$ 304,421	\$ 710,609	\$ 746,418	\$ 1,155,949
5.8%	6.4%	5.8%	13.0%	13.4%	20.3%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
481,300	-	180,000	1,283,600	327,800	943,300
-	-	26,000	26,000	26,000	-
481,300	-	206,000	1,309,600	353,800	943,300
-	-	7,000	-	-	-
-	-	-	50,000	-	-
-	-	7,000	50,000	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 481,300	\$ -	\$ 213,000	\$ 1,359,600	\$ 353,800	\$ 943,300

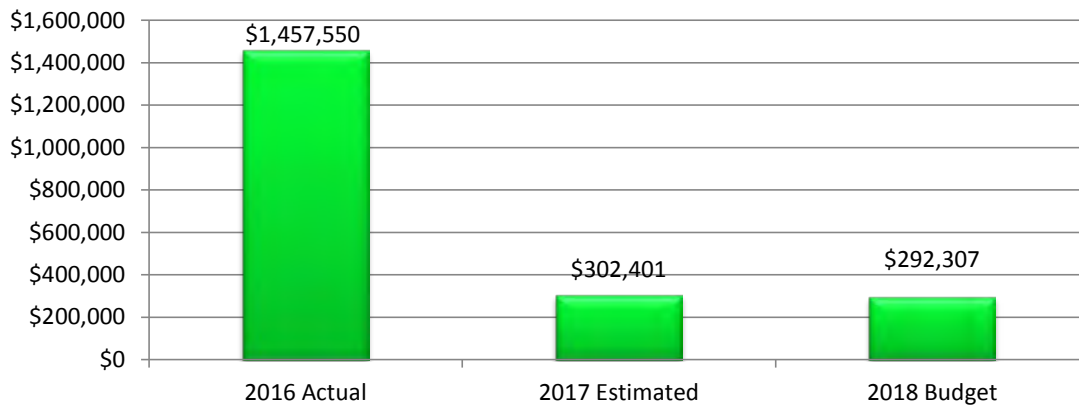
SOLID WASTE FUND ANALYSIS

The Solid Waste Fund is an enterprise fund used to account for the provision of solid waste services to residents of the City and some unincorporated areas of Pinellas County.

NET POSITION

The FY 2018 budget reflects a steady net position through FY 2018. Operational cost increases in recycling services prompted a rate study in FY 2017. A recommendation to the City Commission on future rate increases to keep the City within compliance of the City's Reserve Policy will be made in FY 2018. This will impact the net position in future years.

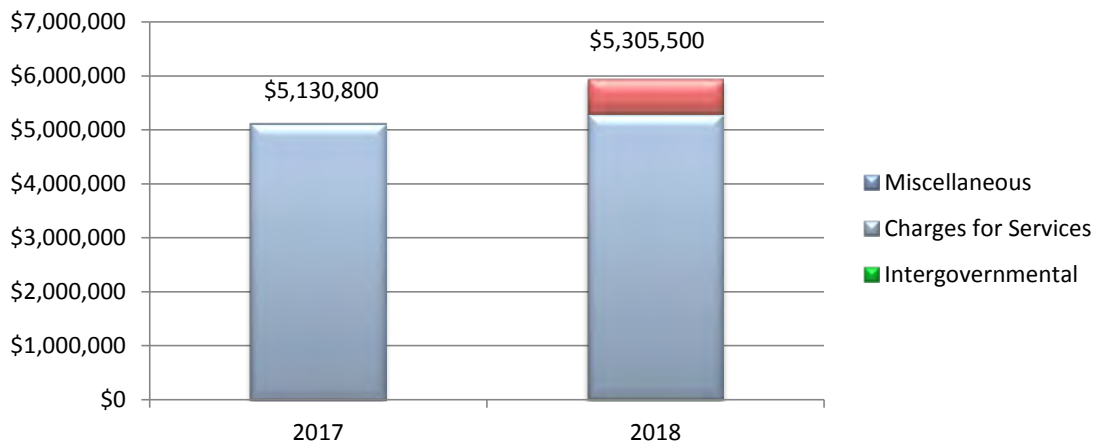
**Ending Available Net Position
Solid Waste Fund**



REVENUE

Total revenues are expected to increase 3% in FY 2018. Currently, rates are reflected to increase 5%; however, that structure will be refined in late FY 2017 to address the increased recycling costs beginning in FY 2018.

**Revenue Comparison
Solid Waste Fund**

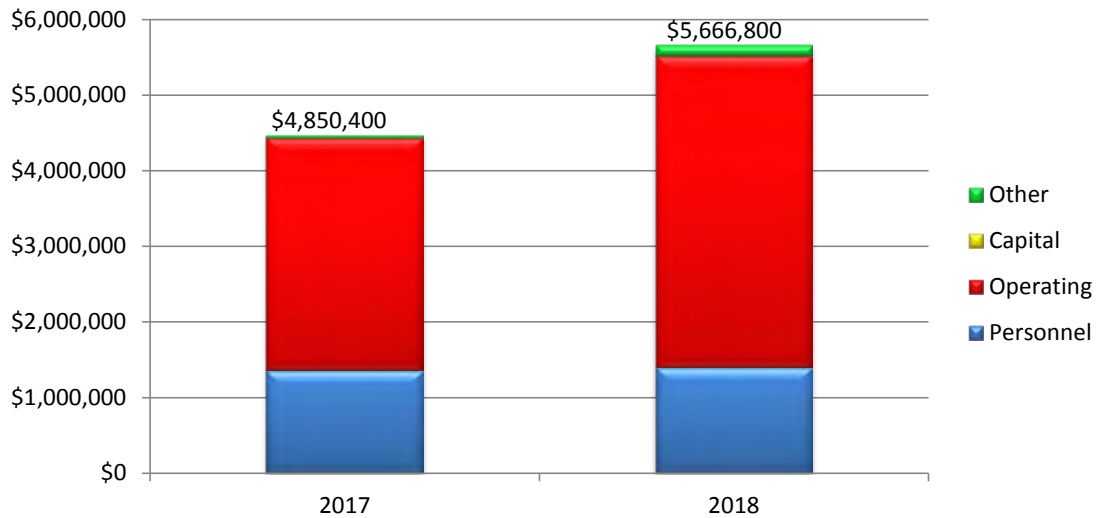


SOLID WASTE FUND ANALYSIS

EXPENDITURES

Overall, expenses will increase 16% in FY 2018, mainly due to a substantial increase in the cost for contracted recycling services. The City's recycling contract expired at the end of FY 2017 and a new contract yielded higher costs to the City. Personnel costs will increase 3% due to merit increases for eligible employees. Capital outlay is not budgeted in enterprise funds, but \$481,300 for Solid Waste fleet replacements is anticipated to be spent.

**Expense Comparison
Solid Waste Fund**



SOLID WASTE FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	1,363,400	1,403,000
Operating	3,075,700	3,635,200
Non-Recurring Operating	-	-
Capital	25,000	-
CIP Capital	851,300	481,300
Other	-	-
Debt Service	145,700	145,700
Transfers Out	-	131,700
Expense Subtotal	5,461,100	5,796,900
Depreciation	400,000	487,800
Elim. Of Principal Debt Pymt.	(134,400)	(136,600)
Elimination of Utility Capital	(876,300)	(481,300)
TOTAL EXPENSES	\$ 4,850,400	\$ 5,666,800



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WATER/WASTEWATER UTILITY FUND

	ACTUAL		ACTUAL		BUDGET		ESTIMATED	
	2015		2016		2017		2017	
BEGINNING FUND BALANCE	\$	35,183,809	\$	34,802,929	\$	8,280,626	\$	33,440,856
REVENUES								
Licenses, Permits, Fees		131,638		231,406		458,600		220,240
Intergovernmental		-		9,048		1,082,900		1,082,900
Charges for Services		14,811,728		14,950,087		16,377,100		16,377,100
Fines		163,336		153,270		120,000		120,000
Miscellaneous		448,929		364,970		141,000		141,000
Debt Proceeds		-		-		-		-
Transfers In		521,283		-		-		-
Revenue Subtotal	\$	16,076,913	\$	15,708,782	\$	18,179,600	\$	17,941,240
Elimination of Debt Proceeds		-		-		-		-
TOTAL REVENUES	\$	16,076,913	\$	15,708,782	\$	18,179,600	\$	17,941,240
EXPENSES								
Personnel		5,470,080		5,856,211		6,111,700		6,111,700
Operating		6,553,242		6,980,245		6,709,200		7,099,116
Non-Recurring Operating		-		-		221,500		221,500
Capital		708,780		1,604,555		326,800		7,618,933
CIP Capital		-		-		6,584,400		7,174,400
Other		5,706		5,706		-		-
Debt Service		1,452,197		1,449,999		1,479,200		1,479,200
Transfers Out		30,361		-		-		-
Expense Subtotal	\$	14,220,366	\$	15,896,717	\$	21,432,800	\$	29,704,849
Depreciation		3,833,209		3,693,413		-		4,000,000
Elimination of Principal Debt Payments		(887,002)		(914,720)		-		(942,400)
Elimination of Utility Capital		(708,780)		(1,604,555)		-		(14,793,300)
TOTAL EXPENSES	\$	16,457,793	\$	17,070,855	\$	21,432,800	\$	17,969,100
ENDING TOTAL NET POSITION	\$	34,802,929	\$	33,440,856	\$	5,027,426	\$	33,412,996
ENDING AVAILABLE NET POSITION	\$	16,143,637	\$	8,775,620	\$	5,027,426	\$	5,550,193

FB as % of Operating Budget TARGET: 25%

126.0%

60.6%

30.9%

33.9%

*\$1M capital reserve accounted for each year

WATER/WASTEWATER UTILITY FUND

BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 33,412,996	\$ 33,441,396	\$ 32,374,296	\$ 31,429,196	\$ 31,112,096	\$ 31,408,396
1,315,600	409,300	204,700	102,400	51,200	51,200
1,082,900	-	-	-	-	-
16,760,900	17,557,000	18,391,000	19,264,600	20,179,700	21,138,200
150,000	150,000	150,000	150,000	150,000	150,000
249,300	249,300	249,300	249,300	249,300	249,300
24,480,000	3,835,600	-	-	-	-
-	-	-	-	-	-
\$ 44,038,700	\$ 22,201,200	\$ 18,995,000	\$ 19,766,300	\$ 20,630,200	\$ 21,588,700
(24,480,000)	(3,835,600)	-	-	-	-
\$ 19,558,700	\$ 18,365,600	\$ 18,995,000	\$ 19,766,300	\$ 20,630,200	\$ 21,588,700
6,426,000	6,645,900	6,874,000	7,110,700	7,356,300	7,611,200
7,248,200	7,320,700	7,393,900	7,467,800	7,542,500	7,617,900
530,000	50,000	100,000	-	-	-
420,000	600,000	600,000	600,000	600,000	600,000
7,053,000	17,971,600	5,695,000	2,176,000	334,000	790,000
-	-	-	-	-	-
1,939,800	2,783,400	3,111,200	3,110,000	3,107,100	3,101,300
-	-	-	-	-	-
\$ 23,617,000	\$ 35,371,600	\$ 23,774,100	\$ 20,464,500	\$ 18,939,900	\$ 19,720,400
4,356,500	4,356,500	4,356,500	4,356,500	4,356,500	4,356,500
(970,200)	(1,723,800)	(1,895,500)	(1,961,600)	(2,028,500)	(2,100,900)
(7,473,000)	(18,571,600)	(6,295,000)	(2,776,000)	(934,000)	(1,390,000)
\$ 19,530,300	\$ 19,432,700	\$ 19,940,100	\$ 20,083,400	\$ 20,333,900	\$ 20,586,000
\$ 33,441,396	\$ 32,374,296	\$ 31,429,196	\$ 31,112,096	\$ 31,408,396	\$ 32,411,096
\$ 25,390,439	\$ 12,412,243	\$ 7,736,258	\$ 7,132,550	\$ 8,805,897	\$ 10,639,955
171.7%	81.4%	46.9%	42.1%	52.4%	63.3%

WATER/WASTEWATER UTILITY FUND

Notes:	BUDGET		ESTIMATED
	2017		2017
Production Well Facilities - \$400,000 impact fees in FY 2018	SR 580 Tie-Ins	188,000	-
	Laurelwood Lane Water Main	41,500	41,500
	Fairway Estates Water Main	100,000	100,000
	Beltrees St. Gravity Sewer Extension	105,000	105,000
	Water Administration Hardening	160,000	160,000
	WWTP Raw Pump and VFD Replacements	200,000	200,000
	WWTP Headworks Standby Generator	213,000	213,000
	WWTP Feed System Conversion	550,000	550,000
	WWTP Aeration Tank Rehab	785,000	785,000
	WWTP Denite Filter Rehab	850,000	850,000
	WWTP SCADA System Upgrades	989,500	989,500
	WTP Design-Build	2,215,400	3,180,400
	WW Lift Station Emergency Pumps	-	-
	Bayshore Water Main	-	-
	WWTP Blower Replacement	-	-
	WW Lift Station Forcemain Replacements	187,000	
	Production Well Facilities (RESTD partial)	-	-
	Curlew Watermain Replacement	-	-
	WWTP Electrical System Upgrade	-	-
	WWTP Outfall Repair	-	-
	CIP Subtotal	6,584,400	7,174,400
	Citywide HVAC Replacements	6,500	6,500
	Citywide Facilities Roof Replacements	215,000	215,000
	Curlew Reclaimed Tank Painting	-	-
	WWTP Painting (wall, process tanks, bldg)	-	-
	WTP Ground Tank Inspection & Repairs	-	-
	Non-Recurring Operating Subtotal	221,500	221,500
	TOTAL CIP/NON-RECURRING OPERATING	\$ 6,805,900	\$ 7,395,900

WATER/WASTEWATER UTILITY FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
750,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
3,736,000	13,986,000	5,220,000	1,076,000	-	-
180,000	-	-	-	-	-
500,000	-	-	-	-	-
600,000	-	-	-	-	-
187,000	-	475,000	-	334,000	790,000
600,000	150,000	-	-	-	-
-	-	-	1,100,000	-	-
-	3,835,600	-	-	-	-
500,000	-	-	-	-	-
7,053,000	17,971,600	5,695,000	2,176,000	334,000	790,000
-	-	-	-	-	-
-	-	-	-	-	-
250,000	-	-	-	-	-
280,000	-	-	-	-	-
-	50,000	100,000	-	-	-
530,000	50,000	100,000	-	-	-
\$ 7,583,000	\$ 18,021,600	\$ 5,795,000	\$ 2,176,000	\$ 334,000	\$ 790,000

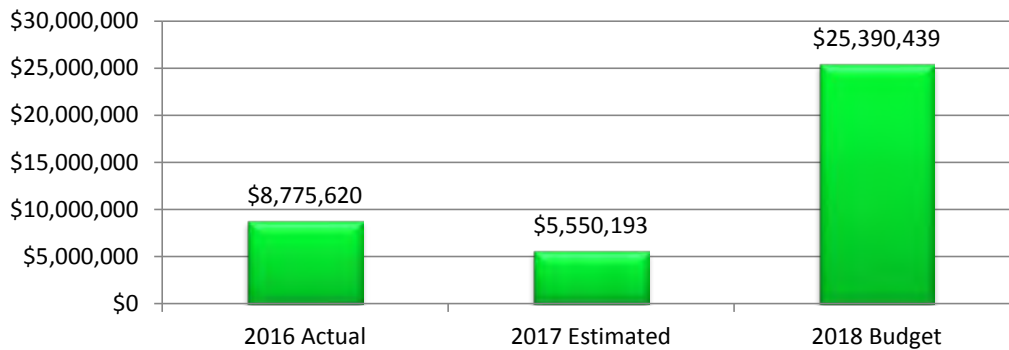
WATER / WASTEWATER FUND ANALYSIS

The Water/Wastewater Fund is an enterprise fund and accounts for the provision of water and sewer services to residents of the City and some unincorporated areas.

NET POSITION

The FY 2018 Budget reflects an increase in net position of \$20M as the \$27M Water Treatment Plant's Design Building CIP project gets underway. Debt proceeds of \$24M in FY 2018 are anticipated and the project is scheduled for completion in FY 2021. This is planned spending of fund balance as the capital projects identified in the Water/Wastewater Master Plan continues. The City is pursuing Florida Department of Environmental Protection's State Revolving Fund Loans for both the water and wastewater projects beginning in FY 2018.

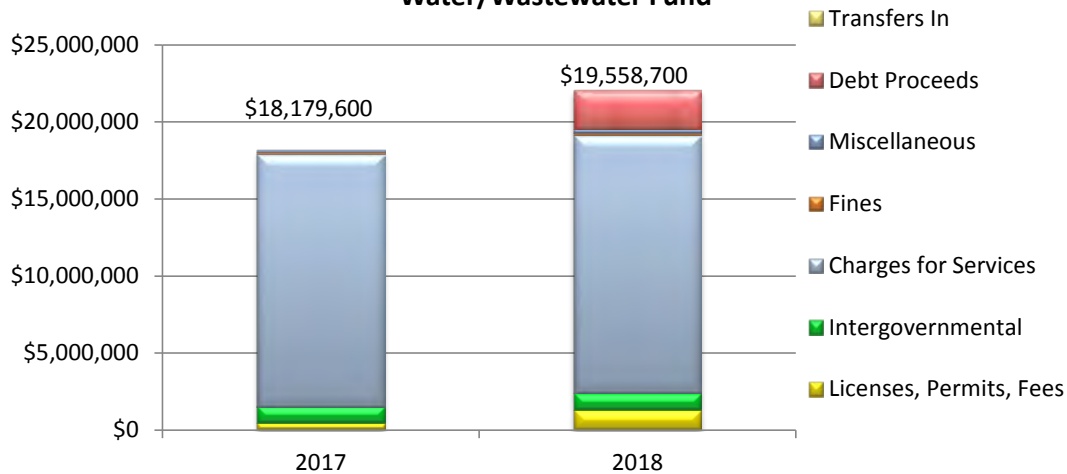
**Ending Available Net Position
Water/Wastewater Fund**



REVENUE

Overall revenues are anticipated to increase 8% in FY 2018. Water and sewer impact fees are projected to be \$800,000 more than FY 2017 budget levels due to the number of projects currently being developed within the City. User fees are expected to increase more than \$500,000 from a 4.7% programmed rate increase. Debt proceeds in excess of \$24M are also expected in FY 2018 but are not budgeted because the Water/Wastewater Fund is an enterprise fund.

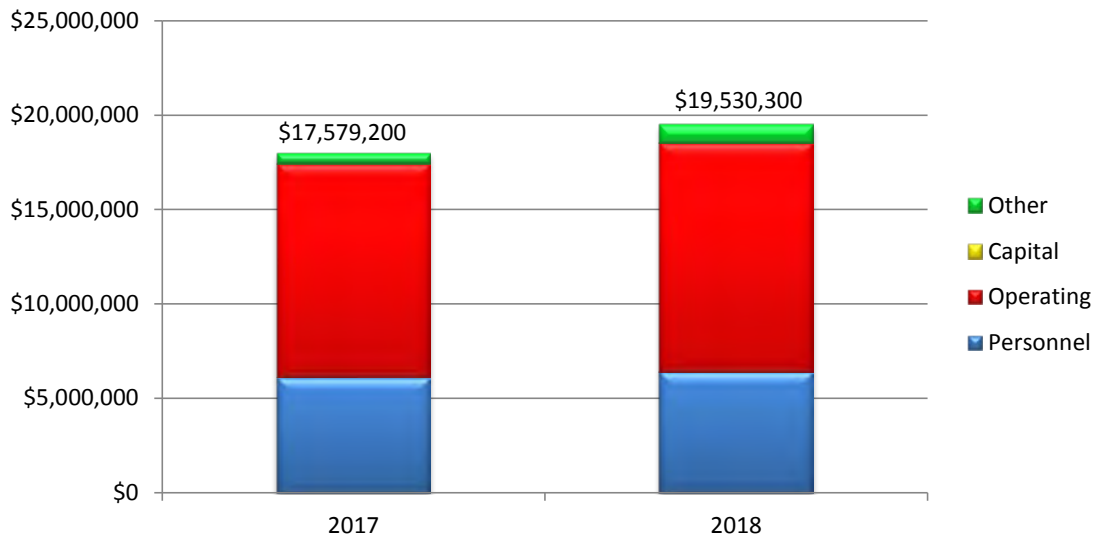
**Revenue Comparison
Water/Wastewater Fund**



EXPENSES

In total, expenses will increase 11% over FY 2017 levels. Personnel costs will increase 5% due to merit increases and the addition of one part-time position in the Water Division. Operating costs will grow 12% in FY 2018 from increased spending on repair and maintenance. Capital outlay, which is not budgeted because this is an enterprise fund, includes \$750,000 for SR-580 Water Main Tie-ins, \$3.74M for the WTP Design-Build project, and \$600,000 for the WWTP Blower Replacements. Debt service for the existing Series 2012 bonds is also anticipated.

**Expense Comparison
Water/Wastewater Fund**



WATER / WASTEWATER FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	6,111,700	6,426,000
Operating	6,709,200	7,248,200
Non-Recurring Operating	221,500	530,000
Capital	326,800	420,000
CIP Capital	6,584,400	7,053,000
Other	-	-
Debt Service	1,479,200	1,939,800
Transfers Out	-	-
Expense Subtotal	21,432,800	23,617,000
Depreciation	4,000,000	4,356,500
Elimination of Principal Debt Payments	(942,400)	(970,200)
Elimination of Utility Capital	(6,911,200)	(7,473,000)
TOTAL EXPENSES	\$ 17,579,200	\$ 19,530,300



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PARKING FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	653,000
Fines	-	-	141,200	70,000
Miscellaneous	-	-	744,800	20,000
Debt Proceeds	-	-	-	-
Transfers In	-	-	2,798,400	2,798,400
Revenue Subtotal	\$ -	\$ -	\$ 3,684,400	\$ 3,541,400
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ -	\$ -	\$ 3,684,400	\$ 3,541,400
EXPENSES				
Personnel	-	-	-	3,400
Operating	-	-	52,700	52,700
Non-Recurring Operating	-	-	2,714,900	520,200
Capital	-	-	-	-
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Expense Subtotal	\$ -	\$ -	\$ 2,767,600	\$ 576,300
Depreciation	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	-	-	-	-
TOTAL EXPENSES	\$ -	\$ -	\$ 2,767,600	\$ 576,300
ENDING TOTAL NET POSITION	\$ -	\$ -	\$ 916,800	\$ 2,965,100
ENDING AVAILABLE NET POSITION	\$ -	\$ -	\$ 916,800	\$ 2,965,100

FB as % of Operating Budget	N/A	N/A	33.1%	514.5%
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Notes:

At the end of FY 2017, staff will report on the one-year pilot hybrid parking program to the City Commission. At that time, the Commission will determine whether the parking program will continue into FY 2018 and beyond. Until direction is received to discontinue the program, staff will continue to plan for and report on this fund.

CIP and Non-Recurring Capital	BUDGET 2017	ESTIMATED 2017
Downtown Parking Management- capital	-	-
DT Parking Garage #2 (Parking/CRA)	-	-
CIP Subtotal	-	-
Downtown Parking Garage Lease	2,194,700	-
Downtown Pkg. Management- operating	520,200	520,200
Downtown Parking Garage #2 Maint.	-	-
Non-Recurring Operating Subtotal	2,714,900	520,200
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 2,714,900	\$ 520,200

PARKING FUND

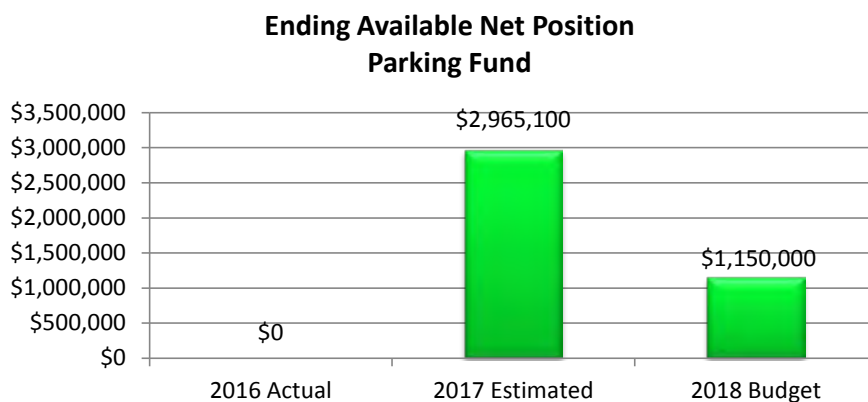
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 2,965,100	\$ 1,310,000	\$ 1,587,800	\$ 1,858,000	\$ 1,967,100	\$ 2,071,600
-	-	-	-	-	-
744,800	745,400	745,400	745,400	745,400	745,400
70,000	90,000	90,000	90,000	90,000	90,000
6,000	32,200	32,200	32,200	32,200	32,200
-	-	3,000,000	-	-	-
49,000	-	-	-	-	-
\$ 869,800	\$ 867,600	\$ 3,867,600	\$ 867,600	\$ 867,600	\$ 867,600
-	-	(3,000,000)	-	-	-
\$ 869,800	\$ 867,600	\$ 867,600	\$ 867,600	\$ 867,600	\$ 867,600
3,400	3,600	3,800	4,000	4,200	4,400
361,500	368,700	376,100	383,600	391,300	399,100
2,160,000	217,500	217,500	202,500	202,500	202,500
-	-	-	-	-	-
160,000	-	3,000,000	-	-	-
-	-	-	-	-	-
-	-	-	228,200	228,200	228,200
-	-	-	-	-	-
\$ 2,684,900	\$ 589,800	\$ 3,597,400	\$ 818,300	\$ 826,200	\$ 834,200
-	-	-	-	-	-
-	-	-	(59,800)	(63,100)	(66,600)
(160,000)	-	(3,000,000)	-	-	-
\$ 2,524,900	\$ 589,800	\$ 597,400	\$ 758,500	\$ 763,100	\$ 767,600
\$ 1,310,000	\$ 1,587,800	\$ 1,858,000	\$ 1,967,100	\$ 2,071,600	\$ 2,171,600
\$ 1,150,000	\$ 1,427,800	\$ 1,698,000	\$ 1,747,279	\$ 1,788,668	\$ 1,822,086
45.5%	242.1%	284.2%	296.1%	299.1%	300.7%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
160,000	-	-	-	-	-
-	-	3,000,000	-	-	-
160,000	-	3,000,000	-	-	-
2,160,000	217,500	217,500	102,500	102,500	102,500
-	-	-	-	-	-
-	-	-	100,000	100,000	100,000
2,160,000	217,500	217,500	202,500	202,500	202,500
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 2,320,000	\$ 217,500	\$ 3,217,500	\$ 202,500	\$ 202,500	\$ 202,500

PARKING FUND ANALYSIS

The Parking Fund is an enterprise fund used to account for revenues and expenses associated with the one-year hybrid paid and complimentary parking program, including leases in the newly constructed downtown parking garage and other parking lot leases. Commission has identified and agreed upon performance measures for evaluation through Resolution 16-23. At the end of FY 2017, staff will compare actual results against performance measures and make a recommendation to City Commission on whether the program should be continued. Ultimately, the City Commission will decide whether this program, and this fund will continue into FY 2018 and beyond.

NET POSITION

Net position will decrease in FY 2018 with the one-time buydown of a long term lease of a private parking structure. The hybrid complimentary/paid parking program began in FY 2017 as a one-year pilot. The program will be evaluated after September 30, 2017 for further consideration. From a fiscal perspective, it appears the revenue stream would support continued operations of the program should the City Commission wish to continue the program.

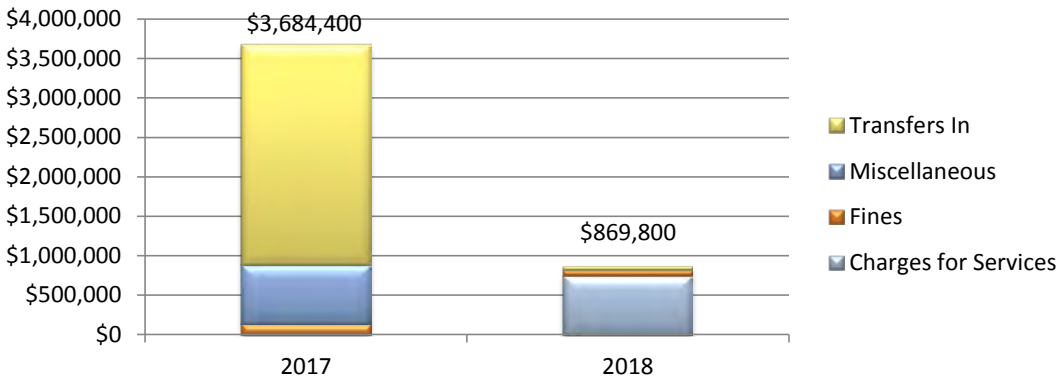


REVENUE

Based on revenue projections from implementing the City's hybrid complimentary-paid parking pilot program, the City anticipates \$869,800 from charges for service and fines. The major revenue decrease stems from the one-time transfer of BP Settlement funds in FY 2017.

PARKING FUND ANALYSIS

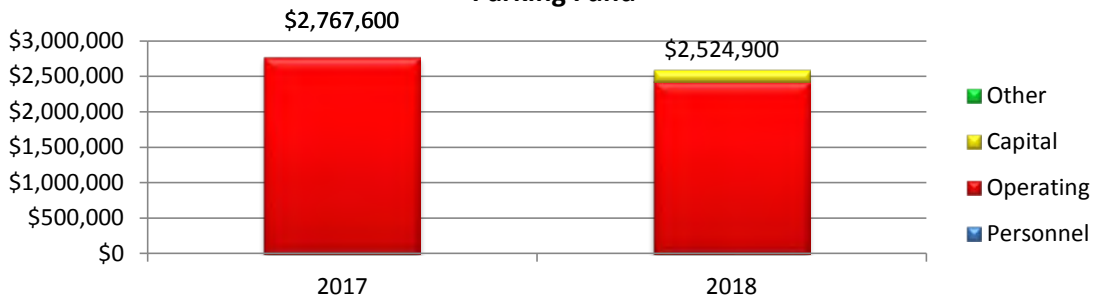
**Revenue Comparison
Parking Fund**



EXPENSES

Total expenses are expected to remain relatively flat in FY 2018. The lease buydown, originally budgeted for FY 2017 will now occur in FY 2018. Other operating expenses will decrease slightly as the City plans to purchase pay stations (capital which is not budgeted) instead of leasing them if the program continues.

**Expense Comparison
Parking Fund**



PARKING FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	-	3,400
Operating	52,700	361,500
Non-Recurring Operating	2,714,900	2,160,000
Capital	-	-
CIP Capital	-	160,000
Other	-	-
Debt Service	-	-
Transfers Out	-	-
Expense Subtotal	2,767,600	2,684,900
Depreciation	-	-
Elim. Of Principal Debt Pymt.	-	-
Elimination of Utility Capital	-	(160,000)
TOTAL EXPENSES	\$ 2,767,600	\$ 2,524,900



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STORMWATER UTILITY FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 14,107,243	\$ 13,549,000	\$ 1,140,415	\$ 13,279,271
REVENUES				
Intergovernmental	119,890	-	-	-
Charges for Services	3,272,519	3,375,223	3,542,000	3,542,000
Fines	-	-	55,000	55,000
Miscellaneous	34,147	57,979	5,000	5,000
Debt Proceeds	-	-	-	-
Transfers In	10,455	-	-	-
Revenue Subtotal	\$ 3,437,011	\$ 3,433,202	\$ 3,602,000	\$ 3,602,000
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 3,437,011	\$ 3,433,202	\$ 3,602,000	\$ 3,602,000
EXPENSES				
Personnel	779,977	770,766	815,400	815,400
Operating	963,330	1,166,874	788,500	1,033,000
Non-Recurring Operating	-	-	1,171,500	1,171,500
Capital	1,383,031	609,281	347,000	3,791,000
CIP Capital	-	-	-	-
Other	470	470	-	-
Debt Service	642,832	809,771	858,700	858,700
Transfers Out	598,300	-	-	-
Expense Subtotal	\$ 4,367,938	\$ 3,357,161	\$ 3,981,100	\$ 7,669,600
Depreciation	1,310,346	1,363,330	-	1,351,000
Elimination of Principal Debt Payments	(299,998)	(408,280)	-	(448,600)
Elimination of Utility Capital	(1,383,031)	(609,281)	-	(3,791,000)
TOTAL EXPENSES	\$ 3,995,255	\$ 3,702,931	\$ 3,981,100	\$ 4,781,000
ENDING TOTAL NET POSITION	\$ 13,549,000	\$ 13,279,271	\$ 761,315	\$ 12,100,271
ENDING AVAILABLE NET POSITION	\$ 6,465,517	\$ 2,854,720	\$ 761,315	\$ 2,475,660

FB as % of Operating Budget TARGET: 25%

342.2%

121.5%

9.4%

65.4%

*\$500,000 capital reserve accounted for each year

Notes:	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Capital		
Patricia Beltrees Treatment	-	-
Brady Box Culvert	-	-
CIP Subtotal	-	-
Stormwater Pipe Lining	347,000	347,000
Gabion Repair & Replacement Program	225,000	225,000
Comprehensive Watershed Mgmt. Plan	49,500	49,500
Underdrain Repair & Replacement	-	-
Drainage Master Plan Update	550,000	550,000
Stormwater Pipe Repair (Lyndhurst/Cedarw	-	-
Non-Recurring Operating Subtotal	1,171,500	1,171,500
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 1,171,500	\$ 1,171,500

STORMWATER UTILITY FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 12,100,271	\$ 11,336,271	\$ 11,132,671	\$ 11,255,571	\$ 11,404,071	\$ 11,577,871
-	-	-	-	-	-
3,700,000	3,829,500	3,963,500	4,023,000	4,083,300	4,144,500
-	-	-	-	-	-
20,500	20,500	20,500	20,500	20,500	20,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 3,720,500	\$ 3,850,000	\$ 3,984,000	\$ 4,043,500	\$ 4,103,800	\$ 4,165,000
-	-	-	-	-	-
\$ 3,720,500	\$ 3,850,000	\$ 3,984,000	\$ 4,043,500	\$ 4,103,800	\$ 4,165,000
835,400	864,800	895,300	927,000	959,900	994,100
866,200	883,500	901,200	919,200	937,600	956,400
934,700	471,000	245,000	245,000	245,000	245,000
563,400	563,400	563,400	563,400	563,400	563,400
75,000	155,000	390,000	1,680,000	-	-
-	-	-	-	-	-
855,400	856,600	858,300	853,900	854,000	854,500
-	-	-	-	-	-
\$ 4,130,100	\$ 3,794,300	\$ 3,853,200	\$ 5,188,500	\$ 3,559,900	\$ 3,613,400
1,450,600	1,450,600	1,450,600	1,450,600	1,450,600	1,450,600
(457,800)	(472,900)	(489,300)	(500,700)	(517,100)	(535,000)
(638,400)	(718,400)	(953,400)	(2,243,400)	(563,400)	(563,400)
\$ 4,484,500	\$ 4,053,600	\$ 3,861,100	\$ 3,895,000	\$ 3,930,000	\$ 3,965,600
\$ 11,336,271	\$ 11,132,671	\$ 11,255,571	\$ 11,404,071	\$ 11,577,871	\$ 11,777,271
\$ 2,066,018	\$ 2,121,735	\$ 2,252,529	\$ 1,107,502	\$ 1,651,354	\$ 2,203,003

59.4% 73.1% 85.8% 29.1% 53.7% 77.6%

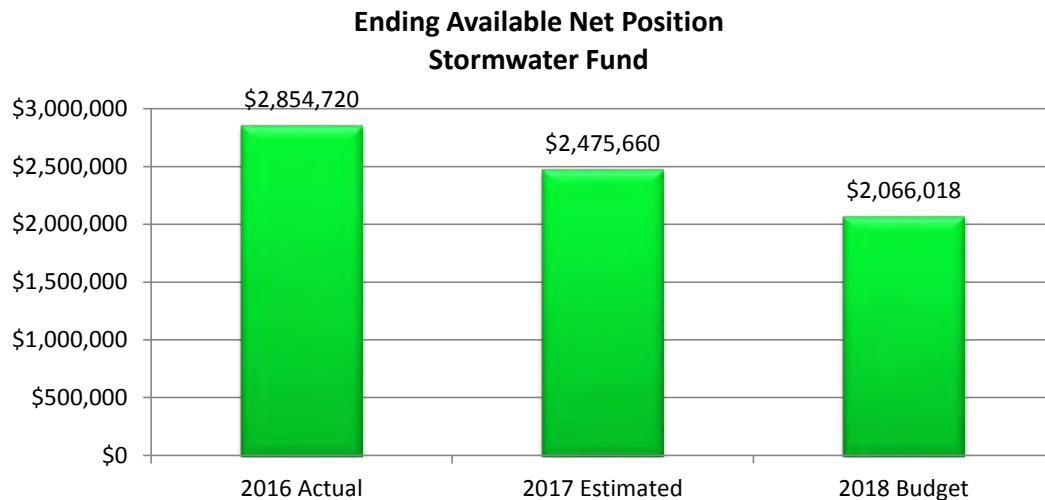
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
75,000	75,000	150,000	-	-	-
-	80,000	240,000	1,680,000	-	-
75,000	155,000	390,000	1,680,000	-	-
330,000	326,000	100,000	100,000	100,000	100,000
200,000	100,000	100,000	100,000	100,000	100,000
29,700	-	-	-	-	-
-	45,000	45,000	45,000	45,000	45,000
-	-	-	-	-	-
375,000	-	-	-	-	-
934,700	471,000	245,000	245,000	245,000	245,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,009,700	\$ 626,000	\$ 635,000	\$ 1,925,000	\$ 245,000	\$ 245,000

STORMWATER FUND ANALYSIS

The Stormwater Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Stormwater for the benefit of all developed property within the City.

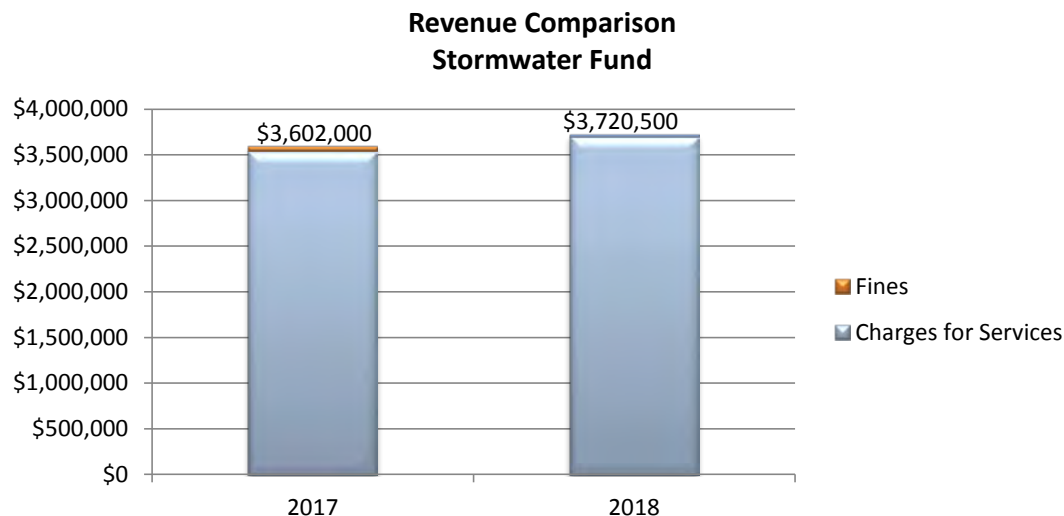
NET POSITION

The FY 2018 Budget reflects a slight increase in net position by the end of FY 2018 and continues to exceed the reserve level identified in the City's Reserve Policy.



REVENUE

Total revenues will increase 3% in FY 2018. Charges for service are anticipated to increase 4% due to a programmed rate increase of 4.5%. Initially, the City expected to receive revenues from fines in FY 2017 as a part of a countywide stormwater enforcement program; however, that program has not materialized. No revenues have been collected from fines in FY 2017 and none are anticipated in FY 2018 or future years at this time. A small amount of miscellaneous revenue (\$10,500) will be booked in FY 2018 from interest on amortized bond premium.



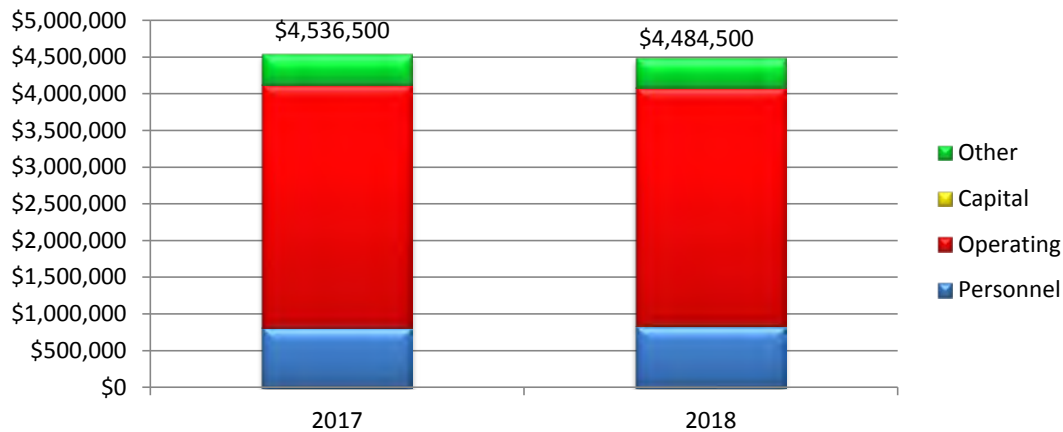
STORMWATER FUND ANALYSIS

EXPENSES

Overall, expenses will decrease 3% in FY 2018. Personnel costs will increase 2% due to the cost merit increases. Operating costs will decrease 4%, largely from the elimination of the FY 2017 Master Plan Update of \$550,000. Repair and maintenance for stormwater includes \$375,000 for pipe replacement at Lyndhurst and Cedarwood and \$330,000 for stormwater pipe lining which was previously categorized as a capital type expense.

Capital outlay is not budgeted because the Stormwater Fund is an enterprise fund; however, anticipated expenses include \$200,000 for the Gabion Replacements CIP project and \$75,000 for the Patricia Beltrees Treatment Facility CIP project.

**Expense Comparison
Stormwater Fund**



To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	815,400	835,400
Operating	788,500	866,200
Non-Recurring Operating	1,171,500	934,700
Capital	347,000	563,400
CIP Capital	-	75,000
Other	-	-
Debt Service	858,700	855,400
Transfers Out	-	-
Expense Subtotal	3,981,100	4,130,100
Depreciation	1,351,000	1,450,600
Elim. Of Principal Debt Pymts.	(448,600)	(457,800)
Elimination of Utility Capital	(347,000)	(638,400)
TOTAL EXPENSES	\$ 4,536,500	\$ 4,484,500

MARINA FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 1,986,445	\$ 2,190,668	\$ 349,306	\$ 2,356,059
REVENUES				
Intergovernmental	-	30,057	-	-
Charges for Services	21,602	24,114	22,400	22,400
Fines	6,423	4,780	3,000	3,000
Miscellaneous	491,988	468,763	481,100	481,100
Debt Proceeds	-	-	-	-
Transfers In	57,952	-	-	-
Revenue Subtotal	\$ 577,966	\$ 527,714	\$ 506,500	\$ 506,500
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 577,966	\$ 527,714	\$ 506,500	\$ 506,500
EXPENSES				
Personnel	180,301	193,450	195,100	195,100
Operating	129,249	109,280	149,000	149,000
Non-Recurring Operating	-	-	-	-
Capital	188,201	493,046	-	247,600
CIP Capital	-	-	37,500	37,500
Other	-	4,341	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Expense Subtotal	\$ 497,751	\$ 800,118	\$ 381,600	\$ 629,200
Depreciation	64,193	55,251	-	76,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	(188,201)	(493,046)	-	(285,100)
TOTAL EXPENSES	\$ 373,743	\$ 362,323	\$ 381,600	\$ 420,100
ENDING TOTAL NET POSITION	\$ 2,190,668	\$ 2,356,059	\$ 474,206	\$ 2,442,459
ENDING AVAILABLE NET POSITION	\$ 1,115,044	\$ 595,429	\$ 474,206	\$ 720,329

FB as % of Operating Budget TARGET: 25%

360.2%

196.7%

137.8%

209.3%

plus remaining Part B capital revenue for capital reserve

Notes:	BUDGET 2017	ESTIMATED 2017
CIP and Non-Recurring Capital		
Marina Dredging	37,500	37,500
Marina Aluminum Dock	-	-
CIP Subtotal	37,500	37,500
Marina Road & Parking Repair	-	-
Non-Recurring Operating Subtotal	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 37,500	\$ 37,500

MARINA FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 2,442,459	\$ 2,480,259	\$ 2,508,359	\$ 2,548,259	\$ 2,577,859	\$ 2,619,659
-	-	-	-	-	-
25,400	25,400	25,400	25,400	25,400	25,400
3,000	3,000	3,000	3,000	3,000	3,000
436,200	436,200	458,000	458,000	480,900	480,900
-	-	-	-	-	-
-	-	-	-	-	-
\$ 464,600	\$ 464,600	\$ 486,400	\$ 486,400	\$ 509,300	\$ 509,300
-	-	-	-	-	-
\$ 464,600	\$ 464,600	\$ 486,400	\$ 486,400	\$ 509,300	\$ 509,300
203,700	210,700	217,900	225,400	233,200	241,200
134,900	137,600	140,400	143,200	146,100	149,000
-	-	-	-	-	40,000
-	-	-	-	-	-
112,500	787,500	-	50,000	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 451,100	\$ 1,135,800	\$ 358,300	\$ 418,600	\$ 379,300	\$ 430,200
88,200	88,200	88,200	88,200	88,200	88,200
-	-	-	-	-	-
(112,500)	(787,500)	-	(50,000)	-	-
\$ 426,800	\$ 436,500	\$ 446,500	\$ 456,800	\$ 467,500	\$ 518,400
\$ 2,480,259	\$ 2,508,359	\$ 2,548,259	\$ 2,577,859	\$ 2,619,659	\$ 2,610,559
\$ 733,829	\$ 62,629	\$ 190,729	\$ 258,529	\$ 388,529	\$ 467,629
216.7%	18.0%	53.2%	70.1%	102.4%	108.7%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
112,500	787,500	-	-	-	-
-	-	-	50,000	-	-
112,500	787,500	-	50,000	-	-
-	-	-	-	-	40,000
-	-	-	-	-	40,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 112,500	\$ 787,500	\$ -	\$ 50,000	\$ -	\$ 40,000

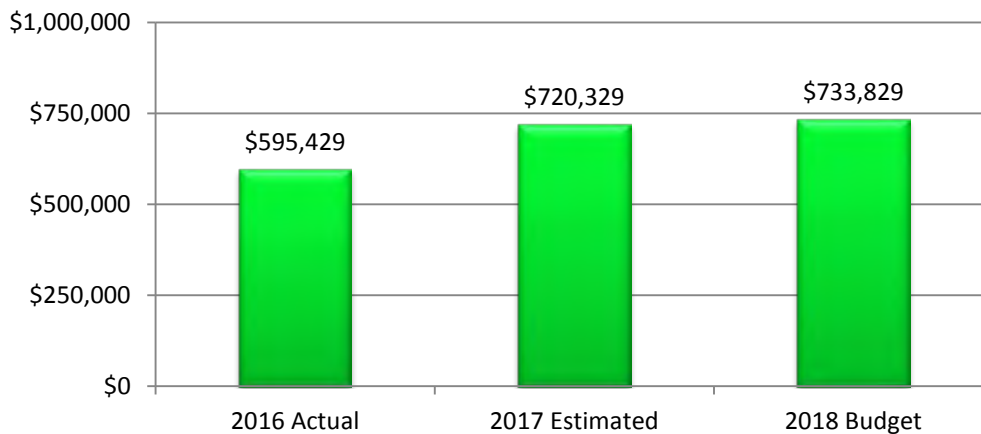
MARINA FUND ANALYSIS

The Marina Fund is an enterprise fund used to account for the financing, operation, and maintenance of the City Marina and the associated real property.

NET POSITION

The FY 2018 Proposed Budget reflects an increase in net position and the Marina Fund will continue to exceed the City's Reserve Policy level of 25% of operating expenses by the end of FY 2018. This equity will be used in FY 2019 and FY 2020 for the Marina Dredging CIP project.

**Ending Available Net Position
Marina Fund**

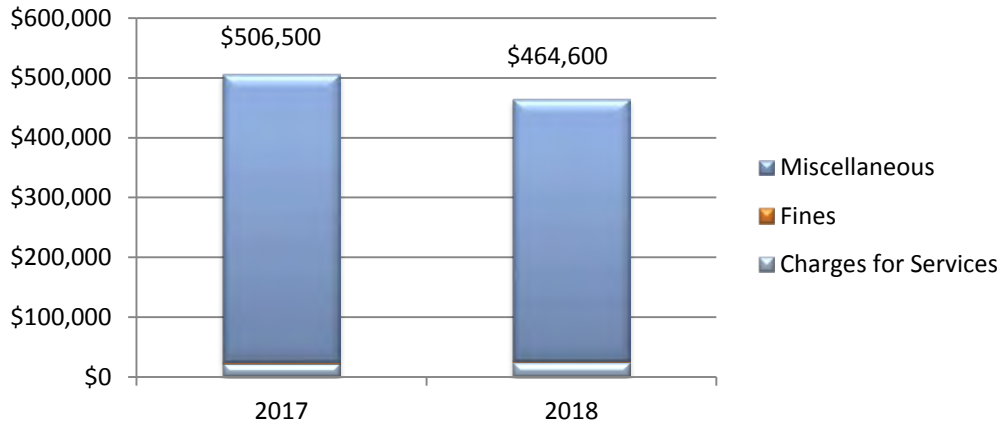


REVENUE

Revenue is projected to decrease slightly over FY 2017 levels, by approximately 8%. This is due to reduced revenue from dock work at the commercial slips while ongoing repair and maintenance continues. It is anticipated that boat slip revenue will recover with completion of the projects and revenue will return to normal levels. No rate increase is anticipated for FY 2018.

MARINA FUND ANALYSIS

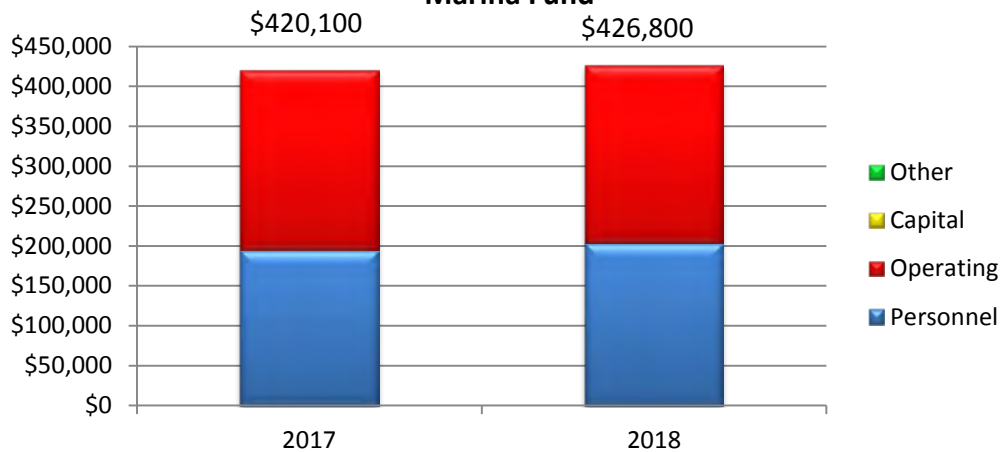
**Revenue Comparison
Marina Fund**



EXPENSES

Overall expenses for the Marina Fund will increase 2% over FY 2017 levels. Personnel costs have increased 4% due to the cost of a 3% pay increase for eligible employees and nominal benefit increase. Operating costs will remain flat. FY 2018 capital outlay includes \$112,500 for design of the Marina Dredging CIP project. Since the Marina Fund is an enterprise fund, capital expenses are not budgeted and become part of the fund's net position (working capital) at year-end.

**Expense Comparison
Marina Fund**



MARINA FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	195,100	203,700
Operating	149,000	134,900
Non-Recurring Operating	-	-
Capital	-	-
CIP Capital	37,500	112,500
Other	-	-
Debt Service	-	-
Transfers Out	-	-
Expense Subtotal	381,600	451,100
Depreciation	76,000	88,200
Elim. Of Principal Debt Pymts.	-	-
Elimination of Utility Capital	(37,500)	(112,500)
TOTAL EXPENSES	\$ 420,100	\$ 426,800



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FLEET FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 6,250,889	\$ 7,013,257	\$ 1,334,921	\$ 7,444,925
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	3,061,408	2,805,047	2,769,200	2,769,200
Fines	-	-	-	-
Miscellaneous	295,023	57,786	7,500	7,500
Debt Proceeds	-	-	-	-
Transfers In	178,441	-	-	131,621
Revenue Subtotal	\$ 3,534,872	\$ 2,862,833	\$ 2,776,700	\$ 2,908,321
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 3,534,872	\$ 2,862,833	\$ 2,776,700	\$ 2,908,321
EXPENSES				
Personnel	603,825	559,250	570,900	570,900
Operating	1,092,400	917,805	1,180,400	1,180,400
Non-Recurring Operating	-	-	10,000	10,000
Capital	1,194,834	731,945	60,000	825,247
CIP Capital	-	-	1,560,100	1,560,100
Other	-	-	-	-
Debt Service	105,373	111,889	130,200	130,200
Transfers Out	-	-	-	-
Expense Subtotal	\$ 2,996,432	\$ 2,320,889	\$ 3,511,600	\$ 4,276,847
Depreciation	1,072,757	946,570	-	992,000
Elimination of Principal Debt Payments	(101,852)	(104,349)	-	(120,900)
Elimination of Utility Capital	(1,194,834)	(731,945)	-	(2,385,300)
TOTAL EXPENSES	\$ 2,772,503	\$ 2,431,166	\$ 3,511,600	\$ 2,762,600
ENDING TOTAL NET POSITION	\$ 7,013,257	\$ 7,444,925	\$ 600,021	\$ 7,590,646
ENDING AVAILABLE NET POSITION	\$ 2,398,742	\$ 2,813,689	\$ 600,021	\$ 2,216,049

FB as % of Operating Budget	141.4%	190.5%	34.1%	125.8%
			BUDGET	ESTIMATED

Notes:

CIP & Non-Recurring Capital	2017	2017
Fleet Replacements	1,560,100	1,560,100
CIP Subtotal	1,560,100	1,560,100
Citywide HVAC Replacements	10,000	10,000
Citywide Ext. Facility Painting	-	-
Non-Recurring Operating Subtotal	10,000	10,000
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 1,570,100	\$ 1,570,100

FLEET FUND

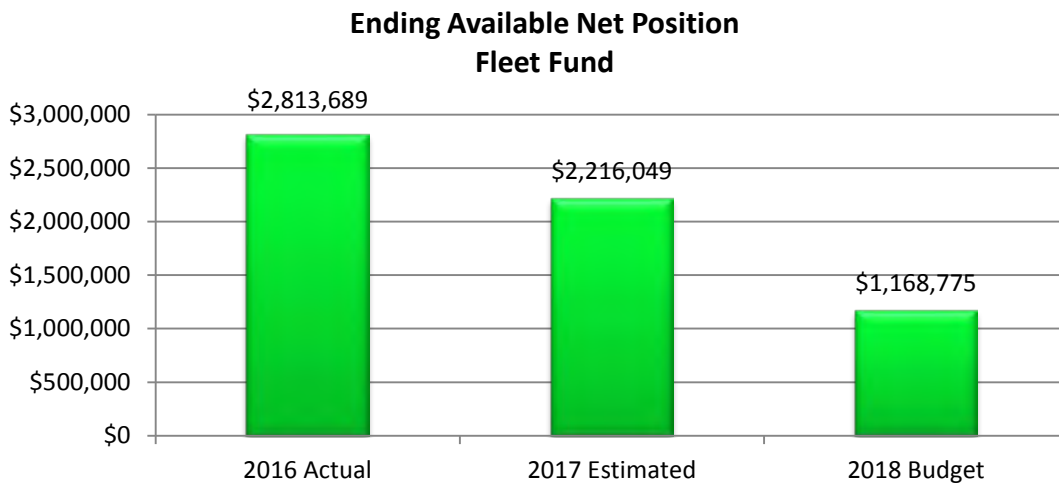
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
\$ 7,590,646	\$ 7,638,246	\$ 7,824,246	\$ 7,973,446	\$ 7,995,046	\$ 7,998,746
-	-	-	-	-	-
2,883,700	2,912,500	2,941,600	2,971,000	3,000,700	3,030,700
-	-	-	-	-	-
7,500	7,500	7,500	7,500	7,500	7,500
-	-	-	-	-	-
131,700	131,700	131,700	-	-	-
\$ 3,022,900	\$ 3,051,700	\$ 3,080,800	\$ 2,978,500	\$ 3,008,200	\$ 3,038,200
-	-	-	-	-	-
\$ 3,022,900	\$ 3,051,700	\$ 3,080,800	\$ 2,978,500	\$ 3,008,200	\$ 3,038,200
633,000	655,000	677,800	701,500	726,100	751,600
1,181,000	1,204,600	1,228,700	1,253,300	1,278,400	1,304,000
-	-	21,000	-	-	-
-	60,000	60,000	60,000	60,000	60,000
2,125,100	-	1,064,800	694,500	230,800	579,000
-	-	-	-	-	-
131,100	131,000	131,000	131,000	-	-
-	-	-	-	-	-
\$ 4,070,200	\$ 2,050,600	\$ 3,183,300	\$ 2,840,300	\$ 2,295,300	\$ 2,694,600
1,153,100	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
(122,900)	(124,900)	(126,900)	(128,900)	-	-
(2,125,100)	(60,000)	(1,124,800)	(754,500)	(290,800)	(639,000)
\$ 2,975,300	\$ 2,865,700	\$ 2,931,600	\$ 2,956,900	\$ 3,004,500	\$ 3,055,600
\$ 7,638,246	\$ 7,824,246	\$ 7,973,446	\$ 7,995,046	\$ 7,998,746	\$ 7,981,346
\$ 1,168,775	\$ 2,169,923	\$ 2,067,461	\$ 2,205,656	\$ 2,918,556	\$ 3,262,156
64.4%	116.7%	107.3%	112.8%	145.6%	158.7%
BUDGET	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
2018	2019	2020	2021	2022	2023
2,125,100	-	1,064,800	694,500	230,800	579,000
2,125,100	-	1,064,800	694,500	230,800	579,000
-	-	-	-	-	-
-	-	21,000	-	-	-
-	-	21,000	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 2,125,100	\$ -	\$ 1,085,800	\$ 694,500	\$ 230,800	\$ 579,000

FLEET SERVICES FUND ANALYSIS

The Fleet Services Fund (Fleet Fund) is an internal service fund. This fund is used to account for and report costs related to the maintenance, repair, and replacement of City vehicles and additional related costs such as fuel and diesel. Operating and capital revenues come from charges to departments for services.

NET POSITION

The FY 2018 net position reflects a decrease in net position from FY 2017 to FY 2018 of approximately \$1M. In reviewing the six-year planning period, FY 2018 is a peak year for vehicle replacements with no vehicle purchases planned for FY 2019. Net position will recover to historical levels in FY 2019.

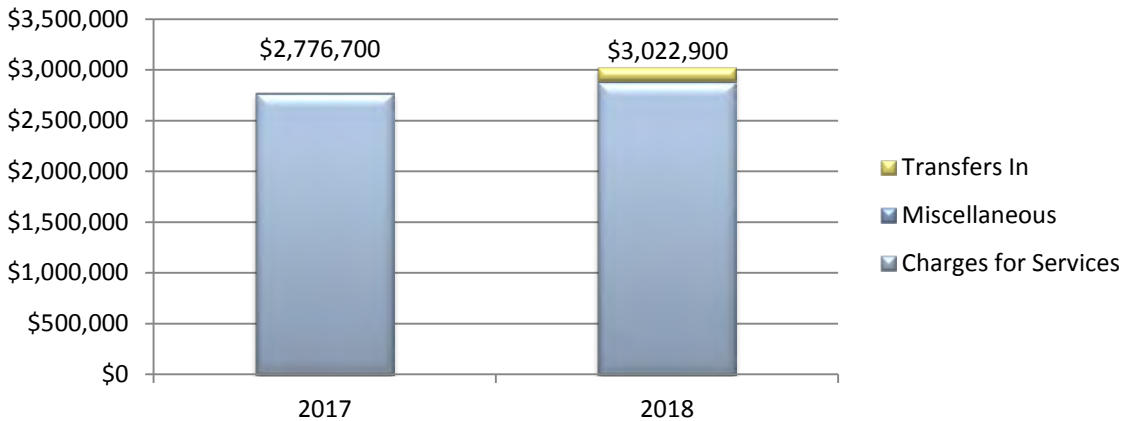


REVENUE

Total revenues will increase 9% over FY 2017 levels. Internal service fees charged to departments, which make up the majority of this fund's revenues, will increase 4%. These fees are composed of: 1) annual replacement costs for vehicles, 2) maintenance and repair charges for vehicles, and 3) estimated fuel use. Gasoline and diesel rates for FY 2018 remain flat at \$2.50 and \$2.75 per gallon, respectively. Unused fuel proceeds are returned to funding sources at end of the FY.

FLEET SERVICES FUND ANALYSIS

Revenue Comparison Fleet Fund

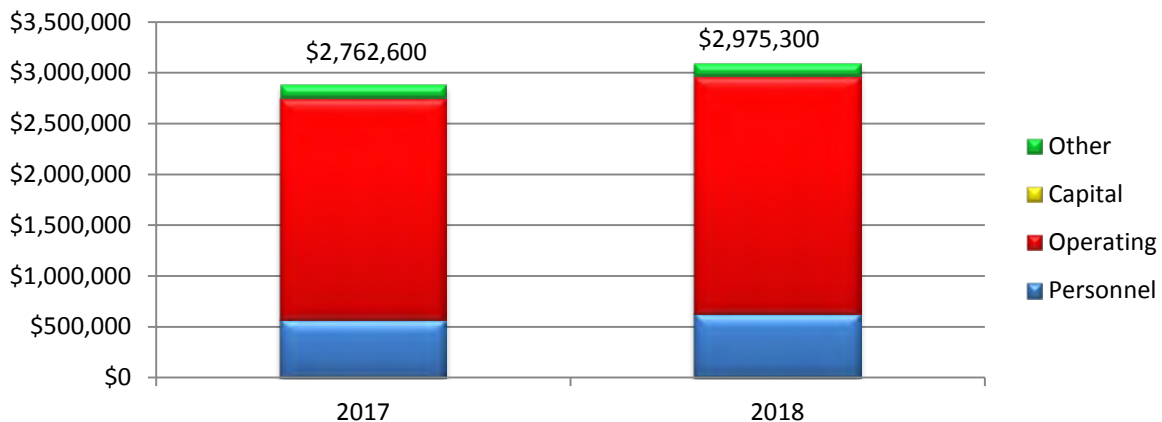


EXPENSES

Total expenses in the Fleet Fund are increasing 8% in FY 2018. Personnel costs will increase 11%, driven largely by changes in benefit elections by employees. Operating expenses are relatively flat.

Anticipated capital expenses are slightly higher than FY 2017 levels, \$2.1M in FY 2018 versus \$1.5M as originally budgeted in FY 2017. In FY 2018, one of the City's most expensive vehicles, a Fire/Rescue ladder truck, will be purchased at a cost of \$1.1M. A total of 28 vehicles or heavy equipment will be purchased by the Fleet Fund in FY 2018. Since the Fleet Fund is an internal service fund, capital expenses are not budgeted and become part of the fund's net position (working capital) at year-end.

Expense Comparison Fleet Fund



FLEET SERVICES FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	570,900	633,000
Operating	1,180,400	1,181,000
Non-Recurring Operating	10,000	-
Capital	60,000	-
CIP Capital	1,560,100	2,125,100
Other	-	-
Debt Service	130,200	131,100
Transfers Out	-	-
Expense Subtotal	3,511,600	4,070,200
Depreciation	992,000	1,153,100
Elimination of Principal Debt Payments	(120,900)	(122,900)
Elimination of Utility Capital	(1,620,100)	(2,125,100)
TOTAL EXPENSES	\$ 2,762,600	\$ 2,975,300



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FACILITIES MAINTENANCE FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 3,761,738	\$ 1,506,450	\$ 657,417	\$ 1,460,336
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	1,378,102	1,338,784	1,394,400	1,394,400
Fines	-	-	-	-
Miscellaneous	(678,469)	30,991	27,500	27,500
Debt Proceeds	-	-	-	-
Transfers In	1,280,000	-	-	-
Revenue Subtotal	\$ 1,979,633	\$ 1,369,775	\$ 1,421,900	\$ 1,421,900
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 1,979,633	\$ 1,369,775	\$ 1,421,900	\$ 1,421,900
EXPENSES				
Personnel	528,437	545,540	660,700	660,700
Operating	677,280	839,543	765,500	797,700
Non-Recurring Operating	-	-	-	-
Capital	30,723	-	8,000	19,500
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	2,999,017	-	-	-
Expense Subtotal	\$ 4,235,456	\$ 1,385,083	\$ 1,434,200	\$ 1,477,900
Depreciation	30,187	30,807	-	34,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	(30,723)	-	-	(19,500)
TOTAL EXPENSES	\$ 4,234,920	\$ 1,415,889	\$ 1,434,200	\$ 1,492,400
ENDING TOTAL NET POSITION	\$ 1,506,450	\$ 1,460,336	\$ 645,117	\$ 1,389,836
ENDING AVAILABLE NET POSITION	\$ 964,550	\$ 906,670	\$ 645,117	\$ 894,328
FB as % of Operating Budget	80.0%	65.5%	45.2%	61.3%

Notes:

	BUDGET 2017	ESTIMATED 2017
CIP & Non-Recurring Capital		
	-	-
CIP Subtotal	-	-
Relocate MSB to Tech Svcs. Bldg.	-	-
Non-Recurring Operating Subtotal	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ -	\$ -

FACILITIES MAINTENANCE FUND

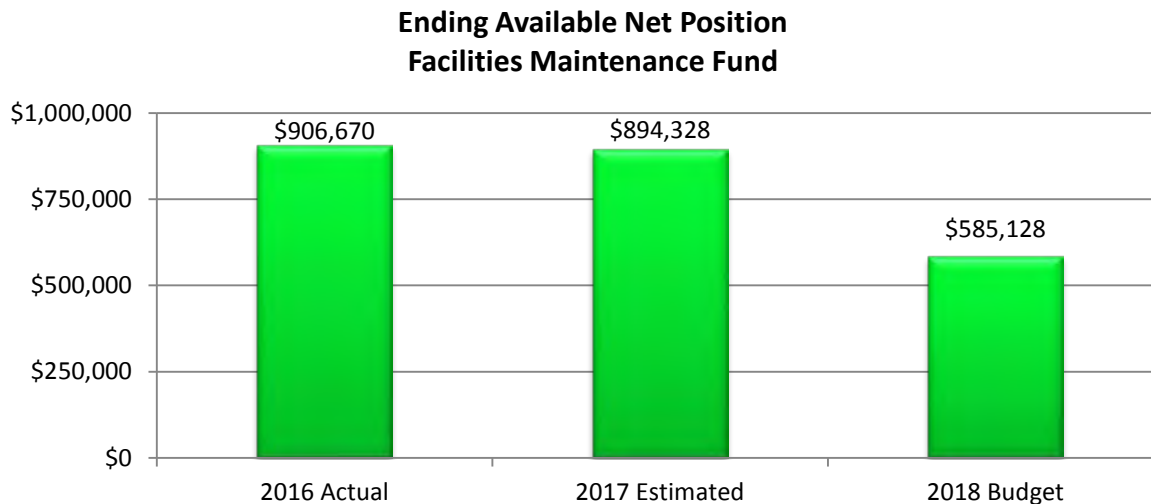
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 1,389,836	\$ 1,052,036	\$ 1,040,436	\$ 1,029,936	\$ 1,020,336	\$ 1,011,436
-	-	-	-	-	-
1,543,200	1,581,800	1,621,300	1,661,800	1,703,300	1,745,900
-	-	-	-	-	-
27,500	27,500	27,500	27,500	27,500	27,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,570,700	\$ 1,609,300	\$ 1,648,800	\$ 1,689,300	\$ 1,730,800	\$ 1,773,400
-	-	-	-	-	-
\$ 1,570,700	\$ 1,609,300	\$ 1,648,800	\$ 1,689,300	\$ 1,730,800	\$ 1,773,400
733,700	758,900	784,900	811,900	839,900	869,000
1,138,200	825,400	837,800	850,400	863,200	876,100
-	-	-	-	-	-
8,000	8,000	8,000	8,000	8,000	8,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,879,900	\$ 1,592,300	\$ 1,630,700	\$ 1,670,300	\$ 1,711,100	\$ 1,753,100
36,600	36,600	36,600	36,600	36,600	36,600
-	-	-	-	-	-
(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
\$ 1,908,500	\$ 1,620,900	\$ 1,659,300	\$ 1,698,900	\$ 1,739,700	\$ 1,781,700
\$ 1,052,036	\$ 1,040,436	\$ 1,029,936	\$ 1,020,336	\$ 1,011,436	\$ 1,003,136
\$ 585,128	\$ 602,128	\$ 620,228	\$ 639,228	\$ 658,928	\$ 679,228
31.3%	38.0%	38.2%	38.5%	38.7%	38.9%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
-	-	-	-	-	-
250,000	-	-	-	-	-
250,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -

FACILITIES MAINTENANCE FUND ANALYSIS

The Facilities Maintenance Fund is an internal service fund. This fund is used to account for and report costs related to facilities maintenance operations. Operating revenues come from internal service fees charged to City departments based on square footage.

NET POSITION

The FY 2018 Budget reflects a reduction in net position of approximately \$260,000. The Public Services Division identified a standardized level-of-service for all City departments in FY 2016 and no longer funds any capital projects. This standardization has helped to reduce operating expenses and, as such, results in a lower reserve level requirement. Since this fund is an internal service fund, the City was careful to identify an appropriate use of reserves. This will be accomplished in FY 2018 by moving the existing Municipal Services Building Departments and Divisions (Utility Billing, Clerk's Office, Finance, HR & Risk Management) into the adjacent Technical Services building at 737 Loudon once the Pinellas County Sheriff's Office vacates the premises. This temporary move will enable planning and design of the new City Hall facility with City services consolidated at two sites, rather than three. Additional use of reserves will be used in FY 2018 to invest in automating HVAC controls citywide (\$75,000).

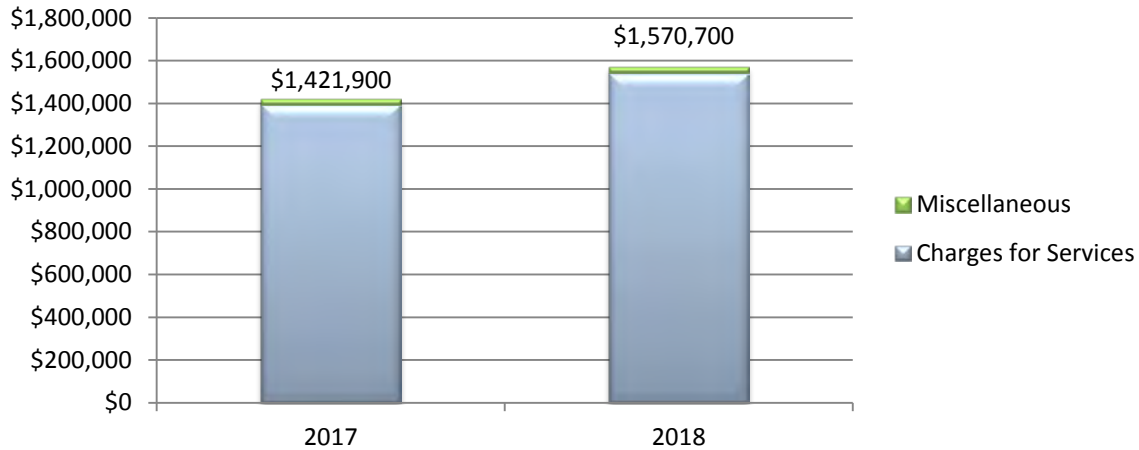


REVENUE

Total revenue is projected to increase by 10% in FY 2018 through internal service fees. The cost per square foot charged to user departments for standardized levels of service was increased from FY 2017 levels of \$3.13 per square foot to \$3.31 per square foot in FY 2018, net of expenses to reduce net position (move to 737 Loudon and automated HVAC monitoring). FY 2018 internal service fees were calculated to continue to cover all recurring operating costs for citywide facilities maintenance and will increase 10% over FY 2017 levels.

FACILITIES MAINTENANCE FUND ANALYSIS

**Revenue Comparison
Facilities Maintenance Fund**

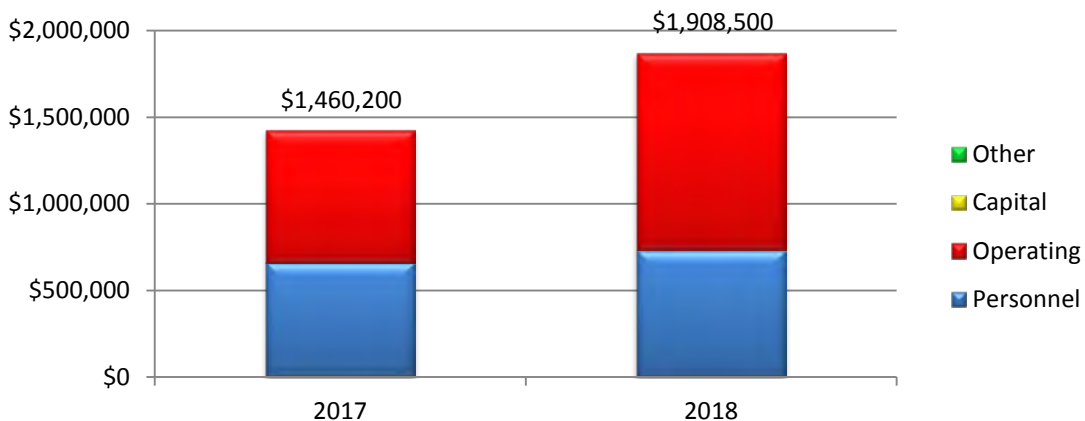


EXPENSES

Overall expenses for the Facilities Maintenance Fund have increased 30% in FY 2018; however, most of those costs are one-time and utilizing net position as noted earlier in the Fund Analysis. Personnel costs will increase 11% in FY 2018, mostly due to benefit increases such as Workers' Compensation insurance and changes in benefit elections. Operating expenses reflect a 50% increase which is mainly attributable to the one-time move from the Municipal Services Building to the Technical Services site.

Anticipated capital expenses are at FY 2017 levels of \$8,000, but since this is an internal service fund these expenses are not budgeted and become part of the fund's net position (working capital) at year-end.

**Expense Comparison
Facilities Maintenance Fund**



FACILITIES MAINTENANCE FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	660,700	733,700
Operating	765,500	1,138,200
Non-Recurring Operating	-	-
Capital	8,000	8,000
CIP Capital	-	-
Other	-	-
Debt Service	-	-
Transfers Out	-	-
Expense Subtotal	1,434,200	1,879,900
Depreciation	34,000	36,600
Elim. Of Principal Debt Pymts.	-	-
Elimination of Utility Capital	(8,000)	(8,000)
TOTAL EXPENSES	\$ 1,460,200	\$ 1,908,500



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RISK SAFETY FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 3,540,873	\$ 3,603,573	\$ 3,651,273	\$ 3,682,973	\$ 3,697,573	\$ 3,693,873
-	-	-	-	-	-
1,551,800	1,598,400	1,646,400	1,695,800	1,746,700	1,799,100
-	-	-	-	-	-
90,000	90,000	90,000	90,000	90,000	90,000
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,641,800	\$ 1,688,400	\$ 1,736,400	\$ 1,785,800	\$ 1,836,700	\$ 1,889,100
-	-	-	-	-	-
\$ 1,641,800	\$ 1,688,400	\$ 1,736,400	\$ 1,785,800	\$ 1,836,700	\$ 1,889,100
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,579,100	\$ 1,640,700	\$ 1,704,700	\$ 1,771,200	\$ 1,840,400	\$ 1,912,300
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 1,579,100	\$ 1,640,700	\$ 1,704,700	\$ 1,771,200	\$ 1,840,400	\$ 1,912,300
\$ 3,603,573	\$ 3,651,273	\$ 3,682,973	\$ 3,697,573	\$ 3,693,873	\$ 3,670,673
\$ 3,608,352	\$ 3,656,052	\$ 3,687,752	\$ 3,702,352	\$ 3,698,652	\$ 3,675,452
228.5%	222.8%	216.3%	209.0%	201.0%	192.2%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

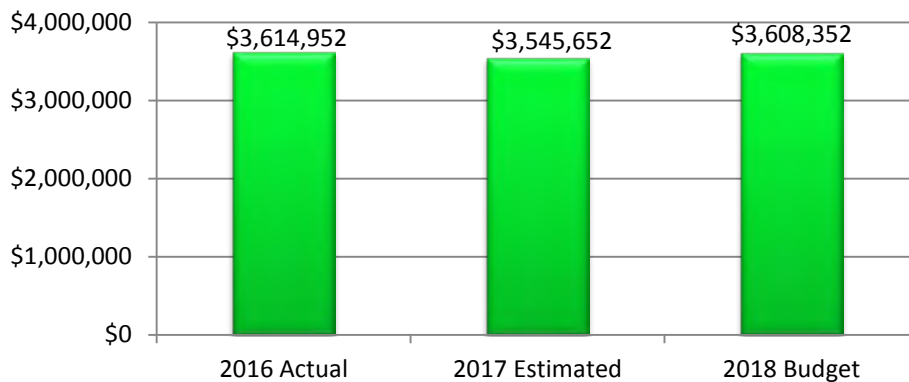
RISK SAFETY FUND ANALYSIS

The Risk Safety Fund is an internal service fund. This fund is used to account for and report costs related to property, casualty, liability, and workers' compensation claims. Operating revenues come from charges to departments for services.

NET POSITION

The FY 2018 budget reflects a sustained net position within the range established by the City's Reserve Policy of \$3.5M-\$4.5M.

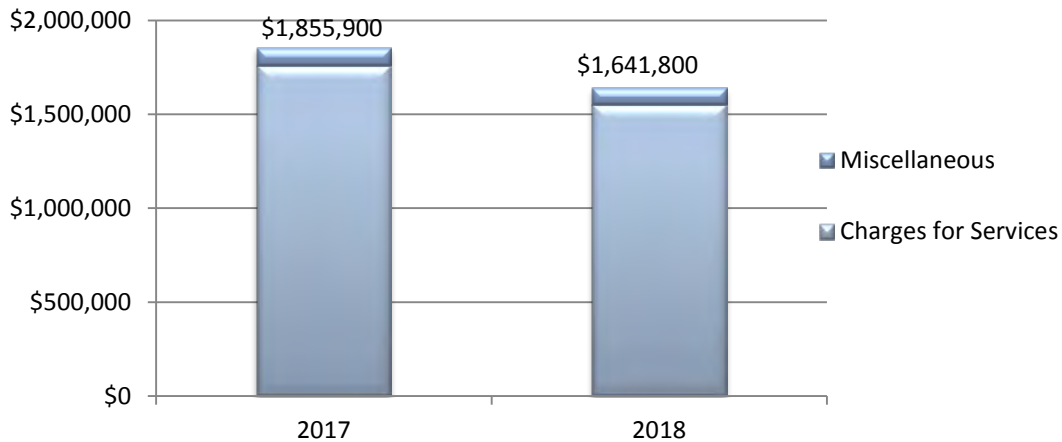
**Ending Available Net Position
Risk Safety Fund**



REVENUE

Total revenue for the Risk Safety Fund will decrease over FY 2017 levels by 12%. The major revenue source, as an internal service fund, is charges from user departments. Internal service fees are being reduced in FY 2018 based on decreased operating costs.

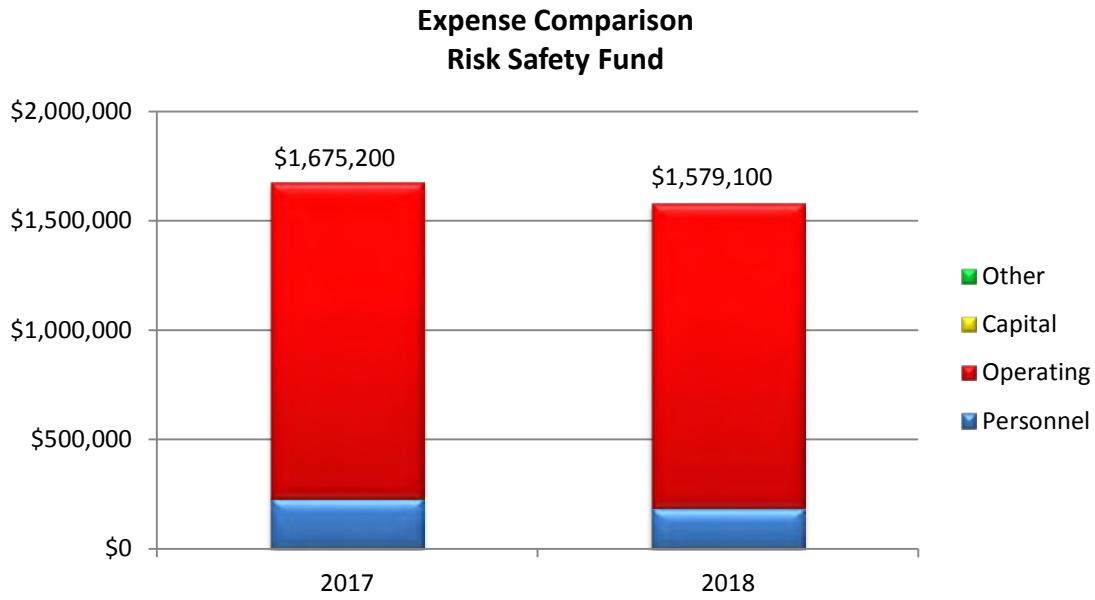
**Revenue Comparison
Risk Safety Fund**



RISK SAFETY FUND ANALYSIS

EXPENSES

Expenses have decreased 6% overall in the Risk Safety Fund for FY 2018. Personnel costs are slightly lower due to a retirement and operating expenses have decreased 4%. Property and liability costs have decreased \$120,000 and Workers' Compensation has increased \$75,000 based on actuarial reports for FY 2018.



HEALTH BENEFITS FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ 69,486	\$ 45,907	\$ 331,817	\$ 96,540
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	3,788,874	4,199,189	4,436,500	4,286,500
Fines	-	-	-	-
Miscellaneous	350	1,177	100	100
Debt Proceeds	-	-	-	-
Transfers In	-	-	-	250,000
Revenue Subtotal	\$ 3,789,224	\$ 4,200,365	\$ 4,436,600	\$ 4,536,600
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 3,789,224	\$ 4,200,365	\$ 4,436,600	\$ 4,536,600
EXPENSES				
Personnel	87,186	93,873	85,000	85,000
Operating	3,725,617	4,055,858	4,084,100	4,084,100
Non-Recurring Operating	-	-	-	-
Capital	-	-	-	-
CIP Capital	-	-	-	-
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Expense Subtotal	\$ 3,812,803	\$ 4,149,732	\$ 4,169,100	\$ 4,169,100
Depreciation	-	-	-	-
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	-	-	-	-
TOTAL EXPENSES	\$ 3,812,803	\$ 4,149,732	\$ 4,169,100	\$ 4,169,100
ENDING TOTAL NET POSITION	\$ 45,907	\$ 96,540	\$ 599,317	\$ 464,040
ENDING AVAILABLE NET POSITION	\$ 50,023	\$ 101,319	\$ 599,317	\$ 468,819

FB as % of Operating Budget TARGET: 15%	1.3%	2.4%	14.4%	11.2%
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	BUDGET 2017	ESTIMATED 2017
Notes:		
Assumes 8% annual increase in operating expenses.		
CIP & Non-Recurring Capital		
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ -	\$ -

HEALTH BENEFITS FUND

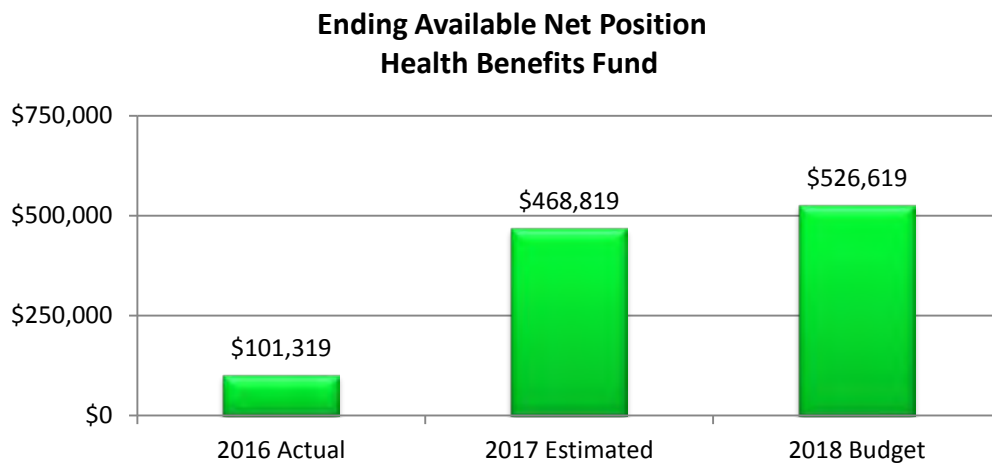
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 464,040	\$ 521,840	\$ 633,240	\$ 806,540	\$ 932,440	\$ 1,002,940
-	-	-	-	-	-
4,444,200	4,844,200	5,280,200	5,636,600	6,017,100	6,423,300
-	-	-	-	-	-
100	100	100	100	100	100
-	-	-	-	-	-
-	-	-	-	-	-
\$ 4,444,300	\$ 4,844,300	\$ 5,280,300	\$ 5,636,700	\$ 6,017,200	\$ 6,423,400
-	-	-	-	-	-
\$ 4,444,300	\$ 4,844,300	\$ 5,280,300	\$ 5,636,700	\$ 6,017,200	\$ 6,423,400
98,400	101,800	105,400	109,100	112,900	116,900
4,288,100	4,631,100	5,001,600	5,401,700	5,833,800	6,300,500
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 4,386,500	\$ 4,732,900	\$ 5,107,000	\$ 5,510,800	\$ 5,946,700	\$ 6,417,400
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 4,386,500	\$ 4,732,900	\$ 5,107,000	\$ 5,510,800	\$ 5,946,700	\$ 6,417,400
\$ 521,840	\$ 633,240	\$ 806,540	\$ 932,440	\$ 1,002,940	\$ 1,008,940
\$ 526,619	\$ 638,019	\$ 811,319	\$ 937,219	\$ 1,007,719	\$ 1,013,719
12.0%	13.5%	15.9%	17.0%	16.9%	15.8%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

HEALTH BENEFITS FUND ANALYSIS

The Health Benefits Fund is an internal service fund. This fund is used to account for and report costs related to health and other benefits provided to employees. Operating revenues come from charges to departments for services as well as charges to employees for their contribution of employee benefit elections.

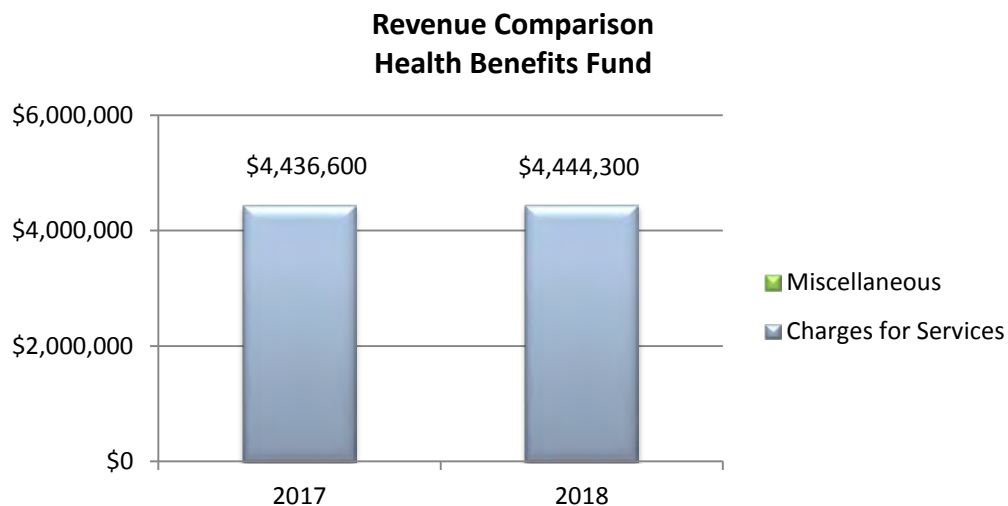
NET POSITION

The 2018 budget reflects an ending net position \$57,000 higher in FY 2018 than in FY 2017. Planned growth of reserves is deliberate to ensure compliance with the State of Florida's 60-day claims reserve for self-insured entities, as well as the City's Reserve Policy.



REVENUE

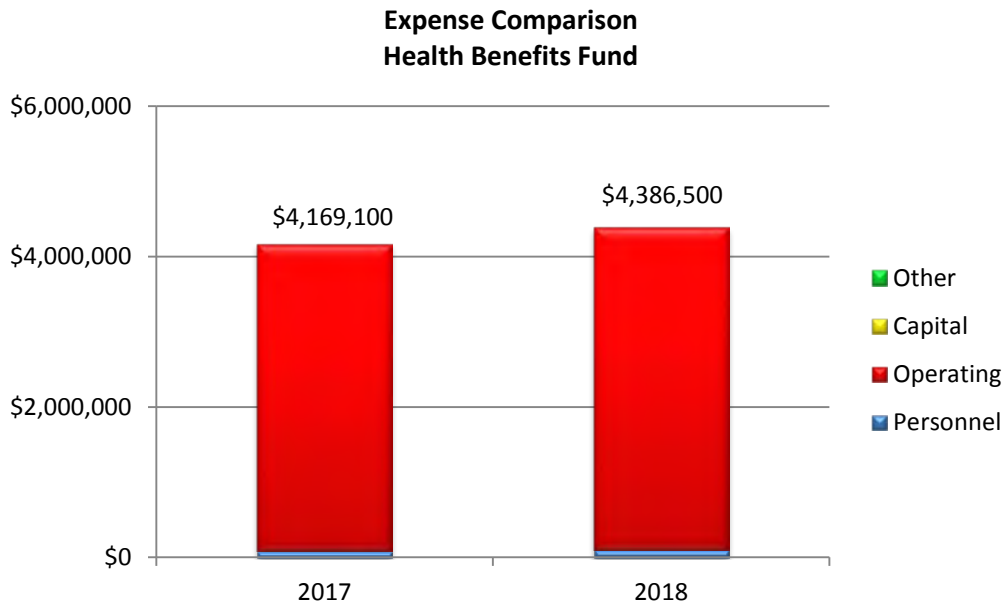
Overall, revenues will remain flat in FY 2018, matching FY 2017 levels. The major source of revenues for this fund is internal service fees from user departments.



HEALTH BENEFITS FUND ANALYSIS

EXPENSES

Total expenses will increase 5% in over FY 2017 levels in the Health Benefits Fund. Personnel costs are increasing by nominally due to changes in benefit elections. Operating increases include an 8% increase in medical claims and a 5% increase in dental premiums.



I.T. SERVICES FUND

	ACTUAL 2015	ACTUAL 2016	BUDGET 2017	ESTIMATED 2017
BEGINNING FUND BALANCE	\$ -	\$ 56,686	\$ 326,213	\$ 346,351
REVENUES				
Intergovernmental	-	-	-	-
Charges for Services	705,649	862,816	917,900	917,900
Fines	-	-	-	-
Miscellaneous	1,327	1,009	-	-
Debt Proceeds	-	-	-	-
Transfers In	-	284,151	215,900	215,900
Revenue Subtotal	\$ 706,976	\$ 1,147,975	\$ 1,133,800	\$ 1,133,800
Elimination of Debt Proceeds	-	-	-	-
TOTAL REVENUES	\$ 706,976	\$ 1,147,975	\$ 1,133,800	\$ 1,133,800
EXPENSES				
Personnel	366,660	423,422	463,000	463,000
Operating	282,255	420,566	279,700	282,800
Non-Recurring Operating	-	-	81,000	30,000
Capital	10,646	88,170	51,100	68,300
CIP Capital	-	-	536,800	500,000
Other	-	-	-	-
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Expense Subtotal	\$ 659,560	\$ 932,159	\$ 1,411,600	\$ 1,344,100
Depreciation	1,376	14,321	-	32,000
Elimination of Principal Debt Payments	-	-	-	-
Elimination of Utility Capital	(10,646)	(88,170)	-	(568,300)
TOTAL EXPENSES	\$ 650,290	\$ 858,310	\$ 1,411,600	\$ 807,800
ENDING TOTAL NET POSITION	\$ 56,686	\$ 346,351	\$ 48,413	\$ 672,351
ENDING AVAILABLE NET POSITION	\$ 48,210	\$ 244,545	\$ 48,413	\$ 54,563

FB as % of Operating Budget	7.4%	29.0%	5.9%	7.0%
			BUDGET	ESTIMATED

Notes:

CIP & Non-Recurring Capital	2017	2017
Computer Replacements (C)	36,800	-
ERP Software	500,000	500,000
Network Infrastructure Upgrades	-	-
Ped. Safety Imp.- Alt 19/Main St.	536,800	500,000
Fiber Cable Audit and Survey	-	-
Doc. Mgmt. System Update	30,000	30,000
Computer Replacements (O)	51,000	-
Non-Recurring Operating Subtotal	81,000	30,000
	-	-
	-	-
	-	-
	-	-
	-	-
TOTAL CIP/NON-RECURRING OPERATING	\$ 617,800	\$ 530,000

I.T. SERVICES FUND

BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
\$ 672,351	\$ 877,751	\$ 1,227,651	\$ 1,428,251	\$ 1,620,951	\$ 1,768,251
-	-	-	-	-	-
1,067,400	1,099,400	1,132,400	1,166,400	1,201,400	1,201,400
-	-	-	-	-	-
-	-	-	-	-	-
-	150,000	-	-	-	-
\$ 1,067,400	\$ 1,249,400	\$ 1,132,400	\$ 1,166,400	\$ 1,201,400	\$ 1,201,400
-	-	-	-	-	-
\$ 1,067,400	\$ 1,249,400	\$ 1,132,400	\$ 1,166,400	\$ 1,201,400	\$ 1,201,400
486,500	503,300	520,700	538,800	557,600	577,100
298,700	376,200	391,100	414,900	426,500	350,600
-	-	-	-	50,000	-
-	20,000	20,000	20,000	20,000	20,000
148,500	201,000	160,600	125,500	125,500	145,500
-	-	-	-	-	-
-	-	-	-	-	-
\$ 933,700	\$ 1,100,500	\$ 1,092,400	\$ 1,099,200	\$ 1,179,600	\$ 1,093,200
76,800	20,000	20,000	20,000	20,000	20,000
-	-	-	-	-	-
(148,500)	(221,000)	(180,600)	(145,500)	(145,500)	(165,500)
\$ 862,000	\$ 899,500	\$ 931,800	\$ 973,700	\$ 1,054,100	\$ 947,700
\$ 877,751	\$ 1,227,651	\$ 1,428,251	\$ 1,620,951	\$ 1,768,251	\$ 2,021,951
\$ 188,263	\$ 337,163	\$ 377,163	\$ 444,363	\$ 466,163	\$ 574,363
24.0%	38.3%	41.4%	46.6%	45.1%	61.9%
BUDGET 2018	PROJECTION 2019	PROJECTION 2020	PROJECTION 2021	PROJECTION 2022	PROJECTION 2023
98,500	151,000	125,500	125,500	125,500	145,500
-	-	-	-	-	-
50,000	50,000	35,100	-	-	-
148,500	201,000	160,600	125,500	125,500	145,500
-	-	-	-	50,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	50,000	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
\$ 148,500	\$ 201,000	\$ 160,600	\$ 125,500	\$ 175,500	\$ 145,500

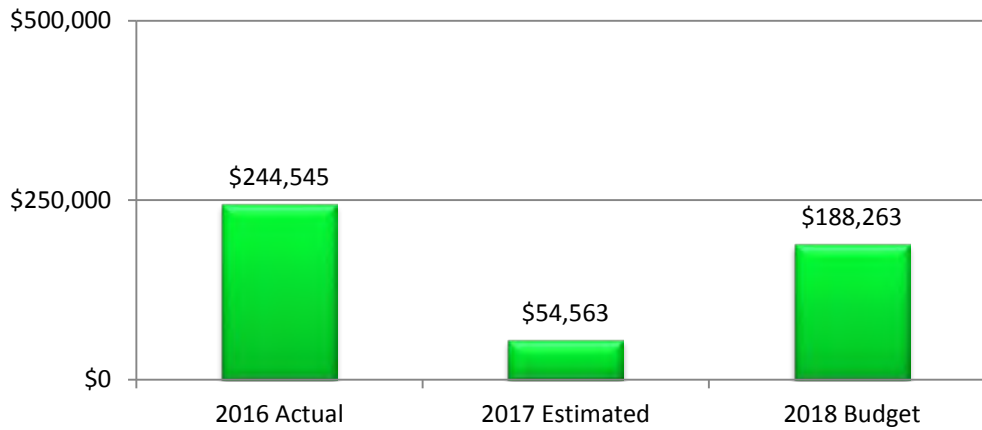
I.T. SERVICES FUND ANALYSIS

The IT Services Fund is an internal service fund. This fund is used to account for and report costs related to technology, such as computer replacements, network infrastructure, and citywide software. Charges for user departments are allocated to departments based on the number of computers in the department.

NET POSITION

The IT Services Fund is projected to increase its net position over FY 2017 levels by approximately \$133,000. This planned increase is due to collection of internal service fees for future computer replacements citywide.

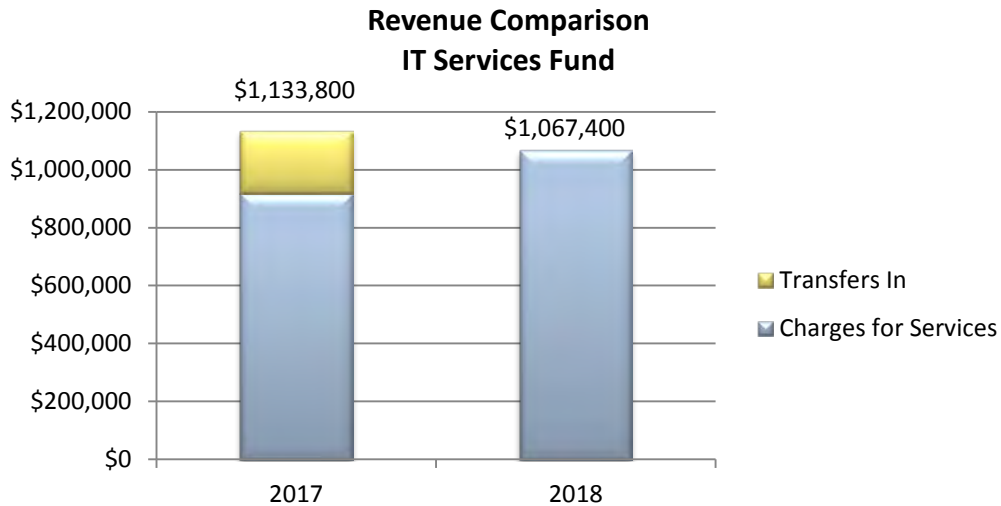
**Ending Available Net Position
IT Services Fund**



I.T. SERVICES FUND ANALYSIS

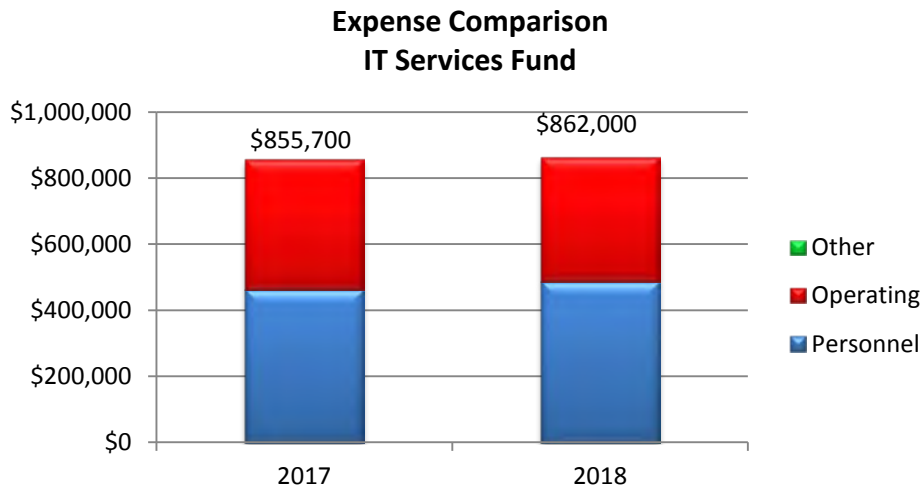
REVENUE

Total revenues are decreasing 6% over FY 2017 levels. The one-time transfer of \$215,900 from the Penny Fund in FY 2017 to purchase the City's new ERP software is not recurring. The fund's major revenue source, internal service fees from user departments, are increasing 16% in FY 2018 due to an increase in the number of devices supported citywide. An IT audit in FY 2016 identified several pieces of technology that were not historically on the City's replacement schedule. User departments are now being charged for supported devices and their future replacement costs.



EXPENSES

Overall expenses in the IT Fund for FY 2018 will be 1% higher than FY 2017 levels. Personnel costs will increase 5% in FY 2018 with modest growth for wage and benefit increases. Operating expenses are currently programmed to decrease 17% with the most significant factor being from depreciation of assets. Anticipated capital expenses are not budgeted because this is an internal service fund, but include \$98,500 for citywide computers in accordance with the 5-year replacement cycle and \$50,000 towards network switch replacements.



I.T. SERVICES FUND ANALYSIS

To best compare FY 2017 against FY 2018, the expense comparison chart restates FY 2017 expenses as shown below adding depreciation and eliminating principal debt payments and utility capital. Prior to FY 2018, these costs (shaded) were booked at year-end.

EXPENSES	FY 2017	FY 2018
Personnel	463,000	486,500
Operating	279,700	298,700
Non-Recurring Operating	81,000	-
Capital	51,100	-
CIP Capital	536,800	148,500
Other	-	-
Debt Service	-	-
Transfers Out	-	-
Expense Subtotal	1,411,600	933,700
Depreciation	32,000	76,800
Elim. Pof Principal Debt Pymts.	-	-
Elimination of Utility Capital	(587,900)	(148,500)
TOTAL EXPENSES	\$ 855,700	\$ 862,000

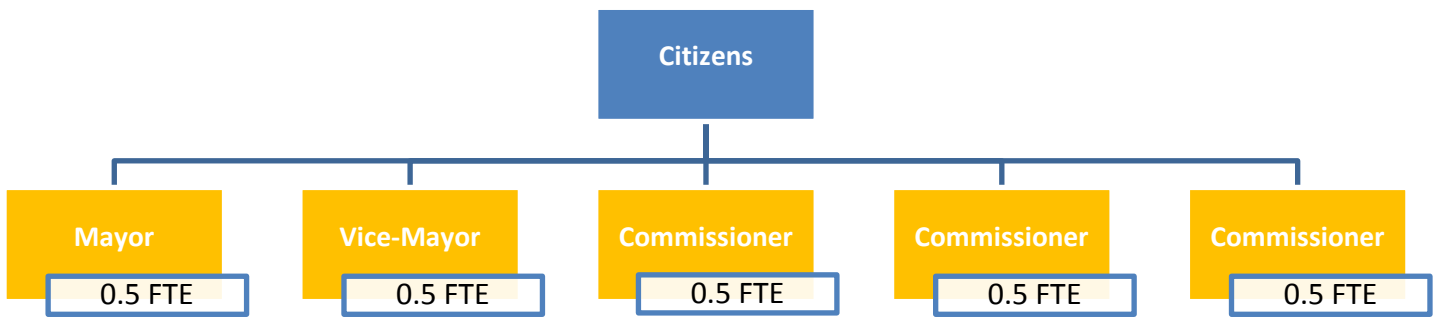


Home of Honeymoon Island

CITY COMMISSION

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Commission
2.5 FTE



Department Mission Statement

To foster a community partnership dedicated to quality service that effectively, efficiently, and equitably enhances the quality of life in Dunedin.

Current Services Summary

This department of elected officials provides strategic leadership and efficient governance of Dunedin’s municipal service delivery.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the City Commission’s FY 2018 budget, wages for Commissioners and the Mayor increased modestly for the first time since 1999. Changes in benefits costs are due to benefit elections since the 2016 election. Operating expenses are increasing \$30,000 and include \$8,000 for HVAC replacement at City Hall and \$13,000 for information technology hardware and associated support services. Aid to private organizations increased slightly to \$140,000.



From left: Vice-Mayor Deborah Kynes, Commissioner Maureen Freaney, Mayor Julie Ward Bujalski, Commissioner John Tornga, Commissioner Heather Gracy

DEPARTMENT PERSONNEL SUMMARY						
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE	
City Commission	2.50	2.50	2.50	2.50	0.00	
Total FTEs	2.50	2.50	2.50	2.50	0.00	

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	44,930	45,530	45,100	64,100	42%
Benefits	52,514	66,443	65,600	47,500	-28%
Operating	85,539	93,697	118,600	154,200	30%
Capital	-	-	-	-	0%
Other	139,113	128,787	138,400	140,000	1%
Total	\$ 322,096	\$ 334,457	\$ 367,700	\$ 405,800	10%

Major Operating (\$25,000 or more)

None

Major Capital (\$25,000 or more)

None

Other Major Expenses (\$25,000 or more)

Aid to Organizations \$ 140,000 General Fund

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	PROPOSED	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
City Funds	322,096	334,457	367,700	405,800	10%
TOTAL DEPARTMENT FUNDING	\$ 322,096	\$ 334,457	\$ 367,700	\$ 405,800	10%

**FY 2018 CITYWIDE
GOALS AND OBJECTIVES**

GOAL 1: Economic Development

- Objective 1:** Continue to grow the Florida Business Incubator and implement the Downtown CRA Master Plan 2033.
- Objective 2:** Complete the downtown/Gateway market analysis.
- Objective 3:** Use the City's visioning process to create appropriate zoning and incentives to encourage new mixed-use projects along with the redevelopment of aging and obsolete properties (adaptive re-use).
- Objective 4:** Identify and commit resources to affordable housing initiatives through continued partnerships with the Dunedin Housing Authority, Pinellas County Community Development, and private investors to provide a range of housing choices for low income, moderate income, workforce, and market rate, owner-occupied and rental opportunities.
- Objective 5:** Recognize and encourage the arts, culture, history, historic preservation, tourism and eco-tourism as economic drivers.
- Objective 6:** Initiate and develop a critical plan schedule for Skinner Blvd. enhancements.

GOAL 2: Fiscal Sustainability

Objective 1: Approve a recurring annual budget that is fiscally sound and stable across all funds.

Objective 2: Create and update annually a long-term financial plan that maintains adequate reserve levels in each fund throughout the plan.

Objective 3: Ensure that business processes and procedures are being followed throughout the entire organization so that City assets are properly safeguarded and controlled.

GOAL 3: Infrastructure.

Objective 1: Identify locations, design, bid, and develop the Parks and Recreation facility initiatives and deficiencies identified in the 2015 Strategic Plan including a replacement aquatic complex, modern street course addition to the Stirling Skate Park, new or replacement dog park, additional multi-purpose fields and ball fields.

Objective 2: Utilize advanced design and geographic technology software platforms for analytic modeling and mapping; thereby providing capability to make data driven business decisions concerning our critical infrastructure.

Objective 3: Insure continuity of operations by planning, programming, designing, and constructing a City Emergency Operations Center (EOC), while pursuing hardening efforts for essential City structures, as well as a Pre-Post Storm Event vehicle storage facility.

Objective 4: Construct replacement facilities for City Hall, Municipal Services, and Technical Services to maximize operational efficiencies in the delivery of internal and external services consistent with past Facility Assessment Space Needs Assessments recommendations and the Commission's Penny IV Signature Project list.

GOAL 4: Internal Operations & Service

Objective 1: Develop and adopt a social media policy to ensure legal compliance in the use of social media in the conduct of official City business. Provide training to the City Commission, employees, boards and committees, and/or others as applicable.

Objective 2: Deploy an Enterprise Resource Planning (ERP) approach to integrate core business processes through a suite of applications using specialized software modules, shared database and real-time technology.

GOAL 5: Community Relationships

Objective 1: Redesign the City's website for improved appearance and ease of navigation across mobile platforms. Improve online communications with a "find it fast" search option and easy to read/navigate menus.

Objective 2: Adopt citizen engagement tools that improve two-way, transparent, and responsive communications that are both effective and expected in today's society.

Objective 3: Implement the Tyler EnerGov "Citizen Self Service" system to provide convenient online access to information and services. Citizen Self Service allows citizens and contractors the ability to search for a parcel, apply for a permit and request an inspection, pay invoices and more.

GOAL 6: Human Resources

Objective 1: Ensure salary and benefits that are competitive and attractive, and job descriptions that are relevant and current.

Objective 2: Develop policies that provide for educational opportunities and incentives to enhance the skills and professional qualifications of the workforce.

Objective 3: Coordinate onboarding and training to educate employees on the mission and vision of the City and its core business practices.

Objective 4: Emphasize career pathing and succession planning to foster employee loyalty and service longevity.

GOAL 7: Environmental Sustainability

Objective 1: Promote green building by maintaining and enhancing our green building ordinance, offering green building/sustainability incentives, evolving our sustainability matrix and making available a current list of local, state and federal grants, incentives and rebates.

Objective 2: Promote, support and require (as appropriate) the use of solar energy.

Objective 3: Encourage efficiency in energy use and the development and use of energy from renewable sources.

Objective 4: Continue to pursue "green city" certifications to maintain a leadership role in environmental stewardship.

Objective 5: Ensure that the guiding principles of sustainability are reflected on every element of the Comprehensive Plan.



CITY ATTORNEY

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

Department Mission Statement

To provide for legal services as described in the City Charter.

Current Services Summary

The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The City is under contract with Trask Daigneault, LLP for legal services through the end of FY 2018. The budget for legal expenses was increased \$11,000 based on an increase in the hourly rate for legal services. All legal invoices are reviewed and approved by the City Manager's office before being processed.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

CITYWIDE LEGAL FEES (INCLUDES CITY ATTORNEY DEPT.)				
	ACTUAL	ACTUAL	BUDGET	BUDGET
	FY 2015	FY 2016	FY 2017	FY 2018
City Attorney Dept.	204,437	178,416	221,500	221,500
Risk Management*	32,915	26,194	33,000	46,000
Labor & Pension	1,603	1,750	3,000	10,000
TOTAL	\$ 238,955	\$ 206,360	\$ 246,500	\$ 277,500

* Included in budget for Johns Eastern claims handling.

Note : Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
City Attorney	0.00	0.00	0.00	0.00	0.00
Total FTEs	0.00	0.00	0.00	0.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	-	-	-	-	0%
Benefits	-	-	-	-	0%
Operating	189,094	193,550	210,300	221,500	5%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 189,094	\$ 193,550	\$ 210,300	\$ 221,500	5%

Major Operating (\$25,000 or more)

Legal services \$ 221,200 General Fund

Major Capital (\$25,000 or more)

None

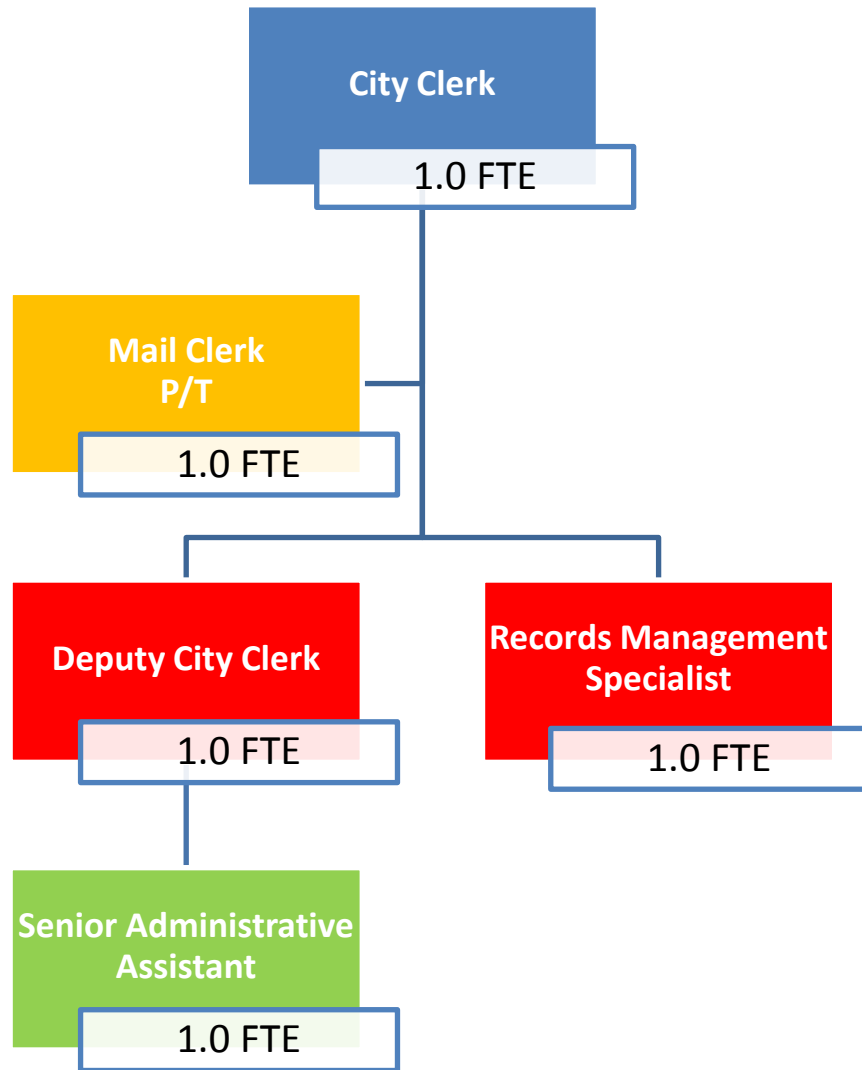
FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
City Funds	189,094	193,550	210,300	221,500	5%
TOTAL DEPARTMENT FUNDING	\$ 189,094	\$ 193,550	\$ 210,300	\$ 221,500	5%



CITY CLERK

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Clerk's Office
5.0 FTE



Department Mission Statement

To provide excellent service to residents, City Commission, staff and visitors in a valuable, efficient, effective and professional manner, while maintaining operations of the department in accordance with Florida State Statutes and County and Municipal guidelines. We are dedicated to preserving the City's past, present and future history.

Current Services Summary

The City Clerk’s Department maintains all official records for the City of Dunedin; preparation prepares agendas and minutes of Commission meetings, legal notices, public hearing notifications, proclamations, certificates of appreciation and recognition, updates to the Code of Ordinances and serves as the records custodian, providing results of public record and information requests. The City Clerk is designated the Chief Elections Officer of the City and ensures that all City elections are conducted in a proper and legal manner. The office also oversees the Dunedin Cemetery and the appointments and records of the appointed Boards and Committees established by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2018 City Clerk’s budget reflects a 6% increase over the FY 2017 budget, with the majority of increases in operating expenses. A new online community engagement tool (\$6,600) has been budgeted along with \$4,000 for election expenses.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
City Clerk	5.00	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	5.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Personnel					
Salaries	225,995	237,491	240,400	247,500	3%
Benefits	70,311	78,467	78,500	80,400	2%
Operating	114,131	99,233	106,600	123,300	16%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 410,437	\$ 415,191	\$ 425,500	\$ 451,200	6%

Major Operating (\$25,000 or more)

None

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
General Fund					
Charges for Service	-	-	-	800	100%
City Funds	410,437	415,191	425,500	450,400	6%
TOTAL DEPARTMENT FUNDING	\$ 410,437	\$ 415,191	\$ 425,500	\$ 451,200	6%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Commission Meeting Packets Published to Web	42	49	40	62	40
Ordinances, Resolutions*, and Presentations* Archived/Published to the Web * New for FY 2016	36	45 Ord. 20 Res. 71 Present.	30 Ord. 20 Res. 50 Present.	31 Ord. 42 Res. 131 Present.	40 Ord. 35 Res. 60 Present.
External Requests for Public Records	70	134	50	126	80
Boxed Records Placed in Storage	6	8	17	24	9
Records Destroyed	76.5 cu ft	128 cu ft	500 cu ft	153.75 cu ft	175 cu ft

FY 2018 GOALS AND OBJECTIVES

- GOAL 1: Attend "Social Media" Training.**
 Objective 1: Learn how to advise others who use social media on the policy to protect the City from lawsuits.
 STATUS: Completed on August 10, 2017.
- GOAL 2: Attend "Annual Training on Sunshine Laws and Public Records."**
 Objective 1: Keep current on any new changes related to the Sunshine Laws and Public Records.
- GOAL 3: Invite members of the Pinellas County Legislative Delegation to attend a Commission meeting.**
 Objective 1: Introduce members of the Pinellas County Legislative Delegation and learn what they are working on and if appropriate how our City could assist them.
 STATUS: Commission attended one of their meetings. We will soon invite members of the Pinellas County Legislative Delegation to attend a Commission meeting.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Relations with City Commission**
 Objective 1: Finalize the discontinuance of "home" delivery of agendas & workshop items unless there is an unexpected circumstance.
 STATUS: The mail clerks in the Clerk's Office no longer provide "home" delivery unless there is an unexpected circumstance.
 Objective 2: Discontinue printing supplements unless there is an unexpected circumstance (including staff).
 STATUS: Complete.

- Objective 3: Finalize training on paperless agendas throughout the organization (including staff).
 STATUS: No additional training is required and most administrative staff have access to view upcoming agendas and then communication is electronic.
- Objective 4: Monitor Commission Rules of Procedure & assist in updating as needed.
 STATUS: In-progress. Workshopped the Commission Rules of Procedure on January 19, 2017; they are not yet finalized.

GOAL 2: Communication/Professionalism

- Objective 1: Attend the FLC Committee Training Workshop for educational purposes and determine if such a workshop should be held here locally for our boards and committees.
 STATUS: A "Successful Citizen Advisory Boards & Committees" Training Seminar has been scheduled for July 12, 2017 at the Hale Center. To be invited are the Pinellas County Municipal Clerks, Dunedin Board & Committee Members, City Staff and the City Commission.
- Objective 2: Continue attending the City Manager's bi-weekly staff meetings to stay up-to-date on the status of upcoming items and how they might affect the agenda and/or public records requests and City Attorney workload.
 STATUS: Ongoing.

GOAL 3: Office Management

- Objective 1: Hold regular staff meetings in the City Clerk's office.
 STATUS: Staff meetings are scheduled for twice a month.
- Objective 2: Maintain an updated copy of the Commission Procedures book and work with department heads to keep it up to date.
 STATUS: An updated copy of the Commission Procedures book is maintained in the City Clerk's Office.
- Objective 3: Assist City Hall with staff coverage when needed.
 STATUS: Ongoing.
- Objective 4: Create, maintain, and monitor a list of citywide scanning projects including status, working with departments to ensure their completion.
 STATUS: The scanning project list is continuously maintained and monitored.

GOAL 4: Public Relations

- Objective 1: Distribute rules and procedures for Boards and Committees (Res. 16-06) - Train and
 STATUS: Complete.
- Objective 2: Work together to make minutes more cogent on point.
 STATUS: Ongoing.
- Objective 3: Develop and implement one or several cost savings initiatives, which result in 5% decrease.
 STATUS: Ongoing.

Objective 4: Attend one leadership and one conflict resolution seminar with your team and report results.

STATUS: Attended a week-long session through Pinellas County in conjunction with FEMA and the Emergency Management Institute. Other staff members attend conferences to stay certified.

Objective 5: Review and update City Commission's Rules of Procedure to encourage logical, efficient agenda flow. Also develop guidelines for workshop topics. Work with City Manager to further refine agenda review sessions to increase efficiency and transparency.

STATUS: The Rules of Procedure are under review by the City Attorney.

Objective 6: Continue working with Boards and Committees.

STATUS: A Boards & Committee Training seminar will take place on July 12, 2017.

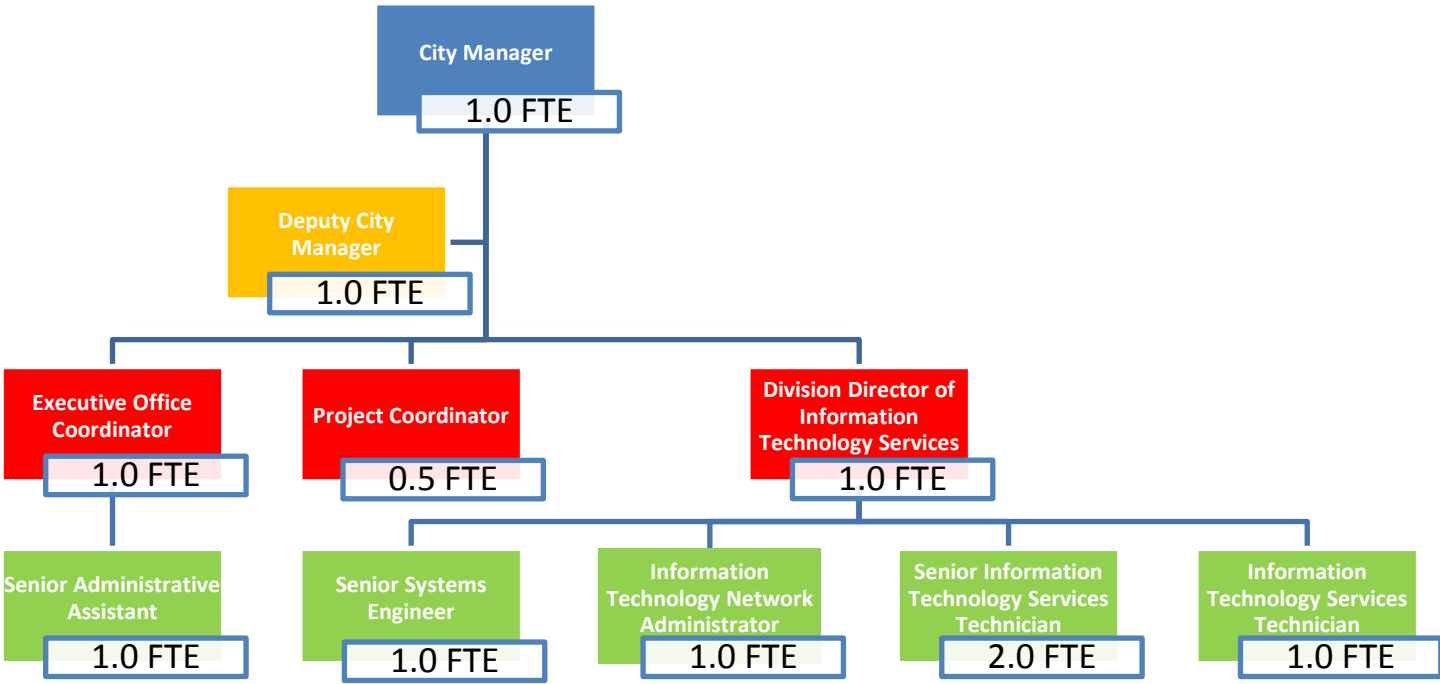


Home of Honeymoon Island

CITY MANAGER

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

**City of Dunedin
City Manager
10.5 FTE**



Department Mission Statement

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

Current Services Summary

The City Manager Department establishes the City's organization, directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City. This department also oversees the Information Technology (IT) Services Division.

The IT Services Division supports and maintains the City's computer and communications systems with a focus on management of the information technology assets within the City. Services include file maintenance, file storage, data backup, and recovery services. IT also performs system management tasks including desktop installation and integration, server management, user management, network management, and phone communications administration.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the IT Services Division, a title change from IT Services Manager to Senior Systems Engineer in FY 2018 has no fiscal impact. Capital expenses include \$50,000 for Network Switch Upgrades. Within the City Manager's Office, salaries and benefits have increased for FY 2018 based upon benefit elections and the City Manager's contract.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
City Manager	4.50	4.50	4.50	4.50	0.00
Information Technology	5.00	6.00	6.00	6.00	0.00
Total FTEs	9.50	10.50	10.50	10.50	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	706,130	805,373	815,400	851,800	4%
Benefits	236,787	250,892	240,800	273,300	13%
Operating	342,823	590,884	426,500	373,400	-12%
Capital	10,646	90,089	587,900	148,500	-75%
Other	-	284,151	-	-	0%
Expense Cash Flow Subtotal	1,296,386	2,021,389	2,070,600	1,647,000	-20%
Depreciation	1,376	14,321	32,000	76,800	100%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(10,646)	(88,170)	(587,900)	(148,500)	N/A
Total Expenses	\$ 1,287,116	\$ 1,947,540	\$ 1,514,700	\$ 1,575,300	4%

FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
General Fund					
City Funds	636,826	805,081	659,000	713,300	8%
Total General Fund	\$ 636,826	\$ 805,081	\$ 659,000	\$ 713,300	8%
IT Service Fund					
Internal Service Fees	650,290	1,142,459	855,700	862,000	1%
Total IT Service Fund	\$ 650,290	\$ 1,142,459	\$ 855,700	\$ 862,000	1%
DEPARTMENT TOTAL FUNDING	\$ 1,287,116	\$ 1,947,540	\$ 1,514,700	\$ 1,575,300	4%

PERFORMANCE MEASURES					
City Manager	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Complete successful Blue Jay negotiations via staff by end of FY 2016.	Not measured	To be completed in FY 2017.	To be completed in FY 2017.	Complete	Complete
Reduce gap in reserve level funding (General Fund).	Not measured	Estimated 72% reduction in reserve gap by end FY 2017.	Eliminate reserve gap by end of FY 2018 through budget process.	Complete	Complete

Information Technology Services	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Ratio of ITS employees to client devices* managed	1 to 83	1 to 99	1 to 99	1 to 94	1 to 82
Ratio of ITS employees to network users	1 to 73	1 to 89	1 to 89	1 to 76	1 to 76
IT investment per capita	\$18.15	\$31.90	\$23.89	\$39.41	\$24.07

*Client devices are defined as follows:

City/Employee Desktops	282
Public/Citizen Desktops and Kiosks	53
City Employee-Used Kiosks	11
Laptops	81
Tablets	41
Total Client Devices	468

FY 2018 GOALS AND OBJECTIVES
CITY MANAGER

- GOAL 1: Design and construct new City Hall facilities.**
- Objective 1: Complete site selection from available options.
 - Objective 2: Secure funding alone or in partnership(s) with the private sector.
 - Objective 3: Commence design.

GOAL 2: Develop long-term parking solution.

- Objective 1: Evaluate the effectiveness of the paid parking pilot program.
- Objective 2: Formulate plans for a second garage as may be required.
- Objective 3: Create a sustainable, low-risk parking program for downtown.

INFORMATION TECHNOLOGY SERVICES

GOAL 1: Implement the EnerGov solution for building, permitting, code enforcement and public access.

- Objective 1: Work with Planning & Development Department and Engineering Division on pre-implementation setup, processes and procedures.
- Objective 2: Work with Planning & Development and Engineering staff on system implementation.
- Objective 3: Work with Planning & Development and Engineering staff on system training and use.

GOAL 2: Data Center Equipment Upgrades

- Objective 1: Devices were upgraded ahead of schedule due to manufacturer life cycle of equipment.
- Objective 2: Upgrade network switches to 10GB faster connectivity.

GOAL 3: Data Center Security & Protection Systems

- Objective 1: Implement a fire suppression system in the data center.
- Objective 2: Network switches to be upgraded on an as-needed basis or divided up into cyclical replacement schedules over a five year period.
- Objective 3: Implement training on fire suppression and security access systems.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

CITY MANAGER

GOAL 1: Effectively implement the hybrid, paid parking pilot program.

- Objective 1: Evaluate the effectiveness of a paid parking pilot program on recurring frequency.
STATUS: Performance measures have been identified in Resolution 16-23 to evaluate the continuance of the pilot program. Staff have been reporting quarterly to the City Commission.
- Objective 2: Provide recommendation on program's continuance beyond pilot period.
STATUS: At the end of the one-year pilot period, staff will compare annual results against the performance measures in Resolution 16-23 and make a recommendation to City Commission.
- Objective 3: Pursue opportunities for leased spaces as at-risk lots going off-line.
STATUS: Staff continue to proactively identify sites that will add to the available parking stock. In FY 2017, 34 permanent on-street parking spaces will be added on Monroe (11) and Douglas (23). By the end of FY 2018 Q1, 195 spaces will be added through a lease on a new parking structure. City Commission has approved a Gateway parking agreement for special event usage.

GOAL 2: Secure enterprise-wide financial software package within budget.

Objective 1: Effectively transition old data base to new system seamlessly.

STATUS: In August of 2017, City Commission approved the purchase of the Tyler Munis Financials/HR/Payroll, ExecuTime Time Keeping and EnerGov permitting/building code ERP solution. Implementation will begin in FY 2018 and continue for the next several years.

Objective 2: Provide user training and support desk services.

STATUS: Staff are confident the new ERP solution will yield streamlined business processes, enhanced efficiencies, and enable online business transactions for the public and internal City departments.

GOAL 3: Complete successful negotiations for retention of the Toronto Blue Jays.

Objective 1: Secure multi-party funding plan.

STATUS: The estimated cost for reconstruction of Florida Auto Exchange Stadium and the Englebert Complex is \$81M. Staff have secured a conditional commitment of \$41.M from Pinellas County through their Tourist Development Tax upon successful negotiations between the County, City, and Toronto Blue Jays. An application is being developed to the State of Florida's Dept. of Economic Opportunity requesting \$1M per year for 20 years. A 25-year license agreement is pending City Commission approval in FY 2018. This signed license agreement is required for the State application, which is currently under negotiations.

Objective 2: Execute development agreement for design and construction of facilities.

STATUS: The City has developed a Request for Qualifications (RFQ) for architectural services, which is currently being reviewed by the Toronto Blue Jays. Award is estimated in Q4 FY 2017 or Q1 FY 2018.

Objective 3: Execute long-term license agreement with the Toronto Blue Jays.

STATUS: The City has successfully negotiated a 25-year license agreement with the Toronto Blue Jays. This will be brought before City Commission for approval in Q1 FY 2018.

INFORMATION TECHNOLOGY SERVICES
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GOAL 1: Provide a more collaborative and functional environment for the City's users.

Objective 1: Research and review a new (ERP) Enterprise Resource Planning software to replace legacy system.

STATUS: City staff reviewed three ERP vendor solutions and unanimously decided on pursuing the Tyler Technologies MUNIS, EnerGov and ExecuTime combined solutions. In August of 2017, City Commission approved the purchase of the Tyler Munis Financials/HR/Payroll, ExecuTime Time Keeping and EnerGov permitting/building code ERP solution.

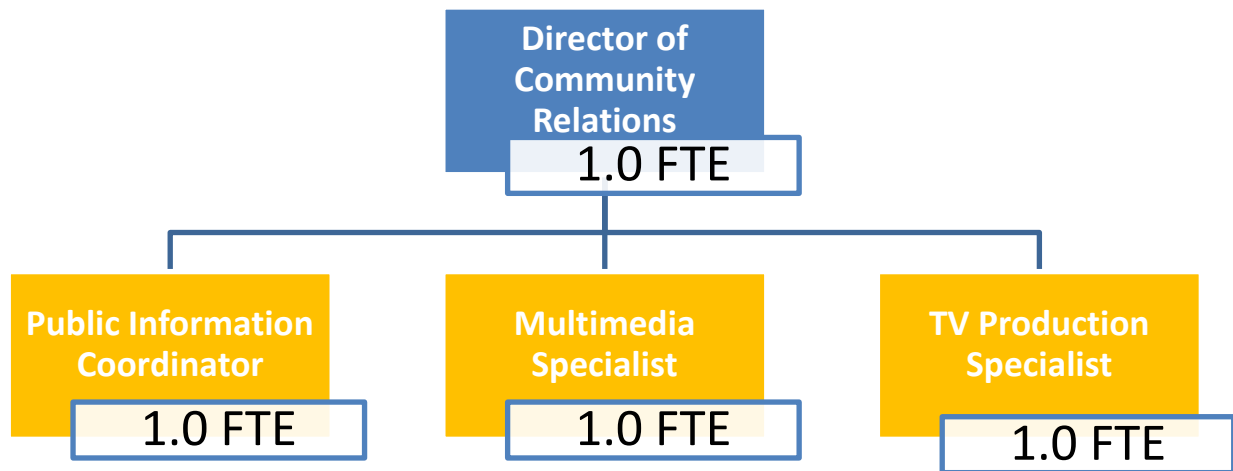


Home of Honeymoon Island

COMMUNITY RELATIONS

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Community Relations
4.0 FTE



Department Mission Statement

The City of Dunedin Community Relations Department supports all City Departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin Television, City of Dunedin social media outlets (Facebook, Twitter, YouTube, etc.) and print media. The Community Relations Department assists with all public communications including media relations, social media, marketing, public relations, videos, citizen engagement, photo requests and emergency communication services.

Current Services Summary

The Community Relations Department oversees and manages the daily operation of the City owned and operated government access station Dunedin Television, the City of Dunedin website (DunedinGov.com), CodeRed Emergency Notification System and all public communications including social media distribution. The City of Dunedin Community Relations Director is the City liaison to the Public Relations Action Advisory Committee, a City liaison with Visit Dunedin and plays a key role in the Emergency Operations Center.

Budget Highlights, Service Changes and Proposed Efficiencies

New in FY 2018, the Communications Department has been renamed the Community Relations Department to better reflect the evolving services offered via this department. The goal of the Community Relations Department is to maintain the current communication outlets and open up new avenues of communication between residents, visitors, civic groups, associations and City Government through improved two-way communication. The FY18 Proposed Budget includes \$20,000 to purchase a replacement vehicle for the Community Relations Department. Personnel changes include the addition of a new Public Information Coordinator full-time position (\$ 58,400) and reclassification of the TV Production Specialist (\$6,300). Operation costs have decreased due to the one-time expenditure of website upgrades in FY17.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Community Relations	3.00	3.00	3.00	4.00	1.00
Total FTEs	3.00	3.00	3.00	4.00	1.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	147,422	156,372	163,800	215,100	31%
Benefits	50,499	53,915	52,800	76,000	44%
Operating	70,149	81,557	154,000	120,400	-22%
Capital	2,799	50,707	-	21,400	100%
Other	-	-	-	-	0%
Total Expenditures	\$ 270,869	\$ 342,551	\$ 370,600	\$ 432,900	17%

Major Operating (\$25,000 or more)

Contract Workers	\$ 27,000	General Fund
Communications Outreach	\$ 25,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
General Fund					
City Funds	270,869	342,551	370,600	432,900	17%
TOTAL DEPARTMENT FUNDING	\$ 270,869	\$ 342,551	\$ 370,600	\$ 432,900	17%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Website visits	450,993	427,748	500,000	703,542	705,000
Website page views	1,240,280	1,126,755	1,500,000	1,909,577	2,000,000
Facebook page likes	10,000	14,832	16,000	18,400	19,500
YouTube Channel views	66,500	112,763	125,000	159,700	185,000

FY 2018 GOALS AND OBJECTIVES

- GOAL 1: Improve Communications with internal and external stakeholders.**
- Objective 1: Go live with a new and functionally enhanced City of Dunedin website at www.DunedinGov.com.
 - Objective 2: Collaborate with Visit Dunedin, Dunedin Downtown Merchants and Chamber of Commerce, Economic Development in support of unified outreach for City brand, public relations and marketing.
 - Objective 3: Support departments on community outreach via listening sessions, public meetings, citizen engagement tools and general feedback from our community.
 - Objective 4: Work collaboratively with all Pinellas County Municipal partners to unify countywide efforts.
- GOAL 2: Manage City of Dunedin website, Dunedin Television, social media and public communications.**
- Objective 1: Effectively manage City used social media services and stay current with new technologies & methods of communicating.
 - Objective 2: Adopt new Social Media Policy and assist with City staff training.
 - Objective 3: Incorporate Citizen Engagement tools to bring forth a virtual City Hall that is accessible to the whole community.
 - Objective 4: Enhance social media and incorporate digital applications (potential mobile apps/citizen engagement tools).
- GOAL 3: Preserve and maintain City assets and infrastructure.**
- Objective 1: Manage and maintain digital media library for the City including videos, archives and photos.
 - Objective 2: Replace current outdated Closed Captioning system. The new system will operate digitally and two currently used and maintained old phone lines will be put out service.
 - Objective 3: Replace older edit system and update with new computer/software.

GOAL 1: Update City of Dunedin website operating platform and train current users on new technologies/features.

STATUS: Complete: The new City of Dunedin website launched October 11, 2017.

GOAL 2: Produce quality programming for Dunedin Television and cross-promote via all City communication outlets, create new programming that highlights City services including historical and economic development within the City.

STATUS: Ongoing: Dunedin TV continues to produce content for Dunedin TV, YouTube and the City website on a daily basis. In 2017 a new segment “Your City at Work” debuted highlighting the work of City departments, the first episode featured the City Water Department. The first episode of “Made In Dunedin” is currently airing. The premier episode features Artistic Bike Racks that are installed throughout the City. Future episodes will feature Dunedin specific creations or contributions that add a unique & historical significance to the community. DTV works closely with Economic Development and produces a Quarterly update that highlights new businesses, developments and general news in the City.

GOAL 3: Support Economic Development Department with Public Relations efforts in Parking Management Program communication outreach.

STATUS: Ongoing: The Community Relations Department continues to support the Parking Management program outreach effort via the City website, DTV, social media, e-notify, publications and outreach planning.



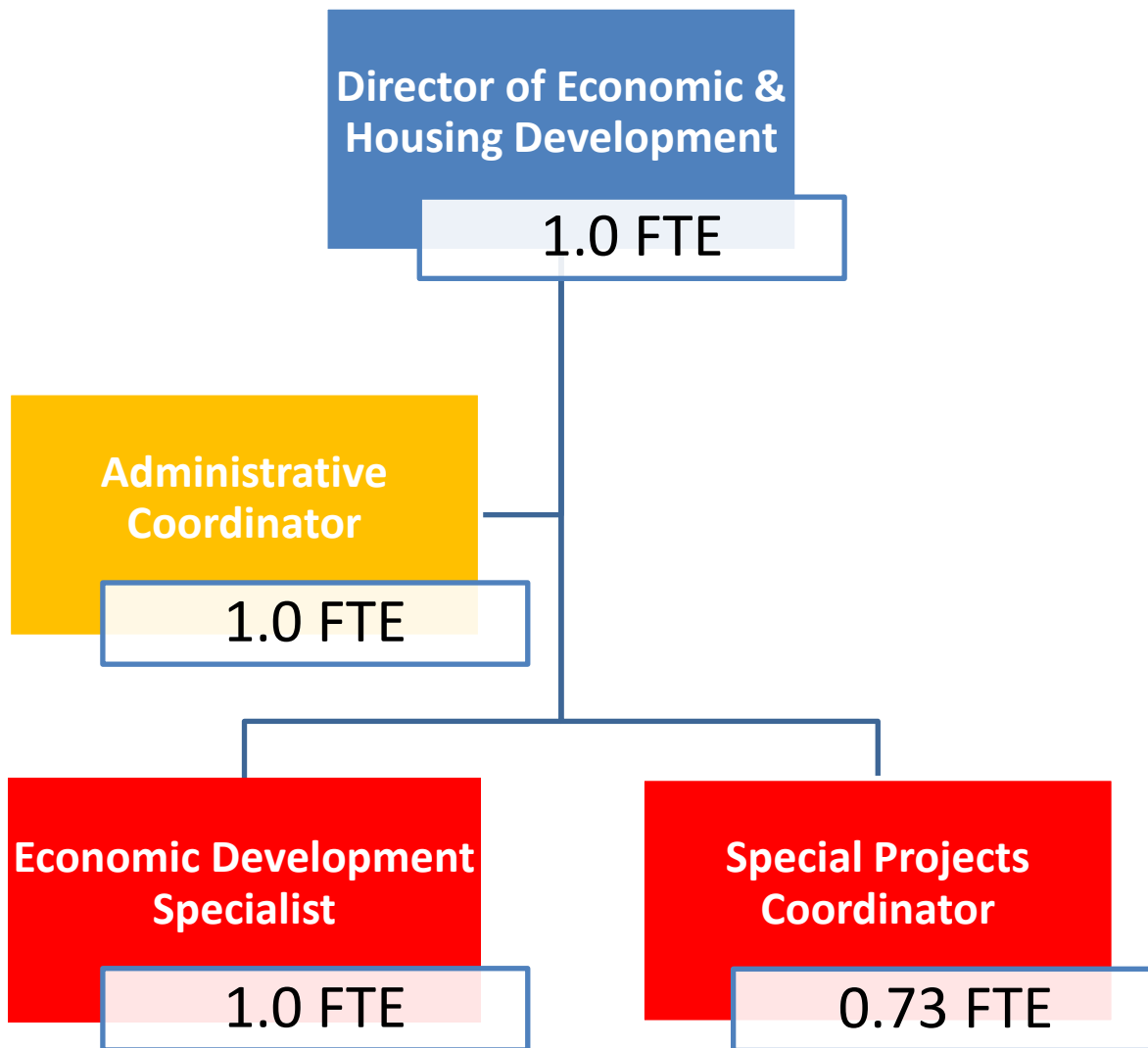


Home of Honeymoon Island

ECONOMIC & HOUSING DEVELOPMENT

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

**City of Dunedin
Economic & Housing Development
(Includes CRA)
3.73 FTE**



Department Mission Statement

The Economic & Housing Development Department, which manages the City’s Community Redevelopment District (CRD), is responsible for strategies and programs that expand the City’s economy and promote redevelopment, jobs, housing, and overall quality of life aspects.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, incentive grants, structuring development agreements between developers and the City, enhancing the downtown, special projects, grant applications, and targeted streetscape initiatives. In addition, staff also works with various housing agencies to promote affordable housing opportunities. Staff also serves as a liaison to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Agency Advisory Committee, Visit Dunedin, as well as Dunedin residents and businesses at-large. The Economic & Housing Development Department also oversees the City’s Community Redevelopment Agency.



Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2018 budget continues with the business incubator program to foster entrepreneurial and business start ups in the City. A major initiative of the department will be planning improvements and enhancements to Skinner Boulevard. This includes close coordination with the Florida Department of Transportation and Forward Pinellas. In addition, staff will be working on large scale redevelopment initiatives, the Gateway, and the Downtown East End Plan.

Initiatives for 2018 include a Traffic Management Study of Skinner Boulevard as a precursor to forming a design concept for enhancements, and a downtown enhanced Jolley Trolley bus stop.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Economic & Housing	0.63	1.14	1.14	1.64	0.50
CRA	1.67	2.19	2.09	2.09	0.00
Total FTEs	2.30	3.33	3.23	3.73	0.50

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	FTE CHANGE
Personnel					
Salaries	181,451	201,248	242,500	271,700	12%
Benefits	50,128	59,179	71,400	83,700	17%
Operating	266,384	483,115	3,065,400	2,956,700	-4%
Capital	114,070	694,636	44,000	220,800	402%
Other	70,853	52,721	163,900	244,400	49%
Expense Cash Flow Subtotal	682,886	1,490,899	3,587,200	3,777,300	5%
Depreciation	-	-	-	-	-
Elim. Of Capital Expenses	-	-	-	(160,000)	100%
Elim. Of Principal Pymts.	-	-	-	-	-
Total Expenses	\$ 682,886	\$ 1,490,899	\$ 3,587,200	\$ 3,617,300	1%

To best compare FY 2017 against FY 2018, expenses have been restated in the chart above adding depreciation, elimination of principal debt payments, and elimination of capital. Prior to FY 2018, these costs were booked at year-end.

FY 2018 MAJOR EXPENDITURES BY CATEGORY		
Major Operating (\$25,000 or more)		
Skinner Blvd. Traffic Mgmt. Study	\$ 75,000	CRA Fund
Jolley Trolley	\$ 37,500	CRA Fund/General Fund
Main St. Jolley Trolley Stop Enhancement	\$ 60,800	CRA Fund
Conceptual Plans, Appraisals, Surveys	\$ 35,000	CRA Fund
Florida Business Incubator Sponsorship	\$ 25,000	General Fund
Art Incubator Masonry Bldg. Lease	\$ 37,600	General Fund
Art Incubator Metal Bldg. Lease	\$ 30,800	General Fund
Parking Management/Enforcement	\$ 169,000	Parking Fund
Credit Card Merchant Fees	\$ 54,300	Parking Fund
Paid Parking Administration Tech. Contract	\$ 28,100	Parking Fund
Dunedin Station Lot	\$ 36,000	Parking Fund
Justice Plaza Lot	\$ 26,000	Parking Fund
Downtown Parking Garage Lease	\$ 2,160,000	Parking Fund
Major Capital (\$25,000 or more)		
Pay Station Buyout	\$ 160,000	Parking Fund
Major Other (\$25,000 or more)		
CRA Facade, DEMO & Site Plan Assistance	\$ 40,000	CRA Fund
Facade, DEMO & Site Plan Assistance	\$ 37,500	General Fund

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Economic & Housing Development					
Personnel					
Salaries	46,926	57,128	78,000	96,000	23%
Benefits	11,259	15,327	22,000	33,100	50%
Operating	69,385	280,248	173,200	188,800	9%
Capital	-	253,537	-	-	0%
Other	32,593	15,500	52,500	51,000	-3%
Total Expenditures	\$ 160,163	\$ 621,740	\$ 325,700	\$ 368,900	13%
Community Redevelopment Agency (CRA)					
Personnel					
Salaries	134,525	144,120	164,500	172,800	5%
Benefits	38,869	43,852	49,400	50,100	1%
Operating	196,999	202,867	124,600	246,400	98%
Capital	114,070	441,099	44,000	60,800	38%
Other	38,260	37,221	111,400	193,400	74%
Total Expenditures	\$ 522,723	\$ 869,159	\$ 493,900	\$ 723,500	46%
Parking Fund					
Personnel					
Salaries	-	-	-	2,900	100%
Benefits	-	-	-	500	100%
Operating	-	-	2,767,600	2,521,500	-9%
Capital	-	-	-	160,000	100%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	-	-	2,767,600	2,684,900	-3%
Depreciation	-	-	-	-	0%
Elim. Of Capital Expenses	-	-	-	(160,000)	100%
Elim. Of Principal Pymts.	-	-	-	-	0%
Total Expenses	\$ -	\$ -	\$ 2,767,600	\$ 2,524,900	-9%
TOTAL DEPARTMENT EXPENSES	\$ 682,886	\$ 1,490,899	\$ 3,587,200	\$ 3,617,300	1%



FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
General Fund					
City Funds	160,163	621,740	325,700	368,900	13%
Total General Funds	160,163	621,740	325,700	368,900	13%
Penny Fund					
Intergovernmental	46,512	25,125	-	-	0%
Total General Funds	46,512	25,125	-	-	0%
CRA Fund					
Property Taxes	476,211	844,034	493,900	723,500	46%
Total CRA Funds	476,211	844,034	493,900	723,500	46%
Parking Fund					
Parking Fees	-	-	18,200	364,900	1905%
Transfer from General Fund	-	-	2,749,400	2,160,000	-21%
Total Parking Fund	-	-	2,767,600	2,524,900	-9%
TOTAL DEPARTMENT FUNDING	\$ 682,886	\$ 1,490,899	\$ 3,587,200	\$ 3,617,300	1%

The one-time payment from the Parking Fund for the buydown of the downtown parking garage lease did not occur as budgeted in FY 2017. Instead, it was rebudgeted for FY 2018.

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL 2017	BUDGET FY 2018
Increase in tax base (CRA / Citywide)	4.7% / 6.1%	4.6% / 6.2%	5.5% / 5.5%	7.8% / 7.7%	9% / 25%
New development projects initiated	4	7	3	5	5
Incentive grants awarded	6 / \$17,246	6 / \$18,923	7 / \$43,000	4 / \$15,000	5 / \$25,000
Downtown enhancement projects	Not measured	5	5	1	1

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Increase downtown parking stock and promote mixed-use projects.
- GOAL 2:** Expand free downtown internet ability to the east end of Main Street.
- GOAL 3:** Secure a food/grocery market for the downtown.
- GOAL 4:** Work in partnership with the Dunedin Housing Authority and Pinellas County Housing Finance Authority to produce affordable housing in the City of Dunedin.

- GOAL 5:** Review of Arts Incubator and provide update to City Commission as well as examine options to make the Art Incubator site more permanent.
- GOAL 6:** Continue to promote Entrepreneurial programs.
- GOAL 7:** Initiate a traffic management study for Skinner Blvd and submit for a grant from Forward Pinellas for technical assistance.
- GOAL 8:** Facilitate and build consensus for a redevelopment plan for the Gateway.
- GOAL 9:** Build City tax base as a measure to support the City budget and provide revenue for City services.
- GOAL 10:** PSTA Coastal Jolley Trolley contract, work toward a multi- year contract.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

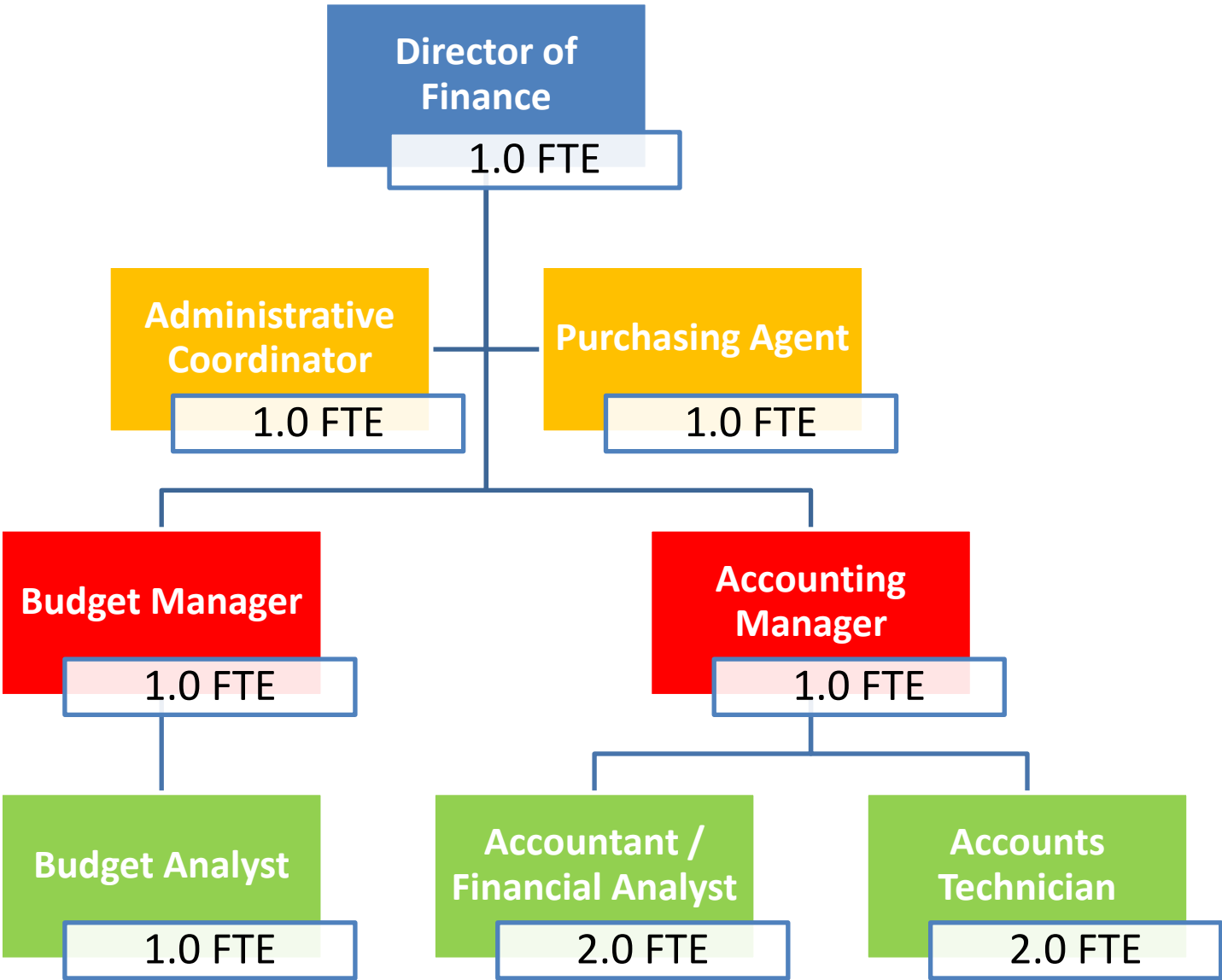
- GOAL 1:** **Implement approved Downtown Parking Management System.**
STATUS: Pilot Parking Management System was initiated on October 3, 2016 and the City Commission will evaluate the one year performance of the program on December 12, 2017 and determine if the system continues.
- GOAL 2:** **Initiate Entrepreneurial/Incubator Program.**
STATUS: The Florida Business Incubator’s various Education Programs are in full force and attracting prospective entrepreneurs. In addition the FBI has a new home at the Dunedin Golf Club.
- GOAL 3:** **Increase parking stock for the City.**
STATUS: The eleven (11) spaces on Monore Street were created and the 195 space parking garage on Douglas is under construction with an opening scheduled for January 2018. The 23 angled parking spots on Douglas are to be built March 2018.



FINANCE

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Finance
10.0 FTE



Department Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. They also provide internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2018 Finance budget includes two changes in personnel. One-half (0.5 FTE) of the Budget Analyst position, which was formerly split with the Water Division, will be moved under the Finance Department. This change in cost allocation will better reflect the duties of the position in supporting all City departments. In addition, the budget includes reclassifying an Accountant position to a Senior Accountant position. In 2014, this position existed, but was reclassified to an Accountant based on candidate qualifications during recruitment. Since then, the intent has been to restore the position back to Senior Accountant once a staff member was qualified and ready for the additional responsibilities. Increased workload has driven a operational need for this position and existing staff currently meet qualifications.

Operating increases are due to increases in internal service fund charges for information technology, facility maintenance and custodial services.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Accounting/Finance	8.50	8.50	9.50	10.00	0.50
Purchasing	1.00	1.00	0.00	0.00	0.00
Total FTEs	9.50	9.50	9.50	10.00	0.50

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	526,537	574,769	586,100	636,900	9%
Benefits	136,935	167,767	174,000	188,600	8%
Operating	179,087	177,831	176,700	185,200	5%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 842,559	\$ 920,367	\$ 936,800	\$ 1,010,700	8%

Major Operating (\$25,000 or more)

Auditor Services \$ 60,000 General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
Lien Searches	29,140	29,435	26,000	26,000	0%
City Funds	813,419	890,932	910,800	984,700	8%
TOTAL DEPARTMENT FUNDING	\$ 842,559	\$ 920,367	\$ 936,800	\$ 1,010,700	8%

PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	FY 2015	FY 2016	FY 2017	FY 2017	FY 2018
Number of Budget Amendments	6	6	5	5	5
Purchase Orders Issued	739	832	750	768	750
Issuer Rating (Moody's / S & P)	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Implement financial portion of selected ERP system by assisting the project manager with business process setups with related controls and interdepartmental training.
- GOAL 2:** Develop a stable and fiscally sound spending plan for Penny for Pinellas 2020-2029 (Penny IV) if approved in November 2017 voter referendum and identify funding solutions to other unfunded capital needs in the City.
- GOAL 3:** Review and revise City policies such as the City's Travel & Training, Fund Balance/Reserve and Budget Amendment policies.

GOAL 4: Working with Engineering, secure funding through the FL State Revolving Loan program for the City's upcoming Water Plant Reconstruction.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

GOAL 1: Finalize a contract to purchase and begin the implementation of new system-wide financial software.

STATUS: The award of a contract to Tyler Technologies was approved by City Commission on August 8, 2017. Implementation will begin in FY 2018.

GOAL 2: Continue to improve the quality of information contained in monthly reports and establish routine monitoring procedures with the City Manager and other departments.

STATUS: The process has improved during the year and the Department intends to continue working towards this goal throughout FY 2018.

GOAL 3: Review Department policies and procedures and revise as needed.

STATUS: During FY 2018, the Finance Department plans to review and revise the Department's Emergency Management Plan, as well as the City's Training & Travel and Fund Balance/Reserve policies.

GOAL 4: Provide financial analysis and support regarding borrowing options for City projects.

STATUS: Preliminary financial analysis has been provided for several major City initiatives including retention of the Toronto Blue Jays, Skinner Blvd. Enhancements, a City-owned parking garage, and City Hall replacement.

GOAL 5: Receive GFOA certificate of achievement for excellence in financial reporting.

STATUS: The City received this award for its work on the FY 2016 CAFR.

GOAL 6: Receive GFOA distinguished budget presentation award.

STATUS: The City received this award for its presentation of the FY 2017 budget.

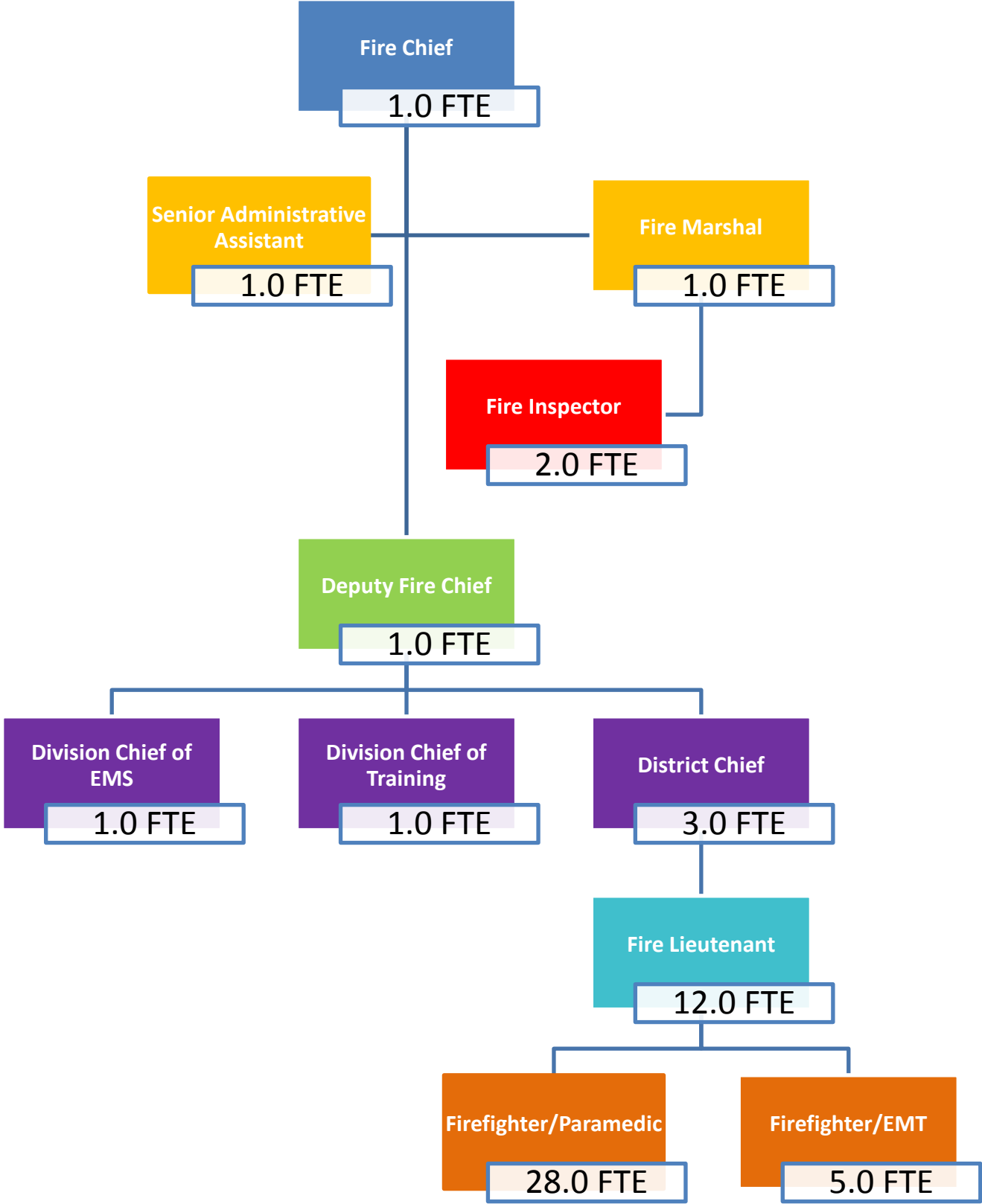


Home of Honeymoon Island

FIRE / RESCUE

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

**City of Dunedin
Fire / Rescue
56.0 FTE**



Department Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2018 budget will increase service levels by adding 1.0 FTE Firefighter/EMT position. In past years, 0.25 FTE of the EMS Division Chief was allocated to Fire Operations. New in FY18, this entire position will be allocated to EMS. In addition, the Deputy Fire Marshal will be eliminated and a Fire Marshal position will be created (\$18,600). In FY 2012, the Fire Marshal left and the Fire Chief assumed that role. Due to the current environment and workload, the intent is to reclass the Deputy Fire Marshal to a Fire Marshal position. All operating costs have moved to Fire Operations and only salary/benefits remain in Fire Administration.

Dunedin's 9/11 memorial constructed with donations from the community. It stands as a tribute to the firefighters, first responders, and civilians who were affected by the events on 9/11.



Dunedin's newest Fire Station #61



DEPARTMENT PERSONNEL SUMMARY

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Fire Administration	10.25	10.25	10.25	10.00	-0.25
Fire Operations	35.00	35.00	35.00	36.00	1.00
EMS	9.75	9.75	9.75	10.00	0.25
Total FTEs	55.00	55.00	55.00	56.00	-0.25

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Personnel					
Salaries	3,662,622	3,912,395	3,937,000	4,050,900	3%
Benefits	1,415,271	1,480,421	1,427,100	1,696,800	19%
Operating	1,101,709	1,112,453	1,190,000	1,296,800	9%
Capital	251,740	33,478	60,000	59,500	-1%
Other	289,352	104,628	103,600	104,600	0%
Total	\$ 6,720,694	\$ 6,643,375	\$ 6,717,700	\$ 7,208,600	7%

Major Operating (\$25,000 or more)

Communication Service	\$ 57,100	General Fund
Electricity	\$ 44,200	General Fund

Major Capital (\$25,000 or more)

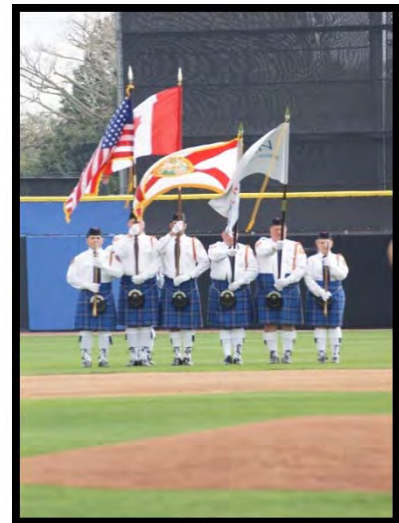
Replace All County 911 Mobile & Portable Radios	\$ 45,000	General Fund
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Major Other (\$25,000 or more)

Fire Station #61 Debt Payment	\$ 104,600	Penny Fund
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Fire Engine



Honor Guard

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Fire Administration					
Personnel					
Salaries	730,951	755,270	781,500	786,800	1%
Benefits	251,306	235,585	227,500	273,900	20%
Operating	123,038	148,079	174,700	-	-100%
Capital	-	3,500	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 1,105,295	\$ 1,142,434	\$ 1,183,700	\$ 1,060,700	-10%
Fire Operations					
Personnel					
Salaries	2,241,058	2,417,533	2,417,700	2,502,300	3%
Benefits	769,314	821,589	769,000	942,300	23%
Operating	780,100	777,859	806,100	1,068,900	33%
Capital	251,740	29,978	60,000	59,500	0%
Other	289,352	104,628	103,600	104,600	0%
Total Expenditures	\$ 4,331,564	\$ 4,151,587	\$ 4,156,400	\$ 4,677,600	13%
EMS					
Personnel					
Salaries	690,613	739,592	737,800	761,800	3%
Benefits	394,651	423,247	430,600	480,600	12%
Operating	198,571	186,515	209,200	227,900	9%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 1,283,835	\$ 1,349,354	\$ 1,377,600	\$ 1,470,300	7%
TOTAL DEPARTMENT EXPENDITURE	\$ 6,720,694	\$ 6,643,375	\$ 6,717,700	\$ 7,208,600	7%



FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
Fire Plan Review/Inspections	82,660	50,491	64,700	59,800	-8%
County Fire Service Fees	707,650	739,606	782,600	768,700	-2%
County EMS	1,314,924	1,319,256	1,381,100	1,448,900	5%
Donations	14,961	14,364	-	500	100%
City Funds	4,490,788	4,415,030	4,384,740	4,826,100	10%
Total General Fund	6,610,983	6,538,747	6,613,140	7,104,000	7%
Penny Fund					
Intergovernmental	109,711	104,628	104,560	104,600	0%
Total Penny Fund	109,711	104,628	104,560	104,600	0%
TOTAL DEPARTMENT FUNDING	\$ 6,720,694	\$ 6,643,375	\$ 6,717,700	\$ 7,208,600	7%

PERFORMANCE MEASURES						
	ACTUAL	ACTUAL	BUDGET	ACTUAL	FY	BUDGET
	FY 2015	FY 2016	FY 2017	2017		FY 2018
Percent of firefighters with ISO required 192 hours of company training	100%	100%	100%	100%		100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	100%	100%	100%	100%		100%
Percent of firefighters with ISO required 18 hours annual facility training	100%	70%	100%	100%		100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	100%	100%		100%
Percent of emergency medical calls responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	100%	95%	100%	97%		100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County agreement)	100%	86%	100%	95%		100%

FY 2018 GOALS AND OBJECTIVES

- GOAL 1: Improve Disaster Servicess**
- Objective 1: Review/revise the Emergency Management Plan for the City and increase the knowledge of such plan with City Staff.
 - Objective 2: Identify key locations/structures/resources that could be used in the City after a hurricane.
- GOAL 2: Purchase Replacement Aerial Apparatus**
- Objective 1: There is a need to replace the current 2007 aerial apparatus (vehicle 101) due to multiple repair issues/costs.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

GOAL 1: Improve Disaster Services

Objective 1: Formalize planning and design of the new Emergency Operations Center (EOC)/Fire Training building.

STATUS: Design of the EOC/Fire Training building was delayed for one year by the City Commission. A core group of City staff toured several similar facilities to gain knowledge that could be helpful in the future design.

Objective 2: Increase the number of City-wide employees trained in FEMA related classes.

STATUS: 21 City staff members attended a four day FEMA Integrated Emergency Management Course (IEMC) course in April 2017. Several members from various departments have completed the FEMA ICS 100, 200, 300, and 400 classes.

GOAL 2: Enhanced Customer Services

Objective 1: Streamlining of plans review in the Fire Prevention Division to provide a quicker, more efficient process.

STATUS: Fire Prevention has achieved a four business day goal of reviewing most plans. Priority is always given to plan reviews in order to ensure projects are not being delayed unnecessarily. Large scale projects may take more time based on the complexity of the project and the need to research fire codes. Fire Prevention Division personnel routinely contact architects and plan designers for clarification in order to minimize any potential delay in the workflow process and eliminate the need to resubmit plans. Architects, designers and contractors all appreciate the business friendly approach to fire plan reviews.



Home of Honeymoon Island

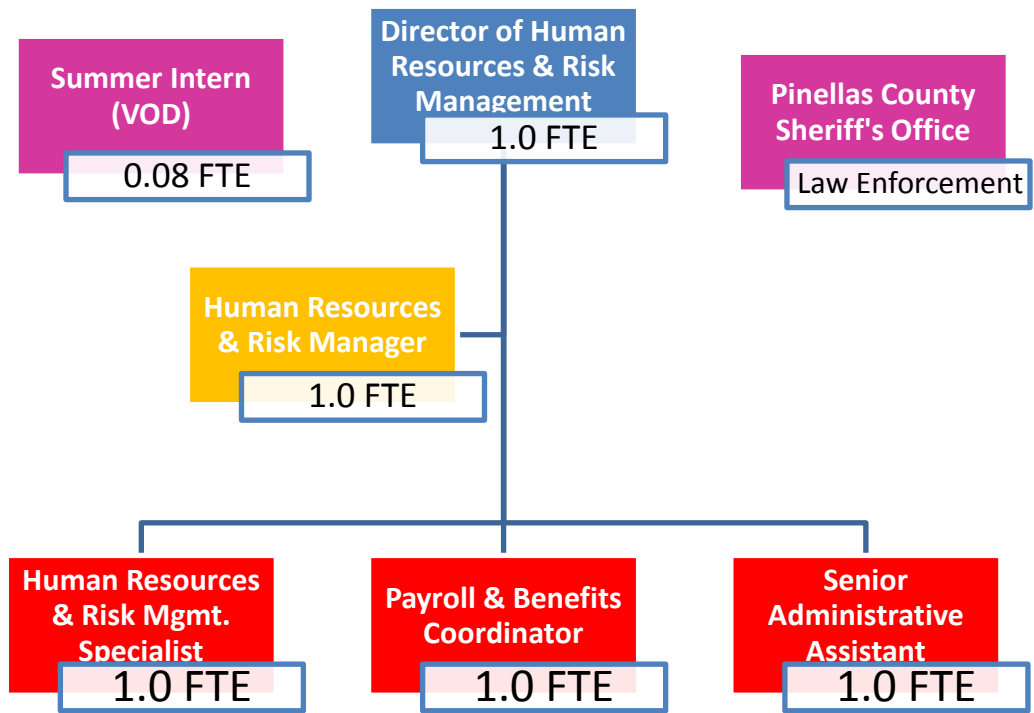
HUMAN RESOURCES & RISK MANAGEMENT

FY 2018 ADOPTED

OPERATING & CAPITAL

BUDGET

City of Dunedin
Human Resources & Risk Management
5.08 FTE



Department Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Human Resources (HR) Department provides administrative support to all City departments pertaining to personnel matters. Activities include: recruitment and selection, performance management, retirement plan administration, employee and labor relations, annual pay plan maintenance, payroll processing, City-wide employee training, policies and procedures development/revisions, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The Department also oversees administration of the City's health plans, wellness program and other employee benefits; employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include: insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment, and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs.

The Risk Management program is responsible for the administration of the City's safety, liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include authorization of claims-related expenditures; implements adjustments to risk management services to stay abreast with the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation recommendations, along with the coordination of a comprehensive safety program.

Budget Highlights, Service Changes and Proposed Efficiencies

The most notable change within the Department budget is the addition of Law Enforcement services. New in FY 2018, the Director of Human Resources and Risk Management will serve as the staff liaison and oversee the contract for law enforcement with Pinellas County Sheriff's Office. This has formerly been a function within Planning & Development.

Actual medical and pharmacy claims for FY 2017 amounted to \$2,639,193, which was approximately 2% more than the FY 2016 levels. Total participation in the City's Employee Wellness Program, also known as Go365 by Humana, was at 70%, with 68% of eligible employees completing online health assessments. Human Resources will continue to monitor all costs and services, and find ways to keep healthcare costs for employee insurance benefits at sustainable levels. Department personnel also participated in the review and selection of a new vendor for the City's new Enterprise Resource Planning (ERP) System. Staff will be working to transition from the current timekeeping system to a newer one that is compatible with the new ERP.

During the past year, Human Resources assisted with the search for a new City Manager, and sent out a Request for Proposals (RFP) for a Third Party Administrator for the City's property, general liability and workers' compensation claims processing programs. Human Resources & Risk Management also participated in the Emergency Operations Center Disaster Preparedness drills with the County, updates and revisions to the Continuity of Operations & Disaster procedures, and in the aftermath of Hurricane Irma, damage assessment, employee care, and after-action information.

The department also coordinated the following training sessions/activities:

- o Active Shooter training for the employees;
- o Diversity Training;
- o Information on Climate Change;
- o Emergency Management Awareness.

Other Employee Training completed during 2017:

- o Online Safety Courses completed by employees = 1,441.

Collaboration with the City's Broker of Record for property and liability insurance led to a savings of 5.2% in annual insurance premiums without loss of benefits. Empower Retirement was retained as the City's Third Party Administrator/Record Keeper for the employee defined contribution and deferred compensation retirement plans.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Human Resources	2.00	2.08	2.08	2.08	0.00
Risk Management	2.00	2.00	2.00	2.00	0.00
Health Benefits	1.00	1.00	1.00	1.00	0.00
Law Enforcement	0.00	0.00	0.00	0.00	0.00
Total FTEs	5.00	5.08	5.08	5.08	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	328,244	341,296	351,500	346,400	-1%
Benefits	105,707	123,236	143,100	120,700	-16%
Operating	9,492,209	9,576,275	9,812,900	10,016,000	2%
Capital	-	-	-	16,000	0%
Other	332,687	-	10,000	10,000	0%
Expense Cash Flow Subtotal	10,258,847	10,040,807	10,317,500	10,509,100	2%
Depreciation	-	-	-	-	0%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	-	-	-	-	0%
Total	\$ 10,258,847	\$ 10,040,807	\$ 10,317,500	\$ 10,509,100	2%

Major Operating (\$25,000 or more)

Pinellas County Sheriff Contract	\$ 4,151,900	General Fund
Johns Eastern P & C Claims Handling	\$ 30,000	Risk Safety Fund
Gehring Group	\$ 60,000	Risk Safety Fund
Premiums - Liability	\$ 755,000	Risk Safety Fund
Broker Fees	\$ 37,800	Risk Safety Fund
Florida Municipal Insurance Trust	\$ 90,000	Risk Safety Fund
Claims Paid	\$ 116,000	Risk Safety Fund
Workers' Comp Claims	\$ 218,000	Risk Safety Fund
Humana ASO Fees	\$ 163,700	Health Benefits Fund
Reinsurance	\$ 606,300	Health Benefits Fund
Medical Claims	\$ 3,128,000	Health Benefits Fund
City Paid Dental Premiums	\$ 86,500	Health Benefits Fund
Employee Paid Dental Premiums	\$ 49,800	Health Benefits Fund
Retiree, Cobra, DFAC, DHM Premiums	\$ 27,700	Health Benefits Fund
City Paid Life Insurance Premiums	\$ 86,000	Health Benefits Fund
City Short Term Disability Premiums	\$ 55,300	Health Benefits Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENSE SUMMARY BY PROGRAM

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Human Resources					
Personnel					
Salaries	125,920	132,133	137,200	141,200	3%
Benefits	34,510	39,030	38,900	40,900	5%
Operating	88,601	61,184	59,000	64,000	8%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 249,031	\$ 232,347	\$ 235,100	\$ 246,100	5%

Law Enforcement

Personnel					
Salaries	-	-	-	-	0%
Benefits	13,705	14,116	3,600	-	-100%
Operating	4,037,097	4,107,637	4,224,500	4,271,400	1%
Capital	-	-	-	16,000	0%
Other	-	-	10,000	10,000	0%
Total Expenditures	\$ 4,050,802	\$ 4,121,753	\$ 4,238,100	\$ 4,297,400	1%

Risk Management

Personnel					
Salaries	134,357	137,416	142,700	131,400	-8%
Benefits	38,273	47,964	87,200	55,200	-37%
Operating	1,640,894	1,351,595	1,445,300	1,392,500	-4%
Capital	-	-	-	-	0%
Other	332,687	-	-	-	0%
Expense Cash Flow Subtotal	\$ 2,146,211	\$ 1,536,975	\$ 1,675,200	\$ 1,579,100	-6%
Depreciation	-	-	-	-	0%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	-	-	-	-	0%
Total Expenses	\$ 2,146,211	\$ 1,536,975	\$ 1,675,200	\$ 1,579,100	-6%

Health Benefits

Personnel					
Salaries	67,967	71,747	71,600	73,800	3%
Benefits	19,219	22,126	13,400	24,600	84%
Operating	3,725,617	4,055,859	4,084,100	4,288,100	5%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 3,812,803	\$ 4,149,732	\$ 4,169,100	\$ 4,386,500	5%
Depreciation	-	-	-	-	0%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	-	-	-	-	0%
Total Expenses	\$ 3,812,803	\$ 4,149,732	\$ 4,169,100	\$ 4,386,500	5%

TOTAL DEPARTMENT EXPENSES	\$ 10,258,847	\$ 10,040,807	\$ 10,317,500	\$ 10,509,100	2%
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Pictured above - Interim City



Pictured Above - Wellness Program Presentation from Humana



2016 Annual Employee Recognition Picnic

FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
General Fund					
City Funds	4,299,833	4,354,100	4,473,200	4,527,500	1%
Total General Fund	4,299,833	4,354,100	4,473,200	4,527,500	1%
Risk Safety Fund					
Internal Service Fees	2,146,211	1,536,975	1,675,200	1,579,100	-6%
Total Risk Safety Fund	2,146,211	1,536,975	1,675,200	1,579,100	-6%
Health Benefits Fund					
Internal Service Fees	3,812,803	4,149,732	4,169,100	4,386,500	5%
Total Health Benefits Fund	3,812,803	4,149,732	4,169,100	4,386,500	5%
Impact Fee Fund (Law Enf.)					
Impact Fees	-	-	-	16,000	100%
Total Impact Fee Fund (Law Enf.)	-	-	-	16,000	100%
TOTAL DEPARTMENT FUNDING	\$ 10,258,847	\$ 10,040,807	\$ 10,317,500	\$ 10,509,100	2%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Human Resources					
Percent of employment requests processed within one week of request submittal	Not measured	83%	90%	98%	95%
Percentage of new hires that complete probation within one year of hire	Not measured	84%	95%	95%	95%
Number of Supervisor Roundtable Workshops presented	4	3	4	3	4

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Risk Management					
Percentage of Employee Participation in Safety training	90%	95%	98%	98%	98%
Percentage of total accidents that were non-preventable	60%	66%	80%	77%	85%
Average days lost from Workers' Compensation injuries	Not measured	1 day	2 days	6 days	2 days

Health Benefits	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	95%	92%	100%	61%	100%
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	100%	75%	100%	87%	90%
Percentage of participation in Personal Health Assessment by eligible employees	85%	78%	90%	68%	*
NEW-Percentage of employees who have attained at least Bronze status in the City's wellness program	Not measured	Not measured	65%	70%	75%

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Complete updates and revisions to all employee policies, including the Employee Service System Rules (ESSR), City's Disciplinary Policy and the Educational Reimbursement Policy.
- GOAL 2:** Develop a City-wide succession planning/career pathing program.
- GOAL 3:** Acquire and implement a new time-keeping/payrol system and an online performance management tool.
- GOAL 4:** Promote a safe work environment for employees to thrive in while mitigating risk to the City.
- GOAL 5:** Review and update all Risk Management policies and procedures.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Complete updates and revisions to all employee policies, including the Employee Service System Rules (ESSR), City's Disciplinary Policy and the Educational Reimbursement Policy.
STATUS: Ongoing; ESSR updates were sent to employees for review and comment.
- GOAL 2:** Develop a City-wide succession planning/career pathing program.
STATUS: Not yet started.
- GOAL 3:** Acquire and implement a new time-keeping/payroll system and an online performance management tool.
STATUS: New Enterprise Resource Planning System selected and approved in August 2017. First phase of the time-keeping transition initiated in November 2017.
- GOAL 4:** Promote a safe work environment for employees to thrive in while mitigating risk to the City.
STATUS: Number of Online Safety Courses completed by employees = 1,441. Annual City facilities inspections underway as of July 2017.

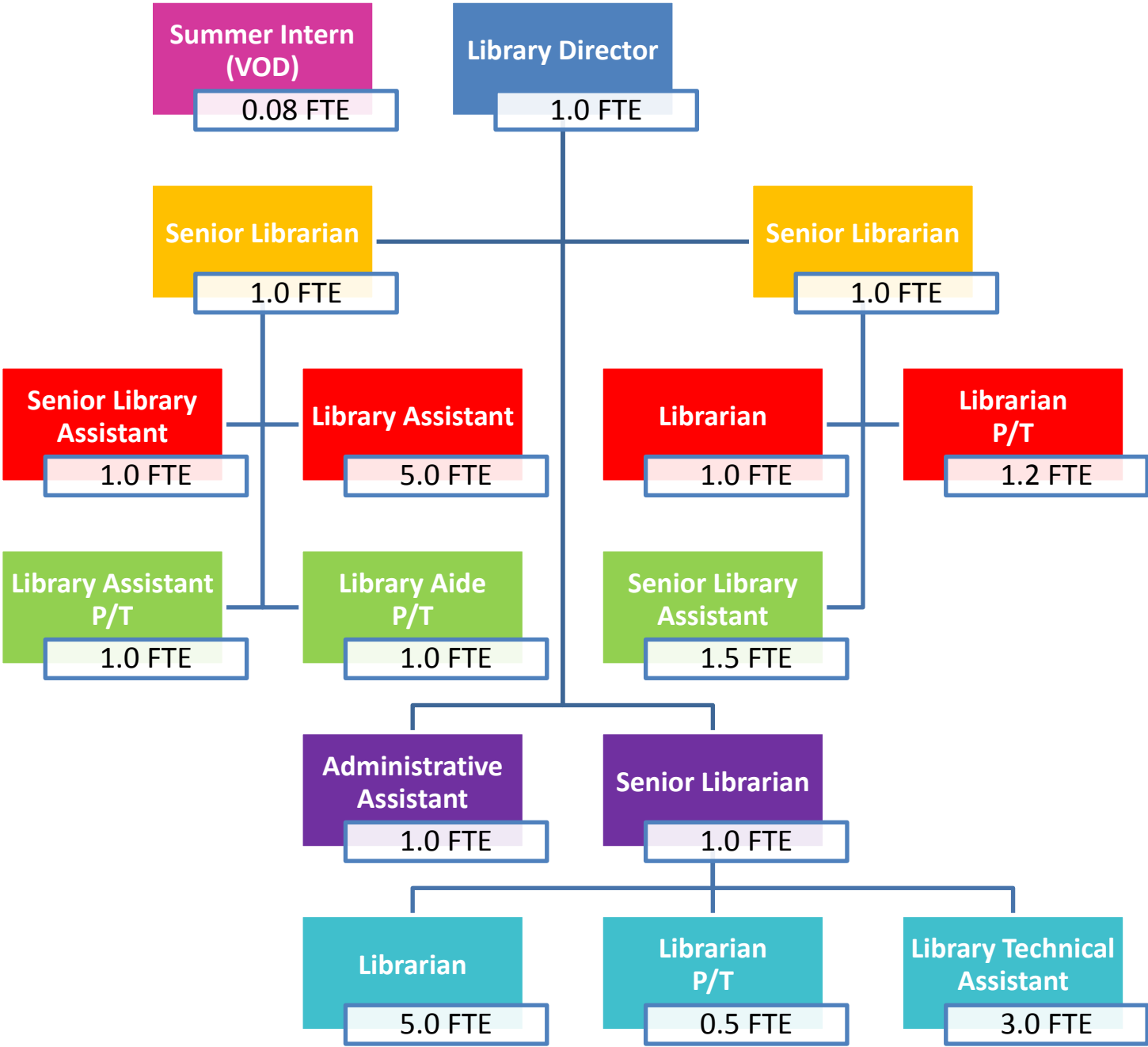


Home of Honeymoon Island

LIBRARY

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

**City of Dunedin
Library
25.28 FTE**



Department Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are available throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services through our Library website.

Budget Highlights, Service Changes and Proposed Efficiencies

The City’s goal is to keep the Library budget sustainable. For FY18, no major changes proposed.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department’s internet costs. The Library receives an annual trust dividend (\$2,000) from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies and Handicrafts. Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library which is reflected in Library line items such as contract services, travel, and operating.



The Library receives funding from the Pinellas Public Library Cooperative depending on the yearly allocation from the State of Florida, and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing, delivery services, the library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library Cooperative area as they can use their card at any library in Pinellas County.

Included in the FY 2018 Budget is \$23,000 for exterior painting of the Library.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Library	23.45	25.32	25.28	25.28	0.00
Total FTEs	23.45	25.32	25.28	25.28	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Library					
Personnel					
Salaries	1,019,142	1,088,842	1,119,300	1,184,200	6%
Benefits	324,500	384,380	392,700	396,900	1%
Operating	569,453	555,787	673,300	636,900	-5%
Capital	220,252	194,994	209,000	209,000	0%
Other	42,690	-	-	-	0%
Total Expenditures	\$ 2,176,037	\$ 2,224,003	\$ 2,394,300	\$ 2,427,000	1%

Major Operating (\$25,000 or more)

Electricity \$ 64,200 General Fund

Major Capital (\$25,000 or more)

Books & Publications \$ 198,500 General Fund

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
Intergovernmental	-	349,659	378,700	444,000	17%
Fines & Fees	62,248	55,308	60,000	58,000	-3%
City Funds	1,735,538	1,819,036	1,955,600	1,925,000	-2%
Total General Fund	1,797,786	2,224,003	2,394,300	2,427,000	1%
Library Cooperative Fund					
Intergovernmental	378,251	-	-	-	
Total Cooperative Fund	378,251	-	-	-	0%
TOTAL DEPARTMENT FUNDING	\$ 2,176,037	\$ 2,224,003	\$ 2,394,300	\$ 2,427,000	1%

The Library Coop Fund was a special revenue fund used to track revenues and expenses from the Pinellas County Library Cooperative. This fund was collapsed into the General Fund in FY 2016.

	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	FY 2015	FY 2016	FY 2017	FY 2017	FY 2018
Annual circulation of materials	543,419	534,875	561,000	451,050	500,000
Programming attendance (adults, teens, kids)	36,204	35,922	40,000	33,028	40,000
Annual door count	402,315	389,898	407,000	350,924	392,000
Computer/Wireless device usage	67,657	77,360	82,000	67,182	68,000

FY 2018 GOALS AND OBJECTIVES

GOAL 1: To promote & provide access to library services and materials both physically & virtually to all area residents.

GOAL 2: To provide programs and resources for enrichment, education, life-long learning and exploration of ideas for users of all ages.

GOAL 3: To provide residents with a full staff of library personnel dedicated to superior customer service, innovation and creativity.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

GOAL 1: Complete and update the Library Strategic Plan.

STATUS: The Library Strategic Plan was compiled with input from library staff, patrons and stakeholders. The plan was presented at a City of Dunedin Commission workshop and approved by the Commission. The Library Strategic Plan is a guiding document for 2017-2020.

GOAL 2: Create and collaborate on "maker" spaces for the community.

STATUS: The Library has a 3-D printer and patrons can submit their creations to be printed. Staff is continually working on maker programs whether they are homemade or technology based. We recently received a sewing machine grant and will begin sewing programs in the near future. In addition, we continue with our creative youth programming including STEM, coding, gaming and science experiments. We will continue to work on spaces that align with our Strategic Plan in creating future "maker" ideas.

GOAL 3: Assess current building and plan for renovation or repurposing as outlined in Strategic Plan and Capital Improvement Plan.

STATUS: We have numerous facility projects coming in the next fiscal years. We have outlined future projects in our Capital Improvement Plan and continue to look at ways to maximize our current building. Our library restrooms will be renovated in 2018 along with exterior painting of the building.



One of Dunedin's Little Free Library Boxes - "Take a Book, Return a Book"

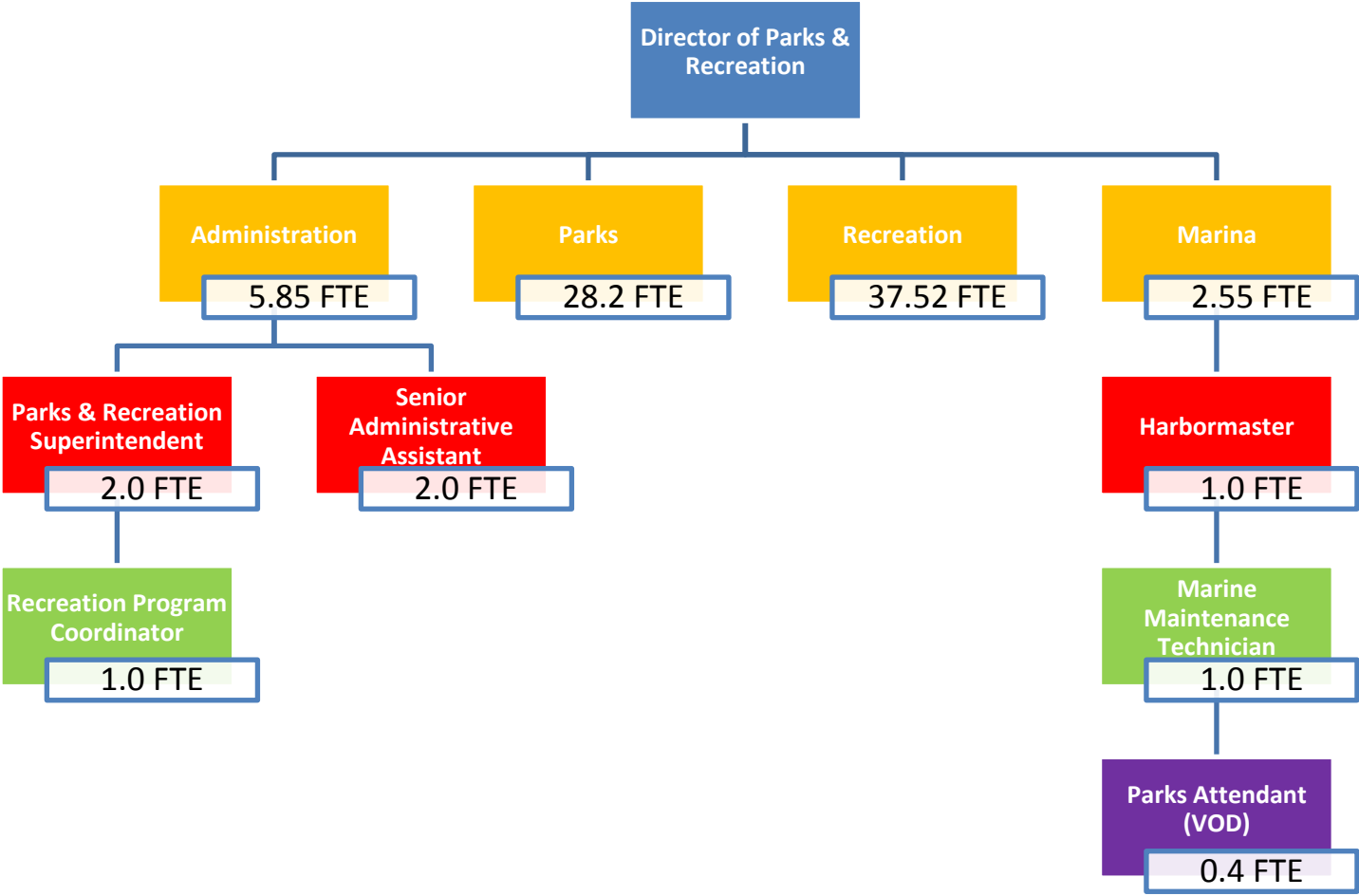


Home of Honeymoon Island

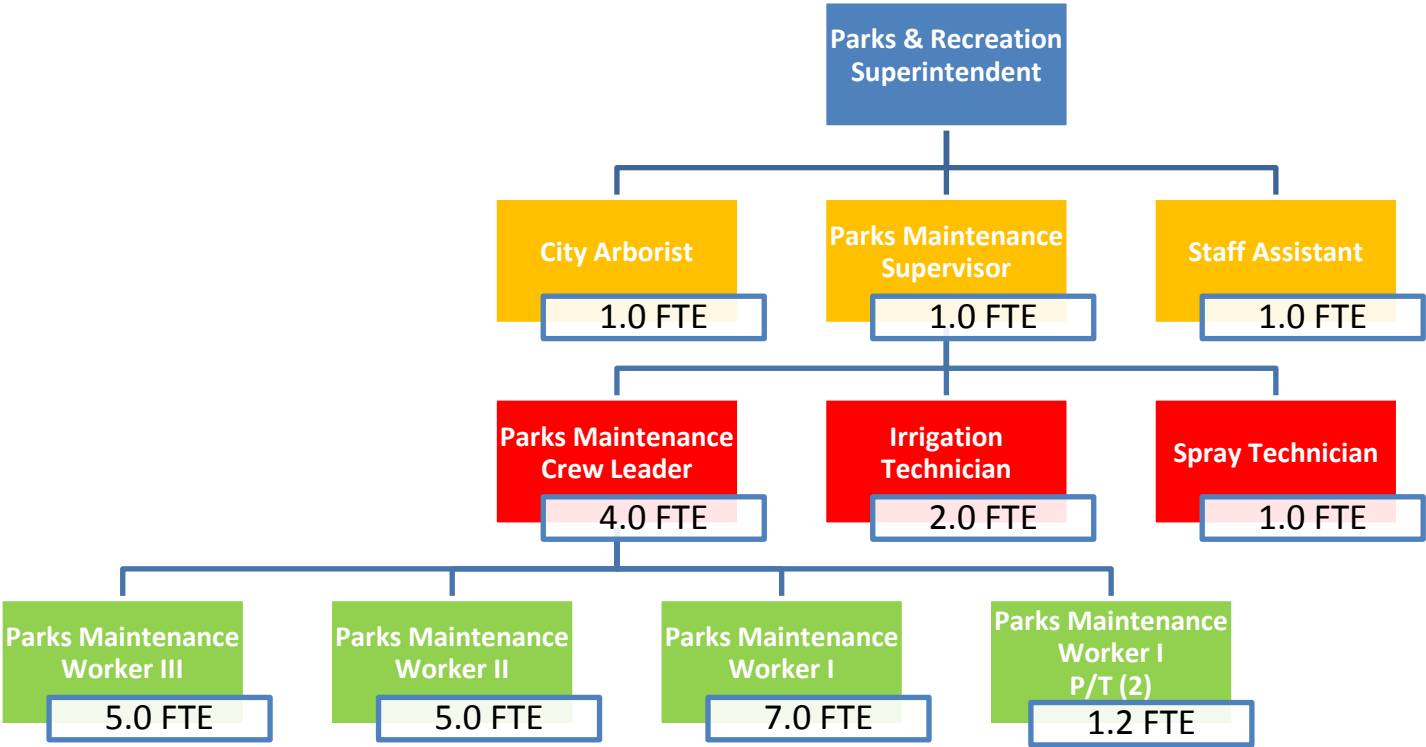
PARKS & RECREATION

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

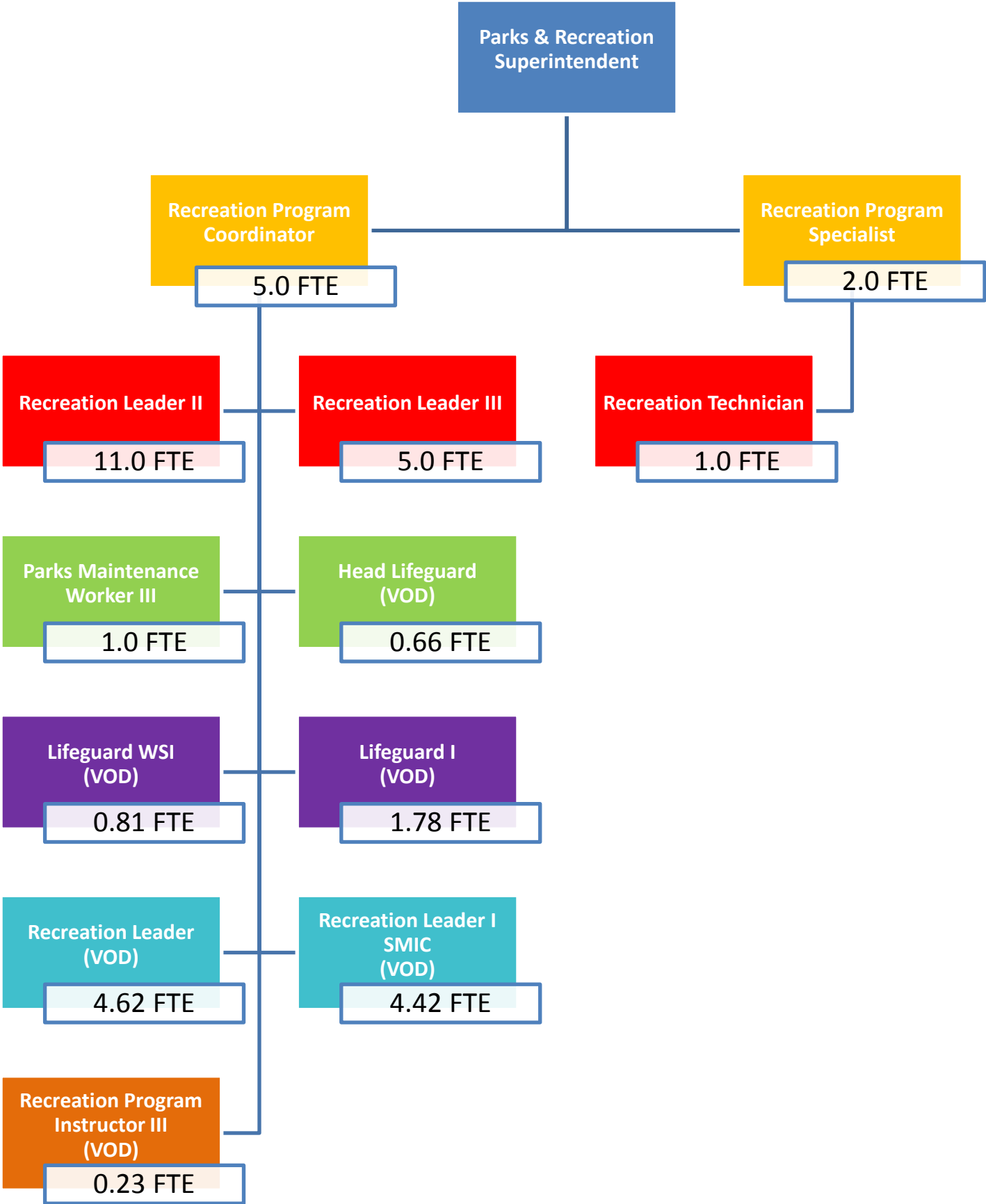
**City of Dunedin
Parks & Recreation
74.12 FTE**



**City of Dunedin
Parks & Recreation (Parks)
28.2 FTE**



**City of Dunedin
Parks & Recreation (Recreation)
37.52 FTE**



Department Mission Statement

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organize and/or provide logistical support for over sixty (60) community special events annually. Administration staff also provide for oversight of the Dunedin Marina, Dunedin Stirling Links, and Dunedin Stadium operations.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, and twelve (12) public playgrounds along with a dog park, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and three (3) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Links provides a full-service golfing operation on 26 acres, with an 18-hole par 3 course, driving range, putting green, chipping range, foot golf, and golf cart fleet. It is open to the general public for open play, instruction, lessons, tournaments, and league play. It also offers the sale of food and beverage and golf-related merchandise. Billy Casper Golf (BCG), a private management company, began managing Dunedin Stirling Links on April 1, 2010, the agreement is for ten years expiring on March 31, 2020.

The Dunedin Marina provides for the rental of 187 wet slips (171 recreational, 10 commercial, and 6 transient), a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.



The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the Dunedin Stadium and the Englebert Complex. Parks Division staff provides in-kind maintenance prior to Spring Training each year. Work includes pressure washing, painting, and repair and replacement of field lights. Parks staff also provides custodial services during and after Spring Training games. The Stadium Fund was established in FY 1990 as a mechanism to accurately monitor the revenues, expenses, and debt service payments associated with Dunedin Stadium expansion and operations.

Budget Highlights, Service Changes and Proposed Efficiencies

The Parks & Recreation Department personnel budget remains relatively flat in FY 2018 but includes the following personnel changes:

- o Reclassification of the Recreation Leader 3 from a pay grade 12 to 13;
- o Reclassification of the Recreation Leader 2 from a pay grade 11 to 12; and
- o Reclassification of the Park's Division Staff Assistant to an Administrative Assistant.

Billy Casper Golf continues to operate and maintain Dunedin Stirling Links Golf Course under a contract through March 31, 2020. Parks and Recreation staff is exploring options for other recreational use at the conclusion of the agreement. In Fy 2017, the City purchased the Clubhouse at Dunedin Golf Club and is working with the operator to increase revenues through FY 2018.

Capital Improvement Projects at the Dunedin Marina in FY 2018 include preparations for a dredging project. The Marina was last dredged in 2004 and 2018 activities include an underwater survey and geotechnical data collection, planning and design.

The Stadium budget is includes reconstruction of the Toronto Blue Jays Spring Training facilities at the Englebert Complex and the Stadium at a cost of \$81M. Operating costs for the existing facilities are consistent with previous years. A new 25-year license agreement has been executed.

HVAC replacement at the Hale Center (\$68,500), restroom renovations at the Hale Center, Community Center Exterior Painting (\$32,000), roof replacement at Martin Luther King, Jr. Recreation Center (\$120,000) and renovations to the Dunedin Golf Club cart barn (\$200,000) are the major operating and capital expenditures included in the FY 2018 Budget.



DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Administration Division	5.85	5.85	5.85	5.85	0.00
Parks	27.69	28.00	28.20	28.20	0.00
Recreation Division	38.46	34.69	39.04	37.52	-1.52
Golf	0.00	0.00	0.00	0.00	0.00
Marina	2.57	2.60	2.55	2.55	0.00
Stadium	0.00	0.00	0.00	0.00	0.00
Total FTEs	74.57	71.14	75.64	74.12	-1.52

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	2,766,128	2,902,058	3,052,800	3,068,400	1%
Benefits	977,973	1,049,988	1,044,600	1,025,400	-2%
Operating	3,269,298	3,284,063	3,573,800	3,918,200	10%
Capital	326,099	2,190,697	474,900	81,765,500	17117%
Other	8,707,086	1,313,495	1,078,700	8,791,700	715%
Expense Cash Flow Subtotal	\$ 16,046,584	\$ 10,740,301	\$ 9,224,800	\$ 98,569,200	969%
Depreciation	\$ 64,193	\$ 55,251	\$ 76,000	\$ 88,200	100%
Elim. Of Principal Pymts.	\$ -	\$ -	\$ -	\$ -	0%
Elimination of Capital	\$ (188,201)	\$ (493,046)	\$ (37,500)	\$ (112,500)	100%
Total	\$ 15,922,576	\$ 10,302,506	\$ 9,263,300	\$ 98,544,900	964%

Major Operating (\$25,000 or more)

Contracted Instructors	\$ 257,600	General Fund
Electricity	\$ 311,900	General Fund
Ext. Facil. Painting- Comm. Ctr.	\$ 32,000	General Fund
Community Center Parking Lot	\$ 60,000	General Fund
Roof Replacements- Hale Ctr.	\$ 120,000	General Fund
HVAC Replacements- Hale Ctr.	\$ 68,500	General Fund
Contractual Landscape Maint.	\$ 42,000	General Fund
Exotic/Invasive Removal	\$ 35,000	General Fund
Palm Tree Trimming	\$ 40,000	General Fund
Tree Pruning & Removal	\$ 30,000	General Fund
Water, Sewer, Sanitation	\$ 103,200	General Fund
Bridges/Boardwalks Replace & Repair	\$ 25,000	General Fund
Turf Supplies/Mulch	\$ 40,000	General Fund
Park Amenities	\$ 40,000	General Fund
Professional Services	\$ 60,000	Stadium Fund
Grandstand Repairs/Seal Coating	\$ 50,000	Stadium Fund
Ad Valorem Property Tax	\$ 92,700	Stadium Fund
Government Services Allocation	\$ 37,200	Marina Fund

Major Capital (\$25,000 or more)

Parks Restroom Renovations	\$	25,000	Penny Fund
New Dog Park	\$	150,000	Penny Fund
Bridges/Boardwalks Replace & Repair	\$	42,000	Penny Fund
Playground Equipment Replacement	\$	140,000	Penny Fund
Cart Barn at Dunedin Golf Course	\$	200,000	Penny Fund
Stadium & Englebert Reconstruction	\$	81,000,000	Stadium Fund
Marina Dredging	\$	112,500	Marina Fund
Vericutter/Vacuum	\$	30,000	General Fund

Major Other (\$25,000 or more)

Pymt. of Interfund Loan to Penny for OLL	\$	415,200	Impact Fee Fund
Debt Service on Series 2012/Stadium	\$	415,300	Stadium Fund
Debt Issuance Costs	\$	1,620,000	Stadium Fund
Debt Service Series 2006/Comm. Ctr.	\$	668,200	Penny Fund

DEPARTMENT EXPENSES SUMMARY BY DIVISION

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Administration					
Personnel					
Salaries	371,568	390,602	397,700	409,300	3%
Benefits	101,405	109,288	108,100	113,500	5%
Operating	52,592	56,404	62,200	70,800	14%
Capital	-	-	-	-	0%
Other	86,973	-	-	-	0%
Total Expenditures	\$ 612,538	\$ 556,294	\$ 568,000	\$ 593,600	5%
Parks					
Personnel					
Salaries	1,039,180	1,083,323	1,067,600	1,093,800	2%
Benefits	424,550	449,131	479,500	435,500	-9%
Operating	1,010,699	974,895	1,068,200	1,137,100	6%
Capital	73,897	1,659,999	372,700	387,000	4%
Other	54,731	7,859	10,000	425,200	4152%
Total Expenditures	\$ 2,603,057	\$ 4,175,207	\$ 2,998,000	\$ 3,478,600	16%
Recreation					
Personnel					
Salaries	1,194,804	1,267,498	1,408,500	1,382,400	-2%
Benefits	397,312	437,603	401,900	417,700	4%
Operating	1,443,023	1,476,456	1,632,600	1,941,500	19%
Capital	53,051	37,652	56,700	59,500	5%
Other	7,300,775	543,382	652,600	668,200	2%
Total Expenditures	\$ 10,388,965	\$ 3,762,591	\$ 4,152,300	\$ 4,469,300	8%

RECREATION DIVISION BY PROGRAM

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Aquatics					
Personnel					
Salaries	143,654	154,029	200,500	188,700	-6%
Benefits	32,512	43,808	26,000	43,000	65%
Operating	105,880	98,073	154,700	112,300	-27%
Capital	27,949	13,580	30,300	23,400	-23%
Other	-	-	-	-	0%
Total Expenditures	\$ 309,995	\$ 309,490	\$ 411,500	\$ 367,400	-11%
Athletics					
Personnel					
Salaries	101,612	101,921	108,600	111,100	2%
Benefits	28,765	27,264	24,300	24,900	2%
Operating	81,050	83,030	91,500	89,100	-3%
Capital	2,169	3,215	4,000	4,000	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 213,596	\$ 215,430	\$ 228,400	\$ 229,100	0%
Community Ctr.					
Personnel					
Salaries	272,765	304,801	326,400	335,900	3%
Benefits	111,836	131,528	128,600	132,500	3%
Operating	574,643	572,942	619,600	746,200	20%
Capital	15,499	15,941	14,500	17,900	23%
Other	7,300,775	543,382	652,600	668,200	2%
Total Expenditures	\$ 8,275,518	\$ 1,568,594	\$ 1,741,700	\$ 1,900,700	9%
MLK Ctr.					
Personnel					
Salaries	128,134	142,873	155,800	159,400	2%
Benefits	56,901	62,427	62,900	66,600	6%
Operating	229,639	227,208	231,800	238,400	3%
Capital	4,145	-	-	7,100	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 418,819	\$ 432,508	\$ 450,500	\$ 471,500	5%
Hale Activity Ctr.					
Personnel					
Salaries	113,522	129,724	128,800	167,700	30%
Benefits	34,568	34,014	33,800	43,700	29%
Operating	213,672	231,722	210,900	434,200	106%
Capital	-	-	-	1,100	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 361,762	\$ 395,460	\$ 373,500	\$ 646,700	73%
Nature Ctr.					
Personnel					
Salaries	11,057	13,487	28,100	22,300	-21%
Benefits	1,528	1,664	3,200	1,500	-53%
Operating	26,376	27,349	29,500	31,300	6%
Capital	-	-	-	-	100%
Other	-	-	-	-	0%
Total Expenditures	\$ 38,961	\$ 42,500	\$ 60,800	\$ 55,100	-9%

Recreation Division by Cost Center						
	ACTUAL	ACTUAL	BUDGET	BUDGET	%	
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE	
Registration						
Personnel						
Salaries	72,641	75,556	84,800	79,700	-6%	
Benefits	27,566	30,089	32,700	32,700	0%	
Operating	55,645	72,004	75,700	60,600	-20%	
Capital	-	4,916	1,900	-	100%	
Other	-	-	-	-	0%	
Total Expenditures	\$ 155,852	\$ 182,565	\$ 195,100	\$ 173,000	-11%	
Special Events						
Personnel						
Salaries	89,850	91,602	103,300	103,500	0%	
Benefits	33,667	32,921	22,300	24,800	11%	
Operating	95,346	97,947	128,300	141,500	10%	
Capital	3,289	-	6,000	6,000	0%	
Other	-	-	-	-	0%	
Total Expenditures	\$ 222,152	\$ 222,470	\$ 259,900	\$ 275,800	6%	
Youth Services						
Personnel						
Salaries	261,569	253,505	272,200	214,100	-21%	
Benefits	69,969	73,888	68,100	48,000	-30%	
Operating	60,772	66,181	90,600	87,900	-3%	
Capital	-	-	-	-	0%	
Other	-	-	-	-	0%	
Total Expenditures	\$ 392,310	\$ 393,574	\$ 430,900	\$ 350,000	-19%	

Stirling Links Golf Course

Personnel						
Salaries	-	-	-	-	0%	
Benefits	-	-	-	-	0%	
Operating	-	-	-	-	100%	
Capital	10,950	-	8,000	6,500	-19%	
Other	-	-	-	-	0%	
Total Expenditures	\$ 10,950	\$ -	\$ 8,000	\$ 6,500	-19%	

Dunedin Golf Club

Personnel						
Salaries	-	-	-	-	0%	
Benefits	-	-	-	-	0%	
Operating	-	-	-	153,200	100%	
Capital	-	-	-	200,000	100%	
Other	-	-	-	-	0%	
Total Expenditures	\$ -	\$ -	\$ -	\$ 353,200	100%	

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Marina					
Personnel					
Salaries	133,342	142,564	145,300	149,200	3%
Benefits	46,959	50,885	49,800	54,500	9%
Operating	129,249	109,280	149,000	134,900	0%
Capital	188,201	493,046	37,500	112,500	200%
Other	-	4,341	-	-	0%
Expense Cash Flow Subtotal	\$ 497,751	\$ 800,116	\$ 381,600	\$ 451,100	18%
Depreciation	64,193	55,251	76,000	88,200	100%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(188,201)	(493,046)	(37,500)	(112,500)	100%
Total Expenses	\$ 373,743	\$ 362,321	\$ 420,100	\$ 426,800	2%
To best compare FY 2017 against FY 2018, expenses have been restated in the chart above adding depreciation, elimination of principal debt payments, and elimination of capital. Prior to FY 2018, these costs were booked at year-end.					
Dunedin Fine Arts Center					
Personnel					
Salaries	-	-	-	-	0%
Benefits	-	-	-	-	0%
Operating	90,278	86,861	73,900	78,100	6%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 90,278	\$ 86,861	\$ 73,900	\$ 78,100	6%
Dunedin Historical Museum					
Personnel					
Salaries	-	-	-	-	0%
Benefits	-	-	-	-	0%
Operating	23,870	22,967	23,500	24,900	6%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ 23,870	\$ 22,967	\$ 23,500	\$ 24,900	6%
Stadium					
Personnel					
Salaries	27,234	18,071	33,700	33,700	0%
Benefits	7,747	3,081	5,300	4,200	-21%
Operating	519,587	557,200	564,400	377,700	-33%
Capital	-	-	-	81,000,000	100%
Other	1,264,607	757,913	416,100	7,698,300	1750%
Total Expenditures	\$ 1,819,175	\$ 1,336,265	\$ 1,019,500	\$ 89,113,900	8641%
TOTAL DEPARTMENT EXPENSES	\$ 15,922,576	\$ 10,302,506	\$ 9,263,300	\$ 98,544,900	964%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
Grants	51,558	18,598	14,000	23,500	68%
Charges for Service	1,472,654	1,552,924	1,436,000	1,025,000	-29%
Special Events	128,270	132,247	133,000	136,000	2%
Contributions	46,729	63,513	41,800	43,500	4%
Rent	4,120	30,324	29,100	30,200	4%
City Funds	4,463,726	4,697,855	5,297,200	6,105,600	15%
Total General Fund	6,167,057	6,495,461	6,951,100	7,363,800	6%
Stadium Fund					
Grants	797,984	624,162	500,000	500,000	0%
Charges for Service	322,045	339,432	321,000	300,000	-7%
Misc. Revenue	33,653	49,671	31,500	44,100	40%
Other/Transfers	403,634	323,000	167,000	5,763,000	3351%
Revenue Bonds	-	-	-	76,843,800	100%
Total Stadium Fund	1,557,316	1,336,265	1,019,500	83,450,900	8085%
Impact Fee Fund					
Impact Fees	10,626	-	-	415,200	100%
Total Impact Fee Fund	10,626	-	-	415,200	100%
Penny Fund					
Intergovernmental	7,649,607	2,108,459	872,600	6,888,200	689%
Total Penny Fund	7,649,607	2,108,459	872,600	6,888,200	689%
Parks/Rec. Capital Fund					
Impact Fees	164,227	-	-	-	0%
Total Parks/Rec. Capital Fund	164,227	-	-	-	0%
Marina Fund					
Charges for Service	373,743	362,321	420,100	426,800	2%
Total Marine Fund	373,743	362,321	420,100	426,800	2%
TOTAL DEPARTMENT FUNDING	\$ 15,922,576	\$ 10,302,506	\$ 9,263,300	\$ 98,544,900	964%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ESTIMATED FY 2017	BUDGET FY 2018
Annual attendance at Community Center Fitness Room	39,404	40,376	40,000	41,078	40,000
Annual shelter reservations	747	702	700	731	720
Transient slip rentals	280	267	285	274	300
Resident boat ramp use	1300	1351	1320	1358	1390
Non-resident boat ramp use	140	187	140	198	190

FY 2018 GOALS AND OBJECTIVES

- GOAL 1: Expand the use of technological and other resources to increase staff efficiency and productivity.**
- Objective 1: Fully integrate RecTrac 3.1 into all Recreation operations including each site maintaining their own activity and facility information, implementing the swipe process for all drop-in activities, and utilizing the facility module for all activity and rental reservations.
 - Objective 2: Expand the opportunities for the community to conduct transactions online such as facility reservations (shelters) and electronic fillable forms.
 - Objective 3: In conjunction with the new City website, design the department webpages to increase user navigation and function.
- GOAL 2: Implement programs to increase awareness, appreciation and stewardship of our natural resources.**
- Objective 1: Identify opportunities for tree plantings to increase the City’s tree canopy.
 - Objective 2: Research potential partners and funding sources to study the tree canopy through the decades in Dunedin and identify trends.
 - Objective 3: Implement new outreach nature programming opportunities to be conducted throughout the school year.
 - Objective 4: Develop new programs to familiarize citizens to Hammock Park and educate them on our natural ecosystems.
- GOAL 3: Ensure programs and facilities meet the wants and the needs of the community and address current trends and issues.**
- Objective 1: Develop a plan as it relates to the Vanech Recreation Complex amenities as a result of the potential Toronto Blue Jays agreement and developments.
 - Objective 2: Develop plans to address various parking issues with relation to various recreation programs, events and facilities including the Community Center, Weaver Park, Downtown.
 - Objective 3: Identify opportunities for new water-based programs.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Expand the use of technological resources to increase efficiency and productivity.**
- Objective 1: Perform RecTrac Activity module training at each recreation center so that staff can maintain the registration database in their own areas.
- STATUS: This is the second phase to the new software upgrade. The complete incorporation of the oversight at each center will continue into next fiscal year.
- Objective 2: Implement the RecTrac software upgrade and subsequent employee training.
- STATUS: New upgrade to the software has been performed. Staff is currently learning the new system.
- Objective 3: Implement the new card swipe RecTrac system at each recreation center and Highlander Pool.
- STATUS: This is another phase 2 of the above software upgrade and will not be completed until next fiscal year.
- Objective 4: Complete the conversion of the Special Event application process to an online application and review.
- STATUS: This project has been delayed and will be incorporated into new Permitting software.
- GOAL 2: Employ a variety of programs and techniques to expand community outreach and engagement.**
- Objective 1: Examine and redesign the department webpages to increase user navigation.
- STATUS: The new website is complete with increased user navigation and streamlined design.
- Objective 2: Develop specialized marketing strategies for specific programs / initiatives depending on the target audience.
- STATUS: This was completed through a variety of campaigns and Facebook listings.
- Objective 3: Expand community awareness of Parks & Recreation as a provider of fitness and wellness opportunities for all ages.
- STATUS: A new "Live Well Dunedin" logo and campaign has been developed. The new marketing materials will be highlighted on the January Parks & Recreation Magazine.
- Objective 4: Implement a variety of free classes and promotional items during Parks & Recreation week in July to encourage new participants to try classes and experience our facilities.
- STATUS: Completed.
- GOAL 3: Supplement the fiscal resources of the department through new revenue sources and partnerships.**
- Objective 1: Develop an internship manual and program giving college students and opportunity for work experience in the field of parks and recreation.
- STATUS: Internship packets and college requirements have been assembled. Staff is working to roll out the program in 2018.
- Objective 2: Develop an agreement retaining the Toronto Blue Jays in Dunedin for Spring Training/Minor League baseball for an additional 25 to 30 years.
- STATUS: A new license agreement has been entered between the Toronto Blue Jays and the City of Dunedin. Grants and funding sources are being secured.
- Objective 3: Increase the occupancy rate of the Dunedin Marina to 90%.
- STATUS: Completed. Recreational slips are at 92% and commercial slips at 100%.

- GOAL 4: Ensure programs and facilities are current, meet the standards of quality, and meet the wants and needs of the community.**
- Objective 1: Increase the City's tree canopy through organized efforts to plant a variety of shade trees.
- STATUS: Working with a Landscape Architect to develop bid documents to conduct tree plantings in open right-of-ways where there is opportunity utilizing the Tree Bank Funds.
- Objective 2: Implement the First Tee program with Billy Casper Golf at the Dunedin Stirling Links golf course.
- STATUS: Completed.
- Objective 3: Offer a variety of community wellness challenges throughout the year to encourage healthy and active lifestyles.
- STATUS: Staff is working on new challenges and programs to 5-2-1-0 and Maintain Don't Gain.
- Objective 4: Develop at least one additional off-shoot program to compliment / expand the After School Program experience.
- STATUS: Completed.
- Objective 5: Research the opportunity for additional outreach nature programming opportunities to be conducted throughout the school year.
- STATUS: Completed.

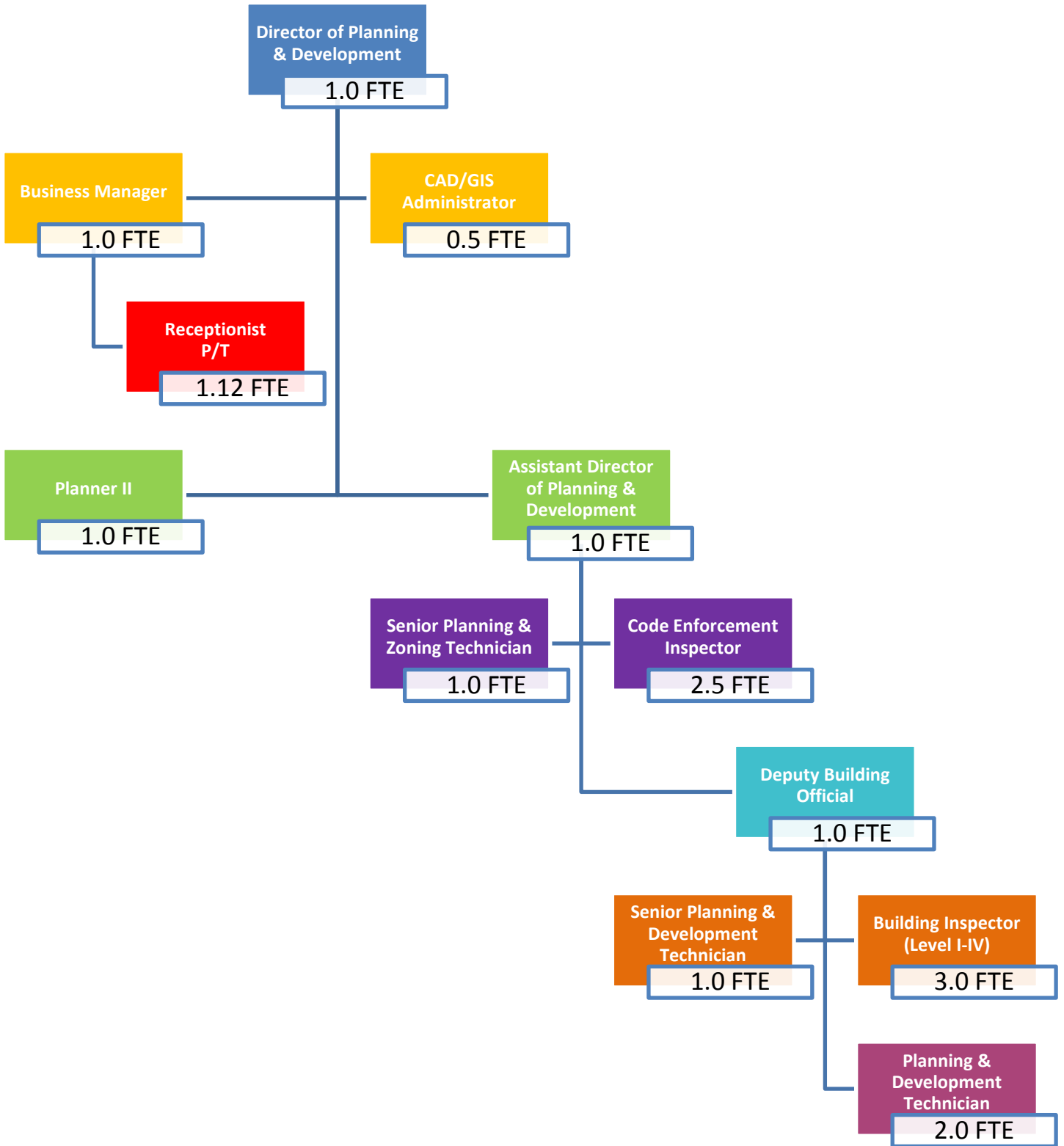


Home of Honeymoon Island

PLANNING & DEVELOPMENT

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

**City of Dunedin
Planning & Development
16.12 FTE**



Department Mission Statement

SHAPE the future with visionary comprehensive planning. REVITALIZE with creative planning solutions. IMPROVE with vigorous inspection programs. CARE for people with special needs.

Current Services Summary

The Planning & Development Department is responsible for Comprehensive Plan management, administration of Dunedin's Land Development Code, enforcement and administration of the Florida Building Code, enforcement and administration of the International Property Maintenance Code, and the implementation of Dunedin's 2005 Visioning Plan to include corridor planning. The Department of Planning & Development is composed of two Divisions: Building and Planning/Development. The Planning/Development Division has three programs: Code Enforcement, Planning, and Zoning.

The Building Division requires that residential, commercial, and industrial structures are properly constructed and meet all local, state, and federal requirements through a process of construction-related building permit applications, plan review, and inspections.

The Planning & Development Division is charged with implementing some of the City's important planning documents including:

- Dunedin Visioning 2005;
- Corridor studies for the City's commercial districts; and
- The Dunedin 2025 Comprehensive Plan.

The Zoning Division is primarily responsible for short-range planning and implementation of the City's Land Development Regulations to control development or redevelopment on a citywide basis. Code Enforcement protects the health, safety, and welfare of Dunedin residents by addressing a range of property maintenance issues that are identified through proactive inspections by code enforcement personnel or through complaints from the general public.

The Planning & Development Department also is responsible for the contractual agreement with the Pinellas County Sheriff's Office to provide law enforcement services within the City. In addition to traditional policing services, the contract provides for a Community Policing Program, extra duty traffic enforcement deputies, and 680 hours of coverage for special events/security. The contract is managed and overseen for the City by the Director of Planning and Development.

Budget Highlights, Service Changes and Proposed Efficiencies

Building permits, and related revenues, are expected to remain strong in 2018 in support of the Building Division special revenue fund created in 2017. Personnel costs reflect elimination of 0.5 FTE of an Administrative Coordinator that was formerly split with the Economic & Housing Development program. This position is now dedicated to Economic & Housing Development and CRA. It also includes the addition of a 0.5 FTE for a part-time Code Enforcement Inspector to focus on Business Tax Receipt (BTR) collections and the addition of a 1.0 FTE Planner II position. The part time Code Enforcement position can more than pay for itself through better BTR revenue management. The Planner position will focus on transportation planning and an update of the Comprehensive Plan. Also in 2018, the Department is expected to be heavily involved in implementing the City's new ERP software, the 2017 Visioning process and the Comprehensive Plan update outreach in FY 2018.

The Department continues to advocate for online permitting to drive efficiency through technology. The former solution has failed to meet the requirements of putting the Florida Building Code in an online format. The Department is shifting online permitting efforts to a new ERP system. Online permitting services and automation will reduce the number of visitors to the Department, enhancing the productivity of existing staff. Electronic plan review capabilities will reduce expenditures on personnel and operating supplies. Inspectors will enter inspection results in the field in real time, reducing duplicate entry and allowing for more time spent in the field. In addition, Code Enforcement Inspectors will be able to start cases and print notices in the field.

In FY 2018, oversight of the contract to provide law enforcement services was moved to the Human Resources & Risk Management Department. Historical costs associated with this program have been removed from this Department for comparison purposes, but can be found in the Human Resources and Risk Management Department.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Planning & Development	14.52	6.32	6.42	7.42	1.00
Building Services	0.00	8.70	8.70	8.70	0.00
Total FTEs	14.52	15.02	15.12	16.12	1.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Personnel					
Salaries	766,642	815,746	853,200	947,200	11%
Benefits	237,853	273,303	277,800	310,900	12%
Operating	194,175	249,122	421,700	457,900	9%
Capital	2,504	8,973	-	1,500	0%
Other	242	2,250	10,000	100,000	100%
Total Expenditures	\$ 1,201,416	\$ 1,349,394	\$ 1,562,700	\$ 1,817,500	16%

Major Operating (\$25,000 or more)

Community Visioning USF Partnership	\$ 70,000	General Fund
Post Community Visioning	\$ 25,000	General Fund
Legal Ads	\$ 25,500	General Fund
Inspection or Plans Review Contractual Services	\$ 25,000	Building Fund
ERP Software	\$ 37,100	Building Fund
Government Services	\$ 84,000	Building Fund
Patrol Hours for Special Events	\$ 30,600	General Fund
Electricity	\$ 28,200	General Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Planning & Development					
Personnel					
Salaries	766,642	308,408	334,900	410,800	23%
Benefits	237,853	110,468	109,800	123,600	13%
Operating	194,175	146,990	182,700	245,200	34%
Capital	2,504	-	-	1,500	0%
Other	242	2,250	-	100,000	0%
Total Expenditures	\$ 1,201,416	\$ 568,116	\$ 627,400	\$ 881,100	40%
Building Services					
Personnel					
Salaries	-	507,338	518,300	536,400	3%
Benefits	-	162,835	168,000	187,300	11%
Operating	-	102,132	239,000	212,700	-11%
Capital	-	8,973	-	-	0%
Other	-	-	-	-	0%
Total Expenditures	\$ -	\$ 781,278	\$ 925,300	\$ 936,400	1%
TOTAL DEPARTMENT EXPENDITURE	\$ 1,201,416	\$ 1,349,394	\$ 1,552,700	\$ 1,817,500	17%
FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund					
Licenses & Permits	1,162,285	1,349,394	130,000	150,000	15%
Charges for Service	39,131	-	36,500	10,000	-73%
Fines	-	-	310,000	400,000	29%
Rent	-	-	150,900	95,000	-37%
City Funds	-	-	-	226,100	100%
Total General Fund	1,201,416	1,349,394	627,400	881,100	40%
Building Fund					
Licenses & Permits	-	-	925,300	936,400	1%
Total Building Fund	-	-	925,300	936,400	1%
TOTAL DEPARTMENT FUNDING	\$ 1,201,416	\$ 1,349,394	\$ 1,552,700	\$ 1,817,500	17%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Permits Issued	6,983	4,811	7,000	4,864	4,800
Permit Valuation	\$ 174,880,139	\$ 107,719,588	\$ 175,000,000	\$ 133,359,816	\$ 100,000,000
Building Inspections	10,919	12,064	11,000	12,650	12,000
Business Tax License *	2,174	2,843	2,200	2,984	2,500
Code Enforcement Inspections	1,418	2,560	1,500	2,345	2,000

*FY 2018 BTR based on adding PT CE Inspector

FY 2018 GOALS AND OBJECTIVES

- GOAL 1: Continue Long-Term Planning.**
 Objective 1: Complete the 2017 Visioning exercise.
 Objective 2: Begin comprehensive plan overhaul.

- GOAL 2: Promote Environmental Sustainability in the Comp Plan.**
 Objective 1: Require new City buildings to be solar powered.
 Objective 2: Require new construction to be solar ready.

- GOAL 3: Provide a web based public portal for development proposals.**
 Objective 1: Simplify development documents sent to the public.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Transition to online permitting while still maintaining a high level of customer service.**
 Objective 1: Viewpoint full implementation.
 STATUS: Online permitting will be part of the new Tyler ERP.
 Objective 2: ESRI (GIS) full implementation.
 STATUS: Completed.

- GOAL 2: Begin comprehensive plan update.**
 Objective 1: Plan / start the City's next visioning exercise.
 STATUS: Completed.
 Objective 2: Outreach to the community.
 STATUS: TBD

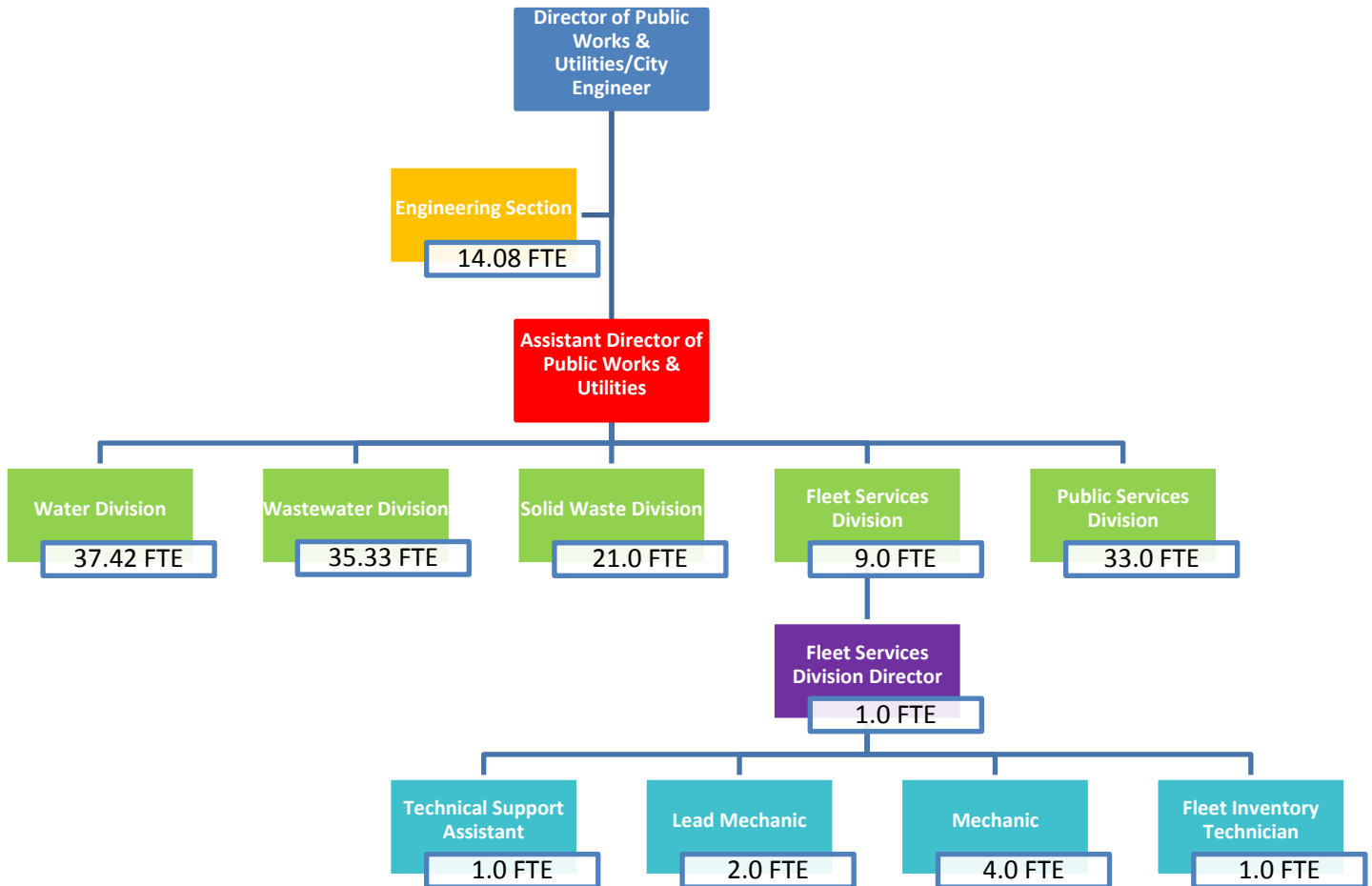
- GOAL 3: Provide a web based public portal for development proposals.**
 Objective 1: Simplify development documents sent to the public.
 STATUS: Phase I - "Project Pipeline" is up and running on the City's website.



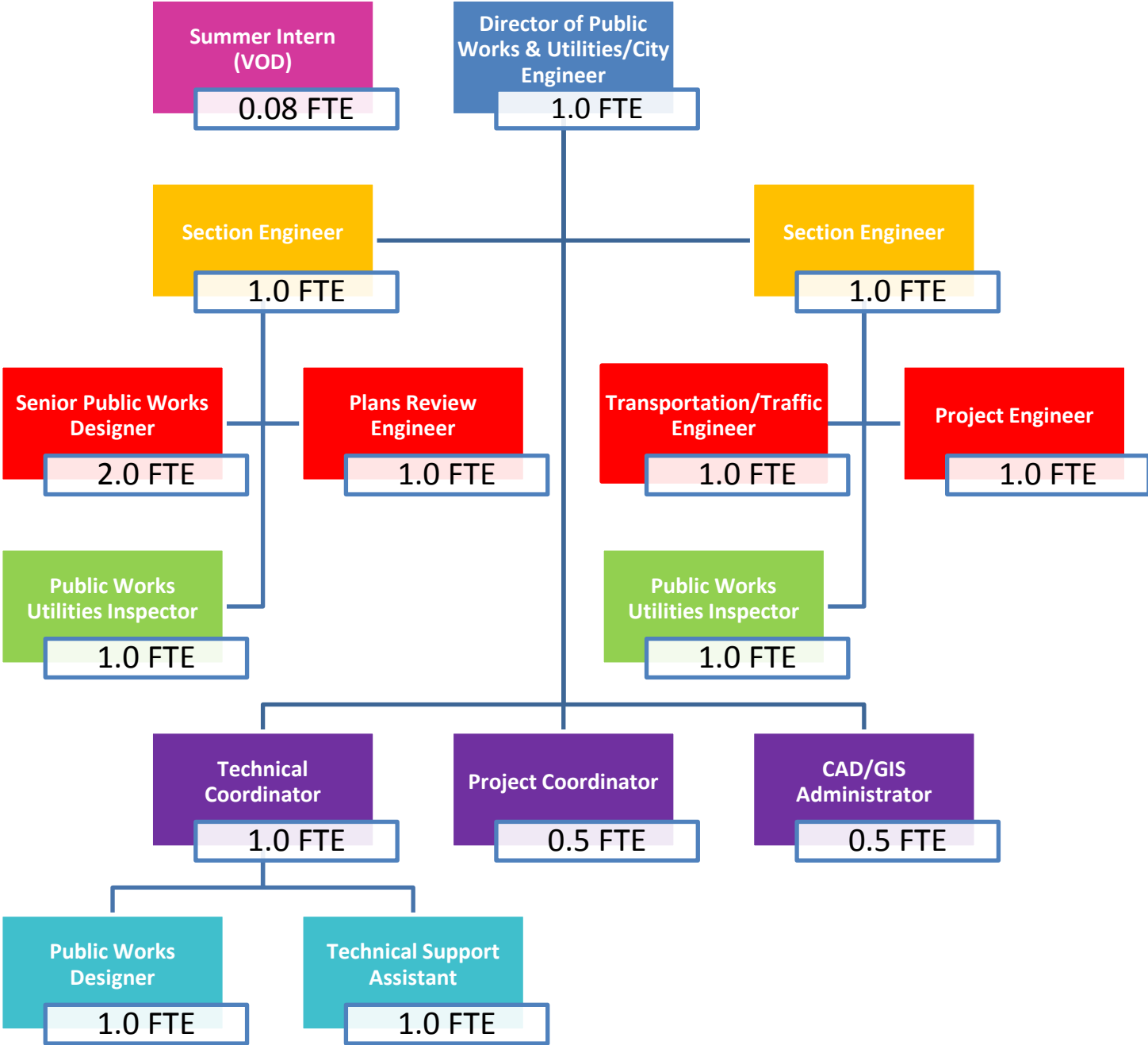
PUBLIC WORKS

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

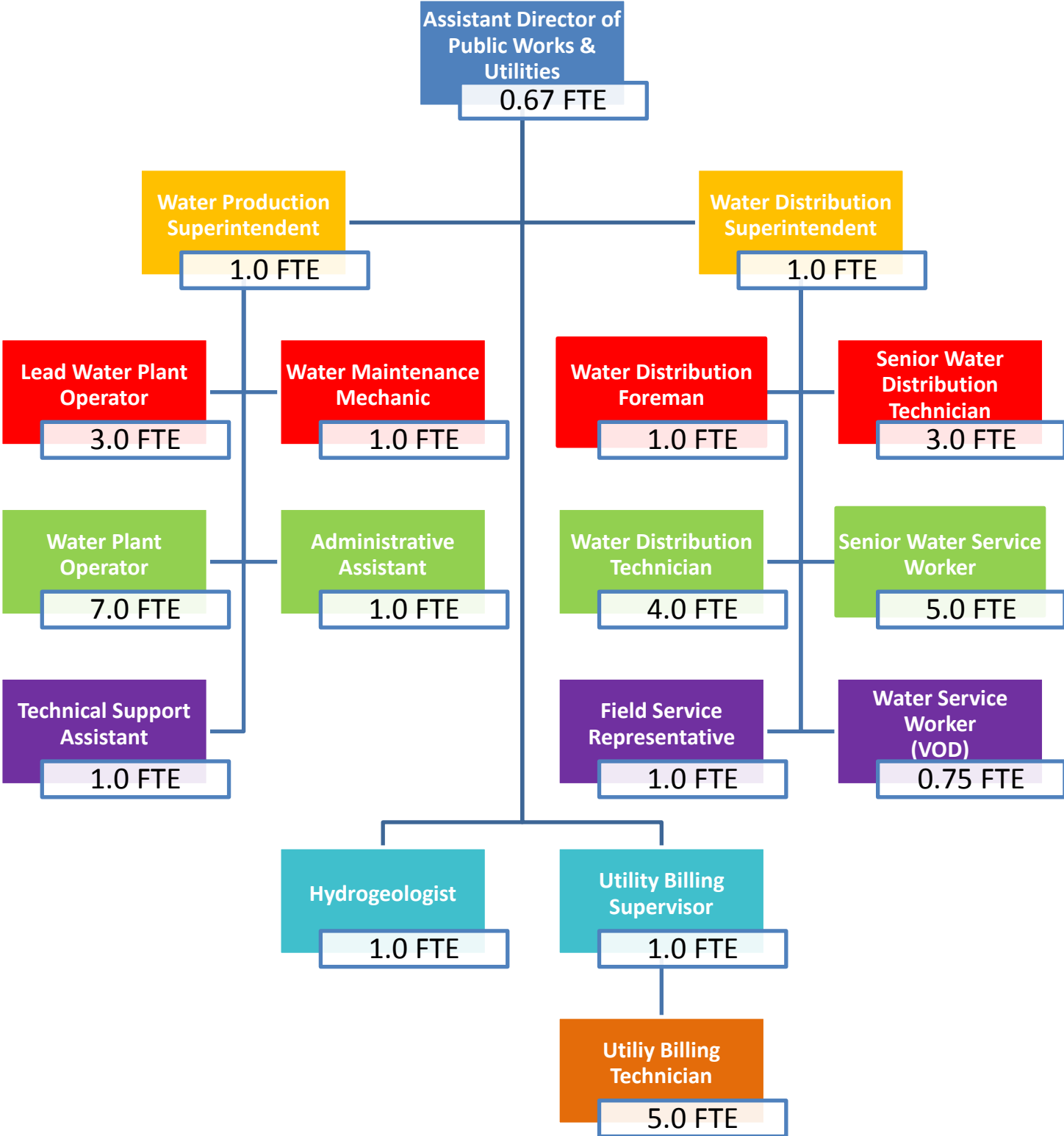
**City of Dunedin
Public Works & Utilities
149.83 FTE**



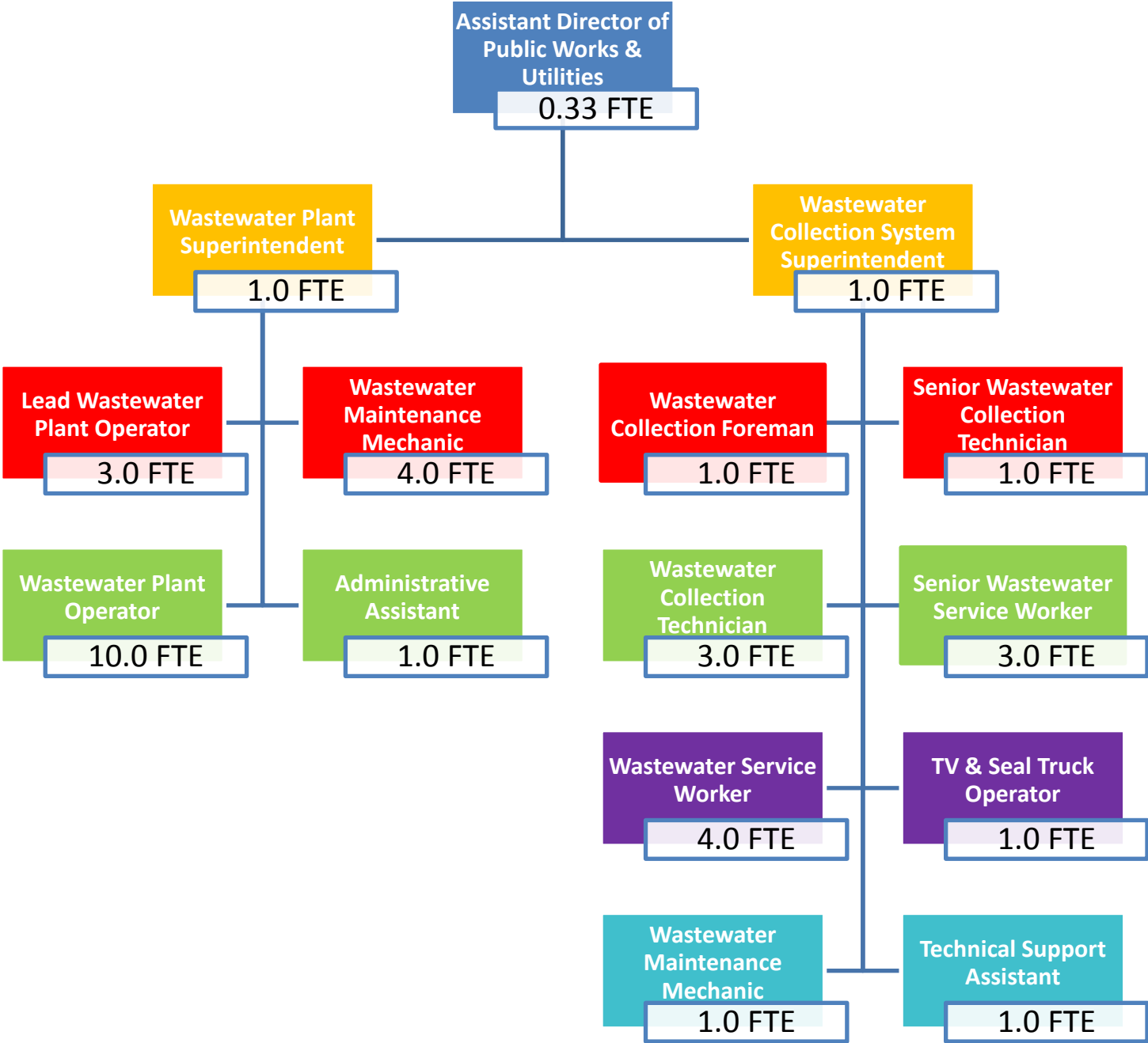
**City of Dunedin
Public Works & Utilities
Engineering Section
14.08 FTE**



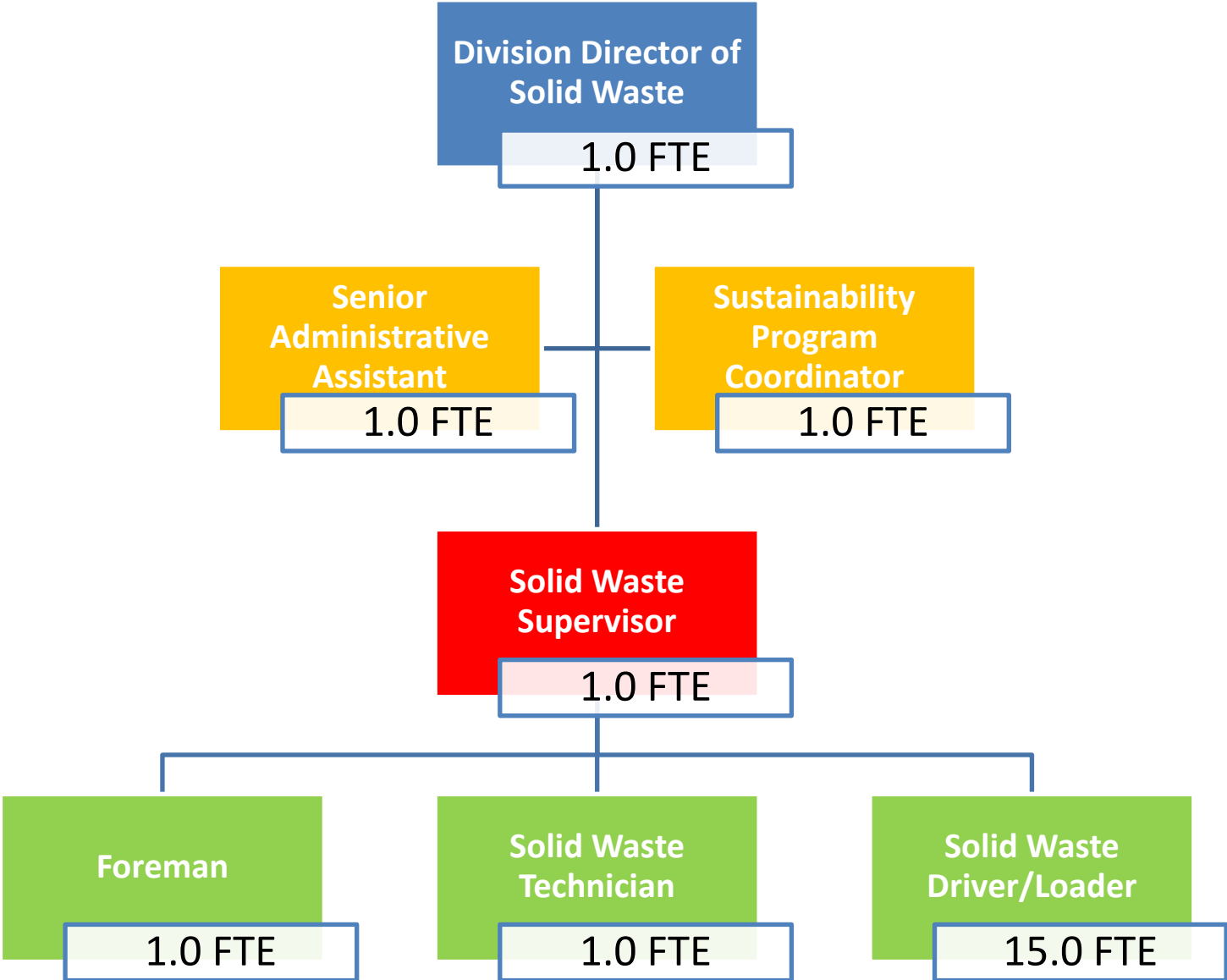
**City of Dunedin
Public Works & Utilities
Water Division
37.42 FTE**



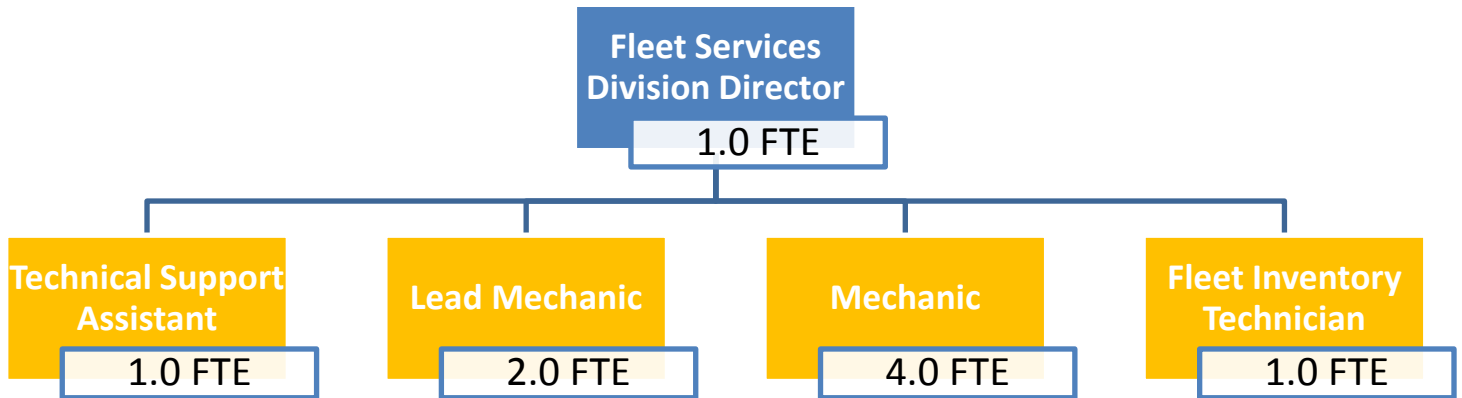
City of Dunedin
Public Works & Utilities
Wastewater Division
35.33 FTE



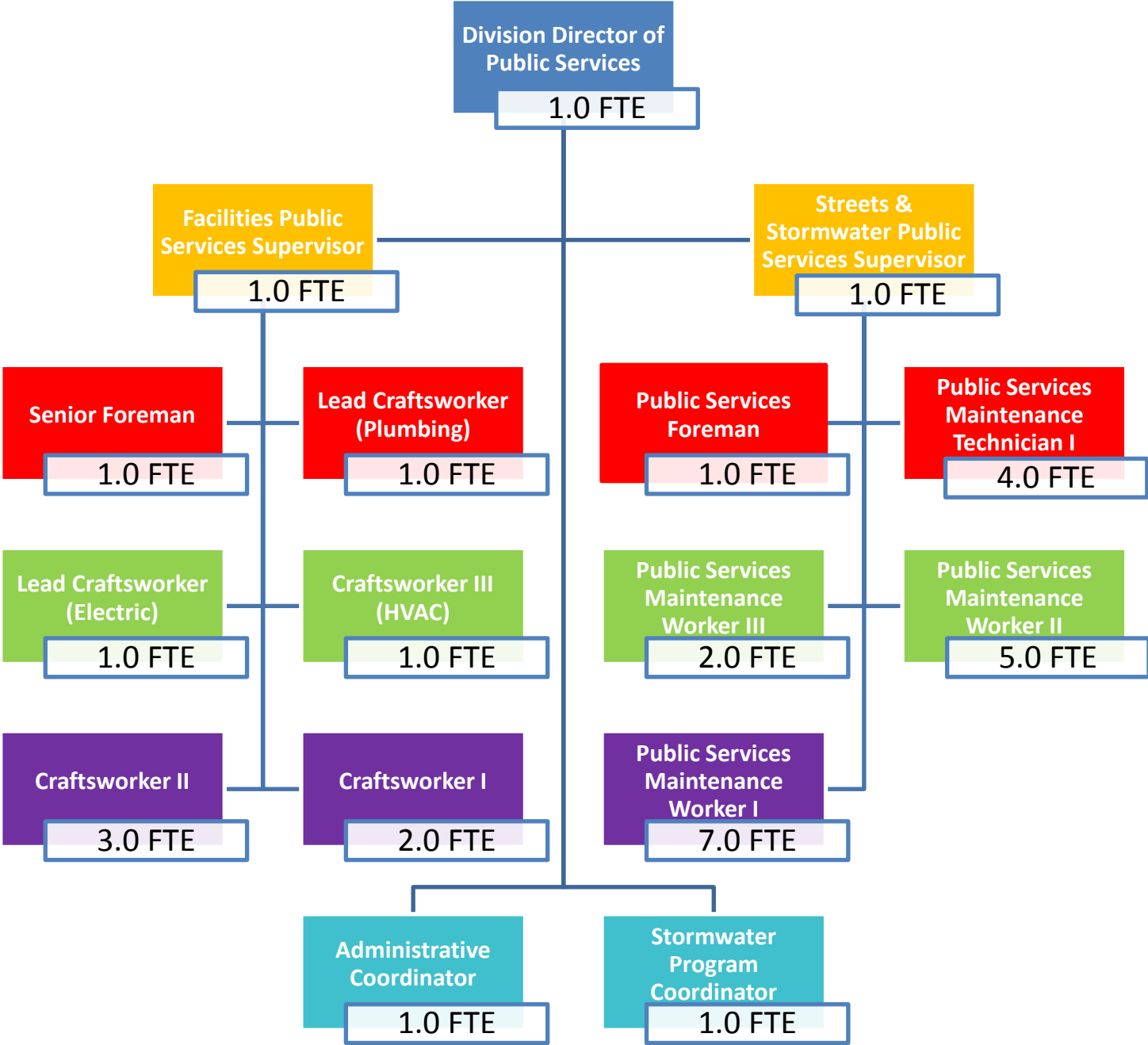
City of Dunedin
Public Works & Utilities
Solid Waste Division
21.0 FTE



City of Dunedin
Public Works & Utilities
Fleet Services Division
9.0 FTE



City of Dunedin
Public Works & Utilities
Public Services Division
33.0 FTE



Department Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Assure regulatory compliance of permitted facilities. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager. It also coordinates the Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system and meets all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. This Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1,300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed of rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater

Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives. The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicle and other rolling stock equipment-related services to Dunedin City departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees with a single facility that is centrally located to best serve its customers. The City's fleet consists of 302 pieces, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of City-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City’s right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of 370,000 + square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service based on their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHG
Engineering & Admin. Section	14.50	14.08	14.08	14.08	0.00
Water Division	36.67	37.17	37.17	37.42	0.25
Wastewater Division	35.33	35.33	35.33	35.33	0.00
Solid Waste Division	21.00	21.00	21.00	21.00	0.00
Fleet Division	8.50	8.50	9.00	9.00	0.00
Public Services Division	32.00	33.00	33.00	33.00	0.00
Total FTEs	148.00	149.08	149.58	149.83	0.00

DEPARTMENT EXPENSE SUMMARY BY SECTION & DIVISION

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHG
Engineering					
Personnel					
Salaries	825,653	904,559	1,002,300	983,200	-2%
Benefits	222,511	267,181	267,200	290,400	9%
Operating	179,242	177,986	187,600	238,600	27%
Capital	8,402	47,269	8,200	1,000	-88%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	1,235,808	1,396,995	1,465,300	1,513,200	3%
Depreciation	-	-	14,600	13,200	-10%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(8,402)	(47,269)	(8,200)	(1,000)	-88%
Total Expenses	1,227,406	1,349,726	1,471,700	1,525,400	4%
Water					
Personnel					
Salaries	1,684,548	1,788,656	1,806,000	1,900,500	5%
Benefits	630,773	714,423	700,900	750,400	7%
Operating	2,676,808	3,344,459	2,993,200	3,146,000	5%
Capital	51,639	986,890	2,923,500	5,605,000	92%
Other	2,750	275	2,500	482,500	100%
Expense Cash Flow Subtotal	5,046,518	6,834,703	8,426,100	11,884,400	41%
Depreciation	1,985,390	1,992,841	1,914,200	1,961,400	2%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(51,639)	(986,890)	(2,923,500)	(5,605,000)	92%
Total Expenses	6,980,269	7,840,654	7,416,800	8,240,800	11%
Wastewater					
Personnel					
Salaries	1,558,608	1,579,946	1,747,700	1,802,700	3%
Benefits	547,988	601,444	587,600	698,800	19%
Operating	3,697,189	3,457,803	3,749,900	4,393,600	17%
Capital	648,738	570,397	3,979,500	1,867,000	-53%
Other	598,512	540,709	1,476,700	1,457,300	-1%
Expense Cash Flow Subtotal	7,051,035	6,750,299	11,541,400	10,219,400	-11%
Depreciation	1,847,816	1,700,572	2,071,200	2,381,900	15%
Elim. Of Principal Pymts.	(887,002)	(914,721)	(942,400)	(970,200)	3%
Elimination of Capital	(648,738)	(570,397)	(3,979,500)	(1,867,000)	-53%
Total Expenses	7,363,111	6,965,753	8,690,700	9,764,100	12%

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHG
Solid Waste					
Personnel					
Salaries	869,335	910,552	958,800	962,000	0%
Benefits	375,594	419,278	404,600	441,000	9%
Operating	3,417,206	3,091,347	3,075,700	3,635,200	18%
Capital	62,046	848,452	876,300	481,300	-45%
Other	520,000	8,382	145,700	277,400	90%
Expense Cash Flow Subtotal	5,244,181	5,278,011	5,461,100	5,796,900	6%
Depreciation	55,726	139,887	400,000	487,800	22%
Elim. Of Principal Pymts.	-	-	(134,400)	(136,600)	2%
Elimination of Capital	(62,046)	(848,452)	(876,300)	(481,300)	-45%
Total Expenses	5,237,861	4,569,446	4,850,400	5,666,800	17%
Fleet					
Personnel					
Salaries	453,007	412,397	434,000	450,500	4%
Benefits	150,819	146,853	136,900	182,500	33%
Operating	1,092,401	917,805	1,190,400	1,181,000	-1%
Capital	1,194,834	731,945	1,620,100	2,125,100	31%
Other	3,520	7,540	130,200	131,100	1%
Expense Cash Flow Subtotal	2,894,581	2,216,540	3,511,600	4,070,200	16%
Depreciation	1,072,757	946,570	992,000	1,153,100	16%
Elim. Of Principal Pymts.	(310,828)	(104,349)	(120,900)	(122,900)	2%
Elimination of Capital	(1,194,834)	(731,945)	(1,620,100)	(2,125,100)	31%
Total Expenses	2,461,676	2,326,816	2,762,600	2,975,300	8%
Public Services					
Personnel					
Salaries	1,261,019	1,286,807	1,451,600	1,507,000	4%
Benefits	525,380	539,842	545,000	646,700	19%
Operating	2,805,837	3,220,376	4,027,500	4,191,400	4%
Capital	2,096,814	1,659,014	961,000	1,736,400	81%
Other	3,940,620	401,961	858,700	855,400	0%
Expense Cash Flow Subtotal	10,629,670	7,108,000	7,843,800	8,936,900	14%
Depreciation	1,340,533	1,394,137	1,385,000	1,487,200	7%
Elim. Of Principal Pymts.	(299,998)	(408,280)	(448,600)	(457,800)	2%
Elimination of Capital	(1,413,754)	(609,281)	(355,000)	(646,400)	82%
Total Expenses	10,256,451	7,484,576	8,425,200	9,319,900	11%
TOTAL EXPENSES	\$ 33,526,774	\$ 30,536,971	\$ 33,617,400	\$ 37,492,300	12%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
General Fund	1,557,930	1,574,365	1,646,200	1,649,600	0%
Impact Fees Fund	533,145	708,710	472,300	497,300	5%
County Gas Tax Fund	235,202	490,963	210,000	690,000	229%
Penny Fund	-	-	100,000	90,000	-10%
Solid Waste Fund	5,237,861	4,569,446	4,850,600	5,666,800	17%
Water/Wastewater Fund	15,570,786	16,156,133	17,579,200	19,530,300	11%
Stormwater Fund	3,695,256	3,294,650	4,536,500	4,484,500	-1%
Fleet Fund	2,461,676	2,326,816	2,762,600	2,975,300	8%
Facilities Maintenance Fund	4,234,918	1,415,888	1,460,200	1,908,500	31%
TOTAL DEPARTMENT FUNDING	\$ 33,526,774	\$ 30,536,971	\$ 33,617,600	\$ 37,492,300	12%

ENGINEERING & ADMINISTRATION SECTION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Engineering/Administration Division, expenses will increase 4% in FY 2018, primarily due to the inclusion of Professional Services funding (\$25K) in order to perform a Commission requested independent Traffic Study of the Beltrees / Scotsdale area, upon completion of nearby development projects currently under construction. The reorganization of the Engineering Division; which began in FY 2016, has been accomplished through staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy was achieved with no net increase in FTE's. These organizational changes have yielded efficiency gains in service delivery (faster turn around times on plans review), increased numbers of projects advertised and awarded for construction, and better alignment with other Divisions.

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Engineering & Admin. Section	14.50	14.08	14.08	14.08	0.00
Total FTEs	14.50	14.08	14.08	14.08	0.00

Major Operating (\$25,000 or more)

Consulting Services	\$ 25,000	Water/Wastewater Fund
Traffic Study - Beltrees St/Scotsdale	\$ 25,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

none



Wastewater Treatment Plant - Reclaimed Water Ground Storage Tank under construction

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Engineering					
Personnel					
Salaries	825,653	904,559	1,002,300	983,200	-2%
Benefits	222,511	267,181	267,200	290,400	9%
Operating	179,242	177,986	187,600	238,600	27%
Capital	8,402	47,269	8,200	1,000	-88%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 1,235,808	\$ 1,396,995	\$ 1,465,300	\$ 1,513,200	3%
Depreciation	-	-	14,600	13,200	-10%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(8,402)	(47,269)	(8,200)	(1,000)	-88%
Total Expenses	\$ 1,227,406	\$ 1,349,726	\$ 1,471,700	\$ 1,525,400	4%

To best compare FY 2017 against FY 2018, expenses have been restated in the chart above adding depreciation, elimination of principal debt payments, and elimination of capital. Prior to FY 2018, these costs were booked at year-end. Depreciation for FY 2015 is estimated based on analysis of capital assets from FY 2016.

FUNDING SOURCES

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Charges for Service	1,227,406	1,349,726	1,471,700	1,525,400	4%
TOTAL SECTION FUNDING	\$ 1,227,406	\$ 1,349,726	\$ 1,471,700	\$ 1,525,400	4%

PERFORMANCE MEASURES

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Number of projects researched/discussed at DRC meetings	57	41	55	37	50
Number of site/infrastructure plan sets submitted for review	33	45	34	29	30
Percent of reviews performed within the recommended time frame	Not measured	77%	80%	77%	78%



Wastewater Treatment Plant - Reclaimed Water Ground Storage Tank under construction

FY 2018 GOALS AND OBJECTIVES

GOAL 1: Commence Design-Build activities for the Reverse Osmosis WTP Refurbishment Project.

Objective 1: Finalize the Pilot Study and establish a GMP (Guaranteed Maximum Price) for refurbishment of the City's Reverse Osmosis (RO) Water Treatment Plant (WTP). Recommend award of the Construction Phase of the Design-Build contract to the City Commission.

GOAL 2: Execute a SFR (State Revolving Fund) Consultant Contract.

Objective 1: Advertise an RFP, negotiate, and award an SRF Consultant Services Contract to administer and ensure compliance during construction with SRF reimbursement criteria for the RO WTP Refurbishment project.

GOAL 3: ESRI - GIS Data Migration Efforts.

Objective 1: Coordinate with IT to obtain dedicated ESRI Server space in order to continue efforts to migrate geographic information data and attributes of our infrastructure assets and parcel data in order to leverage ESRI Platform capabilities and functionality City-wide.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

GOAL 1: Prepare Progressive Design Build RFP for Water Plant.

Objective 1: Coordinate with Water Plant operational staff to insure Master Plan recommendations are addressed in RFP/RFQ Design Build advertisement and project team selection.

STATUS: Design-Build firm, Black & Veatch (B&V), has been awarded the contract for a Phase I Pilot Study, and development of a GMP (Guaranteed Maximum Price) for refurbishment of the City's Reverse Osmosis (RO) Water Treatment Plant (WTP). An NTP has been issued to B&V and they have commenced work on the Phase I effort.

GOAL 2: Oversee the construction of the Lakewood Estates Drainage project.

Objective 1: Administer the successful construction of this SWFWMD cooperatively funded \$4.63M Lakewood Estates project.

STATUS: Construction of this project is nearing completion, which is well in advance of the contract duration end date of March 2018, in accordance with the approved SWFWMD Cooperative Funding Agreement.

GOAL 3: Complete the implementation of the Division Restructuring.

Objective 1: Fill remaining two Division position vacancies in order to improve CIP delivery.

STATUS: Prior Division vacancies have been filled. A recent vacancy of the Transportation-Traffic /Project Engineer position will be advertised prior to the end of the 2017 calendar year.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the personnel budget, a 0.75 FTE Variable on Demand Water Service Worker position was added in FY 2018. In addition 0.5 FTE of the Budget Analyst was moved to the General Fund in the Finance Department for the position's funding to better reflect the nature of duties, supporting all city departments.

Within the Water Division, electricity, chemicals, and operating expenses are projected to remain flat in FY 2018. The City has submitted for the renewal of the Water Use Permit (WUP) to the Southwest Water Management District (SWFWMD). The previous WUP was received in 2007 and the City has requested a 20 year WUP during the current permit submittal process.

The Water/Wastewater Master Plan is moving forward with a Design-Build contractor being chosen. After negotiations are complete and a contract is awarded by the Commission, piloting will commence and be completed within a year. Staff will be applying for State Revolving Fund (SRF) instead of conventional bonds to fund the long term debt associated with this project, and hiring a consultant to ensure compliance with the SRF requirements.

The City's water impact fee rates will be adjusted for the first time on October 1, 2017 following the Construction Cost Index published by the Engineering News-Record. Existing impact fees will be used to pay down existing bond debt as a 2016 study determined that \$1.8M of existing debt was eligible for water and sewer impact fee expenditures, based on the number of debt financed projects that increased system capacity.



Greensand filter media replacement project



DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Water Administration	3.33	3.33	3.33	3.33	0.00
Water Production	12.00	12.00	12.00	12.00	0.00
Water Distribution	15.00	15.00	15.00	15.75	0.75
Utility Billing	6.34	6.84	6.84	6.34	-0.50
Total FTEs	36.67	37.17	37.17	37.42	0.25

Major Operating (\$25,000 or more)

Municode Services	\$ 25,000	Water/Wastewater Fund
Merchant Services	\$ 54,000	Water/Wastewater Fund
Billing Postage	\$ 76,000	Water/Wastewater Fund
Government Services Allocation	\$ 586,800	Water/Wastewater Fund
R&M for Admin Bldg.	\$ 45,000	Water/Wastewater Fund
Lab Analysis Fees	\$ 34,000	Water/Wastewater Fund
Engineering Services	\$ 61,000	Water/Wastewater Fund
Electricity	\$ 513,800	Water/Wastewater Fund
R&M Plant Equipment	\$ 57,800	Water/Wastewater Fund
RO Plant Equipment	\$ 95,000	Water/Wastewater Fund
Wellfield Maint. & Rehabilitation	\$ 102,000	Water/Wastewater Fund
Water Trtmt. Chemicals	\$ 150,000	Water/Wastewater Fund
Operating Supplies	\$ 29,000	Water/Wastewater Fund
Reagents & Lab Supplies	\$ 29,500	Water/Wastewater Fund
R & M of Water/Reclaim Dist. System	\$ 120,000	Water/Wastewater Fund
Waterline Upgrades	\$ 300,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

Production Well Facilities	\$ 200,000	Water/Wastewater Fund
Production Well Facilities - Imp Fees	\$ 400,000	Water/Wastewater Fund
WTP Design - Build	\$ 3,736,000	Water/Wastewater Fund
SR 580 Tie-Ins	\$ 750,000	Water/Wastewater Fund
Bayshore Water Main	\$ 500,000	Water/Wastewater Fund

Major Other (\$25,000 or more)

Debt Issuance	\$ 480,000	Water/Wastewater Fund
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DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Administration					
Personnel					
Salaries	190,871	185,449	190,100	195,700	3%
Benefits	62,619	63,656	65,400	67,400	3%
Operating	802,140	893,896	852,900	954,900	12%
Capital	1,364	-	378,600	-	-100%
Other	-	-	-	480,000	100%
Expense Cash Flow Subtotal	\$ 1,056,994	\$ 1,143,001	\$ 1,487,000	\$ 1,698,000	14%
Depreciation	15,077	13,875	-	56,000	0%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(1,364)	-	(378,600)	-	0%
Total Expenses	\$ 1,070,707	\$ 1,156,876	\$ 1,108,400	\$ 1,754,000	58%
Water Production					
Personnel					
Salaries	637,070	702,275	681,100	724,500	6%
Benefits	202,046	240,340	223,100	241,300	8%
Operating	1,132,307	1,103,236	1,224,700	1,258,400	3%
Capital	42,185	856,078	2,215,400	4,336,000	96%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 2,013,608	\$ 2,901,929	\$ 4,344,300	\$ 6,560,200	51%
Depreciation	519,000	643,301	555,600	585,600	5%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(42,185)	(856,078)	(2,215,400)	(4,336,000)	96%
Total Expenses	\$ 2,490,423	\$ 2,689,152	\$ 2,684,500	\$ 2,809,800	5%
Water Distribution					
Personnel					
Salaries	630,172	642,144	657,300	724,200	10%
Benefits	279,224	306,005	314,100	319,400	2%
Operating	535,618	1,139,017	667,600	692,700	4%
Capital	8,090	130,812	329,500	1,269,000	285%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 1,453,104	\$ 2,217,978	\$ 1,968,500	\$ 3,005,300	53%
Depreciation	1,450,070	1,334,521	1,357,500	1,318,600	-3%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(8,090)	(130,812)	(329,500)	(1,269,000)	285%
Total Expenses	\$ 2,895,084	\$ 3,421,687	\$ 2,996,500	\$ 3,054,900	2%

Utility Billing

Personnel						
Salaries	226,435	258,788	277,500	256,100	-8%	
Benefits	86,884	104,422	98,300	122,300	24%	
Operating	206,743	208,310	248,000	240,000	-3%	
Capital	-	-	-	-	0%	
Other	2,750	275	2,500	2,500	0%	
Expense Cash Flow Subtotal	\$ 522,812	\$ 571,795	\$ 626,300	\$ 620,900	-1%	
Depreciation	1,243	1,144	1,100	1,200	9%	
Elim. Of Principal Pymts.	-	-	-	-	0%	
Elimination of Capital	-	-	-	-	0%	
Total Expenses	\$ 524,055	\$ 572,939	\$ 627,400	\$ 622,100	-1%	
TOTAL DIVISION EXPENSES	\$ 6,980,269	\$ 7,840,654	\$ 7,416,800	\$ 8,240,800	11%	

To best compare FY 2017 against FY 2018, expenses have been restated in the chart above adding depreciation, elimination of principal debt payments, and elimination of capital. Prior to FY 2018, these costs were booked at year-end. Depreciation for FY 2015 is estimated based on analysis of capital assets from FY 2016.

FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Water/Wastewater Fund					
Charges for Service	6,980,269	7,840,654	6,333,900	7,157,900	13%
Grants	-	-	1,082,900	1,082,900	0%
TOTAL DIVISION FUNDING	\$ 6,980,269	\$ 7,840,654	\$ 7,416,800	\$ 8,240,800	11%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ESTIMATED FY 2017	BUDGET FY 2018
Water produced by treatment plant – (mgd)	3.65	3.37	3.37	3.7	3.5
Raw Water Augmentation of Reclaim System – (mg)	0	up to 14.0	up to 14.0	12.2	up to 60.0*
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boilwater Notices	10	5	5	26**	10
Well Clearance Bacteriological Samples collected	88	7	7	20	5
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%

** The Southwest Florida Water Management District (SWFWMD) increased the annual augmentation total from 14.0 mg to 60 mg as part of the 20 year Water Use Permit (WUP) renewal.

** Number of Precautionary Boil Water notices increased due to the watermain replacements as part of the Lakewood Stormwater Project.

FY 2018 GOALS AND OBJECTIVES

- GOAL 1: 100% Compliance with FDEP and EPA; Safe Drinking Water Act Rules and Regulations.**
- GOAL 2: Initiate Distribution System Leak Detection Study.**
- GOAL 3: Implement piloting studies of the Water Plant in accordance with the adopted Water/Wastewater Master Plan.**

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Increase employees that have obtained DEP State Licenses and specific Certifications.**
STATUS: Ongoing.
- GOAL 2: Assist and support other departments in the City.**
STATUS: Ongoing.
- GOAL 3: Complete 100% of Backflow, Reclaimed inspections, and Large Meter Testing.**
STATUS: 100% of the Backflow inspections, Reclaimed inspections, and Large meter testing has been completed for FY 2017.

WASTEWATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater Division, electricity, chemicals, and non-contracted operating expenses are projected to remain flat in FY 2018. 'Contracted' operating costs are being increased by an average of 500% over previous years in an effort to address increased sanitary sewer collection system Inflow and Infiltration (I&I) occurrences. The additional budget authority will be used to increase the amount of annual 'line in place' work on existing manholes and sewer lines to reduce I&I, and therefore reduce the frequency and/or occurrence of future Sanitary Sewer Overflows (SSO). During the summer of 2017, Dunedin received torrential rains and discharged approximately 180,000 gallons of sewage/stormwater/ground water into the environment from the sanitary sewer collection system. The Water/Wastewater Master Plan is moving forward with a number of smaller projects initiated by Engineering and Wastewater staff.

The City's sewer impact fee rates will be adjusted for the first time on October 1, 2017 following the Construction Cost Index published by the Engineering News-Record. Existing impact fees will be used to pay down existing bond debt as a 2016 study determined that \$1.8M of existing debt was eligible for water and sewer impact fee expenditures, based on the number of debt financed projects that increased system capacity.



Pictured above - City of Dunedin owned Vactor Truck



Wastewater Treatment Plant

DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.00	16.00	0.00
Total FTEs	35.33	35.33	35.33	35.33	0.00

Major Operating (\$25,000 or more)

Government Services Allocation	\$ 768,300	Water/Wastewater Fund
Laboratory Services	\$ 46,500	Water/Wastewater Fund
Biosolid Hauling Contract	\$ 405,000	Water/Wastewater Fund
Electricity	\$ 578,200	Water/Wastewater Fund
WWTP Repair & Maintenance	\$ 35,600	Water/Wastewater Fund
WWTP Reuse Pump Maintenance	\$ 30,000	Water/Wastewater Fund
WWTP Bldg/Reclaimed Tanks Maintenance	\$ 30,300	Water/Wastewater Fund
WWTP Process & Facility Equipment	\$ 370,000	Water/Wastewater Fund
WWTP Painting	\$ 280,000	Water/Wastewater Fund
Curlew Reclaimed Tank Painting	\$ 250,000	Water/Wastewater Fund
WWTP Chemicals	\$ 420,500	Water/Wastewater Fund
Water, Sewer, Sanitation	\$ 31,200	Water/Wastewater Fund
Lift Station R & R	\$ 45,000	Water/Wastewater Fund
Sewer Line R & M	\$ 60,000	Water/Wastewater Fund
Collections Equipment & MH Lining Equipment	\$ 60,000	Water/Wastewater Fund
Manhole Repair	\$ 100,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

WWTP Replacement Blowers	\$ 600,000	Water/Wastewater Fund
WWTP Outfall Piping Repair	\$ 500,000	Water/Wastewater Fund
WW Lift Station Emergency Pumps	\$ 180,000	Water/Wastewater Fund
WW Lift Station Forcemain Replace	\$ 187,000	Water/Wastewater Fund
Pipe Lining Project	\$ 400,000	Water/Wastewater Fund

Major Other (\$25,000 or more)

Water/Sewer Refunding Rev Bonds 2013	\$ 1,457,300	Water/Wastewater Fund
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DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Administration					
Personnel					
Salaries	76,278	74,392	76,500	79,500	4%
Benefits	24,005	25,179	22,000	27,900	27%
Operating	1,111,393	1,179,185	1,181,200	1,082,200	-8%
Capital	93,312	-	-	-	0%
Other	598,512	540,709	1,476,700	1,457,300	-1%
Expense Cash Flow Subtotal	\$ 1,903,500	\$ 1,819,465	\$ 2,756,400	\$ 2,646,900	-4%
Depreciation	5,087	4,682	4,700	4,700	-
Elim. Of Principal Pymts.	(887,002)	(914,721)	(942,400)	(970,200)	3%
Elimination of Capital	(93,312)	-	-	-	0%
Total Expenses	\$ 928,273	\$ 909,426	\$ 1,818,700	\$ 1,681,400	-8%
WW Treatment					
Personnel					
Salaries	855,092	892,805	915,700	948,300	4%
Benefits	309,715	349,890	339,900	361,000	6%
Operating	1,980,924	1,762,921	1,955,100	2,608,400	33%
Capital	495,386	503,710	3,587,500	1,100,000	-69%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 3,641,117	\$ 3,509,326	\$ 6,798,200	\$ 5,017,700	-26%
Depreciation	952,238	876,358	1,180,500	1,414,900	20%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(495,386)	(503,710)	(3,587,500)	(1,100,000)	-69%
Total Expenses	\$ 4,097,969	\$ 3,881,974	\$ 4,391,200	\$ 5,332,600	21%
WW Collections					
Personnel					
Salaries	627,238	612,749	755,500	774,900	3%
Benefits	214,268	226,375	225,700	309,900	37%
Operating	604,872	515,697	613,600	703,000	15%
Capital	60,040	66,687	392,000	767,000	96%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 1,506,418	\$ 1,421,508	\$ 1,986,800	\$ 2,554,800	29%
Depreciation	890,491	819,532	886,000	962,300	9%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(60,040)	(66,687)	(392,000)	(767,000)	96%
Total Expenses	\$ 2,336,869	\$ 2,174,353	\$ 2,480,800	\$ 2,750,100	11%
TOTAL DIVISION EXPENSES	\$ 7,363,111	\$ 6,965,753	\$ 8,690,700	\$ 9,764,100	12%

To best compare FY 2017 against FY 2018, expenses have been restated in the chart above adding depreciation, elimination of principal debt payments, and elimination of capital. Prior to FY 2018, these costs were booked at year-end. Depreciation for FY 2015 is estimated based on analysis of capital assets from FY 2016.



FUNDING SOURCES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Water/Wastewater Fund					
Charges for Service	7,363,111	6,965,753	8,690,700	9,764,100	12%
TOTAL DIVISION FUNDING	\$ 7,363,111	\$ 6,965,753	\$ 8,690,700	\$ 9,764,100	12%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Televising 10% of the Sewer Lines	48,413	35,000	50,000	25,465*	50,000
Clean 20% of the Sewer Lines	157,454	70,000	100,000	107,212	100,000

*Televising of sewer mains was reduced during FY2017 due to Tropical Storm Hermine in 2016 and Hurricane Irma in 2017.

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Continue Master Plan Implementation at the Wastewater Treatment Plant.
- GOAL 2:** Operate the WWTP process to maximize efficiency and reduce costs wherever practical.
- GOAL 3:** Continue SCADA conversion and upgrade at all remote lift stations - per Master Plan recommendations.
- GOAL 4:** Increase awareness and funding to reduce Inflow and Infiltration into the wastewater collection system and the wastewater treatment plant.
 - Objective 1: Increase customer education and awareness of Inflow and Infiltration issues.
 - Objective 2: Increase funding to repair or replace existing infrastructure in order to reduce Inflow and Infiltration into the collection system/plant.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

GOAL 1: Implement the Master Plan at the Wastewater Treatment Plant.

Objective 1: Maintain relationship with Engineering and share information on all upcoming projects.

STATUS: Ongoing. A number of projects are underway or have been completed. Redundant Pipeline, Clarifier Rehabilitation, Master Reuse Pump Replacement, and the Methanol Tank Replacement Projects were completed during FY 2017. The 2 MG Reclaimed Water Storage Tank Project, the Bleach and Bisulfate Project, and the Headworks Pump Replacement Project are all underway.

GOAL 2: Increase downtown parking stock and promote mixed-use projects.

Objective 1: Monitor chemical usage to ensure compliance and reduce chemical feeds if applicable.

STATUS: Ongoing. Operators and Administration continually work to increase efficiencies.

GOAL 3: Complete SCADA conversion/upgrade at all remote liftstations - per Master Plan.

Objective 1: Maintain relationship with Engineering/contractor to alleviate any down time on lift stations.

STATUS: Ongoing. Work on the SCADA system is underway.

SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The City's recycling contract expired at the end of FY 2017 and, due to a decline in market value for recyclable materials, the City's FY 2018 recycling program costs doubled. There are no staffing changes in Solid Waste for FY 2018. The Solid Waste fleet which includes trucks, fuel, and light duty vehicle replacements comprises 30% of total FY 2018 expenses. Solid Waste's disposal fees account for approximately 21% of total FY 2018 expenses.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Administration	5.00	5.00	6.00	6.00	0.00
Residential	10.00	10.00	10.00	10.00	0.00
Commercial	6.00	6.00	5.00	5.00	0.00
Total FTEs	21.00	21.00	21.00	21.00	0.00

Major Operating (\$25,000 or more)

Recycling Services	\$ 636,000	Solid Waste Fund
Government Services Allocation	\$ 430,800	Solid Waste Fund
UB Allocation	\$ 129,700	Solid Waste Fund
Contractual Staffing	\$ 84,000	Solid Waste Fund
Refuse Disposal	\$ 1,203,000	Solid Waste Fund
Carts/Dumpsters	\$ 49,200	Solid Waste Fund

Major Capital (\$25,000 or more)

Fleet Replacements	\$ 466,300	Solid Waste Fund
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Major Other (25,000 or more)

Solid Waste Master Lease Debt Svc.	\$ 145,700	Solid Waste Fund
Interfund Loan Payment to Fleet	\$ 131,700	Solid Waste Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
Administration					
Personnel					
Salaries	239,465	273,002	307,200	317,800	3%
Benefits	99,776	122,090	116,900	149,300	28%
Operating	869,563	810,723	864,100	1,322,400	53%
Capital	-	128,553	-	-	0%
Other	520,000	8,382	145,700	277,400	90%
Expense Cash Flow Subtotal	\$ 1,728,804	\$ 1,342,750	\$ 1,433,900	\$ 2,066,900	44%
Depreciation	3,732	5,031	8,900	9,300	
Elim. Of Principal Pymts.	-	-	(134,400)	(136,600)	
Elimination of Capital	-	(128,553)	-	-	0%
Total Expenses	\$ 1,732,536	\$ 1,219,228	\$ 1,308,400	\$ 1,939,600	48%

Residential Collections

Personnel					
Salaries	419,923	443,321	438,700	436,700	-100%
Benefits	185,681	208,224	196,400	198,400	-100%
Operating	1,514,661	1,383,825	1,342,100	1,371,600	-100%
Capital	45,550	-	-	175,000	0%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 2,165,815	\$ 2,035,370	\$ 1,977,200	\$ 2,181,700	-100%
Depreciation	19,449	19,732	218,300	261,400	
Elim. Of Principal Pymts.	-	-	-	-	
Elimination of Capital	(45,550)	-	-	(175,000)	
Total Expenses	\$ 2,139,714	\$ 2,055,102	\$ 2,195,500	\$ 2,268,100	3%

Commercial Collections

Personnel					
Salaries	209,947	194,229	212,900	207,500	-100%
Benefits	90,137	88,964	91,300	93,300	-100%
Operating	1,032,982	896,799	869,500	941,200	-100%
Capital	16,496	719,899	876,300	306,300	-100%
Other	-	-	-	-	0%
Expense Cash Flow Subtotal	\$ 1,349,562	\$ 1,899,891	\$ 2,050,000	\$ 1,548,300	-100%
Depreciation	32,545	115,124	172,800	217,100	
Elim. Of Principal Pymts.	-	-	-	-	
Elimination of Capital	(16,496)	(719,899)	(876,300)	(306,300)	-100%
Total Expenses	\$ 1,365,611	\$ 1,295,116	\$ 1,346,500	\$ 1,459,100	8%

TOTAL DIVISION EXPENSES	\$ 5,237,861	\$ 4,569,446	\$ 4,850,400	\$ 5,666,800	17%
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FUNDING SOURCES

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE

Solid Waste Fund

Charges for Service	5,237,861	4,569,446	4,850,400	5,666,800	17%
TOTAL DIVISION FUNDING	\$ 5,237,861	\$ 4,569,446	\$ 4,850,400	\$ 5,666,800	17%

PERFORMANCE MEASURES

	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	FY 2015	FY 2016	FY 2017	FY 2017	FY 2018
Customers serviced	14,607	14,715	14,600	14,610	14,700
Refuse/Recycling collected (tons)	35,594	36,902	36,000	38,208	37,800

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Prioritize operational efficiencies such as route optimization & vehicle planning and Division-wide cross training to lower operational costs while preserving a superior level of service our customers expect.
- GOAL 2:** Work closely with the City's Communications staff to enhance the Division's outreach program and educate residents and businesses of the economic and environmental benefits of diverting everyday waste.
- GOAL 3:** Continue to partner with Achieva Credit Union to host a free shredding event for our local residents.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Examine all business processes, particularly those that relate directly to routing (collections), to determine and implement ways to improve efficiency.
STATUS: Complete: Waste Pro signed a 5 year agreement with the City and began collecting residential curbside recycling October 2nd.
- GOAL 2:** Develop an outreach waste reduction plan to be available to local businesses that proposes to increase comingled and organic waste recycling, encouraging less commercial waste sent to area landfills.
STATUS: Ongoing: The Sustainability Program Coordinator continues to work with the UF IFAS Extension Office to incorporate their "Green Business Partnership" program within the City's outreach materials. A waste reduction brochure will be developed by 3rd quarter of FY18.
- GOAL 3:** Continue to partner with Achieva Credit Union to host a free shredding event to our local residents.
STATUS: Due to Hurricane Irma the October 2017 Shred Fest was postponed and rescheduled to Saturday February 10, 2018. The event and its' new date will be well publicized by both the City and Achieva using their websites & social media outlets, the Dunedin Beacon newspaper, and the City's Utility billing insert.

FLEET SERVICES DIVISION

Division Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost.

Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin City department. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees with a single facility that is centrally located to best serve its customers. The City's fleet consists of 302 pieces, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of the City government. Fleet's staff responds directly to its customers, the customers' needs determines output and productivity. With an average age of our fleet at 8.75 years, the City is experiencing ever increasing mechanical failures due to the condition of the fleet.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Fleet Services Division, operating expenses will remain flat in FY 2018.



DIVISION PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ESTIMATED	BUDGET	FTE
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Fleet Services	8.50	8.50	9.00	9.00	0.00
Total FTEs	8.50	8.50	9.00	9.00	0.00

Major Operating (\$25,000 or more)

Vehicle Parts & Outsourced Repairs	\$ 460,000	Fleet Fund
Parts & Supplies	\$ 60,000	Fleet Fund
Gasoline	\$ 175,000	Fleet Fund
Deisel	\$ 302,500	Fleet Fund
Depreciation	\$ 1,153,100	Fleet Fund

Major Capital (\$25,000 or more)

Fleet Replacements	\$ 2,125,100	Fleet Fund
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Major Other (\$25,000 or more)

Debt Service for Fire Truck	\$ 130,200	Fleet Fund
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DIVISION EXPENDITURE SUMMARY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Fleet					
Personnel					
Salaries	453,007	412,397	434,000	450,500	4%
Benefits	150,819	146,853	136,900	182,500	33%
Operating	1,092,401	917,805	1,190,400	1,181,000	-1%
Capital	1,194,834	731,945	1,620,100	2,125,100	31%
Other	3,520	7,540	130,200	131,100	1%
Expense Cash Flow Subtotal	\$ 2,894,581	\$ 2,216,540	\$ 3,511,600	\$ 4,070,200	16%
Depreciation	1,072,757	946,570	992,000	1,153,100	16%
Elim. Of Principal Pymts.	(310,828)	(104,349)	(120,900)	(122,900)	
Elimination of Capital	(1,194,834)	(731,945)	(1,620,100)	(2,125,100)	31%
Total Expenses	\$ 2,461,676	\$ 2,326,816	\$ 2,762,600	\$ 2,975,300	8%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Fleet Fund					
Charges for Service	2,172,950	2,282,220	2,762,600	2,975,300	8%
Sale of Surplus	288,726	44,596	-	-	0%
Total Fleet Fund	\$ 2,461,676	\$ 2,326,816	\$ 2,762,600	\$ 2,975,300	8%

PERFORMANCE MEASURES					
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACUTAL FY 2017	BUDGET FY 2018
Job Orders Closed	3,033	2,924	3,712	3,000	3,600
Billable Hours	9,559	9,165	9,500	9,000	9,500

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Complete phase 2 of the fuel management upgrade. This project will include the replacement of the two obsolete NBCS Fuel Manager Card readers used to authorize the fuel transactions at the City’s fuel depot located at 1090 Virginia St. The replacement readers will be furnished by Coencorp and will be state of the art and matched to our existing cloud based site manager for seamless fuel management. Key fobs will be issued to every city vehicle and training provided to staff on how to operate the new readers.
- GOAL 2:** Fabricate and install aluminum diamond plate panels to overlay both fuel storage tanks inspection walk ways. This repair is needed to repair areas of the upper tank lids that have become unsafe to walk on during monthly inspections and when making repairs.
- GOAL 3:** Fleet Services staff is prepared to expand into the adjoined garage space currently occupied by the Pinellas County Sheriff vehicle maintenance staff, should they move their operation to a new location. This would include relocation of vehicle lifts, utilization of the additional parts room space, and relocation of office areas within the existing building.
- GOAL 4:** Institute market-driven services that keep our Fleet competitive by making periodic assessments of the costs of fleet service delivery. This will be accomplished through a competitiveness assessment; bench-marking our organization with other governmental agencies and private vendors, and against established industry standards.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Provide the highest quality of vehicle and equipment maintenance through the implementation of a full-range, in-house maintenance program.
STATUS: Fleet staff in our on-going effort to provide the highest level of service to our customers continue to battle the elements of rust, wear and disinclination. To accomplish this we strive to improve our working knowledge through information resources such as Identifix, Cummins Insite and Caterpillar Electronic Technician. Diagnostic subscriptions like the ones mentioned as well as shear ingenuity guide the technician to the source of the problem.
- GOAL 2:** Focus on education and certification programs to keep our automotive mechanics current with the industry standards and changing technologies.
STATUS: Training and education continue to be a main focus area for the Division. During this budget cycle, one of our mechanics attended a week long fire aerial apparatus hands-on symposium in Daytona Beach; and several other mechanics recertified their existing A.S.E. credentials.

GOAL 3: Provide Fleet employees with a unique work environment that balances exceptional customer service, hard work, and personal growth in a safety focused workplace.

STATUS: Fleet personnel make time to celebrate accomplishments with periodic team building luncheons, etc. It is a Division-wide expectation that employees treat each other with respect and strive for harmony in the work place.

GOAL 4: Ensure compliance with Federal and State regulations pertaining to fuel dispensing, hazardous waste disposal and recycling of used oil products, batteries, and tires.

STATUS: Fleet Services was in full compliance in FY 2017 with all regulatory and disposal requirements satisfied.

PUBLIC SERVICES DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program has continued to identify opportunities for outsourcing, but level of service must be balanced with cost-savings. Current privatized services in FY 2018 include custodial, fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance. In FY 2018 significant upgrades are being made to the City-wide HVAC computer software program providing a single path for access controls. This software system also will provide us the capability to integrate lighting and card access controls as well as CCTV systems at City facilities.

The Streets and Traffic Services program reviews options in reduction of services or the privatization of services each fiscal year. In reviewing other municipal contracts for services such as concrete services, tree trimming, and asphalt repair, the City does not believe it will realize savings without a dramatic reduction in the level of service currently provided. For this reason, outsourcing these services is not recommended. In FY 2018, increased inspections will result in a significant increase in identification and repair of damaged and broken sidewalks.

The Stormwater Section in conjunction with Engineering staff will be working with our selected consultant on the updated Master Drainage Plan. Staff will be bringing forward alternative options for Cedar Creek Channels A & C. The stormwater permit and maintenance program continues to remain compliant with its federal stormwater discharge permit and the maintenance requirements.



Stormwater Outfall Construction

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2015	ACTUAL FY 2016	ESTIMATED FY 2017	BUDGET FY 2018	FTE CHANGE
Facilities Management	9.68	10.68	10.68	10.68	0.00
Streets	8.66	8.66	8.66	8.66	0.00
Stormwater	13.66	13.66	13.66	13.66	0.00
Total FTEs	32.00	33.00	33.00	33.00	0.00

Major Operating (\$25,000 or more)

HVAC Computer Controls	\$ 60,800	Facility Maintenance Fund
HVAC Controls System Upgrade	\$ 47,800	Facility Maintenance Fund
Custodial Contractor	\$ 299,900	Facility Maintenance Fund
Relocation of MSB Bldg. to Tech Svc. Bldg.	\$ 250,000	Facility Maintenance Fund
Citywide Facility R & M	\$ 130,500	Facility Maintenance Fund
Standby Generator Repairs	\$ 26,000	Facility Maintenance Fund
Electricity	\$ 615,200	General Fund
Water, Sewer, Sanitation	\$ 28,700	General Fund
Pinellas County Traffic Signal Maintenance Agmt.	\$ 102,400	General Fund
Annual Bridge Inspections & Repairs	\$ 36,000	County Gas Tax Fund
Road Repair Materials	\$ 35,000	County Gas Tax Fund
Sidewalk Program Maintenance	\$ 56,300	County Gas Tax Fund
Signage Replacement	\$ 45,000	County Gas Tax Fund
Pinellas County Ambient Water Quality Testing	\$ 31,000	Stormwater Fund
NPDES Permit Required Sediment Disposal Testing	\$ 41,000	Stormwater Fund
Surface Water Quality TMDL Response/Sampling	\$ 120,000	Stormwater Fund
Watershed Mgmt Plan	\$ 29,700	Stormwater Fund
Mangrove Trimming	\$ 38,000	Stormwater Fund
Drainage Maintenance	\$ 40,000	Stormwater Fund
Government Services Allocation	\$ 297,600	Stormwater Fund
Utility Billing Allocation	\$ 91,200	Stormwater Fund
Water, Sewer, Sanitation	\$ 28,900	Stormwater Fund
Storm System Upgrade & Maintenance	\$ 107,000	Stormwater Fund
Stormwater Pipe Lining	\$ 330,000	Stormwater Fund
Gabion R & R Program	\$ 200,000	Stormwater Fund

Major Capital (\$25,000 or more)

Edgewater Drive Pedestrian Crossings	\$ 40,000	Impact Fees Fund - Multimodal
Atl 19 & Main St. Pedestrian Crossings	\$ 50,000	Impact Fees Fund - Multimodal
Pavement Mgmt Program	\$ 310,000	County Gas Tax Fund
Pavement Mgmt Program	\$ 690,000	Penny Fund
Patricia Beltrees Treatment	\$ 75,000	Stormwater Fund
Cedarwood & Lyndhurst Stormwater Pipe Replacem	\$ 375,000	Stormwater Fund
Dirt Screener	\$ 55,000	Stormwater Fund
Excavator	\$ 107,400	Stormwater Fund
Pickup Truck	\$ 26,000	Stormwater Fund

Major Other (\$25,000 or more)

Debt Service on 2013 Water/Wastewater Debt	\$ 120,000	Stormwater Fund
Debt Service on Series 2012 Debt	\$ 396,700	Stormwater Fund
Debt Service on Series 2014 Debt	\$ 338,700	Stormwater Fund

DIVISION EXPENDITURE SUMMARY

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2015	FY 2016	FY 2017	FY 2018	CHANGE
Facilities Management					
Personnel					
Salaries	382,250	396,293	496,300	529,700	7%
Benefits	146,186	149,247	164,400	204,000	24%
Operating	677,278	839,541	765,500	1,138,200	49%
Capital	30,723	-	8,000	8,000	0%
Other	2,999,017	-	-	-	0%
Expense Cash Flow Subtotal	\$ 4,235,454	\$ 1,385,081	\$ 1,434,200	\$ 1,879,900	31%
Depreciation	30,187	30,807	34,000	36,600	8%
Elim. Of Principal Pymts.	-	-	-	-	0%
Elimination of Capital	(30,723)	-	(8,000)	(8,000)	0%
Total Expenses	\$ 4,234,918	\$ 1,415,888	\$ 1,460,200	\$ 1,908,500	31%
Streets					
Personnel					
Salaries	330,622	354,575	376,000	399,900	6%
Benefits	147,364	155,768	144,500	184,700	28%
Operating	1,165,231	1,213,962	1,302,000	1,252,300	-4%
Capital	683,060	1,049,733	606,000	1,090,000	80%
Other	-	-	-	-	-
Total Expenses	\$ 2,326,277	\$ 2,774,038	\$ 2,428,500	\$ 2,926,900	21%
Stormwater					
Personnel					
Salaries	548,147	535,939	579,300	577,400	0%
Benefits	231,830	234,827	236,100	258,000	9%
Operating	963,328	1,166,873	1,960,000	1,800,900	-8%
Capital	1,383,031	609,281	347,000	638,400	84%
Other	941,603	401,961	858,700	855,400	0%
Expense Cash Flow Subtotal	\$ 4,067,939	\$ 2,948,881	\$ 3,981,100	\$ 4,130,100	4%
Depreciation	1,310,346	1,363,330	1,351,000	1,450,600	7%
Elim. Of Principal Pymts.	(299,998)	(408,280)	(448,600)	(457,800)	2%
Elimination of Capital	(1,383,031)	(609,281)	(347,000)	(638,400)	84%
Total Expenses	\$ 3,695,256	\$ 3,294,650	\$ 4,536,500	\$ 4,484,500	-1%
TOTAL DIVISION EXPENSES	\$ 10,256,451	\$ 7,484,576	\$ 8,425,200	\$ 9,319,900	11%



Stormwater scheduled maintenance

	FUNDING SOURCES				
	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	BUDGET FY 2018	% CHANGE
General Fund					
City Funds	1,557,930	1,574,365	1,646,200	1,649,600	0%
Total General Fund	1,557,930	1,574,365	1,646,200	1,649,600	0%
County Gas Tax Fund					
Intergovernmental	533,145	708,710	472,300	497,300	5%
Total County Gas Tax Fund	533,145	708,710	472,300	497,300	5%
Penny Fund					
Intergovernmental	235,202	490,963	210,000	690,000	229%
Total Penny Fund	235,202	490,963	210,000	690,000	229%
Impact Fee Fund					
Multimodal Impact Fees	-	-	100,000	90,000	-10%
Total Impact Fee Fund	-	-	100,000	90,000	-10%
Stormwater Fund					
Charges for Service	2,575,366	3,294,650	4,536,500	4,484,500	-1%
Grants	1,119,890	-	-	-	
Total Stormwater Fund	3,695,256	3,294,650	4,536,500	4,484,500	-1%
Facilities Maintenance Fund					
Internal Service Fees	4,234,918	1,415,888	1,460,200	1,908,500	31%
Total Facilities Maintenance Fund	4,234,918	1,415,888	1,460,200	1,908,500	31%
TOTAL DIVISION FUNDING	10,256,451	7,484,576	8,425,200	9,319,900	11%

PERFORMANCE MEASURES						
		ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	ACTUAL FY 2017	BUDGET FY 2018
Square Feet of Asphalt Repairs		18,000	21,060	20,000	14,000	18,000
Square Feet of Sidewalk Repairs		3,200	8,508	16,000	16,800	16,000
Linear Feet of Curb Repairs		800	554	1,000	800	1,400
Square Feet of Brick Street Repairs		-	200	1,000	-	380
Special Events/Traffic Control Services		52	53	55	56	56

FY 2018 GOALS AND OBJECTIVES

- GOAL 1:** Conduct a complete City-wide inspection of all right-of-way sidewalks for scheduled repairs.
- GOAL 2:** Conduct training of all Public Services staff in preparation the 2018 Hurricane Season. Training to focus on FEMA Public Assistance reporting for reimbursement.
- GOAL 3:** Develop and implement outreach program for residents affected by repair and maintenance projects so they are fully aware and involved of the work taking place outside their homes.

ACCOUNTABILITY REPORT ON FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Perform a complete and thorough inspection of all existing HVAC units citywide and document current condition and update replacement schedule.
STATUS: Completed, this is being used to update our future capital HVAC replacement program.
- GOAL 2:** Conduct citywide tree trimming to be performed at a minimum two days per work week and also documenting existing health status for City arborist review.
STATUS: Completed, FY 2018 program will be elevated to a minimum of three days per week.
- GOAL 3:** Conduct citywide review of all drainage canals in coordination with Engineering staff for future prioritization of maintenance and capital repair projects.
STATUS: Completed and being reviewed for future gabion repair/replacements.

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Home of Honeymoon Island

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Home of Honeymoon Island

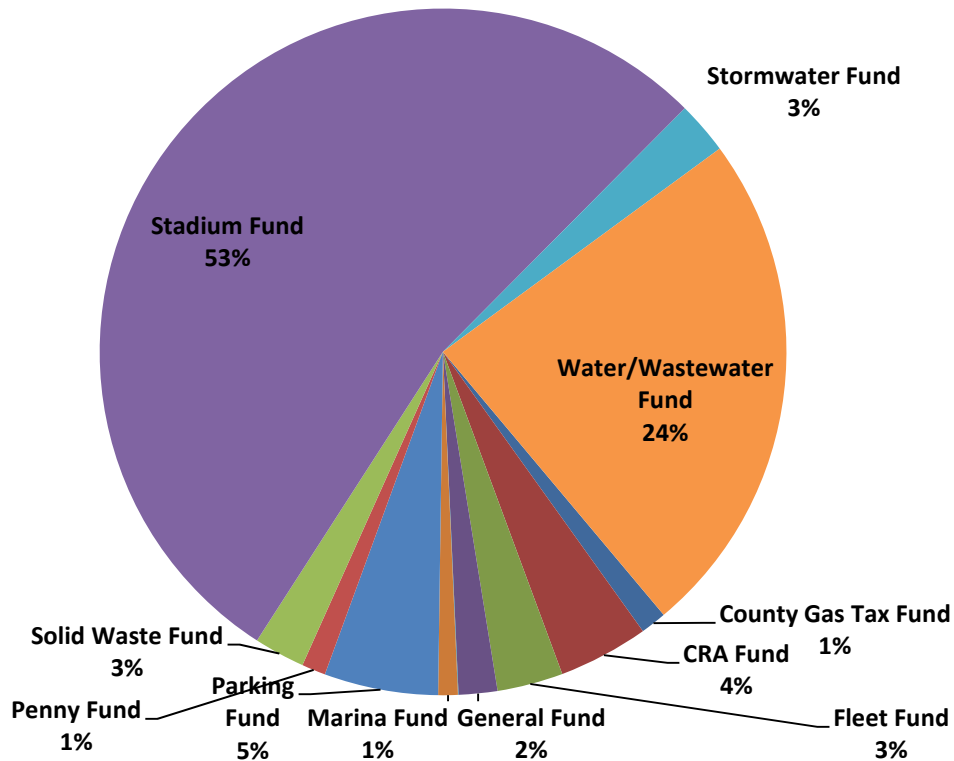
CAPITAL IMPROVEMENT PLAN

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

FY 2018 - FY 2023 Capital Improvements Plan by Fund

Funding Source	FY 2018	FY 2019	FY 2020
County Gas Tax Fund	\$ 310,000	\$ 310,000	\$ 310,000
CRA Fund	135,800	-	-
Fleet Fund	2,125,100	-	1,085,800
General Fund	336,500	728,500	100,500
Impact Fees Fund	40,000	-	-
Marina Fund	112,500	787,500	-
Parking Fund	2,160,000	217,500	217,500
Penny Fund	1,047,000	690,000	765,000
Solid Waste Fund	466,300	-	187,000
Stadium Fund	81,000,000	-	-
Stormwater Fund	634,700	501,000	350,000
Water/Wastewater Fund	7,583,000	14,136,000	5,695,000
Total All Funds	\$ 95,950,900	\$ 17,370,500	\$ 8,710,800

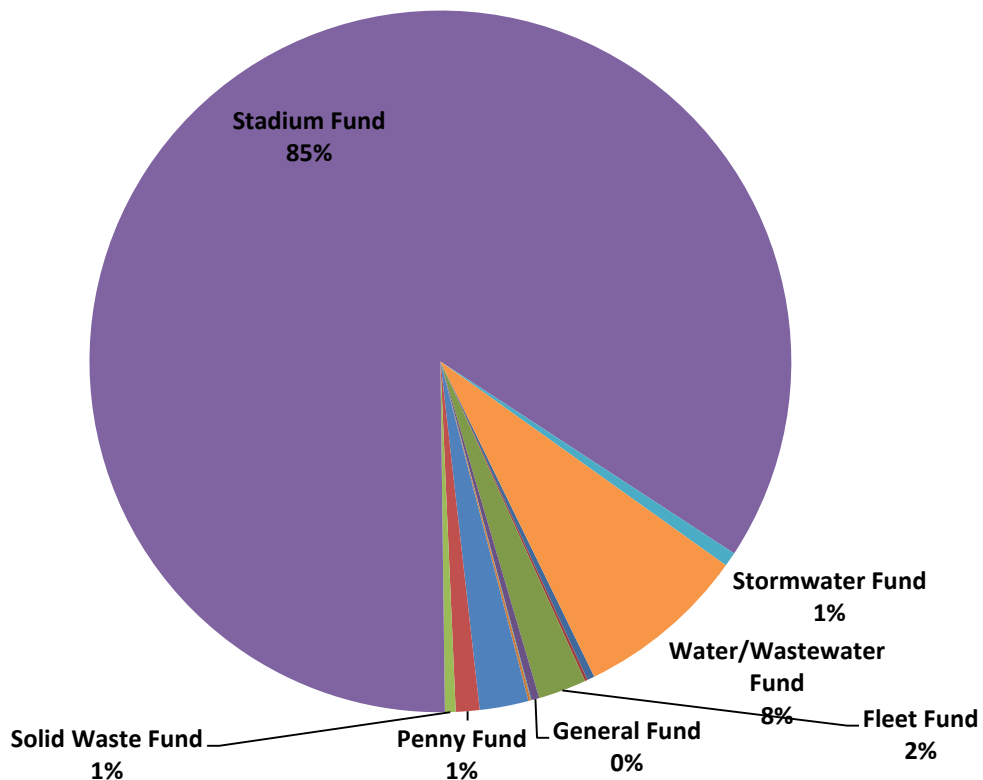
FY 2018 - FY 2023 CIP Expenses by Fund



FY 2018 - FY 2023 Capital Improvements Plan by Fund

FY 2021	FY 2022	FY 2023	Six-Year Planning Period
\$ 310,000	\$ 310,000	\$ 310,000	\$ 1,860,000
115,000	115,000	115,000	480,800
694,500	230,800	578,900	4,715,100
538,500	210,500	10,500	1,925,000
-	-	-	40,000
-	-	-	900,000
102,500	102,500	102,500	2,902,500
770,000	765,000	765,000	4,802,000
1,333,600	327,800	943,300	3,258,000
-	-	-	81,000,000
250,000	200,000	200,000	2,135,700
1,076,000	334,000	790,000	29,614,000
\$ 5,190,100	\$ 2,595,600	\$ 3,815,200	\$ 133,633,100

FY 2018 CIP Expenses by Fund



FY 2018 - 2023 Capital Improvements Plan by Fund

Project Name	Fund	FY 2018	FY 2019
Pavement Management Program	County Gas Tax	310,000	310,000
County Gas Tax Fund Total		\$ 310,000	\$ 310,000
Dwntwn. Parking Garage Lease	CRA	-	-
Main St. Trolley Stop Enhancement	CRA	60,800	-
Skinner Blvd. Corridor Analysis	CRA	75,000	-
CRA Fund Total		\$ 135,800	\$ -
Fleet Replacements	Fleet	2,125,100	-
Citywide Ext. Facility Painting	Fleet	-	-
Fleet Fund Total		\$ 2,125,100	\$ -
Citywide HVAC Replacements	General	76,500	550,000
Citywide Exterior Facilities Painting	General	55,000	28,000
Citywide Roof Replacements	General	120,000	150,000
New Dog Park	General	-	500
Bridges/Boardwalks Replacemt. & Repair	General	25,000	-
Community Center Parking Lot	General	60,000	-
General Fund Total		\$ 336,500	\$ 728,500
Edgewater Driver Pedestrian Crossings	Impact Fee	40,000	-
Alt. 19 and Main Pedestrian Crossings	Impact Fee	50,000	-
Impact Fee Fund Total		\$ 40,000	\$ -
Marina Dredging	Marina	112,500	787,500
Marina Fund Total		\$ 112,500	\$ 787,500
Downtown Parking Garage Lease	Parking	2,160,000	217,500
Parking Fund Total		\$ 2,160,000	\$ 217,500

FY 2018 - 2023 Capital Improvements Plan by Fund

FY 2020	FY 2021	FY 2022	FY 2023	Six Year Planning Period
310,000	310,000	310,000	310,000	1,860,000
\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 1,860,000
-	115,000	115,000	115,000	345,000
-	-	-	-	60,800
-	-	-	-	75,000
\$ -	\$ 115,000	\$ 115,000	\$ 115,000	\$ 480,800
1,064,800	694,500	230,800	578,900	4,694,100
21,000	-	-	-	21,000
\$ 1,085,800	\$ 694,500	\$ 230,800	\$ 578,900	\$ 4,715,100
100,000	38,000	-	-	764,500
-	-	-	-	83,000
-	500,000	210,000	10,000	990,000
500	500	500	500	2,500
-	-	-	-	25,000
-	-	-	-	60,000
\$ 100,500	\$ 538,500	\$ 210,500	\$ 10,500	\$ 1,925,000
-	-	-	-	40,000
-	-	-	-	50,000
\$ -	\$ -	\$ -	\$ -	\$ 40,000
-	-	-	-	900,000
\$ -	\$ -	\$ -	\$ -	\$ 900,000
217,500	102,500	102,500	102,500	2,902,500
\$ 217,500	\$ 102,500	\$ 102,500	\$ 102,500	\$ 2,902,500

FY 2018 - 2023 Capital Improvements Plan by Fund

Project Name	Fund	FY2018	FY2019
Parks Restroom Renovations	Penny	25,000	-
ADA Playground Equipmt. Replace.	Penny	45,000	-
Playground Equipmt. Replace.	Penny	95,000	-
Bridges/Boardwalks Replacemt. & Repair	Penny	42,000	-
New Dog Park	Penny	150,000	-
Pavement Management Program	Penny	690,000	690,000
Penny Fund Total		\$ 1,047,000	\$ 690,000
Citywide Ext. Facilities Painting	Solid Waste	-	-
Citywide Roof Replacements	Solid Waste	-	-
Fleet Replacements	Solid Waste	466,300	-
Solid Waste Fund Total		\$ 466,300	\$ -
Stadium & Englebert Reconstruction	Stadium	81,000,000	-
Stadium Fund Total		\$ 81,000,000	\$ -
Watershed Management Plan	Stormwater	29,700	-
Stormwater Pipe Lining	Stormwater	330,000	326,000
Gabion Repair & Replacement Program	Stormwater	200,000	100,000
Patricia Beltrees Treatment	Stormwater	75,000	75,000
Citywide Roof Replacements	Stormwater	-	-
Stormwater Fund Total		\$ 634,700	\$ 501,000
WW Lift Station Forcemain Replacements	Water/Wastewater	187,000	-
WW Lift Station Emergency Pumps	Water/Wastewater	180,000	-
WWTP Replacement Blowers	Water/Wastewater	600,000	-
WWTP Building, Wall & Tank Painting	Water/Wastewater	280,000	-
Curlew Elevated Reclaimed Tank Painting	Water/Wastewater	250,000	-
WWTP Outfall Piping Repair	Water/Wastewater	500,000	-
SR 580 Tie-Ins	Water/Wastewater	750,000	-
Production Well Facilities (RESTD partial)	Water/Wastewater	600,000	150,000
Bayshore Water Main	Water/Wastewater	500,000	-
WTP Design-Build	Water/Wastewater	3,736,000	13,986,000
Water/Wastewater Fund Total		\$ 7,583,000	\$ 14,136,000
GRAND TOTAL		\$ 95,950,900	\$ 17,370,500

FY 2018 - 2023 Capital Improvements Plan by Fund

FY2020	FY2021	FY2022	FY2023	Six Year Planning Period
-	-	-	-	25,000
-	-	-	-	45,000
75,000	80,000	75,000	75,000	400,000
-	-	-	-	42,000
-	-	-	-	150,000
690,000	690,000	690,000	690,000	4,140,000
\$ 765,000	\$ 770,000	\$ 765,000	\$ 765,000	\$ 4,802,000
7,000	-	-	-	7,000
-	50,000	-	-	50,000
180,000	1,283,600	327,800	943,300	3,201,000
\$ 187,000	\$ 1,333,600	\$ 327,800	\$ 943,300	\$ 3,258,000
-	-	-	-	81,000,000
\$ -	\$ -	\$ -	\$ -	\$ 81,000,000
-	-	-	-	29,700
100,000	100,000	100,000	100,000	1,056,000
100,000	100,000	100,000	100,000	700,000
150,000	-	-	-	300,000
-	50,000	-	-	50,000
\$ 350,000	\$ 250,000	\$ 200,000	\$ 200,000	\$ 2,135,700
475,000	-	334,000	790,000	1,786,000
-	-	-	-	180,000
-	-	-	-	600,000
-	-	-	-	280,000
-	-	-	-	250,000
-	-	-	-	500,000
-	-	-	-	750,000
-	-	-	-	750,000
-	-	-	-	500,000
5,220,000	1,076,000	-	-	24,018,000
\$ 5,695,000	\$ 1,076,000	\$ 334,000	\$ 790,000	\$ 29,614,000
\$ 8,710,800	\$ 5,190,100	\$ 2,595,600	\$ 3,815,200	\$ 133,633,100

GENERAL FUND

Project Name: Bridges / Boardwalks Replacement and Repairs

At A Glance

Project Type:	Replacement	Project Number:	461403
Department:	Parks and Recreation	Project Manager:	Lanie Sheets / Marcello Tavernari, P.E.
Change from Prior Year:	Revised	CIE Element:	Recreation/Open Space

Project funding was changed from \$50,000 Penny funding in FY 2019 to \$25,000 from Penny and \$25,000 from General Fund in FY 2018. Funding of \$17,000 has been added in the Penny Fund to account for \$12,000 in survey work and \$5,000 in permitting fees.

Project Description

The City's existing pedestrian bridges and boardwalks need regular replacement and repair as the support and piling systems deteriorate, especially as they interact with water. This project provides for the construction and replacement of the various boardwalks and bridges throughout the park system including Hammock Park, Weaver Park, and Edgewater Park. In FY 2018 the Penny Fund will provide funding for the replacement of two bridges (including survey and permitting) and the General Fund will provide for the redecking of the Osprey Trail boardwalk and observation platform at Hammock Park.

Service Life: $\frac{20}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Penny Fund	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
TOTAL	\$ 67,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Corrects existing facility deficiency

GENERAL FUND

Project Name: Citywide Exterior Facilities Painting

At A Glance

Project Type:	Maintenance & Repair	Project Number:	641803
Department:	Public Works	Project Manager:	Keith Fogarty
Change from Prior Year:	Revised	CIE Element:	N/A

Project schedule was updated for FY 2018 and beyond.

Project Description

Citywide, paint is starting to peel and discolor on public facilities which will lead to costly repairs in the future if not addressed. The buildings will be pressure washed and/or sand blasted and all cracks or defects in surface will be repaired and sealed prior to painting. The paint serves as a protective barrier to keep moisture from intruding into the stucco and block work, which in return will cause damage to progress into the interior of the building. Regularly scheduled painting will prolong the life and integrity of City buildings.

In FY 2018, the Dunedin Library (\$23,000) and Community Center (\$32,000) will be painted. Subsequent facilities painting include the MLK Center in FY 2019 (\$28,000), and Fleet Services (\$21,000) and Solid Waste (\$7,000) in FY 2020. Other City buildings will be programmed for washing and repainting in future years until all facilities have been repainted and placed on a maintenance schedule. No further operating impacts are anticipated.

Service Life: 10
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Annual Operations / Maintenance							
General Fund	\$ 55,000	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ 83,000
Fleet Fund	\$ -	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ 21,000
Solid Waste Fund	\$ -	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ 7,000
TOTAL	\$ 55,000	\$ 28,000	\$ 28,000	\$ -	\$ -	\$ -	\$ 111,000

Comprehensive Improvement Element Prioritization **Level I**

- Corrects existing facility deficiency

GENERAL FUND

Project Name: Citywide HVAC Replacements

At A Glance

Project Type:	Replacement	Project Number:	641801
Department:	Public Works	Project Manager:	Keith Fogarty
Change from Prior Year:	Revised	CIE Element:	N/A

Revised to reflect future years needs in FY 2018 through FY 2021.

Project Description

This project provides for the programmed replacement of HVAC systems that have met or exceeded their life expectancy as follows:

FY 2018: Hale Center Ballroom (\$68,500) and City Hall Mayor's Office (\$8,000)

FY 2019: Community Center two 40-ton chillers (\$550,000)

FY 2020: MLK Center ten units and desert air system in classroom (\$100,000)

FY 2021: Dunedin Historical Museum front entry 3-ton split system (\$8,000), Dunedin Fine Arts Center 20-ton system (\$25,000), and Blatchley House ductwork (\$5,000)

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Annual Operations / Maintenance							
General Fund	\$ 76,500	\$ 550,000	\$ 100,000	\$ 38,000	\$ -	\$ -	\$ 764,500
TOTAL	\$ 76,500	\$ 550,000	\$ 100,000	\$ 38,000	\$ -	\$ -	\$ 764,500

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

GENERAL FUND

Project Name: Citywide Roof Replacements

At A Glance

Project Type:	Repair	Project Number:	641802
Department:	Public Works	Project Manager:	Keith Fogarty
Change from Prior Year:	Revised	CIE Element:	N/A

Revised to reflect future years needs in FY 2018 through FY 2023.

Project Description

Several facilities have been identified to have their roof replacements within the next several years due to frequent repairs or life expectancy as follows:

FY 2018: MLK Center (\$120,000)

FY 2019: Hale Center entry to south end of bldg. (\$150,000)

FY 2021: Community Center (\$500,000) and Solid Waste Administration (\$50,000)

FY 2022: Library (\$210,000)

FY 2023: Highlander Pool Bubble Room (\$10,000)

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Annual Operations / Maintenance							
General Fund	\$ 120,000	\$ 150,000	\$ -	\$ 500,000	\$ 210,000	\$ 10,000	\$ 990,000
Stormwater Fund				\$ 50,000			\$ 50,000
TOTAL	\$ 120,000	\$ 150,000	\$ -	\$ 550,000	\$ 210,000	\$ 10,000	\$ 1,040,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

GENERAL FUND

Project Name: Community Center Parking Lot

At A Glance

Project Type:	Improvement	Project Number:	421801
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Change from Prior Year:	Revised	CIE Element:	N/A

This project moved from FY 2017 to FY 2018 due to funding availability.

Project Description

This project will replace the loose gravel areas of the Community Center which frequently becomes eroded and creates tripping hazards. The project will replace these areas with a solid pervious surface to allow for better defined parking spaces and a safer environment for the visitors.

Service Life: 20
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
General Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Annual Operations / Maintenance							
TOTAL	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare

IMPACT FEE FUND

Project Name: Edgewater Drive Pedestrian Crossings

At A Glance

Project Type:	Equipment	Project Number:	631802
Department:	Public Works	Project Manager:	Marcello Tavernari, P.E.
Change from Prior Year:	Revised	CIE Element:	Transportation

This project, funded in FY 2017, has an additional year of funding added for FY 2018 as detailed below.

Project Description

Funding for FY 2018 will provide for two new crosswalk locations at Edgewater Drive and Orangewood and at Edgewater Drive at the Fenway Hotel. The crosswalks will include concrete ramps and sidewalk upgrades, painted crosswalks, and flashing beacons.

Service Life: 10
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Multimodal Imp. Fee	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Annual Operations / Maintenance							
TOTAL	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Corrects existing facility deficiency

IMPACT FEE FUND

Project Name: Alt. 19 and Main Pedestrian Crossings

At A Glance

Project Type:	Equipment	Project Number: 631802
Department:	Public Works	Project Manager: Marcello Tavernari, P.E.
Change from Prior Year:	Revised	CIE Element: Transportation

This project, funded in FY 2017, has an additional year of funding added for FY 2018 as detailed below.

Project Description

Changes to the intersection in FY 2018 will include the addition of a crosswalk on the west leg of the intersection between Victoria Place and Edgewater Park, installing flashing beacons to the existing crosswalk on the south leg to the intersection and to reconstructing the crosswalk with flashing beacons in the ramp of the northbound right turn lane.

Service Life: 10
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Multimodal Imp. Fee	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Annual Operations / Maintenance							
TOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Corrects existing facility deficiency

COUNTY GAS TAX FUND

Project Name: Pavement Management Program (FY 2018 - 2028)

At A Glance

Project Type: Replacement **Project Number:** 631801
Department: Public Works **Project Manager:** Marcello Tavernari, P.E.
Change from Prior Year: Revised **CIE Element:** Transportation

This project was created to cover all roadways and absorbed the following projects: Annual Street Resurfacing (\$290,000 CGT Fund), Beltrees Reconstruction (\$2,960,000 Penny Fund), and San Salvador Reconstruction (\$2,125,000 Penny Fund).

Project Description

The City has an established Pavement Asset Inventory Program for systematic roadway reconstruction projects throughout the City, from preservation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The program model now gives direction to City Staff as to the planning of roadway preservation and reconstruction projects throughout the City for the next 10-20 years. Per the model, this annually funded program targets residential road improvements to maximize cost efficiency. No operating impacts are anticipated from this project.

Service Life: 15
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
County Gas Tax Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 1,860,000
Penny Fund	\$ 690,000	\$ 690,000	\$ -	\$ -	\$ -	\$ -	\$ 1,380,000
Penny IV	\$ -	\$ -	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 2,760,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000
Annual Operations / Maintenance							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Fulfills legal commitment to provide service
- Corrects existing facility deficiency

PENNY FUND

Project Name: Bridges / Boardwalks Replacement and Repair

At A Glance

Project Type:	Replacement	Project Number:	461403
Department:	Parks and Recreation	Project Manager:	Lanie Sheets / Marcello Tavernari, P.E.
Change from Prior Year:	Revised	CIE Element:	Recreation/Open Space

Project funding was changed from \$50,000 Penny funding in FY 2019 to \$25,000 from Penny and \$25,000 from General Fund in FY 2018. Funding of \$17,000 has been added in the Penny Fund to account for \$12,000 in survey work and \$5,000 in permitting fees.

Project Description

The City's existing pedestrian bridges and boardwalks need regular replacement and repair as the support and piling systems deteriorate, especially as they interact with water. This project provides for the construction and replacement of the various boardwalks and bridges throughout the park system including Hammock Park, Weaver Park, and Edgewater Park. In FY 2018 the Penny Fund will provide funding for the replacement of two bridges (including survey and permitting costs) and the General Fund will provide for the redecking of the Osprey Trail boardwalk and observation platform at Hammock Park.

Service Life: $\frac{20}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Penny Fund	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000
General Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
TOTAL	\$ 67,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Corrects existing facility deficiency

PENNY FUND

Project Name: New Dog Park

At A Glance

Project Type:	Improvement	Project Number:	461801
Department:	Parks and Recreation	Project Manager:	Lanie Sheets
Change from Prior Year:	Existing	CIE Element:	Recreation and Open Space

Project Description

Through the Parks & Recreation Strategic Plan the need for a new or additional dog park was identified as an existing deficiency. The current dog park sits at the edge of a retention pond and is subject to frequent flooding. In addition, its location is on the north end of the City is not convenient to all residents and the parking is limited by athletic events near the park. This project would create an additional dog park at a single location, or two separate smaller dog parks at location(s) to be determined. The projected cost is for development only and does not include land acquisition, if necessary. A minimal increase in operating expenditures would be needed of approximately \$500 per year.

Service Life: $\frac{20}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Penny Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Annual Operations / Maintenance							
General Fund	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 2,500
TOTAL	\$ 150,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 152,500

Comprehensive Improvement Element Prioritization

Level I

- Corrects existing facility deficiency

PENNY FUND

Project Name: Playground Equipment Replacements

At A Glance

Project Type:	Replacement	Project Number:	469301
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Change from Prior Year:	Existing	CIE Element:	Recreation/Open Space

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years, this requires replacement of one or two playgrounds annually. Fiscal year 2018 would install new playground elements at Scotsdale Park and MLK Recreation Center.

Service Life: $\frac{15}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Penny Fund	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,000
Penny IV	\$ -	\$ -	\$ 75,000	\$ 80,000	\$ 75,000	\$ 75,000	\$ 305,000
Annual Operations / Maintenance							
TOTAL	\$ 95,000	\$ -	\$ 75,000	\$ 80,000	\$ 75,000	\$ 75,000	\$ 400,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

PENNY FUND

Project Name: ADA Playground Equipment Replacements

At A Glance

Project Type:	Replacement	Project Number:	461802
Department:	Parks & Recreation	Project Manager:	Lanie Sheets
Change from Prior Year:	Existing	CIE Element:	Recreation/Open Space

Project Description

The City of Dunedin has an inventory of 13 playgrounds citywide that must meet all current regulations and safety standards to ensure the well-being of users. A typical playground has a lifespan of 10-15 years, this requires replacement of one or two playgrounds annually. Fiscal year 2018 would install new ADA playground elements at Edgewater Park.

Service Life: $\frac{15}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Penny Fund	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Annual Operations / Maintenance							
TOTAL	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

PENNY FUND

Project Name: Golf Cart Barn

At A Glance

Project Type:	Replacement	Project Number:	421802
Department:	Parks & Recreation	Project Manager:	Keith Fogarty / Vince Gizzi
Change from Prior Year:		CIE Element:	Capital Improvement

Project Description

This project will either rehabilitate and reduce the size of the existing structure, including re-roofing the building, or replace the existing structure with a new aluminum building.

Service Life: $\frac{20}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Penny Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Operations / Maintenance							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

PENNY FUND

Project Name: Pavement Management Program (FY 2018 - 2028)

At A Glance

Project Type:	Replacement	Project Number:	461403
Department:	Public Works	Project Manager:	Lanie Sheets / Marcello Tavernari, P.E.
Change from Prior Year:	Revised	CIE Element:	Transportation

This project was created to cover all roadways and absorbed the following projects: Annual Street Resurfacing (\$290,000 CGT Fund), Beltrees Reconstruction (\$2,960,000 Penny Fund), and San Salvador Reconstruction (\$2,125,000 Penny Fund).

Project Description

The City has an established Pavement Asset Inventory Program for systematic roadway reconstruction projects throughout the City, from preservation to reconstruction. In FY 2016, a consultant evaluated all the roadways throughout the City. The entire network of City roadways was organized in a database for program planning. The program model now gives direction to City Staff as to the planning of roadway preservation and reconstruction projects throughout the City for the next 10-20 years. Per the model, this annually funded program targets residential road improvements to maximize cost efficiency. No operating impacts are anticipated from this project.

Service Life: 15
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
County Gas Tax Fund	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 1,860,000
Penny Fund	\$ 690,000	\$ 690,000	\$ -	\$ -	\$ -	\$ -	\$ 1,380,000
Penny IV	\$ -	\$ -	\$ 690,000	\$ 690,000	\$ 690,000	\$ 690,000	\$ 2,760,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000
Annual Operations / Maintenance							
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 6,000,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Fulfills legal commitment to provide service
- Corrects existing facility deficiency

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

Project Name: Skinner Boulevard Corridor Analysis

At A Glance

Project Type:	Study	Project Number:	171801
Department:	Eco. & Hsg. Development	Project Manager:	Bob Ironsmith
Change from Prior Year:	New	CIE Element:	Transportation

Project Description

The Corridor Analysis will gather 6 months of traffic data and observation along with detailed analysis and reporting to support with DOT roadway improvements and enhancements. The supporting data and resulting traffic management plan will be used to ensure safe traffic flow along with meeting complete street guidelines and guide design for the Skinner Boulevard Improvements project scheduled for FY 2019.

Service Life: 10
 years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
CRA Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Annual Operations / Maintenance							
TOTAL	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Comprehensive Improvement Element Prioritization Level I

- Protects public health, safety and welfare

PARKING FUND

Project Name: Downtown Parking Garage Lease

At A Glance

Project Type:	Service Enhancement	Project Number:	171501
Department:	Eco. & Hsg. Development	Project Manager:	Bob Ironsmith
Change from Prior Year:	Revised	CIE Element:	N/A

This project was scheduled for a first lease payment in FY 2017, but has been postponed one year to begin in FY 2018.

Project Description

The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015. This project includes the creation of 215 additional downtown parking spaces for the City through the lease of a parking structure by a private developer at 940-966 Douglas Avenue. This 20-year lease would include a one-time \$1.975M buy-down on the lease, utilizing General Funds revenues received from the BP oil spill settlement. Operating costs include an annual lease in the amount of \$115,000, which will begin in FY 2018 and commence in FY 2033, and annual maintenance costs estimated at \$102,500. The development agreement (DA) with the City provides for \$32,200 annually in land credit (revenue) for 20 years that offsets a portion of the annual lease expenditure.

Service Life: 20
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Annual Operations / Maintenance							
Parking Fund	\$ 2,160,000	\$ 217,500	\$ 217,500	\$ 102,500	\$ 102,500	\$ 102,500	\$ 2,902,500
CRA Fund	\$ -	\$ -	\$ -	\$ 115,000	\$ 115,000	\$ 115,000	\$ 345,000
Revenue							
DA Land Credit	\$ (32,200)	\$ (32,200)	\$ (32,200)	\$ (32,200)	\$ (32,200)	\$ (32,200)	\$ (193,200)
TOTAL	\$ 2,127,800	\$ 185,300	\$ 185,300	\$ 185,300	\$ 185,300	\$ 185,300	\$ 3,054,300

Comprehensive Improvement Element Prioritization

Level II

- Promote infill (re)development
- Provide svc. to underserved geographic area

SOLID WASTE FUND

Project Name: Solid Waste Fleet Replacements

At A Glance

Project Type: Equipment/Vehicles **Project Number:** 541801
Department: Public Works **Project Manager:** Bill Pickrum
Change from Prior Year: Revised **CIE Element:** Solid Waste
 Scheduled replacements and costs have been updated from the prior year to include FY 2023.

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Solid Waste Fund							
421- Freightliner/Clam Dump	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ 180,000
441- Kenworth/EZ Pack REL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 256,700	\$ 256,700
442- Kenworth/EZ Pack REL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
443- Kenworth/EZ Pack REL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
449- Freightliner/Pac Mac RE	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000
460- Autocar/New Way ASL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,300	\$ 343,300
461- Autocar/New Way ASL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 343,300	\$ 343,300
472 Autocar ACX	\$ -	\$ -	\$ -	\$ 323,600	\$ -	\$ -	\$ 323,600
473 Autocar ACX	\$ -	\$ -	\$ -	\$ 323,600	\$ -	\$ -	\$ 323,600
478- Autocar/Labrie ASL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
479- Autocar/Labrie ASL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
487- Autocar/EZ Pack FEL	\$ 291,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 291,300
488- Autocar / EZ Pack FEL	\$ -	\$ -	\$ -	\$ 318,200	\$ -	\$ -	\$ 318,200
489- Autocar/EZ Pack FEL	\$ -	\$ -	\$ -	\$ 318,200	\$ -	\$ -	\$ 318,200
490- Autocar/EZ Pack FEL	\$ -	\$ -	\$ -	\$ -	\$ 327,800	\$ -	\$ 327,800
Annual Operations / Maintenance							
TOTAL	\$ 466,300	\$ -	\$ 180,000	\$ 1,283,600	\$ 327,800	\$ 943,300	\$ 3,201,000

Comprehensive Improvement Element Prioritization Level I

- Corrects existing facility deficiency

WATER / WASTEWATER FUND

Project Name: Bayshore Water Main Replacement

At A Glance

Project Type:	Replacement	Project Number:	511803
Department:	Public Works	Project Manager:	Dan Chislock / Russell Ferlita, Ph.D., P.E.
Change from Prior Year:	Existing	CIE Element:	Potable Water

Project Description

Existing water main pipe is an old, unlined pipe that easily breaks and does not conform in size to today's standard water main fittings. This project will replace existing water main piping that is constructed of universal cast iron pipe. Florida Dept. of Transportation (FDOT) permitting is required. Design and work will be bid out to construction contractor approved to do work in FDOT right-of-ways. No operating impact is anticipated.

Service Life: 50
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Water/WW Fund	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Annual Operations / Maintenance							
TOTAL	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Comprehensive Improvement Element Prioritization Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

WATER / WASTEWATER FUND

Project Name: SR 580 Water Main Tie-Ins

At A Glance

Project Type:	Improvement	Project Number:	511603
Department:	Public Works	Project Manager:	Dan Chislock / Russell Ferlita, P.E.
Change from Prior Year:	Revised	CIE Element:	Potable Water

Project has been delayed to FY18 as a result of issues encountered during work on CR1. In addition, the project scope has been revised to include the design and construction of a new water main on SR-580.

Project Description

This project will install a new water main on SR-580 and connect existing water mains that dead-end just short of the major water main in SR-580, resulting in improved water distribution system hydraulics in the northeast part of City. By improving flow/flushing of water through these water mains, the residence time is decreased and will aid in meeting Florida Department of Environmental Protection's more stringent tri-halo methane requirements that recently went into effect. Florida Dept. of Transportation (FDOT) permitting is required. A large portion of the work will be bid out to a construction contractor approved to do work in FDOT right-of-ways. In addition, the project scope has been revised in FY 2017 to include an tie-in the Pinellas County's water system. Contractor estimated services is \$600,000; in house work and materials is estimated at \$150,000.

Service Life: $\frac{50}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Water/WW Fund	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Annual Operations / Maintenance							
TOTAL	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Comprehensive Improvement Element Prioritization Level II

- Increase efficiency of existing facilities

WATER / WASTEWATER FUND

Project Name: WW Lift Station Back-Up / Emergency Pumps

At A Glance

Project Type:	Equipment	Project Number:	521805
Department:	Public Works	Project Manager:	Russell Ferilita, P.E. / Lance Parris
Change from Prior Year:	New	CIE Element:	Sanitary Sewer

Project Description

On an average day, approximately 600,000 gallons per day of raw sewage flows into LS # 8, and 800,000 gallons per day flows into lift station #15. If we experience a power outage, or experience an extreme rain event(s) that may increase flows, we could have sanitary sewer overflows, which could result in an unauthorized raw sewage discharge and present a public health concern. These back up pumps will automatically turn on in the event of a power outage and/or assist the existing lift station pumps to keep up with occasional above normal flows. This will minimize our reliance on the need for staff to physically need to respond in an emergency, 24/7, possibly during unsafe / inclement weather, widespread outages, etc.

Service Life : $\frac{10}{\text{Years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Project Costs							
Water/WW Fund	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Annual Operations Maintenance							
TOTAL	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Comprehensive Improvement Element Prioritization

Level I

- Fulfills legal commitment to provide service
- Corrects existing facility deficiency

WATER / WASTEWATER FUND

Project Name: WW Lift Station Force Main Replacements

At A Glance

Project Type:	Replacement	Project Number:	521707
Department:	Public Works	Project Manager:	Russell Ferilita, P.E. / Lance Parris
Change from Prior Year:	Existing	CIE Element:	Sanitary Sewer

Project Description

Hundreds of thousands of gallons of raw sewage flow by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a forcemain (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. Most forcemains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipeline (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement forcemains will all be HDPE pipe (upsized by a factor of 2") installed using horizontal direction drilling methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated.

Service Life : 50
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Project Costs							
Water/WW Fund							
Lift Station #2 FM	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ 475,000
Lift Station #3 FM	\$ 187,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,000
Lift Station #4 FM	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Lift Station #17 FM	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ 84,000
Lift Station #10 FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 790,000	\$ 790,000
Lift Station #1 FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lift Station #12A FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lift Station #20 FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Operations Maintenance							
TOTAL	\$ 187,000	\$ -	\$ 475,000	\$ -	\$ 334,000	\$ 790,000	\$ 1,786,000

Comprehensive Improvement Element Prioritization

Level I

- Fulfills legal commitment to provide service
- Corrects existing facility deficiency

WATER / WASTEWATER FUND

Project Name: WWTP Building, Wall and Tank Painting

At A Glance

Project Type:	Repair	Project Number:	521803
Department:	Public Works	Project Manager:	Brian Antonian
Change from Prior Year:	New	CIE Element:	Sanitary Sewer

Project Description

The entire Wastewater Treatment Plant facility is in need of repainting, including seven buildings, one exterior wall, and ten process tanks. Being that this an Improvement project, no operating impact is expected.

Service Life: 10
 years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Annual Operations / Maintenance							
Water/WW Fund	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000
TOTAL	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000

Comprehensive Improvement Element Prioritization **Level I**

- Preserve/reach full capacity of facility

STORMWATER FUND

Project Name: Patricia Beltrees Treatment Facility

At A Glance

Project Type:	Improvement	Project Number:	531801
Department:	Public Works	Project Manager:	Marcello Tavernari, P.E.
Change from Prior Year:	Revised	CIE Element:	Stormwater

Funding has been updated to be spread out over 3 years from FY18-FY20, instead of FY18-FY19.

Project Description

Offsite drainage from a portion of the Stevenson's Creek basin is conveyed through the former Nielsen site, across Patricia Avenue, and then via open channel flow passes through Skye Loch Villas and Dunedin Palms Mobile Home Park before discharging into Dunedin Middle School's ditch and into the City of Clearwater. The ditch runs approximately 150-ft from Patricia Avenue right-of-way on the east to the Skye Loch Villas property line on the west. The purpose of this project is to treat incoming flows to reduce trash, debris and sediment from entering the downstream conveyance system west and south of Skye Loch Villas. Downstream property owners have expressed concerns for erosion of their property and sedimentation of their waterbodies. This project includes design and construction of a CDS, Suntime, Storm Gross Pollutant Trash Trap, or other patented device to address floatables and other debris. Work may include piping of an open ditch section to reduce erosion and accumulation of trash and debris depending upon the system employed. Collection of floatables and sediment will require periodic removal using the City vacuum truck in the Stormwater Division, yet operating expenditures from this project will be minimal since equipment exists within the fleet inventory. Gabion basket design and installation may be explored for this bank erosion project.

Service Life: $\frac{30}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Stormwater Fund	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
Annual Operations / Maintenance							
TOTAL	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Fulfills legal commitment to provide service
- Corrects existing facility deficiency

STORMWATER FUND

Project Name: Stormwater Pipe Lining

At A Glance

Project Type:	Repair	Project Number:	530203
Department:	Public Works	Project Manager:	Keith Fogarty/ Mark Walters
Change from Prior Year:	Existing	CIE Element:	Stormwater

Project Description

Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing Stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began in FY 2000, remaining major pipe relining will be completed by FY 2020. Pipe relining prioritization is based on annual pipe inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents.

Service Life: 50
years

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Stormwater Fund	\$ 330,000	\$ 326,000	\$ -	\$ -	\$ -	\$ -	\$ 656,000
Annual Operations / Maintenance							
Stormwater Fund	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 400,000
TOTAL	\$ 330,000	\$ 326,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,056,000

Comprehensive Improvement Element Prioritization *Level I*

- Protects public health, safety and welfare
- Fulfills legal commitment to provide service
- Corrects existing facility deficiency

MARINA FUND

Project Name: Marina Dredging

At A Glance

Project Type:	Improvement	Project Number:	491701
Department:	Public Works	Project Manager:	Vince Gizzi / Marcello Tavernari, P.E.
Change from Prior Year:	Existing	CIE Element:	Recreation and Open Space

Project Description

The Marina basin is subject to the accumulation of silts which accumulate over time to depths that impact the operation of boats. Accumulated silts are removed by the dredging at 10 to 15 years intervals depending on storm impacts. The Dunedin Marina was last dredged in FY 2002 and the cost for design, permitting, and complete dredging (including tipping fees) was \$926,200. No changes to the existing operating budget are anticipated. During the planning and design years, a more defined cost estimate will be established, as the amount of the sediment to be removed, is only preliminary. At that time an underwater survey will be completed, along with geotechnical data.

Service Life: $\frac{10}{\text{years}}$

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Marina Fund							
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 112,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 112,500
Construction	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Constr. Adm	\$ -	\$ 37,500	\$ -	\$ -	\$ -	\$ -	\$ 37,500
Annual Operations / Maintenance							
TOTAL	\$ 112,500	\$ 787,500	\$ -	\$ -	\$ -	\$ -	\$ 900,000

Comprehensive Improvement Element Prioritization

Level I

- Protects public health, safety and welfare
- Preserve/reach full capacity of facility

FLEET FUND

Project Name: Citywide Fleet Replacements

At A Glance

Project Type: Equipment/Vehicles **Project Number** 621801

Department: Public Works **Project Manage** Randy Moore

Change from Prior Year: Revised **CIE Element:** N/A

Projects Scheduled replacements and costs have been updated from the prior year to include FY 2023.

Funding Plan

SOURCES	2018	2019	2020	2021	2022	2023	TOTAL
Capital Costs							
Fleet Fund							
<i>Fire/Rescue</i>							
101- Ladder Truck	\$ 1,137,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,137,000
102- Fire Engine	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
110- Golf Cart Ambul.	\$ -	\$ -	\$ 682,600	\$ -	\$ -	\$ -	\$ 682,600
111- Ford Expedition	\$ 37,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,000
112- Ford Expedition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114- Ford Expedition	\$ -	\$ -	\$ -	\$ 38,400	\$ -	\$ -	\$ 38,400
115- Ford Expedition	\$ -	\$ -	\$ -	\$ 38,400	\$ -	\$ -	\$ 38,400
<i>Parks & Recreation</i>							
604- John Deere Gator	\$ -	\$ -	\$ -	\$ 12,100	\$ -	\$ -	\$ 12,100
605- John Deere Gator	\$ -	\$ -	\$ -	\$ -	\$ 12,400	\$ -	\$ 12,400
606- John Deere HPX 4x4	\$ -	\$ -	\$ -	\$ -	\$ 12,700	\$ -	\$ 12,700
607- John Deere Gator	\$ -	\$ -	\$ -	\$ -	\$ 13,600	\$ -	\$ 13,600
610- Ford F250 Utility	\$ 29,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,600
613- Enclosed Trailer	\$ 9,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,300
614- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ 10,800
615- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ 10,800
624- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ 19,000
625- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ 19,000
626- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ 19,000
656- Toro Deck Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,900	\$ 59,900
671- John Deere HPX 4x4	\$ -	\$ -	\$ 11,400	\$ -	\$ -	\$ -	\$ 11,400
672- John Deere HPX 4x4	\$ -	\$ -	\$ 11,400	\$ -	\$ -	\$ -	\$ 11,400
673- John Deere Mower	\$ -	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ 18,000
674- John Deere Mower	\$ -	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ 18,000
675- John Deere Mower	\$ -	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ 18,000
677- Toro Deck Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,400	\$ 75,400
678- O'Dell Trailer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,400	\$ 5,400
680- Cat Loader	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 62,100	\$ 62,100
684- Toro Sand Pro	\$ -	\$ -	\$ -	\$ 22,700	\$ -	\$ -	\$ 22,700

FLEET FUND

Project Name: Citywide Fleet Replacements

Funding Plan

Public Works

1100- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,400	\$ 23,400
1115- Ford Escape	\$ -	\$ -	\$ -	\$ 25,900	\$ -	\$ -	\$ 25,900
923- Magnum Light Tower	\$ 9,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,200
924- Ford F250 Utility	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,700
925- Ford F250 Utility	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,700
926- Ford F250 Utility	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,700
927- Mobile Generator	\$ -	\$ -	\$ -	\$ 60,100	\$ -	\$ -	\$ 60,100
221- GMC 6yd. Dump Truck	\$ 70,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,500
230- JD Alamo A Boom	\$ 100,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,300
236- Ford F450 Utility	\$ -	\$ -	\$ -	\$ 48,900	\$ -	\$ -	\$ 48,900
237- Int./Vactor Truck	\$ -	\$ -	\$ -	\$ 429,500	\$ -	\$ -	\$ 429,500
238- Ford Escape	\$ -	\$ -	\$ -	\$ -	\$ 27,500	\$ -	\$ 27,500
248- John Deere Mower	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,800	\$ 10,800
711- CAT 242 B Skid Steer	\$ 48,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,600
712- Ford F550/2yd. Dump	\$ 46,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,400
758- Message Board	\$ 14,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,800
759- Ford F350 Flatbed	\$ -	\$ -	\$ -	\$ -	\$ 36,200	\$ -	\$ 36,200
760- Ford F250 Utility	\$ -	\$ -	\$ -	\$ -	\$ 34,400	\$ -	\$ 34,400
761- Enclosed Trailer	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -	\$ 4,000
762- Message Board	\$ -	\$ -	\$ -	\$ -	\$ 16,500	\$ -	\$ 16,500
763- Message Board	\$ -	\$ -	\$ -	\$ -	\$ 16,500	\$ -	\$ 16,500
766- Stump Grinder	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,400	\$ 40,400
767- Vermeer Trailer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,600	\$ 7,600
311- Ford F150 Pickup	\$ 16,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,400
328- Ford F550 Crane Truck	\$ 77,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,300
343- Ford F250 Utility Truck	\$ 30,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,500
358- Ford F150 Pickup	\$ -	\$ -	\$ -	\$ 18,500	\$ -	\$ -	\$ 18,500
775- Trail King HD Trailer	\$ -	\$ -	\$ 9,900	\$ -	\$ -	\$ -	\$ 9,900
327- Ford F550 Crane Truck	\$ 77,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,300
329- Ford F450 Utility Truck	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000
341- Ford F450 Utility Truck	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000
342- Ford F450 Utility Truck	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000
356- Cat Mini Escavator	\$ -	\$ -	\$ 46,900	\$ -	\$ -	\$ -	\$ 46,900
517- Ford F350 Utility	\$ -	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ 34,000
530- Ford F550/Cues Camera	\$ -	\$ -	\$ 214,600	\$ -	\$ -	\$ -	\$ 214,600
536- Ford F550 Crane Truck	\$ 89,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,600
537- Ford F450 Utility	\$ 43,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,300
538- Ford F250 Utility Truck	\$ 30,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,500
539- Ford F250 Utility Truck	\$ 42,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,400

FLEET FUND

Project Name: Citywide Fleet Replacements

Funding Plan							
541- Club Car Scooter	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,300	\$ 10,300
542- Int./Vac-Con Truck	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 262,000	\$ 262,000
Annual Operations / Maintenance							
TOTAL	\$ 2,125,100	\$ -	\$ 1,064,800	\$ 694,500	\$ 230,800	\$ 578,900	\$ 4,694,100

Comprehensive Improvement Element Prioritization Level I

- Corrects existing facility deficiency



GLOSSARY

*FY 2018 ADOPTED
OPERATING & CAPITAL
BUDGET*

GLOSSARY

The following abbreviations are used throughout the budget book:

CAFR	Comprehensive Annual Financial Report
CIE	Capital Improvements Element
CIP	Capital Improvements Plan
CRA	Community Redevelopment Agency
CRD	Community Redevelopment District
EMS	Emergency Medical Service
FDOT	Florida Department of Transportation
FTEs	Full Time Equivalents
FY	Fiscal Year
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
IAFF	International Association of Fire Fighters
ISF	Internal Service Fund
LDO	Land Dedication Ordinance
PT	Part-time
RFP	Request for Proposals
RFQ	Request for Qualifications
TIF	Tax Increment Financing
TRIM	Truth in Millage
VOD	Variable/On-demand

Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets

Resources owned or held which have monetary value.

Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis of Budgeting

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided and establishes the amount of money which can be spent.

Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval. May involve either a budget transfer or budget amendment.

Budget Amendment

A type of budget adjustment requiring City Commission authorization through a resolution.

Budget Transfer

A type of budget adjustment made administratively, not requiring Commission approval under the city's current policies.

Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvements Plan

A financial plan for major expenses of \$25,000 or more. May include operating costs or capital outlay such as construction of buildings, streets, sewers and recreation facilities.

Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “user charges.”

City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency - (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

Community Redevelopment District - (CRD)

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

Comprehensive Annual Financial Report – (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department

Organizational unit of government that is functionally unique in delivery of services.

Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process. The amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance

An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiscal Year - (FY)

Any period of 12 consecutive months designated as the budget year. The City of Dundin's budget year begins October 1 and ends September 30.

Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent - (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/ divisions included in the General Fund are Library, Finance, and Parks and Recreation.

General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles – (GAAP)

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance, Risk Safety, Health Benefits, and IT Services.

Land Dedication Ordinance – (LDO)

An ordinance to preserve open land, sensitive natural areas that would be lost under conventional development.

Levy

To impose taxes for the support of government activities.

Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.

Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Millage Rate

The tax rate on real property based on 1 mill equals \$1 per \$1, 000 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 4.1345 per thousand, taxable value of \$50,000.

$$\frac{50,000 \times 4.1345}{1000} = \$206.73$$

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Position

For enterprise and internal service funds, the difference between (assets + deferred outflows) – (liabilities + deferred inflows) representing available cash available for spending.

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989 for a ten-year period from 1990 to 1999. Pinellas County residents have reauthorized the Penny for Pinellas through referendum twice since its original authorization. The current Penny (Penny III), expires December 31, 2019. Penny IV (2020-2029) will be presented to votes on November 7, 2017. Proceeds can be used for fixed capital expenditures for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Request for Proposal

A document that describes a project or need that solicits proposed solutions from qualified vendors.

Request for Qualifications

A document soliciting qualifications from vendor(s), which may be used to develop a short list of most qualified candidates to compete in an RFP.

Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Charges

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “charges for service.”

Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

Variable/On-demand

A type of employment status whereby an employee fills a temporary position, often used for seasonal staffing needs such as life guards, summer camp staffing and interns.