



Home of Honeymoon Island



FY 2017 ADOPTED Operating & Capital Budget

CITY OF DUNEDIN, FLORIDA

FY 2017

ADOPTED OPERATING & CAPITAL BUDGET



CITY OFFICIALS

Julie Ward Bujalski
Mayor

Bruce Livingston
Vice-Mayor

Heather Gracy
Commissioner

Deborah Kynes
Commissioner

John Tornga
Commissioner

Douglas Hutchens
Interim City Manager

Thomas Trask
City Attorney

Denise Kirkpatrick
City Clerk

DUNEDIN

Home of Honeymoon Island



From left: Commissioner Heather Gracy, Vice-Mayor Bruce Livingston, Mayor Julie Ward Bujalski, Commissioner John Tornga, Commissioner Deborah Kynes



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dunedin
Florida**

For the Fiscal Year Beginning

October 1, 2015

Executive Director



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Home of Honeymoon Island

BUDGET MESSAGE

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*



October 1, 2016

City of Dunedin
542 Main Street
Dunedin, FL 34698

Honorable Mayor and City Commissioners,

I am pleased to present the FY 2017 Operating and Capital Budget for the City of Dunedin. This budget has been prepared in accordance with all applicable City, State, and Federal requirements and accounting standards. Gross expenditures for FY 2017 total \$80,129,200 including \$29,490,200 in the General Fund.

There are many positive indicators reflected in the FY 2017 Adopted Budget. Property values are anticipated to increase 7.78% citywide in FY 2017, as certified by the Pinellas County Property Appraiser as of July 1, 2016. In addition to property tax revenue, user fees for recreational programming are anticipated to increase and the City will receive more than \$1.5 million in State and local grants.

Budget Highlights

The FY 2017 Budget reflects the continued efforts to bring many multi-year initiatives to fruition. To address the shortage of parking in our vibrant downtown, implementation of the City's Parking Management and Wayfinding Plan and the initial expenditure of a long-term lease of 215 parking spaces are included. The new fiscal year also marks the start of community outreach efforts to update the City's Comprehensive Plan, including development of a citywide Arts Master Plan. These initiatives will ensure the desires of residents and property owners shape the next chapter of Dunedin's evolution.

Despite incremental growth in revenue, the City must consciously work to minimize expenditure growth to ensure they do not outpace annual revenue growth. This delicate balance of funding new initiatives while maintaining the City's existing assets remains a challenge. The General Fund, which ensures the City can continue to provide basic City services such as Fire, Law Enforcement, Library, Parks & Recreation, is funded by nearly one-third of property tax revenue.

To provide long-term sustainability within the General Fund, the proposed budget includes an increase in property tax revenue of 7.78% from property value growth and new construction added to the tax rolls. This will generate an additional \$429,000 in revenue for the General and Community Redevelopment Agency (CRA) Funds over FY 2016 budget levels. There has been no increase in the City's tax rate of 4.1345 mills.

Another major change in the City's budget over the prior year is the discontinuation of the City's Employee Health Center. This represents a savings of approximately \$315,000 across all departments.

Total citywide expenditures of \$80,129,200 reflect an 8.8% increase in spending over FY 2016 budget levels. Citywide, a significant increase in the “Other Expenses” category of \$2.6M for FY 2017 is primarily due to a one-time transfer from the General Fund to the new Parking Fund in the amount of \$2.7M.

ALL FUNDS						
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET	% CHG FROM
	2014	2015	2016	2016	2017	BUDGET 2016
EXPENDITURES BY CATEGORY						
Personnel	22,421,689	22,804,912	24,944,157	24,799,337	25,418,100	1.9%
Operating	28,821,671	30,301,318	32,332,091	32,817,473	35,562,000	10.0%
Capital	10,623,411	4,672,550	11,620,897	18,284,076	11,744,400	1.1%
Other	7,893,686	15,374,227	4,764,663	10,552,667	7,404,700	55.4%
TOTAL EXPENDITURES	\$ 69,760,458	\$ 73,153,007	\$ 73,661,808	\$ 86,453,553	\$ 80,129,200	8.8%

Within the General Fund, expenditures have increased 9.7% as shown in the table below.

GENERAL FUND						
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	BUDGET	% CHG FROM
	2014	2015	2016	2016	2017	BUDGET 2016
EXPENDITURES BY CATEGORY						
Personnel	12,744,717	13,163,309	14,417,839	14,417,839	13,983,800	-3.0%
Operating	10,852,329	11,015,024	11,481,761	11,613,249	11,728,700	2.2%
Capital	836,828	330,833	592,257	592,257	486,400	-17.9%
Other	554,405	282,112	388,407	538,407	3,291,300	747.4%
TOTAL EXPENDITURES	\$ 24,988,279	\$ 24,791,278	\$ 26,880,264	\$ 27,161,752	\$ 29,490,200	9.7%

Major initiatives included in the FY 2017 Budget include:

- Implementation of one-year downtown parking plan providing complimentary and paid parking downtown;
- Year 2 of 4 of parity adjustments for seasoned employees;
- First year of Pay-for-Performance merit increase for eligible employees: Maximum 3% for non-represented / 3.5% for IAFF (Fire);
- Increase of health insurance claims of 5.4%;
- Funding levels for aid to private organizations of \$138,400, up 12% over prior year;
- Establishment of two new funds, the Building Fund and Parking Fund.

Fee increases for FY 2017 include:

- Stormwater - Increase in equivalent residential unit (ERU) rate of 4.5%;
- Solid Waste - Increase in commercial rates of 1.5%, increase in residential rates of 1.6%;
- Water / Wastewater – Increase in unit charge of 4.75%

Major capital projects included in the FY 2017 Budget include:

- Water Treatment Plant Pretreatment System: \$1,170,000
- Wastewater Treatment Plant SCADA System Upgrades: \$989,500.
- Wastewater Treatment Plant Denite Filter Rehabilitation: \$850,000;
- Wastewater Treatment Plant Aeration Tank Rehabilitation: \$785,000;
- Water Treatment Plant Membrane Treatment System: \$675,000;
- Citywide Master Drainage Plan Update: \$550,000;
- Replacement of the City’s Enterprise Resource Planning Software: \$500,000;
- Water Treatment Plant SCADA Replacement: \$370,400;
- Wastewater Treatment Plant Feed System Conversion: \$350,000;

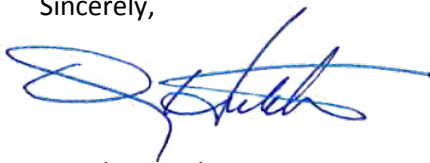
Future Considerations

Negotiations are currently underway to ensure the City of Dunedin remains the Spring Training home for the Toronto Blue Jays. While total costs are unknown at this time, it is anticipated that new revenue bonds will be needed over the next few years to finance either renovations of the existing stadium and training facilities or construction of new facilities.

The Penny for Pinellas Local Option Sales Tax was approved for a ten-year period ending December 31, 2019. A third extension of Penny for Pinellas will be voted on by referendum in 2017. Should the Penny not be renewed, funding for future capital projects would be significantly impacted. The City of Dunedin receives approximately \$3.5 million annually, which is used to maintain City facilities and infrastructure.

Overall, the FY 2017 Budget reflects an annual operating plan that moves the City towards achieving many of the long-term priorities of the City Commission in the areas of fiscal sustainability, economic development, and preservation of infrastructure. I am committed to working with the City Commission to continue the City’s progress towards the long-term initiatives that make Dunedin the most dynamic City in Pinellas County.

Sincerely,



Douglas Hutchens
Interim City Manager

LONG-RANGE STRATEGIC PRIORITIES AND ANNUAL GOALS

On March 2, 2015, Dunedin's City Commission held a Strategic Planning Workshop. The exercise concluded with the identification of six (6) areas of strategic focus and initiatives for each to be addressed through 2021. The FY 2017 annual budget and departmental goals were developed in an effort to address these priorities and initiatives.

ECONOMIC DEVELOPMENT		Department Annual Goal(s) Tied to Strategic Priority
•	Identify, complete, and implement corridor plans.	
•	Review incentives and develop policies for awarding incentives.	
•	Increase marketing efforts including tourism, sports, arts, culture, eco-tourism.	Funded in FY 2017
•	Attract higher education component to City through entrepreneurial incubator.	Economic Development: Goal 2

FISCAL SUSTAINABILITY		Department Annual Goal(s) Tied to Strategic Priority
•	Pursue new and innovative public/private partnerships.	Economic Development: Goal 2 Parks & Recreation: Goal 3
•	Explore borrowing options and capacity for capital projects and their prioritization.	Finance: Goal 4
•	Fund the Capital Improvements Plan.	Funded in FY 2017
•	Implement and fund reserves in accordance with City's Fund Balance and Reserve Policy.	Ongoing
•	Identify range and options for revenue enhancements.	Parks & Recreation: Goal 3

INFRASTRUCTURE		Department Annual Goal(s) Tied to Strategic Priority
•	Identify and prioritize major capital projects.	
•	Implement Water & Wastewater Utility Master Plan.	Public Works- Engineering: Goal 1 Public Works- Wastewater: Goal 1
•	Develop a comprehensive Information Technology Plan.	City Manager- IT Services: Goal 2
•	Provide for neighborhood enhancements.	
•	Update Stormwater Utility Master Plan.	Funded in FY 2017
•	Develop a Multimodal Transportation Plan for the City, including roads, sidewalks, and urban trails.	
•	Evaluate alternative energy sources.	Public Services FY 2016: Goal 2

INTERNAL SERVICES AND OPERATIONS		Department Annual Goal(s) Tied to Strategic Priority
•	Update the City's Comprehensive Plan.	Planning & Development: Goal 2
•	Update the City's Disaster Management Plan.	Fire: Goal 1
•	Create a comprehensive security plan, including both physical assets and cyber-security tactics.	
•	Adopt and implement a Parks & Recreation Strategic Plan.	

HUMAN CAPITAL AND RELATIONSHIPS		Department Annual Goal(s) Tied to Strategic Priority
•	Develop and enhance ways to increase two-way communication with the community.	Communications: Goals 1 and 2 Parks & Recreation: Goals 2 IT Services: Goal 1
•	Increase the effectiveness of advisory boards through the establishment of expectations, training, and evaluation.	City Clerk: Goal 4
•	Establish customer service philosophy and performance measures, to include training for staff.	
•	Develop a Strategic Plan for advocacy at all levels of government.	

HUMAN RESOURCES		Department Annual Goal(s) Tied to Strategic Priority
•	Ensure competitive pay and benefits for employees.	Complete Salary Survey; Ongoing; Implement through FY 2019
•	Develop an effective performance measurement program, including documentation and training.	Implemented in FY 2017
•	Review the City's existing policies for recruitment and retention of quality employees.	
•	Ensure adequate staffing levels now and in the future.	

ECONOMIC OUTLOOK

Over the past twelve months, the national economy has continued to recover. The civilian unemployment rate, which peaked near 10% in 2010, has decreased dramatically since the 2008-2009 recession. According to the U.S. Department of Labor, the national jobless rate in September 2016 was 5.0%, 0.1% less than a year ago in September 2015. In addition, wage rate growth has been trailing personal consumption growth (excluding food and energy) during the year, but wages are again on the increase. Inflation continues to hold at low levels (1.1% for the twelve-month period ending August 2016), which may prompt additional action from the Federal Reserve during FY 2017.

From a local perspective, employment indicators illustrate progress in the area. Pinellas County has made great strides and is reporting a 4.3% unemployment rate in August 2016 (not seasonally adjusted), lower than both the State and nation. Job growth for the Tampa—St. Petersburg Metropolitan area increased 1.8% for April 2016 in comparison to a year prior.

Within Pinellas County, the most significant factor that has hindered recovery has been property values. In 2007, the countywide taxable value was just over \$80 billion. The 2016 certified tax rolls are at 85% of the peak of the market. Despite the significant loss in value since the recession, the countywide total taxable value has grown nearly 30% over the last five years, with the most significant growth over the past three years.

Tax Year	Pinellas County		City of Dunedin	
	Total Taxable Value	% Change	Total Taxable Value	% Change
2011 Final Tax Roll	\$ 51,244,029,679	N/A	\$ 1,771,816,194	N/A
2012 Final Tax Roll	\$ 54,350,309,869	6.06%	\$ 1,719,145,488	-2.97%
2013 Final Tax Roll	\$ 56,092,698,300	3.21%	\$ 1,759,398,960	2.34%
2014 Final Tax Roll	\$ 59,650,849,843	6.34%	\$ 1,876,446,039	6.65%
2015 Final Tax Roll	\$ 63,599,221,882	6.62%	\$ 1,991,882,705	6.15%
2016 Certified Estimate Tax Roll	\$ 68,275,528,276	7.35%	\$ 2,146,805,298	7.78%

Source: Pinellas County Property Appraiser's Office

LOCAL ECONOMY

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The retirement population continues to influence the local economy as more than a quarter (28%) of Dunedin's residents were age 65 years of age and older in 2016. Dunedin has many retirement homes, condominiums and apartment complexes that accommodate retirees. With that said, there should be no surprise that the City mainly consists of residential and recreational land uses, with a small portion of the City's land area occupied by industrial and commercial land uses.

From an employment standpoint, the area has been making strides in its recovery from the "Great Recession". In August of 2016, unemployment in the State of Florida was 4.7% and Pinellas County was 4.3%. Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a citrus beverage manufacturer). The service industry (banking, retail, personal services, etc.) has also risen significantly to meet the demands of the area's population.

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. With the FY 2017 budget including no millage rate increase (4.1345 mills), Dunedin continues to offer relatively affordable housing, low taxes, access to natural amenities and man-made attractions.

Development activity continues to thrive within the City and several major residential and mixed-use projects are under construction, with several more in early development. The value of new construction grew steadily from FY 2013 through FY 2015 and is anticipated to hold steady at FY 2015 levels again in FY 2017 as reported by the City’s Planning & Development Department:

Fiscal Year	Value of Permitted Construction
FY 2014 Actual	\$ 90,496,995
FY 2015 Actual	\$ 174,880,139
FY 2016 Actual	\$ 107,719,588
FY 2017 Projected	\$ 175,000,000

COMMUNITY REDEVELOPMENT DISTRICT

Because the downtown area is one of the older parts of Dunedin, it has a certain character and identity. The mixed-use environment is very conducive to the encouragement of both residential and non-residential development, the former supplying workers and patrons and the latter providing jobs, products and services. What emerges is the presence of a “downtown community”. Due to the fact that a very small percentage of the City’s land area is industrial and commercial, and the City is nearing physical build out, a Community Redevelopment Agency (CRA) District was established that encompasses all of Downtown Dunedin (217 acres).

The City’s Downtown area receives numerous favorable comments on its planning and designing of a sustainable Downtown that utilizes tax increment financing (TIF) to fund capital improvements and incentive programs that can allow an excellent quality of life. Pinellas County recently renewed Dunedin’s TIF district through 2033. The CRA Mission is to pursue redevelopment and revitalization; promote the downtown by encouraging and implementing activities that spurs economic growth and tourism, and preserve the viability and livability of the CRA District.

Downtown Dunedin is recognized as a vibrant Main Street City offering quaint retail shops, art galleries, antiques and restaurants, with the Pinellas Recreational Trail running through the heart of downtown. Downtown Dunedin has an active merchants association that works with the City to sponsor many events that bring many residents and visitors to this area. Events such as Mardi Gras, Dunedin Wines the Blues, and Arts and Crafts Festivals continue to generate interest in this Redevelopment District.



Home of Honeymoon Island

COMMUNITY PROFILE

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

**City of Dunedin
Advisory Boards &
Committees**

**City Commission -
Boards**

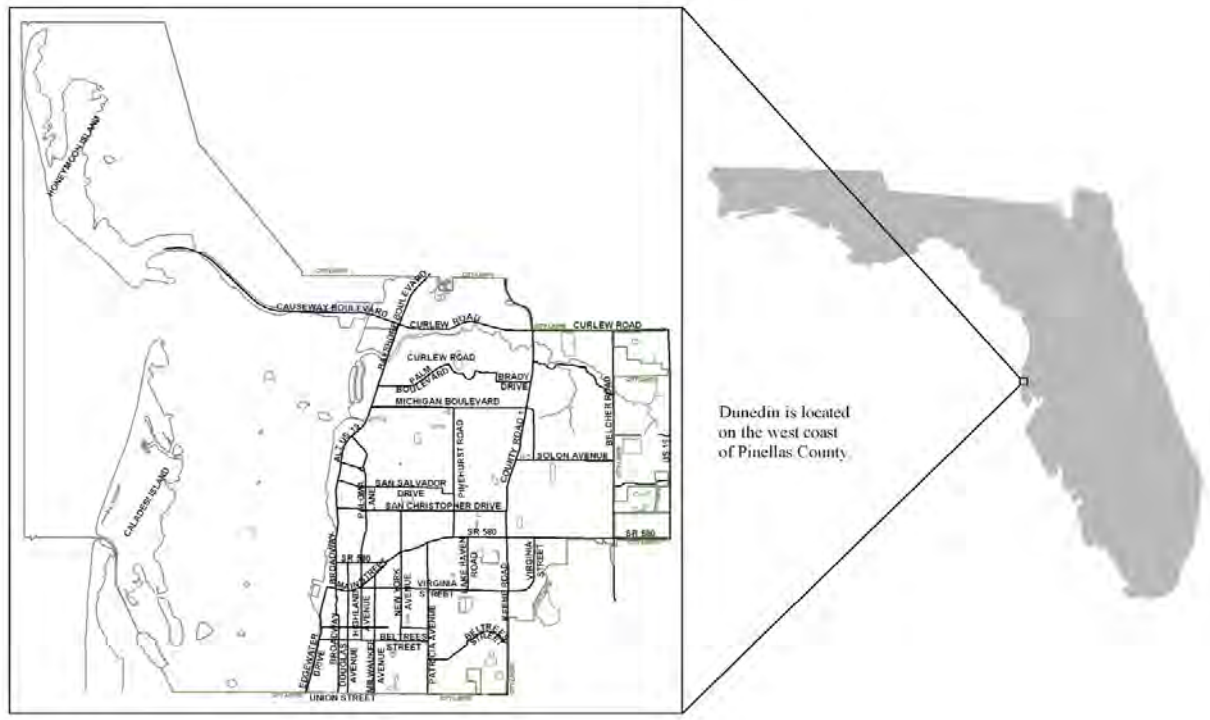
- Board of Adjustment & Appeal
- Board of Finance
- Building Board of Adjustment & Appeal
- Dunedin Code Enforcement Board
- Dunedin Firefighters' Pension Trust Fund
- Dunedin Housing Authority
- Local Planning Agency
- Personnel Review

**City Commission -
Committees**

- Arts & Culture Advisory Committee
- Charter Review Committee
- Committee on Aging
- Committee on Environmental Quality
- Community Redevelopment Agency Advisory Committee
- Disability Advisory Committee
- Dunedin Causeway & Coastal Waterways Committee
- Dunedin Stadium Advisory Committee
- Edgewater Drive Advisory Committee
- Hammock Advisory Committee
- Library Advisory Committee
- Marina Advisory Committee
- Mobile Home Park Committee
- Ordinance Review Committee
- Parks & Recreation Advisory Committee
- Public Relations Advisory Committee
- Public Safety Committee
- Social Services Committee
- Stormwater Advisory Committee
- Youth Advisory Committee

GEOGRAPHY

Located in Pinellas County, Dunedin lies on the Central West Coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph’s Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.



HISTORY

“Delightful” Dunedin’s village-like atmosphere and a relaxed lifestyle has lured people for decades from around the world. Enjoying the natural wooded and subtropical setting and picturesque waterfront, Dunedin sits on Central Florida’s west coast, in the heart of Pinellas County’s Suncoast. It is also one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

It may be the world’s healthiest climate and the year-round outdoor fun that brings visitors to Dunedin, but it is Dunedin’s village quaintness coupled with its progressive vision and masterful planning that keeps them here. It is not surprising that many seasonal visitors elect to stay once they discover Dunedin is without the trappings and congestion of most Florida resort towns.

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming village-like town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida’s chief seaport and trading centers. At one time Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read “Jonesboro”, a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

Dunedin is proud of its “firsts”:

- The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the War.
- Frozen orange juice concentrate originated in Dunedin.
- The Pram sailboat racer originated in Dunedin.
- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- The first radio signals from Pinellas County were sent from Dunedin.
- The oldest continuous garden club on Florida’s west coast is the Dunedin Garden Club.
- Dunedin became recognized the first Purple Heart City in Florida.
- Dunedin Golf Club listed on the State and National Registry of Historic Places.
- Dunedin is the first City in the state of Florida to attain Platinum status as a Certified Green City through the Florida Green Building Coalition Local Government Designation program.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum plus the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin’s past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin’s quality of life is linked to its appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In commemoration of its ancestral ties, Dunedin has chosen Stirling, Scotland, and Summerside, Prince Edward Island as its sister cities. In 2014, Dunedin celebrated its 50th anniversary of our sister city relationship with Stirling, Scotland.

GROWTH MANAGEMENT AND CAPITAL IMPROVEMENTS

The Comprehensive Plan, originally adopted in October of 1989, is a 20-year policy document which addresses physical development and the provision of municipal services. The plan can be thought of as a road map to the enhancement of Dunedin’s quality of life. In 2008, an updated Comprehensive Plan was adopted. Dunedin 2025 - The Comprehensive Plan replaced the original plan. Although most of the policies set forth in the previous update were retained, some were deleted due to completion of certain tasks and others were added due to changes in existing conditions or changes in state or regional requirements.

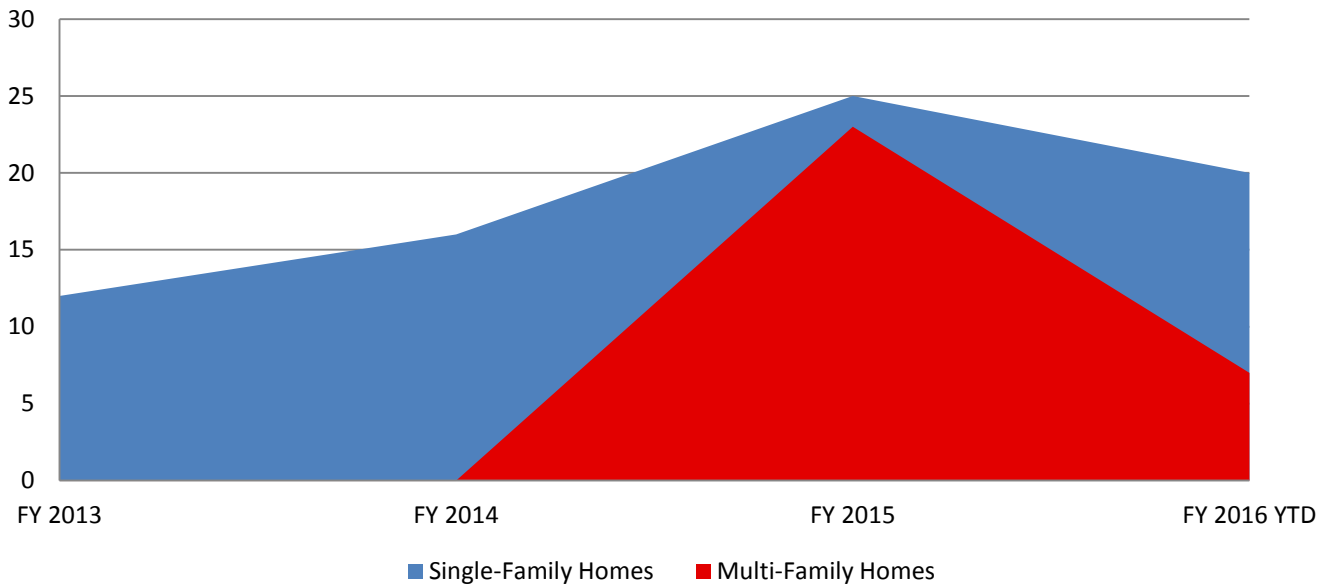
The most important concept arising from the Comprehensive Plan is that of concurrency management; if services and facilities are not available concurrently with new development or redevelopment, then growth cannot be allowed. The acquisition or improvement of these facilities and services is a direct outgrowth of the Comprehensive Plan’s Capital Improvements Element (CIE). This element sets down those improvements deemed necessary to meet the demands of Dunedin’s citizens over the next 20 years. Each year during Capital Improvement Program (CIP) preparation the comprehensive plan’s CIE is examined. Based on project time frames, department and City priorities and fiscal availability, projects within the CIE are placed into the CIP. In this way, facilities and services necessary to support the anticipated growth as identified in the comprehensive plan are ensured.

LOCAL ECONOMY

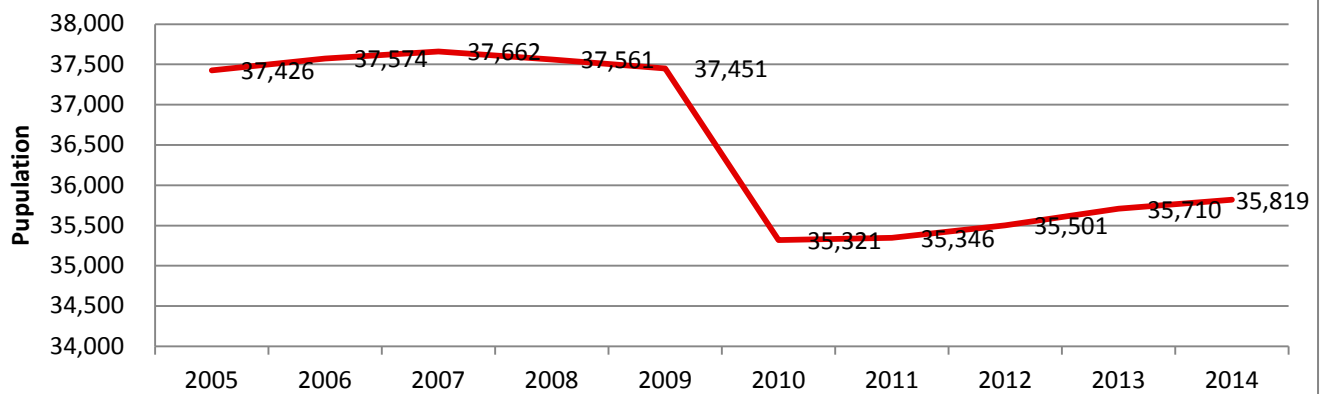
The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The City mainly consists of residential land uses and recreational land uses. Industrial and commercial land uses comprise a very small area of the City’s land area. Large employers include Mease Dunedin Hospital, Mease Manor, Inc. (a retirement facility), the City of Dunedin, the Pinellas County School System (education), and Coca-Cola North America (a citrus beverage manufacturer). The service industry (banking, retail, personal services, etc.) has risen significantly to meet the demands of the area’s population.

Dunedin's housing market continues to see healthy growth in 2016 as illustrated in the graph below. The U. S. Census Bureau 2010-2014 information lists 21,113 housing units in Dunedin, with the average home value estimated at \$151,500.

Housing Permits Issued



Population



AT A GLANCE

Date of Incorporation: June 1, 1899
Form of Government: Commission / City Manager
Property Tax Rate: 4.1345 mills
Local Retail Sales Tax: 7.00%

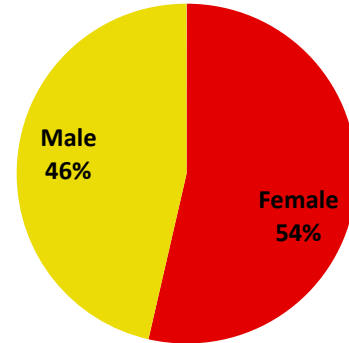
Area: 28.2 sq miles
 Land: 10.4 sq miles
 Water: 17.8 sq miles

Per Capita Income: \$29,891
Average Household Size: 2.12 persons

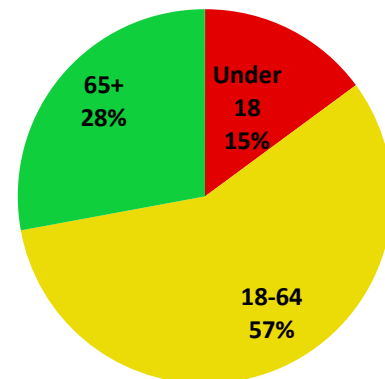
Education
 High School or higher: 91%
 Bachelors or higher: 29%

Racial Composition
 White 87%
 Hispanic 6%
 African American 3%
 Other 2%
 Two or More races 2%

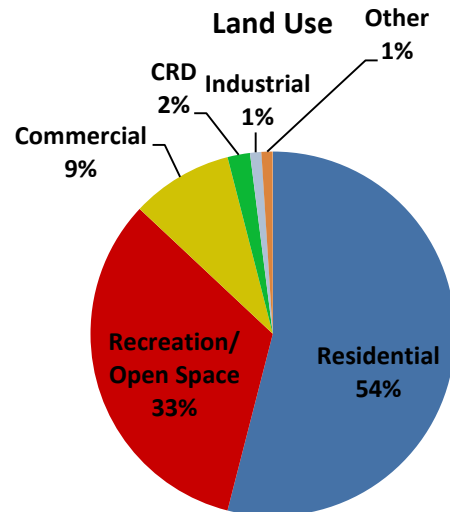
Gender



Age Composition



Land Use





Home of Honeymoon Island

BUDGET GUIDE & FINANCIAL POLICIES

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

BUDGET PROCESS

PHASE 1: CAPITAL BUDGET

Identifying and budgeting for capital outlay is an essential part of the budget process. The City of Dunedin's first phase of the budget cycle begins with Department Directors submitting projects for consideration in the City's six-year Capital Improvement Plan (CIP). The City of Dunedin established a six (6) year CIP in accordance with the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as capital expenditures.

The leadership team, comprised of the City Manager, Deputy City Manager, and Department Directors, reach a consensus on the CIP based on fund availability, project timing, and alignment with "Dunedin 2025 – The Comprehensive Plan." The first year of the CIP comprises a majority of the City's capital budget for the upcoming fiscal year.

PHASE 2: ANNUAL BUDGET

Budget Kickoff

In early March 2016, following distribution of the Proposed FY 2017 – FY 2022 CIP, staff solicited guidance from the City Commission at a Workshop regarding development of the FY 2017 budget. Finance staff held an in-house training and kick-off meeting to provide guidance and direction to departments on development of their budgets to ensure alignment with City Commission priorities.

Departmental Budget Preparation

Staff from City departments developed their budget requests and revenue projections, including proposed personnel changes and Facilities Request Forms, which were submitted to Finance in early April.

Personnel Projections

Human Resources staff develop personnel projections for the following fiscal year for each department. These are sent to the Finance Department, which is responsible for inputting costs into the budget module. Any further personnel adjustments are made by the Finance Department.

Revenue Forecasting and Fixed Cost Projections

Each department completed forecasts of expected revenue generated from their services and activities. Forecasts were based on anticipated rate increases, historic trends, and revenue estimates from outside agencies/vendors. The Finance Department completed all other non-departmental revenue forecasts using similar methods. Fixed cost projections such as personnel, insurance, utilities, and electricity as well as various cost allocations and debt service payments were prepared by the Finance Department.

Budget Review and Adoption

After all department budget requests were received, Department Directors met with City Administration and Finance staff regarding line item expenditures. City Administration directed any changes to the departmental request budgets.

During the months of March through June, the Board of Finance’s Budget Sub-Committee met with leadership from each department to discuss any major changes anticipated in the FY 2017 Proposed Budget.

The Proposed Budget was delivered to the City Commission and Board of Finance on July 1, 2016. Two budget workshops were held with the City Commission to review the proposed budget on July 25 and August 9, 2016. On July 28, 2016 City Commission adopted a maximum millage rate of 4.1345 mills, the same tax rate as FY 2016.

On September 9, 2016, a public hearing was held on the proposed millage rate and the FY 2017 Proposed Budget. All recommendations to the City Commission, including the FY 2017 proposed millage rate, the FY 2017 Proposed Budget, and the FY 2017 Pay Plan were adopted by resolution. A second and final public hearing was held on September 22, 2016. The City Commission unanimously approved a final millage rate for FY 2017 of 4.1345 mills and the FY 2017 Operating and Capital Budget.

Budget Implementation and Adjustment

The budget is monitored on a monthly basis to track variances between budgeted and actual year-to-date amounts. Significant variances are flagged, investigated, and corrected if needed. In addition, the budget office monitors Commission agendas for any financial impact. Throughout the year on a quarterly basis, budget amendment resolutions are taken to the Commission for approval.

For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year’s budget. These encumbrances are brought to the Commission for approval as part of the budget adjustment process through a budget amendment resolution.

FY 2017 BUDGET TIMELINE

MARCH	<ul style="list-style-type: none"> • Commission Workshop: Part 1: CIP, Part 2: FY17 Budget Guidance • Budget Kickoff: Training and Guidance provided to Department Directors • Personnel and Facilities Request Forms submitted to HR, Facilities
APRIL	<ul style="list-style-type: none"> • Personnel projections due to Finance for entry into budget module • Depts update budget budget narratives • Finance review of budget entries and preliminary fund balancing • Budget Meetings: City Manager and Departments
MAY	<ul style="list-style-type: none"> • Finance review of department narratives for budget document • City Manager memo sent to Depts. with final budget adjustments for Proposed
JUNE	<ul style="list-style-type: none"> • Property Appraiser delivers estimated taxable value to City • Final fund balancing for proposed budget • Final review of department budget pages
JULY	<ul style="list-style-type: none"> • PROPOSED BUDGET DELIVERED • Commission Budget Workshop includes Board of Finance Report • Commission Meeting - ADOPTION OF MAXIMUM (Proposed) MILLAGE RATE
AUGUST	<ul style="list-style-type: none"> • Commission Budget Workshop
SEPTEMBER	<ul style="list-style-type: none"> • Commission Meeting - 1st Public Hearing on Tentative Millage Rate and Budget • Commission Meeting - 2nd Hearing and Adoption of Final Millage Rate and Budget

BUDGET POLICIES

Balanced Budget

In accordance with Florida Statute 166.241(2), the City of Dunedin is required to adopt a balanced budget each fiscal year in which estimated revenues and appropriated fund balances are equal to expense appropriations.

Budgetary Level of Control

The budgetary data included herein represents the FY 2017 Operating and Capital Budget. The legal level of control of the appropriated budget is by fund and government function. On a regular basis, Finance staff prepares reports measuring budget against year-to-date expenses for each department. This guards against budget deficits and assists in identifying any necessary Budget Adjustments during the fiscal year.

Budget Adjustments

Regular monitoring tracks variances of the annual budget against actual expenses. Finance Department staff reviews all City Commission agendas for any financial impact that may require a Budget Adjustment. In accordance with Florida Statute 166.241(4), the City of Dunedin conducts adjustments to the fiscal year's budget through budget transfers and budget amendments.

Budget transfers are originated by Department Directors to adjust appropriations by line item within a fund and a department, with no change in a fund's total revenue or expense appropriation. Budget Transfers are used to assist with budgetary controls by preventing budget deficits and ensuring administrative actions produce the desired outcomes.

Budget amendments are resolutions adopted by City Commission to adjust the fiscal year's budget. They increase or decrease total appropriations within a fund or a CIP project's budget. Budget Amendment Resolutions are taken to the City Commission for approval on a quarterly basis. For budgetary purposes, encumbrances outstanding at year-end are re-appropriated in the subsequent year's budget through a Budget Adjustment.

Basis of Accounting

The basis of accounting refers to the standard used to determine the point in time when assets, liabilities, revenues, and expenses should be measured and recorded in the accounts of an organization.

The City of Dunedin uses a modified accrual method of accounting for all governmental funds, including special revenue and trust funds. Under the modified accrual method, revenues are recognized when they become measurable and available as net current assets. Expenditures are recognized when the related fund liability is incurred, with the exception of principal and interest on long-term debt, which is recognized when it is due.

The City's proprietary funds and non-expendable trust and pension funds are accounted for using the accrual basis of accounting. Both revenues and expenditures are recognized when they are incurred.

Basis of Budgeting

The City budgets governmental funds (General Fund and Special Revenue Funds) using the modified accrual basis of accounting. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures. Expenditures are recorded when they are incurred. Exceptions to the modified accrual basis of accounting for governmental funds include:

- Principal and interest on long-term debt, which is recorded when due;
- Encumbrances, which are treated as expenditures in the year they are encumbered;
- Grants, which are considered to be revenue when awarded; and
- Sales and use taxes, which are considered to be revenue when they are received.

The City budgets for proprietary funds (Enterprise Funds and Internal Service Funds) following the accrual basis of accounting with the following exceptions:

- Capital outlay, which is budgeted for as an expenditure in the year purchased;
- Depreciation and amortization, which are not budgeted;
- Proceeds from the issuance of debt, which are considered revenues;
- Principal payments, which are shown as expenditures;
- Encumbrances, which are treated as expenditures in the year they are encumbered;
- Grants obtained for the construction of assets are considered to be revenues; and
- Debt issuance and discounts, which are considered expended when paid.

Revenue Estimates

Revenues are estimated each year by reviewing historical trends, estimates from the State of Florida, regression analysis, and other forecasting methods. The growth assumptions used in long-range fund projections are unique for each fund and updated as needed three times each year with the publication of the Capital Improvements Plan, Proposed Budget, and Adopted Budget.

Expenditure / Expense Appropriations by Category

Personnel

Within each department's budget pages, personnel expenses are segmented into "wages," which include: salaries, overtime, and special pay to the employee; and "benefits," which include: insurances, taxes, and retirement contributions, that are not paid directly to the employee.

Initial personnel cost estimates are first calculated by Human Resources based on the previous year's staffing levels. Incremental adjustments are made throughout the budgeting process as staffing levels are finalized and personnel-associated cost estimates are refined. The FY 2017 personnel budget includes:

- Pay-for-performance merit increase of 3% max. for eligible non-represented employees / 3.5% max. for eligible IAFF (Fire Union) employees;
- Parity adjustments for 50 tenured employees in the amount of \$40,300 across all funds;
- Increase in budgeted Worker's Compensation claims of \$40,000;
- Decrease of 1% in Health Benefits Fund budget, including a 5% increase for health claims, and the elimination of the Employee Health Clinic;
- Increase of 2.38 FTEs over FY 2016 Adopted Budget levels (0.68 FTE were added during FY 2016).

Operating

This category includes expenses for programs that are not classified as personnel or capital such as professional and contractual services, operating supplies, utilities, communication services, training, travel and per diem, as well as internal service fees for fleet services (fuel, maintenance and replacement), facilities maintenance (includes custodial services), property insurance, and information technology services.

Annual operating budgets are first developed by departments. Subsequent adjustments are made by both departments and City Administration, with input by the City Commission. Operating budgets in future years, contained within long range fund projections, assume an annual increase unique to each fund.

Capital

The City defines capital expenses as those with an individual cost of \$1,000 or more and an estimated useful life of more than one year. Budgeted capital expenses are based on estimated costs of each item. Major capital outlay is identified during the Capital Improvement Plan (CIP) process.

The FY 2017 Budget reflects a clear philosophy in budgeting for capital outlay. In the past, monies were transferred into various capital funds for spending. This approach unintentionally resulted in a reduced the level of transparency in how capital projects were funded. It also obscured the total cost for departments to provide services because capital costs were not contained within department budgets. Beginning in FY 2016, capital improvements and outlay were budgeted by the department that will ultimately own the asset being constructed or improved.

Other

Other expenses include principal and interest payments on debt, Aid to Organizations, and transfers to other funds. These costs are programmed into the budget by the Finance Department based on the debt schedule, City Commission direction, and fund availability.

Budgetary Changes in FY 2017

The Building Fund, new in FY 2017, is a special revenue fund which accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with Florida Statue 553.80, these fees shall be used solely for carrying out the local government’s responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing fee structure covers operating expenses and that funds are being used in accordance with State law.

The Parking Fund is an enterprise fund, new in FY 2017, used to account for revenues and expenses associated with paid and complimentary parking in the downtown, as well as lease payments for the downtown parking garage to be completed in FY 2017.

FUND TYPES

The City of Dunedin annual budget includes the following fund types:

Governmental Funds

Governmental Funds are used to account for the City's general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims, and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.

Property taxes, franchise fees, utility taxes, half-cent sales taxes and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental Funds include the following fund types:

- The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- **Special Revenue Funds** account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

Proprietary Funds

Proprietary Funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include:

- Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred, and/or net income is necessary for management accountability.
- Internal Service Funds are used to finance and account for the operations of City departments that provide services to other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

FUND STRUCTURE

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

FY 2017 CITY OF DUNEDIN FUNDS

GENERAL FUND	SPECIAL REVENUE FUNDS	PROPRIETARY FUNDS	FIDUCIARY FUNDS*
	Stadium Fund	Stormwater Fund	Firefighter's Retirement Fund
	Penny Fund	Solid Waste Fund	Defined Contribution Plan Fund
	County Gas Tax Fund	Marina Fund	
	Community Redevelopment Agency (CRA) Fund	Water/Wastewater Utility Fund	
	Building Fund	Fleet Internal Service Fund	
		Facilities Maintenance Internal Service Fund	
		Information Technology Internal Service Fund	
		Parking Fund	

* *Fiduciary Funds are not budgeted.*

FUND BALANCE AND RESERVES

Fund Balance is the difference between fund assets and fund liabilities in a governmental or trust fund. The City's Fund Balance and Reserve Policy (Resolution 15-05) outlines the necessary criteria to demonstrate compliance with GASB 54 as well as set forth the policy for fund balance classification and financial statement reporting purposes; however, it does not speak specifically to levels and uses of reserves. For clarification, the definitions below are to provide a context for the City's policy.

- Non-spendable fund balance shall include items that are not expected to be converted to cash such as:
 - (a) Inventory and prepaid items;
 - (b) Items not currently in cash from such long-term amount of loans and notes receivable as well as property acquired for resale; or
 - (c) Items legally or contractually required to be maintained intact such as the corpus (or principal) of a permanent fund.

- Restricted fund balance shall be the amounts that can be spent only for specific purposes stipulated by:
 - (a) External resource providers such as creditors (through bond or debt covenants, grantors, contributors, or laws and regulations of other governments); or
 - (b) Imposed by law through constitutional provisions or enabling legislation.

- Committed fund balance shall be the amounts committed by City Commission action for the following:
 - (a) Major maintenance and repair projects;
 - (b) Meeting future obligations resulting from a natural disaster;
 - (c) Reserve amounts as established for each fund through reserve setting process as established herein; or
 - (d) Amounts set aside for specific projects.

- Assigned fund balance shall be the amounts assigned by the City Commission for the following:
 - (a) Intended for a specific purpose that is more narrow than the general purposes of government;
 - (b) Unspent, previously appropriated balances for ongoing capital improvement projects as approved annually through the budget; or
 - (c) Appropriations of a portion of existing unassigned fund balance to eliminate projected deficits in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues.
 - Assigned fund balances shall reflect the intended use of resources as set forth in the annual budget (and any amendments thereto). Assigned fund balances may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project or reserves for which it was assigned.

- Unassigned fund balance shall represent the fund balance above the policy level in the appropriate funds. Unassigned fund balance may be spent for any lawful purpose, in accordance to the specific criteria outlined within this policy.

The General Fund ending unassigned fund balance for fiscal year 2017 is estimated to be \$3,750,300 or 14.6% of budgeted FY 2017 operating expenses. The adopted Fund Balance and Reserve Policy identifies a goal of maintaining a General Fund unassigned fund balance equal to 15% of the current year's adopted budget. The FY 2017 Budget moves the General Fund ending unassigned fund balance closer to being in full compliance with the City's policy. Each fund's long-range fund projection identifies the estimated ending fund balance and compares it to the target identified in the City's Fund Balance and Reserve Policy.



City of Dunedin, Florida

FINANCE DEPARTMENT

FUND BALANCE and RESERVE POLICY

EXHIBIT A

I. PURPOSE

This policy is designed to establish a Fund Balance and Reserve Policy for all funds of the City of Dunedin, Florida.

II. BACKGROUND

The City has previously implemented the Governmental Accounting Standards Board (GASB) Statement No. 54 “*Fund Balance Reporting and Governmental Fund Type Definitions*” effective for periods beginning after June 15, 2010. The current “Fund Balance and Reserve Policy Working Draft” was adopted on March 15, 2012, by Resolution 12-09. The following Resolutions related to Fund Balances were adopted previously: 2011-29, and 01-18.

III. POLICY GOALS AND OBJECTIVES

Goals of the policy are: to set levels of fund balance and reserves in order to mitigate the risk of future revenue shortfalls and unexpected expenditures associated with economic cycles, natural disasters and similar events, to allow for savings for future capital replacement or other items, and to comply with all GASB pronouncements, statements or other mandatory guidance.

IV. MINIMUM FUND BALANCE AND RESERVES

A. Minimum Unassigned General Fund Balance

The General Fund shall maintain, as an Operating Reserve, an amount equal to at least 15 percent of total budgeted operating expenditures of the fund as originally adopted each year.

B. Minimum Solid Waste Fund Reserves

The Solid Waste fund shall maintain, as an Operating Reserve, an amount equal to 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

C. Minimum Water/Wastewater Fund Reserves

The Water/Wastewater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Water/Wastewater fund shall maintain an initial Capital Reserve

of \$1,000,000. (These amounts are put in as placeholders. A rate study will be performed and recommendations from that study will be reviewed.)

D. Minimum Marina Fund Reserves

The Marina fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the cumulative remaining balance, if any, of Part B Capital Revenues shall be reserved as a Capital Reserve.

E. Minimum Stormwater Fund Reserves

The Stormwater fund shall maintain, as an Operating Reserve, an amount equal to 25 percent of the total budgeted operating expenses of the fund as originally adopted each year. Additionally, the Stormwater fund shall maintain a Capital Reserve of \$500,000.

F. Minimum Fund Balance for Special Revenue Funds

Special revenue funds of the City, which include: Stadium Fund, Impact Fee Funds, Penny Fund, County Gas Tax Fund and the CRA (Community Redevelopment Agency) all have revenue sources that are restricted for specific uses. For funds that have operating revenues and expenditures, the fund shall maintain additional fund balance equal to a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

G. Minimum Unrestricted Net Position – Risk-Safety Fund

The Risk-Safety Fund shall maintain, as a self-insurance and operating reserve, between \$3.5 and \$4.5 million, inclusive of a minimum operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year.

H. Minimum Unrestricted Net Position – Health & Benefits Fund

The Health & Benefits Fund shall maintain an operating reserve of 15 percent of total budgeted operating expenses of the fund as originally adopted each year. Additionally, the actuarially determined claims liability will be reserved. In years without an actuarial report, 60 days, or one-sixth of claims for the prior year shall be reserved.

I. Minimum Fund Balance or Reserves – Other Funds of the City

Minimum fund balances or reserve balances may be set from time to time, to accommodate circumstances, by amendment to this resolution.

V. REPORTING

Fund Balance and Reserves (Working Capital in Proprietary funds), shall be reported annually in the CAFR (Comprehensive Annual Financial Report), and as part of the Adopted Financial Plan/Budget. Adjustments to Fund Balance or Reserves, shall be included in Budget Amendments during the year.

VI. COMPLIANCE

For each individual fund that fails to meet target fund balance or reserve levels, the City Manager shall propose as part of the annual budget process, or at such time as deemed appropriate, a financial plan to return the fund to the target reserve levels.

VII. POLICY ADOPTION AND AMENDMENTS

The policy shall be reviewed from time to time and amended as needed. The Finance Director and the City Manager shall recommend any material changes to the City Commission for approval.

DEBT POLICY

For fiscal policy purposes, the term "long-term borrowing" includes bonds, notes, and capitalized leases.

Long-term borrowing should not be used to finance current operations or normal maintenance. All long-term borrowing should be repaid within a period not to exceed the expected useful lives of the capital programs financed by the debt. For any fund that is supported by long-term borrowing, an annual revenue analysis should be performed to ensure that the fees or rates are sufficient to meet the debt requirements (debt service, covenants, etc.).

Three general principals should guide the City when selecting a funding source for its capital asset acquisition, capital renewal, and capital replacement programs: efficiency, effectiveness, and equitableness.

- Efficiency is when one financing method is selected over another based on the relative costs.
- Effectiveness is when a funding (financing) source provides a sufficient amount of funding when the funding is needed.
- Equitableness is when resident beneficiaries of a capital program pay for that program.

Pay As You Go

Debt is appropriate to finance capital programs with high capital costs and long-term (generally more than 10 years) usefulness.

Pay As You Use

Budgetary provisions should be made to fund Replacement and Repair from current revenues or fund balance.

Fiscal policies of the City to direct capital improvement expenditures should be consistent with the goals, policies, and objectives of the Dunedin 2025 – The Comprehensive Plan. (Dunedin 2025, Goals, Objectives and Policies, Capital Improvements, Objective D, Policy D-5).

Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual general government revenue shall not exceed 12.5%;
- The City's maximum ratio of outstanding capital debt to the property tax base shall not exceed 20%; and
- The City's use of revenue bonds may be 100% of total debt. (Dunedin 2025, Goals, Objectives and Policies, Capital Improvements, Objective D, Policy D-6-c).

COMPARISON OF FY 2017 OUTSTANDING DEBT TO DEBT POLICY

The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service, to total annual general government revenue **shall not exceed 12.5%**;

FY 2017 General Government Revenue (General Fund):	\$ 26,184,300
Outstanding General Govt. Debt Service	\$ 1,183,584

4.5% of General Govt. Revenue

The City's maximum ratio of outstanding capital debt to the property tax base **shall not exceed 20%**;

FY 2017 City of Dunedin Gross Taxable Value:	\$ 2,143,947,413
Governmental Outstanding Debt (Principal Only):	\$ 9,057,170

0.4% of Gross Taxable Value

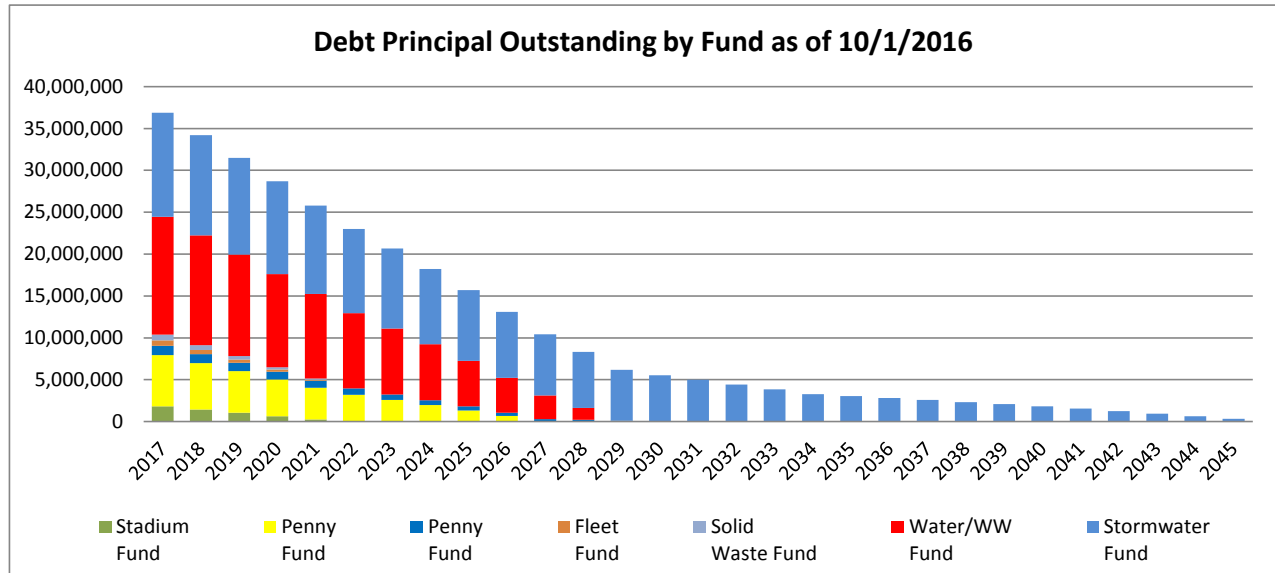
The City's use of revenue bonds may be 100% of total debt. (Dunedin 2025, Goals, Objectives and Policies, Capital Improvements, Objective D, Policy D-6-c).

Total Outstanding Debt (Principal Only):	\$ 36,861,732
Bonds:	\$ 32,571,000
Notes:	\$ 2,972,170
Bonds:	88.4% of Total Debt
Notes:	8.1% of Total Debt

Purpose	Issue Date	Type	Lender	Issue Amount	Balance @ 9/30/2016	Coupon Range	Maturity/ Call Date
Enterprise Funds Debt							
Stormwater Capital	06/08/12	Bond	SunTrust	\$ 5,876,000	\$ 5,251,000	3.040%	10/1/2032
Stormwater Capital	06/08/12	Bond	Bank of NY*	1,361,114	1,156,946	3.000% - 5.000%	10/1/2027
Water/Wastewater Capital	06/08/12	Bond	Bank of NY*	16,538,886	14,058,053	3.000% - 5.000%	10/1/2027
Stormwater Capital	12/18/14	Bond	Bank of NY	6,120,000	6,020,000	2.000% - 4.000%	10/1/2044
Solid Waste Cap. Lease	12/29/15	Cap. Lease	Bank of America	694,142	694,142	1.610%	12/29/2020
				Subtotal:	\$ 27,180,142		
* Bond Insurance through Assured Guaranty Corp, policy#214829-N/R							
Governmental Funds Debt							
Fire Station	11/22/13	Note	SunTrust	\$ 1,280,000	\$ 1,135,000	2.873%	10/1/2028
Spring Training (Series 2012)	11/09/12	Note	PNC Bank	3,280,000	1,837,170	1.513%	4/1/2021
Community Center	01/23/15	Bond	TD Bank N.A.	6,505,000	6,085,000	1.960%	10/1/2025
				Subtotal:	\$ 9,057,170		
Internal Service Funds Debt							
Fleet Capital Lease - 2016	12/29/15	Cap. Lease	Bank of America	\$ 624,420	\$ 624,420	1.610%	12/29/2020
				Subtotal:	\$ 624,420		
				Grand Total City Wide Debt:	\$ 36,861,732		

DEBT PRINCIPAL OUTSTANDING BY FUND & PURPOSE								
as of 10/1/2016								
Purpose	Stadium	Community Center	Fire Station	Vehicles	Vehicles	Water/WW Capital	Stormwater Capital	
Fund	Stadium Fund	Penny Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL

Fiscal Year	Stadium Fund	Penny Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
2017	1,837,170	6,085,000	1,135,000	624,420	694,142	14,058,053	12,427,946	36,861,732
2018	1,447,121	5,535,000	1,062,000	503,493	559,712	13,115,614	11,979,386	34,202,326
2019	1,051,128	4,970,000	987,000	380,619	423,119	12,145,456	11,521,544	31,478,866
2020	649,103	4,390,000	909,000	255,767	284,326	11,138,339	11,048,660	28,675,196
2021	240,953	3,805,000	829,000	128,905	143,298	10,089,645	10,559,355	25,796,156
2022	-	3,205,000	747,000	-	-	8,999,372	10,058,628	23,010,000
2023	-	2,590,000	663,000	-	-	7,867,521	9,541,479	20,662,000
2024	-	1,965,000	576,000	-	-	6,689,471	9,006,528	18,237,000
2025	-	1,325,000	487,000	-	-	5,451,365	8,452,635	15,716,000
2026	-	670,000	395,000	-	-	4,148,581	7,879,419	13,093,000
2027	-	-	300,000	-	-	2,808,839	7,294,161	10,403,000
2028	-	-	203,000	-	-	1,427,518	6,686,481	8,317,000
2029	-	-	103,000	-	-	-	6,060,000	6,163,000
2030	-	-	-	-	-	-	5,536,000	5,536,000
2031	-	-	-	-	-	-	4,996,000	4,996,000
2032	-	-	-	-	-	-	4,435,000	4,435,000
2033	-	-	-	-	-	-	3,858,000	3,858,000
2034	-	-	-	-	-	-	3,260,000	3,260,000
2035	-	-	-	-	-	-	3,040,000	3,040,000
2036	-	-	-	-	-	-	2,810,000	2,810,000
2037	-	-	-	-	-	-	2,575,000	2,575,000
2038	-	-	-	-	-	-	2,330,000	2,330,000
2039	-	-	-	-	-	-	2,075,000	2,075,000
2040	-	-	-	-	-	-	1,810,000	1,810,000
2041	-	-	-	-	-	-	1,535,000	1,535,000
2042	-	-	-	-	-	-	1,250,000	1,250,000
2043	-	-	-	-	-	-	955,000	955,000
2044	-	-	-	-	-	-	650,000	650,000
2045	-	-	-	-	-	-	330,000	330,000



FUTURE DEBT SERVICE BY FUND							
as of 10/1/2016							
Fund	Stadium Fund	Penny Fund	Fleet Fund	Solid Waste Fund	Water/WW Fund	Stormwater Fund	TOTAL
Fiscal Year							
2017	\$ 415,149	\$ 768,436	\$ 130,980	\$ 145,605	\$ 1,463,056	\$ 858,555	\$ 3,781,781
2018	415,149	772,383	130,980	145,605	1,457,235	855,043	3,776,395
2019	415,149	776,964	130,980	145,605	1,454,648	856,534	3,779,880
2020	415,149	770,277	130,980	145,605	1,455,110	858,249	3,775,370
2021	242,170	773,337	130,980	145,605	1,453,909	853,833	3,599,835
2022	-	776,046	-	-	1,451,045	853,962	3,081,053
2023	-	774,437	-	-	1,445,155	854,434	3,074,026
2024	-	776,512	-	-	1,444,808	855,423	3,076,743
2025	-	779,221	-	-	1,458,991	857,684	3,095,896
2026	-	781,550	-	-	1,455,474	852,255	3,089,279
2027	-	104,226	-	-	1,452,809	855,548	2,412,583
2028	-	104,396	-	-	1,451,608	854,410	2,410,414
2029	-	104,480	-	-	-	732,978	837,458
2030	-	-	-	-	-	731,053	731,053
2031	-	-	-	-	-	733,494	733,494
2032	-	-	-	-	-	730,301	730,301
2033	-	-	-	-	-	731,473	731,473
2034	-	-	-	-	-	338,975	338,975
2035	-	-	-	-	-	339,975	339,975
2036	-	-	-	-	-	335,969	335,969
2037	-	-	-	-	-	336,969	336,969
2038	-	-	-	-	-	337,594	337,594
2039	-	-	-	-	-	337,844	337,844
2040	-	-	-	-	-	337,719	337,719
2041	-	-	-	-	-	337,219	337,219
2042	-	-	-	-	-	348,531	348,531
2043	-	-	-	-	-	322,906	322,906
2044	-	-	-	-	-	338,375	338,375
2045	-	-	-	-	-	336,188	336,188
	\$ 1,902,764	\$ 8,062,264	\$ 654,901	\$ 728,026	\$ 17,443,848	\$ 17,637,306	\$ 46,429,108

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Home of Honeymoon Island

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Home of Honeymoon Island

BUDGET SUMMARY

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

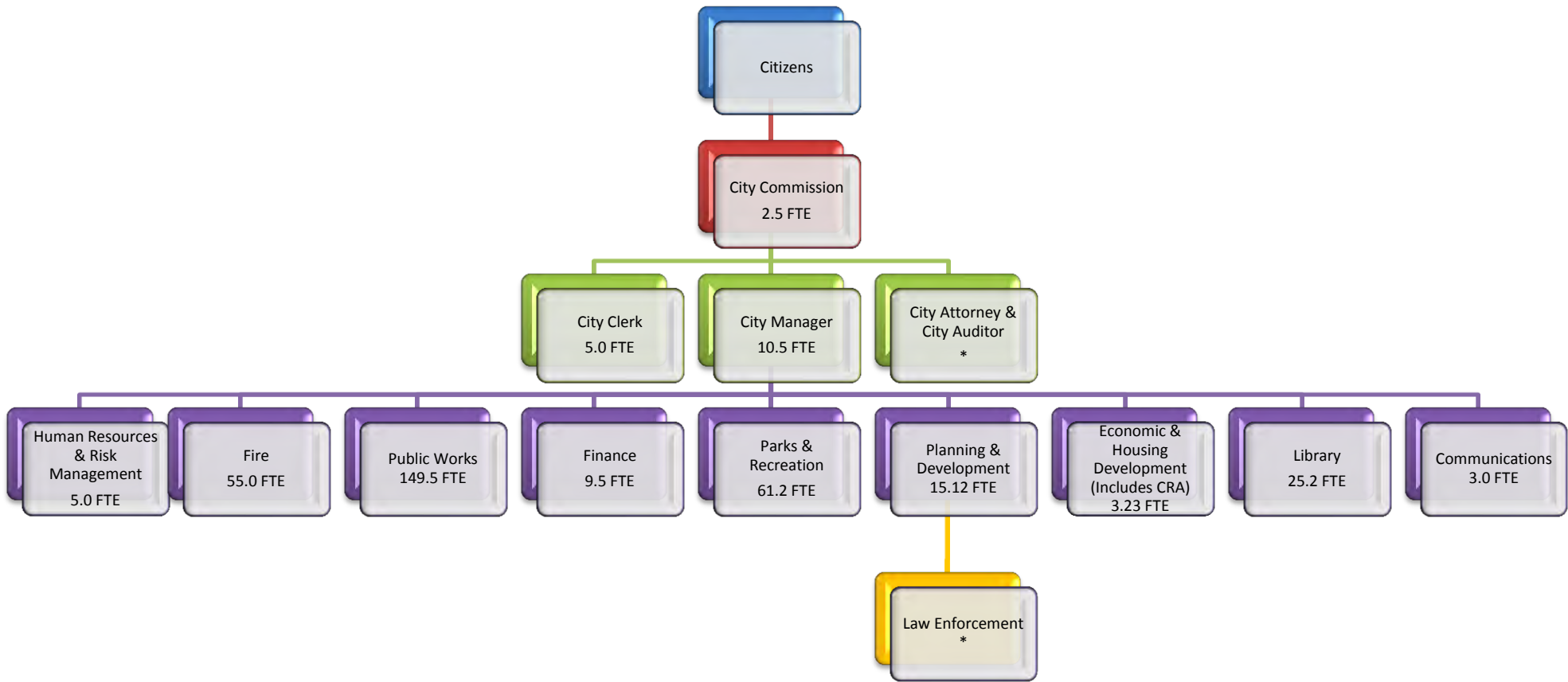
FULL-TIME EQUIVALENT (FTE) BY DEPARTMENT

	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHG
City Manager	4.50	4.50	4.50	4.50	-
IT	5.00	5.00	6.00	6.00	-
CITY MANAGER DEPARTMENT TOTAL	4.50	4.50	10.50	10.50	-
City Clerk	5.00	5.00	5.00	5.00	-
CITY CLERK DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	-
City Commission	2.50	2.50	2.50	2.50	-
CITY COMMISSION DEPARTMENT TOTAL	2.50	2.50	2.50	2.50	-
Purchasing	1.00	1.00	1.00	-	(1.00)
Finance/Accounting	7.50	8.50	8.50	9.50	1.00
FINANCE DEPARTMENT TOTAL	8.50	9.50	9.50	9.50	-
Human Resources	2.00	2.00	2.00	2.00	-
Risk Management	2.00	2.00	2.00	2.00	-
Health/Benefits	1.00	1.00	1.00	1.00	-
HR & RISK MGMT DEPARTMENT TOTAL	5.00	5.00	5.00	5.00	-
Planning & Development	14.52	14.52	6.32	6.42	0.10
Building Services	-	-	8.70	8.70	-
Pinellas County Sheriff's Office	-	-	-	-	-
PLANNING & DEVELOPMT. DEPT. TOTAL	14.52	14.52	15.02	15.12	0.10
CRA	1.67	1.67	2.19	2.09	(0.10)
Economic Housing & Development	0.63	0.63	1.14	1.14	-
ECO. & HSG. DEVELOPMENT DEPT. TOTAL	2.30	2.30	3.33	3.23	(0.10)
Communications	3.00	3.00	3.00	3.00	-
COMMUNICATIONS DEPARTMENT TOTAL	3.00	3.00	3.00	3.00	-
Fire Admin	10.25	10.25	10.25	10.25	-
Fire Ops	35.00	35.00	35.00	35.00	-
EMS	9.75	9.75	9.75	9.75	-
FIRE DEPARTMENT TOTAL	55.00	55.00	55.00	55.00	-
Library	24.75	23.45	25.20	25.20	-
LIBRARY DEPARTMENT TOTAL	24.75	23.45	25.20	25.20	-
Aquatics	1.00	1.00	1.00	2.00	1.00
Athletics	2.00	0.50	1.69	2.00	0.31
Community Center	7.00	9.13	8.00	8.00	-
MLK	3.50	3.50	3.50	3.50	-
Hale Center	3.00	3.00	2.63	3.00	0.37
Nature Center	-	-	-	-	-
Registration ID	3.00	2.00	2.00	2.00	-
Special Events	-	1.00	1.00	1.00	-
Youth Services	3.50	3.50	3.50	3.50	-
Parks & Rec Admin	5.85	5.85	5.85	5.85	-
Parks Maintenance	23.75	27.69	28.00	28.20	0.20
Stadium Admin	-	-	-	-	-
Marina	2.15	2.15	2.15	2.15	-
PARKS & RECREATION DEPT. TOTAL	54.75	59.32	59.32	61.20	1.88

FULL-TIME EQUIVALENT (FTE) BY DEPARTMENT

	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHG
Public Works Admin. & Engineering	14.50	14.50	14.00	14.00	-
Utility Billing	6.34	6.34	6.84	6.84	-
Water- Administration	3.33	3.33	3.33	3.33	-
Water- Production	12.00	12.00	12.00	12.00	-
Water- Distribution & Reclaimed	15.00	15.00	15.00	15.00	-
Wastewater- Administration	1.33	1.33	1.33	1.33	-
Wastewater- Treatment	18.00	18.00	18.00	18.00	-
Wastewater- Collection	16.00	16.00	16.00	16.00	-
Stormwater	13.66	13.66	13.66	13.66	-
Solid Waste - Administration	4.00	5.00	5.00	6.00	1.00
Solid Waste - Residential	15.00	10.00	10.00	10.00	-
Solid Waste - Commercial	5.00	6.00	6.00	5.00	(1.00)
Fleet	8.50	8.50	8.50	9.00	0.50
Streets	8.66	8.66	8.66	8.66	-
Facilities Maintenance	9.68	9.68	10.68	10.68	-
PUBLIC WORKS DEPARTMENT TOTAL	151.00	148.00	149.00	149.50	0.50
CITYWIDE TOTAL	330.8	332.1	342.4	344.75	2.38

City of Dunedin
Organizational Chart
344.75 FTE



PERSONNEL CHANGES BY DEPARTMENT FY 2016 ACTUAL TO FY 2017 BUDGET					
CHANGE	FY 2016 ACTUAL (FTE)	FY 2017 BUDGET (FTE)	NET IMPACT (FTE)	FISCAL IMPACT	FUND
Moved from Purchasing Agent position from Purchasing to Finance cost center	1.00	1.00	0.00	\$ -	General
Decrease allocation of Administrative Coordinator in Economic & Housing development Department	0.50	0.40	-0.10	\$ (4,000)	CRA
Reclass Building Official to Assistant Director of Planning & Development	1.00	1.00	0.00	\$ 3,200 \$ 9,600	General Building
Increase allocation of Administrative Coordinator in Planning & Development Department	0.40	0.50	0.10	\$ 4,000	General
Move 1.0 FTE from Parks Maintenance Division to Aquatics	1.00	1.00	0.00	\$ -	General
Part-time Administrative Assistant position in Athletics changed to full-time Recreation Leader II during FY 2016, salary increase offset by reduction in wages for temporary employees	0.69	1.00	0.31	\$ -	General
Part-time Recreation Leader II position at Hale Center changed to full-time during FY 2016, salary increase offset by reduction in wages for temporary employees	0.63	1.00	0.37	\$ -	General
Two variable on-demand Parks Maintenance Worker I positions were changed to two permanent part-time 0.6 FTE positions during FY 2016 and offset by reducing wages for FY 2017	0.00	1.20	1.20	\$ 18,700	General
Increase 0.5 part-time Technical Assistant position in Fleet Division to full-time position during FY 2016	0.50	1.00	0.50	\$ 31,500	Fleet
Reclass Administrative Assistant in Solid Waste to Senior Administrative Assistant	1.00	1.00	0.00	\$ 1,300	Solid Waste
Reclass Solid Waste Foreman to Solid Waste Technician	1.00	1.00	0.00	\$ -	Solid Waste
Citywide FTE & Fiscal Impact			2.38	\$ 64,300	

FULL-TIME EQUIVALENT (FTE) BY FUND					
FUND	ACTUAL FY 2016	BUDGET FY 2017	FTEs CHANGE	FISCAL IMPACT	NET IMPACT
Building Fund	-	8.70	8.70	\$ 9,600	Reclass position
CRA Fund	2.19	2.09	(0.10)	\$ (4,000)	Decrease 0.1 FTE
Facilities Maintenance Fund	10.68	10.68	-	\$ -	
Fleet Fund	8.50	9.00	0.50	\$ 31,500	Increase 0.5 FTE
General Fund	188.69	181.97	(6.72)	\$ 25,900	Increase 1.98 FTE
Health Benefits Fund	1.00	1.00	-	\$ -	
IT Services Fund	6.00	6.00	-	\$ -	
Marina Fund	2.15	2.15	-	\$ -	
Risk Safety Fund	2.00	2.00	-	\$ -	
Solid Waste Fund	21.00	21.00	-	\$ 1,300	Reclass position
Stormwater Fund	13.66	13.66	-	\$ -	
Water/Wastewater Fund	86.50	86.50	-	\$ -	
Grand Total	342.37	344.75	2.38	\$ 64,300	

FY 2017 BUDGET SUMMARY

FY 2017 Adopted Millage Rate of 4.1345

FUND	BEGINNING AVAILABLE BALANCE	REVENUE	EXPENDITURES	AVAILABLE ENDING BALANCE
GENERAL FUND	7,355,519	26,184,200	29,490,200	4,049,519
SPECIAL REVENUE FUNDS				
Stadium Fund	39,175	1,020,200	1,019,500	39,875
Impact Fee Fund	248,760	215,200	100,000	363,960
Building Fund	-	1,164,000	925,300	238,700
CRA Fund	52,068	611,600	493,900	169,768
County Gas Tax Fund	205,606	486,500	472,300	219,806
Penny Fund	5,537,627	3,604,500	1,402,100	7,740,027
ENTERPRISE FUNDS				
Solid Waste Fund	1,004,417	5,130,800	5,461,100	674,117
Water/Wastewater Fund	8,280,626	18,179,600	21,432,800	5,027,426
Marina Fund	349,306	506,500	381,600	474,206
Stormwater Fund	1,140,415	3,602,000	3,981,100	761,315
Parking Fund	-	3,684,400	2,767,600	916,800
INTERNAL SERVICES FUNDS				
Fleet Services Fund	1,334,921	2,776,700	3,511,600	600,021
Facilities Maintenance Fund	657,417	1,421,900	1,434,200	645,117
Risk Safety Self-Insurance Fund	3,750,814	1,855,900	1,675,200	3,931,514
Health Benefits Self-Insurance Fund	331,817	4,436,600	4,169,100	599,317
Information Technology	326,213	1,133,800	1,411,600	48,413
TOTAL OF ALL FUNDS	\$ 30,614,701	\$ 76,014,400	\$ 80,129,200	\$ 26,499,901
<i>Less Interfund Transfers</i>		(3,367,700)	(3,367,700)	
NET GRAND TOTAL	\$ 30,614,701	\$ 72,646,700	\$ 76,761,500	\$ 26,499,901

SCHEDULE OF TRANSFERS

• Transfer from General Fund to Stadium Fund	\$ 167,000
• Transfer from General Fund to Building Fund	\$ 164,000
• Transfer from General Fund to Parking Fund	\$ 2,749,400
• Transfer from CRA Fund to General Fund	\$ 22,400
• Transfer from CRA Fund to Parking Fund	\$ 49,000
• Transfer from Penny Fund to IT Services Fund	\$ 215,900

SCHEDULE OF GRANTS

GRANTOR	DEPARTMENT	FUND	AMOUNT
Southwest Florida Water Mgmt. District	Public Works	Water/Sewer	\$ 1,082,900
State of Florida	Parks & Recreation	Stadium	\$ 500,000
Juvenile Welfare Board	Parks & Recreation	General	\$ 14,000
TOTAL GRANTS			\$ 1,596,900

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Home of Honeymoon Island

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ALL FUNDS

FY 2017 Adopted Millage Rate of 4.1345

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 36,585,404	\$ 33,201,663	\$ 30,265,555	\$ 46,674,859	\$ 30,614,701	1.2%
REVENUES						
Property Taxes	6,569,073	7,040,424	8,311,426	8,096,200	8,740,700	5.2%
Other Taxes	7,070,927	6,917,388	3,303,750	3,303,750	3,070,100	-7.1%
Licenses & Permits	991,209	1,448,273	1,368,950	1,285,550	1,340,900	-2.0%
Intergovernmental	9,565,492	8,488,842	12,877,607	12,680,807	13,695,000	6.3%
Charges for Services	38,674,384	40,044,835	41,396,444	41,396,444	44,046,900	6.4%
Fines	378,643	384,288	505,500	505,500	640,000	26.6%
Miscellaneous	1,025,652	4,517,582	1,306,818	1,306,813	1,113,100	-14.8%
Transfers	3,429,944	3,571,268	402,712	836,863	3,367,700	736.3%
Debt Proceeds	-	13,036,577	2,282,500	1,318,562	-	-100.0%
TOTAL REVENUES	\$ 67,705,324	\$ 85,449,477	\$ 71,755,707	\$ 70,730,489	\$ 76,014,400	5.9%
EXPENDITURES						
City Manager	603,963	1,295,592	1,637,488	1,604,740	2,070,600	26.4%
City Clerk	398,617	410,437	424,544	424,544	425,500	0.2%
City Attorney	162,215	189,094	230,800	230,800	210,300	-8.9%
City Commission	338,816	322,096	343,496	343,496	367,700	7.0%
Finance	766,690	842,559	910,347	910,347	936,800	2.9%
HR & Risk Mgmt	7,153,757	6,208,050	6,259,404	6,231,530	6,079,400	-2.9%
Planning & Development	1,103,259	1,201,416	1,404,726	1,404,726	1,552,700	10.5%
Eco. & Hsg. Development	701,331	636,374	1,651,695	1,571,028	3,587,200	117.2%
Communications	326,727	270,869	297,882	297,882	370,600	24.4%
Law Enforcement	5,102,494	4,050,802	4,117,253	4,117,253	4,238,100	2.9%
Fire	5,174,875	14,357,461	6,656,548	6,656,548	6,717,700	0.9%
Library	1,815,869	1,797,786	2,277,344	2,277,344	2,394,300	5.1%
Parks & Recreation	9,081,219	8,211,175	8,900,774	9,915,744	9,224,800	3.6%
Public Works	35,175,780	32,831,636	37,898,585	49,816,649	38,249,300	0.9%
Non-Departmental	1,854,846	527,660	650,922	650,922	3,704,200	469.1%
TOTAL EXPENDITURES	\$ 69,760,458	\$ 73,153,007	\$ 73,661,808	\$ 86,453,553	\$ 80,129,200	8.8%
ENDING FUND BALANCE	\$ 33,201,663	\$ 46,569,831	\$ 27,439,441	\$ 30,614,701	\$ 26,499,901	-3.4%
EXPENDITURES BY CATEGORY						
Personnel	22,421,689	22,804,912	24,944,157	24,799,337	25,418,100	1.9%
Operating	28,821,671	30,301,318	32,332,091	32,817,473	35,562,000	10.0%
Capital	10,623,411	4,672,550	11,620,897	18,284,076	11,744,400	1.1%
Other	7,893,686	15,374,227	4,764,663	10,552,667	7,404,700	55.4%
TOTAL EXPENDITURES	\$ 69,760,458	\$ 73,153,007	\$ 73,661,808	\$ 86,453,553	\$ 80,129,200	8.8%

ALL FUNDS COMBINED ANALYSIS

AVAILABLE FUND BALANCE

The FY 2017 ending fund balance of all funds (\$26,499,901), compared to to FY 2016 adopted budget's estimated ending fund balances (\$27,439,441), is decreasing 3% or \$939,540.

Based upon FY 2016 estimated ending fund balances, the change in fund balance for all funds during FY 2017 from \$30,614,701 (beginning) to \$26,499,901 (ending) will be a decrease of 13% or \$4,114,800. The fund analysis in the Budget Summary section of the budget document will focus on the change in fund balance during FY 2017.

The City has established two new funds in FY 2017, the Building Fund and Parking Fund. The Building Fund is a special revenue fund to track revenue and expenses associated with the enforcement of the Florida Building Code. These revenue and expenditures had previously been in the General Fund but are being tracked separately for transparency purposes. The Parking Fund is an enterprise fund and accounts for revenues and expenses associated with the City's PILOT downtown parking management program, which will provide complimentary parking at designated parking lots and paid parking at premium on-street locations and city-leased parking lots. The Parking Fund will also account for expenses related to the 20-year lease of 215 parking spaces in a downtown parking structure to be completed in FY 2017.

FUND BALANCE CHANGE 10/1/2016 TO 9/30/2017	% CHG	\$ CHG
General Fund	-45%	(3,306,000)
Stadium Fund	2%	700
Impact Fee Fund	46%	115,200
Building Fund	100%	238,700
CRA Fund	226%	117,700
County Gas Tax Fund	7%	14,200
Penny Fund	40%	2,202,400
Solid Waste Fund	-33%	(330,300)
Water/Wastewater Utility Fund	-39%	(3,253,200)
Marina Fund	36%	124,900
Stormwater Fund	-33%	(379,100)
Parking Fund	100%	916,800
Fleet Fund	-55%	(734,900)
Facilities Maintenance Fund	-2%	(12,300)
Risk Safety Self Insurance Fund	5%	180,700
Health Benefits Self Insurance Fund	81%	267,500
Information Technology Services Fund	-85%	(277,800)
TOTAL OF ALL FUNDS:	-13%	(4,114,800)

ALL FUNDS COMBINED ANALYSIS

Other than the two new funds which reflect 100% increase in fund balance during FY 2017, the most notable increases in fund balance are the CRA Fund (increasing 226%) and Health Benefits Self-Insurance Fund (increasing 81%). The CRA Fund will replenish fund balance after planned spend down due to major infrastructure projects in FY 2016. The increase in the Health Benefits Fund will build fund balance to meet target reserve levels identified in the City's Fund Balance and Reserve Policy.

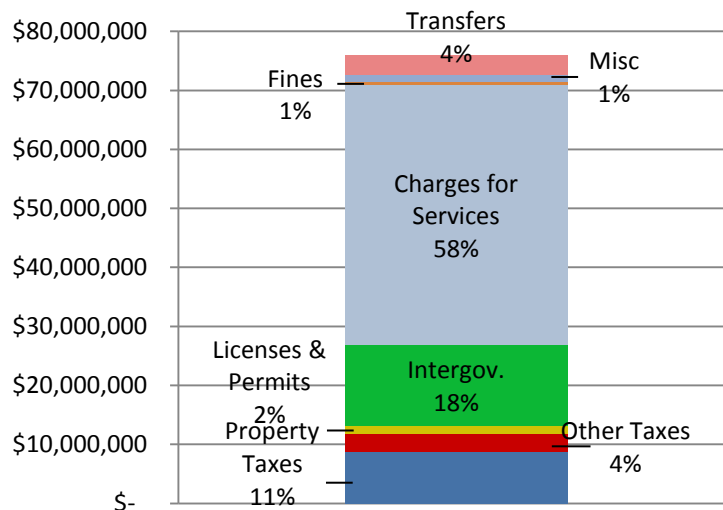
The most significant decreases in fund balance all the result of planned use of fund balance for major projects. The General Fund (decreasing 45%) will utilize fund balance from the BP Settlement (received in FY 2015) to fund two major parking initiatives through a transfer to the Parking Fund. Major capital spending within the Water/Wastewater Fund as the implementation of Master Plan continues will reduce the projected ending fund balances by the end of FY 2017 (decreasing 39%). The Information Technology Services Fund (decreasing 85%) is drawing down fund balance to fund the replacement of the City's Enterprise Resource Planning software, estimated to cost \$500,000. Within the Fleet Fund, fund balance will be used (decreasing 55%) to purchase \$1.6M in fleet replacements citywide.

REVENUE

In all funds citywide, revenues are projected to increase 5.9% (\$4.26M) over FY 2016 budgeted levels. The biggest percentage change is seen in Interfund Transfers, which are increasing 736% (approximately \$3M), primarily from the establishment of new funds where fund balances will be transferred in. Fines, which are increasing 27% (\$134,5000), are increasing due to estimated revenues from parking violations.

The largest dollar value changes are in Interfund Transfers, as described above, and in Charges for Service which are projected to increase 5% (\$2.96M). Approximately two-thirds of the citywide increase in Charges for Services are from programmed rate increases for Solid Waste, Stormwater, and Water/Wastewater. Another third will be comprised of new Charges for Service in the Parking Fund.

All Funds Revenues



ALL FUNDS COMBINED ANALYSIS

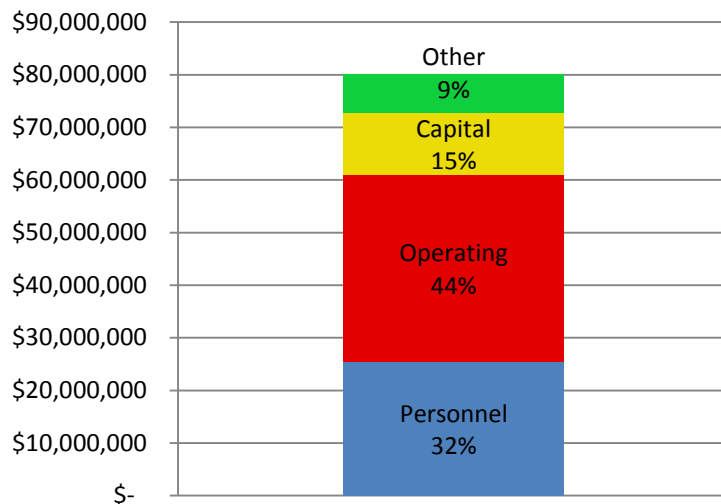
EXPENSES

The FY 2017 authorizes a citywide increase of 8.8% in expenses or \$6.47M. Personnel costs, which include both wages and benefits, are estimated to increase slightly citywide by 1.9%. Budgeted personnel costs includes a 3% merit increase for non-represented employees and a 3.5% merit increase for IAFF Fire employees. The City's self-insured Health Benefits Fund assumes a 5.4% increase in health claims for FY 2017.

Operating costs across all funds will increase approximately 10% (\$3.23M) with the majority of the increase (85%) attributable to the implementation of a parking management PILOT program and the buy-down and first year annual lease payment for 215 parking spaces in a downtown parking structure. Capital expenses will remain relatively flat over FY 2016 levels. A significant increase in the other expenses category stems from interfund transfers that coincide with the establishment of two news funds.

At the departmental level, significant increases in expenses for FY 2017 are reflected within the City Manager (26%) and Economic & Housing Development (117%) Departments. Within the City Manager Department, the IT Services Division has programmed the replacement of the City's Enterprise Resource Planning software (\$500,000) for FY 2017 which accounts for the increase noted above. The new Parking Fund and its associated revenues and expenses will fall under the Economic & Housing Development Department, increasing the department's expenses by approximately \$2 million in FY 2017. The Communications Department budget has increased 24% to include funding of \$36,000 for an upgrade of the City's website and \$25,000 for citywide communication initiatives.

All Funds Expenses



GENERAL FUND

FY 2017 Adopted Millage Rate of 4.1345

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 3,097,698	\$ 4,080,657	\$ 3,605,847	\$ 7,820,718	\$ 7,355,519	104%
REVENUES						
Property Taxes	6,176,681	6,590,434	7,840,920	7,591,200	8,173,100	4.2%
Other Taxes	7,070,927	6,917,388	3,303,750	3,303,750	3,070,100	-7.1%
Licenses, Permits, Fees	941,721	1,304,991	1,212,150	1,212,150	101,200	-91.7%
Intergovernmental	3,435,356	3,631,732	8,023,473	8,023,473	8,028,100	0.1%
Charges for Services	5,237,226	5,482,447	5,510,705	5,510,705	5,785,200	5.0%
Fines	378,643	384,288	502,500	502,500	408,000	-18.8%
Miscellaneous	452,005	3,659,922	542,375	542,375	596,100	9.9%
Transfers	1,415,444	572,978	10,400	10,400	22,400	115.4%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 25,108,003	\$ 28,544,180	\$ 26,946,273	\$ 26,696,553	\$ 26,184,200	-2.8%
EXPENDITURES						
City Manager	603,963	636,826	673,048	699,326	659,000	-2.1%
City Clerk	398,617	410,437	424,544	424,544	425,500	0.2%
City Attorney	162,215	189,094	230,800	230,800	210,300	-8.9%
City Commission	338,816	322,096	343,496	343,496	367,700	7.0%
Finance	766,690	842,559	910,347	910,347	936,800	2.9%
Hr & Risk Mgmt	204,843	249,031	244,710	244,710	235,100	-3.9%
Planning & Development	1,103,259	1,201,416	1,404,726	1,404,726	627,400	-55.3%
Eco. & Hsg. Development	148,532	160,163	582,125	582,125	325,700	-44.0%
Communications	326,727	270,869	297,882	297,882	370,600	24.4%
Law Enforcement	5,102,494	4,050,802	4,117,253	4,117,253	4,238,100	2.9%
Fire	5,174,875	6,418,502	6,551,920	6,551,920	6,614,100	0.9%
Library	1,815,869	1,797,786	2,277,344	2,277,344	2,394,300	5.1%
Parks & Recreation	6,592,798	6,156,107	6,557,686	6,569,229	6,951,100	6.0%
Public Works	1,731,871	1,557,930	1,613,461	1,857,128	1,646,200	2.0%
Non-Departmental	516,710	527,660	650,922	650,922	3,488,300	435.9%
TOTAL EXPENDITURES	\$ 24,988,279	\$ 24,791,278	\$ 26,880,264	\$ 27,161,752	\$ 29,490,200	9.7%
ENDING FUND BALANCE	\$ 4,080,657	\$ 7,820,718	\$ 3,671,856	\$ 7,355,519	\$ 4,049,519	10.3%
EXPENDITURES BY CATEGORY						
Personnel	12,744,717	13,163,309	14,417,839	14,417,839	13,983,800	-3.0%
Operating	10,852,329	11,015,024	11,481,761	11,613,249	11,728,700	2.2%
Capital	836,828	330,833	592,257	592,257	486,400	-17.9%
Other	554,405	282,112	388,407	538,407	3,291,300	747.4%
TOTAL EXPENDITURES	\$ 24,988,279	\$ 24,791,278	\$ 26,880,264	\$ 27,161,752	\$ 29,490,200	9.7%

GENERAL FUND ANALYSIS

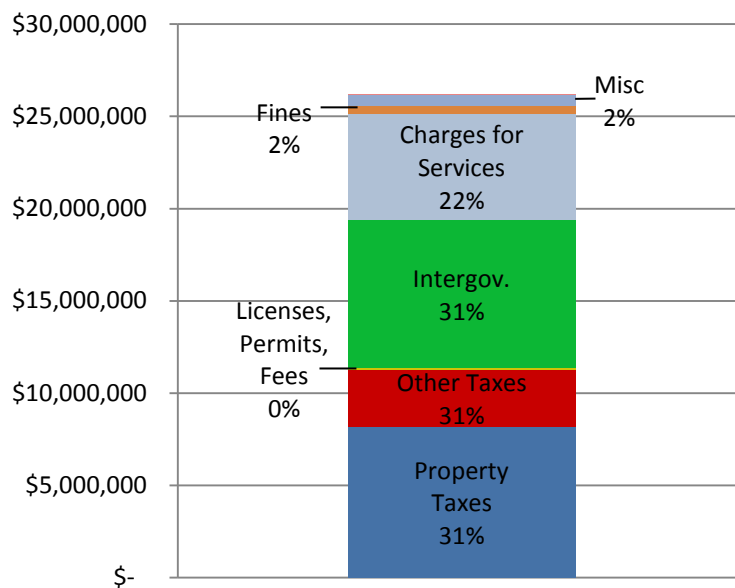
The General Fund is used for expenditures associated with general governmental activities such as City management, law enforcement, fire/rescue, code enforcement, planning/zoning activities, economic development, street maintenance, parks and recreation, and library services.

AVAILABLE FUND BALANCE

In accordance with the City Commission's continued commitment to rebuild the General Fund reserve level, which was significantly depleted during the most recent recession, the General Fund is estimated to end FY 2017 with an unassigned fund balance at 14.6% of originally adopted operating expenses. This includes the spending of reserves (BP Settlement) through an interfund transfer to establish the Parking Fund. The ending fund balance of 14.6% in FY 2017, compared to 13.5% in FY 2016, increases General Fund reserves by approximately \$244,600 as seen in the Long Range Fund Projection which details the unassigned fund balance portion of ending fund balance.

REVENUE

**General Fund
Revenues**



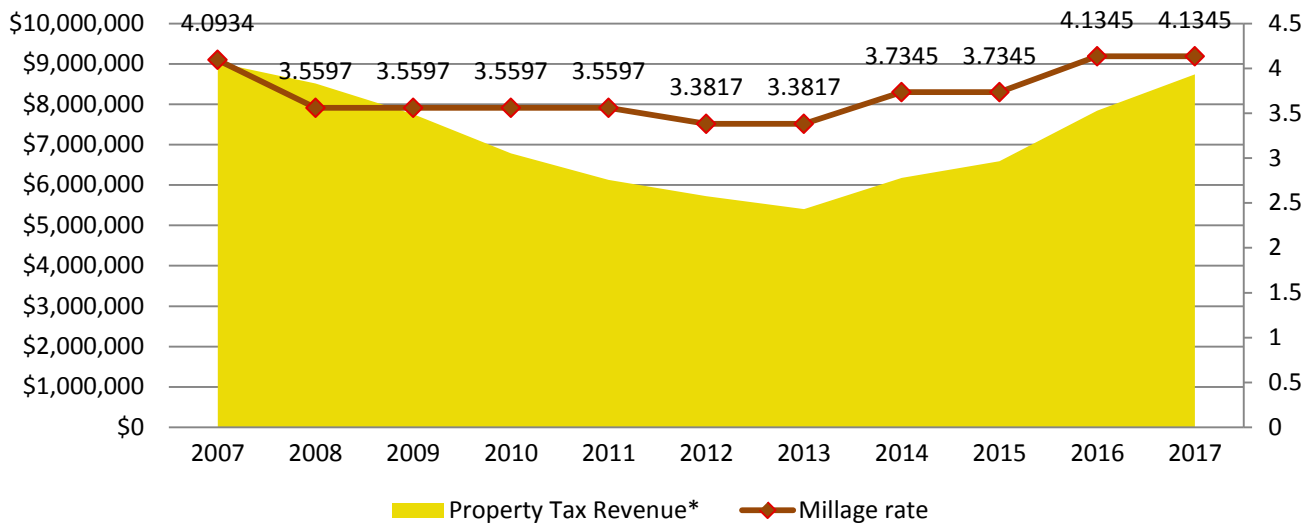
AD VALOREM (PROPERTY) TAXES

Ad valorem taxes, which account for 31% of FY 2017 General Fund revenue, will increase 4% over FY 2016 budgeted levels. Florida statutes provide for municipalities to levy a tax on real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

GENERAL FUND ANALYSIS

There are two critical factors that impact the amount of ad valorem tax revenue collected: property value and the tax (millage) rate. The chart below provides a summary of the City’s millage rate and property tax revenue over the past 10 years. The relationship between millage rate and property value can be seen below from 2010 through 2013. Even though millage rates stayed relatively flat, property values decreased significantly during the Great Recession (2010-2013) with tax revenue following suit. The millage rate increase in FY 2016, along with rising property values, have helped tax revenue begin to approach past levels of 2007-2008.

Millage Rate Effect on Ad Valorem Tax Revenue



Property Value

The July 1, 2016 certified estimates from the Pinellas County Property Appraiser's Office project a 7.78% increase in total taxable value citywide.

Fiscal Year	City of Dunedin Gross Taxable Value	% Change
FY 2012	\$1,771,816,194	-3.04%
FY 2013	\$1,719,145,488	-2.97%
FY 2014	\$1,759,398,960	2.34%
FY 2015	\$1,876,446,039	6.65%
FY 2016	\$1,991,882,705	6.15%
FY 2017 est.	\$2,146,805,298	7.78%

* Includes annual value of annexations and new construction.

Millage Rate

The second factor, the millage rate of 4.1345 mills, remains flat in FY 2017. The City budgets for property taxes at a 95% collection rate, in compliance with Florida Statutes, which will generate approximately \$8,173,000 in revenue.

GENERAL FUND ANALYSIS

INTERGOVERNMENTAL

Local Government Half-Cent Sales Tax

The local half-cent sales tax program returns to cities and counties 9.888% of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is computed by dividing the population of that municipality by the sum of the total county population, plus two-thirds of the unincorporated area population. This revenue is forecast through revenue estimates provided by the State of Florida and a review of historical trends. The FY 2017 Budget reflects a 3% increase in revenue from \$2.2M to \$2.3M as the economy continues to grow.

Municipal Revenue Sharing

Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.) This revenue is forecast through revenue estimates provided by the State of Florida and a review of historical trends. The FY 2017 Budget reflects an 5% increase from \$1.2M to \$1.27M.

CHARGES FOR SERVICE

Charges for services account for 22% of General Fund revenue in FY 2017, a 5% increase over FY 2016 budgeted levels. The largest contributing factor to this growth is from Pinellas County to provide Emergency Medical Services (EMS) citywide and Fire/Rescue services to unincorporated properties in the Dunedin Fire District. This revenue has increased \$118,000 in FY 2017 to \$2,151,700.

Another major revenue in this category is the recovery of General Fund programs and services provided to Enterprise Funds (\$1,933,800). The allocation methodology, detailed on the following pages outlines how the expenses have been allocated across all funds for services provided by the following departments: City Manager, City Clerk, City Attorney, City Commission, Economic Development, Finance, Communications, Human Resources, and non-departmental insurance costs. The General Fund will retain 49% of these costs in FY 2017 and will be reimbursed for the remaining portion provided to the Water/Wasterwater Utility Fund, Stormwater Fund, Solid Waste Fund, Marina Fund, Building Fund, and Parking Fund based on their prorata percent of budgeted expenses.

Government Services Cost Allocation

	FY 2017 Budget
General Fund	
Departments to Allocate	
City Manager	659,000
Communications	370,600
City Clerk	425,500
City Attorney	210,300
City Commission	367,700
Less: Aids to Organizations	(138,400)
Finance/Purchasing	936,800
HR	235,100
Economic Dev. & Housing	315,700
Non-Departmental, Insurance	407,900
TOTALS	\$ 3,790,200

← Amount to allocate to funds

Admin. Allocation by Fund	FY 2017 Budget*		Less		Total	%	Admin. Allocation
			Less: 50% Capital	Transfers Out			
General Fund	29,422,600	243,200	3,080,400		26,099,000	49.0%	1,856,500
Building Fund	917,600	-			917,600	1.7%	65,300
Parking Fund	2,714,900	-	1,974,700		740,200	1.4%	52,700
Solid Waste Fund*	5,127,500	438,150	-		4,689,350	8.8%	333,600
Water/ WW Fund*	20,239,000	3,455,600	-		16,783,400	31.5%	1,193,800
Marina Fund*	357,500	18,750	-		338,750	0.6%	24,100
Stormwater Fund*	3,716,000	-	-		3,716,000	7.0%	264,300
TOTAL	\$ 62,495,100	\$ 4,155,700	\$ 5,055,100		\$ 53,284,300	100.0%	\$ 3,790,300

* With zero budget for Admin. allocation.

Water / Wastewater Allocation by Division (excludes Eng.)		
FY 2017 Budget**		
Water Division	4,408,300	39%
Wastewater Division	6,836,100	61%

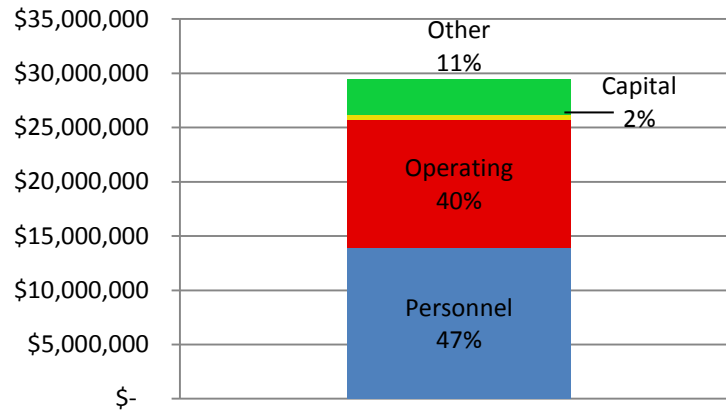
** Excludes capital & any Admin. allocations

REVENUE	
To General Fund	\$ 1,933,800
EXPENSES	
Building Allocation	65,300
Parking Allocation	52,700
Solid Waste Allocation	333,600
Water Allocation	468,000
Wastewater Allocation	725,800
Marina Allocation	24,100
Stormwater Allocation	264,300
TOTAL EXPENSES	\$ 1,933,800

GENERAL FUND ANALYSIS

EXPENDITURES

General Fund Expenditures



PERSONNEL

More than 47% of General Fund expenditures fund employees’ wages and salaries plus other employee compensation such as overtime, special duty pay, life and health insurance, federal taxes, workers compensation, and retirement contributions for more than 187 full-time equivalents (FTEs). FY 2017 personnel costs are 3% lower than FY 2016 levels due to moving \$686,300 of expenses to the Building Fund. Personnel costs include the cost of a 3% merit increase for eligible non-represented employees and a 3.5% merit increase for IAFF fire employees. In addition, benefit costs include a modest 3% increase in medical claims over FY 2016 levels.

OPERATING

This category includes expenditures for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, professional and contractual services, utilities, training/travel, dues and subscriptions, property insurance, fleet replacement, and facility maintenance costs. Operating costs have increased 2.2% in the General Fund (\$241,000) and include funding for:

- a 3% increase in the contract for law enforcement services (\$105,000);
- replacement of a HVAC system at the Library (\$67,500);
- an upgrade of the City's website (\$36,000);
- funding for citywide communications/marketing initiatives (\$25,000);
- development of an Arts Master Plan (\$25,000);
- community outreach efforts for an update to the Comprehensive Plan (\$25,000);

as well as modest increases in operating supplies and internal service fees.

GENERAL FUND ANALYSIS

CAPITAL

Capital expenditures within the General Fund decreased 18% over FY 2016 levels, accounting for only 2% of annual spending within this fund. Programmed expenditures include:

- annual Library materials (\$178,500) for books, periodicals, digital media, CDs, and DVDs;
- Marina Pier Refurbishment CIP project and fire suppression line (\$106,000);
- replacement of the City's athletic bleachers (\$45,000);
- and resurfacing of the sprayground at Highland Aquatic Center (\$30,000).

OTHER

Other expenditures within the General Fund have increased significantly over FY 2016; however this is largely due to the appropriation to transfer monies to other funds for:

- expenditures associated with the new Parking Fund (\$2,749,400);
- expenditures associated with the new Building Fund (\$164,000);
- expenditures associated with Stadium operations and debt service (\$167,000).

DUNEDIN

Home of Honeymoon Island

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STADIUM FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 237,374	\$ 118,014	\$ 44,298	\$ 66,239	\$ 39,175	-12%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	797,984	797,984	797,984	624,184	500,000	-37.3%
Charges for Services	300,493	322,045	326,000	326,000	321,000	-1.5%
Fines	-	-	-	-	-	0.0%
Miscellaneous	39,199	33,653	35,400	35,400	32,200	-9.0%
Transfers	200,000	351,859	212,000	362,000	167,000	-21.2%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 1,337,676	\$ 1,505,541	\$ 1,371,384	\$ 1,347,584	\$ 1,020,200	-25.6%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	1,457,036	1,557,316	1,363,390	1,374,648	1,019,500	-25.2%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 1,457,036	\$ 1,557,316	\$ 1,363,390	\$ 1,374,648	\$ 1,019,500	-25.2%
ENDING FUND BALANCE	\$ 118,014	\$ 66,239	\$ 52,292	\$ 39,175	\$ 39,875	-23.7%
EXPENDITURES BY CATEGORY						
Personnel	31,014	34,980	32,628	21,181	39,000	19.5%
Operating	298,272	519,588	572,855	595,560	564,400	-1.5%
Capital	-	-	-	-	-	0.0%
Other	1,127,750	1,002,748	757,907	757,907	416,100	-45.1%
TOTAL EXPENDITURES	\$ 1,457,036	\$ 1,557,316	\$ 1,363,390	\$ 1,374,648	\$ 1,019,500	-25.2%

STADIUM FUND ANALYSIS

The Stadium Fund is a Special Revenue Fund created to account for the receipt and disbursement of funds related to the City’s stadium, including operations and debt service.

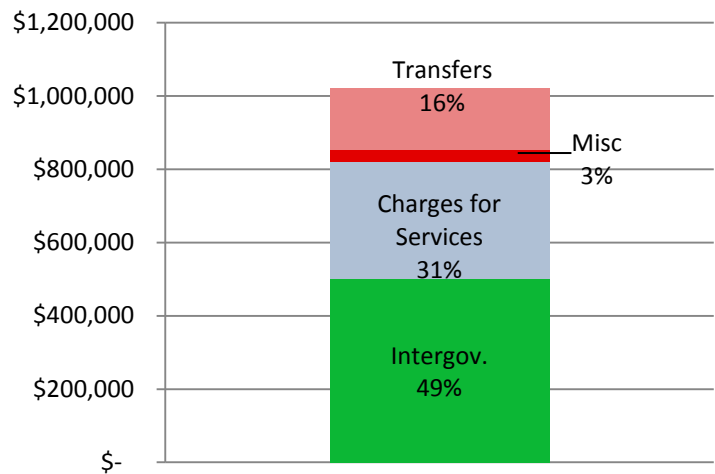
AVAILABLE FUND BALANCE

The City anticipates ending FY 2017 with a fund balance of 7% of budgeted operating expenditures. While this is below the target identified by the City’s Reserve Policy, City Commission has directed staff to reduce the fiscal burden on the General Fund, which would need to transfer funding into the stadium Fund to meet reserve requirements. As debt payments approach retirement, the annual expenditure on Stadium Bonds will continue to decrease. Commission will re-evaluate the condition of the Stadium Fund’s reserves against the City policy at the end of FY 2017 and adjust accordingly.

REVENUE

Intergovernmental revenue will decrease 37% over prior year levels in FY 2017 as funding through Pinellas County's Tourist Development Council expired during FY 2016. Charges for service are anticipated to remain relatively flat in FY 2017. The Stadium Fund will receive a \$167,000 transfer from the General Fund in FY 2017 to fund operations and debt service obligations. This is a 21% decrease over the prior year's levels as two of three debt obligations were fulfilled during FY 2016.

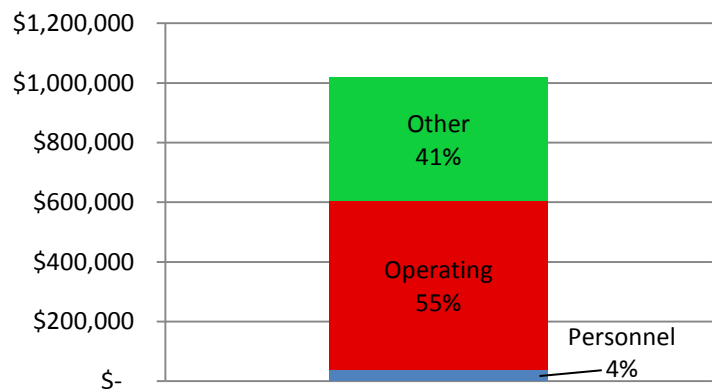
Stadium Fund Revenues



EXPENDITURES

Personnel costs are anticipated to increase \$7,000 in FY 2017 to fund over-time costs for staff to prepare for and clean-up after games. FY 2017 operating expenses include \$96,500 for repair and maintenance of facilities and \$60,000 for professional consulting services to assist with retaining the Toronto Blue Jays, whose contract expires at the end of FY 2017. The largest expenditure category is associated with debt payments totaling \$416,100 in FY 2017.

Stadium Fund Expenditures



IMPACT FEES FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 190,304	\$ 143,152	\$ 164,710	\$ 174,960	\$ 248,760	51%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	14,785	37,932	156,800	73,400	214,700	36.9%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	-	-	-	-	-	0.0%
Fines	-	-	-	-	-	0.0%
Miscellaneous	136	4,502	405	400	500	23.5%
Transfers	-	-	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 14,921	\$ 42,434	\$ 157,205	\$ 73,800	\$ 215,200	36.9%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	62,073	10,626	10,250	-	100,000	875.6%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 62,073	\$ 10,626	\$ 10,250	\$ -	\$ 100,000	975.6%
ENDING FUND BALANCE	\$ 143,152	\$ 174,960	\$ 311,665	\$ 248,760	\$ 363,960	16.8%
EXPENDITURES BY CATEGORY						
Personnel	-	-	-	-	-	0.0%
Operating	-	-	-	-	-	0.0%
Capital	62,073	-	10,250	-	100,000	875.6%
Other	-	10,626	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 62,073	\$ 10,626	\$ 10,250	\$ -	\$ 100,000	875.6%

IMPACT FEE FUND ANALYSIS

The Impact Fee Fund accounts for special revenues that are charged to developers to cover, in whole or in part, the incremental cost of city services that will be needed as a result of the development. These funds are combined for reporting purposes, but tracked separately based on their specific purpose. Impact fees included in this fund are mobility impact fees, land dedication fees (parkland dedication), law enforcement impact fees, and fire impact fees. Water and sewer impact fees are tracked separately within the Water/Wastewater Utility Fund.

AVAILABLE FUND BALANCE

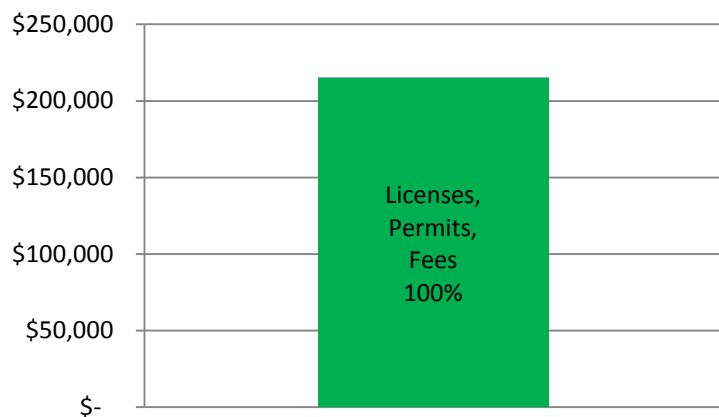
Fund balance is anticipated to grow by approximately 46% during FY 2017 due to known development projects and their Land Dedication Ordinance (LDO) fees and Mobility Impact fees. Due to restrictions on the use of impact fee dollars, fund balance will grow until an amount substantial enough for a major capital improvement is available.

FUND BALANCES	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017
Mobility Impact Fees	131,119	201,169	136,619
Parkland Impact Fees (LDO)	167,631	13,026	177,176
Fire Impact Fees	21,165	28,665	38,865
Law Enforcement Impact Fees	2,000	5,900	11,300

REVENUE

Nearly all revenue is based on charges for known development projects underway within the City. A nominal amount of miscellaneous income from interest is also anticipated. Revenues are expected to increase 37% over FY 2016 levels.

**Impact Fee Fund
Revenues**

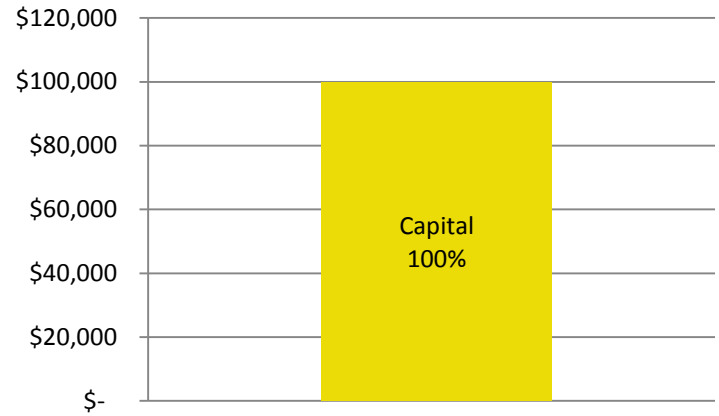


IMPACT FEE FUND ANALYSIS

EXPENDITURES

The FY 2017 budget includes \$100,000 for the Pedestrian Safety Infrastructure CIP project from mobility impact fees.

**Impact Fee Fund
Expenditures**



DUNEDIN

Home of Honeymoon Island

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BUILDING FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	0%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	1,000,000	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	-	-	-	-	-	100.0%
Fines	-	-	-	-	-	0.0%
Miscellaneous	-	-	-	-	-	0.0%
Transfers	-	-	-	-	164,000	100.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ 1,164,000	100.0%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	925,300	100.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 925,300	100.0%
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ 238,700	100.0%
EXPENDITURES BY CATEGORY						
Personnel	-	-	-	-	686,300	100.0%
Operating	-	-	-	-	239,000	100.0%
Capital	-	-	-	-	-	0.0%
Other	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 925,300	100.0%

BUILDING FUND ANALYSIS

The Building Fund, new in FY 2017, accounts for revenues and expenditures associated with enforcement of the Florida Building Code. In accordance with F. S. 553.80, these fees shall be used solely for carrying out the local government’s responsibilities in enforcing the Florida Building Code. The Building Fund was established to ensure the existing permit fee structure covers operating expenses and that funds are being used in accordance with State law.

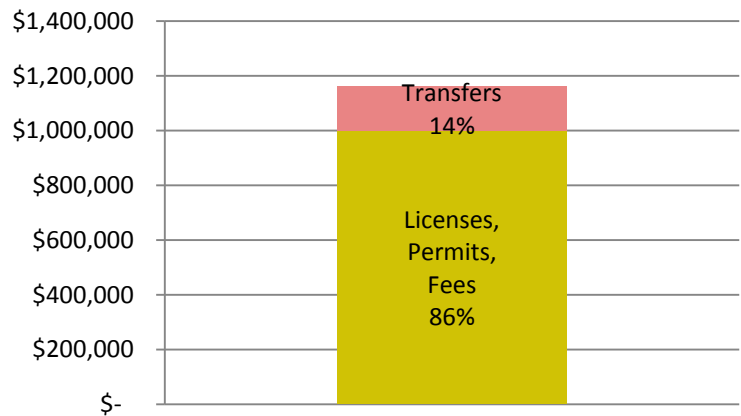
AVAILABLE FUND BALANCE

FY 2016 building permit revenues in excess of expenditures will be transferred to the Building Fund in FY 2017. As a special revenue fund, the City's Reserve Policy identifies a target fund balance of 15% of budgeted operating expenses. The City anticipates exceeding this threshold by the end of FY 2017 with a 28% fund balance.

REVENUE

Most revenue in FY 2017 will be generated through building permit and inspection fees (\$1,000,000). The remaining portion of revenue will be residual revenues from FY 2016 that are restricted for the enforcement of the Florida Building Code, which will be transferred in from the General Fund.

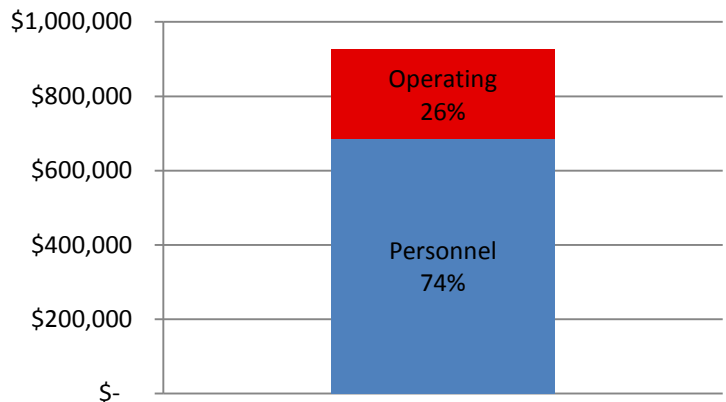
Building Fund Revenues



EXPENDITURES

Personnel costs will account for a majority of FY 2017 expenses (\$683,300) to support the 8.7 FTE allocated to this fund. The remaining costs are operating expenses including contractual services, annual software subscriptions for ESRI (the City's GIS system) and Viewpoint (the permitting and development review software), utilities, and internal service fees.

Building Fund Expenditures



COUNTY GAS TAX FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 652,549	\$ 1,184,212	\$ 993,841	\$ 1,158,914	\$ 205,606	-79%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	486,487	502,411	523,000	500,000	484,000	-7.5%
Charges for Services	-	-	-	-	-	0.0%
Fines	-	-	-	-	-	0.0%
Miscellaneous	2,750	5,438	1,000	1,000	2,500	150.0%
Transfers	443,000	-	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 932,237	\$ 507,849	\$ 524,000	\$ 501,000	\$ 486,500	-7.2%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	400,574	533,145	810,550	1,454,308	472,300	-41.7%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 400,574	\$ 533,145	\$ 810,550	\$ 1,454,308	\$ 472,300	-41.7%
ENDING FUND BALANCE	\$ 1,184,212	\$ 1,158,914	\$ 707,291	\$ 205,606	\$ 219,806	-68.9%
EXPENDITURES BY CATEGORY						
Personnel	-	-	-	-	-	0.0%
Operating	84,541	88,237	198,550	198,550	176,300	-11.2%
Capital	316,033	444,908	612,000	1,255,758	296,000	-51.6%
Other	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 400,574	\$ 533,145	\$ 810,550	\$ 1,454,308	\$ 472,300	-41.7%

COUNTY GAS TAX FUND ANALYSIS

The County Gas Tax Fund is a Special Revenue Fund used to account for the revenues and expenditures associated with roadway improvements and maintenance. Revenue is funded by proceeds of the Pinellas County 6th-cent gas tax.

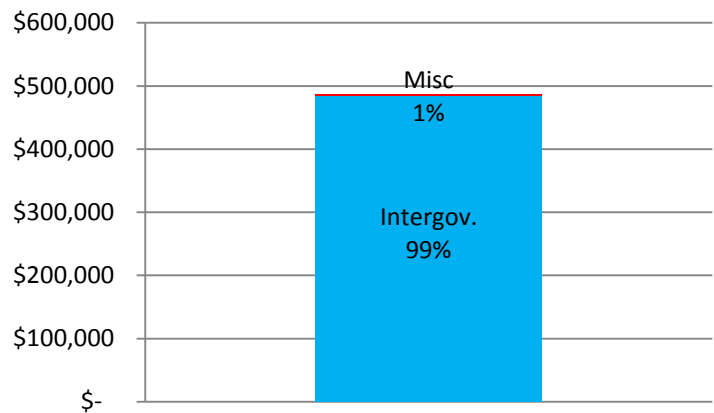
AVAILABLE FUND BALANCE

Fund balance is anticipated to decrease by approximately 69% over FY 2017 due to several multi-year capital projects being completed. The expected ending fund balance for FY 2017 will equal one year's revenue, so future spending will be limited until fund balance is rebuilt.

REVENUE

Intergovernmental revenue is budgeted to decrease 8%. This revenue source is difficult to predict due to the uncertainty of oil prices and their effect on consumer habits.

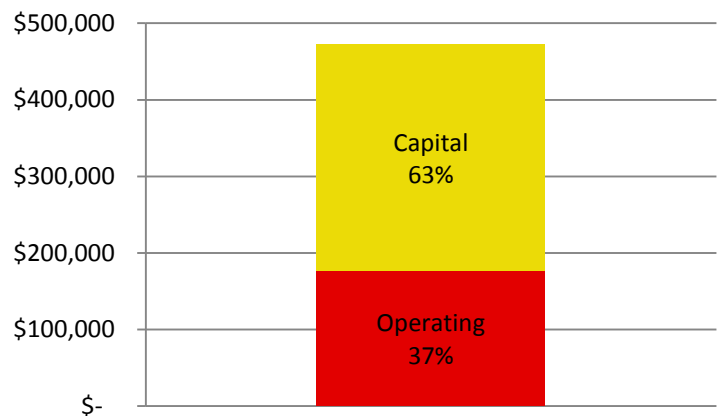
**County Gas Tax Fund
Revenues**



EXPENDITURES

Operating costs will decrease \$22,250 in FY 2017 due to a change in the funding plan for annual bridge inspections and repairs. Capital expenditures are estimated to decrease 52% due decreased availability of funds. All capital funding will be directed toward annual street resurfacing in FY 2017.

**County Gas Tax Fund
Expenditures**



PENNY FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 2,250,899	\$ 2,549,410	\$ 5,392,867	\$ 4,282,417	\$ 5,537,627	3%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	3,532,565	3,436,710	3,330,200	3,330,200	3,600,000	8.1%
Charges for Services	-	-	-	-	-	0.0%
Fines	-	-	-	-	-	0.0%
Miscellaneous	3,733	11,970	5,050	5,050	4,500	-10.9%
Transfers	-	-	-	-	-	0.0%
Debt Proceeds	-	6,505,000	-	-	-	0.0%
TOTAL REVENUES	\$ 3,536,298	\$ 9,953,680	\$ 3,335,250	\$ 3,335,250	\$ 3,604,500	8.1%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	200,000	-	-	-100.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	7,938,959	104,628	104,628	103,600	-1.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	735,583	-	675,412	675,412	872,600	29.2%
Public Works	1,164,069	281,714	2,070,000	1,300,000	210,000	-89.9%
Non-Departmental	1,338,135	-	-	-	215,900	100.0%
TOTAL EXPENDITURES	\$ 3,237,787	\$ 8,220,673	\$ 3,050,040	\$ 2,080,040	\$ 1,402,100	-54.0%
ENDING FUND BALANCE	\$ 2,549,410	\$ 4,282,417	\$ 5,678,077	\$ 5,537,627	\$ 7,740,027	36.3%
EXPENDITURES BY CATEGORY						
Personnel	-	-	-	-	-	0.0%
Operating	-	-	-	-	-	0.0%
Capital	1,164,069	281,714	2,402,000	1,432,000	430,000	-82.1%
Other	2,073,718	7,938,959	648,040	648,040	972,100	50.0%
TOTAL EXPENDITURES	\$ 3,237,787	\$ 8,220,673	\$ 3,050,040	\$ 2,080,040	\$ 1,402,100	-54.0%

PENNY FUND ANALYSIS

The Penny Fund is a Special Revenue Fund that accounts for infrastructure improvements and is funded by proceeds from Pinellas County’s one-cent local option sales tax known as the “Penny for Pinellas.” The current 10-year term for this was approved by voter referendum in 2007 and expires December 31, 2019.

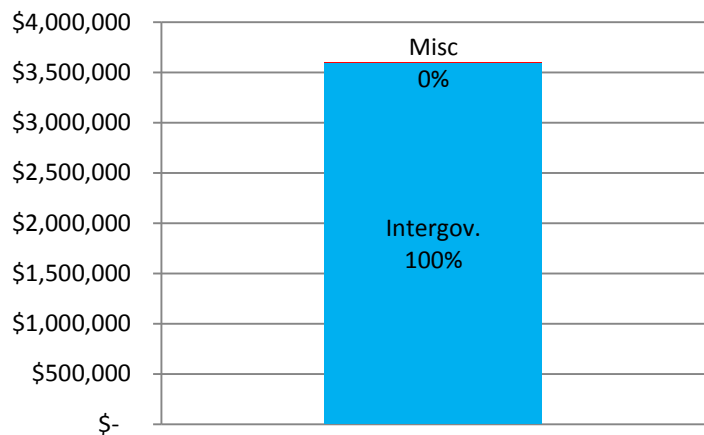
AVAILABLE FUND BALANCE

Fund balance is anticipated to increase by 40% during FY 2017 to just over \$7.74M.

REVENUE

Intergovernmental revenue is budgeted to increase 8% as the local economy continues to expand.

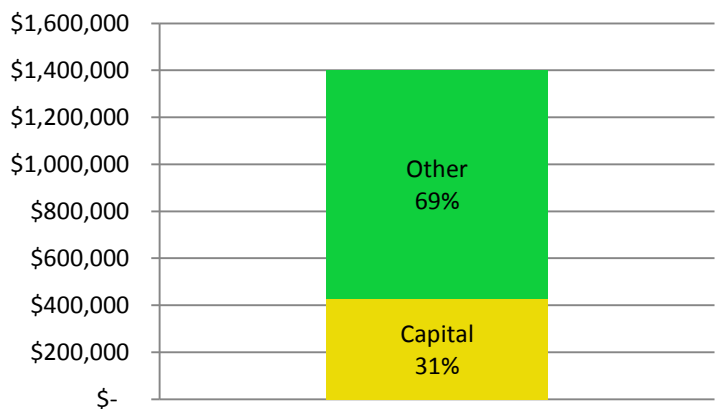
Penny Fund Revenues



EXPENDITURES

Overall spending will decrease 82% in FY 2017. Capital expenditures will decrease over FY 2016 levels by 73% due to changes in project timing outlined in the CIP section of the adopted budget document. Major capital projects included in the FY 2017 budget include San Salvador Drive Reconstruction and Beltrees Steet Reconstruction.

Penny Fund Expenditures



COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 481,172	\$ 459,571	\$ 407,216	\$ 487,771	\$ 52,068	-87%
REVENUES						
Property Taxes	392,392	449,990	470,506	505,000	567,600	20.6%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	-	-	-	-	-	0.0%
Fines	-	-	-	-	-	0.0%
Miscellaneous	42,803	54,421	48,200	48,200	44,000	-8.7%
Transfers	96,000	-	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 531,195	\$ 504,411	\$ 518,706	\$ 553,200	\$ 611,600	17.9%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	552,799	476,211	869,570	988,903	493,900	-43.2%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 552,799	\$ 476,211	\$ 869,570	\$ 988,903	\$ 493,900	-43.2%
ENDING FUND BALANCE	\$ 459,571	\$ 487,771	\$ 56,352	\$ 52,068	\$ 169,768	201.3%
EXPENDITURES BY CATEGORY						
Personnel	245,664	173,393	208,385	186,639	213,900	2.6%
Operating	202,382	197,000	200,785	197,224	124,600	-37.9%
Capital	38,786	67,558	420,000	420,000	44,000	-89.5%
Other	65,967	38,260	40,400	185,040	111,400	175.7%
TOTAL EXPENDITURES	\$ 552,799	\$ 476,211	\$ 869,570	\$ 988,903	\$ 493,900	-43.2%

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND ANALYSIS

The Community Redevelopment Agency (CRA) Fund is administered by the City’s CRA, a separate legal entity from the City of Dunedin. The fund accounts for the receipt and disbursement of downtown tax increment financing revenue. The fund is budgeted for and reported on in conjunction with other City funds for efficiency; however the CRA adopts its budget separately.

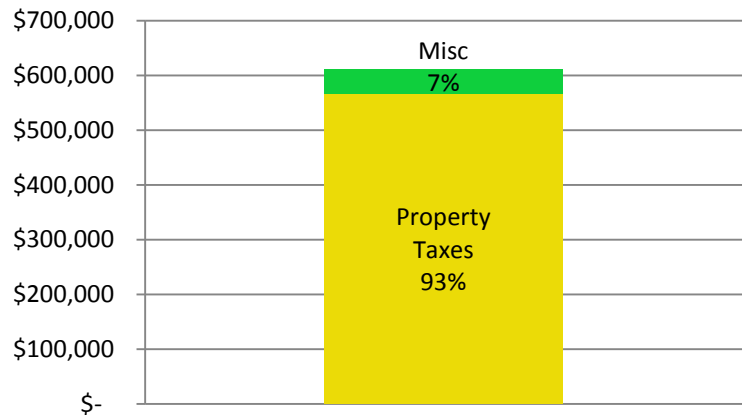
AVAILABLE FUND BALANCE

Fund balance is anticipated to increase 226% over the course of FY 2017, from \$52,000 to \$169,700, due to reduced spending.

REVENUE

Estimates from the Pinellas County Property Appraiser indicate a 7.75% increase in property growth for the City of Dunedin’s Downtown tax increment financing district in FY 2017 (tax roll year 2016). Additional revenue is collected from special events, such as the Dunedin Downtown Market.

CRA Fund Revenues



Dunedin CRA			
Tax Year	Fiscal Year	Municipal Taxable Value	% Change
2011	FY 2012	\$82,801,635	-4.73%
2012	FY 2013	\$80,537,725	-2.73%
2013	FY 2014	\$80,845,186	0.38%
2014	FY 2015	\$87,536,113	8.28%
2015	FY 2016	\$91,586,161	4.63%
2016	FY 2017 est.	\$98,680,847	7.75%

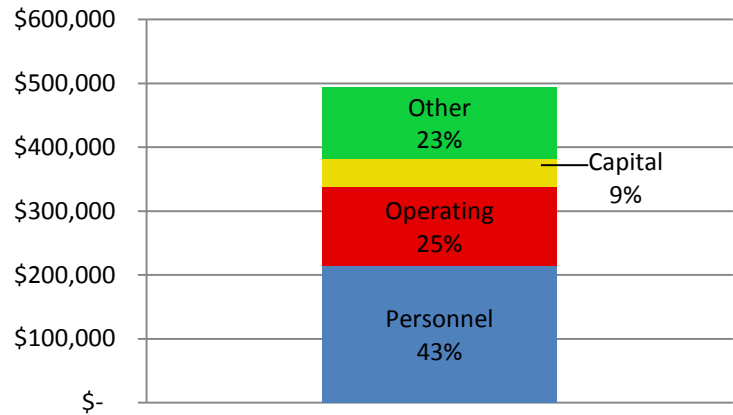
Includes annual value of annexations and new construction.

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND ANALYSIS

EXPENDITURES

The next several years will have little capital spending as fund balance rebuilds for future infrastructure projects. Personnel costs have increased a modest 3% in FY 2017. Operating expenses will decrease 38% as parking expenses are moved from the General Fund and CRA Fund into the newly created Parking Fund. Capital projects in FY 2017 includes the completion of the Broadway St. Arch (\$17,000), the Highland/Skinner Crosswalk (\$17,000) and funding for a new art-inspired bus shelter on Main St. at Mease Manor in cooperation with PSTA's "Gimme Shelter" grant program (\$10,000). A transfer from the CRA Fund to the Parking Fund for parking lot leases accounts for the increase in other expenses.

CRA Fund Expenditures



DUNEDIN

Home of Honeymoon Island

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SOLID WASTE FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 690,343	\$ 804,342	\$ 583,068	\$ 1,091,556	\$ 1,004,417	72%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	4,746,966	4,939,494	4,706,781	4,706,781	5,083,200	8.0%
Fines	-	-	-	-	-	0.0%
Miscellaneous	52,923	38,103	49,918	49,918	47,600	-4.6%
Transfers	520,000	598,300	-	-	-	0.0%
Debt Proceeds	-	-	-	694,142	-	100.0%
TOTAL REVENUES	\$ 5,319,889	\$ 5,575,897	\$ 4,756,699	\$ 5,450,841	\$ 5,130,800	7.9%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	5,205,890	5,244,176	4,857,545	5,537,980	5,461,100	12.4%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 5,205,890	\$ 5,244,176	\$ 4,857,545	\$ 5,537,980	\$ 5,461,100	12.4%
ENDING FUND BALANCE	\$ 804,342	\$ 1,091,556	\$ 482,222	\$ 1,004,417	\$ 674,117	39.8%
EXPENDITURES BY CATEGORY						
Personnel	1,356,719	1,244,929	1,379,945	1,345,693	1,363,400	-1.2%
Operating	3,747,571	3,417,201	3,302,600	3,302,600	3,075,700	-6.9%
Capital	67,932	62,046	175,000	889,687	876,300	400.7%
Other	33,668	520,000	-	-	145,700	100.0%
TOTAL EXPENDITURES	\$ 5,205,890	\$ 5,244,176	\$ 4,857,545	\$ 5,537,980	\$ 5,461,100	12.4%

SOLID WASTE FUND ANALYSIS

The Solid Waste Fund is an enterprise fund used to account for the provision of solid waste services to residents of the City and some unincorporated areas of Pinellas County.

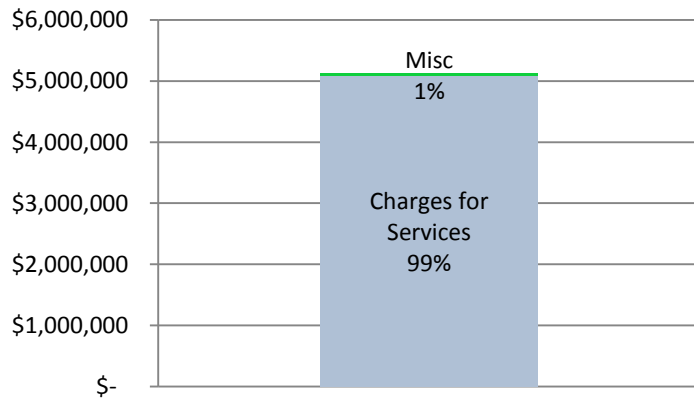
AVAILABLE FUND BALANCE

The FY 2017 budget reflects a decrease in fund balance of \$330,300 during FY 2017. Fund balance will be used to replace four (4) existing solid waste vehicles budgeted at \$876,300. Initially, the City planned to purchase these vehicles through a master lease; however, a more cost-effective option was selected to purchase the vehicles outright in FY 2017.

REVENUE

User charges are estimated to increase 8% as a result of higher than anticipated revenue in FY 2016 combined with programmed rate increases of 1.5% for commercial customers and 1.6% for residential customers in FY 2017.

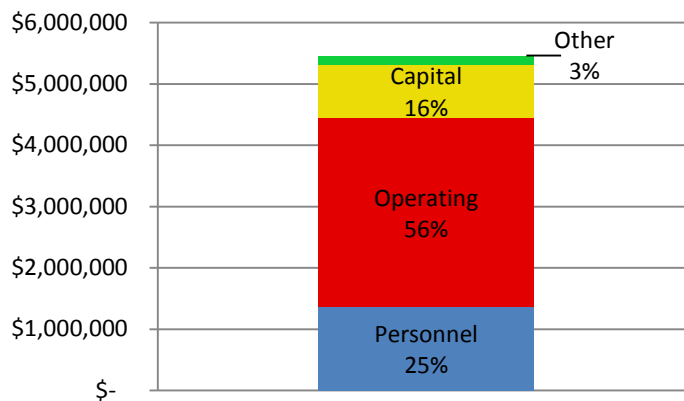
Solid Waste Fund Revenues



EXPENDITURES

Personnel costs will decrease 1% in FY 2017 due to retirements in FY 2016 which offset the 3% merit increase for eligible employees. Operating expenses will decrease 7% from FY 2016 levels, primarily from the reduced fuel cost estimate budgeted for FY 2017. Capital expenditures are higher than in recent years due to the replacement of four Solid Waste vehicles. Other expenses include debt service payments for a master lease of vehicles purchased in FY 2016.

Solid Waste Fund Expenses



WATER / WASTEWATER UTILITY FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 14,154,680	\$ 14,490,485	\$ 9,513,649	\$ 16,511,938	\$ 8,280,626	-13%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	34,703	105,350	-	-	25,000	100.0%
Intergovernmental	-	-	202,950	202,950	1,082,900	433.6%
Charges for Services	15,062,556	14,840,435	15,601,273	15,601,273	16,810,700	7.8%
Fines	-	-	-	-	120,000	0.0%
Miscellaneous	191,318	307,563	422,062	422,062	141,000	-66.6%
Transfers	-	521,283	180,312	180,312	-	-100.0%
Debt Proceeds	-	-	1,275,000	-	-	-100.0%
TOTAL REVENUES	\$ 15,288,577	\$ 15,774,631	\$ 17,681,597	\$ 16,406,597	\$ 18,179,600	2.8%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	14,419,116	13,330,362	19,994,545	24,637,909	21,432,800	7.2%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 14,419,116	\$ 13,330,362	\$ 19,994,545	\$ 24,637,909	\$ 21,432,800	7.2%
ENDING FUND BALANCE	\$ 14,490,485	\$ 16,511,938	\$ 7,200,701	\$ 8,280,626	\$ 5,027,426	-30.2%
EXPENDITURES BY CATEGORY						
Personnel	5,565,995	5,470,081	5,942,462	5,942,462	6,111,700	2.8%
Operating	5,682,569	6,553,239	7,027,409	7,027,409	6,930,700	-1.4%
Capital	1,786,798	708,780	5,026,075	4,176,075	6,911,200	37.5%
Other	1,383,754	598,262	1,998,599	7,491,963	1,479,200	-26.0%
TOTAL EXPENDITURES	\$ 14,419,116	\$ 13,330,362	\$ 19,994,545	\$ 24,637,909	\$ 21,432,800	7.2%

WATER / WASTEWATER UTILITY FUND ANALYSIS

The Water/Wastewater Utility Fund is an enterprise fund and accounts for the provision of water and sewer services to residents of the City and some unincorporated areas.

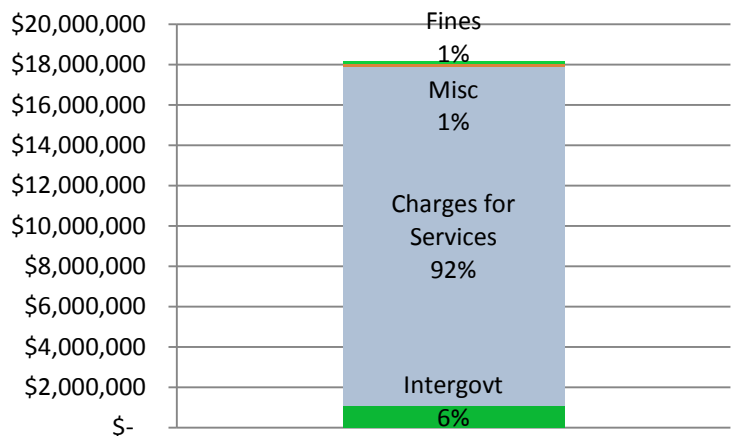
AVAILABLE FUND BALANCE

The FY 2017 budget reflects a 39% decrease in fund balance over the course of the year if the full appropriation is expended. This is planned spending of fund balance as the capital projects identified in the Water/Wastewater Master Plan continues. Appropriations for FY 2017 capital projects have been programmed into the budget, although it is anticipated debt proceeds will be required as early as FY 2018. The City will be pursuing Florida Department of Environmental Protection's State Revolving Fund Loans for both the water and wastewater projects.

REVENUE

Overall revenues are anticipated to increase 3% in FY 2017. Water and sewer impact fees of \$425,000 are projected from development activities. The City will receive \$1,082,900 in reimbursement grants (SWFWMD) for the Reclaimed Water Tank & Booster Pump Station CIP project. Charges for services are estimated to increase 8% over FY 2016 levels from a programmed rate increase of 4.75% for unit fees. Other revenues are projected to remain relatively flat over FY 2016 levels.

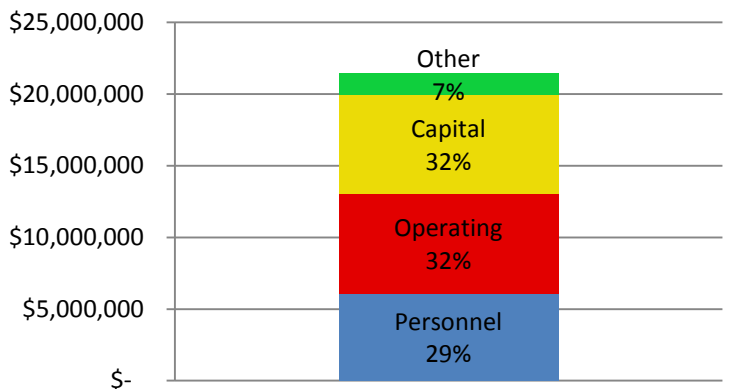
Water/Wastewater Fund Revenues



EXPENSES

In total, expenses will increase 7% in FY 2017. Personnel costs will increase 3% in FY 2017 due to merit increases and operating costs will remain flat. Existing debt service on the Series 2012 bonds is programmed for FY 2017. Capital expenses have increased by \$1.89M due to several capital projects as a result of the Water/Wastewater Master Plan implementation.

Water/Wastewater Fund Expenses



PARKING FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	0%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	-	-	-	-	744,800	100.0%
Fines	-	-	-	-	109,000	100.0%
Miscellaneous	-	-	-	-	32,200	0.0%
Transfers	-	-	-	-	2,798,400	100.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ 3,684,400	100.0%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	2,767,600	100.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 2,767,600	100.0%
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ 916,800	100.0%
EXPENDITURES BY CATEGORY						
Personnel	-	-	-	-	-	0.0%
Operating	-	-	-	-	2,767,600	100.0%
Capital	-	-	-	-	-	0.0%
Other	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 2,767,600	100.0%

PARKING FUND ANALYSIS

The Parking Fund is an enterprise fund, new in FY 2017, used to account for revenues and expenses associated with paid and complimentary parking in the downtown, including leases in the newly constructed downtown parking garage and other parking lot leases.

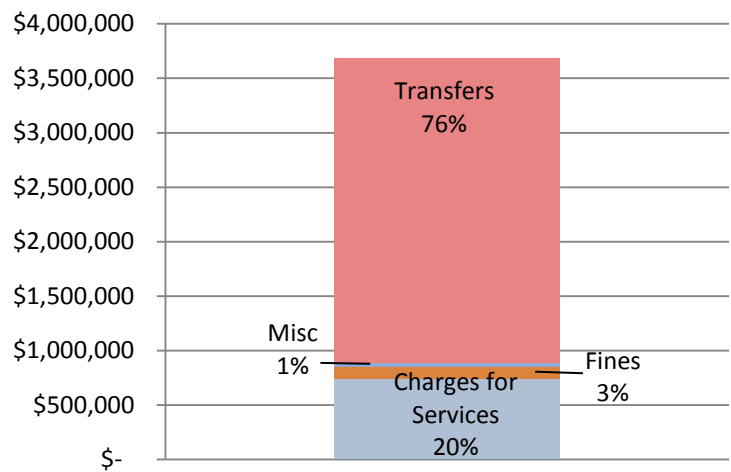
AVAILABLE FUND BALANCE

Fund balance is estimated to end FY 2017 at 33% of budgeted operating expenses.

REVENUE

Based on revenue projections from implementing the City's hybrid complimentary-paid parking PILOT program, the City anticipates \$852,900 from charges for service and fines. One-time transfers in from the General Fund (\$2,749,400 from the BP Settlement) and CRA Fund (\$49,000) account for other revenues in FY 2017.

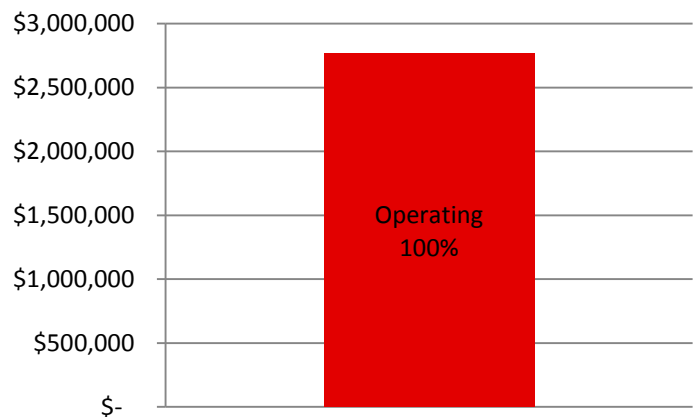
Parking Fund Revenues



EXPENSES

Total expenses include a buy-down of the lease for the downtown parking structure (\$1,974,700), year-one rent costs for the downtown parking structure (\$220,000), rent for other downtown parking leases (\$94,000) and start-up costs for the implementation of the paid parking PILOT program in FY 2017 (\$425,000).

Parking Fund Expenses



STORMWATER UTILITY FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 2,639,008	\$ 1,132,420	\$ 2,221,751	\$ 6,310,600	\$ 1,140,415	-49%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	1,313,100	120,005	-	-	-	0.0%
Charges for Services	2,956,186	3,272,519	3,295,040	3,295,040	3,542,000	7.5%
Fines	-	-	-	-	-	0.0%
Miscellaneous	7,942	34,032	59,000	59,000	60,000	1.7%
Transfers	-	10,455	-	-	-	0.0%
Debt Proceeds	-	6,236,554	-	-	-	0.0%
TOTAL REVENUES	\$ 4,277,228	\$ 9,673,565	\$ 3,354,040	\$ 3,354,040	\$ 3,602,000	7.4%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	5,493,544	4,067,937	3,204,457	8,524,225	3,981,100	24.2%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 5,493,544	\$ 4,067,937	\$ 3,204,457	\$ 8,524,225	\$ 3,981,100	24.2%
ENDING FUND BALANCE	\$ 1,132,420	\$ 6,310,600	\$ 2,371,334	\$ 1,140,415	\$ 761,315	-67.9%
EXPENDITURES BY CATEGORY						
Personnel	781,630	779,977	796,189	796,189	815,400	2.4%
Operating	661,426	963,327	1,170,864	1,170,864	1,960,000	67.4%
Capital	3,559,457	1,383,030	413,000	5,732,768	347,000	-16.0%
Other	491,031	941,603	824,404	824,404	858,700	4.2%
TOTAL EXPENDITURES	\$ 5,493,544	\$ 4,067,937	\$ 3,204,457	\$ 8,524,225	\$ 3,981,100	24.2%

STORMWATER FUND ANALYSIS

The Stormwater Fund is an enterprise fund used to account for the provision of services for the collection, storage, treatment, and conveyance of Stormwater for the benefit of all developed property within the City.

AVAILABLE FUND BALANCE

The FY 2017 Budget reflects a 33% decrease in fund balance over the course of FY 2017. A period of significant capital improvements is ending and budgeted expenses include the Stormwater Master Plan Update to identify needed infrastructure improvements to the system in future years.

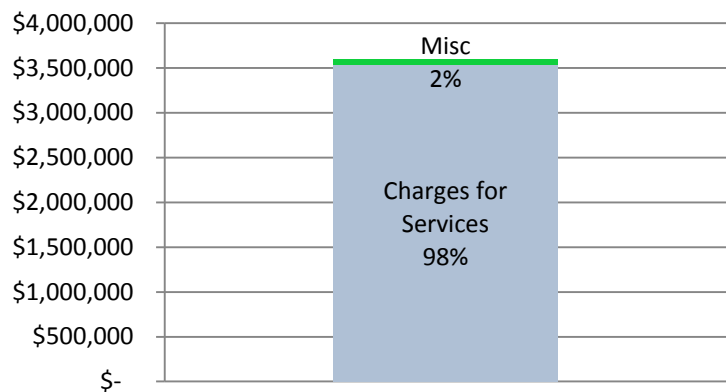
REVENUE

User fees are anticipated to increase 7.5% (\$247,000) due to a programmed rate increase of 4.5%. Other revenues are projected to remain relatively flat in FY 2017.

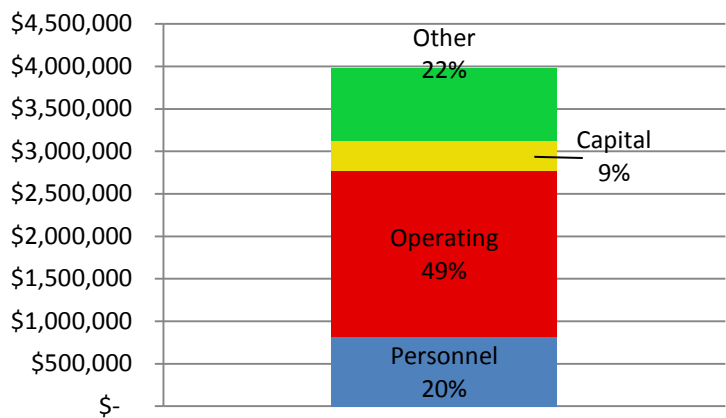
EXPENSES

Overall, expenses will increase 24% or \$777,300 in FY 2017. Personnel costs will increase 2% due to the cost merit increases, parity adjustments, and reduced benefit costs due to a retirement during FY 2016. Operating costs have increased 67%, mainly due to the inclusion of the Stormwater Utility Master Plan Update (\$550,000) and funding for Stormwater Pipe Relining (\$347,000) which had previously been budgeted in capital. Capital expenses decreased from moving relining activities into operating category and the absence of any CIP projects in FY 2017. As noted above, the development of a new Stormwater Utility Master Plan Update, beginning in FY 2017, will drive future infrastructure improvements. Debt service is in accordance with the debt schedule for the Series 2012 Refunding and the Series 2014 Revenue Bonds.

Stormwater Fund Expenses



Stormwater Fund Expenses



MARINA FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 1,177,796	\$ 1,072,768	\$ 194,783	\$ 1,124,853	\$ 349,306	79%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	479,252	506,974	497,000	497,000	481,100	-3.2%
Fines	-	-	3,000	3,000	3,000	0.0%
Miscellaneous	78,287	13,040	20,908	20,908	22,400	7.1%
Transfers	30,500	57,952	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 588,039	\$ 577,966	\$ 520,908	\$ 520,908	\$ 506,500	-2.8%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	295,802	497,752	304,286	1,296,455	381,600	25.4%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 295,802	\$ 497,752	\$ 304,286	\$ 1,296,455	\$ 381,600	25.4%
ENDING FUND BALANCE	\$ 1,072,768	\$ 1,124,853	\$ 411,405	\$ 349,306	\$ 474,206	15.3%
EXPENDITURES BY CATEGORY						
Personnel	177,599	180,301	190,093	189,742	195,100	2.6%
Operating	118,203	129,250	114,193	114,193	149,000	30.5%
Capital	-	188,201	-	992,520	37,500	100.0%
Other	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 295,802	\$ 497,752	\$ 304,286	\$ 1,296,455	\$ 381,600	25.4%

MARINA FUND ANALYSIS

The Marina Fund is an enterprise fund used to account for the financing, operation, and maintenance of the City Marina and the associated real property.

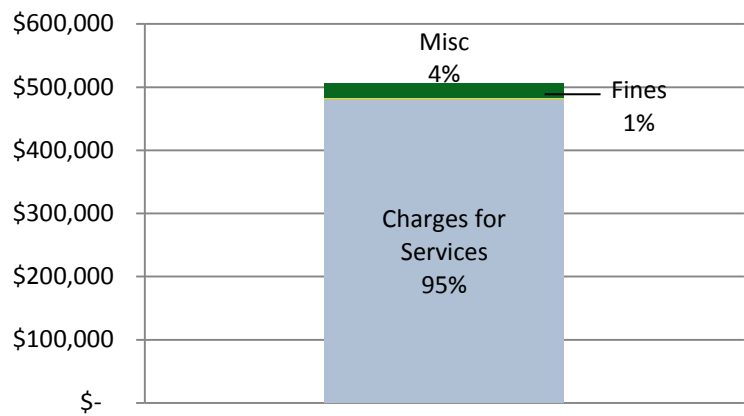
AVAILABLE FUND BALANCE

The FY 2017 Proposed Budget reflects a 36% increase in fund balance over the course of the year. The City is saving for a dredging of the Marina basin which could be required as early as FY 2019 and is expected to cost approximately \$1 million. It is anticipated that use of fund balance will pay for this project when it is undertaken.

REVENUE

Revenue is projected to decrease slightly over FY 2016 levels (\$14,400), mainly as a result of longer than anticipated construction for the west seawall. Several boats were displaced during the project and boat slip rental revenue has been lower than budgeted for FY 2016. It is anticipated that boat slip revenue will recover with completion of the project and occupancy rates reach normal levels in early FY 2017.

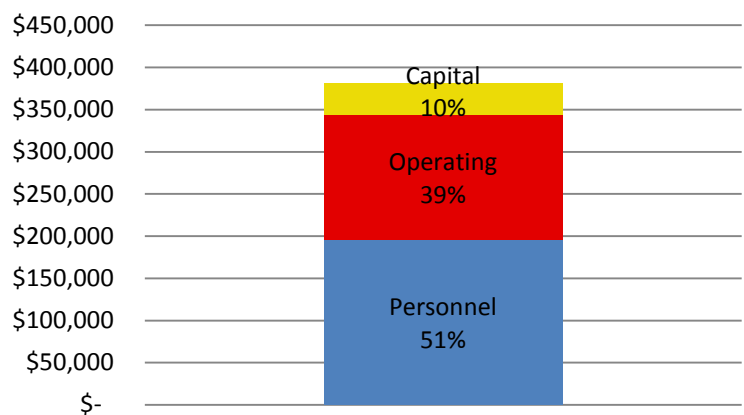
Marina Fund Revenues



EXPENSES

Overall expenses for the Marina Fund will increase \$77,000 or 25% in FY 2017 as proposed. Personnel costs have increased 3% in FY 2017 due to the cost of a 3% pay increase for eligible employees. Operating costs have increased \$34,000 to include funding for the refurbishment of the boat ramp and filtration system. Programmed capital outlay includes preliminary design for the Marina Dredging CIP project budgeted at \$37,500.

Marina Fund Expenses



FLEET FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 2,936,402	\$ 2,388,803	\$ 2,002,411	\$ 2,373,877	\$ 1,334,921	-33%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	2,641,340	3,061,408	3,102,163	3,102,163	2,769,200	-10.7%
Fines	-	-	-	-	-	0.0%
Miscellaneous	39,908	257	-	-	7,500	100.0%
Transfers	-	178,441	-	-	-	0.0%
Debt Proceeds	-	295,023	1,007,500	624,420	-	0.0%
TOTAL REVENUES	\$ 2,681,248	\$ 3,535,129	\$ 4,109,663	\$ 3,726,583	\$ 2,776,700	-32.4%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	3,497,331	2,894,579	3,926,843	4,765,539	3,511,600	-10.6%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,497,331	\$ 2,894,579	\$ 3,926,843	\$ 4,765,539	\$ 3,511,600	-10.6%
ENDING FUND BALANCE	\$ 2,388,803	\$ 2,373,877	\$ 2,185,231	\$ 1,334,921	\$ 600,021	-72.5%
EXPENDITURES BY CATEGORY						
Personnel	631,841	603,825	564,456	564,456	570,900	1.1%
Operating	1,215,924	1,092,400	1,363,232	1,363,232	1,190,400	-12.7%
Capital	1,045,398	1,194,834	1,892,249	2,730,945	1,620,100	-14.4%
Other	604,168	3,520	106,906	106,906	130,200	21.8%
TOTAL EXPENDITURES	\$ 3,497,331	\$ 2,894,579	\$ 3,926,843	\$ 4,765,539	\$ 3,511,600	-10.6%

FLEET SERVICES FUND ANALYSIS

The Fleet Services Fund (Fleet Fund) is an internal service fund. This fund is used to account for and report costs related to the maintenance, repair, and replacement of City vehicles and additional related costs such as fuel and diesel. Operating and capital revenues come from charges to departments for services.

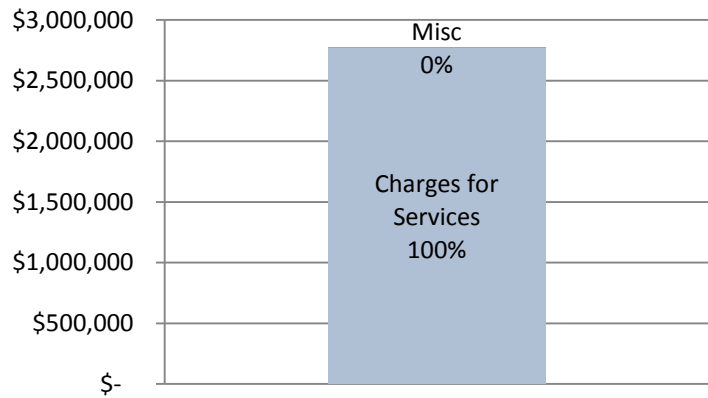
AVAILABLE FUND BALANCE

The FY 2017 Budget reflects a decrease in fund balance of 55% over the course of FY 2017. This planned use of fund balance is due to a peak year in the vehicle replacement schedule. Internal service fee revenue in future years will replenish fund balance to ensure available funding for future vehicle replacements in accordance with the published Fleet Replacement Schedule. Fuel estimates are reconciled at year-end based on actual consumption.

REVENUE

Charges for service (internal service fees charged to departments) make up the majority of this fund's revenues. These fees are composed of: 1) annual replacement costs for vehicles, 2) maintenance and repair charges for vehicles, and 3) estimated fuel use. Fees are projected to decrease by 11% in FY 2017. This reflects a slight decrease in estimated fuel costs during FY 2017. Gasoline was reduced 29% from \$3.50 to \$2.50 per gallon and diesel was reduced 31% from \$4.00 to \$2.75 per gallon.

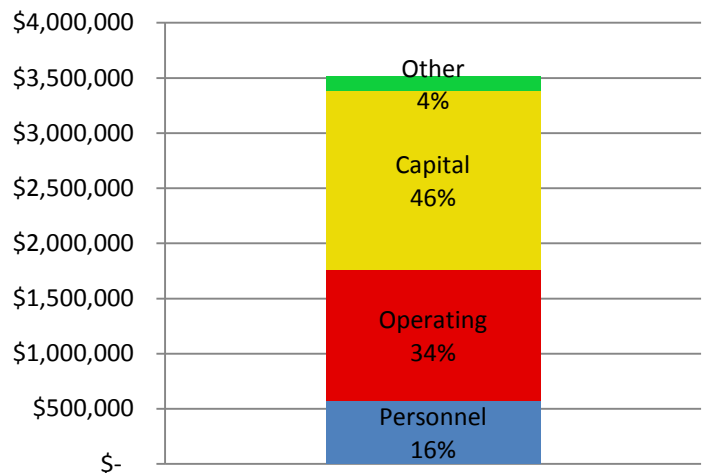
Fleet Fund Revenues



EXPENSES

Personnel costs will increase 1% in FY 2017, due to the 3% merit increase for eligible employees and a 0.5 FTE increase. These increases are being offset by salary savings from retirements that occurred during FY 2016. Operating costs will decrease \$172,800 primarily due to reduced fuel estimates in FY 2017. Capital outlay includes vehicle replacements in accordance with the Fleet Replacement Schedule detailed in the CIP section of the budget document.

Fleet Fund Expenses



FLEET SERVICES INTERNAL SERVICE FUND (ISF) RATES

The Fleet Internal Service Fund provides for the purchase and replacement of City vehicles, as well as their maintenance and repair and associated costs including fuel. Each cost center's Fleet ISF is calculated based on three (3) factors:

1. FLEET REPLACEMENT

The City's fleet consists of 290 pieces ranging from trailer mounted equipment, heavy construction equipment, fire trucks and light-duty vehicles. Each type of equipment is on a separate replacement cycle. A portion of each piece of equipment's replacement cost is allocated each year of its lifecycle to its cost center to smooth capital expenditures.

2. OVERHEAD

Vehicle repairs are estimated based on the age of each vehicle and historical trends and overhead charges are allocated based on number of vehicles and anticipated repair needs.

3. FUEL

Fuel estimates are forecast based on prior year consumption for each cost center and annual fuel rates. For FY 2017, fuel rates are set at \$2.50/gallon for gasoline and \$2.75/gallon for diesel.

Department	Cost Center	Fleet Replacement	Overhead	Fuel Estimate	FY 2017 BUDGET
City Manager	1100	2,684	1,019	650	4,400
City Clerk	1200	2,559	3,186	1,656	7,400
IT	1507	-	2,421	650	3,100
Communications	1900	-	892	149	1,000
Risk/Safety	1612	-	1,912	172	2,100
Fire	2220	248,351	85,016	23,956	357,300
EMS	2250	3,696	113,186	25,945	142,800
Planning	1701	9,685	4,742	2,259	16,700
Building Services	1702	6,456	3,161	1,470	11,100
Community Center	4252	2,238	1,529	650	4,400
Youth Services	4260	4,476	956	1,035	6,500
Hale Activity Center	4254	3,282	2,485	312	6,100
Parks	4647	108,387	71,123	31,858	211,400
Library	4140	2,509	892	467	3,900
Streets	6300	144,562	82,468	26,522	253,600
Solid Waste - Residential	5430	11,450	446,144	129,435	587,000
Solid Waste - Commercial	5431	2,559	235,165	68,203	305,900
Public Works Engineering	5035	17,083	7,012	7,313	31,400
Water Administration	5101	2,562	1,275	1,058	4,900
Water Production	5165	30,669	17,717	14,007	62,400
Water Distribution	5166	70,263	38,238	35,398	143,900
Wastewater Plant	5265	15,527	6,501	2,536	24,600
Wastewater Collection	5266	146,303	68,959	30,830	246,100
Stormwater Utility	5300	136,961	106,175	22,336	265,500
Facilities Maintenance	6447	37,429	10,707	13,603	61,700
Marina	4900	1,980	1,019	995	4,000
Totals		\$ 1,011,671	\$ 1,313,900	\$ 443,465	\$ 2,769,200

DUNEDIN

Home of Honeymoon Island

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FACILITIES MAINTENANCE FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 1,901,129	\$ 901,079	\$ 803,760	\$ 1,030,690	\$ 657,417	-18%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	1,464,232	1,378,102	1,338,787	1,338,787	1,394,400	4.2%
Fines	-	-	-	-	-	0.0%
Miscellaneous	27,460	27,964	27,500	27,500	27,500	0.0%
Transfers	500,000	1,280,000	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 1,991,692	\$ 2,686,066	\$ 1,366,287	\$ 1,366,287	\$ 1,421,900	4.1%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	3,089,598	4,911,167	1,410,934	1,739,560	1,434,200	1.6%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,089,598	\$ 4,911,167	\$ 1,410,934	\$ 1,739,560	\$ 1,434,200	1.6%
ENDING FUND BALANCE	\$ 901,079	\$ 1,030,690	\$ 759,113	\$ 657,417	\$ 645,117	-15.0%
EXPENDITURES BY CATEGORY						
Personnel	603,020	528,436	655,873	655,873	660,700	0.7%
Operating	735,321	677,281	755,061	1,083,687	765,500	1.4%
Capital	1,634,323	-	-	-	8,000	100.0%
Other	116,934	3,705,450	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,089,598	\$ 4,911,167	\$ 1,410,934	\$ 1,739,560	\$ 1,434,200	1.6%

FACILITIES MAINTENANCE FUND ANALYSIS

The Facilities Maintenance Fund is an internal service fund. This fund is used to account for and report costs related to facilities maintenance operations. Operating revenues come from internal service fees charged to City departments based on square footage.

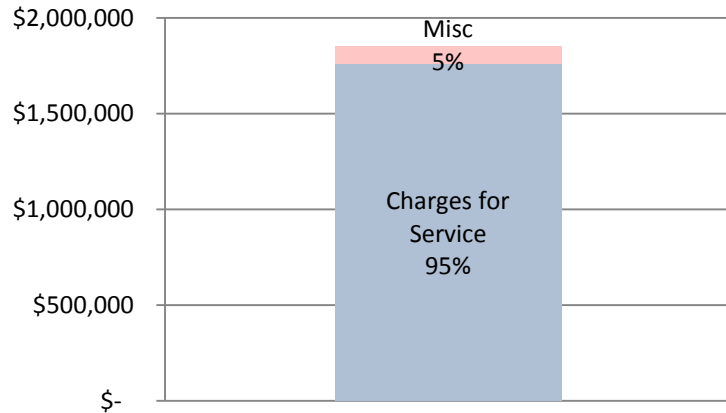
AVAILABLE FUND BALANCE

The FY 2017 Budget reflects sustained fund balance levels over the course of the year. The Public Services Division identified a standardized level-of-service for all City departments in FY 2016 and no longer funds any capital projects. At the end of FY 2017, fund balance will be at 45% of annual operating expenses.

REVENUE

Revenue is projected to increase by 4% in FY 2017 through internal service fees. The cost per square foot charged to user departments for standardized levels of service was increased from FY 2016 levels of \$3.05 per square foot to \$3.13 per square foot in FY 2017.

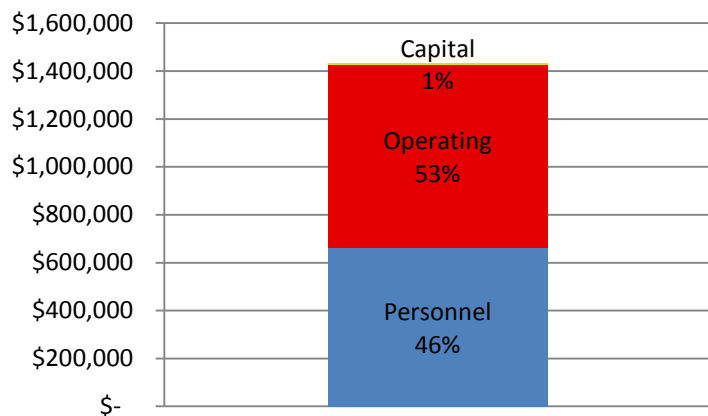
**Risk Safety Fund
Revenues**



EXPENSES

Personnel costs will remain relatively flat in FY 2017 as a result of salary savings from retirements in FY 2016 which will offset merit increases in FY 2017. Operating expenses will increase slightly (\$10,000) and capital expenses include funding for an upgrade to the HVAC computer monitoring system.

**Facilities Maintenance Fund
Expenses**



FACILITIES MAINTENANCE INTERNAL SERVICE FUND (ISF) RATES

The Facilities Maintenance Internal Service Fund (ISF) fee provides for the routine maintenance of City facilities. The Public Services Division has documented the services covered under this fee in the subsequent pages.

During the development of the FY 2016 budget, departments completed Facilities Request Forms to document anticipated building maintenance needs for the coming year. These requests were vetted through the Public Services Division Director to prioritize projects and incorporate them into the FY 2017 Facilities Maintenance work program.

The review of Facilities Requests were also used to determine whether the project scope was covered under the ISF. If it was beyond the level of service provided by the ISF, a cost estimate was provided to the department for incorporation into their departmental budget. All facilities expenses above the ISF level of service are being budgeted in departmental budgets to capture each business unit's full operating and maintenance costs.

Facilities Requests were reviewed with City Administration at Departmental Request Budget Review meetings. The City Manager made the final determination whether these requests were included in the FY 2017 Budget.

FACILITIES MAINTENANCE ISF RATES BY COST CENTER

FY 2017 Price per Sq. Ft.: \$3.13

Cost Center	Dept/Div.	Location	Sq. Ft.	Cost
1100	City Manager	City Hall	1,386	4,300
1100	Deputy City Manager	City Hall	609	1,900
1100	Administration	City Hall	505	1,600
1200	City Clerk	Municipal	1,117	3,500
1400	City Commission	City Hall	2,838	8,900
1506	Finance/Accounting	Municipal	920	2,900
1611	Human Resources	Municipal	911	2,900
1900	Communications	City Hall	600	1,900
1701	Planning & Development	Technical Services	2,122	6,600
1702	Building Services	Technical Services	3,942	12,300
1801	Economic & Hsg. Development	Technical Services	720	2,300
1801	Economic & Hsg. Development	Artist Incubator	3,200	10,000
2110	Law Enforcement	North District Station	12,125	38,000
2201	Fire Administration/Wellness Ctr.	Fire Administration Building	3,118	9,800
2220	Fire Administration	Station 60	9,758	30,500
2220	Fire Administration	Station 61 (New)	7,500	23,500
2220	Fire Administration	Station 62	11,668	36,500
4140	Library	Library	38,928	121,800
4250	Parks & Recreation	Highlander Pool	2,188	6,800
4250	Parks & Recreation	Pram Shed	1,168	3,700
4250	Parks & Recreation	Boat Club	1,160	3,600
4251	Parks & Recreation	Athletics	1,650	5,200
4252	Parks & Recreation	Community Center/General	39,177	122,600
4253	Parks & Recreation	Martin Luther King Center	18,724	58,600
4254	Parks & Recreation	Hale Senior Activity Center	15,000	47,000
4255	Parks & Recreation	Nature Center	2,750	8,600
4261	Parks & Recreation	Fine Arts Center	23,610	73,900
4261	Parks & Recreation	Weaver Park (2)	4,869	15,200
4261	Parks & Recreation	Blatchley House/Weaver Park	4,700	14,700
4261	Historical Society	Museum Building	5,030	15,700
4261	Historical Society	St. Andrews Chapel	2,500	7,800

FACILITIES MAINTENANCE INTERNAL SERVICE FUND (ISF) RATES

4501	Parks & Recreation	Parks & Recreation Admin.	2,173	6,800
4647	Parks & Recreation	Old Fire Station 61	4,679	14,600
4647	Parks & Recreation	Jones Building	27,468	86,000
4647	Parks & Recreation	Hammock Park Restrooms	524	1,600
4647	Parks & Recreation	Eagle Lake Park Restrooms	524	1,600
4647	Parks & Recreation	Causeway Restrooms	2,213	6,900
4647	Parks & Recreation	Fisher Restrooms	1,885	5,900
4647	Parks & Recreation	Scottsdale Park Restrooms	1,377	4,300
4647	Parks & Recreation	Harvard Concession	600	1,900
4647	Parks & Recreation	Fisher Concession	600	1,900
4647	Parks & Recreation	Weathersfield Soccer Concession	1,160	3,600
4647	Parks & Recreation	Skinner Park Restrooms	1,377	4,300
4647	Parks & Recreation	Cemetery Maintenance Building	194	600
4647	Parks & Recreation	Vanech Restrooms	1,377	4,300
4647	Parks & Recreation	Historical Depot Restrooms	1,377	4,300
4647	Parks & Recreation	Weaver Park Restrooms	1,377	4,300
4647	Parks & Recreation	Edgewater Park Restrooms	2,749	8,600
6300	Public Services/Streets	Public Services	5,429	17,000
1503	Utility Billing	Municipal	884	2,800
4900	Parks & Recreation	Harbormaster Office	1,210	3,800
5035	Engineering	Technical Services	5,341	16,700
5101	Water	Water Administration Building	24,387	76,300
5201	Wastewater	Wastewater Administration Building	11,303	35,400
5300	Public Services/Stormwater	Public Services	5,429	17,000
5401	Solid Waste	Solid Waste Administration/Storage	2,830	8,900
6200	Public Works/Fleet	Fleet Services Building	12,738	39,900
1612	Risk Safety	Municipal	300	900
1507	Information Technology	Public Services	824	2,600
CITYWIDE TOTALS			346,822	\$ 1,085,400

CUSTODIAL SERVICES INTERNAL SERVICE FUND (ISF) RATES

Custodial and Janitorial services have been contracted-out Citywide since FY 2009. Costs are allocated by dividing the total budgeted expenditure for Custodial services within the Facilities Maintenance budget to all cost centers based on serviced square footage.

A three-year contract was entered into in FY 2015 with a Service provider. Contract pricing is estimated to remain flat in FY 2017 with a budgeted amount of \$319,000 and no adjustments to the Custodial ISF.

CUSTODIAL SERVICES ISF RATES BY COST CENTER

FY 2017 Price per Sq. Ft.: \$1.57

Cost Center	Dept/Div.	Location	Sq. Ft.	Cost
1100	City Manager	City Hall	1,386	2,200
1100	Deputy City Manager	City Hall	591	900
1100	Administration	City Hall	505	800
1200	City Clerk	Municipal	1,084	1,700
1400	City Commission	City Hall	2,753	4,300
1506	Finance	Municipal	892	1,400
1611	Human Resources	Municipal	837	1,300
1612	Risk Safety	Municipal	191	300
1613	IT Services	Public Services	799	1,300
1900	Communications	City Hall	582	900
1701	Planning & Development	Technical Services	2,060	3,200
1702	Building Services	Technical Services	3,825	6,000
1801	Economic Development	Technical Services	680	1,100
1716	CRA	Historical Depot Restrooms	600	900
2110	Law Enforcement	North District Station	11,764	18,500
2201	Fire Administration	Fire Administration	3,118	4,900
2220	Fire Administration	Station 60	812	1,300
2220	Fire Administration	Station 61	812	1,300
2220	Fire Administration	Station 62	812	1,300
4140	Library	Library	37,771	59,300
4250	Parks & Recreation	Highlander Pool	2,123	3,300
4251	Parks & Recreation	Athletics	1,650	2,600
4252	Parks & Recreation	Community Center/General	39,177	61,500
4253	Parks & Recreation	Martin Luther King Center	23,214	36,400
4254	Parks & Recreation	Hale Senior Activity Center	14,544	22,800
4255	Parks & Recreation	Nature Center	2,668	4,200
4501	Parks & Recreation	Community	2,173	3,400
4647	Parks & Recreation	Weaver Park Restrooms	800	1,300
4647	Parks & Recreation	Eagle Park Restrooms	100	200
4647	Parks & Recreation	Hammock Park Restrooms	100	200
4647	Parks & Recreation	Edgewater Park Restrooms	800	1,300
4647	Parks & Recreation	Jones Building	5,609	8,800
4647	Parks & Recreation	Causeway Restrooms	1,100	1,700
4647	Parks & Recreation	Fisher Restrooms	524	800
4647	Parks & Recreation	Scottsdale Park Restrooms	524	800

CUSTODIAL SERVICES INTERNAL SERVICE FUND (ISF) RATES

4647	Parks & Recreation	Skinner Park Restrooms	524	800
4647	Parks & Recreation	Vaneck Restrooms	524	800
4647	Parks & Recreation	Little League Restrooms	524	800
4647	Parks & Recreation	Jerry Lake Restrooms	524	800
6300	Public Services/Streets	Maintenance Building	4,589	7,200
1503	Utility Billing	Municipal	661	1,000
5035	Engineering	Technical Services	3,839	6,000
5101	Water	Water Administration Building	7,431	11,700
5201	Wastewater	Wastewater Administration	7,584	11,900
5300	Public Services/Stormwater	Maintenance Building	4,589	7,200
5401	Solid Waste	Solid Waste Administration	2,746	4,300
6200	Fleet	Fleet Services	2,739	4,300
CITYWIDE TOTALS			200,515 \$	319,000

FACILITIES MAINTENANCE STANDARDIZED LEVEL OF SERVICE**SERVICES PROVIDED THROUGH FACILITIES MAINTENANCE SQUARE FOOTAGE RATES:**

- ADA Compliance Items used for building access
- Air Conditioning Monitoring Contract
- Air Conditioning System Minor Repairs/Maintenance (Including fan motors, fuses and filter changes)
- Building Hurricane Shutters Replacement through contractor (Not installation)
- Chiller Service Contract at Community Center
- Door/Window repairs (Including Hardware)
- Elevator Maintenance and Service Contract (Including phone)
- Fire Protection Monitoring Contract
- Fire Protection System Maintenance (Including fire extinguishers)
- Fire Sprinkler Systems, Emergency Lighting, etc.
- Flag Poles and U.S. Flags (Exterior Only)
- Flooring Repair and Maintenance
- Generator Maintenance and Service Contracts
- Heating and Ventilation Minor Repair/Maintenance
- Ice Machine Service Contracts (Not Replacement)
- Interior and Wall Mounted Exterior Building Signage
- Interior Finishes (Cabinets, Countertops, etc.)
- Interior/Exterior-Hand railing used for building access
- Kitchen Exhaust System Cleaning (Not Replacement or Upgrade)
- Lighting Systems, Equipment and Fixtures (Including Emergency Lighting)
- Limited Interior Painting
- Limited New Wiring for Computers/TV's, etc.
- Minor Ceiling repairs (lay in and Hard)
- Minor Roof, Gutter and Downspout repairs
- Pest Control Contracts
- Plumbing Systems, Equipment and Fixtures (Including water heaters)
- Repair and Maintenance of Existing Electrical Systems, Equipment and Fixtures
- Roofing Service Contract
- Security System Equipment/Cameras and Monitoring Contract

FACILITIES MAINTENANCE STANDARDIZED LEVEL OF SERVICE

ITEMS BUDGETED SEPARATELY BY USER DEPARTMENTS THAT DOES NOT FALL UNDER SQUARE FOOTAGE COSTS:

- Custom Interior Signage
- Defibrillators and their Batteries
- Docks, Decks, Picnic Tables and Platforms/ Stages
- Extensive Interior Building Painting (over and above painting an office or a hall way)
- Exterior Building Painting
- Exterior Window Cleaning and Interior Window Cleaning Above Ten Feet High
- Fencing and Other Exterior Improvements (beyond normal building maintenance items)
- Flooring Replacements and Upgrades
- Furniture, Appliances Replacement
- Generator Replacements
- HVAC Units, Ductwork and Control Replacements
- Improvements and Up-Grades to Existing Interior/Exterior Fixtures, Equipment, Etc.
- Interior Flags and All Other Flags/Banners
- Non-Building Safety Systems
- Non-Building Security Systems and Lighting
- Remodels and Renovations, Interior or Exterior
- Roof Replacements
- Stand Alone Exterior Signage

CITY FACILITIES NOT COVERED THROUGH THE FACILITIES MAINTENANCE ISF:

- Belcher Water Buildings/Generator
- Boardwalks & Bridges
- Englebert Recreation Complex
- Fisher Little League Storage Shed
- Florida Auto Exchange Stadium (10 hours a month limited plumbing and electrical services as needed)
- Furniture and Appliance Replacement
- Hammock Storage Shed
- Highlander Pool
- Highlander Splash Park
- Honeymoon Island Storage Shed
- Monroe Street Storage Shed
- Parks and Recreation Ball Field Lighting
- Shelters & Dugouts
- Tennis Court Lighting
- Vanech Storage Shed
- Wastewater Generator Facility
- Wastewater Greenbriar Facility
- Wastewater Lift Stations
- Wastewater Plant Processing Facilities
- Water Generator Facility
- Water Plant Production Facilities
- Water Well Houses (All)

RISK SAFETY SELF-INSURANCE FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 3,848,816	\$ 2,721,973	\$ 2,745,967	\$ 3,647,760	\$ 3,750,814	37%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	2,120,124	1,746,886	1,816,745	1,816,745	1,760,900	-3.1%
Fines	-	-	-	-	-	0.0%
Miscellaneous	86,747	325,041	95,000	95,000	95,000	0.0%
Transfers	-	-	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 2,206,871	\$ 2,071,927	\$ 1,911,745	\$ 1,911,745	\$ 1,855,900	-2.9%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	3,184,124	2,146,216	1,836,565	1,808,691	1,675,200	-8.8%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,184,124	\$ 2,146,216	\$ 1,836,565	\$ 1,808,691	\$ 1,675,200	-8.8%
ENDING FUND BALANCE	\$ 2,721,973	\$ 3,647,760	\$ 2,821,147	\$ 3,750,814	\$ 3,931,514	39.4%
EXPENDITURES BY CATEGORY						
Personnel	194,491	172,630	206,501	178,627	229,900	11.3%
Operating	1,547,342	1,640,899	1,629,064	1,629,064	1,445,300	-11.3%
Capital	-	-	1,000	1,000	-	-100.0%
Other	1,442,291	332,687	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,184,124	\$ 2,146,216	\$ 1,836,565	\$ 1,808,691	\$ 1,675,200	-8.8%

RISK SAFETY FUND ANALYSIS

The Risk Safety Fund is an internal service fund. This fund is used to account for and report costs related to property, casualty, liability, and workers compensation claims. Operating revenues come from charges to departments for services.

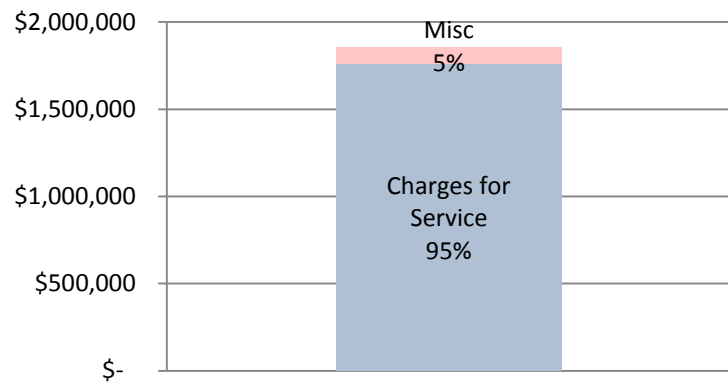
AVAILABLE FUND BALANCE

The FY 2017 budget reflects a 5% increase in fund balance contingent upon no major change in claims experience during the next 12 months. While fund balance is growing, the FY 2017 ending fund balance of approximately \$3,931,500 is within the range established by the City's Reserve Policy of \$3.5M-\$4.5M.

REVENUE

Revenue is projected to decrease by approximately 3% over FY 2016 levels which reflects a \$40,000 increase in the internal service fee for Workers Compensation insurance and a \$96,000 decrease in the internal service fee for property and liability insurance.

**Risk Safety Fund
Revenues**

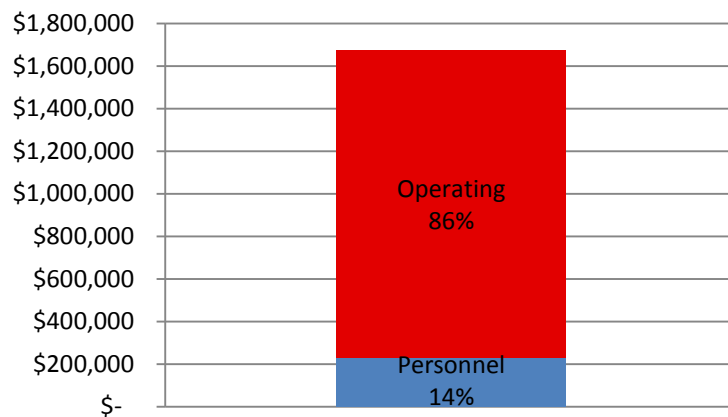


EXPENSES

Expenses are anticipated to decrease overall by \$161,500 or 9% from FY 2016 levels. Within personnel category, wages will increase 4% due merit increases for eligible employees. Benefits are expected to increase by \$17,600 due to changes in incremental annual increases.

Operating expenses are estimated to decrease \$183,800 or 11% with reduced premiums accounting for \$120,000 and reduced claims accounting for \$61,000. Anticipated claims are budgeted for based on a rolling 3-year average of actual claims experience with an inflation factor and a contingency.

**Risk Safety Fund
Expenses**



WORKERS' COMPENSATION INSURANCE INTERNAL SERVICE FEE RATES

The Workers' Compensation Internal Service Fee funds the portion of the Risk Safety Fund associated with Workers' Compensation claims and administration. The Workers' Compensation Internal Service Fees represent 19% of internal service fee revenue into the Fund. From FY 2016 to FY 2017, Workers' Compensation costs are anticipated to increase 12% due to recent legislation and court decisions.

The City of Dunedin is a self-insured entity, but utilizes an excess Workers' Compensation policy purchased from the Florida Municipal Insurance Trust (FMIT) for claims greater than \$1 million. Workers' Compensation rates for the City of Dunedin use the Florida Workers' Compensation Joint Underwriting Association rates, prorated based on the City's costs.

The City of Dunedin's experience modification factor, or mod factor, is the value that compares the claim profile of the employer to the claim profile that would be expected of an employer of similar size in the same industry. The mod factor is directly correlated to total Workers' Compensation premiums. A value of 1.00 is average, meaning the frequency and severity of actual losses equaled the expected losses. A mod factor greater than 1.00 means the employer experienced worse than expected losses during the rating period, and a mod of less than 1.00 indicates the employer's losses were better than expected for the rating period. The City's current experience modification factor is 0.69, which means the City will receive a credit towards next year's premiums.

Department/Division	Cost Center	% of total	FY 2017 Budget Allocation
City Manager	1100 Total	0.13%	400
City Clerk	1200 Total	0.38%	1,300
City Commission	1400 Total	0.02%	100
Utility Billing	1503 Total	0.11%	400
Finance	1506 Total	0.23%	800
IT Services	1507 Total	0.14%	500
Human Resources	1611 Total	0.10%	300
Risk Management	1512 Total	0.05%	200
Planning & Development	1701 Total	0.46%	1,500
Building Services	1702 Total	1.30%	4,300
CRA	1716 Total	0.03%	100
Eco. & Hsg. Development	1801 Total	0.05%	200
Communications	1900 Total	0.14%	500
Law Enforcement	2110 Total	1.06%	3,600
Fire Administration	2201 Total	6.54%	22,900
Fire Operations	2220 Total	19.69%	65,600
EMS	2250 Total	5.55%	18,500
Library	4140 Total	0.44%	1,500
Aquatics	4250 Total	1.34%	4,400
Athletics	4251 Total	0.62%	2,100
Community Center	4252 Total	2.04%	6,800
MLK Center	4253 Total	1.02%	3,500
Hale Senior Activity Center	4254 Total	0.58%	1,900
Nature Center	4255 Total	0.30%	1,000
Registration / ID	4258 Total	0.32%	1,100
Special Events	4259 Total	0.02%	100
Youth Services	4260 Total	1.98%	6,600
Parks & Rec. Administration	4501 Total	0.16%	500
Parks Maintenance	4647 Total	8.30%	27,600
Marina	4900 Total	1.05%	3,500

WORKERS' COMPENSATION INSURANCE INTERNAL SERVICE FEE RATES

Department/Division	Cost Center	% of total	FY 2017 Budget Allocation
Engineering/PW Admin.	5035 Total	1.82%	6,100
Water Administration	5101 Total	0.60%	2,000
Water Production	5165 Total	4.65%	15,500
Water Distribution	5166 Total	4.91%	16,400
Wastewater Admin.	5201 Total	0.02%	100
Wastewater Treatment	5265 Total	5.23%	17,400
Wastewater Collection	5266 Total	3.25%	10,800
Stormwater	5300 Total	6.44%	21,400
Solid Waste- Admin.	5401 Total	1.51%	5,500
Solid Waste- Residential	5430 Total	6.29%	21,000
Solid Waste- Commercial	5431 Total	2.58%	8,600
Fleet	6200 Total	1.95%	6,500
Streets	6300 Total	4.81%	16,000
Facilities Maintenance	6447 Total	2.87%	9,500
CITYWIDE TOTAL			\$ 338,600

PROPERTY & LIABILITY INSURANCE INTERNAL SERVICE FEE RATES

The Insurance Internal Service Fee funds the portion of the Risk Safety Fund associated with property and liability claims and administration. The insurance Internal Service Fees represent 81% of internal service fee revenue into the fund. From FY 2016 to FY 2017, property and liability insurance costs are anticipated to decrease 6%.

The City of Dunedin is a self-insured entity, but utilizes certain fully-insured policies to mitigate risk and minimize exposure. These policies including those for public officials, professional liability for Emergency Medical Technicians (EMTs), catastrophic coverage, and speciality policies such as Boiler and Machinery. Budgeted insurance expenses for FY 2017 are based on anticipated costs of premiums and claims.

Costs are distributed by fund, with the exception of speciality policies exclusive to the Fire Department, such as for EMTs and the Fire/Rescue Boat. Those costs are allocated to the General Fund, and to the Fire Department.

Department/Division Description	Fund	% of General Allocation	FY 2017 Budget Allocation
Non-Departmental	General Fund	31%	407,900
Stadium	Stadium Fund	19%	252,700
Solid Waste Administration	Solid Waste Fund	1%	6,800
Water Administration	Water/Wastewater Fund	17%	220,500
Wastewater Administration	Water/Wastewater Fund	28%	365,600
Marina	Marina Fund	2%	24,000
Fleet Services	Fleet Fund	2%	28,200
Facilities Maintenance	Facilities Maintenance Fund	1%	14,100
TOTAL			\$ 1,319,800
Department/Division Description	Fund	% of Fire Allocation	FY 2017 Budget Allocation
Fire Administration	General Fund	6%	11,600
Fire Operations	General Fund	59%	73,100
Emergency Medical Services (EMS)	General Fund	35%	18,000
FIRE TOTAL			\$ 102,700

HEALTH BENEFITS SELF-INSURANCE FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ 131,372	\$ 237,658	\$ 189,709	\$ 170,810	\$ 331,817	75%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	3,666,009	3,788,876	4,339,136	4,339,136	4,436,500	2.2%
Fines	-	-	-	-	-	0.0%
Miscellaneous	441	349	-	-	100	100.0%
Transfers	225,000	-	-	-	-	0.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ 3,891,450	\$ 3,789,225	\$ 4,339,136	\$ 4,339,136	\$ 4,436,600	2.2%
EXPENDITURES						
City Manager	-	-	-	-	-	0.0%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	3,764,790	3,812,803	4,178,129	4,178,129	4,169,100	-0.2%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,764,790	\$ 3,812,803	\$ 4,178,129	\$ 4,178,129	\$ 4,169,100	-0.2%
ENDING FUND BALANCE	\$ 237,658	\$ 170,810	\$ 350,716	\$ 331,817	\$ 599,317	70.9%
EXPENDITURES BY CATEGORY						
Personnel	88,999	87,186	86,019	86,019	85,000	-1.2%
Operating	3,675,791	3,725,617	4,092,110	4,092,110	4,084,100	-0.2%
Capital	-	-	-	-	-	0.0%
Other	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ 3,764,790	\$ 3,812,803	\$ 4,178,129	\$ 4,178,129	\$ 4,169,100	-0.2%

HEALTH BENEFITS FUND ANALYSIS

The Health Benefits Fund is an internal service fund. This fund is used to account for and report costs related to health and other benefits provided to employees. Operating revenues come from charges to departments for services as well as charges to employees for their contribution of employee benefit elections.

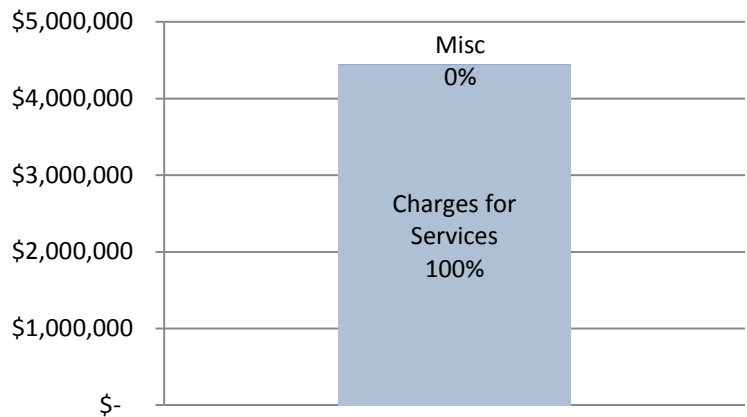
AVAILABLE FUND BALANCE

The FY 2017 budget reflects growth in fund balance of approximately 80% over the course of the fiscal year. Planned growth of fund balance is deliberate to ensure fund balance comes into compliance with state requirements and the City's Reserve Policy.

REVENUE

Internal service fee revenue is programmed to grow 2% in FY 2017.

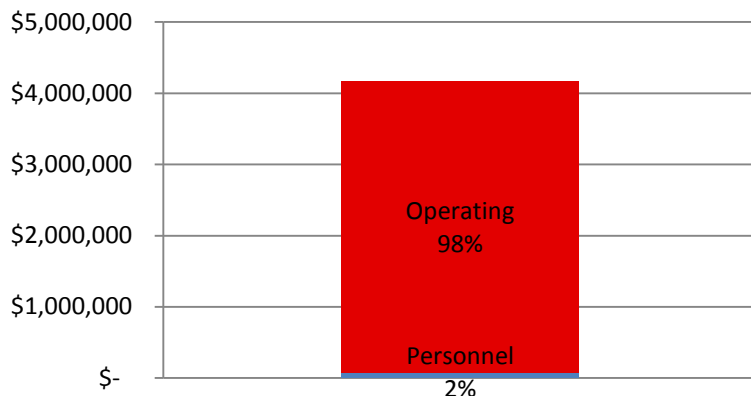
Health Benefits Fund Revenues



EXPENSES

Overall, expenses will remain flat in FY 2017. Personnel costs are anticipated to decrease 1% in FY 2017 due to the allocation of benefits among employees. Operating expenses will remain flat and include a 5.4% increase in medical claims and a one-time HRA benefit of \$60,200 for eligible employees in lieu of providing the Employee Health Center benefit for FY 2017.

Health Benefits Fund Expenses



HEALTH BENEFITS INTERNAL SERVICE FEE (ISF) RATES

The Health Benefits Fund is a self-insured, internal service fund. Costs are allocated to departments and cost centers based on prior year (FY 2016) elections of employees at current year (FY 2017) benefit rates.

Cost Center	Department / Division	Short-Term				FY 2017 BUDGET
		Medical	Dental	Life	Disability	
1100	City Manager	36,845	820	1,155	925	39,700
1200	City Clerk	36,536	956	835	665	39,000
1400	City Commission	56,907	1,457	-	-	58,400
1503	Utility Billing	50,772	1,293	1,139	895	54,100
1506	Finance	77,073	1,822	2,156	1,720	82,800
1507	IT Services	53,402	820	1,387	1,098	56,700
1611	Human Resources	16,325	342	555	436	17,700
1612	Risk Management	14,075	569	537	431	15,600
1616	Health Benefits	1,559	415	299	235	2,500
1701	Planning & Development	53,227	1,563	1,130	850	56,800
1702	Building Services	72,042	2,728	2,088	1,602	78,500
1716	CRA	10,026	557	551	442	11,600
1801	Economic & Housing Development	5,159	271	306	240	6,000
1900	Communications	23,650	684	629	503	25,500
2201	Fire Administration	82,334	1,901	2,577	2,082	88,900
2220	Fire Operations	404,885	10,196	8,623	6,861	430,600
2250	Emergency Medical Services	122,459	3,424	2,760	2,203	130,800
4140	Library	193,441	5,146	3,978	3,134	205,700
4250	Aquatics	12,383	319	203	160	13,100
4251	Athletics	7,883	319	336	264	8,800
4252	Community Center	72,067	2,004	1,189	934	76,200
4253	MLK Center	34,127	1,732	563	442	36,900
4254	Hale Senior Activity Center	12,169	637	502	395	13,700
4258	Registration / ID	15,767	637	325	255	17,000
4259	Special Events	12,169	319	224	176	12,900
4260	Youth services	34,342	911	564	443	36,300
4501	Parks & Recreation Administration	39,351	1,727	1,429	1,150	43,700
4647	Parks Maintenance	260,486	6,012	4,614	3,624	274,700
4900	Marina	21,234	685	559	439	22,900
5035	Engineering / PW Administration	88,031	3,255	3,591	2,874	97,800
5101	Water Administration	28,848	925	753	601	31,100
5165	Waster Production	97,320	3,278	2,580	2,034	105,200
5166	Water Distribution	175,315	4,234	2,741	2,153	184,400
5201	Wastewater Administration	7,883	424	312	245	8,900
5265	Wastewater Treatment	160,672	5,189	3,600	2,828	172,300
5266	Wastewater Collection	87,578	2,595	3,106	2,449	95,700
5300	Stormwater	114,528	3,080	2,332	1,764	121,700
5401	Solid Waste Administration	65,155	1,457	1,046	830	68,500
5430	Solid Waste- Residential	96,619	3,049	1,806	1,419	102,900
5431	Solid Waste- Commercial	43,897	1,321	743	584	46,500
6200	Fleet	51,801	2,230	1,725	1,364	57,100
6300	Streets	65,473	1,713	1,462	1,149	69,800
6447	Facilities Maintenance	72,887	2,629	1,983	1,558	79,100
CITYWIDE TOTALS					\$	3,198,100

DUNEDIN

Home of Honeymoon Island

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INFORMATION TECHNOLOGY (IT) SERVICES FUND

	ACTUAL 2014	ACTUAL 2015	BUDGET 2016	ESTIMATED 2016	BUDGET 2017	% CHG FROM BUDGET 2016
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 418,665	\$ 84,662	\$ 326,213	-22%
REVENUES						
Property Taxes	-	-	-	-	-	0.0%
Other Taxes	-	-	-	-	-	0.0%
Licenses, Permits, Fees	-	-	-	-	-	0.0%
Intergovernmental	-	-	-	-	-	0.0%
Charges for Services	-	705,649	862,814	862,814	917,900	6.4%
Fines	-	-	-	-	-	0.0%
Miscellaneous	-	1,327	-	-	-	0.0%
Transfers	-	-	-	284,151	215,900	100.0%
Debt Proceeds	-	-	-	-	-	0.0%
TOTAL REVENUES	\$ -	\$ 706,976	\$ 862,814	\$ 1,146,965	\$ 1,133,800	31.4%
EXPENDITURES						
City Manager	-	658,766	964,440	905,414	1,411,600	46.4%
City Clerk	-	-	-	-	-	0.0%
City Attorney	-	-	-	-	-	0.0%
City Commission	-	-	-	-	-	0.0%
Finance	-	-	-	-	-	0.0%
HR & Risk Mgmt	-	-	-	-	-	0.0%
Planning & Development	-	-	-	-	-	0.0%
Eco. & Hsg. Development	-	-	-	-	-	0.0%
Communications	-	-	-	-	-	0.0%
Law Enforcement	-	-	-	-	-	0.0%
Fire	-	-	-	-	-	0.0%
Library	-	-	-	-	-	0.0%
Parks & Recreation	-	-	-	-	-	0.0%
Public Works	-	-	-	-	-	0.0%
Non-Departmental	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ 658,766	\$ 964,440	\$ 905,414	\$ 1,411,600	46.4%
ENDING FUND BALANCE	\$ -	\$ 84,662	\$ 380,039	\$ 326,213	\$ 48,413	-87.3%
EXPENDITURES BY CATEGORY						
Personnel	-	365,865	463,767	414,617	463,000	-0.2%
Operating	-	282,255	423,607	429,731	360,700	-14.9%
Capital	-	10,646	77,066	61,066	587,900	662.9%
Other	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ 658,766	\$ 964,440	\$ 905,414	\$ 1,411,600	46.4%

INFORMATION TECHNOLOGY (IT) SERVICES FUND ANALYSIS

The IT Services Fund is an internal service fund. This fund is used to account for and report costs related to technology, such as computer replacements, network infrastructure, and citywide software. Charges for user departments are allocated to departments based on the number of computers in the department.

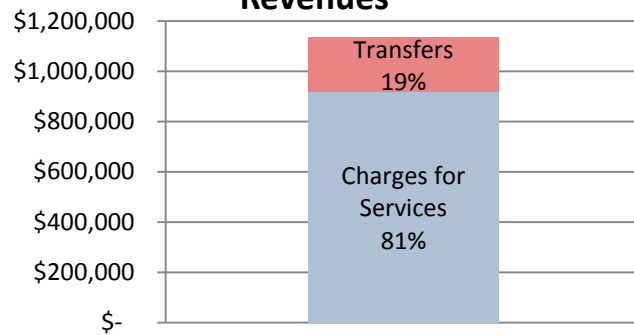
AVAILABLE FUND BALANCE

The IT Services Fund is projected to decrease in fund balance of 85% over the course of FY 2017. This planned spending is due to a \$500,000 CIP project. Future internal service fee rate increases are estimated at 8% in future years to rebuild fund balance.

REVENUE

Charges to user departments have increased approximately 6% in FY 2017 due to operating increases and programmed capital projects. The transfer in of \$215,900 from the Penny Fund will offset the major capital expenses of replacing the City's Enterprise Resource Planning (ERP) software.

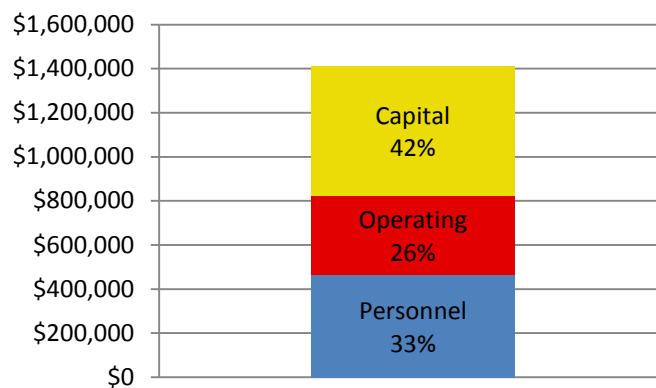
**IT Services Fund
Revenues**



EXPENSES

Personnel costs will remain flat in FY 2017. An operating decrease of 15% reflects the computer replacement schedule and reductions in communications services over prior year budget levels. Programmed capital projects include replacement of the City's ERP software (\$500,000) and an update of the City's Document Management System software (\$30,000).

**IT Services Fund
Expenditures**



INFORMATION TECHNOLOGY SERVICES INTERNAL SERVICE FEE RATES

The Information Technology (IT) Internal Service Fund was established in FY 2015. This funding provides for the planning, operation and maintenance of mainframe and distributed hosting; networking; voice and data; wireless; user support services; and enterprise system support with service providers and vendors.

In FY 2017, each cost center's IT internal service fee (ISF) is calculated based on four (4) factors:

1. REPLACEMENT SCHEDULE:

For future replacements, an annual replacement cost is charged each year of the computer's lifecycle. Replacement computers for the IT Department are programmed for expenditure, but not allocated out.

2. IT OPERATING COSTS:

Each cost center is allocated a portion of IT's personnel and operating costs based on the number of computers IT services.

3. COMMUNICATIONS SERVICES:

Each cost center is allocated a portion of Citywide phone and internet costs based on the number of computers utilizing the City's internet connection. The Library's public computers not included in this charge because they are on a separate internet line paid for through the Library's budget. The Library applies for e-rate which reimburses 80% of the cost for public internet access.

4. CAPITAL IMPROVEMENT PROJECTS:

CIP projects programmed in FY 2017 will enhance productivity for City staff. A transfer into the IT Services Fund in FY 2016, along with a budgeted transfer from the Penny Fund in FY 2017 for the ERP Replacement have helped to reduce FY 2017 allocated CIP expenses to user departments. Public computers at the Library, Hale Senior Activity Center, and Dr. Martin Luther King, Jr. Center are not allocated capital improvement project costs.

Department / Division	Cost Center	Computer Replacements	Operating	Phone & Internet	CIP Projects	FY 2017 Budget Allocation
City Manager Total	1100	\$ 1,117	\$ 14,260	\$ 648	\$ 1,915	\$ 17,900
City Clerk Total	1200	\$ 1,342	\$ 19,745	\$ 897	\$ 2,651	\$ 24,600
City Commission Total	1400	\$ 431	\$ 6,582	\$ 299	\$ 884	\$ 8,200
Utility Billing Total	1503	\$ 973	\$ 15,357	\$ 698	\$ 2,062	\$ 19,100
Finance Total	1506	\$ 1,758	\$ 26,326	\$ 1,196	\$ 3,535	\$ 32,800
Human Resources Total	1611	\$ 482	\$ 6,582	\$ 299	\$ 884	\$ 8,200
Risk Safety Total	1612	\$ 423	\$ 6,582	\$ 299	\$ 884	\$ 8,200
Health Insurance Total	1616	\$ 282	\$ 4,388	\$ 199	\$ 589	\$ 5,500
Planning & Development Total	1701	\$ 1,341	\$ 19,745	\$ 897	\$ 2,651	\$ 24,600
Building & Permitting Total	1702	\$ 1,677	\$ 25,229	\$ 1,146	\$ 3,388	\$ 31,400
CRA Total	1716	\$ 341	\$ 4,388	\$ 199	\$ 589	\$ 5,500
Economic & Housing Total	1801	\$ 144	\$ 2,194	\$ 100	\$ 295	\$ 2,700
Communications Total	1900	\$ 823	\$ 10,969	\$ 498	\$ 1,473	\$ 13,800
Fire Admin Total	2201	\$ 5,744	\$ 43,877	\$ 1,993	\$ 5,891	\$ 57,500
Fire Ops Total	2220	\$ 4,335	\$ 26,326	\$ 1,196	\$ 3,535	\$ 35,400
Fire EMS Total	2250	\$ 1,319	\$ 10,969	\$ 498	\$ 1,473	\$ 14,300
Library Total	4140	\$ 11,993	\$ 175,509	\$ 3,887	\$ 11,488	\$ 202,900
Aquatics Total	4250	\$ 287	\$ 4,388	\$ 199	\$ 589	\$ 5,500
Athletics Total	4251	\$ 135	\$ 2,194	\$ 100	\$ 295	\$ 2,700
Community Center Total	4252	\$ 2,482	\$ 37,296	\$ 1,694	\$ 5,008	\$ 46,500
MLK Total	4253	\$ 2,226	\$ 35,102	\$ 1,595	\$ 884	\$ 39,800
Hale Center Total	4254	\$ 2,421	\$ 37,296	\$ 1,694	\$ 1,473	\$ 42,900
Nature Center Total	4255	\$ 147	\$ 2,194	\$ 100	\$ 295	\$ 2,700

Department / Division	Cost Center	Computer Replacements	Operating	Phone & Internet	CIP Projects	FY 2017 Budget Allocation
Special Events Total	4259	\$ 144	\$ 2,194	\$ 100	\$ 295	\$ 2,700
Youth Services Total	4260	\$ 276	\$ 4,388	\$ 199	\$ 589	\$ 5,500
Parks Admin Total	4501	\$ 998	\$ 15,357	\$ 698	\$ 2,062	\$ 19,100
Parks Maintenance Total	4647	\$ 1,266	\$ 19,745	\$ 897	\$ 2,651	\$ 24,600
Marina Total	4900	\$ 135	\$ 2,194	\$ 100	\$ 295	\$ 2,700
Engineering Total	5035	\$ 2,409	\$ 35,102	\$ 1,595	\$ 4,713	\$ 43,800
Water Admin Total	5101	\$ 1,542	\$ 21,939	\$ 997	\$ 2,946	\$ 27,400
Water Production Total	5165	\$ 144	\$ 2,194	\$ 100	\$ 295	\$ 2,700
Water Distribution Total	5166	\$ 1,559	\$ 24,132	\$ 1,096	\$ 3,240	\$ 30,000
Wastewater Treatment Total	5265	\$ 862	\$ 13,163	\$ 598	\$ 1,767	\$ 16,400
Wastewater Collection Total	5266	\$ 564	\$ 8,775	\$ 399	\$ 1,178	\$ 10,900
Stormwater Total	5300	\$ 1,307	\$ 17,551	\$ 797	\$ 2,357	\$ 22,000
Solid Waste - Admin Total	5401	\$ 918	\$ 13,163	\$ 598	\$ 1,767	\$ 16,400
Solid Waste - Residential Total	5430	\$ 144	\$ 2,194	\$ 100	\$ 295	\$ 2,700
Fleet Services Total	6200	\$ 845	\$ 13,163	\$ 598	\$ 1,767	\$ 16,400
Streets Total	6300	\$ 426	\$ 6,582	\$ 299	\$ 884	\$ 8,200
Facilities Maintenance Total	6447	\$ 800	\$ 10,969	\$ 498	\$ 1,473	\$ 13,700
TOTALS		\$ 56,561	\$ 750,300	\$ 30,000	\$ 81,300	\$ 917,900

DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

LONG RANGE FINANCIAL PLANS

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

FY 2017 ADOPTED BUDGET
GENERAL FUND

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
BEGINNING FUND BALANCE (less BP)	3,097,698	4,080,657	3,605,847	4,890,772	4,425,573	4,350,308	4,357,965	4,494,765	4,788,532	5,011,039
Revenue										
Property Taxes	6,176,681	6,590,434	7,840,920	7,591,200	8,173,100	8,677,200	9,034,700	9,385,200	9,760,600	10,456,300
Other Taxes	7,070,927	6,917,388	3,303,750	3,303,750	3,070,100	3,131,500	3,131,500	3,194,100	3,194,100	3,258,000
Licenses & Permits	941,721	1,304,991	1,212,150	1,212,150	101,200	103,200	103,200	105,300	105,300	105,300
Intergovernmental	3,435,356	3,631,732	8,023,473	8,023,473	8,028,100	8,024,100	8,184,600	8,348,300	8,515,300	8,685,600
User Charges	5,237,226	5,482,447	5,510,705	5,510,705	5,785,200	5,900,900	6,018,900	6,139,300	6,262,100	6,387,300
Fines	378,643	384,288	502,500	502,500	408,000	434,100	421,500	430,100	439,200	426,600
Miscellaneous	452,005	3,651,670	542,375	542,375	596,100	586,000	579,600	605,200	581,900	589,800
Internal Charges/Transfers	1,415,444	572,978	10,400	10,400	22,400	22,400	22,400	22,400	22,400	22,400
Total Revenue	25,108,003	28,544,180	26,946,273	26,696,553	26,184,200	26,879,400	27,496,400	28,229,900	28,880,900	29,931,300
Fund Balance Added/Used	-	3,740,062	66,009	(963,072)	(556,600)	(484,900)	(364,700)	(218,300)	(302,800)	384,300
Total Resources	28,205,701	32,624,837	30,552,120	31,587,325	30,609,773	31,229,708	31,854,365	32,724,665	33,669,432	34,942,339
Expenditures										
Personnel	12,744,717	13,177,014	14,417,839	14,417,839	13,983,800	14,403,300	14,835,400	15,280,500	15,738,900	16,211,100
Operating	10,852,329	10,826,662	11,481,761	11,481,761	11,728,700	11,904,600	12,083,200	12,264,400	12,448,400	12,635,100
Capital	836,828	518,330	592,257	592,257	-	-	-	-	-	-
CIP projects	-	-	-	-	278,500	395,000	263,000	205,500	450,000	140,500
Annual capital	-	-	-	-	207,900	270,000	278,100	286,400	295,000	303,900
Other/Transfers	554,405	282,112	388,407	538,407	541,900	391,400	401,400	411,400	251,400	256,400
Budget Amendments	-	-	-	629,361	-	-	-	-	-	-
Total Expenditures	24,988,279	24,804,118	26,880,264	27,659,625	26,740,800	27,364,300	27,861,100	28,448,200	29,183,700	29,547,000
Estimated Unexpended (1.8%)	-	-	(483,845)	(497,873)	(481,334)	(492,557)	(501,500)	(512,068)	(525,307)	(531,846)
Net Expenditures	24,988,279	24,804,118	26,396,419	27,161,752	26,259,466	26,871,743	27,359,600	27,936,132	28,658,393	29,015,154
Unadjusted Ending Fund Balance	4,080,657	7,820,718	4,155,701	4,425,573	4,350,308	4,357,965	4,494,765	4,788,532	5,011,039	5,927,185
Less BP Settlement	-	2,929,946	-	-	-	-	-	-	-	-
Adjusted Ending Fund Balance	4,080,657	4,890,772	4,155,701	4,425,573	4,350,308	4,357,965	4,494,765	4,788,532	5,011,039	5,927,185
Restricted/Committed Fund Balance	797,787	640,622	650,000	650,000	600,000	600,000	600,000	600,000	600,000	600,000
Ending Unassigned Fund Balance	3,282,870	4,250,150	3,505,701	3,775,573	3,750,308	3,757,965	3,894,765	4,188,532	4,411,039	5,327,185
Unassigned FB % of Operating (15% target)	14.1%	17.6%	13.5%	14.6%	14.6%	14.3%	14.5%	15.2%	15.6%	18.5%
Millage Rate	3.7345	3.7345	4.1345	4.1345	4.1345	4.1345	4.1345	4.1345	4.1345	4.1345
TARGET Per 2016 Adopted Budget					14.6%	15.6%	14.8%	12.5%	8.5%	n/a

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
GENERAL FUND CIP CAPITAL										
Citywide Roof Replacements	-	-	-	-	-	60,000	60,000	105,000	155,000	50,000
Park Amenities	-	-	-	-	30,000	-	-	-	-	-
Citywide HVAC Replacements	-	-	-	-	67,500	67,500	45,000	55,000	40,000	40,000
Citywide Facility Painting	-	-	-	-	-	74,000	42,500	-	-	-
Athletic Bleacher Replacement	-	-	-	-	45,000	-	-	-	-	-
Sprayground Resurfacing	-	-	-	-	30,000	-	-	-	-	-
Outdoor Fitness Equipment (Restricted Funding)	-	-	-	50,000	-	500	500	500	500	500
Marina Pier Refurbishment	-	-	-	-	106,000	-	-	-	-	-
Library Garden & Fountain Redesign (Restricted Funding)	-	-	-	-	-	70,000	-	-	-	-
Parks & Recreation Fence Replacements	-	-	-	-	-	20,000	20,000	20,000	20,000	20,000
SR 580 Mast. Arm Paint Maintenance	-	-	-	-	-	103,000	-	-	-	-
Marina Road & Parking Repairs	-	-	-	-	-	-	70,000	-	-	-
Court Resurfacing	-	-	-	-	-	-	25,000	25,000	25,000	30,000
SCBA Air Pack Replacement	-	-	-	-	-	-	-	-	209,500	-
TOTAL CIP	-	-	-	50,000	278,500	395,000	263,000	205,500	450,000	140,500

REVENUE ASSUMPTIONS

Property Taxes: Growth in value 6% FY18, 4% FY19 & beyond
Other Taxes: 2% growth FY 2018 and beyond
Licenses & Permits: flat
Intergovernmental: 2% growth beyond FY17
User Charges: 1% increase beyond FY17
Fines & Miscellaneous: Five-year average, less BP settlement
Internal Charges/Transfers: as programmed

EXPENDITURE ASSUMPTIONS

Personnel: 3% increase FY 2018 and beyond
Operating: 1.5% increase FY 2018 and beyond
CIP Capital: As planned in CIP
Annual Capital: 3% increase annually
Transfers: Stadium transfers-out, as needed

Revisions since last version (FY 2017 Proposed)

FY 2017 revenue and expenses per Tentative Budget

FY 2017 ADOPTED BUDGET
GENERAL FUND- BP SETTLEMENT

	ACTUAL FY 2014	ESTIMATED FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
BEGINNING FUND BALANCE	-	-	2,929,946	2,929,946	2,749,446	46	46	46	46	46
Revenue										
Property Taxes	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-	-
Internal Charges/Transfers	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-	-	-
Fund Balance Added/Used	-	-	-	-	-	-	-	-	-	-
Total Resources	-	-	2,929,946	2,929,946	2,749,446	46	46	46	46	46
Expenditures										
Personnel	-	-	-	-	-	-	-	-	-	-
Operating	-	-	-	180,500	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-
Other/Transfers	-	-	-	-	2,749,400	-	-	-	-	-
Budget Amendments	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	180,500	2,749,400	-	-	-	-	-
Ending Fund Balance	-	-	2,929,946	2,749,446	46	46	46	46	46	46
GENERAL FUND-BP SETTLEMENT CIP										
Downtown Parking Garage Lease	-	-	-	-	-	-	-	-	-	-
*Parking Management and Wayfinding/181602	-	-	-	-	-	-	-	-	-	-
Parking Lot Improvements & Leases	-	-	-	145,500	-	-	-	-	-	-
Parking Consultant	-	-	-	25,000	-	-	-	-	-	-
Wayfinding Implementation/Signage	-	-	-	10,000	-	-	-	-	-	-
TOTAL CIP	-	-	-	180,500	-	-	-	-	-	-

* Funding appropriated through Budget Amendment Resolution 16-07 on 4/7/16.

FY 2017 ADOPTED BUDGET

BUILDING FUND

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Fines	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	164,000	-	-	-	-	-
Debt Proceeds	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	1,164,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Expenditures										
Personnel	-	-	-	-	686,300	713,800	742,400	772,100	803,000	835,100
Operating	-	-	-	-	239,000	241,400	243,800	246,200	248,700	251,200
Capital	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	925,300	955,200	986,200	1,018,300	1,051,700	1,086,300
Fund Balance Added/Used	-	-	-	-	238,700	44,800	13,800	(18,300)	(51,700)	(86,300)

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Ending Available Fund Balance*	-	-	-	-	238,700	283,500	297,300	279,000	227,300	141,000
Fund Balance as % of Operating	0%	0%	0%	0%	26%	30%	30%	27%	22%	13%

REVENUE ASSUMPTIONS

Charges for Services- flat in future years

EXPENDITURE ASSUMPTIONS

Personnel- 4% increase

Operating- 1% increase

Revisions since prior version (FY 2017 Proposed):

Updated FY 2017 revenues and expenses per Tentative Budget

Note: The building services fee schedule and levels of service will be evaluated annually to ensure adequate fund balance is maintained.

FY 2017 ADOPTED BUDGET

COUNTY GAS TAX FUND

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Property Taxes	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	486,487	502,411	523,000	500,000	484,000	468,000	462,000	462,000	462,000	462,000
User Charges	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-
Miscellaneous	2,750	5,438	1,000	1,000	2,500	2,500	2,500	2,500	2,500	2,500
Internal Charges/Transfers	443,000	-	-	-	-	-	-	-	-	-
Total Revenue	932,237	507,849	524,000	501,000	486,500	470,500	464,500	464,500	464,500	464,500
Expenditures										
Personnel	-	-	-	-	-	-	-	-	-	-
Operating	84,541	88,237	198,550	198,550	176,300	181,600	187,000	192,600	198,400	204,400
Other/Transfers	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital	316,033	444,908	612,000	612,000	296,000	290,000	290,000	290,000	290,000	290,000
Budget Amendments	-	-	-	643,758	-	-	-	-	-	-
Total Expenditures	400,574	533,145	810,550	1,454,308	472,300	471,600	477,000	482,600	488,400	494,400
Fund Balance Added/Used	531,663	(25,296)	(286,550)	(953,308)	14,200	(1,100)	(12,500)	(18,100)	(23,900)	(29,900)
Ending Available Fund Balance	1,184,212	1,158,914	707,291	205,606	219,806	218,706	206,206	188,106	164,206	134,306
Ending FB % of Operating (15% target)	1401%	1313%	356%	104%	125%	120%	110%	98%	83%	66%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
COUNTY GAS TAX FUND CIP CAPITAL										
Lake Haven Median Modifications	-	-	32,000	32,000	-	-	-	-	-	-
Signage Replacement	-	14,857	-	-	-	-	-	-	-	-
Michigan Ave. Reconstruction	-	-	150,000	150,000	-	-	-	-	-	-
Street Resurfacing	34,396	380,495	420,000	420,000	296,000	290,000	290,000	290,000	290,000	290,000
TOTAL CIP	34,396	395,352	602,000	602,000	296,000	290,000	290,000	290,000	290,000	290,000

REVENUE ASSUMPTIONS

Intergovernmental: Based on FY 2015 actuals with impact of new ILA beginning FY 2018.

EXPENDITURE ASSUMPTIONS

Operating: 3% Increase
Capital: As proposed in CIP

Revisions since previous version (FY 2017 Proposed):

None.

FY 2017 ADOPTED BUDGET

CRA FUND	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Property Taxes	392,392	449,990	470,506	505,000	567,600	596,000	977,700	1,016,800	1,057,500	1,099,800
Intergovernmental	-	-	-	-	-	-	-	-	-	-
User Charges	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-
Miscellaneous	42,805	54,421	48,200	48,200	44,000	44,000	44,000	44,000	44,000	44,000
Internal Charges/Transfers	96,000	-	-	-	-	-	-	-	-	-
Total Revenue	531,197	504,411	518,706	553,200	611,600	640,000	1,021,700	1,060,800	1,101,500	1,143,800
Expenditures										
Personnel	245,664	173,393	208,385	186,639	213,900	223,000	232,500	242,400	252,700	263,400
Operating	202,382	197,000	200,785	197,224	124,600	128,300	132,100	136,100	140,200	144,400
Capital	38,786	67,558	420,000	410,000	-	-	-	-	-	-
CIP	-	-	-	-	17,000	103,000	183,000	1,010,000	195,900	198,800
Annual/Non-CIP	-	-	-	-	27,000	-	-	-	-	-
Other/Transfers	65,967	38,260	40,400	35,400	111,400	111,400	111,400	111,400	111,400	111,400
Debt Service	-	-	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	159,640	-	-	-	-	-	-
Total Expenditures	552,799	476,211	869,570	988,903	493,900	565,700	659,000	1,499,900	700,200	718,000
Fund Balance Added/Used	(21,602)	28,200	(350,864)	(435,703)	117,700	74,300	362,700	(439,100)	401,300	425,800

Ending Available Fund Balance	459,571	487,771	56,352	52,068	169,768	244,068	606,768	167,668	568,968	994,768
Ending FB as % of Operating (15% target)	103%	132%	14%	14%	50%	69%	166%	44%	145%	244%

CRA CIP CAPITAL	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Huntley / Monroe Enhancements	36,700	37,003	225,000	225,000	-	-	-	-	-	-
Other CRA Projects	-	7,425	-	-	-	-	-	-	-	-
N. Douglas Corridor Improvements	-	45,484	-	-	-	-	-	-	-	-
Downtown Improvements	-	20,431	-	-	-	-	-	-	-	-
Broadway Enhancements	-	-	40,000	40,000	-	-	-	-	-	-
Broadway Arch	-	2,700	50,000	40,000	17,000	-	-	-	-	-
Douglas Arts District	-	-	20,000	20,000	-	-	-	-	-	-
Museum Bookstore	-	-	50,000	50,000	-	-	-	-	-	-
Pioneer Park Artificial Turf	-	-	-	-	-	-	75,000	-	-	-
East Monroe	-	-	-	-	-	67,000	-	-	-	-
Main Street Trolley Stop Enhancement	-	-	-	-	-	-	-	60,800	-	-
Downtown Parking Garage Lease	-	-	-	-	-	-	-	193,200	195,900	198,800
Highland Avenue Streetscape Improvements	-	-	-	-	-	36,000	108,000	756,000	-	-
Total CIP	36,700	113,043	385,000	375,000	17,000	103,000	183,000	1,010,000	195,900	198,800

Note: No revenue from Parking Management or the Downtown Parking Garage is reflected in this projection.

REVENUE ASSUMPTIONS

Property Taxes: Property Value growth FY18-5%, 4% growth FY 2019 and beyond plus known projects as of FY16
Miscellaneous: Based on Historical levels

EXPENDITURE ASSUMPTIONS

Personnel: 4.25% Increase FY 2018 and beyond
Operating: 3% Increase FY 2018 and beyond
Capital: As programmed in CIP
Other: Flat

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget
Moved Highland Avenue CIP project from FY 2020 to FY 2018
Added \$17,000 to non-CIP capital budget in FY 2017 for Skinner Crosswalk project
Added \$10,000 to operating expenses in FY 2017 for PSTA Matching Grant for Bus Shelter
Added additional \$17,000 in FY 2017 for Broadway Arch CIP project

**FY 2017 ADOPTED BUDGET
FACILITIES MAINTENANCE FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Charges for Service	1,464,232	1,378,102	1,338,787	1,338,787	1,394,400	1,429,300	1,465,000	1,501,600	1,539,100	1,577,600
Miscellaneous	27,460	27,964	27,500	27,500	27,500	27,500	27,500	27,500	27,500	27,500
Transfers	500,000	1,280,000	-	-	-	-	-	-	-	-
Total Revenue	1,991,692	2,686,066	1,366,287	1,366,287	1,421,900	1,429,300	1,465,000	1,501,600	1,539,100	1,577,600
Expenditures										
Personnel	603,020	528,436	655,873	655,873	660,700	688,800	718,100	748,600	780,400	813,600
Operating	735,321	677,281	755,061	754,561	765,500	780,800	796,400	812,300	828,500	845,100
Capital	1,634,323	-	-	-	8,000	-	-	-	-	-
Other/Transfers	116,934	3,705,450	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	329,126	-	-	-	-	-	-
Total Expenditures	3,089,598	4,911,167	1,410,934	1,739,560	1,434,200	1,469,600	1,514,500	1,560,900	1,608,900	1,658,700
Fund Balance Added/Used	(1,097,906)	(2,225,101)	(44,647)	(373,273)	(12,300)	(40,300)	(49,500)	(59,300)	(69,800)	(81,100)

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities
No reserve fund balance level established for internal service funds

Ending Available Fund Balance*	901,079	1,030,690	759,113	657,417	645,117	604,817	555,317	496,017	426,217	345,117
FB as a % of Operating	67%	85%	54%	47%	45%	41%	37%	32%	26%	21%

REVENUE ASSUMPTIONS

Charges for Service: 2.5% increase FY 2018 and beyond
Miscellaneous: Historical levels

EXPENDITURE ASSUMPTIONS

Personnel: 4.25% Increase FY 2017 and beyond
Operating: 2% Increase FY 2017 and beyond
Capital: Per proposed CIP
Other: As budgeted each year

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget

**FY 2017 ADOPTED BUDGET
FLEET FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Intergovernmental	-	-	-	-	-	-	-	-	-	-
User Charges	2,641,340	3,061,408	3,102,163	3,102,163	2,769,200	2,796,900	2,824,900	2,853,100	2,881,600	2,910,400
Investment Earnings	4,924	257	-	-	7,500	6,000	6,000	6,000	6,000	6,000
Miscellaneous	34,984	295,023	-	-	-	-	-	-	-	-
Capital Lease Proceeds	-	-	1,007,500	624,420	-	-	-	-	-	-
Internal Charges/Transfers	-	178,441	-	-	-	-	-	-	-	-
Total Revenue	2,681,248	3,535,129	4,109,663	3,726,583	2,776,700	2,802,900	2,830,900	2,859,100	2,887,600	2,916,400
Expenditures										
Personnel	631,841	603,825	564,456	564,456	570,900	595,200	620,500	646,900	674,400	703,100
Operating	1,215,924	1,092,400	1,363,232	1,363,232	1,190,400	1,214,200	1,238,500	1,263,300	1,288,600	1,314,400
Capital	1,045,398	1,194,834	1,892,249	1,892,249	-	1,038,000	35,000	1,064,800	694,500	1,968,700
CIP Capital	-	-	-	-	1,570,100	-	-	-	-	-
Annual Capital	-	-	-	-	50,000	-	-	-	-	-
Debt Payment	604,168	-	-	-	130,200	131,000	131,000	131,000	131,000	-
Other/Transfers	-	3,520	106,906	106,906	-	-	-	-	-	-
Budget Amendments	-	-	-	838,696	-	-	-	-	-	-
Total Expenditures	3,497,331	2,894,579	3,926,843	4,765,539	3,511,600	2,978,400	2,025,000	3,106,000	2,788,500	3,986,200
Fund Balance Added/Used	(816,083)	640,550	182,820	(1,038,956)	(734,900)	(175,500)	805,900	(246,900)	99,100	(1,069,800)

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities
No reserve level established for internal service funds

Ending Available Fund Balance*	2,388,803	2,373,877	2,185,131	1,334,921	600,021	424,521	1,230,421	983,521	1,082,621	12,821
Ending FB as % of Operating	129%	140%	113%	69%	34%	23%	66%	51%	55%	1%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Fleet Fund CIP Capital										
Fleet Replacement	-	-	-	-	1,560,100	1,038,000	-	1,064,800	694,500	1,968,700
Citywide Facilities Exterior Painting	-	-	-	-	-	-	35,000	-	-	-
Citywide HVAC Replacement	-	-	-	-	10,000	-	-	-	-	-
Total CIP	-	-	-	-	1,570,100	1,038,000	35,000	1,064,800	694,500	1,968,700

REVENUE ASSUMPTIONS

User Charges: 1% growth annually
Investment Earnings: Based on historical levels

EXPENDITURE ASSUMPTIONS

Personnel: 4.25% Increase FY 2018 and beyond
Operating: 2% Increase FY 2018 and beyond
Capital: As proposed in CIP

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 revenues and expenses per Tentative Budget.

FY 2017 ADOPTED BUDGET

HEALTH BENEFITS SELF-INSURANCE FUND

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Charges for Services	3,666,009	3,788,876	4,339,136	4,339,136	4,436,500	4,575,300	4,910,000	5,299,600	5,720,200	6,174,300
Miscellaneous	441	349	-	-	100	-	-	-	-	-
Internal Charges/Transfers	225,000	-	-	-	-	-	-	-	-	-
Total Revenue	3,891,450	3,789,225	4,339,136	4,339,136	4,436,600	4,575,300	4,910,000	5,299,600	5,720,200	6,174,300
Expenditures										
Personnel	88,999	87,186	86,019	86,019	85,000	88,800	92,800	97,000	101,400	106,000
Operating	3,675,791	3,725,617	4,092,110	4,092,110	4,084,100	4,410,800	4,763,700	5,144,800	5,556,400	6,000,900
Capital	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Expenditures	3,764,790	3,812,803	4,178,129	4,178,129	4,169,100	4,499,600	4,856,500	5,241,800	5,657,800	6,106,900
Fund Balance Added/Used	126,660	(23,578)	161,007	161,007	267,500	75,700	53,500	57,800	62,400	67,400

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Available Fund Balance*	237,658	170,810	350,716	331,817	599,317	675,017	728,517	786,317	848,717	916,117
Ending FB as % of Operating (15% target)	6.3%	4.5%	8.4%	7.9%	14.4%	15.0%	15.0%	15.0%	15.0%	15.0%
Over/(Short) of State Required 60 day claims reserves	(191,098)	(249,503)	(102,284)	(121,183)	244,117	222,017	275,517	333,317	395,717	463,117

REVENUE ASSUMPTIONS

Charges for Service % increase as follows:	N/A	N/A	N/A	N/A	2.2%	3.1%	7.3%	7.9%	7.9%	7.9%
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EXPENDITURE ASSUMPTIONS

Personnel: 4.25% Increase
 Operating: 8% Increase

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 revenue and expenses per Tentative Budget

FY 2017 ADOPTED BUDGET

IMPACT FEES FUND

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Property Taxes	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Charges for Services	14,785	37,932	156,800	73,400	214,700	439,200	396,500	219,400	111,100	100,000
Fines	-	-	-	-	-	-	-	-	-	-
Miscellaneous	136	4,502	405	400	500	3,200	3,400	3,600	3,800	3,800
Internal Charges/Transfers	-	-	-	-	-	-	-	-	-	-
Total Revenue	14,921	42,434	157,205	73,800	215,200	442,400	399,900	223,000	114,900	103,800
Expenditures										
Personnel	-	-	-	-	-	-	-	-	-	-
Operating	-	-	-	-	-	-	-	-	-	-
Other/Transfers	-	10,626	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital	62,073	-	10,250	-	100,000	-	-	-	-	-
Total Expenditures	62,073	10,626	10,250	-	100,000	-	-	-	-	-

* No reserve level established for impact fee fund.

Available Fund Balances	143,152	174,960	311,315	248,760	363,960	803,100	1,199,600	1,419,000	1,530,100	1,630,100
<i>Mobility Impact Fees</i>	120,037	141,169	131,119	201,169	136,619	233,400	283,400	313,400	338,400	363,400
<i>Parkland Impact Fees (LDO)</i>	10,626	10,626	157,031	13,026	177,176	401,800	673,300	812,700	873,800	923,800
<i>Fire Impact Fees</i>	10,707	21,165	21,165	28,665	38,865	130,300	190,300	230,300	250,300	270,300
<i>Law Enforcement Impact Fees</i>	1,782	2,000	2,000	5,900	11,300	37,600	52,600	62,600	67,600	72,600

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
IMPACT FEES CIP CAPITAL										
Pedestrian Safety Infrastructure	-	-	-	-	100,000	-	-	-	-	-
TOTAL CIP	-	-	-	-	100,000	-	-	-	-	-

REVENUE ASSUMPTIONS

Charges for Services: Estimates based on development activity FY 2018 and beyond

Fines: 3% in FY 2018 and beyond

Miscellaneous: Interest estimates based on fund balance levels

EXPENDITURE ASSUMPTIONS

Capital: As proposed in CIP

Revisions since previous version (FY 2017 Proposed):

Updated FY 2016 Estimated and FY 2017 revenues

**FY 2017 ADOPTED BUDGET
INFORMATION TECHNOLOGY FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Property Taxes	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
User Charges	-	705,650	862,814	862,814	917,900	991,300	1,070,600	1,156,200	1,248,700	1,348,600
Fines	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	1,327	-	-	-	-	-	-	-	-
Internal Charges/Transfers	-	-	-	284,151	215,900	-	-	-	-	-
Total Revenue	-	706,977	862,814	1,146,965	1,133,800	991,300	1,070,600	1,156,200	1,248,700	1,348,600
Expenditures										
Personnel	-	365,865	463,767	414,617	463,000	482,700	503,200	524,600	546,900	570,100
Operating	-	282,255	423,607	399,507	360,700	246,400	324,800	335,300	368,800	405,700
Capital	-	-	-	-	-	-	-	-	-	-
Non-CIP Capital	-	10,646	77,066	61,066	-	247,500	227,500	227,500	227,500	227,500
CIP	-	-	-	-	587,900	-	-	-	-	-
Other/Transfers	-	-	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	30,224	-	-	-	-	-	-
Total Expenses	-	658,766	964,440	905,414	1,411,600	976,600	1,055,500	1,087,400	1,143,200	1,203,300
Fund Balance Added/Used	-	48,211	(101,626)	241,551	(277,800)	14,700	15,100	68,800	105,500	145,300

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities
No reserve level established for internal service funds.

Available Fund Balance*	-	84,662	380,039	326,213	48,413	63,113	78,213	147,013	252,513	397,813
FB as a % of Operating	-	13%	43%	40%	6%	9%	9%	17%	28%	41%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
IT SERVICES FUND CIP CAPITAL										
Exchange Server Replacement	-	-	33,000	5,000	-	-	-	-	-	-
Sharepoint Services	-	-	42,000	5,000	-	-	-	-	-	-
Document Management System Update	-	-	-	-	30,000	-	-	-	-	-
Office 365	-	-	-	-	-	93,000	73,000	73,000	73,000	73,000
HRIS / Payroll-Timekeeping System Upgrade	-	-	-	-	-	64,500	64,500	64,500	64,500	64,500
Email Archive Update	-	-	28,000	28,000	-	-	-	-	-	-
Enterprise Resource Planning (ERP) Software	-	-	-	-	500,000	60,000	60,000	60,000	60,000	60,000
TOTAL CIP	-	-	103,000	103,000	530,000	217,500	197,500	197,500	197,500	197,500

REVENUE ASSUMPTIONS

Charges for Service: 8% increase FY 2018 and beyond

EXPENDITURE ASSUMPTIONS

Personnel: 4.25% growth FY 2018 and beyond

Operating: See IT ISF allocation in budget document, based on replacement costs

Capital: See IT ISF allocation in budget document plus CIP schedule

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget

FY 2017 ADOPTED BUDGET

MARINA FUND

Revenue

	ACTUAL FY 2014	ACTUAL FY 2015	rate incr. BUDGET FY 2016	rate incr. ESTIMATED FY 2016	BUDGET FY 2017	rate incr. BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Charges for Services	479,252	506,974	498,558	498,558	481,100	565,000	565,000	565,000	565,000	565,000
Other Operating Income	76,821	8,483	22,350	22,350	22,400	20,000	20,000	20,000	20,000	20,000
Fines	-	-	-	-	-	-	-	-	-	-
Misc- Investment Earnings / Gain on Capital Assets	1,466	4,557	-	-	3,000	-	-	-	-	-
Other- Contributions, Grants	-	-	-	-	-	-	-	-	-	-
Internal Charges/Transfers	30,500	57,952	-	-	-	-	-	-	-	-
Total Revenue	588,039	577,966	520,908	520,908	506,500	585,000	585,000	585,000	585,000	585,000

Expenditures

Personnel	177,599	180,301	190,093	189,742	195,100	201,000	207,000	213,200	219,600	226,200
Operating	118,203	129,250	114,193	114,193	149,000	152,000	155,000	158,100	161,300	164,500
Capital	-	188,201	-	-	37,500	112,500	787,500	40,000	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Other/Transfers	-	-	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	992,520	-	-	-	-	-	-
Total Expenditures	295,802	497,752	304,286	1,296,455	381,600	465,500	1,149,500	411,300	380,900	390,700
Fund Balance Added/Used	292,237	80,214	216,622	(775,547)	124,900	119,500	(564,500)	173,700	204,100	194,300

* Available Fund Balance / Working Capital = Current Asset - Current Liabilities

Available Fund Balance*	1,072,768	1,124,853	411,405	349,306	474,206	593,706	29,206	202,906	407,006	601,306
Available FB % of Operating (25% target)	363%	363%	135%	115%	138%	168%	8%	55%	107%	154%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
MARINA CIP PROJECTS										
Marina Dredging	-	-	-	-	37,500	112,500	787,500	-	-	-
Marina Road and Parking Repairs	-	-	-	-	-	-	-	40,000	-	-
Total CIP	-	-	-	-	37,500	112,500	787,500	40,000	-	-

REVENUE ASSUMPTIONS

Charges for service: Based on anticipated rate increases
Other Operating Income: Based on historic levels

EXPENDITURE ASSUMPTIONS

Personnel: 3% Increase FY 2018 and beyond
Operating: 2% Increase FY 2018 and beyond
Capital: As proposed in CIP

Revisions since prior version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget

FY 2017 ADOPTED BUDGET

PARKING FUND

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Charges for Service	-	-	-	-	744,800	-	-	-	-	-
Fines	-	-	-	-	109,000	-	-	-	-	-
Miscellaneous	-	-	-	-	32,200	-	-	-	-	-
Transfers	-	-	-	-	2,798,400	-	-	-	-	-
Debt Proceeds	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	3,684,400	-	-	-	-	-
Expenditures										
Personnel	-	-	-	-	-	-	-	-	-	-
Operating	-	-	-	-	2,767,600	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-
Other/Transfers	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	2,767,600	-	-	-	-	-
Fund Balance Added/Used	-	-	-	-	916,800	-	-	-	-	-

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Available Fund Balance*	-	-	-	-	916,800	916,800	916,800	916,800	916,800	916,800
Fund Balance as % of Operating	0%	0%	0%	0%	33%	0%	0%	0%	0%	0%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
PARKING CIP PROJECTS										
Parking Management & Wayfinding Project	-	-	-	-	577,400	-	-	-	-	-
Downtown Parking Structure Lease	-	-	-	-	2,160,000	-	-	-	-	-
Total CIP	-	-	-	-	2,737,400	-	-	-	-	-

Note: City Commission has authorized only a one-year PILOT program of the paid parking hybrid program.

REVENUE ASSUMPTIONS

As presented to City Commission June 2016

EXPENDITURE ASSUMPTIONS

As presented to City Commission June 2016

Revisions since prior version (FY 2017 Proposed):

Updated FY 2017 revenues and expenses per Tentative Budget

**FY 2017 ADOPTED BUDGET
PENNY FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Property Taxes	-	-	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	3,532,565	3,436,710	3,330,200	3,330,200	3,600,000	3,788,000	4,079,300	956,000	-	-
User Charges	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-
Miscellaneous	3,733	11,970	5,050	5,050	4,500	4,000	4,000	4,000	4000	3700
Internal Charges/Transfers	-	-	-	-	-	-	-	-	-	-
Debt Proceeds	-	6,505,000	-	-	-	-	-	-	-	-
Total Revenue	3,536,298	9,953,680	3,335,250	3,335,250	3,604,500	3,792,000	4,083,300	960,000	4,000	3,700
Expenditures										
Personnel	-	-	-	-	-	-	-	-	-	-
Operating	-	-	-	-	-	-	-	-	-	-
Capital	1,164,069	281,714	2,402,000	737,000	430,000	6,161,000	4,180,000	-	-	-
Other/Transfers	1,338,135	528,473	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	695,000	-	-	-	-	-	-
Debt Service	735,583	7,410,486	648,040	648,040	972,100	762,900	772,200	771,100	774,200	777,800
Total Expenditures	3,237,787	8,220,673	3,050,040	2,080,040	1,402,100	6,923,900	4,952,200	771,100	774,200	777,800
Fund Balance Added/Used	298,511	1,733,007	285,210	1,255,210	2,202,400	(3,131,900)	(868,900)	188,900	(770,200)	(774,100)
Ending Available Fund Balance	2,549,410	4,282,417	5,678,077	5,537,627	7,740,027	4,608,127	3,739,227	3,928,127	3,157,927	2,383,827

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Penny Fund CIP Capital										
Michigan Blvd. Reconstruction	-	-	470,000	470,000	-	-	-	-	-	-
N. Douglas Corridor Improvements	-	46,512	-	-	-	-	-	-	-	-
San Christopher Reconstruction	-	235,202	-	-	-	-	-	-	-	-
San Salvador Reconstruction	-	-	630,000	150,000	130,000	1,365,000	-	-	-	-
Parks Fence Replacement	-	-	60,000	60,000	-	-	-	-	-	-
Trail Renovations	-	-	25,000	-	50,000	-	-	-	-	-
Park Restroom Renovations	-	-	20,000	20,000	20,000	25,000	-	-	-	-
Dugout Shade Structure Replacements	-	-	20,000	20,000	-	-	-	-	-	-
Causeway Pedestrian Crossing	-	-	10,000	10,000	-	-	-	-	-	-
Park Amenity Improvements	-	-	7,000	7,000	-	-	-	-	-	-
EOC / Fire Training Facility	-	-	-	-	-	215,000	1,365,000	-	-	-
Beltrees Reconstruction	-	-	960,000	-	80,000	240,000	1,680,000	-	-	-
Playground Equipment Replacements	-	-	-	-	75,000	55,000	-	-	-	-
Parks Boardwalk/Bridge Reconstruction	-	-	-	-	50,000	-	50,000	-	-	-
Outdoor Fitness Equipment	-	-	-	-	25,000	-	-	-	-	-
Municipal Services Building Replacement	-	-	-	-	-	4,146,000	1,000,000	-	-	-
Athletics Field Renovations	-	-	-	-	-	65,000	-	-	-	-
Park Pavilion Replacements	-	-	-	-	-	50,000	-	-	-	-
Dunedin TV Camera/Playback System	-	-	-	-	-	-	85,000	-	-	-
Total CIP Projects	-	281,715	2,202,000	737,000	430,000	6,161,000	4,180,000	-	-	-

REVENUE ASSUMPTIONS

Intergovernmental: Based on Pinellas County estimates, 12/2014 plus County contribution towards EOC / Fire Training Center project
Miscellaneous: Interest based on fund balance levels

**FY 2017 ADOPTED BUDGET
RISK SAFETY SELF-INSURANCE FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Charges for Services	2,120,124	1,746,886	1,816,745	1,816,745	1,760,900	1,813,700	1,868,100	1,924,100	1,981,800	2,041,300
Miscellaneous	86,747	325,041	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000
Internal Charges/Transfers	-	-	-	-	-	-	-	-	-	-
Total Revenue	2,206,871	2,071,927	1,911,745	1,911,745	1,855,900	1,908,700	1,963,100	2,019,100	2,076,800	2,136,300
Expenditures										
Personnel	194,491	172,630	206,501	178,627	229,900	239,100	248,700	258,600	268,900	279,700
Operating	1,547,342	1,640,899	1,629,064	1,629,064	1,445,300	1,503,100	1,563,200	1,625,700	1,690,700	1,758,300
Capital	-	-	1,000	1,000	-	-	-	-	-	-
Other/Transfers	1,442,291	332,687	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	-	-	-	-	-	-	-
Total Expenditures	3,184,124	2,146,216	1,836,565	1,808,691	1,675,200	1,742,200	1,811,900	1,884,300	1,959,600	2,038,000
Fund Balance Added/Used	(977,253)	(74,289)	75,180	103,054	180,700	166,500	151,200	134,800	117,200	98,300

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Available Fund Balance*	2,721,973	3,647,760	2,821,147	3,750,814	3,931,514	4,098,014	4,249,214	4,384,014	4,501,214	4,599,514
Over/Short Target Fund Balance (\$3.5-4.5M)	(547,736)	147,760	(678,853)	250,814	431,514	598,014	749,214	884,014	1,001,214	1,099,514

REVENUE ASSUMPTIONS

Charges for Service: 3% growth FY 2018 and beyond
Miscellaneous: Historical levels

EXPENDITURE ASSUMPTIONS

Personnel: 4% increase FY 2018 and beyond
Operating: 4% increase FY 2018 and beyond

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget

FY 2017 ADOPTED BUDGET SOLID WASTE FUND	ACTUAL FY 2014	ACTUAL FY 2015	5% comm. incr. BUDGET FY 2016	5% comm. incr. ESTIMATED FY 2016	Incr. 1.5% comm. 1.6% res. BUDGET FY 2017	1.5% rate incr. 1.7% res. BUDGET FY 2018	2% rate incr. res and comm. BUDGET FY 2019	2% rate incr. res and comm. BUDGET FY 2020	2% rate incr. res and comm. BUDGET FY 2021	2% rate incr. res and comm. BUDGET FY 2022
Revenue										
Licenses & Permits	-	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-	-
Charges for Services *	4,746,966	4,939,494	4,706,781	4,706,781	5,083,200	5,159,400	5,262,600	5,367,900	5,475,300	5,584,800
Other Operating Income	28,237	6,602	-	-	-	-	-	-	-	-
Debt Proceeds	-	-	-	694,142	-	-	-	-	-	1,350,000
Misc- Investment Earnings / Gain on Capital Assets	1,382	2,674	49,918	49,918	47,600	47,600	47,600	47,600	47,600	47,600
Other- Contributions, Grants	23,304	28,827	-	-	-	-	-	-	-	-
Internal Charges/Transfers	520,000	598,300	-	-	-	-	-	-	-	-
Total Revenue	5,319,889	5,575,897	4,756,699	5,450,841	5,130,800	5,207,000	5,310,200	5,415,500	5,522,900	6,982,400
Expenditures										
Personnel	1,356,719	1,244,929	1,379,945	1,345,693	1,363,400	1,404,300	1,446,400	1,489,800	1,534,500	1,580,500
Operating	3,747,571	3,417,201	3,302,600	3,302,600	3,075,700	3,137,200	3,199,900	3,263,900	3,329,200	3,395,800
Capital	67,932	62,046	175,000	844,142	876,300	630,100	368,800	206,000	676,000	2,144,400
Other/Transfers	33,668	520,000	-	-	145,700	145,600	145,600	145,600	145,600	-
Budget Amendments	-	-	-	45,545	-	-	-	-	-	-
Total Expenditures	5,205,890	5,244,176	4,857,545	5,537,980	5,461,100	5,317,200	5,160,700	5,105,300	5,685,300	7,120,700
Fund Balance Added/Used	113,999	331,721	(100,846)	(87,139)	(330,300)	(110,200)	149,500	310,200	(162,400)	(138,300)

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Ending Available Balance*	804,342	1,091,556	482,222	1,004,417	674,117	563,917	713,417	1,023,617	861,217	722,917
Ending Fund Balance (15% target)	16%	23%	10%	22%	15%	12%	15%	22%	18%	15%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
SOLID WASTE CIP PROJECTS										
RFID Scanner Replacements	114,430	45,550	-	-	-	-	-	26,000	26,000	26,000
Solid Waste Storage Bldg	9,091	-	150,000	150,000	-	-	-	-	-	-
Citywide Facilities Exterior Painting	-	-	-	-	-	-	20,000	-	-	-
Citywide Roof Replacements	-	-	-	-	-	-	-	-	50,000	-
Fleet Replacements	-	-	-	-	851,300	630,100	348,800	180,000	600,000	2,118,400
Total CIP	123,521	45,550	150,000	150,000	851,300	630,100	368,800	206,000	676,000	2,144,400

REVENUE ASSUMPTIONS

Charges for services: Based on programmed rate increases adopted in Ordinance 14-13.
Miscellaneous: Based on historical levels
Only FY16 vehicles purchased through master lease, all others bought outright

EXPENDITURE ASSUMPTIONS

Personnel: 3% growth FY 2018 and beyond
Operating: 2% growth FY 2018 and beyond
Capital: As budgeted each year and per existing Fleet replacement schedule.
Other: As budgeted each year. All capital vehicle purchases will be through a master lease.

Revisions since previous version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget.
Removed Master Lease in all future years except 2022.

Note: It is the City's intent to review Solid waste's fleet replacement schedule in FY 2022 to avoid the need for a master lease.

**FY 2017 ADOPTED BUDGET
STADIUM FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Revenue										
Intergovernmental	797,984	797,984	797,984	624,184	500,000	500,000	500,000	500,000	500,000	500,000
Charges for Service	300,493	322,045	326,000	326,000	321,000	324,200	327,400	330,700	334,000	337,300
Miscellaneous	39,199	33,653	35,400	35,400	32,200	33,200	34,200	35,200	36,300	37,400
Internal Charges/Transfers	200,000	351,859	212,000	362,000	167,000	175,000	185,000	195,000	35,000	40,000
Debt Proceeds	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,337,676	1,505,541	1,371,384	1,347,584	1,020,200	1,032,400	1,046,600	1,060,900	905,300	914,700
Expenditures										
Personnel	31,014	34,980	32,628	21,181	39,000	40,600	42,200	43,900	45,700	47,500
Operating	298,272	519,588	572,855	595,560	564,400	575,700	587,200	598,900	610,900	623,100
Other/Transfers	125,000	-	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-	-
Debt Refunding	-	-	-	-	-	-	-	-	-	-
Debt Service	1,002,750	1,002,748	757,907	757,907	416,100	415,100	415,100	415,100	242,200	242,200
Budget Amendments	-	-	-	-	-	-	-	-	-	-
Total Expenditures	1,457,036	1,557,316	1,363,390	1,374,648	1,019,500	1,031,400	1,044,500	1,057,900	898,800	912,800
Fund Balance Added/Used	(119,360)	(51,775)	7,994	(27,064)	700	1,000	2,100	3,000	6,500	1,900
Ending Available Fund Balance	118,014	66,239	52,292	39,175	39,875	40,875	42,975	45,975	52,475	54,375
Fund Balance as % of Operating (Target 15%)	40%	12%	9%	7%	7%	7%	7%	8%	9%	9%
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
Stadium Fund CIP Capital										
Stadium & Englebert Complex R&M Improvements	-	-	96,500	-	96,500	-	-	-	-	-
TOTAL CIP	-	-	96,500	-	96,500	-	-	-	-	-

Note: FY 2017 is the final year of the fifteen-year agreement between the City of Dunedin and the Toronto Blue Jays. The agreement also specifies the Blue Jays have two 5-year options for renewal. Negotiations for a new agreement are currently underway.

REVENUE ASSUMPTIONS

Intergovernmental: Based on agreements with Pinellas County and State of Florida grant
 Charges for Services: 1% increase FY 2018 and beyond
 Miscellaneous: 3% in FY 2018 and beyond
 Internal Charges/Transfers: As needed each year

EXPENDITURE ASSUMPTIONS

Personnel: 4% growth FY 2018 and beyond
 Operating: 2% growth FY 2018 and beyond
 Capital: As budgeted each year
 Other: As budgeted each year

Revisions since last version (FY 2017 Proposed):

None

**FY 2017 ADOPTED BUDGET
STORMWATER FUND**

	ACTUAL FY 2014	ACTUAL FY 2015	4.5% rate incr. BUDGET FY 2016	4.5% rate incr. ESTIMATED FY 2016	4.5% rate incr. BUDGET FY 2017	4.5% rate incr. BUDGET FY 2018	3.5% rate incr. BUDGET FY 2019	3.5% rate incr. BUDGET FY 2020	1.5% rate incr. BUDGET FY 2021	1.5% rate incr. BUDGET FY 2022
Revenue										
Intergovernmental	1,313,100	120,005	-	-	-	-	-	-	-	-
Charges for Service*	2,956,186	3,272,519	3,295,040	3,295,040	3,542,000	3,701,400	3,830,900	3,965,000	4,024,500	4,084,900
Other Operating Income	7,942	34,032	59,000	59,000	60,000	60,000	60,000	60,000	60,000	60,000
Transfers	-	10,455	-	-	-	-	-	-	-	-
Debt Proceeds	-	6,236,554	-	-	-	-	2,000,000	-	-	-
Total Revenue	4,277,228	9,673,565	3,354,040	3,354,040	3,602,000	3,761,400	5,890,900	4,025,000	4,084,500	4,144,900
Expenditures										
Personnel	781,630	779,977	796,189	796,189	815,400	839,900	865,100	891,100	917,800	945,300
Operating	661,426	963,327	1,170,864	1,170,864	1,960,000	1,449,200	1,478,200	1,507,800	1,538,000	1,568,800
Capital	3,559,457	1,383,030	413,000	413,000	347,000	509,700	601,000	385,000	1,780,000	100,000
Other/Transfers	15,848	598,300	-	-	-	-	-	-	-	-
Debt Service	459,335	343,303	824,404	824,404	858,700	435,100	736,900	878,500	874,200	874,500
Transfers	15,848	-	-	-	-	-	-	-	-	-
Budget Amendments	-	-	-	5,319,768	-	-	-	-	-	-
Total Expenditures	5,493,544	4,067,937	3,204,457	8,524,225	3,981,100	3,233,900	3,681,200	3,662,400	5,110,000	3,488,600
Fund Balance Added/Used	(1,216,316)	5,605,628	149,583	(5,170,185)	(379,100)	527,500	2,209,700	362,600	(1,025,500)	656,300

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Ending Available Fund Balance*	1,132,420	6,310,600	2,371,334	1,140,415	761,315	1,288,815	3,498,515	3,861,115	2,835,615	3,491,915
Fund Balance as % of Operating (25% target)	78%	362%	121%	58%	27%	56%	149%	161%	115%	139%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
STORMWATER CIP PROJECTS										
Community Center Fountain	-	9,673	-	-	-	-	-	-	-	-
Pipelining Rehab	-	75,545	-	-	-	-	-	-	-	-
Patricia Beltrees Treatment Facility	-	-	-	-	-	150,000	150,000	-	-	-
President Street Outfall	-	763,596	-	-	-	-	-	-	-	-
Underdrain Assessment & Replacement Program	-	-	-	-	-	-	45,000	45,000	-	-
City of Dunedin Master Drainage Plan Update	-	-	-	-	550,000	-	-	-	-	-
Comprehensive Watershed Management Plan	-	-	-	-	49,500	29,700	-	-	-	-
Stormwater Pipe Lining	-	394,446	348,000	348,000	347,000	330,000	326,000	100,000	100,000	100,000
Lakewood Estates	-	-	-	3,809,800	-	-	-	-	-	-
Amberlea Drainage	-	-	-	750,000	-	-	-	-	-	-
Gabion Assessment & Replacement Program	-	-	-	-	225,000	-	-	-	-	-
Brady Box Culvert	-	-	-	-	-	-	80,000	240,000	1,680,000	-
Total CIP	-	1,243,260	348,000	4,907,800	1,171,500	509,700	601,000	385,000	1,780,000	100,000

REVENUE ASSUMPTIONS

Charges for Service: Based on programmed rate increases adopted by City Commission 9/18/14 (Ordinance 14-14)

Other Operating Income: Based on historic levels

Debt Service: Additional debt service will be required as 2017 Master Plan projects are approved

EXPENDITURE ASSUMPTIONS

Personnel: 3% Increase FY 2018 and beyond

Operating: 2% Increase FY 2018 and beyond

Capital: Per CIP each year

Other: Additional debt service will be required as 2017 Master Plan projects are approved

Revisions since prior version (FY 2017 Proposed):

Updated FY 2017 expenses per Tentative Budget

Corrected future operating budgets by removing one-time Master Plan Update expense.

FY 2017 ADOPTED BUDGET WATER & WASTEWATER FUND	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	4.75% rate incr proposed	4.75% rate incr proposed	4.75% rate incr proposed	4.75% rate incr proposed	BUDGET FY 2021	BUDGET FY 2022
					BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020		
Revenue										
Impact Fees	34,703	105,350	-	-	425,000	-	-	-	-	-
Intergovernmental	-	-	202,950	202,950	1,082,900	-	-	-	-	-
Charges for Services	15,062,556	14,840,435	15,722,842	15,601,273	16,385,700	17,164,000	17,979,300	18,833,300	19,727,900	20,665,000
Licenses & Permits	-	-	-	-	25,000	-	-	-	-	-
Other Operating Revenue	191,318	307,563	422,062	422,062	-	-	-	-	-	300,000
Fines/Forfeitures	-	-	-	-	120,000	-	-	-	-	-
Miscellaneous Revenue	-	-	58,743	-	141,000	-	-	-	-	-
Internal Charges/Transfers	-	521,283	-	180,312	-	-	-	-	-	-
Debt Proceeds	-	-	1,275,000	-	-	8,000,000	16,000,000	-	-	-
Total Revenue	15,288,577	15,774,631	17,681,597	16,406,597	18,179,600	25,164,000	33,979,300	18,833,300	19,727,900	20,965,000
Expenditures										
Personnel	5,565,995	5,470,081	5,942,462	5,942,462	6,111,700	6,295,100	6,484,000	6,678,500	6,878,900	7,085,300
Operating	5,682,569	6,553,239	7,027,409	7,027,409	6,930,700	7,000,000	7,070,000	7,140,700	7,212,100	7,284,200
Capital	1,786,798	708,780	5,026,075	4,176,075	6,911,200	7,393,000	18,680,600	890,000	2,073,000	3,144,000
Other/Transfers	794,949	36,067	-	-	-	-	-	-	-	-
Debt Service	588,805	562,195	1,998,599	1,998,599	1,479,200	1,770,300	1,788,900	2,477,700	2,475,700	2,543,600
Budget Amendments	-	-	-	5,493,364	-	-	-	-	-	-
Total Expenditures	14,419,116	13,330,362	19,994,545	24,637,909	21,432,800	22,458,400	34,023,500	17,186,900	18,639,700	20,057,100
Fund Balance Added/Used	869,461	2,444,269	(2,312,948)	(8,231,312)	(3,253,200)	2,705,600	(44,200)	1,646,400	1,088,200	907,900

* Available Fund Balance / Working Capital = Current Assets - Current Liabilities

Ending Available Fund Balance*	14,490,485	16,511,938	7,200,701	8,280,626	5,027,426	7,733,026	7,688,826	9,335,226	10,423,426	11,331,326
FB as % of Operating (25% target + \$1M)	120%	129%	48%	56%	31%	51%	49%	60%	67%	72%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
WATER/WASTEWATER CIP CAPITAL										
WTP Membrane Treatment System	-	-	745,000	745,000	675,000	-	8,295,000	-	-	-
WTP SCADA Replacement	-	-	55,000	55,000	370,400	-	-	-	-	30,000
WTP Pretreatment System	-	-	-	-	1,170,000	4,676,000	-	-	-	-
WWTP SCADA System Upgrades	-	-	-	-	989,500	-	-	-	-	-
WWTP Denite Filter Rehab	-	-	-	-	850,000	-	-	-	-	-
WWTP Aeration Tank Rehab	-	-	-	-	785,000	-	-	-	-	-
WWTP Feed System Conversion	-	-	-	-	550,000	-	-	-	-	-
Citywide Facilities Roof Replacements	-	-	-	-	215,000	-	-	-	-	-
WWTP Headworks Standby Generator	-	-	-	-	213,000	-	-	-	-	-
WWTP Raw Pump and VFD Replacements	-	-	-	-	200,000	-	-	-	-	210,000
SR 580 Tie-Ins	-	-	-	-	188,000	450,000	-	-	-	-
WW Lift Station Forcemain Replacements	-	-	-	-	187,000	475,000	334,000	790,000	353,000	625,000
Water Administration Hardening	-	-	-	40,000	160,000	-	-	-	-	-
Beltrees St. Gravity Sewer Extension	-	-	-	-	105,000	-	-	-	-	-
Fairway Estates Water Main	-	-	-	-	100,000	-	-	-	-	-
Laurelwood Lane Water Main	-	-	-	-	41,500	-	-	-	-	-
Citywide HVAC Replacements	-	-	850,000	-	6,500	-	-	-	-	-
Production Well Facilities	-	-	-	-	-	600,000	-	-	-	-
WTP Motor Control Center & Elec. Bldg	-	-	-	-	-	450,000	5,415,000	-	-	-
WWTP Reclaimed Pump Replacements	-	-	-	-	-	427,000	-	-	-	-
Baysshore Water Main	-	-	-	-	-	230,000	-	-	-	-
Citywide Facilities Exterior Painting	-	-	-	-	-	85,000	-	-	-	-

WATER/WASTEWATER CIP CAPITAL (Continued)	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ESTIMATED FY 2016	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	BUDGET FY 2021	BUDGET FY 2022
WWTP Electrical System Upgrade	-	-	-	-	-	-	3,835,600	-	-	-
WTP Disinfection Conversion	-	-	-	-	-	-	751,000	-	-	-
WTP Ground Tank Inspection & Repairs	-	-	-	-	-	-	50,000	100,000	-	-
WTP Ground Storage Tank Modifications	-	-	-	-	-	-	-	-	1,720,000	-
WWTP Blower Replacement	-	-	-	-	-	-	-	-	-	1,203,000
WTP Backwash System Modifications	-	-	-	-	-	-	-	-	-	1,076,000
TOTAL CIP	-	-	-	-	6,805,900	7,393,000	18,680,600	890,000	2,073,000	3,144,000

REVENUE ASSUMPTIONS

- Intergovernmental: As budgeted each year
- Charges for Services: Incorporates recommendation of rate study to be brought for Commission approval in June 2016
- Other Operating Revenue: Based on historical levels
- Internal Charges/Transfers: As budgeted each year
- Debt Proceeds: As budgeted each year based on need

EXPENDITURE ASSUMPTIONS

- Personnel: 3% Increase FY 2018 and beyond
- Operating: 1% Increase FY 2018 and beyond
- Capital: Per CIP plus \$1M for annual capital each year
- Other: Assumes \$1.5M debt payment for new debt plus existing repayment schedule for old debt.

Revisions since last version (FY 2017 Proposed):

Updated FY 2017 revenue and expense per Tentative Budget



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CITY COMMISSION

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Commission
2.5 FTE

Citizens



Department Mission Statement

To foster a community partnership dedicated to quality service that effectively, efficiently, and equitably enhances the quality of life in Dunedin.

Current Services Summary

This department of elected officials provides strategic leadership and efficient governance of Dunedin's municipal service delivery.

Budget Highlights, Service Changes and Proposed Efficiencies

Within the City Commission's FY 2017 operating budget, there is an increase in the information technology internal service fee to fund planned infrastructure needs. Operating expenses have increased roughly \$12,000 in FY 2017, a portion of which will fund a Commission retreat after November's elections. The FY 2017 Budget includes Aid to Organizations \$138,400, a 12% increase of prior year levels.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET	BUDGET	BUDGET	BUDGET	FTE
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
City Commission	2.50	2.50	2.50	2.50	0.00
Total	2.50	2.50	2.50	2.50	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Personnel					
Salaries	44,827	44,930	45,213	45,100	0%
Benefits	36,589	52,514	67,879	65,600	-3%
Operating	103,715	85,539	106,497	118,600	11%
Capital	-	-	-	-	0%
Other	161,065	139,113	123,907	138,400	12%
Total	\$346,196	\$322,096	\$343,496	\$367,700	7%

Major Operating (\$25,000 or more)

Grants in Aid \$ 138,400 General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
General Fund					
City Funds	346,196	322,096	343,496	367,700	7%
Total General Fund	\$ 346,196	\$ 322,096	\$ 343,496	\$ 367,700	7%

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CITY ATTORNEY

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

Department Mission Statement

To provide for legal services as described in the City Charter.

Current Services Summary

The City Attorney Department provides for services by the City Attorney as well as other outside counsel for pensions, labor negotiations, etc. This department advises the City in all legal matters and performs other duties as prescribed by General Law or by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The City is under contract with Trask Daigneault, LLP for legal services for FY 2017. The slight decrease in budgeted expenses is based on the amended contract effective October 2016 to September 2017. All legal invoices are reconciled and reviewed by the City Manager before being processed.

Legal expenses that relate directly to a covered insurance claim (e.g., Worker's Compensation insurance or property and liability insurance) are charged directly to the claim in the Risk Safety Self Insurance Fund with the Human Resources & Risk Management Department. A citywide report of legal fees is listed below.

CITYWIDE LEGAL FEES (INCLDUES CITY ATTORNEY DEPT.)				
	ACTUAL	ACTUAL	ESTIMATED	BUDGET
	FY 2014	FY 2015	FY 2016	FY 2017
City Attorney Dept.	133,983	204,437	178,416	210,500
Risk Management*	31,474	32,915	26,194	33,000
Labor & Pension	35,405	1,603	1,750	3,000
TOTAL	\$ 200,862	\$ 238,955	\$ 206,360	\$ 246,500

* Included in budget for Johns Eastern claims handling.

Note : Totals do not include legal services for defined benefit plans which are paid for by forfeiture funds.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET	BUDGET	BUDGET	BUDGET	FTE
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
City Attorney	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Personnel					
Salaries	-	-	-	-	0%
Benefits	-	-	-	-	0%
Operating	162,215	189,084	230,800	210,300	-9%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$162,215	\$189,084	\$230,800	\$210,300	-9%

Major Operating (\$25,000 or more)

Legal services \$ 210,000 General Fund

Major Capital (\$25,000 or more)

None

	FUNDING SOURCES				
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
General Fund					
City Funds	162,215	189,084	230,800	210,300	-9%
Total General Fund	\$ 162,215	\$ 189,084	\$ 230,800	\$ 210,300	-9%

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CITY CLERK

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Clerk's Office
5.0 FTE

City Clerk
1.0 FTE

Deputy City Clerk
1.0 FTE

Records
Management
Specialist
1.0 FTE

Mail Clerk P/T
1.0 FTE

Senior
Administrative
Assistant
1.0 FTE

Department Mission Statement

The employees of the City of Dunedin's City Clerk's Office are committed to serving the City Commission, City Staff, citizens, and visitors by pledging to:

- Treat everyone with respect and dignity and serve all in an equitable and expeditious manner;
- Promote professionalism within the Dunedin City Clerk's Office;
- Maintain accurate records of all municipal activities;
- Perform the functions and duties of the Office in accordance with State, County, and municipal laws;
- Provide the means for citizens to participate in City government and together build a more harmonious community in which to live.

Current Services Summary

The City Clerk's Department maintains all official records for the City of Dunedin; preparation of agendas and minutes of Commission meetings, legal notices, public hearing notifications, proclamations, certificates of appreciation and recognition, and updates to the Code of Ordinances. The City Clerk is designated the Chief Elections Officer of the City and ensures that all City elections are conducted in a proper and legal manner. The office also oversees the Dunedin Cemetery and the appointments and records of the appointed Boards and Committees established by the City Commission.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2017 City Clerk's budget reflects an 8% decrease in operating expenses for legal advertisements and mail service.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
City Clerk	5.00	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	5.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	241,319	225,995	232,142	240,400	4%
Benefits	65,736	70,311	76,284	78,500	3%
Operating	84,757	114,131	116,118	106,600	-8%
Capital	1,805	-	-	-	0%
Other	-	-	-	-	0%
Total	\$393,617	\$410,437	\$424,544	\$425,500	0%

Major Operating (\$25,000 or more)

None

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
Copies/Records Req.	9,894	3,314	3,750	3,750	0%
Cemetary Revenue	20,166	16,457	16,000	16,000	0%
City Funds	363,557	390,666	404,794	405,750	0%
Total General Fund	\$393,617	\$410,437	\$424,544	\$425,500	0%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Commission Meeting Packets Published to Web	38	42	40	49	40
Ordinances, Resolutions*, and Presentations* Archived/Published to the Web				45 Ord. 20 Res.	30 Ord. 20 Res.
* New for FY 2016	28	36	30	71 Present.	50 Present.
External Requests for Public Records	47	70	50	134	50
Boxed Records Placed in Storage	17	6	17	8	17
Records Destroyed	636 cu ft	76.5 cu ft	500 cu ft	128 cu ft	500 cu ft

FY 2017 GOALS AND OBJECTIVES

GOAL 1: Relations with the Commission

- Objective 1: Finalize the discontinuance of "home" delivery of agendas & workshop items unless there is an emergent need.
- Objective 2: Discontinue printing Blue Sheets unless emergent need (including staff).
- Objective 3: Finalize training on paperless agendas throughout the organization (including staff).
- Objective 4: Monitor Commission Rules & Procedures & assist in updating as needed.

GOAL 2: Communication/Professionalism

- Objective 1: Attend the FLC Committee Training Workshop for educational purposes and determine if such a workshop should be held here locally for our boards and committees.
- Objective 2: Continue attending the City Manager's bi-weekly staff meetings to stay up-to-date on the status of upcoming items and how they might affect the agenda and/or public records requests and City Attorney workload.

GOAL 3: Office Management

- Objective 1: Hold regular staff meetings in the City Clerk's office.
- Objective 2: Maintain an updated copy of the Commission Procedures book and work with department heads to keep it up to date.
- Objective 3: Assist City Hall with staff coverage when needed.
- Objective 4: Create, maintain, and monitor a list of citywide scanning projects including status, working with departments to ensure their completion.

GOAL 4: Public Relations

- Objective 1: Distribute rules and procedures for Boards and Committees (Res. 16-06) - Train and monitor as necessary.
- Objective 2: Work together to make minutes more cogent on point.
- Objective 3: Develop and implement one or several cost saving initiatives, which result in a 5% reduction in City Clerk's budget.
- Objective 4: Attend one leadership and one conflict resolution seminar with your team and report results.
- Objective 5: Review and update City Commission's Rules of Procedure to encourage logical, efficient agenda flow. Also develop guidelines for workshop topics. Work with City Manager to further refine agenda review sessions to increase efficiency and transparency.
- Objective 6: Continue working with Boards and Committees.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

GOAL 1: Improve effectiveness through efficiencies and professional development.

- Objective 1: Work toward discontinuance of "home" delivery of agendas and workshop items unless there is an urgent need; go paperless and train staff accordingly.
STATUS: Reduced the paper packets from 18 to 6. Four are display copies for the public at different locations within the City.
- Objective 2: Maintain a list of annual proclamations, recognitions, and presentations to be reviewed annually.
STATUS: Accomplished & ongoing.
- Objective 3: Monitor Commission rules and procedures, assist in updating as needed.
STATUS: Drafted a Commission's Rules of Procedure document to be reviewed at an upcoming Commission Workshop.
- Objective 4: Attend the Florida League of Cities (FLC) Committee Training Workshop for educational purposes and determine if similar training should be held locally for the City's Boards and Committees.
STATUS: In progress, working with the Pinellas County Municipal Clerks Association to accomplish this objective.
- Objective 5: Attend City Manager's bi-weekly staff meetings to stay up-to-date on the status of upcoming items, how they might affect the agenda and/or public records requests, as well as workload with the City Attorney.
STATUS: Accomplished & ongoing.
- Objective 6: Assist City Hall with staff coverage as needed.
STATUS: Ongoing.
- Objective 7: Create, maintain, and monitor a list of scanning projects, working with departments to ensure their completion.
STATUS: Accomplished & ongoing.

GOAL 2: Enhance internal/external communications for stakeholders.

Objective 1: Hold regular staff meetings in the City Clerk's office.

STATUS: Accomplished & ongoing.

Objective 2: Maintain an updated copy of the Commission's Orientation Manual.

STATUS: Accomplished & ongoing.

Objective 3: Complete Board and Committee procedures manual and distribute, train, and monitor.

STATUS: Completed Rules and Procedure Manual, distributed and met with 2 boards.

Objective 4: Meet two times per year with Commissioners to review projects and initiatives.

STATUS: Did not accomplish, but will schedule to meet with each member of the Commission to review goals and objectives in October 2016.

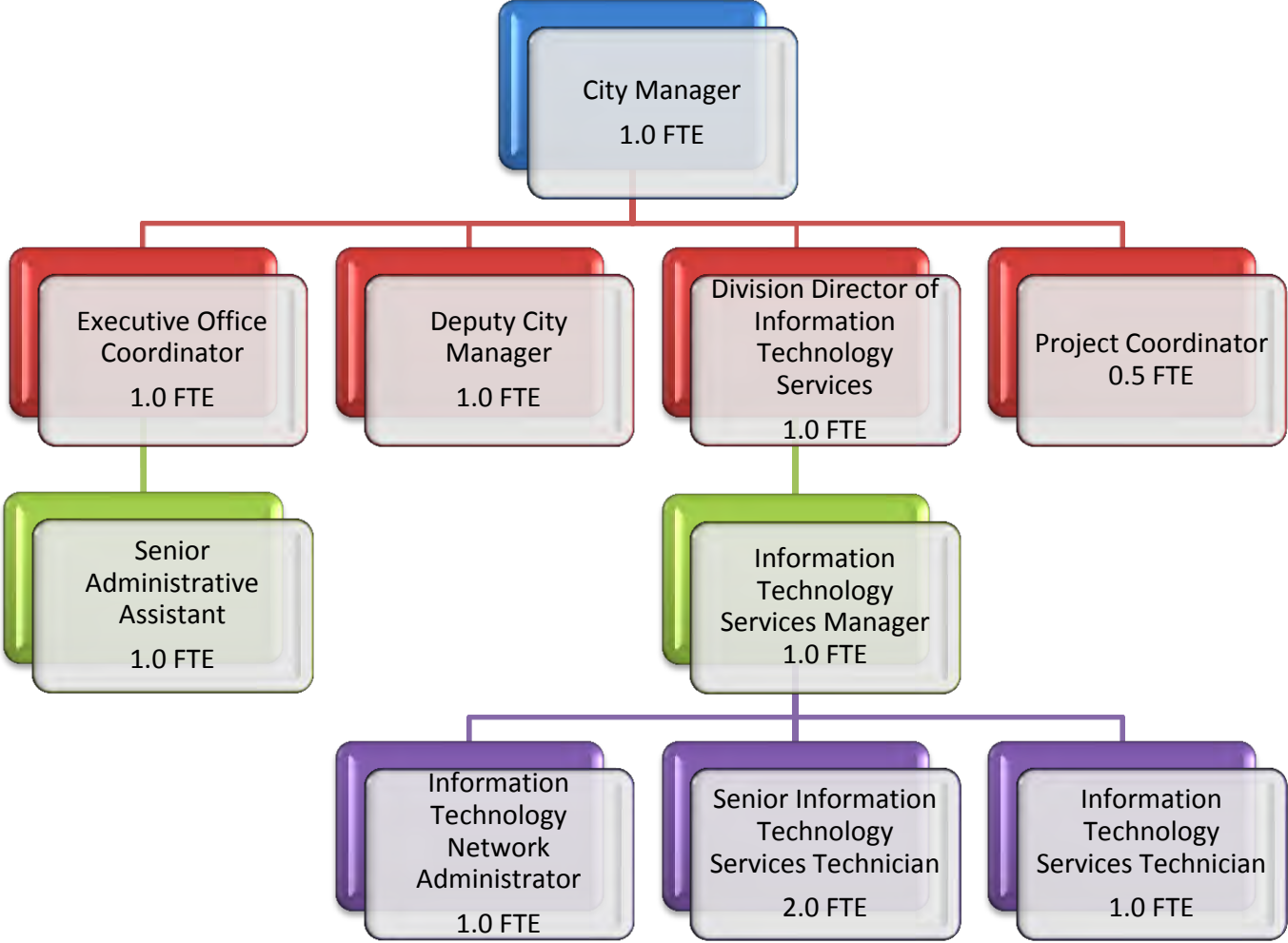


Home of Honeymoon Island

CITY MANAGER

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
City Manager
10.5 FTE



Department Mission Statement

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

Current Services Summary

The City Manager Department establishes the City's organization, directs and supervises administration of all departments; enforces all laws, charter provisions, and Commission policies; keeps the Commission abreast of policy matters; submits annual operating and capital budget to Commission; and reports to the Commission on the financial and administrative activities of the City. This department also oversees the Information Technology (IT) Services Division.

The IT Division supports and maintains the City's computer and communications systems with a focus on management of the information technology assets within the City. Services include file maintenance, file storage, data backup, and recovery services. IT also performs system management tasks including desktop installation and integration, server management, user management, network management, and phone communications administration.

Budget Highlights, Service Changes and Proposed Efficiencies

Capital expenses have increased \$500,000 over FY 2016 levels to include the replacement of the City's Enterprise Resource Planning (ERP) software.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
City Manager	4.50	4.50	4.50	4.50	0.00
Information Technology Services	n/a	5.00	6.00	6.00	0.00
Total	4.50	9.50	10.50	10.50	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	422,705	706,130	809,529	815,400	1%
Benefits	137,196	235,993	256,542	240,800	-6%
Operating	44,067	342,823	494,351	426,500	-14%
Capital	-	10,646	77,066	587,900	663%
Other	-	-	-	-	0%
Total	\$603,968	\$1,295,592	\$1,637,488	\$2,070,600	26%

Major Operating (\$25,000 or more)

Sungard Naviline Maintenance	\$ 101,000	IT Fund
Computer Replacements	\$ 79,300	IT Fund
Citywide Internet Services	\$ 30,000	IT Fund

Major Capital (\$25,000 or more)

Enterprise Resource Planning (ERP) Replacement	\$ 500,000	IT Fund
Document Management System Upgrade	\$ 30,000	IT Fund

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
City Manager					
Personnel					
Salaries	422,705	440,488	453,311	465,100	3%
Benefits	137,196	135,770	148,993	128,100	-14%
Operating	42,438	60,568	70,744	65,800	-7%
Capital	1,320	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ 603,659	\$ 636,826	\$ 673,048	\$ 659,000	-2%
Information Technology Services					
Personnel					
Salaries	-	265,642	356,218	350,300	-2%
Benefits	-	100,223	107,549	112,700	5%
Operating	-	282,255	423,607	360,700	-15%
Capital	146,635	10,646	77,066	587,900	663%
Other	-	-	-	-	0%
Total	\$ 146,635	\$ 658,766	\$ 964,440	\$ 1,411,600	46%
DEPARTMENT TOTAL EXPENSES	\$ 750,294	\$ 1,295,592	\$ 1,637,488	\$ 2,070,600	126%

FUNDING SOURCES

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
City Funds	603,659	636,826	673,048	659,000	-2%
Total General Fund	\$ 603,659	\$ 636,826	\$ 673,048	\$ 659,000	-2%
Penny Fund					
City Funds	146,635	-	-	-	0%
Total Penny Fund	\$ 146,635	\$ -	\$ -	\$ -	0%

IT Internal Service Fund

Charges for Service	-	658,766	964,440	1,411,600	46%
Total IT Fund	\$ -	\$ 658,766	\$ 964,440	\$ 1,411,600	46%

DEPARTMENT TOTAL FUNDING **\$ 750,294** **\$ 1,295,592** **\$ 1,637,488** **\$ 2,070,600** **26%**

PERFORMANCE MEASURES

City Manager	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Complete successful Blue Jay negotiations via staff by end of FY 2016.	Not measured	Not measured	Yes	To be completed in FY 2017.	Yes
Reduce gap in reserve level funding (General Fund).	Not measured	Not measured	-20%	Estimated 72% reduction in reserve gap by end FY 2017.	Eliminate reserve gap by end of FY 2018 through budget process.

Information Technology Services	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Ratio of ITS employees to client devices* managed	Not measured	1 to 83	1 to 83	1 to 99	1 to 99
Ratio of ITS employees to network users	Not measured	1 to 73	1 to 73	1 to 89	1 to 89
IT investment per capita	Not measured	\$ 18.43	\$ 26.93	\$ 26.93	\$ 39.41

***Client devices are defined as follows:**

City/Employee Desktops	324
Public/Citizen Desktops and Kiosks	63
City Employee-Used Kiosks	14
Laptops	103
Tablets	29
Total Client Devices	533

FY 2017 GOALS AND OBJECTIVES

CITY MANAGER

- GOAL 1: Effectively implement the hybrid, paid parking pilot program.**
 Objective 1: Evaluate the effectiveness of a paid parking pilot program on recurring frequency.
 Objective 2: Provide recommendation on program’s continuance beyond pilot period.
 Objective 3: Pursue opportunities for leased spaces as at-risk lots going off-line.
- GOAL 2: Secure enterprise-wide financial software package within budget.**
 Objective 1: Effectively transition old data base to new system seamlessly.
 Objective 2: Provide user training and support desk services.
 Objective 3: Improve user functionality and customer service.

GOAL 3: Complete successful negotiations for retention of the Toronto Blue Jays.

- Objective 1: Secure multi-party funding plan.
- Objective 2: Execute development agreement for design and construction of facilities.
- Objective 3: Execute long-term license agreement with the Toronto Blue Jays.

INFORMATION TECHNOLOGY SERVICES
--

GOAL 1: Provide a more collaborative and functional environment for the City’s users.

- Objective 1: Research and review a new (ERP) Enterprise Resource Planning software to replace legacy system.
- Objective 2: Research and review an HRMIS and Timekeeping System to replace legacy systems.
- Objective 3: Implement an Automated Record Keeper system to track new hires and terminating employees from initial network setup, to inventory control, program access, through disabling of accounts upon leaving employment.

GOAL 2: Align IT Services with the City’s overall vision through IT governance.

- Objective 1: Create Disaster Recovery Plan for IT Services and Equipment.
- Objective 2: Create a Continuity of Operations Plan for IT Services.

GOAL 3: Improve on service delivery with City users.

- Objective 1: Implement a standardization program of IT equipment and software applications usage amongst all departments.
- Objective 2: Re-image desktop computers with Windows 10 operating system.
- Objective 3: Provide IT training camps for City employees on usage of IT equipment and programs.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES
--

CITY MANAGER

GOAL 1: Increase the stock of available parking in the downtown.

- Objective 1: Evaluate creative financing alternatives and public-private partnerships for the construction of a downtown parking structure.
- STATUS: Complete. The FY 2017 Proposed Budget includes the lease of more than 200 parking spaces in a private parking structure.
- Objective 2: Evaluate the effectiveness of the new parking management system implemented in FY 2016. Expand parking program as applicable.
- STATUS: Ongoing. Paid Parking program went live on October 3, 2016 for a one-year pilot period. Evaluation criteria adopted by Resolution for decision-making in October 2017 on whether to continue the program.

Objective 3: Explore opportunities for increasing the number of leased spaces in the downtown in anticipation of at-risk lots going offline.

STATUS: Ongoing. Working with local churches and Mease Hospital to secure lots. Extended lease agreement on Ocean Optics lot for an additional 3-4 months beyond original expiration date to secure parking and special event staging area.

GOAL 2: Identify a means by which the proposed replacement of the municipal services building can come to fruition in FY 2017 as budgeted.

Objective 1: Evaluate public-private partnership opportunities for design and construction of a replacement facility.

STATUS: Ongoing. Project is not budgeted for FY 17. Evaluating appropriateness of construction the proposed EOC/Training Facility as part of the Municipal Services Building Annex project.

Objective 2: Evaluate the repurposing of existing municipal space for use as an annex.

STATUS: Ongoing. Annex alternatives include utilization of facilities currently dedicated for use to the Toronto Blue Jays. This repurposing would be considered should negotiations with the team fail to come to fruition.

INFORMATION TECHNOLOGY SERVICES

GOAL 1: Provide a more collaborative and functional environment for the City's users.

Objective 1: Create an intranet for interdepartmental sharing of information.

STATUS: Project started in September 2016. Implementation date TBD.

Objective 2: Provide services for large file transfers to external users.

STATUS: Project not started yet due to other IT Project commitments (i.e. ERP, Physical Inventory, Desktop Imaging).

Objective 3: Improve remote office services.

STATUS: Project started in Summer 2016. Ongoing project as users are added on an as-need basis. Training dates TBD.

GOAL 2: Align IT Services with the City's overall vision through IT governance.

Objective 1: Implement a comprehensive Information Technology policy.

STATUS: Project started in September 2016. Implementation date TBD.

Objective 2: Create a strategic plan for Information Technology Services.

STATUS: Project started in September 2016. Implementation date TBD.

Objective 3: Continue to increase participation in IT committee meetings.

STATUS: Project not started yet due to other IT Project commitments.

GOAL 3: Improve on service delivery with City users.

Objective 1: Improve communications through user meetings.

STATUS: Project started in Summer 2016. This is an ongoing project with the various users & departments.

Objective 2: Improve on user knowledge base and information sheets.

STATUS: Project started in Summer 2016. This is an ongoing project with the various users & departments.

GOAL 4: Improve the system infrastructure documentation for decisions and planning.

Objective 1: Improve the fiber and network documentation.

STATUS: Project started in September 2016. This is an ongoing project.

Objective 2: Improve ITS asset documentation.

STATUS: Project started in July 2016. Physical Inventory Project completed Sept 2016.

Objective 3: Evaluate network site locations for infrastructure inadequacies.

STATUS: Project not started yet. Will require commission approval as a CIP in 2018.



Home of Honeymoon Island

COMMUNICATIONS

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Communications
3.0 FTE

Director of
Communications
1.0 FTE

Multimedia Specialist
1.0 FTE

TV Production Specialist
1.0 FTE

Department Mission Statement

The City of Dunedin's Communications Department supports all City departments in an effort to keep citizens engaged and informed via the City of Dunedin website, Dunedin Television, City of Dunedin social media outlets (Facebook, Twitter, YouTube, etc.) and print media. The Communications Department assists with all public communications including press releases, social media, marketing, public relations, videos, news media, blogs, photo requests and emergency communication services.

Current Services Summary

The Communications Department oversees and manages the daily operation of the City owned and operated government access station Dunedin Television, the City of Dunedin website (DunedinGov.com), CodeRed Emergency Notification System, and all public communications including social media distribution. The City of Dunedin Communications Director is the City liaison to the Public Relations Action Advisory Committee, a City liaison with Visit Dunedin, and plays a key role in the Emergency Operations Center.

Budget Highlights, Service Changes and Proposed Efficiencies

FY 2017 operating increases include \$36,000 for an update to the City's website and increased funding for closed captioning services along with \$25,000 going towards communications outreach.

DEPARTMENT PERSONNEL SUMMARY

	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Communications	3.00	3.00	3.00	3.00	0.00
Total	3.00	3.00	3.00	3.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	144,937	147,422	157,207	163,800	4%
Benefits	48,700	50,499	53,479	52,800	-1%
Operating	56,870	70,149	82,696	154,000	86%
Capital	76,260	2,799	4,500	-	-100%
Other	-	-	-	-	0%
Total	\$326,767	\$270,869	\$297,882	\$370,600	24%

Major Operating (\$25,000 or more)

Contractual staffing	\$ 27,000	General Fund
Dunedin Website	\$ 36,000	General Fund
Marketing Services	\$ 25,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
City Funds	326,767	270,869	297,882	370,600	37%
Total General Fund	\$ 326,767	\$ 270,869	\$ 297,882	\$ 370,600	24%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Website visits	442,031	450,993	460,000	427,748	500,000
Website page views	1,239,728	1,240,280	1,300,000	1,126,755	1,500,000
Facebook page likes	7,642	10,000	12,000	14,832	16,000
YouTube Channel views	18,873	66,500	85,000	112,763	125,000

FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Update City of Dunedin website operating platform and train current users on new technologies/features.
- GOAL 2:** Produce quality programming for Dunedin Television and cross-promote via all City communication outlets, create new programming that highlights City services including historical and economic development within the City.
- GOAL 3:** Support Economic Development Department with Public Relations efforts in Parking Management Program communication outreach.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

- GOAL 1: Enhance communications with internal and external stakeholders.**
- Objective 1: Maintain consistent and accurate message to the public.
STATUS: We continue to maintain a consistent and accurate message to the public via the City website, Social Media, E-notifications and Public Communication.
- Objective 2: Partner with Aqua Marketing/Economic Development Department in support of public relation and outreach efforts.
STATUS: We had a very successful collaborative year of International, National & Regional media coverage that spanned several different key markets.
- Objective 3: Collaborate with Visit Dunedin, Dunedin Downtown Merchants, and Chamber of Commerce in support of unified outreach for City brand, public relations, and marketing.
STATUS: We continue to collaborate with local organizations in all aspects of Public Relations, this year we worked with Visit Dunedin, DDMA, and the Chamber on several stories for print in national publications.

Objective 4: Maintain CodeRed Emergency Notification system and stay-up-to date with new emergency communication techniques and procedures.

STATUS: CodeRed System is up-to-date and this year we joined forces with Pinellas County on their CodeRed contract for a lower contractual price.

Objective 5: Continue to expand digital services to the public via City of Dunedin website.

STATUS: We increased our user database and outreach of Enotify and increased our usage of Uberflip an online document to magazine style converter.

Objective 6: Produce quality programming for Dunedin Television and cross-promote productions across City communication outlets.

STATUS: We continually produce quality programming, our programs are shared worldwide via our YouTube Channel, Social Media and locally via Dunedin TV.

Objective 7: Work with and support Public Relations Action Advisory Committee on special outreach projects including presence of City of Dunedin information booth at Downtown Market/special events.

STATUS: PRAAC continues to meet monthly and shares key insight and input to the City, we also host a table at the Downtown Market with volunteers from PRAAC.

GOAL 2: Manage City of Dunedin website, Dunedin Television, and social media in an effort to keep Dunedin in the forefront of citizen engagement.

Objective 1: Enhance social media and incorporate digital applications (potential mobile apps/citizen engagement tools) and research new technologies to incorporate via City website/social media/mobile technology that extends outreach of City information to the community.

STATUS: This year we managed several target ads for Parks & Rec events and we are currently the number one liked City Government page on Facebook.

Objective 2: Effectively manage City used social media services and stay current with new technologies.

STATUS: Ongoing

Objective 3: Continue to broaden the City of Dunedin's outreach across multi-generational markets via social media, web & TV.

STATUS: We continue to broaden our outreach and we have increased our audience online, we have surpassed our proposed audience reach for both Facebook & Social Media. Additionally, we have broadened our E-Notification email database.

GOAL 3: Preserve and maintain City assets and infrastructure.

Objective 1: Update Dunedin Television control room switcher and technical components with current technology in an effort to streamline full production capability.

STATUS: Control room successfully upgraded.

Objective 2: Manage and maintain digital media library for the City including videos, archives and photos.

STATUS: We continue to manage the digital media library for the City.

DUNEDIN

Home of Honeymoon Island

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Home of Honeymoon Island

ECONOMIC & HOUSING DEVELOPMENT

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Economic & Housing Development
(Includes CRA)
3.23 FTE

Economic & Housing
Development Director
1.0 FTE

Economic Development
Specialist
1.0 FTE

Special Projects
Coordinator
0.73 FTE

Administrative
Coordinator
0.5 FTE

Department Mission Statement

The Economic & Housing Development Department, which manages the City’s Community Redevelopment Agency (CRA), is responsible for strategies and programs that expand the City’s economy and promote redevelopment, jobs, housing, and overall quality of life aspects.

Current Services Summary

This Department is responsible for the development and creation of various economic development/redevelopment initiatives, incentive grants, structuring development agreements between developers and the City, enhancing the downtown, special projects, grant applications, and targeted streetscape initiatives. In addition, staff conducts research and analysis to provide solutions in various areas such as downtown parking. Staff also serve as liaisons to various committees and organizations, such as the Downtown Dunedin Merchants Association, Dunedin Chamber of Commerce, Community Redevelopment Advisory Committee, Mobile Home Park Committee, Visit Dunedin, as well as Dunedin residents and businesses at-large. The Economic & Housing Development Department also oversees the City's Community Redevelopment Agency (CRA).

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2017 Budget includes a new economic development initiative (\$25,000) to foster entrepreneurial and business start ups in the City through a sponsorship with TAFFIE (Technical Arts Facility for Innovation and Entrepreneurship). The economic development focus will also be concentrated on attracting and recruiting businesses to Dunedin along with building relationships with higher education institutions. New in the FY 2017, this department will oversee the implementation of paid parking and the lease of new downtown parking (\$2.79M) to foster a vibrant downtown economy. A major goal of this department is the implementation of the approved Downtown Parking Management System which includes significant public outreach such as development of marketing materials.

In personnel, the allocation of the shared Administrative Coordinator position with Planning & Development was reduced from 0.6 FTE to 0.5 FTE beginning in FY 2017. Benefits have increased over FY 2016 budget levels due to employee elections.

Capital spending is minimal for FY 2017 as the CRA Fund rebuilds fund balance. Other expenses include a total of \$71,400 for transfers between the CRA, Parking, and General Funds.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Economic & Housing Development	0.63	0.63	1.14	1.14	0.00
CRA	1.67	1.67	2.19	2.09	-0.10
Total	2.30	2.30	3.33	3.23	-0.10

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Personnel					
Salaries	263,686	181,451	239,348	242,500	1%
Benefits	79,202	50,128	56,221	71,400	27%
Operating	253,690	266,384	390,726	3,065,400	685%
Capital	753,898	114,070	682,500	44,000	-94%
Other	147,686	70,853	82,900	163,900	98%
Total	\$ 1,498,162	\$ 682,886	\$ 1,451,695	\$ 3,587,200	147%

FY 2017 MAJOR EXPENDITURES BY CATEGORY		
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Major Operating (\$25,000 or more)

Artist Incubator Building Lease	\$ 64,600	General Fund
Entrepreneurial Services (TAFFIE)	\$ 25,000	General Fund
Grants for façade, demo, site assistance	\$ 60,000	General & CRA Funds
Parking Management/Enforcement	\$ 175,000	Parking Fund
Merchant Processing Fees	\$ 60,000	Parking Fund
Parking Garage Lease Buyout	\$ 1,974,700	Parking Fund
Parking Garage Maintenance	\$ 105,000	Parking Fund
Parking Garage Lease Annual Payment	\$ 115,000	Parking Fund
Station Square Parking Lot Lease	\$ 28,000	Parking Fund
228 Main Street Parking Lot Lease	\$ 25,000	Parking Fund
Parking Pay Station Lease	\$ 143,200	Parking Fund
Pay Station Lease Software	\$ 25,000	Parking Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Economic & Housing Development					
Personnel					
Salaries	77,372	46,926	73,656	78,000	6%
Benefits	19,852	11,259	13,528	22,000	63%
Operating	51,308	69,385	189,941	173,200	-9%
Capital	-	-	262,500	-	-100%
Other	81,719	32,593	42,500	52,500	24%
Total	\$ 230,251	\$ 160,163	\$ 582,125	\$ 325,700	-44%

Community Redevelopment Agency (CRA)

Personnel					
Salaries	186,314	134,525	165,692	164,500	-1%
Benefits	59,350	38,869	42,693	49,400	16%
Operating	202,382	196,999	200,785	124,600	-38%
Capital	753,898	114,070	420,000	44,000	-90%
Other	65,967	38,260	40,400	111,400	176%
Total	\$ 1,267,911	\$ 522,723	\$ 869,570	\$ 493,900	-43%

Parking Fund

Personnel					
Salaries	-	-	-	-	0%
Benefits	-	-	-	-	0%
Operating	-	-	-	2,767,600	100%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ -	\$ -	\$ -	\$ 2,767,600	100%

TOTAL DEPARTMENT EXPENSES **\$ 1,498,162** **\$ 682,886** **\$ 1,451,695** **\$ 3,587,200** **147%**

FUNDING SOURCES

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
General Fund					
Grants	-	-	225,000	-	-100%
City Funds	230,251	160,163	357,125	325,700	-9%
Total General Fund	\$ 230,251	\$ 160,163	\$ 582,125	\$ 325,700	-44%
Penny Fund					
City Funds	715,112	46,512	200,000	-	-100%
Total Penny Fund	\$ 715,112	\$ 46,512	\$ 200,000	\$ -	-100%
CRA Fund					
Special Events	28,905	47,119	45,000	45,000	0%
Leases	3,869	2,000	2,000	-	-100%
City Funds	520,025	427,092	622,570	448,900	-28%
Total CRA Fund	\$ 552,799	\$ 476,211	\$ 669,570	\$ 493,900	-26%
Parking Fund					
City Funds	-	-	-	2,767,600	100%
Total Parking Fund	\$ -	\$ -	\$ -	\$ 2,767,600	100%
TOTAL DEPARTMENT FUNDING	\$ 1,498,162	\$ 682,886	\$ 1,451,695	\$ 3,587,200	147%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Increase in tax base (CRA / Citywide)	8.1% / 6.7%	4.7% / 6.1%	6.0% / 6.0%	4.6% / 6.2%	5.5% / 5.5%
New development projects initiated	Not measured	4	4	7	3
Incentive grants awarded	11 / \$87,786	6 / \$17,246	6 / \$40,000	6 / \$18,923	7 / \$43,000
Downtown enhancement projects	Not measured	Not measured	6	5	5

FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Implement approved Downtown Parking Management System**
- GOAL 2: Initiate Entrepreneurial/Incubator Program**
- GOAL 3: Increase parking stock for the City**

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

GOAL 1: Maintain and improve City assets.

Objective 1: Complete streetscaping improvements on Huntley Avenue.

STATUS: Project designed, \$225,000 grant secured, and project 95% complete.

Objective 2: Facilitate redevelopment in the City designated corridors.

STATUS: Dunedin Commons on Patricia Avenue approved for 280 apartments, 56 townhomes with 7200 square feet of retail. Townhomes underway, hotel approved.

GOAL 2: Support economic development through community redevelopment

Objective 1: Facilitate development of the Gateway property for mixed-use development.

STATUS: Termination of Development Agreement expected in December of 2016. Appraisal on City-owned property being initiated. City weighing its options both on developer parcel and City-owned parcel. Developers expressing interest.

Objective 2: Implement a downtown parking management plan.

STATUS: Downtown Parking Plan and corresponding Ordinances and Resolutions approved. The hybrid Parking Plan began October 3, 2016.

Objective 3: Facilitate development plans for 949 and 966 Douglas Avenue.

STATUS: Artisan Apartment Homes is approved and development started October 11, 2016.

Objective 4: Complete the Eco-Village affordable housing initiative.

STATUS: Eco-Village affordable housing project which features 25 efficient and solar powered units has one 5 unit building done and is move in ready. The next 5 unit building is under construction.

Objective 5: Facilitate redevelopment of the former Nielsen property at 375 Patricia Avenue.

STATUS: A mixed-use development (Dunedin Commons) has been approved and the townhome section has begun. Project represents a \$50,000,000 development

Objective 6: Increase the Citywide tax base.

STATUS: Taxable value in the CRA increased 4.63% for FY 2016 (tax year 2015).



FINANCE

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Finance
9.5 FTE

Director of Finance
1.0 FTE

Purchasing Agent
1.0 FTE

Accounting Manager
1.0 FTE

Budget Manager
1.0 FTE

Administrative
Coordinator
1.0 FTE

Accountant/Financial
Analyst
2.0 FTE

Accounts Technician
2.0 FTE

Budget/Financial
Analyst
0.5 FTE

Department Mission Statement

To provide timely, responsive, and comprehensive financial support services to the City Commission, City departments, and the community at large.

Current Services Summary

The Finance Department is responsible for all accounting, budgeting, financing, purchasing, and cash management activities for the City. Responsibilities also include safeguarding the City's assets, managing the City's investment portfolio, debt management, accurate and timely financial reporting, and providing financial support to all City departments and divisions. In addition, the department coordinates preparation of the Annual Budget and Capital Improvements Plan (CIP), monitors budget compliance, coordinates the annual audit conducted by an outside independent audit firm, and prepares and issues the Comprehensive Annual Financial Report (CAFR).

Staff also prepares financial statements, processes accounts payable, completes specialized billing and provides other accounting related services. They also provide internal and external customers with information on rates, types of services available and any regulations that pertain to our billing services. Purchasing staff facilitate vendor relationships and oversee all bidding processes for procurement of City products and services.

Budget Highlights, Service Changes and Proposed Efficiencies

In FY 2017, the Purchasing cost center will be absorbed into the Finance and Accounting cost center, streamlining reporting.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Accounting/Finance	7.50	8.50	8.50	9.50	1.00
Purchasing	1.00	1.00	1.00	0.00	-1.00
Total	8.50	9.50	9.50	9.50	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	495,936	526,537	569,591	586,100	3%
Benefits	145,272	136,935	164,730	174,000	6%
Operating	124,112	179,087	176,026	176,700	0%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$765,320	\$842,559	\$910,347	\$936,800	3%

Major Operating (\$25,000 or more)

IT Services Internal Service Fee	\$ 32,800	General Fund
Auditor Services	\$ 60,000	General Fund

Major Capital (\$25,000 or more)

None

FUNDING SOURCES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Finance					
General Fund					
Charges for Service	95,385	123,259	125,986	126,000	0%
City Funds	669,935	719,300	784,361	810,800	3%
Total General Fund	\$ 765,320	\$ 842,559	\$ 910,347	\$ 936,800	3%
TOTAL DEPARTMENT FUNDING	765,320	842,559	910,347	936,800	3%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Number of Budget Amendments	11	6	5	6	5
Purchase Orders Issued	757	1,525	750	833	1,000
Issuer Rating (Moody's / S & P)	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA	Aa2/AA
GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award Recipient	Yes	Yes	Yes	Yes	Yes

FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Finalize a contract to purchase and begin the implementation of new system-wide financial software.
- GOAL 2:** Continue to improve the quality of information contained in monthly reports and establish routine monitoring procedures with the City Manager and other departments.
- GOAL 3:** Review Department policies and procedures and revise as needed.
- GOAL 4:** Provide financial analysis and support regarding borrowing options for city projects.
- GOAL 5:** Receive GFOA certificate of achievement for excellence in financial reporting.
- GOAL 6:** Receive GFOA distinguished budget presentation award.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

GOAL 1: Improve the year-end and CAFR preparation processes, with 2015 CAFR complete and ready for distribution before March 30, 2016.

STATUS: The Department continues to make improvements to the year-end process. The CAFR was issued on May 5, 2016 due to the timing of available information for newly required pension reporting (i.e. GASB 68).

GOAL 2: Finalize a contract to purchase and begin the implementation of new system-wide financial software.

STATUS: This has not been completed to this point; however, City staff are in the process of establishing a request for proposal that will be posted in October 2016. This will continue to be a goal in FY 2017.

GOAL 3: Provide support to Economic Development and City Manager Departments for growing the City's tax base.

STATUS: This process is ongoing. The Department has assisted in numerous City-wide projects.

GOAL 4: Receive GFOA certificate of achievement for excellence in financial reporting.

STATUS: This has been completed.

GOAL 5: Receive GFOA distinguished budget presentation award.

STATUS: This has been completed.

GOAL 6: Continue making improvements to the budgeting process and budget document.

STATUS: In progress. Guidelines for departments were instituted at the beginning of the budget process and coordination with the Board of Finance began earlier than in years past.

GOAL 7: Continue to refine the long-term financial plans for the major funds of the City.

STATUS: In progress. Some improvement has been made to financial measurements and future assumptions. Forecasts will continue to be refined as data is gathered.

GOAL8: Improve the quality of information contained in monthly reports.

STATUS: This process is ongoing. There have been numerous changes to the monthly financial, budgetary and investment reports. This will continue to be an area of improvement in the future.

GOAL 9: Continue to streamline and improve day to day business processes.

STATUS: This process is ongoing. Several improvements have occurred, with more anticipated with the procurement and implementation of a new financial software system.

DUNEDIN

Home of Honeymoon Island

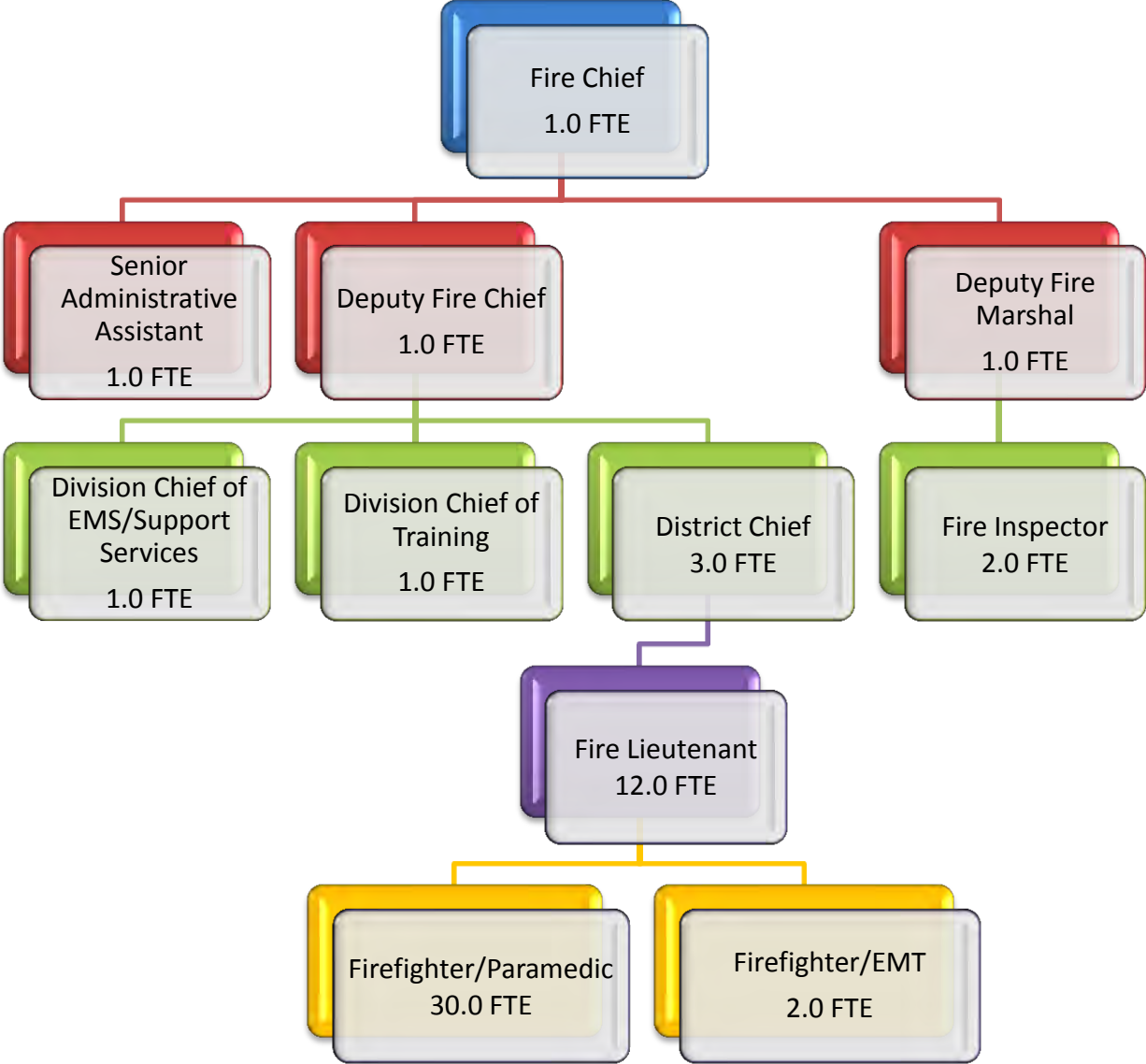
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FIRE

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin Fire
55.0 FTE



Department Mission Statement

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens, and when needed, make a rapid response to control and eliminate the emergency situation.

Current Services Summary

The department is divided into three Divisions: Administration, Fire Operations, and Emergency Medical Services (EMS). The department is responsible for providing emergency response to all types of incidents. Most personnel have fire and EMS training to handle these incidents. The department contracts with Pinellas County EMS to provide three Advanced Life Support (ALS) non-transport units for medical incidents. The department also has a Fire Protection Agreement with Pinellas County to provide fire service to unincorporated areas of the Dunedin Fire District. In addition the department's fire prevention program coordinates fire inspections on new and existing commercial and multi-family structures as well as fire prevention activities for all age groups. The department also serves as the Emergency Management authority for the City.

Budget Highlights, Service Changes and Proposed Efficiencies

The FY 2017 budget will maintain the 2016 service levels and programs.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Fire Administration	10.25	10.25	10.25	10.25	0.00
Fire Operations	35.00	35.00	35.00	35.00	0.00
EMS	9.75	9.75	9.75	9.75	0.00
Total	55.00	55.00	55.00	55.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	3,586,891	3,662,622	3,858,959	3,937,000	2%
Benefits	1,568,653	1,415,271	1,464,897	1,427,100	-3%
Operating	983,914	1,101,709	1,182,064	1,190,000	1%
Capital	108,724	238,900	46,000	60,000	30%
Other	-	289,352	104,628	103,600	-1%
Total	\$6,248,182	\$6,707,854	\$6,656,548	\$6,717,700	1%

Major Operating (\$25,000 or more)

IT Internal Service Fee	\$ 107,200	General Fund
Facilities Maintenance Fee	\$ 90,500	General Fund
Communication Services	\$ 60,500	General Fund

Major Capital (\$25,000 or more)

Radio Replacements \$ 60,000 General Fund

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Fire Administration					
Personnel					
Salaries	719,671	730,951	755,151	781,500	3%
Benefits	245,175	251,306	216,130	227,500	5%
Operating	97,556	123,038	168,825	174,700	3%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ 1,062,402	\$ 1,105,295	\$ 1,140,106	\$ 1,183,700	4%
Fire Operations					
Personnel					
Salaries	2,189,542	2,241,058	2,378,889	2,417,700	2%
Benefits	890,843	769,314	833,370	769,000	-8%
Operating	716,057	780,100	802,674	806,100	0%
Capital	108,724	238,900	46,000	60,000	30%
Other	-	289,352	104,628	103,600	-1%
Total	\$ 3,905,166	\$ 4,318,724	\$ 4,165,561	\$ 4,156,400	0%
EMS					
Personnel					
Salaries	677,678	690,613	724,919	737,800	2%
Benefits	432,635	394,651	415,397	430,600	4%
Operating	170,301	198,571	210,565	209,200	-1%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ 1,280,614	\$ 1,283,835	\$ 1,350,881	\$ 1,377,600	2%
TOTAL DEPARTMENT EXPENSES	\$ 6,248,182	\$ 6,707,854	\$ 6,656,548	\$ 6,717,700	1%

FUNDING SOURCES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
Building Permits	44,195	73,431	54,000	52,500	-3%
Fees for Service	8,985	9,229	9,650	11,300	17%
Intergovernmental	1,994,113	2,027,439	2,052,647	2,151,700	5%
City Funds	4,182,574	4,295,542	4,420,662	4,398,600	0%
Donations	-	12,861	14,961	-	-100%
Grants	5,138	-	-	-	0%
Total General Fund	\$ 6,235,005	\$ 6,418,502	\$ 6,551,920	\$ 6,614,100	1%
Penny Fund					
Intergovernmental	\$ 13,177	\$ 289,352	\$ 104,628	\$ 103,600	-1%
Total Penny Fund	\$ 13,177	\$ 289,352	\$ 104,628	\$ 103,600	-1%
TOTAL DEPARTMENT FUNDING	\$ 6,248,182	\$ 6,707,854	\$ 6,656,548	\$ 6,717,700	1%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Percent of firefighters with ISO required 192 hours of company training	100%	100%	100%	100%	100%
Percent of firefighters with ISO required 6 hours of annual hazardous materials training	87%	100%	100%	100%	100%
Percent of firefighters with ISO required 18 hours annual facility training	64%	100%	100%	70%	100%
Percent of drivers with ISO required 12 hours annual driving training	100%	100%	100%	100%	100%
Percent of emergency medical calls responded to within than 7.5 minutes (90% minimum per Pinellas County)	100%	100%	100%	95%	100%
Percent of emergency fire incidents responded to within 7.5 minutes (90% minimum per Pinellas County)	100%	100%	100%	86%	100%

FY 2017 GOALS AND OBJECTIVES

GOAL 1: Improve Disaster Services

- Objective 1: Formalize planning and design of the new Emergency Operations Center (EOC)/Fire Training building.
- Objective 2: Increase the number of City-wide employees trained in FEMA related classes.

GOAL 2: Enhanced Customer Services

Objective 1: Streamlining of plans review in the Fire Prevention Division to provide a quicker, more efficient process.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

GOAL 1: Promote safety.

Objective 1: Continue our out-reach program of distributing battery smoke detectors to low income/needly residential structures within the fire district.

STATUS: Fire Prevention has installed 5 smoke detectors and replaced 5 batteries for residents that requested assistance.

Objective 2: Provide annual review and update of City-wide Disaster Plan and conduct a minimum of one Emergency Operations Center drill, preferably in May. Conduct a simultaneous drill of the Fire Dept. operations.

STATUS: A City-wide drill in conjunction with Pinellas County was completed on May 19, 2016. Fire Operations also participated in the drill. On-going updates to the Disaster Plan are being completed by each City Department.

GOAL 2: Enhance customer service.

Objective 1: To increase periodic fire safety inspections by ten percent.

STATUS: Due to staffing changes within the Fire Prevention Division, this objective was not successfully completed during the budget year.

Objective 2: Provide annual water based firefighting safety and survival training.

STATUS: Personnel received training for water rescue and firefighting while training on the Fire/EMS/Rescue boat.

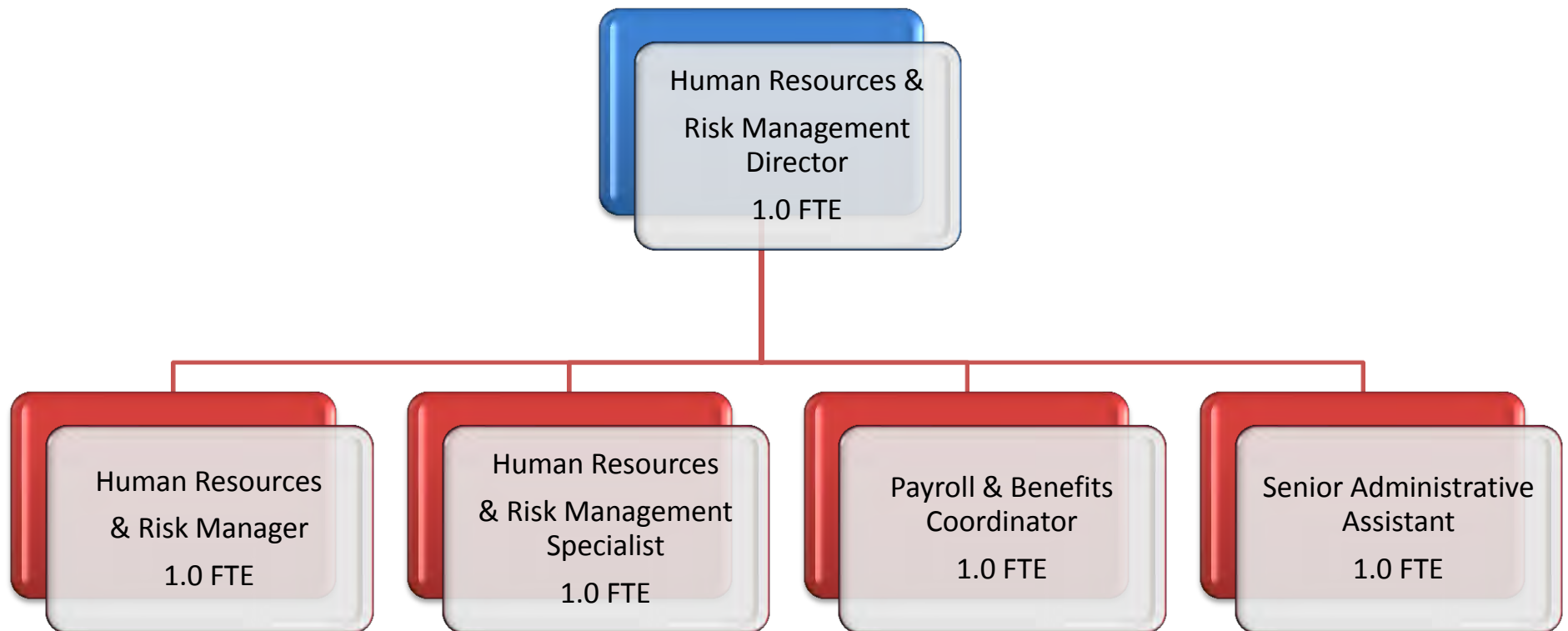


Home of Honeymoon Island

HUMAN RESOURCES & RISK MANAGEMENT

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Human Resources & Risk Management
5.0 FTE



Department Mission Statement

To promote the City's core values in all areas of Human Resources and Risk Management by providing outstanding customer service to all internal and external customers.

Current Services Summary

The Human Resources (HR) Department provides administrative support to all City departments pertaining to personnel matters. Activities include: recruitment and selection, performance management, retirement plan administration, employee and labor relations, annual pay plan maintenance, payroll processing, City-wide employee training, policies and procedures development/revisions, and a variety of special projects related to the HR function. HR also facilitates employee professional development and training, and ensures the City's compliance with all legal requirements of personnel-related regulations.

The Department also oversees administration of the City's health plans, wellness program and other employee benefits; employee insurance benefits include medical, dental, life, short-term disability, Employee Assistance Program (EAP) and voluntary benefits. Activities include: insurance benefits administration and employee claims handling support, processing of premiums, coordination of annual employee open enrollment, and record keeping. In addition, the department also authorizes expenditures from the Health Benefits Self-Insurance Fund, and monitors employee insurance benefits costs.

The Risk Management program is responsible for the administration of the City's safety, liability insurance, and workers' compensation programs to include employee safety training, claims processing and record keeping, while ensuring compliance with all applicable laws and regulations. Other functions include authorization of claims-related expenditures; implements adjustments to risk management services to stay abreast with the City's changing exposures. This function also encompasses City-wide inspections and risk mitigation recommendations, along with the coordination of a comprehensive safety program.

Budget Highlights, Service Changes and Proposed Efficiencies

Actual medical and pharmacy claims for FY 2015 were \$2,180,850, which represents a 16.7% decrease over FY 2014 levels, which is a positive trend. During the Annual Employee Benefits Open Enrollment for FY 2016 in August, Human Resources coordinated with medical providers and a benefits consultant to update the City's Employee Wellness Program and roll out new initiatives, including Humana's Total Health and Vitality wellness programs. City employees attained the first-year target of 40% at the Silver level of the Vitality program by June 1, which will reduce the aggregate Stop-Loss premium for the City's self-insurance program. Human Resources will continue to monitor all costs and services, and find ways to keep insurance benefits premium increases to minimum levels.

Minor changes in budgeted personnel costs for FY 2017 reflect paying for waived benefits in salaries rather than the benefits category where charges are actually incurred.

Funding for the Employee Health Center has been eliminated from the Health Benefits budget for FY 17. The City's decision to terminate the agreements with the the City of Clearwater and Cigna Onsite, the Health Center's third party administrator, was made primarily because of concerns over the continued financial feasibility of the Health Center for the City. In lieu of providing the Employee Health Center, the Commission authorized a one-time contribution of \$200 to the Health Reimbursement Account (HRA) for every City employee who was a current participant in any of the City's medical plans as of August 31, 2016.

Several employee training sessions were completed over the past year including: Mandatory Respectful Workplace training; Customer Service training for administrative staff, as well as sessions on Performance Management for supervisors. The department also:

- Successfully completed the negotiation of a new 3-year contract with the Dunedin Firefighters, International Association of Fire Fighters (IAFF);
- Updated the Employee Performance Management process;
- Established new procedures and forms;
- Updated the evaluation process for Charter officials;
- Updated current Risk Management process to facilitate faster responses to open claims;
- Worked with a Classification and Compensation Consultant to develop a new pay plan, update job descriptions, and update processes for promotions and demotions.

Collaboration with the City's Broker of Record for property and liability insurance led to an 11.8% decrease in annual insurance premiums without loss of benefits. In addition, a Request for Proposals (RFP) was conducted to hire or retain a City Physician/Third-Party Administrator for the City's Workers' Compensation program and Physicals/Drug Screens; BayCare was selected, effective August 1, 2016.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Human Resources	2.00	2.00	2.00	2.00	0.00
Risk Management	2.00	2.00	2.00	2.00	0.00
Health Benefits	1.00	1.00	1.00	1.00	0.00
Total	5.00	5.00	5.00	5.00	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	340,006	328,244	333,144	351,500	6%
Benefits	100,238	92,002	150,851	139,500	-8%
Operating	5,270,600	5,455,112	5,774,409	5,588,400	-3%
Capital	622	-	1,000	-	-100%
Other	1,442,291	332,687	-	-	0%
Total	\$7,153,757	\$6,208,045	\$6,259,404	\$6,079,400	-3%

Major Operating (\$25,000 or more)

Risk Safety Insurance Benefits Consultant	\$ 103,100	Risk Safety Fund
Property & Casualty Insurance Administration	\$ 30,000	Risk Safety Fund
Property & Casualty Insurance Premiums	\$ 870,000	Risk Safety Fund
Property & Casualty Claims	\$ 126,900	Risk Safety Fund
Workers Compensations Premiums	\$ 92,000	Risk Safety Fund
Workers Compensations Claims	\$ 150,400	Risk Safety Fund
Healthcare Administration	\$ 158,000	Health Benefits Fund
Healthcare Reinsurance	\$ 564,500	Health Benefits Fund
Health Reimbursement Account Claims	\$ 174,000	Health Benefits Fund
Medical Claims	\$ 2,661,200	Health Benefits Fund
Dental Premiums (Employee + Employer)	\$ 229,800	Health Benefits Fund
Life Insurance Premiums (Employee + Employer)	\$ 75,700	Health Benefits Fund
Short Term Disability Premiums	\$ 54,500	Health Benefits Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Human Resources					
Personnel					
Salaries	120,928	125,920	129,460	137,200	6%
Benefits	35,826	34,510	62,015	38,900	-37%
Operating	47,467	88,601	53,235	59,000	11%
Capital	622	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ 204,843	\$ 249,031	\$ 244,710	\$ 235,100	-4%
Risk Management					
Personnel					
Salaries	148,072	134,357	136,876	142,700	4%
Benefits	46,419	38,273	69,625	87,200	25%
Operating	1,547,342	1,640,894	1,629,064	1,445,300	-11%
Capital	-	-	1,000	-	100%
Other	1,442,291	332,687	-	-	0%
Total	\$ 3,184,124	\$ 2,146,211	\$ 1,836,565	\$ 1,675,200	-9%

Health Benefits

Personnel					
Salaries	71,006	67,967	68,808	71,600	4%
Benefits	17,993	19,219	17,211	13,400	-22%
Operating	3,675,791	3,725,617	4,092,110	4,084,100	0%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ 3,764,790	\$ 3,812,803	\$ 4,178,129	\$ 4,169,100	0%

TOTAL DEPARTMENT EXPENSES **\$ 7,153,757** **\$ 6,208,045** **\$ 6,259,404** **\$ 6,079,400** **-3%**

FUNDING SOURCES

	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE

Human Resources

General Fund

City Funds	204,843	249,031	244,710	235,100	-4%
Total General Fund	\$ 204,843	\$ 249,031	\$ 244,710	\$ 235,100	-4%

Risk Management

Risk Safety Fund

User Fees	3,184,124	2,146,211	1,836,565	1,675,200	-9%
Total Safety Fund	\$ 3,184,124	\$ 2,146,211	\$ 1,836,565	\$ 1,675,200	-9%

Health Benefits

Health Benefits Fund

User Fees	3,764,790	3,812,803	4,178,129	4,169,100	0%
Total Health Fund	\$ 3,764,790	\$ 3,812,803	\$ 4,178,129	\$ 4,169,100	0%

TOTAL DEPARTMENT FUNDING **\$ 7,153,757** **\$ 6,208,045** **\$ 6,259,404** **\$ 6,079,400** **-3%**

PERFORMANCE MEASURES

	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	FY 2014	FY 2015	FY 2016	FY 2016	FY 2017

Percent of employment requests processed within one week of request submittal	Not measured	Not measured	80%	83%	90
Percentage of new hires that complete probation within one year of hire	Not measured	Not measured	90%	84%	95
Number of Supervisor Roundtable Workshops presented	Not measured	4	4	3	4

Risk Safety	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Percentage of Employee Participation in Mandatory Safety and City-wide training	83%	90%	95%	95%	98%
Percentage of total accidents that were non-preventable	42%	60%	60%	66%	80%
Average days lost from Workers' Compensation injuries	Not measured	Not measured	2 days	1 day	2 days

Health Benefits	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Percentage of benefits completed through BenTek online Benefits Administration System during open enrollment	90%	95%	100%	92%	100%
Percentage of new hires who attend at least one meeting with Deferred Compensation Retirement Plan Counselor	Not measured	100%	100%	75%	100%
Percentage of participation in Personal Health Assessment by eligible employees	74%	85%	85%	78%	90%

FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Complete updates and revisions to all employee policies, including the Employee Service System Rules (ESSR), City's Disciplinary Policy and the Educational Reimbursement Policy.**

- GOAL 2: Develop a City-wide succession planning/career pathing program**

- GOAL 3: Acquire and implement a new time-keeping/payroll system and an online performance management tool.**

- GOAL 4: Promote a safe work environment for employees to thrive in while mitigating risk to the City.**

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

- GOAL 1: Ensure competitive pay & benefits for employees.**
 - Objective 1: Complete the comprehensive classification and compensation study.
STATUS: Completed (see above)
 - Objective 2: Cost estimates and options submitted for review.
STATUS: Completed First-Year Implementation.
 - Objective 3: New Pay Plan submitted with preliminary recommendations; currently under review and discussion.
STATUS: Completed
 - Objective 4: Successfully complete labor negotiations with Dunedin Firefighters and the IAFF for a new collective bargaining agreement.
STATUS: Completed

-
- GOAL 2: Develop effective performance measurement program, documentation, and training.**
Objective 1: Implement a formal merit increase/Cost of Living Adjustment (COLA) plan for all City employees.
STATUS: Completed
Objective 2: Ensure training of all supervisors in performance management.
STATUS: Completed
- GOAL 3: Continue to update the Employee System Service Rules (ESSR) and other personnel procedures and policies to ensure compliance with all applicable state and federal regulations.**
STATUS: In Progress
- GOAL 4: Update City's Disciplinary Policy.**
Objective 1: Complete City-wide training on the City's Discipline policy.
STATUS: Moved to FY 2017.
- GOAL 5: Work with Information Technology Services to explore and implement online tools for recruitment and performance management.**
Objective 1: Upgrade of Timekeeping/Payroll systems.
STATUS: Pending RFP process for a City Enterprise Resource Program (ERP)
Objective 2: Online Applicant Tracking software is in process of being implemented; online performance management system is pending RFP process for a City Enterprise Resource Program (ERP).
STATUS: Pending RFP process for a City Enterprise Resource Program (ERP).
- GOAL 6: Continue to develop and promote a comprehensive Employee Wellness program encompassing the physical, emotional, and financial well-being of City employees and their families.**
Objective 1: Complete formation of Wellness Program Committee.
STATUS: Moved to FY 2017.
Objective 2: Planning and development of wellness initiatives for the upcoming plan year.
STATUS: Implementation of the Vitality Wellness Program from Humana was implemented in October 2015.
- GOAL 7: Monitor Employee health center partnership; work with center personnel to increase employee utilization.**
STATUS: Funding for the Employee Health Center has been eliminated from the Health Benefits budget for FY 2017, primarily due of concerns over the continued financial feasibility of the Health Center for the City.
- GOAL 8: Develop and implement policy recommendations to comply with applicable legal requirements including health care reform.**
STATUS: Ongoing

GOAL 9: Work with Insurance Broker to ensure that insurance premium increases are kept to a minimum.

STATUS: Savings of more than 11%

GOAL 10: Promote a safe work environment for employees to thrive in while containing costs for the City.

Objective 1: Conduct quarterly Safety Committee and claims meetings.

STATUS: Ongoing

Objective 2: Monitor and control costs from liability and workers' compensation claims.

STATUS: Ongoing

Objective 3: Provide department/divisions with annual building inspection reports.

STATUS: Inspections completed in June 2016; pending compilation of final reports.

Objective 4: Coordinate and monitor Safety training to ensure that employees understand and follow safe work practices.

STATUS: Ongoing

Objective 5: Monitor and update risk management policies and procedures to ensure compliance with all applicable state and federal regulations.

STATUS: Ongoing

Objective 6: Implement a bi-annual actuarial review.

STATUS: Ongoing

DUNEDIN

Home of Honeymoon Island

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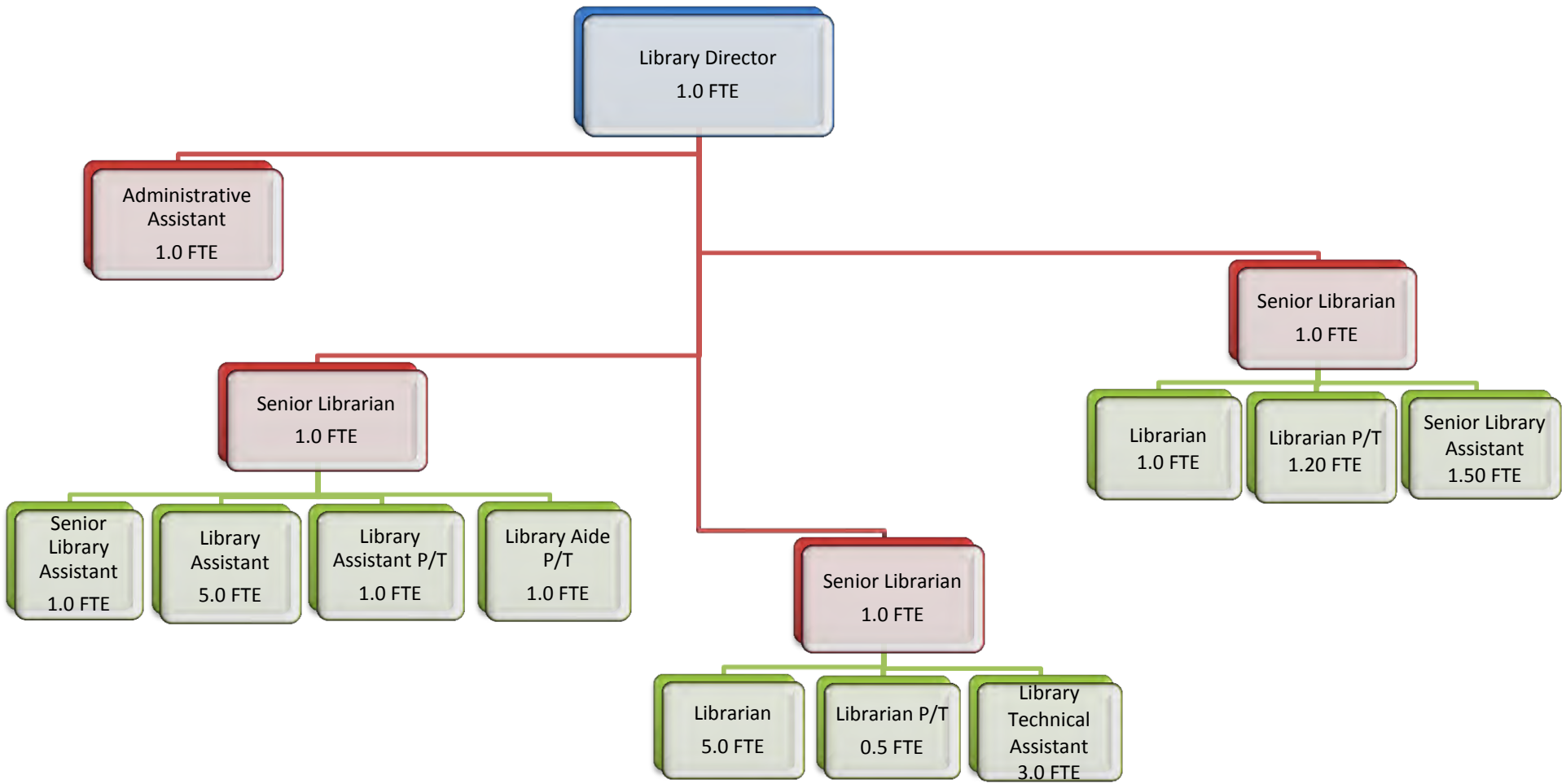


Home of Honeymoon Island

LIBRARY

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Library
25.2 FTE



Department Mission Statement

The mission of the Dunedin Public Library is to provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public service to the residents of Dunedin and the Pinellas Public Library Cooperative Area.

Current Services Summary

The Dunedin Public Library provides free access to materials, technology, and programming to residents of Dunedin and the Pinellas Public Library Cooperative Area. A robust collection of materials (Books, DVDs, Music CDs, Audio Books, and Online Resources), comprehensive reference service and free quality programming to children, teens and adults are core services to the community. The Library also plays a vital role in the community by providing free internet access and computer stations for public use. Access points with free WiFi are throughout the building. For homebound residents of Dunedin, delivery of books is available on a monthly basis. The Library provides services in-house at our Main and Branch Libraries along with online services through our Library website.

Budget Highlights, Service Changes and Proposed Efficiencies

The City's goal is to keep the Library budget sustainable. The increases in FY 2017 are focused on staffing, insurance and general inflation. In addition, there is a 2% increase in the materials budget as approved in the Library Strategic Plan. We will be using two bequests to supplement the materials budget in the amount of \$20,000. The books purchased with those funds will have a bookplate inside each book noting the donor. There is also an increase in the IT internal service fund charge as the Library has more than 80 computers. For FY 2017, Library staffing will remain the same as FY 2016.

The Library continually works hard to find efficiencies within the department budget identifying funding through grants, bequests, and donations to provide services for patrons. The Library applies each year for the E-rate grant which provides a reimbursement of 80% of the department's internet costs. The Library receives an annual trust dividend (\$2,000) from the Farrar Memorial Trust which is restricted for the acquisition of books on the topics of Health, Hobbies, and Handicrafts. Staff collaborates with area organizations and community partners to leverage resources for programming and Library enhancements. The Friends of the Library and the Dunedin Public Library Foundation, Inc. support the Library with volunteers, donations, and planned spending. Funding for all Library programs for kids, teens and adults comes from the Friends of the Library which is reflected in Library line items such as contract services, travel, and operating.

The Library receives funding from the Pinellas Public Library Cooperative depending on the yearly allocation from the State of Florida, and Pinellas County. As a member of the Cooperative, the Library benefits from group pricing on delivery services, the library online catalog, databases, and e-materials. The services are seamless to residents of Dunedin and the Pinellas Public Library area as they can use their card at any library in Pinellas County.

Operating increases in FY 2017 include the Citywide HVAC Replacement CIP project, which will replace one of the Library's units in FY 2017 (\$67,500) with the second following in FY 2018, and incremental increases in internal service fees and utilities.

DEPARTMENT PERSONNEL SUMMARY

	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Library	24.75	23.45	25.20	25.20	0.00
Total	24.75	23.45	25.20	25.20	0.00

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	1,007,889	1,019,142	1,113,372	1,119,300	1%
Benefits	325,033	324,500	371,556	392,700	6%
Operating	486,693	569,453	585,474	673,300	15%
Capital	205,586	220,252	206,942	209,000	1%
Other	-	-	-	-	0%
Total	\$2,025,201	\$2,133,347	\$2,277,344	\$2,394,300	5%

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Library					
Personnel					
Salaries	741,167	770,690	1,113,372	1,119,300	1%
Benefits	252,917	253,410	371,556	392,700	6%
Operating	486,693	553,434	585,474	673,300	15%
Capital	205,586	220,252	206,942	209,000	1%
Other	-	-	-	-	0%
Total	\$ 1,686,363	\$ 1,797,786	\$ 2,277,344	\$ 2,394,300	5%
Library Cooperative					
Personnel					
Salaries	266,722	248,452	-	-	0%
Benefits	72,116	71,090	-	-	0%
Operating	-	16,019	-	-	0%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ 338,838	\$ 335,561	\$ -	\$ -	0%
TOTAL DEPARTMENT EXPENSES	\$ 2,025,201	\$ 2,133,347	\$ 2,277,344	\$ 2,394,300	5%

Major Operating (\$25,000 or more)

IT Services Internal Service Fee	\$ 202,900	General Fund
HVAC Repair/Replacement	\$ 67,500	General Fund

Major Capital (\$25,000 or more)

Library Materials (Books/CDs/DVDs)	\$ 198,500	General Fund
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	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
Fines/Fees	59,977	62,592	66,450	60,500	-9%
Intergovernmental	-	-	355,000	344,000	-3%
City Funds	1,591,084	\$ 1,619,432	\$ 1,802,644	\$ 1,961,500	9%
Donations	35,302	115,762	53,250	28,300	-47%
Total General Fund	\$ 1,686,363	\$ 1,797,786	\$ 2,277,344	\$ 2,394,300	5%
Library Cooperative Fund					
Intergovernmental	338,838	335,561	-	-	0%
Total Library Coop. Fund	\$ 338,838	\$ 335,561	\$ -	\$ -	0%
TOTAL DEPARTMENT FUNDING	\$ 2,025,201	\$ 2,133,347	\$ 2,277,344	\$ 2,394,300	5%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Annual circulation of materials	549,885	543,419	560,000	534,875	561,000
Programming attendance (adults, teens, kids)	35,396	36,204	39,500	35,922	40,000
Annual door count	305,148	402,315	310,000	389,898	407,000
Computer/Wireless device usage	85,020	67,657	80,000	77,360	82,000

FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Complete and update the Library Strategic Plan.
- GOAL 2:** Create and collaborate on "maker" spaces for the community.
- GOAL 3:** Assess current building and plan for renovation or repurposing as outlined in Strategic Plan and Capital Improvement Plan.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

GOAL 1: Create spaces that foster a “maker” environment.

Objective 1: Utilize new technologies such as a 3-D printer and digitizer.

STATUS: The Library Foundation purchased a 3-D printer and digitizer for the Library. Staff has learned to use the items and we have started programs focusing on learning how to 3D print. We have also set up on our website a means for patrons to submit 3D printing projects and we will print them for a nominal fee.

Objective 2: Ensure that “making” leads to lifelong learning.

STATUS: Programs focusing on "making" has included kid, teen, and adult programming. Our goal is to encourage creativity and education with these "making" programs.

Objective 3: Combine traditional handicrafts with technology.

STATUS: Our focus is not solely on technology. We have started a yarn lovers club, along with ukulele workshops. Handicrafts such as beading, quilting and gardening are all classes we promote to enhance lifelong learning.

GOAL 2: Expand usage of digital content.

Objective 1: Promote our current digital content i.e. e-books, e-magazines, e-audiobooks and databases.

STATUS: We have created an e-sources brochure to showcase all our digital resources. In addition, we have 2 webpages dedicated to promoting and accessing our online resources. We have done technology classes to showcase the products we subscribe to as a means to educate our patrons on what is available. Lastly, Youth Services staff visit our local schools to promote these items.

Objective 2: Increase digital content collection.

STATUS: Additional funding from the materials budget has been allocated for e-resources such as databases and electronic books and audiobooks.

GOAL 3: To provide residents with a full staff of library personnel dedicated to superior customer service, innovation, and creativity.

Objective 1: Hire and retain the highest caliber of library professional and paraprofessional staff.

STATUS: We were able to promote two paraprofessional staff members from part-time to full-time in the this past fiscal year. We continue to support our staff, and for future hires, we make sure to select the best.

Objective 2: Increase growth opportunities for staff through workshops, training, and webinars.

STATUS: Staff have attended local workshops and trainings. With the adoption of a new Library on-line system countywide, staff have attended numerous trainings to learn the new system. In addition, 5 staff members attended the annual Florida Library Association Conference, 2 staff members attended the Public Library Association Conference (paid for by the Friends of the Library) and 4 staff members attended the annual American Library Association conference which was in Orlando, FL this year.

GOAL 4: To partner with area organizations and apply for grants to leverage resources.

Objective 1: Utilize GrantFinder to identify additional grants to enhance library services.

STATUS: We have used GrantFinder and other resources to identify grants to enhance library services. We have applied for E-rate, a Florida Humanities Council grant, Dollar General grant and an American Library Association grant.

Objective 2: Collaborate with the Historical Museum, Fine Art Center, and local organizations for programming opportunities.

STATUS: The Library has collaborated with the Historical Museum, the Fine Art Center, the Community Garden, and many, many other local organizations to create programming for our patrons. In addition, we are working with the Historical Museum to digitize the Dunedin Times newspaper which should be completed in Fall 2016 and made available to all patrons.

GOAL 5: To maintain and enhance a welcoming, comfortable, accessible, and safe facility.

Objective 1: To evaluate Library facility and grounds routinely with an emphasis on scheduled preventative maintenance.

STATUS: We continually work with our Facilities and Parks Departments to evaluate our Library facility and grounds. Parks has done tree-trimming around the building and Facilities helps with the general upkeep.

Objective 2: Review the Library's compliance with ADA requirements annually to ensure access

STATUS: We strive to make our building accessible to everyone. With our Library Strategic Plan update, we hope to identify additional ways to help serve those with disabilities.

Objective 3: Evaluate Main and Branch Library operating hours, and assess the need for additional staff if expanded hours required.

STATUS: Staff continually receives feedback from patrons on our operating hours and services offered at the Library. In the planning process for our updated Strategic Plan, we will address these items in our survey and discussions.

Objective 4: Regularly review and update safety, security, and emergency policies and procedures.

STATUS: The Library updated our Natural Disaster Plan. In addition, staff takes quarterly safety courses and the majority of the staff received First Aid/CPR training. In addition, staff just completed Fire Extinguisher training.

DUNEDIN

Home of Honeymoon Island

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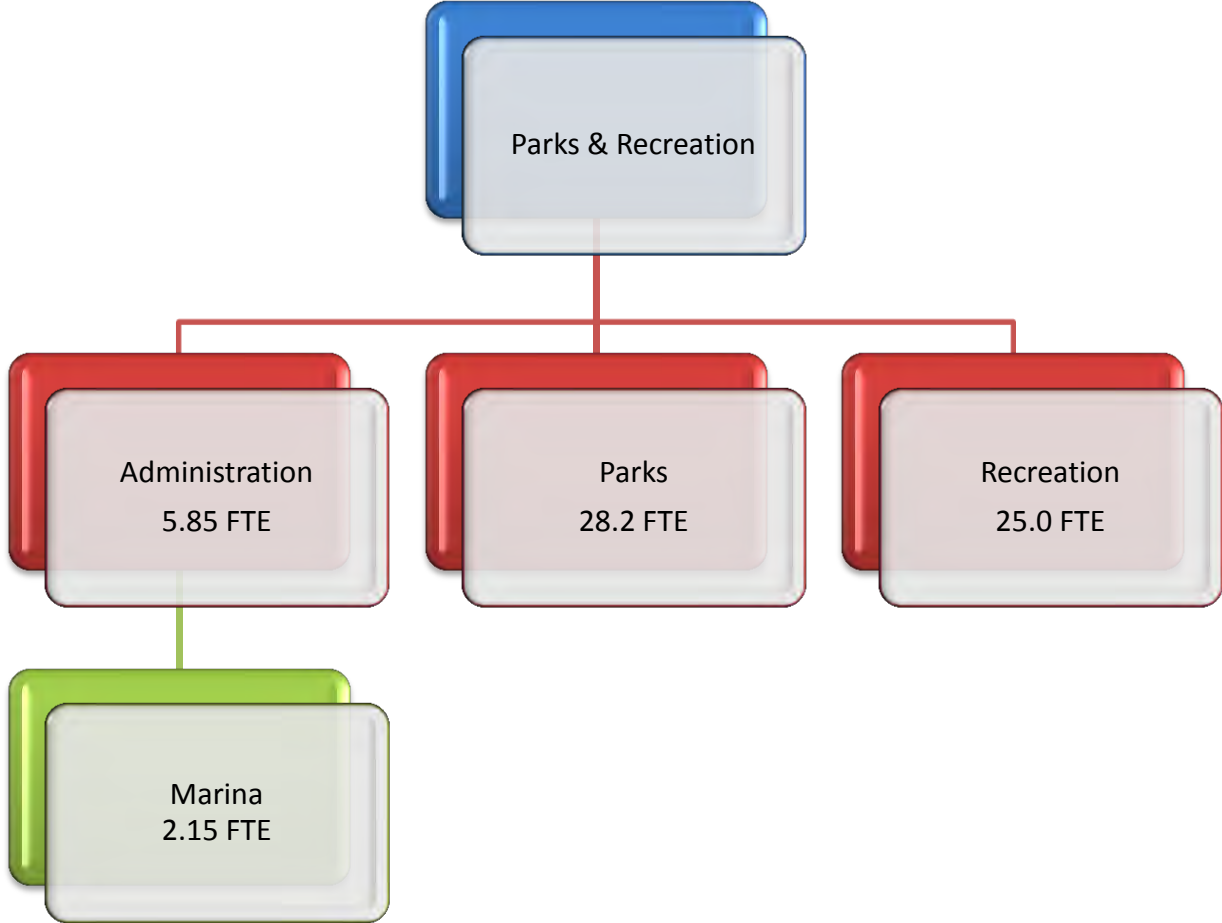


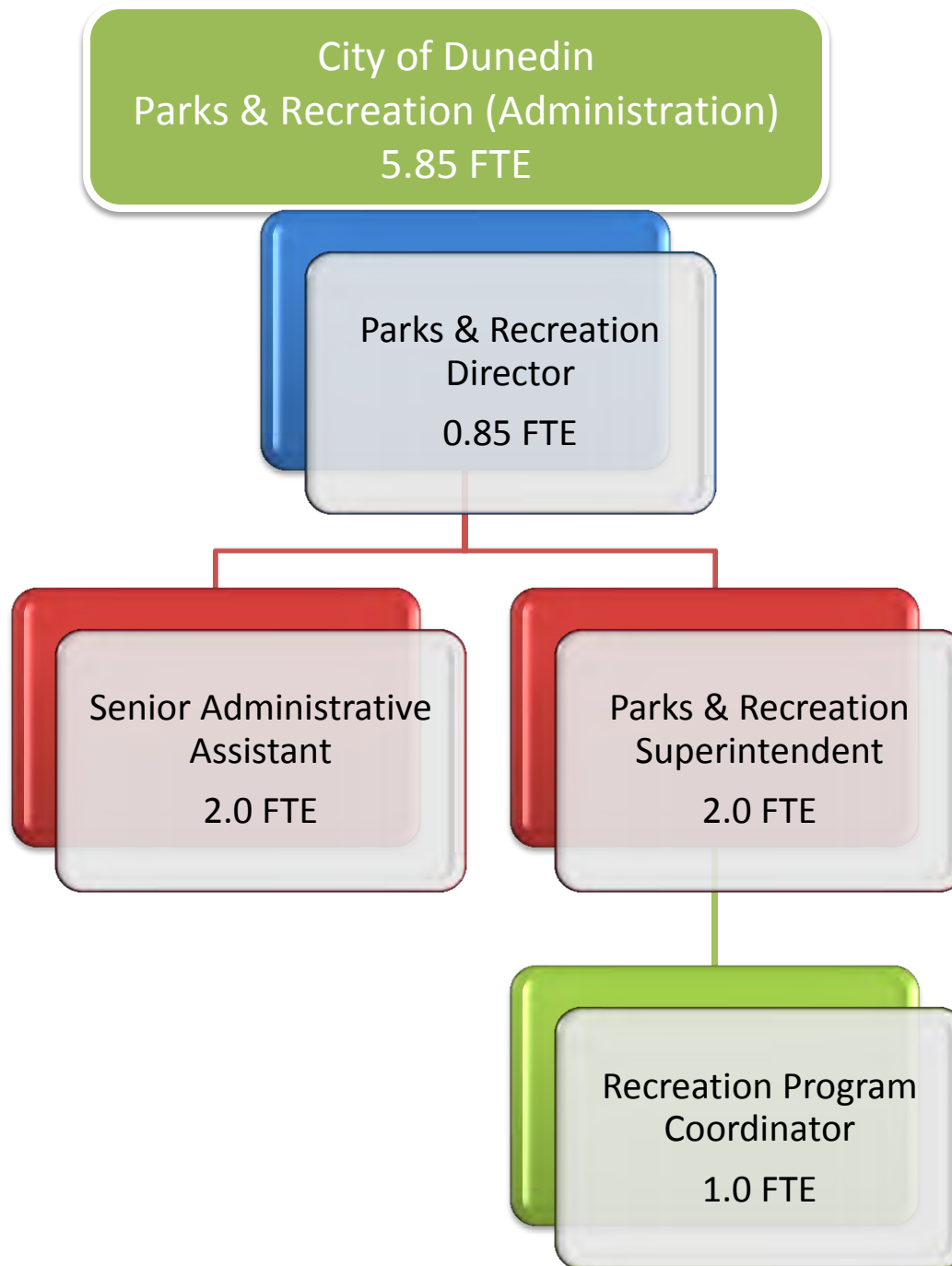
Home of Honeymoon Island

PARKS & RECREATION

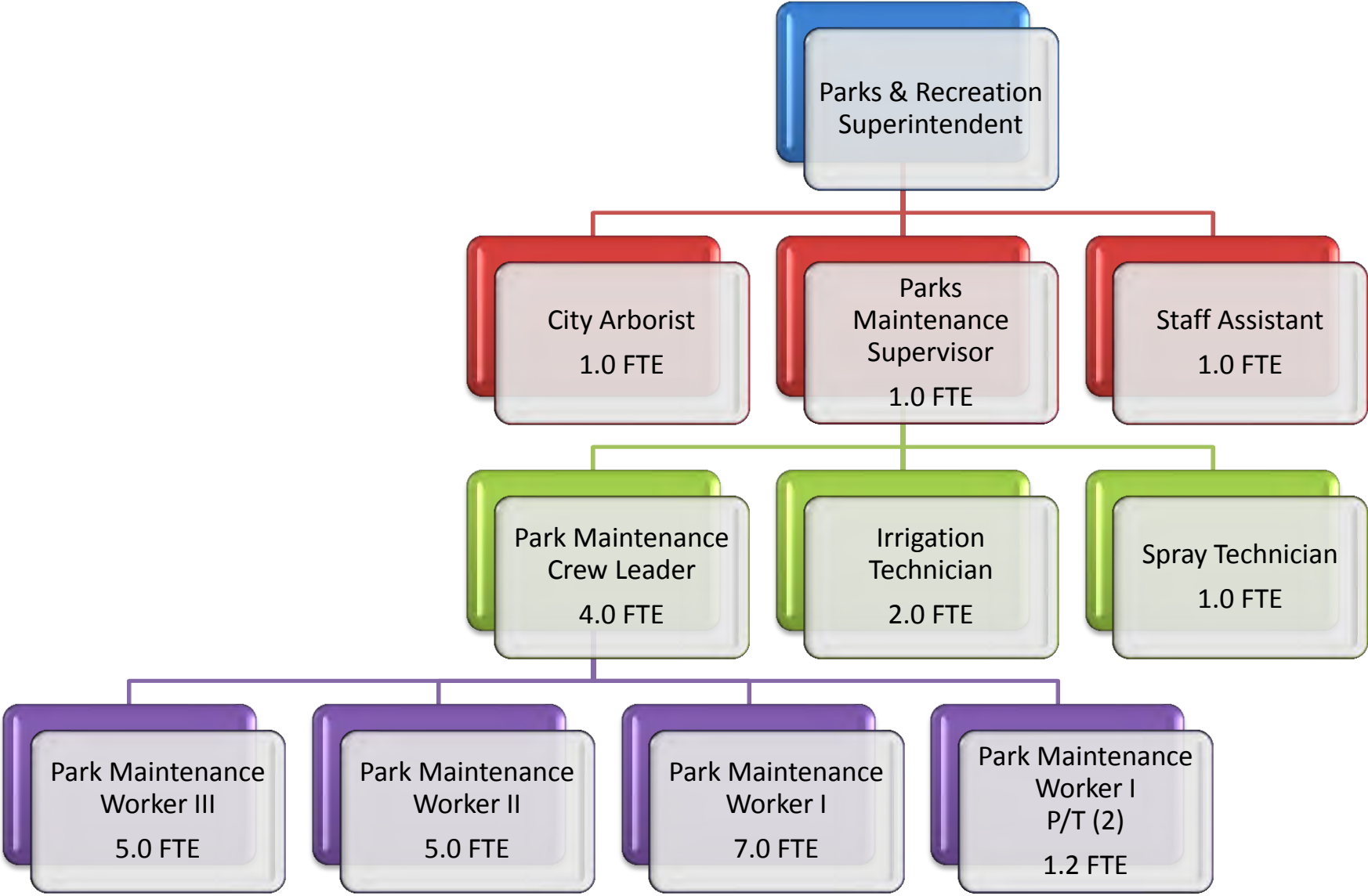
*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Parks & Recreation
61.2





City of Dunedin
Parks & Recreation (Parks)
28.2 FTE



City of Dunedin
Parks & Recreation (Recreation)
25.0 FTE

Parks & Recreation
Superintendent

Recreation Program
Coordinator
5.0 FTE

Recreation Program
Specialist
2.0 FTE

Special Events
Coordinator
1.0 FTE

Recreation
Leader III
4.0 FTE

Recreation
Leader II
11.0 FTE

Park
Maintenance
Worker III
1.0 FTE

Senior
Technical
Assistant
1.0 FTE

City of Dunedin
Parks & Recreation (Marina)
2.15 FTE

Parks & Recreation
Director
0.15 FTE

Harbormaster
1.0 FTE

Marine
Maintenance
Technician
1.0 FTE

Department Mission Statement

To enhance the quality of life and create memorable experiences by connecting the community through parks, recreation, and culture.

Current Services Summary

The Parks & Recreation Department provides for the planning, oversight, and maintenance of all park facilities, recreation complexes and programs, aquatic complex, and nature center. Parks & Recreation staff organize and/or provide logistical support for over sixty (60) community special events annually. Administration staff also provide for oversight of the Dunedin Marina, Dunedin Stirling Links, and Florida Auto Exchange Stadium operations.

The Parks Division provides landscape and grounds maintenance for thirty (30) parks, athletic complexes, and twelve (12) public playgrounds along with a dog park, cemetery and the Dunedin Causeway beach. Staff maintains and develops all park infrastructure including landscaping, shelters, fencing, trails, boardwalks, irrigation systems, etc. Staff plans for all park development and design.

The Recreation Division provides a variety of year-round programs, special events and activities for the community at the Dunedin Community Center, Martin Luther King Jr. Recreation Center, Hale Senior Activity Center, Highlander Pool, and three (3) athletic complexes. Before and After School care is provided at San Jose Elementary, Dunedin Elementary and Garrison Jones Elementary schools.

Dunedin Stirling Links provides a full-service golfing operation on 26 acres, with an 18-hole par 3 course, driving range, putting green, chipping range, foot golf, and golf cart fleet. It is open to the general public for open play, instruction, lessons, tournaments, and league play. It also offers the sale of food and beverage and golf-replated merchandise. The operation of the Stirling Links Golf Course provides City residents and visitors quality of life and recreation without cost to our City's tax payers. Billy Casper Golf (BCG), a private management company, began managing Dunedin Stirling Links on April 1, 2010, the agreement is for ten years expiring on March 31, 2020.

The Dunedin Marina provides for the rental of 187 wet slips (171 recreational, 10 commercial, and 6 transient), a boat ramp, fish market/restaurant, and home to several boating groups and associations: The Windlasses, Dunedin Youth Sailing Association, City sailing camps, Coast Guard Auxiliary, and Dunedin Boat Club. Operations include collecting rent, enforcement of all marina rules and regulations, dock and boat inspections for compliance and safety, necessary repairs, service of delinquent accounts, monitoring and regulating boat ramp usage, rendering emergency assistance, and providing information to the public. The operation of the City Marina provides City residents and visitors quality of life and recreation through a well maintained and affordable City-run Marina.

The Toronto Blue Jays continue to manage, operate, and maintain the facilities at both the Florida Auto Exchange Stadium and the Englebert Complex. Parks Division staff provides in-kind maintenance prior to Spring Training each year. Work includes pressure washing, painting, and repair and replacement of field lights. Parks staff also provides custodial services during and after Spring Training games. The Stadium Fund was established in FY 1990 as a mechanism to accurately monitor the revenues, expenses, and debt service payments associated with Dunedin Stadium expansion and operations.

Budget Highlights, Service Changes and Proposed Efficiencies

Many of the capital projects previously funded by the Penny Fund have been reallocated to the Parks & Recreation General Fund operating budget. One Park Service Worker III position has been reallocated from the Parks Division to the Recreation Division.

Operating and capital increases include special events barricade and a trailer to accommodate our expanding special events, especially the street parades and the spectator safety.

Within the golf course cost center, revenues are not projected to reach the revenue sharing thresholds as provided for in the agreement with Billy Casper Golf (BCG). The City Commission waived the license fee of \$25,000 per year for two years beginning April 1, 2015 through March 30, 2017. There are no City operational costs in this budget. BCG, the City's private management company, is responsible for all operational costs and revenues. The capital contribution for year seven is projected to be \$8,000.

The Dunedin Marina is an enterprise with funding for all operating and capital expenditures provided through user fees. Slip rentals fees are divided into Part A (which provide for operating expenses) and Part B (which fund capital expenditures). In FY 2016, Part B rental fees were increased providing for \$200,000 per year from slip rent revenue to be transferred to capital projects, such as Marina dredging event scheduled for FY 2019.

The Boat ramp launch fees are scheduled to increase due to a new lease agreement with the Church of the Good Shepherd. The City entered into an agreement with the Church of the Good Shepherd to utilize their parking lot on weekends and legal holidays for boat trailer parking. The City pays \$4,200 per year to the Church of the Good Shepherd; the increase in boat ramp launch fees will cover the cost of the license fees.

The Stadium budget is consistent with previous years and again we are requesting staff take overtime for Spring Training stadium cleaning instead of comp time due to Parks workload, especially during the month of March. Professional Services was increased due to hiring consultants to assist with retaining the Blue Jays in Dunedin. This budget also follows the terms and conditions associated with the Blue Jays License Agreement.

Contributions from the State of Florida continue through 2021 and are used to pay debt service related to the construction of the existing Stadium. As of February 2016, the Tourist Development Council (TDC) funds from Pinellas County have been satisfied. The primary sources of revenue to the City for FY 2017 are a percentage of ticket sales, food and beverage concession sales, parking fees, name rights sponsorship fees, and an annual License Agreement payment during the Toronto Blue Jays Spring Training Season. FY 2017 is the final year of the fifteen-year agreement. The agreement also specifies the Blue Jays have two 5-year options for renewal.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHG
Administration	5.85	5.85	5.85	5.85	0.00
Parks	23.75	27.69	28.00	28.20	0.20
Recreation	23.00	23.00	23.32	25.00	1.68
Golf Course	0.00	0.00	0.00	0.00	0.00
Marina	2.15	2.15	2.15	2.15	0.00
Stadium	0.00	0.00	0.00	0.00	0.00
Total	54.75	58.69	59.32	61.20	1.88

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHG
Personnel					
Salaries	2,622,987	2,766,128	2,974,755	3,052,800	3%
Benefits	934,274	978,752	1,032,409	1,044,600	1%
Operating	2,986,984	3,277,442	3,385,976	3,581,800	6%
Capital	511,472	368,979	196,315	466,900	138%
Other	2,401,038	9,121,110	1,311,319	1,078,700	-18%
Total	\$9,456,755	\$16,512,411	\$8,900,774	\$9,224,800	4%

Major Operating (\$25,000 or more)

Information Technology ISF	\$192,000	General Fund
Facilities Maintenance ISF	\$544,900	General Fund
Electricity	\$306,000	General Fund
Custodial Services ISF	\$152,500	General Fund
Landscaping Contractual Services	\$40,000	General Fund
Invasive Species Removal	\$35,000	General Fund
Palm Tree Pruning	\$40,000	General Fund
Water, Sewer, Sanitation	\$116,400	General Fund
Consulting Services	\$60,000	Stadium Fund
Property Taxes	\$86,600	Stadium Fund
Contracted Instructors	\$213,500	General Fund

Major Capital (\$25,000 or more)

Marina Boat Ramp Refurbishment	\$40,000	Marina Fund
Marina Dredging Planning	\$37,500	Marina Fund
Trail Renovations CIP	\$50,000	Penny Fund
Bridges and Boardwalks CIP	\$50,000	Penny Fund
Outdoor Fitness Equipment CIP	\$25,000	Penny Fund
Park Amenities CIP	\$30,000	General Fund
Playground Equipment Replacement CIP	\$75,000	Penny Fund
Marina Pier Refurbishment	\$106,000	General Fund
Athletic Bleacher Replacement	\$45,000	General Fund
Grandstand Structural Repair CIP	\$96,500	Stadium Fund
Sprayground Resurfacing	\$30,000	General Fund

DEPARTMENT EXPENDITURE SUMMARY BY DIVISION

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHG
Administration					
Personnel					
Salaries	364,674	371,568	382,605	397,700	4%
Benefits	103,645	101,405	113,045	108,100	-4%
Operating	58,220	52,592	69,478	62,200	-10%
Capital	-	-	-	-	0%
Other	-	86,973	-	-	0%
Total	\$ 526,539	\$ 612,538	\$ 565,128	\$ 568,000	1%
Parks					
Personnel					
Salaries	941,810	1,039,180	1,125,869	1,067,600	-5%
Benefits	366,630	424,550	474,653	479,500	1%
Operating	953,454	1,010,690	982,666	1,068,200	9%
Capital	297,864	140,803	165,000	372,700	126%
Other	13,101	44,105	10,000	10,000	0%
Total	\$ 2,572,859	\$ 2,659,328	\$ 2,758,188	\$ 2,998,000	9%
Recreation					
Personnel					
Salaries	1,161,127	1,194,804	1,294,545	1,408,500	9%
Benefits	410,762	398,091	393,726	401,900	2%
Operating	1,396,281	1,440,225	1,528,956	1,632,600	7%
Capital	206,354	39,975	31,315	56,700	81%
Other	722,433	7,725,425	543,412	652,600	20%
Total	\$ 3,896,957	\$ 10,798,520	\$ 3,791,954	\$ 4,152,300	10%

Recreation Division by Cost Center

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHG
Aquatics					
Personnel					
Salaries	145,882	143,654	154,183	200,500	230%
Benefits	30,299	32,512	26,797	26,000	197%
Operating	119,624	103,861	142,786	154,700	208%
Capital	173,442	14,873	7,115	30,300	526%
Other	-	-	-	-	0%
	\$ 469,247	\$ 294,900	\$ 330,881	\$ 411,500	224%

Athletics	Personnel					
	Salaries	116,320	101,612	95,420	108,600	14%
	Benefits	31,009	28,765	25,166	24,300	-3%
	Operating	100,174	81,050	85,021	91,500	8%
	Capital	9,110	2,169	3,400	4,000	18%
	Other	-	-	-	-	0%
		\$ 256,613	\$ 213,596	\$ 209,007	\$ 228,400	9%
Community Ctr.	Personnel					
	Salaries	276,032	272,765	331,300	326,400	-1%
	Benefits	115,238	112,615	124,158	128,600	4%
	Operating	598,959	573,864	564,026	619,600	10%
	Capital	5,965	15,499	20,800	14,500	-30%
	Other	722,433	7,725,425	543,412	652,600	20%
		\$ 1,718,627	\$ 8,700,168	\$ 1,583,696	\$ 1,741,700	10%
MLK Ctr.	Personnel					
	Salaries	125,222	128,134	138,630	155,800	12%
	Benefits	53,712	56,901	69,382	62,900	-9%
	Operating	226,413	229,639	225,783	231,800	3%
	Capital	17,837	4,145	-	-	0%
	Other	-	-	-	-	0%
		\$ 423,184	\$ 418,819	\$ 433,795	\$ 450,500	4%
Hale Activity Ctr.	Personnel					
	Salaries	114,440	113,522	108,792	128,800	18%
	Benefits	55,765	34,568	33,256	33,800	2%
	Operating	187,492	213,672	206,979	210,900	2%
	Capital	-	-	-	-	0%
	Other	-	-	-	-	0%
		\$ 357,697	\$ 361,762	\$ 349,027	\$ 373,500	7%
Nature Ctr.	Personnel					
	Salaries	24,346	11,057	30,970	28,100	-9%
	Benefits	6,952	1,528	3,001	3,200	7%
	Operating	25,526	26,376	29,687	29,500	-1%
	Capital	-	-	-	-	100%
	Other	-	-	-	-	0%
		\$ 56,824	\$ 38,961	\$ 63,658	\$ 60,800	-4%
Registration	Personnel					
	Salaries	91,358	72,641	75,199	84,800	13%
	Benefits	37,109	27,566	30,229	32,700	8%
	Operating	48,551	55,645	85,938	75,700	-12%
	Capital	-	-	-	1,900	100%
	Other	-	-	-	-	0%
		\$ 177,018	\$ 155,852	\$ 191,366	\$ 195,100	2%

Special Events	Personnel					
	Salaries	38,596	89,850	99,312	103,300	4%
	Benefits	12,203	33,667	23,330	22,300	-4%
	Operating	65,754	95,346	109,758	128,300	17%
	Capital	-	3,289	-	6,000	0%
	Other	-	-	-	-	0%
		\$ 116,553	\$ 222,152	\$ 232,400	\$ 259,900	12%
Youth Services	Personnel					
	Salaries	228,931	261,569	260,739	272,200	4%
	Benefits	68,475	69,969	58,407	68,100	17%
	Operating	58,841	60,772	78,978	90,600	15%
	Capital	-	-	-	-	0%
	Other	-	-	-	-	0%
		\$ 356,247	\$ 392,310	\$ 398,124	\$ 430,900	8%

Golf Course

Personnel	Salaries	-	-	-	-	0%
	Benefits	-	-	-	-	0%
	Operating	7,255	10,950	8,000	8,000	0%
	Capital	-	-	-	-	0%
	Other	-	-	-	-	0%
	Total		\$ 7,255	\$ 10,950	\$ 8,000	\$ 8,000

Marina

Personnel	Salaries	131,714	133,342	141,236	145,300	3%
	Benefits	45,885	46,959	48,857	49,800	2%
	Operating	118,203	129,250	114,193	149,000	30%
	Capital	-	188,201	-	37,500	100%
	Other	30,500	-	-	-	0%
	Total	Total	\$ 326,302	\$ 497,752	\$ 304,286	\$ 381,600

Dunedin Fine Arts Center

Personnel	Salaries	-	-	-	-	0%
	Benefits	-	-	-	-	0%
	Operating	118,811	90,278	86,861	73,900	-15%
	Capital	7,254	-	-	-	0%
	Other	507,254	-	-	-	0%
	Total	Total	\$ 633,319	\$ 90,278	\$ 86,861	\$ 73,900

Dunedin Historical Museum

Personnel						
Salaries		-	-	-	-	0%
Benefits		-	-	-	-	0%
Operating		36,488	23,870	22,967	23,500	2%
Capital		-	-	-	-	0%
Other		-	-	-	-	0%
Total	Total	\$ 36,488	\$ 23,870	\$ 22,967	\$ 23,500	2%

Stadium

Personnel						
Salaries		23,662	27,234	30,500	33,700	10%
Benefits		7,352	7,747	2,128	5,300	149%
Operating		298,272	519,587	572,855	564,400	-1%
Other		-	-	-	-	0%
Other		1,127,750	1,264,607	757,907	416,100	-45%
Total	Total	\$ 1,457,036	\$ 1,819,175	\$ 1,363,390	\$ 1,019,500	-25%

TOTAL DEPARTMENT EXPENSES **\$ 9,456,755** **\$ 16,512,411** **\$ 8,900,774** **\$ 9,224,800** **4%**

FUNDING SOURCES

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHG
General Fund					
Grants	24,513	51,558	14,000	14,000	0%
User Fees	1,386,510	1,492,654	1,378,000	1,389,000	1%
Special Events	137,807	128,270	140,000	130,000	-7%
Contributions	104	46,300	-	63,000	0%
Adopt-A-Tree	3,850	1,200	1,000	-	-100%
Golf Course Capital Contrib.	6,564	6,401	7,000	7,000	0%
City Funds	4,919,360	5,054,353	5,017,686	5,348,100	7%
Total General Fund	6,478,708	6,780,736	6,557,686	6,951,100	6%
Penny Fund					
City Funds	\$ 925,160	\$ 7,649,607	\$ 675,412	\$ 872,600	29%
Total Penny Fund	\$ 925,160	\$ 7,649,607	\$ 675,412	\$ 872,600	29%
Parks/Rec. Capital Fund					
City Funds	300,049	27,000	-	-	0%
Total Capital Fund	\$ 300,049	\$ 27,000	\$ -	\$ -	0%
Marina Fund					
User Fees	295,802	497,752	304,286	381,600	25%
Total Marina Fund	\$ 295,802	\$ 497,752	\$ 304,286	\$ 381,600	25%

Stadium Fund					
Grants	797,984	797,984	797,984	500,004	-37%
User Fees	326,493	322,045	326,000	321,000	-2%
Misc. Revenue	13,199	33,653	27,406	31,496	15%
Other/Transfer	319,360	403,634	212,000	167,000	-21%
Revenue Bonds	-	-	-	-	0%
Total Stadium Fund	\$ 1,457,036	\$ 1,557,316	\$ 1,363,390	\$ 1,019,500	-25%

TOTAL DEPARTMENT FUNDING \$ 9,456,755 \$ 16,512,411 \$ 8,900,774 \$ 9,224,800 4%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Number of recreation identification cards purchased	3,314	3,977	3,530	3,500	3,500
Annual attendance at Community Center Fitness Room	37,818	39,404	38,300	40,376	40,000
Annual shelter reservations (includes Highlander Park sprayground, Waever Park, and Edgewater Park)	694	747	650	702	700
Transient slip rentals	280	280	300	267	285
Resident boat ramp use	1240	1300	1375	1351	1320
Non-resident boat ramp use	140	140	200	187	140

FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Expand the use of technological resources to increase efficiency and productivity.**
- Objective 1: Perform RecTrac Activity module training at each recreation center so that staff can maintain the registration database in their own areas.
 - Objective 2: Implement the RecTrac software upgrade and subsequent employee training.
 - Objective 3: Implement the new card swipe RecTrac system at each recreation center and Highlander Pool.
 - Objective 4: Complete the conversion of the Special Event application process to an online application and review.
- GOAL 2: Employ a variety of programs and techniques to expand community outreach and engagement.**
- Objective 1: Examine and redesign the department webpages to increase user navigation.
 - Objective 2: Develop specialized marketing strategies for specific programs / initiatives depending on the target audience.
 - Objective 3: Expand community awareness of Parks & Recreation as a provider of fitness and wellness opportunities for all ages.
 - Objective 4: Implement a variety of free classes and promotional items during Parks & Recreation week in July to encourage new participants to try classes and experience our facilities.

- GOAL 3: Supplement the fiscal resources of the department through new revenue sources and partnerships.**
- Objective 1: Develop an internship manual and program giving college students and opportunity for work experience in the field of parks and recreation.
 - Objective 2: Develop an agreement retaining the Toronto Blue Jays in Dunedin for Spring Training/Minor League baseball for an additional 25 to 30 years.
 - Objective 3: Increase the occupancy rate of the Dunedin Marina to 90%.
- GOAL 4: Ensure programs and facilities are current, meet the standards of quality, and meet the wants and needs of the community.**
- Objective 1: Increase the City's tree canopy through organized efforts to plant a variety of shade trees.
 - Objective 2: Implement the First Tee program with Billy Casper Golf at the Dunedin Stirling Links golf course.
 - Objective 3: Offer a variety of community wellness challenges throughout the year to encourage healthy and active lifestyles.
 - Objective 4: Develop at least one additional off-shoot program to compliment / expand the After School Program experience.
 - Objective 5: Research the opportunity for additional outreach nature programming opportunities to be conducted throughout the school year.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

- GOAL 1: Expand the use of technological resources to increase efficiency and productivity.**
- Objective 1: Parks to purchase a tablet and applications to conduct park safety and playground inspections by 2/1/2016.
 - STATUS: Staff has developed an "in-house" application to keep electronic records.
 - Objective 2: Recreation to purchase tablets for the use in special events and in each center for portable information access by 9/30/2016.
 - STATUS: Special events has purchased a laptop, Hale Center has a tablet, and other centers are on hold until the Rectrac upgrade for next year.
 - Objective 3: Review online signature policies with the City Attorney and establish procedures for online shelter reservations by 3/30/2016.
 - STATUS: City attorney advised no waiver signed online at this time.
 - Objective 4: All recreation centers to implement the Facility Reservation module for all programming by 3/30/2016.
 - STATUS: Completed.
- GOAL 2: Expand and utilize new promotional opportunities to increase community awareness, outreach, and attract new users.**
- Objective 1: Establish a Marketing Committee to develop a marketing matrix by 8/1/2015 and to implement a schedule of distribution by 1/30/2016.
 - STATUS: Completed.

Objective 2: Create a Parks & Recreation welcome packet for new residents and deliver to realtors, Chamber of Commerce, and Homeowners Associations by 9/30/2016.

STATUS: The marketing committee is currently reviewing best strategies to connect with new residents.

Objective 3: Each center to create an incentive or promotional opportunity to bring in new customers to the facility by 2/1/2016.

STATUS: Complete.

GOAL 3: Supplement the fiscal resources of the department through new revenue sources and partnerships.

Objective 1: Have a dedicated person or contractual employee to research potential grant opportunities for unfunded projects and to assist with grant administration.

STATUS: Completed.

Objective 2: Develop a department-wide sponsorship package which would encompass all event and program sponsor opportunities by 6/1/2016.

STATUS: Completed.

GOAL 4: Ensure staff is qualified, adequately trained, and demonstrates the desired behavior and attitudes for the successful operation of the department.

Objective 1: Revise the employee manual by January 2016 to include additional information, goals, and expectations of the department.

STATUS: Completed.

Objective 2: Implement an employee orientation program for all new hires including site visits to each recreation center and major parks by February 2016.

STATUS: Completed.

GOAL 5: Ensure we are meeting the recreational wants and needs of the community.

Objective 1: Add questions to registration forms, comment boxes, or satisfaction surveys by 1/30/2016 to determine what programs or services our existing users would like to see offered.

STATUS: Completed.

Objective 2: Add a feature to the website that asks what programs or services our residents would like to see offered by 10/30/2015.

STATUS: Completed.

Objective 3: Add at least one specialized enrichment activity for preschool, teen and tween and therapeutic recreation by 5/1/2016.

STATUS: Completed.

Objective 4: Offer at least one swimming and one fitness program at offsite locations in the community by 8/1/2016.

STATUS: Completed.

GOAL 6: Preserve City assets.

- Objective 1: To administer the Dunedin Stirling Links agreement with BCG and the City of Dunedin by monitoring adherence to the agreement terms and conditions.
STATUS: Completed.
- Objective 2: Replacement of "A" dock at the Dunedin Marina.
STATUS: This project is in the process of preparing a bid specification packet.
- Objective 3: Upgrade of electrical on "A" dock at Dunedin Marina.
STATUS: This project is in progress.
- Objective 4: Continue to implement general capital repairs as outlined in the Capital Improvement Projects Plan for both Dunedin Stadium and Englebert Recreation Complex.
STATUS: Completed.

GOAL 7: Enhance customer service and communication at the Marina.

- Objective 1: Write a newsletter and publish it three times a year to better communicate information to the Marina slip renters.
STATUS: Newsletter has been established and slip renters have received three mailings.

GOAL 8: Promote Economic Development.

- Objective 1: Continue to work towards retaining the Toronto Blue Jays in Dunedin for Spring Training/Minor League baseball for an additional 25 to 30 years.
STATUS: Negotiations are ongoing.

DUNEDIN

Home of Honeymoon Island

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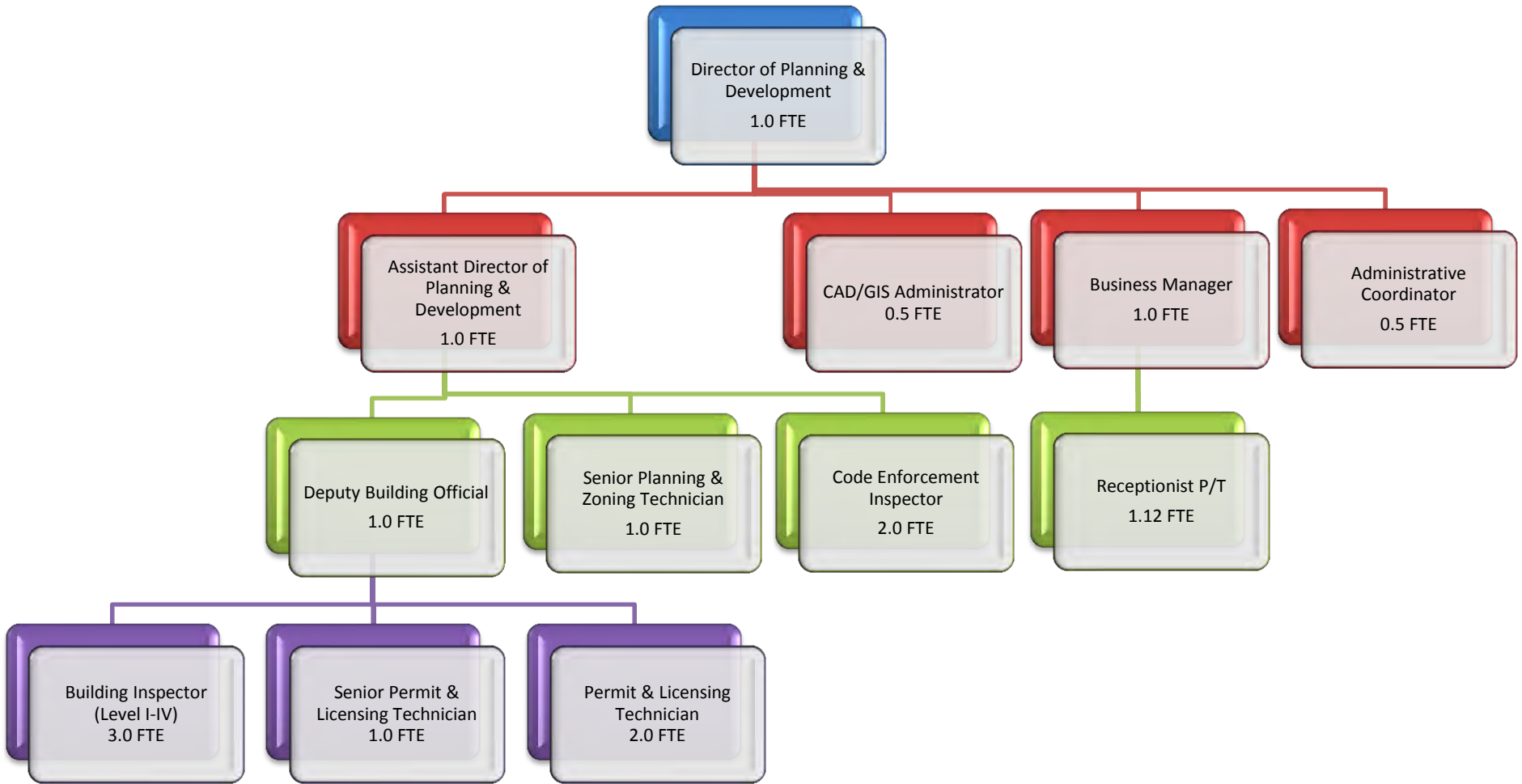


Home of Honeymoon Island

PLANNING & DEVELOPMENT

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Planning & Development
15.12 FTE



Department Mission Statement

SHAPE the future with visionary comprehensive planning. REVITALIZE with creative planning solutions. IMPROVE with vigorous inspection programs. CARE for people with special needs.

Current Services Summary

The Planning & Development Department is responsible for Comprehensive Plan management, administration of Dunedin's Land Development Code, enforcement and administration of the Florida Building Code, enforcement and administration of the International Property Maintenance Code, and the implementation of Dunedin's 2005 Visioning Plan to include corridor planning. The Department of Planning & Development is composed of two Divisions: Building and Planning/Development. The Planning/Development Division has three programs: Code Enforcement, Planning, and Zoning.

The Building Division requires that residential, commercial, and industrial structures are properly constructed and meet all local, state, and federal requirements through a process of construction-related building permit applications, plan review, and inspections.

The Planning & Development Division is charged with implementing some of the City's important planning documents including:

- Dunedin Visioning 2005;
- Corridor studies for the City's commercial districts; and
- The Dunedin 2025 Comprehensive Plan.

The Zoning Division is primarily responsible for short-range planning and implementation of the City's Land Development Regulations to control development or redevelopment on a citywide basis. Code Enforcement protects the health, safety, and welfare of Dunedin residents by addressing a range of property maintenance issues that are identified through proactive inspections by code enforcement personnel or through complaints from the general public.

The Planning & Development Department also is responsible for the contractual agreement with the Pinellas County Sheriff's Office to provide law enforcement services within the City. In addition to traditional policing services, the contract provides for a Community Policing Program, extra duty traffic enforcement deputies, and 680 hours of coverage for special events/security. The contract is managed and overseen for the city by the Director of Planning and Development.

Budget Highlights, Service Changes and Proposed Efficiencies

Building permits, and related revenues, are expected to remain relatively flat in FY 2017. A revised fee schedule based on construction value is in place and operating as planned. Activities related to the enforcement of the Florida Building Code will become a special revenue fund in 2017. Personnel costs reflect the reallocation of an Administrative Coordinator position with the Economic & Housing Development Department in FY 2017, adding 0.1 FTE to the Planning & Development Department which is offset by a 0.1 FTE reduction in the other department.

Technology will continue to drive efficiencies in FY 2017 with the implementation of the Viewpoint Permitting System, which will enable the City to handle growing demands for permits and inspections. Online permitting services and automation will reduce the number of visitors to the Department, enhancing the productivity of existing staff. Electronic plan review capabilities will reduce expenditures on personnel and operating supplies. Inspectors will enter inspection results in the field in real time, reducing duplicate entry and allowing for more time spent in the field. In addition, Code Enforcement Inspectors will be able to start cases and print notices in the field.

DEPARTMENT PERSONNEL SUMMARY					
	BUDGET FY 2014	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	FTE CHANGE
Planning & Development	14.52	14.52	6.32	6.42	0.10
Building Services	0.00	0.00	8.70	8.70	0.00
Law Enforcement	0.00	0.00	0.00	0.00	0.00
Total	14.52	14.52	15.02	15.12	0.10

DEPARTMENT EXPENDITURE SUMMARY BY CATEGORY					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Personnel					
Salaries	720,228	766,642	803,993	853,200	6%
Benefits	251,754	251,558	274,896	281,400	2%
Operating	4,166,231	4,231,272	4,443,090	4,646,200	5%
Capital	-	2,504	-	-	0%
Other	-	242	-	10,000	100%
Total	\$5,138,213	\$5,252,218	\$5,521,979	\$5,790,800	5%

Major Operating (\$25,000 or more)

IT Internal Service Fee	\$ 56,000	General and Building Services Fund
Community Outreach for Comp Plan	\$ 25,000	General Fund
Arts Master Plan (Phase 1 of 3)	\$ 25,000	General Fund
Viewpoint Software Annual License	\$ 30,000	Building Services Fund
Administrative Services Allocation	\$ 65,300	Building Services Fund
Facilities Maintenance Internal Service Fee	\$ 56,900	General and Building Services Fund
Pinellas County Sheriff Contract	\$ 4,133,700	General Fund
Legal Advertising	\$ 25,500	General Fund
Building Services Renovations	\$ 30,000	Building Services Fund

Major Capital (\$25,000 or more)

None

DEPARTMENT EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Planning & Development					
Personnel					
Salaries	720,228	766,642	297,412	334,900	13%
Benefits	251,754	237,853	101,082	109,800	9%
Operating	131,277	194,175	115,735	182,700	58%
Capital	-	2,504	-	-	0%
Other	-	242	-	-	0%
Total	\$ 1,103,259	\$ 1,201,416	\$ 514,229	\$ 627,400	22%
Building Services					
Personnel					
Salaries	-	-	506,581	518,300	2%
Benefits	-	-	159,698	168,000	5%
Operating	-	-	224,218	239,000	7%
Capital	-	-	-	-	0%
Other	-	-	-	-	0%
Total	\$ -	\$ -	\$ 890,497	\$ 925,300	4%
Law Enforcement					
Personnel					
Salaries	-	-	-	-	0%
Benefits	-	13,705	14,116	3,600	100%
Operating	4,034,954	4,037,097	4,103,137	4,224,500	3%
Capital	-	-	-	-	0%
Other	-	-	-	10,000	100%
Total	\$ 4,034,954	\$ 4,050,802	\$ 4,117,253	\$ 4,238,100	3%
TOTAL DEPARTMENT EXPENSES	\$ 5,138,213	\$ 5,252,218	\$ 5,521,979	\$ 5,790,800	5%

FUNDING SOURCES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
Permit Revenue	719,265	1,035,092	1,115,000	-	-100%
Charges for Service	68,961	87,542	60,000	-	-100%
Code Fines & Liens	316,792	454,217	436,000	310,000	-29%
Registrations/BTR*	127,323	127,193	160,050	130,000	-19%
City Funds	3,905,872	3,548,174	3,750,929	4,425,500	18%
Total General Fund	\$ 5,138,213	\$ 5,252,218	\$ 5,521,979	\$ 4,865,500	-12%

*BTR - Business Tax Receipts

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Building Fund					
Permit Revenue	\$ -	\$ -	\$ -	\$ 925,300	
Total Building Fund	\$ -	\$ -	\$ -	\$ 925,300	100%
TOTAL DEPARTMENT FUNDING	\$ 5,138,213	\$ 5,252,218	\$ 5,521,979	\$ 5,790,800	5%

PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	PROPOSED FY 2017
Permits Issued	8,269	6,983	7,000	4,811	7,000
Permit Valuation	\$90,496,995	\$174,880,139	\$175,000,000	\$107,719,588	\$175,000,000
Inspections	14,056	10,919	11,000	12,064	11,000
Business Tax License	2,851	2,174	2,200	2,843	2,200
Code Enforcement Inspections	2,425	1,418	1,500	2,560	1,500

FY 2017 GOALS AND OBJECTIVES

GOAL 1: Transition to online permitting while still maintaining a high level of customer service.

- Objective 1: Viewpoint full implementation.
- Objective 2: ESRI (GIS) full implementation.

GOAL 2: Begin comprehensive plan update.

- Objective 1: Plan / start the City's next visioning exercise.
- Objective 2: Outreach to the community.

GOAL 3: Provide a web based public portal for development proposals.

- Objective 1: Simplify development documents sent to the public.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

GOAL 1: Enhance customer service through efficiencies and technology.

- Objective 1: Viewpoint full implementation.
STATUS: Ongoing
- Objective 2: ESRI (GIS) full implementation.
STATUS: Move to FY 2017
- Objective 3: Implement new fee schedule to ensure fiscal sustainability of higher level of service for customers.
STATUS: Completed November 2015

GOAL 2: Promote Economic Development.

- Objective 1: Continue SR 580 Corridor Study.
STATUS: Ongoing / partner with MPO and FDOT

GOAL 3: Maintain vision and improve citywide vision and computer plan.

Objective 1: Begin a GIS based Comp Plan update.

STATUS: Move to FY 2017

GOAL 4: Year-end report for Law Enforcement involved in Dunedin.

STATUS: Completed

GOAL 5: Provide year-end crime report.

STATUS: Completed

GOAL 6: Monthly attendance at Public Safety Committee.

STATUS: Completed

GOAL 7: Monthly traffic enforcement report (distributed monthly to Public Safety Committee).

STATUS: Crime statistics have been provided bi-monthly to the PCS.

GOAL 8: Continue bi-monthly Community Policing/Traffic Enforcement coordination with City staff.

STATUS: Meet with Lt. Byrd at City staff meetings as necessary.

DUNEDIN

Home of Honeymoon Island

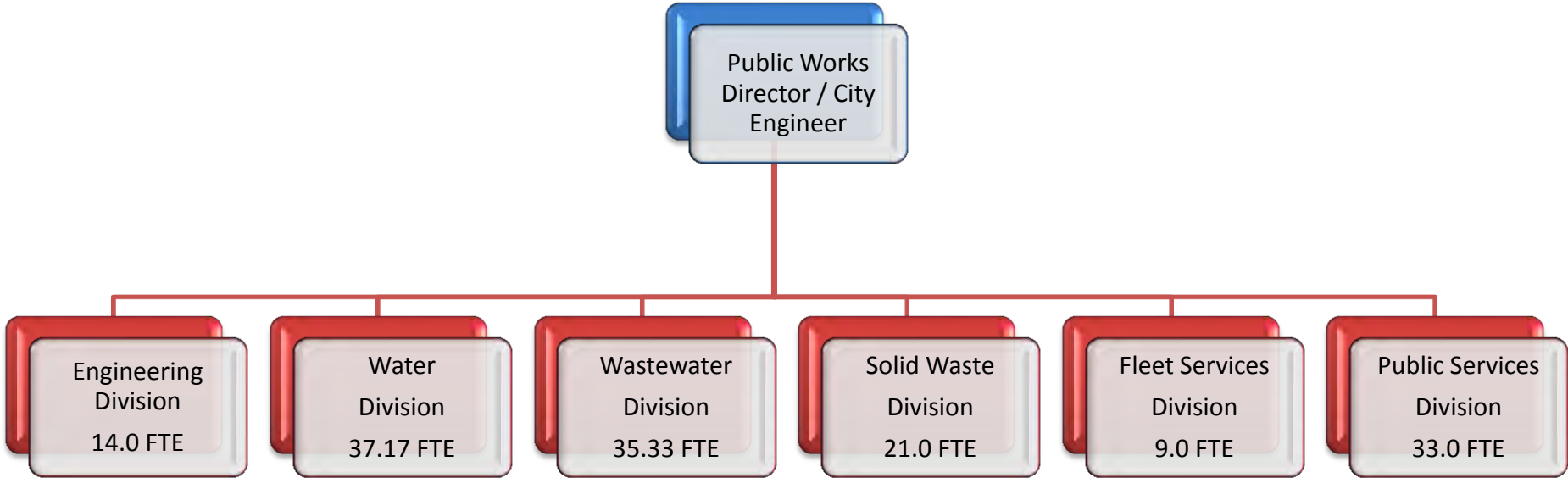
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PUBLIC WORKS

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

City of Dunedin
Public Works
149.5 FTE



City of Dunedin
Public Works
Engineering Division
14.0 FTE

Public Works
& Utilities
Director/City
Engineer
1.0 FTE

Section
Engineer
1.0 FTE

Section
Engineer
1.0 FTE

Project
Coordinator
0.5 FTE

Surveyor
1.0 FTE

Technical
Coordinator
1.0 FTE

CAD / GIS
Administrator
0.5 FTE

Project
Engineer
1.0 FTE

Senior Public
Works
Designer
1.0 FTE

Plans Review
Engineer
1.0 FTE

Public Works
Utilities
Inspector
1.0 FTE

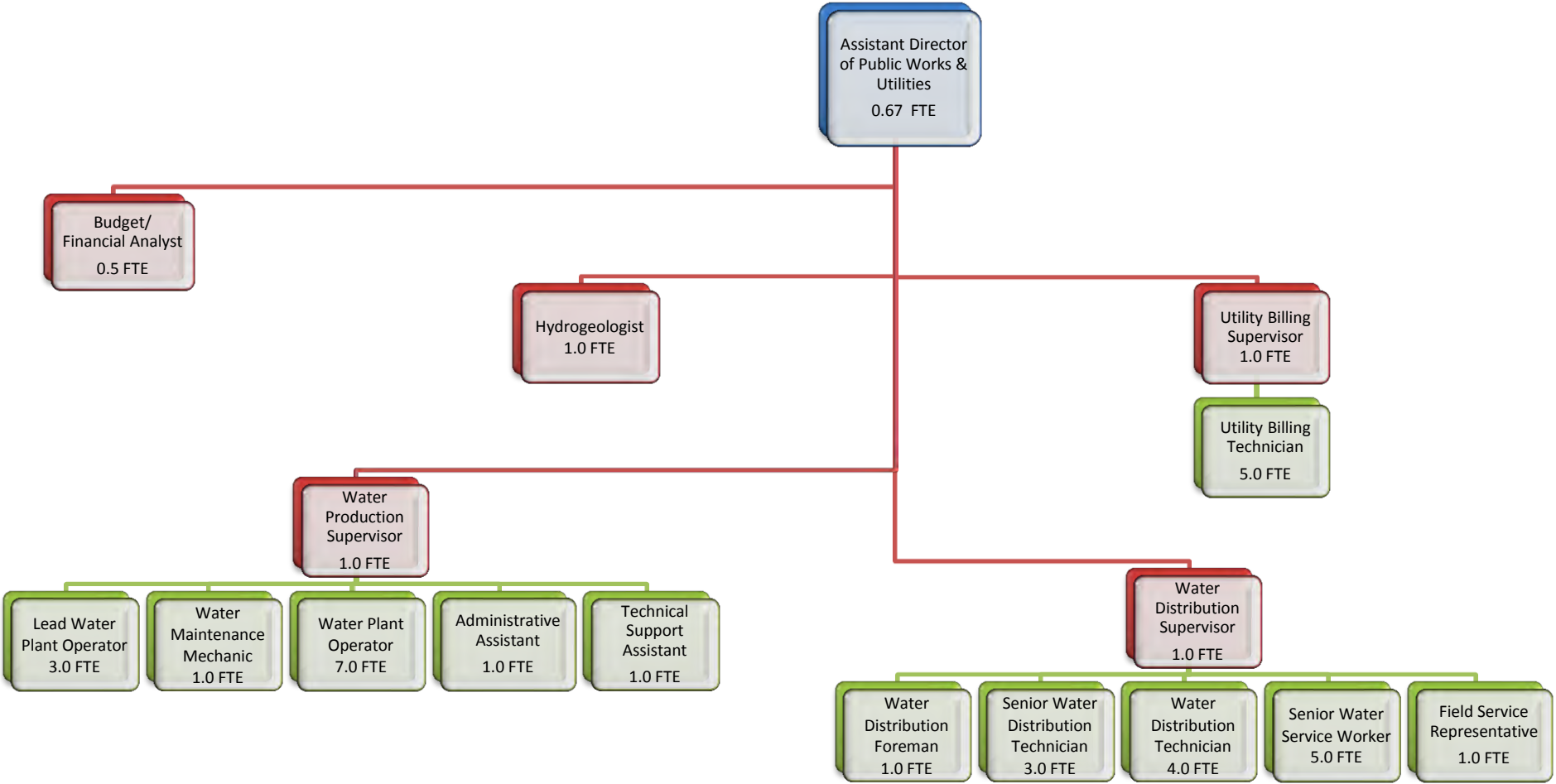
Transportation
/Traffic
Engineer
1.0 FTE

Senior Public
Works
Designer
1.0 FTE

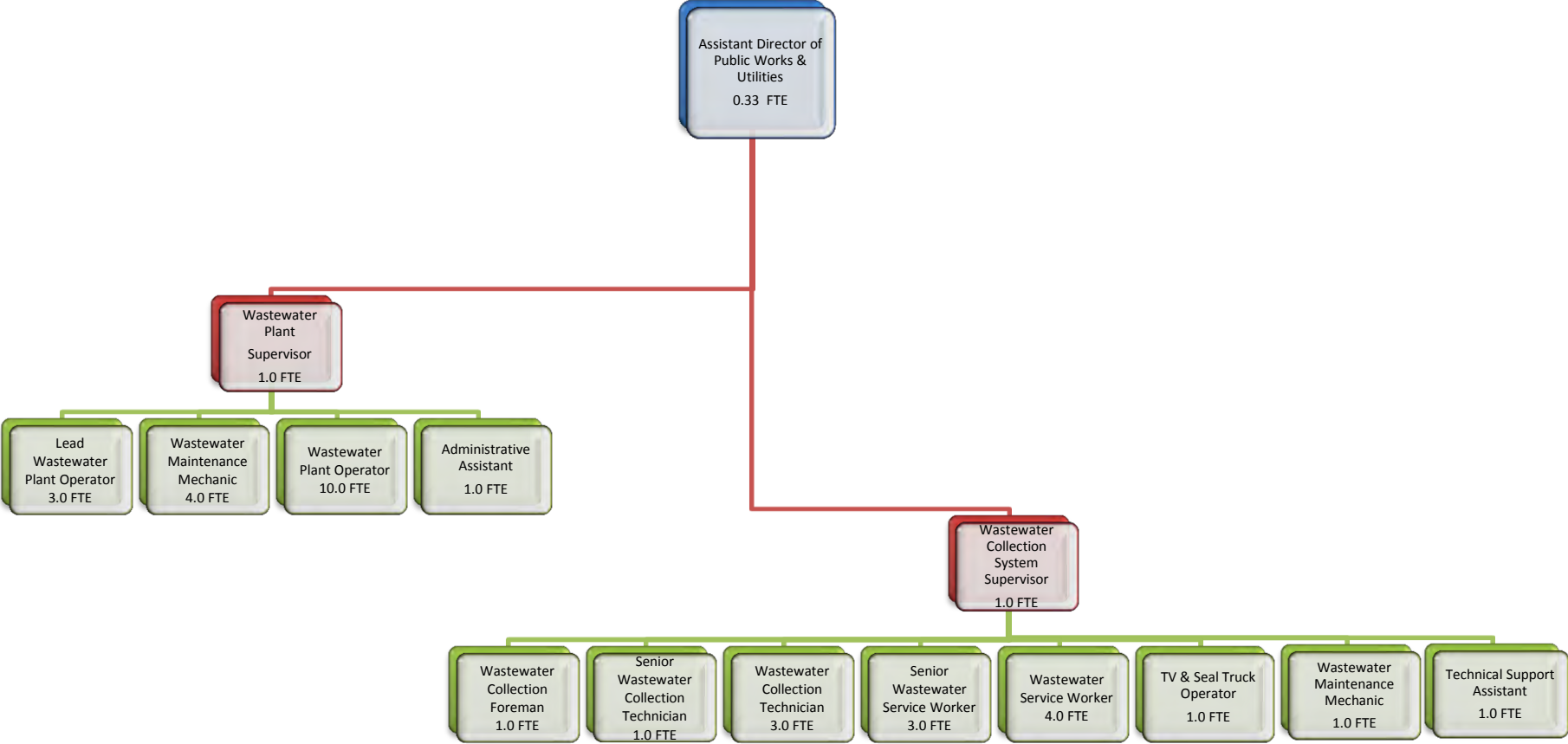
Public Works
Utilities
Inspector
1.0 FTE

Public Works
Designer
1.0 FTE

City of Dunedin
Public Works & Utilities (Water)
37.17 FTE



City of Dunedin
Public Works & Utilities (Wastewater)
35.33 FTE



City of Dunedin
Public Works & Utilities (Solid Waste)
21.0 FTE

Division Director of
Solid Waste
1.0 FTE

Senior Administrative
Assistant
1.0 FTE

Sustainability Program
Coordinator
1.0 FTE

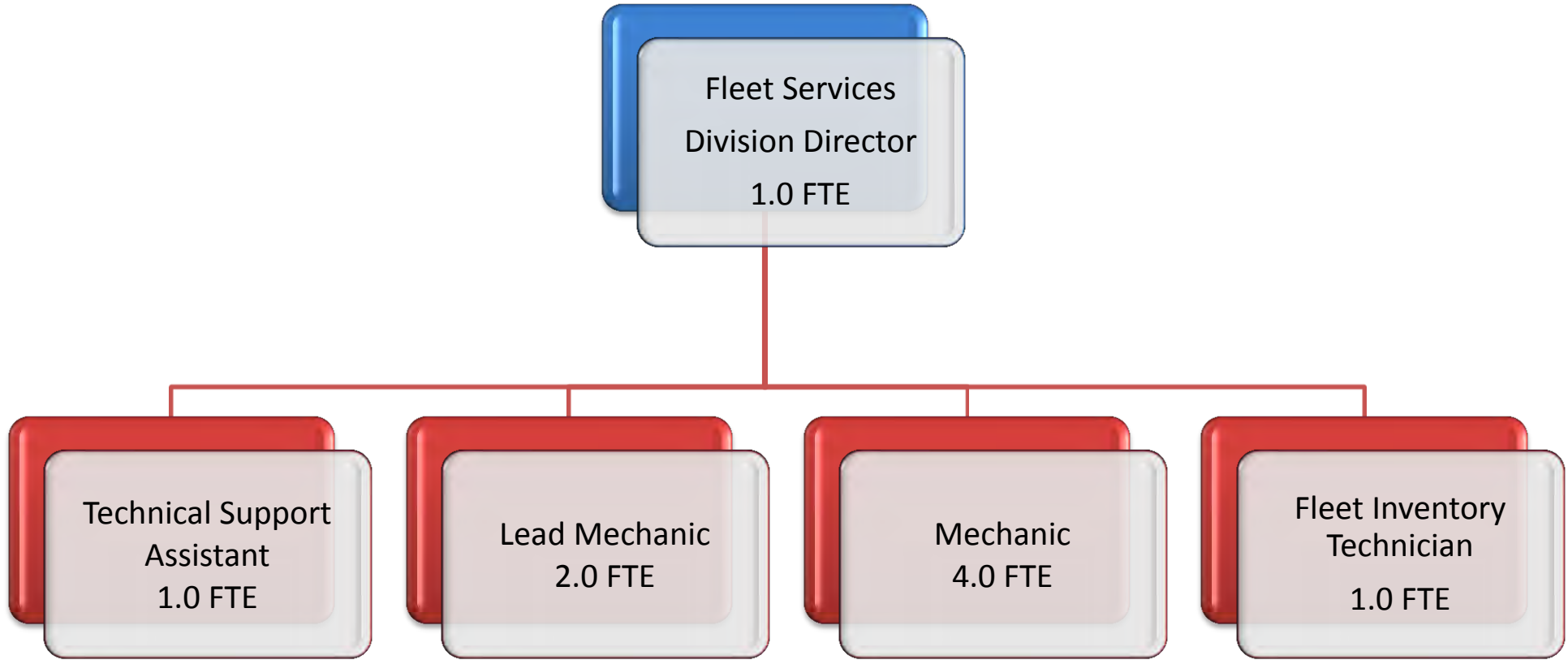
Solid Waste Supervisor
1.0 FTE

Foreman
1.0 FTE

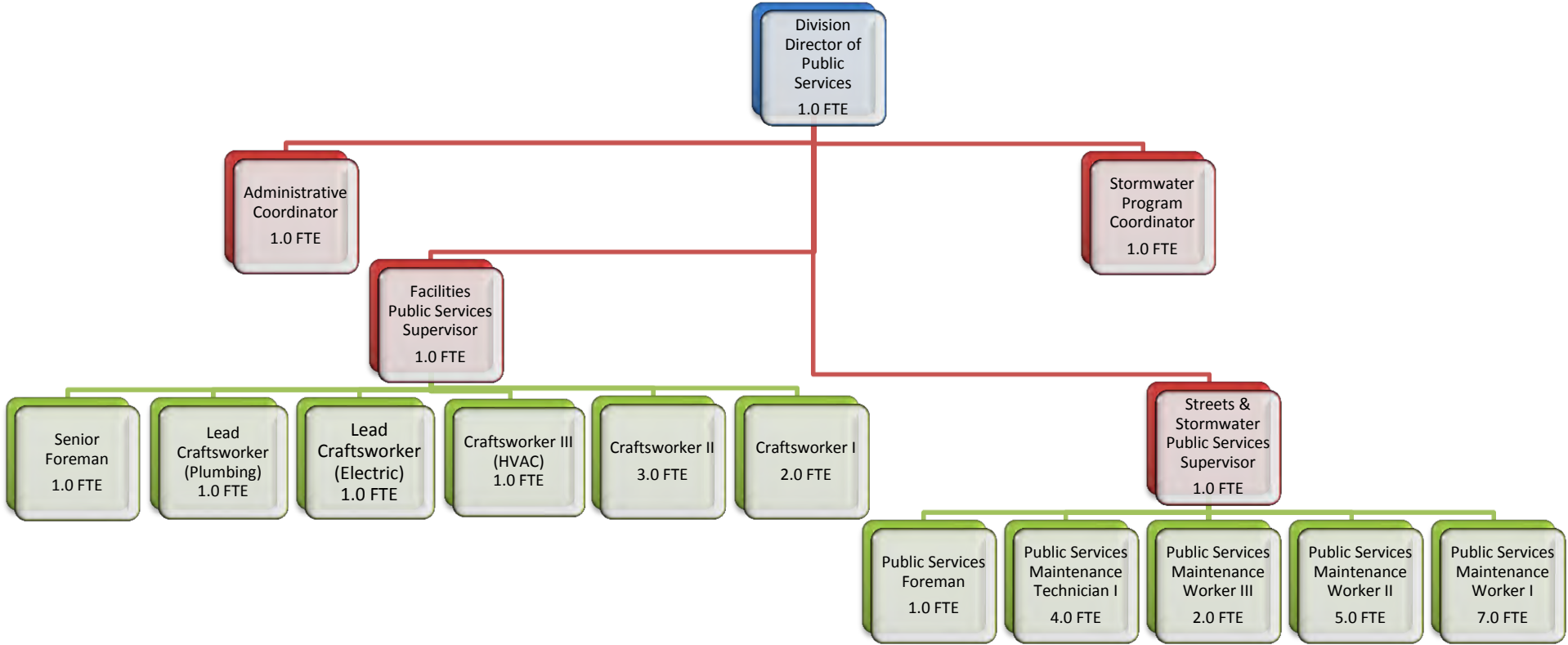
Solid Waste Technician
1.0 FTE

Solid Waste
Driver/Loader
15.0 FTE

City of Dunedin
Public Works & Utilities (Fleet Services)
9.0 FTE



City of Dunedin
Public Services
33.0 FTE



Department Mission Statement

Provide long-range strategic planning for public works operations and capital project initiatives in order to deliver essential infrastructure assets and services to enhance the quality of life in Dunedin. Assure regulatory compliance of permitted facilities. Coordinate infrastructure maintenance and expansion in an effective and sustainable manner, consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Provide as-needed technical assistance to other City departments.

Current Services Summary

Engineering services include the planning and design of roadway, drainage, and water/wastewater projects, inclusive of projects for other departments. Work is accomplished by utilizing in-house staff, augmented by consultants as necessary, to deliver professional engineering services, construction project management oversight, and administration. Provide for site/infrastructure permitting of private development projects. Assist in City land use and utility system database development and maintenance. The Administration & Engineering Division also provides oversight of the operations of the five other Public Works & Utilities Department Divisions (Water, Wastewater, Solid Waste, Public Services, and Fleet) for the Office of the City Manager. It also coordinates the Public Works & Utilities programs with other City departments and outside agencies.

The Water Division strives to efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City, while conserving and protecting our groundwater resources. Continuous efforts are made to ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system; that meets all of the requirements for compliance of the Safe Drinking Water Act. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. This Division consists of four programs: Administration, Water Production, Water Distribution, and Utility Billing.

The Water Division's Administration oversees all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations including record keeping, short/long range planning, and coordination with other agencies. The Water Production program operates the water treatment plant and wellfield to produce high quality drinking water on a daily basis to meet the demands and storage needs of our customers. Production staff collects water samples for analysis and submits the results to various regulatory agencies for compliance. The Water Distribution program is responsible for distribution, maintenance, operations, health, and safety of the City's water. This includes maintenance, repair and replacement of the potable, reclaimed, and raw water mains, valves, fire hydrants, service line connections, meters, backflow assemblies, and other appurtenances owned or operated by the City, in addition to addressing customers concerns. The City has over 270 miles of underground distribution water mains, 1,200 fire hydrants, 1,200 hydrant valves, 3,900 potable valves, 1300 reclaimed valves, 150 raw water valves, and 11,600 water service connections, meters, and backflow assemblies. Utility Billing (UB) prepares timely and accurate billings for Water, Sewer, Stormwater, Reclaimed Water, and Solid Waste services. In addition, this program also keeps customers informed of rates, types of services available, and department policies and regulations pertaining to utility billing services.

The Wastewater Division provides for the health, safety, and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State, and Federal regulations in an efficient manner while delivering superior customer service and maintaining cost controls. The treatment plant is staffed 24 hours a day, 7 days a week, 365 days a year, by operators licensed by the State of Florida. The three programs within this Division include Administration, the Wastewater Treatment Plant (WWTP), and Wastewater Collections. The Administration program oversees all Wastewater Plant (treatment) and collection operations including record keeping, short/long range planning, and coordination with other departments and agencies, including regulatory agencies. Services include project coordination, supervision, and policy directives. The Treatment Plant program provides continuous operation of the Wastewater Treatment Plant (WWTP). This includes the collection and analysis of required regulatory wastewater plant effluent samples relating to WWTP operation. Operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems is also performed by this program. The Wastewater Collections program is responsible for collections, maintenance, operations, health, and safety of the City's sanitary sewer system. This includes cleaning, televising, repair, and replacement of gravity and force mains, service lines within the R-O-W up to the property line, maintenance and repair of lift stations including: valves, piping, electrical control panels, telemetry, and other appurtenances owned or operated by the City. This program also responds to customers concerns.

The Fleet Division provides City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services is an internal services division providing vehicle and other rolling stock equipment-related services to Dunedin city departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees with a single facility that is centrally located to best serve its customers. The City's fleet consists of 302 pieces, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Solid Waste Division provides an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics. The Division services approximately 13,000 accounts in and around the City, including nearby unincorporated enclaves. Residential trash is collected weekly utilizing 90-gallon carts serviced by four (4) automated side-load routes. Bulk/yard waste is also collected weekly by two (2) manual rear-load routes, servicing the same residential neighborhoods. Residential curbside recycling is collected weekly utilizing 65-gallon carts serviced by a private contractor, and Class I Commercial/Multi-Family waste is collected as needed using front-load and roll-off vehicles and large metal containers. In addition, this Division also manages two drop-off convenience centers for disposal of commingled recyclables, including drop containers for cooking grease, used clothing, and free processed mulch.

The Solid Waste Division consists of the Administration program, Residential Collection, and Commercial Collection. Administration provides oversight and general administrative support including code enforcement, inspections, resolution of customer concerns, and the development of State and County reports. Residential solid waste is collected and disposed of once weekly by four automated side load routes and two manual rear-load routes. Automated curbside recycling and manual yard debris is collected concurrently with municipal collections. White goods, bulk items, and large piles of yard debris are collected separately using a claw truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Municipal solid waste from commercial container customers is collected and disposed using front-end trucks on three routes. Service is provided on a six-day schedule with special services at an additional charge. Commercial containers are maintained to the highest standards; refurbishment includes new lids, paint, and bottoms, as needed. Timely refurbishment eliminates the need for costly replacement containers. Commercial and multi-family recycling are offered to customers through a private contractor. On-call temporary containers, and specialized claw truck collections, are also provided to area businesses and residents for oversize volumes, remodeling, and demolition projects.

The Public Services Division ensures the health, safety, and welfare of the community through stormwater management to mitigate flooding and environmental hazards, and preserves City assets through the maintenance of City facilities, streets, sidewalks, and rights-of-way. The Stormwater program has two major functions. The first is to address Stormwater drainage issues throughout the City through both preventive maintenance of Stormwater infrastructure, and implementation of major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. The second function is to implement the regulatory requirements set forth in the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Stormwater System (MS4) Federal Permit issued by the Environmental Protection Agency (EPA). Multiple inspections are performed annually to ensure the maintenance of swales, ditches, ponds, catch basins, grates, inlets, and storm drains. In addition, inspections and maintenance of treatment units, street-sweeping of City residential and collector/arterial roadways, aquatic weed control of ditches and channels, and inspections of city-owned ponds/lakes are performed to identify illicit discharges into the City Stormwater system.

The Streets program provides for the health, safety, and welfare of the community through the management and maintenance of City streets, traffic control devices, sidewalks and curb infrastructure, including trimming of trees and vegetation in the right-of-way. Currently, this program maintains over 135 miles of roadway surfaces, approximately 35 miles of sidewalks, over 220 miles of curb/gutter, and a portion of the tree trimming services within the City's right-of-way. The program also provides street-related reconstruction and limited new construction services to all Public Works & Utilities Department Divisions, the CRA, and the Parks & Recreation Department. Traffic control services are also provided for special events, as well as the maintenance of all City regulatory traffic signage and pavement markings.

The Facilities Maintenance program provides for the inspection, maintenance, and repair of almost 340,000 square feet of City facilities, utilizing both in-house staffing and contractual services, to provide a safe and healthy environment for our visitors and staff. This program performs inspections to remain in compliance with all health and safety requirements set forth by City, State, Federal, and National Fire Protection Association codes. Scheduled maintenance is performed on a quarterly, semi-annual, or annual basis and repairs are performed based on results from inspections or requests from City departments. All City departments are charged for a basic level of service based on their allocation of square footage occupied. Higher levels of service, such as remodels, space changes, or upgrades, are funded by departments with oversight provided through this program.

DEPARTMENT PERSONNEL SUMMARY					
	ACTUAL	ACTUAL	ACTUAL	BUDGET	FTE
	FY 2014	FY 2015	FY 2016	FY 2017	CHG
Engineering & Admin.	14.50	14.50	14.00	14.00	0.00
Water	36.67	36.67	37.17	37.17	0.00
Wastewater	35.33	35.33	35.33	35.33	0.00
Solid Waste	24.00	21.00	21.00	21.00	0.00
Fleet	8.50	8.50	8.50	9.00	0.50
Public Services	32.00	32.00	33.00	33.00	0.00
Total	151.00	148.00	149.00	149.50	0.50

DEPARTMENT EXPENDITURE SUMMARY BY DIVISION					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHG
Engineering					
Personnel					
Salaries	854,827	825,653	942,442	1,002,300	6%
Benefits	281,632	222,511	254,040	267,200	5%
Operating	115,593	170,840	179,325	187,600	5%
Capital	4,856	8,402	46,475	8,200	-82%
Other	-	-	-	-	0%
Total	\$ 1,256,908	\$ 1,227,406	\$ 1,422,282	\$ 1,465,300	3%
Water					
Personnel					
Salaries	1,697,845	1,684,548	1,781,150	1,806,000	1%
Benefits	616,807	630,773	662,448	700,900	6%
Operating	6,171,717	4,738,988	3,049,253	2,993,200	-2%
Capital	3,448	50,275	1,633,600	2,923,500	79%
Other	784	2,750	650	2,500	285%
Total	\$ 8,490,601	\$ 7,107,334	\$ 7,127,101	\$ 8,426,100	18%

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHG
Wastewater					
Personnel					
Salaries	1,550,905	1,558,608	1,677,512	1,747,700	4%
Benefits	563,980	581,273	624,870	587,600	-6%
Operating	1,740,034	1,608,491	3,798,831	3,749,900	-1%
Capital	52,447	648,738	3,346,000	3,979,500	19%
Other	764,241	598,512	1,997,949	1,476,700	-26%
Total	\$ 4,671,607	\$ 4,995,622	\$ 11,445,162	\$ 11,541,400	1%
Solid Waste					
Personnel					
Salaries	963,250	869,335	959,415	958,800	0%
Benefits	393,469	375,594	420,530	404,600	-4%
Operating	3,747,712	3,410,886	3,302,600	3,075,700	-7%
Capital	54,215	62,046	175,000	876,300	401%
Other	47,244	526,315	-	145,700	0%
Total	\$ 5,205,890	\$ 5,244,176	\$ 4,857,545	\$ 5,461,100	12%
Fleet					
Personnel					
Salaries	460,898	453,007	405,847	434,000	7%
Benefits	170,943	150,819	158,609	136,900	-14%
Operating	1,215,924	1,092,400	1,363,232	1,190,400	-13%
Capital	1,045,398	1,194,833	1,892,249	1,620,100	-14%
Other	604,168	3,520	106,906	130,200	22%
Total	\$ 3,497,331	\$ 2,894,579	\$ 3,926,843	\$ 3,511,600	-11%
Public Services					
Personnel					
Salaries	1,328,114	1,261,019	1,367,255	1,451,600	6%
Benefits	670,525	613,616	583,042	545,000	-7%
Operating	2,736,986	2,968,473	3,239,701	4,027,500	24%
Capital	6,771,772	1,686,560	3,105,250	961,000	-69%
Other	607,965	4,647,053	824,404	858,700	4%
Total	\$ 12,115,362	\$ 11,176,721	\$ 9,119,652	\$ 7,843,800	-14%
TOTAL EXPENSES	\$ 35,237,699	\$ 32,645,838	\$ 37,898,585	\$ 38,249,300	1%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
General Fund	1,631,871	1,418,644	1,613,461	1,646,200	2%
Impact Fees Fund	62,073	10,626	10,250	100,000	876%
County Gas Tax Fund	400,574	533,145	810,550	472,300	-42%
Penny Fund	1,437,703	235,202	2,070,000	210,000	-90%
Solid Waste Fund	5,205,890	5,244,176	4,857,545	5,461,100	12%
Water/Wastewater Fund	14,419,116	13,330,362	19,994,545	21,432,800	7%
Stormwater Fund	5,493,544	4,067,937	3,204,457	3,981,100	24%
Fleet Fund	3,497,331	2,894,579	3,926,843	3,511,600	-11%
Facilities Maint. Fund	3,089,597	4,911,167	1,410,934	1,434,200	2%
TOTAL DEPARTMENT FUNDING	\$ 35,237,699	\$ 32,645,838	\$ 37,898,585	\$ 38,249,300	1%

ENGINEERING & ADMINISTRATION DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Engineering/Administration Division, expenses will increase 3% in FY 2017, primarily to address previously deferred staff training needs and software licensing costs. Continuing into FY 2017 will be the filling of two positions (one vacancy due to a retirement in July) to complete the reorganization of the Engineering Division that started in FY 2016. The reorganization of this Division has been accomplished by making staffing changes and position reclassifications as positions became available through attrition. Implementation of this approach and philosophy has been achieved with no net increase in FTE's. In FY 2016, two "Section Engineers" were hired to oversee the "Roadway & Drainage", and "Enterprise Utilities" Sections of the Division, as well as a "Plans Review Engineer". These organizational changes have already resulted in efficiency gains in service delivery (faster turn around times on plans review), increase in the number of projects advertised and awarded for construction, and better alignment with other Divisions.

	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHANGE
Engineering & Admin.	14.50	14.50	14.00	14.00	0.00
Total	14.50	14.50	14.00	14.00	0.00

Major Operating (\$25,000 or more)

Information Technology ISF	\$43,800	Water/Wastewater Fund
Fleet Services ISF	\$31,400	Water/Wastewater Fund
Consultants as needed	\$25,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

none

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Engineering					
Personnel					
Salaries	854,827	825,653	942,442	1,002,300	6%
Benefits	281,632	222,511	254,040	267,200	5%
Operating	115,593	170,840	179,325	187,600	5%
Capital	4,856	8,402	46,475	8,200	-82%
Other	-	-	-	-	0%
Total	\$ 1,256,908	\$ 1,227,406	\$ 1,422,282	\$ 1,465,300	3%

ENGINEERING & ADMINISTRATION DIVISION					
FUNDING SOURCES					
	ACTUAL	EST	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Water/Wastewater Fund					
Grants	-	-	-		0%
Charges for Service					
Planning & Developmt	2,504	8,946	3,317	8,600	159%
Water/Sewer Fees	1,254,404	1,218,460	1,418,965	1,456,700	3%
Total Water/WW Fund	\$ 1,256,908	\$ 1,227,406	\$ 1,422,282	\$ 1,465,300	3%
PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	FY 2014	FY 2015	FY 2016	FY 2016	FY 2017
Number of projects researched/discussed at DRC meetings	46	57	55	41	55
Number of site/infrastructure plan sets submitted for review	16	33	34	45	34
Number of reviews performed within the recommended time frame	Not measured	Not measured	80%	77%	80%

FY 2017 GOALS AND OBJECTIVES

- GOAL 1: Prepare Progressive Design Build RFP for Water Plant.**
Objective 1: Coordinate with Water Plant operational staff to insure Master Plan recommendations are addressed in RFP/RFQ Design Build advertisement and project team selection.
- GOAL 2: Oversee the construction of the Lakewood Estates Drainage project.**
Objective 1: Administer the successful construction of this SWFWMD cooperatively funded \$4.63M Lakewood Estates project.
- GOAL 3: Complete the implementation of the Division Restructuring.**
Objective 1: Fill remaining two Division position vacancies in order to improve CIP delivery.

ENGINEERING & ADMINISTRATION DIVISION
ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES**GOAL 1: Finalize reorganization of the Engineering Division.**

Objective 1: Hire talent to fill vacant positions and provide opportunities for staff to succeed.

STATUS: Filled two "Section Engineer" positions and a "Plans Review Engineer" position.

Objective 2: Increase efficiencies and in-house capabilities to improve service delivery.

STATUS: Improved turn around time on Infrastructure Plans Reviews.

GOAL 2: Improve accountability related to Capital Project delivery.

Objective 1: Increase percentage of completed or encumbered capital budget projects in each fiscal year.

STATUS: Completed construction of the: Marina West Wall, CR1 Valve Replacement, Monroe-Huntley Street Improvements, Michigan Blvd West FDR, Solid Waste Storage Building, and RTU Wells Change Order projects. Awarded and commenced construction on the: Lakewood Estates Drainage, Green Sands Filter Media Replacement, Methanol Storage Tank, WWTP Redundant Pipe, and Michigan Blvd East FDR projects.

GOAL 3: Improve Engineering's role in the Development Review Committee process.

Objective 1: Make a dedicated commitment to timely and thorough involvement through the process.

STATUS: Plans Review Engineer attends and participates in all DRC meetings with improved focus on interdepartmental cooperation.

WATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Water Division, electricity, chemicals, operating, and capital expenses are projected to remain flat in FY 2017. A structural engineering study was performed on the main water treatment plant building and based on the study, capital improvements will be made to harden the existing structure. A rate study was completed and presented to the Commission in FY 2016 indicating the need to increase water/sewer revenues by 4.75% a year, for the next four years, in order to fund the Water/Wastewater Master Plan going forward. Impact Fee rates will remain unchanged but will follow the Construction Cost Index published by the Engineering News-Record on an annual basis starting October 1st, 2016. Finance staff will look to the State Revolving Fund (SRF) instead of conventional bonds to fund the long term debt associated with the Water/Sewer Master Plan.

DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHANGE
Administration	3.33	3.33	3.33	3.33	0.00
Water Production	12.00	12.00	12.00	12.00	0.00
Water Distribution	15.00	15.00	15.00	15.00	0.00
Utility Billing	6.34	6.34	6.84	6.84	0.00
Total	36.67	36.67	37.17	37.17	0.00

Major Operating (\$25,000 or more)

Information Technology ISF	\$79,200	Water/Wastewater Fund
Fleet Services ISF	\$211,200	Water/Wastewater Fund
Merchant Services	\$50,000	Water/Wastewater Fund
Contractual Postage Services	\$136,700	
Facilities Maintenance ISF	\$79,100	Water/Wastewater Fund
Allocation for Admin. Services	\$468,000	Water/Wastewater Fund
Liability Insurance ISF	\$220,500	Water/Wastewater Fund
Lab Analysis Professional Services	\$34,000	Water/Wastewater Fund
Engineering Services	\$61,000	Water/Wastewater Fund
Electricity	\$513,800	Water/Wastewater Fund
Water Plant Equipmt. Repair/Maint.	\$57,800	Water/Wastewater Fund
Wellfield Maint/Rehabilitation	\$102,000	Water/Wastewater Fund
RO Plant Equipment	\$95,000	Water/Wastewater Fund
Water Treatment Chemicals	\$150,000	Water/Wastewater Fund
Reagents and Lab Supplies	\$29,500	Water/Wastewater Fund
Water Dist. System Repairs	\$120,000	Water/Wastewater Fund
Waterline Upgrades	\$300,000	Water/Wastewater Fund

WATER DIVISION

Major Capital (\$25,000 or more)

Water Plant SCADA Replacement	\$370,400	Water/Wastewater Fund
Membrane Treatment System	\$675,000	Water/Wastewater Fund
Water Building Hardening	\$160,000	Water/Wastewater Fund
Water Building Roof Replacement	\$215,000	Water/Wastewater Fund
Fairway Estates Watermain Replcmt.	\$100,000	Water/Wastewater Fund
Laurelwood Ln. Water Main Replcmt.	\$41,500	Water/Wastewater Fund
SR 580 Water Main Tie-Ins	\$188,000	Water/Wastewater Fund
Water Pretreatment System	\$1,170,000	Water/Wastewater Fund

DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Administration					
Personnel					
Salaries	184,647	190,871	182,506	190,100	4%
Benefits	61,547	62,619	59,621	65,400	10%
Operating	4,502,780	2,914,595	988,653	852,900	-14%
Capital	-	-	43,600	378,600	768%
Other	-	-	-	-	0%
Total	\$ 4,748,974	\$ 3,168,085	\$ 1,274,380	\$ 1,487,000	17%
Water Production					
Personnel					
Salaries	642,449	637,070	658,699	681,100	3%
Benefits	203,490	202,046	217,028	223,100	3%
Operating	1,012,691	1,090,122	1,170,147	1,224,700	5%
Capital	-	42,185	1,330,000	2,215,400	67%
Other	-	-	-	-	0%
Total	\$ 1,858,630	\$ 1,971,423	\$ 3,375,874	\$ 4,344,300	29%
Water Distribution					
Personnel					
Salaries	626,255	630,172	678,028	657,300	-3%
Benefits	260,609	279,224	293,174	314,100	7%
Operating	469,004	527,528	648,979	667,600	3%
Capital	3,448	8,090	260,000	329,500	27%
Other	-	-	-	-	0%
Total	\$ 1,359,316	\$ 1,445,014	1,880,181	1,968,500	5%

WATER DIVISION

Utility Billing

Personnel					
Salaries	244,494	226,435	261,917	277,500	6%
Benefits	91,161	86,884	92,625	98,300	6%
Operating	187,242	206,743	241,474	248,000	3%
Capital	-	-	-	-	0%
Other	784	2,750	650	2,500	285%
Total	\$ 523,681	\$ 522,812	\$ 596,666	\$ 626,300	5%
TOTAL DIVISION EXPENSES	\$ 8,490,601	\$ 7,107,334	\$ 7,127,101	\$ 8,426,100	18%

FUNDING SOURCES

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Water Division					
Water/Wastewater Fund					
Grant	-	-	202,950	1,082,900	434%
Charges for Service	8,296,511	8,667,325	6,722,495	7,131,100	6%
Utility Billing Alloc.	194,090	211,038	201,656	212,100	5%
Total Water/WW Fund	\$ 8,490,601	\$ 8,878,363	\$ 7,127,101	\$ 8,426,100	18%

PERFORMANCE MEASURES

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Water produced by treatment plant – (mgd)	3.52	3.65	3.37	3.37	3.37
Raw Water Augmentation of Reclaim System – (mg)	2.12	0	up to 14.0	up to 14.0	up to 14.0
Monthly distribution bacteriological samples collected	636	636	636	636	636
Precautionary Boilwater Notices	5	10	5	5	5
Well Clearance Bacteriological Samples collected	7	88	7	7	7
Inspect 100% of the Potable and Reclaimed Backflows	100%	100%	100%	100%	100%
Test 100% of the Large Meters	100%	100%	100%	100%	100%

FY 2017 GOALS AND OBJECTIVES

WATER DIVISION

- GOAL 1:** Increase employees that have obtained DEP State Licenses and specific Certifications.
- GOAL 2:** Assist and support other departments in the City.
- GOAL 3:** Complete 100% of Backflow, Reclaimed inspections, and Large Meter Testing.

WATER DIVISION

ACCOUNTABILITY REPORT ON FY 2016 GOALS

GOAL 1: Communicate and support all departments.

Objective 1: Maintain relationship with Engineering and share information on current and proposed construction projects, sampling, reports, and flow data.

STATUS: ONGOING

Objective 2: Maintain relationship with Treatment Plant and Collections, coordinate collection work to have least amount of impact on treatment process.

STATUS: ONGOING

Objective 3: Communicate with Public Services to coordinate concrete, asphalt restorations, and traffic control as needed.

STATUS: ONGOING

GOAL 2: Continue Employee knowledge and safety through Certification and Training Programs.

Objective 1: Promote and encourage staff training to achieve higher licensing, continuous education and training for both the Treatment Plant and Distribution.

STATUS: ONGOING

Objective 2: Continue OTIS Safety Training and Accident Prevention Program.

STATUS: ONGOING MONTHLY

GOAL 3: Continue to maintain or exceed current service levels.

Objective 1: On a daily basis meet the water quality parameters established for the treated drinking water.

STATUS: ONGOING

Objective 2: On a continuing basis maintain distribution system pressures greater than 50 psi.

STATUS: ONGOING

Objective 3: Continue positive interaction with drinking water customers to foster trusting relationship.

STATUS: ONGOING

GOAL 4: Continue staff training and staff certification programs.

Objective 1: Encourage operators to complete approved course work and examination for “B” and “A” license.

STATUS: ONGOING

Objective 2: Monitor operator completion of continuing education unit requirements of their license class. Encourage training in computer proficiency, electronics, and instrumentation operation.

STATUS: ONGOING

WATER DIVISION

GOAL 5: Continue to operate treatment processes to maximize efficiency.

Objective 1: Monitor chemical usage to produce quality drinking water and keep treatment costs down.

STATUS: ONGOING

Objective 2: Resolve treatment process issues in a timely fashion to avoid interruptions to production or degradation to quality and maximize equipment life .

STATUS: ONGOING

WASTEWATER DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Within the Wastewater (WW) Division, electricity, chemicals, operating, and capital expenses are projected to remain flat in FY 2017. A rate study was completed and presented to the Commission in FY 2016 indicating the need to increase water/sewer revenues by 4.75% a year, for the next four years, in order to fund the Water/Wastewater Master Plan going forward. Impact Fee rates will remain unchanged but will follow the Construction Cost Index published by the Engineering News-Record on an annual basis starting October 1st, 2016. Finance staff will look to the State Revolving Fund (SRF) instead of conventional bonds to fund the long term debt associated with the Water/Sewer Master Plan.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHANGE
Administration	1.33	1.33	1.33	1.33	0.00
WW Treatment	18.00	18.00	18.00	18.00	0.00
WW Collection	16.00	16.00	16.00	16.00	0.00
Total	35.33	35.33	35.33	35.33	0.00

Major Operating (\$25,000 or more)

Facilities Maintenance ISF	\$35,400	Water/Wastewater Fund
Liability Insurance ISF	\$365,600	Water/Wastewater Fund
Allocation for Admin. Services	\$725,800	Water/Wastewater Fund
Laboratory Analysis	\$45,000	Water/Wastewater Fund
Biosolids Hauling	\$405,000	Water/Wastewater Fund
WWTP Process & Facility Equipmt	\$370,000	Water/Wastewater Fund
Methanol	\$121,324	Water/Wastewater Fund
Chlorine	\$32,463	Water/Wastewater Fund
Sodium Aluminate	\$123,119	Water/Wastewater Fund
Electricity	\$578,200	Water/Wastewater Fund
Fleet Services ISF	\$233,000	Water/Wastewater Fund
Lift Station Repair	\$45,000	Water/Wastewater Fund
Sewer Line Repair/Maint.	\$60,000	Water/Wastewater Fund
Coll. & Manhole Lining Equipmt.	\$60,000	Water/Wastewater Fund
Manhole Repair	\$30,000	Water/Wastewater Fund

Major Capital (\$25,000 or more)

WWTP Aeration Tank Rehab	\$785,000	Water/Wastewater Fund
WWTP Feed Conversion	\$550,000	Water/Wastewater Fund
WWTP Raw Pump & VFD Replmt.	\$200,000	Water/Wastewater Fund
WWTP SCADA System Upgrades	\$989,500	Water/Wastewater Fund
WWTP Headworks Generator	\$213,000	Water/Wastewater Fund
Sewer Pipe Lining	\$80,000	Water/Wastewater Fund
WWTP Denite Filter Rehabilitation	\$850,000	Water/Wastewater Fund
Lift Station FM Replacements	\$187,000	Water/Wastewater Fund
Beltrees Gravity Sewer Extension	\$105,000	Water/Wastewater Fund

WASTEWATER DIVISION					
DIVISION EXPENDITURE SUMMARY BY COST CENTER					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE

Administration

Personnel					
Salaries	67,658	76,278	73,217	76,500	4%
Benefits	24,737	24,005	21,852	22,000	1%
Operating	679,805	518,081	1,181,384	1,181,200	0%
Capital	-	93,312	-	-	0%
Other	764,241	598,512	1,997,949	1,476,700	-26%
Total	\$ 1,536,441	\$ 1,310,188	\$ 3,274,402	\$ 2,756,400	-16%

WW Treatment

Personnel					
Salaries	834,730	855,092	868,397	915,700	5%
Benefits	306,469	322,642	334,145	339,900	2%
Operating	581,744	485,538	1,988,930	1,955,100	-2%
Capital	52,447	495,386	3,246,000	3,587,500	11%
Other	-	-	-	-	0%
Total	\$ 1,775,390	\$ 2,158,658	\$ 6,437,472	\$ 6,798,200	6%

WW Collections

Personnel					
Salaries	648,517	627,238	735,898	755,500	3%
Benefits	232,774	234,626	268,873	225,700	-16%
Operating	478,485	604,872	628,517	613,600	-2%
Capital	-	60,040	100,000	392,000	292%
Other	-	-	-	-	0%
Total	\$ 1,359,776	\$ 1,526,776	\$ 1,733,288	\$ 1,986,800	15%

TOTAL DIVISION EXPENSES **\$ 4,671,607** **\$ 4,995,622** **\$ 11,445,162** **\$ 11,541,400** **1%**

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE

Wastewater Division

Water/Wastewater Fund					
Charges for Service	6,102,984	7,084,320	11,445,162	11,541,400	1%
Total Water/WW Fund	\$ 6,102,984	\$ 7,084,320	\$ 11,445,162	\$ 11,541,400	1%

WASTEWATER DIVISION					
PERFORMANCE MEASURES					
	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Televiser 10% of the Sewer Lines	32,657	48,413	68,000	35,000	50,000
Clean 20% of the Sewer Lines	144,886	157,454	136,000	70,000	100,000

FY 2017 GOALS AND OBJECTIVES
WASTEWATER DIVISION

GOAL 1: Implement the Master Plan at the Wastewater Treatment Plant.

Objective: Maintain relationship with Engineering and share information on all upcoming (MP) projects.

GOAL 2: Operate the WWTP process to maximize efficiency and reduce costs if applicable.

Objective: Monitor chemical usage to ensure compliance and reduce chemical feeds if applicable.

GOAL 3: Complete SCADA conversion/upgrade at all remote liftstations - per Master Plan.

Objective: Maintain relationship with Engineering/contractor to alleviate any down time on lift stations.

ACCOUNTABILITY REPORT ON FY 2016 GOALS
WASTEWATER DIVISION

GOAL 1: Communicate and support all departments.

Objective 1: Maintain relationship with Engineering and share information on current / proposed construction projects, sampling, reports, and flow data.

STATUS: Communication has been open and successful from both parties involved, for all current projects.

Objective 2: Maintain relationship with Treatment Plant and Collections, coordinate collection work to have least amount of impact on treatment process.

STATUS: Department communication has worked well during cleaning/sampling events.

Objective 3: Communicate with Public Services to coordinate concrete, asphalt restorations, and traffic control as needed.

STATUS: Restoration work order request are generated, as needed, and working effectively.

GOAL 2: Continue Employee knowledge and safety through Certification and Training Programs.

Objective 1: Promote and encourage staff training to achieve higher licensing, continuous education, and training for both the Treatment Plant and Collections.

STATUS: All wastewater staff are pushed to achieve higher licensing and continue education.

Objective 2: Continue Otis Safety Training and Accident Prevention Program.

STATUS: All Wastewater staff continue to be part of the ongoing and monthly safety training.

SOLID WASTE DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

Solid Waste's disposal fees account for approximately 20% of FY 2017 expenditures (\$1.15 million). The Solid Waste fleet, which includes trucks, fuel, and replacement costs, comprises another 19% of FY 2017 expenditures (\$1.11 million). A slight reorganization in the Division has been accomplished by making staffing changes and position reclassifications as vacancies became available through attrition. In FY 2016, a "Solid Waste Technician" position was created and moved to the Administration cost center. For FY 2017, a Solid Waste Foreman position was upgraded to a Solid Waste Supervisor with additional responsibilities. These changes will enable the Division to respond more quickly to safety and customer service matters in the field and office. Implementation of this approach and philosophy has been achieved with no net increase in FTEs.

DIVISION PERSONNEL SUMMARY

	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHANGE
Administration	4.00	5.00	5.00	5.00	0.00
Residential	15.00	10.00	10.00	10.00	0.00
Commercial	5.00	6.00	6.00	6.00	0.00
Total	24.00	21.00	21.00	21.00	0.00

Major Operating (\$25,000 or more)

Recycling Contractual Services	\$273,000	Solid Waste Fund
Allocation for Admin. Services	\$333,600	Solid Waste Fund
Allocation for Utility Billing Services	\$149,700	Solid Waste Fund
Contractual Staffing	\$59,900	Solid Waste Fund
Residential Refuse Disposal	\$633,900	Solid Waste Fund
Fleet Services ISF	\$892,900	Solid Waste Fund
Comm. Refuse Disposal	\$521,100	Solid Waste Fund

Major Capital (\$25,000 or more)

Master Lease	\$851,300	Solid Waste Fund
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DIVISION EXPENDITURE SUMMARY BY COST CENTER

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Administration					
Personnel					
Salaries	194,625	239,465	244,098	307,200	26%
Benefits	77,825	99,776	113,931	116,900	3%
Operating	867,548	873,295	864,418	864,100	0%
Capital	-	-	150,000	-	-100%
Other	47,244	526,315	-	145,700	0%
Total	\$1,187,242	\$1,738,851	\$1,372,447	\$1,433,900	4%

SOLID WASTE DIVISION					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Residential Collections					
Personnel					
Salaries	590,632	419,923	477,018	438,700	-8%
Benefits	234,115	185,681	205,194	196,400	-4%
Operating	1,859,856	1,488,560	1,527,785	1,342,100	-12%
Capital	51,453	45,550	-	-	0%
Other	-	-	-	-	0%
Total	\$2,736,056	\$2,139,714	\$2,209,997	\$1,977,200	-11%
Commercial Collections					
Personnel					
Salaries	177,993	209,947	238,299	212,900	-11%
Benefits	81,529	90,137	101,405	91,300	-10%
Operating	1,020,308	1,049,031	910,397	869,500	-4%
Capital	2,762	16,496	25,000	876,300	3405%
Other	-	-	-	-	0%
Total	\$1,282,592	\$1,365,611	\$1,275,101	\$2,050,000	61%
TOTAL DIVISION EXPENSES	\$5,205,890	\$5,244,176	\$4,857,545	\$5,461,100	12%

FUNDING SOURCES					
	ACTUAL	ACTUAL	BUDGET	BUDGET	%
	FY 2014	FY 2015	FY 2016	FY 2017	CHANGE
Solid Waste					
Solid Waste Fund					
Charges for Service	5,178,676	5,217,176	4,830,545	5,434,100	12%
Grants	27,214	27,000	27,000	27,000	0%
Total Solid Waste Fund	\$ 5,205,890	\$ 5,244,176	\$ 4,857,545	\$ 5,461,100	12%
TOTAL DIVISION FUNDING	\$ 5,205,890	\$ 5,244,176	\$ 4,857,545	\$ 5,461,100	12%

PERFORMANCE MEASURES					
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
	FY 2014	FY 2015	FY 2016	FY 2016	FY 2017
Customers serviced	14,536	14,607	14,600	14,715	14,600
Refuse/Recycling collected (tons)	35,366	35,594	36,000	36,902	36,000

SOLID WASTE DIVISION

FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Examine all business processes, particularly those that relate directly to routing (collections), to determine and implement ways to improve efficiency.
- GOAL 2:** Develop an outreach waste reduction plan to be available to local businesses that proposes to increase comingled and organic waste recycling, encouraging less commercial waste sent to area landfills.
- GOAL 3:** Continue to partner with Achieva Credit Union to host a free shredding event to our local residents.

ACCOUNTABILITY REPORT ON FY 2016 GOALS

SOLID WASTE DIVISION

- GOAL 1: Continue to communicate ways to increase household waste diversion to our citizens.**
- Objective 1: Publicize helpful recycling tips in all local media outlets.
STATUS: Completed in FY 2016 by utilizing Utility Billing inserts, social media, city website, & city events.
- Objective 2: Update the Division's web page & develop public service announcements on Dunedin TV.
STATUS: Completed and ongoing with quarterly updates.
- GOAL 2: Improve Community Engagement by promoting the City's Sustainability programs and Division services.**
- Objective 1: Continued to partner with Achieva Credit Union to host a document shredding event.
STATUS: The 3rd annual event took place October 1, 2016.
- Objective 2: Provided presentations to educational institutions, businesses, professional organizations and internal City departments.
STATUS: Complete. In FY 2016, educational information was provided as follows:
- Before/After School Programs at Garrison Jones, San Jose, & Dunedin Elementary
 - Recreation Day Camps
 - Florida Friendly Landscaping workshops
 - Senior Awareness Fair
 - Great American Teach-In at four Dunedin schools

FLEET SERVICES DIVISION

Departmental Mission Statement

To provide City departments with vehicles and other pieces of fleet equipment that are safe, efficient, reliable, and suitable for their mission requirements at the lowest possible cost. Fleet Services Division is an internal department that provides vehicle and equipment-related services to Dunedin city departments. These services include fleet acquisition and disposal, preventative maintenance, repairs, wrecker service, fabrication services, and an automated fuel dispensing site. Fleet Services has 9 employees with a single facility that is centrally located to best serve its customers. The City's fleet consists of 302 pieces, ranging from trailer mounted equipment to commercial refuse trucks, heavy construction equipment, light trucks, and fire apparatus. The fleet is valued at approximately \$15 million. Fleet serves the residents of the City by partnering with the departments and agencies that provide direct and indirect services in all areas of City government.

The Public Works Fleet Services Division has continually evolved over time. Fleet Services is responsible for the acquisition, fueling, maintenance, repair, and disposal of, the 302 vehicles and pieces of equipment in the City of Dunedin Fleet. Fleet Services has operated as an internal service fund for over 20 years. Fleet Services serves the residents of the City by partnering with our departmental customers who provide direct and indirect citizen services in all areas of City government. Currently, the Fleet Services Division has 9 budgeted positions to meet the needs and objectives of our growing and thriving City. Six are front-line technicians, while the remaining three include an inventory technician, a technical support assistant, and a division director; together we provide value to the growing responsibilities of our operation.

Budget Highlights, Service Changes and Proposed Efficiencies

Fleet's staff responds directly to its customers, the customers' needs determine output and productivity. With an average age of our fleet at 8.75 years, the City is experiencing ever increasing mechanical failures due to the condition of the fleet. During FY 2016, the part-time Technical Support Assistant was upgraded to a full-time position as reflected in the FY 2017 Budget.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHANGE
Fleet Services	8.50	8.50	8.50	9.00	0.50
Total	8.50	8.50	8.50	9.00	0.50

FLEET SERVICES DIVISION

Major Operating (\$25,000 or more)

Debt Payment	\$130,200	Fleet Fund
Facilities Maintenance ISF	\$39,900	Fleet Fund
Liability Insurance ISF	\$28,200	Fleet Fund
Vehicle Parts & Outsourced Repairs	\$460,000	Fleet Fund
Parts & Supplies	\$36,000	Fleet Fund
Gasoline	\$195,300	Fleet Fund
Diesel	\$312,100	Fleet Fund

Major Capital (\$25,000 or more)

Fleet Vehicle Replacements	\$1,620,100	Fleet Fund
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DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Fleet					
Personnel					
Salaries	460,898	453,007	405,847	434,000	7%
Benefits	170,943	150,819	158,609	136,900	-14%
Operating	1,215,924	1,092,400	1,363,232	1,190,400	-13%
Capital	1,045,398	1,194,833	1,892,249	1,620,100	-14%
Other	604,168	3,520	106,906	130,200	22%
Total	\$ 3,497,331	\$ 2,894,579	\$ 3,926,843	\$ 3,511,600	-11%

FUNDING SOURCES

	ACTUAL FY 2014	EST FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Fleet					
Fleet Fund					
Charges for Service	3,497,331	2,894,579	3,926,843	3,511,600	-11%
Total Fleet Fund	\$ 3,497,331	\$ 2,894,579	\$ 3,926,843	\$ 3,511,600	-11%

PERFORMANCE MEASURES

	ACTUAL FY 2014	EST FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Job Orders Closed	2,354	3,033	3,712	2,924	3,712
Billable Hours	8,411	9,559	9,500	9,165	9,500

FLEET SERVICES DIVISION

FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Provide the highest quality of vehicle and equipment maintenance through the implementation of a full-range, in-house maintenance program.
- GOAL 2:** Focus on education and certification programs to keep our automotive mechanics current with the industry standards and changing technologies.
- GOAL 3:** Provide Fleet employees with a unique work environment that balances exceptional customer service, hard work, and personal growth in a safety focused workplace.
- GOAL 4:** Ensure compliance with Federal and State regulations pertaining to fuel dispensing, hazardous waste disposal and recycling of used oil products, batteries, and tires.

ACCOUNTABILITY REPORT ON FY 2016 GOALS

FLEET DIVISION

- GOAL 1:** Continue to provide the highest quality of vehicle and equipment maintenance through the implementation of a full-range, in-house maintenance program.
STATUS: All mechanics are on track to meet and achieve their target level of billable hours.
- GOAL 2:** Continue our education certification program for Automotive Technicians to be current with the industry standards and technologies.
STATUS: New mechanics are acclimating rapidly to our vast array of vehicles and equipment we maintain. During FY2016 several mechanics earned additional A.S.E. and E.V.T. certifications and re-certifications through on the job training and off site seminars.
- GOAL 3:** Continue to evaluate the methods and means to achieve the highest possible level of equipment service through effective maintenance, outsourcing, and replacement programs.
STATUS: Progressing as planned.
- GOAL 4:** Ensure compliance with Federal and State regulations pertaining to fuel dispensing, hazardous waste disposal, and recycling of used oil products, batteries, and tires.
STATUS: Progressing as planned.

PUBLIC SERVICES DIVISION

Budget Highlights, Service Changes and Proposed Efficiencies

The Facilities Maintenance program has continued to identify opportunities for outsourcing, but level of service must be balanced with cost-savings. Current privatized services in FY 2017 include custodial, fire/security alarm testing and monitoring, elevator inspections and repairs, fire extinguisher inspections and replacements, fire sprinkler inspections and repairs, exhaust hood inspections and maintenance, pest control services, and generator inspection and maintenance. Projects which require a higher level of service are programmed into user department budgets to provide better transparency of operating costs and a more equitable cost allocation for all user departments. Total square footage maintained has increased to over 343,000 square feet with the inclusion of the 937 Douglas Ave property. FY 2016 provided staff with a Craftworker III (HVAC) position that will aid with the ability to diagnose and service HVAC units without the need for contractual services.

The Streets and Traffic Services program reviews options in reduction of services or the privatization services each fiscal year. In reviewing other municipal contracts for services such as; concrete services, tree trimming or asphalt repair, the City does not believe it will realize savings without a dramatic reduction in the level of service currently provided. For this reason, outsourcing these services is not recommended. In FY 2017 we will be increasing cross-training among staff as we continue to be outpaced with requests for service with current staff levels.

The Stormwater program has reviewed it's operating services for FY 2017 and has removed \$20,000 from Contractual Services for Pinellas County Stormwater Code Enforcement. This enforcement can be performed by existing city staff. In addition, the City of Dunedin, Clearwater, and Pinellas County have entered into a Comprehensive Watershed Management Plan for Curlew Creek and Smith Bayou. This study will be completed in the Spring of 2018. Operations staff will be working in partnership with Engineering staff in reviewing all drainage canals for current maintenance conditions. The Stormwater Permit and Maintenance program continues to remain compliant with its Federal stormwater discharge permit and the maintenance requirements.

DIVISION PERSONNEL SUMMARY					
	ACTUAL FY 2014	ACTUAL FY 2015	ACTUAL FY 2016	BUDGET FY 2017	FTE CHANGE
Facilities Management	9.68	9.68	10.68	10.68	0.00
Streets	8.66	8.66	8.66	8.66	0.00
Stormwater	13.66	13.66	13.66	13.66	0.00
Total	32.00	32.00	33.00	33.00	0.00

PUBLIC SERVICES DIVISION

Major Operating (\$25,000 or more)

Custodial Services	\$319,600	Facilities Maint. Fund
Fleet Services ISF	\$61,700	Facilities Maint. Fund
Citywide Repairs/Maint.	\$130,500	Facilities Maint. Fund
Flooring Repairs	\$30,000	Facilities Maint. Fund
Ambient Water Quality Testing	\$30,000	Stormwater Fund
Sediment Disposal Testing	\$37,000	Stormwater Fund
Surface Water Quality Testing	\$108,000	Stormwater Fund
Watershed Management Plan	\$49,500	Stormwater Fund
Drainage Master Plan	\$550,000	Stormwater Fund
Gabion Assessment Plan	\$75,000	Stormwater Fund
Mangrove Trimming	\$37,000	Stormwater Fund
Drainage Maintenance	\$45,000	Stormwater Fund
Allocation for Admin. Services	\$264,300	Stormwater Fund
Allocation for Utility Billing Services	\$62,400	Stormwater Fund
Fleet Services ISF	\$265,500	Stormwater Fund
Stormwater System Maintenance	\$127,000	Stormwater Fund
Gabion Assessments/Replacements	\$150,000	Stormwater Fund
Electricity	\$685,200	General Fund
Fleet Services ISF	\$253,600	General Fund
Traffic Signal Maintenance Agreement	\$100,600	General Fund
Bridge Inspections	\$25,000	County Gas Tax Fund
Road/Sidewalk Repair	\$66,300	County Gas Tax Fund
Signage Replacement	\$45,000	County Gas Tax Fund
Pavement Striping	\$40,000	County Gas Tax Fund

Major Capital (\$25,000 or more)

Street Resurfacing	\$296,000	County Gas Tax Fund
Pipe Lining Rehabilitation	\$347,000	Stormwater Fund
Pedestrian Safety infrastructure	\$100,000	Impact Fees Fund - Transportation
San Salvador Reconstruction	\$130,000	Penny Fund
Beltrees Reconstruction	\$80,000	Penny Fund

DIVISION EXPENDITURE SUMMARY

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
Facilities Management					
Personnel					
Salaries	440,356	\$ 382,250	479,794	496,300	3%
Benefits	162,662	146,186	176,079	164,400	-7%
Operating	735,321	677,281	755,061	765,500	1%
Capital	1,634,323	-	-	8,000	100%
Other	116,934	3,705,450	-	-	0%
Total	\$ 3,089,596	\$ 4,911,167	\$ 1,410,934	\$ 1,434,200	2%

PUBLIC SERVICES DIVISION

Streets

Personnel						
Salaries	352,233	330,623	342,592	376,000	10%	
Benefits	261,757	235,600	354,193	144,500	-59%	
Operating	1,340,239	1,327,865	1,727,226	1,302,000	-25%	
Capital	1,577,993	303,529	2,080,250	606,000	-71%	
Other	-	-	-	-	0%	
Total	\$ 3,532,222	\$ 2,197,617	\$ 4,504,261	\$ 2,428,500	-46%	

Stormwater

Personnel						
Salaries	535,525	\$ 548,146	544,869	579,300	6%	
Benefits	246,106	231,830	251,320	236,100	-6%	
Operating	661,426	963,327	1,170,864	1,960,000	67%	
Capital	3,559,456	1,383,031	413,000	347,000	-16%	
Other	491,031	941,603	824,404	858,700	4%	
Total	\$ 5,493,544	\$ 4,067,937	\$ 3,204,457	\$ 3,981,100	24%	

TOTAL DIVISION EXPENSES \$ 12,115,362 \$ 11,176,721 \$ 9,119,652 \$ 7,843,800 -14%

FUNDING SOURCES

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	BUDGET FY 2017	% CHANGE
General Fund					
City Funds	1,631,870	1,418,644	\$ 1,613,461	\$ 1,646,200	2%
Total General Fund	\$ 1,631,870	\$ 1,418,644	\$ 1,613,461	\$ 1,646,200	2%
County Gas Tax Fund					
Intergovernmental	\$ 400,574	\$ 533,145	\$ 810,550	\$ 472,300	-42%
Total County Gas Tax Fund	\$ 400,574	\$ 533,145	\$ 810,550	\$ 472,300	-42%
Penny Fund					
Intergovernmental	\$ 1,437,703	\$ 235,202	\$ 2,070,000	\$ 210,000	-90%
Total Penny Fund	\$ 1,437,703	\$ 235,202	\$ 2,070,000	\$ 210,000	-90%
Impact Fee Fund					
Intergovernmental	\$ 62,073	\$ 10,626	\$ 10,250	\$ 100,000	876%
Total Impact Fee Fund	\$ 62,073	\$ 10,626	\$ 10,250	\$ 100,000	876%
Stormwater Fund					
Charges for Service	\$ 4,525,544	\$ 3,947,937	\$ 3,027,933	\$ 3,981,100	31%
Intergov. Grant	\$ 968,000	\$ 120,000	\$ 176,524	\$ -	0%
Total Stormwater Fund	\$ 5,493,544	\$ 4,067,937	\$ 3,204,457	\$ 3,981,100	24%

PUBLIC SERVICES DIVISION

Facilities Maintenance Fund

City Funds	\$ 3,089,598	\$ 4,911,167	\$ 1,410,934	\$ 1,434,200	2%
Total Facilities Maint. Fund	\$ 3,089,598	\$ 4,911,167	\$ 1,410,934	\$ 1,434,200	2%
TOTAL DIVISION FUNDING	\$ 12,115,362	\$ 11,176,721	\$ 9,119,652	\$ 7,843,800	-14%

PERFORMANCE MEASURES

	ACTUAL FY 2014	ACTUAL FY 2015	BUDGET FY 2016	ACTUAL FY 2016	BUDGET FY 2017
Square Feet of Asphalt Repairs	19,450	18,000	20,000	21,060	20,000
Square Feet of Sidewalk Repairs	2,795	3,200	3,200	8,508	16,000
Linear Feet of Curb Repairs	752	800	1,000	554	1,000
Square Feet of Brick Street Repairs	-	-	450	200	1,000
Special Events/Traffic Control Services	-	52	53	53	55
Sign Shop/Signs Created	-	750	550	484	600

FY 2017 GOALS AND OBJECTIVES

- GOAL 1:** Perform a complete and thorough inspection of all existing HVAC units citywide and document current condition and update replacement schedule.
- GOAL 2:** Conduct citywide tree trimming to be performed at a minimum two days per work week and also documenting existing health status for City arborist review.
- GOAL 3:** Conduct citywide review of all drainage canals in coordination with Engineering staff for future prioritization of maintenance and capital repair projects.

ACCOUNTABILITY REPORT ON FY 2016 GOALS AND OBJECTIVES

- GOAL 1:** Enhance Customer Services.
- Objective 1: Provide a high level of service to building customers and City residents.
STATUS: Completed HVAC & Air Quality Study at North District Station. All scheduled repairs/upgrades have been completed.
- Objective 2: Provide a high level of service for all special events.
STATUS: Provided electrical and traffic control services to 53 special events and anticipate 55 events in FY 2017.
- Objective 3: Provide professional experience and guidance to each department for future planned project requests that will be budgeted in their budgets.
STATUS: Public Services staff always reaches out to provide assistance on inter-departmental request and provides guidance on costs during the budgeting process on facilities requests.

PUBLIC SERVICES DIVISION

- GOAL 2: Promote Environment Stewardship and Sustainability.**
Objective 1: Continue energy saving retrofits in City Facilities and outdoor lighting.
STATUS: Reviewing solar capabilities at several City Facilities for FY18 budget process.
- GOAL 3: Develop standard programs for replacement and maintenance of City assets.**
Objective 1: Create lists of all City buildings for future replacements of roofs, HVAC systems, and exterior painting.
STATUS: Staff has identified 5 facilities that are scheduled for roof replacements starting in FY 2017 through FY 2022.
Objective 2: Implement Space Analysis Study recommendations from the 2009 FASNA Study.
STATUS: Currently the FASNA Study continues to be used as a planning tool for future expansion of existing facilities.
- GOAL 4: Enhance Customer Service.**
Objective 1: Support other departments/divisions with construction and restoration services.
STATUS: The Public Services Division completed numerous projects for others; Honey Lane retention area, Downtown Parking Renovations, Artist Incubator Facility & Fire Station 61 9/11 Memorial.

Objective 2: Provide traffic control services for other departments/divisions including all special events.
STATUS: Provided 53 traffic control special event service request and respond to road/lane closure detour service request from other departments.
- GOAL 5: Promote environment stewardship and sustainability.**
Objective 1: Recycle concrete/asphalt debris as an alternative to costs associated with landfill disposal.
STATUS: Recycled 291 cubic yards of concrete and 225 tons of asphalt.
Objective 2: Provide right-of-way contractual and in-house tree trimming services.
STATUS: Trimmed 440 trees and removed 100 hazardous trees citywide.
- GOAL 6: Preserve City Assets.**
Objective 1: Repair/replace brick/asphalt streets, sidewalks, and curbs based on complaints and annual inspections.
STATUS: Repaired 200 square feet of asphalt streets, 8,508 square feet of sidewalk and 554 linear feet of curb.
Objective 2: Repair and replace mandated traffic signage and associated pavement markings.
STATUS: Manufactured and replaced 484 traffic signs.

PUBLIC SERVICES DIVISION

Objective 3: Inspect and repair bridges on an annual schedule to ensure they are structurally sound.

STATUS: Completed citywide annual bridge inspections are repairs are scheduled.

GOAL 7:

Promote a safe and secure environment.

Objective 1: Support the implementation of the traffic calming program.

STATUS: Conducted 55 traffic study counts citywide for the Transportation/Traffic Engineer.

Objective 2: Maintain all pedestrian and school zone flasher devices.

STATUS: Installed two additional pedestrian crossing signals and repaired two pedestrian crossing signals due to vehicular damage.

Objective 3: Conduct manual and automated traffic and speed counts citywide.

STATUS: Conducted 80 speed feedback studies citywide for the Transportation/Traffic Engineer.

GOAL 8:

Monitor and improve surface water quality.

Objective 1: Implement, remain in compliance, and report annually on the requirements in the NPDES MS4 permit.

STATUS: The Stormwater Program Coordinator meets with regulatory agencies on a consistent basis to stay abreast of changes to the MS4 permit. Data is collected from multiple City of Dunedin departments to formulate reports for compliance with the MS4 permit.

Objective 2: Institute contractual lining of deteriorated storm drains.

STATUS: Lined 4,950 linear feet of storm drain pipe citywide.

Objective 3: Collect water quality data and street sweeping data to quantify reductions in pollutant loadings from implemented Best Management Practices (BMPs).

STATUS: Surface water quality data is collected monthly from 16 sampling locations along Curlew Creek, Cedar Creek, and Stevenson Creek. In 2016, E. Coli and Enterococcus bacteria were added as additional parameters for sampling. Street sweeping data is collected, and analyzed on a monthly basis to calculate removed pollutant loads from the watersheds.

Objective 4: Partner with Pinellas County and the Florida Department of Environmental Protection and other stakeholders on the Curlew Creek Watershed.

STATUS: A Cooperative Agreement between Pinellas County and the Cities of Clearwater and Dunedin for "The Development of the Comprehensive Watershed Management Plan for Curlew Creek and Smith Bayou" will go into effect in FY 2016. The study is scheduled to be completed in the spring of 2018.

PUBLIC SERVICES DIVISION

GOAL 9:

Reduce operating costs thru identifications of efficiencies and partnerships.

Objective 1: Review and implement cost-saving solutions that maintain service levels required as part of the NPDES permit.

STATUS: Performing herbicide spraying to control growth and limit mowing cycles.

Objective 2: Partner with all Pinellas County Municipalities on the exchange and sharing of equipment and vehicles to reduce renting and purchasing costs.

STATUS: On several occasions Public Services shared heavy equipment with the City of Clearwater and Tarpon Springs.



Home of Honeymoon Island

CAPITAL IMPROVEMENT PLAN

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

FY 2017 CIP Projects by Citywide Goal

ECONOMIC DEVELOPMENT

Downtown Parking Garage Lease
Parking Management & Wayfinding

INTERNAL OPERATIONS & SERVICES

Document Management System Update
Enterprise Resource Planning (ERP) Software Replacement
Park Amenities

INFRASTRUCTURE

Athletic Bleacher Replacements
Beltrees Street Gravity Sewer Extension
Beltrees Street Reconstruction
Bridges & Boardwalks
Citywide Facilities Roof Replacement
Marina Pier Refurbishment
Citywide HVAC Replacement
Comprehensive Watershed Management Plan for Curlew Creek and Smith Bayou
Dunedin Boat Club
Fairway Estates Water Main Replacement
Gabion Assessment & Replacement Program
Laurelwood Lane Water Main Replacement
Marina Dredging
Master Drainage Plan Update
Outdoor Fitness Equipment
Park Restroom Renovations
Pedestrian Safety Infrastructure
Playground Equipment Replacement
San Salvador Reconstruction
Sprayground Resurfacing
SR 580 Water Main Tie-Ins

FY 2017 CIP Projects by Citywide Goal

INFRASTRUCTURE (continued)

Stadium & Englebert Complex Improvements

Stormwater Pipe Lining Rehabilitation

Street Resurfacing

Trail Renovations

Water Administration Building Hardening

WTP Membrane Treatment System

WTP Pretreatment System

WTP SCADA System Replacement

WW Lift Station Forcemain Replacements

WWTP Aeration Tank Rehabilitation

WWTP Denite Filter Rehabilitation

WWTP Feed System Conversion

WWTP Headworks Standby Generator

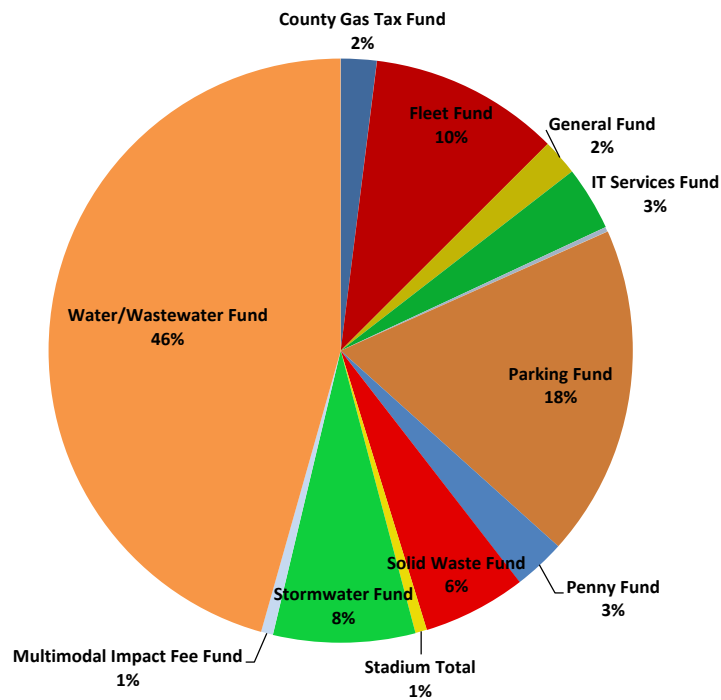
WWTP Raw Pump and VFD Replacements

WWTP SCADA System Upgrade

FY 2017 - 2022 Capital Improvement Plan Projects									
Project Number	Project	Funding Source	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Future Years
461701	Athletic Bleacher Replacements	General	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	
461704	Marina Pier Refurbishment	General	\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
521708	Beltrees Street Gravity Sewer Extension	Water/Wastewater	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
631601	Beltrees Street Reconstruction	Penny	\$ 80,000	\$ 240,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -
461403	Boardwalks & Bridges	Penny	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
531702	Master Drainage Plan Update	Stormwater	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
641702	Citywide Facilities Roof Replacements	General	\$ -	\$ 60,000	\$ 60,000	\$ 105,000	\$ 155,000	\$ 50,000	\$ -
	Citywide Facilities Roof Replacements	Solid Waste	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -
	Citywide Facilities Roof Replacements	Water/Wastewater	\$ 215,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
641701	Citywide HVAC Replacements	General	\$ 67,500	\$ 67,500	\$ 45,000	\$ 55,000	\$ 40,000	\$ 40,000	\$ -
	Citywide HVAC Replacements	Water/Wastewater	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Citywide HVAC Replacements	Fleet	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
151701	Document Management System Update	IT Services	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
171501	Downtown Parking Garage Lease	Parking	\$ 2,160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
461703	Dunedin Boat Club Improvements	General	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
151702	Enterprise Resource Planning (ERP) Software Replacement	IT Services	\$ 500,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
511701	Fairway Estates Water Main Replacement	Water/Wastewater	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511699	Water Administration Hardening	Water/Wastewater	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
none	Fleet Replacements	Fleet	\$ 1,560,100	\$ 1,038,000	\$ -	\$ 1,064,800	\$ 694,500	\$ 1,968,700	\$ -
	Fleet Replacements	Solid Waste	\$ 851,300	\$ 630,100	\$ 348,800	\$ 180,000	\$ 600,000	\$ 2,118,400	\$ -
531701	Gabion Assessment & Replacement Program	Stormwater	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511702	Laurelwood Lane Water Main Replacement	Water/Wastewater	\$ 41,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
491701	Marina Dredging	Marina	\$ 37,500	\$ 112,500	\$ 787,500	\$ -	\$ -	\$ -	\$ -
461702	Outdoor Fitness Equipment	Penny	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
461602	Park Amenities	General	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
461501	Park Restroom Renovations	Penny	\$ 20,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
181602	Parking Management & Wayfinding	Parking	\$ 577,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
631701	Pedestrian Safety Infrastructure	Transportation Impact Fee	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
469301	Playground Equipment Replacement	Penny	\$ 75,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Playground Equipment Replacement	General	\$ -	\$ -	\$ 85,000	\$ 60,000	\$ 80,000	\$ 60,000	\$ 945,000
631602	San Salvador Reconstruction	Penny	\$ 130,000	\$ 1,365,000	\$ -	\$ -	\$ -	\$ -	\$ -
421701	Sprayground Resurfacing	General	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511603	SR 580 Water Main Tie-Ins	Water/Wastewater	\$ 188,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -
481601	Stadium Grandstand & Englebert Bldg. Improvements	Stadium	\$ 96,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
530203	Stormwater Pipe Lining Rehabilitation	Stormwater	\$ 347,000	\$ 330,000	\$ 326,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
630002	Street Resurfacing	County Gas Tax	\$ 296,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000

FY 2017 - 2022 Capital Improvement Plan Projects									
Project Number	Project	Funding Source	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Future Years
461502	Trail Renovations	Penny	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
521707	Wastewater Lift Station Forcemain Replacements	Water/Wastewater	\$ 187,000	\$ 475,000	\$ 334,000	\$ 790,000	\$ 353,000	\$ 625,000	\$ -
531703	Watershed Management Plan	Stormwater	\$ 49,500	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ -
519903	WTP Membrane Treatment System	Water/Wastewater	\$ 675,000	\$ -	\$ 8,295,000	\$ -	\$ -	\$ -	\$ -
510602	WTP Pretreatment System	Water/Wastewater	\$ 1,170,000	\$ 4,676,000	\$ -	\$ -	\$ -	\$ -	\$ -
511606	WTP SCADA System Replacement	Water/Wastewater	\$ 370,400	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 60,000
521701	WWTP Aeration Tank Rehabilitation	Water/Wastewater	\$ 785,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
521602	WWTP Denite Filter Rehabilitation	Water/Wastewater	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
521702	WWTP Feed System Conversion	Water/Wastewater	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
521704	WWTP Headworks Standby Generator	Water/Wastewater	\$ 213,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
521705	WWTP Raw Pump and VFD Replacements	Water/Wastewater	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -
521706	WWTP SCADA System Upgrade	Water/Wastewater	\$ 989,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FY 2017 CIP Expenses by Fund



Athletic Bleacher Replacements

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Vince Gizzi, Parks & Recreation Director
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 The current bleachers at Highlander Park and Vanech Complex do not meet national safety recommendations for portable bleachers at or over four-tiers. This project would bring all athletic bleachers into compliance. There will be no operating expense impacts.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General Fund	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	461701	15 years
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SERVICE ENHANCEMENT	No
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Citywide HVAC Replacement

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Keith Fogarty
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	None

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 This project is for the programmed replacement of HVAC systems that have met or exceeded their expected life expectancy. In FY 2017, the Library will have one 30-ton unit (\$67,500) replaced. In the Water/Sewer Utility Fund, one 1.5 ton unit located at the Water Administration Building at a cost of \$6,500 and a 3.5 ton unit at Fleet Services estimated at \$10,000. Both of these units are also approaching their expected life expectancy and are requiring frequent repairs. In FY 2018, the second 30-ton unit at the Library will be replaced (\$67,500). Funding in FY 2019 through FY 2022 will be set aside for the design and replacement of existing systems.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General	\$ -	\$ -	\$ 67,500	\$ 67,500	\$ 45,000	\$ 55,000	\$ 40,000	\$ 40,000	\$ -	\$ 315,000
Water/Wastewater Fund	\$ -	\$ -	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500
Fleet Fund	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 84,000	\$ 67,500	\$ 45,000	\$ 55,000	\$ 40,000	\$ 40,000	\$ -	\$ 331,500

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID: 641701

USEFUL LIFE: 12 years

SERVICE ENHANCEMENT: No

Citywide Facilities Roof Replacement

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Keith J. Fogarty
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	None

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION

Citywide, several facilities have been identified to have their roofs replaced within the next several years due to frequent repairs or life expectancy. Starting in FY17, the Water Administration Building (\$215,000) will be replaced. Funds will be set aside starting in FY18 for the replacement of the M.L.K. Center roof in FY19 (\$120,000), Library set aside starting in FY20 (\$210,000), with replacement scheduled in FY21, Solid Waste Administration Building (\$50,000) is scheduled for FY21 and a portion of the Community Center roof is scheduled for replacement in FY22 with funding in FY21 & 22.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General Fund	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 105,000	\$ 155,000	\$ 50,000	\$ -	\$ 430,000
Solid Waste Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Water/Wastewater Fund	\$ -	\$ -	\$ 215,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 215,000	\$ 60,000	\$ 60,000	\$ 105,000	\$ 205,000	\$ 50,000		\$ 695,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	641702	USEFUL LIFE	30 years
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SERVICE ENHANCEMENT	No
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Dunedin Boat Club

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Vince Gizzi, Keith Fogarty
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space

STATUS:	REVISED
<p><i>This project was initially funded for the roof replacement of the Boat Club and Pram Shed. These have been completed and funding has been shifted to other pressing needs at the Boat Club.</i></p>	

DESCRIPTION & JUSTIFICATION
 This project is for the purchase of an emergency medical defibrillator(\$1,700), electrical code upgrades (\$3,500) and window/door replacements (\$15,000).

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General Fund	\$ -	\$ -	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,200
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 20,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,200

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 461703

USEFUL LIFE 20
years

SERVICE ENHANCEMENT No



Marina Pier Refurbishment

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Vince Gizzi, Parks & Recreation Director
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	REVISED
<i>This project status was changed from "unfunded" to "funded" with costs in FY17.</i>	

DESCRIPTION & JUSTIFICATION
 This project will repair and replace the Marina pier decking, rails and benches with composite wood. This project is estimated to cost approximately \$100,000. No future operating impact is anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General Fund	\$ -	\$ -	\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT NO. 461704 | 20
years

SERVICE ENHANCEMENT No

Park Amenities

PROJECT TYPE:	Equipment
DEPARTMENT:	Parks & Recreation
MANAGER:	Lanie Sheets
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	REVISED
<i>Penny funding of \$7,000 annually was moved to the General Fund. In future years, this funding will be part of the Parks Maintenance Division's annual budget.</i>	

DESCRIPTION & JUSTIFICATION
 This project provides for the replacement of existing and the purchase of new park amenities such as picnic tables, benches, grills, water fountains, signage, athletic netting and other various equipment and features. Approximately \$33,000 in revenue collected from Weaver Park is used to offset this cost. No operating impacts are anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General Fund	\$ -	\$ -	\$ 30,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 270,000
OPERATING IMPACT										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 30,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 270,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	461602	10
		years

SERVICE ENHANCEMENT	Yes
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Playground Equipment Replacement

PROJECT TYPE:	Replacement
DEPARTMENT:	Parks & Recreation
MANAGER:	Lanie Sheets
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS: REVISED

Project costs increased \$75,000 as follows: FY17 increased by \$65,000, FY18 decreased by \$50,000, and in FY22 \$60,000 was added. Funding will be determined annually based on whether playground equipment is new (Penny eligible) or replacement of existing (General Fund).

DESCRIPTION & JUSTIFICATION

Playgrounds can last up to 15 years, but need regular updates and replacement of various parts and surfacing materials to ensure the playground complies with ASTM safety and ADA standards. This project provides for the replacement and repair of worn and aging playground equipment and surfacing materials at City parks. There are currently 12 playgrounds in the park system and this project replaces each on a 12-year cycle. In FY 2017, \$75,000 of Penny Fund funding will be used to purchase new equipment at Hammock Park and Scotsdale Park. Future Penny funding is dependent on the 4th Penny for Pinellas renewal which would provide funding from 2020 through 2029. No operating impacts are anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Penny Fund	\$ -	\$ -	\$ 75,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ 60,000	\$ 80,000	\$ 60,000	\$ 945,000	\$ 1,230,000
OPERATING IMPACT										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 75,000	\$ 55,000	\$ 85,000	\$ 60,000	\$ 80,000	\$ 60,000	\$ 945,000	\$ 1,360,000

PRIORITY

1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 469301

12
years

SERVICE ENHANCEMENT Yes

Sprayground Resurfacing

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Vince Gizzi, Parks & Recreation Director
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 The Highlander Pool sprayground surface must be refurbished on a regular basis to ensure the proper non-skid surfacing for the safety of our patrons. This project will not incur any additional operating expenditures.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
General Fund	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	421701	7
		years

SERVICE ENHANCEMENT	No
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Beltrees Street Gravity Sewer Extension

PROJECT TYPE:	Improvement
DEPARTMENT:	Public Works
MANAGER:	Lance Parris
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 Beltrees St. is scheduled to be resurfaced in FY17. The residences located at 902 and 906A are on septic tanks -- the continued use of which is discouraged. To provide for their eventual elimination, and to avoid cutting open a street that was recently repaved, this project extends an existing gravity sewer main approximately 400 feet and constructs laterals under the street pavement in order to provide service to these lots. Project funding will be allocated annually through a CIP project, rather than presented as a part of the annual repair and rehabilitation budget designated for collection system work. This project will add a negligible amount in annual operating expenses but will also add two new residential customers to the sewer revenues collected.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	x
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	x

PROJECT ID 521708

USEFUL LIFE 50
years

SERVICE ENHANCEMENT No

Beltrees Street Reconstruction

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Marcello Tavernari, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Transportation

STATUS:	REVISED
FY16 funding of \$960,000 will return to fund balance. Total project costs increased from \$1.6M to \$2.0M.	

DESCRIPTION & JUSTIFICATION

Beltrees Street is in an increasingly deteriorated condition, requiring reconstruction using full depth reclamation methods. Work will address safety and rideability concerns, ADA, as well as drainage; however, drainage costs will be funded from the Stormwater Fund. Those costs will be estimated in FY 2018 for both FY 2018 and FY 2019. Every opportunity to use Low Impact Design Principles will be reviewed during the planning stage. If drainage improvements are feasible within the limited right-of-way, co-operative funding through SWFWMD will be pursued for this project, for the construction year. No operating impacts are anticipated as this roadway is already maintained by the City.

Currently, the scope of this project does not include additional sidewalk. This will be evaluated in FY 2018 during design. If sidewalk is added, Transportation Impact Funds will be used.

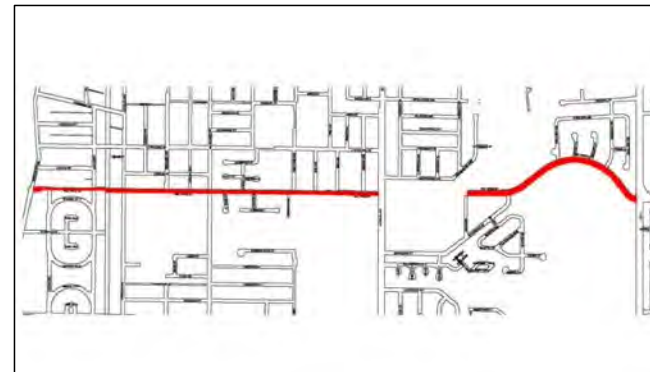
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
Penny Fund	\$ 960,000									\$ 960,000
Planning	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Design	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,000
Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Construction Adm	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Stormwater Fund	\$ -	\$ -	\$ -	TBD	TBD	\$ -	\$ -	\$ -	\$ -	TBD
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 960,000	\$ -	\$ 80,000	\$ 240,000	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID 631601

USEFUL LIFE 25
years

SERVICE ENHANCEMENT No



Bridges & Boardwalks

PROJECT TYPE:	Replacement
DEPARTMENT:	Parks & Recreation
MANAGER:	Lanie Sheets, Marcello Tavernari, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	REVISED
<i>Total project funding was reduced by \$20,000 as follows: FY17 funding was reduced by \$25,000 and FY19 funding increased \$5,000.</i>	

DESCRIPTION & JUSTIFICATION
 The City's existing pedestrian bridges and boardwalks need regular replacement and repair as the support and piling systems deteriorate, especially as they interact with water. This project provides for the construction and replacement of the various boardwalks and bridges throughout the park system including Hammock Park, Weaver Park, and Edgewater Park. Funding in FY 2017 will be used for the replacement of two bridges.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Penny Fund	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipment	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	461403	20
		years

SERVICE ENHANCEMENT	Yes
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City of Dunedin Master Drainage Plan Update

PROJECT TYPE:	Regulatory
DEPARTMENT:	Public Works
MANAGER:	Jorge Quintas, P.E., Whitney Marsh
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Stormwater

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION

The major function of the Stormwater Master Plan Update is to address stormwater drainage issues, water quality issues, and to find areas for preventative maintenance. The current Master Drainage Plan was drafted in 2003, and the majority of the objectives identified within the current plan have been accomplished. The new Stormwater Master Plan Update will provide direction for the City of Dunedin moving forward in the prioritization of Capital Improvement Projects. The proposed scope of the Stormwater Master Plan Update includes: a Stormwater Management Infrastructure Vulnerability Assessment, a ditch and channel assessment, modeling and hydrology, the identification of high water problem areas, water quality improvement opportunities, quality of life improvement opportunities, and a Downtown Regional Stormwater Plan.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Stormwater Fund	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID 531702

USEFUL LIFE 15
years

SERVICE ENHANCEMENT No



Comprehensive Watershed Management Plan for Curlew Creek and Smith Bayou

PROJECT TYPE:	Regulatory
DEPARTMENT:	Public Works
MANAGER:	Jorge Quintas, P.E., Whitney Marsh
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Stormwater

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION

The primary objective of the project will be to develop a Management Plan for the watershed, which encompasses approximately 9,256 acres in north central Pinellas County. The cost reflects the City of Dunedin's pro-rata share based on acreage under its jurisdiction within the watershed. An interlocal agreement is pending. The Management Plan will be used as tool in the planning, regulation, and management of the watershed for future development and as a basis for determining and prioritizing capital improvements. These objectives will be met, in part, by conducting an analysis of the watershed in order to characterize the existing watershed conditions and recommend improvements for flood protection, natural systems, habitat, water quality, erosion control, public awareness and involvement, regulatory control, and capital improvements. The Management Plan will address localized flooding situations, erosion, sedimentation, and stormwater pollution. The Management Plan will include the initial collection of design, water quality, and sediment data, the evaluation of existing 25-year and 100-year flood elevations, the diagnostic evaluation of the watershed, the use of an appropriate hydraulic/hydrologic model that is approved by National Flood Insurance Program, the County, and the SWFWMD, and the development of a Management Plan that provides recommendations for non-structural and site-specific structural improvements. A pollutant-loading model will be developed to estimate pollutant loads generated by sub-basins, relative levels of pollutant loads delivered to the Curlew Creek and Smith Bayou Canal by major outfall or adjacent sub-basins, and relative pollutant loads delivered from the Watershed to St. Joseph Sound. The model will also estimate pollutant load reductions that may result through implementing the Management Plan. The Management Plan will include, as feasible, the conceptual design for recommended structural alternatives that will be necessary to determine permitting and construction feasibility, and cost effectiveness at the planning level. The Management Plan will also address the FDEP's TMDL program.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Stormwater Fund	\$ 14,300	\$ -	\$ 49,500	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,500
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 14,300	\$ -	\$ 49,500	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,500

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 531703

USEFUL LIFE 15
years

SERVICE ENHANCEMENT No

Document Management System Update

PROJECT TYPE:	Improvement
DEPARTMENT:	Information Technology
MANAGER:	Scott Falcon
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	None

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 This project will increase compatibility and productivity of employees by being current with today's business systems, and position the City to better service to the public. Advanced Processing and Imaging (API Optiview) is the current document management platform used by the City. The current servers operating systems and databases are beyond their useful life and need to be migrated to new servers with current software to be efficiently supported by API. This replacement includes the migration of the 2 Optiview Servers and software. No operating impacts are anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
IT Services Fund	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 151701

USEFUL LIFE 7
years

SERVICE ENHANCEMENT No

Downtown Parking Garage Lease

PROJECT TYPE:	Building
DEPARTMENT:	Housing & Economic Development
MANAGER:	Bob Ironsmith
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Transportation

STATUS:	REVISED
<i>The "Downtown Parking" project, which was unfunded in the FY 2016 - 2021 CIP, has been revised and split into two projects: Downtown Parking Garage Lease and Downtown Parking Management.</i>	

DESCRIPTION & JUSTIFICATION
 The need for additional parking was identified in a parking study conducted by Walker Parking Consultants in FY 2015. This project includes the creation of 215 additional downtown parking spaces for the City through the lease of a parking structure by a private developer at 940-966 Douglas Avenue. This 20-year lease would include a one-time \$1.975M buy-down on the lease, utilizing General Funds revenues received from the BP oil spill settlement. Operating costs include an annual lease in the amount of \$115,000, which will begin in FY 2017 and commence in FY 2033, and annual maintenance costs estimated at \$102,000 annually. Since revenues are unknown at this time, they are not programmed into this project.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Parking Fund	\$ -	\$ -	\$ 2,160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,160,000
OPERATING IMPACT										
Parking Fund	\$ -	\$ -	\$ 185,300	\$ 187,900	\$ 190,500	\$ 193,200	\$ 195,900	\$ 198,800	\$ 201,700	\$ 1,353,300
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 2,345,300	\$ 187,900	\$ 190,500	\$ 193,200	\$ 195,900	\$ 198,800	\$ 201,700	\$ 3,513,300

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID	171501	USEFUL LIFE	20
			years

SERVICE ENHANCEMENT	Yes
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Enterprise Resource Planning (ERP) Software Replacement

PROJECT TYPE:	Replacement
DEPARTMENT:	Finance
MANAGER:	Joe Ciurro
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	None

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION

The City of Dunedin’s current Enterprise Resource Planning (ERP) software is SunGard’s HTE product which has reached end of life in its ability to serve the employees, and the public in its current configuration. Through an RFP, the City will acquire a new ERP system in line with the operational needs of the City to provide more efficient and effective delivery of service. The City has approximately 250 named users of the system. The primary users of the current system are Finance, Purchasing, Information Technology, Human Resources, Utility Billing, and Permitting and Code Enforcement, as well as Department Directors and Administrative Assistants.

This project will also upgrade the City's current Timekeeping/Payroll system, Stromberg, and a portion of SunGard HTE's payroll system. An up-to-date HR Information System that can manage payroll/timekeeping, leave requests, performance management, applicant tracking, and other HR functions would increase the efficiency and effectiveness of the City’s personnel administration services.

Acquisition and operating costs will be funded through the IT Services Fund.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
IT Services Fund	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
OPERATING IMPACT										
IT Services Fund	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 420,000
Less Current Expenses	\$ -	\$ -	\$ (77,400)	\$ (77,400)	\$ (77,400)	\$ (77,400)	\$ (77,400)	\$ (77,400)	\$ (77,400)	\$ (541,800)
TOTAL	\$ -	\$ -	\$ 482,600	\$ (17,400)	\$ (17,400)	\$ (17,400)	\$ (17,400)	\$ (17,400)	\$ (17,400)	\$ 378,200

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 151702

USEFUL LIFE 10
years

SERVICE ENHANCEMENT No

Fairway Estates Water Main Replacement

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Dan Chislock, Jorge Quintas, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 This project will improve water distribution system hydraulics and improve fire protection. Spacing between fire hydrants in Fairway Estates is presently greater than allowed by City Code. Florida Dept. of Environmental Protection (FDEP) does not allow connection of fire hydrants to water mains less than 6-inch diameter. This project will replace existing 4-inch and 6-inch ductile iron pipe water mains in the Fairway Estates area with 6-inch PVC pipe and add mid-block fire hydrants. Work will be performed by City staff. No operating impact is anticipated.

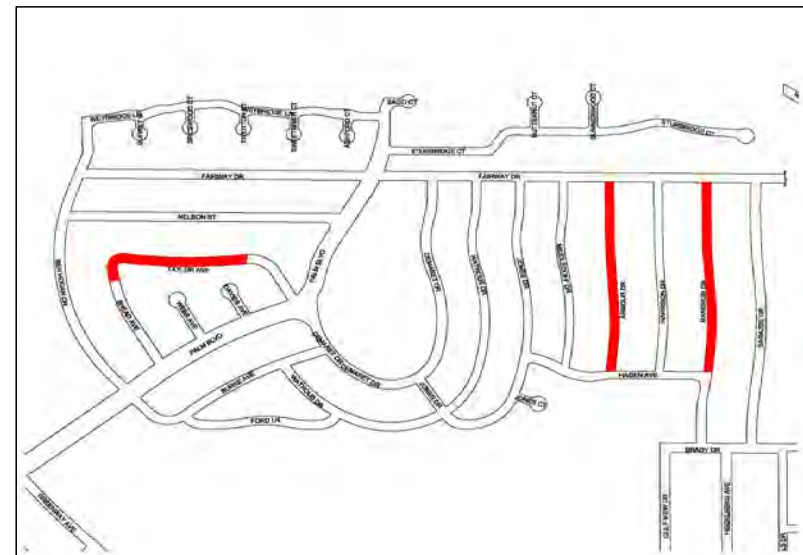
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 511701

USEFUL LIFE 50 years

SERVICE ENHANCEMENT Yes



Gabion Assessment & Replacement Program

PROJECT TYPE:	Improvement
DEPARTMENT:	Public Works
MANAGER:	Marcello Tavernari, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Stormwater

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 The City's existing Stormwater canal system throughout the heart of many neighborhoods, the Gabion Wired Baskets, are coming to the end of their life span (+30 yrs). The life span of this asset is expiring, as emergency repairs and replacement costs are growing in magnitude. Similar to corrugated metal pipe (CMP), the wire baskets full of existing stone are breaking or falling apart. The failing baskets create typically two problems: (1) the eroded soil and rocks fill the drainage canal, creating a drainage problem for facilities upstream; (2) as the bank erodes, the soil loss and rock mitigates away from residential homes creating serious foundational issues, with the potential for City claims. It is anticipated for future years, that funding requirements will increase. To prepare a plan, the following is proposed: (1) the Master Drainage Plan, a separate CIP project, once complete, will give the City the 50-year, 100-year, and 500-year storm elevations; (2) with this information, Engineering staff and Public services will evaluate the gabion system, to determine future failure locations and flooding concerns, and evaluate how to construct vehicle access points for maintenance activities; (3) once the Gabions have been evaluated, future funds will be required for re-design and construction purposes, in future years. Beginning in FY 2017, funding of \$150,000 will be budgeted for emergency repairs with an additional \$75,000 for a professional assessment of all the City's Gabion structures. After the assessment, a comprehensive replacement schedule and funding plan will be brought to the City Commission for approval and programmed into future years of the CIP.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Stormwater Fund										
Assessment	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Emergency Repairs	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID	531701	USEFUL LIFE	30
			years
SERVICE ENHANCEMENT	Yes		

Laurelwood Lane Water Main Interconnect

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Dan Chislock, Jorge Quintas, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 This projects will improve distribution system hydraulics, supply reliability and improve fire protection by creating additional loops to the water distribution system piping in the area. This project will create a connection between two portions of the water distribution system to create additional loops in the system piping. Work will be performed by City staff. No operating impact is anticipated.

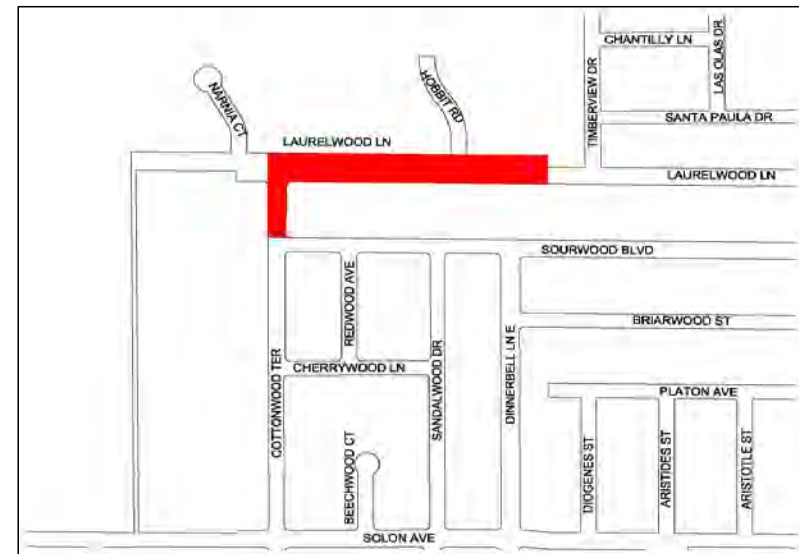
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 41,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,500
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 41,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,500

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 511702

USEFUL LIFE 50
years

SERVICE ENHANCEMENT Yes



Marina Dredging

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Vince Gizzi / Marcello Tavernari, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Conservation and Coastal Management

STATUS:	REVISED
<i>This project was revised to include planning and design phases and funding. Total project costs decreased from \$1M in FY19 to \$937,500 over FY17-19.</i>	

DESCRIPTION & JUSTIFICATION

The Marina basin is subject to the accumulation of silts which accumulate over time to depths that impact the operation of boats. Accumulated silts are removed by the dredging at intervals that commonly vary from 10 to 15 years mostly dependent on storm impacts. The Dunedin Marina was last dredged in FY 2002 and the cost for design, permitting, and complete dredging (including tipping fees) was \$926,200. At the current time, there does not appear to be an imminent need for re-dredging; however, re-dredging as soon as FY 2019 should be expected. No changes to the existing operating budget are anticipated. During the planning and design years, a more defined cost estimate will be established, as the amount of the sediment to be removed, is only preliminary. At that time an underwater survey will be completed, along with geotechnical data.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Marina Fund										
Planning	\$ -	\$ -	\$ 37,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,500
Design	\$ -	\$ -	\$ -	\$ 112,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 112,500
Construction	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Construction Adm	\$ -	\$ -	\$ -	\$ -	\$ 37,500	\$ -	\$ -	\$ -	\$ -	\$ 37,500
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 37,500	\$ 112,500	\$ 787,500	\$ -	\$ -	\$ -	\$ -	\$ 937,500

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID: 491701

USEFUL LIFE: 10 years

SERVICE ENHANCEMENT: No



Outdoor Fitness Equipment

PROJECT TYPE:	Improvement
DEPARTMENT:	Parks & Recreation
MANAGER:	Lanie Sheets
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 This project would entail installing a series of outdoor fitness equipment pieces in Weaver Park to include pieces for cardio, upper and lower body strength, balance, etc. The facility would be completely ADA compliant and accessible to adults of all ages, abilities, and fitness levels. The installation and use of such equipment in parks has become very popular as Americans are looking for affordable options to maintain a healthy lifestyle. This system would allow all abilities and income levels to exercise in a peaceful, natural setting instead of a traditional gym. Some of the funding has been committed through private donations and a grant request is in for additional funding. A minimal operating increase of \$500 per year would be needed.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FUTURE	TOTAL
PROJECT COSTS										
Penny Fund	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
General Fund- RESTRICTED	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
	-									
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 3,000
TOTAL	\$ 50,000	\$ -	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 53,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID	461702	15
		years

SERVICE ENHANCEMENT	Yes
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Park Restroom Renovations

PROJECT TYPE:	Improvement
DEPARTMENT:	Parks & Recreation
MANAGER:	Lanie Sheets
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space Elements

STATUS:	REVISED
<i>FY16 funding was re-appropriated for Little League facility improvements.</i>	

DESCRIPTION & JUSTIFICATION
 Current outdoor restrooms at several parks locations are just concrete floors and walls which allows stains and smells to permeate. This project provides for upgrades to the interior of the outdoor restrooms at parks and athletic fields to include tile floors and walls. This project will include tiling outdoor restroom facilities that do not currently have tile. This project is anticipated to nominally reduce maintenance costs for the restrooms but the operating impact is so small it was not calculated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Penny Fund	\$ -	\$ -	\$ 20,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 20,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID	461501	20
		years

SERVICE ENHANCEMENT	No
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Parking Management & Wayfinding

PROJECT TYPE:	Building
DEPARTMENT:	Housing & Economic Development
MANAGER:	Bob Ironsmith, Jorge Quintas, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Transportation

STATUS:	REVISED
<i>The "Downtown Parking" project, which was unfunded in the FY 2016 - 2021 CIP, has been revised and split into two projects: Downtown Parking Garage Lease and Downtown Parking Management.</i>	

DESCRIPTION & JUSTIFICATION

This project includes the implementation a pilot program for pay stations and enforcement for paid parking areas in the downtown. Also included in these costs are way-finding signage directing motorists to either paid or complimentary parking options. Based on the results of a one-year pilot program, the program will be evaluated by the City Commission and staff to determine if the system should be made permanent. If the program were to continue, annual operating costs would be approximately \$200,000 for enforcement and lease of the parking machines; however, this would be offset by revenues. Since revenues are unknown at this time, they are not programmed into this project.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Parking Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING IMPACT	\$ -	\$ -	\$ 577,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 577,400
TOTAL	\$ -	\$ -	\$ 577,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 577,400

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	
3 - Cost Reducing / Revenue Producing Assets	X
4 - Desired Improvements	X

PROJECT ID 181602

USEFUL LIFE 1
years

SERVICE ENHANCEMENT Yes

Pedestrian Safety Infrastructure

PROJECT TYPE:	Equipment
DEPARTMENT:	Public Works
MANAGER:	Joan M. Rice
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Transportation

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
<p>School Zone Flasher Remote Control / FY 2017 / \$50,000 There are 26 school zone flashing beacons in the City. New equipment within the existing boxes will allow the staff to program each one for time of day, day of week and holidays from the control center. The program will also be able to remotely monitor if the flashing beacons are on.</p> <p>Edgewater Pedestrian Flashing Beacon / FY 2017 / \$20,000 It has been requested to add pedestrian activated flashing beacons to the existing Edgewater Drive mid-block crosswalk just north of Albert Street. This will include concrete ramp and sidewalk upgrade.</p> <p>Dunedin High School / FY 2017 / \$10,000 There are three crosswalks on Pinehurst Road for Dunedin High School. The crosswalks at the north and south school property boundaries have yellow beacons that flash at arrival and dismissal of the High School. The High School has requested that the center crosswalk also flash at the same time.</p> <p>Speed Feedback Signs / FY 2017 / \$20,000 Several areas have requested permanent speed feedback signs to encourage drivers to drive the speed limit or less. One set of permanent speed feedback signs cost approximately \$10,000. One set is anticipated for Michigan Blvd., the location for the second set has not been finalized.</p>

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Multimodal Impact Fee Fund	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipment	X
3 - Cost Reducing / Revenue Producing Assets	X
4 - Desired Improvements	X

PROJECT ID	631701	USEFUL LIFE	10 years
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SERVICE ENHANCEMENT	Yes
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SR 580 Water Main Tie-Ins

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Dan Chislock, Jorge Quintas, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS: REVISED

Project has been delayed to FY17 as a result of County initiated work on CR1. In addition, the project scope has been revised to include the design and construction of a tie-in to Pinellas County's water system in the amount of \$450,000 for FY18.

DESCRIPTION & JUSTIFICATION

This project will connect existing water mains that dead-end just short of the major water main in SR-580, resulting in improved water distribution system hydraulics in the northeast part of City. By improving flow/flushing of water through these water mains, the residence time is decreased and will aid in meeting Florida Department of Environmental Protection's more stringent tri-halo methane requirements that recently went into effect. Florida Dept. of Transportation (FDOT) permitting is required. Work will be bid out to construction contractor approved to do work in FDOT right-of-ways. In addition, the project scope has been revised in FY 2017 to include an tie-in the Pinellas County's water system at a cost of \$450,000.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 188,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 638,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 188,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 638,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID: 511603 USEFUL LIFE: 50 years

SERVICE ENHANCEMENT: Yes



San Salvador Reconstruction

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Marcello Tavernari, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Transportation

STATUS:	REVISED
<i>FY16 funding of \$630,000 will return to fund balance, less \$150,000 for geotech and survey. Total project costs increased from \$1.18M to \$1.645M.</i>	

DESCRIPTION & JUSTIFICATION
 This project provides for reconstruction of 1.15 miles of existing San Salvador roadway between Pinehurst Road and Alt US 19. Reconstruction will be by full depth reclamation or milling and resurfacing for road surface reconstruction. This will improve road safety and reduce future costs that would result from further deterioration. Geotechnical services and survey will be performed during FY 2016. The project will replace existing 36" CMP, along with the failed underdrains; however, those costs will be funded from the Stormwater Fund. Those costs will be estimated in FY 2017 for both FY 2017 and FY 2018.

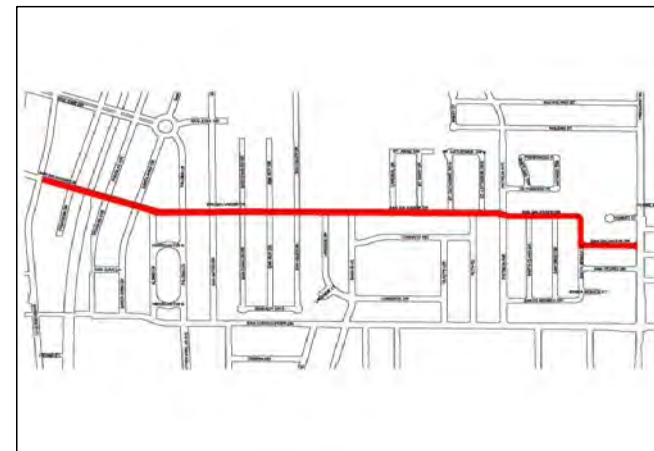
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
Penny Fund	\$ 630,000									\$ 630,000
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Construction	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Construction Adm	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 630,000	\$ -	\$ 130,000	\$ 1,365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,125,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID 631602

USEFUL LIFE 25
years

SERVICE ENHANCEMENT No



Stadium Grandstand & Englebert Bldg. Improvements

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Vince Gizzi
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 This project provides for the upgrade, renewal, and rehabilitation of existing facilities at the Auto Exchange Stadium and Englebert Complex. The Stadium is annually inspected by the Blue Jays and City staff to assess the condition and identify needed repairs prior to the Spring Training season. The Englebert Complex requires annual resealing to reduce the potential for seepage and mildew from water intrusion.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Stadium Fund	\$ 96,500	\$ -	\$ 96,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,500
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 96,500	\$ -	\$ 96,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,500

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equip	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 481601

5
years

SERVICE ENHANCEMENT No

Stormwater Pipe Lining Rehabilitation

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Public Works
MANAGER:	Whitney Marsh, Mark Walters
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Stormwater

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 Stormwater pipe relining is part of a continued effort to identify corrugated metal pipe (CMP) or other failing Stormwater pipes that are or will be near the end of their expected life. The process of relining pipes began approximately 15 years ago and currently 71% of major pipes have been relined across the City. The remaining major pipe relining will be completed by FY 2020. Pipe relining prioritization is based on annual pipe inspections. Relining offers a no-dig approach with minimal traffic congestion and disruption to residents. No operating impact is anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Stormwater Fund	\$ 3,986,145	\$ 2,240,937	\$ 347,000	\$ 330,000	\$ 326,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 3,643,937
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 3,986,145	\$ 2,240,937	\$ 347,000	\$ 330,000	\$ 326,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 3,643,937

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 530203

USEFUL LIFE 50
years

SERVICE ENHANCEMENT No

Street Resurfacing

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Marcello Tavernari, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Transportation

STATUS:	REVISED
<i>Funding has decreased to meet fund availability and construction administration costs were added.</i>	

DESCRIPTION & JUSTIFICATION

In the near future, the City will be establishing a Pavement Asset Inventory Program for the systematic roadway reconstruction projects throughout the City. Funds budgeted from FY2016 will be used to retain a consultant, so that the City's entire network of roadways, will be organized in a database for program planning. This program will give direction to City Staff as to the planning of roadway reconstruction projects throughout the City, whether Collector or Residential. This project aims to repair and rebuild existing residential roads with preservation technics and materials. Resurfacing is intended to either avoid or repair road potholes and to otherwise improve roadway safety. No operating impacts are anticipated from this project.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
County Gas Tax Fund										
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 281,200	\$ 275,500	\$ 275,500	\$ 275,500	\$ 275,500	\$ 275,500	\$ 275,500	\$ 1,934,200
Construction Adm	\$ -	\$ -	\$ 14,800	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 101,800
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 296,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 2,036,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID	630002	USEFUL LIFE	15
			years

SERVICE ENHANCEMENT	No
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Trail Renovations

PROJECT TYPE:	Maintenance & Repair
DEPARTMENT:	Parks & Recreation
MANAGER:	Lanie Sheets
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Recreation and Open Space

STATUS:	REVISED
<i>FY 2016 funding will be returned to fund balance and re-appropriated with an additional \$25,000 in FY 2017.</i>	

DESCRIPTION & JUSTIFICATION
 Outdoor trails require regular maintenance to repair cracks and lifting from roots that develop in the surface. This is to ensure a smooth, safe surface free of trip hazards with adequate traction. Funding in FY2017 will allow for the re-opening of Fern Trail at Hammock Park with the installation of a low, raised wooden walkway. The trail is currently closed due to the wet conditions of the rehydration project. Project costs are more than anticipated. The appropriated \$25,000 in FY2016 was returned to fund balance and re-appropriated with an additional \$25,000 in FY2017. Fundraising by the Friends of the Hammock is taking place for additional monies to contribute to the project.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS	\$ 25,000									\$ 25,000
Penny Fund	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 25,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 461502

USEFUL LIFE 15
years

SERVICE ENHANCEMENT No

Water Administration Building Hardening

PROJECT TYPE:	Improvement
DEPARTMENT:	Public Works
MANAGER:	Paul Stanek
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION

In November of 2015, an evaluation of the Water Plant Administration Building was performed by a structural engineer to incorporate the moving of the Utility Billing unit to the Water Plant and to estimate the vulnerability of the building to hurricane damage. Based on a review of the drawings, the building was designed for 105 mph “fastest mile” per the 1988 (revised 1990) SBC, which is equivalent to a Category 2 storm on the Safir Simpson Hurricane Intensity Scale. The engineer determined that hardening certain areas of the building would increase the strength of the building to a category 3 storm equivalent.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ 40,000	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING IMPACT										
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 40,000	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PRIORITY	
1 - Safety, Health, Regulatory Requirement	
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 511699

USEFUL LIFE 30
years

SERVICE ENHANCEMENT No



WTP Membrane Treatment System

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Jorge Quintas, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 The Water Treatment Plant (WTP) treatment membranes remove hardness and other chemicals from the raw water pumped from the City's wells through the pretreatment system. The existing membranes have exceeded their expected useful life and have a reduced treatment efficiency due to leakage. The Water & Wastewater Treatment Facilities Master Plan Study details this multi-phase project to replace the WTP existing reverse osmosis membrane treatment system with a new membrane system. Phase I consisted of performing an autopsy of the existing reverse osmosis membranes (completed in late 2015). Phase II will replace the existing membranes in 2 of the WTP's existing treatment skids with like-kind membranes. Phase III will perform pilot testing. Phase IV will design and permit the new membrane treatment system. Phase V will construct the new membrane treatment system, along with associated process improvements. The WTP is already operating a membrane treatment system, so significant changes to the existing operating budget are not anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ 4,975,141	\$ 1,088,891	\$ 675,000	\$ -	\$ 8,295,000	\$ -	\$ -	\$ -	\$ -	\$ 10,058,891
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 4,975,141	\$ 1,088,891	\$ 675,000	\$ -	\$ 8,295,000	\$ -	\$ -	\$ -	\$ -	\$ 10,058,891

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	519903	USEFUL LIFE	10 years
SERVICE ENHANCEMENT	Yes		



WTP Pretreatment System

PROJECT TYPE:	Improvement
DEPARTMENT:	Public Works
MANAGER:	Jorge Quintas, P.E.
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS:	REVISED
<i>The project schedule has been pushed back one year based on current projects underway in FY 2016. Design costs remain budgeted in FY 2017 but construction costs are now programmed for FY 2018.</i>	

DESCRIPTION & JUSTIFICATION
 Pretreatment is the first treatment step to produce potable water from the raw water pumped to the water plant from the City's wells. This step removes constituents that would harm the reverse osmosis membranes. The Water & Wastewater Treatment Facilities Master Plan Study revised the "Greensand Filters" project to be a multi-phase project that replaces water plant's existing pretreatment system with a new pretreatment system. Phase I consists of like-kind replacement of existing greensand filter media in order to restore system function. Phase II will perform pilot testing. Phase III will design and permit the new pretreatment system. Phase IV will construct the new pretreatment system. Target completion for this project is FY 2019. The Water Treatment Plant (WTP) is already operating a pretreatment system, so significant changes to the existing operating budget are not anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ 1,921,198	\$ 169,665	\$ 1,170,000	\$ 4,676,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,015,665
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,921,198	\$ 169,665	\$ 1,170,000	\$ 4,676,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,015,665

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 510602

USEFUL LIFE 25 years

SERVICE ENHANCEMENT Yes



WTP SCADA Replacement

PROJECT TYPE:	Improvement
DEPARTMENT:	Public Works
MANAGER:	Jorge Quintas, P.E., John Van Amburg
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services- Water

STATUS:	REVISED
<i>During FY16, a portion of this project (the new telemetry for the wells) was appropriated reducing anticipated FY17 costs by \$296,590.</i>	

DESCRIPTION & JUSTIFICATION
 The Water Treatment Plant's (WTP) current SCADA system relies heavily on proprietary hardware and software that has minimal support from the manufacturer; and is difficult to modify to accommodate changing operational needs; and, programming/repair service is not readily available. These factors affect the plant's reliability. Plant operation is often driven by the old control system's abilities rather than by what needs to be done for efficient plant operation. This project will replace the water plant's outdated SCADA hardware/ software with a new system supported by current industry standards. FY22 and future costs are for hardware/software upgrades. Requirements for the new SCADA system are detailed in the Water & Wastewater Treatment Facilities Master Plan Study. The WTP is already maintaining a SCADA system and no change is expected to the existing operating budget.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ 346,080	\$ -	\$ 370,400	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 60,000	\$ 460,400
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 346,080	\$ -	\$ 370,400	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 60,000	\$ 460,400

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	511606	USEFUL LIFE	5 years
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SERVICE ENHANCEMENT	Yes
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WW Lift Station Forcemain Replacements

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Lance Parris
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
 Hundreds of thousands of gallons of raw sewage flows by gravity into the City's lift stations each day. Lift stations then pump the collected sewage through a forcemain (FM) to a downstream manhole, after which the sewage continues to flow by gravity to the wastewater treatment plant. Most forcemains are the original cast iron pipes installed in 1949, a few were installed in the early 1960's, and one, installed in 1972, is PVC. Failure of these aged pipeline (either by a pipe break or leak) will result in an unauthorized raw sewage discharge and present a public health hazard. The replacement forcemains will all be HDPE pipe (upsized by a factor of 2") installed using horizontal direction drilling methods to minimize disturbance to surface features such as pavement and landscaping. No changes to the existing operating budget are anticipated.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund										
Lift Station #3 FM	\$ -	\$ -	\$ 187,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,000
Lift Station #2 FM	\$ -	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475,000
Lift Station #4 FM	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Lift Station #17 FM	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ -	\$ -	\$ 84,000
Lift Station #10 FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 790,000	\$ -	\$ -	\$ -	\$ 790,000
Lift Station #1 FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ 180,000
Lift Station #12A FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 173,000	\$ -	\$ -	\$ 173,000
Lift Station #20 FM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 625,000	\$ -	\$ 625,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 187,000	\$ 475,000	\$ 334,000	\$ 790,000	\$ 353,000	\$ 625,000	\$ -	\$ 2,764,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID: 521707

USEFUL LIFE: 50 years

SERVICE ENHANCEMENT: No

WWTP Aeration Tank Rehabilitation

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Brian Antonian
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 This project provides for the replacement of all aeration piping headers (vertical and horizontal) and the replacement of all diffuser caps at the Wastewater Treatment Facility (WWTP). Tanks will be dewatered and all solid buildups will be removed and disposed of properly. The Water & Wastewater Treatment Facilities Master Plan Study provides additional details for the project. The aeration tank header system is original equipment and constructed of very thin wall plastic piping which has become brittle. Since this project is replacing existing plant equipment that has reached the end of its useful life, no operating impact is expected.

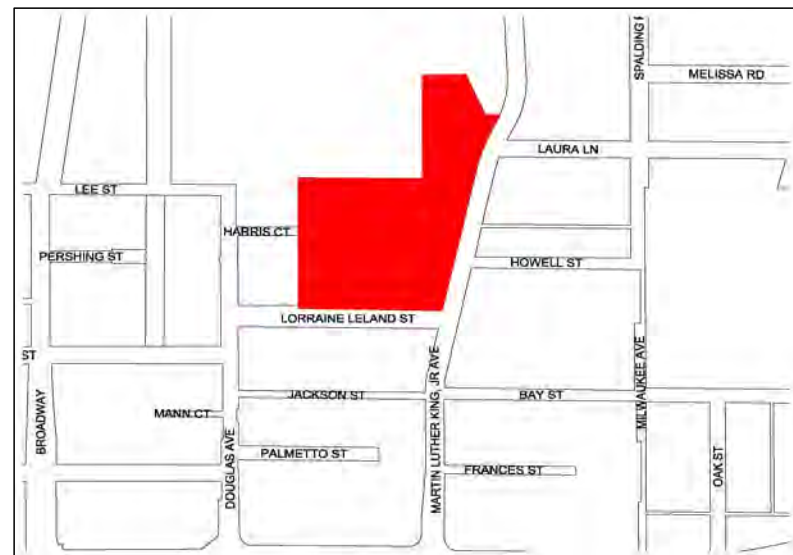
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
	\$ -	\$ -	\$ 785,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 785,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 785,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 785,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 521701

USEFUL LIFE 15
years

SERVICE ENHANCEMENT No



WWTP Denite Filter Rehabilitation

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Brian Antonian
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	REVISED
FY 2016 funding will be returned to fund balance and re-appropriated in FY 2017.	

DESCRIPTION & JUSTIFICATION
 The entire Wastewater Treatment Plant (WWTP) filter facility is over 24 years old and requires upgrading immediately to ensure the WWTP maintains permit compliance. The project encompasses replacement of 16 valves, 16 air operated actuators, 2 Aurora backwash water supply pumps and 2 backwash water check valves. In addition, line-stops will be inserted on all filter influent and effluent header pipes for each filter to allow for valve replacement to be completed. Blower sound attenuation will be required due to noise issues. This project is part of the Water & Wastewater Treatment Facilities Master Plan Study. No operating impacts are anticipated from this project.

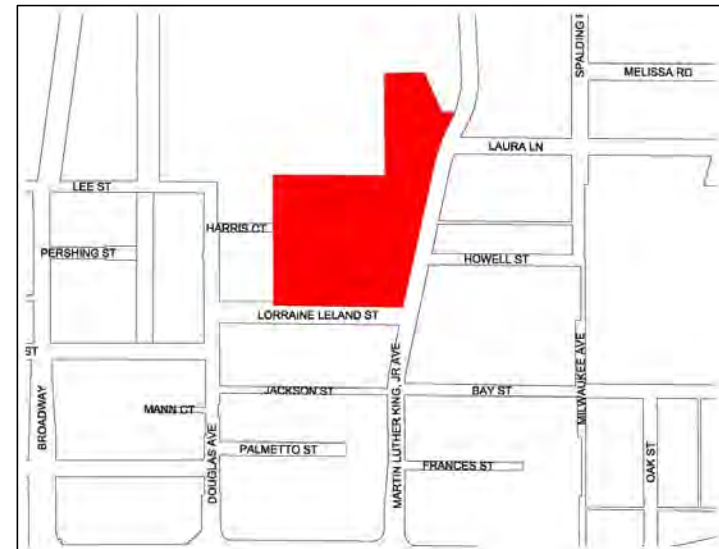
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ 850,000	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 850,000	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 521602

USEFUL LIFE 20
years

SERVICE ENHANCEMENT No



WWTP Feed System Conversion

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Brian Antonian
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS: REVISED

Currently there is only one vendor that supplies Sulfur Dioxide compressed gas cylinders and only one vendor that supplies Chlorine gas that the city purchases all gases from same vendor and due to price increases and the future of gas purchases is not stable best interest to move project forward from FY19 to FY17.

DESCRIPTION & JUSTIFICATION

The Wastewater Treatment Plant (WWTP) has compressed gases stored on-site. Since the WWTP is located within a residential area, it is in the public's best interest to upgrade to a liquid feed system for safety. This project will replace the existing chlorine and sulfur dioxide gas feed systems with liquid hypochlorite and bisulfite liquid feed systems. This project is a part of the Water & Wastewater Treatment Facilities Master Plan Study. As the water treatment industry moves away from using chlorine gas, the cost to purchase chlorine gas will increase. Currently there is only one vendor that supplies Sulfur dioxide cylinders and only one chlorine vendor whom the city purchases all compressed gases from. Without the project, future wastewater plant chemical costs risk a dramatic increase. Since the WWTP is already disinfecting and dechlorinating, an increase in future operating cost is not expected.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	X

PROJECT ID 521702 USEFUL LIFE 10 years

SERVICE ENHANCEMENT Yes



WWTP Headworks Standby Generator

PROJECT TYPE:	Equipment
DEPARTMENT:	Public Works
MANAGER:	Brian Antonian
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	EXISTING
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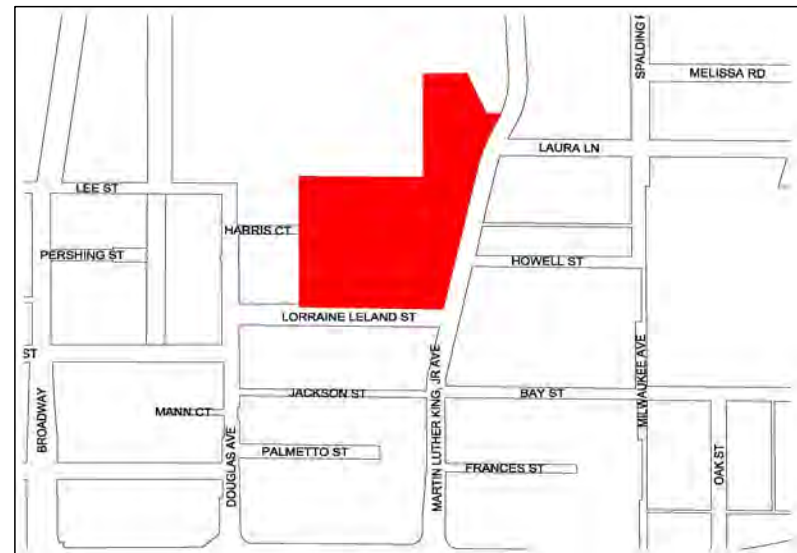
DESCRIPTION & JUSTIFICATION
This project will provide Facility #4 (Headworks) of the Wastewater Treatment Plant (WWTP) with a second generator backup to ensure the plant stays in permit compliance in the future. Lack of power to the headworks pumps causes flow to back-up into the gravity collection system and overflow manholes.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 213,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 213,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 213,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 213,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID	521704	USEFUL LIFE	20
			years

SERVICE ENHANCEMENT	Yes
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WWTP Raw Pump and VFD Replacements

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Brian Antonian
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	NEW
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DESCRIPTION & JUSTIFICATION
Pumping raw wastewater with its abrasive and stringy content is hard on pumping equipment and requires regular replacement in order to provide continuous handling sewage flow into the WWTP. The new raw sewage pumps and variable frequency drive (VFD) controllers provided by this project will replace the aged equipment that has reached the end of its useful life and is necessary to adhere to FDEP plant permit requirements. More specifically, this project replaces five existing submersible pumps and five VFD controllers. Since this project is replacing existing pumps and controllers that have reached the end of their useful life, no operations impact is expected. Minor pump and control system efficiencies may be realized compared to existing equipment because of worn pump impellers.

FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ 410,000
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ 410,000

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID 521705

USEFUL LIFE 5 years

SERVICE ENHANCEMENT No



WWTP SCADA System Upgrades

PROJECT TYPE:	Replacement
DEPARTMENT:	Public Works
MANAGER:	Jorge Quintas, P.E., Brian Antonian
COMPREHENSIVE PLAN ELEMENT/SUB-ELEMENT:	Support Services-Sewer

STATUS:	EXISTING
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DESCRIPTION & JUSTIFICATION
 This project will replace 8 original and outdated Allen Bradley PLC5 SCADA units at the Wastewater Treatment Plant (WWTP). Requirements for the SCADA system upgrades are detailed in the Water & Wastewater Treatment Facilities Master Plan Study. The current SCADA system is not being supported from Allen Bradley and several parts have been discontinued. The Water Treatment Plant (WTP) will also be replacing its SCADA system and both replacements are scheduled to be done concurrently in order to have a compatible system. The WWTP is already maintaining a SCADA system and no change is expected to the existing operating budget. This assumption will be re-evaluated when the new SCADA components (hardware/software) are ready to be procured.

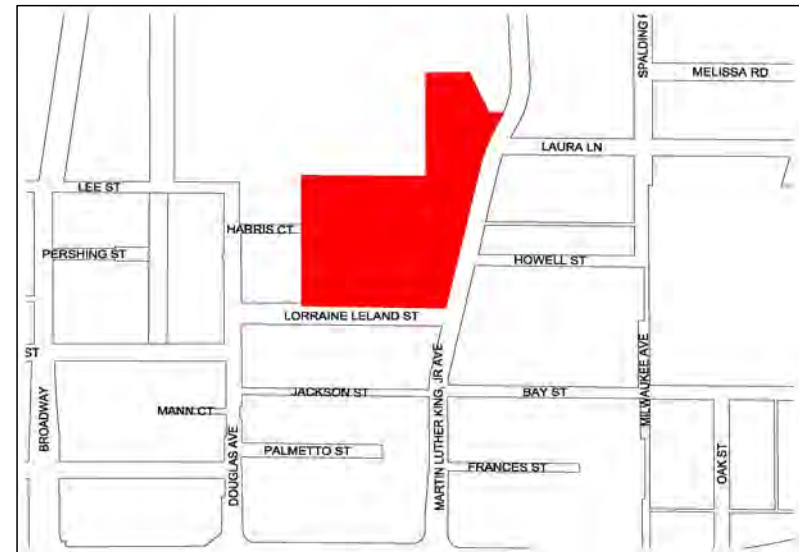
FUNDING SOURCES	APPROPRIATED TO DATE	EXPENDED TO DATE	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FUTURE	TOTAL
PROJECT COSTS										
Water/Wastewater Fund	\$ -	\$ -	\$ 989,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,500
OPERATING IMPACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ 989,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,500

PRIORITY	
1 - Safety, Health, Regulatory Requirement	X
2 - Replace or Improve Existing Facilities, Infrastructure, Equipmt.	X
3 - Cost Reducing / Revenue Producing Assets	
4 - Desired Improvements	

PROJECT ID: 521706

USEFUL LIFE: 5 years

SERVICE ENHANCEMENT: No



CITY OF DUNEDIN
FLEET REPLACEMENT SCHEDULE
BY FUND

VEHICLE DESCRIPTION	NO.	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
SOLID WASTE FUND							
Autocar/Labrie ASL	476	\$ 301,670	\$ -	\$ -	\$ -	\$ -	\$ -
Autocar/Labrie ASL	477	\$ 301,670	\$ -	\$ -	\$ -	\$ -	\$ -
Roll Off Container Truck	407	\$ 155,738	\$ -	\$ -	\$ -	\$ -	\$ -
Freightliner Container Truck	400	\$ 92,247	\$ -	\$ -	\$ -	\$ -	\$ -
Autocar/Labrie ASL	478	\$ -	\$ 315,028	\$ -	\$ -	\$ -	\$ -
Autocar/Labrie ASL	479	\$ -	\$ 315,028	\$ -	\$ -	\$ -	\$ -
Autocar/EZ Pack FEL	487	\$ -	\$ -	\$ 348,752	\$ -	\$ -	\$ -
Clam Bucket/Dump	421	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ -
Autocar / EZ Pack FEL	488	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 338,417
Autocar/EZ Pack FEL	489	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 338,417
Autocar/Labrie ASL	474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Autocar/Labrie ASL	475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Autocar/EZ Pack FEL	486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Kenworth/EZ Pack REL	441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 255,805
Kenworth/EZ Pack REL	442	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 255,805
SOLID WASTE FUND TOTAL		\$ 851,300	\$ 630,100	\$ 348,800	\$ 180,000	\$ 600,000	\$ 2,118,400
FLEET SERVICES FUND							
FIRE DEPARTMENT							
Fire Engine	124	\$ 637,977	\$ -	\$ -	\$ -	\$ -	\$ -
Yamaha Golf Cart Ambul.	110	\$ 10,407	\$ -	\$ -	\$ -	\$ -	\$ -
Ford Expedition	111	\$ -	\$ 36,962	\$ -	\$ -	\$ -	\$ -
Ford Expedition	112	\$ -	\$ 36,962	\$ -	\$ -	\$ -	\$ -
Fire Engine	102	\$ -	\$ -	\$ -	\$ 682,587	\$ -	\$ -
Ford Expedition	114	\$ -	\$ -	\$ -	\$ -	\$ 38,427	\$ -
Ford Expedition	115	\$ -	\$ -	\$ -	\$ -	\$ 38,427	\$ -
Ladder Truck	101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,512,763
FIRE DEPARTMENT TOTAL		\$ 648,400	\$ 73,900	\$ -	\$ 682,600	\$ 76,900	\$ 1,512,800

CITY OF DUNEDIN
FLEET REPLACEMENT SCHEDULE
BY FUND

VEHICLE DESCRIPTION	NO.	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
FLEET SERVICES FUND (Continued)							
PARKS & RECREATION DEPARTMENT							
GMC Topkick 5500 Dump	649	\$ 59,281	\$ -	\$ -	\$ -	\$ -	\$ -
Toro Multi Pro 1250 Spray Machine	638	\$ 29,625	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F250 Crew-cab Pickup	647	\$ 28,646	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F250 Pickup	648	\$ 27,042	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F250 Pickup	639	\$ 20,136	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F150 Pickup	644	\$ 17,099	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F150 Pickup	642	\$ 16,247	\$ -	\$ -	\$ -	\$ -	\$ -
Pro Pass Top Spreader	655	\$ 11,945	\$ -	\$ -	\$ -	\$ -	\$ -
Trailer	658	\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ -
Trailer	657	\$ 8,579	\$ -	\$ -	\$ -	\$ -	\$ -
Express Trailer	632	\$ 4,790	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	610	\$ -	\$ 29,651	\$ -	\$ -	\$ -	\$ -
John Deere 997 Mower	673	\$ -	\$ -	\$ -	\$ 17,988	\$ -	\$ -
John Deere 997 Mower	674	\$ -	\$ -	\$ -	\$ 17,988	\$ -	\$ -
John Deere HPX 4x4 Utl.	671	\$ -	\$ -	\$ -	\$ 11,418	\$ -	\$ -
John Deere HPX 4x4 Utl.	672	\$ -	\$ -	\$ -	\$ 11,418	\$ -	\$ -
Toro 5040 Sand Pro	684	\$ -	\$ -	\$ -	\$ -	\$ 22,653	\$ -
John Deere Gator HPX	604	\$ -	\$ -	\$ -	\$ -	\$ 12,091	\$ -
John Deere 997 Mower	626	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,032
John Deere 997 Mower	624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,032
John Deere 997 Mower	625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,032
John Deere HPX 4x4 Utl.	606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,737
John Deere Gator HPX	605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,454
John Deere 997 Mower	675	\$ -	\$ -	\$ -	\$ 17,988	\$ -	\$ -
Parks Maintenance Total		\$ 233,300	\$ 29,700	\$ -	\$ 76,800	\$ 34,700	\$ 82,300
Ford E350 Pass. Van	691	\$ 24,621	\$ -	\$ -	\$ -	\$ -	\$ -
Ford E350 Pass. Van	689	\$ 24,621	\$ -	\$ -	\$ -		
Ford E350 Pass. Van	690	\$ 24,621	\$ -	\$ -	\$ -		

CITY OF DUNEDIN
FLEET REPLACEMENT SCHEDULE
BY FUND

VEHICLE DESCRIPTION	NO.	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
FLEET SERVICES FUND (Continued)							
Recreation Total		\$ 73,900	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION DEPARTMENT TOTAL		\$ 307,200	\$ 29,700	\$ -	\$ 76,800	\$ 34,700	\$ 82,300

PUBLIC WORKS DEPARTMENT							
Ford Escape	1115	\$ -	\$ -	\$ -	\$ -	\$ 25,889	\$ -
Engineering/Administration Total		\$ -	\$ -	\$ -	\$ -	\$ 25,900	\$ -
Katolight Generator/Trailer	921	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
Katolight Generator/Trailer	922	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	924	\$ -	\$ 29,651	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	925	\$ -	\$ 29,651	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	926	\$ -	\$ 29,651	\$ -	\$ -	\$ -	\$ -
Tradewinds Mobile Gen.	927	\$ -	\$ -	\$ -	\$ -	\$ 60,061	\$ -
Sterling/Ox 12-14yd. Dump	707	\$ 119,484	\$ -	\$ -	\$ -	\$ -	\$ -
CAT 242 B Skid Steer	711	\$ -	\$ 48,627	\$ -	\$ -	\$ -	\$ -
Ford F550/2yd. Dump	712	\$ -	\$ 46,379	\$ -	\$ -	\$ -	\$ -
Ver-Mac Message Board	758	\$ -	\$ 14,783	\$ -	\$ -	\$ -	\$ -
Ford F350 Flatbed	759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,163
Ford F250 Utility Truck	760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,369
Ver-Mac Message Board	762	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,463
Ver-Mac Message Board	763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,463
Enclosed Trailer	761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,028
Ford F350 Utility Truck	205	\$ 36,929	\$ -	\$ -	\$ -	\$ -	\$ -
John Deere/Alamo A Boom	230	\$ -	\$ 100,337	\$ -	\$ -	\$ -	\$ -
Int./Vactor Sewer Truck	237	\$ -	\$ -	\$ -	\$ -	\$ 429,524	\$ -
Ford F450 Utility Truck	236	\$ -	\$ -	\$ -	\$ -	\$ 48,870	\$ -
Freightliner/Elgin Sweeper	235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238,682
Ford Escape	1118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,466
Public Services Division Total		\$ 244,900	\$ 299,100	\$ -	\$ -	\$ 538,500	\$ 373,600

CITY OF DUNEDIN
FLEET REPLACEMENT SCHEDULE
BY FUND

VEHICLE DESCRIPTION	NO.	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
FLEET SERVICES FUND (Continued)							
Katolight Generator/Trailer	333	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
Katolight Generator/Trailer	334	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F550 Crane Truck	328	\$ -	\$ 77,268	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	343	\$ -	\$ 30,483	\$ -	\$ -	\$ -	\$ -
Ford F150 Pickup	311	\$ -	\$ 16,441	\$ -	\$ -	\$ -	\$ -
Ford F150 Pickup	358	\$ -	\$ -	\$ -	\$ -	\$ 18,526	\$ -
Katolight Generator/Trailer	331	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
Katolight Generator/Trailer	332	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
CAT 242 B Skid Steer	325	\$ 40,748	\$ -	\$ -	\$ -	\$ -	\$ -
Bobcat Daylight 6kw	310	\$ 12,595	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F550 Crane Truck	327	\$ -	\$ 77,268	\$ -	\$ -	\$ -	\$ -
Ford F450 Utility Truck	305	\$ -	\$ 42,005	\$ -	\$ -	\$ -	\$ -
Ford F450 Utility Truck	329	\$ -	\$ 42,005	\$ -	\$ -	\$ -	\$ -
Ford F450 Utility Truck	341	\$ -	\$ 42,005	\$ -	\$ -	\$ -	\$ -
Ford F450 Utility Truck	342	\$ -	\$ 42,005	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	314	\$ -	\$ 30,483	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	326	\$ -	\$ 29,651	\$ -	\$ -	\$ -	\$ -
Cat 303CR Mini Escavator	356	\$ -	\$ -	\$ -	\$ 46,874	\$ -	\$ -
Trail King HD Trailer	357	\$ -	\$ -	\$ -	\$ 9,879	\$ -	\$ -
Water Division Total		\$ 230,400	\$ 429,600	\$ -	\$ 56,800	\$ 18,500	\$ -
Katolight Generator/Trailer	554	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
Katolight Generator/Trailer	555	\$ 44,261	\$ -	\$ -	\$ -	\$ -	\$ -
CAT 242 B Skid Steer	511	\$ 40,748	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F550 Crane Truck	536	\$ -	\$ 89,555	\$ -	\$ -	\$ -	\$ -
Ford F450 Utility Truck	537	\$ -	\$ 43,300	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	539	\$ -	\$ 42,418	\$ -	\$ -	\$ -	\$ -
Ford F250 Utility Truck	538	\$ -	\$ 30,483	\$ -	\$ -	\$ -	\$ -
Ford F550/Cues Camera	530	\$ -	\$ -	\$ -	\$ 214,673	\$ -	\$ -
Ford F350 Utility Truck	517	\$ -	\$ -	\$ -	\$ 33,957	\$ -	\$ -

CITY OF DUNEDIN
FLEET REPLACEMENT SCHEDULE
BY FUND

VEHICLE DESCRIPTION	NO.	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
FLEET SERVICES FUND (Continued)							
Wastewater Division Total		\$ 129,300	\$ 205,800	\$ -	\$ 248,600	\$ -	\$ -
PUBLIC WORKS DEPARTMENT TOTAL		\$ 604,600	\$ 934,500	\$ -	\$ 305,400	\$ 582,900	\$ 373,600
FLEET SERVICES FUND TOTAL		\$ 1,560,200	\$ 1,038,100	\$ -	\$ 1,064,800	\$ 694,500	\$ 1,968,700
<hr/>							
ALL FUNDS TOTAL		\$ 2,411,500	\$ 1,668,200	\$ 348,800	\$ 1,244,800	\$ 1,294,500	\$ 4,087,100

DUNEDIN

Home of Honeymoon Island

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GLOSSARY

*FY 2017 ADOPTED
OPERATING & CAPITAL
BUDGET*

GLOSSARY

The following abbreviations are used throughout the budget book:

CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CIE	Capital Improvements Element
CIP	Capital Improvement Plan
COMM	Commercial
CRA	Community Redevelopment Agency
CRD	Community Redevelopment District
EMS	Emergency Medical Service
ERU	Equivalent Residential Unit
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FTEs	Full Time Equivalents
FY	Fiscal Year
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
IAFF	International Association of Fire Fighters
ISF	Internal Service Fund
LDO	Land Dedication Ordinance
PT	Part-time
R & R	Renewal and Replacement
RESD	Residential
TIF	Tax Increment Financing
TRIM	Truth in Millage

Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

Aggregate Millage Rate

The sum of all property tax levied imposed by the governing body of a county. State law limits the aggregate rate for a county or municipality to \$10 per \$1,000 worth of assessed taxable value.

Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.

Assets

Resources owned or held which have monetary value.

Attrition

A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Positions

Employee positions, which are authorized in the adopted budget, to be filled during the fiscal year.

Balanced Budget

A budget in which estimated revenues equal estimated expenditures.

Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget

An annual financial plan that identifies revenues, specifies the type and level of services to be provided and establishes the amount of money which can be spent.

Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval.

Budget Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Capital Equipment

Equipment in excess of \$1,000 and with an expected life of more than one year such as automobiles, computers and furniture.

Capital Improvement Plan

A financial plan for construction of physical assets such as buildings, streets, sewers and recreation facilities.

Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as "user charges."

City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

Community Redevelopment Agency - (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

Community Redevelopment District - (CRD)

The Community Redevelopment District is a designated redevelopment area under the control of a CRA.

Comprehensive Annual Financial Report – (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt

An obligation resulting from the borrowing of money or the purchase of goods and services.

Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

Department

Organizational unit of government that is functionally unique in delivery of services. An example is the Management Information Services Department, which is responsible for all computer services within the City.

Depreciation

The systematic allocation of the cost of an asset from the balance sheet to Depreciation Expense on the income statement over the useful life of the asset. (The depreciation journal entry includes a debit to Depreciation Expense and a credit to Accumulated Depreciation, a contra asset account). The purpose is to allocate the cost to expense in order to comply with the matching principle. It is not intended to be a valuation process.

In other words, the amount allocated to expense is not indicative of the economic value being consumed. Similarly, the amount not yet allocated is not an indication of its current market value.

Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Encumbrance

An amount of money committed for the payment of goods and services not yet received.

Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

Equivalent Residential Unit – (ERU)

A unit of measurement of facilities to provide equality among utility customers

Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

Fiscal Year - (FY)

Any period of 12 consecutive months designated as the budget year. The City's budget year begins October 1 and ends September 30.

Franchise Fees

Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

Full Time Equivalent - (FTE)

To qualify as a full time equivalent, an employee must work a minimum of 37.5 hours per week.

Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/ divisions included in the General Fund are Administration, Finance and Recreation.

General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles – (GAAP)

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal

A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association – (GFOA)

An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Governmental Fund

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

Grant

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption

Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional \$25,000 shall be applied to the assessed value greater than \$50,000. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser's Office of Pinellas County for an additional homestead exemption of \$50,000.

Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers

Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance Fund, and Insurance Fund.

Key Intended Outcomes – (KIOs)

Specific quantitative and qualitative measures of work planned by specific departments or programs.

Land Dedication Ordinance – (LDO)

An ordinance to preserve open land, sensitive natural areas that would be lost under conventional development.

Lease-Purchase Agreements

Contractual agreements which are termed “leases”, but which in substance amount to installment purchase contracts.

Levy

To impose taxes for the support of government activities.

Line Item

The smallest expenditure detail provided in department budgets. The line item also is referred to as an “object”, with numerical “object codes” used to identify expenditures in the accounting system.

Long Term Debt

Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

Mandate

A requirement imposed by a legal act of the federal, state or local government.

Millage Rate

The tax rate on real property based on 1 mill equals \$1 per \$1, 000 of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 3.3460 per thousand, taxable value of \$50,000.

$$\frac{50,000 \times 3.3460}{1000} = \$167.30$$

Modified Accrual

Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

Penny for Pinellas – (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the 1% discretionary sales tax on September 21, 1989.

In November 1989, Pinellas County residents approved by referendum imposition of an additional one cent sales tax for ten years. Voters extended the tax ten years in March 1997 and for another ten years in March 2007.

Proceeds can be used for any fixed capital expenditure for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

Per Capita

Cost per unit of population to provide a particular service in the community.

Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.

Payment-in-lieu-of-taxes – (PILOT)

Payment equal to ad valorem taxes on property.

Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.

Reserve

An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Retained Earnings

An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Special Revenues

A governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. [NCGA Statement 1]

Tax Increment Financing – (TIF)

A mechanism for using property taxes to stimulate investment in economically depressed areas.

TRIM Notice – (Truth-in-Millage Notice)

A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Charges

Payment of a fee for direct receipt of a public service (recreation fees, marina fees, utility fees, etc.) by the party benefiting from the service. Also referred to as “charges for service.”

Utility Tax

A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

DUNEDIN

Home of Honeymoon Island

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