# CITY OF DUNEDIN <br> FY 2011 ADOPTED OPERATING AND CAPITAL BUDGETS 

## CITY OFFICIALS

Dave Eggers
Mayor
Dave Carson
Vice-Mayor
Julie Scales
Commissioner
Julie Ward Bujalski
Commissioner
Ron Barnette
Commissioner
Robert DiSpirito
City Manager
John G. Hubbard
City Attorney
C.R. Wirthlin

City Clerk
Jeffrey A. Yates
Director of Finance
Annette Stahura, CPA
Deputy Finance Director
Marilyn Weeks
Administrative Coordinator


The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of Dunedin, Florida for its annual budget for the fiscal year beginning October 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications medium.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.
Page
EXECUTIVE SUMMARY ..... 1
BUDGET SUMMARY DATA ..... 10
COMMUNITY PROFILE ..... 25
BUDGET \& FINANCIAL POLICIES ..... 37
BUDGET SCHEDULE ..... 47
GENERAL FUND
General Fund Budget Summary ..... 51
General Fund Revenues. ..... 65
Basis of Revenue/Expenditure Estimates ..... 70
General Fund Department Summaries and Service Narratives
City Manager ..... 79
City Clerk ..... 85
Legal ..... 89
City Commission ..... 91
Finance ..... 95
Administration ..... 103
Human Resources. ..... 105
Information Services ..... 109
Planning and Development ..... 113
Economic and Housing Development ..... 117
Law Enforcement ..... 121
Fire ..... 123
Library ..... 131
Parks \& Recreation Administration ..... 135
Recreation ..... 139
Parks ..... 155
Streets ..... 159
ENTERPRISE FUNDS
Solid Waste Fund ..... 163
Utility Fund ..... 175
Utility Fund Revenue and Expense Summary ..... 185
Reclaimed Charges ..... 186
PW Admin/Engineering ..... 187
Utility Billing ..... 193
Water. ..... 197
Reclaimed Water ..... 205
Wastewater ..... 211
Stormwater Utility Fund ..... 219
Marina ..... 225
Golf Course Fund ..... 231

## TABLE OF CONTENTS (Cont'd)

## INTERNAL SERVICE FUNDS AND OTHER FUNDS

Fleet Services Fund ..... 237
Facilities Maintenance Fund ..... 243
Insurance Fund ..... 251
Library Cooperative Fund Summary ..... 257
Dunedin Stadium Fund ..... 261
Dunedin Fine Arts Center Fund ..... 265
Dunedin Historical Society Fund Expenditure ..... 267
Community Redevelopment Agency Fund ..... 269
Capital Methodology ..... 273
Project Listing by Fund - Transportation Impact Fee ..... 277
Land Dedication Ordinance ..... 279
Fire Development Fee Fund ..... 281
Law Enforcement Impact Fee Fund ..... 283
Water Development Fee Fund ..... 285
Sewer Development Fee Fund ..... 287
County Gas Tax Fund ..... 289
Stadium Capital Project Fund ..... 294
Parks and Recreation Capital Improvement Fund ..... 297
Capital Improvement Fund. ..... 302
One Cent Sales Tax Fund ..... 306
Solid Waste Fund Capital Improvement Fund ..... 312
Marina Construction Fund ..... 314
Stormwater Utility Capital Improvement Fund ..... 317
Water/Sewer Capital Improvement Fund ..... 326
Fleet Vehicle Replacement Fund ..... 335
Facilities Capital Fund ..... 337
CRA Fund ..... 341
EXHIBITS ..... 345
APPENDIX ..... 351
DEBT SUMMARY ..... 379

September 23, 2010

The City Commission
City of Dunedin
Dunedin, Florida 34698
Honorable Mayor and Commission:
I respectfully submit the Adopted FY 2011 Operating and Capital Budgets fulfilling the requirements of Florida Statute 166.241(3) that stipulates that the amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total appropriations for expenditures and reserves.

The Adopted FY 2011 Operating and Capital Budgets are submitted in furtherance of the City's mission:
A Community Partnership between the City Government and its Residents, Dedicated to Quality Service to Effectively, Efficiently and Equitably enhance the Quality of Life in Dunedin.

The role of municipal government is to provide core services in an effective and efficient manner while facilitating a positive quality of life and continued economic growth. To achieve this goal, the FY 2011 Operating and Capital Budgets were developed with several underpinning philosophies:

- Focus on Service to the Residents - the fundamental purpose of local government is to provide an adequate, safe, and secure water and wastewater system; a properly staffed and equipped public safety force; quality recreational and cultural offering, and a safe and reliable transportation infrastructure. To that end, great care was taken to minimize direct service impacts from the reductions in expenditures and personnel.
- Focus on Effective Governance - effective governance is the management of the day-to-day operations of the City in a way that ensures the community is receiving the best possible services at the lowest possible cost.
- Focus on the Community - the residents of Dunedin expect quality recreation, well-maintained and attractive parks, playgrounds and library offerings.
- Focus on the Future - throughout the fiscal year, staff will continue to develop forward looking models and forecasts to provide a framework for decision making in the years to come. The start of this effort is evident in the revenue forecasting process.

The FY 2011 Operating and Capital Budgets were developed with these concepts as the foundation, in conjunction with the direction provided by the City Commission throughout the year.

Respectfully,

Robert DiSpirito
City Manager

## General Fund Operating Budget Highlights

The Adopted FY 2011 General Fund Budget is \$24,004,580, a decrease of \$1,028,234 from the Adopted FY 2010 budget. This is largely driven by the estimated 4.78 percent $(\$ 1,193,304)$ reduction in revenues.

- The FY 2011 Adopted General Fund Budget maintains the millage rate of 3.5597 mills, which is estimated, given a conservative estimate of assessed values; this represents a 13.43 percent reduction from the FY 2010 adopted budget. (This is a $\$ 932,646$ reduction from the Adopted FY 2010 Budget).
- The FY 2011 Adopted Budget does not include a merit increase for employees.
- The FY 2011 Adopted General Fund Budget, as mentioned earlier, is $\$ 24,004,580$. This is a reduction of 4.11 percent from FY 2010's Adopted Levels, but more telling is that this represents a reduction of $\$ 2,718,027$ or 10.2 percent from the FY 2008 Actual Expenditures.
- Expenditure savings were achieved through reorganizations, 7.57 full-time equivalents eliminated, and continued cost cutting efforts.
- The planned reduction of 7.57 full-time equivalents represents a reduction of 27.46 from FY 2008, a 13.6 percent reduction.
- The FY 2011 General Fund Budget includes the following service impacts:
o Reduction of operational days at the City's Highlander Pool to six months. This change generated a $\$ 139,503$ reduction in expenditures and an estimated reduction of revenue of $\$ 20,000$. The net impact is an overall reduction of $\$ 119,503$.
o Elimination of the Nature Center full-time Staff Position, which will save the City approximately $\$ 47,865$, with a reduction of $\$ 15,000$ in revenue, bringing the net impact to $\$ 32,865$ of savings.
o Other staffing reductions will not impact services.
- The FY 2011 Adopted Budget reflects a 4.78 percent $(\$ 1,193,304)$ net reduction in revenue from the FY 2010 Adopted budget. This reduction is largely driven by the estimated loss of sales tax revenue $\$ 91,140$, and loss of Ad Valorem Revenue, \$932,646.
- Positive growth on the revenue occurred in the Utility Services Taxes, estimated increase of 7.46 percent $(\$ 349,186)$ and an estimated increase in Licenses and Permits of $\$ 491,964$ or 15.15 percent.
- Additional fee increases are programmed into the FY 2011 General Fund Budget, they are as follows:
o Library Fines moved from $\$ .10$ a day to $\$ .15$ a day. This increase will net to an estimated $\$ 28,776$ increase.
o Recreation card increases for residents, going from \$5 to \$7.50 and non-residents going from $\$ 75$ to $\$ 80$, generating additional $\$ 10,000$ of revenue.

Fund Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| AD VALOREM TAXES | \$ | 9,028,457 | 8,514,360 | 7,754,948 | 6,943,379 | 6,010,733 | $(932,646)$ | -13.43\% |
| FRANCHISE FEES |  | 102,401 | 74,813 | - | - | - | - | 0.00\% |
| UTILITY SERVICE TAXES |  | 4,273,255 | 4,401,810 | 4,858,667 | 4,677,715 | 5,026,901 | 349,186 | 7.46\% |
| LICENSES AND PERMITS |  | 3,059,413 | 2,737,189 | 3,112,553 | 3,247,438 | 3,739,402 | 491,964 | 15.15\% |
| INTERGOVERNMENTAL REVENUE |  | 4,039,884 | 3,897,301 | 3,089,439 | 3,054,040 | 3,017,867 | $(36,173)$ | -1.18\% |
| CHARGES FOR SERVICES |  | 5,036,916 | 5,213,566 | 5,403,088 | 5,397,519 | 5,157,436 | $(240,083)$ | -4.45\% |
| FINES AND FORFEITURES |  | 220,350 | 210,618 | 301,645 | 209,660 | 228,965 | 19,305 | 9.21\% |
| MISCELLANEOUS REVENUE |  | 1,126,316 | 710,506 | 1,676,865 | 589,016 | 464,790 | $(124,226)$ | -21.09\% |
| OTHER SOURCES |  | 125,000 | 469,190 | 729,559 | 845,631 | 125,000 | $(720,631)$ | -85.22\% |
| Total Revenues | \$ | 27,011,990 | 26,229,352 | 26,926,763 | 24,964,398 | 23,771,094 | $(1,193,304)$ | -4.78\% |
| Use of Reserves |  | - | 493,255 | - | 68,416 | 233,486 |  |  |
| Total Funding Sources | \$ | 27,011,990 | 26,722,607 | 26,926,763 | 25,032,814 | 24,004,580 | (1,028,234) | -4.11\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 9,938,725 | 10,084,091 | 10,664,873 | 9,724,306 | 9,328,975 | $(395,331)$ | -4.07\% |
| PERSONAL SERVICES (BENEFITS) |  | 3,551,776 | 3,338,091 | 3,520,915 | 3,615,141 | 3,530,558 | $(84,583)$ | -2.34\% |
| OPERATING EXPENDITURES |  | 10,138,983 | 11,429,542 | 10,645,304 | 10,474,906 | 9,765,529 | $(709,377)$ | -6.77\% |
| CAPITAL OUTLAY |  | 330,998 | 225,183 | 196,278 | 215,570 | 276,505 | 60,935 | 28.27\% |
| GRANTS AND AIDS |  | 95,063 | 145,667 | 28,762 | 69,300 | 64,300 | $(5,000)$ | -7.22\% |
| OTHER USES |  | 1,233,040 | 1,500,033 | 1,563,673 | 933,591 | 1,038,713 | 105,122 | 11.26\% |
| Total Expenditures | \$ | 25,288,585 | 26,722,607 | 26,619,806 | 25,032,814 | 24,004,580 | (1,028,234) | -4.11\% |
| Addition to Reserves |  | 1,723,405 | - | 306,958 | - | - |  |  |
| Total Uses | \$ | 27,011,990 | 26,722,607 | 26,926,763 | 25,032,814 | 24,004,580 | (1,028,234) | -4.11\% |
| Personnel Summary |  | 200.56 | 201.23 | 190.73 | 181.34 | 173.77 | (7.57) | -4.17\% |

## Estimated Changes in Reserves

## General Fund Reserve

| Description | Changes |  |
| :---: | ---: | ---: |
| October 1, 2009 Reserve | $\$$ | $6,641,904$ |
| FY 2010 Reserve Addition/(Use)* |  | 99,435 |
| Estimated September 30, 2010 Reserve | $\$$ | $6,741,339$ |
| FY 2011 Adopted Addition/(Use) |  | - |
| Estimated September 30, 2011 Reserve | $\$$ | $6,741,339$ |

Communications Reserve

| Description | Changes |  |
| :---: | :---: | :---: |
| October 1, 2009 Reserve | $\$$ | 640,325 |
| FY 2010 Reserve Addition/(Use)* |  | $(240,216)$ |
| Estimated September 30, 2010 Reserve | $\$$ | 400,109 |
| FY 2011 Adopted Addition/(Use) |  | $(233,486)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 166,623 |

The FY 2011 Adopted General Fund Budget includes no use of General Fund Reserves. During FY 2011, the City will actively monitor the reorganizations and reductions to ensure high levels of services are maintained. Expenditure estimates and revenue estimates will be adjusted accordingly, and needed budget amendments will be brought forward for Commission approval.

The estimated September 30, 2011, reserve is $\$ 6,741,339$ which is within the City's reserve policy levels of 15 percent of the current year's budgeted, recurring expenditure appropriations (excluding debt service).

The FY 2011 Adopted General Fund Budget also includes the $\$ 233,486$, use of the Communications reserve to fund the Communications Division.
*Reflects the proposed mid-year budget adjusment.

## Water and Wastewater Fund Operating Budget Highlights

The FY 2011 Adopted Budget is based on the following inverted rate structures:

| Water Rate | $\$ 3.84 / 1,000$ gallons | 0 | - | 5,000 | gallons |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 5.76 / 1,000$ gallons | 5,001 | - | 20,000 | gallons |
|  | $\$ 3.66 / 1,000$ gallons | over | 20,000 | gallons |  |


| Sewer Rate | $\$ 5.51 / 1,000$ gallons |
| :--- | :--- |
| Sewer Cap | $\$ 55.07 /$ month |
| Unit Charge | $\$ 13.08$ per ERU per month for water and sewer |

The current Reclaimed Water Usage Fees are as follows:

| $\$ .50 / 1,000$ | $0-15,000$ gallons |
| :--- | :--- |
| $\$ .25 / 1,000$ | $15-125,000$ gallons |
| $\$ .10 / 1,000$ | Over 125,000 gallons |

The FY 2011 Adopted Budget Sewer and Unit Charge rates have been increased 2.75\% per the Burton Study that was previously approved by the City Commission and Ordinance 06-19. The Reclaimed rates have remained the same. The Utility Fund is currently undergoing an audit regarding the billing process and rate calculations. In addition a rate sufficiency study is planned for FY 2011.

The Utility Fund operating budgets include the following highlights:

- The Utility Billing budget is projected to decrease 5.06 percent from the FY 2010 Adopted Budget. This is primarily due to a reorganization resulting in the allocation of $1 / 3$ of the Finance Director salary as well as the Deputy Finance Director to Utility Billing. As part of the reorganization, a Financial Analyst will be shared with the Finance Department, and provide modeling and analysis services to the utilities as well as additional analysis of revenues and billing. The reorganization includes the elimination of the Utility Billing Manager position.
- The Administration and Engineering Division budget is projected to decrease by 1.10 percent, or $\$ 15,288$. This reduction is driven by a net reduction of $\$ 17,250$, or 10.89 percent in the operating expenses.
- The Water Division budget is projected to decrease 14.33 percent, or $\$ 796,167$, compared to the Adopted FY 2010 operating budget. The operating expenses are down by $\$ 218,386$, or 9.37 percent. This is primarily due to a decrease in electrical costs of $\$ 70,000$, or 12.28 percent and a net reduction of $\$ 148,386$ in other line items. The transfer to the capital is reduced by $\$ 600,000$.
- The Wastewater Division budget is projected to decrease 8.97 percent compared to the FY 2010 Adopted Budget primarily due to the $\$ 325,844$ reduction in operating costs. Projected electrical costs are down by \$129,531 from the FY 2010 Adopted Budget.
- Reclaimed Water expenses are projected to increase by 65.78 percent from the FY 2010 Adopted Budget. This is primarily due to the $\$ 283,096$ debt service increase. The operating expenses are down by 26.55 percent, or \$46,261.

The Adopted FY 2011 Utility Fund Budget will generate sufficient revenues to ensure financial operating stability and meet the bond requirements. Revenues will be adequate to fully fund all $R \& R$ needs and meet bond compliance.

Fund Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| AD VALOREM TAXES | \$ | 107 | - | - | - | - | - | 0.00\% |
| LICENSES AND PERMITS |  | 10,276 | 6,638 | 3,800 | 20,500 | 13,210 | $(7,290)$ | -35.56\% |
| CHARGES FOR SERVICES |  | 14,383,586 | 15,103,917 | 14,971,808 | 15,376,235 | 15,532,054 | 155,819 | 1.01\% |
| FINES AND FORFEITURES |  | 140,593 | 149,348 | 149,162 | 135,000 | 143,251 | 8,251 | 6.11\% |
| MISCELLANEOUS REVENUE |  | 411,599 | 277,993 | 240,677 | 72,000 | 141,903 | 69,903 | 97.09\% |
| OTHER SOURCES |  | 327,000 | - | - | 75,000 | - | $(75,000)$ | -100.00\% |
| Total Revenues | \$ | 15,273,161 | 15,537,895 | 15,365,448 | 15,678,735 | 15,830,418 | 151,683 | 0.97\% |
| Use of Reserves |  | - | - | - | 378,922 | - |  |  |
| Total Funding Sources | \$ | 15,273,161 | 15,537,895 | 15,365,448 | 16,057,657 | 15,830,418 | $(227,239)$ | -1.42\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 4,229,613 | 4,364,831 | 4,563,876 | 4,513,062 | 4,399,249 | $(113,813)$ | -2.52\% |
| PERSONAL SERVICES (BENEFITS) |  | 1,367,964 | 1,414,688 | 1,509,158 | 1,429,650 | 1,421,207 | $(8,443)$ | -0.59\% |
| OPERATING EXPENSES |  | 6,132,216 | 6,012,478 | 5,720,465 | 6,192,657 | 5,591,935 | $(600,722)$ | -9.70\% |
| CAPITAL OUTLAY |  | - | - | - | 43,000 | 45,260 | 2,260 | 5.26\% |
| DEBT SERVICE |  | 897,154 | 1,479,514 | 1,151,679 | 2,479,288 | 2,463,419 | $(15,869)$ | -0.64\% |
| OTHER USES |  | 1,525,788 | 1,536,974 | 1,834,888 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
| Total Expenses | \$ | 14,152,734 | 14,808,486 | 14,780,065 | 16,057,657 | 14,721,070 | $(1,336,587)$ | -8.32\% |
| Addition to Reserves |  | 1,120,427 | 729,410 | 585,383 | - | 1,109,348 |  |  |
| Total Uses | \$ | 15,273,161 | 15,537,895 | 15,365,448 | 16,057,657 | 15,830,418 | $(227,239)$ | (0) |
| Personnel Summary |  | 95.00 | 96.50 | 93.00 | 91.67 | 89.17 | (2.50) | -2.73\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | ---: | ---: |
| October 1, 2009 Reserve | $\$$ | $(569,426)$ |
| FY 2010 Reserve Addition/(Use)* |  | 717,166 |
| Estimated September 30, 2010 Reserve | $\$$ | 147,740 |
| FY 2011 Adopted Addition/(Use) |  | $1,109,348$ |
| Estimated September 30, 2011 Reserve | $\$ 1,257,088$ |  |

The Adopted FY 2011 budget includes an addition of \$1,109,348 to the reserve. This will build the reserve to $\$ 1,257,088$ as of September 30, 2011. The current policy level is $\$ 1,146,015$, making the estimated September 30, 2011, reserve amount 9.7 percent above the required level.
*Reflects the Adopted mid-year budget adjustment.

## Solid Waste Fund Operating Budget Highlights

Residential rates will be $\$ 17.10$ per month in FY 2011 and commercial container rates will be $\$ 6.02$ per cubic yard. This reflects a decrease of 7.57 percent from last year's rates. In addition to the rate decrease, commission has given direction to transfer a total of $\$ 750,000$ ( $\$ 151,700$ in FY 2010 and $\$ 598,300$ in FY 2011) of reserves to assist the Stormwater fund, on a one time basis.

This operation continues to work toward an integrated solid waste system including expanded recycling, conservation, and education programs. The division has maintained the Green City certification at the silver level since 2008 and will work to achieve gold level certification in cooperation with City staff.

- Revenue in the Solid Waste fund is projected to decrease for FY 2010 due to the planned 7.57 percent decrease in rates.
- Beyond the revenue, the total expenditures for the Solid Waste fund has increased \$600,695 from the adopted FY 2010 Adopted Budget amount (approximately 11.97 percent) largely due to the transfer of $\$ 598,300$ to the Stormwater Fund.
- The increase in expenses is driven by a combination of an increase in the cost of professional services of $\$ 23,400$ and an $\$ 83,093$ increase in vehicle expenses (replacement/maintenance).


## Fund Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES | \$ | 4,769,967 | 4,905,583 | 5,204,687 | 5,345,080 | 4,916,209 | $(428,871)$ | -8.02\% |
| MISCELLANEOUS REVENUE |  | 149,048 | 176,898 | 68,931 | 42,500 | 119,674 | 77,174 | 181.59\% |
| Total Revenues | \$ | 4,919,015 | 5,082,481 | 5,273,618 | 5,387,580 | 5,035,883 | $(351,697)$ | -6.53\% |
| Use of Reserves |  | 192,415 | - | - | - | 584,635 |  |  |
| Total Funding Sources | \$ | 5,111,430 | 5,082,481 | 5,273,618 | 5,387,580 | 5,620,518 | 232,938 | 4.32\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 1,100,466 | 1,184,391 | 1,162,052 | 1,189,474 | 1,172,883 | $(16,591)$ | -1.39\% |
| PERSONAL SERVICES (BENEFITS) |  | 371,472 | 409,969 | 395,912 | 401,179 | 412,523 | 11,344 | 2.83\% |
| OPERATING EXPENSES |  | 3,525,899 | 3,326,163 | 3,198,145 | 3,429,170 | 3,436,812 | 7,642 | 0.22\% |
| OTHER USES |  | 113,593 | 102,203 | 40,000 | - | 598,300 | 598,300 | 0.00\% |
| Total Expenses | \$ | 5,111,430 | 5,022,725 | 4,796,110 | 5,019,823 | 5,620,518 | 600,695 | 11.97\% |
| Addition to Reserves |  | - | 59,756 | 477,509 | 367,757 | - |  |  |
| Total Uses | \$ | 5,111,430 | 5,082,481 | 5,273,618 | 5,387,580 | 5,620,518 | 232,938 | 0 |
| Personnel Summary |  | 28 | 28 | 28 | 28 | 28 | - | 0.00\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :--- | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | $1,026,261$ |
| FY 2010 Reserve Addition/(Use)* |  | 186,407 |
| Estimated September 30, 2010 Reserve | $\$$ | $1,212,668$ |
| FY 2011 Adopted Addition/(Use) |  | $(584,635)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 628,033 |

The FY 2011 Adopted Budget is predicated on the use of $\$ 584,635$ from the reserves. The projected September 30, 2011, reserve amount is $\$ 628,033$
*Reflects the Adopted mid-year budget adjusment.

Sources and Uses Summary by Fund

|  | Actual |  | Actual | Actual | Adopted | Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| General | \$ | 27,011,990 | 26,722,607 | 26,926,763 | 25,032,814 | 24,004,580 | $(1,028,234)$ | -4.11\% |
| Enterprise |  |  |  |  |  |  |  |  |
| Solid Waste |  | 5,111,430 | 5,082,481 | 5,273,618 | 5,387,580 | 5,620,518 | 232,938 | 4.32\% |
| Utility |  | 15,273,161 | 15,537,895 | 15,365,448 | 16,057,657 | 15,830,418 | $(227,239)$ | -1.42\% |
| Marina |  | 433,168 | 449,062 | 637,371 | 478,413 | 469,713 | $(8,700)$ | -1.82\% |
| Stormwater |  | 2,144,554 | 1,636,766 | 1,684,347 | 1,852,998 | 3,003,452 | 1,150,454 | 62.09\% |
| Golf Course |  | 673,015 | 732,668 | 578,021 | 686,825 | 21,063 | $(665,762)$ | -96.93\% |
| Internal Services and Other |  |  |  |  |  |  |  |  |
| Fleet Services |  | 3,133,040 | 3,268,258 | 3,158,927 | 3,172,364 | 2,638,447 | $(533,917)$ | -16.83\% |
| Facilities Maintenance |  | 1,687,248 | 1,846,028 | 1,580,314 | 1,457,147 | 1,293,060 | $(164,087)$ | -11.26\% |
| Self Insurance |  | 3,179,574 | 3,224,531 | 2,496,960 | 2,639,993 | 2,088,747 | $(551,246)$ | -20.88\% |
| Library Cooperative |  | - | - | 1,254,689 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |
| Dunedin Stadium |  | 1,482,484 | 1,561,150 | 1,463,527 | 1,457,187 | 1,347,187 | $(110,000)$ | -7.55\% |
| Dunedin Fine Arts Center |  | 145,250 | 154,848 | 149,276 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Dunedin Historical Society |  | - | - | 139,968 | 79,780 | 92,795 | 13,015 | 16.31\% |
| Community Redevelopment Agency |  | 3,145,911 | 3,701,676 | 1,289,522 | 2,043,340 | 1,766,806 | $(276,534)$ | -13.53\% |
| Total Sources | \$ | 63,420,825 | 63,917,971 | 61,998,753 | 61,233,826 | 58,728,615 | $(2,505,211)$ | -4.09\% |

Uses

| General |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| City Manager | \$ | 603,578 | 533,134 | 567,793 | 701,056 | 740,360 | 39,304 | 5.61\% |
| Clerk |  | 362,775 | 393,889 | 416,079 | 388,957 | 429,630 | 40,673 | 10.46\% |
| City Attorney |  | 154,564 | 241,110 | 215,082 | 146,927 | 145,685 | $(1,242)$ | -0.85\% |
| Commission |  | 1,511,821 | 1,797,708 | 1,748,041 | 1,142,698 | 1,249,943 | 107,245 | 9.39\% |
| Finance |  | 828,811 | 808,376 | 800,143 | 779,316 | 783,144 | 3,828 | 0.49\% |
| Human Resources |  | 544,039 | 504,568 | 380,554 | 411,419 | 344,318 | $(67,101)$ | -16.31\% |
| Information Services |  | 557,040 | 644,329 | 651,026 | 594,263 | 481,868 | $(112,395)$ | -18.91\% |
| Planning and Development |  | 1,611,050 | 1,451,448 | 1,408,530 | 1,209,384 | 1,062,236 | $(147,148)$ | -12.17\% |
| Economic Housing and Development |  | 49,902 | 173,544 | 145,322 | 258,256 | 248,707 | $(9,549)$ | -3.70\% |
| Law Enforcement |  | 3,923,929 | 3,997,283 | 4,223,727 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |
| Fire |  | 5,828,110 | 6,032,626 | 6,095,352 | 6,456,486 | 6,066,935 | $(389,551)$ | -6.03\% |
| Library |  | 1,873,301 | 1,815,939 | 2,089,066 | 1,352,490 | 1,590,140 | 237,650 | 17.57\% |
| Parks and Recreation - Admin. |  | 480,948 | 449,980 | 547,383 | 485,468 | 470,151 | $(15,317)$ | -3.16\% |
| Parks and Recreation - Recreation |  | 3,502,227 | 3,509,191 | 3,237,332 | 3,164,925 | 2,855,851 | $(309,074)$ | -9.77\% |
| Parks and Recreation - Parks |  | 2,170,665 | 2,116,295 | 1,914,780 | 2,044,112 | 1,928,522 | $(115,590)$ | -5.65\% |
| Streets |  | 1,008,934 | 1,956,838 | 1,866,485 | 1,909,738 | 1,627,953 | $(281,785)$ | -14.76\% |
| Enterprise |  |  |  |  |  |  |  |  |
| Solid Waste |  | 5,111,430 | 5,022,725 | 4,796,110 | 5,019,823 | 5,620,518 | 600,695 | 11.97\% |
| Utility |  |  |  |  |  |  |  |  |
| Administration/Engineering |  | 1,294,250 | 1,314,132 | 1,448,781 | 1,393,834 | 1,378,546 | $(15,288)$ | -1.10\% |
| Utility Billing |  | 776,726 | 541,459 | 514,823 | 575,482 | 546,357 | $(29,125)$ | -5.06\% |
| Water |  | 5,467,697 | 5,512,196 | 5,823,653 | 5,554,230 | 4,758,063 | $(796,167)$ | -14.33\% |
| Wastewater |  | 6,196,685 | 6,720,948 | 6,577,463 | 8,173,326 | 7,439,982 | $(733,344)$ | -8.97\% |
| Reclaimed Water |  | 417,377 | 719,750 | 415,346 | 360,785 | 598,122 | 237,337 | 65.78\% |
| Contribution to Reserves |  | 1,120,427 | 729,410 | 585,383 | - | 1,109,348 | 1,109,348 | 0.00\% |
| Marina |  | 433,168 | 449,062 | 637,371 | 478,413 | 469,713 | $(8,700)$ | -1.82\% |
| Stormwater |  | 2,144,554 | 1,636,766 | 1,684,347 | 1,852,998 | 3,003,452 | 1,150,454 | 62.09\% |
| Golf Course |  | 673,015 | 732,668 | 578,021 | 686,825 | 21,063 | $(665,762)$ | -96.93\% |
| Internal Services and Other |  |  |  |  |  |  |  |  |
| Fleet Services |  | 3,133,040 | 3,268,258 | 3,158,927 | 3,172,364 | 2,638,447 | $(533,917)$ | -16.83\% |
| Facilities Maintenance |  | 1,687,248 | 1,846,028 | 1,580,314 | 1,457,147 | 1,293,060 | $(164,087)$ | -11.26\% |
| Self Insurance |  | 3,179,574 | 3,224,531 | 2,496,960 | 2,639,993 | 2,088,747 | $(551,246)$ | -20.88\% |
| Library Cooperative |  | - | - | 1,254,689 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |
| Dunedin Stadium |  | 1,482,484 | 1,561,150 | 1,463,527 | 1,457,187 | 1,347,187 | $(110,000)$ | -7.55\% |
| Dunedin Fine Arts Center |  | 145,250 | 154,848 | 149,276 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Dunedin Historical Society |  | - | - | 139,968 | 79,780 | 92,795 | 13,015 | 16.31\% |
| Community Redevelopment Agency |  | 3,145,911 | 3,701,676 | 1,289,522 | 2,043,340 | 1,766,806 | $(276,534)$ | -13.53\% |
| Total Uses | \$ | 61,420,527 | 63,561,865 | 60,901,177 | 60,866,069 | 58,728,615 | $(2,137,454)$ | -3.51\% |

Personnel Summary by Fund (FTE)

|  | Actual | Actual | Actual | Adopted | Amended | Proposed | Change | \% Change | Positions |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 | FY 2011 |
| General |  |  |  |  |  |  |  |  |  |
| City Manager | 2.00 | 2.00 | 2.00 | 5.00 | 5.00 | 7.00 | 2.00 | 40.00\% | 7.00 |
| Clerk | 5.10 | 5.10 | 6.10 | 5.10 | 5.10 | 5.10 | - | 0.00\% | 6.00 |
| City Attorney | - | - | - | - | - | - | - | 0.00\% | - |
| Commission | - | - | - | - | - | - | - | 0.00\% | - |
| Finance | 10.00 | 11.00 | 10.00 | 9.33 | 9.34 | 8.33 | (1.00) | -10.75\% | 8.33 |
| Human Resources | 5.50 | 5.00 | 4.00 | 4.65 | 4.65 | 3.50 | (1.15) | -24.73\% | 3.50 |
| Information Services | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 | (2.50) | -35.71\% | 4.50 |
| Planning and Development | 20.13 | 18.63 | 17.63 | 15.50 | 15.50 | 14.63 | (0.87) | -5.61\% | 15.50 |
| Economic Housing and Development | - | 0.50 | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | 170.00\% | 1.35 |
| Law Enforcement | - | - | - | - | - | - | - | 0.00\% | - |
| Fire | 56.00 | 55.00 | 55.00 | 55.00 | 55.00 | 55.00 | - | 0.00\% | 55.00 |
| Library | 22.00 | 21.50 | 18.00 | 16.50 | 16.50 | 15.50 | (1.00) | -6.06\% | 15.50 |
| Parks and Recreation - Admin. | 5.00 | 5.00 | 6.00 | 4.60 | 4.60 | 5.70 | 1.10 | 23.91\% | 5.71 |
| Parks and Recreation - Recreation | 37.50 | 36.50 | 31.50 | 27.50 | 27.50 | 23.50 | (4.00) | -14.55\% | 24.00 |
| Parks and Recreation - Parks | 24.00 | 21.00 | 21.00 | 21.00 | 21.00 | 20.00 | (1.00) | -4.76\% | 20.00 |
| Streets | 11.33 | 12.00 | 11.00 | 9.66 | 9.66 | 9.66 | - | 0.00\% | 9.66 |
| Enterprise |  |  |  |  |  |  |  |  |  |
| Solid Waste | 28.00 | 28.00 | 28.00 | 28.00 | 28.00 | 28.00 | - | 0.00\% | 28.00 |
| Utility |  |  |  |  |  |  |  |  |  |
| Administration/Engineering | 15.00 | 16.50 | 16.00 | 15.00 | 15.00 | 15.00 | - | 0.00\% | 15.00 |
| Utility Billing | 9.00 | 9.00 | 7.00 | 7.67 | 5.67 | 6.17 | 0.50 | 8.83\% | 6.17 |
| Water | 29.00 | 29.00 | 29.00 | 28.00 | 30.00 | 29.00 | (1.00) | -3.33\% | 29.00 |
| Wastewater | 39.00 | 39.00 | 38.00 | 38.00 | 38.00 | 36.00 | (2.00) | -5.26\% | 36.00 |
| Reclaimed Water | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% | 3.00 |
| Marina | 2.00 | 2.00 | 2.15 | 2.15 | 2.15 | 2.15 | - | 0.00\% | 2.15 |
| Stormwater | 10.33 | 10.00 | 10.00 | 10.66 | 10.66 | 10.66 | - | 0.00\% | 10.66 |
| Golf Course | 2.00 | 2.00 | 2.00 | 2.25 | 0.25 | 0.15 | (0.10) | -40.00\% | 0.15 |
| Internal Services and Other |  |  |  |  |  |  |  |  |  |
| Fleet Services | 8.50 | 8.50 | 8.50 | 8.50 | 8.50 | 8.50 | - | 0.00\% | 9.00 |
| Facilities Maintenance | 23.33 | 24.00 | 12.00 | 10.66 | 10.66 | 9.66 | (1.00) | -9.38\% | 9.66 |
| Self Insurance | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | - | 0.00\% | 1.50 |
| Library Cooperative | 4.50 | 3.50 | 8.50 | 8.00 | 8.00 | 8.00 | - | 0.00\% | 9.50 |
| Dunedin Stadium | - | - | - | - | - | - | - | 0.00\% | - |
| Dunedin Fine Arts Center | - | - | - | - | - | - | - | 0.00\% | - |
| Dunedin Historical Society | - | - | - | - | - | - | - | 0.00\% | - |
| Community Redevelopment Agency | 0.50 | 3.00 | 3.00 | 3.00 | 3.00 | 3.15 | 0.15 | 5.00\% | 3.15 |
| Total Full-Time Equivalents | 376.22 | 380.23 | 359.38 | 347.73 | 345.73 | 334.71 | (11.02) | -3.19\% | 339 |

City of Dunedin FY 2011 Adopted Budget
Executive Summary

Estimated Changes in Reserves All Funds

| Funds |  | $\begin{gathered} \hline \text { Reserve } \\ 10 / 01 / 2009 \end{gathered}$ | Addition/ (Usage) FY 2010 | $\begin{gathered} \text { Reserve } \\ 9 / 30 / 2010 \end{gathered}$ | Addition/ (Usage) FY 2011 | $\begin{gathered} \text { Reserve } \\ 9 / 30 / 2011 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General |  |  |  |  |  |  |
| Regular Reserve | \$ | 6,641,904 | 99,435 | 6,741,339 | - | 6,741,339 |
| Communications Reserve |  | 640,325 | $(240,216)$ | 400,109 | $(233,486)$ | 166,623 |
| Enterprise |  |  |  |  |  |  |
| Solid Waste |  | 1,026,261 | 186,407 | 1,212,668 | $(584,635)$ | 628,033 |
| Utility |  | $(569,426)$ | 717,166 | 147,740 | 1,109,348 | 1,257,088 |
| Marina |  | $(59,519)$ | 80,115 | 20,596 | $(8,463)$ | 12,133 |
| Stormwater |  | 159,185 | 283 | 159,468 | 963,065 | 1,122,533 |
| Golf Course |  | $(14,242)$ | $(223,325)$ | $(237,567)$ | $(1,306)$ | $(238,873)$ |
| Internal Services and Other |  |  |  |  |  |  |
| Fleet Services |  | 369,724 | $(1,386)$ | 368,338 | $(1,690,559)$ | $(1,322,221)$ |
| Facilities Maintenance |  | 134,339 | $(85,590)$ | 48,749 | 28,447 | 77,196 |
| Self Insurance* |  | 4,206,369 | $(1,130,734)$ | 3,075,635 | 318,779 | 3,394,414 |
| Library Cooperative |  | 426,437 | $(383,914)$ | 42,523 | $(42,416)$ | 107 |
| Dunedin Stadium |  | 2,813 | 3,390 | 6,203 | 42,642 | 48,845 |
| Dunedin Fine Arts Center |  | 1,096 | $(1,096)$ | - | - | - |
| Dunedin Historical Society |  | 2,691 | $(2,373)$ | 318 | (318) | - |
| Community Redevelopment Agency |  | 1,873,373 | $(291,587)$ | 1,581,786 | (1,351,374) | 230,412 |

## Budget Summary Data

Budget Summary as Advertised
BUDGET SUMMARY
THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CITY OF DUNEDIN ARE 3.55\% MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES.

|  | CITY OF DUNEDIN FISCAL YEAR 2011 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | General Fund | Special <br> Revenue <br> Funds |  | Enterprise Funds |  | Capital <br> Project <br> Funds |  |  | TOTAL |
| CASH BALANCES BROUGHT FORWARD | \$ | 7,141,448 | \$ | 1,630,512 | \$ | 1,302,905 | \$ | 14,309,755 | \$ | 24,384,620 |
| ESTIMATED REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Taxes: Millage Per \$1000 |  |  |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes 3.5597 |  | 6,010,733 |  | 187,393 |  |  |  |  |  | 6,198,126 |
| Sales and Use Taxes |  | 1,763,068 |  |  |  |  |  |  |  | 1,763,068 |
| Franchise Taxes |  |  |  |  |  |  |  |  |  | 0 |
| Utility Services Taxes |  | 5,026,901 |  |  |  |  |  |  |  | 5,026,901 |
| Other Taxes |  |  |  |  |  |  |  |  |  | 0 |
| Licenses and Permits |  | 3,739,402 |  |  |  | 13,210 |  |  |  | 3,752,612 |
| Intergovernmental Revenue |  | 1,254,799 |  | 1,300,608 |  |  |  | 5,415,000 |  | 7,970,407 |
| Charges for Services |  | 3,473,663 |  | 250,000 |  | 22,309,020 |  |  |  | 26,032,683 |
| Fines \& Forfeitures |  | 228,965 |  |  |  | 143,251 |  |  |  | 372,216 |
| Admin. Service Charge |  | 1,683,773 |  |  |  | 583,469 |  |  |  | 2,267,242 |
| Miscellaneous Revenues |  | 464,790 |  | 15,000 |  | 703,510 |  | 37,500 |  | 1,220,800 |
| Other Financing Sources |  | 125,000 |  | 407,153 |  | 598,300 |  | 4,460,000 |  | 5,590,453 |
| TOTAL REVENUES AND OTHER |  |  |  |  |  |  |  |  |  |  |
| FINANCING SOURCES | \$ | 23,771,094 | \$ | 2,160,154 | \$ | 24,350,760 | \$ | 9,912,500 |  | 60,194,508 |
| TOTAL ESTIMATED REVENUES AND CASH BALANCES | \$ | 30,912,542 | \$ | 3,790,666 | \$ | 25,653,665 | \$ | 24,222,255 | \$ | 84,579,128 |
| EXPENDITURES/EXPENSES: |  |  |  |  |  |  |  |  |  |  |
| General Government | \$ | 4,422,878 | \$ |  | \$ | 1,924,903 | \$ | 698,600 | \$ | 7,046,381 |
| Public Safety |  | 10,046,072 |  |  |  |  |  | 37,000 |  | 10,083,072 |
| Culture and Recreation |  | 6,844,664 |  | 680,224 |  | 340,776 |  | 523,512 |  | 8,389,176 |
| Physical Environment |  |  |  |  |  | 15,788,489 |  | 12,453,800 |  | 28,242,289 |
| Economic Development |  |  |  | 1,089,806 |  |  |  | 750,000 |  | 1,839,806 |
| Transportation |  | 1,627,953 |  |  |  |  |  | 1,779,700 |  | 3,407,653 |
| Debt Service |  |  |  | 939,272 |  | 2,860,283 |  | 1,476,300 |  | 5,275,855 |
| Other Financing Uses |  | 1,063,013 |  | 125,000 |  | 1,958,300 |  |  |  | 3,146,313 |
| TOTAL EXPENDITURES/EXPENSES | \$ | 24,004,580 | \$ | 2,834,302 | \$ | 22,872,751 | \$ | 17,718,912 | \$ | 67,430,545 |
| Reserves |  | 6,907,962 |  | 956,364 |  | 2,780,914 |  | 6,503,343 |  | 17,148,583 |
| TOTAL APPROPRIATED EXPENDITURES AND RESERVES | \$ | 30,912,542 | \$ | 3,790,666 | \$ | 25,653,665 | \$ | 24,222,255 | \$ | 84,579,128 |

GENERAL FUND: General Operating, Emergency Medical Services, Public Safety, Cultural and Recreation Programs and Preservation of Reserves.
SPECIAL REVENUE
FUNDS: Dunedin Stadium Operations, and Library Cooperative Fund, Community Redevelopment Fund
ENTERPRISE FUNDS: Water/Wastewater/Reclaimed, Solid Waste, Stormwater Utility, Golf Course and Marina.
CAPITAL PROJECT
FUNDS: Land Dedication, Fire/Law Enforcement Impact Fee, Capital Improvement, Parks \& Recreation Capital, County Gas Tax, Transportation Impact Fee, Streets Capital Improvement, Local Option Sales Tax, Utility R\&R, Stormwater Capital, Fleet Replacement, Facilities Capital Fund, and Stadium Capital Fund.

## Budget Summary Data

## FY 2011 PROPERTY TAX REVENUE CALCULATION

Original Estimated
Taxable Value

1. FY 2010 Total Taxable Value

FY 2009 Final Certified Gross Taxable Value
FY 2010 Gross Taxable Value
\$ 2,023,627,504

Decrease in Amount
Percent Decrease

|  | $1,828,351,093$ |
| ---: | ---: |
| $\$$ | $(195,276,411)$ |
|  | $-9.65 \%$ |

2. FY 2009 Rolled Back Rate

The Rolled Back Rate is the millage needed to produce the same revenue as the previous year based on the new taxable value

| Last Year's Final Certified Gross Taxable Value | $\$ 2,023,627,504$ |
| :--- | ---: | ---: |
| Last Year's Millage Levy | 0.0035597 |
| Divided by the 2008 Current Year Adjusted Taxable <br> Value (FY 2009 gross taxable value minus new construction and annexations) <br> Prior Year Ad Valorem Proceeds (millage rate times FY 2009 Final Certified <br> Gross Taxable Value) | $\$ 1,820,970,068$ |
| Adjusted Prior Year Ad Valorem Proceeds (Adjusted by Redevelopment payment) <br> 2009 Current Year Adjusted Taxable Value (Adjusted by the Dedicated <br> Increment Value) <br> FY 2010 Rolled Back Rate (Prior Year Ad Valorem Proceeds divided by <br> 2009 Current Year Adjusted Taxable Value) | $\mathbf{7 , 2 0 3 , 5 0 7}$ |

3. FY 2010 Property Tax Revenues

Certified Gross Taxable Value
(including new construction and annexations)
Adjustment Factor Prior to Final Certification
1,828,351,093
0.955 (1)
\$ 1,746,075,294
Adjusted Property Value
Proposed FY 2009 Millage
Property Tax Revenues Generated by Proposed Millage
BUDGETED AD VALOREM TAX REVENUES
4. Percent less than the Rolled Back Rate
5. Value of Mill in FY 2010 1,746,075
(Ad valorem revenues divided by millage)
(1) Discounted for early payment of property taxes.

TIF Calculation for budget presentation

| Last Year's TIF (City portion) | $\$$ | 207,914 |
| ---: | ---: | ---: |
| Percent reduction | 9.87 |  |
| Total Projected dollar TIFreduction | 20,521 |  |
| Total TIF projection | 187,393 |  |
|  |  |  |
| Total Ad Valorem Projected | $6,215,504$ |  |
| Less Total TIF projection | 187,393 |  |
| General Fund Ad Valorem Projection | $6,028,111$ |  |

## Budget Summary Data

City of Dunedin Organizational Chart


Total Authorized Staffing $=339$

* Contractual


## Budget Summary Data

## Pay Plan Summary

| Position Title | Action (Total Citywide Savings $=\$ 609,235$ ) |
| :---: | :---: |
| Senior Technical Assistant (Planning \& Development) | Eliminate |
| Craftsworker(Vacant) (Public Works/Facilities) | Eliminate |
| Maintenance Worker II <br> (If pool closes seasonally) <br> (Parks and Recreation) | Eliminate |
| Lifeguard III(Vacant) <br> (If pool closes seasonally) <br> (Parks and Recreation) | Eliminate |
| Recreation Coordinator (Nature Center) <br> (Parks and Recreation) | Eliminate |
| City Arborist (Parks) <br> (Parks and Recreation) | Eliminate |
| Accountant (Library) | Eliminate |
| Department of Finance Reorganization | $($ Total Finance Department Savings $=\$ 49,047)$ ) |
| Utility Billing Manager (Grade 23) | Eliminate |
| Account Clerk (Grade 11) | Eliminate |
| Customer Service Clerk (Grade 9) | Upgrade to Technical Assistant (Grade 12) |
| Budget Officer (Grade 28) | *Deputy Finance Director <br> (Upgrade to Grade 30) |

*Adds on operational and supervisory responsibility for both Utility Billing and Accounting sections. Assistant Finance Director will be responsible for all day to day issues occurring in Utility Billing due to elimination of Utility Billing Manager position.
$\begin{array}{ll}\text { *Accounting Manager } & \text { Senior Accountant } \\ \text { (Grade 24) } & \text { (Downgrade to Grade 17) }\end{array}$
*Responsibility for Accounting Section will now fall under the Deputy Finance Director.
Purchasing Manager Purchasing Agent
(Title change only)

## Budget Summary Data



Field Service Representative (Meter Reader) Eliminate.

Wastewater Lab Supervisor (Wastewater)

Wastewater Lab Technician (Wastewater)

Eliminate (contract out lab services).

Eliminate (contract out lab services).

Note: Employees in the eliminated positions will receive six (6) months of health benefits, paid by the City (as we offered in 2010). The City will be reimbursed $65 \%$ of the premium by the Federal government.

## Budget Summary Data

## All Operating Funds Gross Revenue

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| AD VALOREM TAXES | \$ | 9,657,144 | 9,212,358 | 8,364,594 | 7,513,379 | 6,411,165 | $(1,102,214)$ | -14.67\% |
| FRANCHISE FEES |  | 102,401 | 74,813 | - | - |  | - | 0.00\% |
| UTILITY SERVICE TAXES |  | 4,273,255 | 4,401,810 | 4,858,667 | 4,677,715 | 5,026,901 | 349,186 | 7.46\% |
| LICENSES AND PERMITS |  | 3,069,689 | 2,743,826 | 3,116,353 | 3,267,938 | 3,752,612 | 484,674 | 14.83\% |
| INTERGOVERNMENTAL REVENUE |  | 4,841,068 | 4,767,346 | 4,993,121 | 4,236,979 | 4,105,436 | $(131,543)$ | -3.10\% |
| CHARGES FOR SERVICES |  | 33,799,484 | 35,553,390 | 34,891,433 | 35,354,373 | 32,506,687 | $(2,847,686)$ | -8.05\% |
| FINES AND FORFEITURES |  | 360,943 | 359,967 | 450,868 | 344,660 | 372,216 | 27,556 | 8.00\% |
| MISCELLANEOUS REVENUE |  | 2,941,370 | 1,882,507 | 2,666,316 | 1,232,446 | 1,241,432 | 8,986 | 0.73\% |
| OTHER SOURCES |  | 1,561,052 | 4,068,451 | 2,259,603 | 1,591,957 | 1,399,609 | $(192,348)$ | -12.08\% |
| Total Revenues | \$ | 60,606,404 | 63,064,466 | 61,600,954 | 58,219,447 | 54,816,058 | $(3,403,389)$ | -5.85\% |
| Use of Reserves |  | - | 7,511,259 | - | 3,016,786 | 1,614,399 |  |  |
| Total Funding Sources | \$ | 60,606,404 | 70,575,725 | 61,600,954 | 61,236,233 | 56,430,457 | $(4,805,776)$ | $\underline{-7.85 \%}$ |

## FY 2011 All Operating Funds Gross Revenue



Note: Gross Revenue Includes Interfund Transfers and Excludes Capital Improvment Funds

## Budget Summary Data

## All Funds Gross Revenue Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Ad Valorem Taxes |  |  |  |  |  |  |  |  |  |
| 1010 | AD VALOREM-CURRENT | \$ | 8,990,141 | 8,074,167 | 7,649,065 | 6,940,379 | 5,995,569 | $(944,810)$ | -13.61\% |
| 1020 | AD VALOREM-DELINQUENT |  | 11,716 | 439,190 | 22,968 | - | 7,655 | 7,655 | 0.00\% |
| 1030 | AD VALOREM-TAX INCREMENT |  | 628,580 | 697,998 | 609,646 | 570,000 | 400,432 | $(169,568)$ | -29.75\% |
| 2001 | INTEREST AND PENALTIES |  | 26,707 | 1,003 | 82,915 | 3,000 | 7,509 | 4,509 | 150.30\% |
|  | Total Advelorem Taxes | \$ | 9,657,144 | 9,212,358 | 8,364,594 | 7,513,379 | 6,411,165 | (1,102,214) | -14.67\% |

Franchise Fees
$4011 \quad$ FG-CLEARWATER GAS
Total Franchise Fees

| Utility Service Taxes |  |
| :---: | :--- |
| 1001 | UE-FLORIDA POWER |
| 4001 | UG-CLEARWATER GAS |
| 7001 | UF-FUEL OIL |
| 7002 | UF-HOWARDS JET AGE |
| 8001 | UP-PROPANE |
| 8002 | UP-BAY CITIES GAS CORP |
| 8004 | UP-HILLSBOROUGH GAS CO |
| 8006 | UP-SUBURBAN PROPANE DIV |
| 8008 | UP-AMERIGAS |
| 8012 | UP- HERITAGE PROPANE |
| 0100 | COMMUNICATIONS SERVICES TAX |
| 1001 | LICENSE |
| 1002 | LICENSES |
| 1003 | CERTIFICATE OF REGISTRATION |
|  | Total Utility Service Taxes |


| $\$$ | 102,401 | 74,813 | - | - | - | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 102,401 | 74,813 | - | - | - | - | $0.00 \%$ |


| \$ | 2,497,573 | 2,481,842 | 2,628,213 | 2,767,611 | 3,208,960 | 441,349 | 15.95\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 97,374 | 103,512 | 104,678 | 105,504 | 89,354 | $(16,150)$ | -15.31\% |
|  | - | - | - | 500 | - | (500) | -100.00\% |
|  | 459 | 309 | 27 | - | - | - | 0.00\% |
|  | - | - | - | 15,600 | - | $(15,600)$ | -100.00\% |
|  | 510 | - | - | - | - | - | 0.00\% |
|  | 17 | - | - | - | - | - | 0.00\% |
|  | 8,705 | 7,976 | 9,540 | - | 9,722 | 9,722 | 0.00\% |
|  | 2,916 | 2,640 | 3,026 | - | 4,487 | 4,487 | 0.00\% |
|  | 2,606 | 2,837 | 2,642 | - | 2,432 | 2,432 | 0.00\% |
|  | 1,663,096 | 1,648,946 | 1,965,858 | 1,612,000 | 1,631,158 | 19,158 | 1.19\% |
|  | - | 143,755 | 127,372 | 160,000 | 70,846 | $(89,154)$ | -55.72\% |
|  | - | 298 | 3,583 | - | - | - | 0.00\% |
|  | - | 9,696 | 13,728 | 16,500 | 9,942 | $(6,558)$ | -39.75\% |
| \$ | 4,273,255 | 4,401,810 | 4,858,667 | 4,677,715 | 5,026,901 | 349,186 | 7.46\% |


| Licenses and Permits |  |
| :--- | :--- |
| 1001 | OCCUPATIONAL LIC-CURRENT |
| 1002 | OCCUPATIONAL LIC-DELINQ |
| 1003 | CERT OF REGISTRATION |
| 1000 | BUILDING PERMITS |
| 2001 | FIRE PLAN REVIEW FEE |
| 2002 | FIRE FINAL INSPECT FEE |
| 2003 | SUPPRESSION SYSTEM |
| 2004 | SPRINKLER SYSTEM |
| 2005 | FIRE RED TAG FEE |
| 2006 | OCCUPATIONAL LICENSE INSP |
| 2007 | STATE INSPECTION FEE |
| 2008 | EMERGENCY/DISASTER PLAN |
| 2009 | FIRE WORKS DISPLAY |
| 2010 | FIRE TENT PERMITS |
| 1013 | ELECTRIC |
| 4011 | GAS |
| 1005 | GENERAL SERVICES FEE |
| 1006 | CONCURRENCY MGT FEE |
| 1007 | TREE BANK FEES |
| 1008 | PLANNING FEES |
| 1009 | WATER PERMIT FEES |
| 1010 | SEWER PERMIT FEES |
|  | Total Licenses and Permits |


| \$ | 157,520 | - | 5,797 | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,123 | - | - | - | - | - | 0.00\% |
|  | 17,490 | - | - | - | - | - | 0.00\% |
|  | 320,176 | 282,913 | 238,217 | 420,000 | 526,546 | 106,546 | 25.37\% |
|  | 7,108 | 4,492 | 9,831 | - | 23,853 | 23,853 | 0.00\% |
|  | 150 | 3,700 | 3,000 | - | 9,943 | 9,943 | 0.00\% |
|  | 450 | 270 | 720 | - | 270 | 270 | 0.00\% |
|  | 8,495 | 8,868 | 9,569 | - | 2,269 | 2,269 | 0.00\% |
|  | 200 | - | - | - | - | - | 0.00\% |
|  | 6,413 | 5,030 | 3,830 | - | 3,597 | 3,597 | 0.00\% |
|  | 4,270 | 2,750 | 5,270 | - | 550 | 550 | 0.00\% |
|  | 600 | 200 | 600 | - | 250 | 250 | 0.00\% |
|  | 880 | 440 | 880 | - | 440 | 440 | 0.00\% |
|  | 350 | 350 | 550 | - | 555 | 555 | 0.00\% |
|  | 2,497,847 | 2,399,525 | 2,697,564 | 2,649,965 | 3,069,000 | 419,035 | 15.81\% |
|  | - | - | 114,049 | 105,473 | 90,447 | $(15,026)$ | -14.25\% |
|  | - | - | 1,016 | - | - | - | 0.00\% |
|  | 4,580 | 1,154 | 1,554 | 2,000 | 1,500 | (500) | -25.00\% |
|  | 15,119 | 12,490 | 7,528 | 10,000 | 5,531 | $(4,469)$ | -44.69\% |
|  | 16,642 | 15,006 | 12,578 | 60,000 | 4,651 | $(55,349)$ | -92.25\% |
|  | 10,126 | 6,620 | 3,800 | 20,500 | 13,210 | $(7,290)$ | -35.56\% |
|  | 150 | 18 | - | - | - | - | 0.00\% |
| \$ | 3,069,689 | 2,743,826 | 3,116,353 | 3,267,938 | 3,752,612 | 484,674 | 14.83\% |

## Intergovernmental Revenue

| 3601 | WORKNET PINELLAS |
| :--- | :--- |
| 3905 | WORKNET PINELLAS |
| 3906 | CURLEW LANDSCAPING |
| 7006 | GRANT - FLORIDA |
| 7009 | DEPT OF FORESTRY-HAMMOCK |
| 9000 | OTHER STATE GRANTS |
| 1202 | STATE REV SH PROCEEDS |
| 1402 | MOBILE HOME LICENSES |
| 1502 | ALCOHOLIC BEVERAGE LIC |
| 1802 | LOCAL GOVT 1/2 CENT SALES |
| 2002 | FIRE SUPPLEMENT COMP |
| 4902 | MOTOR FUEL TAX REBATE |
| 5001 | GR-PINELLAS COUNTY |
| 7001 | SPORTS FRANCHISE FEES |
| 9002 | PINELLAS COOP LIBRARY |
| 0190 | PINELLAS COUNTY HOUSING |
|  | Total Integovernmental Revenue |


| \$ | 3,200 | - | - | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3,200 | - | - | - | - | - | 0.00\% |
|  | - | - | 72,777 | - | - | - | 0.00\% |
|  | 500,004 | 500,004 | 500,004 | 500,004 | 500,004 | - | 0.00\% |
|  | - | 40,000 | - | - | - | - | 0.00\% |
|  | - | - | 615,685 | - | - | - | 0.00\% |
|  | 1,293,622 | 1,191,791 | 1,048,081 | 1,056,296 | 1,103,037 | 46,741 | 4.42\% |
|  | 23,496 | 24,208 | 25,880 | 25,000 | 22,156 | $(2,844)$ | -11.38\% |
|  | 26,565 | 22,835 | 25,525 | 20,000 | 31,578 | 11,578 | 57.89\% |
|  | 2,083,144 | 1,983,182 | 1,808,035 | 1,854,208 | 1,763,068 | $(91,140)$ | -4.92\% |
|  | 11,117 | 13,015 | 11,112 | 12,000 | 10,800 | $(1,200)$ | -10.00\% |
|  | 23,496 | 25,100 | 24,360 | 23,000 | 23,692 | 692 | 3.01\% |
|  | - | 72,061 | - | - | - | - | 0.00\% |
|  | 297,980 | 297,980 | 297,980 | 297,980 | 297,980 | - | 0.00\% |
|  | 499,150 | 526,888 | 490,013 | 384,955 | 289,585 | $(95,370)$ | -24.77\% |
|  | 76,095 | 70,281 | 73,668 | 63,536 | 63,536 | - | 0.00\% |
| \$ | 4,841,068 | 4,767,346 | 4,993,121 | 4,236,979 | 4,105,436 | $(131,543)$ | -3.10\% |


|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 2602 | ISF CHARGE-FLEET RENTAL | \$ | 3,138,220 | 3,268,237 | 3,155,091 | 3,172,364 | 935,388 | $(2,236,976)$ | -70.51\% |
| 2633 | ISF CHARGE-INSURANCE |  | 2,471,675 | 3,024,527 | 2,350,780 | 2,095,796 | 2,068,747 | $(27,049)$ | -1.29\% |
| 2671 | ISF CHARGE-FACILITY MAINT |  | 1,083,494 | 1,083,495 | 1,081,340 | 975,725 | 901,241 | $(74,484)$ | -7.63\% |
| 2672 | ISF CHARGE-CON CUSTODIAL |  | 411,307 | 401,744 | 274,287 | 301,739 | 301,386 | (353) | -0.12\% |
| 9002 | ALLOC GENGOV-ADMIN |  | 1,769,345 | 1,810,124 | 1,981,654 | 1,710,696 | 1,683,773 | $(26,923)$ | -1.57\% |
| 9004 | MAPS AND PUBLICATIONS |  | 1,994 | - | - | 100 | - | (100) | -100.00\% |
| 9026 | ST LGTS/STOP \& ST SIGNS |  | 79,779 | 83,716 | 86,705 | 80,000 | 80,000 | - | 0.00\% |
| 9028 | ADMIN FEE-CO TRANSPORT |  | 648 | 3,713 | - | 3,000 | 3,000 | - | 0.00\% |
| 9029 | ADMIN FEE-BUSINESS LICENS |  | 3,412 | 2,645 | 2,041 | - | 1,748 | 1,748 | 0.00\% |
| 2220 | FIRE DISTRICT - COUNTY |  | 714,275 | 716,807 | 697,551 | 702,383 | 616,000 | $(86,383)$ | -12.30\% |
| 2299 | OTHER CHARGES |  | 5 | 4,385 | 4,592 | - | - | - | 0.00\% |
| 4220 | E.M.S. - COUNTY |  | 895,769 | 930,940 | 971,756 | 1,236,340 | 1,236,339 | (1) | 0.00\% |
| 3002 | WATER USE FEES |  | 4,689,232 | 4,918,217 | 4,666,393 | 4,720,508 | 4,701,109 | $(19,399)$ | -0.41\% |
| 4002 | SOLID WASTE COLLECTION |  | 4,752,508 | 4,848,940 | 5,128,995 | 5,320,000 | 4,838,013 | $(481,987)$ | -9.06\% |
| 4120 | LOT MOWING |  | - | - | 8,794 | 2,000 | - | $(2,000)$ | -100.00\% |
| 4140 | BFI |  | 16,505 | 21,606 | 16,024 | 23,080 | 16,000 | $(7,080)$ | -30.68\% |
| 4143 | EAST BAY/LIBERTY |  | 320 | - | - | - | - | - | 0.00\% |
| 4146 | 25\% SURCHARGES |  | 3,092 | 1,824 | 915 |  | 635 | 635 | 0.00\% |
| 4201 | BIN SALES |  | 815 | 1,235 | 1,590 | - | 1,561 | 1,561 | 0.00\% |
| 4202 | CURBSIDE RECYCLING |  | - | - | 60,213 |  | 60,000 | 60,000 | 0.00\% |
| 4203 | PCBCC GRANT |  | $(3,273)$ | 31,978 | 19,156 | - | - | - | 0.00\% |
| 5002 | SEWER USE FEES |  | 4,806,328 | 4,992,035 | 5,136,923 | 5,900,772 | 5,256,917 | $(643,855)$ | -10.91\% |
| 5003 | SEWER USE FEES-GREENBRIAR |  | 521,061 | 592,919 | 602,347 | - | 588,373 | 588,373 | 0.00\% |
| 5130 | UNIT CHARGES-STORMWATER |  | 1,659,459 | 1,612,810 | 1,708,747 | 1,775,000 | 2,352,252 | 577,252 | 32.52\% |
| 5131 | STREET SWEEPING SERVICES |  | 30,011 | 27,685 | 36,230 | 52,915 | 52,900 | (15) | -0.03\% |
| 5221 | RECL WATER USE FEES |  | 380,736 | 388,029 | 393,554 | 391,345 | 310,107 | $(81,238)$ | -20.76\% |
| 5230 | RECL CAPITAL |  | 454,454 | 400,272 | 279,738 | 440,000 | 389,906 | $(50,094)$ | -11.39\% |
| 5233 | RECL CAPITAL - 2A |  | - | 39,353 | 27,626 | - | 47,815 | 47,815 | 0.00\% |
| 6002 | UNIT CHARGE-WTR/WASTEWTR |  | 2,912,494 | 3,055,568 | 3,257,972 | 3,332,417 | 3,654,358 | 321,941 | 9.66\% |
| 6176 | ALLOC BILLING-SANITATION |  | 130,779 | 99,886 | 97,140 | 149,722 | 158,273 | 8,551 | 5.71\% |
| 6177 | ALLOC BILLING-STORMWATER |  | 56,860 | 43,003 | 32,380 | 47,481 | 50,967 | 3,486 | 7.34\% |
| 6179 | ALLOC ADM/ENG-GENERAL |  | 303,943 | 360,079 | 332,377 | 214,820 | 187,794 | $(27,026)$ | -12.58\% |
| 6180 | ALLOC ADM/ENG-SANITATION |  | 14,842 | 12,416 | 14,953 | 17,507 | 11,483 | $(6,024)$ | -34.41\% |
| 6181 | ALLOC ADM/ENG-STORMWATER |  | 105,746 | 110,405 | 101,088 | 118,534 | 135,821 | 17,287 | 14.58\% |
| 6182 | ALLOC ADM/ENG-MARINA |  | 7,112 | 7,502 | 7,165 | 8,389 | 11,483 | 3,094 | 36.88\% |
| 6184 | ALLOC ADM/ENG-RECL WTR |  | - | 77,437 | 45,131 | - | - | - | 0.00\% |
| 8002 | BURIAL FEES |  | 422 | 700 | 650 | 10,000 | 500 | $(9,500)$ | -95.00\% |
| 8003 | BURIAL SPACE FEES |  | 8,435 | 18,125 | - | - | 5,000 | 5,000 | 0.00\% |
| 9015 | OTHER CHARGES |  | - | 6,796 | - | - | - | - | 0.00\% |
| 9016 | ALLOC ADMIN/ENG - CRA |  | - | - | - | 34,740 | 27,648 | $(7,092)$ | -20.41\% |
| 0201 | FAIR |  | - | - | - | - | 4,535 | 4,535 | 0.00\% |
| 2101 | REC DEPOSIT VARIANCE |  | 394 | 123 | 9 | - | - | - | 0.00\% |
| 2151 | SENIOR CENTER |  | 115,837 | 98,877 | 126,324 | 110,000 | 125,000 | 15,000 | 13.64\% |
| 2152 | ATHLETICS |  | 601,347 | 308,082 | 324,751 | 115,000 | 155,000 | 40,000 | 34.78\% |
| 2153 | COMMUNITY CENTER |  | 257,693 | 261,411 | 319,454 | 450,000 | 435,000 | $(15,000)$ | -3.33\% |
| 2154 | MLK REC CENTER |  | 165,523 | 143,536 | 130,894 | 145,000 | 110,050 | $(34,950)$ | -24.10\% |
| 2155 | NATURE CENTER |  | 102,306 | 106,857 | 112,517 | 110,000 | 81,000 | $(29,000)$ | -26.36\% |
| 2157 | REG./I.D. |  | 69,649 | 78,253 | 65,657 | 80,000 | 70,000 | $(10,000)$ | -12.50\% |
| 2158 | YOUTH SERVICES |  | - | 413,411 | 368,378 | 450,000 | 415,000 | $(35,000)$ | -7.78\% |
| 2164 | PIPING INSTRUCTOR |  | 10,000 | 10,000 | - | - | - | - | 0.00\% |
| 2201 | 18RI-18 HOLES RIDE |  | 77,465 | 70,891 | 48,937 | 265,000 | 15,290 | $(249,710)$ | -94.23\% |
| 2202 | 18WA-18 HOLES WALK |  | 29,233 | 30,580 | 23,884 | - | - | - | 0.00\% |
| 2206 | PMRI-PM 18 HOLES RIDE |  | 63,444 | 64,093 | 56,387 | - | - | - | 0.00\% |
| 2207 | PMWA-PM 18 HOLES WALK |  | 18,092 | 15,079 | 15,797 | - | - | - | 0.00\% |
| 2211 | JUNI-18 HOLES JUNIOR |  | 9,380 | 6,634 | 7,688 | - | - | - | 0.00\% |
| 2212 | LEAF-18 HOLES LEAGUE |  | 61,680 | 67,970 | 31,798 | - | - | - | 0.00\% |
| 2213 | TOU0-TOURNAMENT FEES |  | - | - | 1,255 | - | - | - | 0.00\% |
| 2214 | TWIL-18 HOLES TWILIGHT |  | 3,342 | 3,748 | 3,817 | - | - | - | 0.00\% |
| 2230 | AMFE-AM 1 PERSON CART SUR |  | - | 121 | 1,863 | - | - | - | 0.00\% |
| 2231 | PMFE-PM 1 PERSON CART SUR |  | - | - | 2,071 | - | - | - | 0.00\% |
| 2234 | LEAC-LEAGUE CART FEE |  | 11,402 | 10,276 | 38,490 | - | - | - | 0.00\% |
| 2240 | PCAR-PULL CART RENTAL |  | 1,214 | 1,309 | 1,072 | - | - | - | 0.00\% |
| 2243 | R/CB-CLUB RENTALS |  | 1,421 | 2,037 | 1,862 | - | - | - | 0.00\% |
| 2244 | DISC GOLF - WALK |  | 1,023 | 1,308 | 1,270 | - | - | - | 0.00\% |


|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| 2245 | DISC GOLF - RIDE |  | 4,626 | 5,431 | 4,187 | - | - | - | 0.00\% |
| 2301 | LESS-LESSONS |  | 24,804 | 16,689 | 14,837 | 135,000 | 4,467 | $(130,533)$ | -96.69\% |
| 2302 | CLIN-CLINICS |  | 47,005 | 26,908 | 23,609 | - | - | - | 0.00\% |
| 2303 | REPA-CLUB REPAIRS |  | 1,992 | 1,336 | 1,003 | - | - | - | 0.00\% |
| 2311 | BALL-BALLS |  | 15,138 | 23,091 | 6,037 | - | - | - | 0.00\% |
| 2312 | GLOV-GLOVES |  | 4,691 | 4,713 | 3,987 | - | - | - | 0.00\% |
| 2313 | HATS-HATS |  | 4,155 | 3,909 | 2,125 | - | - | - | 0.00\% |
| 2314 | CLUB-GOLF CLUBS |  | 11,521 | 4,614 | 4,164 | - | - | - | 0.00\% |
| 2315 | MENW-MEN'S WEAR |  | 5,227 | 2,468 | 3,923 | - | - | - | 0.00\% |
| 2316 | WOMW-WOMEN'S WEAR |  | 2,386 | 1,506 | 1,312 | - | - | - | 0.00\% |
| 2317 | MED BUCKET (NOW 2605) |  | 54,711 | 64,028 | 63,816 | - | - | - | 0.00\% |
| 2318 | DISC GOLF - APPAREL |  | 2,019 | 1,309 | 944 | - | - | - | 0.00\% |
| 2411 | HIGHLANDER POOL |  | 108,229 | 93,120 | 102,266 | 80,000 | 60,000 | $(20,000)$ | -25.00\% |
| 2501 | COKE-NONALCHOHOLIC BEVGS |  | 12,800 | 10,769 | 9,645 | - | - | - | 0.00\% |
| 2502 | JUIC-JUICE |  | 29 | 2 | 83 | - | - | - | 0.00\% |
| 2520 | BRWI-BEER \& WINE |  | 13,882 | 14,782 | 14,710 | - | - | - | 0.00\% |
| 2540 | SNAK-SNACKS |  | 11,606 | 12,908 | 11,421 | - | - | - | 0.00\% |
| 2601 | SMBU-SM BCKT-RANGE BALL |  | 13,830 | 13,412 | 18,401 | 140,000 | - | $(140,000)$ | -100.00\% |
| 2602 | LGBU-LB BCKT-RANGE BALLS |  | 15,977 | 16,702 | 19,123 | - | - | - | 0.00\% |
| 2603 | JUBU-JUMBO BCKT-RANGEBALL |  | 17,756 | 15,022 | 14,320 | - | - | - | 0.00\% |
| 2604 | MED / LG BUCKET |  | 50,476 | 37,133 | 16,873 | - | - | - | 0.00\% |
| 4002 | SPECIAL EVENTS |  | 101,206 | 124,388 | 107,889 | 115,000 | 75,491 | $(39,509)$ | -34.36\% |
| 4008 | COMMITTEE |  | 22,465 | - | - | - | - | - | 0.00\% |
| 4009 | OFFSET FOR EXPENDITURES |  | 8,183 | 3,792 | - | - | - | - | 0.00\% |
| 5101 | BLUE JAY CONCESSION |  | 2,444 | 3,215 | - | - | - | - | 0.00\% |
| 5103 | NAMING RIGHTS |  | 80,000 | 90,000 | - | 50,000 | - | $(50,000)$ | -100.00\% |
| 5151 | REVENUE-BLUE JAYS |  | 96,180 | 223,832 | 246,876 | 225,000 | 225,000 | - | 0.00\% |
| 5902 | DUNEDIN SLOWPITCH SOFT |  | - | 561 | - | - | - | - | 0.00\% |
| 5931 | BOAT RAMP REVENUE |  | 14,360 | 21,699 | 20,117 | 22,000 | 19,020 | $(2,980)$ | -13.55\% |
| 5933 | PARKING FEES |  | 29,539 | 22,300 | 29,673 | 25,000 | 25,297 | 297 | 1.19\% |
|  | Total Charges for Services | \$ | 33,799,484 | 35,553,390 | 34,891,433 | 35,354,373 | 32,506,687 | $(2,847,686)$ | -8.05\% |

## Fines and Forfietures

| 0200 | COURT FINES \& FORFEITS |
| :--- | :--- |
| 0220 | SETTLEMENTS |
| 0101 | LIBRARY FINES/FEES |
| 0102 | COMM CTR |
| 1000 | VIOLATION OF LOCAL ORDINANCE |
| 1005 | CODE ENFORCEMENT FINES |
| 1010 | INTEREST |
| 1028 | BUS. LICENSE LATE FEE |
| 1029 | BUS. LICENSE PENALTY FEE |
| 1074 | LATE PAYMENT PENALTY FEES |
|  | Total Fines and Forfietures |


| $\$$ | 133,499 | 124,576 | 100,878 | 148,660 | 138,539 | $(10,121)$ | $-6.81 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 7,500 | - | - | - | - |  |  |
|  | 47,461 | 52,068 | 51,565 | 61,000 | 89,776 | 28,776 | $47.17 \%$ |
|  | 513 | 560 | 676 | - | 650 | 650 | $0.00 \%$ |
|  | 28,664 | - | 1,769 | 37 | - | - | - |
|  | - | 29,642 | 134,576 | - | - | - | $0.00 \%$ |
|  | 872 | 13,091 | - | - | - | $0.00 \%$ |  |
|  | 2,714 | - | 633 | - | - | - | - |
|  | - | 500 | - | - | - | $0.00 \%$ |  |
|  | 140,593 | 149,348 | 149,222 | 135,000 | 143,251 | 8,251 | $6.11 \%$ |
| $\$$ | 360,943 | 359,967 | 450,868 | 344,660 | 372,216 | 27,556 | $8.00 \%$ |

## Miscellaneous Revenue

| 1000 | INTEREST EARNINGS |
| :--- | :--- |
| 1001 | INT-INVESTMENTS (BC01) |
| 1002 | INT-INVESTMENTS (BC02) |
| 1003 | INT-INVESTMENTS (BC03) |
| 1005 | INT-INVESTMENTS (BC05) |
| 1008 | INT-INVESTMENTS (BC08) |
| 1009 | INT-INVESTMENTS (BC09) |
| 1012 | INT-INVESTMENTS (BC12) |
| 1014 | INT-INVESTMENTS (BC14) |
| 1015 | INT-INVESTMENTS (BC15) |
| 1017 | INT-INVESTMENTS (BC17) |
| 1023 | INT-INVESTMENTS (BC23) |
| 1024 | INT-INVESTMENTS (BC24) |
| 1031 | INT-INVESTMENTS (BC31) |
| 1036 | INT-INVESTMENTS (BC36) |
| 3000 | NET INVESTMENT FMV CHANGE |
| 3001 | NET INV FMV CHANGE (BC01) |
| 3002 | NET INV FMV CHANGE (BC02) |
| 3003 | NET INV FMV CHANGE (BC03) |
| 3005 | NET INV FMV CHANGE (BC05) |
| 3008 | NET INV FMV CHANGE (BC08) |
| 3009 | NET INV FMV CHANGE (BC09) |
| 3012 | NET INV FMV CHANGE (BC12) |


| \$ | 516,313 | 327,842 | 139,470 | 100,500 | 68,500 | $(32,000)$ | -31.84\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 665 | 411 | 192 | - | - | - | 0.00\% |
|  | 1,727 | 1,070 | 461 | - | - | - | 0.00\% |
|  | 155 | 96 | 38 | - | - | - | 0.00\% |
|  | 3,232 | 2,165 | 999 | - | - | - | 0.00\% |
|  | 4,485 | 2,778 | 1,152 | - | - | - | 0.00\% |
|  | 2,145 | 1,328 | 576 | - | - | - | 0.00\% |
|  | 37,420 | 19,784 | 7,298 | - | - | - | 0.00\% |
|  | 41,731 | 23,946 | - | - | - | - | 0.00\% |
|  | 7,914 | 5,263 | 2,305 | - | - | - | 0.00\% |
|  | - | - | 77 | - | - | - | 0.00\% |
|  | 10,585 | 8,015 | 3,687 | - | - | - | 0.00\% |
|  | 28,321 | 18,774 | 8,181 | - | - | - | 0.00\% |
|  | 23,159 | - | - | - | - | - | 0.00\% |
|  | 1,107 | (892) | - | - | - | - | 0.00\% |
|  | 5,968 | - | - | - | - | - | 0.00\% |
|  | 8 | - | - | - | - | - | 0.00\% |
|  | 18 | - | - | - | - | - | 0.00\% |
|  | 2 | - | - | - | - | - | 0.00\% |
|  | 33 | - | - | - | - | - | 0.00\% |
|  | 48 | - | - | - | - | - | 0.00\% |
|  | 23 | - | - | - | - | - | 0.00\% |
|  | 440 | - | - | - | - | - | 0.00\% |


|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| 3015 | NET INV FMV CHANGE (BC15) |  | 82 | - | - | - | - | - | 0.00\% |
| 3023 | NET INV FMV CHANGE (BC23) |  | 95 | - | - | - | - | - | 0.00\% |
| 3024 | NET INV FMV CHANGE (BC24) |  | 287 | - | - | - | - | - | 0.00\% |
| 3031 | NET INV FMV CHANGE (BC31) |  | 520 | - | - | - | - | - | 0.00\% |
| 4002 | INT-SPECIAL ASSESSMENTS |  | 1,315 | 2,104 | 2,536 | - | 514 | 514 | 0.00\% |
| 4011 | INT - AMORTIZED BOND PREM |  | 34,704 | 34,704 | 34,704 | - | - | - | 0.00\% |
| 1002 | COUNTRY CLUB LEASE |  | 44,291 | - | 65,897 | 70,800 | - | $(70,800)$ | -100.00\% |
| 1003 | P.I.L.O.T./DUN CO CLUB |  | 6,500 | - | 15,874 | 18,000 | - | $(18,000)$ | -100.00\% |
| 1061 | RENT-CINGULAR |  | 51,187 | 46,304 | 48,123 | 40,000 | 47,905 | 7,905 | 19.76\% |
| 1102 | BOATSLIP RENTALS |  | 365,920 | 368,283 | 396,423 | 424,000 | 413,588 | $(10,412)$ | -2.46\% |
| 1103 | DUN FISH CO LEASE |  | 17,687 | 18,455 | 19,377 | 21,413 | 20,016 | $(1,397)$ | -6.52\% |
| 1104 | CAUSEWAY CONCESSION |  | 7,350 | 7,350 | 7,350 | 6,800 | 7,350 | 550 | 8.09\% |
| 1105 | PCSO/LOUDEN AVE |  | 175,408 | 198,444 | 205,470 | 210,000 | 195,032 | $(14,968)$ | -7.13\% |
| 1106 | RENT - PCSO/VIRGINIA AVE |  | 39,264 | 21,963 | 24,638 | 24,517 | 25,632 | 1,115 | 4.55\% |
| 1108 | SHAPIRO PROPERTY |  | 73,612 | 7,260 | - | - | - | - | 0.00\% |
| 1109 | WEAVER PROPERTY |  | - | - | 4,000 | 6,000 | 6,000 | - | 0.00\% |
| 1202 | TRANS BOATSLIP RENTALS |  | 12,752 | 9,030 | 7,595 | - | 7,329 | 7,329 | 0.00\% |
| 1039 | OTHER ASSESS. COLLECTIONS |  | 10,242 | 5,787 | 7,450 | 50,000 | 7,608 | $(42,392)$ | -84.78\% |
| 1040 | OTHER CAP REC BIRDIE/EAGL |  | 1,110 | - | - | - | - | - | 0.00\% |
| 2310 | IMPACT-WATER |  | 66,124 | 35,826 | 21,610 | - | - | - | 0.00\% |
| 2311 | IMPACT-SEWER |  | 81,418 | 41,258 | 21,310 | - | - | - | 0.00\% |
| 3130 | SALE OF FIXED ASSETS |  | 3,000 | 13,443 | 1,192,540 | - | 5,000 | 5,000 | 0.00\% |
| 4130 | GAIN(LOSS) ON F/A SALES |  | 5,785 | $(50,564)$ | 2,449 | - | - | - | 0.00\% |
| 9027 | SALES RECYL BIN MATERIAL |  | 158,337 | 208,401 | 72,606 | 40,000 | 128,032 | 88,032 | 220.08\% |
| 9001 | OTHER CONTRIB/DONATIONS |  | 3,533 | 15,675 | 4,656 | - | 4,500 | 4,500 | 0.00\% |
| 9002 | WEAVER PARK MAINT-COKE CO |  | - | - | 27,000 | 27,000 | 27,000 | - | 0.00\% |
| 9003 | CONTR-MUSICAL PROGRAMS |  | 6,642 | 7,666 | 6,261 | - | 3,844 | 3,844 | 0.00\% |
| 9013 | CONTR-FRIENDS LIBRARY |  | 11,715 | 7,094 | 23,509 | 10,000 | 10,000 | - | 0.00\% |
| 9015 | CONTR-FIRE |  | 115 | - | 355 | - | - | - | 0.00\% |
| 9033 | CONTR-LIBRARY FOUND |  | 25,000 | - | - | - | - | - | 0.00\% |
| 9036 | WILSON ST PARK / FARRAR |  | 934 | 1,300 | 807 | - | 445 | 445 | 0.00\% |
| 9039 | CONTR-FRIENDS/MEMORIAL |  | 285 | 255 | - | - | - | - | 0.00\% |
| 9052 | AID TO PRIVATE ORG'S |  | - | 3,500 | - | - | - | - | 0.00\% |
| 9098 | CONTR-MISC LIBRARY |  | 71,209 | 2,000 | - | - | - | - | 0.00\% |
| 9099 | CONTR-MISC RECREATION |  | - | 3,000 | - | 10,000 | - | $(10,000)$ | -100.00\% |
| 1100 | MISCELLANEOUS REVENUE |  | (113) | 232 | 155 | - | - | - | 0.00\% |
| 3001 | REFUNDS PRIOR YTD EXPENDI |  | 109,122 | - | - | - | - | - | 0.00\% |
| 9025 | INSURANCE PROCEEDS |  | 423,698 | 108,420 | 101,818 | - | - | - | 0.00\% |
| 9026 | VENDING |  | 11,493 | 7,789 | 21,340 | - | 7,840 | 7,840 | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 192,146 | 333,740 | 146,668 | 73,400 | 180,297 | 106,897 | 145.64\% |
| 9028 | REIMBURSE OUTSIDE SVC |  | 3,093 | 4,180 | 14,632 | - | - | - | 0.00\% |
| 9049 | RETIREMENT FORFEITURE |  | - | - | - | 100,016 | 75,000 | $(25,016)$ | -25.01\% |
| 9057 | EMERGENCY DISASTER |  | 4,493 | 14,591 | - | - | - | - | 0.00\% |
| 9058 | DAMAGES TO CITY PROPER |  | 4,192 | $(3,042)$ | 3,494 | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 231,564 | 1,668 | 1,252 | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | 2,941,370 | 1,882,507 | 2,666,316 | 1,232,446 | 1,241,432 | 8,986 | 0.73\% |

## Other Sources

| Other Sources |  |
| :---: | :--- |
| 0101 | TRANS FROM FUND 001 |
| 0111 | TRANS FROM FUND 111 |
| 0117 | TRANSFER FROM FUND 117 |
| 0122 | HARBORVIEW |
| 0134 | TRANS FROM FUND 334 |
| 0140 | TRANSFER FROM FUND 441 |
| 0143 | TRANS FROM FUND 443 |
| 0152 | TRANS FROM FUND 552 |
| 0160 | TRANS FROM FUND 660 |
|  | Total Other Sources |

Total

| $\$$ | 559,268 | 749,261 | $1,480,044$ | 566,326 | 651,309 | 84,983 | $15.01 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | - | $0.00 \%$ |
|  | - | - | 24,001 | - | - | - | $0.00 \%$ |
|  | - | - | 163,698 | - | - | - | $0.00 \%$ |
|  | 549,784 | $2,894,190$ | 339,860 | 351,605 | - | $(351,605)$ | $-100.00 \%$ |
|  | - | - | - | - | 598,300 | 598,300 | $0.00 \%$ |
|  | 327,000 | - | - | - | - | - | $0.00 \%$ |
|  | - | 300,000 | 77,000 | 549,026 | - | $(549,026)$ | $-100.00 \%$ |
|  | - | 50,000 | - | 25,000 | 25,000 | $0.00 \%$ |  |
| $\$$ | $1,561,052$ | $4,068,451$ | $2,259,603$ | $1,591,957$ | $1,399,609$ | $(192,348)$ | $-12.08 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $60,606,404$ | $63,064,466$ | $61,600,954$ | $58,219,447$ | $54,816,058$ | $(3,403,389)$ | $-5.85 \%$ |

[^0]
## Budget Summary Data

All Operating Funds Gross Expenditures

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 17,213,634 | 17,855,291 | 18,703,220 | 17,698,368 | 16,973,545 | $(724,823)$ | -4.10\% |
| PERSONAL SERVICES (BENEFITS) |  | 5,938,248 | 5,880,170 | 6,293,618 | 6,238,511 | 6,133,280 | $(105,231)$ | -1.69\% |
| OPERATING EXPENDITURES |  | 25,044,125 | 26,058,571 | 24,496,138 | 25,751,150 | 23,365,304 | $(2,385,846)$ | -9.27\% |
| CAPITAL OUTLAY |  | 3,389,373 | 493,385 | 1,140,150 | 1,519,264 | 1,133,765 | $(385,499)$ | -25.37\% |
| DEBT SERVICE |  | 2,033,279 | 2,897,799 | 2,438,489 | 3,797,935 | 3,802,055 | 4,120 | 0.11\% |
| GRANTS AND AIDS |  | 194,063 | 232,469 | 184,019 | 232,030 | 220,484 | $(11,546)$ | -4.98\% |
| OTHER USES |  | 5,915,438 | 17,158,039 | 5,669,760 | 5,998,975 | 4,802,024 | $(1,196,951)$ | -19.95\% |
| Total Expenditures | \$ | 59,728,158 | 70,575,725 | 58,925,393 | 61,236,233 | 56,430,457 | (4,805,776) | -7.85\% |
| Addition to Reserves |  | 878,246 | - | 2,675,561 | - | - |  |  |
| Total Uses | \$ | 60,606,404 | 70,575,725 | 61,600,954 | 61,236,233 | 56,430,457 | (4,805,776) | -7.85\% |



## All Operating Funds Gross Expenditure Line Items

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 0120 | TRANSFER | \$ | - | - | 757,839 | - | - | - | 0.00\% |
| 1101 | EXECUTIVE SALARIES |  | 907,083 | 1,210,698 | 1,257,175 | 1,263,449 | 1,075,937 | $(187,512)$ | -14.84\% |
| 1201 | REG SALARIES AND WAGES |  | 14,914,988 | 15,197,559 | 15,337,163 | 15,043,776 | 14,627,633 | $(416,143)$ | -2.77\% |
| 1301 | OTHER SALARIES \& WAGES |  | 672,321 | 674,290 | 610,591 | 585,111 | 509,083 | $(76,028)$ | -12.99\% |
| 1401 | OVERTIME |  | 524,684 | 526,291 | 494,230 | 550,901 | 505,761 | $(45,140)$ | -8.19\% |
| 1501 | SPECIAL PAY |  | 40,565 | 49,434 | 36,549 | 41,613 | 41,613 | - | 0.00\% |
| 1510 | STATE INCENTIVE - FIRE |  | 30,070 | 32,615 | 27,820 | 35,668 | 35,668 | - | 0.00\% |
| 1520 | HOLIDAY PAY - FIRE |  | 123,922 | 157,656 | 175,018 | 170,950 | 170,950 | - | 0.00\% |
| 1530 | UNIFORM ALLOWANCE |  | - | 6,750 | 6,835 | 6,900 | 6,900 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 17,213,634 | 17,855,291 | 18,703,220 | 17,698,368 | 16,973,545 | $(724,823)$ | -4.10\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 1,263,632 | 1,298,293 | 1,299,537 | 1,353,980 | 1,300,759 | $(53,221)$ | -3.93\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 1,858,047 | 1,590,399 | 1,810,542 | 1,972,982 | 1,859,311 | $(113,671)$ | -5.76\% |
| 2203 | OPEB |  | - | - | 39,743 | - | - | - | 0.00\% |
| 2301 | LIFE \& HEALTH INSURANCE |  | - | - | - | 64,757 | - | $(64,757)$ | -100.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 2,133,760 | 2,337,816 | 2,361,871 | 2,072,594 | 2,201,986 | 129,392 | 6.24\% |
| 2480 | ISF-WORKERS' COMP |  | 661,234 | 641,003 | 707,524 | 729,198 | 726,224 | $(2,974)$ | -0.41\% |
| 2510 | UNEMPLOYMENT COMPENSATION |  | 21,574 | 12,659 | 74,400 | 45,000 | 45,000 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 5,938,248 | 5,880,170 | 6,293,618 | 6,238,511 | 6,133,280 | $(105,231)$ | -1.69\% |
|  | Total Personal Services | \$ | 23,151,881 | 23,735,462 | 24,996,838 | 23,936,879 | 23,106,825 | $(830,054)$ | -3.47\% |

Operating Expenditures

| 3110 | PROFESSIONAL SERVICES | \$ | 675,064 | 620,439 | 563,313 | 497,845 | 392,665 | $(105,180)$ | -21.13\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3111 | LEGAL SERVICES |  | 149,859 | 229,943 | 205,057 | 104,352 | 89,352 | $(15,000)$ | -14.37\% |
| 3130 | MEDICAL |  | 3,903 | 3,575 | 1,470 | 6,448 | 3,515 | $(2,933)$ | -45.49\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 5,090 | 6,465 | 4,200 | 7,650 | 6,075 | $(1,575)$ | -20.59\% |
| 3210 | AUDITING SERVICES |  | 35,000 | 34,250 | 35,000 | 37,000 | 70,000 | 33,000 | 89.19\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 4,462,399 | 4,579,195 | 5,050,571 | 4,971,305 | 4,924,423 | $(46,882)$ | -0.94\% |
| 3406 | BANKING SERVICES |  | 57,642 | 60,332 | 79,379 | 71,102 | 81,195 | 10,093 | 14.20\% |
| 3410 | SLUDGE REMOVAL |  | 315,588 | 285,268 | 265,244 | 375,000 | 355,000 | $(20,000)$ | -5.33\% |
| 3421 | REFUSE DISPOSAL - RESD |  | 1,573,816 | 1,438,720 | 1,297,569 | 1,426,315 | 1,364,419 | $(61,896)$ | -4.34\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 55,230 | 68,175 | 56,624 | 51,600 | 53,183 | 1,583 | 3.07\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 1,074,809 | 1,083,495 | 1,081,340 | 974,726 | 903,435 | $(71,291)$ | -7.31\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | 9,563 | - | - | - | - | - | 0.00\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 1,769,345 | 1,810,124 | 1,981,654 | 1,710,696 | 1,638,798 | $(71,898)$ | -4.20\% |
| 3720 | ADMIN COSTS-UTLY BILLING |  | 187,639 | 171,547 | 174,651 | 197,203 | 198,200 | 997 | 0.51\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 395,080 | 539,181 | 455,583 | 393,990 | 374,229 | $(19,761)$ | -5.02\% |
| 4010 | TRAVEL \& PER DIEM |  | 145,138 | 154,424 | 85,183 | 134,459 | 106,618 | $(27,841)$ | -20.71\% |
| 4053 | FRM MAYOR HACKWORTH |  | 25 | 681 | 448 | - | - | - | 0.00\% |
| 4054 | COMMISSIONER KYNES |  | 1,436 | 523 | 591 | - | - | - | 0.00\% |
| 4055 | COMMISSIONER BUJALSKI |  | 3,985 | 444 | 973 | 1,000 | 750 | (250) | -25.00\% |
| 4058 | MAYOR /EGGERS |  | 66 | 127 | 549 | 1,000 | 750 | (250) | -25.00\% |
| 4059 | COMMISSIONER/SCALES |  | 1,124 | 627 | 849 | 1,000 | 750 | (250) | -25.00\% |
| 4060 | Ron Barnette |  | - | - | 40 | 1,000 | 750 | (250) | -25.00\% |
| 4061 | Dave Carson |  | - | - | 20 | 1,000 | 750 | (250) | -25.00\% |
| 4110 | COMMUNICATION SERVICE |  | 213,354 | 226,509 | 205,018 | 227,989 | 218,651 | $(9,338)$ | -4.10\% |
| 4120 | RADIOS |  | 13,663 | 8,400 | 10,330 | 15,211 | 10,964 | $(4,247)$ | -27.92\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 138,517 | 95,179 | 73,282 | 73,265 | 66,045 | $(7,220)$ | -9.85\% |
| 4310 | ELECTRICITY |  | 1,870,305 | 2,241,737 | 2,495,142 | 3,085,640 | 2,644,867 | $(440,773)$ | -14.28\% |
| 4320 | GAS |  | 52,300 | 42,894 | 48,544 | 52,103 | 17,208 | $(34,895)$ | -66.97\% |
| 4330 | WATER, SEWER, SANITATION |  | 355,936 | 348,762 | 332,446 | 352,569 | 347,102 | $(5,467)$ | -1.55\% |
| 4410 | EQUIPMENT |  | 120,135 | 83,062 | 77,806 | 117,119 | 119,090 | 1,971 | 1.68\% |
| 4420 | RENT/LEASE-BUILDING |  | 851 | 411 | 710 | 1,000 | 1,000 | - | 0.00\% |
| 4460 | RENT-LIBRARY COLLECTIONS |  | 4,523 | - | - | - | - | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 3,110,405 | 3,148,237 | 3,155,091 | 3,191,124 | 2,639,293 | $(551,831)$ | -17.29\% |
| 4510 | INS - PREMIUMS PAID |  | 2,291,183 | 1,734,113 | 1,234,663 | 1,257,720 | 1,120,000 | $(137,720)$ | -10.95\% |
| 4520 | INS - CLAIMS PAID |  | 21,656 | 7,219 | $(2,505)$ | 200,000 | 150,000 | $(50,000)$ | -25.00\% |
| 4540 | INS -WORKERS' COMP CLAIMS |  | 46,058 | 214,526 | 289,758 | 400,000 | 300,000 | $(100,000)$ | -25.00\% |
| 4580 | ISF-INSURANCE |  | 1,766,745 | 2,348,379 | 1,643,256 | 1,511,237 | 1,342,523 | $(168,714)$ | -11.16\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 601,886 | 742,921 | 741,429 | 743,381 | 698,724 | $(44,657)$ | -6.01\% |
| 4620 | R\&M - BUILDINGS |  | 111,344 | 181,277 | 111,756 | 154,500 | 155,000 | 500 | 0.32\% |
| 4630 | R\&M - VEHICLES |  | 407,144 | 494,098 | 475,658 | 484,312 | 484,312 | - | 0.00\% |
| 4631 | WARRANTY WORK |  | 3,706 | - | 1,127 | 3,240 | 2,700 | (540) | -16.67\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 397,216 | 401,744 | 274,287 | 299,268 | 300,198 | 930 | 0.31\% |
| 4710 | PRINTING \& BINDING |  | 77,915 | 136,596 | 52,478 | 65,020 | 53,710 | $(11,310)$ | -17.39\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 189,215 | 150,081 | 130,030 | 176,585 | 130,232 | $(46,353)$ | -26.25\% |
| 4910 | OTHER CURRENT CHARGES |  | 38,628 | 51,689 | 50,021 | 46,750 | 43,890 | $(2,860)$ | -6.12\% |


|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| 4912 | LICENSES AND FEES |  | 2,087 | 2,235 | 2,235 | 2,750 | 2,875 | 125 | 4.55\% |
| 4919 | OTHER TAXES |  | 33,321 | 38,921 | 18,530 | 20,000 | 40,090 | 20,090 | 100.45\% |
| 4930 | FINES/PENALTY/LATE FEES |  | - | 570 | 1,000 | - | - | - | 0.00\% |
| 4940 | CITY HALL UNALLOC PCARD |  | - | 772 | - | - | 2,030 | 2,030 | 0.00\% |
| 4950 | WISH LIST |  | 6,751 | 5,760 | 190 | - | - | - | 0.00\% |
| 4961 | STREET TREES |  | 17,769 | 30,818 | 10,878 | 5,000 | 5,000 | - | 0.00\% |
| 4965 | ELECTION EXPENSES |  | - | 30,711 | 55,612 | - | 55,000 | 55,000 | 0.00\% |
| 4970 | BAD DEBTS |  | 107,618 | - | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 51,292 | 48,337 | 45,613 | 54,180 | 46,836 | $(7,344)$ | -13.55\% |
| 5120 | COMPUTER |  | 31,451 | 25,182 | 14,684 | 24,815 | 26,040 | 1,225 | 4.94\% |
| 5210 | OPERATING SUPPLIES |  | 1,129,079 | 1,021,521 | 922,997 | 1,172,273 | 1,008,989 | $(163,284)$ | -13.93\% |
| 5211 | FUEL |  | 124,927 | 175,663 | 94,573 | 182,202 | 170,000 | $(12,202)$ | -6.70\% |
| 5212 | FUEL-DIESEL |  | 349,506 | 520,794 | 259,570 | 466,283 | 328,000 | $(138,283)$ | -29.66\% |
| 5214 | FUEL - PROPANE |  | 1,386 | 1,392 | 657 | 1,500 | 700 | (800) | -53.33\% |
| 5219 | CUSTODIAL SUPPLIES |  | 27,460 | 34,315 | 569 | 8,500 | 8,200 | (300) | -3.53\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 90,014 | 82,257 | 77,927 | 93,103 | 86,569 | $(6,534)$ | -7.02\% |
| 5223 | RANGE BALLS |  | 10,151 | 6,330 | 3,365 | 9,000 | - | $(9,000)$ | -100.00\% |
| 5224 | FERTILIZER |  | 6,950 | 10,179 | 8,338 | 14,000 | - | $(14,000)$ | -100.00\% |
| 5225 | CHEMICALS |  | 22,826 | 8,452 | 10,612 | 15,000 | - | $(15,000)$ | -100.00\% |
| 5226 | SEED/SOD |  | 3,090 | 4,934 | 8,119 | 6,000 | - | $(6,000)$ | -100.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 139,351 | 142,280 | 116,530 | 132,519 | 92,710 | $(39,809)$ | -30.04\% |
| 5231 | UNCAPITALIZED SOFTWARE |  | 5,607 | 4,950 | 7,903 | 5,000 | 6,000 | 1,000 | 20.00\% |
| 5240 | COGS-ALCOHOLIC BEVERAGES |  | 4,919 | 4,831 | 4,360 | 4,092 | - | $(4,092)$ | -100.00\% |
| 5241 | COGS - FOOD |  | 14,980 | 11,316 | 10,933 | 14,000 | - | $(14,000)$ | -100.00\% |
| 5242 | COGS-GRIPS,CLUBS,ETC |  | 35,361 | 28,481 | 15,697 | 23,550 | - | $(23,550)$ | -100.00\% |
| 5310 | ROAD MATERIALS \& SUPPLIES |  | 16,150 | 12,900 | 11,920 | 12,000 | 15,000 | 3,000 | 25.00\% |
| 5320 | SUPPLIES |  | - | - | 236 | - | 500 | 500 | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 57,594 | 59,303 | 52,452 | 62,659 | 60,399 | $(2,260)$ | -3.61\% |
|  | Total Operating Expenditures | \$ | 25,044,125 | 26,058,571 | 24,496,138 | 25,751,150 | 23,365,304 | $(2,385,846)$ | -9.27\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6101 | LAND | \$ | 2,850,000 | - | - | - | 290,000 | 290,000 | 0.00\% |
| 6210 | BLDG-OFFICE |  | 13,556 | 58,615 | - | 20,000 | 21,000 | 1,000 | 5.00\% |
| 6301 | IMPROVEMETNS O/T BLDGS |  | 48,233 | 183,651 | 699,281 | 1,075,000 | 129,500 | $(945,500)$ | -87.95\% |
| 6314 | ATHLETIC FIELDS \& PARK |  | - | 25,586 | - | 55,000 | - | $(55,000)$ | -100.00\% |
| 6332 | SIDEWALK,CURB,GUTTER,ETC. |  | - ${ }^{-}$ | 31,067 | 51,628 | 20,000 | 380,000 | 360,000 | 1800.00\% |
| 6333 | PARKING AREAS |  | 160,142 | 20,375 | 26,000 | 40,000 | - | $(40,000)$ | -100.00\% |
| 6340 | WATER SYSTEM |  | - | - | 10,000 | - | - | - | 0.00\% |
| 6410 | OFFICE (EXCL. COMPUTER) |  | 2,407 | 6,304 | 45 | - | - | - | 0.00\% |
| 6417 | EQUIP |  | - | 12,256 | - | - | 5,260 | 5,260 | 0.00\% |
| 6430 | COMPUTERS |  | 1,079 | - | - | 6,000 | 9,000 | 3,000 | 50.00\% |
| 6431 | SOFTWARE APPLICATIONS |  | 11,800 | - | - | - | - | - | 0.00\% |
| 6470 | OTHER EQUIPMENT |  | 141,627 | 33,909 | 120,122 | 83,859 | 79,000 | $(4,859)$ | -5.79\% |
| 6610 | BOOKS \& PUBLICATIONS |  | 140,137 | 108,279 | 223,910 | 211,405 | 211,405 | - | 0.00\% |
| 6611 | JUV \& YOUNG ADULT BOOKS |  | 218 | - | - | - | - | - | 0.00\% |
| 6612 | JUV/YA Non-Fiction |  | 13 | - | - | - | - | - | 0.00\% |
| 6620 | PERIODICALS |  | 19,676 | 11,134 | 6,837 | 8,000 | 8,000 | - | 0.00\% |
| 6632 | JUV/VIDEO CASSETTES\&DVD |  | - | - | 1,785 | - | - | - | 0.00\% |
| 6634 | DVD |  | - | - | 470 | - | - | - | 0.00\% |
| 6652 | ADULT NON-FICTION BOOKS |  | 8 | - | - | - | - | - | 0.00\% |
| 6653 | FRIENDS MEMORIAL BOOK |  | 175 | 194 | 71 | - | 200 | 200 | 0.00\% |
| 6654 | FARRAR MEMORIAL TRUST |  | 303 | 2,016 | - | - | 400 | 400 | 0.00\% |
|  | Total Capital Outlay | \$ | 3,389,373 | 493,385 | 1,140,150 | 1,519,264 | 1,133,765 | $(385,499)$ | -25.37\% |
|  |  |  |  |  |  |  |  |  |  |
|  | Total Expenditures | \$ | 51,585,379 | 50,287,418 | 50,633,125 | 51,207,293 | 47,605,894 | (3,601,399) | -7.03\% |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | 672,316 | 968,087 | 695,058 | 2,193,899 | 2,350,979 | 157,080 | 7.16\% |
| 7201 | INTEREST EXP |  | 1,186,631 | 1,758,394 | 1,570,885 | 1,600,036 | 1,448,576 | $(151,460)$ | -9.47\% |
| 7250 | AMORTIZED DEFERRED LOSS |  | 168,020 | 168,920 | 169,820 | - | - | - | 0.00\% |
| 7261 | INTEREST EXP-H20 DEPOSITS |  | 6,311 | 2,398 | 2,725 | 4,000 | 2,500 | $(1,500)$ | -37.50\% |
|  | Total Debt Service | \$ | 2,033,279 | 2,897,799 | 2,438,489 | 3,797,935 | 3,802,055 | 4,120 | 0.11\% |


|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Grants and Aids |  |  |  |  |  |  |  |  |  |
| 8201 | AIDS TO PRIVATE ORGANIZAT | \$ | 185,063 | 232,469 | 184,019 | 232,030 | 220,484 | $(11,546)$ | -4.98\% |
| 8301 | OTHER GRANTS AND AIDS |  | 9,000 | - | - | - | - | - | 0.00\% |
|  | Total Grants and Aids | \$ | 194,063 | 232,469 | 184,019 | 232,030 | 220,484 | $(11,546)$ | -4.98\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9101 | TFR TO 001 FUND (GENERAL) | \$ | 125,000 | 425,000 | 202,000 | 494,026 | 125,000 | $(369,026)$ | -74.70\% |
| 9111 | TRF TO 111 FUND (STADIUM) |  | 299,203 | 299,203 | 313,203 | 359,203 | 299,203 | $(60,000)$ | -16.70\% |
| 9113 | TRF TO 113 FUND (DFACC) |  | 145,264 | 154,444 | 149,233 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| 9114 | TRF TO 114 FUND (DHS) |  | - | - | 139,968 | 79,780 | 92,477 | 12,697 | 15.92\% |
| 9117 | TRANS 116 |  | 41,098 | 3,514 | - | - | 107,950 | 107,950 | 0.00\% |
| 9123 | TRF TO 223 (PALM BLVD DBT) |  | 113,499 | 113,499 | 111,836 | 111,777 | 111,717 | (60) | -0.05\% |
| 9131 | TRF TO 331 FUND |  | 71,000 | 90,000 | - | - | 35,000 | 35,000 | 0.00\% |
| 9132 | TRF TO 332 FUND (P\&R CIP) |  | 255,800 | 255,800 | 155,800 | 155,488 | 155,488 | - | 0.00\% |
| 9133 | TRF TO 333 FUND (CIF) |  | 200,000 | 350,000 | 50,000 | 100,000 | 150,000 | 50,000 | 50.00\% |
| 9134 | TRF TO 334 FUND ONE-CENT |  | 63,375 | - | 523,832 | - |  |  | 0.00\% |
| 9140 | TRANSFER TO FLEET MAINT |  | - | 120,000 | - | - |  | - | 0.00\% |
| 9141 | TRF TO 441 FUND (SEWER) |  | 327,000 | - | - | 75,000 | - | $(75,000)$ | -100.00\% |
| 9143 | TRANSFER TO STORMWATER |  | - | - | - | - | 598,300 | 598,300 | 0.00\% |
| 9145 | TRF TO 445 FUND (REF CIP) |  | 113,593 | 40,000 | 40,000 | - | - | - | 0.00\% |
| 9146 | TRF TO 446 FUND (MARINA) |  | 150,000 | 150,000 | 338,613 | 160,000 | 150,000 | $(10,000)$ | -6.25\% |
| 9147 | TRF TO 447 FUND(STORM CIP |  | 700,000 | 100,000 | 49,000 | 410,000 | 410,000 | - | 0.00\% |
| 9149 | TRF TO 449 FUND (UTY CIP) |  | 1,500,000 | 13,367,064 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
| 9151 | TRF TO 551 FUND (FAC CIP) |  | 114,801 | 114,801 | 64,801 | 64,801 | - | $(64,801)$ | -100.00\% |
| 9153 | TRF TO 553 FD (FLEET CIP) |  | 1,420,017 | 1,119,013 | 1,341,586 | 1,328,034 | 938,388 | $(389,646)$ | -29.34\% |
| 9154 | TRF TO 554 FD (FACIL CIP) |  | 250,000 | 250,000 | 250,000 | 206,000 | 50,000 | $(156,000)$ | -75.73\% |
| 9155 | TRANSFER TO STRMWTR 443 |  | - | - | - | 25,000 | - | $(25,000)$ | -100.00\% |
| 9170 | TRF TO 470 FD (ST ANDREW) |  | - | 180,813 | 105,000 | 10,000 | - | $(10,000)$ | -100.00\% |
| 9501 | AMORTIZE-BOND ISSUE EXP |  | 25,788 | 24,888 | 24,888 | - | - | - | 0.00\% |
| 9812 | RESV-DESIGNATED (BC12) |  | - | - | - | 397,324 | 166,623 | $(230,701)$ | -58.06\% |
| 9898 | DESIGNATED/PARKING |  | - | - | - | 500,000 | 500,000 | - | 0.00\% |
|  | Total Other Uses | \$ | 5,915,438 | 17,158,039 | 5,669,760 | 5,998,975 | 4,802,024 | (1,196,951) | -19.95\% |
|  | Total Non Operating Expenditures | \$ | 8,142,779 | 20,288,307 | 8,292,268 | 10,028,940 | 8,824,563 | $(1,204,377)$ | -12.01\% |
|  | Total | \$ | 59,728,158 | 70,575,725 | 58,925,393 | 61,236,233 | 56,430,457 | (4,805,776) | -7.85\% |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## Community Profile

COMMUNITY PROFILE

Located in Pinellas County, Dunedin lies on the Central West Coast of Florida, 25 miles west of Tampa and is bordered on the north by Palm Harbor, on the south and east by Clearwater, and on the west by the Gulf of Mexico. Dunedin enjoys almost four miles of picturesque waterfront overlooking the Gulf of Mexico, St. Joseph’s Sound and the barrier islands including Clearwater Beach, Caladesi Island and Honeymoon Island.
The History of Dunedin, Florida

"Delightful" Dunedin's village-like atmosphere and a relaxed lifestyle has lured people for decades from around the world. Enjoying the natural wooded and subtropical setting and picturesque waterfront, Dunedin sits on Central Florida's west coast, in the heart of Pinellas County's Suncoast. It is also one of the few open waterfront communities from Sarasota to Cedar Key where buildings do not obscure the view.

## Community Profile

It may be the world's healthiest climate and the year-round outdoor fun that brings visitors to Dunedin, but it is Dunedin's village quaintness coupled with its progressive vision and masterful planning that keeps them here. It is not surprising that many seasonal visitors elect to stay once they discover Dunedin is without the trappings and congestion of most Florida resort towns.

Dunedin reflects the rich American and Scottish heritage of its founding fathers. This charming villagelike town has the distinction of being the oldest town south of Cedar Key. Early in its history, thanks to a dock built to accommodate schooners and sloops and the ingenuity of pioneers from as near as Georgia and as far as Scotland, Dunedin became one of Florida's chief seaport and trading centers. At one time Dunedin had the largest fleet of sailing vessels in Florida. Early settlers were primarily cotton and citrus growers, and it is hard to envision that most of what is now downtown was once a big cotton field.

The first land deed was recorded in 1852 by Richard L. Garrison, only seven years after Florida became a state. Although it was George L. Jones who put up a sign over his General Store in 1870 that read "Jonesboro", a petition in 1882 by two Scottish merchants, J. O. Douglas and James Somerville officially named the Post Office, then the town itself, Dunedin. The town became incorporated in 1899.

Dunedin is proud of its "firsts":

- The amphibious tractor, the Alligator, assembled in Dunedin and used in World War II, played a decisive role in the Pacific phase of the War.
- Frozen orange juice concentrate originated in Dunedin.
- The Pram sailboat racer originated in Dunedin.
- Dunedin was the first home of the prestigious Professional Golfers Association (PGA).
- The first radio signals from Pinellas County were sent from Dunedin.
- The oldest continuous garden club on Florida's west coast is the Dunedin Garden Club.
- Dunedin became recognized the first Purple Heart City in America.

The historic Orange Belt Railroad Depot on Main Street is home to the Dunedin Historical Society and Museum plus the Orange Belt Quilt Club. The Society works hard to collect area artifacts and preserve buildings that are pertinent to Dunedin's past. Through their efforts, the Douglas home and Andrews Memorial Chapel have been put on the National Register of Historic Sites.

Dunedin's quality of life is linked to its appreciation of its diverse and colorful past, and to the country that helped shape its future, Scotland. In commemoration of its ancestral ties, Dunedin has chosen Stirling, Scotland, and Summerside, Prince Edward Island as its sister cities.

City of Dunedin FY 2011 Adopted Budget

## Community Profile

COMPREHENSIVE PLANNING

## GROWTH MANAGEMENT AND CAPITAL IMPROVEMENTS

The comprehensive plan, originally adopted in October of 1989, is a 20-year policy document which addresses physical development and the provision of municipal services. The plan can be thought of as a road map to the enhancement of Dunedin's quality of life.

In 2008, an updated comprehensive plan was adopted. Dunedin 2025-The Comprehensive Plan replaced the original plan. Although most of the policies set forth in the previous update were retained, some were deleted due to completion of certain tasks and others were added due to changes in existing conditions or changes in state or regional requirements.

The most important concept growing out of the comprehensive plan is that of Concurrency Management: If services and facilities are not available concurrently with new development or redevelopment, then this growth cannot be allowed. The acquisition or improvement of these facilities and services is a direct outgrowth of the comprehensive plan's Capital Improvements Element (CIE). This element sets down those improvements deemed necessary to meet the demands of Dunedin's citizens over the next 20 years.

Each, year, during Capital Improvement Program (CIP) preparation, the comprehensive plan's CIE is examined. Based on project time frames, department and city priorities and fiscal availability, projects within the CIE are placed into the CIP. In this way, facilities and services necessary to support the anticipated growth as identified in the comprehensive plan are ensured.

## LAND USE TRENDS

## ANNEXATIONS

Calendar year 2009 was one of the least active years in the last decade in terms of the amount of acreage annexed. Table 1 below summarizes the annexation activity in 2009. Figure 1 shows the trends over the last ten years.

| Table 1 |  |  |  |
| :---: | :---: | :---: | :---: |
| SUMMARY OF ANNEXATIONS IN 2009 |  |  |  |
| Number of Cases | Number of <br> Acres Annexed | Estimated Population | Existing Land Use |
| 2 | 6.11 | 6 | Single Family |

Figure 1


Source: Dunedin Planning \& Development Department

## POPULATION

Figure 2 shows the population growth curve. For the year 2000, the U. S. Census figures showed that on April 1, 2000, there were 35,691 persons in the City of Dunedin. The Bureau of Economic and Business Research (BEBR) makes population estimates each year for all local governments in Florida, and these figures are used for 2001 through 2009. These estimates show a $5.2 \%$ increase over the census year population.

Figure 2


Source: Dunedin Planning \& Development Department

## Community Profile

Population projections were developed for Dunedin 2015 - The Comprehensive Plan, and are shown in Figure 3.


The 2000 U. S. Census reported the following for the City of Dunedin:
$\checkmark 54 \%$ of the City's population was female and $46 \%$ was male.
$\checkmark$ 92.4\% White, 3.3\% Hispanic, 2.0\% Black, 1.2\% Other race, $1.1 \%$ reported 2 or more races.
$\checkmark 17 \%$ of population was under the age of $21,57 \%$ were between 21 and 64 years, and $26 \%$ were 65 years and older.

## HOUSING TRENDS AND DESCRIPTIVE STATISTICS

Figure 4 shows the housing construction activity in Dunedin from January 1, 1999 to December 31, 2009. During calendar year 2009, permits for construction were issued for 8 single family units (both detached and attached) and 3 multi-family housing units. Comparing the construction activity over the last ten years, the number of single-family units is well below the annual average over the last ten years, and the number of multi-family units construction reflect the current economic recession. No new mobile home units have received certificates of occupancy from the City in the last ten years because mobile home parks are essentially built out and cannot be expanded; any new mobile homes are thus considered replacements. Recent estimates suggest that there are 11,335 single-family units, 7,600 multi-family units, and 1,934 mobile homes currently in Dunedin.

The median value of owner-occupied housing in Dunedin in 2009 was $\$ 162,590$. The average market value of single family housing in the City was \$155,610 in 2009.

## Community Profile



## ECONOMIC TRENDS

## SUMMARY OF LOCAL ECONOMY

The economy of Dunedin is primarily dependent upon tourism, services, and retirement living. The City mainly consists of residential land uses and recreational land uses. Industrial and commercial land uses comprise a very small area of the City's land area. Two primary employers are Nielsen Media Research Company, a media rating service, and Mease Dunedin Hospital, a medical complex. Other major employers include Coca-Cola North America (a citrus beverage manufacturer), Mease Manor, Inc. (a retirement facility), the City of Dunedin, and the Pinellas County School System. The City has only one small industrial park. The service industry (banking, retail, personal services, etc.) has risen significantly to meet the demands of the area's population.

In October of 2009, the City's total labor force was 17,685. In that same month, unemployment in the State of Florida was $11.4 \%$ and for Pinellas County was $11.9 \%$.

The retirement population continues to influence the local economy. Over a third (35.3\%) of Dunedin's residents were age 60 years of age and older in 2009. Dunedin has many retirement homes, condominiums and apartment complexes that accommodate retirees. The median age of Dunedin's citizens is 51 years of age. A seasonal population of approximately 5,200 people also influences the local economy during the winter months. Per capita income for the City in 2009 is $\$ 28,958$.

## Community Profile

## MAJOR INDUSTRIES AFFECTING THE LOCAL ECONOMY

Total employment for the six largest employers in Dunedin decreased slightly from 2008 to 2009. Nielsen Media Research, with 674 employees, is the largest employer. Table 2 shows the changes in employment of the six major employers in Dunedin.

## Table 2

| EMPLOYMENT TRENDS FOR THE SIX LARGEST EMPLOYERS IN DUNEDIN2008-2009 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Number of Employees |  |  |
| Name Of Employer - Type | 2008 | 2009 | Percent (\%) Change |
| The Nielsen Company | 774 | 674 | -13.0\% |
| Mease Dunedin Hospital - Medical | 632 | 642 | +1.6\% |
| Pinellas School System - Education | 600 *estimate | 600 *estimate | 0\% |
| City of Dunedin - Government | 369 | 369 | 0\% |
| Mease Manor - Housing | 350 | 290 | -17.0\% |
| Coca-Cola North America - Industrial | 168 | 168 | 0\% |
| Total | 2,893 | 2,743 | -5.2\% |
| Source: Economic Development Department School numbers not available; estimated based on previous year |  |  |  |

## FUTURE ECONOMIC OUTLOOK

Dunedin and the Tampa Bay metropolitan area will continue to remain attractive to retirees and families relocating to Florida. Relatively affordable housing, low taxes, access to natural amenities and man-made attractions, and semi-tropical weather will continue to attract newcomers. The City's functional population (permanent plus seasonal) is expected to remain flat for the next three years. The City's labor force and total employment is expected to slow as well due to the current recession. Pinellas County's unemployment rate was at $11.9 \%$ in December 2009.

City of Dunedin FY 2011 Adopted Budget

## Community Profile

## COMMUNITY REDEVELOPMENT DISTRICT

Because the downtown area is one of the older parts of Dunedin, it has a certain character and identity. The mixed-use environment is very conducive to the encouragement of both residential and non-residential development, the former supplying workers and patrons and the latter providing jobs, products and services. What emerges is the presence of a "downtown community". Due to the fact that a very small percentage of the City's land area is industrial and commercial, and the City is nearing physical build out, a Community Redevelopment Agency (CRA) District was established that encompasses all of Downtown Dunedin (217 acres).

The City has been very successful in implementing the CRA Master Plan adopted in 1988, and began working on an update to this plan in 2009. It receives numerous favorable comments on its planning and designing of a sustainable Downtown that utilizes tax increment financing (TIF) to fund capital improvements and incentive programs that can allow an excellent quality of life. The CRA Mission is to pursue redevelopment and revitalization; promote the downtown by encouraging and implementing activities that spurs economic growth and tourism, and preserve the viability and livability of the CRA District.

Downtown Dunedin is recognized as a vibrant Main Street City offering quaint retail shops, art galleries, antiques and restaurants, with the Pinellas Recreational Trail running through the heart of downtown. Purple Heart Park honoring military veterans, at the corner of Main Street and Broadway, was dedicated in 2008, Main Street gained an ice cream shop in 2009, and several others along Main Street opened new or received a face lift.

While the real estate market has declined over the past several years, the downtown is still well poised to see growth. Fiscally, the revenue levels are stable, although reductions have taken place as a result of lower County assessed taxable values. The future revenues collected are expected to go toward streetscape projects, activity amenities and public beautification.

Events such as Mardi Gras, Dunedin Wines the Blues, and Arts and Crafts Festivals, as well as others, continue to generate interest in this Redevelopment District.

City of Dunedin FY 2011 Adopted Budget

## Community Profile

STATISTICAL INFORMATION

Date of Incorporation - June 1, 1899
Form of Government - Commission/City Manager
DEMOGRAPHICS

| Area (acres) |  | Population |  |
| :---: | :---: | :---: | :---: |
| 2009 | 6,615.57 | 2009 | 37,451 |
| 2008 | 6,609.46 | 2008 | 37,561 |
| 2007 | 6,606.28 | 2007 | 37,662 |
| 2006 | 6,603.15 | 2006 | 37,574 |
| 2005 | 6,600.56 | 2005 | 37,426 |
| 2004 | 6,590.57 | 2004 | 37,217 |
| 2003 | 6,533.01 | 2003 | 37,081 |
| 2002 | 6,518.91 | 2002 | 36,865 |
| 2001 | 6,514.65 | 2001 | 36,574 |
| 2000 | 6,484.96 | 2000 | 35,691 |
| 1999 | 6,473.99 | 1999 | 35,781 |
| 1998 | 6,473.00 | 1998 | 35,700 |
| 1997 | 6,435.11 | 1997 | 35,586 |
| 1996 | 6,434.22 | 1996 | 35,104 |
|  |  | 1995 | 34,988 |
| Land Use 2009 (\%) |  | 1994 | 34,857 |
| Residential | 45\% | 1993 | 34,765 |
| Rec/Open Space/Preservation | 28\% | 1992 | 34,771 |
| Right-of-Way | 16\% | 1991 | 34,500 |
| Public/Semi-public | 5\% | 1990 | 34,012 |
| Commercial/Service | 4\% | 1980 | 30,203 |
| Vacant | 2\% | 1970 | 17,639 |
| Major Water Bodies | 1\% | 1960 | 8,444 |
| Industrial | 1\% | 1950 | 3,202 |
| Total Planning Area | 10 Square Miles | 1940 | 1,758 |
|  |  | 1930 | 1,350 |
| Climate |  | 1920 | 642 |
| Average Minimum temperature | 60.4F | 1910 | 256 |
| Average Maximum temperature | 82.2F | 1900 | 113 |
| Racial Composition (\%) |  | Age Composition (\%) |  |
| White | 92.5 | Under 21 years | 17.7\% |
| Hispanic or Latino | 5.2 | 21 to 59 years | 47.0\% |
| Black or African American | 2.0 | $60+$ years | 35.3\% |
| Other | 0.3 |  |  |
| Two or more races* | 1.5 |  |  |

*Individuals can list more than one race on census form.

City of Dunedin FY 2011 Adopted Budget

## Community Profile

## DEMOGRAPHICS (Continued)

| Educational Attainment |  |
| :--- | ---: |
| Persons 25 years and over |  |
| High School or higher | $86.6 \%$ |
| Some College, no degree | $27.6 \%$ |
| Associates Degree | $7.8 \%$ |
| Bachelor's Degree | $15.2 \%$ |
| Master's Degree | $4.7 \%$ |
| Professional School Degree | $2.0 \%$ |
| Doctorate Degree | $0.3 \%$ |


| Per Capita Income 2009 | $\$ 28,958$ |
| :--- | ---: |
| Average Household (persons) | 2.0 |
|  |  |
| Gender Composition (\%) |  |
| Female | $53.6 \%$ |
| Male | $46.4 \%$ |

## ECONOMICS



City of Dunedin FY 2011 Adopted Budget

## Community Profile

FY 2009 SERVICE STATISTICS

| Library |  |
| :---: | :---: |
| Library Collection | 146,909 |
| Annual Circulation | 600,951 |
| Registered Borrowers | 29,735 |
| Fire Protection |  |
| Stations | 3 |
| Employees (full time) | 55 |
| Fire Calls | 111 |
| EMS Responses | 4,895 |
| Other Calls | 1,816 |
| Fire Inspections (various) | 1,484 |
| Fire Investigations | 77 |
| Life Safety Presentations | 80 |
| - Public Contacted | 17,835 |
| Solid Waste |  |
| Customers Served | 13,805 |
| Solid Waste Collected (tons) | 34,746 |
| Recyclables (tons) |  |
|  | 6,892 |
| Street Lights (owned by | 3,568 |
| Progress Energy) |  |
| Signalized Intersections | 32 |
| Street mileage | 120 |
| Sidewalk Mileage | 32 |
| Sewer |  |
| Miles of Sanitary Sewers | 128 |
| Miles of Force Mains | 17 |
| Sanitary Sewer (Manholes) | 3,084 |
| Average Daily Treatment (Gal) | 4,100,000 |
| Permitted Treatment Cap. (Gal) | 6,000,000 |
| Lift Stations | 42 |

City of Dunedin, Florida Principal Taxpayers Current Year / Base Year

| Taxpayer | September 30, 2009 <br> Taxable <br> Assessed <br> Value | Percentage of Total Assessed Valuation | September 30, 2006 <br> Taxable <br> Assessed <br> Value | Percentage of Total Assessed Valuation |
| :---: | :---: | :---: | :---: | :---: |
| MacAlpine Place Apt. | 31,500,000 | 1.36\% | 30,600,000 | 1.55\% |
| Pinellas Marina LLC | 30,842,568 | 1.33\% |  |  |
| Chesapeake Apartments | 14,560,000 | 0.63\% | 14,350,000 | 0.73\% |
| MHC Lake Haven LLC | 10,650,000 | 0.46\% |  |  |
| Publix Supermarkets, Inc | 8,625,000 | 0.37\% | 7,905,000 | 0.40\% |
| Coastal Palms SDM LLC | 8,500,000 | 0.37\% |  |  |
| Odyssey DP | 8,300,000 | 0.36\% |  |  |
| Wells Fargo Bank NA | 7,950,764 | 0.34\% |  |  |
| Allen, Willam | 7,835,513 | 0.34\% |  |  |
| SES Group - Windemere | 7,663,267 | 0.33\% |  |  |
| Lessor, Jason K. |  |  | 9,570,000 | 0.48\% |
| Nielson Media Research, Inc. |  |  | 9,000,000 | 0.46\% |
| Olympia Development Group |  |  | 7,306,400 | 0.37\% |
| Scottish Towers |  |  | 7,300,000 | 0.37\% |
| Dallas / Corp Sqyare |  |  | 7,250,000 | 0.37\% |
| SUB-TOTAL: | 136,427,112 | 5.89\% | 93,281,400 | 4.73\% |
| ALL OTHERS: | 2,182,288,956 | 94.11\% | 1,884,035,459 | 95.27\% |
| TOTAL: | 2,318,716,068 | 100.00\% | 1,977,316,859 | 100.00\% |

## Budget and Financial Policies

## DOCUMENT DESCRIPTION

The FY 2011 budget document is divided into twelve major sections:

1. Budget Message
2. Community Profile
3. Budget and Financial Policies
4. Budget Summary Data
5. General Fund
6. Enterprise Funds
7. Internal Service Funds and Other Funds
8. Capital Budget
9. Budget Detail
10. Exhibits
11. Appendix
12. Capital Improvement Program Document FY 2011 - FY 2016

## BUDGET PROCESS

## 1. Policy Development

In early February a request for rates is sent to various Department and Division Heads for information that is needed to prepare the budget package for the upcoming fiscal year's budget.

## 2. Departmental Budget Preparation

The budget package is developed and distributed in March for completion in mid-April. Each individual department prepares a proposed budget comprised of the following:
a. Mission/Goals (guided by the Strategic Plan)
b. Objectives (guided by the Strategic Plan)
c. Functions and major activities
d. Budget Highlights
e. Budget projections by line item
f. Staffing levels
g. Accomplishments

This information is reviewed by the Budget Office for accuracy and proper form.

## 3. Revenue Forecasting and Fixed Cost Projections

The Budget staff complete revenue forecasts for all funds based on anticipated rate increases, historic trends, and revenue estimates from outside agencies/vendors, as well as input from Department and Division Heads. Specific revenue assumptions are outlined with each fund.

The following are fixed cost projections for FY 2011:

- Personnel estimates for each permanent position were based on the current salary level of the person in the position and zero percent merit increase.
- Electrical Utility costs are estimated to increase approximately 15 percent.
- Water, Sewer and Solid Waste costs have been included in Department/Division/Section budgets to be consistent with accounting practices.


## 4. Budget Review and Adoption

- During the month of May the Board of Finance Budget Sub-Committee meets with each Department to review their proposed budgets and make any recommendations as necessary. The Personnel Review Board reviews the Proposed Budget and Pay Plan.
- After all departments have been reviewed, a draft budget document is completed and distributed to all Department Heads for final review. This is presented in mid-June.
- The proposed budget is completed in late June and presented to the City Commission in July.
- During the month of July, budget workshops are held with the City Commission to review the proposed budgets of all City departments and divisions for the fiscal year commencing October 1.

Two public hearings were held in conjunction with Commission meetings:

1. The first Budget Public Hearing - September 9 at 6:30 P.M. This public hearing will be held to receive public comment on the budget and to adopt a tentative millage and budget.
2. The second Budget Public Hearing - September 23 at 6:30 P.M. This public hearing will be held to adopt a final millage and budget. The adopted budget will be integrated into the accounting software system effective October 1.

- The City Code requires a majority affirmative vote of the City Commission to adopt the budget, which prior to October 1, is legally enacted through passage of a resolution.


## 5. Budget Implementation and Adjustment

Throughout the year, as adjustments become necessary, budget amendment resolutions will be taken to the Commission for approval.

## 6. Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All City of Dunedin governmental funds, Expendable Trust and Agency Funds are accounted for using the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets. Revenues, which are susceptible to accrual, are as follows:

> State Revenue Sharing
> Reimbursement Grants
> Interest Earnings

Expenditures are generally recognized under the accrual basis of accounting when the related fund liability is incurred. An exception to this general rule is that principal and interest on general long-term debt is recognized when due.

All proprietary funds and Non-expendable Trust and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are incurred. Unbilled water, sewer and refuse receivables are recorded at year-end.
6. Basis of Budgeting

The City budgets the General Fund, Special Revenue Funds, and Capital Project Funds using the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period and expenditures (expenses) are recorded when incurred. Exceptions to the modified accrual basis of accounting include:

- Principal and interest on long term debt are recorded when due.
- Encumbrances are treated as expenditures in the year they are encumbered.
- Grants are considered to be revenue when awarded.
- Sales and use taxes are considered to be revenue when received.

The budgets for Enterprise Funds, Internal Funds, and other funds are prepared using the accrual basis of accounting. Exceptions include:

- Capital outlay is budgeted as an expenditure in the year purchased.
- Depreciation is not budgeted.
- Proceeds from the issuance of debt are considered to be revenues.
- Principal payments are shown as expenditures.
- Encumbrances are treated as expenditures in the year they are encumbered.
- Grants obtained for the construction of assets are considered to be revenues.
- Debt issue and discounts are considered to be expended when paid.


## 7. Distribution of Administrative Cost

Administrative services are provided in the City's organization in two areas:

1. General Government: City Commission, City Manager, City Clerk, City Attorney, Finance, Administration, and some Planning \& Development Department functions.
2. Public Works Administration and Engineering.

These administrative departments serve a number of functions which are essential to the City's ability to supply services to Dunedin citizen's in the areas of law enforcement, fire, building and zoning code regulations, water, sewer, solid waste, streets and drainage maintenance, traffic control, recreation, parks, marina and library. The costs of administrative services are distributed or allocated to the user departments and division. If these administrative services were not available to the user departments, the user departments would have to either increase their staff or contract for outside professional assistance.

The allocation of administrative costs are based on the following factors:

- Total department/division budget
- Property and asset value
- Prior Year Capital Improvement Projects.


## 8. Other Budget Information

- The City Charter stipulates that the legal level of control is at the departmental level.
- The following funds have annual appropriated budgets:

Governmental Funds:
a. General Fund
b. Debt Service Fund
c. Special Revenue Funds which consist of the following:

- Government Grants Fund
- Dunedin Stadium Fund
- Impact Fees Fund
- Fine Arts Center Fund
- Historical Society Fund
- Community Redevelopment Agency Fund
- Cooperative Library Fund
d. Capital Project Funds which consist of the following:
- One Cent Sales Tax Fund
- County Gas Tax Fund
- Parks \& Recreation Capital Improvement Fund
- Capital Improvement Fund
- Information Technology Project Fund

Proprietary Funds:
a. Solid Waste Fund
b. Water \& Sewer Fund
c. Marina Fund
d. Stormwater Utility Fund
e. St. Andrew's Golf Course Fund
f. Fleet Maintenance Fund
g. Facilities Maintenance Fund
h. Self Insurance Fund

The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Changes are made to cover unacceptable variances. In addition, the budget office monitors Commission agendas for any financial impact.

For budgetary purposes, encumbrances outstanding at year-end are reappropriated in the subsequent year's revised budget along with any other programs or projects that weren't previously approved. These items would be brought to the Commission for approval as part of the Mid-Year Budget Adjustment process.

## 9. Capital Budget Process

Department and Division directors submit plans, which are incorporated as part of the six-year capital improvement program and include the current year capital budget. Capital expenditures/expenses are an integral part of the annual budget, and follow the same approval process as the operating budget. The City of Dunedin established the Six Year Capital Improvement Program under the "Local Government Comprehensive Planning and Land Development Act" enacted by the Florida Legislature in 1985. Evolving into the comprehensive plan's Capital Improvements Element (CIE), the CIE incorporates both the revenue projections for the next six years as well as capital expenditures. Fund availability, project timing in relation to
other projects, budget constraints, and justification in terms of their relationship to Dunedin 2015 - The Comprehensive Plan are all integral parts in the development of the Six Year Capital

Program as well as the current budget.

## 10. Fund Structure

The accounts of the City are organized and operated on the basis of funds: A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The City of Dunedin has the following fund types:
Governmental funds are used to account for the City' general governmental activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The government considers all revenues available if they are collected within 60 days after year-end.
Expenditures are recorded when the related fund liability is incurred, except unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgments which are recognized when the obligations are expected to be liquidated with expendable, available financial resources.
Property taxes, franchise fees, utility taxes, half-cent sales tax and communications taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual, and are recognized as revenues. All other revenue items are considered to be measurable and available only when cash is received.

Governmental funds include the following fund types:
The general fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The special revenue funds account for revenue sources that are legally restricted to expenditure for specific purposes (not including expendable trusts of major capital projects).

The debt service fund accounts for servicing of general long-term debt not financed by proprietary or nonexpendable trust funds.

Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Proprietary funds include the following fund types:
Enterprise funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Commission has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

## Budget and Financial Policies

Internal Service funds are used to finance and account for the operations of City departments that provide services to Citizens and other City departments. These funds ensure that certain activities are managed in a businesslike manner and promote efficient use of services. This is done by making departments pay the full costs associated with providing the services; and allocate the costs of administrative services across all fund types.

City of Dunedin FY 2011 Adopted Budget

## Budget and Financial Policies

CITY OF DUNEDIN FINANCIAL MANAGEMENT POLICIES FISCAL YEAR 2011
Adopted June 2001 and Revised May 19, 2005
GENERAL

## Strategic Management Plan

1. The Strategic Management Plan shall be the foundation for budget development.
2. The Strategic Management Plan shall consider five (5) year projections of the City's financial activity.
3. These Financial Management Policies should be reviewed annually by the Board of Finance and Strategic Planning Steering Committee. These policies should assist in framing the Strategic Management Plan.

## Annual Operating Budget

1. The community's public service delivery needs should balance with the City's financial ability. New program services or facilities should be based on general citizen demand, need or legislative mandate.
2. The Budget shall be balanced; that is, the total of the estimated receipts, including balances brought forward, shall equal the total of the appropriations and reserves.
3. Current expenditures (personal services, operating, capital outlay, debt service, transfers and grants) shall balance with current revenues and unobligated fund balances. The City should avoid budgetary procedures that balance current expenditures at the expense of future years, such as postponing repair and replacement expenditures, underestimating expenditures, overestimating revenues, or utilizing short-term borrowing to balance the budget.
4. New expenditure programs (or projects) exceeding $\$ 500,000$ should be 1 ) introduced during the annual budget process and 2) supported by a financial impact statement. The financial impact statement should present a life cycle cost to include sources of funding support, subsequent revenues, capital outlay, on-going operating costs (personnel and fringe costs, maintenance, etc.) and capital replacement.
5. The format should allow correlation with the revenues and costs reported in the City's Comprehensive Annual Financial Report.
6. All funds expended shall be in accordance with an adopted annual budget. (Dunedin Charter, Section 3.01)

## Capital Improvement Program (CIP)

1. The CIP, consistent with State requirements, should schedule the funding and construction of capital for a 6-year period (which includes the current year Capital Budget).
2. The CIP should incorporate in its projections of expenses and funding sources any amounts relating to previous year's appropriation, but which have yet to be expended.
3. The first year of the 6-year Capital Improvement Program (CIP) should be included in the Annual Operating Budget.
4. Resolution 90-37 requires the Parks \& Recreation Capital Improvement Fund to be funded by $30 \%$ of the gross user fees produced during the previous fiscal year by Parks $\&$ Recreation. The projects intended to be funded include the purchase, replacement and repair of program and

## Budget and Financial Policies

facilities-related items, the construction of, and repair and replacement of Parks \& Recreation facilities, and debt service on Parks \& Recreation facilities.

## Comprehensive Annual Financial Report (CAFR)

1. An independent certified public accounting firm will perform an annual audit of the financial statements of the City and will publicly issue an opinion thereon. The CAFR will include that opinion (Florida Statutes, 11.45(3)(a)4).
2. The accounting records shall be maintained in accordance with generally accepted accounting principles (GAAP), applied to governmental units as promulgated by the Governmental Accounting Standards Board (GASB). (Codification of Governmental Accounting and Financial Reporting Standards, Section 1200).
3. The CAFR should be prepared by the Director of Finance and shall be presented to the City Commission within six (6) months following the end of the City's fiscal year.

## ANNUAL FINANCIAL ACTIVITY - ALL FUNDS

## Fund Balance and Reserves

1. Reserved - (Funds at year-end, which are legally segregated for specific future use).

- Funds externally restricted for a specific purpose (e.g., sinking fund) should be disclosed in budget document.

2. Unreserved - (Funds at year-end, which is not classified as "reserved").

- Designated - (This is unreserved Funds at year-end to indicate tentative plans for uses of financial resources in a future year).
- Funds internally restricted for a specific purpose (e.g., capital project) should be disclosed in budget documents and the CAFR.
- All funds should have designations at a capacity sufficient to fund the outstanding compensated absence liability.
- Undesignated (or unobligated) - (All remaining funds at year-end which are not reserved or designated).
- Unless otherwise stated, the current year's budgeted unreserved, undesignated fund balance at year end for General Fund should be maintained at a minimum of $15 \%$ of the current year's budgeted, recurring expenditure appropriations (excluding debt service).
- $\quad$ To the extent that unreserved, undesignated General Fund balance exceeds $15 \%$ of the General Fund, the City may draw upon the fund balance to 1) provide funding for capital programs and/or 2) provide early retirement of debt principal (if economically feasible).
- Unless otherwise stated, the current year's budgeted unreserved, undesignated cash reserves at fiscal year end for proprietary funds (enterprise and internal service funds)


## Budget and Financial Policies

should be maintained at a minimum of $10 \%$ of the current year's budgeted, recurring expenditure appropriations. (SLTP 2008-2009, pg. 6)

## Revenues

1. Revenue estimates should be developed on a conservative basis while considering historical trends, projections and reasonable assumptions of future conditions.
2. The City should maintain, as permitted by State law, a diversified revenue base to mitigate the effects of short-term fluctuations in any one (1) revenue source.
3. Annually, the City should calculate the full direct costs of activities supported by user fees and consider such information when establishing user charges.
4. Long-term debt revenues should not be obtained to fund current operating expenditures.
5. Non-recurring revenues should only be used to fund non-recurring expenditures.

## Operating Expenditures / Expenses

1. Interfund Administrative Charges

- An allocation should be made annually distributing the costs for General Fund administrative support among all proprietary funds (enterprise and internal service). Initially, this distribution should be proportionately based on the proprietary fund's total department's/ division's budget and property value.
- The distribution may be adjusted at fiscal year-end per the annual audit. General Fund administrative charges should not be charged to other General Fund-related operational activities.


## ANNUAL FINANCIAL ACTIVITY - SPECIFIC FUNDS

## General Fund

1. The General Fund should maintain a separate, designated fund balance reserve sufficient to fully fund the following fiscal year's accrued compensated absences liability applicable to governmental funds.
2. The General Fund should maintain a separate, designated fund balance reserve sufficient to fund $50 \%$ of the following fiscal year's estimated, outstanding debt service applicable to governmental funds.

## Proprietary Funds (Enterprise and Internal Service)

1. All Proprietary Fund operations should be self-supporting.
2. Utility Revenue Fund

## Budget and Financial Policies

- A designated cash reserve of $\$ 200,000$ for utility renewal, replacement and improvement shall be maintained. (Resolution 92-32, Section 20(B)(3))

3. Self Insurance Fund

- The City will pursue accumulating unreserved, designated cash reserves of $\$ 3,000,000$. (Resolution 08-02 adopted January 18, 2008)


## INVESTMENTS

1. The City shall invest in those financial instruments authorized by resolution to meet the City's investment objectives (safety, liquidity and yield). (Resolution 02-39 adopted November 7, 2002)
2. The City shall pursue maintaining a portfolio whose yield exceeds the weighted, average yield of the State Board of Administration during the fiscal year. (Resolution 02-39 adopted November 7, 2002)
3. A report on the investment portfolio and its performance shall be provided to the City Commission on a quarterly basis. (Resolution 02-39 adopted November 7, 2002)

## CAPITAL PROGRAMS AND DEBT MANAGEMENT

1. For financial management policy purposes, long-term borrowing includes bonds, notes and capitalized leases.
2. Long-term borrowing should not be used to finance current operations or normal maintenance.
3. All long-term borrowing should be repaid within a period not to exceed the expected useful lives of the capital programs financed by the debt.
4. For any fund that is supported by long-term borrowing, an annual revenue analysis should be performed to ensure that the fees or rates are sufficient to meet the debt requirements (debt service, covenants, etc.).
5. Three general principals should guide the City when selecting a funding source for its capital improvement (capital asset acquisition) and renewal and replacement programs: efficiency, effectiveness and equitableness.

- Efficiency is when one financing method is selected over another based on the relative costs.
- Effectiveness is when a funding (financing) source provides a sufficient amount of funding when the funding is needed.
- Equitableness is when resident beneficiaries of a capital program pay for that program.
- Debt is appropriate to finance capital programs with high capital costs and long-term (generally more than 10 years) usefulness (Pay-As-You-Go).
- Budgetary provision should be made to fund Replacement and Repair from current revenues or fund balance (Pay-As-You-Use).
- Creation of a Replacement and Repair Inventory and Budget Document in the next fiscal year cycle.


## Budget and Financial Policies

6. Fiscal policies of the City to direct capital improvement expenditures should be consistent with the goals, policies, and objectives of the Dunedin 2015 - The Comprehensive Plan. (Dunedin 2015, Executive Summary, Capital Improvements, Objective D, Policy 5)
7. Debt service should be evaluated annually to ensure a healthy debt structure. Indicators should include, but not be limited to, the following:

- The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds and special assessment debt service to total annual general government revenue shall not exceed $12.5 \%$;
- The City's maximum ratio of outstanding capital debt to the property tax base shall not exceed 20 percent, and
- The City's use of revenue bonds may be $100 \%$ of total debt. (Dunedin 2015, Executive Summary, Capital Improvements, Objective D, Policy 6)


## CITY OF DUNEDIN BUDGET CALENDAR FY 2011

| DATE |  | FUNCTION |
| :--- | :--- | :--- |
|  |  | PARTIES |
| JAN. 29 | REQUEST FOR RATES AND REVENUE PROJECTIONS SENT <br> TO VARIOUS DEPARTMENT AND DIVISION HEADS | DEPT./DIV. |
|  |  |  |
| Feb. 26 | Rates, revenue projections due back to Budget Office <br> Mid-year budget adjustment forms mailed out | Dept./Div. <br> Budget Staff |
|  | Mid-year forms due back to Budget Office | Budget Staff/Dept/Div |
| March 12 | Budget Packet and Capital Forms Distributed <br> Mid-year forms due back to Budget Office | Budget Staff <br> Dept/Div |
| March 18 | Budget submittals and Capital Forms due to Budget Office |  |
| April 5 | City Manager Administrative review of Budget | Dept./Div. |
| April 14-23 | Commission Workshop - Budget Development, Strategic Plan | City Manager/ <br> Senior Staff |
| April 29 | Present Mid-Year Budget Adjustments to City Commission <br> (Commission Meeting) | Budget Staff <br> Commission |
| May 20 | Estimate of taxable values | Prop. Appraiser |
| May 21 | Preliminary department budgets and capital schedules to Commission | Budget Staff/BOF |
| May 22 | Deliver Proposed Budget \& Proposed Pay Plan recommendations to <br> Commission and Board of Finance <br> Budget Review Subcommittee | Budget <br> Staff/Commission/BOF <br> Budget Subcommittee |
| May 28 | Estimate of taxable value received from Property Appraiser | Prop. Appraiser |

## Budget and Financial Policies

|  | Budget Calendar - Continued |  |
| :---: | :---: | :---: |
| DATE | FUNCTION | PARTIES |
| June 1-10 | Board of Finance Budget Review Subcommittee meets with Department/divisions to review budgets | Budget Staff/BOF Budget Subcommittee |
| June 10 | Six Year CIP Budget Workshop | Comm./Staff |
| June 11 | Board of Finance Budget Review Subcommittee written reports due to Vice-Chair | Budget Subcommittee |
| June 12-15 | Board of Finance Budget Review Subcommittee written reports consolidation and draft preparation | Budget Subcommittee |
| June 16 | Full Board of Finance review of Budget Subcommittee draft reports. | Budget Staff/BOF Budget Subcommittee |
| June 17-18 | Board of Finance Budget Review Subcommittee Final Report consolidated and copied. | Budget Staff/ BOF Budget Subcommittee |
| June 18 | Board of Finance Budget Review Subcommittee Final Report distributed to Commission and City Manager | Budget Staff/ BOF Budget Subcommittee |
| June 24-25 | Board of Finance Budget Subcommittee meets with Individual Commissioners to discuss department budgets | Commission/ BOF/Staff |
| July 1 | DR-420 received from Property Appraiser | Prop. Appraiser |
| July 6 | Budget Workshop - 9-12 (Noon) Pay Plan Discussion | Commission/ Staff |
| July 7 | Budget Workshop - 9-12 (Noon) | Com./Staff |
| July 12 | Budget Workshop - 9-12 (Noon) | Com./Staff |
| July 15 | Commission sets tentative Millage Rate | Commission |
| August 4 | City to advise property appraiser and Department of Revenue of proposed millage rate and date, time \& place of public hearings | Budget Staff |
|  | Budget Calendar - Continued |  |

## Budget and Financial Policies

| DATE | FUNCTION | PARTIES |
| :--- | :--- | :--- |
|  |  | Com./Staff |
| August 10 | Budget Workshop - 9-12 (Noon) | Prop. Appraiser |
|  | TRIM Notice mailed | Commission |
| August 23 | First Public Hearing to adopt tentative budget, millage rate, and pay <br> plan | Budget Staff |
| Sept. 9 | Advertise intent to adopt final budget and millage rate at 2 <br> nd public <br> hearing | Commission |
| Sept. 19 | Second Public Hearing to adopt budget and millage rate | Copr\| |
| Sept. 23 |  |  |

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

City of Dunedin FY 2011 Adopted Budget
General Fund Summary

## Fund Summary

The General Fund is the core fund for the City. It represents all of the City's activities. This fund includes the general services funded primarily through taxes, licenses and permits, and fees for services.

The Adopted FY 2011 General Fund Budget is \$24,004,580, a decrease of \$1,028,234 from the Adopted FY 2010 budget. This is largely driven by the estimated 4.78 percent $(\$ 1,193,304)$ reduction in revenues. The City will continue to actively monitor the revenues and adjust expenditures accordingly.

## Fund Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| AD VALOREM TAXES | \$ | 9,028,457 | 8,514,360 | 7,754,948 | 6,943,379 | 6,010,733 | $(932,646)$ | -13.43\% |
| FRANCHISE FEES |  | 102,401 | 74,813 | - | - | - | - | 0.00\% |
| UTILITY SERVICE TAXES |  | 4,273,255 | 4,401,810 | 4,858,667 | 4,677,715 | 5,026,901 | 349,186 | 7.46\% |
| LICENSES AND PERMITS |  | 3,059,413 | 2,737,189 | 3,112,553 | 3,247,438 | 3,739,402 | 491,964 | 15.15\% |
| INTERGOVERNMENTAL REVENUE |  | 4,039,884 | 3,897,301 | 3,089,439 | 3,054,040 | 3,017,867 | $(36,173)$ | -1.18\% |
| CHARGES FOR SERVICES |  | 5,036,916 | 5,213,566 | 5,403,088 | 5,397,519 | 5,157,436 | $(240,083)$ | -4.45\% |
| FINES AND FORFEITURES |  | 220,350 | 210,618 | 301,645 | 209,660 | 228,965 | 19,305 | 9.21\% |
| MISCELLANEOUS REVENUE |  | 1,126,316 | 710,506 | 1,676,865 | 589,016 | 464,790 | $(124,226)$ | -21.09\% |
| OTHER SOURCES |  | 125,000 | 469,190 | 729,559 | 845,631 | 125,000 | $(720,631)$ | -85.22\% |
| Total Revenues | \$ | 27,011,990 | 26,229,352 | 26,926,763 | 24,964,398 | 23,771,094 | $(1,193,304)$ | -4.78\% |
| Use of Reserves |  | - | 493,255 | - | 68,416 | 233,486 |  |  |
| Total Funding Sources | \$ | 27,011,990 | 26,722,607 | 26,926,763 | 25,032,814 | 24,004,580 | $(1,028,234)$ | -4.11\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 9,938,725 | 10,084,091 | 10,664,873 | 9,724,306 | 9,328,975 | $(395,331)$ | -4.07\% |
| PERSONAL SERVICES (BENEFITS) |  | 3,551,776 | 3,338,091 | 3,520,915 | 3,615,141 | 3,530,558 | $(84,583)$ | -2.34\% |
| OPERATING EXPENDITURES |  | 10,138,983 | 11,429,542 | 10,645,304 | 10,474,906 | 9,765,529 | $(709,377)$ | -6.77\% |
| CAPITAL OUTLAY |  | 330,998 | 225,183 | 196,278 | 215,570 | 276,505 | 60,935 | 28.27\% |
| GRANTS AND AIDS |  | 95,063 | 145,667 | 28,762 | 69,300 | 64,300 | $(5,000)$ | -7.22\% |
| OTHER USES |  | 1,233,040 | 1,500,033 | 1,563,673 | 933,591 | 1,038,713 | 105,122 | 11.26\% |
| Total Expenditures | \$ | 25,288,585 | 26,722,607 | 26,619,806 | 25,032,814 | 24,004,580 | $(1,028,234)$ | -4.11\% |
| Addition to Reserves |  | 1,723,405 | - | 306,958 | - | - |  |  |
| Total Uses | \$ | 27,011,990 | 26,722,607 | 26,926,763 | 25,032,814 | 24,004,580 | (1,028,234) | -4.11\% |
| Personnel Summary |  | 200.56 | 201.23 | 190.73 | 181.34 | 173.77 | (7.57) | -4.17\% |

## Estimated Changes in Reserves

## General Fund Reserve

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | $6,641,904$ |
| FY 2010 Reserve Addition/(Use)* |  | 99,435 |
| Estimated September 30, 2010 Reserve | $\$$ | $6,741,339$ |
| FY 2011 Adopted Addition/(Use) |  | - |
| Estimated September 30, 2011 Reserve | $\$$ | $6,741,339$ |

Communications Reserve

| Description | Changes |  |
| :---: | :---: | :---: |
| October 1, 2009 Reserve | $\$$ | 640,325 |
| FY 2010 Reserve Addition/(Use)* |  | $(240,216)$ |
| Estimated September 30, 2010 Reserve | $\$$ | 400,109 |
| FY 2011 Adopted Addition/(Use) |  | $(233,486)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 166,623 |

The FY 2011 Adopted General Fund Budget includes no uses of General Fund Reserves. During FY 2011, the City will actively monitor the reorganizations and reductions to ensure high levels services are maintained. Expenditure estimates and revenue estimates will be adjusted accordingly, and needed budget amendments will be brought forward for Commission approval.

The estimated September 30, 2011, reserve is $\$ 6,741,339$ which is within the City's reserve policy levels of 15 percent of the current years' budgeted, recurring expenditure appropriations (excluding debt service).

The FY 2011 Adopted General Fund Budget also includes the $\$ 233,486$, use of the Communications reserve to fund the Communications Division.
*Reflects the proposed mid-year budget adjusment.

## General Fund Summary

## Budget Highlights and Analysis

- The FY 2011 Adopted General Fund Budget maintains the millage rate of 3.5597 mills, which is based on a conservative estimate of assessed values; this represents a 13.43 percent reduction from the FY 2010 Adopted Budget. This is a $\$ 932,646$ reduction from the Adopted FY 2010 Budget.
- The FY 2011 Adopted Budget does not include a merit increase for employees.
- The FY 2011 Adopted General Fund Budget, as mentioned earlier, is $\$ 24,004,580$. This is a reduction of 4.11 percent from FY 2010's Adopted Levels, but more telling is that this represents a reduction of $\$ 2,718,027$ or 10.2 percent from the FY 2008 Actual Expenditures.

- Expenditure savings were achieved through reorganizations, 7.57 full-time equivalents eliminated, and continued cost cutting efforts.
- The planned reduction of 7.57 full-time equivalents represents a reduction of 27.46 from FY 2008, a 13.6 percent reduction.
- The FY 2011 General Fund Budget includes the following service impacts:
o Reduction of operational days at the City’s Highlander Pool to six months. This change generated a $\$ 139,503$ reduction in expenditures and an estimated reduction of revenue of $\$ 20,000$. The net impact is an overall reduction of $\$ 119,503$.
o Elimination of the Nature Center full-time Staff Position, which will save the City approximately $\$ 47,865$, with a reduction of $\$ 15,000$ in revenue, bringing the net impact to $\$ 32,865$ of savings.
o Other staffing reductions will not impact services.


## General Fund Summary

- The FY 2011 Adopted Budget is reflective of a 4.78 percent $(\$ 1,193,204)$ net reduction in revenue from the FY 2010 Adopted budget. This reduction is largely driven by the estimated loss of sales tax revenue $\$ 91,140$, and a loss of Ad Valorem Revenue, \$932,646.
- Positive growth on the revenue occurred in the Utility Services Taxes, estimated increase of 7.46 percent ( $\$ 349,186$ ) and an estimated increase in Licenses and Permits of $\$ 491,964$ or 15.15 percent.

- Additional fee increases are programmed into the FY 2011 General Fund Budget, they are as follows:
o Library Fines moved from $\$ .10$ a day to $\$ .15$ a day. This increase along with other efforts will net to an estimated $\$ 28,776$ increase.
o Recreation card increases for residents, going from $\$ 5$ to $\$ 8$, non-residents going from $\$ 75$ to $\$ 86$, and unincorporated $\$ 45$ to $\$ 54$ for one year, generating approximately $\$ 10,000$ of additional revenue.
o Before and After School Program rate increases for users from \$255 to \$265 for pre-K and from \$210 to $\$ 220$ for K-5, generating approximately $\$ 10,000$ of additional revenue


## General Fund Summary

Total General Fund Revenues - 10 Year History

| Fiscal Year | Revenue | Change | \% Change |  |
| :--- | :---: | ---: | ---: | ---: |
| Actual FY 2000 | $\$$ | $17,958,768$ | - | - |
| Actual FY 2001 |  | $18,862,720$ | 903,952 | $5.03 \%$ |
| Actual FY 2002 | $19,384,678$ | 521,957 | $2.77 \%$ |  |
| Actual FY 2003 | $21,251,067$ | $1,866,390$ | $9.63 \%$ |  |
| Actual FY 2004 | $23,176,442$ | $1,925,374$ | $9.06 \%$ |  |
| Actual FY 2005 | $23,930,876$ | 754,434 | $3.26 \%$ |  |
| Actual FY 2006 | $26,137,447$ | $2,206,571$ | $9.22 \%$ |  |
| Actual FY 2007 | $27,011,990$ | 874,543 | $3.35 \%$ |  |
| Actual FY 2008 | $26,229,352$ | $(782,638)$ | $-2.90 \%$ |  |
| Actual FY 2009 | $26,926,763$ | 697,411 | $2.66 \%$ |  |
| Adopted FY 2010 | $24,964,398$ | $(1,962,365)$ | $-7.29 \%$ |  |
| Adopted FY 2011 | $23,771,094$ | $(1,193,304)$ | $-4.78 \%$ |  |

The table represents actual General Fund Revenues for the period of FY 2000 through the Adopted FY 2011. The reduction in revenues in Fiscal Year 2002 is due to a reduction of administrative charges in that year.


## General Fund Summary

Personnel Summary - FTEs

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | 2010 to 2011 2011 to 2011 |  |
| City Manager | 2.00 | 2.00 | 2.00 | 5.00 | 5.00 | 7.00 | 2.00 | $40.00 \%$ |
| City Clerk | 5.10 | 5.10 | 6.10 | 5.10 | 5.10 | 5.10 | - | $0.00 \%$ |
| City Attorney | - | - | - | - | - | - | - | $0.00 \%$ |
| City Commission | - | - | - | - | - | - | - | $0.00 \%$ |
| Finance | 10.00 | 11.00 | 10.00 | 9.33 | 9.34 | 8.33 | $(1.00)$ | $-10.75 \%$ |
| Human Resources | 5.50 | 5.00 | 4.00 | 4.65 | 4.65 | 3.50 | $(1.15)$ | $-24.73 \%$ |
| Information Services | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 | $(2.50$ | $-35.71 \%$ |
| Planning and Development | 20.13 | 18.63 | 17.63 | 15.50 | 15.50 | 14.63 | $(0.87)$ | $-5.61 \%$ |
| Economic Housing and Development | - | 0.50 | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | $170.00 \%$ |
| Law Enforcement | - | - | - | - | - | - | - | $0.00 \%$ |
| Fire | 56.00 | 55.00 | 55.00 | 55.00 | 55.00 | 55.00 | - | $0.00 \%$ |
| Library | 22.00 | 21.50 | 18.00 | 16.50 | 16.50 | 15.50 | $(1.00)$ | $-6.06 \%$ |
| Parks and Recreation |  |  |  |  |  |  |  |  |
| Administration | 5.00 | 5.00 | 6.00 | 4.60 | 4.60 | 5.70 | 1.10 | $23.91 \%$ |
| Recreation | 37.50 | 36.50 | 31.50 | 27.50 | 27.50 | 23.50 | $(4.00)$ | $-14.55 \%$ |
| Parks | 24.00 | 21.00 | 21.00 | 21.00 | 21.00 | 20.00 | $(1.00)$ | $-4.76 \%$ |
| Streets | 11.33 | 12.00 | 11.00 | 9.66 | 9.66 | 9.66 | - | $0.00 \%$ |
| Total General Fund FTE | 200.56 | 201.23 | 190.73 | 181.34 | 181.35 | 173.77 | $(7.57)$ | $-4.18 \%$ |
|  |  |  |  |  |  |  |  |  |

Note: See specific department for any accompanying notes.

## Division Expenditure Summary

| CITY MANAGER | Actual | Actual | Actual | Adopted | Adopted | Change |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 154,711 | 214,144 | 207,164 | 330,564 | 350,637 | 20,073 | $6.07 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 39,412 | 39,820 | 61,020 | 104,835 | 97,965 | $(6,870)$ | $-6.55 \%$ |
| OPERATING EXPENDITURES |  | 75,469 | 36,788 | 38,840 | 83,947 | 58,272 | $(25,675)$ | $-30.58 \%$ |
| CAPITAL OUTLAY | 1,456 | - | - | - | - | - | $0.00 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | 271,047 | 290,752 | 307,024 | 519,346 | 506,874 | $(12,472)$ | $-2.40 \%$ |


| CITY CLERK | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 206,926 | 213,178 | 218,714 | 216,687 | 211,763 | $(4,924)$ | -2.27\% |
| PERSONAL SERVICES (BENEFITS) | \$ | 63,478 | 59,376 | 59,927 | 67,516 | 68,793 | 1,277 | 1.89\% |
| OPERATING EXPENDITURES |  | 80,572 | 121,335 | 137,439 | 104,754 | 149,074 | 44,320 | 42.31\% |
| CAPITAL OUTLAY |  | 11,800 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 362,775 | 393,889 | 416,079 | 388,957 | 429,630 | 40,673 | 10.46\% |
| CITY ATTORNEY | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (BENEFITS) | \$ | 4,090 | 2,069 | 93 | 4,475 | 4,833 | 358 | 8.00\% |
| OPERATING EXPENDITURES |  | 150,474 | 239,041 | 214,989 | 142,452 | 140,852 | $(1,600)$ | -1.12\% |
| TOTAL APPROPRIATION | \$ | 154,564 | 241,110 | 215,082 | 146,927 | 145,685 | $(1,242)$ | -0.85\% |


| CITY COMMISSION | Actual | Actual | Actual | Adopted | Adopted | Change | $\%$ Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 42,000 | 42,324 | 42,231 | 42,000 | 42,000 | - | $0.00 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 26,370 | 25,498 | 19,668 | 30,950 | 32,779 | 1,829 | $5.91 \%$ |
| OPERATING EXPENDITURES | 162,853 | 149,367 | 108,970 | 111,857 | 112,151 | - | 294 | $0.26 \%$ |
| CAPITAL OUTLAY | 13,556 | - | - | - | - | $0.00 \%$ |  |  |
| GRANTS AND AIDS | 75,100 | 84,000 | 13,500 | 24,300 | 24,300 | - | $0.00 \%$ |  |
| OTHER USES |  | $1,191,942$ | $1,496,519$ | $1,563,673$ | 933,591 | $1,038,713$ | 105,122 | $11.26 \%$ |
| TOTAL APPROPRIATION | $\$$ | $1,511,821$ | $1,797,708$ | $1,748,041$ | $1,142,698$ | $1,249,943$ | 107,245 | $9.39 \%$ |


| MANAGEMENT AND BUDGET |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 130,295 | 115,539 | 116,003 | - | - | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 29,604 | 32,959 | 27,536 | - | - | - | 0.00\% |
| OPERATING EXPENDITURES |  | 14,799 | 12,753 | 14,133 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 174,697 | 161,251 | 157,672 | - | - | - | 0.00\% |
| PURCHASING |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 106,143 | 109,834 | 113,847 | 111,914 | 81,834 | $(30,080)$ | -26.88\% |
| PERSONAL SERVICES (BENEFITS) |  | 33,307 | 26,838 | 33,179 | 35,239 | 28,124 | $(7,115)$ | -20.19\% |
| OPERATING EXPENDITURES |  | 9,547 | 10,727 | 7,321 | 6,930 | 7,408 | 478 | 6.90\% |
| TOTAL APPROPRIATION | \$ | 148,997 | 147,399 | 154,347 | 154,083 | 117,366 | $(36,717)$ | -23.83\% |
| FINANCE ACCOUNTING |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 301,047 | 317,900 | 277,848 | 366,268 | 363,896 | $(2,372)$ | -0.65\% |
| PERSONAL SERVICES (BENEFITS) |  | 97,817 | 83,621 | 82,867 | 120,096 | 120,498 | 402 | 0.33\% |
| OPERATING EXPENDITURES |  | 106,253 | 98,204 | 127,409 | 138,869 | 181,384 | 42,515 | 30.62\% |
| TOTAL APPROPRIATION | \$ | 505,117 | 499,725 | 488,124 | 625,233 | 665,778 | 40,545 | 6.48\% |
| ADMINISTRATION |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 174,342 | 172,336 | 239,214 | - | - | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 58,595 | 46,789 | 51,318 | - | - | - | 0.00\% |
| OPERATING EXPENDITURES |  | 43,955 | 53,796 | 21,575 | - | - | - | 0.00\% |
| CAPITAL OUTLAY |  | - | 23,429 | 1,003 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 276,893 | 296,350 | 313,110 | - | - | - | 0.00\% |
| HUMAN RESOURCES |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 334,286 | 307,603 | 245,784 | 244,069 | 214,012 | $(30,057)$ | -12.31\% |
| PERSONAL SERVICES (BENEFITS) |  | 120,852 | 91,598 | 70,444 | 74,818 | 60,032 | $(14,786)$ | -19.76\% |
| OPERATING EXPENDITURES |  | 86,493 | 99,064 | 64,281 | 92,532 | 70,274 | $(22,258)$ | -24.05\% |
| CAPITAL OUTLAY |  | 2,407 | 6,304 | 45 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 544,039 | 504,568 | 380,554 | 411,419 | 344,318 | $(67,101)$ | -16.31\% |
| INFORMATION SERVICES |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 319,150 | 352,703 | 344,330 | 302,952 | 204,325 | $(98,627)$ | -32.56\% |
| PERSONAL SERVICES (BENEFITS) |  | 94,966 | 90,193 | 100,031 | 92,376 | 74,672 | $(17,704)$ | -19.17\% |
| OPERATING EXPENDITURES |  | 142,923 | 201,433 | 206,665 | 198,935 | 202,871 | 3,936 | 1.98\% |
| TOTAL APPROPRIATION | \$ | 557,040 | 644,329 | 651,026 | 594,263 | 481,868 | $(112,395)$ | -18.91\% |
| GOVT ACCESS TV OPERATIONS |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 116,729 | 132,221 | 71,630 | 66,061 | 117,027 | 50,966 | 77.15\% |
| PERSONAL SERVICES (BENEFITS) |  | 32,911 | 25,340 | 18,531 | 19,958 | 32,697 | 12,739 | 63.83\% |
| OPERATING EXPENDITURES |  | 107,274 | 69,753 | 73,193 | 85,691 | 73,762 | $(11,929)$ | -13.92\% |
| CAPITAL OUTLAY |  | 75,616 | 15,067 | 97,415 | 10,000 | 10,000 | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 332,531 | 242,382 | 260,769 | 181,710 | 233,486 | 51,776 | 28.49\% |
| PLANNING \& DEVELOPMENT |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 904,132 | 885,056 | 855,656 | 783,212 | 693,414 | $(89,798)$ | -11.47\% |
| PERSONAL SERVICES (BENEFITS) |  | 282,789 | 232,284 | 251,928 | 256,683 | 237,032 | $(19,651)$ | -7.66\% |
| OPERATING EXPENDITURES |  | 415,128 | 320,235 | 300,946 | 166,989 | 131,790 | $(35,199)$ | -21.08\% |
| CAPITAL OUTLAY |  | - | 13,873 | - | 2,500 | - | $(2,500)$ | -100.00\% |
| GRANTS AND AIDS |  | 9,000 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 1,611,050 | 1,451,448 | 1,408,530 | 1,209,384 | 1,062,236 | $(147,148)$ | -12.17\% |


| ECONOMIC \& HOUSING DEV |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 38,639 | 59,998 | 57,052 | 76,207 | 127,987 | 51,780 | 67.95\% |
| PERSONAL SERVICES (BENEFITS) |  | 8,914 | 17,675 | 15,803 | 18,729 | 34,949 | 16,220 | 86.60\% |
| OPERATING EXPENDITURES |  | 2,350 | 53,401 | 43,707 | 88,320 | 58,271 | $(30,049)$ | -34.02\% |
| CAPITAL OUTLAY |  | - | - | 18,000 | 50,000 | 7,500 | $(42,500)$ | -85.00\% |
| GRANTS AND AIDS |  | - | 42,469 | 10,760 | 25,000 | 20,000 | $(5,000)$ | -20.00\% |
| TOTAL APPROPRIATION | \$ | 49,902 | 173,544 | 145,322 | 258,256 | 248,707 | $(9,549)$ | -3.70\% |
| PCSO | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| OPERATING EXPENDITURES | \$ | 3,923,929 | 3,997,283 | 4,221,467 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |
| CAPITAL OUTLAY |  | - | - | 2,260 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 3,923,929 | 3,997,283 | 4,223,727 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |
| FIRE ADMIN | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 281,099 | 307,706 | 784,841 | 723,022 | 721,157 | $(1,865)$ | -0.26\% |
| PERSONAL SERVICES (BENEFITS) |  | 71,457 | 63,417 | 154,648 | 130,522 | 134,868 | 4,346 | 3.33\% |
| OPERATING EXPENDITURES |  | 124,500 | 180,053 | 111,514 | 122,510 | 120,109 | $(2,401)$ | -1.96\% |
| OTHER USES |  | 41,098 | 3,514 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 518,154 | 554,690 | 1,051,002 | 976,054 | 976,134 | 80 | 0.01\% |
| FIRE OPERATIONS | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 2,910,929 | 3,049,139 | 2,694,227 | 2,286,335 | 2,262,177 | $(24,158)$ | -1.06\% |
| PERSONAL SERVICES (BENEFITS) |  | 1,251,317 | 1,307,841 | 1,304,740 | 1,002,970 | 937,383 | $(65,587)$ | -6.54\% |
| OPERATING EXPENDITURES |  | 1,120,013 | 1,108,435 | 1,031,283 | 953,638 | 618,563 | $(335,075)$ | -35.14\% |
| CAPITAL OUTLAY |  | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 827 | 2.42\% |
| TOTAL APPROPRIATION | \$ | 5,309,957 | 5,477,936 | 5,044,349 | 4,277,116 | 3,853,123 | $(423,993)$ | -9.91\% |
| EMS | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | - | - | - | 650,904 | 651,264 | 360 | 0.06\% |
| PERSONAL SERVICES (BENEFITS) |  | - | - | - | 394,716 | 442,270 | 47,554 | 12.05\% |
| OPERATING EXPENDITURES |  | - | - | - | 157,696 | 144,144 | $(13,552)$ | -8.59\% |
| TOTAL APPROPRIATION | \$ | - | - | - | 1,203,316 | 1,237,678 | 34,362 | 2.86\% |
| LIBRARY OPERATIONS | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 895,596 | 849,254 | 1,521,657 | 712,081 | 656,913 | $(55,168)$ | -7.75\% |
| PERSONAL SERVICES (BENEFITS) |  | 285,522 | 248,692 | 236,125 | 231,078 | 233,603 | 2,525 | 1.09\% |
| OPERATING EXPENDITURES |  | 505,582 | 596,371 | 274,276 | 293,634 | 478,619 | 184,985 | 63.00\% |
| CAPITAL OUTLAY |  | 186,601 | 121,622 | 57,008 | 115,697 | 221,005 | 105,308 | 91.02\% |
| TOTAL APPROPRIATION | \$ | 1,873,301 | 1,815,939 | 2,089,066 | 1,352,490 | 1,590,140 | 237,650 | 17.57\% |


| AQUATICS |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 239,810 | 202,802 | 199,496 | 176,852 | 130,462 | $(46,390)$ | -26.23\% |
| PERSONAL SERVICES (BENEFITS) |  | 71,360 | 41,834 | 34,692 | 35,290 | 20,649 | $(14,641)$ | -41.49\% |
| OPERATING EXPENDITURES |  | 292,190 | 207,407 | 204,470 | 197,471 | 112,833 | $(84,638)$ | -42.86\% |
| CAPITAL OUTLAY |  | - | - | 1,069 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 603,359 | 452,043 | 439,726 | 409,613 | 263,944 | $(145,669)$ | -35.56\% |
| ATHLETICS |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 436,671 | 153,274 | 142,518 | 99,146 | 97,460 | $(1,686)$ | -1.70\% |
| PERSONAL SERVICES (BENEFITS) |  | 97,914 | 43,453 | 44,298 | 29,842 | 30,576 | 734 | 2.46\% |
| OPERATING EXPENDITURES |  | 157,069 | 140,773 | 173,345 | 113,500 | 108,515 | $(4,985)$ | -4.39\% |
| CAPITAL OUTLAY |  | - | - | - | 1,200 | - | $(1,200)$ | -100.00\% |
| TOTAL APPROPRIATION | \$ | 691,655 | 337,500 | 360,161 | 243,688 | 236,551 | $(7,137)$ | -2.93\% |


| COMMUNITY CENTER |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 186,762 | 202,638 | 194,929 | 225,185 | 205,435 | $(19,750)$ | -8.77\% |
| PERSONAL SERVICES (BENEFITS) |  | 67,506 | 69,701 | 60,257 | 77,106 | 69,167 | $(7,939)$ | -10.30\% |
| OPERATING EXPENDITURES |  | 447,493 | 541,554 | 472,227 | 547,772 | 503,285 | $(44,487)$ | -8.12\% |
| CAPITAL OUTLAY |  | - | 6,104 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 701,761 | 819,996 | 727,413 | 850,063 | 777,887 | $(72,176)$ | -8.49\% |
| MLK CENTER |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 178,718 | 164,420 | 175,910 | 168,422 | 144,917 | $(23,505)$ | -13.96\% |
| PERSONAL SERVICES (BENEFITS) |  | 55,812 | 56,178 | 58,676 | 57,496 | 49,875 | $(7,621)$ | -13.25\% |
| OPERATING EXPENDITURES |  | 263,864 | 286,926 | 226,773 | 230,959 | 219,756 | $(11,203)$ | -4.85\% |
| TOTAL APPROPRIATION | \$ | 498,394 | 507,524 | 461,360 | 456,877 | 414,548 | $(42,329)$ | -9.26\% |
| SENIOR CENTER |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 133,423 | 136,141 | 140,645 | 141,765 | 141,765 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 60,293 | 53,500 | 67,833 | 64,431 | 65,954 | 1,523 | 2.36\% |
| OPERATING EXPENDITURES |  | 188,190 | 219,348 | 192,335 | 193,537 | 191,049 | $(2,488)$ | -1.29\% |
| TOTAL APPROPRIATION | \$ | 381,906 | 408,990 | 400,813 | 399,733 | 398,768 | (965) | -0.24\% |


| NATURE CENTER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 88,141 | 72,272 | 71,297 | 90,894 | 41,000 | $(49,894)$ | -54.89\% |
| PERSONAL SERVICES (BENEFITS) |  | 17,730 | 19,999 | 23,593 | 22,791 | 8,227 | $(14,564)$ | -63.90\% |
| OPERATING EXPENDITURES |  | 37,369 | 37,126 | 27,595 | 31,905 | 20,645 | $(11,260)$ | -35.29\% |
| TOTAL APPROPRIATION | \$ | 143,240 | 129,397 | 122,486 | 145,590 | 69,872 | $(75,718)$ | -52.01\% |


| ADMINISTRATION | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 122,464 | 63,124 | 15,347 |  |  | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 22,935 | 18,389 | 9,375 |  |  | - | 0.00\% |
| OPERATING EXPENDITURES |  | 9,225 | 71,601 | 52,650 |  |  | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 154,625 | 153,115 | 77,372 |  |  | - | 0.00\% |


| REGISTRATIONS/ID | $\begin{gathered} \text { Actual } \\ \hline \text { FY } 2007 \\ \hline \end{gathered}$ |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 118,973 | 124,080 | 105,133 | 105,104 | 104,404 | (700) | -0.67\% |
| PERSONAL SERVICES (BENEFITS) |  | 41,278 | 41,504 | 32,128 | 40,447 | 36,944 | $(3,503)$ | -8.66\% |
| OPERATING EXPENDITURES |  | 36,775 | 24,669 | 33,121 | 38,729 | 39,104 | 375 | 0.97\% |
| TOTAL APPROPRIATION | \$ | 197,026 | 190,254 | 170,383 | 184,280 | 180,452 | $(3,828)$ | -2.08\% |


| SPECIAL EVENTS | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 21,315 | 60,753 | 70,567 | 63,733 | 84,833 | 21,100 | 33.11\% |
| PERSONAL SERVICES (BENEFITS) |  | 5,274 | 15,190 | 21,800 | 19,941 | 22,896 | 2,955 | 14.82\% |
| OPERATING EXPENDITURES |  | 73,437 | 56,982 | 62,473 | 56,368 | 49,175 | $(7,193)$ | -12.76\% |
| TOTAL APPROPRIATION | \$ | 100,026 | 132,925 | 154,840 | 140,042 | 156,904 | 16,862 | 12.04\% |


| YOUTH SERVICES | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 6,508 | 293,476 | 241,132 | 251,525 | 240,827 | $(10,698)$ | -4.25\% |
| PERSONAL SERVICES (BENEFITS) |  | 1,003 | 41,038 | 57,238 | 61,291 | 61,008 | (283) | -0.46\% |
| OPERATING EXPENDITURES |  | 22,722 | 42,935 | 24,408 | 22,223 | 55,090 | 32,867 | 147.90\% |
| TOTAL APPROPRIATION | \$ | 30,234 | 377,448 | 322,778 | 335,039 | 356,925 | 21,886 | 6.53\% |

## General Fund Summary

| PARKS MAINTENANCE | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 836,313 | 792,260 | 773,408 | 790,314 | 754,330 | $(35,984)$ | -4.55\% |
| PERSONAL SERVICES (BENEFITS) |  | 294,584 | 244,610 | 270,371 | 283,831 | 280,270 | $(3,561)$ | -1.25\% |
| OPERATING EXPENDITURES |  | 1,020,418 | 1,035,462 | 861,121 | 947,967 | 870,922 | $(77,045)$ | -8.13\% |
| CAPITAL OUTLAY |  | 8,386 | 24,766 | 5,379 | 2,000 | 3,000 | 1,000 | 50.00\% |
| GRANTS AND AIDS |  | 10,963 | 19,198 | 4,502 | 20,000 | 20,000 |  | 0.00\% |
| TOTAL APPROPRIATION | \$ | 2,170,665 | 2,116,295 | 1,914,780 | 2,044,112 | 1,928,522 | $(115,590)$ | -5.65\% |
| PARKS \& RECREATION ADMIN | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 278,404 | 294,602 | 388,151 | 351,342 | 336,098 | $(15,244)$ | -4.34\% |
| PERSONAL SERVICES (BENEFITS) |  | 81,157 | 87,165 | 107,904 | 91,148 | 94,007 | 2,859 | 3.14\% |
| OPERATING EXPENDITURES |  | 121,387 | 68,212 | 51,328 | 42,978 | 40,046 | $(2,932)$ | -6.82\% |
| TOTAL APPROPRIATION | \$ | 480,948 | 449,980 | 547,383 | 485,468 | 470,151 | $(15,317)$ | -3.16\% |
| STREETS MAINTENANCE | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 375,196 | 395,314 | 356,143 | 347,748 | 349,038 | 1,290 | 0.37\% |
| PERSONAL SERVICES (BENEFITS) |  | 233,531 | 211,519 | 244,893 | 246,566 | 250,487 | 3,921 | 1.59\% |
| OPERATING EXPENDITURES |  | 396,730 | 1,348,508 | 1,265,450 | 1,315,424 | 1,028,428 | $(286,996)$ | -21.82\% |
| CAPITAL OUTLAY |  | 3,477 | 1,498 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 1,008,934 | 1,956,838 | 1,866,485 | 1,909,738 | 1,627,953 | $(281,785)$ | -14.76\% |

## General Fund Summary

General Fund Personnel Detail

|  | Actual |  | Actual | Actual | Adopted |  | Amended | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 |  | FY 2010 | FY 2011 |  | FY 2010 to 2011 | FY 2010 to 2011 |
| City Manager |  |  |  |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |  |  |  |
| City Manager |  | 1 | 1 | 1 |  | 1 | 1 |  | 1 | - | 0.00\% |
| Executive Officer Coordinator |  | 1 | 1 | 1 |  | 1 | 1 |  | 1 | - | 0.00\% |
| Assistant to City Manager |  | - | - |  |  | 1 | 1 |  | 1 | - | 0.00\% |
| Sr. Administrataive Assistant |  | - | - |  |  | 1 | 1 |  | 1 | - | 0.00\% |
| Multi Media Content Specialist* |  | - | - |  |  | - | - |  | 1 | 1 | 0.00\% |
| Public Information Services Manager* |  | - | - |  |  | - | - |  | 1 | 1 | 0.00\% |
| Development Services Project Coord. |  | - | - |  |  | 1 | 1 |  | 1 | - | 0.00\% |
| Total Full Tme |  | 2 | 2 | 2 |  | 5 | 5 |  | 7 | 2 | 40.00\% |
| Total Full Time Equivalents |  | 2 | 2 | 2 |  | 5 | 5 |  | 7 | 2 | 40.00\% |

NOTE: *Positions transferred from Information Services.

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| City Clerk |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Assistant City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Technical Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Staff Assistant | 1 | 1 | 1 | - | - | - | - | 0.00\% |
| Sr Technical Assistant | - | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Tme | 4 | 4 | 5 | 4 | 4 | 4 | - | 0.00\% |
| Part Time |  |  |  |  |  |  |  |  |
| Mail Clerk | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | - | 0.00\% |
| Total Part Time | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | - | 0.00\% |
| Total Full Time Equivalents | 5.10 | 5.10 | 6.10 | 5.10 | 5.10 | 5.10 | - | 0.00\% |



## Finance

Full Time
Finance Director*

| 1 | 1 | 1 | 0.67 | 0.67 | 0.67 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | - | - | - | - | - | - | 0.00\% |
| - | 1 | 1 | 0.67 | 0.67 | - | (0.67) | -100.00\% |
| - | - | - | - | - | 0.67 | 0.67 | 0.00\% |
| - | 1 | - | - | - | - | - | 0.00\% |
| - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| 1 | 1 | 1 | 1 | 1 | - | (1.00) | -100.00\% |
| - | - | - | - | - | 1 | 1.00 | 0.00\% |
| 2 | 2 | 2 | 2 | 2 | 1 | (1.00) | -50.00\% |
| 1 | 1 | 1 | 1 | 1 | - | (1.00) | -100.00\% |
| - | - | - | - | - | 1 | 1.00 | 0.00\% |
| 1 | 1 | 1 | 1 | 1 | - | (1.00) | -100.00\% |
| - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| 3 | 3 | 2 | 2 | 2 | 2 | - | 0.00\% |
| - | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| 10 | 11 | 10 | 9.33 | 9.34 | 8.33 | (1.00) | -10.75\% |
| 10 | 11 | 10 | 9.33 | 9.34 | 8.33 | (1.00) | -10.75\% |

NOTE: * Position shared with Utility Billing.

## General Fund Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Human Resources |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Director of HR \& Risk/Safety | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| HR \& Risk Safety Manager | - | 1 | - | - | - | - | - | 0.00\% |
| Human Resources Coordinator | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Sr Administrative Assistant* | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Sr Technical Assistant | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Human Resources Representative | 2 | - | - | - | - | - | - | 0.00\% |
| Administrative Assistant | 0.50 | - | - | - | - | - | - | 0.00\% |
| Technical Assistant | 1 | - | - | - | - | - | - | 0.00\% |
| Financial Analyst | 1 | - | - | - | - | - | - | 0.00\% |
| Total Full Tme | 5.50 | 4.50 | 3.50 | 3.50 | 3.50 | 3.50 | - | 0.00\% |
| Part Time |  |  |  |  |  |  |  |  |
| Receptionist | - | 0.50 | 0.50 | 1.15 | 1.15 | - | (1.15) | -100.00\% |
| Total Part Time | - | 0.50 | 0.50 | 1.15 | 1.15 | - | (1.15) | -100.00\% |
| Total Full Time Equivalents | 5.50 | 5 | 4 | 4.65 | 4.65 | 3.50 | (1.15) | $\xrightarrow{-24.73 \%}$ |

NOTE: *Position shared with Risk Safety.

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Information Services |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Information Services Director | - | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| H T E System Administrator* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Information Systems Supervisor | - | - | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Engineer | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Tech II | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Tech I | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Specialist | - | 1.00 | 1.00 | - | - | - | - | 0.00\% |
| Multi Media Content Specialist** | - | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Div Director of Communications | 1.00 | 1.00 | - | - | - | - | - | 0.00\% |
| TV Producing Coordinator | 1.00 | 1.00 | - | - | - | - | - | 0.00\% |
| Communications Supervisor** | - | - | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Total Full Tme | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 | (2.50) | -35.71\% |
|  | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 |  | -35.71\% |
| Total Full Time Equivalents | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 | (2.50) | $\xrightarrow{-35.71 \%}$ |

NOTE: *Position Shared with Utility Billing **Positions transferred to City Manager.

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Planning and Development |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Director | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Assist. Dir. of P\& D | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Zoning Administrator | 1 | - | - | - | - | - | - | 0.00\% |
| Building Official | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Planner | 1 | 1 | - | - | - | - | - | 0.00\% |
| Deputy Building Official | - | - | - | - | 1 | 1 | - | 0.00\% |
| Building Inspector I | 4 | 4 | 2 | 1 | 1 | 1 | - | 0.00\% |
| Building Inspector II | - | - | 2 | 2 | 2 | 2 | - | 0.00\% |
| Code Enforcement Inspector | 2 | 2 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Planning \& Zoning Technician | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Sr Administrative Assistant | 1 | - | - | - | - | - | - | 0.00\% |
| Administrative Coordinator* | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Plans Examiner | 1 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Permit Technician | 3 | - | - | - | - | - | - | 0.00\% |
| Permit \& Occupational Lic Tech II | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Permit \& Occupational Lic Tech I | - | 2 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Planning \& Development Analyst | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Sr. Technical Assistant | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Total Full Tme | 19 | 17.50 | 16.50 | 15.50 | 15.50 | 13.50 | (2) | -12.90\% |
| Part Time |  |  |  |  |  |  |  |  |
| Receptionist | 1.13 | 1.13 | 1.13 | - | - | 1.13 | 1.13 | 0.00\% |
| Total Part Time | 1 | 1 | 1 | - | - | 1.13 | 1.13 | 0.00\% |
| Total Full Time Equivalents | 20.13 | 18.63 | 17.63 | 15.50 | 15.50 | 14.63 | (0.87) | $\underline{-5.61 \%}$ |

NOTE: *Position Shared with CRA

|  | Actual |  | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Economic and Housing Development |  |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |  |
| Director* |  | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Bussiness and Revenue Devlpmnt Spc.* |  | - | - | - | - | - | 0.85 | 0.85 | 0.00\% |
| Total Full Time |  | - | 0.50 | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | 170.00\% |
| Total Full Time Equivalents |  | - | 0.50 | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | 170.00\% |

NOTE: *Position shared with CRA

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Fire |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Fire Chief | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Deputy Fire Chief | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Div Chief of EMS/Support Svcs | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Div Chief of Administration | 1 | - | - | - | - | - | - | 0.00\% |
| Div Chief of Training | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Fire Marshal | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Deputy Fire Marshal | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Deputy Chief of Operations | 1 | - | - | - | - | - | - | 0.00\% |
| Fire Lieutenant | 12 | 12 | 12 | 12 | 12 | 12 | - | 0.00\% |
| Firefighter/Paramedic | 33 | 32 | 32 | 32 | 32 | 32 | - | 0.00\% |
| District Chief | 3 | 3 | 3 | 3 | 3 | 3 | - | 0.00\% |
| Fire Inspector (civilian) | 1 | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| Life Safety Educator | 1 | 1 | - | - | - | - | - | 0.00\% |
| Administrative Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Time | 56 | 55 | 55 | 55 | 55 | 55 | - | 0.00\% |
| Total Full Time Equivalents |  |  |  |  |  |  |  |  |
|  | 56 | 55 | 55 | 55 | 55 | 55 | - | 0.00\% |
|  |  |  |  |  |  |  |  |  |
|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | 2010 to 2011 | 2011 to 2011 |
| Library |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Director | 1 | 1 | 1 | 1 | 1 |  | 1 | 0.00\% |
| Accountant | 1 | 1 | 1 | 1 | 1 |  | (1) | - $-100.00 \%$ |
| Librarian II | 3 | 3 | 2 | 2 | 2 |  | 2 | 0.00\% |
| Librarian I | 5 | 5 | 5 | 4 | 4 |  | 4 | 0.00\% |
| Library Assistant II | 4 | 3 | 2 | 2 | 2 |  | 2 | 0.00\% |
| Library Assistant I* | 3 | 4 | 3.50 | 3.50 | 3.50 | 3.50 | 0 | 0.00\% |
| Library Tech Assistant | 3 | 3 | 3 | 3 | 3 |  | 3 | 0.00\% |
| Total Full Time | 20 | 20 | 17.50 | 16.50 | 16.50 | 15.50 | (1) | ) -6.06\% |
| Part Time |  |  |  |  |  |  |  |  |
| Library Assistant I | 0.50 | 0.50 | - | - | - |  | - - | 0.00\% |
| Librarian I | 1.00 | 1.00 | 0.50 | - | - |  | - - | 0.00\% |
| Library Tech Assistant | 0.50 | - | - | - | - |  | - - | 0.00\% |
| Total Part Time | 2.00 | 1.50 | 0.50 | - | - |  | - | 0.00\% |
| Total Full Time Equivalents | 22.00 | 21.50 | 18.00 | 16.50 | 16.50 | 15.50 | (1) | )-6.06\% |

NOTE: *Position shared with Pinellas County Library Coop.


NOTE: *Director position allocated 70\% to Parks \& Recreation Adm., 15\% to St. Andrews Links Golf Course and 15\% to Marina.

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Parks and Recreation - Recreation |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Recreation Supervisor | 2 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Recreation Superintendent | 1 | - | - | - | 1 | - | (1) | -100.00\% |
| Special Events Coordinator | 1 | - | - | - | - | - | - | 0.00\% |
| Volunteer Coordinator | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Recreation Coordinator | 7 | 7 | 6 | 6 | 6 | 5 | (1) | -16.67\% |
| Recreation Leader I | 9 | 9 | 7 | 5 | 5 | 5 | - | 0.00\% |
| Recreation Leader II | 4 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Recreation Leader III | 4 | 4 | 5 | 5 | 5 | 5 | - | 0.00\% |
| Customer Service Clerk | 2 | 3 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Recreation Specialist | 1 | 1 | - | - | - | - | - | 0.00\% |
| Head Lifeguard | 1 | 1 | 1 | - | - | - | - | 0.00\% |
| Lifeguard III | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Lifeguard II | 1 | 1 | - | - | - | - | - | 0.00\% |
| Maintenance Worker II | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Registration Technician | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Time | 36 | 35 | 30 | 27 | 27 | 23 | (4) | -14.81\% |
| Part Time |  |  |  |  |  |  |  |  |
| Lifeguard II | - | - | 1.00 | - | - | - | - | 0.00\% |
| Customer Service Clerk | 1.50 | 1.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Total Part Time | 1.50 | 1.50 | 1.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Total Full Time Equivalents | 37.50 | 36.50 | 31.50 | 27.50 | 27.50 | 23.50 | (4) | -14.55\% |


|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Parks and Recreation - Parks |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Parks Maintenance Supervisor | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Park Operator | 3 | 3 | 3 | 3 | 3 | 3 | - | 0.00\% |
| Parks Service Worker I | 5 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Parks Service Worker II | 5 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Parks Service Worker III | 5 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Staff Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Spray Technician | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| City Arborist | 1 | 1 | 1 | 1 | 1 |  | (1) | -100.00\% |
| Irrigation Technician | 2 | 2 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Total Full Time | 24 | 21 | 21 | 21 | 21 | 20 | (1) | -4.76\% |
| Total Full Time Equivalents | 24 | 21 | 21 | 21 | 21 | 20 | (1) | -4.76\% |


|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | 2010 to 2011 | 2011 to 2011 |
| Streets |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Supervisor of Streets | 1 | - | - | - | - | - |  | 0.00\% |
| Div. Dir. of Public Services | - | - | - | 0.33 | 0.33 | 0.33 |  | 0.00\% |
| Sr. Administrative Assistant | - | - | - | 0.33 | 0.33 | 0.33 |  | 0.00\% |
| Foreman I | 1 | - | - | - | - | - |  | 0.00\% |
| Public Service Worker III | 4 | 5 | 4 | 3 | 3 | 3 |  | 0.00\% |
| Public Service Worker II | 2 | 2 | 3 | 3 | 3 | 3 |  | 0.00\% |
| Public Service Worker I | 3 | 5 | 4 | 3 | 3 | 3 |  | 0.00\% |
| Data Entry Clerk | 0.33 | - | - | - | - | - |  | 0.00\% |
| Total Full Time | 11.33 | 12 | 11 | 9.66 | 9.66 | 9.66 |  | 0.00\% |
| Total Full Time Equivalents | 11.33 | 12 | 11 | 9.66 | 9.66 | 9.66 |  | 0.00\% |

## General Fund Summary

General Fund Revenue Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Ad Valorem Taxes |  |  |  |  |  |  |  |  |  |
| 1010 | AD VALOREM-CURRENT | \$ | 8,990,141 | 8,074,167 | 7,649,065 | 6,940,379 | 5,995,569 | $(944,810)$ | -13.61\% |
| 1020 | AD VALOREM-DELINQUENT |  | 11,716 | 439,190 | 22,968 | - | 7,655 | 7,655 | 0.00\% |
| 2001 | INTEREST AND PENALTIES |  | 26,600 | 1,003 | 82,915 | 3,000 | 7,509 | 4,509 | 150.30\% |
|  | Total Advelorem Taxes | \$ | 9,028,457 | 8,514,360 | 7,754,948 | 6,943,379 | 6,010,733 | $(932,646)$ | -13.43\% |

Franchise Fees
4011 FG-CLEARWATER GAS
Total Franchise Fees
Utility Service Taxes

| 1001 | UE-FLORIDA POWER |
| :--- | :--- |
| 4001 | UG-CLEARWATER GAS |
| 7001 | UF-FUEL OIL |
| 7002 | UF-HOWARDS JET AGE |
| 8001 | UP-PROPANE |
| 8002 | UP-BAY CITIES GAS CORP |
| 8004 | UP-HILLSBOROUGH GAS CO |
| 8006 | UP-SUBURBAN PROPANE DIV |
| 8008 | UP-AMERIGAS |
| 8012 | UP- HERITAGE PROPANE |
| 0100 | COMMUNICATIONS SERVICES TAX |
| 1001 | LICENSE |
| 1002 | LICENSES |
| 1003 | CERTIFICATE OF REGISTRATION |
|  | Total Utility Service Taxes |


| $\$$ | $2,497,573$ | $2,481,842$ | $2,628,213$ | $2,767,611$ | $3,208,960$ | 441,349 | $15.95 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 97,374 | 103,512 | 104,678 | 105,504 | 89,354 | $(16,150)$ | $-15.31 \%$ |
|  | - | - | - | 500 | - | $(500)$ | $-100.00 \%$ |
|  | 459 | 309 | 27 | - | - | - | $0.00 \%$ |
|  | - | - | - | 15,600 | - | $(15,600)$ | $-100.00 \%$ |
|  | 510 | - | - | - | - | $0.00 \%$ |  |
|  | 17 | - | - | - | $0.00 \%$ |  |  |
|  | 8,705 | 7,976 | 9,540 | - | 9,722 | 9,722 | $0.00 \%$ |
|  | 2,916 | 2,640 | 3,026 | - | 4,487 | 4,487 | $0.00 \%$ |
|  | 2,606 | 2,837 | 2,642 | - | 2,432 | 2,432 | $0.00 \%$ |
|  | $1,663,096$ | $1,648,946$ | $1,965,858$ | $1,612,000$ | $1,631,158$ | 19,158 | $1.19 \%$ |
|  | - | 143,755 | 127,372 | 160,000 | 70,846 | $(89,154)$ | $-55.72 \%$ |
|  | - | 298 | 3,583 | - | - | - | $0.00 \%$ |
|  | - | 9,696 | 13,728 | 16,500 | 9,942 | $(6,558)$ | $-39.75 \%$ |
| $\$$ | $4,273,255$ | $4,401,810$ | $4,858,667$ | $4,677,715$ | $5,026,901$ | 349,186 | $7.46 \%$ |

Licenses and Permits

| 1001 | OCCUPATIONAL LIC-CURRENT |
| :--- | :--- |
| 1002 | OCCUPATIONAL LIC-DELINQ |
| 1003 | CERT OF REGISTRATION |
| 1000 | BUILDING PERMITS |
| 2001 | FIRE PLAN REVIEW FEE |
| 2002 | FIRE FINAL INSPECT FEE |
| 2003 | SUPPRESSION SYSTEM |
| 2004 | SPRINKLER SYSTEM |
| 2005 | FIRE RED TAG FEE |
| 2006 | OCCUPATIONAL LICENSE INSP |
| 2007 | STATE INSPECTION FEE |
| 2008 | EMERGENCY/DISASTER PLAN |
| 2009 | FIRE WORKS DISPLAY |
| 2010 | FIRE TENT PERMITS |
| 1013 | ELECTRIC |
| 4011 | GAS |
| 1005 | GENERAL SERVICES FEE |
| 1006 | CONCURRENCY MGT FEE |
| 1007 | TREE BANK FEES |
| 1008 | PLANNING FEES |
|  | Total Licenses and Permits |


| \$ | 157,520 | - | 5,797 | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,123 | - | - | - | - | - | 0.00\% |
|  | 17,490 | - | - | - | - | - | 0.00\% |
|  | 320,176 | 282,913 | 238,217 | 420,000 | 526,546 | 106,546 | 25.37\% |
|  | 7,108 | 4,492 | 9,831 | - | 23,853 | 23,853 | 0.00\% |
|  | 150 | 3,700 | 3,000 | - | 9,943 | 9,943 | 0.00\% |
|  | 450 | 270 | 720 | - | 270 | 270 | 0.00\% |
|  | 8,495 | 8,868 | 9,569 | - | 2,269 | 2,269 | 0.00\% |
|  | 200 | - | - | - | - | - | 0.00\% |
|  | 6,413 | 5,030 | 3,830 | - | 3,597 | 3,597 | 0.00\% |
|  | 4,270 | 2,750 | 5,270 | - | 550 | 550 | 0.00\% |
|  | 600 | 200 | 600 | - | 250 | 250 | 0.00\% |
|  | 880 | 440 | 880 | - | 440 | 440 | 0.00\% |
|  | 350 | 350 | 550 | - | 555 | 555 | 0.00\% |
|  | 2,497,847 | 2,399,525 | 2,697,564 | 2,649,965 | 3,069,000 | 419,035 | 15.81\% |
|  | - | - | 114,049 | 105,473 | 90,447 | $(15,026)$ | -14.25\% |
|  | - | - | 1,016 | - | - | - | 0.00\% |
|  | 4,580 | 1,154 | 1,554 | 2,000 | 1,500 | (500) | -25.00\% |
|  | 15,119 | 12,490 | 7,528 | 10,000 | 5,531 | $(4,469)$ | -44.69\% |
|  | 16,642 | 15,006 | 12,578 | 60,000 | 4,651 | $(55,349)$ | -92.25\% |
| \$ | 3,059,413 | 2,737,189 | 3,112,553 | 3,247,438 | 3,739,402 | 491,964 | 15.15\% |

## General Fund Summary

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Intergovernmental Revenue |  |  |  |  |  |  |  |  |  |
| 3905 | WORKNET PINELLAS | \$ | 3,200 | - | - | - | - | - | 0.00\% |
| 3906 | CURLEW LANDSCAPING |  | - | - | 72,777 | - | - | - | 0.00\% |
| 7009 | DEPT OF FORESTRY-HAMMOCK |  | - | 40,000 | - | - | - | - | 0.00\% |
| 1102 | ADD'L CIGARETTE TAX |  | - | - | - | - | - | - | 0.00\% |
| 1202 | STATE REV SH PROCEEDS |  | 1,293,622 | 1,191,791 | 1,048,081 | 1,056,296 | 1,103,037 | 46,741 | 4.42\% |
| 1402 | MOBILE HOME LICENSES |  | 23,496 | 24,208 | 25,880 | 25,000 | 22,156 | $(2,844)$ | -11.38\% |
| 1502 | ALCOHOLIC BEVERAGE LIC |  | 26,565 | 22,835 | 25,525 | 20,000 | 31,578 | 11,578 | 57.89\% |
| 1802 | LOCAL GOVT 1/2 CENT SALES |  | 2,083,144 | 1,983,182 | 1,808,035 | 1,854,208 | 1,763,068 | $(91,140)$ | -4.92\% |
| 2002 | FIRE SUPPLEMENT COMP |  | 11,117 | 13,015 | 11,112 | 12,000 | 10,800 | $(1,200)$ | -10.00\% |
| 4902 | MOTOR FUEL TAX REBATE |  | 23,496 | 25,100 | 24,360 | 23,000 | 23,692 | 692 | 3.01\% |
| 9002 | PINELLAS COOP LIBRARY |  | 499,150 | 526,888 | - | - | - | - | 0.00\% |
| 0190 | PINELLAS COUNTY HOUSING |  | 76,095 | 70,281 | 73,668 | 63,536 | 63,536 | - | 0.00\% |
|  | Total Integovernmental Revenue | \$ | 4,039,884 | 3,897,301 | 3,089,439 | 3,054,040 | 3,017,867 | $(36,173)$ | -1.18\% |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 9002 | ALLOC GENGOV-ADMIN | \$ | 1,769,345 | 1,810,124 | 1,981,654 | 1,710,696 | 1,683,773 | $(26,923)$ | -1.57\% |
| 9004 | MAPS AND PUBLICATIONS |  | 1,994 | - | - | 100 | - | (100) | -100.00\% |
| 9026 | ST LGTS/STOP \& ST SIGNS |  | 79,779 | 83,716 | 86,705 | 80,000 | 80,000 | - | 0.00\% |
| 9028 | ADMIN FEE-CO TRANSPORT |  | 648 | 3,713 | - | 3,000 | 3,000 | - | 0.00\% |
| 9029 | ADMIN FEE-BUSINESS LICENS |  | 3,412 | 2,645 | 2,041 | - | 1,748 | 1,748 | 0.00\% |
| 2220 | FIRE DISTRICT - COUNTY |  | 714,275 | 716,807 | 697,551 | 702,383 | 616,000 | $(86,383)$ | -12.30\% |
| 2299 | OTHER CHARGES |  | 5 | 4,385 | 4,592 | - | - | - | 0.00\% |
| 4220 | E.M.S. - COUNTY |  | 895,769 | 930,940 | 971,756 | 1,236,340 | 1,236,339 | (1) | 0.00\% |
| 8002 | BURIAL FEES |  | 422 | 700 | 650 | 10,000 | 500 | $(9,500)$ | -95.00\% |
| 8003 | BURIAL SPACE FEES |  | 8,435 | 18,125 | - | - | 5,000 | 5,000 | 0.00\% |
| 9001 | MISC TRANSPORTATION REVEN |  | - | - | - | - | - | - | 0.00\% |
| 0201 | FAIR |  | - | - | - | - | 4,535 | 4,535 | 0.00\% |
| 2101 | REC DEPOSIT VARIANCE |  | 394 | 123 | 9 | - | - | - | 0.00\% |
| 2151 | SENIOR CENTER |  | 115,837 | 98,877 | 126,324 | 110,000 | 125,000 | 15,000 | 13.64\% |
| 2152 | ATHLETICS |  | 601,347 | 308,082 | 324,751 | 115,000 | 155,000 | 40,000 | 34.78\% |
| 2153 | COMMUNITY CENTER |  | 257,693 | 261,411 | 319,454 | 450,000 | 435,000 | $(15,000)$ | -3.33\% |
| 2154 | MLK REC CENTER |  | 165,523 | 143,536 | 130,894 | 145,000 | 110,050 | $(34,950)$ | -24.10\% |
| 2155 | NATURE CENTER |  | 102,306 | 106,857 | 112,517 | 110,000 | 81,000 | $(29,000)$ | -26.36\% |
| 2157 | REG./I.D. |  | 69,649 | 78,253 | 65,657 | 80,000 | 70,000 | $(10,000)$ | -12.50\% |
| 2158 | YOUTH SERVICES |  | - | 413,411 | 368,378 | 450,000 | 415,000 | $(35,000)$ | -7.78\% |
| 2164 | PIPING INSTRUCTOR |  | 10,000 | 10,000 | - | - | - | - | 0.00\% |
| 2411 | HIGHLANDER POOL |  | 108,229 | 93,120 | 102,266 | 80,000 | 60,000 | $(20,000)$ | -25.00\% |
| 4002 | SPECIAL EVENTS |  | 101,206 | 124,388 | 107,889 | 115,000 | 75,491 | $(39,509)$ | -34.36\% |
| 4008 | COMMITTEE |  | 22,465 | - | 0 | - | - | - | 0.00\% |
| 4009 | OFFSET FOR EXPENDITURES |  | 8,183 | 3,792 | - | - | - | - | 0.00\% |
| 5902 | DUNEDIN SLOWPITCH SOFT |  | - | 561 | - | - | - | - | 0.00\% |
|  | Total Charges for Services | \$ | 5,036,916 | 5,213,566 | 5,403,088 | 5,397,519 | 5,157,436 | $(240,083)$ | -4.45\% |
| Fines and Forfietures |  |  |  |  |  |  |  |  |  |
| 0200 | COURT FINES \& FORFEITS | \$ | 133,499 | 124,576 | 100,878 | 148,660 | 138,539 | $(10,121)$ | -6.81\% |
| 0220 | SETTLEMENTS |  | 7,500 | - | 775 | - | - | - | 0.00\% |
| 0101 | LIBRARY FINES/FEES |  | 47,461 | 52,068 | 51,565 | 61,000 | 89,776 | 28,776 | 47.17\% |
| 0102 | COMM CTR |  | 513 | 560 | 676 | - | 650 | 650 | 0.00\% |
| 1000 | VIOLATION OF LOCAL ORDINANCE |  | 28,664 | 1,769 | 37 | - | - | - | 0.00\% |
| 1005 | CODE ENFORCEMENT FINES |  | - | 29,642 | 134,576 | - | - | - | 0.00\% |
| 1010 | INTEREST |  | - | 872 | 13,091 | - | - | - | 0.00\% |
| 1028 | BUS. LICENSE LATE FEE |  | 2,714 | 633 | 49 | - | - | - | 0.00\% |
| 1029 | BUS. LICENSE PENALTY FEE |  | - | 500 | - | - | - | - | 0.00\% |
|  | Total Fines and Forfietures | \$ | 220,350 | 210,618 | 301,645 | 209,660 | 228,965 | 19,305 | 9.21\% |

## General Fund Summary

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | 251,652 | 148,678 | 54,448 | 35,000 | 35,000 | - | 0.00\% |
| 1001 | INT-INVESTMENTS (BC01) |  | 665 | 411 | 192 | - | - | - | 0.00\% |
| 1002 | INT-INVESTMENTS (BC02) |  | 1,727 | 1,070 | 461 | - | - | - | 0.00\% |
| 1003 | INT-INVESTMENTS (BC03) |  | 155 | 96 | 38 | - | - | - | 0.00\% |
| 1005 | INT-INVESTMENTS (BC05) |  | 3,232 | 2,165 | 999 | - | - | - | 0.00\% |
| 1008 | INT-INVESTMENTS (BC08) |  | 4,485 | 2,778 | 1,152 | - | - | - | 0.00\% |
| 1009 | INT-INVESTMENTS (BC09) |  | 2,145 | 1,328 | 576 | - | - | - | 0.00\% |
| 1012 | INT-INVESTMENTS (BC12) |  | 37,420 | 19,784 | 7,298 | - | - | - | 0.00\% |
| 1014 | INT-INVESTMENTS (BC14) |  | 41,731 | 23,946 | - | - | - | - | 0.00\% |
| 1015 | INT-INVESTMENTS (BC15) |  | 7,914 | 5,263 | 2,305 | - | - | - | 0.00\% |
| 1017 | INT-INVESTMENTS (BC17) |  | - | - | 77 | - | - | - | 0.00\% |
| 3000 | NET INVESTMENT FMV CHANGE |  | 3,262 | - | - | - | - | - | 0.00\% |
| 3001 | NET INV FMV CHANGE (BC01) |  | 8 | - | - | - | - | - | 0.00\% |
| 3002 | NET INV FMV CHANGE (BC02) |  | 18 | - | - | - | - | - | 0.00\% |
| 3003 | NET INV FMV CHANGE (BC03) |  | 2 | - | - | - | - | - | 0.00\% |
| 3005 | NET INV FMV CHANGE (BC05) |  | 33 | - | - | - | - | - | 0.00\% |
| 3008 | NET INV FMV CHANGE (BC08) |  | 48 | - | - | - | - | - | 0.00\% |
| 3009 | NET INV FMV CHANGE (BC09) |  | 23 | - | - | - | - | - | 0.00\% |
| 3012 | NET INV FMV CHANGE (BC12) |  | 440 | - | - | - | - | - | 0.00\% |
| 3015 | NET INV FMV CHANGE (BC15) |  | 82 | - | - | - | - | - | 0.00\% |
| 4002 | INT-SPECIAL ASSESSMENTS |  | 1,155 | - | 500 | - | - | - | 0.00\% |
| 1002 | COUNTRY CLUB LEASE |  | 44,291 | - | 65,897 | 70,800 | - | $(70,800)$ | -100.00\% |
| 1003 | P.I.L.O.T./DUN CO CLUB |  | 6,500 | - | 15,874 | 18,000 | - | $(18,000)$ | -100.00\% |
| 1061 | RENT-CINGULAR |  | 51,187 | 46,304 | 48,123 | 40,000 | 47,905 | 7,905 | 19.76\% |
| 1104 | CAUSEWAY CONCESSION |  | 7,350 | 7,350 | 7,350 | 6,800 | 7,350 | 550 | 8.09\% |
| 1105 | PCSO/LOUDEN AVE |  | 175,408 | 198,444 | 205,470 | 210,000 | 195,032 | $(14,968)$ | -7.13\% |
| 1108 | SHAPIRO PROPERTY |  | 73,612 | 7,260 | - | - | - | - | 0.00\% |
| 1109 | WEAVER PROPERTY |  | - | - | 4,000 | 6,000 | 6,000 | - | 0.00\% |
| 3130 | SALE OF FIXED ASSETS |  | 3,000 | 13,443 | 1,192,540 | - | 5,000 | 5,000 | 0.00\% |
| 9001 | OTHER CONTRIB/DONATIONS |  | 3,533 | 15,675 | 4,656 | - | 4,500 | 4,500 | 0.00\% |
| 9002 | WEAVER PARK MAINT-COKE CO |  | - | - | 27,000 | 27,000 | 27,000 | - | 0.00\% |
| 9003 | CONTR-MUSICAL PROGRAMS |  | 6,642 | 7,666 | 6,261 | - | 3,844 | 3,844 | 0.00\% |
| 9013 | CONTR-FRIENDS LIBRARY |  | 11,715 | 7,094 | 23,509 | 10,000 | 10,000 | - | 0.00\% |
| 9015 | CONTR-FIRE |  | 115 | - | 355 | - | - | - | 0.00\% |
| 9033 | CONTR-LIBRARY FOUND |  | 25,000 | - | - | - | - | - | 0.00\% |
| 9036 | WILSON ST PARK / FARRAR |  | 934 | 1,300 | 807 | - | 445 | 445 | 0.00\% |
| 9039 | CONTR-FRIENDS/MEMORIAL |  | 285 | 255 | - | - | - | - | 0.00\% |
| 9052 | AID TO PRIVATE ORG'S |  | - | 3,500 | - | - | - | - | 0.00\% |
| 9098 | CONTR-MISC LIBRARY |  | 71,209 | 2,000 | - | - | - | - | 0.00\% |
| 9099 | CONTR-MISC RECREATION |  | - | 3,000 | - | 10,000 | - | $(10,000)$ | -100.00\% |
| 1101 | CASH OVER (SHORT) |  | (188) | (0) | - | - | - | - | 0.00\% |
| 9026 | VENDING |  | 11,486 | 7,789 | 21,213 | - | 7,714 | 7,714 | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 42,942 | 169,111 | $(14,251)$ | 55,400 | 40,000 | $(15,400)$ | -27.80\% |
| 9049 | RETIREMENT FORFEITURE |  | - | - | - | 100,016 | 75,000 | $(25,016)$ | -25.01\% |
| 9057 | EMERGENCY DISASTER |  | 4,493 | 14,591 | - | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 230,605 | 204 | 15 | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | 1,126,316 | 710,506 | 1,676,865 | 589,016 | 464,790 | (124,226) | -21.09\% |
| Other Sources |  |  |  |  |  |  |  |  |  |
| 0111 | TRANS FROM FUND 111 | \$ | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | - | 0.00\% |
| 0117 | TRANSFER FROM FUND 117 |  | - | - | 24,001 | - | - | - | 0.00\% |
| 0122 | HARBORVIEW |  | - | - | 163,698 | - | - | - | 0.00\% |
| 0134 | TRANS FROM FUND 334 |  | - | 44,190 | 339,860 | 351,605 | - | $(351,605)$ | -100.00\% |
| 0152 | TRANS FROM FUND 552 |  | - | 300,000 | 77,000 | 369,026 | - | $(369,026)$ | -100.00\% |
|  | Total Other Sources | \$ | 125,000 | 469,190 | 729,559 | 845,631 | 125,000 | $(720,631)$ | -85.22\% |
|  | Fund Total | \$ | 27,011,990 | 26,229,352 | 26,926,763 | 24,964,398 | 23,771,094 | $(1,193,304)$ | -4.78\% |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## General Fund Summary

General Fund Expenditure Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 797,429 | 1,042,550 | 1,083,718 | 1,005,909 | 830,624 | $(175,285)$ | -17.43\% |
| 1201 | REG SALARIES AND WAGES |  | 8,207,556 | 8,186,161 | 8,021,486 | 7,804,769 | 7,598,521 | $(206,248)$ | -2.64\% |
| 1301 | OTHER WAGES AND SALARIES |  | 441,491 | 351,349 | 313,119 | 351,448 | 373,700 | 22,252 | 6.33\% |
| 1401 | OVERTIME |  | 297,692 | 257,572 | 242,699 | 307,349 | 271,299 | $(36,050)$ | -11.73\% |
| 1501 | SPECIAL PAY |  | 40,565 | 49,439 | 36,574 | 41,613 | 41,613 | - | 0.00\% |
| 1510 | STATE INCENTIVE - FIRE |  | 30,070 | 32,615 | 27,820 | 35,668 | 35,668 | - | 0.00\% |
| 1520 | HOLIDAY PAY - FIRE |  | 123,922 | 157,656 | 175,018 | 170,950 | 170,950 | - | 0.00\% |
| 1530 | UNIFORM ALLOWANCE |  | - | 6,750 | 6,600 | 6,600 | 6,600 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 9,938,725 | 10,084,091 | 10,664,873 | 9,724,306 | 9,328,975 | $(395,331)$ | -4.07\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 732,750 | 735,599 | 719,415 | 744,222 | 715,944 | $(28,278)$ | -3.80\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 1,163,241 | 852,895 | 1,033,852 | 1,200,863 | 1,110,683 | $(90,180)$ | -7.51\% |
| 2301 | LIFE \& HEALTH INSURANCE |  | - | - | - | 64,757 | - | $(64,757)$ | -100.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 1,177,539 | 1,284,415 | 1,264,406 | 1,079,328 | 1,177,960 | 98,632 | 9.14\% |
| 2380 | ISF-EAP/BMH |  | - | - | - | - | - | - | 0.00\% |
| 2480 | ISF-WORKERS' COMP |  | 456,672 | 452,523 | 503,305 | 525,971 | 525,971 | - | 0.00\% |
| 2510 | UNEMPLOYMENT COMPENSATION |  | 21,574 | 12,659 | (63) | - | - | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 3,551,776 | 3,338,091 | 3,520,915 | 3,615,141 | 3,530,558 | $(84,583)$ | -2.34\% |
|  | Total Personal Services | \$ | 13,490,502 | 13,422,182 | 14,185,789 | 13,339,447 | 12,859,533 | $(479,914)$ | -3.60\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 372,351 | 329,365 | 242,936 | 198,460 | 185,585 | $(12,875)$ | -6.49\% |
| 3111 | LEGAL SERVICES |  | 149,859 | 229,943 | 204,393 | 89,352 | 89,352 | - | 0.00\% |
| 3130 | MEDICAL |  | 2,655 | 2,505 | 855 | 735 | 735 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 2,335 | 485 | 45 | - | - | - | 0.00\% |
| 3210 | AUDITING SERVICES |  | 35,000 | 34,250 | 35,000 | 37,000 | 70,000 | 33,000 | 89.19\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 4,264,152 | 4,376,180 | 4,492,477 | 4,361,681 | 4,348,550 | $(13,131)$ | -0.30\% |
| 3406 | BANKING SERVICES |  | 38,816 | 43,059 | 54,808 | 46,570 | 56,350 | 9,780 | 21.00\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 12,654 | 52,237 | 34,778 | 20,700 | 21,535 | 835 | 4.03\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 773,467 | 782,153 | 694,384 | 622,398 | 647,924 | 25,526 | 4.10\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | 9,563 | - | - | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 267,380 | 360,079 | 332,377 | 214,820 | 187,794 | $(27,026)$ | -12.58\% |
| 4010 | TRAVEL \& PER DIEM |  | 103,402 | 109,174 | 66,121 | 81,489 | 69,300 | $(12,189)$ | -14.96\% |
| 4053 | FRM MAYOR HACKWORTH |  | 25 | 681 | 448 | - | - | - | 0.00\% |
| 4054 | COMMISSIONER KYNES |  | 1,436 | 523 | 591 | - | - | - | 0.00\% |
| 4055 | COMMISSIONER BUJALSKI |  | 3,985 | 444 | 973 | 1,000 | 750 | (250) | -25.00\% |
| 4058 | MAYOR /EGGERS |  | 66 | 127 | 549 | 1,000 | 750 | (250) | -25.00\% |
| 4059 | COMMISSIONER/SCALES |  | 1,124 | 627 | 849 | 1,000 | 750 | (250) | -25.00\% |
| 4060 | Ron Barnette |  | - | - | 40 | 1,000 | 750 | (250) | -25.00\% |
| 4061 | Dave Carson |  | - | - | 20 | 1,000 | 750 | (250) | -25.00\% |
| 4110 | COMMUNICATION SERVICE |  | 147,364 | 152,922 | 138,712 | 149,966 | 148,927 | $(1,039)$ | -0.69\% |
| 4120 | RADIOS |  | 13,317 | 8,400 | 10,330 | 12,583 | 10,964 | $(1,619)$ | -12.87\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 45,679 | 45,130 | 37,551 | 33,340 | 33,036 | (304) | -0.91\% |
| 4310 | ELECTRICITY |  | 480,183 | 1,029,823 | 1,080,330 | 1,323,018 | 1,159,092 | $(163,926)$ | -12.39\% |
| 4320 | GAS |  | 43,686 | 38,609 | 43,502 | 44,728 | 9,828 | $(34,900)$ | -78.03\% |
| 4330 | WATER, SEWER, SANITATION |  | 172,428 | 170,836 | 205,916 | 192,002 | 193,562 | 1,560 | 0.81\% |
| 4410 | EQUIPMENT |  | 47,862 | 37,643 | 37,845 | 41,065 | 64,685 | 23,620 | 57.52\% |
| 4420 | RENT/LEASE-BUILDING |  | 535 | 411 | 710 | 1,000 | 1,000 | - | 0.00\% |
| 4460 | RENT-LIBRARY COLLECTIONS |  | 4,523 | - | - | - | - | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 1,115,664 | 1,188,233 | 1,126,544 | 1,123,294 | 573,481 | $(549,813)$ | -48.95\% |
| 4580 | ISF-INSURANCE |  | 590,170 | 880,677 | 487,623 | 518,803 | 505,266 | $(13,537)$ | -2.61\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 199,567 | 343,570 | 352,884 | 355,658 | 356,880 | 1,222 | 0.34\% |
| 4620 | R\&M - BUILDINGS |  | - | 120 | 2,638 | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 334,620 | 339,148 | 206,694 | 225,817 | 254,887 | 29,070 | 12.87\% |
| 4710 | PRINTING \& BINDING |  | 54,145 | 49,629 | 45,521 | 46,841 | 42,981 | $(3,860)$ | -8.24\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 122,980 | 95,230 | 90,186 | 117,485 | 106,832 | $(10,653)$ | -9.07\% |
| 4910 | OTHER CURRENT CHARGES |  | 28,379 | 31,697 | 39,178 | 35,200 | 33,240 | $(1,960)$ | -5.57\% |
| 4912 | LICENSES AND FEES |  | 2,080 | 2,235 | 1,118 | 1,375 | 2,875 | 1,500 | 109.09\% |
| 4919 | OTHER TAXES |  | 20,754 | 20,057 | 0 | 20,000 | 20,000 | - | 0.00\% |
| 4930 | FINES |  | - | - | 1,000 | - | - | - | 0.00\% |
| 4940 | CITY HALL UNALLOC PCARD |  | - | 772 | - | - | 2,030 | 2,030 | 0.00\% |
| 4950 | WISH LIST |  | 6,751 | 5,760 | 190 | - | - | - | 0.00\% |
| 4961 | STREET TREES |  | 17,769 | 30,818 | 10,878 | 5,000 | 5,000 | - | 0.00\% |

## General Fund Summary



[^1]
## Basis of Revenue Estimates

The City has many sources of revenue that support the services that are provided to residents. Descriptions of the major revenue sources from both governmental and proprietary funds are provided along with pertinent forecast methodology.

Following is an overview of major revenue categories within the General Fund for FY 2011. The FY 2011 estimated revenues are based on different growth analyses. The methods of analyses include historic growth rates, compound growth rates, rolling averages, and other linear methods. In some cases, the revenue is analyzed based on agreements or other external factors having a significant impact in the upcoming year.

## Ad Valorem Taxes

| AD VALOREM-CURRENT |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \%Change |  |
| Actual FY 2000 | \$ | $4,584,337$ | - | - |
| Actual FY 2001 | $4,889,573$ | 305,236 | $6.66 \%$ |  |
| Actual FY 2002 | $5,242,224$ | 352,651 | $7.21 \%$ |  |
| Actual FY 2003 | $5,775,310$ | 533,086 | $10.17 \%$ |  |
| Actual FY 2004 | $6,758,409$ | 983,099 | $17.02 \%$ |  |
| Actual FY 2005 | $7,294,487$ | 536,078 | $7.93 \%$ |  |
| Actual FY 2006 | $8,327,443$ | $1,032,955$ | $14.16 \%$ |  |
| Actual FY 2007 | $8,990,141$ | 662,699 | $7.96 \%$ |  |
| Actual FY 2008 | $8,074,167$ | $(915,974)$ | $-10.19 \%$ |  |
| Actual FY 2009 | $7,649,065$ | $(425,102)$ | $-5.26 \%$ |  |
| Adopted FY 2010 | $6,940,379$ | $(708,686)$ | $-9.27 \%$ |  |
| Adopted FY 2011 | $5,995,569$ | $(944,810)$ | $-13.61 \%$ |  |

Description: A tax on property paid by owners of real and personal property within the City limits. The tax is based on an assessment by the Pinellas County Property Appraiser of the market value of property and improvements. Except for voted levies, Florida Statutes, Section 200.081 limits ad valorem taxes against real properties and tangible personal property to 10 mills.

Legal Authority: Florida Statute, Chapter 200.
Forecast Methodology: Current estimates are based on early indications from the property assessors. This estimate is based on certified rolls and an estimated 95.5 percent collection rate. Current estimates are a 13.61 percent reduction
from the estimated FY 2010 collections.


Power Franchise Fee/Utility Services Tax

| UE-FLORIDA POWER |  |  |  | 1001 |
| :--- | ---: | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \%Change |  |
| Actual FY 2000 | $\$$ | $2,276,336$ | - | - |
| Actual FY 2001 | $2,390,785$ | 114,449 | $5.03 \%$ |  |
| Actual FY 2002 | $2,353,002$ | $(37,783)$ | $-1.58 \%$ |  |
| Actual FY 2003 | $2,389,297$ | 36,295 | $1.54 \%$ |  |
| Actual FY 2004 | $2,308,601$ | $(80,697)$ | $-3.38 \%$ |  |
| Actual FY 2005 | $2,326,067$ | 17,466 | $0.76 \%$ |  |
| Actual FY 2006 | $2,516,867$ | 190,800 | $8.20 \%$ |  |
| Actual FY 2007 | $2,497,573$ | $(19,294)$ | $-0.77 \%$ |  |
| Actual FY 2008 | $2,481,842$ | $(15,731)$ | $-0.63 \%$ |  |
| Actual FY 2009 | $2,628,213$ | 146,371 | $5.90 \%$ |  |
| Adopted FY 2010 | $2,767,611$ | 139,398 | $5.30 \%$ |  |
| Adopted FY 2011 | $3,208,960$ | 441,349 | $15.95 \%$ |  |

Description: Franchise fees are established by a franchise agreement between the City and service providers of electricity (Progress Energy) in exchange for the right to operate franchises for the purpose of constructing and maintaining operations in the city of Dunedin. The Progress Energy ordinance was adopted on Dec 20, 2001 (expiring December 20, 2011) at $6 \%$ of gross receipts from residential and commercial customers during the year.

Legal Authority: City Ordinance No. 01-45
Forecast Methodology: The main factors considered in projecting this revenue are historical trends and weather patterns. Although weather is hard to forecast, generally the trend is growth, as seen by the estimated increase.


Note: In previous years, this specific revenue has been included in the Franchise Fee category of revenue. The latest approved Florida State Chart of Accounts now includes this revenue in the Utility Services Taxes Group. For Comparative purposes, history is now reflected in the Utility Service Taxes.

## General Fund Summary

Utility Service Taxes (including the power utility services taxes)

| Utility Service Taxes |  |  |  |
| :--- | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \%Change |
| Actual FY 2000 | $\$$ | $3,369,613$ | - |
| Actual FY 2001 | $3,606,292$ | 236,679 | - |
| Actual FY 2002 | $4,178,074$ | 571,781 | $7.02 \%$ |
| Actual FY 2003 | $4,306,796$ | 128,722 | $3.86 \%$ |
| Actual FY 2004 | $4,134,755$ | $(172,041)$ | $-3.99 \%$ |
| Actual FY 2005 | $4,095,884$ | $(38,871)$ | $-0.94 \%$ |
| Actual FY 2006 | $4,253,827$ | 157,943 | $3.86 \%$ |
| Actual FY 2007 | $4,273,255$ | 19,428 | $0.46 \%$ |
| Actual FY 2008 | $4,401,810$ | 128,555 | $3.01 \%$ |
| Actual FY 2009 | $4,858,667$ | 456,858 | $10.38 \%$ |
| Adopted FY 2010 | $4,677,715$ | $(180,952)$ | $-3.72 \%$ |
| Adopted FY 2011 | $5,026,901$ | 349,186 | $7.46 \%$ |

Description: A tax levied on the purchase of electric, gas, fuel oil, and propane within City limits. This revenue is based on a $10 \%$ of gross receipts charge on a monthly basis to the seller of the services such as electric, gas, and propane, and 4 cents per gallon for fuel oil. Per Florida Statute 166.231, the utility tax on electricity, natural gas, and liquid propane is limited to $10 \%$ of gross receipts, and 4 cents per gallon.

Legal Authority: Chapter 24, City Code of Ordinances.

Forecast Methodology: The main factors considered in projecting this revenue are historical trends and weather patterns. Although weather is hard to forecast, generally the trend is growth, as seen by the estimated increase.


Note: In previous years, this specific revenue has been included in the Franchise Fee category of revenue. The latest approved Florida State Chart of Accounts now includes this revenue in the Utility Services Taxes Group. For Comparative purposes, history is now reflected in the Utility Service Taxes.

## Local Government Half-Cent Sales Tax

| LOCAL GOVT 1/2 CENT SALES |  |  | $\mathbf{1 8 0 2}$ |
| :--- | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \%Change |
| Actual FY 2000 | $\$$ | $1,860,564$ | - |
| Actual FY 2001 | $1,878,003$ | 17,440 | $0.94 \%$ |
| Actual FY 2002 | $1,912,625$ | 34,622 | $1.84 \%$ |
| Actual FY 2003 | $1,955,366$ | 42,741 | $2.23 \%$ |
| Actual FY 2004 | $2,068,375$ | 113,008 | $5.78 \%$ |
| Actual FY 2005 | $2,131,371$ | 62,997 | $3.05 \%$ |
| Actual FY 2006 | $2,178,564$ | 47,192 | $2.21 \%$ |
| Actual FY 2007 | $2,083,144$ | $(95,420)$ | $-4.38 \%$ |
| Actual FY 2008 | $1,983,182$ | $(99,962)$ | $-4.80 \%$ |
| Actual FY 2009 | $1,808,035$ | $(175,147)$ | $-8.83 \%$ |
| Adopted FY 2010 | $1,854,208$ | 46,173 | $2.55 \%$ |
| Adopted FY 2011 | $1,763,068$ | $(91,140)$ | $-4.92 \%$ |

Description: The local Half-Cent Sales Tax Program returns to cities and counties $9.888 \%$ of sales tax proceeds remitted to the State of Florida from the Local Government Half-Cent Sales Tax Clearing Trust Fund. In order to receive funds from this distribution, a City or County must qualify to receive revenue sharing funds pursuant to section 218.23, Florida Statute, and must also meet millage limitation requirements outlined in section 200.065, Florida Statute. The proportion for each municipal government is be computed by dividing the population of that municipality by the sum of the total county population plus two-thirds of the unincorporated area population.

Legal Authority: Florida Statute, Chapter 218.61 Part VI.
Forecast Methodology: This revenue is forecasted by the State of Florida. However, if data is not available in time for the Adopted budget, historical trends, and economic trends would be used in projecting this revenue. These revenues are estimated to decrease from the Adopted FY 2010. This estimate will be adjusted when additional information is received from the state.


## General Fund Summary

Communication Services Tax (included in the Utility Services Taxes)

| Communication Services Tax |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \% Change |  |
| Actual FY 2000 | $\$$ | - | - | - |
| Actual FY 2001 | - | - | $0.00 \%$ |  |
| Actual FY 2002 | $1,713,124$ | $1,713,124$ | $0.00 \%$ |  |
| Actual FY 2003 | $1,801,209$ | 88,085 | $5.14 \%$ |  |
| Actual FY 2004 | $1,711,166$ | $(90,043)$ | $-5.00 \%$ |  |
| Actual FY 2005 | $1,652,811$ | $(58,355)$ | $-3.41 \%$ |  |
| Actual FY 2006 | $1,617,678$ | $(35,134)$ | $-2.13 \%$ |  |
| Actual FY 2007 | $1,663,096$ | 45,418 | $2.81 \%$ |  |
| Actual FY 2008 | $1,648,946$ | $(14,150)$ | $-0.85 \%$ |  |
| Actual FY 2009 | $1,965,858$ | 316,912 | $19.22 \%$ |  |
| Adopted FY 2010 | $1,612,000$ | $(353,858)$ | $-18.00 \%$ |  |
| Adopted FY 2011 | $1,631,158$ | 19,158 | $1.19 \%$ |  |

Description: The Simplified Communications Services Law was passed in the regular session of the 2000 Florida Legislature and went into effect October 1, 2001. The law combined seven different types of communication taxes and fees into a two-tiered tax composed of a state tax and a local option tax on communication services. (These include utility taxes, franchise fees, permit fees, and right-of-way usage fees.) The rate for the City of Dunedin is $5.32 \%$ of local gross service revenues, which includes an additional $.12 \%$ to the maximum stemming from an election not to charge providers permit fees for use of the public right-of-way.

Legal Authority: Florida Statute 202.19 Authorization to Impose Local Communications Taxes, Florida Statute 202.20 Conversion rates, City Code of Ordinances, City of Dunedin Resolution 01-19.

Forecast Methodology: This revenue is forecasted by the State of Florida. Current estimates are based on historical trends, when state estimates are received the estimate will be adjusted.


Municipal State Revenue Sharing Proceeds

| STATE REV SH PROCEEDS |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \% Change |  |
| Actual FY 2000 | $\$$ | 855,777 | - | - |
| Actual FY 2001 | 891,393 | 35,616 | $4.16 \%$ |  |
| Actual FY 2002 | 903,506 | 12,113 | $1.36 \%$ |  |
| Actual FY 2003 | 904,694 | 1,187 | $0.13 \%$ |  |
| Actual FY 2004 | $1,075,660$ | 170,966 | $18.90 \%$ |  |
| Actual FY 2005 | $1,295,601$ | 219,941 | $20.45 \%$ |  |
| Actual FY 2006 | $1,323,703$ | 28,102 | $2.17 \%$ |  |
| Actual FY 2007 | $1,293,622$ | $(30,081)$ | $-2.27 \%$ |  |
| Actual FY 2008 | $1,191,791$ | $(101,830)$ | $-7.87 \%$ |  |
| Actual FY 2009 | $1,048,081$ | $(143,711)$ | $-12.06 \%$ |  |
| Adopted FY 2010 | $1,056,296$ | 8,215 | $0.78 \%$ |  |
| Adopted FY 2011 | $1,103,037$ | 46,741 | $4.42 \%$ |  |

Description: Revenue received from the Municipal Revenue Sharing Trust Fund for municipalities of the State are primarily derived from sales and use taxes, Municipal Fuel Tax, and the State Alternative Fuel Decal Users Fee. The Municipal Revenue Sharing Program started in 1972 and has certain eligibility requirements, including an independent annual audit, reporting finances annually to the Department of Banking and Finance, meeting of State standards for the hiring of Police Officers and Firefighters, a minimum local tax effort based on the revenue raised by a 3 mill property tax in 1972, and compliance with State procedures for the levying of property taxes. Municipalities are required to expend the portion of funds derived from the One Cent Municipal Fuel Tax for transportation-related expenditures, and are limited in the amount of revenue sharing dollars that may be bonded. (Only guaranteed portions of their distribution can be bonded.)

Legal Authority: Florida Revenue Sharing Act of 1972, Florida Statute, and Section 218.215 (Revenue Sharing Trust Funds: Creation and distribution).

Forecast Methodology: This revenue is forecasted by the State of Florida. Current estimates are based on historical trends, when state estimates are received the estimate will be adjusted.


## General Fund Summary

## Basis of Expenditure Estimates

## Personal Services

Description: This category includes expenditures for employees' wages and salaries plus other employee compensation: overtime and special duty pay, life and health insurance, social security, workers compensation and retirement contributions.

## Assumptions:

The Adopted personnel services budget is based on the following assumptions:

- No merit increase.
- Worker's Compensation - Since we are self insured, annual costs are based on actual claims paid and a reserve for future claims payments
- Projected increases in pension contributions based on the latest actuarial report for the fire department employees, the Florida Retirement System (FRS) pension plan rate and the City Defined Contribution Benefit Plan.
- Social Security and Medicare based on $7.65 \%$ of wages.


## Operating Expenditures/Expenses

Description:

Assumptions:

This category includes expenditures/expenses for programs that are not classified as personnel, capital outlay or capital projects. Operating expenses include office supplies, postage, utilities, telephone, travel, dues and subscriptions, property insurance, fleet replacement and facility maintenance costs.

Budgeted increases (decreases) are based on a departmental level decision-making process. This could include a status quo assumption based on maintaining the current level of services or an increase based on new program requests.

## Capital Outlay:

Description:

Assumptions:

This category includes expenditures for capital items, with an individual cost of \$1,000 or more, and an estimated useful life in excess of one year.

Budgeted expenditures are based on estimated cost of each capital item. Major capital outlays or programs would be funded in a Capital Projects fund.

## Operational Summary

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 271,440 | 346,366 | 278,794 | 396,625 | 467,664 | 71,039 | 17.91\% |
| PERSONAL SERVICES (BENEFITS) |  | 72,323 | 65,160 | 79,551 | 124,793 | 130,662 | 5,869 | 4.70\% |
| OPERATING EXPENDITURES |  | 182,743 | 106,541 | 112,033 | 169,638 | 132,034 | $(37,604)$ | -22.17\% |
| CAPITAL OUTLAY |  | 77,072 | 15,067 | 97,415 | 10,000 | 10,000 | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 603,578 | 533,134 | 567,793 | 701,056 | 740,360 | 39,304 | 5.61\% |
| Personnel Summary |  | 2 | 2 | 2 | 5 | 7 | 2 | 40.00\% |

## Current Services

Establishes the City organization, directs and supervises administration of all departments; enforces all laws, charter provisions and Commission policies; keeps the Commission abreast of policy matters; submits annual operating and capital budget to Commission; reports to the Commission on the financial and administrative activities of the City.

## Budget Highlights and Analysis

- No increase in salary Adopted for FY 2011.
- Communications Division/Government TV 15 (1614) was merged into the City Manager Department (1100) for FY 2011. The salaries line item in Communications Division/Government TV 15 (1614) was increased from $\$ 12,000$ in FY 2010 to reflect a pay grade change for a part-time position which changed the salary to $\$ 15,600$; and the additional $\$ 2,000$ was added from the Other Contractual Services line item.
- The Communications Division will be funded from the Communications Revenue reserves in FY 2011.


## FY 2011 Goals and Objectives

$>$ FY 2011 Budget balanced via efficiencies, while maintaining as many current public services as possible.
$>$ Establish program of financial and performance benchmarking and best practices.
> Identify creative partnerships and alliances for service delivery.
$>$ Establish and refine improved financial controls, checks \& balances organization-wide.
$>$ Continue to implement improvements in Southside, Patricia Ave., Douglas Ave., Marina and Causeway corridors.
$>$ Economic development progress, (Nielsen site, corridors, downtown, Gateway Center, etc.).
$>$ Continue to plan and implement FASNA study's highest priorities.
$>$ Continued strategic reorganization and process improvements for greater efficiencies and customer service.
$>$ Make progress towards implementing key recommendations from the FY 2010 downtown parking study.
$>$ Continue to improve emergency response capability with respect to both infrastructure failures and storm events.
$>$ Produce quality programming highlighting City events.
$>$ Streamline City communications to maintain a clear and concise message.
$>$ Enhance City's website with more information.
$>$ Expand marketing outreach via web, television and print.
$>$ Produce more short form information videos on City Services.
$>$ Create a digital newsletter promoting all City activities with photos, facts, news and information.
$>$ Broaden the City of Dunedin's outreach across multi-generational markets.

## City Manager

> Market CodeRed.
$>$ Develop programming on the CRA marketing campaign and City branding.
> Pursue grant funding.
> Develop a City Customer Service Training Module.
$>$ Expand inter-departmental relations.
$>$ Produce a monthly show featuring the City Commission.

## FY 2010 Goals and Objectives Update

> FY 2010 Budget balanced via efficiencies while maintaining current public service:
$\checkmark$ Accomplished balanced budget with no reduction in services, no raise in millage and no use of reserve funds.
> Establish a program of financial and performance Benchmarking and best practices:
$\checkmark$ On hold due to protracted (14 month) search for a new, permanent Finance Director, permanent Finance Director was hired in March of 2010.
$\checkmark$ Budget Officer received training.
$>$ Complete corridor studies (Causeway, Marina, and S.R. 580), and proceed with improvements:
$\checkmark$ Both studies are expected to be substantially completed by this Fall.
$>$ Housing initiatives:
$\checkmark$ Habitat for Humanity project will be completed this fiscal year (FY 2010). Lorraine Leland project (Pinellas County) is expected to begin construction this year.
$>$ Comprehensive strategy for Southside:
$\checkmark$ Well underway, with Commission workshops and monthly meetings on-site with residents hosted by City staff.
$>$ Economic development progress (begin to implement City-wide and CRA Master Plans):
$\checkmark$ CRA Master Plan update completed.
$\checkmark \quad$ City-Wide study underway.
$\checkmark$ Progress with Nielsen site and Gateway site preparation.
> Successfully implement new development codes:
$\checkmark$ Development Code overhaul to be substantially completed by end of Fall.
> Enhanced Community Policing Program:
$\checkmark$ Three Community Policing public forums held throughout City, and program offerings improved.
> Begin to implement FASNA and Study's highest priorities:
$\checkmark$ FASNA final report completed, and planning for facility improvements or replacement presently underway.
> Continued strategic reorganizations:
$\checkmark$ Ongoing analysis of organization make-up of Departments and Divisions with aim of greater efficiencies.
$>$ Communication Division improvements:
> Perform complete review of law enforcement contract. This has not been done since the contract was initiated in 1995:
$\checkmark$ Accomplished with thorough ICMA report issued in FY 2010
> Explore outsourcing of significant areas of the Administration function:
$\checkmark$ This was addressed heavily during the development of the FY 2010 and FY 2011 City budgets.
> Continue/complete implementation of permit and site development process improvements:
$\checkmark$ This responsibility was centered primarily with the Dept. of Planning \& Development, and with the City Manager. Much significant progress was made.
> Cable station master control upgrade:
$\checkmark$ Completed.
> Provide high-quality informative TV programming:
$\checkmark$ Ongoing.
> Continue to expand and enhance website media content:
$\checkmark$ Added Media room completed.

Department Personnel Summary

|  | Actual |  | Actual |  | Actual |  | Adopted |  | Amended |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2010 |  | FY 2011 |  | FY 2010 to 2011 | FY 2010 to 2011 |
| City Manager |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| City Manager |  | 1 |  | 1 |  | 1 |  | 1 |  | 1 |  | 1 | - | 0.00\% |
| Executive Officer Coordinator |  | 1 |  | 1 |  | 1 |  | 1 |  | 1 |  | 1 | - | 0.00\% |
| Assistant to City Manager |  | - |  | - |  | - |  | 1 |  | 1 |  | 1 | - | 0.00\% |
| Sr. Administrataive Assistant |  | - |  | - |  | - |  | 1 |  | 1 |  | 1 | - | 0.00\% |
| Multi Media Content Specialist* |  | - |  | - |  | - |  | - |  | - |  | 1 | 1 | 0.00\% |
| Public Information Services Manager* |  | - |  | - |  | - |  | - |  | - |  | 1 | 1 | 0.00\% |
| Development Services Project Coord. |  | - |  | - |  | - |  | 1 |  | 1 |  | 1 | - | 0.00\% |
| Total Full Tme |  | 2 |  | 2 |  | 2 |  | 5 |  | 5 |  | 7 | 2 | 40.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Full Time Equivalents |  | 2 |  | 2 |  | 2 |  | 5 |  | 5 |  | 7 | 2 | 40.00\% |

NOTE: *Positions transferred from Information Services.

Division Summary

| CITY MANAGER | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 154,711 | 214,144 | 207,164 | 330,564 | 350,637 | 20,073 | $6.07 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 39,412 | 39,820 | 61,020 | 104,835 | 97,965 | $(6,870)$ | $-6.55 \%$ |
| OPERATING EXPENDITURES |  | 75,469 | 36,788 | 38,840 | 83,947 | 58,272 | $(25,675)$ | $-30.58 \%$ |
| CAPITAL OUTLAY | 1,456 | - | - | - | - | - | $0.00 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | 271,047 | 290,752 | 307,024 | 519,346 | 506,874 | $(12,472)$ | $-2.40 \%$ |
|  |  |  |  |  |  |  |  |  |


| COMMUNICATIONS | Actual | Actual | Actual | Adopted | Adopted | Change |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 116,729 | 132,221 | 71,630 | 66,061 | 117,027 | 50,966 | $77.15 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 32,911 | 25,340 | 18,531 | 19,958 | 32,697 | 12,739 | $63.83 \%$ |
| OPERATING EXPENDITURES |  | 107,274 | 69,753 | 73,193 | 85,691 | 73,762 | $(11,929)$ | $-13.92 \%$ |
| CAPITAL OUTLAY | 75,616 | 15,067 | 97,415 | 10,000 | 10,000 | - | $0.00 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | 332,531 | 242,382 | 260,769 | 181,710 | 233,486 | 51,776 | $28.49 \%$ |

City Manager Expense Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 105,841 | 164,653 | 151,136 | 149,691 | 166,191 | 16,500 | 11.02\% |
| 1201 | REG SALARIES AND WAGES |  | 156,061 | 174,224 | 109,937 | 234,934 | 283,873 | 48,939 | 20.83\% |
| 1301 | OTHER WAGES AND SALARIES |  | 9,141 | 7,374 | 17,715 | 12,000 | 17,600 | 5,600 | 46.67\% |
| 1401 | OVERTIME |  | 398 | 115 | 6 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 271,440 | 346,366 | 278,794 | 396,625 | 467,664 | 71,039 | 17.91\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 20,191 | 22,259 | 18,703 | 30,343 | 35,777 | 5,434 | 17.91\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 25,072 | 11,260 | 32,497 | 56,164 | 43,357 | $(12,807)$ | -22.80\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 22,686 | 27,733 | 23,393 | 30,506 | 43,748 | 13,242 | 43.41\% |
| 2480 | ISF-WORKERS' COMP |  | 4,375 | 3,908 | 4,959 | 7,780 | 7,780 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 72,323 | 65,160 | 79,551 | 124,793 | 130,662 | 5,869 | 4.70\% |
|  | Total Personal Services | \$ | 343,763 | 411,526 | 358,345 | 521,418 | 598,326 | 76,908 | 14.75\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 30,743 | 9,859 | 13,640 | 10,000 | 16,400 | 6,400 | 64.00\% |
| 3130 | MEDICAL |  | 60 | 60 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 46,769 | 22,555 | 24,822 | 50,000 | 28,000 | $(22,000)$ | -44.00\% |
| 3422 | REFUSE DISPOSAL - COMM |  | - | - | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 7,470 | 7,470 | 7,189 | 7,246 | 6,037 | $(1,209)$ | -16.69\% |
| 4010 | TRAVEL \& PER DIEM |  | 14,663 | 5,280 | 6,436 | 9,091 | 9,000 | (91) | -1.00\% |
| 4110 | COMMUNICATION SERVICE |  | 6,289 | 9,601 | 7,478 | 12,967 | 10,911 | $(2,056)$ | -15.86\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 2,203 | 983 | 678 | 1,045 | 1,445 | 400 | 38.28\% |
| 4310 | ELECTRICITY |  | 5,221 | 4,175 | 5,398 | 11,379 | 8,750 | $(2,629)$ | -23.10\% |
| 4330 | WATER, SEWER, SANITATION |  | 2,397 | 3,283 | 2,923 | 5,058 | 5,160 | 102 | 2.02\% |
| 4410 | EQUIPMENT |  | 8,341 | 4,088 | 4,528 | 8,473 | 4,515 | $(3,958)$ | -46.71\% |
| 4480 | ISF-VEHICLES |  | 15,076 | 6,263 | 2,522 | 1,951 | 1,405 | (546) | -27.99\% |
| 4580 | ISF-INSURANCE |  | 5,768 | 8,517 | 4,770 | 6,064 | 5,281 | (783) | -12.91\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 2,186 | 715 | 6,819 | 1,550 | 1,000 | (550) | -35.48\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 3,895 | 3,895 | 2,604 | 3,946 | 3,684 | (262) | -6.64\% |
| 4710 | PRINTING \& BINDING |  | 64 | 138 | 672 | 200 | 300 | 100 | 50.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 5,167 | 7,094 | 3,859 | 7,352 | 3,752 | $(3,600)$ | -48.97\% |
| 4910 | OTHER CURRENT CHARGES |  | 4,869 | 5,189 | 5,283 | 5,100 | 5,100 | - | 0.00\% |
| 4940 | CITY HALL UNALLOC PCARD |  | - | 772 | - | - | 2,030 | 2,030 | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,010 | 1,342 | 1,365 | 2,430 | 2,300 | (130) | -5.35\% |
| 5120 | COMPUTER |  | - | 291 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 14,725 | 2,649 | 4,593 | 14,022 | 6,000 | $(8,022)$ | -57.21\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 67 | 60 | 117 | - | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 3,371 | 63 | 2,979 | 9,000 | 5,000 | $(4,000)$ | -44.44\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 2,388 | 2,199 | 3,357 | 2,764 | 5,964 | 3,200 | 115.77\% |
|  | Total Operating Expenditures | \$ | 182,743 | 106,541 | 112,033 | 169,638 | 132,034 | $(37,604)$ | -22.17\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | 77,072 | 15,067 | 97,415 | 10,000 | 10,000 | - | 0.00\% |
|  | Total Capital Outlay | \$ | 77,072 | 15,067 | 97,415 | 10,000 | 10,000 | - | 0.00\% |
|  | Total Expenditures | \$ | 603,578 | 533,134 | 567,793 | 701,056 | 740,360 | 39,304 | 5.61\% |
|  | Department Total | \$ | 603,578 | 533,134 | 567,793 | 701,056 | 740,360 | 39,304 | 5.61\% |

Note: Accrual entries have been eliminated for budget purposes.

City Manager Division Expenditure Line Item

| Division | er 1100 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 105,841 | 164,653 | 151,136 | 149,691 | 166,191 | 16,500 | 11.02\% |
| 1201 | REG SALARIES AND WAGES |  | 48,870 | 49,491 | 56,028 | 180,873 | 184,446 | 3,573 | 1.98\% |
|  | Total Personal Services (Salaries) | \$ | 154,711 | 214,144 | 207,164 | 330,564 | 350,637 | 20,073 | 6.07\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 11,257 | 12,128 | 13,221 | 25,289 | 26,824 | 1,535 | 6.07\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 13,859 | 9,045 | 28,841 | 49,557 | 33,414 | $(16,143)$ | -32.57\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 11,637 | 16,328 | 15,919 | 24,217 | 31,955 | 7,738 | 31.95\% |
| 2480 | ISF-WORKERS' COMP |  | 2,659 | 2,319 | 3,039 | 5,772 | 5,772 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 39,412 | 39,820 | 61,020 | 104,835 | 97,965 | $(6,870)$ | -6.55\% |
|  | Total Personal Services | \$ | 194,123 | 253,964 | 268,184 | 435,399 | 448,602 | 13,203 | 3.03\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 45 | - | 802 | - | - | - | 0.00\% |
| 3130 | MEDICAL |  | 30 | - | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 25,866 | - | 4,947 | 26,000 | 8,000 | $(18,000)$ | -69.23\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 5,214 | 5,214 | 5,017 | 5,278 | 4,213 | $(1,065)$ | -20.18\% |
| 4010 | TRAVEL \& PER DIEM |  | 9,242 | 1,114 | 3,927 | 4,591 | 8,000 | 3,409 | 74.25\% |
| 4110 | COMMUNICATION SERVICE |  | 2,828 | 3,944 | 2,595 | 8,271 | 4,779 | $(3,492)$ | -42.22\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 1,461 | 956 | 142 | 945 | 945 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 1,996 | 1,597 | 2,064 | 6,750 | 5,000 | $(1,750)$ | -25.93\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,198 | 1,641 | 1,461 | 3,372 | 3,372 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 2,723 | 2,341 | 2,788 | 6,708 | 2,000 | $(4,708)$ | -70.18\% |
| 4480 | ISF-VEHICLES |  | 8,642 | - | - | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 3,741 | 5,754 | 3,019 | 4,351 | 3,916 | (435) | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 1,044 | 715 | - | 550 | - | (550) | -100.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 2,719 | 2,719 | 1,818 | 3,079 | 2,817 | (262) | -8.51\% |
| 4710 | PRINTING \& BINDING |  | 64 | 70 | 672 | 100 | 200 | 100 | 100.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 350 | 971 | 208 | 800 | 200 | (600) | -75.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 4,036 | 5,189 | 5,190 | 5,100 | 5,100 | - | 0.00\% |
| 4940 | CITY HALL UNALLOC PCARD |  | - | 772 | - | - | 2,030 | 2,030 | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,010 | 1,184 | 979 | 2,030 | 1,500 | (530) | -26.11\% |
| 5210 | OPERATING SUPPLIES |  | 324 | 348 | 444 | 4,022 | 1,000 | $(3,022)$ | -75.14\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 67 | 60 | 117 | - | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 1,563 | - | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 1,304 | 2,199 | 2,650 | 2,000 | 5,200 | 3,200 | 160.00\% |
|  | Total Operating Expenditures | \$ | 75,469 | 36,788 | 38,840 | 83,947 | 58,272 | $(25,675)$ | -30.58\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT |  | 1,456 | - | - | - | - | - | 0.00\% |
|  | Total Capital Outlay | \$ | 1,456 | - | - | - | - | - | 0.00\% |
|  | Total Expenditures | \$ | 271,047 | 290,752 | 307,024 | 519,346 | 506,874 | $(12,472)$ | -2.40\% |
|  | Department Total | \$ | 271,047 | 290,752 | 307,024 | 519,346 | 506,874 | $(12,472)$ | $\underline{-2.40 \%}$ |

[^2]Communications Division Expenditure Line Item

| Division Number 1614 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 107,191 | 124,733 | 53,909 | 54,061 | 99,427 | 45,366 | 83.92\% |
| 1301 | OTHER SALARIES \& WAGES |  | 9,141 | 7,374 | 17,715 | 12,000 | 17,600 | 5,600 | 46.67\% |
| 1401 | OVERTIME |  | 398 | 115 | 6 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 116,729 | 132,221 | 71,630 | 66,061 | 117,027 | 50,966 | 77.15\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 8,933 | 10,132 | 5,481 | 5,054 | 8,953 | 3,899 | 77.15\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 11,213 | 2,215 | 3,655 | 6,607 | 9,943 | 3,336 | 50.49\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 11,049 | 11,405 | 7,474 | 6,289 | 11,793 | 5,504 | 87.52\% |
| 2480 | ISF-WORKERS' COMP |  | 1,716 | 1,589 | 1,920 | 2,008 | 2,008 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 32,911 | 25,340 | 18,531 | 19,958 | 32,697 | 12,739 | 63.83\% |
|  | Total Personal Services | \$ | 149,641 | 157,562 | 90,161 | 86,019 | 149,724 | 63,705 | 74.06\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 30,698 | 9,859 | 12,838 | 10,000 | 16,400 | 6,400 | 64.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | 60 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 20,903 | 22,555 | 19,875 | 24,000 | 20,000 | $(4,000)$ | -16.67\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 2,256 | 2,256 | 2,172 | 1,968 | 1,824 | (144) | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 5,421 | 4,167 | 2,509 | 4,500 | 1,000 | $(3,500)$ | -77.78\% |
| 4110 | COMMUNICATION SERVICE |  | 3,461 | 5,657 | 4,883 | 4,696 | 6,132 | 1,436 | 30.58\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 742 | 28 | 536 | 100 | 500 | 400 | 400.00\% |
| 4310 | ELECTRICITY |  | 3,225 | 2,579 | 3,334 | 4,629 | 3,750 | (879) | -18.99\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,199 | 1,641 | 1,461 | 1,686 | 1,788 | 102 | 6.05\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 5,618 | 1,747 | 1,741 | 1,765 | 2,515 | 750 | 42.49\% |
| 4480 | ISF-VEHICLES |  | 6,434 | 6,263 | 2,522 | 1,951 | 1,405 | (546) | -27.99\% |
| 4580 | ISF-INSURANCE |  | 2,027 | 2,763 | 1,751 | 1,713 | 1,365 | (348) | -20.32\% |
| 4610 | R\&M SERVICES |  | 1,142 | - | 6,819 | 1,000 | 1,000 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 1,176 | 1,176 | 786 | 867 | 867 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | 68 | - | 100 | 100 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 4,817 | 6,122 | 3,651 | 6,552 | 3,552 | $(3,000)$ | -45.79\% |
| 4910 | OTHER CURRENT CHARGES |  | 833 | - | 94 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | - | 159 | 386 | 400 | 800 | 400 | 100.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 291 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 14,400 | 2,300 | 4,149 | 10,000 | 5,000 | $(5,000)$ | -50.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 1,808 | 63 | 2,979 | 9,000 | 5,000 | $(4,000)$ | -44.44\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,084 | - | 707 | 764 | 764 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 107,274 | 69,753 | 73,193 | 85,691 | 73,762 | $(11,929)$ | -13.92\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | 75,616 | 15,067 | 97,415 | 10,000 | 10,000 | - | 0.00\% |
|  | Total Capital Outlay | \$ | 75,616 | 15,067 | 97,415 | 10,000 | 10,000 | - | 0.00\% |
|  | Total Expenditures | \$ | 332,531 | 242,382 | 260,769 | 181,710 | 233,486 | 51,776 | 28.49\% |
|  | Division Total | \$ | 332,531 | 242,382 | 260,769 | 181,710 | 233,486 | 51,776 | 28.49\% |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



This Page Intentionally Left Blank

## Operational Summary

To provide direction and supervision in the administration and operation of all City departments in order to provide for the effective and efficient delivery of governmental services, and to effectively administer and execute the policies of the City Commission.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 206,926 | 213,178 | 218,714 | 216,687 | 211,763 | $(4,924)$ | -2.27\% |
| PERSONAL SERVICES (BENEFITS) | \$ | 63,478 | 59,376 | 59,927 | 67,516 | 68,793 | 1,277 | 1.89\% |
| OPERATING EXPENDITURES |  | 80,572 | 121,335 | 137,439 | 104,754 | 149,074 | 44,320 | 42.31\% |
| CAPITAL OUTLAY |  | 11,800 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 362,775 | 393,889 | 416,079 | 388,957 | 429,630 | 40,673 | 10.46\% |
| Personnel Summary |  | 5.10 | 5.10 | 6.10 | 5.10 | 5.10 | - | 0.00\% |

## Current Services

Establishes the City organization, directs and supervises administration of all departments; enforces all laws, charter provisions and Commission policies; keeps the Commission abreast of policy matters; submits annual operating and capital budget to Commission; reports to the Commission on the financial and administrative activities of the City.

## Budget Highlights and Analysis

- There will be a 2011 municipal election with an approximate $\$ 55,000$ impact on the City Clerk budget. It is also possible that a November 2010 referendum election will be required with additional costs; however, its cost is anticipated to be under \$5,000.


## FY 2011 Goals and Objectives

$>$ Continue to provide a customer friendly environment with exceptional quality of service.
$>$ Continue to work closely with Commission to provide information quickly and accurately.
$>$ Implement efficiencies and procedures if election is changed to November.
$>$ Continue to work with City Departments regarding record request implementation.
$>$ Continue to update election requirements to meet statute changes.
$>$ Continually striving to reach out to the community to volunteer for boards/committees.
$>$ Continue enhancement of website; thus, providing more information to the public.
$>$ Continuation of storage needs assessment.
$>$ Provide minutes of "meetings on demand" including Commission, LPA, and BAA on Dunedin's website in a timely manner.

## FY 2010 Goals and Objectives Update

> Continue to provide a customer friendly environment with exceptional quality of service:
$\checkmark$ Our office has always provided a customer friendly environment with exceptional quality of service.
$>$ Creation of a City-Wide records request policy:
$\checkmark$ Completed.
$>$ Study \& evaluate efficiencies if election is changed to November, thus reducing budget needs:
$\checkmark$ Completed.
$>$ Better coordination with City Departments regarding execution of agreements:

## City Clerk

$\checkmark$ Ongoing.
> Continue assessment of storage needs:
$\checkmark$ Ongoing.
> Continue enhancement of website; thus, providing more information to the public:
$\checkmark$ Ongoing.
> Update election requirements to meet statute changes:
$\checkmark$ Ongoing.
> Continually striving to reach out to residents about boards/committees:
$\checkmark$ Ongoing.
> Provide minutes of "meetings on demand" including LPA and BAA on Dunedin's website:
$\checkmark$ Implemented.
> Continue to work closely with Commission to provide information quickly and accurately: $\checkmark$ Ongoing.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| City Clerk |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Assistant City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Technical Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Staff Assistant | 1 | 1 | 1 | - | - | - | - | 0.00\% |
| Sr Technical Assistant | - | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Tme | 4 | 4 | 5 | 4 | 4 | 4 | - | 0.00\% |
| Part Time |  |  |  |  |  |  |  |  |
| Mail Clerk | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | - | 0.00\% |
| Total Part Time | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 | - | 0.00\% |
| Total Full Time Equivalents | 5.10 | 5.10 | 6.10 | 5.10 | 5.10 | 5.10 | - | 0.00\% |

## City Clerk

City Clerk Expenditure Line Item

| Division | ber 1200 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 67,558 | 69,851 | 71,436 | 71,170 | 64,946 | $(6,224)$ | -8.75\% |
| 1201 | REG SALARIES AND WAGES |  | 138,096 | 142,554 | 146,127 | 145,517 | 145,517 | - | 0.00\% |
| 1401 | OVERTIME |  | 1,272 | 773 | 1,150 | - | 1,300 | 1,300 | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 206,926 | 213,178 | 218,714 | 216,687 | 211,763 | $(4,924)$ | -2.27\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 15,451 | 16,081 | 16,387 | 16,576 | 16,200 | (376) | -2.27\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 22,274 | 15,514 | 16,426 | 21,669 | 21,177 | (492) | -2.27\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 22,756 | 25,034 | 23,811 | 26,811 | 28,956 | 2,145 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 2,997 | 2,747 | 3,303 | 2,460 | 2,460 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 63,478 | 59,376 | 59,927 | 67,516 | 68,793 | 1,277 | 1.89\% |
|  | Total Personal Services | \$ | 270,404 | 272,554 | 278,641 | 284,203 | 280,556 | $(3,647)$ | -1.28\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 4,330 | 4,667 | 2,187 | 5,800 | 5,800 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 7,867 | 9,927 | 17,718 | 16,800 | 19,000 | 2,200 | 13.10\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 4,199 | 4,199 | 4,044 | 3,664 | 3,396 | (268) | -7.31\% |
| 4010 | TRAVEL \& PER DIEM |  | 4,234 | 5,365 | 2,129 | 5,000 | 4,500 | (500) | -10.00\% |
| 4110 | COMMUNICATION SERVICE |  | 3,056 | 2,890 | 1,354 | 3,062 | 2,800 | (262) | -8.56\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 2,141 | 4,678 | 4,183 | 5,000 | 4,000 | $(1,000)$ | -20.00\% |
| 4310 | ELECTRICITY |  | 1,930 | 1,392 | 2,029 | 2,751 | 2,029 | (722) | -26.25\% |
| 4330 | WATER, SEWER, SANITATION |  | 812 | 695 | 1,053 | 856 | 1,053 | 197 | 23.01\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,136 | 1,276 | 1,309 | 2,500 | 2,000 | (500) | -20.00\% |
| 4420 | RENT/LEASE-BUILDING |  | 535 | 411 | 710 | 1,000 | 1,000 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 5,893 | 6,237 | 6,223 | 7,069 | 3,937 | $(3,132)$ | -44.31\% |
| 4580 | ISF-INSURANCE |  | 5,196 | 7,278 | 4,324 | 3,937 | 3,544 | (393) | -9.98\% |
| 4610 | R\&M SERVICES |  | 4,700 | 3,007 | 3,543 | 4,000 | 4,000 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 2,189 | 2,189 | 1,463 | 1,615 | 1,615 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 7,641 | 11,314 | 958 | 10,000 | 5,400 | $(4,600)$ | -46.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 49 | - | - | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 21,404 | 21,960 | 25,260 | 27,000 | 25,000 | $(2,000)$ | -7.41\% |
| 4965 | ELECTION EXPENSES |  | - | 30,711 | 55,612 | - | 55,000 | 55,000 | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,310 | 1,061 | 1,230 | 2,200 | 2,200 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 81 | 14 | - | 500 | 500 | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 548 | 592 | 461 | 1,000 | 1,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 387 | 236 | - | - | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 150 | 230 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,015 | 1,020 | 1,403 | 1,500 | 1,300 | (200) | -13.33\% |
|  | Total Operating Expenditures | \$ | 80,572 | 121,335 | 137,439 | 104,754 | 149,074 | 44,320 | 42.31\% |

Capital Outlay
6431 SOFTWARE APPLICATIONS

| $\$$ | 11,800 | - | - | - | - | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 11,800 | - | - | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 362,775 | 393,889 | 416,079 | 388,957 | 429,630 | 40,673 | $10.46 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 362,775 | 393,889 | 416,079 | 388,957 | 429,630 | 40,673 | $10.46 \%$ |

Note: Accrual entries have been eliminated for budget purposes

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## City Attorney

## Operational Summary

This office is required by and performs the powers and duties described in Article IV of the City Charter. The City Attorney shall advise the City in all legal matters and shall perform any other duties prescribed by the Charter or by General Law or by the City Commission; the City Attorney shall be an attorney admitted to and having authority to practice in all courts of the State.

## Departmental Resource Summary

|  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (BENEFITS) | $\$$ | 4,090 | 2,069 | 93 | 4,475 | 4,833 | 358 | $8.00 \%$ |
| OPERATING EXPENDITURES |  | 150,474 | 239,041 | 214,989 | 142,452 | 140,852 | $(1,600)$ | $-1.12 \%$ |
| TOTAL APPROPRIATION | $\$$ | 154,564 | 241,110 | 215,082 | 146,927 | 145,685 | $(1,242)$ | $-0.85 \%$ |

## Current Services

Acts as legal representative and counselor for the City and labor negotiations, civil actions, contracts, ordinance preparation and general legal advice.

Informs the Commission and City staff of legal issues pertaining to City initiatives. Selects and directs coordination of services if outside counsel as needed for special representation.

## Budget Highlights and Analysis

Operating expenditures are anticipated to decrease due to the decrease in the number of lawsuits remaining open.

## City Attorney Expense Line Item

| Division Number 1300 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | YY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2310 | LIFE \& HEALTH INSURANCE | \$ | 4,090 | 2,069 | 93 | 4,475 | 4,833 | 358 | 8.00\% |
|  | Total Personal Services (Benefits) | \$ | 4,090 | 2,069 | 93 | 4,475 | 4,833 | 358 | 8.00\% |
|  | Total Personal Services | \$ | 4,090 | 2,069 | 93 | 4,475 | 4,833 | 358 | 8.00\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | - | 6,110 | 9,158 | 50,000 | 50,000 | - | 0.00\% |
| 3111 | LEGAL SERVICES |  | 149,859 | 229,943 | 204,393 | 89,352 | 89,352 | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 615 | 2,988 | 1,384 | 3,000 | 1,500 | $(1,500)$ | -50.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | - | - | 4 | 100 | - | (100) | -100.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | - | 50 | - | - | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 150,474 | 239,041 | 214,989 | 142,452 | 140,852 | $(1,600)$ | -1.12\% |
|  | Total Expenditures | \$ | 154,564 | 241,110 | 215,082 | 146,927 | 145,685 | $(1,242)$ | -0.85\% |
|  | Department Total | \$ | 154,564 | 241,110 | 215,082 | 146,927 | 145,685 | $(1,242)$ | $\underline{-0.85 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



# This Page Intentionally Left Blank 

## Mission

To provide a community partnership dedicated to quality service that effectively, efficiently and equitably enhances the quality of life in Dunedin.

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | Y 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 42,000 | 42,324 | 42,231 | 42,000 | 42,000 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 26,370 | 25,498 | 19,668 | 30,950 | 32,779 | 1,829 | 5.91\% |
| OPERATING EXPENDITURES |  | 162,853 | 149,367 | 108,970 | 111,857 | 112,151 | 294 | 0.26\% |
| CAPITAL OUTLAY |  | 13,556 | - | - | - | - | - | 0.00\% |
| GRANTS AND AIDS |  | 75,100 | 84,000 | 13,500 | 24,300 | 24,300 | - | 0.00\% |
| OTHER USES |  | 1,191,942 | 1,496,519 | 1,563,673 | 933,591 | 1,038,713 | 105,122 | 11.26\% |
| TOTAL APPROPRIATION | \$ | 1,511,821 | 1,797,708 | 1,748,041 | 1,142,698 | 1,249,943 | 107,245 | 9.39\% |

## Operating Budget:

| Organization | Amount |  |
| :--- | ---: | ---: |
| Operation Twinkle | $\$$ | 19,000 |
| Dunedin Chamber Directory |  | 900 |
| Youth Guild |  | 2,000 |
| D.H.S. Grad Night Sponsorship |  | 300 |
| Diversity Week |  | 2,000 |
| Military Banner Program |  | 600 |
| Awards, plaques, flowers, misc. |  | 5,000 |
| Employee Holiday Gift Cards |  | 10,500 |
| Total | $\$$ | 40,300 |

## FY 2011 Goals and Objectives

$>$ To maintain an efficient quality level of service at the least cost to residents.

## FY 2010 Goals and Objectives Update

$>$ To maintain an efficient quality level of service at the least cost to residents:
$\checkmark$ A quality level of service was maintained at the least cost to residents.

City Commission Expenditure Line Item

| Division Number 1400 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES |  | 42,000 | 42,324 | 42,231 | 42,000 | 42,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 42,000 | 42,324 | 42,231 | 42,000 | 42,000 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 2,447 | 2,408 | 2,531 | 3,213 | 3,213 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 4,200 | 1,047 | $(4,524)$ | 4,200 | 4,200 | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 19,044 | 21,462 | 21,012 | 22,856 | 24,685 | 1,829 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 679 | 581 | 648 | 681 | 681 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 26,370 | 25,498 | 19,668 | 30,950 | 32,779 | 1,829 | 5.91\% |
|  | Total Personal Services | \$ | 68,370 | 67,822 | 61,899 | 72,950 | 74,779 | 1,829 | 2.51\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 10,445 | 23,900 | 13,725 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 455 | 500 | 500 | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 10,670 | 10,670 | 10,274 | 9,309 | 8,628 | (681) | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,545 | 1,692 | 384 | - | - | - | 0.00\% |
| 4053 | FRM MAYOR HACKWORTH |  | 25 | 681 | 448 |  | - | - | 0.00\% |
| 4054 | COMMISSIONER KYNES |  | 1,436 | 523 | 591 | - | - | - | 0.00\% |
| 4055 | COMMISSIONER BUJALSKI |  | 3,985 | 444 | 973 | 1,000 | 750 | (250) | -25.00\% |
| 4058 | MAYOR /EGGERS |  | 66 | 127 | 549 | 1,000 | 750 | (250) | -25.00\% |
| 4059 | COMMISSIONER/SCALES |  | 1,124 | 627 | 849 | 1,000 | 750 | (250) | -25.00\% |
| 4060 | Ron Barnette |  | - | - | 40 | 1,000 | 750 | (250) | -25.00\% |
| 4061 | Dave Carson |  | - | - | 20 | 1,000 | 750 | (250) | -25.00\% |
| 4110 | COMMUNICATION SERVICE |  | 3,398 | 3,058 | 4,017 | 3,325 | 4,400 | 1,075 | 32.33\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 1,164 | 773 | 922 | 600 | 600 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 4,914 | 3,930 | 5,080 | 6,499 | 6,499 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,198 | 1,641 | 1,461 | 2,026 | 2,026 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 3,206 | 2,927 | 2,941 | 3,888 | 3,100 | (788) | -20.27\% |
| 4580 | ISF-INSURANCE |  | 4,308 | 9,173 | 7,028 | 5,628 | 5,066 | (562) | -9.99\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 5,562 | 5,562 | 3,717 | 4,102 | 4,102 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 3,265 | 1,522 | 3,414 | 1,600 | 1,600 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 69,017 | 46,791 | 35,387 | 37,800 | 40,300 | 2,500 | 6.61\% |
| 4910 | OTHER CURRENT CHARGES |  | 1,392 | 1,055 | 2,046 | 1,000 | 1,000 | - | 0.00\% |
| 4919 | OTHER TAXES |  | 20,754 | 20,057 | 0 | 20,000 | 20,000 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,442 | 1,215 | 1,171 | 1,080 | 1,080 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 1,876 | 1,318 | 2,446 | 1,500 | 1,500 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIP |  | - | 274 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 10,607 | 10,907 | 10,985 | 8,500 | 8,500 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 162,853 | 149,367 | 108,970 | 111,857 | 112,151 | 294 | 0.26\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6210 | BLDG-OFFICE | \$ | 13,556 | - | - | - | - | - | 0.00\% |
|  | Total Capital Outlay | \$ | 13,556 | - | - | - | - | - | 0.00\% |
|  | Total Expenditures | \$ | 244,779 | 217,188 | 170,868 | 184,807 | 186,930 | 2,123 | 1.15\% |


| 8201 | AIDS TO PRIVATE ORGANIZAT <br> Total Grants and Aids |
| :---: | :--- |
| Other Uses |  |
| 9111 | TRF TO 111 FUND (STADIUM) |
| 9113 | TRF TO 113 FUND (DFACC) |
| 9114 | TRF TO 114 FUND (DHS) |
| 9120 | TRANSFER TO LIBRARY COOP |
| 9123 | TRF TO 223 (PALM BLVD DBT) |
| 9131 | TRF TO 331 FUND |
| 9132 | TRF TO 332 FUND (P\&R CIP) |
| 9133 | TRF TO 333 FUND (CIF) |
| 9134 | TRF TO 334 FUND ONE-CENT |
| 9140 | TRANSFER TO FLEET MAINT |
| 9151 | TRF TO 551 FUND (FAC CIP) |
| 9170 | TRF TO 470 FD (ST ANDREW) |
|  | Total Other Uses |
|  | Total Non Operating Expenditures |
|  | Department Total |


|  | 75,100 | 84,000 | 13,500 | 24,300 | 24,300 | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 75,100 | 84,000 | 13,500 | 24,300 | 24,300 | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
|  | 299,203 | 299,203 | 313,203 | 299,203 | 299,203 | - | $0.00 \%$ |
|  | 145,264 | 154,444 | 149,233 | 122,542 | 111,878 | $(10,664)$ | $-8.70 \%$ |
|  | - | - | 89,968 | 79,780 | 67,477 | $(12,303)$ | $-15.42 \%$ |
|  | - | - | - | - | 107,950 | 107,950 | $0.00 \%$ |
|  | 113,499 | 113,499 | 111,836 | 111,777 | 111,717 | $(60)$ | $-0.05 \%$ |
|  | - | - | - | - | 35,000 | 35,000 | $0.00 \%$ |
|  | 255,800 | 255,800 | 155,800 | 155,488 | 155,488 | - | $0.00 \%$ |
|  | 200,000 | 350,000 | 50,000 | 100,000 | 150,000 | 50,000 | $50.00 \%$ |
|  | 63,375 | - | 523,832 | - | - | - | $0.00 \%$ |
|  | - | 27,959 | - | - | - | - | $0.00 \%$ |
|  | 114,801 | 114,801 | 64,801 | 64,801 | - | $(64,801)$ | $-100.00 \%$ |
|  | - | 180,813 | 105,000 | - | - | - | $0.00 \%$ |
| $\$$ | $1,191,942$ | $1,496,519$ | $1,563,673$ | 933,591 | $1,038,713$ | 105,122 | $11.26 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,267,042$ | $1,580,519$ | $1,577,173$ | 957,891 | $1,063,013$ | 105,122 | $10.97 \%$ |
| $\$$ | $1,511,821$ | $1,797,708$ | $1,748,041$ | $1,142,698$ | $1,249,943$ | 107,245 | $9.39 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Finance

## Operational Summary

To serve the residents of Dunedin by effective coordination of the fiscal management of the City and efficiently providing timely, responsive and comprehensive financial support services to the City departments.

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 537,486 | 543,273 | 507,699 | 478,182 | 445,730 | $(32,452)$ | -6.79\% |
| PERSONAL SERVICES (BENEFITS) |  | 160,727 | 143,419 | 143,582 | 155,335 | 148,622 | $(6,713)$ | -4.32\% |
| OPERATING EXPENDITURES |  | 130,598 | 121,684 | 148,863 | 145,799 | 188,792 | 42,993 | 29.49\% |
| TOTAL APPROPRIATION | \$ | 828,811 | 808,376 | 800,143 | 779,316 | 783,144 | 3,828 | 0.49\% |
| Personnel Summary |  | 10 | 11 | 10 | 9.33 | 8.33 | (1.00) | -10.72\% |

## Budget Highlights and Analysis

To serve the citizens of Dunedin by effective coordination of the fiscal management of the City and efficiently providing timely, responsive and comprehensive financial support services to the City departments.

## Current Services

## Accounting:

Financial transactions including recording revenues \& disbursements, accounts receivable, liens \& fixed assets. Prepares annual financial report (CAFR) and reports for governmental agencies; maintenance of cash management program; coordinates annual audit. Includes budget development, review/financial analysis, City Manager support, management projects.

## Purchasing:

Purchasing and disbursement of operational supplies, capital equipment, \& subcontract services.

## Budget Highlights and Analysis

- The total finance budget increased . 49 percent or $\$ 3,828$ over the Adopted FY 2010 budget amount.
- A large portion of the total budget increase can be attributed to the increase in operating expenditures, 29.49 percent or \$42,993.
- A large increase in auditing services, $\$ 33,000$, is anticipated as we go out for bid to change auditors.
- Reorganization to eliminate one accounting position, and add one half position (analyst)


## FY 2011 Goals and Objectives

> Develop internal and expenditure control framework for citywide expenditure controls.
> Develop internal utility modeling capacity.
$>$ Improve monthly reporting and analysis.
$>$ Evaluate and as needed update citywide financial policies.
$>$ Develop a long-term financial plan and update the City's Strategic Plan.

## FY 2010 Goals and Objectives Update

$>$ Continue to engage early and timely issue the City’s Annual Operating \& Capital Budgets:
$\checkmark$ Began the budget process on schedule.

## Department of Finance

> Continue to maintain timely issuance of monthly reports to City Commission, Management \& Board of Finance:
$\checkmark$ Continually striving to improve upon prior month submittal.
> Continue to monitor all Cost Centers to ensure adopted operating budgets are not exceeded:
$\checkmark$ Ongoing. Requisitions closely monitored and budget transfers processed to ensure compliance.
> Issue Budget-in-Brief by $2^{\text {nd }}$ week of October 2010.
$\checkmark$ Issuance was delayed due to the departure of the Finance Director.
> Complete the Annual Audit \& Issuance of the City's Comprehensive Annual Financial Report (CAFR) on a timely basis:
$\checkmark$ Issuance has been delayed due to the departure of the Finance Director, and utility billing issues.
> Maintain policy benchmark for rate of return on City's investment portfolio through partnership with the City's Financial Advisor to oversee the deposit/rate of return in Bank of America's fully collateralized public funds interest checking account and other security purchase opportunities:
$\checkmark$ With the departure of the Finance Director, a financial consultant was contracted to review the investment portfolio to ensure desired rate of return, as well as compliance with the investment policy.
> To continue to receive the Government Finance Officers Association Distinguished Budget Presentation Award.
$\checkmark$ Received the Distinguished Budget Presentation Award for FY 2010.
> Update the Investment Policy.
$\checkmark$ The Investment Policy was updated on February 18, 2010.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Finance |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Finance Director* | 1 | 1 | 1 | 0.67 | 0.67 | 0.67 | - | 0.00\% |
| Budget Director | 1 | - | - | - | - | - | - | 0.00\% |
| Budget Officer | - | 1 | 1 | 0.67 | 0.67 | - | (0.67) | -100.00\% |
| Deputy Finance Director | - | - | - | - | - | 0.67 | 0.67 | 0.00\% |
| Management Analyst II* | - | 1 | - | - | - | - | - | 0.00\% |
| Financial Analyst* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Accounting Manager | 1 | 1 | 1 | 1 | 1 | - | (1.00) | -100.00\% |
| Sr. Accountant | - | - | - | - | - | 1 | 1.00 | 0.00\% |
| Accounting Clerk | 2 | 2 | 2 | 2 | 2 | 1 | (1.00) | -50.00\% |
| Purchasing Manager | 1 | 1 | 1 | 1 | 1 | - | (1.00) | -100.00\% |
| Purchasing Agent | - | - | - | - | - | 1 | 1.00 | 0.00\% |
| Buyer | 1 | 1 | 1 | 1 | 1 | - | (1.00) | -100.00\% |
| Technical Assistant* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Sr Technical Assistant | 3 | 3 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Administrative Coordinator | - | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Tme | 10 | 11 | 10 | 9.33 | 9.34 | 8.33 | (1.00) | -10.75\% |
| Total Full Time Equivalents | 10 | 11 | 10 | 9.33 | 9.34 | 8.33 | (1.00) | -10.75\% |

NOTE: * Position shared with Utility Billing.

## Department of Finance

Division Summary

| MANAGEMENT AND BUDGET | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 130,295 | 115,539 | 116,003 | - | - | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 29,604 | 32,959 | 27,536 | - | - | - | 0.00\% |
| OPERATING EXPENDITURES |  | 14,799 | 12,753 | 14,133 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 174,697 | 161,251 | 157,672 | - | - | - | 0.00\% |
| PURCHASING | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 106,143 | 109,834 | 113,847 | 111,914 | 81,834 | $(30,080)$ | -26.88\% |
| PERSONAL SERVICES (BENEFITS) |  | 33,307 | 26,838 | 33,179 | 35,239 | 28,124 | $(7,115)$ | -20.19\% |
| OPERATING EXPENDITURES |  | 9,547 | 10,727 | 7,321 | 6,930 | 7,408 | 478 | 6.90\% |
| TOTAL APPROPRIATION | \$ | 148,997 | 147,399 | 154,347 | 154,083 | 117,366 | $(36,717)$ | -23.83\% |
| FINANCE ACCOUNTING | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 301,047 | 317,900 | 277,848 | 366,268 | 363,896 | $(2,372)$ | -0.65\% |
| PERSONAL SERVICES (BENEFITS) |  | 97,817 | 83,621 | 82,867 | 120,096 | 120,498 | 402 | 0.33\% |
| OPERATING EXPENDITURES |  | 106,253 | 98,204 | 127,409 | 138,869 | 181,384 | 42,515 | 30.62\% |
| TOTAL APPROPRIATION | \$ | 505,117 | 499,725 | 488,124 | 625,233 | 665,778 | 40,545 | 6.48\% |

Finance Department Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 89,998 | 95,426 | 40,981 | 86,151 | 74,638 | $(11,513)$ | -13.36\% |
| 1201 | REG SALARIES AND WAGES |  | 447,358 | 445,516 | 466,703 | 392,031 | 371,092 | $(20,939)$ | -5.34\% |
| 1301 | OTHER WAGES AND SALARIES |  | - | 2,281 | - | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 130 | 50 | 15 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 537,486 | 543,273 | 507,699 | 478,182 | 445,730 | $(32,452)$ | -6.79\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 39,134 | 39,270 | 37,698 | 36,582 | 34,099 | $(2,483)$ | -6.79\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 50,196 | 23,520 | 32,513 | 47,819 | 44,434 | $(3,385)$ | -7.08\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 64,120 | 73,809 | 64,766 | 61,926 | 61,081 | (845) | -1.36\% |
| 2480 | ISF-WORKERS' COMP |  | 7,277 | 6,821 | 8,604 | 9,008 | 9,008 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 160,727 | 143,419 | 143,582 | 155,335 | 148,622 | $(6,713)$ | -4.32\% |
|  | Total Personal Services | \$ | 698,212 | 686,692 | 651,280 | 633,517 | 594,352 | $(39,165)$ | -6.18\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 45 | - | 24,750 | - | - | - | 0.00\% |
| 3130 | MEDICAL |  | 30 | - | - | - | - | - | 0.00\% |
| 3210 | AUDITING SERVICES |  | 35,000 | 34,250 | 35,000 | 37,000 | 70,000 | 33,000 | 89.19\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 12,778 | 6,156 | 1,145 | 27,000 | 27,000 | - | 0.00\% |
| 3406 | BANKING SERVICES |  | 27,860 | 32,133 | 42,544 | 39,000 | 49,000 | 10,000 | 25.64\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 4,297 | 4,297 | 4,137 | 3,018 | 2,797 | (221) | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 9,135 | 6,306 | 7,486 | 2,200 | 2,700 | 500 | 22.73\% |
| 4110 | COMMUNICATION SERVICE |  | 3,529 | 4,279 | 1,631 | 4,022 | 4,743 | 721 | 17.93\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 3,697 | 3,361 | 2,998 | 3,680 | 3,376 | (304) | -8.26\% |
| 4310 | ELECTRICITY |  | 4,632 | 2,639 | 4,870 | 6,493 | 5,943 | (550) | -8.47\% |
| 4330 | WATER, SEWER, SANITATION |  | 983 | 846 | 1,289 | 1,045 | 1,006 | (39) | -3.73\% |
| 4410 | EQUIPMENT |  | 1,769 | 1,422 | 1,693 | 1,650 | 1,620 | (30) | -1.82\% |
| 4580 | ISF-INSURANCE |  | 7,886 | 8,716 | 6,522 | 6,527 | 5,875 | (652) | -9.99\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | - | 306 | - | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 2,240 | 2,240 | 1,497 | 1,329 | 1,329 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 4,567 | 5,648 | 7,148 | 5,600 | 5,600 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 201 | - | - | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 58 | 1,009 | 959 | 1,500 | 1,500 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,278 | 888 | 923 | 1,050 | 1,438 | 388 | 36.95\% |
| 5120 | COMPUTER |  | - | - | 54 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 4,412 | 3,755 | 2,008 | 3,050 | 2,880 | (170) | -5.57\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 498 | 522 | - | 505 | 385 | (120) | -23.76\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 3,057 | 820 | 580 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 2,648 | 2,091 | 1,628 | 1,130 | 1,600 | 470 | 41.59\% |
|  | Total Operating Expenditures | \$ | 130,598 | 121,684 | 148,863 | 145,799 | 188,792 | 42,993 | 29.49\% |
|  | Total Operating Expenditures | \$ | 828,811 | 808,376 | 800,143 | 779,316 | 783,144 | 3,828 | 0.49\% |
|  | Department Total | \$ | 828,811 | 808,376 | 800,143 | 779,316 | 783,144 | 3,828 | 0.49\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Finance

Management and Budget Expenditure Line Item (combined with Finance Accounting in FY 2010)

| Division Number 1502 |  | Actual |  | Actual | Actual | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 |  | FY 2011 |  | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 130,295 | 115,539 | 116,003 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 130,295 | 115,539 | 116,003 |  | - |  | - | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 9,674 | 8,088 | 8,576 |  | - |  | - | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 9,848 | 7,047 | 7,650 |  | - |  | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 8,959 | 16,743 | 9,483 |  | - |  | - | - | 0.00\% |
| 2480 | ISF-WORKERS' COMP |  | 1,123 | 1,082 | 1,827 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 29,604 | 32,959 | 27,536 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services | \$ | 159,898 | 148,498 | 143,539 |  | - |  | - | - | 0.00\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 45 | - | - |  | - |  | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | - | - |  | - |  | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 838 | 838 | 807 |  | - |  | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,362 | 1,864 | 2,466 |  | - |  | - | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 361 | 420 | 315 |  | - |  | - | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 132 | 83 | 94 |  | - |  | - | - | 0.00\% |
| 4310 | ELECTRICITY |  | 386 | 220 | 406 |  | - |  | - | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 194 | 166 | 255 |  | - |  | - | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 491 | 284 | 286 |  | - |  | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 906 | 1,306 | 902 |  | - |  | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 437 | 437 | 293 |  | - |  | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 4,339 | 4,783 | 5,986 |  | - |  | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 201 | - | - |  | - |  | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 58 | 959 | 959 |  | - |  | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 623 | 200 | 235 |  | - |  | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 117 | 58 | 135 |  | - |  | - | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 90 | 57 | - |  | - |  | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 2,322 | 342 | 85 |  | - |  | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 868 | 735 | 908 |  | - |  | - | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 14,799 | 12,753 | 14,133 |  | - |  | - | - | 0.00\% |
|  | Total Expenditures | \$ | 174,697 | 161,251 | 157,672 |  | - |  | - | - | 0.00\% |
|  | Division Total | \$ | 174,697 | 161,251 | 157,672 |  | - |  | - | - | 0.00\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Finance

Purchasing Division Expenditure Line Item

| Division Number 1505 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 106,143 | 109,834 | 113,835 | 111,914 | 81,834 | $(30,080)$ | -26.88\% |
| 1401 | OVERTIME |  | - | - | 12 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 106,143 | 109,834 | 113,847 | 111,914 | 81,834 | $(30,080)$ | -26.88\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 7,750 | 8,021 | 8,229 | 8,562 | 6,261 | $(2,301)$ | -26.87\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 10,594 | 2,949 | 7,879 | 11,192 | 8,184 | $(3,008)$ | -26.88\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 13,426 | 14,446 | 15,336 | 13,669 | 11,863 | $(1,806)$ | -13.21\% |
| 2480 | ISF-WORKERS' COMP |  | 1,536 | 1,423 | 1,735 | 1,816 | 1,816 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 33,307 | 26,838 | 33,179 | 35,239 | 28,124 | $(7,115)$ | -20.19\% |
|  | Total Personal Services | \$ | 139,450 | 136,672 | 147,026 | 147,153 | 109,958 | $(37,195)$ | -25.28\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3481 | ISF-BUILDING MAINTENANCE | \$ | 1,034 | 1,034 | 995 | 902 | 836 | (66) | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,563 | 2,223 | 1,170 | 200 | 700 | 500 | 250.00\% |
| 4110 | COMMUNICATION SERVICE |  | 409 | 1,252 | 496 | 856 | 1,305 | 449 | 52.45\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 317 | 159 | 96 | 80 | 76 | (4) | -5.00\% |
| 4310 | ELECTRICITY |  | 772 | 440 | 812 | 993 | 943 | (50) | -5.04\% |
| 4330 | WATER, SEWER, SANITATION |  | 194 | 165 | 255 | 217 | 206 | (11) | -5.07\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 484 | 418 | 507 | 600 | 570 | (30) | -5.00\% |
| 4580 | ISF-INSURANCE |  | 1,657 | 2,087 | 1,321 | 1,284 | 1,156 | (128) | -9.97\% |
| 4610 | R\&M SERVICES |  | - | 306 | - | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 539 | 539 | 360 | 398 | 398 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 181 | 259 | 166 | 250 | 238 | (12) | -4.80\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 54 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 502 | 689 | 539 | 400 | 380 | (20) | -5.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 117 | 114 | - | 120 | - | (120) | -100.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 156 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 778 | 886 | 548 | 630 | 600 | (30) | -4.76\% |
|  | Total Operating Expenditures | \$ | 9,547 | 10,727 | 7,321 | 6,930 | 7,408 | 478 | 6.90\% |
|  | Total Expenditures | \$ | 148,997 | 147,399 | 154,347 | 154,083 | 117,366 | $(36,717)$ | -23.83\% |
|  | Division Total | \$ | 148,997 | 147,399 | 154,347 | 154,083 | 117,366 | $(36,717)$ | $\underline{-23.83 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

Finance Accounting Division Expenditure Line Item

| Division Number 1506 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 89,998 | 95,426 | 40,981 | 86,151 | 74,638 | $(11,513)$ | -13.36\% |
| 1201 | REG SALARIES AND WAGES |  | 210,920 | 220,143 | 236,864 | 280,117 | 289,258 | 9,141 | 3.26\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | 2,281 | - | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 130 | 50 | 3 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 301,047 | 317,900 | 277,848 | 366,268 | 363,896 | $(2,372)$ | -0.65\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 21,709 | 23,161 | 20,893 | 28,020 | 27,838 | (182) | -0.65\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 29,754 | 13,524 | 16,984 | 36,627 | 36,250 | (377) | -1.03\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 41,735 | 42,620 | 39,948 | 48,257 | 49,218 | 961 | 1.99\% |
| 2480 | ISF-WORKERS' COMP |  | 4,618 | 4,316 | 5,042 | 7,192 | 7,192 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 97,817 | 83,621 | 82,867 | 120,096 | 120,498 | 402 | 0.33\% |
|  | Total Personal Services | \$ | 398,864 | 401,521 | 360,715 | 486,364 | 484,394 | $(1,970)$ | -0.41\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | - | - | 24,750 | - | - | - | 0.00\% |
| 3210 | AUDITING SERVICES |  | 35,000 | 34,250 | 35,000 | 37,000 | 70,000 | 33,000 | 89.19\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 12,778 | 6,156 | 1,145 | 27,000 | 27,000 | - | 0.00\% |
| 3406 | BANKING SERVICES |  | 27,860 | 32,133 | 42,544 | 39,000 | 49,000 | 10,000 | 25.64\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 2,425 | 2,425 | 2,335 | 2,116 | 1,961 | (155) | -7.33\% |
| 4010 | TRAVEL \& PER DIEM |  | 4,211 | 2,219 | 3,849 | 2,000 | 2,000 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 2,758 | 2,606 | 820 | 3,166 | 3,438 | 272 | 8.59\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 3,248 | 3,119 | 2,808 | 3,600 | 3,300 | (300) | -8.33\% |
| 4310 | ELECTRICITY |  | 3,474 | 1,979 | 3,653 | 5,500 | 5,000 | (500) | -9.09\% |
| 4330 | WATER, SEWER, SANITATION |  | 596 | 515 | 779 | 828 | 800 | (28) | -3.38\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 794 | 720 | 900 | 1,050 | 1,050 | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 5,323 | 5,323 | 4,299 | 5,243 | 4,719 | (524) | -9.99\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 1,264 | 1,264 | 844 | 931 | 931 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 228 | 864 | 1,161 | 5,600 | 5,600 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 50 | - | 1,500 | 1,500 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 473 | 428 | 521 | 800 | 1,200 | 400 | 50.00\% |
| 5210 | OPERATING SUPPLIES |  | 3,793 | 3,009 | 1,333 | 2,650 | 2,500 | (150) | -5.66\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 291 | 351 | - | 385 | 385 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 735 | 322 | 495 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,003 | 470 | 173 | 500 | 1,000 | 500 | 100.00\% |
|  | Total Operating Expenditures | \$ | 106,253 | 98,204 | 127,409 | 138,869 | 181,384 | 42,515 | 30.62\% |
|  | Total Expenditures | \$ | 505,117 | 499,725 | 488,124 | 625,233 | 665,778 | 40,545 | 6.48\% |
|  | Division Total | \$ | 505,117 | 499,725 | 488,124 | 625,233 | 665,778 | 40,545 | 6.48\% |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

| ADMINISTRATION | $\begin{gathered} \text { Actual } \\ \hline \text { FY } 2007 \\ \hline \end{gathered}$ |  | Actual | Actual | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 |  | FY 2011 |  | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 174,342 | 172,336 | 239,214 |  | - |  |  | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 58,595 | 46,789 | 51,318 |  | - |  | - | - | 0.00\% |
| OPERATING EXPENDITURES |  | 43,955 | 53,796 | 21,575 |  | - |  | - | - | 0.00\% |
| CAPITAL OUTLAY |  | - | 23,429 | 1,003 |  | - |  | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 276,893 | 296,350 | 313,110 |  | - |  | - | - | 0.00\% |

## Administration Expense Line Item

| Division Number 1601 |  | Actual |  | Actual | Actual | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  | FY 2011 |  | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 59,948 | 120,807 | 168,842 |  | - |  | - | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 113,971 | 45,888 | 70,143 |  | - |  | - | - | 0.00\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | 4,961 | - |  | - |  | - | - | 0.00\% |
| 1401 | OVERTIME |  | 423 | 681 | 229 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 174,342 | 172,336 | 239,214 |  | - |  | - | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 12,592 | 11,991 | 14,884 |  | - |  | - | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 17,739 | 14,734 | 16,578 |  | - |  | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 24,157 | 16,484 | 17,386 |  | - |  | - | - | 0.00\% |
| 2480 | ISF-WORKERS' COMP |  | 4,107 | 3,579 | 2,470 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 58,595 | 46,789 | 51,318 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services | \$ | 232,937 | 219,125 | 290,532 |  | - |  | - | - | 0.00\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 1,045 | 12,170 | - |  | - |  | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | - | 30 |  | - |  | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 19,513 | 15,450 | 3,280 |  | - |  | - | - | 0.00\% |
| 3422 | WASTE |  | - | - | 1,197 |  | - |  | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 1,899 | 1,899 | 1,828 |  | - |  | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 505 | 275 | 2,359 |  | - |  | - | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 3,306 | 3,651 | 1,933 |  | - |  | - | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 565 | 993 | 73 |  | - |  | - | - | 0.00\% |
| 4310 | ELECTRICITY |  | 3,225 | 2,579 | 3,334 |  | - |  | - | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,199 | 1,641 | 1,461 |  | - |  | - | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 937 | 889 | 937 |  | - |  | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 2,872 | 3,269 | 1,542 |  | - |  | - | - | 0.00\% |
| 4610 | R\&M SERVICES |  | - | - | 205 |  | - |  | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 1,020 | 1,020 | 682 |  | - |  | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 400 | 3,024 | - |  | - |  | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 1,678 | 694 | 180 |  | - |  | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 1,043 | 586 |  | - |  | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,184 | 1,377 | 917 |  | - |  | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 3,743 | 2,303 | 692 |  | - |  | - | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | 115 | 4 |  | - |  | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 623 | 1,084 | 200 |  | - |  | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 213 | 320 | 135 |  | - |  | - | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 43,955 | 53,796 | 21,575 |  | - |  | - | - | 0.00\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |  |  |
| 6301 | IMPROVEMETNS O/T BLDGS | \$ | - | 23,429 | 360 |  | - |  | - | - | 0.00\% |
| 6470 | OTHER EQUIPMENT |  | - | - | 643 |  | - |  | - | - | 0.00\% |
|  | Total Capital Outlay | \$ | - | 23,429 | 1,003 |  | - |  | - | - | 0.00\% |
|  | Total Expenditures | \$ | 276,893 | 296,350 | 313,110 |  | - |  | - | - | 0.00\% |
|  | Division Total | \$ | 276,893 | 296,350 | 313,110 |  | - |  | - | - | 0.00\% |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Human Resources

## Operational Summary

Performance of the basic administrative functions of City government including: Strategic Planning, Human Resources and Risk Management, Benefits, Payroll, Pensions, IAFF Negotiations and Administrative Policy Development while upholding high quality standards at the least cost.

Departmental Resource Summary


## Levels Of Service

## Human Resources:

Provides administrative support for operating departments in all personnel matters. Activities maintained are: employment, retirement plans administration, union negotiations, annual merit calculations, insurance administration and calculations, clerical, classification \& payroll, special projects (i.e., computerization activities), awards banquets, merit analysis, records maintenance, miscellaneous activities (i.e., counseling/meetings with employees), processing retirements, and scheduling \& coordinating personnel programs. Also providing citywide switchboard services.

## Budget Highlights and Analysis

- Fire negotiations began in FY 2010 for the FY 2011 budget, but final decisions have not been made as of the printing of this document.
- Through computerization HR was able to eliminate staff the last couple of years and is still working on final updates for the new system.
- HR continues to work with the City of Clearwater on a clinic partnership. The goal is next spring for implementation.
- The overall HR budget decreased $\$ 67,101$ or 16.31 percent, primarily due to the decrease in operating expenditures from the FY 2010 Adopted budget largely due to a decrease in professional services and promotional activities and the transfer of the part-time receptionist position to Planning.


## FY 2011 Goals and Objectives

> Revise evaluation system.
$>$ Revise Discipline Policy.
> HR Web page completion.
$>$ Research elimination of Direct Deposit vouchers.
$>$ Document Imaging.
$>$ Transfer information to new HR system.

## Department of Human Resources

## FY 2010 Goals and Objectives Update

$>$ Adoption of Pay Plan:
$\checkmark$ Complete.
> Revision of evaluation system:
$\checkmark$ 2010-2011.
> Employee/Supervisory mandated training:
$\checkmark$ May 2010.
$>$ Document Imaging:
$\checkmark$ Ongoing.
$>$ Consortium training County-Wide:
$\checkmark$ Complete.
> Retirement Plan Rollover:
$\checkmark$ Complete.
$>$ Begin Fire Negotiations:
$\checkmark$ April 2010.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 |
| Human Resources |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |
| Director of HR \& Risk/Safety | 1 | 1 | 1 | 1 | 1 | 1 | - |
| HR \& Risk Safety Manager | - | 1 | - | - | - | - | - |
| Human Resources Coordinator | - | 1 | 1 | 1 | 1 | 1 | - |
| Sr Administrative Assistant* | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - |
| Sr Technical Assistant | - | 1 | 1 | 1 | 1 | 1 | - |
| Human Resources Representative | 2 | - | - | - | - | - | - |
| Administrative Assistant | 0.50 | - | - | - | - | - | - |
| Technical Assistant | 1 | - | - | - | - | - | - |
| Financial Analyst | 1 | - | - | - | - | - | - |
| Total Full Tme | 5.50 | 4.50 | 3.50 | 3.50 | 3.50 | 3.50 | - |
| Part Time |  |  |  |  |  |  |  |
| Receptionist | - | 0.50 | 0.50 | 1.15 | 1.15 | - | (1.15) |
| Total Part Time | - | 0.50 | 0.50 | 1.15 | 1.15 | - | (1.15) |
| Total Full Time Equivalents | 5.50 | 5 | 4 | 4.65 | 4.65 | 3.50 | (1.15) |

NOTE: *Position shared with Risk Safety.

## Department of Human Resources

Human Resources Expenditure Line Item

| Division | umber 1611 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 94,777 | 93,470 | 95,804 | 95,452 | 95,452 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 234,916 | 199,657 | 146,583 | 148,617 | 116,560 | $(32,057)$ | -21.57\% |
| 1301 | OTHER SALARIES \& WAGES |  | 565 | 10,221 | - | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 4,028 | 4,256 | 3,398 | - | 2,000 | 2,000 | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 334,286 | 307,603 | 245,784 | 244,069 | 214,012 | $(30,057)$ | -12.31\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 27,548 | 22,489 | 17,559 | 18,671 | 16,372 | $(2,299)$ | -12.31\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 34,899 | 22,504 | 20,136 | 24,407 | 21,403 | $(3,004)$ | -12.31\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 32,293 | 29,613 | 27,769 | 26,458 | 16,975 | $(9,483)$ | -35.84\% |
| 2480 | ISF-WORKERS' COMP |  | 4,538 | 4,333 | 5,043 | 5,282 | 5,282 | - | 0.00\% |
| 2510 | UNEMPLOYMENT COMPENSATION |  | 21,574 | 12,659 | (63) | - | - | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 120,852 | 91,598 | 70,444 | 74,818 | 60,032 | $(14,786)$ | -19.76\% |
|  | Total Personal Services | \$ | 455,138 | 399,201 | 316,229 | 318,887 | 274,044 | $(44,843)$ | -14.06\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 12,023 | 29,225 | 12,094 | 20,000 | 15,000 | $(5,000)$ | -25.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | 30 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 9,530 | 12,256 | 3,679 | 4,800 | 4,800 | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 3,425 | 3,425 | 3,298 | 2,988 | 2,769 | (219) | -7.33\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,750 | 7,815 | 5,197 | 4,000 | 4,000 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 4,464 | 5,279 | 2,218 | 5,018 | 5,042 | 24 | 0.48\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 1,669 | 1,251 | 1,275 | 2,000 | 1,500 | (500) | -25.00\% |
| 4310 | ELECTRICITY |  | 4,439 | 2,529 | 4,668 | 2,792 | 2,792 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 903 | 765 | 1,359 | 1,100 | 1,130 | 30 | 2.73\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,822 | 2,457 | 2,631 | 2,000 | 2,000 | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 4,917 | 6,206 | 4,100 | 3,927 | 3,534 | (393) | -10.01\% |
| 4610 | R\&M SERVICES |  | 3,133 | 1,364 | 828 | 800 | 850 | 50 | 6.25\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 1,691 | 1,691 | 1,130 | 1,247 | 1,247 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 1,456 | 1,968 | - | 2,000 | 500 | $(1,500)$ | -75.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 22,509 | 14,930 | 15,008 | 30,000 | 18,000 | $(12,000)$ | -40.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 28 | 61 | 518 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 3,102 | 875 | 956 | 2,500 | 1,000 | $(1,500)$ | -60.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 165 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,992 | 2,448 | 1,291 | 2,000 | 1,500 | (500) | -25.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 311 | 307 | - | 360 | 360 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 1,125 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 5,299 | 2,891 | 4,032 | 5,000 | 4,250 | (750) | -15.00\% |
|  | Total Operating Expenditures | \$ | 86,493 | 99,064 | 64,281 | 92,532 | 70,274 | $(22,258)$ | -24.05\% |

Capital Outlay
6410 OFFICE (EXCL. COMPUTER)
Total Capital Outlay
Total Expenditures
Department Total

| $\$$ | 2,407 | 6,304 | 45 | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 2,407 | 6,304 | 45 | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 544,039 | 504,568 | 380,554 | 411,419 | 344,318 | $(67,101)$ | $-16.31 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 544,039 | 504,568 | 380,554 | 411,419 | 344,318 | $(67,101)$ | $-16.31 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Finance - Information Technology

## Operational Summary

To position the City to take full advantage of business re-engineering and technological advances as they relate to internal operations and services as well as information delivery to the community.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 319,150 | 352,703 | 344,330 | 302,952 | 204,325 | $(98,627)$ | -32.56\% |
| PERSONAL SERVICES (BENEFITS) |  | 94,966 | 90,193 | 100,031 | 92,376 | 74,672 | $(17,704)$ | -19.17\% |
| OPERATING EXPENDITURES |  | 142,923 | 201,433 | 206,665 | 198,935 | 202,871 | 3,936 | 1.98\% |
| TOTAL APPROPRIATION | \$ | 557,040 | 644,329 | 651,026 | 594,263 | 481,868 | $(112,395)$ | -18.91\% |
| Personnel Summary |  | 2.00 | 8.00 | 8.00 | 7.00 | 4.50 | (2.50) | -35.71\% |

## Current Services

## Management Information Services:

Provides support and advancement of all technology services. The department is responsible for maintaining a wide area network (WAN), telephone services, administration of municipal software applications, data entry, procurement of technology resources, and providing technical assistance to all users in the use of automated systems.

## Budget Highlights and Analysis

- The overall budget in Information Technology decreased 18.91 percent from the FY 2010 Adopted budget, primarily due to a decrease in salaries and benefits resulting from a reorganization in FY 2010.
- The reorganization resulted in the movement of the Government Access Division to the City Manager Department as well as a change in personnel (one position moved to the Government Access Division and another position was eliminated).
- The reorganization also allows the reduction of the Information Services Director position and the creation of a H T E Systems Administrator Position to ensure the City maximizes its systems and particularly focusing on utility billing systems.


## FY 2011 Goals and Objectives

> Maintain municipal systems integrity and reliability.
> Upgrade aging/obsolete desktop systems.
> Provide continued direct technical support services.
$>$ Implement citizen emergency communication system.
$>$ Expand Document Imaging System.
$>$ Expand VoIP Telephone system to more facilities.
$>$ Parks \& Recreation Rectrack/webtrac server upgrade.
> Municipal print server upgrade.
> Library filter/security systems upgrade.
$>$ Dunedingov.com website enhancement.

## FY 2010 Goals and Objectives Update

> Cable station master control upgrade:
$\checkmark$ Complete.
> Provide high-quality informative TV programming:
$\checkmark$ Ongoing.
> Expand Document Imaging System:
$\checkmark \quad$ Expansion to Recreation on schedule.
> Continue to expand and enhance website media content:
$\checkmark$ Added media room complete.
$>$ Expand VoIP Telephone system to more facilities:
$\checkmark$ Ongoing.
> Continue to replace legacy computer systems:
$\checkmark$ Replaced AS400 OS, Domain controller on schedule.
> Upgrade OPTNAS for higher capacity:
$\checkmark$ Scheduled for completion May 2010.
> Upgrade or replacement legacy security systems:
$\checkmark$ Spam filter upgraded, firewall on schedule.
$>$ Provide for centralized online citizen information center:
$\checkmark$ Completed.
> Upgrade Naviline Mainframe Applicatons:
$\checkmark$ Completed.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Information Services |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Information Services Director | - | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| H T E System Administrator* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Information Systems Supervisor | - | - | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Engineer | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Tech II | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Tech I | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Information Systems Specialist | - | 1.00 | 1.00 | - | - | - | - | 0.00\% |
| Multi Media Content Specialist** | - | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Div Director of Communications | 1.00 | 1.00 | - | - | - | - | - | 0.00\% |
| TV Producing Coordinator | 1.00 | 1.00 | - | - | - | - | - | 0.00\% |
| Communications Supervisor** | - | - | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Total Full Tme | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 | (2.50) | -35.71\% |
| Total Full Time Equivalents | 2.00 | 8.00 | 8.00 | 7.00 | 7.00 | 4.50 | (2.50) | -35.71\% |

NOTE: *Position Shared with Utility Billing **Positions transferred to City Manager.

## Department of Finance - Information Technology

Information Technology Expenditure Line Item

| Division Number 1613 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 1,076 | 93,168 | 95,490 | 95,140 | - | $(95,140)$ | -100.00\% |
| 1201 | REG SALARIES AND WAGES |  | 315,385 | 259,535 | 248,840 | 207,812 | 204,325 | $(3,487)$ | -1.68\% |
| 1401 | OVERTIME |  | 2,690 | - | - | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 319,150 | 352,703 | 344,330 | 302,952 | 204,325 | $(98,627)$ | -32.56\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 24,006 | 26,463 | 25,772 | 23,176 | 15,631 | $(7,545)$ | -32.56\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 31,514 | 15,796 | 25,332 | 30,296 | 20,433 | $(9,863)$ | -32.56\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 34,658 | 42,618 | 42,860 | 32,546 | 32,250 | (296) | -0.91\% |
| 2480 | ISF-WORKERS' COMP |  | 4,788 | 5,316 | 6,067 | 6,358 | 6,358 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 94,966 | 90,193 | 100,031 | 92,376 | 74,672 | $(17,704)$ | -19.17\% |
|  | Total Personal Services | \$ | 414,117 | 442,897 | 444,361 | 395,328 | 278,997 | $(116,331)$ | -29.43\% |

Operating Expenditures

| 3110 | PROFESSIONAL SERVICES | \$ | (230) | 45 | - | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | 30 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 4,216 | 12,435 | 8,485 | 6,000 | 6,000 | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 3,098 | 3,098 | 2,983 | 2,703 | 2,505 | (198) | -7.33\% |
| 4010 | TRAVEL \& PER DIEM |  | 6,048 | 4,135 | 3,389 | 4,000 | 3,400 | (600) | -15.00\% |
| 4110 | COMMUNICATION SERVICE |  | 10,855 | 14,531 | 27,826 | 14,500 | 14,934 | 434 | 2.99\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 496 | 158 | 304 | 250 | 250 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 3,860 | 2,199 | 4,059 | 5,106 | 4,500 | (606) | -11.87\% |
| 4330 | WATER, SEWER, SANITATION |  | 483 | 419 | 594 | 450 | 450 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,290 | 663 | 523 | 800 | 800 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 917 | 1,409 | 801 | 800 | 723 | (77) | -9.62\% |
| 4580 | ISF-INSURANCE |  | 36,038 | 25,981 | 13,462 | 14,285 | 14,285 | - | 0.00\% |
| 4610 | R\&M SERVICES |  | 60,806 | 126,974 | 136,682 | 137,500 | 146,233 | 8,733 | 6.35\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 1,615 | 1,615 | 1,079 | 1,191 | 1,191 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 59 | - | - | - | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 763 | 369 | 387 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,058 | 675 | 473 | 1,250 | 500 | (750) | -60.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 162 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 5,917 | 1,552 | 4,058 | 6,000 | 4,000 | $(2,000)$ | -33.33\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | 401 | - | - | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 1,935 | 2,213 | 180 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | 2,799 | 1,293 | 268 | 1,000 | 1,000 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 899 | 1,078 | 1,113 | 1,100 | 1,100 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 142,923 | 201,433 | 206,665 | 198,935 | 202,871 | 3,936 | 1.98\% |
|  | Total Expenditures | \$ | 557,040 | 644,329 | 651,026 | 594,263 | 481,868 | $(112,395)$ | -18.91\% |
|  | Department Total | \$ | 557,040 | 644,329 | 651,026 | 594,263 | 481,868 | $(112,395)$ | $\underline{-18.91 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Planning \& Development

## Mission

SHAPE the future with visionary comprehensive planning.
REVITALIZE with creative development code solutions.
IMPROVE with vigorous code enforcement.
CARE for people with special needs.
Departmental Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 904,132 | 885,056 | 855,656 | 783,212 | 693,414 | $(89,798)$ | -11.47\% |
| PERSONAL SERVICES (BENEFITS) |  | 282,789 | 232,284 | 251,928 | 256,683 | 237,032 | $(19,651)$ | -7.66\% |
| OPERATING EXPENDITURES |  | 415,128 | 320,235 | 300,946 | 166,989 | 131,790 | $(35,199)$ | -21.08\% |
| CAPITAL OUTLAY |  | - | 13,873 | - | 2,500 | - | $(2,500)$ | -100.00\% |
| GRANTS AND AIDS |  | 9,000 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 1,611,050 | 1,451,448 | 1,408,530 | 1,209,384 | 1,062,236 | $(147,148)$ | -12.17\% |
| Personnel Summary |  | 20.13 | 18.63 | 17.63 | 15.50 | 14.63 | (0.87) | -5.61\% |

## Operational Summary

The Planning \& Development Department is committed to supplying the public with the highest level of customer service in the areas of comprehensive planning, zoning administration, building permits, code enforcement and business tax receipts. Planning \& Development is also a member of an inter-departmental team focused on land use management and economic development in five key corridors of the City. Beginning with the 2005 visioning process, the department is implementing a series of corridor studies to position Dunedin for the next fifty years.

## Current Services

The Planning \& Development Department is engaged in community development projects, growth management administration and the development review process utilizing the Florida Building Code, Florida Land Use Regulations and the Dunedin Land Development Code. Working in coordination with Fire, Parks and Recreation, Economic Development, Engineering and Public Works, the Department provides enforcement of the Dunedin Code of Ordinances. Planning and Development personnel also provide the necessary technical support to the Code Enforcement Board, the Local Planning Agency and the Board of Adjustment and Appeal to help facilitate recommendations, decision making and board final actions.

## Budget Highlights and Analysis

- The Adopted FY 2011 budget is down by 12.17 percent from the Adopted FY 2010 Budget. The savings of $\$ 147,148$ is the net reduction in total appropriations.
- As part of a departmental reorganization, total staffing is being reduced by a Plans Examiner and the Assistant Director of Planning and Development position. This reorganization provides a net savings of \$109,449 in Personal Services.


## FY 2011 Goals and Objectives

> Rewrite the City Code Chapters relating to code enforcement and nuisance violations.
$>$ Increase Business Tax Receipt compliance and renewal from 60\% to $90 \%$.
$>$ Continue to work on form based overlay character zones for key Dunedin corridors.
$>$ Begin implementation of the Causeway Corridor Study recommendations.
> Monitor implementation of the new Land Development Code. Propose minor adjustments as necessary.
$>$ Increase code enforcement efficiency by adopting the 2006 International Property Maintenance Code.
$>$ Continue the elimination of the backlog of building permits missing final inspections.
$>$ Build the outreach and level of participation on the City's ADA Committee.

## FY 2010 Goals and Objectives Update

> Completely modernize the City's Uniform Development Code with members of the Development Review Committee:
$\checkmark \quad$ The new Dunedin Land Development Code is $70 \%$ complete as of April 2010 and will be finished in FY 2010.
$>$ Began implementation of the Douglas Avenue and Patricia Avenue Corridor Study recommendations:
$\checkmark$ Southside Neighborhood subcommittee to establish form-based overlay zones begins April 2010.
> Create a form-based redevelopment code for key Dunedin corridors:
$\checkmark$ Southside Neighborhood subcommittee to establish form-based overlay zones begins April 2010.
$>$ Begin the Causeway and S.R. 580 Corridor Studies:
$\checkmark$ Causeway Corridor Study to start May 2010.
> Increase fees to minimize the Department's impact on the general fund:
$\checkmark$ Building permit and development fees were raised November 2009.
$\checkmark$ Occupational license/Code Enforcement fees will increase in FY 2010.
$>$ Increase code enforcement efficiency by adopting the 2006 International Property Maintenance Code:
$\checkmark$ The 2009 International Property Maintenance Code will be adopted in FY 2010.
$>$ Eliminate the backlog of unfinaled building permits:
$\checkmark$ The backlog of building permits missing final inspections has been reduced from 5,500 to 3,087.
$>$ Finish implementation of the Customer Service Task Force recommendations:
$\checkmark$ The final phase of the reception area (waiting room, ticket counter and reception desk) are complete.
$>$ Continue customer service training for entire Planning \& Development staff:
$\checkmark$ Customer Service training is currently accomplished as opportunity training through the Pinellas County Consortium.
> Increase the scope, outreach and level of participation on the City's ADA Committee:
$\checkmark$ The ADA Committee, upon Commission recognition, will attempt to expand its scope of service based on the City of St. Petersburg's model.

## Department of Planning \& Development

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Planning and Development |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Director | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Assist. Dir. of P\& D | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Zoning Administrator | 1 | - | - | - | - | - | - | 0.00\% |
| Building Official | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Planner | 1 | 1 | - | - | - | - | - | 0.00\% |
| Deputy Building Official | - | - | - | - | 1 | 1 | - | 0.00\% |
| Building Inspector I | 4 | 4 | 2 | 1 | 1 | 1 | - | 0.00\% |
| Building Inspector II | - | - | 2 | 2 | 2 | 2 | - | 0.00\% |
| Code Enforcement Inspector | 2 | 2 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Planning \& Zoning Technician | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Sr Administrative Assistant | 1 | - | - | - | - | - | - | 0.00\% |
| Administrative Coordinator* | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Plans Examiner | 1 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Permit Technician | 3 | - | - | - | - | - | - | 0.00\% |
| Permit \& Occupational Lic Tech II | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Permit \& Occupational Lic Tech I | - | 2 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Planning \& Development Analyst | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Sr. Technical Assistant | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Total Full Tme | 19 | 17.50 | 16.50 | 15.50 | 15.50 | 13.50 | (2) | -12.90\% |
| Part Time |  |  |  |  |  |  |  |  |
| Receptionist | 1.13 | 1.13 | 1.13 | - | - | 1.13 | 1.13 | 0.00\% |
| Total Part Time | 1 | 1 | 1 | - | - | 1.13 | 1.13 | 0.00\% |
| Total Full Time Equivalents | 20.13 | 18.63 | 17.63 | 15.50 | 15.50 | 14.63 | (0.87) | -5.61\% |

Planning \& Development Expenditure Line Item

| Division Number 1701 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 103,753 | 99,135 | 98,789 | 188,851 | 101,076 | $(87,775)$ | -46.48\% |
| 1201 | REG SALARIES AND WAGES |  | 796,175 | 771,842 | 751,026 | 594,361 | 592,338 | $(2,023)$ | -0.34\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | 10,227 | 2,524 | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 4,204 | 3,852 | 3,317 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 904,132 | 885,056 | 855,656 | 783,212 | 693,414 | $(89,798)$ | -11.47\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 65,336 | 64,286 | 63,876 | 59,916 | 52,970 | $(6,946)$ | -11.59\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 91,616 | 43,044 | 56,510 | 78,321 | 69,342 | $(8,979)$ | -11.46\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 112,153 | 106,394 | 111,800 | 98,417 | 94,691 | $(3,726)$ | -3.79\% |
| 2480 | ISF-WORKERS' COMP |  | 13,685 | 18,561 | 19,742 | 20,029 | 20,029 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 282,789 | 232,284 | 251,928 | 256,683 | 237,032 | $(19,651)$ | -7.66\% |
|  | Total Personal Services | \$ | 1,186,922 | 1,117,340 | 1,107,584 | 1,039,895 | 930,446 | $(109,449)$ | -10.53\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 165,228 | 59,580 | 67,435 | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE |  | 60 | 120 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACT SERVICES |  | 34,041 | 14,595 | 16,305 | 15,900 | 15,000 | (900) | -5.66\% |
| 3406 | BANKING SERVICES |  | 744 | 872 | 1,047 | - | - | - | 0.00\% |
| 3422 | INT SOLID WASTE CHG |  | - | - | 99 | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 22,801 | 22,801 | 21,952 | 19,800 | 18,435 | $(1,365)$ | -6.89\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 55,579 | 51,696 | 51,696 | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 4,011 | 12,754 | 5,031 | 4,010 | 2,000 | $(2,010)$ | -50.12\% |
| 4110 | COMMUNICATION SERVICE |  | 10,640 | 11,299 | 5,563 | 11,299 | 6,000 | $(5,299)$ | -46.90\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 7,102 | 8,374 | 6,258 | 2,500 | 2,500 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 29,690 | 25,950 | 30,806 | 39,266 | 30,000 | $(9,266)$ | -23.60\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,546 | 1,306 | 2,128 | 1,676 | 1,676 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 2,471 | 2,444 | 3,482 | 3,100 | 2,400 | (700) | -22.58\% |
| 4480 | ISF-VEHICLES |  | 25,565 | 32,951 | 30,292 | 26,540 | 16,274 | $(10,266)$ | -38.68\% |
| 4580 | ISF-INSURANCE |  | 15,050 | 29,630 | 17,206 | 16,931 | 15,238 | $(1,693)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 3,444 | 4,637 | 2,993 | 3,400 | 1,200 | $(2,200)$ | -64.71\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 11,885 | 11,885 | 7,943 | 8,767 | 8,767 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 7,534 | 7,075 | 9,938 | 2,500 | 2,500 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 885 | 908 | 871 | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 823 | 1,696 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 3,993 | 4,963 | 3,885 | 4,000 | 4,000 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 359 | 691 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,340 | 1,934 | 2,464 | 2,000 | 2,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 2,630 | 1,654 | 1,504 | 300 | 300 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 3,275 | 7,200 | 6,775 | 1,500 | - | $(1,500)$ | -100.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 4,614 | 4,424 | 2,887 | 3,500 | 3,500 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 415,128 | 320,235 | 300,946 | 166,989 | 131,790 | $(35,199)$ | -21.08\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6417 | INFORMATION TECHNOLOGY | \$ | - | 12,256 | - | - | - | - | 0.00\% |
| 6470 | OTHER EQUIPMENT |  | - | 1,617 | - | 2,500 | - | $(2,500)$ | -100.00\% |
|  | Total Capital Outlay | \$ | - | 13,873 | - | 2,500 | - | $(2,500)$ | -100.00\% |
|  | Total Expenditures | \$ | 1,602,050 | 1,451,448 | 1,408,530 | 1,209,384 | 1,062,236 | $(147,148)$ | -12.17\% |
| Grants and Aids |  |  |  |  |  |  |  |  |  |
| 8301 | OTHER GRANTS AND AIDS | \$ | 9,000 | - | - | - | - | - | 0.00\% |
|  | Total Grants and Aids | \$ | 9,000 | - | - | - | - | - | 0.00\% |
|  | Total Non Operating Expenditures | \$ | 9,000 | - | - | - | - | - | 0.00\% |
|  | Department Total | \$ | 1,611,050 | 1,451,448 | 1,408,530 | 1,209,384 | 1,062,236 | $(147,148)$ | $\xrightarrow{-12.17 \%}$ |

[^3]
## Department of Economic Housing \& Development

## Operational Summary

The Department of Economic and Housing Development is charged to develop commercial properties City wide (i.e. Nielsen, Causeway Plaza) as a measure to build the tax base, retain and expand employment opportunities and improve the creation of affordable/workforce housing development. During the operation of this Department, the Director will traverse along many different disciplines including planning, architecture, streetscape, traffic, and economic and housing development.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 38,639 | 59,998 | 57,052 | 76,207 | 127,987 | 51,780 | 67.95\% |
| PERSONAL SERVICES (BENEFITS) |  | 8,914 | 17,675 | 15,803 | 18,729 | 34,949 | 16,220 | 86.60\% |
| OPERATING EXPENDITURES |  | 2,350 | 53,401 | 43,707 | 88,320 | 58,271 | $(30,049)$ | -34.02\% |
| CAPITAL OUTLAY |  | - | - | 18,000 | 50,000 | 7,500 | $(42,500)$ | -85.00\% |
| GRANTS AND AIDS |  | - | 42,469 | 10,760 | 25,000 | 20,000 | $(5,000)$ | -20.00\% |
| TOTAL APPROPRIATION | \$ | 49,902 | 173,544 | 145,322 | 258,256 | 248,707 | $(9,549)$ | -3.70\% |
| Personnel Summary |  | - | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | 170.00\% |

## Current Services

The Department of Economic and Housing Development provides opportunities to create affordable/workforce housing development, as well as the development/redevelopment of commercial projects City wide.

## Budget Highlights and Analysis

- The overall budget has decreased $\$ 9,549$ or 3.7 percent largely due to decreases in operating expenditures and capital outlay.
- New for FY 2011 is the Business and Revenue Development Specialist whose primary function will be focused on the retention of existing businesses and the development of new businesses, including job creation. This position is split with 15 percent coming from the Community Redevelopment Agency.
- The FY 2011 budget reflects a re-assignment of other salaries and benefits to CRA to more accurately reflect the actual duties of personnel.


## FY 2011 Goals and Objectives

> Initiate redevelopment of the former Nielsen property.
$>$ Continue to market the City-wide façade and demolition program.
$>$ Complete City-wide Economic Master Plan and begin to implement recommendations.
$>$ Initiate development activity for Lorraine Leland Tract.
$>$ Review implementing strategies developed with Branding Study.
$>$ Strive to increase tax base City-wide.
> Continue to support marketing efforts City-wide.

## FY 2010 Goals and Objectives Update

> Prepare City-wide Economic Master Plan:
$\checkmark$ In progress.
> Expand awareness of City-wide façade and demolition program:
$\checkmark \quad$ In progress; continues to be marketed to Dunedin businesses.

## Department of Economic Housing \& Development

> Continue to explore redevelopment of former Nielsen property:
$\checkmark$ In progress.
> Study and analyze SouthSide Douglas Avenue Neighborhood for enhancements:
$\checkmark$ A CDBG application for a stormwater project is being submitted.
> Explore stimulus program and American Recovery Act for potential funds:
$\checkmark$ Various stimulus programs are viewed for opportunities and applicability to Dunedin.
> Continue development of Lorraine Leland Tract:
$\checkmark \quad$ Site plan was approved; RFN proposed for this FY.
$>$ Explore branding and marketing for City of Dunedin:
$\checkmark$ RFQ developed and being reviewed.
> Review opportunities for Pinellas Trail connections and marketing ability:
$\checkmark$ Bike Master Plan is underway to include Trail connections.

## Department Personnel Summary

|  | Actual |  | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Economic and Housing Development |  |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |  |
| Director* |  | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Bussiness and Revenue Devlpmnt Spc.* |  | - | - | - | - | - | 0.85 | 0.85 | 0.00\% |
| Total Full Time |  | - | 0.50 | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | 170.00\% |
| Total Full Time Equivalents |  | - | 0.50 | 0.50 | 0.50 | 0.50 | 1.35 | 0.85 | 170.00\% |

[^4]
## Department of Economic Housing \& Development

Economic and Housing Development Expenditure Line Item

| Division Number 1801 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 37,724 | 55,378 | 57,052 | 57,487 | 56,287 | $(1,200)$ | -2.09\% |
| 1201 | REG SALARIES AND WAGES |  | - | - | - | - | 69,700 | 69,700 | 0.00\% |
| 1301 | OTHER SALARIES \& WAGES |  | 915 | 4,620 | - | 18,720 | 2,000 | $(16,720)$ | -89.32\% |
|  | Total Personal Services (Salaries) | \$ | 38,639 | 59,998 | 57,052 | 76,207 | 127,987 | 51,780 | 67.95\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 2,940 | 4,318 | 3,822 | 5,830 | 9,792 | 3,962 | 67.96\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 4,833 | 7,111 | 7,253 | 5,749 | 12,597 | 6,848 | 119.12\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 1,140 | 4,406 | 3,627 | 5,997 | 11,407 | 5,410 | 90.21\% |
| 2480 | ISF-WORKERS' COMP |  | - | 1,840 | 1,101 | 1,153 | 1,153 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 8,914 | 17,675 | 15,803 | 18,729 | 34,949 | 16,220 | 86.60\% |
|  | Total Personal Services | \$ | 47,552 | 77,673 | 72,856 | 94,936 | 162,936 | 68,000 | 71.63\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 2,350 | 35,929 | 16,300 | 50,000 | 20,000 | $(30,000)$ | -60.00\% |
| 3405 | OTHER CONTRACT SERVICES |  | - | 79 | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | - | 293 | 1,645 | 2,000 | 2,500 | 500 | 25.00\% |
| 4110 | COMMUNICATION SERVICE |  | - | 37 | 96 | 38 | 67 | 29 | 76.32\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | - | 87 | 102 | 500 | 300 | (200) | -40.00\% |
| 4580 | ISF-INSURANCE |  | - | - | 2,027 | 3,782 | 3,404 | (378) | -9.99\% |
| 4710 | PRINTING \& BINDING |  | - | 2,645 | 1,028 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | 12,934 | 18,937 | 25,000 | 27,000 | 2,000 | 8.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | - | 514 | - | - | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 84 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | - | - | 299 | 2,000 | 1,500 | (500) | -25.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 749 | 459 | 500 | 500 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | - | 649 | 2,214 | 2,500 | 2,000 | (500) | -20.00\% |
|  | Total Operating Expenditures | \$ | 2,350 | 53,401 | 43,707 | 88,320 | 58,271 | $(30,049)$ | -34.02\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6301 | IMPRVMNTS OTHER THAN BLDG | \$ | - | - | 8,000 | 25,000 | 7,500 | $(17,500)$ | -70.00\% |
| 6314 | ATHLETIC FIELDS \& PARK |  | - | - | - | 25,000 | - | $(25,000)$ | -100.00\% |
| 6340 | GEN PUBLIC IMPROVEMENT |  | - | - | 10,000 | - | - | - | 0.00\% |
|  | Total Capital Outlay | \$ | - | - | 18,000 | 50,000 | 7,500 | $(42,500)$ | -85.00\% |
|  | Total Expenditures | \$ | 49,902 | 131,075 | 134,562 | 233,256 | 228,707 | $(4,549)$ | -1.95\% |
| Grants and Aids |  |  |  |  |  |  |  |  |  |
| 8201 | AID TO PRIVATE ORGS | \$ | - | 42,469 | 10,760 | 25,000 | 20,000 | $(5,000)$ | -20.00\% |
|  | Total Grants and Aids | \$ | - | 42,469 | 10,760 | 25,000 | 20,000 | $(5,000)$ | -20.00\% |
|  | Total Non Operating Expenditure | \$ | - | 42,469 | 10,760 | 25,000 | 20,000 | $(5,000)$ | -20.00\% |
|  | Department Total | \$ | 49,902 | 173,544 | 145,322 | 258,256 | 248,707 | $(9,549)$ | -3.70\% |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## City Manager - Law Enforcement

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| OPERATING EXPENDITURES | \$ | 3,923,929 | 3,997,283 | 4,221,467 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |
| CAPITAL OUTLAY |  | - | - | 2,260 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 3,923,929 | 3,997,283 | 4,223,727 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |

## Budget Highlights and Analysis

- A review of the Pinellas County Sheriff's contract was completed in FY 2010.
- The overall budget increased 19,177 or $.48 \%$ largely due to contract requirements


## FY 2011 Goals and Objectives

> Implement recommendations from the ICMA Sheriff's Office Study.
$>$ Present Findings of the Sheriff's Office Covert Gang Prevention Activities and continue gang prevention efforts.
$>$ Annually conduct four Community Policing Forums in the City's three quadrants.
$>$ Implement Speed monitoring and reduction strategies in targeted areas.
$>$ Provide Public Safety Information and Updates to citizens via TV 15 and the City's website.
$>$ Provide activities and mentoring to youth via PALS and Step-Up.
$>$ Provide quarterly reports to the City Commission on law enforcement activities at the regular City Commission meetings.
> Identify and obtain grants to expand the Community Policing Program.
$>$ Implement directed Community Policing initiatives to support the Southside Development Project.

## FY 2010 Goals and Objectives Update

$>$ Act upon an independent review of the Contract for Law Enforcement, which has not been reviewed since its inception in 1995:
$\checkmark$ Completed.
$>$ Act on recommendations from a comprehensive study of the Community Policing Program:
$\checkmark$ Conducted three Community Policing Forums and produced television programming on Community Policing. Participated in SouthSide Development Workshops to inform residents about the Community Policing Program and address concerns.
$\checkmark$ Developed a Community Policing Brochure.
> Provide Quarterly verbal updates to City Commission on law enforcement activities, to be presented at regular City Commission meetings:
$\checkmark$ A traffic calming report was issued to the City Commission and law enforcement activities.
$\checkmark$ Reports are ongoing.

## City Manager - Law Enforcement

Law Enforcement Department Expense Line Item

| Division Number 2110 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3405 | OTHER CONTRACTUAL SERV | \$ | 3,813,245 | 3,860,023 | 4,118,866 | 3,893,028 | 3,893,028 | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 45,590 | 45,590 | 43,892 | 39,770 | 36,860 | $(2,910)$ | -7.32\% |
| 4110 | COMMUNICATION SERVICE |  | 8,632 | 8,758 | 9,010 | 3,583 | 6,000 | 2,417 | 67.46\% |
| 4310 | ELECTRICITY |  | 8,162 | 7,154 | 8,103 | 11,733 | 8,500 | $(3,233)$ | -27.55\% |
| 4330 | WATER, SEWER, SANITATION |  | 2,365 | 2,004 | 3,237 | 2,567 | 2,722 | 155 | 6.04\% |
| 4580 | ISF-INSURANCE |  | 17,579 | 46,238 | 19,688 | 15,510 | 13,959 | $(1,551)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | - | - | - | 3,600 | - | $(3,600)$ | -100.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 23,765 | 23,765 | 15,881 | 17,528 | 17,528 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | - | 1,950 | - | 540 | 540 | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 4,590 | 3,751 | 840 | - | - | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 3,923,929 | 3,997,283 | 4,221,467 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | - | - | 2,260 | - | - | - | 0.00\% |
|  | Total Capital Outlay | \$ | - | - | 2,260 | - | - | - | 0.00\% |
|  | Total Expenditures | \$ | 3,923,929 | 3,997,283 | 4,223,727 | 3,987,319 | 3,979,137 | $(8,182)$ | -0.21\% |
|  | Department Total | \$ | 3,923,929 | 3,997,283 | 4,223,727 | 3,987,319 | 3,979,137 | $(8,182)$ | $\underline{-0.21 \%}$ |

[^5]City of Dunedin FY 2011 Adopted Budget
Fire Department

## Operational Summary

To promote fire and health safety preparedness through prevention and educational activities that will enhance the quality of life for all citizens and when needed, make a rapid response to control and eliminate the emergency situation.

Departmental Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 3,192,028 | 3,356,845 | 3,479,067 | 3,660,261 | 3,634,598 | $(25,663)$ | -0.70\% |
| PERSONAL SERVICES (BENEFITS) |  | 1,322,774 | 1,371,259 | 1,459,388 | 1,528,208 | 1,514,521 | $(13,687)$ | -0.90\% |
| OPERATING EXPENDITURES |  | 1,244,513 | 1,288,488 | 1,142,796 | 1,233,844 | 882,816 | $(351,028)$ | -28.45\% |
| CAPITAL OUTLAY |  | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 827 | 2.42\% |
| OTHER USES |  | 41,098 | 3,514 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 5,828,110 | 6,032,626 | 6,095,352 | 6,456,486 | 6,066,935 | $(389,551)$ | -6.03\% |
| Personnel Summary |  | 56 | 55 | 55 | 55 | 55 | - | 0.00\% |

## Current Services

## Fire Services:

Establishes objectives and sets long and short range goals for the Department; provides management leadership, problem solving, manpower allocations, develops policies/procedures and administers personnel and labor relations. Provides inspections to the fire district, code enforcement, fire investigations, and disaster planning.

## Fire Operation:

Provides for fire suppression, protection standards with regards to tactical and fire operational policies. Allows for continual training in fire, heavy rescue, and advanced life support for the fire district.

## EMS Operations:

Pinellas County reimbursement for providing Emergency Medical Services for the City of Dunedin and the Dunedin Fire District. Provides staffing, training, and supplies for three Advance Life Support (ALS) fire engines that respond to 911 medical emergencies.

## Budget Highlights and Analysis

- The FY 2011 budget will allow the Fire Department to continue all current services and programs as was provided in the FY 2010 budget
- Retirement contribution for the City has increased due to the poor economy and the adverse effects on the pension's investments.
- Approximately $\$ 1,900,000$ of the Fire Department's FY 2011 budget will be funded by Pinellas County for E.M.S. and County Fire service contracts.
- The overall fire budget has decreased $\$ 389,551$ or 6.03 percent due to the planned "stop-start" of the pension funds which will save the City $\$ 180,000$ annually and will have no impact on the existing members of the fund.
- The additional savings was achieved through a one year reduction of fleet replacement cost, saving approximately \$350,000. The City-wide fleet replacement plan will be evaluated during FY 2011 and included in the FY 2012 Operating and Capital Budget.
- Other operating expenditures have remained stable.


## FY 2011 Goals and Objectives

> Complete all required fire safety inspections within 24 hours of request.
$>$ Complete major complex plan reviews within 2 or 3 days and simple plan reviews in 1 or 2 days.
$>$ All personnel complete minimum of 4 hours of Firefighter Safety/Survival Training.
$>$ All personnel IS 100 and IS 200 compliant.

## Fire Department

$>$ All fire personnel complete live fire training at the County fire simulator.
$>$ Complete 4 multi-company drills with two being night drills.
$>$ Have each company officer receive 12 hours of leadership training each year.
$>$ Maintain fire and EMS average response time under 4 minutes 30 seconds each year.
$>$ Maintain the number of Fire Department Training Staff hours at 14,000 hours.
$>$ Provide annual review and update of City-wide Disaster Plan and conduct at least one disaster preparedness drill each year, preferably in May.

## FY 2010 Goals and Objectives Update

> Complete all required fire safety inspections within 48 hours of request:
$\checkmark$ All required fire safety inspections have been completed within 48 hours.
> Complete fire safety plan reviews within five working days:
$\checkmark$ All fire safety plan reviews have been completed within five working days.
$>$ All personnel complete minimum of 4 hours of Firefighter Safety/Survival Training:
$\checkmark$ All personnel received an average of 12 hours of Firefighter Safety/Survival Training for the year.
> All personnel IS 100 and IS 200 compliant:
$\checkmark \quad 93.4 \%$ of all personnel (43 out of 46) completed IS 100 and IS 200 courses.
$>$ All fire personnel complete live fire training at the County fire simulator:
$\checkmark \quad 97.8 \%$ of all personnel ( 45 out of 46 ) completed live fire training at the County fire simulator.
$>$ Complete 4 multi-company drills with two being night drills:
$\checkmark$ There were 14 multi-company drills consisting of 6 day drills and 8 night drills.
$>$ Have each company officer receive 12 hours of leadership training each year:
$\checkmark$ All Company Officers averaged 50.5 hours of leadership training for the year.
$>$ Maintain fire and EMS average response time under 4 minutes 30 seconds each year:
$\checkmark \quad$ Average response for all emergencies was 4 minutes 32 seconds in calendar year 2009.
> Maintain the number of Fire Department Training Staff hour at 14,000 hours:
$\checkmark$ Total number of training hours for the Fire Department was 19,440.
> Provide annual review and update of City-wide Disaster Plan and conduct at least one disaster preparedness drill each year, preferably in May:
$\checkmark \quad$ The Emergency Operations Center (EOC) was not activated in calendar year 2009. Staff conducted 1 drill on October 9, 2009 in order to test communication and computer systems.
$\checkmark$ The City's Disaster Plan has been reviewed and updated by all City Departments.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Fire |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Fire Chief | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Deputy Fire Chief | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Div Chief of EMS/Support Svcs | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Div Chief of Administration | 1 | - | - | - | - | - | - | 0.00\% |
| Div Chief of Training | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Fire Marshal | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Deputy Fire Marshal | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Deputy Chief of Operations | 1 | - | - | - | - | - | - | 0.00\% |
| Fire Lieutenant | 12 | 12 | 12 | 12 | 12 | 12 | - | 0.00\% |
| Firefighter/Paramedic | 33 | 32 | 32 | 32 | 32 | 32 | - | 0.00\% |
| District Chief | 3 | 3 | 3 | 3 | 3 | 3 | - | 0.00\% |
| Fire Inspector (civilian) | 1 | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| Life Safety Educator | 1 | 1 | - | - | - | - | - | 0.00\% |
| Administrative Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Time | 56 | 55 | 55 | 55 | 55 | 55 | - | 0.00\% |
| Total Full Time Equivalents | 56 | 55 | 55 | 55 | 55 | 55 | - | 0.00\% |

## Division Summary

| FIRE ADMIN | Fctual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 281,099 | 307,706 | 784,841 | 723,022 | 721,157 | $(1,865)$ | -0.26\% |
| PERSONAL SERVICES (BENEFITS) |  | 71,457 | 63,417 | 154,648 | 130,522 | 134,868 | 4,346 | 3.33\% |
| OPERATING EXPENDITURES |  | 124,500 | 180,053 | 111,514 | 122,510 | 120,109 | $(2,401)$ | -1.96\% |
| OTHER USES |  | 41,098 | 3,514 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 518,154 | 554,690 | 1,051,002 | 976,054 | 976,134 | 80 | 0.01\% |


| FIRE OPERATIONS | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | $2,910,929$ | $3,049,139$ | $2,694,227$ | $2,286,335$ | $2,262,177$ | $(24,158)$ | $-1.06 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | $1,251,317$ | $1,307,841$ | $1,304,740$ | $1,002,970$ | 937,383 | $(65,587)$ | $-6.54 \%$ |
| OPERATING EXPENDITURES |  | $1,120,013$ | $1,108,435$ | $1,031,283$ | 953,638 | 618,563 | $(335,075)$ | $-35.14 \%$ |
| CAPITAL OUTLAY | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 8 | 827 | $2.42 \%$ |
| TOTAL APPROPRIATION | $\$$ | $5,309,957$ | $5,477,936$ | $5,044,349$ | $4,277,116$ | $3,853,123$ | $(423,993)$ | $-9.91 \%$ |


| EMS | Actual |  | Actual |  | Actual |  |  | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ |  | - |  | - |  | - | 650,904 | 651,264 | 360 | 0.06\% |
| PERSONAL SERVICES (BENEFITS) |  |  | - |  | - |  | - | 394,716 | 442,270 | 47,554 | 12.05\% |
| OPERATING EXPENDITURES |  |  | - |  | - |  | - | 157,696 | 144,144 | $(13,552)$ | -8.59\% |
| TOTAL APPROPRIATION | \$ |  | - |  | - |  | - | 1,203,316 | 1,237,678 | 34,362 | 2.86\% |

Fire Department Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 101,433 | 104,742 | 107,555 | 106,613 | 106,613 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 2,688,751 | 2,832,657 | 2,938,746 | 3,055,468 | 3,060,455 | 4,987 | 0.16\% |
| 1401 | OVERTIME |  | 207,282 | 172,992 | 186,754 | 243,349 | 212,699 | $(30,650)$ | -12.60\% |
| 1501 | SPECIAL PAY |  | 40,570 | 49,434 | 36,574 | 41,613 | 41,613 | - | 0.00\% |
| 1510 | STATE INCENTIVE - FIRE |  | 30,070 | 32,615 | 27,820 | 35,668 | 35,668 | - | 0.00\% |
| 1520 | HOLIDAY PAY - FIRE |  | 123,922 | 157,656 | 175,018 | 170,950 | 170,950 | - | 0.00\% |
| 1530 | UNIFORM ALLOWANCE |  | - | 6,750 | 6,600 | 6,600 | 6,600 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 3,192,028 | 3,356,845 | 3,479,067 | 3,660,261 | 3,634,598 | $(25,663)$ | -0.70\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 232,742 | 244,929 | 252,480 | 280,011 | 280,392 | 381 | 0.14\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 532,431 | 536,788 | 608,505 | 625,824 | 581,518 | $(44,306)$ | -7.08\% |
| 2301 | LIFE \& HEALTH INSURANCE |  | - | - | - | 64,757 | - | $(64,757)$ | -100.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 320,178 | 366,387 | 385,120 | 313,202 | 408,197 | 94,995 | 30.33\% |
| 2480 | ISF-WORKERS' COMP |  | 237,423 | 223,154 | 213,284 | 244,414 | 244,414 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 1,322,774 | 1,371,259 | 1,459,388 | 1,528,208 | 1,514,521 | $(13,687)$ | -0.90\% |
|  | Total Personal Services | \$ | 4,514,802 | 4,728,103 | 4,938,455 | 5,188,469 | 5,149,119 | $(39,350)$ | -0.76\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 15,410 | 32,225 | 22,907 | 26,100 | 26,100 | - | 0.00\% |
| 3111 | LEGAL SERVICES |  | - | - | - | - | - | - | 0.00\% |
| 3130 | MEDICAL |  | 695 | 1,140 | 225 | - | - | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 775 | 200 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 6,510 | 1,018 | 1,290 | 5,000 | 20,000 | 15,000 | 300.00\% |
| 3422 | REFUSE DISPOSAL - COMM |  | - | 74 | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 109,878 | 109,878 | 105,787 | 95,852 | 88,837 | $(7,015)$ | -7.32\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | 6,648 | - | - | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 17,315 | 16,960 | 15,265 | 20,060 | 16,619 | $(3,441)$ | -17.15\% |
| 4010 | TRAVEL \& PER DIEM |  | 36,749 | 24,806 | 17,136 | 29,888 | 22,000 | $(7,888)$ | -26.39\% |
| 4110 | COMMUNICATION SERVICE |  | 34,845 | 34,171 | 33,289 | 35,543 | 35,543 | - | 0.00\% |
| 4120 | RADIOS |  | 12,902 | 8,162 | 9,982 | 10,583 | 10,164 | (419) | -3.96\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 3,534 | 4,206 | 3,677 | 2,107 | 2,107 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 51,521 | 40,557 | 44,843 | 59,513 | 45,000 | $(14,513)$ | -24.39\% |
| 4320 | GAS |  | 3,184 | 3,150 | 2,945 | 3,328 | 3,328 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 13,245 | 15,194 | 16,410 | 17,429 | 17,908 | 479 | 2.75\% |
| 4410 | EQUIPMENT |  | 1,919 | 1,949 | 1,937 | 2,500 | 2,000 | (500) | -20.00\% |
| 4480 | ISF-VEHICLES |  | 578,810 | 645,254 | 609,829 | 615,251 | 318,634 | $(296,617)$ | -48.21\% |
| 4580 | ISF-INSURANCE |  | 185,359 | 210,453 | 127,370 | 153,722 | 138,361 | $(15,361)$ | -9.99\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 39,492 | 21,085 | 21,472 | 20,000 | 20,000 | - | 0.00\% |
| 4620 | R\&M - BUILDINGS |  | - | 120 | 2,410 | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 11,031 | 11,031 | 7,372 | 8,137 | 8,137 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 3,423 | 3,990 | 1,735 | 2,191 | 2,081 | (110) | -5.02\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 6,344 | 2,121 | 2,632 | 3,223 | 2,000 | $(1,223)$ | -37.95\% |
| 4910 | OTHER CURRENT CHARGES |  | 68 | 187 | 167 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 10,645 | 8,877 | 7,468 | 8,000 | 7,000 | $(1,000)$ | -12.50\% |
| 5120 | COMPUTER |  | 1,148 | 598 | 2,603 | 2,651 | 2,651 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 44,506 | 41,237 | 36,346 | 48,280 | 38,000 | $(10,280)$ | -21.29\% |
| 5211 | FUEL-GASOLINE |  | 140 | - | - | - | - | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 30,393 | 29,711 | 32,326 | 35,180 | 35,180 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 14,407 | 13,286 | 9,049 | 19,269 | 11,500 | $(7,769)$ | -40.32\% |
| 5231 | UNCAPITALIZED SOFTWARE |  | - | 90 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 3,617 | 6,758 | 6,325 | 10,037 | 9,666 | (371) | -3.70\% |
|  | Total Operating Expenditures | \$ | 1,244,513 | 1,288,488 | 1,142,796 | 1,233,844 | 882,816 | $(351,028)$ | -28.45\% |

## Capital Outlay

6470 OTHER EQUIPMENT
Total Capital Outlay
Total Operating Expenditures

| $\$$ | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 827 | $2.42 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 827 | $2.42 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $5,787,013$ | $6,029,112$ | $6,095,352$ | $6,456,486$ | $6,066,935$ | $(389,551)$ | $-6.03 \%$ |

Other Uses
9117 TRANS 116
Total Other Uses
Total Non Operating Expenditures Fund Total

| $\$$ | 41,098 | 3,514 | - | - | - | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 41,098 | 3,514 | - | - | - | - | $0.00 \%$ |
|  |  |  |  | - | - |  |  |
| $\$$ | 41,098 | 3,514 |  |  |  |  | - |
|  |  |  | $6,095,352$ | $6,456,486$ | $6,066,935$ | $(389,551)$ | $-6.03 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

Fire Administration Expenditure Line Item

| Division Number 2201 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 101,433 | 104,742 | 107,555 | 106,613 | 106,613 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 176,635 | 199,772 | 649,331 | 593,025 | 591,810 | $(1,215)$ | -0.20\% |
| 1401 | OVERTIME |  | 560 | 1,272 | 2,279 | 3,150 | 2,500 | (650) | -20.63\% |
| 1501 | SPECIAL PAY |  | 1 | - | - | - | - | - | 0.00\% |
| 1510 | STATE INCENTIVE - FIRE |  | 2,470 | 1,920 | 5,110 | 5,160 | 5,160 | - | 0.00\% |
| 1520 | HOLIDAY PAY - FIRE |  | - | - | 20,566 | 15,074 | 15,074 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 281,099 | 307,706 | 784,841 | 723,022 | 721,157 | $(1,865)$ | -0.26\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 20,227 | 22,580 | 57,096 | 55,312 | 55,219 | (93) | -0.17\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 10,565 | 37 | 6,841 | 8,678 | 8,600 | (78) | -0.90\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 24,629 | 34,901 | 80,459 | 56,452 | 60,969 | 4,517 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 16,036 | 5,898 | 10,253 | 10,080 | 10,080 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 71,457 | 63,417 | 154,648 | 130,522 | 134,868 | 4,346 | 3.33\% |
|  | Total Personal Services | \$ | 352,556 | 371,123 | 939,489 | 853,544 | 856,025 | 2,481 | 0.29\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 3,005 | 23,830 | 3,700 | 2,100 | - | $(2,100)$ | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 110 | 55 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 6,510 | - | - | - | 15,000 | 15,000 | 0.00\% |
| 3422 | TRASH |  | - | 74 | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 11,724 | 11,724 | 11,287 | 10,227 | 9,478 | (749) | -7.32\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | 6,648 | - | - | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 17,315 | 16,960 | 15,265 | 20,060 | 16,619 | $(3,441)$ | -17.15\% |
| 4010 | TRAVEL \& PER DIEM |  | 3,252 | 6,130 | 2,687 | 8,365 | 5,000 | $(3,365)$ | -40.23\% |
| 4110 | COMMUNICATION SERVICE |  | 30,683 | 30,880 | 30,557 | 31,705 | 31,705 | - | 0.00\% |
| 4120 | RADIOS |  | 46 | 30 | - | - | - | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 672 | 2,169 | 1,821 | 762 | 762 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 1,919 | 1,949 | 1,937 | 2,500 | 2,000 | (500) | -20.00\% |
| 4580 | ISF-INSURANCE |  | 7,921 | 42,087 | 6,346 | 6,363 | 5,727 | (636) | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 2,070 | 1,161 | 1,214 | - | - | - | 0.00\% |
| 4620 | R\&M - BUILDINGS |  | - | 120 | - | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 6,111 | 6,111 | 4,084 | 4,507 | 4,507 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 1,156 | 3,487 | 1,735 | 2,191 | 2,081 | (110) | -5.02\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 6,306 | 2,087 | 2,607 | 3,223 | 2,000 | $(1,223)$ | -37.95\% |
| 4910 | OTHER CURRENT CHARGES |  | 68 | 19 | 70 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 5,828 | 8,458 | 7,179 | 8,000 | 7,000 | $(1,000)$ | -12.50\% |
| 5120 | COMPUTER SUPPLIES |  | 218 | 538 | 2,124 | 2,651 | 2,651 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 5,281 | 7,686 | 6,075 | 8,780 | 6,000 | $(2,780)$ | -31.66\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 4,831 | 5,763 | 5,553 | 2,704 | 2,704 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 2,366 | 3,953 | 3,086 | 4,819 | 3,500 | $(1,319)$ | -27.37\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | - | 90 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 460 | 4,692 | 4,188 | 3,553 | 3,375 | (178) | -5.01\% |
|  | Total Operating Expenditures | \$ | 124,500 | 180,053 | 111,514 | 122,510 | 120,109 | $(2,401)$ | -1.96\% |
|  | Total Expenditures | \$ | 477,056 | 551,176 | 1,051,002 | 976,054 | 976,134 | 80 | 0.01\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9117 | TRANS 116 | \$ | 41,098 | 3,514 | - | - | - | - | 0.00\% |
|  | Total Other Uses | \$ | 41,098 | 3,514 | - | - | - | - | 0.00\% |
|  | Total Non Operating Expenditures | \$ | 41,098 | 3,514 | - | - | - | - | 0.00\% |
|  | Division Total | \$ | 518,154 | 554,690 | 1,051,002 | 976,054 | 976,134 | 80 | 0.01\% |

[^6]Fire Operations Expenditure Line Item

| Division Number 2220 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 2,512,116 | 2,632,884 | 2,289,415 | 1,874,106 | 1,880,308 | 6,202 | 0.33\% |
| 1401 | OVERTIME |  | 206,722 | 171,720 | 184,476 | 234,349 | 204,349 | $(30,000)$ | -12.80\% |
| 1501 | SPECIAL PAY |  | 40,569 | 49,434 | 36,574 | 28,662 | 28,662 | - | 0.00\% |
| 1510 | STATE INCENTIVE - FIRE |  | 27,600 | 30,695 | 22,710 | 25,468 | 25,108 | (360) | -1.41\% |
| 1520 | HOLIDAY PAY - FIRE |  | 123,922 | 157,656 | 154,452 | 118,500 | 118,500 | - | 0.00\% |
| 1530 | UNIFORM ALLOWANCE |  | - | 6,750 | 6,600 | 5,250 | 5,250 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 2,910,929 | 3,049,139 | 2,694,227 | 2,286,335 | 2,262,177 | $(24,158)$ | -1.06\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 212,515 | 222,349 | 195,384 | 174,905 | 175,352 | 447 | 0.26\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 521,866 | 536,751 | 601,664 | 501,431 | 431,746 | $(69,685)$ | -13.90\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 295,549 | 331,486 | 304,661 | 256,750 | 277,290 | 20,540 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 221,387 | 217,256 | 203,031 | 193,689 | 193,689 | - | 0.00\% |
| 2601 | RELIEF STAFF MULTIPLIER |  | - | - | - | $(123,805)$ | $(140,694)$ | $(16,889)$ | 13.64\% |
|  | Total Personal Services (Benefits) | \$ | 1,251,317 | 1,307,841 | 1,304,740 | 1,002,970 | 937,383 | $(65,587)$ | -6.54\% |
|  | Total Personal Services | \$ | 4,162,246 | 4,356,980 | 3,998,967 | 3,289,305 | 3,199,560 | $(89,745)$ | -2.73\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 12,405 | 8,395 | 19,207 | 20,400 | 21,900 | 1,500 | 7.35\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 585 | 1,085 | 225 | - | - | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 775 | 200 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | - | 1,018 | 1,290 | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 98,154 | 98,154 | 94,500 | 85,625 | 79,359 | $(6,266)$ | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 33,497 | 18,676 | 14,449 | 21,523 | 15,000 | $(6,523)$ | -30.31\% |
| 4110 | COMMUNICATION SERVICE |  | 4,162 | 3,291 | 2,732 | 3,838 | 3,838 | - | 0.00\% |
| 4120 | RADIOS |  | 12,856 | 8,132 | 9,982 | 10,583 | 7,964 | $(2,619)$ | -24.75\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 2,861 | 2,037 | 1,855 | 1,345 | 845 | (500) | -37.17\% |
| 4310 | ELECTRICITY |  | 51,521 | 40,557 | 44,843 | 59,513 | 45,000 | $(14,513)$ | -24.39\% |
| 4320 | GAS |  | 3,184 | 3,150 | 2,945 | 3,328 | 3,328 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 13,245 | 15,194 | 16,410 | 17,429 | 17,908 | 479 | 2.75\% |
| 4480 | ISF-VEHICLES |  | 578,810 | 645,254 | 609,829 | 498,607 | 220,499 | $(278,108)$ | -55.78\% |
| 4580 | ISF-INSURANCE |  | 177,438 | 168,366 | 121,024 | 123,828 | 111,446 | $(12,382)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 37,422 | 19,924 | 20,258 | 20,000 | 20,000 | - | 0.00\% |
| 4620 | R\&M - BUILDINGS |  | - | - | 2,410 | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 4,920 | 4,920 | 3,288 | 3,630 | 3,630 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 2,267 | 503 | - | - | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 38 | 34 | 25 | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 168 | 97 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 4,818 | 419 | 289 | - | - | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | 930 | 60 | 479 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 39,224 | 33,551 | 30,272 | 39,500 | 30,000 | $(9,500)$ | -24.05\% |
| 5211 | FUEL-GASOLINE |  | 140 | - | - | - | - | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 25,562 | 23,948 | 26,774 | 26,182 | 26,182 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 12,041 | 9,333 | 5,963 | 14,450 | 8,000 | $(6,450)$ | -44.64\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 3,157 | 2,066 | 2,138 | 3,857 | 3,664 | (193) | -5.00\% |
|  | Total Operating Expenditures | \$ | 1,120,013 | 1,108,435 | 1,031,283 | 953,638 | 618,563 | $(335,075)$ | -35.14\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 827 | 2.42\% |
|  | Total Capital Outlay | \$ | 27,698 | 12,521 | 14,100 | 34,173 | 35,000 | 827 | 2.42\% |
|  | Total Expenditures | \$ | 5,309,957 | 5,477,936 | 5,044,349 | 4,277,116 | 3,853,123 | $(423,993)$ | -9.91\% |
|  | Division Total | \$ | 5,309,957 | 5,477,936 | 5,044,349 | 4,277,116 | 3,853,123 | $(423,993)$ | $\underline{-9.91 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

EMS Division Expenditure Line Item


| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3110 | PROFESSIONAL SERVICES | \$ | - | - | - | 3,600 | 4,200 | 600 | 16.67\% |
| 3405 | OTHER CONTRACTUAL SERV |  | - | - | - | 5,000 | 5,000 | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | - | - | - | - | 2,000 | 2,000 | 0.00\% |
| 4120 | RADIOS |  | - | - | - | - | 2,200 | 2,200 | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | - | - | - | - | 500 | 500 | 0.00\% |
| 4480 | ISF-VEHICLES |  | - | - | - | 116,644 | 98,135 | $(18,509)$ | -15.87\% |
| 4580 | ISF-INSURANCE |  | - | - | - | 23,531 | 21,188 | $(2,343)$ | -9.96\% |
| 5210 | OPERATING SUPPLIES |  | - | - | - | - | 2,000 | 2,000 | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | - | - | 6,294 | 6,294 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | - | - | - | 2,627 | 2,627 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | - | - | - | 157,696 | 144,144 | $(13,552)$ | -8.59\% |
|  | Total Expenditures | \$ | - | - | - | 1,203,316 | 1,237,678 | 34,362 | 2.86\% |
|  | Division Total | \$ | - | - | - | 1,203,316 | 1,237,678 | 34,362 | $\underline{2.86 \%}$ |

[^7]
# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Operational Summary

Provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public library services to the residents of Dunedin and the Pinellas Public Library Cooperative area.

## Departmental Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 895,596 | 849,254 | 1,521,657 | 712,081 | 656,913 | $(55,168)$ | -7.75\% |
| PERSONAL SERVICES (BENEFITS) |  | 285,522 | 248,692 | 236,125 | 231,078 | 233,603 | 2,525 | 1.09\% |
| OPERATING EXPENDITURES |  | 505,582 | 596,371 | 274,276 | 293,634 | 478,619 | 184,985 | 63.00\% |
| CAPITAL OUTLAY |  | 186,601 | 121,622 | 57,008 | 115,697 | 221,005 | 105,308 | 91.02\% |
| TOTAL APPROPRIATION | \$ | 1,873,301 | 1,815,939 | 2,089,066 | 1,352,490 | 1,590,140 | 237,650 | 17.57\% |
| Personnel Summary |  | 22 | 21.50 | 18 | 16.50 | 15.50 | (1) | -6.06\% |

## Current Services

Provides programming, reference and information services for children and adults. Funding allows for the selection, acquisition, processing and circulation of all types of materials including books, periodicals and audio-visuals.

## Budget Highlights and Analysis

- The Library budget reflects an overall increase of $\$ 237,650$ or 17.57 percent. This growth is the net impact of absorbing the reduced Cooperative funding.
- The Adopted budget is predicated on an increase of $\$ .05$ to the daily fine making the fine $\$ .15$. It is anticipated that this increase will generate $\$ 89,776$ in revenue or an increase of $\$ 28,776$ or 47.17 percent.
- Library Fine collection will be included in a City-wide revenue collection contract administered by the Finance Department.
- The total funding for the purchase of materials (including the amount budgeted in Library Coop) will remains unchanged from the FY 2010 levels.
- The Library staffing level is reduced by an accounting position, but this Adopted Budget does not reduce library hours.
- The Library is exploring providing cataloging services to other municipalities on a shared cost basis.


## FY 2011 Goals and Objectives

$>$ To continue to provide excellent Library service within the budget restrictions.
$>$ To continue the future planning process with input from Staff \& Community.
$>$ To achieve a minimum of a $3 \%$ return rate with our Library survey.
$>$ To begin the planning and fund-raising campaign for our 'Library Playground".
$>$ To complete the Collection Maintenance Project.
$>$ Continue to develop partnerships with other City and Community agencies.
$>$ To work county-wide on resource sharing and joint purchasing.
$>$ To continue to increase the Library presence in the community.
$>$ To seek Library-centered grants and programs.
$>$ To continue to seek new Library/Staff efficiencies of operation.
$>$ To offer at least two new services in the next fiscal year.

## FY 2010 Goals and Objectives Update

> To continue to provide excellent Library service within the budget restrictions:
$\checkmark$ Our visitor, computer use and program attendance figures are the highest in our history.
> To work with the Library Advisory Board and staff to implement a new "5" year plan:
$\checkmark$ Plan in progress.
$\checkmark$ A City-wide survey is now being implemented.
> To complete the "patio" project at the front of the Library:
$\checkmark$ Patio project completed. Ground Opening held in October 2009.
$>$ To increase the use of our Library "Self-Check" machines by 10\%:
$\checkmark$ "Self-Check" is very popular. Machines are in the process of being upgraded.
> To continue to build and maintain our Library materials collection for the Main and Branch Libraries:
$\checkmark$ The complete Library collection is being examined for upgrades and discards.
$>$ Continue to develop resource partnerships with other City and community agencies:
$\checkmark$ A partnership has been formed with the Community Center to provide "Summer Reading" for the "Camp Kids".
$>$ To work County-Wide on resource sharing and cost-cutting projects such as Polaris:
$\checkmark$ A County-Wide Summer Reading Club has been formed. Databases are purchased County-Wide for a large discount.
$>$ To continue to increase the Library presence in the community:
$\checkmark$ Library participates in events with the Chamber, Rotary, Schools, DCO and community groups.
> As a reflection of these desperate economic times, offer support programs to our patrons such as "job training" and "resume building":
$\checkmark 8$ programs for Teen to Adult were offered in 2009; more programs are being planned.
> To seek library-centered grants and programs:
$\checkmark$ Grants and Programs were very successful including our "Dali" program and the "Statewide Summer Reading" program.
$>$ To offer at least two new services in the next fiscal year:
$\checkmark$ New services this year included: 1) A continuing in-house Music Program for small children 2) A monthly electronic newsletter and 3) Self-pick up of items on "hold".

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | 2010 to 2011 | 2011 to 2011 |
| Library |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Director | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Accountant | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Librarian II | 3 | 3 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Librarian I | 5 | 5 | 5 | 4 | 4 | 4 | - | 0.00\% |
| Library Assistant II | 4 | 3 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Library Assistant I* | 3 | 4 | 3.50 | 3.50 | 3.50 | 3.50 | - | 0.00\% |
| Library Tech Assistant | 3 | 3 | 3 | 3 | 3 | 3 | - | 0.00\% |
| Total Full Time | 20 | 20 | 17.50 | 16.50 | 16.50 | 15.50 | (1) | -6.06\% |
| Part Time |  |  |  |  |  |  |  |  |
| Library Assistant I | 0.50 | 0.50 | - | - | - | - | - | 0.00\% |
| Librarian I | 1.00 | 1.00 | 0.50 | - | - | - | - | 0.00\% |
| Library Tech Assistant | 0.50 | - | - | - | - | - | - | 0.00\% |
| Total Part Time | 2.00 | 1.50 | 0.50 | - | - | - | - | 0.00\% |
| Total Full Time Equivalents | 22.00 | 21.50 | 18.00 | 16.50 | 16.50 | 15.50 | (1) | -6.06\% |

NOTE: *Position shared with Pinellas County Library Coop.

Library Expenditure Line Item

| Division Number 4140 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 0120 TRANSFER | \$ | - | - | 757,839 | - | - | - | 0.00\% |
| 1101 EXECUTIVE SALARIES |  | 80,251 | 83,221 | 89,240 | 88,948 | 88,948 | - | 0.00\% |
| 1201 REG SALARIES AND WAGES |  | 775,822 | 761,863 | 674,578 | 623,133 | 567,965 | $(55,168)$ | -8.85\% |
| 1301 OTHER SALARIES \& WAGES |  | 36,649 | - | - | - | - | - | 0.00\% |
| 1401 OVERTIME |  | 2,879 | 4,170 | - | - | - | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 895,596 | 849,254 | 1,521,657 | 712,081 | 656,913 | $(55,168)$ | -7.75\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 66,751 | 63,148 | 56,253 | 54,474 | 50,254 | $(4,220)$ | -7.75\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 87,006 | 44,108 | 56,208 | 61,221 | 65,692 | 4,471 | 7.30\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 118,601 | 128,962 | 109,869 | 100,924 | 103,198 | 2,274 | 2.25\% |
| 2480 ISF-WORKERS' COMP |  | 13,163 | 12,474 | 13,795 | 14,459 | 14,459 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 285,522 | 248,692 | 236,125 | 231,078 | 233,603 | 2,525 | 1.09\% |
| Total Personal Services | \$ | 1,181,118 | 1,097,946 | 1,757,782 | 943,159 | 890,516 | $(52,643)$ | -5.58\% |

Operating Expenditures
$\begin{array}{ll}3110 & \text { PROFESSIONAL SERVICES } \\ 3130 & \text { SUBSTANCE ABUSE TEST - WC }\end{array}$

| \$ | 45,039 | 43,951 | 3,398 | 15,000 | 15,850 | 850 | 5.67\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 60 | 30 | - | - | - | - | 0.00\% |
|  | 8,470 | 11,567 | 9,713 | 2,500 | 5,000 | 2,500 | 100.00\% |
|  | 146,369 | 146,369 | 70,459 | 63,842 | 118,341 | 54,499 | 85.37\% |
|  | 8,658 | 9,132 | 8,723 | 10,212 | 6,950 | $(3,262)$ | -31.94\% |
|  | 4,346 | 3,085 | 1,840 | 1,000 | 3,000 | 2,000 | 200.00\% |
|  | 13,850 | 14,988 | 9,260 | 7,426 | 12,548 | 5,122 | 68.97\% |
|  | 3,844 | 3,831 | 3,470 | 2,000 | 3,000 | 1,000 | 50.00\% |
|  | 81,807 | 82,323 | 46,248 | 53,463 | 94,000 | 40,537 | 75.82\% |
|  | 7,964 | 8,780 | 9,001 | 4,228 | 8,342 | 4,114 | 97.30\% |
|  | 1,128 | 1,092 | 1,036 | 792 | - | (792) | -100.00\% |
|  | 4,523 | - | - | - | - | - | 0.00\% |
|  | 4,131 | 4,806 | 2,201 | 2,158 | 1,710 | (448) | -20.76\% |
|  | 48,644 | 136,814 | 46,498 | 75,476 | 105,001 | 29,525 | 39.12\% |
|  | 3,586 | 1,086 | 1,910 | 5,022 | 5,022 | - | 0.00\% |
|  | 76,298 | 76,298 | 25,945 | 28,140 | 56,280 | 28,140 | 100.00\% |
|  | 1,797 | 962 | 1,195 | 1,750 | 3,500 | 1,750 | 100.00\% |
|  | 689 | 452 | 409 | - | - | - | 0.00\% |
|  | 450 | - | 78 | 500 | - | (500) | -100.00\% |
|  | 2,080 | 2,235 | 1,118 | 1,375 | 2,875 | 1,500 | 109.09\% |
|  | 2,370 | 1,928 | 1,500 | 1,500 | 3,000 | 1,500 | 100.00\% |
|  | 4,055 | 5,405 | 2,274 | 2,250 | 4,500 | 2,250 | 100.00\% |
|  | 29,223 | 34,399 | 24,138 | 13,500 | 27,000 | 13,500 | 100.00\% |
|  | - | - | 212 | - | - | - | 0.00\% |
|  | 5,311 | 5,688 | 2,892 | 1,000 | 2,000 | 1,000 | 100.00\% |
|  | 145 | 234 | - | - | - | - | 0.00\% |
|  | 745 | 913 | 760 | 500 | 700 | 200 | 40.00\% |
| \$ | 505,582 | 596,371 | 274,276 | 293,634 | 478,619 | 184,985 | 63.00\% |

Capital Outlay

| 6430 | COMPUTERS |
| :--- | :--- |
| 6470 | OTHER EQUIPMENT |
| 6610 | BOOKS \& PUBLICATIONS |
| 6611 | JUV \& YOUNG ADULT BOOKS |
| 6612 | JUV/YA Non-Fiction |
| 6620 | PERIODICALS |
| 6652 | ADULT NON-FICTION BOOKS |
| 6653 | FRIENDS MEMORIAL BOOK |
| 6654 | FARRAR MEMORIAL TRUST |
|  | Total Capital Outlay |
|  | Total Expenditures |
|  | Department Total |


| $\$$ | 1,079 | - | - | - | - | - | $0.00 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 24,993 | - | - | 993 | 1,000 | 7 | $0.70 \%$ |
|  | 140,137 | 108,279 | 56,315 | 111,204 | 211,405 | 100,201 | $90.11 \%$ |
|  | 218 | - | - | - | - | - | $0.00 \%$ |
|  | 13 | - | - | - | - | - | $0.00 \%$ |
|  | 19,676 | 11,134 | 622 | 3,500 | 8,000 | 4,500 | $128.57 \%$ |
|  | 8 | - | - | - | - | - | $0.00 \%$ |
|  | 175 | 194 | 71 | - | 200 | 200 | $0.00 \%$ |
|  | 303 | 2,016 | - | - | 400 | 400 | $0.00 \%$ |
| $\$$ | 186,601 | 121,622 | 57,008 | 115,697 | 221,005 | 105,308 | $91.02 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,873,301$ | $1,815,939$ | $2,089,066$ | $1,352,490$ | $1,590,140$ | 237,650 | $17.57 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,873,301$ | $1,815,939$ | $2,089,066$ | $1,352,490$ | $1,590,140$ | 237,650 | $17.57 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Administration

## Operational Summary

To offer an efficient system of safe and attractive parks and recreational land, facilities, and programs which will enhance the beautification of the City, the leisure time pursuits of all Dunedin residents and visitors, and promote appreciation for our environmental resources.

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 278,404 | 294,602 | 388,151 | 351,342 | 336,098 | $(15,244)$ | -4.34\% |
| PERSONAL SERVICES (BENEFITS) |  | 81,157 | 87,165 | 107,904 | 91,148 | 94,007 | 2,859 | 3.14\% |
| OPERATING EXPENDITURES |  | 121,387 | 68,212 | 51,328 | 42,978 | 40,046 | $(2,932)$ | -6.82\% |
| TOTAL APPROPRIATION | \$ | 480,948 | 449,980 | 547,383 | 485,468 | 470,151 | $(15,317)$ | -3.16\% |
| Personnel Summary |  | 5 | 5 | 6 | 4.60 | 5.70 | 1.10 | 23.91\% |

## Current Service

Provides basic salary, benefits and operational costs for Parks \& Recreation Director, Recreation Superintendent and Parks Superintendent and support to supervise, coordinate and implement the programs and activities of the Recreation, Parks, Marina, Golf and Stadium Divisions in conjunction with the City’s Parks and Recreation objectives.

## Budget Highlights and Analysis

- Executive Salaries (Account \#1101) reflects an increase (from $60 \%$ to $70 \%$ ) due to a decrease in the percentage of the Parks \& Recreation Director’s salary being charged to St. Andrews Links (from 25\% to 15\%).
- Regular Salaries and Wages (Account \#1201) decreased due to the elimination of the Recreation Division Director's position, even though the Recreation Superintendent position was added.


## FY 2011 Goals and Objectives

$>$ Develop SMART Goals through staff input to position the department for short and long-term success.
$>$ Analyze program cost recovery data to develop a tiered pricing system based on community good.
$>$ Continue to pursue and implement innovative training programs and opportunities despite the reduction of fiscal resources.
$>$ Continue development of Weaver Park and grant management to open portions of the park to public access.
$>$ Reconstruct the internship program to make it more attractive to potential students.
$>$ Increase avenues to utilize volunteers in meaningful and fulfilling opportunities.
$>$ Continue to pursue sponsorship opportunities to offset the cost of special events and programming.

## FY 2010 Goals and Objectives Update

$>$ Develop cost recovery and pricing procedures based on the established departmental policy:
$\checkmark$ Implementing the use of the Program Proposal Form which calculates cost recovery for individual programs.
$>$ Continue to improve departmental marketing materials and departmental branding initiatives:
$\checkmark$ Developed facility guidelines and standards to ensure a consistent look and brand throughout all departmental facilities; including signage, marketing materials, business cards, etc.

## Department of Parks \& Recreation - Administration

> Pursue innovative training programs and opportunities to be implemented despite the reduction of fiscal resources:
$\checkmark$ Secured a series of web-based trainings to be presented to all staff throughout the year, which eliminates travel expenses. Explored inexpensive or free training opportunities through various organizations.
> Evaluate the structure of the current fees and waivers of co-sponsored special events and explore possible efficiencies:
$\checkmark$ Waivers of fees for events by outside promoters have been eliminated. All co-sponsored events have been analyzed for efficiencies, with savings found in each.
$\checkmark \quad$ Impact fees based on event attendance will be phased in.
> Increase the promotion of facility rentals through website information, print media and local marketing partners:
$\checkmark$ Included an entire page of the Dunedin Magazine specifically to facility rentals.
$\checkmark$ Added a dedicated page to the website to showcase this information as well.
> Explore meaningful and productive avenues and increase opportunities to better utilize volunteers and student interns:
$\checkmark$ Promoting the internship program via the website.
$\checkmark$ Volunteers and community service workers are being used in various areas.
$\checkmark$ Volunteer recruitment websites are providing a means to expand our reach, and provide a means to match needed skills with a volunteer's abilities.
> Develop a replacement schedule to implement the sign standardization policy in all Parks and Recreation facilities:
$\checkmark$ Replaced four major entry signs and dozens of general information signs to the new standard.
> Apply for local, state and national awards, which recognize the City of Dunedin's outstanding programs and facilities:
$\checkmark$ Awarded the Agency Excellence Award and the Outstanding Young Professional Award by the Florida Recreation and Park Association.
> Continue to utilize the website and other emerging technology to inform residents of available departmental programs, facilities and policies:
$\checkmark$ Increased the publication frequency of the Dunedin Magazine from two to three times per year. Residents are sent postcards as well, which directs them to visit the website when new information is available.
> Explore alternative funding sources through grants opportunities and corporate sponsorship packages:
$\checkmark$ Received the Coastal Partnership Initiative and the Land \& Water Conservation Fund grant to develop Weaver Park.
$\checkmark$ Continue to monitor state, national and private opportunities.
$\checkmark$ Obtained corporate sponsors for several events and programs, including Noon Tunes and many senior assistance programs.

## Department of Parks \& Recreation - Administration

Department Personnel Summary


[^8]
## Department of Parks \& Recreation - Administration

Parks and Recreation Administration Expense Line Item

| Division Number 4501 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 55,072 | 62,700 | 107,392 | 66,406 | 76,473 | 10,067 | 15.16\% |
| 1201 | REG SALARIES AND WAGES |  | 222,050 | 230,338 | 280,660 | 284,936 | 259,625 | $(25,311)$ | -8.88\% |
| 1401 | OVERTIME |  | 1,283 | 1,564 | 99 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 278,404 | 294,602 | 388,151 | 351,342 | 336,098 | $(15,244)$ | -4.34\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 20,538 | 22,202 | 29,162 | 26,878 | 25,712 | $(1,166)$ | -4.34\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 27,597 | 28,845 | 33,981 | 31,777 | 33,610 | 1,833 | 5.77\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 28,581 | 31,950 | 39,896 | 27,396 | 29,588 | 2,192 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 4,440 | 4,168 | 4,865 | 5,097 | 5,097 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 81,157 | 87,165 | 107,904 | 91,148 | 94,007 | 2,859 | 3.14\% |
|  | Total Personal Services | \$ | 359,561 | 381,767 | 496,055 | 442,490 | 430,105 | $(12,385)$ | -2.80\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 58,782 | 825 | 4,397 | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | 205 | 30 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 1,280 | - | 2,500 | - | - | - | 0.00\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 637 | 1,016 | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 8,170 | 8,170 | 7,866 | 7,127 | 6,606 | (521) | -7.31\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,387 | 12,514 | 3,580 | 2,500 | 2,200 | (300) | -12.00\% |
| 4110 | COMMUNICATION SERVICE |  | 6,928 | 3,989 | 3,306 | 5,622 | 6,647 | 1,025 | 18.23\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 3,489 | 3,302 | 2,446 | 3,525 | 2,525 | $(1,000)$ | -28.37\% |
| 4310 | ELECTRICITY |  | 785 | 170 | 179 | 300 | 200 | (100) | -33.33\% |
| 4330 | WATER, SEWER, SANITATION |  | - | - | - | 815 | - | (815) | -100.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 9,468 | 8,192 | 6,324 | 4,562 | 6,500 | 1,938 | 42.48\% |
| 4580 | ISF-INSURANCE |  | 6,278 | 9,409 | 4,589 | 4,600 | 4,140 | (460) | -10.00\% |
| 4610 | R\&M SERVICES |  | 306 | - | - | 75 | - | (75) | -100.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 4,389 | 4,389 | 2,934 | 3,238 | 3,238 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 143 | 109 | 1,908 | - | 200 | 200 | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 3,005 | 225 | 168 | - | 200 | 200 | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 60 | 100 | - | - | - | - | 0.00\% |
| 4950 | WISH LIST |  | 6,751 | 5,760 | 190 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 6,186 | 6,558 | 6,293 | 6,470 | 4,500 | $(1,970)$ | -30.45\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 112 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,127 | 1,995 | 1,617 | 2,999 | 2,000 | (999) | -33.31\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 44 | 537 | 278 | 300 | 300 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | - | 1,061 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,173 | 750 | 1,551 | 845 | 790 | (55) | -6.51\% |
|  | Total Operating Expenditures | \$ | 121,387 | 68,212 | 51,328 | 42,978 | 40,046 | $(2,932)$ | -6.82\% |
|  | Total Expenditures | \$ | 480,948 | 449,980 | 547,383 | 485,468 | 470,151 | $(15,317)$ | -3.16\% |
|  | Division Total | \$ | 480,948 | 449,980 | 547,383 | 485,468 | 470,151 | $(15,317)$ | -3.16\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

## Operational Summary

Provide a community leisure program for all ages, including indoor/outdoor activities, aquatics, athletics, fitness/wellness, nature, special events and special interest classes and activities. Operate four recreation centers, aquatic complex, sprayground, skate park and athletic areas to serve the public in a wide variety of leisure pursuits. Coordination with local organizations to broaden community leisure options.
Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 1,532,786 | 1,472,979 | 1,356,974 | 1,322,626 | 1,191,103 | $(131,523)$ | -9.94\% |
| PERSONAL SERVICES (BENEFITS) |  | 441,104 | 400,786 | 409,890 | 408,635 | 365,296 | $(43,339)$ | -10.61\% |
| OPERATING EXPENDITURES |  | 1,528,336 | 1,629,322 | 1,469,399 | 1,432,464 | 1,299,452 | $(133,012)$ | -9.29\% |
| CAPITAL OUTLAY |  | - | 6,104 | 1,069 | 1,200 | - | $(1,200)$ | -100.00\% |
| TOTAL APPROPRIATION | \$ | 3,502,227 | 3,509,191 | 3,237,332 | 3,164,925 | 2,855,851 | $(309,074)$ | -9.77\% |
| Personnel Summary |  | 37.50 | 36.50 | 31.50 | 27.50 | 23.50 | (4) | -14.55\% |

## Current Services

Provides year-round operation of programs for Community Center, Martin Luther King Jr. Recreation Center, Nature Center, Registration operation, Athletics, Youth Services (Before and After School Programs at three elementary schools), Jerry Lake Recreation Complex, Vanech Recreation Complex, Highlander Park Fisher Fields, DMS Co-location, and seasonal for Nature Center and Highlander Pool.

## Budget Highlights and Analysis

- Regular Salaries and Wages (Account \#1201) reflects a decrease partially due to the transfer of the Recreation Superintendent position to the Parks \& Recreation Administration cost center.
- The Youth Services Coordinator position is being split between Youth Services and MLK Jr. Recreation Center cost centers.
- The Nature Center Recreation Leader position is eliminated.
- A Lifeguard III position and a Maintenance Worker II position is eliminated due to the six month closing of the pool.


## FY 2011 Goals and Objectives

$>$ Increase community event and private rentals of all recreation centers through increased public awareness including print and electronic marketing.
> Develop marketing and programs to better utilize the computer lab facility at the Martin Luther King, Jr. Recreation Center through partnerships and volunteers.
> Partner with social organizations to provide life skills training opportunities at the Martin Luther King, Jr. Recreation Center.
$>$ Continue to develop a viable adult trip program through various partnerships and sponsors.
$>$ Expand programs and events which encourage physical activity and healthy lifestyles to combat childhood obesity.
$>$ Develop programs and education for adults which encourage healthy and active lifestyles.
$>$ Increase Fitness Center memberships and revenues through avenues such as corporate packages for Dunedin businesses.
$>$ Increase healthy lifestyle and wellness programs available to City of Dunedin employees and their families.
$>$ Increase Highlander Pool attendance and revenues through partnership and marketing opportunities with local adult living facilities.

## Department of Parks \& Recreation - Recreation

## FY 2010 Goals and Objectives Update

$>$ Implement cost recovery and pricing procedures in all recreation sections based on established Departmental policy:
$\checkmark$ A Program Proposal Form to determine cost recovery and pricing procedures has been implemented in all Recreation Sections.
$\checkmark$ A departmental policy is being developed.
$>$ Review and monitor operational procedures and usage guidelines of the new Sprayground:
$\checkmark$ An Operational Manual and Usage Guideline for the Sprayground has been developed and utilized by Aquatics staff.
$>$ Implement staff training through creative resources to remain abreast of current issues and regulations:
$\checkmark$ Departmental staff training has been conducted through the Florida Recreation and Parks Association innovative "Webinar Series" for cutting-edge issues and trends.
> Increase participation in all fitness center membership categories and classes through the "Get Fit Dunedin" initiative:
$\checkmark$ The "Get Fit Dunedin" initiative continues to be a great success; fitness class attendance has increased by $13.7 \%$.
$>$ Serve as a community role model and offer education and healthy alternatives to combat childhood obesity issues:
$\checkmark$ Initiatives to fight Childhood Obesity include offering only healthy food choices at the After School Programs and eliminating soda and sugar snacks. Staff promotes daily physical activity and healthy class/program alternatives.
> Utilize public input data from the Aquatics Feasibility Study to make short-term improvements in operations and develop a long-term aquatics master plan:
$\checkmark$ A very successful Aquatics Feasibility Study has been completed to provide input on short-term improvements and a foundation for further development of long-term goals.
$>$ Provide After School Program participants with educational programs to help develop life skills (i.e. D.A.R.E., Stranger Danger, Good Touch Bad Touch, Child Abuse Awareness, Fire Safety and Healthy Lifestyles):
$\checkmark$ Staff has planned Commitment to Character activities for After School Program participants, which focus on teaching children positive character development traits; such as respect, responsibility and problem-solving skills.
> Continue to develop partnerships with the skate community to improve and increase participation at events:
$\checkmark$ Partnered with Ian Tillman Foundation and Hollywood Summit to hold two large successful skate events.
> Continue development of the Youth Advisory Committee to make suggestions and enhance opportunities of teen programming and activities division-wide:
$\checkmark$ Staff has reformulated an outline and goals for the Youth Advisory Committee to attract more participation through specific goals and activities.
> Continue development of center programs and activities through increased partnerships, sponsorships and budgeted means:
$\checkmark$ All Recreation Sections continue to reach out to organizations and businesses to increase partnerships and resources in these challenging budget times.

## Department of Parks \& Recreation - Recreation

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Parks and Recreation - Recreation |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Recreation Supervisor | 2 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Recreation Superintendent | 1 | - | - | - | 1 | - | (1) | -100.00\% |
| Special Events Coordinator | 1 | - | - | - | - | - | - | 0.00\% |
| Volunteer Coordinator | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Recreation Coordinator | 7 | 7 | 6 | 6 | 6 | 5 | (1) | -16.67\% |
| Recreation Leader I | 9 | 9 | 7 | 5 | 5 | 5 | - | 0.00\% |
| Recreation Leader II | 4 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Recreation Leader III | 4 | 4 | 5 | 5 | 5 | 5 | - | 0.00\% |
| Customer Service Clerk | 2 | 3 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Recreation Specialist | 1 | 1 | - | - | - | - | - | 0.00\% |
| Head Lifeguard | 1 | 1 | 1 | - | - | - | - | 0.00\% |
| Lifeguard III | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Lifeguard II | 1 | 1 | - | - | - | - | - | 0.00\% |
| Maintenance Worker II | 1 | 1 | 1 | 1 | 1 | - | (1) | -100.00\% |
| Registration Technician | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Total Full Time | 36 | 35 | 30 | 27 | 27 | 23 | (4) | -14.81\% |
| Part Time |  |  |  |  |  |  |  |  |
| Lifeguard II | - | - | 1.00 | - | - | - | - | 0.00\% |
| Customer Service Clerk | 1.50 | 1.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Total Part Time | 1.50 | 1.50 | 1.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Total Full Time Equivalents | 37.50 | 36.50 | 31.50 | 27.50 | 27.50 | 23.50 | (4) | -14.55\% |

## Division Summary

| AQUATICS | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 239,810 | 202,802 | 199,496 | 176,852 | 130,462 | $(46,390)$ | -26.23\% |
| PERSONAL SERVICES (BENEFITS) |  | 71,360 | 41,834 | 34,692 | 35,290 | 20,649 | $(14,641)$ | -41.49\% |
| OPERATING EXPENDITURES |  | 292,190 | 207,407 | 204,470 | 197,471 | 112,833 | $(84,638)$ | -42.86\% |
| CAPITAL OUTLAY |  | - | - | 1,069 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 603,359 | 452,043 | 439,726 | 409,613 | 263,944 | $(145,669)$ | -35.56\% |
| ATHLETICS | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 436,671 | 153,274 | 142,518 | 99,146 | 97,460 | $(1,686)$ | -1.70\% |
| PERSONAL SERVICES (BENEFITS) |  | 97,914 | 43,453 | 44,298 | 29,842 | 30,576 | 734 | 2.46\% |
| OPERATING EXPENDITURES |  | 157,069 | 140,773 | 173,345 | 113,500 | 108,515 | $(4,985)$ | -4.39\% |
| CAPITAL OUTLAY |  | - | - | - | 1,200 | - | $(1,200)$ | -100.00\% |
| TOTAL APPROPRIATION | \$ | 691,655 | 337,500 | 360,161 | 243,688 | 236,551 | $(7,137)$ | -2.93\% |
| COMMUNITY CENTER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 186,762 | 202,638 | 194,929 | 225,185 | 205,435 | $(19,750)$ | -8.77\% |
| PERSONAL SERVICES (BENEFITS) |  | 67,506 | 69,701 | 60,257 | 77,106 | 69,167 | $(7,939)$ | -10.30\% |
| OPERATING EXPENDITURES |  | 447,493 | 541,554 | 472,227 | 547,772 | 503,285 | $(44,487)$ | -8.12\% |
| CAPITAL OUTLAY |  | - | 6,104 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 701,761 | 819,996 | 727,413 | 850,063 | 777,887 | $(72,176)$ | -8.49\% |
| MLK CENTER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 178,718 | 164,420 | 175,910 | 168,422 | 144,917 | $(23,505)$ | -13.96\% |
| PERSONAL SERVICES (BENEFITS) |  | 55,812 | 56,178 | 58,676 | 57,496 | 49,875 | $(7,621)$ | -13.25\% |
| OPERATING EXPENDITURES |  | 263,864 | 286,926 | 226,773 | 230,959 | 219,756 | $(11,203)$ | -4.85\% |
| TOTAL APPROPRIATION | \$ | 498,394 | 507,524 | 461,360 | 456,877 | 414,548 | $(42,329)$ | -9.26\% |

## Department of Parks \& Recreation - Recreation

| Hale Senior Activity Center |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 133,423 | 136,141 | 140,645 | 141,765 | 141,765 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 60,293 | 53,500 | 67,833 | 64,431 | 65,954 | 1,523 | 2.36\% |
| OPERATING EXPENDITURES |  | 188,190 | 219,348 | 192,335 | 193,537 | 191,049 | $(2,488)$ | -1.29\% |
| TOTAL APPROPRIATION | \$ | 381,906 | 408,990 | 400,813 | 399,733 | 398,768 | (965) | -0.24\% |
| NATURE CENTER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 88,141 | 72,272 | 71,297 | 90,894 | 41,000 | $(49,894)$ | -54.89\% |
| PERSONAL SERVICES (BENEFITS) |  | 17,730 | 19,999 | 23,593 | 22,791 | 8,227 | $(14,564)$ | -63.90\% |
| OPERATING EXPENDITURES |  | 37,369 | 37,126 | 27,595 | 31,905 | 20,645 | $(11,260)$ | -35.29\% |
| TOTAL APPROPRIATION | \$ | 143,240 | 129,397 | 122,486 | 145,590 | 69,872 | $(75,718)$ | -52.01\% |


| ADMINISTRATION |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 122,464 | 63,124 | 15,347 | - | - | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 22,935 | 18,389 | 9,375 | - | - | - | 0.00\% |
| OPERATING EXPENDITURES |  | 9,225 | 71,601 | 52,650 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 154,625 | 153,115 | 77,372 | - | - | - | 0.00\% |
| REGISTRATIONS/ID |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 118,973 | 124,080 | 105,133 | 105,104 | 104,404 | (700) | -0.67\% |
| PERSONAL SERVICES (BENEFITS) |  | 41,278 | 41,504 | 32,128 | 40,447 | 36,944 | $(3,503)$ | -8.66\% |
| OPERATING EXPENDITURES |  | 36,775 | 24,669 | 33,121 | 38,729 | 39,104 | 375 | 0.97\% |
| TOTAL APPROPRIATION | \$ | 197,026 | 190,254 | 170,383 | 184,280 | 180,452 | $(3,828)$ | -2.08\% |


| SPECIAL EVENTS | $\frac{\text { Actual }}{\text { FY } 2007}$ |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 21,315 | 60,753 | 70,567 | 63,733 | 84,833 | 21,100 | 33.11\% |
| PERSONAL SERVICES (BENEFITS) |  | 5,274 | 15,190 | 21,800 | 19,941 | 22,896 | 2,955 | 14.82\% |
| OPERATING EXPENDITURES |  | 73,437 | 56,982 | 62,473 | 56,368 | 49,175 | $(7,193)$ | -12.76\% |
| TOTAL APPROPRIATION | \$ | 100,026 | 132,925 | 154,840 | 140,042 | 156,904 | 16,862 | 12.04\% |


| YOUTH SERVICES | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 6,508 | 293,476 | 241,132 | 251,525 | 240,827 | $(10,698)$ | -4.25\% |
| PERSONAL SERVICES (BENEFITS) |  | 1,003 | 41,038 | 57,238 | 61,291 | 61,008 | (283) | -0.46\% |
| OPERATING EXPENDITURES |  | 22,722 | 42,935 | 24,408 | 22,223 | 55,090 | 32,867 | 147.90\% |
| TOTAL APPROPRIATION | \$ | 30,234 | 377,448 | 322,778 | 335,039 | 356,925 | 21,886 | 6.53\% |

City of Dunedin FY 2011 Adopted Budget
Department of Parks \& Recreation - Recreation

Parks and Recreation - Recreation Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 1,120,646 | 1,147,379 | 1,041,970 | 975,898 | 814,703 | $(161,195)$ | -16.52\% |
| 1301 | OTHER WAGES AND SALARIES |  | 394,221 | 293,552 | 275,363 | 320,728 | 344,100 | 23,372 | 7.29\% |
| 1401 | OVERTIME |  | 17,920 | 32,042 | 39,641 | 26,000 | 32,300 | 6,300 | 24.23\% |
| 1501 | SPECIAL PAY |  | - | 5 | - | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 1,532,786 | 1,472,979 | 1,356,974 | 1,322,626 | 1,191,103 | $(131,523)$ | -9.94\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 113,896 | 109,490 | 99,135 | 101,489 | 91,123 | $(10,366)$ | -10.21\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 116,329 | 42,047 | 64,107 | 99,609 | 84,648 | $(14,961)$ | -15.02\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 177,958 | 201,529 | 186,115 | 148,480 | 130,468 | $(18,012)$ | -12.13\% |
| 2480 | ISF-WORKERS' COMP |  | 32,921 | 47,721 | 60,533 | 59,057 | 59,057 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 441,104 | 400,786 | 409,890 | 408,635 | 365,296 | $(43,339)$ | -10.61\% |
|  | Total Personal Services | \$ | 1,973,891 | 1,873,765 | 1,766,864 | 1,731,261 | 1,556,399 | $(174,862)$ | -10.10\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 1,821 | 2,933 | 940 | 1,560 | 1,435 | (125) | -8.01\% |
| 3130 | MEDICAL |  | 1,095 | 600 | 570 | 735 | 735 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 196,672 | 221,674 | 235,099 | 189,653 | 210,722 | 21,069 | 11.11\% |
| 3406 | BANKING SERVICES |  | 10,213 | 10,054 | 11,217 | 7,570 | 7,350 | (220) | -2.91\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 2,202 | 916 | 1,335 | 700 | 1,535 | 835 | 119.29\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 298,879 | 298,879 | 290,853 | 261,469 | 241,646 | $(19,823)$ | -7.58\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 71,734 | 63,438 | 51,557 | 59,814 | 30,000 | $(29,814)$ | -49.84\% |
| 4010 | TRAVEL \& PER DIEM |  | 9,384 | 12,872 | 4,321 | 9,300 | 7,000 | $(2,300)$ | -24.73\% |
| 4110 | COMMUNICATION SERVICE |  | 24,181 | 19,843 | 17,242 | 28,066 | 22,417 | $(5,649)$ | -20.13\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 9,126 | 6,588 | 7,798 | 6,900 | 8,300 | 1,400 | 20.29\% |
| 4310 | ELECTRICITY |  | 204,568 | 196,216 | 226,479 | 250,873 | 220,879 | $(29,994)$ | -11.96\% |
| 4320 | GAS |  | 38,458 | 33,496 | 38,477 | 41,400 | 4,500 | $(36,900)$ | -89.13\% |
| 4330 | WATER, SEWER, SANITATION |  | 47,875 | 48,052 | 51,623 | 53,552 | 37,666 | $(15,886)$ | -29.66\% |
| 4410 | EQUIPMENT |  | 5,186 | 4,501 | 4,551 | 4,600 | 32,950 | 28,350 | 616.30\% |
| 4480 | ISF-VEHICLES |  | 27,716 | 19,399 | 26,066 | 25,232 | 9,922 | $(15,310)$ | -60.68\% |
| 4580 | ISF-INSURANCE |  | 134,052 | 281,925 | 154,438 | 131,735 | 118,566 | $(13,169)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 10,467 | 16,332 | 9,108 | 11,711 | 14,575 | 2,864 | 24.46\% |
| 4620 | R\&M - BUILDINGS |  | - | - | 172 | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 168,440 | 168,440 | 114,220 | 124,230 | 124,230 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 23,447 | 11,076 | 17,348 | 18,300 | 19,600 | 1,300 | 7.10\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 11,558 | 8,714 | 12,274 | 13,760 | 15,380 | 1,620 | 11.77\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 75 | - | - | - | - | 0.00\% |
| 4930 | FINES |  | - | - | 1,000 | - | - | - | 0.00\% |
| 5120 | COMPUTER |  | - | 193 | 360 | 200 | 250 | 50 | 25.00\% |
| 5210 | OPERATING SUPPLIES |  | 220,287 | 187,521 | 179,895 | 177,526 | 152,041 | $(25,485)$ | -14.36\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 4,786 | 3,837 | 3,310 | 4,400 | 3,900 | (500) | -11.36\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 2,256 | 9,046 | 7,957 | 7,900 | 11,700 | 3,800 | 48.10\% |
| 5231 | UNCAPITALIZED SOFTWARE |  | 1,105 | 308 | 100 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 2,829 | 2,395 | 1,088 | 1,278 | 2,153 | 875 | 68.47\% |
|  | Total Operating Expenditures | \$ | 1,528,336 | 1,629,322 | 1,469,399 | 1,432,464 | 1,299,452 | $(133,012)$ | -9.29\% |

Capital Outlay
6210 BLDG-OFFICE
6470 OTHER EQUIPMENT
Total Capital Outlay
Total Operating Expenditures
Department Total

| $\$$ | - | 6,104 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | - | - | 1,069 | 1,200 | - | $(1,200)$ | $-100.00 \%$ |
| $\$$ | - | 6,104 | 1,069 | 1,200 | - | $(1,200)$ | $-100.00 \%$ |
|  |  |  |  |  |  |  | $-9, .77 \%$ |
| $\$$ | $3,502,227$ | $3,509,191$ | $3,237,332$ | $3,164,925$ | $2,855,851$ | $(309,074)$ |  |
|  |  |  |  |  |  |  |  |
| $\$$ | $3,502,227$ | $3,509,191$ | $3,237,332$ | $3,164,925$ | $2,855,851$ | $(309,074)$ | $-9.77 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Aquatics Division Expenditure Line Item

| Division Number 4250 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1201 REG SALARIES AND WAGES | \$ | 138,229 | 125,349 | 113,551 | 95,844 | 41,462 | $(54,382)$ | -56.74\% |
| 1301 OTHER SALARIES \& WAGES |  | 100,560 | 70,678 | 81,005 | 81,008 | 89,000 | 7,992 | 9.87\% |
| 1401 OVERTIME |  | 1,020 | 6,775 | 4,939 | - | - | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 239,810 | 202,802 | 199,496 | 176,852 | 130,462 | $(46,390)$ | -26.23\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 17,901 | 15,515 | 15,123 | 13,834 | 9,981 | $(3,853)$ | -27.85\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 17,408 | 129 | 3,039 | 4,400 | 4,147 | (253) | -5.75\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 27,845 | 16,287 | 12,952 | 13,308 | 2,773 | $(10,535)$ | -79.16\% |
| 2480 ISF-WORKERS' COMP |  | 8,205 | 9,903 | 3,578 | 3,748 | 3,748 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 71,360 | 41,834 | 34,692 | 35,290 | 20,649 | $(14,641)$ | -41.49\% |
| Total Personal Services | \$ | 311,169 | 244,636 | 234,187 | 212,142 | 151,111 | $(61,031)$ | -28.77\% |

Operating Expenditures

| 3110 | PROFESSIONAL SERVICES | \$ | 270 | - | - | 180 | 180 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 338 | 270 | 210 | 200 | 200 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 35,226 | 31,050 | 24,008 | 23,000 | 15,000 | $(8,000)$ | -34.78\% |
| 3406 | BANKING SERVICES |  | 4,902 | 4,706 | 5,371 | - | - | - | 0.00\% |
| 3422 | REFUSE DISPOSAL - COMM |  | - | 228 | 241 | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 8,227 | 8,227 | 7,921 | 7,921 | 6,651 | $(1,270)$ | -16.03\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 71,734 | - | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 3,222 | 1,656 | 458 | 1,000 | 1,000 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 4,241 | 3,970 | 3,496 | 4,471 | 4,471 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 893 | 1,214 | 601 | 1,000 | 500 | (500) | -50.00\% |
| 4310 | ELECTRICITY |  | 23,341 | 19,871 | 26,292 | 21,000 | 15,000 | $(6,000)$ | -28.57\% |
| 4320 | GAS |  | 38,458 | 33,496 | 38,477 | 41,400 | 4,500 | $(36,900)$ | -89.13\% |
| 4330 | WATER, SEWER, SANITATION |  | 31,172 | 26,733 | 28,809 | 32,886 | 17,000 | $(15,886)$ | -48.31\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 309 | 241 | - | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 8,702 | 15,125 | 11,544 | 11,544 | 10,390 | $(1,154)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 9,331 | 11,150 | 5,141 | 5,000 | 5,000 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 4,288 | 4,288 | 2,866 | 3,163 | 3,163 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 762 | 377 | 342 | 380 | 380 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 75 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 44,197 | 42,278 | 46,446 | 39,928 | 25,000 | $(14,928)$ | -37.39\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 1,740 | 1,240 | 1,477 | 700 | 700 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 825 | 630 | 3,500 | 3,500 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 837 | 385 | 140 | 198 | 198 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 292,190 | 207,407 | 204,470 | 197,471 | 112,833 | $(84,638)$ | -42.86\% |

Capital Outlay
6470 OTHER EQUIPMENT
Total Capital Outlay
Total Expenditures
Division Total

| $\$$ | - | - | 1,069 | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | - | 1,069 | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 603,359 | 452,043 | 439,726 | 409,613 | 263,944 | $(145,669)$ | $-35.56 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 603,359 | 452,043 | 439,726 | 409,613 | 263,944 | $(145,669)$ | $-35.56 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Athletics Division Expenditure Line Item

| Division Number 4251 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 231,736 | 131,368 | 128,725 | 79,146 | 78,460 | (686) | -0.87\% |
| 1301 | OTHER SALARIES \& WAGES |  | 202,069 | 19,516 | 12,318 | 18,000 | 17,000 | $(1,000)$ | -5.56\% |
| 1401 | OVERTIME |  | 2,866 | 2,390 | 1,475 | 2,000 | 2,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 436,671 | 153,274 | 142,518 | 99,146 | 97,460 | $(1,686)$ | -1.70\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 33,281 | 11,355 | 10,314 | 7,585 | 7,456 | (129) | -1.70\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 24,880 | $(4,756)$ | 6,287 | 8,115 | 8,046 | (69) | -0.85\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 35,725 | 34,486 | 25,315 | 11,646 | 12,578 | 932 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 4,028 | 2,368 | 2,383 | 2,496 | 2,496 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 97,914 | 43,453 | 44,298 | 29,842 | 30,576 | 734 | 2.46\% |
|  | Total Personal Services | \$ | 534,585 | 196,727 | 186,816 | 128,988 | 128,036 | (952) | -0.74\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 425 | 140 | - | 90 | 90 | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 338 | - | 30 | 80 | 80 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 70,482 | 87,544 | 104,991 | 51,622 | 51,222 | (400) | -0.77\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 70 | - | 447 | - | 535 | 535 | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 6,204 | 6,204 | 5,973 | 5,412 | 5,016 | (396) | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,990 | 740 | 516 | 300 | 300 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 3,627 | 3,199 | 2,266 | 3,835 | 3,835 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 1,418 | 854 | 788 | 300 | 300 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | - | 408 | - | - | - | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 7,047 | - | - | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 20,554 | 20,117 | 38,859 | 34,198 | 30,779 | $(3,419)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 561 | 2,881 | 1,835 | 300 | 300 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 3,333 | 1,667 | 2,227 | 2,458 | 2,458 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | 30 | - | 50 | 50 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | 433 | 778 | 1,000 | 1,000 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 21 | - | - | 50 | 50 | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 38,441 | 14,988 | 13,388 | 12,430 | 10,450 | $(1,980)$ | -15.93\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 1,118 | 122 | 448 | 200 | 200 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 820 | 1,309 | 700 | 1,100 | 1,600 | 500 | 45.45\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | - | - | 100 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 641 | 116 | - | 125 | 250 | 125 | 100.00\% |
|  | Total Operating Expenditures | \$ | 157,069 | 140,773 | 173,345 | 113,500 | 108,515 | $(4,985)$ | -4.39\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | - | - | - | 1,200 | - | $(1,200)$ | -100.00\% |
|  | Total Capital Outlay | \$ | - | - | - | 1,200 | - | $(1,200)$ | -100.00\% |
|  | Total Expenditures | \$ | 691,655 | 337,500 | 360,161 | 243,688 | 236,551 | $(7,137)$ | -2.93\% |
|  | Division Total | \$ | 691,655 | 337,500 | 360,161 | 243,688 | 236,551 | $(7,137)$ | -2.93\% |

[^9]
## Department of Parks \& Recreation - Recreation

Parks and Recreation - Community Center Division Expenditure Line Item

| Division Number 4252 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1201 REG SALARIES AND WAGES | \$ | 176,408 | 201,883 | 155,768 | 188,985 | 160,435 | $(28,550)$ | -15.11\% |
| 1301 OTHER SALARIES \& WAGES |  | 9,729 | - | 38,791 | 35,200 | 44,000 | 8,800 | 25.00\% |
| 1401 OVERTIME |  | 625 | 754 | 370 | 1,000 | 1,000 | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 186,762 | 202,638 | 194,929 | 225,185 | 205,435 | $(19,750)$ | -8.77\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 13,552 | 14,888 | 14,256 | 17,227 | 15,716 | $(1,511)$ | -8.77\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 17,400 | 13,518 | 11,226 | 18,999 | 16,144 | $(2,855)$ | -15.03\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 33,212 | 38,716 | 26,710 | 27,826 | 24,253 | $(3,573)$ | -12.84\% |
| 2480 ISF-WORKERS' COMP |  | 3,342 | 2,579 | 8,065 | 13,054 | 13,054 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 67,506 | 69,701 | 60,257 | 77,106 | 69,167 | $(7,939)$ | -10.30\% |
| Total Personal Services | \$ | 254,268 | 272,339 | 255,186 | 302,291 | 274,602 | $(27,689)$ | -9.16\% |

Operating Expenditures

| 3110 | PROFESSIONAL SERVICES |
| :--- | :--- |
| 3130 | SUBSTANCE ABUSE TEST - WC |
| 3405 | OTHER CONTRACTUAL SERV |
| 3422 | REFUSE DISPOSAL - COMM |
| 3481 | ISF-BUILDING MAINTENANCE |
| 3730 | ADMIN COSTS-ENGINEERING |
| 4010 | TRAVEL \& PER DIEM |
| 4110 | COMMUNICATION SERVICE |
| 4130 | POSTAGE,FREIGHT,SHIPPING |
| 4310 | ELECTRICITY |
| 4330 | WATER, SEWER, SANITATION |
| 4410 | RENT/LEASE-EQUIPMENT |
| 4480 | ISF-VEHICLES |
| 4580 | ISF-INSURANCE |
| 4610 | R\&M SERVICES |
| 4680 | ISF-CUSTODIAL SERVICES |
| 4710 | PRINTING \& BINDING |
| 4810 | PROMOTIONAL ACTIVITIES |
| 5120 | COMPUTER SUPPLIES |
| 5210 | OPERATING SUPPLIES |
| 5222 | UNIFORM CLEANING/EXPENSE |
| 5230 | UNCAPITALIZED EQUIPMENT |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |
|  | Total Operating Expenditures |


| \$ | 948 | 2,418 | 940 | 365 | 365 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 90 | 30 | - | 125 | 125 | - | 0.00\% |
|  | 44,387 | 53,985 | 59,655 | 86,161 | 100,000 | 13,839 | 16.06\% |
|  | 48 | - | - | - | - | - | 0.00\% |
|  | 147,306 | 147,306 | 141,821 | 128,501 | 119,098 | $(9,403)$ | -7.32\% |
|  | - | - | - | 59,814 | 10,000 | $(49,814)$ | -83.28\% |
|  | 1,133 | 1,690 | 206 | 2,000 | 2,000 | - | 0.00\% |
|  | 2,330 | 1,088 | 367 | 3,513 | 3,513 | - | 0.00\% |
|  | 329 | 950 | 802 | 800 | 800 | - | 0.00\% |
|  | 96,028 | 95,440 | 117,449 | 121,079 | 121,079 | - | 0.00\% |
|  | 9,718 | 13,164 | 14,012 | 13,077 | 13,077 | - | 0.00\% |
|  | 1,698 | 1,354 | 1,532 | 1,350 | 1,500 | 150 | 11.11\% |
|  | 6,112 | 6,215 | 6,098 | 6,022 | 2,309 | $(3,713)$ | -61.66\% |
|  | 38,237 | 114,529 | 42,763 | 34,661 | 31,195 | $(3,466)$ | -10.00\% |
|  | - | 485 | 190 | 800 | 5,000 | 4,200 | 525.00\% |
|  | 79,137 | 79,137 | 52,886 | 58,374 | 58,374 | - | 0.00\% |
|  | 89 | - | - | 100 | 300 | 200 | 200.00\% |
|  | 143 | 1,023 | 1,530 | 1,600 | 1,600 | - | 0.00\% |
|  | - | 25 | - | - | - | - | 0.00\% |
|  | 18,017 | 18,629 | 28,691 | 27,280 | 29,000 | 1,720 | 6.30\% |
|  | 986 | 464 | 211 | 800 | 500 | (300) | -37.50\% |
|  | 449 | 3,372 | 2,921 | 1,200 | 3,000 | 1,800 | 150.00\% |
|  | 310 | 250 | 155 | 150 | 450 | 300 | 200.00\% |
| \$ | 447,493 | 541,554 | 472,227 | 547,772 | 503,285 | $(44,487)$ | -8.12\% |

Capital Outlay
6210 BLDG-OFFICE
Total Capital Outlay
Total Expenditures
Division Total

|  | - | 6,104 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | 6,104 | - | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 701,761 | 819,996 | 727,413 | 850,063 | 777,887 | $(72,176)$ | $-8.49 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 701,761 | 819,996 | 727,413 | 850,063 | 777,887 | $(72,176)$ | $-8.49 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

Parks and Recreation - MLK Center Division Expenditure Line Item

| Division Number 4253 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1201 REG SALARIES AND WAGES | \$ | 151,645 | 163,114 | 164,401 | 150,332 | 128,917 | $(21,415)$ | -14.25\% |
| 1301 OTHER SALARIES \& WAGES |  | 26,192 | 517 | 10,227 | 17,090 | 15,000 | $(2,090)$ | -12.23\% |
| 1401 OVERTIME |  | 881 | 789 | 1,282 | 1,000 | 1,000 | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 178,718 | 164,420 | 175,910 | 168,422 | 144,917 | $(23,505)$ | -13.96\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 12,872 | 11,740 | 12,702 | 12,885 | 11,087 | $(1,798)$ | -13.95\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 16,015 | 8,929 | 11,061 | 15,134 | 12,992 | $(2,142)$ | -14.15\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 23,767 | 32,943 | 32,053 | 26,476 | 22,795 | $(3,681)$ | -13.90\% |
| 2480 ISF-WORKERS' COMP |  | 3,158 | 2,566 | 2,861 | 3,001 | 3,001 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 55,812 | 56,178 | 58,676 | 57,496 | 49,875 | $(7,621)$ | -13.25\% |
| Total Personal Services | \$ | 234,530 | 220,597 | 234,587 | 225,918 | 194,792 | $(31,126)$ | -13.78\% |

Operating Expenditures

| 3110 | PROFESSIONAL SERVICES | \$ | 178 | - | - | 200 | 200 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | - | - | 100 | 100 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 14,786 | 21,850 | 16,343 | 8,000 | 13,000 | 5,000 | 62.50\% |
| 3406 | BANKING SERVICES |  | - | 191 | 244 | - | 300 | 300 | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 70,402 | 70,402 | 67,781 | 61,415 | 56,921 | $(4,494)$ | -7.32\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | - | - | - | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS - ENGINEERING |  | - | - | - | - | 10,000 | 10,000 | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 387 | 483 | 642 | 600 | 600 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 5,557 | 5,313 | 5,374 | 5,598 | 5,344 | (254) | -4.54\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 165 | 480 | 82 | 500 | 500 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 52,036 | 47,862 | 47,678 | 65,464 | 50,000 | $(15,464)$ | -23.62\% |
| 4330 | WATER, SEWER, SANITATION |  | 3,579 | 4,054 | 4,668 | 3,795 | 3,795 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,458 | 1,422 | 1,318 | 1,500 | 1,500 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 8,242 | 7,056 | 6,829 | 6,672 | 2,598 | $(4,074)$ | -61.06\% |
| 4580 | ISF-INSURANCE |  | 45,528 | 63,083 | 30,708 | 24,676 | 22,209 | $(2,467)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | - | 577 | 472 | 500 | 500 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 46,892 | 46,892 | 31,339 | 34,589 | 34,589 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | - | - | - | 100 | 100 | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 770 | 502 | 258 | 700 | 700 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 13,319 | 15,385 | 12,063 | 15,000 | 15,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 159 | 400 | 463 | 500 | 500 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 130 | 896 | 230 | 1,000 | 1,000 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 245 | 80 | 280 | 150 | 300 | 150 | 100.00\% |
|  | Total Operating Expenditures | \$ | 263,864 | 286,926 | 226,773 | 230,959 | 219,756 | $(11,203)$ | -4.85\% |
|  | Total Expenditures | \$ | 498,394 | 507,524 | 461,360 | 456,877 | 414,548 | $(42,329)$ | -9.26\% |
|  | Division Total | \$ | 498,394 | 507,524 | 461,360 | 456,877 | 414,548 | $(42,329)$ | $\underline{-9.26 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Senior Center Division Expenditure Line Item

| Division Number 4254 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 122,980 | 131,402 | 140,334 | 139,765 | 139,765 | - | 0.00\% |
| 1301 | OTHER SALARIES \& WAGES |  | 8,458 | 3,328 | - | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 1,985 | 1,411 | 311 | 2,000 | 2,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 133,423 | 136,141 | 140,645 | 141,765 | 141,765 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 9,490 | 9,858 | 9,988 | 10,845 | 10,845 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 12,385 | 5,993 | 10,392 | 14,176 | 14,176 | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 31,522 | 23,973 | 25,833 | 19,029 | 20,552 | 1,523 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 6,897 | 13,677 | 21,620 | 20,381 | 20,381 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 60,293 | 53,500 | 67,833 | 64,431 | 65,954 | 1,523 | 2.36\% |
|  | Total Personal Services | \$ | 193,716 | 189,641 | 208,478 | 206,196 | 207,719 | 1,523 | 0.74\% |

Operating Expenditures

| 3110 | PROFESSIONAL SERVICES | \$ | - | - | - | 200 | 200 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 90 | 60 | 30 | 100 | 100 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 11,224 | 17,270 | 23,462 | 17,000 | 24,000 | 7,000 | 41.18\% |
| 3406 | BANKING SERVICES |  | 267 | 123 | 232 | - | 550 | 550 | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 56,400 | 56,400 | 54,300 | 49,200 | 45,600 | $(3,600)$ | -7.32\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | - | - | - | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS - ENGINEERING |  | - | - | - | - | 10,000 | 10,000 | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 377 | 282 | 456 | 500 | 500 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 4,290 | 3,558 | 3,400 | 4,041 | 3,479 | (562) | -13.91\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 137 | 167 | 531 | 450 | 450 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 29,963 | 30,364 | 31,991 | 39,627 | 34,000 | $(5,627)$ | -14.20\% |
| 4330 | WATER, SEWER, SANITATION |  | 3,407 | 3,692 | 4,133 | 3,794 | 3,794 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,304 | 1,200 | 1,306 | 1,350 | 1,350 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 6,315 | 6,128 | 6,164 | 6,438 | 2,540 | $(3,898)$ | -60.55\% |
| 4580 | ISF-INSURANCE |  | 17,820 | 42,796 | 25,224 | 21,461 | 19,315 | $(2,146)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 575 | 1,035 | 377 | 1,000 | 1,000 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 29,400 | 29,400 | 19,634 | 21,671 | 21,671 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 3,060 | 3,060 | 1,530 | 3,000 | 1,000 | $(2,000)$ | -66.67\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | - | - | 380 | 2,000 | 1,620 | 426.32\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 160 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 21,998 | 20,682 | 17,679 | 21,825 | 18,000 | $(3,825)$ | -17.53\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 357 | 349 | 415 | 600 | 400 | (200) | -33.33\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 856 | 2,164 | 867 | 600 | 600 | - | 0.00\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | - | 308 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 351 | 313 | 444 | 300 | 500 | 200 | 66.67\% |
|  | Total Operating Expenditures | \$ | 188,190 | 219,348 | 192,335 | 193,537 | 191,049 | $(2,488)$ | -1.29\% |
|  | Total Expenditures | \$ | 381,906 | 408,990 | 400,813 | 399,733 | 398,768 | (965) | -0.24\% |
|  | Division Total | \$ | 381,906 | 408,990 | 400,813 | 399,733 | 398,768 | (965) | -0.24\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Nature Center Division Expenditure Line Item

| Division Number 4255 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 42,706 | 44,412 | 45,724 | 45,464 | - | $(45,464)$ | -100.00\% |
| 1301 | OTHER SALARIES \& WAGES |  | 45,431 | 27,860 | 25,569 | 45,430 | 41,000 | $(4,430)$ | -9.75\% |
| 1401 | OVERTIME |  | 4 | - | 4 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 88,141 | 72,272 | 71,297 | 90,894 | 41,000 | $(49,894)$ | -54.89\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 6,741 | 5,428 | 5,056 | 6,954 | 3,137 | $(3,817)$ | -54.89\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 4,187 | 1,190 | 4,494 | 4,547 | - | $(4,547)$ | -100.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 969 | 2,434 | 8,720 | 6,200 | - | $(6,200)$ | -100.00\% |
| 2480 | ISF-WORKERS' COMP |  | 5,833 | 10,947 | 5,323 | 5,090 | 5,090 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 17,730 | 19,999 | 23,593 | 22,791 | 8,227 | $(14,564)$ | -63.90\% |
|  | Total Personal Services | \$ | 105,871 | 92,271 | 94,891 | 113,685 | 49,227 | $(64,458)$ | -56.70\% |

## Operating Expenditures

| 3110 | PROFESSIONAL SERVICES | \$ | - | - | - | 125 | - | (125) | -100.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 180 | 150 | 180 | 50 | 50 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 6,210 | 3,690 | 497 | - | 500 | 500 | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 10,340 | 10,340 | 9,955 | 9,020 | 8,360 | (660) | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 51 | 476 | 410 | 300 | - | (300) | -100.00\% |
| 4110 | COMMUNICATION SERVICE |  | 3,202 | 2,537 | 1,967 | 4,159 | - | $(4,159)$ | -100.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 272 | 66 | 111 | 150 | 150 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 3,074 | 2,328 | 2,616 | 3,703 | 500 | $(3,203)$ | -86.50\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | - | 71 | - | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 2,470 | 5,362 | 3,023 | 2,548 | 2,294 | (254) | -9.97\% |
| 4610 | R\&M SERVICES |  | - | - | - | 175 | 175 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 5,390 | 5,390 | 3,602 | 3,975 | 3,975 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | 90 | - | 100 | 100 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | 452 | 93 | 400 | 400 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 48 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 5,993 | 6,017 | 5,072 | 6,400 | 3,841 | $(2,559)$ | -39.98\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 159 | 75 | - | 200 | 200 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | - | - | 500 | - | (500) | -100.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 30 | 35 | 69 | 100 | 100 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 37,369 | 37,126 | 27,595 | 31,905 | 20,645 | $(11,260)$ | -35.29\% |
|  | Total Expenditures | \$ | 143,240 | 129,397 | 122,486 | 145,590 | 69,872 | $(75,718)$ | -52.01\% |
|  | Division Total | \$ | 143,240 | 129,397 | 122,486 | 145,590 | 69,872 | $(75,718)$ | $\underline{-52.01 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Administration Division Expenditure Line Item (no longer in use, reorganized in FY 2010)

| Division Number 4257 |  | Actual |  | Actual | Actual | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 |  | FY 2011 |  | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 121,751 | 63,124 | 15,347 |  | - |  | - | - | 0.00\% |
| 1401 | OVERTIME |  | 713 | - | - |  | - |  | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 122,464 | 63,124 | 15,347 |  | - |  | - | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 9,238 | 4,796 | 1,143 |  | - |  | - | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 9,644 | 6,214 | 1,507 |  | - |  | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 4,053 | 5,800 | 1,326 |  | - |  | - | - | 0.00\% |
| 2480 | ISF-WORKERS' COMP |  | - | 1,579 | 5,399 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 22,935 | 18,389 | 9,375 |  | - |  | - | - | 0.00\% |
|  | Total Personal Services | \$ | 145,399 | 81,513 | 24,722 |  | - |  | - | - | 0.00\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |  |  |
| 3730 | ADMIN COSTS-ENGINEERING | \$ | - | 63,438 | 51,557 |  | - |  | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,224 | 3,963 | - |  | - |  | - | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 30 | 88 | - |  | - |  | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | - | - | 331 |  | - |  | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 3,618 | - | - |  | - |  | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,744 | 2,855 | 501 |  | - |  | - | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 254 | 82 | - |  | - |  | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 300 | 261 |  | - |  | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 355 | 875 | - |  | - |  | - | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 9,225 | 71,601 | 52,650 |  | - |  | - | - | 0.00\% |
|  | Total Expenditures | \$ | 154,625 | 153,115 | 77,372 |  | - |  | - | - | 0.00\% |
|  | Division Total | \$ | 154,625 | 153,115 | 77,372 |  | - |  | - | - | 0.00\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks \& Recreation - Registration/ID Division Expenditure Line Item

| Division Number 4258 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 116,339 | 121,335 | 104,614 | 104,104 | 104,104 | - | 0.00\% |
| 1401 | OVERTIME |  | 2,634 | 2,746 | 519 | 1,000 | 300 | (700) | -70.00\% |
|  | Total Personal Services (Salaries) | \$ | 118,973 | 124,080 | 105,133 | 105,104 | 104,404 | (700) | -0.67\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 8,858 | 9,229 | 7,714 | 8,041 | 7,987 | (54) | -0.67\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 11,813 | 5,490 | 5,205 | 15,111 | 10,440 | $(4,671)$ | -30.91\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 19,149 | 25,050 | 17,272 | 15,264 | 16,486 | 1,222 | 8.01\% |
| 2480 | ISF-WORKERS' COMP |  | 1,458 | 1,735 | 1,937 | 2,031 | 2,031 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 41,278 | 41,504 | 32,128 | 40,447 | 36,944 | $(3,503)$ | -8.66\% |
|  | Total Personal Services | \$ | 160,251 | 165,584 | 137,261 | 145,551 | 141,348 | $(4,203)$ | -2.89\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | - | 165 | - | 100 | 100 | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | 30 | - | - | - | - | 0.00\% |
| 3406 | BANKING SERVICES |  | 5,044 | 5,034 | 5,371 | 7,570 | 6,500 | $(1,070)$ | -14.13\% |
| 4010 | TRAVEL \& PER DIEM |  | - | 645 | 686 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| 4110 | COMMUNICATION SERVICE |  | 771 | 159 | 319 | 479 | 839 | 360 | 75.16\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 5,294 | 2,612 | 4,348 | 3,000 | 5,000 | 2,000 | 66.67\% |
| 4580 | ISF-INSURANCE |  | 741 | 797 | 662 | 794 | 715 | (79) | -9.95\% |
| 4610 | R\&M SERVICES |  | - | 204 | 479 | 3,336 | 2,000 | $(1,336)$ | -40.05\% |
| 4710 | PRINTING \& BINDING |  | 20,298 | 7,308 | 15,818 | 15,000 | 16,500 | 1,500 | 10.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 98 | 200 | 200 | 200 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 3,522 | 7,166 | 4,838 | 5,750 | 5,750 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | 452 | 296 | 500 | 500 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | - | 104 | - | - | - | 0.00\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | 1,105 | - | - | - | - | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 36,775 | 24,669 | 33,121 | 38,729 | 39,104 | 375 | 0.97\% |
|  | Total Expenditures | \$ | 197,026 | 190,254 | 170,383 | 184,280 | 180,452 | $(3,828)$ | -2.08\% |
|  | Division Total | \$ | 197,026 | 190,254 | 170,383 | 184,280 | 180,452 | $(3,828)$ | -2.08\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Special Events Division Expenditure Line Item

| Division Number 4259 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 18,746 | 45,355 | 47,186 | 46,733 | 46,733 | - | 0.00\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | - | - | - | 14,100 | 14,100 | 0.00\% |
| 1401 | OVERTIME |  | 2,569 | 15,398 | 23,381 | 17,000 | 24,000 | 7,000 | 41.18\% |
|  | Total Personal Services (Salaries) | \$ | 21,315 | 60,753 | 70,567 | 63,733 | 84,833 | 21,100 | 33.11\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 1,472 | 4,286 | 4,916 | 4,876 | 6,490 | 1,614 | 33.10\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 2,129 | 2,665 | 5,246 | 6,374 | 7,074 | 700 | 10.98\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 1,673 | 8,239 | 10,983 | 8,003 | 8,644 | 641 | 8.01\% |
| 2480 | ISF-WORKERS' COMP |  | - | - | 654 | 688 | 688 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 5,274 | 15,190 | 21,800 | 19,941 | 22,896 | 2,955 | 14.82\% |
|  | Total Personal Services | \$ | 26,589 | 75,943 | 92,367 | 83,674 | 107,729 | 24,055 | 28.75\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3405 | OTHER CONTRACTUAL SERV | \$ | 14,358 | 3,605 | 6,143 | 3,870 | 7,000 | 3,130 | 80.88\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 432 | 688 | 648 | 700 | 1,000 | 300 | 42.86\% |
| 4010 | TRAVEL \& PER DIEM |  | - | 406 | - | 1,000 | - | $(1,000)$ | -100.00\% |
| 4110 | COMMUNICATION SERVICE |  | 162 | 19 | 54 | 120 | 336 | 216 | 180.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 484 | 140 | 529 | 500 | 500 | - | 0.00\% |
| 4310 | ELECTRICITY |  | - | - | - | - | 300 | 300 | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 160 | 215 | 395 | 400 | 1,600 | 1,200 | 300.00\% |
| 4480 | ISF-VEHICLES |  | - | - | 221 | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | - | - | - | 265 | 239 | (26) | -9.81\% |
| 4610 | R\&M SERVICES |  | - | - | 614 | 600 | 600 | - | 0.00\% |
| 4620 | R\&M - BUILDINGS |  | - | - | 172 | - | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | - | - | - | 1,500 | 1,500 | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 725 | 5,618 | 8,972 | 9,000 | 9,000 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 57,102 | 46,277 | 43,158 | 39,913 | 25,000 | $(14,913)$ | -37.36\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | - | 1,568 | - | 2,000 | 2,000 | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 15 | 15 | - | - | 100 | 100 | 0.00\% |
|  | Total Operating Expenditures | \$ | 73,437 | 56,982 | 62,473 | 56,368 | 49,175 | $(7,193)$ | -12.76\% |
|  | Total Expenditures | \$ | 100,026 | 132,925 | 154,840 | 140,042 | 156,904 | 16,862 | 12.04\% |
|  | Division Total | \$ | 100,026 | 132,925 | 154,840 | 140,042 | 156,904 | 16,862 | 12.04\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Recreation

Parks and Recreation - Youth Services Division Expenditure Line Item

| Division Number 4260 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 105 | 120,037 | 126,318 | 125,525 | 114,827 | $(10,698)$ | -8.52\% |
| 1301 | OTHER SALARIES \& WAGES |  | 1,781 | 171,653 | 107,453 | 124,000 | 124,000 | - | 0.00\% |
| 1401 | OVERTIME |  | 4,623 | 1,780 | 7,360 | 2,000 | 2,000 | - | 0.00\% |
| 1501 | SPECIAL PAY |  | - | 5 | - | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 6,508 | 293,476 | 241,132 | 251,525 | 240,827 | $(10,698)$ | -4.25\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 491 | 22,395 | 17,924 | 19,242 | 18,424 | (818) | -4.25\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 470 | 2,675 | 5,650 | 12,753 | 11,629 | $(1,124)$ | -8.81\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 43 | 13,600 | 24,951 | 20,728 | 22,387 | 1,659 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | - | 2,368 | 8,713 | 8,568 | 8,568 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 1,003 | 41,038 | 57,238 | 61,291 | 61,008 | (283) | -0.46\% |
|  | Total Personal Services | \$ | 7,512 | 334,513 | 298,370 | 312,816 | 301,835 | $(10,981)$ | -3.51\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | - | 210 | - | 300 | 300 | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | 60 | 120 | 80 | 80 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | - | 2,680 | - | - | - | - | 0.00\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 1,653 | - | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | - | - | 3,102 | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | - | 2,530 | 946 | 1,600 | 1,600 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | - | - | - | 1,850 | 600 | $(1,250)$ | -67.57\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 104 | 18 | 7 | 200 | 100 | (100) | -50.00\% |
| 4310 | ELECTRICITY |  | 126 | 351 | 452 | - | - | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 258 | - | - | - | 27,000 | 27,000 | 0.00\% |
| 4480 | ISF-VEHICLES |  | - | - | 6,754 | 6,100 | 2,475 | $(3,625)$ | -59.43\% |
| 4580 | ISF-INSURANCE |  | - | 20,117 | 1,324 | 1,588 | 1,430 | (158) | -9.95\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | - | 1,666 | 1,666 | - | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | 589 | - | 50 | 50 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 5,539 | 309 | 300 | 300 | 300 | - | 0.00\% |
| 4930 | FINES |  | - | - | 1,000 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 14,954 | 13,245 | 8,060 | 9,000 | 20,000 | 11,000 | 122.22\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 13 | 654 | - | 900 | 900 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 180 | 677 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 45 | 326 | - | 255 | 255 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 22,722 | 42,935 | 24,408 | 22,223 | 55,090 | 32,867 | 147.90\% |
|  | Total Expenditures | \$ | 30,234 | 377,448 | 322,778 | 335,039 | 356,925 | 21,886 | 6.53\% |
|  | Division Total | \$ | 30,234 | 377,448 | 322,778 | 335,039 | 356,925 | 21,886 | $\underline{6.53 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## "Dedicated To Quality Service"



## This Page Intentionally Left Blank

## Department of Parks \& Recreation - Parks

## Operational Summary

Landscape and grounds maintenance for all City parks and grounds. Maintenance, preparation, and refurbishment of 14 athletic fields. Construction, installation, and maintenance of park amenities; e.g., picnic shelters and tables, fencing, playground equipment. Design, installation, and maintenance of 69 commercial irrigation systems. Design, construction, and maintenance of all landscape areas; e.g., Main Street/CRA, Dunedin Causeway, City buildings and parks. Responsible for Cemetery, Causeway, and Hammock Park. Monitoring and enforcement of City Tree Ordinance. Support of major league baseball spring training. Setup and support of all special events.

## Departmental Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 836,313 | 792,260 | 773,408 | 790,314 | 754,330 | $(35,984)$ | -4.55\% |
| PERSONAL SERVICES (BENEFITS) |  | 294,584 | 244,610 | 270,371 | 283,831 | 280,270 | $(3,561)$ | -1.25\% |
| OPERATING EXPENDITURES |  | 1,020,418 | 1,035,462 | 861,121 | 947,967 | 870,922 | $(77,045)$ | -8.13\% |
| CAPITAL OUTLAY |  | 8,386 | 24,766 | 5,379 | 2,000 | 3,000 | 1,000 | 50.00\% |
| GRANTS AND AIDS |  | 10,963 | 19,198 | 4,502 | 20,000 | 20,000 | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 2,170,665 | 2,116,295 | 1,914,780 | 2,044,112 | 1,928,522 | $(115,590)$ | -5.65\% |
| Personnel Summary |  | 24 | 21 | 21 | 21 | 20 | (1) | -4.76\% |

## Current Service

## Park/Athletic Field Maintenance:

Regular grounds maintenance at Fifty-five City-owned locations. Includes mowing, landscaping, fertilizing, chemical treatment, irrigation repair, street tree planting operations, park development projects and support for over 60 special events.

Maintenance of fourteen athletic fields on a year-round basis plus the cemetery, Hammock Park and Dunedin Causeway. Includes irrigation system maintenance, playground inspection and maintenance, trash and debris pickup, mowing, seeding and landscaping.

## Budget Highlights and Analysis

- The Parks Division plans to develop Weaver Park into a premier City waterfront park.
- Community neighborhoods will receive support from Parks for City grants and expertise.
- Parks maintenance standards will continue to be upgraded. The Division will continue to support special event operations with outside promoters, co-sponsored events and City self-sponsored events.
- Elimination of a City Arborist is reflected in the decrease in salaries.


## FY 2011 Goals and Objectives

$>$ Plant trees and palms to beautify the Patricia Avenue business corridor, as funding becomes available.
$>$ Continue the beautification of Dunedin Causeway by planting five more medians.
$>$ Continue Neighborhood Enhancement programs.
$>$ Increase the tree canopy and overall beautification of the South Dunedin Community.
$>$ Complete the City-Wide tree inventory program.
$>$ Increase the health of City parks by exotic invasive plant removal.
$>$ Continue to repair or replace aging playground equipment.
$>$ Create an emergency storm response team by providing specialized training in chainsaw use and safety in the removal of downed trees and debris.
$>$ Conduct environmental programs for citizen groups, schools, civic organizations and other governmental organizations.

## Department of Parks \& Recreation - Parks

> Conduct homeowner assistance program by providing help to residents with questions relative to tree, landscape or turf problems.

## FY 2010 Goals and Objectives Update

> Expand the trails at Curlew Creek Park:
$\checkmark \quad$ Trails were extended through an Eagle Scout Project.
$>$ Revise the Landscape Ordinance with water-saving requirements:
$\checkmark$ The Landscape Ordinance has been revised emphasizing Florida friendly plants.
> Finish the master landscape plan for Downtown:
$\checkmark$ The Master Plan has been completed.
> Complete work at Weaver Park on the east side for a future opening:
$\checkmark$ Work at Weaver Park on the east side is still in progress. It will soon be open to the public.
$>$ Continue beautification of City neighborhoods:
$\checkmark \quad$ Four projects have been completed to date.
> Continue upgrades in parks with Eagle Scout projects:
$\checkmark$ Several upgrades have been completed; such as Purple Heart Park, Curlew Creek Park and Hammock Park.
$>$ Continue to decrease invasive exotic plants in all parks with Parks personnel:
$\checkmark \quad$ Progress has been made in most City parks.
> Upgrade the entranceway to the Dunedin Causeway:
$\checkmark$ Project has been completed.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Parks and Recreation - Parks |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Parks Maintenance Supervisor | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Park Operator | 3 | 3 | 3 | 3 | 3 | 3 | - | 0.00\% |
| Parks Service Worker I | 5 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Parks Service Worker II | 5 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Parks Service Worker III | 5 | 4 | 4 | 4 | 4 | 4 | - | 0.00\% |
| Staff Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Spray Technician | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| City Arborist | 1 | 1 | 1 | 1 | 1 |  | (1) | -100.00\% |
| Irrigation Technician | 2 | 2 | 2 | 2 | 2 | 2 | - | 0.00\% |
| Total Full Time | 24 | 21 | 21 | 21 | 21 | 20 | (1) | -4.76\% |
|  |  |  |  |  |  |  |  |  |
| Total Full Time Equivalents | 24 | 21 | 21 | 21 | 21 | 20 | (1) | -4.76\% |

## Department of Parks \& Recreation - Parks

Parks and Recreation Parks Division Expenditure Line Item

| Division Number 4647 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 783,989 | 741,408 | 750,294 | 760,314 | 729,330 | $(30,984)$ | -4.08\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | 18,114 | 17,518 | - | 10,000 | 10,000 | 0.00\% |
| 1401 | OVERTIME |  | 52,324 | 32,738 | 5,596 | 30,000 | 15,000 | $(15,000)$ | -50.00\% |
|  | Total Personal Services (Salaries) | \$ | 836,313 | 792,260 | 773,408 | 790,314 | 754,330 | $(35,984)$ | -4.55\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 61,896 | 57,388 | 55,158 | 60,460 | 57,707 | $(2,753)$ | -4.55\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 81,341 | 43,078 | 51,153 | 79,032 | 74,433 | $(4,599)$ | -5.82\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 126,406 | 125,025 | 139,222 | 119,882 | 123,673 | 3,791 | 3.16\% |
| 2480 | ISF-WORKERS' COMP |  | 24,941 | 19,119 | 24,837 | 24,457 | 24,457 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 294,584 | 244,610 | 270,371 | 283,831 | 280,270 | $(3,561)$ | -1.25\% |
|  | Total Personal Services | \$ | 1,130,898 | 1,036,870 | 1,043,779 | 1,074,145 | 1,034,600 | $(39,545)$ | -3.68\% |
| Operating Expenditures |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 25,140 | 27,666 | 51,756 | 20,000 | 35,000 | 15,000 | 75.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 475 | 215 | - | - | - | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 810 | 75 | 45 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 104,532 | 177,638 | 45,096 | 145,000 | 120,000 | $(25,000)$ | -17.24\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 2,348 | 6,558 | 3,368 | 6,000 | 6,000 | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 88,942 | 88,942 | 102,703 | 90,098 | 96,691 | 6,593 | 7.32\% |
| 3482 | ISF-CONTRACT CUSTODIAL |  | 2,915 | - | - | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 20,716 | 38,161 | 32,554 | 28,083 | 66,994 | 38,911 | 138.56\% |
| 4010 | TRAVEL \& PER DIEM |  | 4,940 | 4,918 | 2,297 | 3,000 | 3,000 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 10,195 | 10,256 | 8,248 | 10,609 | 10,609 | - | 0.00\% |
| 4120 | RADIOS |  | 243 | 238 | 348 | 800 | 800 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 6,533 | 5,912 | 3,269 | 2,683 | 2,683 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 74,636 | 74,022 | 75,878 | 103,155 | 80,000 | $(23,155)$ | -22.45\% |
| 4320 | GAS |  | 2,044 | 1,962 | 2,080 | - | 2,000 | 2,000 | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 90,058 | 80,894 | 108,423 | 95,000 | 108,423 | 13,423 | 14.13\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 8,392 | 4,883 | 5,151 | 5,000 | 5,000 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 239,807 | 226,790 | 212,475 | 209,927 | 108,788 | $(101,139)$ | -48.18\% |
| 4580 | ISF-INSURANCE |  | 86,625 | 54,578 | 48,868 | 48,703 | 43,833 | $(4,870)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 68,835 | 43,833 | 40,307 | 50,000 | 50,000 | - | 0.00\% |
| 4620 | R\&M - BUILDINGS |  | - | - | 56 | - | - | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 11,331 | 11,331 | 14,032 | 15,509 | 16,701 | 1,192 | 7.69\% |
| 4710 | PRINTING \& BINDING |  | 320 | 64 | 177 | 500 | 500 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 359 | - | - | 200 | 200 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 51 | 68 | - | 100 | 100 | - | 0.00\% |
| 4961 | STREET TREES |  | 17,769 | 30,818 | 10,878 | 5,000 | 5,000 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 996 | 1,203 | 1,425 | 1,400 | 1,400 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 156 | 20 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 120,255 | 124,781 | 81,584 | 100,000 | 100,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 4,028 | 4,952 | 2,676 | 3,000 | 3,000 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 25,720 | 13,385 | 6,294 | 3,000 | 3,000 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,405 | 1,163 | 1,114 | 1,200 | 1,200 | - | 0.00\% |
|  | Total Operating Expenditures | \$ | 1,020,418 | 1,035,462 | 861,121 | 947,967 | 870,922 | $(77,045)$ | -8.13\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6210 | BLDG-OFFICE | \$ | - | 20,817 | - | - | - | - | 0.00\% |
| 6301 | IMPRVMNTS OTHER THAN BLDG |  | - | 743 | 743 | - | - | - | 0.00\% |
| 6470 | OTHER EQUIPMENT |  | 8,386 | 3,206 | 4,636 | 2,000 | 3,000 | 1,000 | 50.00\% |
|  | Total Capital Outlay | \$ | 8,386 | 24,766 | 5,379 | 2,000 | 3,000 | 1,000 | 50.00\% |
|  | Total Expenditures | \$ | 2,159,702 | 2,097,097 | 1,910,278 | 2,024,112 | 1,908,522 | $(115,590)$ | -5.71\% |
| Grants and Aids |  |  |  |  |  |  |  |  |  |
| 8201 | AIDS TO PRIVATE ORGANIZAT | \$ | 10,963 | 19,198 | 4,502 | 20,000 | 20,000 | - | 0.00\% |
|  | Total Grants and Aids | \$ | 10,963 | 19,198 | 4,502 | 20,000 | 20,000 | - | 0.00\% |
|  | Total Non Operating Expenditures | \$ | 10,963 | 19,198 | 4,502 | 20,000 | 20,000 | - | 0.00\% |
|  | Division Total | \$ | 2,170,665 | 2,116,295 | 1,914,780 | 2,044,112 | 1,928,522 | $(115,590)$ | $\underline{-5.65 \%}$ |

[^10]
# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Public Works - Streets

## Operational Summary

To provide for the health, safety and welfare of the community through the management of City streets and sidewalk infrastructure including trimming of trees for the purpose of safe ingress and egress in City rights-of-way.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 375,196 | 395,314 | 356,143 | 347,748 | 349,038 | 1,290 | 0.37\% |
| PERSONAL SERVICES (BENEFITS) |  | 233,531 | 211,519 | 244,893 | 246,566 | 250,487 | 3,921 | 1.59\% |
| OPERATING EXPENDITURES |  | 396,730 | 1,348,508 | 1,265,450 | 1,315,424 | 1,028,428 | $(286,996)$ | -21.82\% |
| CAPITAL OUTLAY |  | 3,477 | 1,498 | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 1,008,934 | 1,956,838 | 1,866,485 | 1,909,738 | 1,627,953 | $(281,785)$ | -14.76\% |
| Personnel Summary |  | 11.33 | 12 | 11 | 9.66 | 9.66 | - | 0.00\% |

## Current Services

## Streets Maintenance:

Provides maintenance of 130 miles of City streets \& 31 miles of sidewalks, provide curb maintenance and repairs, respond to citizen requests, and provide for tree trimming in City rights-of- way. Assist all Public Works divisions in all infrastructure repairs as needed. Also, assist all other departments in various maintenance and construction related projects.

## Budget Highlights and Analysis

- The overall budget has decreased $\$ 281,785$ or 14.76 percent largely due to the decrease in operating expenditures.
- Operating expenditures decreased $\$ 286,996$ or 21.82 percent primarily due to a decrease in expected electricity expenditures of $\$ 119,695$ and through a one year reduction of fleet replacement cost of $\$ 122,278$.


## FY 2011 Goals and Objectives

$>$ Support other Dept/Div. with construction \& restoration services.
$>$ Continue raw material recycling/cost savings.
$>$ Chip/Grind tree debris vs. landfill disposal.
> Continue brick street repairs.
$>$ Continue to address City-Wide sidewalk repairs based on complaints and quarterly inspections.
$>$ Complete inventory of all regulatory traffic signage and pavement markings.
> Complete annual traffic speed/volume counts.
$>$ Review current Progress Energy rate structure on City street lights for accuracy.
> Install additional school crossing signals City-Wide.
$>$ Complete all budgeted projects as scheduled.

## FY 2010 Goals and Objectives Update

$>$ Support other Dept./Div. with construction \& restoration services:
$\checkmark$ Ongoing.
$>$ Continue raw material recycling/cost savings:
$\checkmark$ Ongoing.
> Chip/Grind tree debris vs. landfill disposal:

## Department of Public Works - Streets

$\checkmark$ Ongoing.
> Continue brick street repairs:
$\checkmark$ Limited repairs completed due to additional project requests.
> Continue to address City-Wide sidewalk repairs:
$\checkmark$ Approximately 3,400 linear feet repaired.
$>$ Begin monitoring \& maintenance of school crossing signals:
$\checkmark$ Ongoing.
> Update traffic signage \& pavement markings:
$\checkmark$ Ongoing.
> Continue annual traffic counts:
$\checkmark$ Ongoing.
> Provide traffic speed counts \& install calming devices:
$\checkmark$ Completed.
> Complete all budgeted projects as scheduled.
Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | 2010 to 2011 | 2011 to 2011 |
| Streets |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Supervisor of Streets | 1 | - | - | - | - | - |  | 0.00\% |
| Div. Dir. of Public Services | - | - |  | 0.33 | 0.33 | 0.33 |  | 0.00\% |
| Sr. Administrative Assistant | - | - | - | 0.33 | 0.33 | 0.33 |  | 0.00\% |
| Foreman I | 1 | - | - | - | - | - |  | 0.00\% |
| Public Service Worker III | 4 | 5 | 4 | 3 | 3 | 3 |  | 0.00\% |
| Public Service Worker II | 2 | 2 | 3 | 3 | 3 | 3 |  | 0.00\% |
| Public Service Worker I | 3 | 5 | 4 | 3 | 3 | 3 |  | 0.00\% |
| Data Entry Clerk | 0.33 | - | - | - | - | - |  | 0.00\% |
| Total Full Time | 11.33 | 12 | 11 | 9.66 | 9.66 | 9.66 |  | 0.00\% |
| Total Full Time Equivalents | 11.33 | 12 | 11 | 9.66 | 9.66 | 9.66 |  | 0.00\% |
| Total Fur Time Equivalents | 11.33 |  | 11 |  | 9.66 | 9.66 |  | 0.00\% |

Public Works - Streets Division Expenditure Line Item

| Division Number 6300 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1201 REG SALARIES AND WAGES | \$ | 372,336 | 390,975 | 353,648 | 339,748 | 341,038 | 1,290 | 0.38\% |
| 1401 OVERTIME |  | 2,860 | 4,339 | 2,494 | 8,000 | 8,000 | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 375,196 | 395,314 | 356,143 | 347,748 | 349,038 | 1,290 | 0.37\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 27,281 | 28,877 | 25,993 | 26,603 | 26,702 | 99 | 0.37\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 36,193 | 3,498 | 17,178 | 34,775 | 33,839 | (936) | -2.69\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 68,718 | 80,941 | 67,668 | 59,452 | 64,210 | 4,758 | 8.00\% |
| 2480 ISF-WORKERS' COMP |  | 101,338 | 98,202 | 134,054 | 125,736 | 125,736 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 233,531 | 211,519 | 244,893 | 246,566 | 250,487 | 3,921 | 1.59\% |
| Total Personal Services | \$ | 608,726 | 606,832 | 601,035 | 594,314 | 599,525 | 5,211 | 0.88\% |


| Operating Expenditures |  |  |
| :---: | :--- | :---: |
| 3110 | PROFESSIONAL SERVICES |  |
| 3130 | SUBSTANCE ABUSE TEST - WC |  |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  |
| 3405 | OTHER CONTRACTUAL SERV |  |
| 3422 | REFUSE DISPOSAL - COMM |  |
| 3481 | ISF-BUILDING MAINTENANCE |  |
| 3730 | ADMIN COSTS-ENGINEERING |  |
| 4010 | TRAVEL \& PER DIEM |  |
| 4110 | COMMUNICATION SERVICE |  |
| 4120 | RADIOS |  |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  |
| 4310 | ELECTRICITY |  |
| 4330 | WATER, SEWER, SANITATION |  |
| 4410 | RENT/LEASE-EQUIPMENT |  |
| 4480 | ISF-VEHICLES |  |
| 4580 | ISF-INSURANCE |  |
| 4610 | R\&M SERVICES |  |
| 4680 | ISF-CUSTODIAL SERVICES |  |
| 4710 | PRINTING \& BINDING |  |
| 4810 | PROMOTIONAL ACTIVITIES |  |
| 4910 | OTHER CURRENT CHARGES |  |
| 5110 | OFFICE SUPPLIES |  |
| 5120 | COMPUTER SUPPLIES |  |
| 5210 | OPERATING SUPPLIES |  |
| 5222 | UNIFORM CLEANING/EXPENSE |  |
| 5230 | UNCAPITALIZED EQUIPMENT |  |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  |
|  | Total Operating Expenditures |  |


| \$ | 180 | 40,280 | 250 | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 120 | 75 | - | - | - | - | 0.00\% |
|  | 750 | 210 | - | - | - | - | 0.00\% |
|  | $(1,725)$ | 10,306 | 3,978 | 6,000 | - | $(6,000)$ | -100.00\% |
|  | 7,467 | 43,673 | 28,779 | 14,000 | 14,000 | - | 0.00\% |
|  | 17,780 | 26,466 | 17,119 | 15,512 | 14,376 | $(1,136)$ | -7.32\% |
|  | 93,378 | 180,692 | 172,582 | 96,651 | 67,231 | $(29,420)$ | -30.44\% |
|  | 2,088 | 4,074 | 1,508 | 2,500 | 2,500 | - | 0.00\% |
|  | 3,196 | 6,291 | 6,241 | 4,886 | 6,266 | 1,380 | 28.24\% |
|  | 172 | - | - | 1,200 | - | $(1,200)$ | -100.00\% |
|  | 116 | 635 | 95 | 450 | 450 | - | 0.00\% |
|  | 793 | 583,986 | 618,355 | 769,695 | 650,000 | $(119,695)$ | -15.55\% |
|  | 1,401 | 5,317 | 4,953 | 6,200 | 6,000 | (200) | -3.23\% |
|  | 798 | 861 | 801 | 1,200 | 1,800 | 600 | 50.00\% |
|  | 217,749 | 245,125 | 236,135 | 234,366 | 112,088 | $(122,278)$ | -52.17\% |
|  | 29,598 | 42,491 | 25,191 | 27,976 | 25,179 | $(2,797)$ | -10.00\% |
|  | 2,612 | 124,231 | 129,017 | 118,000 | 114,000 | $(4,000)$ | -3.39\% |
|  | 9,269 | 13,797 | 6,195 | 6,838 | 6,838 | - | 0.00\% |
|  | 30 | 94 | - | 200 | 200 | - | 0.00\% |
|  | 756 | - | 75 | 150 | - | (150) | -100.00\% |
|  | - | 127 | 70 | - | - | - | 0.00\% |
|  | 195 | 584 | 670 | 600 | 500 | (100) | -16.67\% |
|  | - | 112 | 31 | - | - | - | 0.00\% |
|  | 6,707 | 14,684 | 10,495 | 5,000 | 4,500 | (500) | -10.00\% |
|  | 2,329 | 2,739 | 1,391 | 2,000 | 2,000 | - | 0.00\% |
|  | 728 | 1,273 | 1,294 | 1,500 | - | $(1,500)$ | -100.00\% |
|  | 245 | 384 | 225 | 500 | 500 | - | 0.00\% |
| \$ | 396,730 | 1,348,508 | 1,265,450 | 1,315,424 | 1,028,428 | $(286,996)$ | -21.82\% |

Capital Outlay
6470 OTHER EQUIPMENT
Total Capital Outlay
Total Expenditures
Department Total

|  | 3,477 | 1,498 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 3,477 | 1,498 | - | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,008,934$ | $1,956,838$ | $1,866,485$ | $1,909,738$ | $1,627,953$ | $(281,785)$ | $-14.76 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,008,934$ | $1,956,838$ | $1,866,485$ | $1,909,738$ | $1,627,953$ | $(281,785)$ | $-14.76 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Public Works - Solid Waste

## Fund Summary

Residential rates will be $\$ 17.10$ per month in FY 2011 and commercial container rates will be $\$ 6.02$ per cubic yard. This reflects a decrease of 7.57 percent from last years rates. In addition to the rate decrease, commission has given direction to transfer a total of $\$ 750,000$ ( $\$ 151,700$ in FY 2010 and $\$ 598,300$ in FY 2011) of reserves to assist the Stormwater fund, on a one time basis.

This operation continues to work toward an integrated solid waste system including expanded recycling, conservation, and education programs. The division has maintained the Green City certification at the silver level since 2008 and will work to achieve gold level certification in cooperation with City staff.

## Mission

To provide an array of solid waste services to the community in a way that is both cost effective and environmentally sustainable for the ongoing protection of public health and community aesthetics.

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES | \$ | 4,769,967 | 4,905,583 | 5,204,687 | 5,345,080 | 4,916,209 | $(428,871)$ | -8.02\% |
| MISCELLANEOUS REVENUE |  | 149,048 | 176,898 | 68,931 | 42,500 | 119,674 | 77,174 | 181.59\% |
| Total Revenues | \$ | 4,919,015 | 5,082,481 | 5,273,618 | 5,387,580 | 5,035,883 | $(351,697)$ | -6.53\% |
| Use of Reserves |  | 192,415 | - | - | - | 584,635 |  |  |
| Total Funding Sources | \$ | 5,111,430 | 5,082,481 | 5,273,618 | 5,387,580 | 5,620,518 | 232,938 | 4.32\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 1,100,466 | 1,184,391 | 1,162,052 | 1,189,474 | 1,172,883 | $(16,591)$ | -1.39\% |
| PERSONAL SERVICES (BENEFITS) |  | 371,472 | 409,969 | 395,912 | 401,179 | 412,523 | 11,344 | 2.83\% |
| OPERATING EXPENSES |  | 3,525,899 | 3,326,163 | 3,198,145 | 3,429,170 | 3,436,812 | 7,642 | 0.22\% |
| OTHER USES |  | 113,593 | 102,203 | 40,000 | - | 598,300 | 598,300 | 0.00\% |
| Total Expenses | \$ | 5,111,430 | 5,022,725 | 4,796,110 | 5,019,823 | 5,620,518 | 600,695 | 11.97\% |
| Addition to Reserves |  | - | 59,756 | 477,509 | 367,757 | - |  |  |
| Total Uses | \$ | 5,111,430 | 5,082,481 | 5,273,618 | 5,387,580 | 5,620,518 | 232,938 | 0 |
| Personnel Summary |  | 28 | 28 | 28 | 28 | 28 | - | 0.00\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | $1,026,261$ |
| FY 2010 Reserve Addition/(Use)* |  | 186,407 |
| Estimated September 30, 2010 Reserve | $\$$ | $1,212,668$ |
| FY 2011 Adopted Addition/(Use) |  | $(584,635)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 628,033 |
|  |  |  |

*Reflects the Adopted mid-year budget adjusment.

The FY 2011 Adopted Budget is predicated on the reduction of $\$ 584,635$ to the reserves. The projected September 30, 2011, reserve amount is $\$ 628,033$.

Operational Summary
The Solid Waste Division's mission is to provide quality collection, disposal, and recycling services to the citizen's of Dunedin. The City of Dunedin's full service solid waste collection system continues to offer a wide range of residential and commercial services while

## Current Services

## Administration/Inspections:

General administrative duties, code enforcement, inspections, compilation of State/County reports, resolve customer service problems.

## Residential Collection:

Residential solid waste collected and disposed of twice weekly by seven automated side load routes and three manual rear load routes. Yard debris collected concurrently with municipal solid waste. White goods, bulk items, and large piles of yard debris are collected separately using a claw type truck; refrigerants (Freon) are recovered and recycled per environmental regulations; E-waste (electronics) collected separately, diverted from the household waste stream, and properly disposed of for a fee. Dead animal collection from City streets is on call 24 hours through Sheriff's Office.

## Commercial Collection:

Municipal solid waste from commercial customers is collected and disposed using front-end trucks and three routes. Services provided on a six-day schedule with special services at an additional charge. Division's containers to be maintained in excellent condition; refurbishment includes new lids, paint and bottoms as needed. Timely refurbishment eliminates the need for new replacement containers.

## Sustainability:

Solid Waste to continue the two drop-off recycling sites currently in use. The Division continues to expand its voluntary residential curbside recycling program. The Sustainability Coordinator will further expand recycling to multi-family and commercial businesses as part of the Green Local Government Initiative. Educational outreach activities including website development, PSA's on Dunedin TV, newsletters, seminars, workshops and community events to continue. Staff will coordinate and promote annual mobile electronics and chemical collection day in cooperation with Pinellas County Solid Waste.

## Special Services:

Roll off construction container services provided to area residents and businesses for remodeling and clean up of large materials and construction and demolition projects. Special services provided by a claw-type truck.

## Budget Highlights and Analysis

- Revenue in the Solid Waste fund is projected to decrease for FY 2011 due to the 7.57 percent decrease in rates.
- Beyond the revenue, the total expenditures for the Solid Waste fund has increased $\$ 600,695$ from the adopted FY 2010 Adopted Budget amount (approximately 11.97 percent) largely due to the transfer of $\$ 598,300$ to the Stormwater Fund.


## FY 2011 Goals and Objectives

> Secure Pinellas County Recycling Grant to support Dunedin's recycling program and it's commitment to Green Local Government initiatives and the environment.
$>$ Continuation of the Solid Waste system analysis to identify and improve the economic efficiency of various system services including, but not limited to, changes in weekly collection frequency and any impact of future County provided services.
$>$ Continue Quarterly Sustainability Education Series outreach.
$>$ Continue to develop businesses and multi-family recycling programs.
$>$ Seek FGBC Gold Certification.

## Department of Public Works - Solid Waste

## FY 2010 Goals and Objectives Update

> Secure Pinellas County Recycling Grant to support Dunedin’s recycling program and it’s commitment to Green Local Government initiatives and the environment:
$\checkmark$ Dunedin is allocated \$28,318 for FY 2010.
$>$ Conduct a solid waste system analysis to identify and improve the economic efficiency of various system services including, but not limited to, changes in collection frequency and any impact of future Countyprovided services:
$\checkmark$ In process.
> Promote county-wide curbside recycling in partnership with Pinellas County to expand Dunedin's current subscription based recycling program:
$\checkmark$ PC has put this program on hold until further notice. Staff continues to stay abreast of developments. A PC Commission workshop is planned for sometime in May 2010.
> Seek FGBC Gold Certification:
$\checkmark$ Gold certification achievement is dependant upon City Commission approving various changes to the City's Uniform Development Code that address green buildings.
> Through TMC, assist Pinellas County in expanding county-wide Litter Prevention Program and Beach Recycling Program:
$\checkmark$ PC has put implementation of both programs on hold. Staff actively serves on TMC (B. Pickrum, Tip Fee Review Committee) and Recycling Subcommittee (V. Lane, Vice Chair) and lobbies for expeditious implementation of both programs.
> Continue to develop small businesses and multi-family recycling programs:
$\checkmark$ Program continues to grow with 56 active condo and business customers utilizing the cart program. Up-to-date "Who’s Recycling in Dunedin" online shows all businesses, schools, condos, and City facilities that participate in various programs.
$>$ Continue Quarterly Sustainability Seminar series and other educational outreach activities:
$\checkmark \quad$ In FY 2010, 4 seminars have been conducted on the topics of Bats, Composting, Rain Harvesting, and Landscaping with Native Plants. Average attendance is 31 residents. Staff is working with PC Extension to conduct an Energy Efficiency workshop in August 2010.
> Promote the Division's goals by improving printed materials, enhancing the web page and maximizing media relations:
$\checkmark \quad$ Staff continues to utilize Dunedin TV for PSA’s, the City's website, and local papers to promote waste reduction and recycling goals. E-newsletter is produced at least every other month.

## Department of Public Works - Solid Waste

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011F | 2010 to 2011 |
| Full Time |  |  |  |  |  |  |  |  |
| Division Director | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Foreman III | 2 | 2 | 2 | 1 | 1 | 1 | - | 0.00\% |
| Equipment Operator III | 9 | 9 | 9 | 9 | 9 | 9 | - | 0.00\% |
| Technical Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Solid Waste Driver/Loader | 15 | 14 | 14 | 14 | 14 | 14 | - | 0.00\% |
| Sustainability Cooridnator | - | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Foreman I/Dispatcher | - | - | - | 1 | 1 | 1 | - | 0.00\% |
| Total Full Time Personnel | 28.00 | 28 | 28 | 28 | 28 | 28 | - | 0.00\% |
| Total Stormwater Fund | 28.00 | 28 | 28 | 28 | 28 | 28 | - | 0.00\% |

## Division Summary

| D WASTE ADMIN | $\frac{\text { Actual }}{2007}$ |  |  | Actual |  | Actual |  | Adopted |  | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2008 |  | 2009 |  | 2010 |  | 2011 | 2010 to 2011 | 2011 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 104,018 |  | 77,049 |  | 42,079 |  | 128,528 |  | 142,895 | 14,367 | 11.18\% |
| PERSONAL SERVICES (BENEFITS) |  | 32,259 |  | 27,718 |  | 14,522 |  | 39,577 |  | 43,327 | 3,750 | 9.48\% |
| OPERATING EXPENSES |  | 632,804 |  | 605,233 |  | 606,481 |  | 612,192 |  | 625,509 | 13,317 | 2.18\% |
| OTHER USES |  | 113,593 |  | 102,203 |  | 40,000 |  | - |  | 598,300 | 598,300 | 0.00\% |
| TOTAL APPROPRIATION | \$ | 882,674 |  | 812,203 |  | 703,081 |  | 780,297 |  | 1,410,031 | 629,734 | 80.70\% |
| RESIDENTIAL COLLECTION | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
|  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2010 to 2011 | 2011 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 710,676 | \$ | 764,350 | \$ | 768,755 | \$ | 758,404 | \$ | 730,847 | $(27,557)$ | -3.63\% |
| PERSONAL SERVICES (BENEFITS) |  | 223,001 |  | 260,837 |  | 243,740 |  | 244,598 |  | 248,784 | 4,186 | 1.71\% |
| OPERATING EXPENSES |  | 1,904,332 |  | 1,643,797 |  | 1,552,533 |  | 1,658,729 |  | 1,726,877 | 68,148 | 4.11\% |
| TOTAL APPROPRIATION | \$ | 2,838,009 |  | 2,668,985 |  | 2,565,028 |  | 2,661,731 |  | 2,706,508 | 44,777 | 1.68\% |


| COMMERCIAL COLLECTION | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 | 2010 to 2011 | 2011 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 217,712 | \$ | 244,069 | \$ | 242,159 | \$ | 194,209 | \$ | 193,398 | (811) | -0.42\% |
| PERSONAL SERVICES (BENEFITS) |  | 82,002 |  | 86,668 |  | 92,712 |  | 77,353 |  | 80,050 | 2,697 | 3.49\% |
| OPERATING EXPENSES |  | 784,913 |  | 833,186 |  | 829,930 |  | 931,430 |  | 850,105 | $(81,325)$ | -8.73\% |
| TOTAL APPROPRIATION | \$ | 1,084,627 |  | 1,163,924 |  | 1,164,801 |  | 1,202,992 |  | 1,123,553 | $(79,439)$ | -6.60\% |


| RESIDENTIAL RECYCLING | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 07 |  | 2008 |  | 2009 |  | 2010 |  | 2011 | 2010 to 2011 | 2011 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 36,867 | \$ | 72,711 | \$ | 75,466 | \$ | 74,939 | \$ | 74,939 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 25,011 |  | 24,912 |  | 27,724 |  | 23,873 |  | 24,634 | 761 | 3.19\% |
| OPERATING EXPENSES |  | 21,522 |  | 72,175 |  | 79,631 |  | 86,511 |  | 105,634 | 19,123 | 22.10\% |
| TOTAL APPROPRIATION | \$ | 83,399 |  | 169,798 |  | 182,822 |  | 185,323 |  | 205,207 | 19,884 | 10.73\% |


| SPECIAL SERVICES |  | Actual | Actual | Actual | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 31,193 | 26,211 | 33,594 | 33,394 | 30,804 | $(2,590)$ | -7.76\% |
| PERSONAL SERVICES (BENEFITS) |  | 9,199 | 9,833 | 17,214 | 15,778 | 15,728 | (50) | -0.32\% |
| OPERATING EXPENSES |  | 182,329 | 171,771 | 129,570 | 140,308 | 128,687 | $(11,621)$ | -8.28\% |
| TOTAL APPROPRIATION | \$ | 222,721 | 207,815 | 180,378 | 189,480 | 175,219 | $(14,261)$ | -7.53\% |

## Department of Public Works - Solid Waste

Fund Line Revenue Items

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 4002 | SOLID WASTE COLLECTION | \$ | 4,752,508 | 4,848,940 | 5,128,995 | 5,320,000 | 4,838,013 | $(481,987)$ | -9.06\% |
| 4120 | LOT MOWING |  | - | - | 8,794 | 2,000 | - | $(2,000)$ | -100.00\% |
| 4140 | BFI |  | 16,505 | 21,606 | 16,024 | 23,080 | 16,000 | $(7,080)$ | -30.68\% |
| 4143 | EAST BAY/LIBERTY |  | 320 | - | - | - | - | - | 0.00\% |
| 4146 | 25\% SURCHARGES |  | 3,092 | 1,824 | 915 | - | 635 | 635 | 0.00\% |
| 4201 | BIN SALES |  | 815 | 1,235 | 1,590 | - | 1,561 | 1,561 | 0.00\% |
| 4202 | CURBSIDE RECYCLING |  | - | - | 60,213 | - | 60,000 | 60,000 | 0.00\% |
| 4203 | PCBCC GRANT |  | $(3,273)$ | 31,978 | 19,156 | - | - | - | 0.00\% |
| 6010 | BAD DEBT ADJ |  | - | - | $(31,000)$ | - | - | - | 0.00\% |
|  | Total Charges for Services | \$ | 4,769,967 | 4,905,583 | 5,204,687 | 5,345,080 | 4,916,209 | $(428,871)$ | -8.02\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | (532) | (465) | 3,534 | 2,500 | - | $(2,500)$ | -100.00\% |
| 3000 | NET INVESTMENT FMV CHANGE |  | 46 | - | - | - | - | - | 0.00\% |
| 4002 | INT-SPECIAL ASSESSMENTS |  | 161 | 1,208 | 275 | - | 206 | 206 | 0.00\% |
| 4130 | GAIN(LOSS) ON F/A SALES |  | - | $(3,210)$ | - | - | - | - | 0.00\% |
| 9027 | SALES RECYL BIN MATERIAL |  | 149,320 | 177,273 | 64,856 | 40,000 | 119,342 | 79,342 | 198.36\% |
| 9026 | VENDING |  | 7 | - | 126 | - | 126 | 126 | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 47 | 2,079 | 140 | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | - | 13 | - | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | 149,048 | 176,898 | 68,931 | 42,500 | 119,674 | 77,174 | 181.59\% |
|  | Fund Total | \$ | 4,919,015 | 5,082,481 | 5,273,618 | 5,387,580 | 5,035,883 | $(351,697)$ | -6.53\% |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget
Department of Public Works - Solid Waste
Fund Line Expenditure Items

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 1,003,360 | 1,035,258 | 991,396 | 1,055,601 | 1,039,600 | $(16,001)$ | -1.52\% |
| 1301 | OTHER WAGES AND SALARIES |  | 48,276 | 76,751 | 93,370 | 58,021 | 58,021 | - | 0.00\% |
| 1401 | OVERTIME |  | 48,829 | 72,382 | 77,077 | 75,552 | 74,962 | (590) | -0.78\% |
| 1501 | SPECIAL PAY |  | - | - | (25) | - | - | - | 0.00\% |
| 1530 | UNIFORM ALLOWANCE |  | - | - | 235 | 300 | 300 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 1,100,466 | 1,184,391 | 1,162,052 | 1,189,474 | 1,172,883 | $(16,591)$ | -1.39\% |


| Personal Services (Benefits) |  |
| :--- | :--- |
| 2100 | FICA |
| 2201 | RETIREMENT CONTRIBUTIONS |
| 2203 | OPEB |
| 2310 | LIFE \& HEALTH INSURANCE |
| 2480 | ISF-WORKERS' COMP |
| Total Personal Services (Benefits) |  |
|  | Total Personal Services |


| $\$$ | 76,449 | 79,652 | 76,411 | 90,996 | 89,727 | $(1,269)$ | $-1.39 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 101,312 | - | 110,488 | 108,266 | 112,566 | 111,488 | $(1,078)$ |
|  | - | 6,174 | - | - | - | $0.96 \%$ |  |
|  | 162,111 | 181,479 | 178,732 | 171,107 | 184,798 | 13,691 | $8.00 \%$ |
|  | 31,599 | 38,350 | 26,329 | 26,510 | 26,510 | - | $0.00 \%$ |
| $\$$ | 371,472 | 409,969 | 395,912 | 401,179 | 412,523 | 11,344 | $2.83 \%$ |
| $\$$ | $1,471,938$ | $1,594,359$ | $1,557,965$ | $1,590,653$ | $1,585,406$ | $(5,247)$ | $-0.33 \%$ |

## Operating Expenses

| 3110 | PROFESSIONAL SERVICES |
| :--- | :--- |
| 3130 | SUBSTANCE ABUSE TEST - WC |
| 3141 | SUBSTANCE ABUSE TEST-DOT |
| 3405 | OTHER CONTRACTUAL SERV |
| 3421 | REFUSE DISPOSAL - RESD |
| 3481 | ISF-BUILDING MAINTENANCE |
| 3710 | ADMIN COSTS-GENERAL FUND |
| 3720 | ADMIN COSTS-UTLY BILLING |
| 3730 | ADMIN COSTS-ENGINEERING |
| 4010 | TRAVEL \& PER DIEM |
| 4110 | COMMUNICATION SERVICE |
| 4130 | POSTAGE,FREIGHT,SHIPPING |
| 4310 | ELECTRICITY |
| 4320 | GAS |
| 4330 | WATER, SEWER, SANITATION |
| 4410 | EQUIPMENT |
| 4480 | ISF-VEHICLES |
| 4580 | ISF-INSURANCE |
| 4610 | REPAIR \& MAINTENANCE SRVC |
| 4630 | VEHICLE REPAIR |
| 4680 | ISF-CUSTODIAL SERVICES |
| 4710 | PRINTING \& BINDING |
| 4810 | PROMOTIONAL ACTIVITIES |
| 4910 | OTHER CURRENT CHARGES |
| 4970 | BAD DEBTS |
| 5110 | OFFICE SUPPLIES |
| 5120 | COMPUTER SUPPLIES |
| 5210 | OPERATING SUPPLIES |
| 5222 | UNIFORM CLEANING/EXPENSE |
| 5230 | UNCAPITALIZED EQUIPMENT |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |
|  | Total Operating Expenses |
|  |  |
|  | Total Operating Expenses |
|  |  |



Other Uses
9140 TRANSFER TO FLEET MAINT
9143 TRANSFER TO STORMWATER
9145 TRF TO 445 FUND (REF CIP)
Total Other Uses
Total Non Operating Expenses
Fund Total

| $\$$ | - | 62,203 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | - | - | - | - | 598,300 | 598,300 | $0.00 \%$ |
|  | 113,593 | 40,000 | 40,000 | - | - | - | $0.00 \%$ |
| $\$$ | 113,593 | 102,203 | 40,000 | - | 598,300 | 598,300 | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 113,593 | 102,203 | 40,000 | - | 598,300 | 598,300 | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $5,111,430$ | $5,022,725$ | $4,796,110$ | $5,019,823$ | $5,620,518$ | 600,695 | $11.97 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Solid Waste

Major Revenue Detail

## SOLID WASTE COLLECTION

Description: Charges paid by residential and commercial users for garbage and trash pick services. Charges are monthly with residential paying a fixed charge of $\$ 17.10$ per month for bi-weekly services. Commercial rates are based on $\$ 6.02$ per cubic yard according to size of dumpster. Rates were increased effective October 1, 2006 reflecting a $5.6 \%$ increase, the first increase since 1989. These revenues are accounted for in the Solid Waste Fund (Proprietary Fund).

Legal Authority: City Code of Ordinances, Section 10-16.

| SOLID WASTE COLLECTION |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \% Change |  |
| Actual FY 2000 | $\$$ | $3,641,884$ | - | - |
| Actual FY 2001 | $3,726,035$ | 84,151 | $2.31 \%$ |  |
| Actual FY 2002 | $3,795,731$ | 69,696 | $1.87 \%$ |  |
| Actual FY 2003 | $3,841,554$ | 45,823 | $1.21 \%$ |  |
| Actual FY 2004 | $4,308,704$ | 467,149 | $12.16 \%$ |  |
| Actual FY 2005 | $4,234,271$ | $(74,432)$ | $-1.73 \%$ |  |
| Actual FY 2006 | $4,490,451$ | 256,180 | $6.05 \%$ |  |
| Actual FY 2007 | $4,752,508$ | 262,057 | $5.84 \%$ |  |
| Actual FY 2008 | $4,848,940$ | 96,432 | $2.03 \%$ |  |
| Actual FY 2009 | $5,128,995$ | 280,055 | $5.78 \%$ |  |
| Adopted FY 2010 | $5,320,000$ | 191,005 | $3.72 \%$ |  |
| Adopted FY 2011 | $4,838,013$ | $(481,987)$ | $-9.06 \%$ |  |

Forecast Methodology: The main factors considered in projecting this revenue are historical trends and growth of the services.


## Department of Public Works - Solid Waste

Administration Division Expenditure Line Items

| Division | er 5401 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 103,157 | 76,286 | 41,813 | 127,228 | 138,995 | 11,767 | 9.25\% |
| 1401 | OVERTIME |  | 860 | 762 | 31 | 1,000 | 3,600 | 2,600 | 260.00\% |
| 1530 | UNIFORM ALLOWANCE |  | - | - | 235 | 300 | 300 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 104,018 | 77,049 | 42,079 | 128,528 | 142,895 | 14,367 | 11.18\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 7,478 | 5,557 | 3,128 | 9,833 | 10,932 | 1,099 | 11.18\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 10,135 | 8,783 | 3,711 | 12,853 | 14,290 | 1,437 | 11.18\% |
| 2203 | OPEB |  | - | - | 224 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 13,202 | 11,968 | 5,813 | 15,169 | 16,383 | 1,214 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 1,444 | 1,410 | 1,646 | 1,722 | 1,722 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 32,259 | 27,718 | 14,522 | 39,577 | 43,327 | 3,750 | 9.48\% |
|  | Total Personal Services | \$ | 136,277 | 104,767 | 56,600 | 168,105 | 186,222 | 18,117 | 10.78\% |

Operating Expenses
3110 PROFESSIONAL SERVICES

| \$ | - | 2,500 | 80 | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | 68 | - | (68) | -100.00\% |
| 5,283 |  | 1,080 | 353 | 1,000 | 340 | (660) | -66.00\% |
| 10,641 |  | 10,641 | 10,245 | 9,282 | 8,603 | (679) | -7.32\% |
| 374,573 |  | 375,268 | 393,334 | 365,585 | 395,982 | 30,397 | 8.31\% |
| 130,779 |  | 127,277 | 129,520 | 149,722 | 149,921 | 199 | 0.13\% |
| 14,842 |  | 15,656 | 14,953 | 17,507 | 11,483 | $(6,024)$ | -34.41\% |
| 5,591 |  | 1,287 | 2,267 | 1,500 | 500 | $(1,000)$ | -66.67\% |
| 4,139 |  | 2,913 | 3,001 | 4,367 | 2,957 | $(1,410)$ | -32.29\% |
| 206 |  | 414 | 189 | 150 | 150 | - | 0.00\% |
| 9,943 |  | 8,416 | 8,178 | 13,160 | 8,815 | $(4,345)$ | -33.02\% |
| 558 |  | 573 | 548 | 575 | 580 | 5 | 0.87\% |
| 1,407 |  | 1,407 | 1,299 | 1,517 | 1,600 | 83 | 5.47\% |
| 26,975 |  | 4,275 | 4,275 | 4,489 | 1,350 | $(3,139)$ | -69.93\% |
| 6,376 |  | 5,763 | - | - | - | - | 0.00\% |
| 4,024 |  | 8,005 | 7,852 | 5,420 | 4,878 | (542) | -10.00\% |
| 18,058 |  | 20,023 | 14,867 | 15,000 | 20,000 | 5,000 | 33.33\% |
|  | - | 241 | - | - | - | - | 0.00\% |
| 5,547 |  | 5,547 | 3,707 | 4,092 | 4,092 | - | 0.00\% |
| 852 |  | 683 | 2,879 | 2,804 | 2,804 | - | 0.00\% |
| 11,213 |  | 7,544 | 5,851 | 10,000 | 6,000 | $(4,000)$ | -40.00\% |
|  | - | 293 | 154 | - | - | - | 0.00\% |
| 1,407 |  | 1,394 | 1,309 | 1,500 | 1,500 | - | 0.00\% |
|  | - | 864 | 478 | 2,454 | 2,454 | - | 0.00\% |
| 31 |  | (89) | 387 | 500 | 500 | - | 0.00\% |
|  | - | 1,040 | - | - | - | - | 0.00\% |
| 360 |  | 2,219 | 755 | 1,500 | 1,000 | (500) | -33.33\% |
| \$ | 632,804 | 605,233 | 606,481 | 612,192 | 625,509 | 13,317 | 2.18\% |
|  |  |  |  |  |  |  |  |
| \$ | 769,081 | 710,000 | 663,081 | 780,297 | 811,731 | 31,434 | 4.03\% |


| Other Uses |  |
| :---: | :---: |
| 9140 | TRANSFER TO FLEET MAINT |
| 9143 | TRANSFER TO STORMWATER |
| 9145 | TRF TO 445 FUND (REF CIP) |
|  | Total Other Uses |
|  | Total Non Operating Expenses |
|  | Division Total |


| $\$$ | - | 62,203 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | - | - | - | - | 598,300 | - | $0.00 \%$ |
|  | 113,593 | 40,000 | 40,000 | - | - | - | $0.00 \%$ |
| $\$$ | 113,593 | 102,203 | 40,000 | - | 598,300 | 598,300 | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 113,593 | 102,203 | 40,000 |  | - | 598,300 | 598,300 |
|  |  |  |  |  |  |  | $0.00 \%$ |
| $\$$ | 882,674 | 812,203 | 703,081 | 780,297 | $1,410,031$ | 629,734 | $80.70 \%$ |

[^11]
## Department of Public Works - Solid Waste

Residential Collection Division Expenditure Line Items

| Division Number 5430 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 626,949 | 635,358 | 617,267 | 646,013 | 619,056 | $(26,957)$ | -4.17\% |
| 1301 | OTHER SALARIES \& WAGES |  | 48,276 | 76,751 | 93,370 | 58,021 | 58,021 | - | 0.00\% |
| 1401 | OVERTIME |  | 35,451 | 52,241 | 58,143 | 54,370 | 53,770 | (600) | -1.10\% |
| 1501 | SPECIAL PAY |  | - | - | (25) | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 710,676 | 764,350 | 768,755 | 758,404 | 730,847 | $(27,557)$ | -3.63\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 48,090 | 49,370 | 47,577 | 58,018 | 55,910 | $(2,108)$ | -3.63\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 63,897 | 67,976 | 69,274 | 69,458 | 67,283 | $(2,175)$ | -3.13\% |
| 2203 | OPEB |  | - | - | 4,084 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 95,560 | 111,999 | 112,056 | 105,859 | 114,328 | 8,469 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 15,455 | 31,492 | 10,748 | 11,263 | 11,263 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 223,001 | 260,837 | 243,740 | 244,598 | 248,784 | 4,186 | 1.71\% |
|  | Total Personal Services | \$ | 933,677 | 1,025,188 | 1,012,495 | 1,003,002 | 979,631 | $(23,371)$ | -2.33\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 130 | 70 | 250 | 145 | 145 | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 90 | 120 | 135 | 730 | 730 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 870 | 250 | 45 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 1,870 | 1,784 | - | - | - | - | 0.00\% |
| 3421 | REFUSE DISPOSAL - RESD |  | 921,624 | 840,017 | 778,171 | 819,419 | 819,419 | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,233 | - | - | 500 | 2,000 | 1,500 | 300.00\% |
| 4110 | COMMUNICATION SERVICE |  | 687 | 590 | 268 | 657 | 657 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 314 | 128 | 91 | 100 | 100 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 2,505 | 634 | 638 | 600 | 600 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 866,351 | 699,201 | 705,806 | 760,929 | 832,141 | 71,212 | 9.36\% |
| 4580 | ISF-INSURANCE |  | 66,259 | 70,722 | 54,337 | 52,700 | 47,430 | $(5,270)$ | -10.00\% |
| 4970 | BAD DEBTS |  | 8,902 | - | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 7 | - | - | - | - | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | 18,389 | 10,518 | - | 6,647 | 8,655 | 2,008 | 30.21\% |
| 5210 | OPERATING SUPPLIES |  | 121 | 3,463 | 1,991 | 2,000 | 2,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 4,694 | 5,933 | 5,887 | 9,302 | 8,000 | $(1,302)$ | -14.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 9,287 | 10,368 | 4,913 | 5,000 | 5,000 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 1,904,332 | 1,643,797 | 1,552,533 | 1,658,729 | 1,726,877 | 68,148 | 4.11\% |
|  | Total Operating Expenses | \$ | 2,838,009 | 2,668,985 | 2,565,028 | 2,661,731 | 2,706,508 | 44,777 | 1.68\% |
|  | Division Total | \$ | 2,838,009 | 2,668,985 | 2,565,028 | 2,661,731 | 2,706,508 | 44,777 | 1.68\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Solid Waste

Commercial Collection Division Expenditure Line Items

| Division Number 5431 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 208,507 | 228,638 | 228,116 | 179,314 | 178,503 | (811) | -0.45\% |
| 1401 | OVERTIME |  | 9,205 | 15,432 | 14,043 | 14,895 | 14,895 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 217,712 | 244,069 | 242,159 | 194,209 | 193,398 | (811) | -0.42\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 15,864 | 17,759 | 17,405 | 14,857 | 14,795 | (62) | -0.42\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 20,607 | 24,008 | 24,460 | 19,421 | 19,340 | (81) | -0.42\% |
| 2203 | OPEB |  | - | - | 1,287 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 41,787 | 40,942 | 41,821 | 35,494 | 38,334 | 2,840 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 3,743 | 3,959 | 7,739 | 7,581 | 7,581 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 82,002 | 86,668 | 92,712 | 77,353 | 80,050 | 2,697 | 3.49\% |
|  | Total Personal Services | \$ | 299,714 | 330,738 | 334,871 | 271,562 | 273,448 | 1,886 | 0.69\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 95 | 110 | 123 | 110 | - | (110) | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 75 | 70 | 30 | 240 | 30 | (210) | -87.50\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 150 | 45 | 45 | - | - | - | 0.00\% |
| 3421 | REFUSE DISPOSAL - RESD |  | 521,631 | 473,640 | 428,832 | 500,357 | 450,000 | $(50,357)$ | -10.06\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,164 | (335) | 454 | 500 | - | (500) | -100.00\% |
| 4110 | COMMUNICATION SERVICE |  | 1,030 | 1,142 | 877 | 1,119 | 1,190 | 71 | 6.34\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 541 | 803 | 812 | 250 | 250 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 592 | 637 | 638 | - | 7,490 | 7,490 | 0.00\% |
| 4480 | ISF-VEHICLES |  | 169,111 | 251,468 | 318,173 | 345,078 | 323,650 | $(21,428)$ | -6.21\% |
| 4580 | ISF-INSURANCE |  | 52,600 | 81,287 | 50,736 | 49,127 | 44,215 | $(4,912)$ | -10.00\% |
| 5120 | COMPUTER SUPPLIES |  | 5,132 | 3,089 | 1,872 | 4,007 | 2,280 | $(1,727)$ | -43.10\% |
| 5210 | OPERATING SUPPLIES |  | 14,488 | 12,172 | 14,109 | 13,000 | 10,000 | $(3,000)$ | -23.08\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 2,951 | 2,290 | 1,774 | 3,642 | 2,000 | $(1,642)$ | -45.09\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 14,352 | 6,769 | 11,455 | 14,000 | 9,000 | $(5,000)$ | -35.71\% |
|  | Total Operating Expenses | \$ | 784,913 | 833,186 | 829,930 | 931,430 | 850,105 | $(81,325)$ | -8.73\% |
|  | Total Operating Expenses | \$ | 1,084,627 | 1,163,924 | 1,164,801 | 1,202,992 | 1,123,553 | $(79,439)$ | -6.60\% |
|  | Division Total | \$ | 1,084,627 | 1,163,924 | 1,164,801 | 1,202,992 | 1,123,553 | $(79,439)$ | $\underline{-6.60 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Solid Waste

Residential Recycling Division Expenditure Line Items

| Division Number 5432 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 35,557 | 70,023 | 72,909 | 72,242 | 72,242 | - | 0.00\% |
| 1401 | OVERTIME |  | 1,310 | 2,688 | 2,558 | 2,697 | 2,697 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 36,867 | 72,711 | 75,466 | 74,939 | 74,939 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 2,813 | 5,563 | 5,736 | 5,733 | 5,733 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 3,530 | 7,173 | 7,523 | 7,494 | 7,494 | - | 0.00\% |
| 2203 | OPEB |  | - | - | 401 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 8,556 | 11,600 | 12,974 | 9,506 | 10,267 | 761 | 8.01\% |
| 2480 | ISF-WORKERS' COMP |  | 10,111 | 576 | 1,091 | 1,140 | 1,140 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 25,011 | 24,912 | 27,724 | 23,873 | 24,634 | 761 | 3.19\% |
|  | Total Personal Services | \$ | 61,877 | 97,623 | 103,191 | 98,812 | 99,573 | 761 | 0.77\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 45 | - | 1,438 | - | 23,510 | 23,510 | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | - | - | 80 | 80 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 195 | - | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | - | 130 | 337 | 2,170 | 500 | $(1,670)$ | -76.96\% |
| 4110 | COMMUNICATION SERVICE |  | 21 | 206 | 172 | 212 | 212 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | - | 6 | - | - | - | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 10,138 | 39,129 | 48,712 | 52,784 | 56,008 | 3,224 | 6.11\% |
| 4580 | ISF-INSURANCE |  | 9,792 | 657 | 9,201 | 9,130 | 8,217 | (913) | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | - | - | 6,622 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | - | - | 116 | - | - | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | 220 | - | - | 528 | 500 | (28) | -5.30\% |
| 5210 | OPERATING SUPPLIES |  | 914 | 749 | 1,247 | 1,000 | 1,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 197 | 511 | 350 | 607 | 607 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 30,787 | 11,438 | 20,000 | 15,000 | $(5,000)$ | -25.00\% |
|  | Total Operating Expenses | \$ | 21,522 | 72,175 | 79,631 | 86,511 | 105,634 | 19,123 | 22.10\% |
|  | Total Operating Expenses | \$ | 83,399 | 169,798 | 182,822 | 185,323 | 205,207 | 19,884 | 10.73\% |
|  | Division Total | \$ | 83,399 | 169,798 | 182,822 | 185,323 | 205,207 | 19,884 | 10.73\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Solid Waste

Special Services Division Expenditure Line Items

| Division Number 5433 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 29,190 | 24,953 | 31,291 | 30,804 | 30,804 | - | 0.00\% |
| 1401 | OVERTIME |  | 2,003 | 1,258 | 2,302 | 2,590 | - | $(2,590)$ | -100.00\% |
|  | Total Personal Services (Salaries) | \$ | 31,193 | 26,211 | 33,594 | 33,394 | 30,804 | $(2,590)$ | -7.76\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 2,204 | 1,402 | 2,565 | 2,555 | 2,357 | (198) | -7.75\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 3,143 | 2,548 | 3,298 | 3,340 | 3,081 | (259) | -7.75\% |
| 2203 | OPEB |  | - | - | 178 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 3,006 | 4,970 | 6,068 | 5,079 | 5,486 | 407 | 8.01\% |
| 2480 | ISF-WORKERS' COMP |  | 846 | 913 | 5,105 | 4,804 | 4,804 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 9,199 | 9,833 | 17,214 | 15,778 | 15,728 | (50) | -0.32\% |
|  | Total Personal Services | \$ | 40,392 | 36,044 | 50,808 | 49,172 | 46,532 | $(2,640)$ | -5.37\% |


| Operating Expenses |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3110 | PROFESSIONAL SERVICES | \$ | - | 90 | - | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 70 | 45 | - | 120 | 120 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 45 | - | - | - | - | - | 0.00\% |
| 3421 | REFUSE DISPOSAL - RESD |  | 130,561 | 125,064 | 90,566 | 106,539 | 95,000 | $(11,539)$ | -10.83\% |
| 4110 | COMMUNICATION SERVICE |  | 263 | 361 | 493 | 321 | 427 | 106 | 33.02\% |
| 4410 | EQUIPMENT |  | - | - | - | 30,473 | - | $(30,473)$ | -100.00\% |
| 4480 | ISF-VEHICLES |  | 48,373 | 43,813 | 36,366 | - | 30,085 | 30,085 | 0.00\% |
| 4580 | ISF-INSURANCE |  | 3,017 | 2,251 | 1,734 | 1,720 | 1,548 | (172) | -10.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | - | 528 | 900 | 372 | 70.45\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | 148 | 410 | 607 | 607 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 182,329 | 171,771 | 129,570 | 140,308 | 128,687 | $(11,621)$ | -8.28\% |
|  | Total Operating Expenses | \$ | 222,721 | 207,815 | 180,378 | 189,480 | 175,219 | $(14,261)$ | -7.53\% |
|  | Division Total | \$ | 222,721 | 207,815 | 180,378 | 189,480 | 175,219 | $(14,261)$ | -7.53\% |

Note: Accrual entries have been eliminated for budget purposes.

## Public Works - Utility Fund Summary

## Fund Summary

The FY 2011 Adopted Budget is based on the following inverted rate structures:

| Water Rate | $\$ 3.84 / 1,000$ gallons | 0 | - | 5,000 | gallons |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 5.76 / 1,000$ gallons | 5,001 | - | 20,000 | gallons |
|  | $\$ 3.66 / 1,000$ gallons | over | 20,000 | gallons |  |


| Sewer Rate | $\$ 5.51 / 1,000$ gallons |
| :--- | :--- |
| Sewer Cap | $\$ 55.07 /$ month |
| Unit Charge | $\$ 13.08$ per ERU per month for water and sewer |

The current Reclaimed Water Usage Fees are as follows:
\$ .50/1,000
\$ .25/1,000
0 - 15,000 gallons
15-125,000 gallons
\$ .10/1,000
Over 125,000 gallons

The FY 2011 Adopted Budget Sewer and Unit Charge rates have been increased 2.75\% per the Burton Study that was previously approved by the City Commission and Ordinance 06-19. The Reclaimed rates have remained the same. The Utility Fund is currently undergoing an audit regarding the billing process and rate calculations. In addition a rate sufficiency study is planned for FY 2011.

## Fund Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| AD VALOREM TAXES | \$ | 107 | - | - | - | - | - | 0.00\% |
| LICENSES AND PERMITS |  | 10,276 | 6,638 | 3,800 | 20,500 | 13,210 | $(7,290)$ | -35.56\% |
| CHARGES FOR SERVICES |  | 14,383,586 | 15,103,917 | 14,971,808 | 15,376,235 | 15,532,054 | 155,819 | 1.01\% |
| FINES AND FORFEITURES |  | 140,593 | 149,348 | 149,162 | 135,000 | 143,251 | 8,251 | 6.11\% |
| MISCELLANEOUS REVENUE |  | 411,599 | 277,993 | 240,677 | 72,000 | 141,903 | 69,903 | 97.09\% |
| OTHER SOURCES |  | 327,000 | - | - | 75,000 | - | $(75,000)$ | -100.00\% |
| Total Revenues | \$ | 15,273,161 | 15,537,895 | 15,365,448 | 15,678,735 | 15,830,418 | 151,683 | 0.97\% |
| Use of Reserves |  | - | - | - | 378,922 | - |  |  |
| Total Funding Sources | \$ | 15,273,161 | 15,537,895 | 15,365,448 | 16,057,657 | 15,830,418 | $(227,239)$ | $\underline{-1.42 \%}$ |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 4,229,613 | 4,364,831 | 4,563,876 | 4,513,062 | 4,399,249 | $(113,813)$ | -2.52\% |
| PERSONAL SERVICES (BENEFITS) |  | 1,367,964 | 1,414,688 | 1,509,158 | 1,429,650 | 1,421,207 | $(8,443)$ | -0.59\% |
| OPERATING EXPENSES |  | 6,132,216 | 6,012,478 | 5,720,465 | 6,192,657 | 5,591,935 | $(600,722)$ | -9.70\% |
| CAPITAL OUTLAY |  | - | - | - | 43,000 | 45,260 | 2,260 | 5.26\% |
| DEBT SERVICE |  | 897,154 | 1,479,514 | 1,151,679 | 2,479,288 | 2,463,419 | $(15,869)$ | -0.64\% |
| OTHER USES |  | 1,525,788 | 1,536,974 | 1,834,888 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
| Total Expenses | \$ | 14,152,734 | 14,808,486 | 14,780,065 | 16,057,657 | 14,721,070 | $(1,336,587)$ | -8.32\% |
| Addition to Reserves |  | 1,120,427 | 729,410 | 585,383 | - | 1,109,348 |  |  |
| Total Uses | \$ | 15,273,161 | 15,537,895 | 15,365,448 | 16,057,657 | 15,830,418 | $(227,239)$ | (0) |
| Personnel Summary |  | 95.00 | 96.50 | 93.00 | 91.67 | 89.17 | (2.50) | -2.73\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | $(569,426)$ |
| FY 2010 Reserve Addition/(Use)* |  | 717,166 |
| Estimated September 30, 2010 Reserve | $\$$ | 147,740 |
| FY 2011 Adopted Addition/(Use) |  | $1,109,348$ |
| Estimated September 30, 2011 Reserve | $\underline{\$}$ | $1,257,088$ |
|  |  |  |

*Reflects the Adopted mid-year budget adjustment.

The Adopted FY 2011 budget includes an addition of \$1,109,348 to the reserve. This addition will build the reserve to $\$ 1,257,088$ as of September 30, 2011. The current policy level is $\$ 1,146,015$, making the estimated September 30, 2011, reserve amount 9.7 percent above the required amount.

## Budget Highlights and Analysis

The Utility Fund operating budgets include the following highlights:

- The Utility Billing budget decreased 5.06 percent from the FY 2010 Adopted Budget. This is primarily due to a reorganization resulting in the allocation of $1 / 3$ of the Finance Director's salary as well as the Assistant Finance Director to Utility Billing. As part of the reorganization, a Financial Analyst will be shared with the Finance Department and provide modeling and analysis services to the utilities as well as additional analysis of revenues and billing. The reorganization includes the reduction of the Utility Billing Manager position.
- The Administration and Engineering Division budget is projected to decrease by 1.10 percent, or $\$ 15,288$. This reduction is driven by a net reduction of $\$ 17,250$, or 10.89 percent in the operating expenses
- The Water Division budget is projected to decrease 14.33 percent, or $\$ 796,167$, compared to the Adopted FY 2010 operating budget. The operating expenses are down by $\$ 218,386$, or 9.37 percent. This is primarily due to a decrease in electrical costs of $\$ 70,000$, or $12.28 \%$ and a net reduction of $\$ 148,386$ in other line items. The transfer to the capital is reduced by $\$ 800,000$.
- The Wastewater Division budget is projected to decrease 8.97 percent compared to the FY 2010 Adopted Budget primarily due to the $\$ 325,844$ reduction in operating costs. Project electrical costs are down by \$129,531 from the FY 2010 Adopted Budget.
- Reclaimed Water expenses are projected to increase by 65.78 percent from the FY 2010 Adopted Budget. This is primarily due to the $\$ 283,096$ debt service increase. The operating expenses are down by 26.55 percent, or \$46,261.

The Adopted FY 2011 Utility Fund Budget will generate sufficient revenues to ensure financial operating stability and meet the bond requirements. Revenues will be adequate to fully fund all R\&R needs and meet bond compliance.

## Public Works - Utility Fund Summary

## Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Utility Fund Summary |  |  |  |  |  |  |  |  |
| Administration and Engineering | 15.00 | 16.50 | 16.00 | 15.00 | 15.00 | 15.00 | - | $0.00 \%$ |
| Utility Billing | 9.00 | 9.00 | 7.00 | 7.67 | 5.67 | 6.17 | 0.50 | $8.83 \%$ |
| Water | 29.00 | 29.00 | 29.00 | 28.00 | 30.00 | 29.00 | $(1.00)$ | $-3.33 \%$ |
| Wastewater | 39.00 | 39.00 | 38.00 | 38.00 | 38.00 | 36.00 | $(2.00)$ | $-5.26 \%$ |
| Reclaimed Water | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | $0.00 \%$ |
| $\quad$ Total Full Time Equivalents | 95.00 | 96.50 | 93.00 | 91.67 | 91.67 | 89.17 | $(2.50)$ | $-2.73 \%$ |

## Division Summary

| UTILITY BILLING | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 296,429 | \$ | 262,785 | \$ | 246,034 | \$ | 303,719 | \$ | 278,869 | $(24,850)$ | -8.18\% |
| PERSONAL SERVICES (BENEFITS) |  | 133,575 |  | 97,658 |  | 97,946 |  | 101,471 |  | 85,417 | $(16,054)$ | -15.82\% |
| OPERATING EXPENSES |  | 340,411 |  | 178,618 |  | 168,117 |  | 166,292 |  | 173,311 | 7,019 | 4.22\% |
| CAPITAL OUTLAY |  | - |  | - |  | - |  | - |  | 6,260 | 6,260 | 0.00\% |
| DEBT SERVICE |  | 6,311 |  | 2,398 |  | 2,725 |  | 4,000 |  | 2,500 | $(1,500)$ | -37.50\% |
| TOTAL APPROPRIATION | \$ | 776,726 |  | 541,459 |  | 514,823 |  | 575,482 |  | 546,357 | $(29,125)$ | -5.06\% |


| PUBLIC WORKS ADMIN | $\begin{gathered} \text { Actual } \\ \hline \text { FY } 2007 \end{gathered}$ |  | $\begin{gathered} \text { Actual } \\ \hline \text { FY } 2008 \\ \hline \end{gathered}$ |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 156,294 |  |  | \$ | 153,834 | \$ | 154,463 | \$ | 153,126 | \$ | 153,126 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 42,711 |  | 44,506 |  | 45,720 |  | 40,185 |  | 41,045 | 860 | 2.14\% |
| OPERATING EXPENSES |  | 21,872 |  | 29,072 |  | 21,060 |  | 22,064 |  | 21,906 | (158) | -0.72\% |
| TOTAL APPROPRIATION | \$ | 220,877 |  | 227,411 |  | 221,244 |  | 215,375 |  | 216,077 | 702 | 0.33\% |


| ENGINEERING | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 734,204 | \$ | 750,050 | \$ | 862,738 | \$ | 800,463 | \$ | 796,312 | $(4,151)$ | -0.52\% |
| PERSONAL SERVICES (BENEFITS) |  | 217,054 |  | 210,602 |  | 248,824 |  | 239,601 |  | 246,854 | 7,253 | 3.03\% |
| OPERATING EXPENSES |  | 122,115 |  | 126,069 |  | 115,975 |  | 136,395 |  | 119,303 | $(17,092)$ | -12.53\% |
| CAPITAL OUTLAY |  | - |  | - |  | - |  | 2,000 |  | - | $(2,000)$ | -100.00\% |
| TOTAL APPROPRIATION | \$ | 1,073,373 |  | 1,086,721 |  | 1,227,537 |  | 1,178,459 |  | 1,162,469 | $(15,990)$ | -1.36 |


| WATER ADMIN | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 164,082 | \$ | 205,103 | \$ | 208,027 | \$ | 218,215 | \$ | 216,815 | $(1,400)$ | -0.64\% |
| PERSONAL SERVICES (BENEFITS) |  | 50,375 |  | 63,688 |  | 64,922 |  | 62,227 |  | 60,722 | $(1,505)$ | -2.42\% |
| OPERATING EXPENSES |  | 708,548 |  | 709,452 |  | 690,336 |  | 629,763 |  | 604,529 | $(25,234)$ | -4.01\% |
| CAPITAL OUTLAY |  |  |  |  |  |  |  | 26,000 |  | 29,000 | 3,000 | 11.54\% |
| OTHER USES |  | 1,500,000 |  | 1,512,086 |  | 1,810,000 |  | 1,400,000 |  | 800,000 | $(600,000)$ | -42.86\% |
| TOTAL APPROPRIATION | \$ | 2,423,005 |  | 2,490,329 |  | 2,773,285 |  | 2,336,205 |  | 1,711,066 | $(625,139)$ | -26.76\% |


| WATER PRODUCTION |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 585,328 | 625,789 | 625,763 | 606,556 | 597,197 | $(9,359)$ | -1.54\% |
| PERSONAL SERVICES (BENEFITS) |  | 178,373 | 192,425 | 201,052 | 190,687 | 195,003 | 4,316 | 2.26\% |
| OPERATING EXPENSES |  | 1,280,917 | 1,176,930 | 1,171,780 | 1,387,367 | 1,212,216 | $(175,151)$ | -12.62\% |
| TOTAL APPROPRIATION | \$ | 2,044,618 | 1,995,145 | 1,998,594 | 2,184,610 | 2,004,416 | $(180,194)$ | -8.25\% |

## Public Works - Utility Fund Summary

| WATER DISTRIBUTION |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 527,383 | 552,026 | 544,275 | 533,162 | 559,840 | 26,678 | 5.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 179,810 | 193,186 | 186,695 | 171,954 | 176,443 | 4,489 | 2.61\% |
| OPERATING EXPENSES |  | 292,879 | 281,510 | 320,803 | 314,299 | 296,298 | $(18,001)$ | -5.73\% |
| CAPITAL OUTLAY |  | - | - | - | 14,000 | 10,000 | $(4,000)$ | -28.57\% |
| TOTAL APPROPRIATION | \$ | 1,000,073 | 1,026,723 | 1,051,773 | 1,033,415 | 1,042,581 | 9,166 | 0.89\% |
| RECLAIMED WASTEWATER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 134,297 | 140,495 | 139,820 | 139,872 | 139,872 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 43,715 | 46,668 | 51,562 | 45,680 | 47,182 | 1,502 | 3.29\% |
| OPERATING EXPENSES |  | 86,450 | 111,947 | 123,813 | 84,316 | 72,481 | $(11,835)$ | -14.04\% |
| CAPITAL OUTLAY |  | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
| TOTAL APPROPRIATION | \$ | 264,462 | 299,110 | 315,194 | 270,868 | 259,535 | $(11,333)$ | -4.18\% |
| WASTEWATER ADMIN | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 137,312 | 114,070 | 116,649 | 115,169 | 106,355 | $(8,814)$ | -7.65\% |
| PERSONAL SERVICES (BENEFITS) |  | 44,597 | 38,184 | 38,103 | 36,638 | 39,097 | 2,459 | 6.71\% |
| OPERATING EXPENSES |  | 685,021 | 710,207 | 815,452 | 695,540 | 681,552 | $(13,988)$ | -2.01\% |
| DEBT SERVICE |  | 839,187 | 1,187,804 | 1,121,969 | 2,475,288 | 2,177,823 | $(297,465)$ | -12.02\% |
| OTHER USES |  | 24,888 | 24,888 | 24,888 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 1,731,005 | 2,075,154 | 2,117,062 | 3,322,635 | 3,004,827 | $(317,808)$ | -9.56\% |
| WPC TREATMENT PLANT | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 801,953 | 896,656 | 957,103 | 941,977 | 852,121 | $(89,856)$ | -9.54\% |
| PERSONAL SERVICES (BENEFITS) |  | 247,238 | 292,595 | 325,840 | 304,822 | 286,737 | $(18,085)$ | -5.93\% |
| OPERATING EXPENSES |  | 1,780,185 | 1,845,835 | 1,594,135 | 1,982,079 | 1,789,140 | $(192,939)$ | -9.73\% |
| TOTAL APPROPRIATION | \$ | 2,829,376 | 3,035,086 | 2,877,077 | 3,228,878 | 2,927,998 | $(300,880)$ | -9.32\% |
| WPC COLLECTION | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 692,330 | 664,024 | 709,003 | 700,803 | 698,742 | $(2,061)$ | -0.29\% |
| PERSONAL SERVICES (BENEFITS) |  | 229,748 | 235,030 | 247,680 | 236,385 | 242,707 | 6,322 | 2.67\% |
| OPERATING EXPENSES |  | 714,226 | 711,654 | 626,641 | 684,625 | 565,708 | $(118,917)$ | -17.37\% |
| TOTAL APPROPRIATION | \$ | 1,636,304 | 1,610,708 | 1,583,324 | 1,621,813 | 1,507,157 | $(114,656)$ | -7.07\% |
| RECLAIMED WATER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (BENEFITS) | \$ | 768 | 146 | 814 | - | - | - | 0.00\% |
| OPERATING EXPENSES |  | 99,591 | 131,183 | 72,353 | 89,917 | 55,491 | $(34,426)$ | -38.29\% |
| DEBT SERVICE |  | 51,656 | 289,312 | 26,985 | - | 283,096 | 283,096 | 0.00\% |
| OTHER USES |  | 900 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 152,915 | 420,641 | 100,152 | 89,917 | 338,587 | 248,670 | 276.56\% |

[^12]
## Public Works - Utility Fund Summary

Fund Personnel Detail

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| Administration/Engineering |  |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |  |
| Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |  |
| Administrative Assistant | 1.00 | 1.00 | - | - | - | - | - | $0.00 \%$ |  |
| Sr. Administrative Assistant | - | - | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |  |
| $\quad$ Total Full Time Equivalents | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | - | $0.00 \%$ |  |

Engineering
Full Time

| City Engineer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Public Works Engineer | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 | - |
| Survey Technician | 1.00 | 1.00 | 1.00 | - | - | - | - |
| Technical Assistant | 1.00 | 1.00 | 2.00 | 2.00 | 2.00 | 2.00 | - |
| Public Works Inspector | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - |
| Utilities Inspector | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | $0.00 \%$ |
| GIS Designer | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - |
| PW Designer II | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | - |
| PW Designer I | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - |
| Surveyor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | $0.00 \%$ |
| Transportation \& Traffic Eng. | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - |
| Total Full Time Equivalents | 13.00 | 14.00 | 14.00 | 13.00 | 13.00 | 13.00 | - |

Part Time
Staff Assistant
Total Full Time Equivalents

| - | 0.50 | - | - | - | - | - | $0.00 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | 0.50 | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |
| 15.00 | 16.50 | 16.00 | 15.00 | 15.00 | 15.00 | - | $0.00 \%$ |



Utility Billing
Full Time

| Finance Director | - | - | - | 0.33 | 0.33 | 0.33 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deputy Finance Director | - | - | - | - | - | 0.33 | 0.33 | 0.00\% |
| Budget Officer | - | - | - | 0.33 | 0.33 | - | (0.33) | -100.00\% |
| H T E System Administrator* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Utility Billing Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Administrative Coordinator | - | - | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Technical Assistant | - | - | 2.00 | 2.00 | 2.00 | 3.50 | 1.50 | 75.00\% |
| Customer Service Clerk | 4.00 | 4.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Field Service Representative | 4.00 | 4.00 | 2.00 | 2.00 | - | - | - | 0.00\% |
| Financial Analyst* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Total Full Time | 9.00 | 9.00 | 7.00 | 7.67 | 5.67 | 6.17 | 0.50 | 8.83\% |
| Total Full Time Equivalents | 9.00 | 9.00 | 7.00 | 7.67 | 5.67 | 6.17 | 0.50 | 8.83\% |

## Public Works - Utility Fund Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Water |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Assistant Director of Utilities | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Division Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Water Production Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Distribution Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Quality Control Specialist | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Storekeeper | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Hydro Geologist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Service Worker I | 2.00 | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Service Worker II | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | - | 0.00\% |
| Water Operator I | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 | - | 0.00\% |
| Water Operator II | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Water Distribution Tech III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Distribution Tech II | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Water Distribution Tech I | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Field Service Representative | - | - | - | - | 2.00 | 1.00 | (1.00) | -50.00\% |
| Water Maintenance Mechanic | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Microcomputer Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Staff Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time | 29.00 | 29.00 | 29.00 | 28.00 | 30.00 | 29.00 | (1.00) | -3.33\% |
| Total Full Time Equivalents | 29.00 | 29.00 | 29.00 | 28.00 | 30.00 | 29.00 | (1.00) | -3.33\% |


|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Wastewater |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Assistant Director of Utilities | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Division Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Wastewater Collection System Spvsr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Quality Control Specialist | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Wastewater Collection Technician III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Operator I | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | - | 0.00\% |
| Wastewater Operator II | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Wastewater Service Worker I | 5.00 | 5.00 | 4.00 | 4.00 | 4.00 | 4.00 | - | 0.00\% |
| Wastewater Service Worker II | 5.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Wastewater Lab Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Wastewater Lab Technician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Wastewater Mainten. Mechanic | 3.00 | 4.00 | 5.00 | 5.00 | 5.00 | 5.00 | - | 0.00\% |
| TV/Seal Truck Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Plant Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Collection Tech II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Collection Tech I | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Technical Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time | 39.00 | 39.00 | 38.00 | 38.00 | 38.00 | 36.00 | (2.00) | -5.26\% |

## Temporary

Maintenance Worker I
Total Temporary
Total Full Time Equivalents

| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.50 | $(0.50)$ | $-50.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.50 | $(0.50)$ | $-50.00 \%$ |
|  |  |  |  |  |  |  |  |
| 39.00 | 39.00 | 38.00 | 38.00 | 38.00 | 36.00 | $(2.00)$ | $-5.26 \%$ |

## Public Works - Utility Fund Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Reclaimed Water |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Water Distribution Tech III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Service Worker II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Distribution Tech I | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Total Full Time Equivalents | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |

City of Dunedin FY 2011 Adopted Budget

## Public Works - Utility Fund Summary

Fund Line Item Revenue

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Ad Valorem Taxes |  |  |  |  |  |  |  |  |  |
| 2001 | INTEREST AND PENALTIES | \$ | 107 | - | - | - | - | - | 0.00\% |
|  | Total Ad Velorem Taxes | \$ | 107 | - | - | - | - | - | 0.00\% |
| Licenses and Permits |  |  |  |  |  |  |  |  |  |
| 1009 | WATER PERMIT FEES | \$ | 10,126 | 6,620 | 3,800 | 20,500 | 13,210 | $(7,290)$ | -35.56\% |
| 1010 | SEWER PERMIT FEES |  | 150 | 18 | - | - | - | - | 0.00\% |
|  | Total Licenses and Permits | \$ | 10,276 | 6,638 | 3,800 | 20,500 | 13,210 | $(7,290)$ | -35.56\% |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 3002 | WATER USE FEES | \$ | 4,689,232 | 4,918,217 | 4,666,393 | 4,720,508 | 4,701,109 | $(19,399)$ | -0.41\% |
| 5002 | SEWER USE FEES |  | 4,806,328 | 4,992,035 | 5,136,923 | 5,900,772 | 5,256,917 | $(643,855)$ | -10.91\% |
| 5003 | SEWER USE FEES-GREENBRIAR |  | 521,061 | 592,919 | 602,347 | - | 588,373 | 588,373 | 0.00\% |
| 5221 | RECL WATER USE FEES |  | 380,736 | 388,029 | 393,554 | 391,345 | 310,107 | $(81,238)$ | -20.76\% |
| 5230 | RECL CAPITAL |  | 454,454 | 400,272 | 279,738 | 440,000 | 389,906 | $(50,094)$ | -11.39\% |
| 5233 | RECL CAPITAL - 2A |  | - | 39,353 | 27,626 | - | 47,815 | 47,815 | 0.00\% |
| 6002 | UNIT CHARGE-WTR/WASTEWTR |  | 2,912,494 | 3,055,568 | 3,257,972 | 3,332,417 | 3,654,358 | 321,941 | 9.66\% |
| 6010 | BAD DEBT ADJ |  | - | - | $(22,978)$ | - | - | - | 0.00\% |
| 6176 | ALLOC BILLING-SANITATION |  | 130,779 | 99,886 | 97,140 | 149,722 | 158,273 | 8,551 | 5.71\% |
| 6177 | ALLOC BILLING-STORMWATER |  | 56,860 | 43,003 | 32,380 | 47,481 | 50,967 | 3,486 | 7.34\% |
| 6179 | ALLOC ADM/ENG-GENERAL |  | 303,943 | 360,079 | 332,377 | 214,820 | 187,794 | $(27,026)$ | -12.58\% |
| 6180 | ALLOC ADM/ENG-SANITATION |  | 14,842 | 12,416 | 14,953 | 17,507 | 11,483 | $(6,024)$ | -34.41\% |
| 6181 | ALLOC ADM/ENG-STORMWATER |  | 105,746 | 110,405 | 101,088 | 118,534 | 135,821 | 17,287 | 14.58\% |
| 6182 | ALLOC ADM/ENG-MARINA |  | 7,112 | 7,502 | 7,165 | 8,389 | 11,483 | 3,094 | 36.88\% |
| 6184 | ALLOC ADM/ENG-RECL WTR |  | - | 77,437 | 45,131 | - | - | - | 0.00\% |
| 9015 | OTHER CHARGES |  | - | 6,796 | - | - | - | - | 0.00\% |
| 9016 | ALLOC ADMIN/ENG - CRA |  | - | - | - | 34,740 | 27,648 | $(7,092)$ | -20.41\% |
|  | Total Charges for Services | \$ | 14,383,586 | 15,103,917 | 14,971,808 | 15,376,235 | 15,532,054 | 155,819 | 1.01\% |

Fines and $\begin{aligned} & \text { Forfeitures } \\ & 1074 \quad \text { LATE PAYMENT PENALTY FEES }\end{aligned}$ 有

| $\$$ | 140,593 | 149,348 | 149,162 | 135,000 | 143,251 | 8,251 | $6.11 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 140,593 | 149,348 | 149,162 | 135,000 | 143,251 | 8,251 | $6.11 \%$ |


| Miscellaneous Revenue |  |
| :--- | :--- |
| 1000 | INTEREST EARNINGS |
| 1023 | INT-INVESTMENTS (BC23) |
| 1024 | INT-INVESTMENTS (BC24) |
| 1031 | INT-INVESTMENTS (BC31) |
| 1036 | INT-INVESTMENTS (BC36) |
| 3000 | NET INVESTMENT FMV CHANGE |
| 3023 | NET INV FMV CHANGE (BC23) |
| 3024 | NET INV FMV CHANGE (BC24) |
| 3031 | NET INV FMV CHANGE (BC31) |
| 4002 | INT-SPECIAL ASSESSMENTS |
| 4011 | INT - AMORTIZED BOND PREM |
| 1039 | OTHER ASSESS. COLLECTIONS |
| 1040 | OTHER CAP REC BIRDIE/EAGL |
| 2310 | IMPACT-WATER |
| 2311 | IMPACT-SEWER |
| 4130 | GAIN(LOSS) ON F/A SALES |
| 9027 | SALE OF SCRAP MATERIAL |
| 1101 | CASH OVER (SHORT) |
| 9025 | INSURANCE PROCEEDS |
| 9027 | OTHER MISC REVENUE |
| 9028 | REIMBURSE OUTSIDE SVC |
| 9058 | DAMAGES TO CITY PROPER |
| 9900 | OTHER MISCELLANEOUS REVENUE |


| \$ | 47,983 | 25,304 | 5,531 | 22,000 | - | $(22,000)$ | -100.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 10,585 | 8,015 | 3,687 | - | - | - | 0.00\% |
|  | 28,321 | 18,774 | 8,181 | - | - | - | 0.00\% |
|  | 23,159 | - | - | - | - | - | 0.00\% |
|  | 1,107 | (892) | - | - | - | - | 0.00\% |
|  | 475 | - | - | - | - | - | 0.00\% |
|  | 95 | - | - | - | - | - | 0.00\% |
|  | 287 | - | - | - | - | - | 0.00\% |
|  | 520 | - | - | - | - | - | 0.00\% |
|  | - | 896 | 1,761 | - | 308 | 308 | 0.00\% |
|  | 33,564 | 33,564 | 33,564 | - | - | - | 0.00\% |
|  | 10,242 | 5,787 | 7,450 | 50,000 | 7,608 | $(42,392)$ | -84.78\% |
|  | 1,110 | - | - | - | - | - | 0.00\% |
|  | 66,124 | 35,826 | 21,610 | - | - | - | 0.00\% |
|  | 81,418 | 41,258 | 21,310 | - | - | - | 0.00\% |
|  | 6,534 | $(48,230)$ | 1,855 | - | - | - | 0.00\% |
|  | 7,752 | 30,843 | 7,750 | - | 8,690 | 8,690 | 0.00\% |
|  | (49) | $(4,190)$ | (25) | - | - | - | 0.00\% |
|  | - | 5,112 | - | - | - | - | 0.00\% |
|  | 84,970 | 124,294 | 109,813 | - | 125,297 | 125,297 | 0.00\% |
|  | 3,093 | 4,180 | 14,632 | - | - | - | 0.00\% |
|  | 4,192 | $(3,042)$ | 3,494 | - | - | - | 0.00\% |
|  | 117 | 493 | 63 | - | - | - | 0.00\% |
| \$ | 411,599 | 277,993 | 240,677 | 72,000 | 141,903 | 69,903 | 97.09\% |

Other Sources
0143 TRANS FROM FUND 443
0152 TRANS FROM FUND 552
Total Other Sources
Fund Total

| $\$$ | 327,000 | - | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | - | - | - | 75,000 | - | $(75,000)$ | $-100.00 \%$ |
| $\$$ | 327,000 | - | - | 75,000 | - | $(75,000)$ | $-100.00 \%$ |
|  |  |  |  |  |  |  | $0.97 \%$ |
| $\$$ | $15,273,161$ | $15,537,895$ | $15,365,448$ | $15,678,735$ | $15,830,418$ | 151,683 |  |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## Public Works - Utility Fund Summary

Fund Line Item Expenses

|  |  | Actual |  | Actual | Actua | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 109,008 | 112,770 | 115,930 | 156,422 | 156,422 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 3,975,741 | 4,079,909 | 4,307,722 | 4,222,640 | 4,116,827 | $(105,813)$ | -2.51\% |
| 1301 | OTHER WAGES AND SALARIES |  | 24,316 | 30,923 | 17,105 | 5,000 | 5,000 | - | 0.00\% |
| 1401 | OVERTIME |  | 120,547 | 141,229 | 123,119 | 129,000 | 121,000 | $(8,000)$ | -6.20\% |
|  | Total Personal Services (Salaries) | \$ | 4,229,613 | 4,364,831 | 4,563,876 | 4,513,062 | 4,399,249 | $(113,813)$ | -2.52\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 314,885 | 322,755 | 334,906 | 345,781 | 336,545 | $(9,236)$ | -2.67\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 413,268 | 427,853 | 450,716 | 450,199 | 439,090 | $(11,109)$ | -2.47\% |
| 2203 | OPEB |  | - | - | 24,247 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 535,340 | 582,029 | 614,671 | 547,484 | 559,386 | 11,902 | 2.17\% |
| 2480 | ISF-WORKERS' COMP |  | 104,471 | 82,051 | 84,618 | 86,186 | 86,186 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 1,367,964 | 1,414,688 | 1,509,158 | 1,429,650 | 1,421,207 | $(8,443)$ | -0.59\% |
|  | Total Personal Services | \$ | 5,597,577 | 5,779,519 | 6,073,033 | 5,942,712 | 5,820,456 | $(122,256)$ | -2.06\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 222,639 | 195,374 | 137,486 | 224,325 | 134,425 | $(89,900)$ | -40.08\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 533 | 545 | 60 | 320 | 420 | 100 | 31.25\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 855 | 120 | 45 | - |  | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 42,119 | 39,185 | 123,666 | 131,956 | 153,560 | 21,604 | 16.37\% |
| 3406 | BANKING SERVICES |  | 13,998 | 13,068 | 20,616 | 19,732 | 24,845 | 5,113 | 25.91\% |
| 3410 | SLUDGE REMOVAL |  | 315,588 | 285,268 | 265,244 | 375,000 | 355,000 | $(20,000)$ | -5.33\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 18,903 | 12,803 | 13,259 | 15,900 | 14,000 | $(1,900)$ | -11.95\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 153,887 | 153,887 | 148,157 | 134,240 | 124,417 | $(9,823)$ | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 1,179,612 | 1,219,696 | 1,350,045 | 1,129,608 | 1,081,307 | $(48,301)$ | -4.28\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | - | 45,540 | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 25,407 | 32,376 | 11,394 | 32,300 | 23,368 | $(8,932)$ | -27.65\% |
| 4110 | COMMUNICATION SERVICE |  | 43,228 | 50,211 | 43,841 | 50,085 | 52,611 | 2,526 | 5.04\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 80,485 | 34,140 | 20,583 | 22,075 | 19,309 | $(2,766)$ | -12.53\% |
| 4310 | ELECTRICITY |  | 1,326,209 | 1,153,653 | 1,300,563 | 1,628,276 | 1,424,810 | $(203,466)$ | -12.50\% |
| 4330 | WATER, SEWER, SANITATION |  | 146,382 | 134,805 | 90,592 | 118,994 | 123,407 | 4,413 | 3.71\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 14,489 | 15,667 | 10,502 | 14,712 | 12,340 | $(2,372)$ | -16.12\% |
| 4480 | ISF-VEHICLES |  | 585,745 | 617,176 | 605,225 | 585,510 | 549,563 | $(35,947)$ | -6.14\% |
| 4520 | INS - CLAIMS PAID |  | - | - | $(2,505)$ | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 781,340 | 945,977 | 658,939 | 524,989 | 467,145 | $(57,844)$ | -11.02\% |
| 4610 | R\&M SERVICES |  | 297,410 | 292,305 | 293,208 | 297,594 | 262,850 | $(34,744)$ | -11.67\% |
| 4620 | R\&M - BUILDINGS |  | 1,440 | 4,649 | 5,411 | 9,500 | 10,000 | 500 | 5.26\% |
| 4631 | WARRANTY WORK |  | 3,706 |  | 1,127 | 3,240 | 2,700 | (540) | -16.67\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 40,612 | 40,612 | 27,143 | 29,961 | 29,961 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 19,353 | 82,658 | 1,919 | 9,425 | 4,625 | $(4,800)$ | -50.93\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 4,349 | 2,507 | - | 5,500 | 2,600 | $(2,900)$ | -52.73\% |
| 4910 | OTHER CURRENT CHARGES |  | 7,339 | 11,950 | 7,263 | 8,700 | 8,600 | (100) | -1.15\% |
| 4970 | BAD DEBTS |  | 98,716 | - | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 12,428 | 11,056 | 10,442 | 14,450 | 11,668 | $(2,782)$ | -19.25\% |
| 5120 | COMPUTER SUPPLIES |  | 2,498 | 3,188 | 5,299 | 3,300 | 3,350 | 50 | 1.52\% |
| 5210 | OPERATING SUPPLIES |  | 564,132 | 498,297 | 471,869 | 677,700 | 596,818 | $(80,882)$ | -11.93\% |
| 5211 | FUEL-GASOLINE |  | - | - | 5,171 | - | - | - | 0.00\% |
| 5212 | FUEL-DIESEL |  | 33,140 | 50,257 | 8,350 | 42,000 | 24,000 | $(18,000)$ | -42.86\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 28,629 | 21,335 | 21,887 | 25,610 | 22,850 | $(2,760)$ | -10.78\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 38,306 | 18,050 | 36,460 | 31,850 | 23,010 | $(8,840)$ | -27.76\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | 1,558 | 3,025 | 7,535 | 4,000 | 5,000 | 1,000 | 25.00\% |
| 5310 | ROAD MATERIALS \& SUPPLIES |  | 16,150 | 12,900 | 11,920 | 12,000 | 15,000 | 3,000 | 25.00\% |
| 5320 | SUPPLIES |  | - | - | 236 | - | 500 | 500 | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 11,030 | 10,196 | 7,515 | 9,805 | 7,876 | $(1,929)$ | -19.67\% |
|  | Total Operating Expenses | \$ | 6,132,216 | 6,012,478 | 5,720,465 | 6,192,657 | 5,591,935 | $(600,722)$ | -9.70\% |

## Capital Outlay

6210 BLDG-OFFICE
6417 INFORMATION TECHNOLOGY
6430 COMPUTERS
6470 OTHER EQUIPMENT
Total Capital Outlay
Total Expenses

| $\$$ | - | - | - | 20,000 | 21,000 | 1,000 | $5.00 \%$ |
| :--- | :--- | :--- | :--- | ---: | ---: | ---: | ---: |
|  | - | - | - | - | 5,260 | 5,260 | $0.00 \%$ |
|  | - | - | - | 6,000 | 9,000 | 3,000 | $50.00 \%$ |
|  | - | - | - | 17,000 | 10,000 | $(7,000)$ | $-41.18 \%$ |
| $\$$ | - | - | - | 43,000 | 45,260 | 2,260 | $5.26 \%$ |
|  |  |  |  |  |  |  |  |

## Public Works - Utility Fund Summary

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \%Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | 68,821 | 330,355 | 21,114 | 1,483,028 | 1,555,859 | 72,831 | 4.91\% |
| 7201 | INTEREST EXP |  | 654,002 | 977,841 | 958,020 | 992,260 | 905,060 | $(87,200)$ | -8.79\% |
| 7250 | AMORTIZED DEFERRED LOSS |  | 168,020 | 168,920 | 169,820 | - | - | - | 0.00\% |
| 7261 | INTEREST EXP-H20 DEPOSITS |  | 6,311 | 2,398 | 2,725 | 4,000 | 2,500 | $(1,500)$ | -37.50\% |
|  | Total Debt Service | \$ | 897,154 | 1,479,514 | 1,151,679 | 2,479,288 | 2,463,419 | $(15,869)$ | -0.64\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9140 | TRANSFER TO FLEET MAINT | \$ | - | 19,086 | - | - | - | - | 0.00\% |
| 9149 | TRF TO 449 FUND (UTY CIP) |  | 1,500,000 | 1,493,000 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
| 9501 | AMORTIZE-BOND ISSUE EXP |  | 25,788 | 24,888 | 24,888 | - | - | - | 0.00\% |
|  | Total Other Uses | \$ | 1,525,788 | 1,536,974 | 1,834,888 | 1,400,000 | 800,000 | (600,000) | -42.86\% |
|  | Total Non Operating Expenses | \$ | 2,422,942 | 3,016,488 | 2,986,567 | 3,879,288 | 3,263,419 | $(615,869)$ | -15.88\% |
|  | Fund Total | \$ | 14,152,734 | 14,808,486 | 14,780,065 | 16,057,657 | 14,721,070 | $(1,336,587)$ | $\underline{ }$ |

Note: Accrual entries have been eliminated for budget purposes.

## Public Works - Utility Fund Summary

Major Revenue Detail

## WATER AND SEWER CHARGES

Description: Charges paid by residents and businesses for the use of water and sewer services. Water and sewer charges are billed monthly and include a unit charge based on equivalent residential unit (ERU). These charges are based on consumption, however the sewer charge has a cap of 10,000 gallons per month for residential. Effective October 1, 2011, rates increased 2.75\%. These revenues are accounted for in the Water and Sewer Fund (Enterprise Fund).

| WATER AND SEWER CHARGES |  |  |  |  |  | 3002, 5002, 5003, 6002 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year |  | Water Charges | Sewer Charges | Unit Charge | Total | Change | \% Change |
| Actual FY 2000 | \$ | 3,753,544 | 4,171,229 | 2,395,359 | 10,320,133 | - | - |
| Actual FY 2001 |  | 3,799,155 | 4,224,824 | 2,297,512 | 10,321,491 | 45,611 | 1.22\% |
| Actual FY 2002 |  | 3,759,780 | 4,278,529 | 2,388,425 | 10,426,734 | $(39,375)$ | -1.04\% |
| Actual FY 2003 |  | 3,981,326 | 4,558,340 | 2,463,373 | 11,003,039 | 221,546 | 5.89\% |
| Actual FY 2004 |  | 4,624,418 | 5,175,106 | 2,732,824 | 12,532,347 | 643,092 | 16.15\% |
| Actual FY 2005 |  | 4,400,995 | 5,023,821 | 2,678,883 | 12,103,698 | $(223,423)$ | -4.83\% |
| Actual FY 2006 |  | 4,585,177 | 5,124,790 | 2,742,432 | 12,452,399 | 184,182 | 4.19\% |
| Actual FY 2007 |  | 4,689,232 | 5,327,389 | 2,912,494 | 12,929,115 | 104,055 | 2.27\% |
| Actual FY 2008 |  | 4,918,217 | 5,584,954 | 3,055,568 | 13,558,739 | 228,985 | 4.88\% |
| Actual FY 2009 |  | 4,666,393 | 5,739,269 | 3,257,972 | 13,663,635 | $(251,824)$ | -5.12\% |
| Adopted FY 2010 |  | 4,720,508 | 5,900,772 | 3,332,417 | 13,953,697 | 54,115 | 1.16\% |
| Adopted FY 2011 |  | 4,701,109 | 5,845,290 | 3,654,358 | 14,200,757 | $(19,399)$ | -0.41\% |

Legal Authority: City Code of Ordinances, Section 10-16.
Forecast Methodology: Estimated revenues are based on historical usage patterns in conjunction with market analysis and adopted rates.


## Public Works - Utility Fund Summary

## RECLAIMED WATER CHARGES

Description: The reclaimed water system was established with Ordinance No. 92-10 in June 1992. Ordinance 94-6 in July 1994, Ordinance 98-6 in July 1998, Ordinance 98-10 and 11 in July 1998, and Resolution 00-33 in August 2000 provide terms and conditions for the payment and collection of reclaimed water system fees. There are two charges for Reclaimed Water Service: reclaimed user fee and capital cost recovery fee. The usage fee is based on metered water service and the number of gallons used: \$0.50/1,000 $0-15,000$ gallons, \$0.25/1,000 15,001 125,000 gallons, $\$ 0.10 / 1,000$ over 125,000 gallons. During the months of February through June of each year, a $\$ 2.00$ per 1,000 gallons surcharge is charged to customers for reclaimed water used above their monthly allocation. The Capital Cost Recovery Fee is an assessment fee to pay the bank loan required for construction of the distribution line to the customer (from existing reclaimed water system to the point of delivery, up to and including the meter). It is billed to the customer for a period of 20 years commencing on the date of initiation of reclaimed water service.

Legal Authority: Ordinance No. 92-10, 94-6, Chapter 78, Article VII, Section 78-291 through 385, Resolution 0406 (fees and reclaimed water allocation).

| RECL WATER USE FEES |  |  |  |  |  |  | 5221 |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
| Fiscal Year | Revenue | Change | \% Change |  |  |  |  |
| Actual FY 2000 | $\$$ | - | - | - |  |  |  |
| Actual FY 2001 | - | - | $0.00 \%$ |  |  |  |  |
| Actual FY 2002 | - | - | $0.00 \%$ |  |  |  |  |
| Actual FY 2003 | - | - | $0.00 \%$ |  |  |  |  |
| Actual FY 2004 | - | - | $0.00 \%$ |  |  |  |  |
| Actual FY 2005 | - | - | $0.00 \%$ |  |  |  |  |
| Actual FY 2006 | - | - | $0.00 \%$ |  |  |  |  |
| Actual FY 2007 | 380,736 | 380,736 | $0.00 \%$ |  |  |  |  |
| Actual FY 2008 | 393,029 | 7,293 | $1.92 \%$ |  |  |  |  |
| Actual FY 2009 | 391,345 | 5,525 | $1.42 \%$ |  |  |  |  |
| Adopted FY 2010 | 310,107 | $(2,209)$ | $-0.56 \%$ |  |  |  |  |
| Adopted FY 2011 |  | $(81,238)$ | $-20.76 \%$ |  |  |  |  |

Forecast Methodology: These estimated revenues are based on a consultant study currently underway.


## Department of Public Works - Admin./Engineering

## Mission

Provide long-range strategic planning of operational and capital project initiatives. Ensure regulatory compliance of permitted treatment facilities. Coordinate infrastructure expansion and/or maintenance activities consistent with City objectives and vision. Lead in cooperation with interagency governmental partnerships. Provide technical assistance to various municipal departments on an as-needed basis.

## Division Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | $\$$ | 890,498 | 903,883 | $1,017,201$ | 953,589 | 949,438 | $(4,151)$ | $-0.44 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 259,765 | 255,108 | 294,544 | 279,786 | 287,899 | 8,113 | $2.90 \%$ |
| OPERATING EXPENSES |  | 143,988 | 155,141 | 137,035 | 158,459 | 141,209 | $(17,250)$ | $-10.89 \%$ |
| CAPITAL OUTLAY | - | - | - | 2,000 | - | $(2,000)$ | $-100.00 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | $1,294,250$ | $1,314,132$ | $1,448,781$ | $1,393,834$ | $1,378,546$ | $(15,288)$ | $-1.10 \%$ |
|  |  |  |  |  |  |  |  |  |
| Personnel Summary |  | 15 | 16.50 | 16 | 15 | 15 | - |  |

## Operational Summary

Provide professional Public Works/Engineering services to support the City's Capital Improvement Program, utility operations and infrastructure management. High quality Public Works/Engineering services insure public health and safety while holding down capital and operating costs of City operations.

## Current Services

## Administration:

Supervises the operations of the five Public Works Divisions and staff functions for the City Manager. Coordinates Public Works programs with other departments and outside agencies.

## Engineering Section:

Provides in-house design for roadway and drainage projects, small water/sewer projects, site plan review, permitting, construction inspection, drafting services, bid document preparation and public information.

## Budget Highlights and Analysis

- Administration expenses remain relatively unchanged.
- Engineering operating expenses are down by 10.89 percent, or $\$ 17,250$.
- Personnel in this division remains unchanged from the amended FY 2010.


## FY 2011 Goals and Objectives

$>$ Continue Dunedin Isles Country Club Subdivision stormwater improvement construction.
$>$ Continue replacement of Dunedin Causeway utility pipelines.
$>$ Complete reconstruction of Pinehurst Road between SR 580 and Michigan.
$>$ Complete coordination of FDOT construction on SR 580, between Pinehurst Rd and US Hwy 19 and on US Alt. 19 between Monroe St. and Curlew Rd.
$>$ Complete design and construction of redundant pipeline connection between water treatment plant and potable water distribution system.
> Compile Water Quality data to assess City stormwater impacts on Stevenson Creek, Curlew Creek and Cedar Creek.

## Department of Public Works - Admin./Engineering

FY 2010 Goals and Objectives Update
> Coordinate roadway and utility improvements on the Gateway Tract:
$\checkmark$ Project construction is complete.
$>$ Complete Rosewood Ditch bank stabilization improvements:
$\checkmark \quad$ Project construction is complete.
> Complete Lake SueMar improvements:
$\checkmark$ Project construction is scheduled to be completed in May 2010.
> Complete Dunedin Isles Country Club Subdivision stormwater improvement construction:
$\checkmark$ Project design \& permitting is complete. Project construction is scheduled to get underway in September 2010 and continue through mid-2012.
$>$ Complete Lift Station 15 force main:
$\checkmark$ Project construction is expected to be completed in June 2010.
> Commence replacement of Dunedin Causeway utility pipelines:
$\checkmark$ Construction initiated. Project is being reconfigured to reflect impact of emergency water main repairs.
$>$ Complete reconstruction of Pinehurst Rd between S.R. 580 and San Christopher:
$\checkmark$ Project construction of this segment is complete.
> Complete reconstruction of Virginia St. and Sunlight Dr. at their intersections with S.R. 580:
$\checkmark$ Project construction is complete.
$>$ Coordinate FDOT construction of S.R. 580 between Pinehurst Rd and US Hwy 19:
$\checkmark$ FDOT construction is expected to commence in June 2010.
> Coordinate FDOT construction of US Alt. 19 between Monroe St. and Curlew Rd.:
$\checkmark \quad$ FDOT project construction is expected to commence in early summer 2010.

## Department of Public Works - Admin./Engineering

Division Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Administration/Engineering |  |  |  |  |  |  |  |  |
| Full Time | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |  |  |
| Director | 1.00 | 1.00 | - | - | - | - | - | $0.00 \%$ |
| Administrative Assistant | - | - | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| Sr. Administrative Assistant | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |  | - |
| $\quad$ Total Full Time Equivalents |  |  |  |  |  |  |  | $0.00 \%$ |

Engineering
Full Time
City Engineer
Public Works Engineer
Survey Technician
Technical Assistant
Public Works Inspector
Utilities Inspector
GIS Designer
PW Designer II
PW Designer I
Surveyor
Transportation \& Traffic Eng.
Total Full Time Equivalents

| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 3.00 | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 | - | $0.00 \%$ |
| 1.00 | 1.00 | 1.00 | - | - | - | - | $0.00 \%$ |
| 1.00 | 1.00 | 2.00 | 2.00 | 2.00 | 2.00 | - | $0.00 \%$ |
| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| 3.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | - | $0.00 \%$ |
| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | $0.00 \%$ |
| 13.00 | 14.00 | 14.00 | 13.00 | 13.00 | 13.00 | - | $0.00 \%$ |

## Part Time

Staff Assistant
Total Full Time Equivalents
Total Full Time Equivalents

| - | 0.50 | - | - | - | - | - | $0.00 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | 0.50 | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |
| 15.00 | 16.50 | 16.00 | 15.00 | 15.00 | 15.00 | - | $0.00 \%$ |

## Division Summary

| PUBLIC WORKS ADMIN | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 156,294 | \$ | 153,834 | \$ | 154,463 | \$ | 153,126 | \$ | 153,126 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 42,711 |  | 44,506 |  | 45,720 |  | 40,185 |  | 41,045 | 860 | 2.14\% |
| OPERATING EXPENSES |  | 21,872 |  | 29,072 |  | 21,060 |  | 22,064 |  | 21,906 | (158) | -0.72\% |
| TOTAL APPROPRIATION | \$ | 220,877 |  | 227,411 |  | 221,244 |  | 215,375 |  | 216,077 | 702 | 0.33\% |


| ENGINEERING | Actual |  | Actual |  | Actual | Adopted | Adopted | Change | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 734,204 | $\$$ | 750,050 | $\$$ | 862,738 | $\$$ | 800,463 | $\$$ |

## Department of Public Works - Admin./Engineering

Division Summary Expenditure Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 109,008 | 112,770 | 115,930 | 114,964 | 114,964 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 765,284 | 763,439 | 888,559 | 838,625 | 834,474 | $(4,151)$ | -0.49\% |
| 1301 | OTHER WAGES AND SALARIES |  | 13,707 | 20,563 | 6,449 | - |  | - | 0.00\% |
| 1401 | OVERTIME |  | 2,498 | 7,111 | 6,264 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 890,498 | 903,883 | 1,017,201 | 953,589 | 949,438 | $(4,151)$ | -0.44\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 67,984 | 67,412 | 75,089 | 72,475 | 72,633 | 158 | 0.22\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 90,128 | 88,958 | 100,651 | 94,738 | 94,944 | 206 | 0.22\% |
| 2203 | OPEB |  | - | - | 5,404 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 89,085 | 86,927 | 98,406 | 96,856 | 104,605 | 7,749 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 12,568 | 11,811 | 14,994 | 15,717 | 15,717 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 259,765 | 255,108 | 294,544 | 279,786 | 287,899 | 8,113 | 2.90\% |
|  | Total Personal Services | \$ | 1,150,263 | 1,158,991 | 1,311,745 | 1,233,375 | 1,237,337 | 3,962 | 0.32\% |

Operating Expenses

| 3110 | PROFESSIONAL SERVICES |
| :--- | :--- |
| 3130 | SUBSTANCE ABUSE TEST - WC |
| 3481 | ISF-BUILDING MAINTENANCE |
| 4010 | TRAVEL \& PER DIEM |
| 4110 | COMMUNICATION SERVICE |
| 4130 | POSTAGE,FREIGHT,SHIPPING |
| 4310 | ELECTRICITY |
| 4330 | WATER, SEWER, SANITATION |
| 4410 | RENT/LEASE-EQUIPMENT |
| 4480 | ISF-VEHICLES |
| 4580 | ISF-INSURANCE |
| 4610 | R\&M SERVICES |
| 4680 | ISF-CUSTODIAL SERVICES |
| 4710 | PRINTING \& BINDING |
| 4810 | PROMOTIONAL ACTIVITIES |
| 4910 | OTHER CURRENT CHARGES |
| 5110 | OFFICE SUPPLIES |
| 5120 | COMPUTER SUPPLIES |
| 5210 | OPERATING SUPPLIES |
| 5222 | UNIFORM CLEANING/EXPENSE |
| 5230 | UNCAPITALIZED EQUIPMENT |
| 5231 | SOFTWARE-UNCAPITALIZED |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |
|  | Total Operating Expenses |


| \$ | 645 | 4,665 | 10,100 | 12,000 | - | $(12,000)$ | -100.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 60 | 85 | 60 | - | - | - | 0.00\% |
|  | 17,133 | 17,133 | 16,497 | 14,947 | 13,853 | $(1,094)$ | -7.32\% |
|  | 3,646 | 5,147 | 2,152 | 5,500 | 3,925 | $(1,575)$ | -28.64\% |
|  | 9,280 | 10,793 | 5,006 | 10,337 | 11,350 | 1,013 | 9.80\% |
|  | 579 | 803 | 1,587 | 1,050 | 1,100 | 50 | 4.76\% |
|  | 21,790 | 18,896 | 22,601 | 28,374 | 28,078 | (296) | -1.04\% |
|  | 2,320 | 2,661 | 3,004 | 3,083 | 3,126 | 43 | 1.39\% |
|  | 3,373 | 3,252 | 3,168 | 3,412 | 3,540 | 128 | 3.75\% |
|  | 27,623 | 34,776 | 26,555 | 33,341 | 28,824 | $(4,517)$ | -13.55\% |
|  | 26,813 | 25,001 | 19,645 | 16,649 | 15,178 | $(1,471)$ | -8.84\% |
|  | 385 | 1,115 | 585 | 1,500 | 6,000 | 4,500 | 300.00\% |
|  | 8,948 | 8,948 | 5,981 | 6,601 | 6,601 | - | 0.00\% |
|  | 1,576 | 965 | 923 | 2,175 | 1,300 | (875) | -40.23\% |
|  | 573 | 1,811 | - | - | - | - | 0.00\% |
|  | 62 | 254 | 15 | - | - | - | 0.00\% |
|  | 3,638 | 3,552 | 4,608 | 4,650 | 3,618 | $(1,032)$ | -22.19\% |
|  | - | 235 | 200 | - | 500 | 500 | 0.00\% |
|  | 5,951 | 5,103 | 2,661 | 4,200 | 3,190 | $(1,010)$ | -24.05\% |
|  | 2,982 | 1,018 | 1,421 | 2,560 | 2,000 | (560) | -21.88\% |
|  | 1,221 | 543 | 966 | 500 | 1,500 | 1,000 | 200.00\% |
|  | 1,558 | 2,460 | 5,695 | 3,000 | 3,000 | - | 0.00\% |
|  | 3,832 | 5,928 | 3,605 | 4,580 | 4,526 | (54) | -1.18\% |
| \$ | 143,988 | 155,141 | 137,035 | 158,459 | 141,209 | $(17,250)$ | -10.89\% |

Capital Outlay
6470 OTHER EQUIPMENT
Total Capital Outlay
Total Expenses
Division Total

| $\$$ | - | - | - | 2,000 | - | $(2,000)$ | $-100.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | - | - | 2,000 | - | $(2,000)$ | $-100.00 \%$ |
|  |  |  |  |  |  |  | $-1.10 \%$ |
| $\$$ | $1,294,250$ | $1,314,132$ | $1,448,781$ | $1,393,834$ | $1,378,546$ | $(15,288)$ |  |
|  |  |  |  |  |  |  | $-1.10 \%$ |
| $\$$ | $1,294,250$ | $1,314,132$ | $1,448,781$ | $1,393,834$ | $1,378,546$ | $(15,288)$ | - |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Admin./Engineering

Administration Division Expenditure Line Item

| Division Number 5001 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | 109,008 | 112,770 | 115,930 | 114,964 | 114,964 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 47,138 | 40,204 | 38,088 | 38,162 | 38,162 | - | 0.00\% |
| 1401 | OVERTIME |  | 148 | 860 | 445 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 156,294 | 153,834 | 154,463 | 153,126 | 153,126 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 11,036 | 11,033 | 10,559 | 11,715 | 11,715 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 17,759 | 18,540 | 19,015 | 15,313 | 15,313 | - | 0.00\% |
| 2203 | OPEB |  | - | - | 821 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 11,864 | 13,009 | 13,025 | 10,744 | 11,604 | 860 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 2,052 | 1,924 | 2,301 | 2,413 | 2,413 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 42,711 | 44,506 | 45,720 | 40,185 | 41,045 | 860 | 2.14\% |
|  | Total Personal Services | \$ | 199,005 | 198,339 | 200,184 | 193,311 | 194,171 | 860 | 0.44\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | - | 4,300 | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 2,289 | 2,289 | 2,205 | 1,998 | 1,851 | (147) | -7.36\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,379 | 2,031 | 49 | 1,500 | 1,425 | (75) | -5.00\% |
| 4110 | COMMUNICATION SERVICE |  | 1,305 | 1,811 | 849 | 1,604 | 1,761 | 157 | 9.79\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 58 | 34 | 72 | 50 | 100 | 50 | 100.00\% |
| 4310 | ELECTRICITY |  | 1,996 | 1,597 | 2,064 | 2,196 | 1,900 | (296) | -13.48\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,198 | 1,641 | 1,461 | 1,457 | 1,500 | 43 | 2.95\% |
| 4410 | EQUIPMENT |  | 909 | 919 | 913 | 912 | 1,140 | 228 | 25.00\% |
| 4480 | ISF-VEHICLES |  | 5,532 | 7,199 | 7,294 | 7,367 | 7,280 | (87) | -1.18\% |
| 4580 | ISF-INSURANCE |  | 1,431 | 2,904 | 2,339 | 1,934 | 1,934 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 1,194 | 1,194 | 798 | 881 | 881 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 233 | 507 | 197 | 175 | 300 | 125 | 71.43\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 174 | 15 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 857 | 816 | 967 | 650 | 618 | (32) | -4.92\% |
| 5120 | COMPUTER SUPPLIES |  | - | 72 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 212 | 222 | 256 | 200 | 190 | (10) | -5.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 120 | 85 | 116 | 60 | - | (60) | -100.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 841 | - | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 2,318 | 1,278 | 1,465 | 1,080 | 1,026 | (54) | -5.00\% |
|  | Total Operating Expenses | \$ | 21,872 | 29,072 | 21,060 | 22,064 | 21,906 | (158) | -0.72\% |
|  | Total Expenses | \$ | 220,877 | 227,411 | 221,244 | 215,375 | 216,077 | 702 | 0.33\% |
|  | Division Total | \$ | 220,877 | 227,411 | 221,244 | 215,375 | 216,077 | 702 | 0.33\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Admin./Engineering

Engineering Division Expenditure Line Item

| Division Number 5035 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 718,146 | 723,236 | 850,470 | 800,463 | 796,312 | $(4,151)$ | -0.52\% |
| 1301 | OTHER SALARIES \& WAGES |  | 13,707 | 20,563 | 6,449 | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 2,351 | 6,251 | 5,819 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 734,204 | 750,050 | 862,738 | 800,463 | 796,312 | $(4,151)$ | -0.52\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 56,948 | 56,378 | 64,530 | 60,760 | 60,918 | 158 | 0.26\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 72,369 | 70,419 | 81,636 | 79,425 | 79,631 | 206 | 0.26\% |
| 2203 | OPEB |  | - | - | 4,584 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 77,221 | 73,918 | 85,381 | 86,112 | 93,001 | 6,889 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 10,516 | 9,887 | 12,693 | 13,304 | 13,304 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 217,054 | 210,602 | 248,824 | 239,601 | 246,854 | 7,253 | 3.03\% |
|  | Total Personal Services | \$ | 951,258 | 960,652 | 1,111,562 | 1,040,064 | 1,043,166 | 3,102 | 0.30\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 645 | 365 | 10,100 | 12,000 | - | $(12,000)$ | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 60 | 85 | 60 | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 14,844 | 14,844 | 14,292 | 12,949 | 12,002 | (947) | -7.31\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,267 | 3,116 | 2,103 | 4,000 | 2,500 | $(1,500)$ | -37.50\% |
| 4110 | COMMUNICATION SERVICE |  | 7,976 | 8,982 | 4,157 | 8,733 | 9,589 | 856 | 9.80\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 521 | 769 | 1,515 | 1,000 | 1,000 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 19,794 | 17,300 | 20,537 | 26,178 | 26,178 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,122 | 1,019 | 1,542 | 1,626 | 1,626 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 2,464 | 2,333 | 2,255 | 2,500 | 2,400 | (100) | -4.00\% |
| 4480 | ISF-VEHICLES |  | 22,091 | 27,577 | 19,261 | 25,974 | 21,544 | $(4,430)$ | -17.06\% |
| 4580 | ISF-INSURANCE |  | 25,382 | 22,097 | 17,306 | 14,715 | 13,244 | $(1,471)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 385 | 1,115 | 585 | 1,500 | 6,000 | 4,500 | 300.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 7,754 | 7,754 | 5,183 | 5,720 | 5,720 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 1,343 | 459 | 726 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 573 | 1,811 | - | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 62 | 80 | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 2,781 | 2,736 | 3,641 | 4,000 | 3,000 | $(1,000)$ | -25.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 163 | 200 | - | 500 | 500 | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 5,739 | 4,881 | 2,405 | 4,000 | 3,000 | $(1,000)$ | -25.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 2,862 | 933 | 1,305 | 2,500 | 2,000 | (500) | -20.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 380 | 543 | 966 | 500 | 1,500 | 1,000 | 200.00\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | 1,558 | 2,460 | 5,695 | 3,000 | 3,000 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 1,514 | 4,650 | 2,140 | 3,500 | 3,500 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 122,115 | 126,069 | 115,975 | 136,395 | 119,303 | $(17,092)$ | -12.53\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | - | - | - | 2,000 | - | $(2,000)$ | -100.00\% |
|  | Total Capital Outlay | \$ | - | - | - | 2,000 | - | $(2,000)$ | -100.00\% |
|  | Total Expenses | \$ | 1,073,373 | 1,086,721 | 1,227,537 | 1,178,459 | 1,162,469 | $(15,990)$ | -1.36\% |
|  | Division Total | \$ | 1,073,373 | 1,086,721 | 1,227,537 | 1,178,459 | 1,162,469 | $(15,990)$ | $\underline{-1.36 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## Department of Finance - Utility Billing

## Operational Summary

To serve Utility customers effectively and efficiently. Process the necessary data to provide accurate billing information for monthly utility charges. Prepares billings for water, sewer, and stormwater utility, reclaimed water and solid waste services. Sorts data for accounting for proper revenue recording. Inform customers of rates, types of service, departmental policy and regulations pertaining to utility billing services.

Division Resource Summary

| UTILITY BILLING |  | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 296,429 | \$ | 262,785 | \$ | 246,034 | \$ | 303,719 | \$ | 278,869 | $(24,850)$ | -8.18\% |
| PERSONAL SERVICES (BENEFITS) |  | 133,575 |  | 97,658 |  | 97,946 |  | 101,471 |  | 85,417 | $(16,054)$ | -15.82\% |
| OPERATING EXPENSES |  | 340,411 |  | 178,618 |  | 168,117 |  | 166,292 |  | 173,311 | 7,019 | 4.22\% |
| CAPITAL OUTLAY |  | - |  | - |  | - |  | - |  | 6,260 | 6,260 | 0.00\% |
| DEBT SERVICE |  | 6,311 |  | 2,398 |  | 2,725 |  | 4,000 |  | 2,500 | $(1,500)$ | -37.50\% |
| TOTAL APPROPRIATION | \$ | 776,726 |  | 541,459 |  | 514,823 |  | 575,482 |  | 546,357 | $(29,125)$ | -5.06\% |
| Personnel Summary |  | 9 |  | 9 |  | 7 |  | 5.67 |  | 6.17 | 0.50 | 8.83\% |

## Current Services

Provides for continuation of billings and delinquent notices for water, sewer and solid waste services. Coordinate with Water Division for meter readings, new installations, meter tests, and delinquent turn on/offs. Work closely with Solid Waste Division for commercial trash and garbage changes and special billings. Prepares file maintenance for data entry. Provides service information for customers, daily reconciliation of received payments, and file maintenance.

## Budget Highlights and Analysis

- The Utility Billing budget is projected to decrease 5.06 percent from the FY 2010 Adopted Budget. This is primarily due to a reorganization resulting in the allocation of $1 / 3$ of the Finance Director salary as well as the Deputy Finance Director to Utility Billing.
- As part of the reorganization the Field Service Representative has been reallocated to the Water division.
- A Financial Analyst will be shared with the Finance Department and provide modeling and analysis services to the utilities as well as additional analysis of revenues and billing. The reorganization includes the elimination of the Utility Billing Manager position.
- The reorganization also allows the reduction of the Information Services Director position and the creation of a H T E Systems Administrator Position to ensure the City maximizes its systems and particularly focusing on the utility billing systems. The cost will be shared with Finance - Information Technology.
- The upcoming year will focus on improving the control environment and ensuring billing accuracy.


## FY 2011 Goals and Objectives

> Research and recommend options for eliminating increasing credit card fees while enhancing customer service options.
$>$ Accurate and timely payment processing each day.
$>$ Research and complete write-offs.
$>$ Ensure rates are updated by effective date 10/1.
$>$ Research Reclaimed Water accounts for 2012 pay-off for accrued payments.
$>$ Complete Lien process.
$>$ Correct commercial stormwater impervious square footage.
$>$ Research and correct units in multi-family rates.
$>$ Research and correct unique rates.

## Department of Finance - Utility Billing

## FY 2010 Goals and Objectives Update

$>$ Research and recommend implementation of E-Bill Notification. If approved, notify all customers of this new money saving option through multiple methods:
$\checkmark$ Researched and recommendations made.
$>$ Research and recommend options for eliminating increasing credit card fees while enhancing customer service options:
$\checkmark \quad$ Researched and recommendations made.
$>$ Audit Fire Detector meters for billing consistency/accuracy:
$\checkmark$ All current Fire Detector meters added as fire detector service for Water Plant. Previously installed Fire Detector meters need to be changed from potable water to fire detector service.
> Complete $100 \%$ of AMR project related work:
$\checkmark$ Completed reviews of lists provided by Water Dept. by September 2009.
$\checkmark$ Errors found on lists. Lists update without TC codes.
$\checkmark \quad$ List review re-established March 2010.
> Complete Wastewater Sewer Audit for billing accuracy:
$\checkmark$ Completed.
$>$ Ensure rates are updated by effective date 10/1:
$\checkmark$ Completed.
> Audit lien list:
$\checkmark$ Completed.
$>$ Audit Reclaimed Water list for proper base consumption:
$\checkmark$ Completed.
$>$ Research and complete write-offs:
$\checkmark$ Completed.
$>$ Accurate and timely payment processing each day:
$\checkmark$ Completed.

## Department of Finance - Utility Billing

Utility Billing Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Utility Billing |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Finance Director | - | - | - | 0.33 | 0.33 | 0.33 | - | 0.00\% |
| Deputy Finance Director | - | - | - | - | - | 0.33 | 0.33 | 0.00\% |
| Budget Officer | - | - | - | 0.33 | 0.33 | - | (0.33) | -100.00\% |
| H T E System Administrator* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Utility Billing Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Administrative Coordinator | - | - | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Technical Assistant | - | - | 2.00 | 2.00 | 2.00 | 3.50 | 1.50 | 75.00\% |
| Customer Service Clerk | 4.00 | 4.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Field Service Representative | 4.00 | 4.00 | 2.00 | 2.00 | - | - | - | 0.00\% |
| Financial Analyst* | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Total Full Time | 9.00 | 9.00 | 7.00 | 7.67 | 5.67 | 6.17 | 0.50 | 8.83\% |
| Total Full Time Equivalents | 9.00 | 9.00 | 7.00 | 7.67 | 5.67 | 6.17 | 0.50 | 8.83\% |

Note: *Position shared with Finance.

## Department of Finance - Utility Billing

Utility Billing Division Expenditure Line Item

| Division Number 1503 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1101 EXECUTIVE SALARIES | \$ | - | - | - | 41,458 | 41,458 | - | 0.00\% |
| 1201 REG SALARIES AND WAGES |  | 293,931 | 259,496 | 245,962 | 262,261 | 237,411 | $(24,850)$ | -9.48\% |
| 1301 OTHER SALARIES \& WAGES |  | - |  |  | - |  | - | 0.00\% |
| 1401 OVERTIME |  | 2,498 | 3,290 | 73 | - | - | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 296,429 | 262,785 | 246,034 | 303,719 | 278,869 | $(24,850)$ | -8.18\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 22,495 | 19,454 | 18,282 | 23,235 | 21,334 | $(1,901)$ | -8.18\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 28,719 | 25,789 | 24,712 | 30,372 | 27,551 | $(2,821)$ | -9.29\% |
| 2203 OPEB |  | - | - | 1,307 | - | - | - | 0.00\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 50,118 | 48,605 | 45,311 | 39,600 | 28,268 | $(11,332)$ | -28.62\% |
| 2480 ISF-WORKERS' COMP |  | 32,244 | 3,809 | 8,334 | 8,264 | 8,264 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 133,575 | 97,658 | 97,946 | 101,471 | 85,417 | $(16,054)$ | -15.82\% |
| Total Personal Services | \$ | 430,004 | 360,443 | 343,981 | 405,190 | 364,286 | $(40,904)$ | -10.10\% |


| Operating Expenses |  |
| :---: | :--- |
| 3110 | PROFESSIONAL SERVICES |
| 3130 | SUBSTANCE ABUSE TEST - WC |
| 3405 | OTHER CONTRACTUAL SERV |
| 3406 | BANKING SERVICES |
| 3481 | ISF-BUILDING MAINTENANCE |
| 4010 | TRAVEL \& PER DIEM |
| 4110 | COMMUNICATION SERVICE |
| 4130 | POSTAGE,FREIGHT,SHIPPING |
| 4310 | ELECTRICITY |
| 4330 | WATER, SEWER, SANITATION |
| 4410 | RENT/LEASE-EQUIPMENT |
| 4480 | ISF-VEHICLES |
| 4580 | ISF-INSURANCE |
| 4610 | R\&M SERVICES |
| 4680 | ISF-CUSTODIAL SERVICES |
| 4710 | PRINTING \& BINDING |
| 4810 | PROMOTIONAL ACTIVITIES |
| 4910 | OTHER CURRENT CHARGES |
| 4970 | BAD DEBTS |
| 5110 | OFFICE SUPPLIES |
| 5120 | COMPUTER SUPPLIES |
| 5210 | OPERATING SUPPLIES |
| 5222 | UNIFORM CLEANING/EXPENSE |
| 5230 | UNCAPITALIZED EQUIPMENT |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |
|  | Total Operating Expenses |


| \$ | 83,899 | 1,816 | 3,525 | 725 | 725 | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 30 | 90 | - | - | - | - | 0.00\% |
|  | 4,313 | 14,436 | 97,304 | 97,956 | 98,000 | 44 | 0.04\% |
|  | 13,998 | 13,068 | 20,616 | 19,732 | 24,845 | 5,113 | 25.91\% |
|  | 2,560 | 2,560 | 2,462 | 2,230 | 2,067 | (163) | -7.31\% |
|  | - | - | 241 | - | 443 | 443 | 0.00\% |
|  | 2,645 | 3,153 | 1,416 | 3,295 | 3,878 | 583 | 17.69\% |
|  | 63,179 | 15,460 | 3,327 | 3,100 | 2,759 | (341) | -11.00\% |
|  | 4,439 | 2,529 | 4,668 | 5,871 | 4,732 | $(1,139)$ | -19.40\% |
|  | 759 | 687 | 441 | 1,486 | 5,456 | 3,970 | 267.16\% |
|  | 4,212 | 6,951 | 693 | 600 | 600 | - | 0.00\% |
|  | 25,200 | 16,921 | 16,542 | 19,289 | 13,831 | $(5,458)$ | -28.30\% |
|  | 5,595 | 7,684 | 4,635 | 3,823 | 3,440 | (383) | -10.02\% |
|  | 7,438 | 6,157 | 7,079 | 6,000 | 6,300 | 300 | 5.00\% |
|  | 1,335 | 1,335 | 892 | 985 | 985 | - | 0.00\% |
|  | 13,007 | 80,582 | 34 | - | 200 | 200 | 0.00\% |
|  | 843 | - | - | - | - | - | 0.00\% |
|  | 123 | - | 10 | - | - | - | 0.00\% |
|  | 98,716 | - | - | - | - | - | 0.00\% |
|  | 2,277 | 1,398 | 671 | 1,000 | 1,050 | 50 | 5.00\% |
|  | - | - | 397 | - | - | - | 0.00\% |
|  | 4,327 | 3,255 | 2,305 | - | 3,300 | 3,300 | 0.00\% |
|  | 694 | 458 | 129 | 200 | 200 | - | 0.00\% |
|  | 784 | 78 | 729 | - | 500 | 500 | 0.00\% |
|  | 40 | - | - | - | - | - | 0.00\% |
| \$ | 340,411 | 178,618 | 168,117 | 166,292 | 173,311 | 7,019 | 4.22\% |

Capital Outlay

| 6210 | BLDG-OFFICE |
| :--- | :--- |
| 6417 | INFORMATION TECHNOLOGY |
| Total Capital Outlay |  |
|  | Total Expenses |

## Debt Service

7261 INTEREST EXP-H20 DEPOSITS
Total Debt Service
Total Non Operating Expenses

| $\$$ | - | - | - | - | 1,000 | 1,000 | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | - | - | - | - | 5,260 | 5,260 | $0.00 \%$ |
| $\$$ | - | - | - | - | 6,260 | 6,260 | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 770,415 | 539,061 | 512,098 | 571,482 | 543,857 | $(27,625)$ | $-4.83 \%$ |

Division Total

| $\$$ | 6,311 | 2,398 | 2,725 | 4,000 | 2,500 | $(1,500)$ | $-37.50 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 6,311 | 2,398 | 2,725 | 4,000 | 2,500 | $(1,500)$ | $-37.50 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 6,311 | 2,398 | 2,725 | 4,000 | 2,500 | $(1,500)$ | $-37.50 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 776,726 | 541,459 | 514,823 | 575,482 | 546,357 | $(29,125)$ | $-5.06 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## Department of Public Works - Water

## Operational Summary

To efficiently and effectively provide the highest quality of service to all potable and reclaimed water customers within the City while conserving and protecting our groundwater resources. This service will ensure the uninterrupted delivery of adequate quantities of water with the highest possible quality to meet the potable, irrigation, and fire flow needs of the system.

Division Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 1,276,794 | 1,382,918 | 1,378,065 | 1,357,933 | 1,373,852 | 15,919 | 1.17\% |
| PERSONAL SERVICES (BENEFITS) |  | 408,558 | 449,300 | 452,669 | 424,868 | 432,168 | 7,300 | 1.72\% |
| OPERATING EXPENSES |  | 2,282,345 | 2,167,893 | 2,182,919 | 2,331,429 | 2,113,043 | $(218,386)$ | -9.37\% |
| CAPITAL OUTLAY |  | - | - | - | 40,000 | 39,000 | $(1,000)$ | -2.50\% |
| OTHER USES |  | 1,500,000 | 1,512,086 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
| TOTAL APPROPRIATION | \$ | 5,467,697 | 5,512,196 | 5,823,653 | 5,554,230 | 4,758,063 | $(796,167)$ | -14.33\% |
| Personnel Summary |  | 29 | 29 | 29 | 30 | 29 | (1) | -3.33\% |

## Current Services

Administration:
Administration of all water production/treatment, potable water distribution, reclaimed water distribution, and warehouse operations. Record keeping, short/long range planning, and coordination with other agencies.

## Production:

Monitor/maintain well, pump, telemetry and treatment plant systems. Includes treatment, testing and reporting of water.

## Distribution:

Install, monitors, and repairs meter, hydrants, backflow devices, City mains \& service connections. Includes main line cleaning \& water replacement programs.

## Budget Highlights and Analysis

- The Water division budget is down by $\$ 796,167$, or 14.33 percent. This is largely driven by the $\$ 600,000$ reduction in the transfer to the CIP.
- Water Division operating expenses are down by 9.37 percent, or $\$ 218,386$. This is primarily due to a decrease in electrical costs of $\$ 70,000$, or $12.28 \%$ and a net reduction of $\$ 148,386$ in other line items.
- Personnel changes include the addition of an Assistant Director of Utilities position shared with Wastewater, the elimination of a field service representative, the elimination of a Division Director and the addition of a Water Quality Specialist (shared with Wastewater).


## FY 2011 Goals and Objectives

> Complete 100\% potable water backflow assembly testing.
$>$ Evaluate RO skids for membrane replacement.
> Upgrade \& replace process control equipment.
$>$ Efficiencies: Continue to define and optimize chemical and electrical efficiencies.
$>$ Optimize treatment processes: Continue Backwash Recovery and Concentrate Reduction studies.
$>$ Monitor Permeate and Blend water quality for regulatory compliance.
$>$ Continue maintenance programs on fire hydrants, valves and water mains.
$>$ Complete $100 \%$ testing of all large meters.
> Complete $100 \%$ testing of all backflow prevention devices.
$>$ Continue safety, training and accident prevention programs.
$>$ Initiate heavy equipment training for newer employees.
$>$ Effectively and efficiently respond to customer concerns.
$>$ Continue rehabilitation and maintenance of production wells.
$>$ Continue wellfield enhancements and optimization.
$>$ Upgrade meter sets and service connections where needed.

## FY 2010 Goals and Objectives Update

$>$ Complete 100\% potable water backflow assembly testing:
$\checkmark$ Ongoing.
$>$ Evaluate RO skids for membrane replacement:
$\checkmark$ Membranes scheduled for replacement continue to function well. Replacement deferred.
> Upgrade \& replace process control equipment:
$\checkmark$ Project is $95 \%$ complete.
$>$ Optimize treatment process. Project redefined, brought in-house for cost savings:
$\checkmark$ Ongoing. Acid feed eliminated, caustic dosage reduced.
$>$ Upgrade meter sets and service connections where needed in association with AMR:
$\checkmark$ Completed.
$>$ Continue maintenance programs on fire hydrants, valves and water mains:
$\checkmark$ Ongoing.
$>$ Complete 100\% testing of all large meters:
$\checkmark$ Ongoing. Completed for FY 2010.
$>$ Continue well field changes related to new SWFWMD water user permit requirements:
$\checkmark$ Completed.
$>$ Effectively and efficiently respond to customer concerns:
$\checkmark$ Ongoing.
$>$ Upgrade meter sets and service connections where needed:
$\checkmark$ Ongoing.

## Department of Public Works - Water

Water Division Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Water |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Assistant Director of Utilities | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Division Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Water Production Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Distribution Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Quality Control Specialist | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Storekeeper | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Hydro Geologist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Service Worker I | 2.00 | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Service Worker II | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | - | 0.00\% |
| Water Operator I | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 | - | 0.00\% |
| Water Operator II | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Water Distribution Tech III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Distribution Tech II | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Water Distribution Tech I | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Field Service Representative | - | - | - | - | 2.00 | 1.00 | (1.00) | -50.00\% |
| Water Maintenance Mechanic | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Microcomputer Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Staff Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time | 29.00 | 29.00 | 29.00 | 28.00 | 30.00 | 29.00 | (1.00) | -3.33\% |

## Division Summary

| WATER ADMIN | Actual |  | Actual |  | Actual |  | Adopted |  | Adopted |  | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 |  | FY 2008 |  | FY 2009 |  | FY 2010 |  | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 164,082 | \$ | 205,103 | \$ | 208,027 | \$ | 218,215 | \$ | 216,815 | $(1,400)$ | -0.64\% |
| PERSONAL SERVICES (BENEFITS) |  | 50,375 |  | 63,688 |  | 64,922 |  | 62,227 |  | 60,722 | $(1,505)$ | -2.42\% |
| OPERATING EXPENSES |  | 708,548 |  | 709,452 |  | 690,336 |  | 629,763 |  | 604,529 | $(25,234)$ | -4.01\% |
| CAPITAL OUTLAY |  | - |  | - |  | - |  | 26,000 |  | 29,000 | 3,000 | 11.54\% |
| OTHER USES |  | 1,500,000 |  | 1,512,086 |  | 1,810,000 |  | 1,400,000 |  | 800,000 | $(600,000)$ | -42.86\% |
| TOTAL APPROPRIATION | \$ | 2,423,005 |  | 2,490,329 |  | 2,773,285 |  | 2,336,205 |  | 1,711,066 | $(625,139)$ | -26.76\% |


| WATER PRODUCTION | Actual | Actual | Actual | Adopted | Adopted | Change |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 585,328 | 625,789 | 625,763 | 606,556 | 597,197 | $(9,359)$ | $-1.54 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 178,373 | 192,425 | 201,052 | 190,687 | 195,003 | 4,316 | $2.26 \%$ |
| OPERATING EXPENSES | $1,280,917$ | $1,176,930$ | $1,171,780$ | $1,387,367$ | $1,212,216$ | $(175,151)$ | $-12.62 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | $2,044,618$ | $1,995,145$ | $1,998,594$ | $2,184,610$ | $2,004,416$ | $(180,194)$ | $-8.25 \%$ |


| WATER DISTRIBUTION | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | $\$$ | 527,383 | 552,026 | 544,275 | 533,162 | 559,840 | 26,678 | $5.00 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 179,810 | 193,186 | 186,695 | 171,954 | 176,443 | 4,489 | $2.61 \%$ |
| OPERATING EXPENSES |  | 292,879 | 281,510 | 320,803 | 314,299 | 296,298 | $(18,001)$ | $-5.73 \%$ |
| CAPITAL OUTLAY | - | - | - | 14,000 | 10,000 | $(4,000)$ | $-28.57 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | $1,000,073$ | $1,026,723$ | $1,051,773$ | $1,033,415$ | $1,042,581$ | 9,166 | $0.89 \%$ |

City of Dunedin FY 2011 Adopted Budget

## Department of Public Works - Water

Water Division Expenditure Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 1,194,069 | 1,286,002 | 1,292,508 | 1,266,433 | 1,290,352 | 23,919 | 1.89\% |
| 1301 | OTHER WAGES AND SALARIES |  | - | - | - | 5,000 | 5,000 | - | 0.00\% |
| 1401 | OVERTIME |  | 82,725 | 96,916 | 85,557 | 86,500 | 78,500 | $(8,000)$ | -9.25\% |
|  | Total Personal Services (Salaries) | \$ | 1,276,794 | 1,382,918 | 1,378,065 | 1,357,933 | 1,373,852 | 15,919 | 1.17\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 94,888 | 102,873 | 101,586 | 103,883 | 105,099 | 1,216 | 1.17\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 124,330 | 134,812 | 136,505 | 135,305 | 136,883 | 1,578 | 1.17\% |
| 2203 | OPEB |  | - | - | 7,321 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 165,898 | 184,875 | 187,584 | 165,062 | 169,568 | 4,506 | 2.73\% |
| 2480 | ISF-WORKERS' COMP |  | 23,442 | 26,740 | 19,673 | 20,618 | 20,618 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 408,558 | 449,300 | 452,669 | 424,868 | 432,168 | 7,300 | 1.72\% |
|  | Total Personal Services | \$ | 1,685,352 | 1,832,217 | 1,830,734 | 1,782,801 | 1,806,020 | 23,219 | 1.30\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 72,125 | 75,181 | 99,546 | 127,100 | 100,000 | $(27,100)$ | -21.32\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 145 | 100 | - | 100 | 200 | 100 | 100.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 345 | 75 | 45 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 19,108 | 6,997 | 11,806 | 14,500 | 13,500 | $(1,000)$ | -6.90\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 638 | 120 | - | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 91,695 | 91,695 | 88,281 | 79,989 | 74,136 | $(5,853)$ | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 516,881 | 532,885 | 547,882 | 473,440 | 460,421 | $(13,019)$ | -2.75\% |
| 4010 | TRAVEL \& PER DIEM |  | 14,593 | 14,674 | 5,547 | 14,000 | 11,500 | $(2,500)$ | -17.86\% |
| 4110 | COMMUNICATION SERVICE |  | 15,137 | 17,403 | 17,145 | 18,392 | 17,804 | (588) | -3.20\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 8,878 | 5,832 | 4,858 | 6,725 | 6,750 | 25 | 0.37\% |
| 4310 | ELECTRICITY |  | 525,195 | 466,584 | 512,309 | 570,000 | 500,000 | $(70,000)$ | -12.28\% |
| 4330 | WATER, SEWER, SANITATION |  | 45,608 | 36,863 | 8,845 | 8,600 | 9,000 | 400 | 4.65\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 2,393 | 2,419 | 2,603 | 6,900 | 4,400 | $(2,500)$ | -36.23\% |
| 4480 | ISF-VEHICLES |  | 199,775 | 213,714 | 210,345 | 206,806 | 202,115 | $(4,691)$ | -2.27\% |
| 4580 | ISF-INSURANCE |  | 299,742 | 293,928 | 204,376 | 204,096 | 187,145 | $(16,951)$ | -8.31\% |
| 4610 | R\&M SERVICES |  | 177,178 | 174,975 | 200,661 | 190,094 | 158,500 | $(31,594)$ | -16.62\% |
| 4631 | WARRANTY WORK |  | 3,706 | - | 1,127 | 3,240 | 2,700 | (540) | -16.67\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 15,010 | 15,010 | 10,032 | 11,072 | 11,072 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 4,052 | 784 | 760 | 4,500 | 2,500 | $(2,000)$ | -44.44\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 1,430 | - | - | 4,500 | 2,500 | $(2,000)$ | -44.44\% |
| 4910 | OTHER CURRENT CHARGES |  | 499 | 197 | 221 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 4,546 | 3,220 | 3,218 | 5,000 | 4,000 | $(1,000)$ | -20.00\% |
| 5120 | COMPUTER SUPPLIES |  | 222 | 538 | 530 | 1,000 | 1,000 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 209,165 | 170,819 | 209,957 | 328,000 | 292,500 | $(35,500)$ | -10.82\% |
| 5212 | FUEL-DIESEL |  | 6,756 | 7,286 | 2,499 | 6,000 | 6,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 11,925 | 8,405 | 7,993 | 9,600 | 8,600 | $(1,000)$ | -10.42\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 14,424 | 12,212 | 15,966 | 20,850 | 17,000 | $(3,850)$ | -18.47\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | - | - | 1,840 | 1,000 | 2,000 | 1,000 | 100.00\% |
| 5310 | ROAD MATERIALS \& SUPPLIES |  | 16,150 | 12,900 | 11,920 | 12,000 | 15,000 | 3,000 | 25.00\% |
| 5320 | SUPPLIES |  | - | - | 236 | - | 500 | 500 | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 5,025 | 3,079 | 2,369 | 3,925 | 2,200 | $(1,725)$ | -43.95\% |
| 5910 | DEPRECIATION |  | - | - | - | - | - | - | 0.00\% |
|  | Total Operating Expenses | \$ | 2,282,345 | 2,167,893 | 2,182,919 | 2,331,429 | 2,113,043 | $(218,386)$ | -9.37\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6210 | BLDG-OFFICE | \$ | - | - | - | 20,000 | 20,000 | - | 0.00\% |
| 6430 | COMPUTERS |  | - | - | - | 6,000 | 9,000 | 3,000 | 50.00\% |
| 6470 | OTHER EQUIPMENT |  | - | - | - | 14,000 | 10,000 | $(4,000)$ | -28.57\% |
|  | Total Capital Outlay | \$ | - | - | - | 40,000 | 39,000 | $(1,000)$ | -2.50\% |
|  | Total Expenses | \$ |  | 4,000,110 |  | 4,154,230 | 3,958,063 | $(196,167)$ | -4.72\% |
|  | Total Expenses | \$ | 3,967,697 | 4,000,110 | 4,013,653 |  |  | (196,167) | -4.72\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9140 | TRANSFER TO FLEET MAINT | \$ | - | 19,086 | - | - | - | - | 0.00\% |
| 9149 | TRF TO 449 FUND (UTY CIP) |  | 1,500,000 | 1,493,000 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
| 9501 | AMORTIZE-BOND ISSUE EXP |  | - | - | - | - | - | - | 0.00\% |
|  | Total Other Uses | \$ | 1,500,000 | 1,512,086 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
|  | Total Non Operating Expenses | \$ | 1,500,000 | 1,512,086 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
|  | Division Total | \$ | 5,467,697 | 5,512,196 | 5,823,653 | 5,554,230 | 4,758,063 | $(796,167)$ | $\underline{-14.33 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## Department of Public Works - Water

Water Admin Division Expenditure Line Item

| Division Number 5101 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 164,052 | 205,066 | 207,837 | 216,715 | 215,315 | $(1,400)$ | -0.65\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | - | - | 1,000 | 1,000 | - | 0.00\% |
| 1401 | OVERTIME |  | 30 | 37 | 190 | 500 | 500 |  | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 164,082 | 205,103 | 208,027 | 218,215 | 216,815 | $(1,400)$ | -0.64\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 12,454 | 15,567 | 15,768 | 16,694 | 16,587 | (107) | -0.64\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 16,195 | 19,999 | 20,506 | 21,722 | 21,582 | (140) | -0.64\% |
| 2203 | OPEB |  | - | - | 1,105 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 18,567 | 25,130 | 24,408 | 20,523 | 19,265 | $(1,258)$ | -6.13\% |
| 2480 | ISF-WORKERS' COMP |  | 3,159 | 2,992 | 3,135 | 3,288 | 3,288 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 50,375 | 63,688 | 64,922 | 62,227 | 60,722 | $(1,505)$ | -2.42\% |
|  | Total Personal Services | \$ | 214,457 | 268,791 | 272,949 | 280,442 | 277,537 | $(2,905)$ | -1.04\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 459 | 250 | - | 1,000 | - | $(1,000)$ | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | - | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 16,367 | 6,246 | 10,489 | 10,000 | 12,000 | 2,000 | 20.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 91,695 | 91,695 | 88,281 | 79,989 | 74,136 | $(5,853)$ | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 516,881 | 532,885 | 547,882 | 473,440 | 460,421 | $(13,019)$ | -2.75\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,320 | 2,301 | 846 | 5,000 | 4,000 | $(1,000)$ | -20.00\% |
| 4110 | COMMUNICATION SERVICE |  | 7,201 | 7,869 | 7,355 | 8,200 | 7,612 | (588) | -7.17\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 259 | 158 | 59 | 1,000 | 250 | (750) | -75.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 36,248 | 29,316 | 1,051 | 600 | 1,000 | 400 | 66.67\% |
| 4410 | EQUIPMENT |  | 2,393 | 2,419 | 2,603 | 2,400 | 2,400 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 6,564 | 6,651 | 7,136 | 7,262 | 6,988 | (274) | -3.77\% |
| 4580 | ISF-INSURANCE |  | 1,905 | 1,642 | 1,511 | 1,500 | 1,350 | (150) | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 2,241 | 2,530 | 4,660 | 3,500 | 3,500 | - | 0.00\% |
| 4631 | WARRANTY WORK |  | - | - | - | 1,200 | 1,200 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 15,010 | 15,010 | 10,032 | 11,072 | 11,072 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 742 | 740 | 746 | 3,500 | 2,500 | $(1,000)$ | -28.57\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | - | - | 4,000 | 2,500 | $(1,500)$ | -37.50\% |
| 4910 | OTHER CURRENT CHARGES |  | 308 | - | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 4,546 | 3,220 | 3,218 | 5,000 | 4,000 | $(1,000)$ | -20.00\% |
| 5120 | COMPUTER SUPPLIES |  | 222 | 458 | 530 | 1,000 | 1,000 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,771 | 3,008 | 1,153 | 3,000 | 2,500 | (500) | -16.67\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | - | 19 | 600 | 600 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 785 | 1,999 | 2,398 | 5,000 | 4,000 | $(1,000)$ | -20.00\% |
| 5231 | SOFTWARE |  | - | - | 323 | - | 1,000 | 1,000 | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 603 | 1,057 | 45 | 1,500 | 500 | $(1,000)$ | -66.67\% |
|  | Total Operating Expenses | \$ | 708,548 | 709,452 | 690,336 | 629,763 | 604,529 | $(25,234)$ | -4.01\% |


| Capital Outlay |  |
| :--- | :--- |
| 6210 | OFFICE |
| 6430 | COMPUTERS |
|  | Total Capital Outlay |
|  |  |
|  | Total Expenses |


| $\$$ | - | - | - | 20,000 | 20,000 | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | ---: | ---: | ---: | ---: |
|  | - | - | - | 6,000 | 9,000 | 3,000 | $50.00 \%$ |
| $\$$ | - | - | - | 26,000 | 29,000 | 3,000 | $11.54 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 923,005 | 978,243 | 963,285 | 936,205 | 911,066 | $(25,139)$ | $-2.69 \%$ |

Other Uses

| 9140 | TRANSFER TO FLEET MAINT | \$ | - | 19,086 | - | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 9149 | TRF TO 449 FUND (UTY CIP) |  | 1,500,000 | 1,493,000 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
|  | Total Other Uses | \$ | 1,500,000 | 1,512,086 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
|  | Total Non Operating Expenses | \$ | 1,500,000 | 1,512,086 | 1,810,000 | 1,400,000 | 800,000 | $(600,000)$ | -42.86\% |
|  | Division Total | \$ | 2,423,005 | 2,490,329 | 2,773,285 | 2,336,205 | 1,711,066 | $(625,139)$ | -26.76\% |

[^13]
## Department of Public Works - Water

Water Production Division Expenditure Line Item

| Division N | ber 5165 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 534,660 | 564,276 | 582,623 | 556,556 | 547,197 | $(9,359)$ | -1.68\% |
| 1401 | OVERTIME |  | 50,668 | 61,513 | 43,140 | 50,000 | 50,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 585,328 | 625,789 | 625,763 | 606,556 | 597,197 | $(9,359)$ | -1.54\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 43,276 | 46,310 | 45,669 | 46,402 | 45,684 | (718) | -1.55\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 56,890 | 61,230 | 62,421 | 60,666 | 59,717 | (949) | -1.56\% |
| 2203 | OPEB |  | - | - | 3,325 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 71,188 | 77,827 | 81,197 | 74,777 | 80,760 | 5,983 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 7,020 | 7,059 | 8,441 | 8,842 | 8,842 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 178,373 | 192,425 | 201,052 | 190,687 | 195,003 | 4,316 | 2.26\% |
|  | Total Personal Services | \$ | 763,702 | 818,214 | 826,815 | 797,243 | 792,200 | $(5,043)$ | -0.63\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 71,576 | 74,875 | 99,546 | 126,000 | 100,000 | $(26,000)$ | -20.63\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | 100 | - | 100 | 100 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | - | 75 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 38 | 23 | 559 | 2,500 | - | $(2,500)$ | -100.00\% |
| 3422 | CONTRACT SVCS |  | 238 | 120 | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 6,724 | 7,973 | 3,480 | 5,000 | 5,000 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 6,762 | 8,368 | 8,760 | 8,992 | 8,992 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 8,275 | 4,816 | 4,279 | 5,225 | 5,500 | 275 | 5.26\% |
| 4310 | ELECTRICITY |  | 525,195 | 466,584 | 512,309 | 570,000 | 500,000 | $(70,000)$ | -12.28\% |
| 4410 | EQUIPMENT |  | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
| 4480 | ISF-VEHICLES |  | 70,806 | 71,977 | 71,702 | 71,125 | 70,709 | (416) | -0.58\% |
| 4580 | ISF-INSURANCE |  | 259,410 | 264,790 | 168,016 | 168,016 | 151,215 | $(16,801)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 67,286 | 93,714 | 84,616 | 91,594 | 70,000 | $(21,594)$ | -23.58\% |
| 4631 | WARRANTY WORK |  | 3,706 | - | 1,127 | 2,040 | 1,500 | (540) | -26.47\% |
| 4710 | PRINTING \& BINDING |  | 3,310 | 44 | - | 1,000 | - | $(1,000)$ | -100.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 1,430 | - | - | 500 | - | (500) | -100.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 192 | 197 | 221 | - | - | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 80 | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 237,286 | 166,964 | 205,996 | 320,000 | 285,000 | $(35,000)$ | -10.94\% |
| 5212 | FUEL-DIESEL |  | 6,756 | 7,286 | 2,499 | 6,000 | 6,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 5,856 | 3,660 | 3,605 | 4,000 | 4,000 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 2,958 | 4,234 | 2,289 | 2,850 | 3,000 | 150 | 5.26\% |
| 5231 | SOFTWARE |  | - | - | 934 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 3,115 | 1,052 | 1,843 | 1,425 | 1,200 | (225) | -15.79\% |
|  | Total Operating Expenses | \$ | 1,280,917 | 1,176,930 | 1,171,780 | 1,387,367 | 1,212,216 | $(175,151)$ | -12.62\% |
|  | Total Expenses | \$ | 2,044,618 | 1,995,145 | 1,998,594 | 2,184,610 | 2,004,416 | $(180,194)$ | -8.25\% |
|  | Division Total | \$ | 2,044,618 | 1,995,145 | 1,998,594 | 2,184,610 | 2,004,416 | $(180,194)$ | $\underline{-8.25 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Water

Water Distribution Expenditure Line Item

| Division Number 5166 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 495,357 | 516,660 | 502,048 | 493,162 | 527,840 | 34,678 | 7.03\% |
| 1301 | OTHER SALARIES \& WAGES |  | - | - | - | 4,000 | 4,000 | - | 0.00\% |
| 1401 | OVERTIME |  | 32,027 | 35,366 | 42,227 | 36,000 | 28,000 | $(8,000)$ | -22.22\% |
|  | Total Personal Services (Salaries) | \$ | 527,383 | 552,026 | 544,275 | 533,162 | 559,840 | 26,678 | 5.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 39,158 | 40,996 | 40,148 | 40,787 | 42,828 | 2,041 | 5.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 51,246 | 53,583 | 53,579 | 52,917 | 55,584 | 2,667 | 5.04\% |
| 2203 | OPEB |  | - | - | 2,892 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 76,143 | 81,918 | 81,979 | 69,762 | 69,543 | (219) | -0.31\% |
| 2480 | ISF-WORKERS' COMP |  | 13,263 | 16,689 | 8,097 | 8,488 | 8,488 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 179,810 | 193,186 | 186,695 | 171,954 | 176,443 | 4,489 | 2.61\% |
|  | Total Personal Services | \$ | 707,193 | 745,212 | 730,970 | 705,116 | 736,283 | 31,167 | 4.42\% |


| Operating Expenses |  |  |
| :--- | :--- | :---: |
| 3110 | PROFESSIONAL SERVICES |  |
| 3130 | SUBSTANCE ABUSE TEST - WC |  |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  |
| 3405 | OTHER CONTRACTUAL SERV |  |
| 3422 | CONTRACT SVCS |  |
| 4010 | TRAVEL \& PER DIEM |  |
| 4110 | COMMUNICATION SERVICE |  |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  |
| 4330 | WATER, SEWER, SANITATION |  |
| 4410 | EQUIPMENT |  |
| 4480 | ISF-VEHICLES |  |
| 4580 | ISF-INSURANCE |  |
| 4610 | REPAIR \& MAINTENANCE SRVC |  |
| 4710 | PRINTING \& BINDING |  |
| 5210 | OPERATING SUPPLIES |  |
| 5222 | UNIFORM CLEANING/EXPENSE |  |
| 5230 | UNCAPITALIZED EQUIPMENT |  |
| 5231 | SOFTWARE |  |
| 5310 | ROAD MATERIALS \& SUPPLIES |  |
| 5320 | SUPPLIES |  |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  |
|  | Total Operating Expenses |  |


| \$ | 90 | 56 | - | 100 | - | (100) | -100.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 115 | - | - | - | 100 | 100 | 0.00\% |
|  | 345 | - | 45 | - | - | - | 0.00\% |
|  | 2,703 | 728 | 758 | 2,000 | 1,500 | (500) | -25.00\% |
|  | 400 | - | - | - | - | - | 0.00\% |
|  | 6,549 | 4,400 | 1,221 | 4,000 | 2,500 | $(1,500)$ | -37.50\% |
|  | 1,175 | 1,165 | 1,031 | 1,200 | 1,200 | - | 0.00\% |
|  | 344 | 859 | 520 | 500 | 1,000 | 500 | 100.00\% |
|  | 9,360 | 7,547 | 7,794 | 8,000 | 8,000 | - | 0.00\% |
|  | - | - | - | 3,500 | 2,000 | $(1,500)$ | -42.86\% |
|  | 122,405 | 135,086 | 131,507 | 128,419 | 124,418 | $(4,001)$ | -3.12\% |
|  | 38,427 | 27,496 | 34,849 | 34,580 | 34,580 | - | 0.00\% |
|  | 107,651 | 78,731 | 111,386 | 95,000 | 85,000 | $(10,000)$ | -10.53\% |
|  | - | - | 14 | - | - | - | 0.00\% |
|  | $(30,891)$ | 847 | 2,808 | 5,000 | 5,000 | - | 0.00\% |
|  | 6,069 | 4,744 | 4,370 | 5,000 | 4,000 | $(1,000)$ | -20.00\% |
|  | 10,680 | 5,980 | 11,280 | 13,000 | 10,000 | $(3,000)$ | -23.08\% |
|  | - | - | 584 | 1,000 | 1,000 | - | 0.00\% |
|  | 16,150 | 12,900 | 11,920 | 12,000 | 15,000 | 3,000 | 25.00\% |
|  | - | - | 236 | - | 500 | 500 | 0.00\% |
|  | 1,307 | 970 | 481 | 1,000 | 500 | (500) | -50.00\% |
| \$ | 292,879 | 281,510 | 320,803 | 314,299 | 296,298 | $(18,001)$ | -5.73\% |

Capital Outlay
6470 OTHER EQUIPMENT

| $\$$ | - | - | - | 14,000 | 10,000 | $(4,000)$ | $-28.57 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | - | - | 14,000 | 10,000 | $(4,000)$ | $-28.57 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,000,073$ | $1,026,723$ | $1,051,773$ | $1,033,415$ | $1,042,581$ | 9,166 | $0.89 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,000,073$ | $1,026,723$ | $1,051,773$ | $1,033,415$ | $1,042,581$ | 9,166 | $0.89 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



This Page Intentionally Left Blank

## Department of Public Works - Reclaimed Water

## Mission

To efficiently and effectively provide the highest quality service possible to all reclaimed water customers within the City, thereby conserving and protecting the City's groundwater resources. Said service will ensure the delivery of adequate quantities of reclaimed water with the highest possible quality to meet the irrigation needs of customers connected to the system.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 134,297 | 140,495 | 139,820 | 139,872 | 139,872 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 44,483 | 46,814 | 52,376 | 45,680 | 47,182 | 1,502 | 3.29\% |
| OPERATING EXPENSES |  | 186,041 | 243,130 | 196,166 | 174,233 | 127,972 | $(46,261)$ | -26.55\% |
| CAPITAL OUTLAY |  | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
| DEBT SERVICE |  | 51,656 | 289,312 | 26,985 | - | 283,096 | 283,096 | 0.00\% |
| OTHER USES |  | 900 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 417,377 | 719,750 | 415,346 | 360,785 | 598,122 | 237,337 | 65.78\% |
| Personnel Summary |  | 3 | 3 | 3 | 3 | 3 | - | 0.00\% |

## Current Services

## Distribution (Water Division):

Operation of the Reclaimed Water Distribution System. Program includes installation of new services, customer site inspections of irrigation system and cross connections, maintenance of the distribution network and water quality testing.

## Production (Wastewater Division):

Operation and maintenance of the Reclaimed Water Master Pump Station and controls located at the Wastewater Plant. Provides for the collection and analysis of required wastewater plant effluent samples relating to Reclaimed Water. Also included is the operation and maintenance of reclaimed water storage facilities and storage related instrumentation and control systems.

## Budget Highlights and Analysis

- The Reclaimed Water budget is projected to increase by 65.78 percent from the FY 2010 Adopted Budget. This is primarily due to the $\$ 283,096$ debt service increase.
- The operating expenses are down by 26.55 percent, or $\$ 46,261$.
- Personnel in this division remain unchanged from the Adopted FY 2010.


## FY 2011 Goals and Objectives

> Continue to maintain highly treated reclaimed water.
$>$ Continue to use raw water augmentation to lower ground water withdrawal and add new customers.
$>$ Use control valve program to maintain pressure and facilitate refilling of reclaimed storage tanks.
$>$ Continue resident education program.
$>$ Paint wood fence at Belcher Rd facility.
$>$ Continue valve maintenance program.
$>$ Complete $100 \%$ cross connection control inspections.
> Complete $100 \%$ backflow assembly testing.

## Department of Public Works - Reclaimed Water

## FY 2010 Goals and Objectives Update

> Continue to maintain highly treated reclaimed water:
$\checkmark$ Ongoing with no current treatment issues.
> Continue to use raw water augmentation to lower ground water withdrawal and add new customers: $\checkmark$ Used as needed. Typical April-June.
$>$ Use control valve program to maintain pressure and facilitate refilling of reclaimed storage tanks: $\checkmark \quad$ Used as needed. Typical April-June.
> Continue resident education program: $\checkmark$ Ongoing.
> Service WWTP Reclaimed water pumps: $\checkmark$ Completed.
> Pump station valve upgrade:
$\checkmark$ Completed.

## Department of Public Works - Reclaimed Water

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Reclaimed Water |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Water Distribution Tech III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Service Worker II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Distribution Tech I | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Total Full Time Equivalents | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |

## Division Summary

| RECLAIMED WASTEWATER | Fy 2007 |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 134,297 | 140,495 | 139,820 | 139,872 | 139,872 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 43,715 | 46,668 | 51,562 | 45,680 | 47,182 | 1,502 | 3.29\% |
| OPERATING EXPENSES |  | 86,450 | 111,947 | 123,813 | 84,316 | 72,481 | $(11,835)$ | -14.04\% |
| CAPITAL OUTLAY |  | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
| TOTAL APPROPRIATION | \$ | 264,462 | 299,110 | 315,194 | 270,868 | 259,535 | $(11,333)$ | -4.18\% |
| RECLAIMED WATER | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (BENEFITS) | \$ | 768 | 146 | 814 | - | - | - | 0.00\% |
| OPERATING EXPENSES |  | 99,591 | 131,183 | 72,353 | 89,917 | 55,491 | $(34,426)$ | -38.29\% |
| DEBT SERVICE |  | 51,656 | 289,312 | 26,985 | - | 283,096 | 283,096 | 0.00\% |
| OTHER USES |  | 900 | - | - | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 152,915 | 420,641 | 100,152 | 89,917 | 338,587 | 248,670 | 276.56\% |

## Department of Public Works - Reclaimed Water

Reclaimed Water Division Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 134,030 | 140,323 | 139,684 | 139,372 | 139,372 | - | 0.00\% |
| 1401 | OVERTIME |  | 267 | 171 | 136 | 500 | 500 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 134,297 | 140,495 | 139,820 | 139,872 | 139,872 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 9,669 | 10,071 | 10,120 | 10,701 | 10,701 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 13,063 | 13,570 | 14,426 | 13,988 | 13,988 | - | 0.00\% |
| 2203 | OPEB |  | - | - | 3,767 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 19,096 | 20,678 | 21,131 | 18,771 | 20,273 | 1,502 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 2,656 | 2,495 | 2,932 | 2,220 | 2,220 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 44,483 | 46,814 | 52,376 | 45,680 | 47,182 | 1,502 | 3.29\% |
|  | Total Personal Services | \$ | 178,781 | 187,309 | 192,195 | 185,552 | 187,054 | 1,502 | 0.81\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 2,403 | 1,280 | 1,600 | 3,000 | 2,200 | (800) | -26.67\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | 70 | - | - | - | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 210 | - | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | - | - | 1,900 | - | - | - | 0.00\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 52,633 | 53,600 | 53,600 | 26,800 | - | $(26,800)$ | -100.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | - | 45,540 | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,096 | 595 | 78 | 1,500 | 500 | $(1,000)$ | -66.67\% |
| 4110 | COMMUNICATION SERVICE |  | 1,490 | 1,824 | 2,021 | 1,728 | 1,932 | 204 | 11.81\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 89 | 175 | 186 | 1,700 | 200 | $(1,500)$ | -88.24\% |
| 4310 | ELECTRICITY |  | 26,558 | 26,878 | 28,689 | 34,500 | 32,000 | $(2,500)$ | -7.25\% |
| 4480 | ISF-VEHICLES |  | 22,216 | 19,541 | 22,316 | 18,401 | 17,665 | (736) | -4.00\% |
| 4520 | INS - CLAIMS PAID |  | - | - | $(2,505)$ | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 40,408 | 73,280 | 60,546 | 40,804 | 36,725 | $(4,079)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 33,961 | 18,150 | 24,616 | 37,000 | 32,000 | $(5,000)$ | -13.51\% |
| 4620 | R\&M - BUILDINGS |  | 172 | - | - | - | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 634 | 148 | 99 | 2,500 | 500 | $(2,000)$ | -80.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | - | - | 500 | - | (500) | -100.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 100 | - | 500 | 250 | (250) | -50.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,366 | 832 | 999 | 1,500 | 500 | $(1,000)$ | -66.67\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 1,274 | 787 | 1,057 | 900 | 900 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 310 | 125 | 888 | 2,500 | 2,200 | (300) | -12.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 220 | 205 | 75 | 400 | 400 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 186,041 | 243,130 | 196,166 | 174,233 | 127,972 | $(46,261)$ | -26.55\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
|  | Total Capital Outlay | \$ | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
|  | Total Expenses | \$ | 364,821 | 430,438 | 388,361 | 360,785 | 315,026 | $(45,759)$ | -12.68\% |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | - | 253,368 | 21,114 | - | 229,865 | 229,865 | 0.00\% |
| 7201 | INTEREST EXP |  | 51,656 | 35,943 | 5,871 | - | 53,231 | 53,231 | 0.00\% |
|  | Total Debt Service | \$ | 51,656 | 289,312 | 26,985 | - | 283,096 | 283,096 | 0.00\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9501 | AMORTIZE-BOND ISSUE EXP | \$ | 900 | - | - | - | - | - | 0.00\% |
|  | Total Other Uses | \$ | 900 | - | - | - | - | - | 0.00\% |
|  | Total Non Operating Expenses | \$ | 52,556 | 289,312 | 26,985 | - | 283,096 | 283,096 | 0.00\% |
|  | Division Total | \$ | 417,377 | 719,750 | 415,346 | 360,785 | 598,122 | 237,337 | 65.78\% |

[^14]
## Department of Public Works - Reclaimed Water

Reclaimed Water Division Expenditure Line Item

| Division Number 5167 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 134,030 | 140,323 | 139,684 | 139,372 | 139,372 | - | 0.00\% |
| 1401 | OVERTIME |  | 267 | 171 | 136 | 500 | 500 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 134,297 | 140,495 | 139,820 | 139,872 | 139,872 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 9,669 | 10,071 | 10,120 | 10,701 | 10,701 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 13,063 | 13,561 | 14,426 | 13,988 | 13,988 | - | 0.00\% |
| 2203 | OPEB |  | - | - | 3,767 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 19,096 | 21,212 | 21,131 | 18,771 | 20,273 | 1,502 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 1,888 | 1,824 | 2,118 | 2,220 | 2,220 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 43,715 | 46,668 | 51,562 | 45,680 | 47,182 | 1,502 | 3.29\% |
|  | Total Personal Services | \$ | 178,013 | 187,163 | 191,381 | 185,552 | 187,054 | 1,502 | 0.81\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 2,403 | 1,280 | 1,600 | 3,000 | 2,200 | (800) | -26.67\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | 70 | - | - | - | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 210 | - | - | - | - | - | 0.00\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 26,316 | 26,800 | 26,800 | - | - | - | 0.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | - | 22,770 | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,096 | 595 | 78 | 1,500 | 500 | $(1,000)$ | -66.67\% |
| 4110 | COMMUNICATION SERVICE |  | 78 | 114 | 106 | 120 | 120 | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 64 | 18 | 36 | 1,500 | - | $(1,500)$ | -100.00\% |
| 4480 | ISF-VEHICLES |  | 22,216 | 19,541 | 22,316 | 18,401 | 17,665 | (736) | -4.00\% |
| 4520 | INS - CLAIMS PAID |  | - | - | $(2,505)$ | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 25,262 | 37,977 | 60,235 | 40,495 | 36,446 | $(4,049)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 4,001 | 633 | 12,916 | 12,000 | 12,000 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 634 | 148 | 99 | 2,500 | 500 | $(2,000)$ | -80.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | - | - | 500 | - | (500) | -100.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 100 | - | 500 | 250 | (250) | -50.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,366 | 785 | 999 | 1,500 | 500 | $(1,000)$ | -66.67\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 1,274 | 787 | 1,057 | 900 | 900 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 310 | 125 | - | 1,000 | 1,000 | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 220 | 205 | 75 | 400 | 400 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 86,450 | 111,947 | 123,813 | 84,316 | 72,481 | $(11,835)$ | -14.04\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
|  | Total Capital Outlay | \$ | - | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
| Total Expenses |  | \$ | 264,462 | 299,110 | 315,194 | 270,868 | 259,535 | $(11,333)$ | -4.18\% |
| Division Total |  | \$ | 264,462 | 299,110 | 315,194 | 270,868 | 259,535 | $(11,333)$ | $\underline{-4.18 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Reclaimed Water

Reclaimed Water Division Expenditure Line Item

| Division Number 5267 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2201 | RETIREMENT CONTRIBUTIONS | \$ | - | 9 | - | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | - | (534) | - | - | - | - | 0.00\% |
| 2480 | ISF-WORKERS' COMP |  | 768 | 671 | 814 | - | - | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 768 | 146 | 814 | - | - | - | 0.00\% |
|  | Total Personal Services | \$ | 768 | 146 | 814 | - | - | - | 0.00\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3405 | OTHER CONTRACTUAL SERV | \$ | - | - | 1,900 | - | - | - | 0.00\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 26,317 | 26,800 | 26,800 | 26,800 | - | $(26,800)$ | -100.00\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | - | 22,770 | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | - | - | - | - | - | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 1,412 | 1,710 | 1,915 | 1,608 | 1,812 | 204 | 12.69\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 25 | 157 | 149 | 200 | 200 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 26,558 | 26,878 | 28,689 | 34,500 | 32,000 | $(2,500)$ | -7.25\% |
| 4580 | ISF-INSURANCE |  | 15,146 | 35,303 | 311 | 309 | 279 | (30) | -9.71\% |
| 4610 | R\&M SERVICES |  | 29,960 | 17,518 | 11,700 | 25,000 | 20,000 | $(5,000)$ | -20.00\% |
| 4620 | R\&M - BUILDINGS |  | 172 | - | - | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | - | 47 | - | - | - | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | - | 888 | 1,500 | 1,200 | (300) | -20.00\% |
|  | Total Operating Expenses | \$ | 99,591 | 131,183 | 72,353 | 89,917 | 55,491 | $(34,426)$ | -38.29\% |
|  |  |  |  |  |  |  |  |  |  |
|  | Total Expenses | \$ | 100,359 | 131,329 | 73,167 | 89,917 | 55,491 | $(34,426)$ | -38.29\% |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | - | 253,368 | 21,114 | - | 229,865 | 229,865 | 0.00\% |
| 7201 | INTEREST EXP |  | 51,656 | 35,943 | 5,871 | - | 53,231 | 53,231 | 0.00\% |
|  | Total Debt Service | \$ | 51,656 | 289,312 | 26,985 | - | 283,096 | 283,096 | 0.00\% |

Other Uses
9501 AMORTIZE-BOND ISSUE EXP
Total Other Uses
Total Non Operating Expenses
Division Total

| $\$$ | 900 | - | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 900 | - | - | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 52,556 | 289,312 | 26,985 | - | 283,096 | 283,096 | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 152,915 | 420,641 | 100,152 | 89,917 | 338,587 | 248,670 | $276.56 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Wastewater

## Operational Summary

Provide for the health, safety and welfare of the community through the performance of effective collection and treatment of wastewater in compliance with City, State and Federal regulations in an efficient manner while providing superior customer service and maintaining cost controls.

## Departmental Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 1,631,595 | 1,674,750 | 1,782,755 | 1,757,949 | 1,657,218 | $(100,731)$ | -5.73\% |
| PERSONAL SERVICES (BENEFITS) |  | 521,583 | 565,809 | 611,623 | 577,845 | 568,541 | $(9,304)$ | -1.61\% |
| OPERATING EXPENSES |  | 3,179,432 | 3,267,696 | 3,036,228 | 3,362,244 | 3,036,400 | $(325,844)$ | -9.69\% |
| DEBT SERVICE |  | 839,187 | 1,187,804 | 1,121,969 | 2,475,288 | 2,177,823 | $(297,465)$ | -12.02\% |
| OTHER USES |  | 24,888 | 24,888 | 24,888 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 6,196,685 | 6,720,948 | 6,577,463 | 8,173,326 | 7,439,982 | (733,344) | -8.97\% |
| Personnel Summary |  | 39 | 39 | 38 | 38 | 36 | (2) | -5.26\% |

## Current Services

Administration:
Services include project coordination/supervision, policy directives and fund transfers.

## Treatment Plant:

Provides 24-hour operation of Wastewater Treatment Facility \& thorough preventative maintenance program. Includes operation of pumping and storage of Reclaimed Water.

## Collection System:

Transport wastewater from users to treatment facility; clean, televise, repair/seal lines/manholes. Monitor, clean, repair, maintain/landscape lift stations. Replace old lines per line replacement program.

## Budget Highlights and Analysis

- The Wastewater Division budget is projected to decrease 8.97 percent compared to the FY 2010 Adopted Budget primarily due to the $\$ 325,844$ reduction in operating expenses.
- Projected electrical costs are down by \$129,531 from the FY 2010 Adopted Budget.
- Personnel changes include the addition of an Assistant Director of Utilities (shared with Water), the elimination of a Division Director, and the addition of a Water Quality Specialist (shared with Water).


## FY 2011 Goals and Objectives

> Support LS 15 and Causeway Force Main projects.
> Upgrade collection system lift station controls.
$>$ Resurface Plant parking area.
$>$ Continue to evaluate sludge disposal options.
$>$ Evaluate alternative disinfection options.
$>$ Upgrade office computers as needed.
$>$ Clean 20\% and televise $10 \%$ of sewer system.
> Replace 200 hp blower(s) or rewind as needed.
$>$ Replace 2 anaerobic tank mixers.
> Complete 1 scheduled contracted pipe lining project.

## Department of Public Works - Wastewater

## FY 2010 Goals and Objectives Update

> Continue lateral and sectional lining program:
$\checkmark \quad$ Completed as scheduled.
> Continue with root control program and follow-up evaluation:
$\checkmark$ Ongoing treatment continues to be effective.
> Monitor Infiltration/Inflow using rain data and pump run time: $\checkmark \quad$ Data collected and utilized as needed.
> Support LS 15 and Causeway Force Main projects:
$\checkmark$ Ongoing as required.
> Upgrade Plant screening equipment to improve process:
$\checkmark$ Completed coarse screen upgrade.
> Resurface Plant parking area:
$\checkmark$ Delayed until 2011.
> Upgrade Plant Lift station pumps and controls:
$\checkmark \quad 50 \%$ completed.
> Upgrade collection system lift station controls:
$\checkmark \quad$ Installed 3 new control panels \& transducers.
> Continue to evaluate sludge disposal options:
$\checkmark$ Completed pilot test for plasma reactor.
$>$ Effectively and efficiently respond to customer concerns:
$\checkmark$ Positive customer feedback.

## Department of Public Works - Wastewater

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Wastewater |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Assistant Director of Utilities | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Division Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |  | (1.00) | -100.00\% |
| Wastewater Collection System Spvsr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Water Quality Control Specialist | - | - | - | - | - | 0.50 | 0.50 | 0.00\% |
| Wastewater Collection Technician III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Operator I | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | - | 0.00\% |
| Wastewater Operator II | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Wastewater Service Worker I | 5.00 | 5.00 | 4.00 | 4.00 | 4.00 | 4.00 |  | 0.00\% |
| Wastewater Service Worker II | 5.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Wastewater Lab Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |  | (1.00) | -100.00\% |
| Wastewater Lab Technician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | (1.00) | -100.00\% |
| Wastewater Mainten. Mechanic | 3.00 | 4.00 | 5.00 | 5.00 | 5.00 | 5.00 | - | 0.00\% |
| TV/Seal Truck Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Plant Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Collection Tech II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Collection Tech I | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | - | 0.00\% |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Wastewater Technical Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time | 39.00 | 39.00 | 38.00 | 38.00 | 38.00 | 36.00 | (2.00) | -5.26\% |
| Temporary |  |  |  |  |  |  |  |  |
| Maintenance Worker I | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.50 | (0.50) | -50.00\% |
| Total Temporary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 0.50 | (0.50) | -50.00\% |
| Total Full Time Equivalents | 39.00 | 39.00 | 38.00 | 38.00 | 38.00 | 36.00 | (2.00) | -5.26\% |

## Division Summary

| WASTEWATER ADMIN |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 137,312 | 114,070 | 116,649 | 115,169 | 106,355 | $(8,814)$ | -7.65\% |
| PERSONAL SERVICES (BENEFITS) |  | 44,597 | 38,184 | 38,103 | 36,638 | 39,097 | 2,459 | 6.71\% |
| OPERATING EXPENSES |  | 685,021 | 710,207 | 815,452 | 695,540 | 681,552 | $(13,988)$ | -2.01\% |
| DEBT SERVICE |  | 839,187 | 1,187,804 | 1,121,969 | 2,475,288 | 2,177,823 | $(297,465)$ | -12.02\% |
| OTHER USES |  | 24,888 | 24,888 | 24,888 | - | - | - | 0.00\% |
| TOTAL APPROPRIATION | \$ | 1,731,005 | 2,075,154 | 2,117,062 | 3,322,635 | 3,004,827 | $(317,808)$ | -9.56\% |


| WPC TREATMENT PLANT | Actual |  | Actual | Actual | Adopted | Adopted | Change | $\%$ Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |  |
| PERSONAL SERVICES (SALARIES) | $\$$ | 801,953 | 896,656 | 957,103 | 941,977 | 852,121 | $(89,856)$ | $-9.54 \%$ |
| PERSONAL SERVICES (BENEFITS) |  | 247,238 | 292,595 | 325,840 | 304,822 | 286,737 | $(18,085)$ | $-5.93 \%$ |
| OPERATING EXPENSES | $1,780,185$ | $1,845,835$ | $1,594,135$ | $1,982,079$ | $1,789,140$ | $(192,939)$ | $-9.73 \%$ |  |
| TOTAL APPROPRIATION | $\$$ | $2,829,376$ | $3,035,086$ | $2,877,077$ | $3,228,878$ | $2,927,998$ | $(300,880)$ | $-9.32 \%$ |


| WPC COLLECTION |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 692,330 | 664,024 | 709,003 | 700,803 | 698,742 | $(2,061)$ | -0.29\% |
| PERSONAL SERVICES (BENEFITS) |  | 229,748 | 235,030 | 247,680 | 236,385 | 242,707 | 6,322 | 2.67\% |
| OPERATING EXPENSES |  | 714,226 | 711,654 | 626,641 | 684,625 | 565,708 | $(118,917)$ | -17.37\% |
| TOTAL APPROPRIATION | \$ | 1,636,304 | 1,610,708 | 1,583,324 | 1,621,813 | 1,507,157 | $(114,656)$ | -7.07\% |

City of Dunedin FY 2011 Adopted Budget

## Department of Public Works - Wastewater

Wastewater Division Expenditure Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 1,588,427 | 1,630,648 | 1,741,009 | 1,715,949 | 1,615,218 | $(100,731)$ | -5.87\% |
| 1301 | OTHER WAGES AND SALARIES |  | 10,609 | 10,360 | 10,656 | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 32,559 | 33,741 | 31,090 | 42,000 | 42,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 1,631,595 | 1,674,750 | 1,782,755 | 1,757,949 | 1,657,218 | $(100,731)$ | -5.73\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 119,849 | 122,945 | 129,829 | 135,487 | 126,778 | $(8,709)$ | -6.43\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 157,029 | 164,724 | 174,423 | 175,796 | 165,724 | $(10,072)$ | -5.73\% |
| 2203 | OPEB |  | - | - | 6,447 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 211,144 | 240,943 | 262,239 | 227,195 | 236,672 | 9,477 | 4.17\% |
| 2480 | ISF-WORKERS' COMP |  | 33,561 | 37,197 | 38,685 | 39,367 | 39,367 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 521,583 | 565,809 | 611,623 | 577,845 | 568,541 | $(9,304)$ | -1.61\% |
|  | Total Personal Services | \$ | 2,153,178 | 2,240,559 | 2,394,378 | 2,335,794 | 2,225,759 | $(110,035)$ | -4.71\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 63,567 | 112,432 | 22,714 | 81,500 | 31,500 | $(50,000)$ | -61.35\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 298 | 200 | - | 220 | 220 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 300 | 45 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 18,699 | 17,752 | 12,655 | 19,500 | 42,060 | 22,560 | 115.69\% |
| 3410 | SLUDGE REMOVAL |  | 315,588 | 285,268 | 265,244 | 375,000 | 355,000 | $(20,000)$ | -5.33\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 18,265 | 12,683 | 13,259 | 15,900 | 14,000 | $(1,900)$ | -11.95\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 42,499 | 42,499 | 40,917 | 37,074 | 34,361 | $(2,713)$ | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 610,098 | 633,212 | 748,563 | 629,368 | 620,886 | $(8,482)$ | -1.35\% |
| 4010 | TRAVEL \& PER DIEM |  | 6,072 | 11,960 | 3,376 | 11,300 | 7,000 | $(4,300)$ | -38.05\% |
| 4110 | COMMUNICATION SERVICE |  | 14,676 | 17,039 | 18,253 | 16,333 | 17,647 | 1,314 | 8.05\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 7,760 | 11,870 | 10,626 | 9,500 | 8,500 | $(1,000)$ | -10.53\% |
| 4310 | ELECTRICITY |  | 748,227 | 638,766 | 732,295 | 989,531 | 860,000 | $(129,531)$ | -13.09\% |
| 4330 | WATER, SEWER, SANITATION |  | 97,695 | 94,595 | 78,301 | 105,825 | 105,825 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 4,512 | 3,045 | 4,038 | 3,800 | 3,800 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 310,931 | 332,225 | 329,467 | 307,673 | 287,128 | $(20,545)$ | -6.68\% |
| 4580 | ISF-INSURANCE |  | 408,782 | 546,085 | 369,737 | 259,617 | 224,657 | $(34,960)$ | -13.47\% |
| 4610 | R\&M SERVICES |  | 78,448 | 91,907 | 60,266 | 63,000 | 60,050 | $(2,950)$ | -4.68\% |
| 4620 | R\&M - BUILDINGS |  | 1,268 | 4,649 | 5,411 | 9,500 | 10,000 | 500 | 5.26\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 15,319 | 15,319 | 10,238 | 11,303 | 11,303 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 84 | 179 | 103 | 250 | 125 | (125) | -50.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 1,503 | 696 | - | 500 | 100 | (400) | -80.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 6,655 | 11,500 | 7,017 | 8,700 | 8,600 | (100) | -1.15\% |
| 5110 | OFFICE SUPPLIES |  | 1,967 | 2,886 | 1,944 | 3,800 | 3,000 | (800) | -21.05\% |
| 5120 | COMPUTER SUPPLIES |  | 2,276 | 2,316 | 4,172 | 1,800 | 1,600 | (200) | -11.11\% |
| 5210 | OPERATING SUPPLIES |  | 342,323 | 318,288 | 255,948 | 344,000 | 297,328 | $(46,672)$ | -13.57\% |
| 5211 | FUEL-GASOLINE |  | - | - | 5,171 | - | - | - | 0.00\% |
| 5212 | FUEL-DIESEL |  | 26,385 | 42,972 | 5,851 | 36,000 | 18,000 | $(18,000)$ | -50.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 11,755 | 10,667 | 11,286 | 12,350 | 11,150 | $(1,200)$ | -9.72\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 21,567 | 5,093 | 17,911 | 8,000 | 1,810 | $(6,190)$ | -77.38\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | - | 565 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,914 | 985 | 1,466 | 900 | 750 | (150) | -16.67\% |
|  | Total Operating Expenses | \$ | 3,179,432 | 3,267,696 | 3,036,228 | 3,362,244 | 3,036,400 | $(325,844)$ | -9.69\% |
|  | Total Expenses | \$ | 5,332,610 | 5,508,256 | 5,430,606 | 5,698,038 | 5,262,159 | $(435,879)$ | -7.65\% |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | 68,821 | 76,987 | - | 1,483,028 | 1,325,994 | $(157,034)$ | -10.59\% |
| 7201 | INTEREST EXP |  | 602,346 | 941,898 | 952,149 | 992,260 | 851,829 | $(140,431)$ | -14.15\% |
| 7250 | AMORTIZED DEFERRED LOSS |  | 168,020 | 168,920 | 169,820 | - | - | - | 0.00\% |
|  | Total Debt Service | \$ | 839,187 | 1,187,804 | 1,121,969 | 2,475,288 | 2,177,823 | $(297,465)$ | -12.02\% |

Other Uses
9501 AMORTIZE-BOND ISSUE EXP
Total Other Uses

Total Non Operating Expenses

Division Total

| $\$$ | 24,888 | 24,888 | 24,888 | - | - | - | $0.00 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 24,888 | 24,888 | 24,888 | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 864,075 | $1,212,692$ | $1,146,857$ | $2,475,288$ | $2,177,823$ | $(297,465)$ | $-12.02 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $6,196,685$ | $6,720,948$ | $6,577,463$ | $8,173,326$ | $7,439,982$ | $(733,344)$ | $-8.97 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Wastewater

Wastewater Admin Division Expenditure Line Item

| Division | umber 5201 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 137,278 | 114,009 | 116,626 | 115,169 | 106,355 | $(8,814)$ | -7.65\% |
| 1401 | OVERTIME |  | 33 | 61 | 24 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 137,312 | 114,070 | 116,649 | 115,169 | 106,355 | $(8,814)$ | -7.65\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA |  | 10,142 | 8,367 | 8,528 | 8,811 | 8,137 | (674) | -7.65\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 13,321 | 11,288 | 11,436 | 11,517 | 10,636 | (881) | -7.65\% |
| 2203 | OPEB |  | - | - | 743 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 19,085 | 16,611 | 15,477 | 13,919 | 17,933 | 4,014 | 28.84\% |
| 2480 | ISF-WORKERS' COMP |  | 2,049 | 1,919 | 1,919 | 2,391 | 2,391 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 44,597 | 38,184 | 38,103 | 36,638 | 39,097 | 2,459 | 6.71\% |
|  | Total Personal Services | \$ | 181,909 | 152,254 | 154,753 | 151,807 | 145,452 | $(6,355)$ | -4.19\% |

Operating Expenses

| 3422 | REFUSE DISPOSAL - COMM | \$ | - | 15 | - | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3481 | ISF-BUILDING MAINTENANCE |  | 42,499 | 42,499 | 40,917 | 37,074 | 34,361 | $(2,713)$ | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 610,098 | 633,212 | 748,563 | 629,368 | 620,886 | $(8,482)$ | -1.35\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,338 | 1,664 | 450 | 1,500 | 500 | $(1,000)$ | -66.67\% |
| 4110 | COMMUNICATION SERVICE |  | 5,834 | 6,897 | 7,004 | 6,556 | 6,951 | 395 | 6.03\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 397 | 559 | 359 | 500 | 500 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,789 | 1,775 | 1,725 | 1,800 | 1,800 | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 1,059 | 891 | 889 | 889 | 801 | (88) | -9.90\% |
| 4610 | R\&M SERVICES |  | - | 1,088 | - | 500 | 50 | (450) | -90.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 15,319 | 15,319 | 10,238 | 11,303 | 11,303 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 84 | 28 | 33 | 100 | 50 | (50) | -50.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 1,503 | 661 | - | 500 | 100 | (400) | -80.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 104 | - | 132 | 200 | 100 | (100) | -50.00\% |
| 5110 | OFFICE SUPPLIES |  | 1,119 | 2,360 | 1,901 | 3,300 | 2,500 | (800) | -24.24\% |
| 5120 | COMPUTER SUPPLIES |  | 1,267 | 798 | 1,665 | 1,000 | 800 | (200) | -20.00\% |
| 5210 | OPERATING SUPPLIES |  | 1,335 | 1,270 | 382 | 500 | 500 | - | 0.00\% |
| 5211 | FUEL-GASOLINE |  | - | - | 40 | - | - | - | 0.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 411 | 108 | 147 | 150 | 150 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 338 | 180 | 809 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 526 | 885 | 198 | 300 | 200 | (100) | -33.33\% |
|  | Total Operating Expenses | \$ | 685,021 | 710,207 | 815,452 | 695,540 | 681,552 | $(13,988)$ | -2.01\% |
|  | Total Expenses | \$ | 866,930 | 862,461 | 970,205 | 847,347 | 827,004 | $(20,343)$ | -2.40\% |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | 68,821 | 76,987 | - | 1,483,028 | 1,325,994 | $(157,034)$ | -10.59\% |
| 7201 | INTEREST EXP |  | 602,346 | 941,898 | 952,149 | 992,260 | 851,829 | $(140,431)$ | -14.15\% |
| 7250 | AMORTIZED DEFERRED LOSS |  | 168,020 | 168,920 | 169,820 | - | - | - | 0.00\% |
|  | Total Debt Service | \$ | 839,187 | 1,187,804 | 1,121,969 | 2,475,288 | 2,177,823 | $(297,465)$ | -12.02\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9501 | AMORTIZE-BOND ISSUE EXP <br> Total Other Uses | \$ | 24,888 | 24,888 | 24,888 | - | - | - | 0.00\% |
|  |  | \$ | 24,888 | 24,888 | 24,888 | - | - | - | 0.00\% |
|  | Total Non Operating Expenses | \$ | 864,075 | 1,212,692 | 1,146,857 | 2,475,288 | 2,177,823 | $(297,465)$ | -12.02\% |
|  | Division Total | \$ | 1,731,005 | 2,075,154 | 2,117,062 | 3,322,635 | 3,004,827 | $(317,808)$ | $\underline{-9.56 \%}$ |

[^15]WPC Treatment Plant Division Expenditure Line Item

| Division Number 5265 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 772,961 | 862,225 | 923,232 | 914,977 | 825,121 | $(89,856)$ | -9.82\% |
| 1301 | OTHER SALARIES \& WAGES |  | 10,609 | 10,360 | 10,656 | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 18,383 | 24,071 | 23,215 | 27,000 | 27,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 801,953 | 896,656 | 957,103 | 941,977 | 852,121 | $(89,856)$ | -9.54\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 58,748 | 65,294 | 69,203 | 72,062 | 65,187 | $(6,875)$ | -9.54\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 76,666 | 88,493 | 94,611 | 94,198 | 85,213 | $(8,985)$ | -9.54\% |
| 2203 | OPEB |  | - | - | 620 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 95,946 | 124,729 | 140,075 | 117,177 | 114,952 | $(2,225)$ | -1.90\% |
| 2480 | ISF-WORKERS' COMP |  | 15,879 | 14,080 | 21,331 | 21,385 | 21,385 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 247,238 | 292,595 | 325,840 | 304,822 | 286,737 | $(18,085)$ | -5.93\% |
|  | Total Personal Services | \$ | 1,049,191 | 1,189,251 | 1,282,942 | 1,246,799 | 1,138,858 | $(107,941)$ | -8.66\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 61,708 | 111,454 | 20,122 | 80,000 | 30,000 | $(50,000)$ | -62.50\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 163 | - | - | 120 | 120 | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 12,645 | 12,439 | 10,088 | 15,000 | 39,560 | 24,560 | 163.73\% |
| 3410 | SLUDGE REMOVAL |  | 315,588 | 285,268 | 265,244 | 375,000 | 355,000 | $(20,000)$ | -5.33\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 16,128 | 10,424 | 10,572 | 14,000 | 12,000 | $(2,000)$ | -14.29\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,348 | 6,754 | 2,260 | 7,000 | 6,000 | $(1,000)$ | -14.29\% |
| 4110 | COMMUNICATION SERVICE |  | 2,705 | 2,832 | 2,896 | 2,852 | 2,864 | 12 | 0.42\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 5,551 | 9,144 | 7,303 | 7,000 | 6,000 | $(1,000)$ | -14.29\% |
| 4310 | ELECTRICITY |  | 670,231 | 584,329 | 675,186 | 886,381 | 800,000 | $(86,381)$ | -9.75\% |
| 4330 | WATER, SEWER, SANITATION |  | 72 | - | - | - | - | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 2,723 | 1,018 | 2,313 | 1,500 | 2,000 | 500 | 33.33\% |
| 4480 | ISF-VEHICLES |  | 13,821 | 14,373 | 18,134 | 18,414 | 19,077 | 663 | 3.60\% |
| 4580 | ISF-INSURANCE |  | 268,448 | 399,306 | 262,960 | 174,312 | 156,881 | $(17,431)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 56,183 | 70,299 | 40,340 | 47,500 | 50,000 | 2,500 | 5.26\% |
| 4620 | R\&M - BUILDINGS |  | 1,268 | 4,638 | 5,411 | 9,500 | 10,000 | 500 | 5.26\% |
| 4910 | OTHER CURRENT CHARGES |  | 6,551 | 11,500 | 6,885 | 8,500 | 8,500 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 848 | 526 | (3) | 500 | 500 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | 1,009 | 868 | 2,332 | 500 | 500 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 288,758 | 268,344 | 228,798 | 285,000 | 264,828 | $(20,172)$ | -7.08\% |
| 5211 | FUEL-GASOLINE |  | - | - | 5,131 | - | - | - | 0.00\% |
| 5212 | FUEL-DIESEL |  | 26,385 | 42,972 | 5,851 | 36,000 | 18,000 | $(18,000)$ | -50.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 6,054 | 5,590 | 5,815 | 6,500 | 6,000 | (500) | -7.69\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 19,631 | 3,708 | 15,231 | 6,000 | 810 | $(5,190)$ | -86.50\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 1,368 | 50 | 1,268 | 500 | 500 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 1,780,185 | 1,845,835 | 1,594,135 | 1,982,079 | 1,789,140 | $(192,939)$ | -9.73\% |
|  | Total Expenses | \$ | 2,829,376 | 3,035,086 | 2,877,077 | 3,228,878 | 2,927,998 | $(300,880)$ | -9.32\% |
|  | Division Total | \$ | 2,829,376 | 3,035,086 | 2,877,077 | 3,228,878 | 2,927,998 | $(300,880)$ | $\underline{-9.32 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

WPC Collection Division Expenditure Line Item

| Division Number 5266 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 678,188 | 654,415 | 701,152 | 685,803 | 683,742 | $(2,061)$ | -0.30\% |
| 1401 | OVERTIME |  | 14,142 | 9,609 | 7,851 | 15,000 | 15,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 692,330 | 664,024 | 709,003 | 700,803 | 698,742 | $(2,061)$ | -0.29\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 50,959 | 49,285 | 52,098 | 54,614 | 53,454 | $(1,160)$ | -2.12\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 67,042 | 64,944 | 68,376 | 70,081 | 69,875 | (206) | -0.29\% |
| 2203 | OPEB |  | - | - | 5,085 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 96,113 | 99,603 | 106,687 | 96,099 | 103,787 | 7,688 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 15,633 | 21,198 | 15,435 | 15,591 | 15,591 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 229,748 | 235,030 | 247,680 | 236,385 | 242,707 | 6,322 | 2.67\% |
|  | Total Personal Services | \$ | 922,078 | 899,053 | 956,683 | 937,188 | 941,449 | 4,261 | 0.45\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 1,859 | 978 | 2,593 | 1,500 | 1,500 | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 135 | 200 | - | 100 | 100 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 300 | 45 | - | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 6,053 | 5,313 | 2,567 | 4,500 | 2,500 | $(2,000)$ | -44.44\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 2,138 | 2,245 | 2,688 | 1,900 | 2,000 | 100 | 5.26\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,386 | 3,543 | 666 | 2,800 | 500 | $(2,300)$ | -82.14\% |
| 4110 | COMMUNICATION SERVICE |  | 6,137 | 7,310 | 8,353 | 6,925 | 7,832 | 907 | 13.10\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 1,813 | 2,167 | 2,963 | 2,000 | 2,000 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 77,995 | 54,437 | 57,109 | 103,150 | 60,000 | $(43,150)$ | -41.83\% |
| 4330 | WATER, SEWER, SANITATION |  | 97,623 | 94,595 | 78,301 | 105,825 | 105,825 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | - | 252 | - | 500 | - | (500) | -100.00\% |
| 4480 | ISF-VEHICLES |  | 297,110 | 317,852 | 311,333 | 289,259 | 268,051 | $(21,208)$ | -7.33\% |
| 4580 | ISF-INSURANCE |  | 139,275 | 145,888 | 105,888 | 84,416 | 66,975 | $(17,441)$ | -20.66\% |
| 4610 | R\&M SERVICES |  | 22,265 | 20,520 | 19,926 | 15,000 | 10,000 | $(5,000)$ | -33.33\% |
| 4620 | R\&M - BUILDINGS |  | - | 11 | - | - | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | 151 | 71 | 150 | 75 | (75) | -50.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | 35 | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | - | - | 46 | - | - | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | 650 | 175 | 300 | 300 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 52,230 | 48,673 | 26,767 | 58,500 | 32,000 | $(26,500)$ | -45.30\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 5,290 | 4,969 | 5,325 | 5,700 | 5,000 | (700) | -12.28\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 1,598 | 1,205 | 1,871 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| 5231 | SOFTWARE-UNCAPITALIZED |  | - | 565 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 20 | 50 | - | 100 | 50 | (50) | -50.00\% |
|  | Total Operating Expenses | \$ | 714,226 | 711,654 | 626,641 | 684,625 | 565,708 | $(118,917)$ | -17.37\% |
|  | Total Expenses | \$ | 1,636,304 | 1,610,708 | 1,583,324 | 1,621,813 | 1,507,157 | $(114,656)$ | -7.07\% |
|  | Division Total | \$ | 1,636,304 | 1,610,708 | 1,583,324 | 1,621,813 | 1,507,157 | $(114,656)$ | $\underline{-7.07 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

City of Dunedin FY 2011 Adopted Budget

## Department of Public Works - Stormwater

## Fund Summary

The Stormwater Utility Fund was established as an Enterprise Fund in FY 1990. Its major function is to address stormwater drainage issues throughout the City through both preventative maintenance of stormwater infrastructure and major capital improvements identified in the Master Drainage Plan and Curlew Creek studies. Street sweeping and right-of-way mowing is also provided. Water quality improvements is also addressed as part of these capital projects.

Funding for this Enterprise Fund comes from Stormwater Utility fees. At the commission workshop on August 19, 2010, the City Commission gave direction to submit a proposed budget with an increase in stormwater rates to $\$ 7.40$, a 23.5 percent increase. This increase should be sufficient to cover near-term operational and maintenance capital costs and provide limited capital funding for implementation of the Master Drainage Plan and Curlew Creek Basin Study.

Public hearings for the stormwater rate increase were held September 9, 2010 and September 23, 2010.

## Operational Summary

Provide high quality Stormwater Utility Service to the City to maintain drainage systems and improve water quality in Dunedin lakes, streams and St. Joseph Sound.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| INTERGOVERNMENTAL REVENUE | \$ | 3,200 | - | - | - | - | - | 0.00\% |
| CHARGES FOR SERVICES |  | 1,689,470 | 1,640,496 | 1,682,977 | 1,827,915 | 2,405,152 | 577,237 | 31.58\% |
| MISCELLANEOUS REVENUE |  | $(11,818)$ | $(3,730)$ | 1,370 | - | - | - | 0.00\% |
| OTHER SOURCES |  | - | - | - | 25,083 | 598,300 | 573,217 | 2285.28\% |
| Total Revenues | \$ | 1,680,851 | 1,636,766 | 1,684,347 | 1,852,998 | 3,003,452 | 1,150,454 | 62.09\% |
| Use of Reserves |  | 463,703 | - | - | - | - |  |  |
| Total Funding Sources | \$ | 2,144,554 | 1,636,766 | 1,684,347 | 1,852,998 | 3,003,452 | 1,150,454 | 62.09\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 310,583 | 367,347 | 364,973 | 398,790 | 412,338 | 13,548 | 3.40\% |
| PERSONAL SERVICES (BENEFITS) |  | 102,188 | 137,151 | 182,893 | 180,408 | 185,641 | 5,233 | 2.90\% |
| OPERATING EXPENSES |  | 678,121 | 594,996 | 586,774 | 637,644 | 633,044 | $(4,600)$ | -0.72\% |
| CAPITAL OUTLAY |  | - | - | - | 5,000 | - | $(5,000)$ | -100.00\% |
| DEBT SERVICE |  | 26,662 | 314,844 | 187,188 | 219,375 | 399,364 | 179,989 | 82.05\% |
| OTHER USES |  | 1,027,000 | 106,048 | 49,000 | 410,000 | 410,000 | - | 0.00\% |
| Total Expenses | \$ | 2,144,554 | 1,520,387 | 1,370,828 | 1,851,217 | 2,040,387 | 189,170 | 10.22\% |
| Addition to Reserves |  | - | 116,379 | 313,519 | 1,781 | 963,065 |  |  |
| Total Uses | \$ | 2,144,554 | 1,636,766 | 1,684,347 | 1,852,998 | 3,003,452 | 1,150,454 | 62.09\% |
| Personnel Summary |  | 10.33 | 10 | 10 | 10.66 | 10.66 | - | 0.00\% |

## Estimated Changes in Reserves

| Description | Changes |  |  |  |
| :---: | ---: | ---: | :---: | :---: |
| October 1, 2009 Reserve | $\$$ | 159,185 |  |  |
| FY 2010 Reserve Addition/(Use)* |  | 283 |  |  |
| Estimated September 30, 2010 Reserve | $\$$ | 159,468 |  |  |
| FY 2011 Adopted Addition/(Use) |  | 963,065 |  |  |
| Estimated September 30, 2011 Reserve | 122,533 |  |  |  |

*Reflects the Adopted mid-year budget adjusment.

The proposed FY 2011 Budget includes a proposed \$963,065 addition to reserves primarily due to the proposed rate increase and a \$598,300 transfer from Solid Waste Reserves.

## Department of Public Works - Stormwater

## Current Services

Maintain drainage facilities, street sweeping, mow public right-of-ways, mowing of drainage facilities, cleaning and televising of catch basins and storm drains, maintain an aquatic weed control program, and assist other departments/divisions as required. Implement the Environmental Protection Agency's NPDES (National Pollutant Discharge Elimination System) Program and permitting.

Promote the City of Dunedin Stormwater Pollution Prevention Program.

## Budget Highlights and Analysis

- Total fund expenses have remained relatively stable for FY 2011.
- A new rate increase schedule will be brought forward through the budget process that will align the capital program and the operations with rates.
- Personnel levels will remain consistent with the previous years.


## FY 2011 Goals and Objectives

$>$ Continue Field inspections and water sampling of all City Watersheds for response to proposed TMDL's.
$>$ Continue Stormwater Public education utilizing Channel 15, City Web-site \& hold six educational events in the City in coordination with the Stormwater Advisory Committee \& Environmental Quality Committee.
$>$ Schedule and complete required maintenance and inspections outlined in EPA/FDEP NPDES Stormwater Permit.
$>$ Schedule and complete storm drain lining on Fairway Drive, Laurelwood Lane, Crosely Drive and Lake Drive.
$>$ Continue debris-laden dirt recycling as a cost-saving measure.
$>$ Investigate additional street-sweeping revenue opportunities through FDOT or private developments.

## FY 2010 Goals and Objectives Update

$>$ Continue Field Inspections of Curlew \& Cedar Creeks:
$\checkmark$ Completed.
$>$ Continue Stormwater Public Education \& recommend adoption of a Fertilizer Reduction Ordinance:
$\checkmark$ Ongoing.
$>$ Continue to participate with TMDL Basin Management Action Plan for Stevenson Creek:
$\checkmark$ Ongoing.
$>$ Storm drain lining scheduled for Lake Haven Road, Fairway Drive and Braemoor Drive:
$\checkmark$ Lake Haven Road, Braemoor Drive and Knollwood to Vine completed.
$\checkmark$ Fairway Drive postponed to FY 2011 CIP.
> Continue dialogue with Pinellas County Sheriff's Office on re-establishment of Inmate program:
$\checkmark$ PCSO introduced a new work-release program with limited opportunity for Stormwater operations.
> Continue debris-laden dirt recycling program:
$\checkmark$ Approx. 5,600 cubic yards recycled.
> Implement programs outlined in EPA NPDES Stormwater permit:
$\checkmark$ Annual Report and Inspection review show the City in compliance with permit requirements.
> Install Stormwater Filter Systems:
$\checkmark$ Under review for permitting and funding by SWFWMD.
> Design, Permitting \& Construction of Dunedin Ridge Treatment Facility:
$\checkmark$ Design and permitting are continuing.
> Complete all Budget Approved Projects as scheduled:
$\checkmark$ On schedule.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 |
| Full Time |  |  |  |  |  |  |  |
| Division Director Public Services | - | - | - | 0.33 | 0.33 | 0.33 | - |
| Sr. Administrative Assistant | - | - | - | 0.33 | 0.33 | 0.33 | - |
| Supervisor of Stormwater | 1 | - | - | - | - | - | - |
| Public Services Supervisor | - | 1 | 1 | 1 | 1 | 1 | - |
| Public Services Foreman | - | 1 | 1 | 1 | 1 | 1 | - |
| Foreman I | 1 | - | - | - | - | - | - |
| Equipment Operator II | 2 | 2 | 2 | 2 | 2 | 2 | - |
| Public Service Worker III | 1 | 1 | 1 | 1 | 1 | 1 | - |
| Public Service Worker II | 2 | 2 | 2 | 2 | 2 | 2 | - |
| Public Service Worker I | 3 | 3 | 3 | 3 | 3 | 3 | - |
| Data Entry Clerk | 0.33 | - | - | - | - | - | - |
| Total Full Time Personnel | 10.33 | 10 | 10 | 10.66 | 10.66 | 10.66 | - |
| Total Stormwater Fund | 10.33 | 10 | 10 | 10.66 | 10.66 | 10.66 | - |

## Stormwater Fund Revenue Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Intergovernmental Revenue |  |  |  |  |  |  |  |  |  |
| 3601 | WORKNET PINELLAS | \$ | 3,200 | - | - | - | - | - | 0.00\% |
|  | Total Integovernmental Revenue | \$ | 3,200 | - | - | - | - | - | 0.00\% |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 5130 | UNIT CHARGES-STORMWATER | \$ | 1,659,459 | 1,612,810 | 1,708,747 | 1,775,000 | 2,352,252 | 577,252 | 32.52\% |
| 5131 | STREET SWEEPING SERVICES |  | 30,011 | 27,685 | 36,230 | 52,915 | 52,900 | (15) | -0.03\% |
| 6010 | BAD DEBT ADJ |  | - | - | $(62,000)$ | - | - | - | 0.00\% |
|  | Total Charges for Services | \$ | 1,689,470 | 1,640,496 | 1,682,977 | 1,827,915 | 2,405,152 | 577,237 | 31.58\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | $(12,248)$ | $(4,960)$ | 230 | - | - | - | 0.00\% |
| 3000 | NET INVESTMENT FMV CHANGE |  | (53) | - | - | - | - | - | 0.00\% |
| 4011 | INT - AMORTIZED BOND PREM |  | 1,140 | 1,140 | 1,140 | - | - | - | 0.00\% |
| 4130 | GAIN(LOSS) ON F/A SALES |  | (750) | (198) | - | - | - | - | 0.00\% |
| 9027 | SALES RECYL BIN MATERIAL |  | - | 285 | - | - | - | - | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 92 | - | - | - | - | - | 0.00\% |
| 9057 | EMERGENCY DISASTER |  | - | - | - | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 0 | 3 | - | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | $(11,818)$ | $(3,730)$ | 1,370 | - | - | - | 0.00\% |
| Other Sources |  |  |  |  |  |  |  |  |  |
| 0140 | TRANSFER FROM FUND 441 | \$ | - | - | - | - | 598,300 | 598,300 | 0.00\% |
| 0152 | TRANS FROM FUND 552 |  | - | - | - | 25,000 | - | $(25,000)$ | -100.00\% |
|  | Total Other Sources | \$ | - | - | - | 25,083 | 598,300 | 573,217 | 2285.28\% |
|  | Fund Total | \$ | 1,680,851 | 1,636,766 | 1,684,347 | 1,852,998 | 3,003,452 | 1,150,454 | $\underline{ }$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Stormwater

Stormwater Fund Expenditure Line Item

| Division Number 5300 |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 295,399 | 362,021 | 360,903 | 394,790 | 408,338 | 13,548 | 3.43\% |
| 1401 | OVERTIME |  | 15,184 | 5,326 | 4,070 | 4,000 | 4,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 310,583 | 367,347 | 364,973 | 398,790 | 412,338 | 13,548 | 3.40\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 21,410 | 26,235 | 25,221 | 31,091 | 31,544 | 453 | 1.46\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 29,227 | 35,423 | 36,113 | 40,641 | 40,166 | (475) | -1.17\% |
| 2203 | OPEB |  | - | - | 1,939 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 46,691 | 63,186 | 74,045 | 65,677 | 70,932 | 5,255 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 4,860 | 12,307 | 45,575 | 42,999 | 42,999 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 102,188 | 137,151 | 182,893 | 180,408 | 185,641 | 5,233 | 2.90\% |
|  | Total Personal Services | \$ | 412,771 | 504,498 | 547,866 | 579,198 | 597,979 | 18,781 | 3.24\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 46,065 | 22,224 | 31,347 | 20,000 | 12,000 | $(8,000)$ | -40.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 30 | 30 | 30 | - | - | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 390 | 180 | 135 | 450 | - | (450) | -100.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 57,041 | 41,261 | 45,378 | 65,000 | 40,000 | $(25,000)$ | -38.46\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 22,460 | 42 | - | 15,000 | 15,000 | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 17,780 | 17,780 | 17,119 | 15,511 | 14,376 | $(1,135)$ | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 116,769 | 116,769 | 120,255 | 113,226 | 125,947 | 12,721 | 11.24\% |
| 3720 | ADMIN COSTS-UTLY BILLING |  | 56,860 | 44,270 | 45,131 | 47,481 | 48,279 | 798 | 1.68\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 105,746 | 110,405 | 101,088 | 118,534 | 135,821 | 17,287 | 14.58\% |
| 4010 | TRAVEL \& PER DIEM |  | 2,222 | 1,879 | 1,729 | 3,500 | 3,500 | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 2,630 | 2,539 | 2,185 | 2,662 | 2,662 | - | 0.00\% |
| 4120 | RADIOS |  | 346 | - | - | 1,200 | - | $(1,200)$ | -100.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 102 | 13 | 64 | 500 | 500 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 1,219 | 1,067 | 1,279 | 1,613 | 1,400 | (213) | -13.21\% |
| 4330 | WATER, SEWER, SANITATION |  | 1,360 | 1,506 | 1,183 | 1,583 | 1,583 | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 798 | 806 | 801 | 1,200 | 1,200 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 188,596 | 185,186 | 186,784 | 195,153 | 197,654 | 2,501 | 1.28\% |
| 4580 | ISF-INSURANCE |  | 28,328 | 26,456 | 17,608 | 16,093 | 14,484 | $(1,609)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 3,595 | 3,287 | 2,626 | 3,000 | 3,000 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 9,269 | 9,269 | 6,195 | 6,838 | 6,838 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 30 | - | - | 500 | 500 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 48 | - | 63 | 300 | - | (300) | -100.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 135 | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 243 | 584 | 613 | 500 | 500 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 13,454 | 5,478 | 3,515 | 4,000 | 4,000 | - | 0.00\% |
| 5222 | UNIFORM CLEANING |  | 1,269 | 1,681 | 714 | 2,000 | 2,000 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 571 | 1,449 | 279 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 900 | 701 | 652 | 1,800 | 1,800 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 678,121 | 594,996 | 586,774 | 637,644 | 633,044 | $(4,600)$ | -0.72\% |

Capital Outlay

| 6470 | OTHER EQUIPMENT <br> Total Capital Outlay |
| :---: | :---: |
|  | Total Expenses |

Debt Service

| 7101 | PRINCIPAL |
| :--- | :--- |
| 7201 | INTEREST EXP |
|  | Total Debt Service |


| $\$$ | - | - | - | 5,000 | - | $(5,000)$ | $-100.00 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | - | - | 5,000 | - | $(5,000)$ | $-100.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,090,892$ | $1,099,494$ | $1,134,640$ | $1,221,842$ | $1,231,023$ | 9,181 | $0.75 \%$ |
|  |  |  |  |  |  |  |  |
|  |  | - | - | - | 36,150 | 42,240 | 6,090 |
| $\$$ | 26,662 | 314,844 | 187,188 | 183,225 | 357,124 | 173,899 | $16.85 \%$ |
|  | 26,662 | 314,844 | 187,188 | 219,375 | 399,364 | 179,989 | $82.91 \%$ |
| $\$$ | 26 |  |  |  |  |  |  |

## Department of Public Works - Stormwater

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9140 | TRANSFER TO FLEET MAINT |  | - | 6,048 | - | - | - | - | 0.00\% |
| 9141 | TRF TO 441 FUND (SEWER) |  | 327,000 | - | - | - | - | - | 0.00\% |
| 9147 | TRF TO 447 FUND(STORM CIP) |  | 700,000 | 100,000 | 49,000 | 410,000 | 410,000 | - | 0.00\% |
|  | Total Other Uses |  | 1,027,000 | 106,048 | 49,000 | 410,000 | 410,000 | - | 0.00\% |
|  | Total Non Operating Expenses |  | 1,053,662 | 420,892 | 236,188 | 629,375 | 809,364 | 179,989 | 28.60\% |
|  | Fund Total |  | 2,144,554 | 1,520,387 | 1,370,828 | 1,851,217 | 2,040,387 | 189,170 | 10.22\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Stormwater

## Major Revenue Detail

## STORMWATER CHARGES

Description: Charges paid by residents and businesses for stormwater mitigation. Stormwater charges are billed monthly on a flat rate basis ( $\$ 6.00$ per equivalent residential unit (ERU). (One ERU is equal to $1,708 \mathrm{sq}$. ft . of "Impervious Area" - hard surface that will allow water to be absorbed into the ground, such as roof-tops, driveways, and parking lots.) Utility customers, whether owned or tenant, are billed through the utility billing system. No exemptions for this fee are given to any agency or non-profit organization. There is a $25 \%$ reduction in the fee for those property owners that have water quality improvements on their property that meet current stormwater quality codes.

Legal Authority: City Ordinance No. 07-08, Chapter 78, Article IV, Section 78-174.

| UNIT CHARGES-STORMWATER |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Fiscal Year | Revenue | Change | \% Change |  |
| Actual FY 2000 | $\$$ | 879,447 | - | - |
| Actual FY 2001 | 895,625 | 16,178 | $1.84 \%$ |  |
| Actual FY 2002 | 889,748 | $(5,877)$ | $-0.66 \%$ |  |
| Actual FY 2003 | 920,601 | 30,853 | $3.47 \%$ |  |
| Actual FY 2004 | $1,309,987$ | 389,386 | $42.30 \%$ |  |
| Actual FY 2005 | $1,298,793$ | $(11,194)$ | $-0.85 \%$ |  |
| Actual FY 2006 | $1,604,070$ | 305,277 | $23.50 \%$ |  |
| Actual FY 2007 | $1,659,459$ | 55,389 | $3.45 \%$ |  |
| Actual FY 2008 | $1,612,810$ | $(46,649)$ | $-2.81 \%$ |  |
| Actual FY 2009 | $1,708,747$ | 95,937 | $5.95 \%$ |  |
| Adopted FY 2010 | $1,775,000$ | 66,253 | $3.88 \%$ |  |
| Adopted FY 2011 | $2,352,252$ | 577,252 | $32.52 \%$ |  |

Forecast Methodology: Estimates are based on historical data and regression analysis. The Estimates will be reviewed with the new rate study that is currently in process.


## Department of Parks \& Recreation - Marina

## Fund Summary

Capital reserve funding continued to accrue after the completion of the dredge project in FY 2005. An increase in slip rents in FY 2005 and FY 2008 resulted in a slight increase in operating reserves; staff and the Marina Advisory Committee continue to monitor the Part A and Part B allocation of slip rents to ensure both adequate operating and capital funds.

Capital reserves will continue to be funded, with future capital expenses scheduled in conjunction with a ten-year capital projects list developed by staff and the Marina Advisory Committee, with assistance from the committee's Board of Finance representative.

## Mission

The mission of the Dunedin Marina is to provide both residents and visitors with well-maintained and affordable boating access. The Marina is acknowledged as one of the City's important historical features; maintaining this tradition requires a commitment to fiscally-sound operation and quality upkeep of the facility.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011F | 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES | \$ | 23,396 | 21,903 | 20,299 | 22,000 | 19,317 | $(2,683)$ | -12.20\% |
| FINES AND FORFEITURES |  | - | - | 60 | - | - | - | 0.00\% |
| MISCELLANEOUS REVENUE |  | 406,051 | 401,403 | 424,525 | 446,413 | 441,933 | $(4,480)$ | -1.00\% |
| OTHER SOURCES |  | - | - | - | 10,000 | - | $(10,000)$ | -100.00\% |
| Total Revenues | \$ | 429,447 | 423,306 | 444,884 | 478,413 | 461,250 | $(17,163)$ | -3.59\% |
| Use of Reserves |  | 3,720 | 25,757 | 192,487 | - | 8,463 |  |  |
| Total Funding Sources | \$ | 433,168 | 449,062 | 637,371 | 478,413 | 469,713 | $(8,700)$ | -1.82\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 102,481 | 107,603 | 107,963 | 126,132 | 128,132 | 2,000 | 1.59\% |
| PERSONAL SERVICES (BENEFITS) |  | 49,229 | 39,553 | 36,901 | 39,068 | 40,399 | 1,331 | 3.41\% |
| OPERATING EXPENSES |  | 131,457 | 151,786 | 153,895 | 148,098 | 151,182 | 3,084 | 2.08\% |
| OTHER USES |  | 150,000 | 150,120 | 338,613 | 150,000 | 150,000 | - | 0.00\% |
| Total Expenses | \$ | 433,168 | 449,062 | 637,371 | 463,298 | 469,713 | 6,415 | 1.38\% |
| Addition to Reserves |  | - | - | - | 15,115 | - |  |  |
| Total Uses | \$ | 433,168 | 449,062 | 637,371 | 478,413 | 469,713 | $(8,700)$ | (0) |
| Personnel Summary |  | 2.00 | 2.00 | 2.15 | 2.15 | 2.15 | - | 0.00\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | :---: |
| October 1, 2009 Reserve | $\$$ | $(59,519)$ |
| FY 2010 Reserve Addition/(Use)* |  | 80,115 |
| Estimated September 30, 2010 Reserve | $\$$ | 20,596 |
| FY 2011 Adopted Addition/(Use) |  | $(8,463)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 12,133 |

*Reflects the Adopted mid-year budget adjustment.

The FY 2011 Adopted Budget reflects an \$8,463 usage of reserves. The estimated September 30, 2011 reserve amount is \$12,133.

## Department of Parks \& Recreation - Marina

## Operational Summary

Provide access to the waterfront of our coastal community to residents and visitors. The Marina should provide safe, attractive and affordable facilities that are well-maintained. Potential user groups include recreational boaters, commercial vessels and transient crafts. The Marina should be acknowledged as an important historical feature of the City and a gateway for tourism and economic development. The Marina should reflect an appreciation for the marine environment, and operate in a safe, neat and fiscally-sound manner.

## Current Services

Rent boat slips, collect rents, enforce rules and regulations, inspect docks and boats, make minor repairs, service delinquent accounts, collect boat ramp fees, render emergency assistance, maintenance and custodial services, underwater surveys, dock services and provide information to the public.

## Budget Highlights and Analysis

- Total Marina revenues are anticipated to be down from the Adopted FY 2010 Estimates by 3.59 percent, or $\$ 17,163$. This estimate however, does not reflect newly adopted rate increases, but does reflect historical usage trends.
- Total Marina expenses increased by $\$ 6,415$, or 1.38 percent, this increase is driven by the increase in uncapitalized equipment of $\$ 5,500$.
- The transfer to capital remains $\$ 150,000$, which is equal to the previous years budgeted amount.


## FY 2011 Goals and Objectives

> Re-deck the pedestrian boardwalk along the north wall.
$>$ Re-deck the commercial dock along the north wall.
$>$ Repair/Replace seawall on the north side of the Marina.
$>$ Add new pilings to the transient slips.
$>$ Assess Marina rates to meet operating budget and improvements to the facility.
$>$ Refurbish existing fencing along the east side of the Marina in order to extend the life of the existing fence.

## FY 2010 Goals and Objectives Update

> Upgrade the electric pedestal to avoid flooding:
$\checkmark$ The upgrades should be completed by the end of this fiscal year.
$>$ Refurbish Harbormaster's office and classroom facilities:
$\checkmark$ No action at this time.
> Design and install two aluminum floating docks at boat ramp:
$\checkmark$ Construction is currently underway and should be completed by June 2010.
> Resurface south access road:
$\checkmark$ Completion of the resurfacing project is expected by the end of this fiscal year.
> Extend concrete boat ramp further into water:
$\checkmark$ The extension of the boat ramp was completed in February 2010.
$>$ Re-deck the pedestrian boardwalk along the north wall:
$\checkmark$ This project will be moved to FY 2011 to coincide with the seawall reconstruction project.
$>$ Expand commercial dock rentals to increase downtown economic development:
$\checkmark$ At this time, commercial dock rentals have increased slightly over last year.

## Department of Parks \& Recreation - Marina

Department Personnel Summary


NOTE: *Director position is allocated 70\% to Parks \& Recreation, $15 \%$ to St. Andrews Golf Course, and $15 \%$ to Marina.

Marina Fund Revenue Line Item

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |
| 5931 BOAT RAMP REVENUE | \$ | 14,360 | 21,699 | 20,117 | 22,000 | 19,020 | $(2,980)$ | -13.55\% |
| 5933 PARKING FEES |  | 9,036 | 204 | 181 | - | 297 | 297 | 0.00\% |
| Total Charges for Services | \$ | 23,396 | 21,903 | 20,299 | 22,000 | 19,317 | $(2,683)$ | -12.20\% |
| Fines and Forfeitures |  |  |  |  |  |  |  |  |
| 1074 LATE PAYMENT PENALTY FEES | \$ | - | - | 60 | - | - | - | 0.00\% |
| Total Fines and Forfeitures | \$ | - | - | 60 | - | - | - | 0.00\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |
| 1000 INTEREST EARNINGS | \$ | 9,131 | 5,272 | 960 | 1,000 | 1,000 | - | 0.00\% |
| 3000 NET INVESTMENT FMV CHANGE |  | 98 | - | - | - | - | - | 0.00\% |
| 1102 BOATSLIP RENTALS |  | 365,920 | 368,283 | 396,423 | 424,000 | 413,588 | $(10,412)$ | -2.46\% |
| 1103 DUN FISH CO LEASE |  | 17,687 | 18,455 | 19,377 | 21,413 | 20,016 | $(1,397)$ | -6.52\% |
| 1202 TRANS BOATSLIP RENTALS |  | 12,752 | 9,030 | 7,595 | - | 7,329 | 7,329 | 0.00\% |
| 4130 GAIN(LOSS) ON F/A SALES |  | - | - | (196) | - | - | - | 0.00\% |
| 1101 CASH OVER (SHORT) |  | (1) | (0) | 5 | - | - | - | 0.00\% |
| 9027 OTHER MISC REVENUE |  | 464 | 360 | 360 | - | - | - | 0.00\% |
| 9900 OTHER MISCELLANEOUS REVENUE |  | 0 | 4 | - | - | - | - | 0.00\% |
| Total Miscellaneous Revenue | \$ | 406,051 | 401,403 | 424,525 | 446,413 | 441,933 | $(4,480)$ | -1.00\% |
| Other Sources |  |  |  |  |  |  |  |  |
| 0152 TRANS FROM FUND 552 | \$ | - | - | - | 10,000 | - | $(10,000)$ | -100.00\% |
| Total Other Sources | \$ | - | - | - | 10,000 | - | $(10,000)$ | -100.00\% |
| Fund Total | \$ | 429,447 | 423,306 | 444,884 | 478,413 | 461,250 | $(17,163)$ | $\underline{-3.59 \%}$ |

[^16]
## Department of Parks \& Recreation - Marina

Marina Fund Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1101 | EXECUTIVE SALARIES | \$ | - | - | 387 | 16,362 | 16,362 | - | 0.00\% |
| 1201 | REG SALARIES AND WAGES |  | 96,612 | 99,012 | 101,362 | 100,770 | 100,770 | - | 0.00\% |
| 1301 | OTHER WAGES AND SALARIES |  | - | - | 4,336 | 9,000 | 9,000 | - | 0.00\% |
| 1401 | OVERTIME |  | 5,869 | 8,592 | 1,877 | - | 2,000 | 2,000 | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 102,481 | 107,603 | 107,963 | 126,132 | 128,132 | 2,000 | 1.59\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 7,699 | 8,052 | 8,096 | 9,650 | 9,802 | 152 | 1.58\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 10,048 | 10,717 | 10,337 | 11,714 | 11,913 | 199 | 1.70\% |
| 2203 | OPEB |  | - | - | 574 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 10,948 | 12,565 | 12,238 | 12,249 | 13,229 | 980 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 20,534 | 8,219 | 5,656 | 5,455 | 5,455 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 49,229 | 39,553 | 36,901 | 39,068 | 40,399 | 1,331 | 3.41\% |
|  | Total Personal Services | \$ | 151,710 | 147,156 | 144,863 | 165,200 | 168,531 | 3,331 | 2.02\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 570 | - | - | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE |  | - | - | 30 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 1,183 | 4,000 | 200 | - | - | - | 0.00\% |
| 3422 | IDB SOLID WASTE |  | - | - | 238 | - | - | - | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 7,114 | 7,114 | 15,012 | 13,602 | 12,607 | (995) | -7.32\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 33,524 | 33,524 | 37,286 | 34,148 | 35,562 | 1,414 | 4.14\% |
| 3730 | ADMIN COSTS-ENGINEERING |  | 7,112 | 7,502 | 7,165 | 8,389 | 11,483 | 3,094 | 36.88\% |
| 4110 | COMMUNICATION SERVICE |  | 2,296 | 1,875 | 1,810 | 2,148 | 2,150 | 2 | 0.09\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 893 | 850 | 1,038 | 300 | 1,200 | 900 | 300.00\% |
| 4310 | ELECTRICITY |  | 24,153 | 20,975 | 22,768 | 31,943 | 32,000 | 57 | 0.18\% |
| 4330 | WATER, SEWER, SANITATION |  | 5,769 | 9,256 | 3,245 | 9,248 | 5,000 | $(4,248)$ | -45.93\% |
| 4480 | ISF-VEHICLES |  | 3,908 | 4,922 | 4,337 | 4,540 | 4,334 | (206) | -4.54\% |
| 4580 | ISF-INSURANCE |  | 26,164 | 43,877 | 37,805 | 28,840 | 25,956 | $(2,884)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 11,446 | 8,951 | 13,355 | 6,000 | 6,000 | - | 0.00\% |
| 4680 | CUSTODIAL |  | 1,176 | 1,176 | 1,048 | - | - | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | 30 | - | - | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 48 | - | - | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 1,415 | 1,233 | 1,234 | 1,250 | 1,250 | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 423 | 368 | 308 | 350 | 350 | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 2,115 | 4,473 | 4,476 | 5,650 | 6,000 | 350 | 6.19\% |
| 5219 | CUSTODIAL SUPPLIES |  | 643 | 246 | 569 | 500 | 600 | 100 | 20.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 730 | 450 | 696 | 690 | 690 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 776 | 965 | 1,272 | 500 | 6,000 | 5,500 | 1100.00\% |
|  | Total Operating Expenses | \$ | 131,457 | 151,786 | 153,895 | 148,098 | 151,182 | 3,084 | 2.08\% |
|  | Total Expenses | \$ | 283,168 | 298,942 | 298,758 | 313,298 | 319,713 | 6,415 | 2.05\% |

Other Uses
9140 TRANSFER TO FLEET MAINT
9146 TRF TO 446 FUND (MARINA)
Total Other Uses

Total Non Operating Expenses

Fund Total

| $\$$ | - | 120 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
|  | 150,000 | 150,000 | 338,613 | 150,000 | 150,000 | - | $0.00 \%$ |
| $\$$ | 150,000 | 150,120 | 338,613 | 150,000 | 150,000 | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 150,000 | 150,120 | 338,613 | 150,000 | 150,000 | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 433,168 | 449,062 | 637,371 | 463,298 | 469,713 | 6,415 | $1.38 \%$ |

Note: Accrual entries have been eliminated for budget purposes

## Department of Parks \& Recreation - Marina

Major Revenue Detail

## MARINA REVENUE

Description: Major revenue in the Marina Fund include fees charged for the rental of boat slips, parking permits, use of boat ramp and Fish Market lease payments.

| Fiscal Year | Revenue | Change | \% Change |
| :--- | :---: | ---: | ---: |
| Actual FY 2000 | $\$$ | 338,372 | - |
| Actual FY 2001 | 347,408 | 9,036 | - |
| Actual FY 2002 | 345,937 | $(1,472)$ | $-0.42 \%$ |
| Actual FY 2003 | 321,194 | $(24,743)$ | $-7.15 \%$ |
| Actual FY 2004 | 327,145 | 5,951 | $1.85 \%$ |
| Actual FY 2005 | 390,245 | 63,100 | $19.29 \%$ |
| Actual FY 2006 | 419,243 | 28,998 | $7.43 \%$ |
| Actual FY 2007 | 429,447 | 10,205 | $2.43 \%$ |
| Actual FY 2008 | 423,306 | $(6,141)$ | $-1.43 \%$ |
| Actual FY 2009 | 444,884 | 21,578 | $5.10 \%$ |
| Adopted FY 2010 | 478,413 | 33,529 | $7.54 \%$ |
| Adopted FY 2011 | 461,250 | $(17,163)$ | $-3.59 \%$ |

Legal Authority: Resolution No. 92-27, subject to administrative discretion.
Forecast Methodology: The estimated revenues are based on historical trends. Revenues are expected to decrease from fiscal year FY 2010 estimates due primarily to a reduction in transient slip rentals.


# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

City of Dunedin FY 2011 Adopted Budget

## Department of Parks \& Recreation - Golf

## Fund Summary

The St. Andrews Links Golf Course was purchased by the City on December 23, 2002 and is presently being operated as a public municipal course. The Golf Course Fund was set up as a mechanism to accurately monitor the revenues, expenses and reimbursement for purchase costs.

A License Agreement between Billy Casper Golf (BCG), a private management company, and the City of Dunedin was approved by the City Commission on March 4, 2010. BCG began managing St. Andrews Links on April 1, 2010.

In Year One of this agreement, BCG will spend $\$ 150,000$ on capital improvements; and, beginning in Year Four, the City will receive 2 percent of gross revenues for capital improvements. Throughout the agreement, the City will share in revenues once certain thresholds are reached. Starting in Year Four, the City will receive a license fee of $\$ 25,000$ per year for the rest of the agreement.

The only expenses charged to the St. Andrews Links budget will be 15 percent of the Parks \& Recreation Director's salary and benefits and any structural repairs to the bridge, netting, clubhouse and cart barn.

## Operational Summary

Provide public recreational golf for residents and visitors to the City of Dunedin. Provide golf instruction to all ages and abilities. Maintain a desirable venue for leagues, tournaments and public events and activities.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES | \$ | 592,327 | 550,779 | 470,709 | 540,000 | 19,757 | $(520,243)$ | -96.34\% |
| FINES AND FORFEITURES |  | - | - | - | - | - | - | 0.00\% |
| MISCELLANEOUS REVENUE |  | (635) | 1,076 | 2,312 | - | - | - | 0.00\% |
| OTHER SOURCES |  | - | 180,813 | 105,000 | 10,000 | - | $(10,000)$ | -100.00\% |
| Total Revenues | \$ | 591,691 | 732,668 | 578,021 | 550,000 | 19,757 | $(530,243)$ | -96.41\% |
| Use of Reserves |  | 81,324 | - | - | 136,825 | 1,306 |  |  |
| Total Funding Sources | \$ | 673,015 | 732,668 | 578,021 | 686,825 | 21,063 | $(665,762)$ | $\underline{ }$ |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 201,440 | 193,713 | 201,713 | 253,614 | 16,242 | $(237,372)$ | -93.60\% |
| PERSONAL SERVICES (BENEFITS) |  | 51,452 | 39,803 | 38,091 | 49,713 | 4,821 | $(44,892)$ | -90.30\% |
| OPERATING EXPENSES |  | 409,900 | 350,855 | 337,293 | 383,498 | - | $(383,498)$ | -100.00\% |
| DEBT SERVICE |  | 10,223 | 4,171 | 352 | - | - | - | 0.00\% |
| OTHER USES |  | - | 792 | - | - | - | - | 0.00\% |
| Total Expenses | \$ | 673,015 | 589,334 | 577,448 | 686,825 | 21,063 | $(665,762)$ | -96.93\% |
| Addition to Reserves |  | - | 143,334 | 573 | - | - |  |  |
| Total Uses | \$ | 673,015 | 732,668 | 578,021 | 686,825 | 21,063 | $(665,762)$ | (1) |
| Personnel Summary |  | 2 | 2 | 2 | 2.25 | 0.15 | (2) | -93.33\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | :---: |
| October 1, 2009 Reserve | \$ | $(14,242)$ |
| FY 2010 Reserve Addition(Use)* |  | (223,325) |
| Estimated September 30, 2010 Reserve | \$ | $(237,567)$ |
| FY 2011 Adopted Addition(Use) |  | $(1,306)$ |
| Estimated September 30, 2011 Reserve | \$ | (238,873) |

*Reflects the Adopted mid-year budget adjustment.

The cumulative impact of previous year's operations has left the fund with a projected deficit of $\$ 238,591$ at September 30, 2011. At the close of the year the deficit will need to be eliminated through City Commission action.

## Current Services

Full service golfing operation on 26 acres, with 18-hole par-3 golf course, driving range, putting green, chipping range and golf cart fleet. Open to the general public for open play, instruction,

## Department of Parks \& Recreation - Golf

lessons, tournaments and league play. Also offer sale of food and beverage and golf-related merchandise. This golf course is operated by Billy Casper Golf, a private management company, through an agreement with the City of Dunedin.

## Budget Highlights and Analysis

- The only operating cost listed in this fund is a portion, 15 percent, of the Director of Parks and Recreation's salary and benefit costs. This is to appropriately record and allocate the time spent on the contract management. This allocation will be evaluated to ensure accuracy.


## FY 2011 Goals and Objectives

> Administer the St. Andrews Links Golf Course License Agreement with Billy Casper Golf and the City of Dunedin by monitoring adherence to the terms and conditions.

## FY 2010 Goals and Objectives Update

$>$ Re-sod two greens due to poor playing conditions (\#3 and \#5):
$\checkmark$ Not budgeted - Billy Casper Golf will complete within 2010 budget year.
$>$ Improve irrigation on the course at localized dry spots in the turf:
$\checkmark$ Completed by City Golf Course staff. Billy Casper Golf will continue to improve irrigation system.
$>$ Hold a golf tournament to raise funds for the Dunedin Osprey Project:
$\checkmark$ Tournament was postponed until details can be worked out with Billy Casper Golf.
$>$ Upgrade the golf cart fleet to a newer body style:
$\checkmark$ Fleet was upgraded with new style cars.
> Install protective netting for golfer protection on course \#5, \#13 tee box and trail side of range:
$\checkmark$ To be completed by June 30, 2010.
$>$ Hire a new PGA contractual professional to increase lesson programs:
$\checkmark$ Contractual instructor was hired.
> Pave around the clubhouse for a cleaner curb appeal:
$\checkmark$ Asphalt millings were installed throughout the entire course.
$>$ Plant new flower beds on the course for beautification:
$\checkmark$ New flower beds were planted throughout the property.
> Implement new marketing avenues to increase course attendance and revenues:
$\checkmark$ Staff implemented promotions throughout several local publications.

## Department of Parks \& Recreation - Golf

Fund Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 | Y 2010 to 2011 |
| Full Time |  |  |  |  |  |  |  |  |
| Director* | - | - | - | 0.25 | 0.25 | 0.15 | (0) | -40.00\% |
| Golf Course Supervisor | 1 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Golf Course Operator | 1 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Total Full Time | 2 | 2 | 2 | 2.25 | 0.25 | 0.15 | (0) | -40.00\% |
| Temporary |  |  |  |  |  |  |  |  |
| Greenskeeper | 2 | 3 | 3 | 3 | - | - | - | 0.00\% |
| Assistant Greenskeeper | 1 | 1 | 1 | 1 | - | - | - | 0.00\% |
| Pro Shop Operator | 5 | 7 | 7 | 7 | - | - | - | 0.00\% |
| Cart Attendant/Outside Staff | 2 | 3 | 3 | 3 | - | - | - | 0.00\% |
| Total Temporary | 10 | 14 | 14 | 14 | - | - | - | 0.00\% |
| Total Golf Course Fund Full Time | 2 | 2 | 2 | 2.25 | 0.25 | 0.15 | (0) | -40.00\% |

NOTE: *Director position allocated 70\% to Parks \& Recreation, 15\% to St. Andrews Golf Course, and 15\% to Marina

## Department of Parks \& Recreation - Golf

Golf Fund Revenue Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 2201 | 18RI-18 HOLES RIDE | \$ | 77,465 | 70,891 | 48,937 | 265,000 | 15,290 | $(249,710)$ | -94.23\% |
| 2202 | 18WA-18 HOLES WALK |  | 29,233 | 30,580 | 23,884 | - | - | - | 0.00\% |
| 2206 | PMRI-PM 18 HOLES RIDE |  | 63,444 | 64,093 | 56,387 | - | - | - | 0.00\% |
| 2207 | PMWA-PM 18 HOLES WALK |  | 18,092 | 15,079 | 15,797 | - | - | - | 0.00\% |
| 2211 | JUNI-18 HOLES JUNIOR |  | 9,380 | 6,634 | 7,688 | - | - | - | 0.00\% |
| 2212 | LEAF-18 HOLES LEAGUE |  | 61,680 | 67,970 | 31,798 | - | - | - | 0.00\% |
| 2213 | TOU0-TOURNAMENT FEES |  | - | - | 1,255 | - | - | - | 0.00\% |
| 2214 | TWIL-18 HOLES TWILIGHT |  | 3,342 | 3,748 | 3,817 | - | - | - | 0.00\% |
| 2230 | AMFE-AM 1 PERSON CART SUR |  | - | 121 | 1,863 | - | - | - | 0.00\% |
| 2231 | PMFE-PM 1 PERSON CART SUR |  | - | - | 2,071 | - | - | - | 0.00\% |
| 2234 | LEAC-LEAGUE CART FEE |  | 11,402 | 10,276 | 38,490 | - | - | - | 0.00\% |
| 2240 | PCAR-PULL CART RENTAL |  | 1,214 | 1,309 | 1,072 | - | - | - | 0.00\% |
| 2243 | R/CB-CLUB RENTALS |  | 1,421 | 2,037 | 1,862 | - | - | - | 0.00\% |
| 2244 | DISC GOLF - WALK |  | 1,023 | 1,308 | 1,270 | - | - | - | 0.00\% |
| 2245 | DISC GOLF - RIDE |  | 4,626 | 5,431 | 4,187 | - | - | - | 0.00\% |
| 2301 | LESS-LESSONS |  | 24,804 | 16,689 | 14,837 | 135,000 | 4,467 | $(130,533)$ | -96.69\% |
| 2302 | CLIN-CLINICS |  | 47,005 | 26,908 | 23,609 | - | - | - | 0.00\% |
| 2303 | REPA-CLUB REPAIRS |  | 1,992 | 1,336 | 1,003 | - | - | - | 0.00\% |
| 2311 | BALL-BALLS |  | 15,138 | 23,091 | 6,037 | - | - | - | 0.00\% |
| 2312 | GLOV-GLOVES |  | 4,691 | 4,713 | 3,987 | - | - | - | 0.00\% |
| 2313 | HATS-HATS |  | 4,155 | 3,909 | 2,125 | - | - | - | 0.00\% |
| 2314 | CLUB-GOLF CLUBS |  | 11,521 | 4,614 | 4,164 | - | - | - | 0.00\% |
| 2315 | MENW-MEN'S WEAR |  | 5,227 | 2,468 | 3,923 | - | - | - | 0.00\% |
| 2316 | WOMW-WOMEN'S WEAR |  | 2,386 | 1,506 | 1,312 | - | - | - | 0.00\% |
| 2317 | MED BUCKET (NOW 2605) |  | 54,711 | 64,028 | 63,816 | - | - | - | 0.00\% |
| 2318 | DISC GOLF - APPAREL |  | 2,019 | 1,309 | 944 | - | - | - | 0.00\% |
| 2501 | COKE-NONALCHOHOLIC BEVGS |  | 12,800 | 10,769 | 9,645 | - | - | - | 0.00\% |
| 2502 | JUIC-JUICE |  | 29 | 2 | 83 | - | - | - | 0.00\% |
| 2520 | BRWI-BEER \& WINE |  | 13,882 | 14,782 | 14,710 | - | - | - | 0.00\% |
| 2540 | SNAK-SNACKS |  | 11,606 | 12,908 | 11,421 | - | - | - | 0.00\% |
| 2601 | SMBU-SM BCKT-RANGE BALL |  | 13,830 | 13,412 | 18,401 | 140,000 | - | $(140,000)$ | -100.00\% |
| 2602 | LGBU-LB BCKT-RANGE BALLS |  | 15,977 | 16,702 | 19,123 | - | - | - | 0.00\% |
| 2603 | JUBU-JUMBO BCKT-RANGEBALL |  | 17,756 | 15,022 | 14,320 | - | - | - | 0.00\% |
| 2604 | MED / LG BUCKET |  | 50,476 | 37,133 | 16,873 | - | - | - | 0.00\% |
|  | Total Charges for Services | \$ | 592,327 | 550,779 | 470,709 | 540,000 | 19,757 | $(520,243)$ | -96.34\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | $(3,374)$ | $(1,737)$ | - | - | - | - | 0.00\% |
| 3000 | NET INVESTMENT FIVE CHANGE |  | (6) | - | - | - | - | - | 0.00\% |
| 4130 | GAIN(LOSS) ON F/A SALES |  | - | 1,074 | 790 | - | - | - | 0.00\% |
| 1100 | MISCELLANEOUS REVENUE |  | (113) | 232 | 155 | - | - | - | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 2,563 | 1,261 | 1,285 | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 294 | 246 | 82 | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | (635) | 1,076 | 2,312 | - | - | - | 0.00\% |
| Other Sources |  |  |  |  |  |  |  |  |  |
| 0101 | TRANS FROM FUND 001 | \$ | - | 180,813 | 105,000 | - | - | - | 0.00\% |
| 0152 | TRANS FROM FUND 552 |  | - | - | - | 10,000 | - | $(10,000)$ | -100.00\% |
|  | Total Other Sources | \$ | - | 180,813 | 105,000 | 10,000 | - | $(10,000)$ | -100.00\% |
|  | Fund Total | \$ | 591,691 | 732,668 | 578,021 | 550,000 | 19,757 | $(530,243)$ | $\underline{-96.41 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Golf

| Golf Fund Expenditure Line Item <br> Division Number 4242 |  |  |
| :--- | :--- | :---: |
| Account | Description |  |
| Personal Services (Salaries) |  |  |
| 1101 | EXECUTIVE SALARIES |  |
| 1201 | REG SALARIES AND WAGES |  |
| 1301 | OTHER SALARIES \& WAGES |  |
| 1401 | OVERTIME |  |
| Total Personal Services (Salaries) |  |  |
| Personal Services (Benefits) |  |  |
| 2100 | FICA |  |
| 2201 | RETIREMENT CONTRIBUTIONS |  |
| 2203 | OPEB |  |
| 2310 | LIFE \& HEALTH INSURANCE |  |
| 2480 | ISF-WORKERS' COMP |  |
|  | Total Personal Services (Benefits) |  |
|  | Total Personal Services |  |

Operating Expenses

|  |  | \$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3110 | PROFESSIONAL SERVICES |  | 7,541 | 450 | - | 4,000 | - | $(4,000)$ | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 90 | 170 | 150 | 175 | - | (175) | -100.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | - | 105 | - | 200 | - | (200) | -100.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 47,176 | 26,630 | 17,615 | 32,000 | - | $(32,000)$ | -100.00\% |
| 3406 | BANKING SERVICES |  | 4,828 | 4,204 | 3,955 | 4,800 | - | $(4,800)$ | -100.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 16,920 | 16,920 | 16,290 | 14,760 | - | $(14,760)$ | -100.00\% |
| 3710 | ADMIN COSTS-GENERAL FUND |  | 64,867 | 64,867 | 80,734 | 68,129 | - | $(68,129)$ | -100.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 2 | 187 | 60 | 500 | - | (500) | -100.00\% |
| 4110 | COMMUNICATION SERVICE |  | 2,771 | 3,549 | 3,590 | 1,866 | - | $(1,866)$ | -100.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 1,223 | 1,946 | 1,130 | 2,000 | - | $(2,000)$ | -100.00\% |
| 4310 | ELECTRICITY |  | 16,861 | 17,117 | 19,200 | 20,700 | - | $(20,700)$ | -100.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 9,959 | 11,539 | 9,266 | 10,000 | - | $(10,000)$ | -100.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 17,177 | 18,267 | 18,020 | 18,380 | - | $(18,380)$ | -100.00\% |
| 4420 | RENT/LEASE-BUILDING |  | 316 | - | - | - | - | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 31,268 | 24,552 | 32,840 | 36,143 | - | $(36,143)$ | -100.00\% |
| 4580 | ISF-INSURANCE |  | 26,877 | 24,552 | 15,086 | 15,023 | - | $(15,023)$ | -100.00\% |
| 4610 | R\&M SERVICES |  | 10,726 | 17,390 | 12,698 | 12,165 | - | $(12,165)$ | -100.00\% |
| 4620 | R\&M - BUILDINGS |  | 141 | 78 | - | - | - | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 26,942 | 20,928 | 17,960 | 27,500 | - | $(27,500)$ | -100.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 235 | 78 | 300 | - | (300) | -100.00\% |
| 4912 | LICENSES AND FEES |  | 7 | - | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 182 | 469 | 158 | 500 | - | (500) | -100.00\% |
| 5210 | OPERATING SUPPLIES |  | 20,589 | 19,415 | 23,172 | 24,675 | - | $(24,675)$ | -100.00\% |
| 5211 | FUEL-GASOLINE |  | - | - | - | 540 | - | (540) | -100.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | - | 335 | - | - | - | 0.00\% |
| 5223 | RANGE BALLS |  | 10,151 | 6,330 | 3,365 | 9,000 | - | $(9,000)$ | -100.00\% |
| 5224 | FERTILIZER |  | 6,950 | 10,179 | 8,338 | 14,000 | - | $(14,000)$ | -100.00\% |
| 5225 | CHEMICALS |  | 22,826 | 8,452 | 10,612 | 15,000 | - | $(15,000)$ | -100.00\% |
| 5226 | SEED/SOD |  | 3,090 | 4,934 | 8,119 | 6,000 | - | $(6,000)$ | -100.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 4,429 | 1,919 | 2,961 | 2,500 | - | $(2,500)$ | -100.00\% |
| 5240 | COGS-ALCOHOLIC BEVERAGES |  | 4,919 | 4,831 | 4,360 | 4,092 | - | $(4,092)$ | -100.00\% |
| 5241 | COGS - FOOD |  | 14,980 | 11,316 | 10,933 | 14,000 | - | $(14,000)$ | -100.00\% |
| 5242 | COGS-GRIPS,CLUBS,ETC |  | 35,361 | 28,481 | 15,697 | 23,550 | - | $(23,550)$ | -100.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 731 | 844 | 571 | 1,000 | - | $(1,000)$ | -100.00\% |
|  | Total Operating Expenses | \$ | 409,900 | 350,855 | 337,293 | 383,498 | - | $(383,498)$ | -100.00\% |
|  | Total Expenses | \$ | 662,792 | 584,371 | 577,097 | 686,825 | 21,063 | $(665,762)$ | -96.93\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9140 | TRANSFER TO FLEET MAINT | \$ | - | 792 | - | - | - | - | 0.00\% |
|  | Total Other Uses | \$ | - | 792 | - | - | - | - | 0.00\% |
|  | Total Non Operating Expenses | \$ | 10,223 | 4,963 | 352 | - | - | - | 0.00\% |
|  | Division Total | \$ | 662,792 | 585,163 | 577,097 | 686,825 | 21,063 | $(665,762)$ | $\underline{ }$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Public Works - Fleet

## Fund Summary

The Fleet Services Fund in FY 2011 will generate $\$ 2,626,732$ through internal service charges to other departments. During FY 2011 the Fleet Replacement Plan will be evaluated and when complete, a strategic replacement plan and fund model will be brought to the Commission for Consideration.

## Mission

To procure safe, dependable, cost-effective vehicles and equipment and to manage and maintain these assets through quality service programs that enable City departments to provide excellent services to the citizens of Dunedin.

Departmental Resource Summary

|  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES | \$ | 3,138,220 | 3,268,237 | 3,155,091 | 3,172,364 | 2,626,732 | $(545,632)$ | -17.20\% |
| MISCELLANEOUS REVENUE |  | $(5,180)$ | 21 | 3,836 | - | - | - | 0.00\% |
| Total Revenues | \$ | 3,133,040 | 3,268,258 | 3,158,927 | 3,172,364 | 2,626,732 | $(545,632)$ | -17.20\% |
| Use of Reserves |  | - | - | - | - | 11,715 |  |  |
| Total Funding Sources | \$ | 3,133,040 | 3,268,258 | 3,158,927 | 3,172,364 | 2,638,447 | $(533,917)$ | $\underline{-16.83 \%}$ |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 433,184 | 442,427 | 428,486 | 414,981 | 414,981 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 128,401 | 136,409 | 144,817 | 141,670 | 145,942 | 4,272 | 3.02\% |
| OPERATING EXPENSES |  | 1,025,933 | 1,334,809 | 1,001,813 | 1,276,805 | 1,121,136 | $(155,669)$ | -12.19\% |
| CAPITAL OUTLAY |  | - | - | - | 8,000 | 18,000 | 10,000 | 125.00\% |
| OTHER USES |  | 1,420,017 | 1,119,013 | 1,341,586 | 1,328,034 | 938,388 | $(389,646)$ | -29.34\% |
| Total Expenses | \$ | 3,007,534 | 3,032,657 | 2,916,702 | 3,169,490 | 2,638,447 | $(531,043)$ | -16.75\% |
| Addition to Reserves |  | 125,506 | 235,601 | 242,226 | 2,874 | - |  |  |
| Total Uses | \$ | 3,133,040 | 3,268,258 | 3,158,927 | 3,172,364 | 2,638,447 | $(533,917)$ | (0) |
| Personnel Summary |  | 8.50 | 8.50 | 8.50 | 8.50 | 8.50 | - | 0.00\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :--- | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | 369,724 |
| FY 2010 Reserve Addition/(Use)* |  | $(1,386)$ |
| Estimated September 30, 2010 Reserve | $\$$ | 368,338 |
| FY 2011 Adopted Addition/(Use) |  | $(11,715)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 356,623 |

*Reflects the Adopted mid-year budget adjusment.

The Adopted budget uses $\$ 11,715$ of the reserves to balance, bringing the projected September 30, 2011 reserve level to \$356,623.

Operational Summary
Provide high quality Fleet Maintenance services to serve the needs of public safety, utility and general operations. The Fleet Division strives to hold equipment downtime to a minimum and provide quality repair services.

## Current Services

Support City operations through the maintenance, repair, and replacement of fleet vehicles and equipment. Maintain records of fleet vehicles, provide reports, and provide ongoing fleet management services ensuring effective and efficient support services to both the Departments and residents of Dunedin.

## Department of Public Works - Fleet

## Budget Highlights and Analysis

- The total cost for the Fleet Division is planned to decrease by 16.75 percent or $\$ 531,043$ below the Adopted FY 2010 Budget. This decrease is driven by the $\$ 389,646$ decrease in the transfer to fleet CIP and a reduction of $\$ 141,397$ to all other line items representing a $7.68 \%$ reduction in operating expenditures.
- Estimated fuel cost for FY 2011 is $\$ 2.50$ gallon for fuel and $\$ 2.50$ for diesel. Estimates are based on recent usage trends and cost. Fuel is purchased through a cost plus delivery charge contract.
- The Adopted Budget reflects level staffing at 8.50 FTE.

Health insurance is anticipated to increase by 8 percent or \$4,272 from Adopted FY 2010.

## FY 2011 Goals and Objectives

$>$ Squeeze out more productivity from fewer resources.
$>$ Define what is critical to our mission and leave less pressing issues for when staffing is more available.
$>$ Extend the useful life of vehicles/equipment to defer replacement costs.
$>$ Implement anti-idling policy to reduce unnecessary fuel consumption.
$>$ Maintain all City vehicles \& Equipment to the highest level of readiness.
$>$ Explore out-sourcing and in-sourcing cost reduction opportunities as mentioned in the 2009 Competitiveness Assessment Study.
$>$ Aggressively work to improve conditions for fleet staff to maintain retention, job satisfaction, and morale.

## FY 2010 Goals and Objectives Update

$>$ Maintain all City vehicles \& Equipment to the highest level of readiness in the most cost-effective manner, despite the fact that no replacement vehicles were purchased in FY 2009 thus increasing the median age of our fleet to 9 years:
$\checkmark$ Ongoing.
> Solid Waste trucks \#421 \& \#429 life extended 3 years by replacing packer bodies and refurbishing the chassis’s and interiors:
$\checkmark$ Completed.
$>$ Continue to explore emerging technologies such as GPS, to reduce fuel usage, such as a widespread GPS:
$\checkmark$ Ongoing.
$>$ Ensure members of the department receive training to maintain certifications and proficiency:
$\checkmark$ Ongoing.
> Ensure compliance with Federal and State regulations pertaining to fuel dispensing, centralization, and automation.
$\checkmark$ Ongoing.
> Continues to upgrade the maintenance facility's tools and equipment with the addition of a nitrogen tire filling station, a coolant recycling unit, transmission service machines and 96,000 lb heavy truck lift:
$\checkmark$ Ongoing.

Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | 2010 | FY 2010 | 2011 | 2010 to 2011 |
| Public Works - Fleet |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |
| Division Director of Fleet | 1 | 1 | 1 | 1 | 1 | 1 | - |
| Lead Mechanic | 1 | 1 | 1 | - | - | - | - |
| Fleet Inventory Technician | 1 | 1 | 1 | 1 | 1 | 1 | - |
| Mechanic II | 2 | 2 | 2 | 2 | 2 | 2 | - |
| Mechanic I | 3 | 3 | 3 | 4 | 4 | 4 | - |
| Total Full Tme | 8 | 8 | 8 | 8 | 8 | 8 | - |
| Part Time |  |  |  |  |  |  |  |
| Staff Assistant | 0.50 | 0.50 | - | - | - | - | - |
| Technical Assistant | - | - | 0.50 | 0.50 | 0.50 | 0.50 | - |
| Total Part Time | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - |
| Total Full Time Equivalents | 8.50 | 8.50 | 8.50 | 8.50 | 8.50 | 8.50 | - |

## Department of Public Works - Fleet

Vehicle Maintenance Fund Revenue Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \%Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 2602 | ISF CHARGE-FLEET RENTAL | \$ | 3,138,220 | 3,268,237 | 3,155,091 | 3,172,364 | 2,626,732 | $(545,632)$ | -17.20\% |
|  | Total Charges for Services | \$ | 3,138,220 | 3,268,237 | 3,155,091 | 3,172,364 | 2,626,732 | $(545,632)$ | -17.20\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | $(6,628)$ | (922) | 3,111 | - | - | - | 0.00\% |
| 3000 | NET INVESTMENT FMV CHANGE |  | (90) | - | - | - | - | - | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 997 | 252 | - | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 541 | 691 | 725 | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | $(5,180)$ | 21 | 3,836 | - | - | - | 0.00\% |
|  | Fund Total | \$ | 3,133,040 | 3,268,258 | 3,158,927 | 3,172,364 | 2,626,732 | $(545,632)$ | $\underline{-17.20 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

Vehicle Maintenance Fund Expenditure Line Item

| Division Number 6200 |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 429,673 | 435,875 | 420,980 | 407,981 | 407,981 | - | 0.00\% |
| 1401 | OVERTIME |  | 3,511 | 6,552 | 7,506 | 7,000 | 7,000 | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 433,184 | 442,427 | 428,486 | 414,981 | 414,981 | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 31,302 | 32,141 | 31,486 | 31,747 | 31,747 | - | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 39,689 | 41,948 | 40,565 | 41,499 | 41,499 | - | 0.00\% |
| 2203 | OPEB |  | - | - | 2,276 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 51,589 | 56,747 | 55,143 | 53,388 | 57,660 | 4,272 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  | 5,821 | 5,572 | 15,346 | 15,036 | 15,036 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 128,401 | 136,409 | 144,817 | 141,670 | 145,942 | 4,272 | 3.02\% |
|  | Total Personal Services | \$ | 561,584 | 578,836 | 573,303 | 556,651 | 560,923 | 4,272 | 0.77\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 90 | 3,477 | 10,135 | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 105 | - | - | 250 | - | (250) | -100.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 160 | - | 75 | - | 75 | 75 | 0.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 47,895 | 47,895 | 46,112 | 41,781 | 38,724 | $(3,057)$ | -7.32\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,242 | 2,576 | 273 | 1,500 | 750 | (750) | -50.00\% |
| 4110 | COMMUNICATION SERVICE |  | 2,362 | 2,852 | 2,709 | 2,685 | 2,781 | 96 | 3.58\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 8,430 | 10,018 | 9,763 | 10,500 | 10,500 | - | 0.00\% |
| 4310 | ELECTRICITY |  | 8,732 | 7,778 | 8,377 | 10,350 | 8,500 | $(1,850)$ | -17.87\% |
| 4320 | GAS |  | 8,056 | 3,712 | 4,494 | 6,800 | 6,800 | - | 0.00\% |
| 4330 | WATER, SEWER, SANITATION |  | 4,591 | 4,568 | 4,431 | 4,694 | 4,694 | - | 0.00\% |
| 4410 | EQUIPMENT |  | 1,186 | 1,207 | 1,169 | 1,200 | 1,200 | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 13,304 | 30,325 | 31,062 | 21,882 | 19,694 | $(2,188)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 25,561 | 33,258 | 27,936 | 34,214 | 34,214 | - | 0.00\% |
| 4630 | VEHICLES |  | 407,144 | 493,858 | 475,658 | 484,312 | 484,312 | - | 0.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 5,547 | 5,547 | 3,707 | 4,092 | 4,092 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 30 | 1,639 | 34 | 1,100 | 800 | (300) | -27.27\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 1,426 | - | - | - | - | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 924 | 434 | 114 | 800 | 400 | (400) | -50.00\% |
| 5110 | OFFICE SUPPLIES |  | 874 | 421 | 855 | 700 | 700 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | 9 | - | 75 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 31,742 | 29,770 | 24,587 | 31,300 | 25,000 | $(6,300)$ | -20.13\% |
| 5211 | FUEL-GASOLINE |  | 124,787 | 175,663 | 89,402 | 181,662 | 170,000 | $(11,662)$ | -6.42\% |
| 5212 | FUEL-DIESEL |  | 316,366 | 462,220 | 251,221 | 416,283 | 300,000 | $(116,283)$ | -27.93\% |
| 5214 | FUEL - PROPANE |  | 1,386 | 1,392 | 657 | 1,500 | 700 | (800) | -53.33\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 2,609 | 2,365 | 3,068 | 3,200 | 3,200 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 8,670 | 9,862 | 3,558 | 12,000 | - | $(12,000)$ | -100.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 2,706 | 3,972 | 2,342 | 4,000 | 4,000 | - | 0.00\% |
|  | Total Operating Expenses | \$ | 1,025,933 | 1,334,809 | 1,001,813 | 1,276,805 | 1,121,136 | $(155,669)$ | -12.19\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ | - | - | - | 8,000 | 18,000 | 10,000 | 125.00\% |
|  | Total Capital Outlay | \$ | - | - | - | 8,000 | 18,000 | 10,000 | 125.00\% |
|  | Total Expenses | \$ | 1,587,517 | 1,913,644 | 1,575,116 | 1,841,456 | 1,700,059 | $(141,397)$ | -7.68\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9153 | TRF TO 553 FD (FLEET CIP) |  | 1,420,017 | 1,119,013 | 1,341,586 | 1,328,034 | 938,388 | $(389,646)$ | -29.34\% |
|  | Total Other Uses | \$ | 1,420,017 | 1,119,013 | 1,341,586 | 1,328,034 | 938,388 | $(389,646)$ | -29.34\% |
|  | Total Non Operating Expenses | \$ | 1,420,017 | 1,119,013 | 1,341,586 | 1,328,034 | 938,388 | $(389,646)$ | -29.34\% |
|  | Fund Total | \$ | 3,007,534 | 3,032,657 | 2,916,702 | 3,169,490 | 2,638,447 | $(531,043)$ | -16.75\% |

[^17]
# "Dedicated To Quality Service" 



This Page Intentionally Left Blank

City of Dunedin FY 2011 Adopted Budget

## Department of Public Works - Facilities

## Fund Summary

The Facilities operating budget decreased . 65 percent from the Revised FY 2010 Budget. Facility Maintenance square footage rates charged to city cost centers for maintenance and repair services decreased due to a reduction of one Craftsworker position. All cost centers are required to fund proposed remodels or alterations to the work place through their own Capital Building Project account. These projects are to be submitted with their proposed budget, reviewed by the Division Director of Public Services and Director of Public Works \& Utilities and recommendations are forwarded to the City Manager for approval.

Highlights include the continued promotion of the Green Housekeeping Program; continued retrofits to LED lighting for energy conservation; HVAC replacement at the Dunedin Public Library, Dunedin Fine Arts Center, Hale Activity Center and the Public Services Division; City Hall Fire Sprinkler System; City Hall Back-Up Generator, Flooring replacement at the Public Services Locker Room and Harbormaster Office; Interior Painting at City Hall, and the Causeway Restrooms.

## Operational Summary

Continue to provide effective and efficient maintenance and custodial care with the allotted staffing available. Keep abreast of changing City, State, and Federal codes and guidelines to ensure City facilities are safe and healthy places to work and visit.

## Fund Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | Y 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES |  | 1,494,801 | 1,485,239 | 1,355,627 | 1,277,464 | 1,202,627 | $(74,837)$ | -5.86\% |
| MISCELLANEOUS REVENUE |  | 62,117 | 33,213 | 29,964 | 34,517 | 25,632 | $(8,885)$ | -25.74\% |
| OTHER SOURCES |  | 114,801 | 114,801 | 64,801 | 64,801 | 64,801 | - | 0.00\% |
| Total Revenues | \$ | 1,671,719 | 1,633,253 | 1,450,391 | 1,376,782 | 1,293,060 | $(83,722)$ | -6.08\% |
| Use of Reserves |  | 15,529 | 212,775 | 129,922 | 80,365 | - |  |  |
| Total Funding Sources | \$ | 1,687,248 | 1,846,028 | 1,580,314 | 1,457,147 | 1,293,060 | $(164,087)$ | -11.26\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 830,080 | 832,160 | 553,026 | 462,965 | 436,682 | $(26,283)$ | -5.68\% |
| PERSONAL SERVICES (BENEFITS) |  | 296,146 | 298,694 | 197,348 | 164,730 | 158,504 | $(6,226)$ | -3.78\% |
| OPERATING EXPENSES |  | 311,022 | 429,796 | 579,940 | 623,452 | 619,427 | $(4,025)$ | -0.65\% |
| CAPITAL OUTLAY |  | - | 31,695 | - | - | - | - | 0.00\% |
| OTHER USES |  | 250,000 | 253,684 | 250,000 | 206,000 | 50,000 | $(156,000)$ | -75.73\% |
| Total Expenses | \$ | 1,687,248 | 1,846,028 | 1,580,314 | 1,457,147 | 1,264,613 | $(192,534)$ | -13.21\% |
| Addition to Reserves |  | - | - | - | - | 28,447 |  |  |
| Total Uses | \$ | 1,687,248 | 1,846,028 | 1,580,314 | 1,457,147 | 1,293,060 | $(164,087)$ | (0) |
| Personnel Summary |  | 23.33 | 24.00 | 12.00 | 10.66 | 9.66 | (1.00) | -9.38\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | :---: |
| October 1, 2009 Reserve | $\$$ | 134,339 |
| FY 2010 Reserve Addition/(Use)* |  | $(85,590)$ |
| Estimated September 30, 2010 Reserve | $\$$ | 48,749 |
| FY 2011 Adopted Addition/(Use) |  | 28,447 |
| Estimated September 30, 2011 Reserve | $\$$ | 77,196 |

*Reflects the Adopted mid-year budget adjustment.

The adopted FY 2011 budget provides for an addition to reserves of $\$ 28,447$, which will bring the September 30, 2011 estimated reserve amount to $\$ 77,196$.

## Department of Public Works - Facilities

## Current Services

Construction \& Maintenance: Maintains the current level of preventative maintenance and construction service to City facilities. Large painting and appropriate electrical projects will be contracted out. Ball field and tennis court lighting replacements will be contracted through Parks and Recreation - Athletics.

Custodial: Provides high level of custodial service in all facilities and Parks restrooms. Where appropriate, outside contractors provide carpet and vinyl floor cleaning.

## Budget Highlights and Analysis

- Internal service charges will generate $\$ 1,202,627$ for service provision. This is a 5.86 percent reduction from the adopted FY 2010 budget.
- The total FTE in facilities is down by one Craftsworker II due to a pending retirement. The City will not fill this position and will use various service contracts to fill the needs. The estimated savings from this position is \$47,238.
- Total fund expenses are down by $\$ 192,534$ or 13.21 percent from the FY 2010 adopted budget. The largest portion of this reduction results from the $\$ 156,000$ reduction in the transfer to the facilities CIP.


## FY 2011 Goals and Objectives

> Implement recommendations from FY 2009 FASNA Study.
$>$ Review all current contractual services for possible re-bid if a cost-savings can be obtained.
$>$ HVAC replacements scheduled for Fine Arts Center, Hale Activity Center and Public Services Shop Facility.
$>$ LED lighting retrofit scheduled for the Dunedin Public Library.
$>$ Exterior painting scheduled for Nature Center, F.S. \#61 and Fleet Services.
$>$ Interior painting scheduled for City Hall, Municipal Services, Causeway Restrooms and Fleet Services.
$>$ Floor replacements scheduled for Public Service locker room and Harbormaster Office.
$>$ Wastewater Administration mechanical upgrades including firewall installations.
$>$ Conduct load test on City stationary generators.

## FY 2010 Goals and Objectives Update

> Implement recommendations from FY 2009 FASNA Study:
$\checkmark$ Ongoing.
$>$ Continue to evaluate contractual opportunities:
$\checkmark$ Ongoing.
$>$ Continue to evaluate energy alternatives as a cost savings opportunity:
$\checkmark$ LED retrofits completed at City Hall and Solid Waste.
$>$ Roof replacements scheduled for Municipal Services \& Nature Center:
$\checkmark \quad$ Continue to monitor locations.
$>$ Electrical upgrades to Municipal Services to meet current code requirements:
$\checkmark$ Postponed.
$>$ HVAC replacements scheduled for Wastewater Administration building:
$\checkmark$ HVAC replacements at Wastewater Administration and Library completed.

## Department of Public Works - Facilities

$>$ Floor replacements scheduled for Public Services locker room, Fleet Services locker room \& Harbormaster offices:
$\checkmark$ Alternate locations chosen were City Hall, MLK Recreation Center and Main Street and Pinellas Trail Restrooms.
$>$ Exterior painting scheduled for Nature Center, F.S. \#61 \& Fleet Services:
$\checkmark$ Postponed due to budget transfers on other projects.
> Interior painting scheduled for City Hall, Municipal Services \& Fleet Services:
$\checkmark$ Nature Center, Community Center \& MLK Center completed.
> Complete all budget approved projects as scheduled:
$\checkmark$ Additional unscheduled projects and requests caused delays in Exterior painting projects.

## Department Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | FY 2010 to 2011 |
| Full Time |  |  |  |  |  |  |  |
| Division Director of Public Services | 1 | 1 | 1 | 0.33 | 0.33 | 0.33 | - |
| Supervisor of Facilities | 1 | - | - | - | - | - | - |
| Public Services Supervisor | - | 1 | 1 | 1 | 1 | 1 | - |
| Custodian 1* | 8 | 8 | - | - | - | - | - |
| Custodian II* | 2 | 3 | - | - | - | - | - |
| Foreman I | 1 | 1 | - | - | - | - | - |
| Foreman II | - | - | 1 | 1 | 1 | 1 | - |
| Craftsworker II | 9 | 8 | 8 | 8 | 8 | 7 | (1) |
| Sr. Administrative Assistant | 1 | 1 | 1 | 0.33 | 0.33 | 0.33 | - |
| Data Entry Clerk | 0.33 | 1 | - | - | - | - | - |
| Total Full Time | 23.33 | 24 | 12 | 10.66 | 10.66 | 9.66 | (1) |
| Total Full Time Equivalent | 23.33 | 24 | 12 | 10.66 | 10.66 | 9.66 | (1) |

Division Summary

| BUILDING MAINT. ADMIN | FY 2007 |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 543,873 | 568,022 | 564,579 | 462,965 | 436,682 | $(26,283)$ | -5.68\% |
| PERSONAL SERVICES (BENEFITS) |  | 196,504 | 210,546 | 196,699 | 164,730 | 158,504 | $(6,226)$ | -3.78\% |
| OPERATING EXPENSES |  | 277,017 | 371,528 | 301,897 | 321,713 | 318,124 | $(3,589)$ | -1.12\% |
| CAPITAL OUTLAY |  | - | 31,695 | - | - | - | - | 0.00\% |
| OTHER USES |  | 250,000 | 253,684 | 250,000 | 206,000 | 50,000 | $(156,000)$ | -75.73\% |
| TOTAL APPROPRIATION | \$ | 1,267,394 | 1,435,474 | 1,313,174 | 1,155,408 | 963,310 | $(192,098)$ | -16.63\% |
| CUSTODIAL SERVICES | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
|  | FY 2007 |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| PERSONAL SERVICES (SALARIES) | \$ | 286,207 | 264,138 | $(11,553)$ | - | - | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 99,642 | 88,148 | 649 | - | - | - | 0.00\% |
| OPERATING EXPENSES |  | 34,006 | 58,269 | 278,043 | 301,739 | 301,303 | (436) | -0.14\% |
| TOTAL APPROPRIATION | \$ | 419,854 | 410,554 | 267,139 | 301,739 | 301,303 | (436) | -0.14\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Facilities

Facility Maintenance Fund Revenue Line Item

|  |  |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 2671 | ISF CHARGE-FACILITY MAINT | \$ | 1,083,494 | 1,083,495 | 1,081,340 | 975,725 | 901,241 | $(74,484)$ | -7.63\% |
| 2672 | ISF CHARGE-CON CUSTODIAL |  | 411,307 | 401,744 | 274,287 | 301,739 | 301,386 | (353) | -0.12\% |
| 2673 | ISF CHARGE-BLDG CAPITAL |  | - | - | - | - | - | - | 0.00\% |
|  | Total Charges for Services | \$ | 1,494,801 | 1,485,239 | 1,355,627 | 1,277,464 | 1,202,627 | $(74,837)$ | -5.86\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | 21,355 | 10,962 | 2,650 | 10,000 | - | $(10,000)$ | -100.00\% |
| 3000 | NET INVESTMENT FMV CHANGE |  | 230 | - | - | - | - | - | 0.00\% |
| 1106 | RENT - PCSO/VIRGINIA AVE |  | 39,264 | 21,963 | 24,638 | 24,517 | 25,632 | 1,115 | 4.55\% |
| 9027 | SALE OF SCRAP |  | 1,265 | - | - | - | - | - | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | - | 284 | 2,314 | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 3 | 4 | 361 | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | 62,117 | 33,213 | 29,964 | 34,517 | 25,632 | $(8,885)$ | -25.74\% |
| Other Sources |  |  |  |  |  |  |  |  |  |
| 0101 | TRANS FROM FUND 001 | \$ | 114,801 | 114,801 | 64,801 | 64,801 | 64,801 | - | 0.00\% |
|  | Total Other Sources | \$ | 114,801 | 114,801 | 64,801 | 64,801 | 64,801 | - | 0.00\% |
|  | Fund Total | \$ | 1,671,719 | 1,633,253 | 1,450,391 | 1,376,782 | 1,293,060 | $(83,722)$ | $\underline{-6.08 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Facilities

Facilities Maintenance Fund Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 784,082 | 745,992 | 538,875 | 458,965 | 432,682 | $(26,283)$ | -5.73\% |
| 1301 | OTHER WAGES AND SALARIES |  | 15,213 | 60,768 | 369 | - | - | - | 0.00\% |
| 1401 | OVERTIME |  | 30,785 | 25,405 | 13,783 | 4,000 | 4,000 | - | 0.00\% |
| 1501 | SPECIAL PAY |  | - | (5) | - | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 830,080 | 832,160 | 553,026 | 462,965 | 436,682 | $(26,283)$ | -5.68\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 59,472 | 59,201 | 40,419 | 35,417 | 33,407 | $(2,010)$ | -5.68\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 78,293 | 75,005 | 57,321 | 46,297 | 42,576 | $(3,721)$ | -8.04\% |
| 2203 | OPEB |  | - | - | 2,938 | - | - | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 129,072 | 126,246 | 79,815 | 66,311 | 65,816 | (495) | -0.75\% |
| 2480 | ISF-WORKERS' COMP |  | 29,309 | 38,241 | 16,855 | 16,705 | 16,705 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 296,146 | 298,694 | 197,348 | 164,730 | 158,504 | $(6,226)$ | -3.78\% |
|  | Total Personal Services | \$ | 1,126,226 | 1,130,854 | 750,374 | 627,695 | 595,186 | $(32,509)$ | -5.18\% |


| Operating |  |  | Expenses |
| :--- | :--- | :---: | :---: |
| 3110 | PROFESSIONAL SERVICES |  |  |
| 3130 | SUBSTANCE ABUSE TEST - WC |  |  |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  |  |
| 3405 | OTHER CONTRACTUAL SERV |  |  |
| 3422 | REFUSE DISPOSAL - COMM |  |  |
| 4010 | TRAVEL \& PER DIEM |  |  |
| 4110 | COMMUNICATION SERVICE |  |  |
| 4120 | RADIOS |  |  |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  |  |
| 4310 | ELECTRICITY |  |  |
| 4330 | WATER, SEWER, SANITATION |  |  |
| 4410 | EQUIPMENT |  |  |
| 4480 | ISF-VEHICLES |  |  |
| 4580 | ISF-INSURANCE |  |  |
| 4610 | REPAIR \& MAINTENANCE SRVC |  |  |
| 4620 | R\&M - BUILDINGS |  |  |
| 4710 | PRINTING \& BINDING |  |  |
| 4810 | PROMOTIONAL ACTIVITIES |  |  |
| 4910 | OTHER CURRENT CHARGES |  |  |
| 5110 | OFFICE SUPPLIES |  |  |
| 5120 | COMPUTER SUPPLIES |  |  |
| 5210 | OPERATING SUPPLIES |  |  |
| 5212 | FUEL-DIESEL |  |  |
| 5219 | CUSTODIAL SUPPLIES |  |  |
| 5222 | UNIFORM CLEANING/EXPENSE |  |  |
| 5230 | UNCAPITALIZED EQUIPMENT |  |  |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  |  |
|  | Total Operating Expenses |  |  |


| \$ | 2,081 | 7,136 | 17,311 | - | - | - | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 255 | 90 | 30 | 400 | 400 | - | 0.00\% |
|  | 90 | 45 | 75 | - | - | - | 0.00\% |
|  | 25,851 | 55,976 | 328,384 | 330,868 | 348,673 | 17,805 | 5.38\% |
|  | 1,213 | - | - | - | - | - | 0.00\% |
|  | 410 | 2,260 | 1,023 | 1,000 | 500 | (500) | -50.00\% |
|  | 3,573 | 4,062 | 3,607 | 3,932 | 3,000 | (932) | -23.70\% |
|  | - | - | - | 1,428 | - | $(1,428)$ | -100.00\% |
|  | 355 | 740 | 303 | 1,200 | 300 | (900) | -75.00\% |
|  | 3,006 | 2,907 | 8,200 | 2,875 | 10,000 | 7,125 | 247.83\% |
|  | 6,054 | 5,839 | 5,357 | 3,165 | 4,500 | 1,335 | 42.18\% |
|  | 4,146 | 1,618 | 1,341 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
|  | 79,864 | 83,999 | 85,440 | 82,599 | 69,956 | $(12,643)$ | -15.31\% |
|  | 19,485 | 15,066 | 13,761 | 12,964 | 11,668 | $(1,296)$ | -10.00\% |
|  | 14,452 | 17,661 | 3,583 | 9,000 | 5,280 | $(3,720)$ | -41.33\% |
|  | 109,763 | 176,247 | 103,708 | 145,000 | 145,000 | - | 0.00\% |
|  | 152 | 30 | - | 350 | 350 | - | 0.00\% |
|  | 377 | - | 68 | 300 | 300 | - | 0.00\% |
|  | 69 | 146 | 225 | - | - | - | 0.00\% |
|  | 298 | 707 | 653 | 500 | 500 | - | 0.00\% |
|  | - | - | 135 | - | - | - | 0.00\% |
|  | 7,001 | 8,118 | 5,184 | 8,871 | 5,500 | $(3,371)$ | -38.00\% |
|  | - | 8,317 | - | 8,000 | 4,000 | $(4,000)$ | -50.00\% |
|  | 26,817 | 34,069 | - | 8,000 | 7,600 | (400) | -5.00\% |
|  | 3,461 | 2,288 | 853 | 1,000 | 900 | (100) | -10.00\% |
|  | 2,117 | 2,312 | 699 | - | - | - | 0.00\% |
|  | 134 | 163 | - | - | - | - | 0.00\% |
| \$ | 311,022 | 429,796 | 579,940 | 623,452 | 619,427 | $(4,025)$ | -0.65\% |

Capital Outlay

| 6210 | BLDG-OFFICE |
| :---: | :---: |
| Total Capital Outlay |  |
| Total Expenses |  |


| $\$$ | - | 31,695 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | 31,695 | - | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,437,248$ | $1,592,344$ | $1,330,314$ | $1,251,147$ | $1,214,613$ | $(36,534)$ | $-2.92 \%$ |


| Other Uses |  |
| :--- | :--- |
| 9140 | TRANSFER TO FLEET MAINT |
| 9154 | TRF TO 554 FD (FACIL CIP) |
|  | Total Other Uses |
|  | Total Non Operating Expenditures |
|  | Fund Total |


| $\$$ | - | 3,684 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 250,000 | 250,000 | 250,000 | 206,000 | 50,000 | $(156,000)$ | $-75.73 \%$ |
| $\$$ | 250,000 | 253,684 | 250,000 | 206,000 | 50,000 | $(156,000)$ | $-75.73 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 250,000 | 253,684 | 250,000 | 206,000 | 50,000 | $(156,000)$ | $-75.73 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,687,248$ | $1,846,028$ | $1,580,314$ | $1,457,147$ | $1,264,613$ | $(192,534)$ | $-13.21 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Facilities

Building Maintenance Administration Expenditure Line Item

| Division | er 6447 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | Y 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ | 529,584 | 555,916 | 551,048 | 458,965 | 432,682 | $(26,283)$ | -5.73\% |
| 1401 | OVERTIME |  | 14,289 | 12,111 | 13,531 | 4,000 | 4,000 | - | 0.00\% |
| 1501 | SPECIAL PAY |  | - | (5) | - | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | 543,873 | 568,022 | 564,579 | 462,965 | 436,682 | $(26,283)$ | -5.68\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | 40,072 | 40,886 | 41,302 | 35,417 | 33,407 | $(2,010)$ | -5.68\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | 51,770 | 54,989 | 56,760 | 46,297 | 42,576 | $(3,721)$ | -8.04\% |
| 2203 | OPEB |  |  |  | 2,938 | - |  | - | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | 79,370 | 80,246 | 78,844 | 66,311 | 65,816 | (495) | -0.75\% |
| 2480 | ISF-WORKERS' COMP |  | 25,291 | 34,425 | 16,855 | 16,705 | 16,705 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | 196,504 | 210,546 | 196,699 | 164,730 | 158,504 | $(6,226)$ | -3.78\% |
|  | Total Personal Services | \$ | 740,377 | 778,568 | 761,278 | 627,695 | 595,186 | $(32,509)$ | -5.18\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | 1,811 | 6,836 | 17,311 | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | 75 | - | 30 | 400 | 400 | - | 0.00\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | 90 | 45 | 75 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 25,851 | 36,315 | 50,341 | 45,000 | 61,970 | 16,970 | 37.71\% |
| 3422 | REFUSE DISPOSAL - COMM |  | 1,213 | - | - | - | - | - | 0.00\% |
| 4010 | TRAVEL \& PER DIEM |  | 410 | 2,260 | 1,023 | 1,000 | 500 | (500) | -50.00\% |
| 4110 | COMMUNICATION SERVICE |  | 3,573 | 4,062 | 3,607 | 3,932 | 3,000 | (932) | -23.70\% |
| 4120 | RADIOS |  | - | - | - | 1,428 | - | $(1,428)$ | -100.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 335 | 667 | 303 | 1,200 | 300 | (900) | -75.00\% |
| 4310 | ELECTRICITY |  | 3,006 | 2,907 | 8,200 | 2,875 | 10,000 | 7,125 | 247.83\% |
| 4330 | WATER, SEWER, SANITATION |  | 6,054 | 5,839 | 5,357 | 3,165 | 4,500 | 1,335 | 42.18\% |
| 4410 | EQUIPMENT |  | 4,146 | 1,618 | 1,341 | 2,000 | 1,000 | $(1,000)$ | -50.00\% |
| 4480 | ISF-VEHICLES |  | 79,864 | 83,999 | 85,440 | 82,599 | 69,956 | $(12,643)$ | -15.31\% |
| 4580 | ISF-INSURANCE |  | 17,421 | 13,284 | 13,761 | 12,964 | 11,668 | $(1,296)$ | -10.00\% |
| 4610 | REPAIR \& MAINTENANCE SRVC |  | 13,994 | 16,626 | 3,583 | 5,000 | 1,280 | $(3,720)$ | -74.40\% |
| 4620 | R\&M - BUILDINGS |  | 109,671 | 176,247 | 103,708 | 145,000 | 145,000 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | 152 | 30 | - | 350 | 350 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 377 | - | 68 | 300 | 300 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | 69 | 146 | 225 | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 298 | 707 | 653 | 500 | 500 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 135 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 4,244 | 7,717 | 5,184 | 5,000 | 2,500 | $(2,500)$ | -50.00\% |
| 5212 | FUEL-DIESEL |  | - | 8,317 | - | 8,000 | 4,000 | $(4,000)$ | -50.00\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | 2,113 | 1,431 | 853 | 1,000 | 900 | (100) | -10.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 2,117 | 2,312 | 699 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | 134 | 163 | - | - | - | - | 0.00\% |
|  | Total Operating Expenses | \$ | 277,017 | 371,528 | 301,897 | 321,713 | 318,124 | $(3,589)$ | -1.12\% |

Capital Outlay
$\left.6210 \quad \begin{array}{c}\text { BLDG-OFFICE } \\ \text { Total Capital Outlay }\end{array}\right]$

| $\$$ | - | 31,695 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | - | 31,695 | - | - | - | - | $0.00 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,017,394$ | $1,181,790$ | $1,063,174$ | 949,408 | 913,310 | $(36,098)$ | $-3.80 \%$ |


| Other Uses |  |
| :---: | :---: |
| 9140 | TRANSFER TO FLEET MAINT |
| 9154 | TRF TO 554 FD (FACIL CIP) |
|  | Total Other Uses |
|  | Total Non Operating Expenses |
|  | Division Total |


| $\$$ | - | 3,684 | - | - | - | - | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 250,000 | 250,000 | 250,000 | 206,000 | 50,000 | $(156,000)$ | $-75.73 \%$ |
| $\$$ | 250,000 | 253,684 | 250,000 | 206,000 | 50,000 | $(156,000)$ | $-75.73 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | 250,000 | 253,684 | 250,000 | 206,000 | 50,000 | $(156,000)$ | $-75.73 \%$ |
|  |  |  |  |  |  |  |  |
| $\$$ | $1,267,394$ | $1,435,474$ | $1,313,174$ | $1,155,408$ | 963,310 | $(192,098)$ | $-16.63 \%$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Public Works - Facilities

## Custodial Services Expenditure Line Item

| Division Number 6470 | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1201 REG SALARIES AND WAGES | \$ | 254,498 | 190,075 | $(12,173)$ | - | - | - | 0.00\% |
| 1301 OTHER SALARIES \& WAGES |  | 15,213 | 60,768 | 369 | - | - | - | 0.00\% |
| 1401 OVERTIME |  | 16,496 | 13,294 | 252 | - | - | - | 0.00\% |
| Total Personal Services (Salaries) | \$ | 286,207 | 264,138 | $(11,553)$ | - | - | - | 0.00\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 19,399 | 18,315 | (883) | - | - | - | 0.00\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 26,523 | 20,016 | 561 | - | - | - | 0.00\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 49,702 | 46,000 | 971 | - | - | - | 0.00\% |
| 2380 ISF-EAP/BMH |  | - | - | - | - | - | - | 0.00\% |
| 2480 ISF-WORKERS' COMP |  | 4,018 | 3,816 | - | - | - | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 99,642 | 88,148 | 649 | - | - | - | 0.00\% |
| Total Personal Services | \$ | 385,849 | 352,286 | $(10,904)$ | - | - | - | 0.00\% |
| Operating Expenses |  |  |  |  |  |  |  |  |
| 3110 PROFESSIONAL SERVICES | \$ | 270 | 300 | - | - | - | - | 0.00\% |
| 3130 SUBSTANCE ABUSE TEST - WC |  | 180 | 90 | - | - | - | - | 0.00\% |
| 3405 OTHER CONTRACTUAL SERV |  | - | 19,661 | 278,043 | 285,868 | 286,703 | 835 | 0.29\% |
| 4130 POSTAGE,FREIGHT,SHIPPING |  | 19 | 74 | - | - | - | - | 0.00\% |
| 4580 ISF-INSURANCE |  | 2,064 | 1,782 | - | - | - | - | 0.00\% |
| 4610 REPAIR \& MAINTENANCE SRVC |  | 458 | 1,035 | - | 4,000 | 4,000 | - | 0.00\% |
| 4620 R\&M - BUILDINGS |  | 92 | - | - | - | - | - | 0.00\% |
| 5210 OPERATING SUPPLIES |  | 2,757 | 401 | - | 3,871 | 3,000 | (871) | -22.50\% |
| 5219 CUSTODIAL SUPPLIES |  | 26,817 | 34,069 | - | 8,000 | 7,600 | (400) | -5.00\% |
| 5222 UNIFORM CLEANING/EXPENSE |  | 1,348 | 857 | - | - | - | - | 0.00\% |
| Total Operating Expenses | \$ | 34,006 | 58,269 | 278,043 | 301,739 | 301,303 | (436) | -0.14\% |
| Total Expenses | \$ | 419,854 | 410,554 | 267,139 | 301,739 | 301,303 | (436) | -0.14\% |
| Division Total | \$ | 419,854 | 410,554 | 267,139 | 301,739 | 301,303 | (436) | -0.14\% |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



This Page Intentionally Left Blank

City of Dunedin FY 2011 Adopted Budget

## Department of Human Resources - Risk Safety

## Fund Summary

All insurance fund objectives are being met for FY 2011. Obligated reserves restricted for claims are approximately $\$ 350,000$. However, unobligated reserves have reached and surpassed three million dollars. To protect the City from catastrophic loss or a large claim; the fund will continue to build toward the established policy goal.

The overall operating budget is proposed to decrease $32.96 \%$ from FY 2010. This decrease is primarily the result of a decrease in property insurance premiums. Necessary funds have been budgeted to continue with the City's risk management operations.

## Mission

To provide liability and worker's compensation claims handling along with a comprehensive citywide safety program. Unit also secures proper excess insurance coverage to protect the City's Self-Insurance Fund.

## Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| CHARGES FOR SERVICES | \$ | 2,471,675 | 3,024,527 | 2,350,780 | 2,095,796 | 2,068,747 | $(27,049)$ | -1.29\% |
| MISCELLANEOUS REVENUE |  | 707,899 | 200,004 | 146,180 | 20,000 | 20,000 | - | 0.00\% |
| Total Revenues | \$ | 3,179,574 | 3,224,531 | 2,496,960 | 2,115,796 | 2,088,747 | $(27,049)$ | -1.28\% |
| Use of Reserves |  | - | - | - | 524,197 | - |  |  |
| Total Funding Sources | \$ | 3,179,574 | 3,224,531 | 2,496,960 | 2,639,993 | 2,088,747 | $(551,246)$ | -20.88\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | 64,145 | 103,633 | 98,684 | 86,778 | 86,778 | - | 0.00\% |
| PERSONAL SERVICES (BENEFITS) |  | 19,190 | 25,071 | 104,930 | 71,943 | 72,793 | 850 | 1.18\% |
| OPERATING EXPENSES |  | 2,372,910 | 1,984,221 | 1,590,692 | 1,932,246 | 1,610,397 | $(321,849)$ | -16.66\% |
| OTHER USES |  | - | 300,108 | 77,000 | 549,026 | - | $(549,026)$ | -100.00\% |
| Total Expenses | \$ | 2,456,244 | 2,413,033 | 1,871,306 | 2,639,993 | 1,769,968 | $(870,025)$ | -32.96\% |
| Addition to Reserves |  | 723,329 | 811,498 | 625,654 | - | 318,779 |  |  |
| Total Uses | \$ | 3,179,574 | 3,224,531 | 2,496,960 | 2,639,993 | 2,088,747 | $(551,246)$ | -20.88\% |
| Personnel Summary (FTE) |  | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | - | 0.00\% |

## Estimated Changes in Reserves

| Description |  | Changes |
| :--- | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | $4,206,369$ |
| FY 2010 Reserve Addition/(Use)* |  | $(1,130,734)$ |
| Estimated September 30, 2010 Reserve | $\$$ | $3,075,635$ |
| FY 2011 Adopted Addition/(Use) |  | 318,779 |
| Estimated September 30, 2011 Reserve | $\$ 3,394,414$ |  |

Note: Reserve includes \$350,000 Reserves for Claims
*Reflects the Adopted mid-year budget adjustment.

The proposed budget provides an addition of $\$ 318,779$ to the fund reserves. This addition will return the fund to the City Commission's policy level of three million dollars.

## Current Services

Administration of the liability program to include processing and records keeping; handling of liability claims; authorization of expenditures of insurance fund; and upgrading/changing the liability insurance program to conform with the city's changing exposures. This also includes citywide inspections and loss control recommendations. Funds Risk Management Consultant services.

## Department of Human Resources - Risk Safety

## Budget Highlights and Analysis

- Risk Safety coordinates a City-wide safety program with Safety Committee consisting of various employees. Online safety training has been a great success. Quarterly claims meetings have occurred on time allowing staff to maintain obligated claims reserves.
- Total funding, through internal services charges will be down by $\$ 27,049$ or 1.29 percent from Adopted FY 2010.
- Total operating expenses are down by $\$ 321,849$ or 16.66 percent, reflecting an estimated savings of $\$ 137,720$ in premiums and $\$ 150,000$ in claims paid.
- Personnel levels are unchanged from previous years.
- The $\$ 549,026$ reduction in transfers reflects the FY 2010 one-time rebate back to the participating funds.


## FY 2011 Goals and Objectives

> Update CDL/SAPP Policies.
$>$ Create new electronic forms.
> Monitor Self Insurance Fund Reserves quarterly.
$>$ Conduct yearly building inspections.
$>$ Conduct quarterly Safety Committee Meetings.

## FY 2010 Goals and Objectives Update

> Update On-line Safety Training Program Policy:
$\checkmark$ Completed.
> Update forms and put in public folders:
$\checkmark$ 2010-2011.
> Monitor Self Insurance Fund Reserves:
$\checkmark$ Ongoing. Quarterly.
$>$ Meet With TPA Authority:
$\checkmark$ Completed.
> Conduct Safety Committee Meetings at least quarterly:
$\checkmark$ Completed.
$>$ Conduct analysis of excess insurance policies:
$\checkmark$ Summer 2010.

## Department of Human Resources - Risk Safety

Risk Safety Fund Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | 2010 | 2010 | 2011 | 2010 to 2011 | 2010 to 2011 |
| Human Resources - Risk Safety |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| HR \& Risk Safety Manager | - | - | 1 | 1 | 1 | 1 | - | 0.00\% |
| Risk Safety Coordinator | - | 1 | - | - | - | - | - | 0.00\% |
| Risk Safety Manager | 1 | - | - | - | - | - | - | 0.00\% |
| Sr Administrative Assistant* | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Administrative Assistant* | 0.50 | - | - | - | - | - | - | 0.00\% |
| Total Full Time | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | - | 0.00\% |
| Total Full Time Equivalents | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | - | 0.00\% |

NOTE: *Position shared with Human Resources.

Risk Safety Fund Revenue Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Charges for Services |  |  |  |  |  |  |  |  |  |
| 2633 | ISF CHARGE-INSURANCE | \$ | 2,471,675 | 3,024,527 | 2,350,780 | 2,095,796 | 2,068,747 | $(27,049)$ | -1.29\% |
|  | Total Charges for Services | \$ | 2,471,675 | 3,024,527 | 2,350,780 | 2,095,796 | 2,068,747 | $(27,049)$ | -1.29\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |
| 1000 | INTEREST EARNINGS | \$ | 144,255 | 96,695 | 44,362 | 20,000 | 20,000 | - | 0.00\% |
| 3000 | NET INVESTMENT FMV CHANGE |  | 1,523 | - | - | - | - | - | 0.00\% |
| 3001 | REFUNDS PRIOR YTD EXPENDI |  | 109,122 | - | - | - | - | - | 0.00\% |
| 9025 | INSURANCE PROCEEDS |  | 423,698 | 103,308 | 101,818 | - | - | - | 0.00\% |
| 9027 | OTHER MISC REVENUE |  | 29,300 | - | - | - | - | - | 0.00\% |
| 9900 | OTHER MISCELLANEOUS REVENUE |  | 2 | 1 | - | - | - | - | 0.00\% |
|  | Total Miscellaneous Revenue | \$ | 707,899 | 200,004 | 146,180 | 20,000 | 20,000 | - | 0.00\% |
|  | Fund Total | \$ | 3,179,574 | 3,224,531 | 2,496,960 | 2,115,796 | 2,088,747 | $(27,049)$ | -1.28\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Human Resources - Risk Safety

Risk Safety Fund Expenditure Line Item


| Personal Services (Benefits) |  |
| :--- | :--- |
| 2100 | FICA |
| 2201 | RETIREMENT CONTRIBUTIONS |
| 2203 | OPEB |
| 2310 | LIFE \& HEALTH INSURANCE |
| 2480 | ISF-WORKERS' COMP |
| 2510 | UNEMPLOYMENT COMPENSATION |
|  | Total Personal Services (Benefits) |
|  | Total Personal Services |

## Operating Expenses

| 3110 | PROFESSIONAL SERVICES | \$ | 2,262 | 10,672 | 48,821 | 25,000 | 15,000 | $(10,000)$ | -40.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3111 | LEGAL SERVICES |  | - | - | 664 | 15,000 | - | $(15,000)$ | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  | - | - | - | 3,300 | 1,000 | $(2,300)$ | -69.70\% |
| 3141 | SUBSTANCE ABUSE TEST-DOT |  | - | 5,235 | 3,735 | 7,000 | 6,000 | $(1,000)$ | -14.29\% |
| 3405 | OTHER CONTRACTUAL SERV |  | 70 | - | - | 1,000 | - | $(1,000)$ | -100.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  | 852 | 852 | 822 | 745 | 690 | (55) | -7.38\% |
| 4010 | TRAVEL \& PER DIEM |  | 1,404 | 746 | 631 | 6,000 | 5,000 | $(1,000)$ | -16.67\% |
| 4110 | COMMUNICATION SERVICE |  | 291 | 326 | 115 | 318 | 435 | 117 | 36.79\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 86 | 109 | 134 | 100 | 150 | 50 | 50.00\% |
| 4310 | ELECTRICITY |  | - | - | - | 243 | 250 | 7 | 2.88\% |
| 4330 | WATER, SEWER, SANITATION |  | - | 96 | - | 543 | 556 | 13 | 2.39\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 58 | 43 | 43 | 500 | 500 | - | 0.00\% |
| 4480 | ISF-VEHICLES |  | 5,011 | 4,795 | 2,262 | 2,936 | 2,421 | (515) | -17.54\% |
| 4510 | PREMIUMS PAID |  | 2,291,183 | 1,734,113 | 1,234,663 | 1,257,720 | 1,120,000 | $(137,720)$ | -10.95\% |
| 4520 | INS - CLAIMS PAID |  | 21,656 | 7,219 | - | 200,000 | 150,000 | $(50,000)$ | -25.00\% |
| 4540 | INS -WORKERS' COMP CLAIMS |  | 46,058 | 214,526 | 289,758 | 400,000 | 300,000 | $(100,000)$ | -25.00\% |
| 4580 | ISF-INSURANCE |  | 1,335 | 1,796 | 7,161 | 4,863 | 4,377 | (486) | -9.99\% |
| 4680 | ISF-CUSTODIAL SERVICES |  | 445 | 445 | 297 | 328 | 328 | - | 0.00\% |
| 4710 | PRINTING \& BINDING |  | - | - | - | 500 | 150 | (350) | -70.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | - | 51 | 1,000 | 1,000 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 12 | - | - | - | - | 0.00\% |
| 4930 | FINES/PENALTY/LATE FEES |  | - | 570 | - | - | - | - | 0.00\% |
| 5110 | OFFICE SUPPLIES |  | 39 | 350 | 567 | 700 | 700 | - | 0.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 90 | - | - | - | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 302 | 817 | 527 | 1,700 | 750 | (950) | -55.88\% |
| 5222 | UNIFORM CLEANING/EXPENSE |  | - | - | - | 250 | 90 | (160) | -64.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | 536 | - | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,857 | 963 | 350 | 2,500 | 1,000 | $(1,500)$ | -60.00\% |
|  | Total Operating Expenses | \$ | 2,372,910 | 1,984,221 | 1,590,692 | 1,932,246 | 1,610,397 | $(321,849)$ | -16.66\% |
|  | Total Expenses | \$ | 2,456,244 | 2,112,925 | 1,794,306 | 2,090,967 | 1,769,968 | $(320,999)$ | -15.35\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9101 | TFR TO 001 FUND (GENERAL) | \$ | - | 300,000 | 77,000 | 369,026 | - | $(369,026)$ | -100.00\% |
| 9111 | TRF TO 111 FUND (STADIUM) |  | - | - | - | 60,000 | - | $(60,000)$ | -100.00\% |
| 9140 | TRANSFER TO FLEET MAINT |  | - | 108 | - | - | - | - | 0.00\% |
| 9141 | TRF TO 441 FUND (SEWER) |  | - | - | - | 75,000 | - | $(75,000)$ | -100.00\% |
| 9146 | TRF TO 446 FUND (MARINA) |  | - | - | - | 10,000 | - | $(10,000)$ | -100.00\% |
| 9155 | TRANSFER TO STRMWTR 443 |  | - | - | - | 25,000 | - | $(25,000)$ | -100.00\% |
| 9170 | TRF TO 470 FD (ST ANDREW) |  | - | - | - | 10,000 | - | $(10,000)$ | -100.00\% |
|  | Total Other Uses | \$ | - | 300,108 | 77,000 | 549,026 | - | $(549,026)$ | -100.00\% |
|  | Total Non Operating Expenses | \$ | - | 300,108 | 77,000 | 549,026 | - | $(549,026)$ | -100.00\% |
|  | Fund Total | \$ | 2,456,244 | 2,413,033 | 1,871,306 | 2,639,993 | 1,769,968 | $(870,025)$ | $\underline{-32.96 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Human Resources - Risk Safety

## Self-Insurance Fund

In FY 2011, to help mitigate the growing cost of employee health insurance, the City will administer a self-insurance fund. The use of a self-insurance fund allows the City greater control of its resources and its programs. Below is the initial budget; however during the year claims and payments will be monitored to ensure sufficient funds are available and budget amendments will be brought forward as needed.

| Self-Insurance Fund 555 | Proposed |  |
| :---: | :---: | :---: |
|  | FY 2011 |  |
| Sources |  |  |
| Employee Contributions | \$ | 533,499 |
| City Contributions |  | 1,909,789 |
| Other - Contributions |  | 246,935 |
| Total Funding Sources | \$ | 2,690,223 |
| Uses |  |  |
| Other Contractual Services | \$ | 384,048 |
| Insurance Claims Paid |  | 2,306,175 |
| Total Uses | \$ | 2,690,223 |

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Library - Cooperative

## Operational Summary

Provide popular materials, reference services and educational support for children and adults. The Library aims to provide quality public library service to the residents of Dunedin and the Pinellas Public Library Cooperative area.

## Library Cooperative Fund Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| INTERGOVERNMENTAL REVENUE | \$ | - | - | 490,013 | 384,955 | 289,585 | $(95,370)$ | -24.77\% |
| MISCELLANEOUS REVENUE |  | - | - | 6,837 | - | - | - | 0.00\% |
| OTHER SOURCES |  | - | - | 757,839 | - | 107,950 | 107,950 | 0.00\% |
| Total Revenues | \$ | - | - | 1,254,689 | 384,955 | 397,535 | 12,580 | 3.27\% |
| Use of Reserves |  | - | - | - | 380,231 | 42,416 |  |  |
| Total Funding Sources | \$ | - | - | 1,254,689 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | - | - | 346,294 | 333,474 | 339,817 | 6,343 | 1.90\% |
| PERSONAL SERVICES (BENEFITS) |  | - | - | 103,950 | 96,275 | 100,134 | 3,859 | 4.01\% |
| OPERATING EXPENSES |  | - | - | 201,943 | 229,743 | - | $(229,743)$ | -100.00\% |
| CAPITAL OUTLAY |  | - | - | 176,065 | 105,694 | - | $(105,694)$ | -100.00\% |
| Total Operating Expenditures | \$ | - | - | 828,251 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |
| Addition to Reserves |  | - | - | 426,437 | - | - |  |  |
| Total Uses | \$ | - | - | 1,254,689 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |
| Personnel Summary |  | 4.50 | 3.50 | 8.50 | 8.00 | 8.00 | - | 0.00\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | 426,437 |
| FY 2010 Reserve Addition/(Use)* |  | $(383,914)$ |
| Estimated September 30, 2010 Reserve | $\$$ | 42,523 <br> $(42,416)$ <br> FY 2011 Adopted Addition/(Use) |
| Estimated September 30, 2011 Reserve | $\$$ | 107 |

*Reflects the Adopted mid-year budget adjusment.

The Adopted FY 2011 budget reflects the use of $\$ 42,416$ of reserve fund.

## Current Services

Provides programming, reference and information services for children and adults. Funding allows for the selection, acquisition, processing and circulation of all types of materials including books, periodicals and audio-visuals.

## Budget Highlights and Analysis

- The reduction of $\$ 325,235$ reflects the elimination of the one-time use of $\$ 380,231$ of Cooperative Fund Reserves.
- All expenditures have been moved to the General Fund with the exception of personnel. The General Fund is providing a transfer of $\$ 107,950$ to fund personnel in the Coop Fund.
- Cooperative revenue is anticipated to be reduced by $\$ 95,370$ or 24.77 percent from FY 2010 Adopted Budget.


## FY 2011 Goals and Objectives

> Reference Library Department (4140) in the General Fund.

## FY 2010 Goals and Objectives Update

> Reference Library Department (4140) in the General Fund.

## Department of Library - Cooperative

Library Cooperative Fund Personnel Summary

|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2010 | FY 2011 | ${ }^{7} \mathrm{Y} 2010$ to 201 | 2010 to 2011 |
| Library - Cooperative |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Librarian II | 1 | 1 | 2 | 1 | 1 | 1 | - | 0.00\% |
| Librarian I | 1 | 1 | 1 | 2 | 2 | 2 | - | 0.00\% |
| Administrative Assistant | 1 | 1 | 1 | 1 | 1 | 1 | - | 0.00\% |
| Library Assistant I* | 1 | - | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Library Assistant II | - | - | 2 | 2 | 2 | 2 | - | 0.00\% |
| Total Full Tme | 4 | 3 | 6.50 | 6.50 | 6.50 | 6.50 | - | 0.00\% |
| Part Time |  |  |  |  |  |  |  |  |
| Librarian II | 0.50 | 0.50 | 0.50 | - | - | - | - | 0.00\% |
| Librarian I | - | - | 0.50 | 1 | 1 | 1 | - | 0.00\% |
| Library Aide | - | - | 1 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Total Part Time | 0.50 | 0.50 | 2 | 1.50 | 1.50 | 1.50 | - | 0.00\% |
| Total Full Time Equivalents | 4.50 | 3.50 | 8.50 | 8.00 | 8.00 | 8.00 | - | 0.00\% |

NOTE: *Position shared with Dunedin Public Library.

## Library Cooperative Fund Revenue Line Item

|  |  | Actual |  | Actual |  | Actual | Adopted | Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 |  | FY 2008 |  | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Intergovernmental Revenue |  |  |  |  |  |  |  |  |  |  |
| 9002 PINELLAS COOP LIBRARY |  |  | - |  | - | 490,013 | 384,955 | 289,585 | $(95,370)$ | -24.77\% |
| Total Integovernmental Revenue |  |  | - |  | - | 490,013 | 384,955 | 289,585 | $(95,370)$ | -24.77\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |  |  |
| 1000 INTEREST EARNINGS | \$ |  | - |  | - | 6,837 | - | - | - | 0.00\% |
| Total Miscellaneous Revenue | \$ |  | - |  | - | 6,837 | - | - | - | 0.00\% |
| Other Sources |  |  |  |  |  |  |  |  |  |  |
| 0101 TRANS FROM FUND 001 |  |  | - |  | - | 757,839 | - | 107,950 | 107,950 | 0.00\% |
| Total Other Sources | \$ |  | - |  | - | 757,839 | - | 107,950 | 107,950 | 0.00\% |
| Fund Total | \$ |  | - |  | - | 1,254,689 | 384,955 | 397,535 | 12,580 | 3.27\% |

Note: Accrual entries have been eliminated for budget purposes.

## Department of Library - Cooperative

Library Cooperative Fund Expenditure Line Item

| Division | er 4141 | Actual |  | Actual | Actual | Adopted | Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  |  | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |  |
| 1201 | REG SALARIES AND WAGES | \$ |  | - | 346,167 | 333,474 | 339,817 | 6,343 | 1.90\% |
| 1401 | OVERTIME |  |  | - | 127 | - | - | - | 0.00\% |
|  | Total Personal Services (Salaries) | \$ | - | - | 346,294 | 333,474 | 339,817 | 6,343 | 1.90\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ |  | - | 26,139 | 25,511 | 25,996 | 485 | 1.90\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  |  | - | 34,510 | 33,348 | 33,982 | 634 | 1.90\% |
| 2310 | LIFE \& HEALTH INSURANCE |  |  | - | 40,273 | 34,243 | 36,983 | 2,740 | 8.00\% |
| 2480 | ISF-WORKERS' COMP |  |  | - | 3,029 | 3,173 | 3,173 | - | 0.00\% |
|  | Total Personal Services (Benefits) | \$ |  | - | 103,950 | 96,275 | 100,134 | 3,859 | 4.01\% |
|  | Total Personal Services | \$ | - | - | 450,244 | 429,749 | 439,951 | 10,202 | 2.37\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ |  | - | - | 805 | - | (805) | -100.00\% |
| 3130 | SUBSTANCE ABUSE TEST - WC |  |  | - | 60 | 30 | - | (30) | -100.00\% |
| 3405 | OTHER CONTRACT SERVICES |  |  | - | - | 2,500 | - | $(2,500)$ | -100.00\% |
| 3481 | ISF-BUILDING MAINTENANCE |  |  | - | 70,460 | 63,842 | - | $(63,842)$ | -100.00\% |
| 4010 | TRAVEL \& PER DIEM |  |  | - | - | 2,000 | - | $(2,000)$ | -100.00\% |
| 4110 | COMMUNICATION SERVICE |  |  | - | - | 7,426 | - | $(7,426)$ | -100.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  |  | - | 297 | 2,000 | - | $(2,000)$ | -100.00\% |
| 4310 | ELECTRICITY |  |  | - | 46,248 | 53,462 | - | $(53,462)$ | -100.00\% |
| 4330 | WATER, SEWER, SANITATION |  |  | - | - | 4,114 | - | $(4,114)$ | -100.00\% |
| 4480 | ISF-VEHICLES |  |  | - | 2,602 | 2,158 | - | $(2,158)$ | -100.00\% |
| 4580 | ISF-INSURANCE |  |  | - | 46,496 | 41,191 | - | $(41,191)$ | -100.00\% |
| 4680 | ISF-CUSTODIAL SERVICES |  |  | - | 25,496 | 28,140 | - | $(28,140)$ | -100.00\% |
| 4710 | PRINTING \& BINDING |  |  | - | - | 1,750 | - | $(1,750)$ | -100.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | - | - | - | 500 | - | (500) | -100.00\% |
| 4912 | LICENSES AND FEES |  |  | - | 1,118 | 1,375 | - | $(1,375)$ | -100.00\% |
| 5110 | OFFICE SUPPLIES |  | - | - | 638 | 1,500 | - | $(1,500)$ | -100.00\% |
| 5120 | COMPUTER SUPPLIES |  | - | - | 473 | 2,250 | - | $(2,250)$ | -100.00\% |
| 5210 | OPERATING SUPPLIES |  |  | - | 6,617 | 13,500 | - | $(13,500)$ | -100.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | - | - | 1,167 | 1,000 | - | $(1,000)$ | -100.00\% |
| 5410 | BOOKS, PUBS, SUBSCRIPTION |  | - | - | 270 | 200 | - | (200) | -100.00\% |
|  | Total Operating Expenses | \$ | - | - | 201,943 | 229,743 | - | $(229,743)$ | -100.00\% |
| Capital Outlay |  |  |  |  |  |  |  |  |  |
| 6470 | OTHER EQUIPMENT | \$ |  | - | - | 993 | - | (993) | -100.00\% |
| 6610 | BOOKS \& PUBLICATIONS |  |  | - | 167,595 | 100,201 | - | $(100,201)$ | -100.00\% |
| 6620 | PERIODICALS |  |  | - | 6,215 | 4,500 | - | $(4,500)$ | -100.00\% |
| 6632 | JUV/VIDEO CASSETTES\&DVD |  |  | - | 1,785 | - | - | - | 0.00\% |
| 6634 | DVD |  | - | - | 470 | - | - | - | 0.00\% |
|  | Total Capital Outlay | \$ | - | - | 176,065 | 105,694 | - | $(105,694)$ | -100.00\% |
|  | Total Operating Expenditures | \$ | - | - | 828,251 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |
|  | Fund Total | \$ | - | - | 828,251 | 765,186 | 439,951 | $(325,235)$ | -42.50\% |

[^18]
# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Department of Parks \& Recreation - Stadium

## Fund Summary

The Dunedin Stadium Fund was established in FY 1990 as a mechanism to accurately monitor the revenues, expenses and debt service payments associated with Dunedin Stadium expansion and operations.

The primary sources of income for FY 2011 are ticket sales and parking concessions during the Toronto Blue Jays Spring Training.

FY 2011 is the ninth year of the fifteen year agreement.

## Mission

To serve the residents of Dunedin with another form of sports and entertainment and to act as an economic engine for local businesses.

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Proposed | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| INTERGOVERNMENTAL REVENUE | \$ | 797,984 | 797,984 | 797,984 | 797,984 | 797,984 | - | 0.00\% |
| CHARGES FOR SERVICES |  | 199,125 | 339,143 | 276,367 | 300,000 | 250,000 | $(50,000)$ | -16.67\% |
| MISCELLANEOUS REVENUE |  | 11,792 | 3,540 | 583 | - | - | - | 0.00\% |
| OTHER SOURCES |  | 299,203 | 299,203 | 313,203 | 359,203 | 299,203 | $(60,000)$ | -16.70\% |
| Total Revenues | \$ | 1,308,104 | 1,439,869 | 1,388,137 | 1,457,187 | 1,347,187 | $(110,000)$ | -7.55\% |
| Use of Reserves |  | 174,380 | 121,281 | 75,390 | - | - |  |  |
| Total Funding Sources | \$ | 1,482,484 | 1,561,150 | 1,463,527 | 1,457,187 | 1,347,187 | $(110,000)$ | -7.55\% |
| Uses |  |  |  |  |  |  |  |  |
| PERSONAL SERVICES (SALARIES) | \$ | - | - | 19,988 | 18,000 | 20,000 | 2,000 | 11.11\% |
| PERSONAL SERVICES (BENEFITS) |  | - | - | 6,116 | - | 5,830 | 5,830 | 0.00\% |
| OPERATING EXPENSES |  | 187,244 | 246,880 | 213,153 | 211,525 | 214,443 | 2,918 | 1.38\% |
| DEBT SERVICE |  | 1,099,240 | 1,099,270 | 1,099,270 | 1,099,272 | 939,272 | $(160,000)$ | -14.56\% |
| OTHER USES |  | 196,000 | 215,000 | 125,000 | 125,000 | 125,000 | - | 0.00\% |
| Total Expenses | \$ | 1,482,484 | 1,561,150 | 1,463,527 | 1,453,797 | 1,304,545 | $(149,252)$ | -10.27\% |
| Addition to Reserves |  | - | - | - | 3,390 | 42,642 |  |  |
| Total Uses | \$ | 1,482,484 | 1,561,150 | 1,463,527 | 1,457,187 | 1,347,187 | $(110,000)$ | $\underline{-7.55 \%}$ |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | 2,813 |
| FY 2010 Reserve Addition/(Use)* |  | 3,390 |
| Estimated September 30, 2010 Reserve | $\$$ | 6,203 |
| FY 2011 Proposed Addition/(Use) |  | 42,642 |
| Estimated September 30, 2011 Reserve | $\$$ | 48,845 |

*Reflects the proposed mid-year budget adjusment.

The FY 2011 budget is planned to add an additional $\$ 42,642$ to the Stadium Fund Reserves.

## Budget Highlights and Analysis

- The budget is consistent with previous years and follows the terms and conditions of the Blue Jays Agreement. Overtime was increased slightly to meet the demands of the City's support of the Blue Jays.
- Total estimated expenditures are decreasing by 10.27 percent or $\$ 149,252$ from Adopted FY 2010. This increase is largely due to a reduction in interest cost for debt service.
- Total revenue is anticipated to reduce by $\$ 110,000$ during FY 2011. This is due to the reduction of naming rights revenue of $\$ 50,000$ and a reduction in transfers


## Department of Parks \& Recreation - Stadium

## FY 2011 Goals and Objectives

$>$ Pursue securing of a Naming Rights sponsor.
> Implement FY 2011 Capital Improvement Projects as outlined in the Six-Year Capital Improvement Projects Plan for both Dunedin Stadium and Englebert Recreation Complex.

## FY 2010 Goals and Objectives Update

$>$ Secure a new Naming Rights sponsor.
$\checkmark$ Currently pursuing a naming rights sponsor through work of the Stadium Advisor Committee, local media, letters, brochures, phone calls and personal visits.
$>$ Research concert and event opportunities for Dunedin Stadium:
$\checkmark$ Local concert promoters have been contacted to discuss the feasibility and interest of providing activities other than baseball. At this point, there has been little interest.

## Stadium Fund Revenue Line Item



Note: Accrual entries have been eliminated for budget purposes.

## Department of Parks \& Recreation - Stadium

## Stadium Fund Expenditure Line Item

|  |  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \%Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Salaries |  |  |  |  |  |  |  |  |  |
| 1301 | OTHER WAGES AND SALARIES | \$ | - | - | 3,108 | 3,000 | 4,000 | 1,000 | 33.33\% |
| 1401 | OVERTIME |  | - | - | 16,880 | 15,000 | 16,000 | 1,000 | 6.67\% |
|  | Total Personal Services (Salaries) | \$ | - | - | 19,988 | 18,000 | 20,000 | 2,000 | 11.11\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |  |
| 2100 | FICA | \$ | - | - | 1,482 | - | 1,530 | 1,530 | 0.00\% |
| 2201 | RETIREMENT CONTRIBUTIONS |  | - | - | 1,714 | - | 1,800 | 1,800 | 0.00\% |
| 2310 | LIFE \& HEALTH INSURANCE |  | - | - | 2,920 | - | 2,500 | 2,500 | 0.00\% |
|  | Total Personal Services (Benefits) | \$ | - | - | 6,116 | - | 5,830 | 5,830 | 0.00\% |
|  | Total Personal Services | \$ | - | - | 26,104 | 18,000 | 25,830 | 7,830 | 43.50\% |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3110 | PROFESSIONAL SERVICES | \$ | - | - | 54 | - | - | - | 0.00\% |
| 3130 | SUBSTANCE ABUSE |  | - | - | 60 | - | - | - | 0.00\% |
| 3405 | OTHER CONTRACTUAL SERV |  | - | 11,360 | 22,092 | 18,300 | 18,300 | - | 0.00\% |
| 3422 | IDB SOLID WASTE |  | - | 2,912 | 5,761 | - | - | - | 0.00\% |
| 4110 | COMMUNICATION SERVICE |  | 2,700 | 2,742 | 3,433 | - | - | - | 0.00\% |
| 4130 | POSTAGE,FREIGHT,SHIPPING |  | 11 | 79 | 12 | - | - | - | 0.00\% |
| 4410 | RENT/LEASE-EQUIPMENT |  | 1,883 | - | - | - | - | - | 0.00\% |
| 4580 | ISF-INSURANCE |  | 126,039 | 182,745 | 152,964 | 171,725 | 154,553 | $(17,172)$ | -10.00\% |
| 4610 | R\&M SERVICES |  | 21,071 | 5,948 | 2,868 | 10,000 | 10,000 | - | 0.00\% |
| 4810 | PROMOTIONAL ACTIVITIES |  | 12,272 | 9,960 | 3,664 | 8,000 | 8,000 | - | 0.00\% |
| 4910 | OTHER CURRENT CHARGES |  | - | 5,272 | - | - | - | - | 0.00\% |
| 4919 | OTHER TAXES |  | 12,567 | 18,864 | 18,530 | - | 20,090 | 20,090 | 0.00\% |
| 5210 | OPERATING SUPPLIES |  | 9,542 | 6,997 | 3,295 | 3,500 | 3,500 | - | 0.00\% |
| 5230 | UNCAPITALIZED EQUIPMENT |  | 160 | - | 420 | - | - | - | 0.00\% |
| 5410 | BOOKS, PUBS, SUBSCR, MEMB |  | 1,000 | - | - | - | - | - | 0.00\% |
|  | Total Operating Expenses | \$ | 187,244 | 246,880 | 213,153 | 211,525 | 214,443 | 2,918 | 1.38\% |
|  | Total Expenses | \$ | 187,244 | 246,880 | 239,257 | 229,525 | 240,273 | 10,748 | 4.68\% |
| Debt Service |  |  |  |  |  |  |  |  |  |
| 7101 | PRINCIPAL | \$ | 603,496 | 637,732 | 673,944 | 674,721 | 752,880 | 78,159 | 11.58\% |
| 7201 | INTEREST EXP |  | 495,744 | 461,538 | 425,326 | 424,551 | 186,392 | $(238,159)$ | -56.10\% |
|  | Total Debt Service | \$ | 1,099,240 | 1,099,270 | 1,099,270 | 1,099,272 | 939,272 | $(160,000)$ | -14.56\% |
| Other Uses |  |  |  |  |  |  |  |  |  |
| 9101 | TFR TO 001 FUND (GENERAL) | \$ | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | - | 0.00\% |
| 9131 | TRF TO 331 FUND |  | 71,000 | 90,000 | - | - | - | - | 0.00\% |
|  | Total Other Uses | \$ | 196,000 | 215,000 | 125,000 | 125,000 | 125,000 | - | 0.00\% |
|  | Total Non Operating Expenses | \$ | 1,295,240 | 1,314,270 | 1,224,270 | 1,224,272 | 1,064,272 | $(160,000)$ | -13.07\% |
|  | Fund Total | \$ | 1,482,484 | 1,561,150 | 1,463,527 | 1,453,797 | 1,304,545 | $(149,252)$ | $\xrightarrow{-10.27 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

# "Dedicated To Quality Service" 



## This Page Intentionally Left Blank

## Dunedin Fine Arts Center Fund Summary

Fund Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Sources |  |  |  |  |  |  |  |  |
| MISCELLANEOUS REVENUE | \$ | (53) | (33) | 43 | - | - | - | 0.00\% |
| OTHER SOURCES |  | 145,264 | 154,444 | 149,233 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Total Revenues | \$ | 145,211 | 154,411 | 149,276 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Use of Reserves |  | 39 | 437 | - | - | - | - | - |
| Total Funding Sources | \$ | 145,250 | 154,848 | 149,276 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Uses |  |  |  |  |  |  |  |  |
| OPERATING EXPENSES | \$ | 72,250 | 89,148 | 82,496 | 63,412 | 64,574 | 1,162 | 1.83\% |
| GRANTS AND AIDS |  | 73,000 | 65,700 | 65,700 | 59,130 | 47,304 | $(11,826)$ | -20.00\% |
| Total Expenses | \$ | 145,250 | 154,848 | 148,196 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Addition to Reserves |  | - | - | 1,080 | - | - |  |  |
| Total Uses | \$ | 145,250 | 154,848 | 149,276 | 122,542 | 111,878 | $(10,664)$ | (0) |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | 1,096 |
| FY 2010 Reserve Addition/(Use)* |  | $(1,096)$ |
| Estimated September 30, 2010 Reserve | $\$$ | - |
| FY 2011 Adopted Addition/(Use) |  | - |
| Estimated September 30, 2011 Reserve | $\$$ | - |

*Reflects the Adopted mid-year budget adjustment.

Fine Arts Center Revenue Line Item

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \%Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |
| 1000 INTEREST EARNINGS | \$ | (53) | (33) | 43 | - | - | - | 0.00\% |
| Total Miscellaneous Revenue | \$ | (53) | (33) | 43 | - | - | - | 0.00\% |
| Other Sources |  |  |  |  |  |  |  |  |
| 0101 TRANS FROM FUND 001 | \$ | 145,264 | 154,444 | 149,233 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Total Other Sources | \$ | 145,264 | 154,444 | 149,233 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |
| Fund Total | \$ | 145,211 | 154,411 | 149,276 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |

Note: Accrual entries have been eliminated for budget purposes.

## Dunedin Fine Arts Center Fund Summary

Fine Arts Center Expenditure Line Item

| Division | r 4256 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |
| 3481 | ISF-BUILDING MAINTENANCE | \$ | 46,253 | 46,253 | 44,530 | 40,348 | 38,018 | $(2,330)$ | -5.77\% |
| 4330 | WATER, SEWER, SANITATION |  | 7,986 | 8,908 | 9,229 | 4,336 | 9,700 | 5,364 | 123.71\% |
| 4580 | ISF-INSURANCE |  | 18,011 | 33,987 | 28,738 | 18,728 | 16,856 | $(1,872)$ | -10.00\% |
|  | Total Operating Expenses | \$ | 72,250 | 89,148 | 82,496 | 63,412 | 64,574 | 1,162 | 1.83\% |
|  | Total Operating Expenditures | \$ | 72,250 | 89,148 | 82,496 | 63,412 | 64,574 | 1,162 | 1.83\% |
| Grants and Aids |  |  |  |  |  |  |  |  |  |
| 8201 | AIDS TO PRIVATE ORGANIZAT | \$ | 73,000 | 65,700 | 65,700 | 59,130 | 47,304 | $(11,826)$ | -20.00\% |
|  | Total Grants and Aids | \$ | 73,000 | 65,700 | 65,700 | 59,130 | 47,304 | $(11,826)$ | -20.00\% |
|  | Total Non Operating Expenses | \$ | 73,000 | 65,700 | 65,700 | 59,130 | 47,304 | $(11,826)$ | -20.00\% |
|  | Fund Total | \$ | 145,250 | 154,848 | 148,196 | 122,542 | 111,878 | $(10,664)$ | -8.70\% |

Note: Accrual entries have been eliminated for budget purposes.

## Dunedin Historical Society Fund Summary

Fund Resource Summary

|  | Actual |  |  | Actual |  | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY 2007 |  | FY 2008 |  | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 7 | Y 2010 to 2011 |
| Sources |  |  |  |  |  |  |  |  |  |  |
| OTHER SOURCES | \$ |  | - |  | - | 139,968 | 79,780 | 92,477 | 12,697 | 15.92\% |
| Total Revenues | \$ |  | - |  | - | 139,968 | 79,780 | 92,477 | 12,697 | 15.92\% |
| Use of Reserves |  |  | - |  | - | - | - | 318 |  |  |
| Total Funding Sources | \$ |  | - |  | - | 139,968 | 79,780 | 92,795 | 13,015 | 16.31\% |
| Uses |  |  |  |  |  |  |  |  |  |  |
| OPERATING EXPENSES | \$ |  | - |  | - | 33,277 | 31,180 | 28,915 | $(2,265)$ | -7.26\% |
| GRANTS AND AIDS |  |  | - |  | - | 54,000 | 48,600 | 63,880 | 15,280 | 31.44\% |
| Total Expenses | \$ |  | - |  | - | 87,277 | 79,780 | 92,795 | 13,015 | 16.31\% |
| Addition to Reserves |  |  | - |  | - | 52,691 | - | - |  |  |
| Total Uses | \$ |  | - |  | - | 139,968 | 79,780 | 92,795 | 13,015 | 16.31\% |

## Estimated Changes in Reserves

| Description | Changes |  |
| :---: | :---: | ---: |
| October 1, 2009 Reserve | $\$$ | 2,691 |
| FY 2010 Reserve Addition/(Use)* |  | $(2,373)$ |
| Estimated September 30, 2010 Reserve | $\$$ | 318 |
| FY 2011 Adopted Addition/(Use) |  | $(318)$ |
| Estimated September 30, 2011 Reserve | $\$$ | - |

For FY 2011, Commission has approved a onetime assistance grant of $\$ 25,000$ from the Community Redevelopment Authority (CRA) in addition to the traditional in-kind and grant-in-aide contributions.
*Reflects the Adopted mid-year budget adjustment.

Historical Society Fund Revenue Line Item

|  |  | Actual |  | Actual |  | Actual |  | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  | FY 2007 |  | FY 2008 |  | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Other Sources |  |  |  |  |  |  |  |  |  |  |  |
| 0101 | TRANS FROM FUND 001 | \$ |  | - |  | - | 89,968 | 79,780 | 67,477 | $(12,303)$ | -15.42\% |
| 0160 | TRANS FROM FUND 660 |  |  | - |  | - | 50,000 | - | 25,000 | 25,000 | 0.00\% |
|  | Total Other Sources | \$ |  | - |  | - | 139,968 | 79,780 | 92,477 | 12,697 | 15.92\% |
| Fund Total |  | \$ |  | - |  | - | 139,968 | 79,780 | 92,477 | 12,697 | 15.92\% |

Note: Accrual entries have been eliminated for budget purposes.

## Dunedin Historical Society Fund Summary

Historical Society Fund Expenditure Line Item

| Division Number 4261 |  | Actual |  | Actual |  | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | FY 2007 |  | FY 2008 |  | FY 2009 | FY 2010 | FY 2011 | FY 2010 to 2011 | FY 2010 to 2011 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |
| 3481 ISF- BUILDING MAINTENANCE |  |  | - |  | - | 18,209 | 18,217 | 16,884 | $(1,333)$ | -7.32\% |
| 4330 WATER, SEWER, SANITATION |  |  | - |  | - | 1,929 | 2,373 | 2,500 | 127 | 5.35\% |
| 4580 ISF - INSURANCE |  |  | - |  | - | 13,139 | 10,590 | 9,531 | $(1,059)$ | -10.00\% |
| Total Operating Expenses | \$ |  | - |  | - | 33,277 | 31,180 | 28,915 | $(2,265)$ | -7.26\% |
| Total Expenses | \$ |  | - |  | - | 33,277 | 31,180 | 28,915 | $(2,265)$ | -7.26\% |
| Grants and Aids |  |  |  |  |  |  |  |  |  |  |
| 8201 AIDS TO PRIVATE ORGANIZAT | \$ |  | - |  | - | 54,000 | 48,600 | 63,880 | 15,280 | 31.44\% |
| Total Grants and Aids | \$ |  | - |  | - | 54,000 | 48,600 | 63,880 | 15,280 | 31.44\% |
| Total Non Operating Expenses | \$ |  | - |  | - | 54,000 | 48,600 | 63,880 | 15,280 | 31.44\% |
| Fund Total | \$ |  | - |  | - | 87,277 | 79,780 | 92,795 | 13,015 | 16.31\% |

Note: Accrual entries have been eliminated for budget purposes.

City of Dunedin FY 2011 Adopted Budget

## Department of Community Redevelopment

## Mission

To serve the residents of Dunedin by effective coordination of the fiscal management of the City and efficiently providing timely, responsive and comprehensive financial support services to the City departments.

Departmental Resource Summary

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2007 |  | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 |

## Estimated Changes in Reserves

| Description | Changes |  |
| :--- | :---: | :---: |
| October 1, 2009 Reserve | $\$$ | $1,873,373$ |
| FY 2010 Reserve Addition/(Use)* |  | $(291,587)$ |
| Estimated September 30, 2010 Reserve | $\$$ | $1,581,786$ |
| FY 2011 Adopted Addition/(Use) |  | $(1,351,374)$ |
| Estimated September 30, 2011 Reserve | $\$$ | 230,412 |

*Reflects the Adopted mid-year budget adjustment.
The FY 2011 adopted budget is predicated on a $\$ 1,351,374$ use of reserves. These reserves, while limited by law, may be used with the CRA area for appropriate projects that facilitate economic development.

## Operational Summary

To revitalize and promote the Community Redevelopment District through public improvements in an effort to leverage private investment. In addition, the CRA will actively promote
the downtown to ensure pedestrian foot traffic.

## Current Services

Provide management of the day to day operations of the CRA and establish long and short range goals.

## Budget Highlights and Analysis

- The FY 2011 CRA budget is down by 13.53 percent, or $\$ 276,534$. This is largely driven by the reduction in capital outlay of $\$ 348,000$ from the adopted FY 2010 amount.
- The FY 2011 budget includes $\$ 500,000$ for parking in the CRA area, \$290,000 for land acquisition, and $\$ 522,000$ for beautification and improvement projects.
o Note: During the final adoption of the FY 2011 budget, the Commission added \$177,000 for other capital projects, $\$ 155,000$ for the Highland and Main project and $\$ 55,000$ for Alternate 19 pavement enhancements.
- Ad Valorem Revenue is anticipated to be down by $\$ 169,568$ or 29.75 percent from the adopted FY 2010 amount. This is reflective of the recent economic downturn and the subsequent loss of commercial real estate values.


## Department of Community Redevelopment

- The FY 2011 CRA Budget reflects a portion of the cost for the new Business and Revenue Development Specialist whose primary function will be focused on the retention of existing businesses and the development of new businesses, including job creation.


## FY 2011 Goals and Objectives

$>$ Implementation of wayfinding system for downtown.
$>$ Continue Branding initiative for Dunedin.
$>$ Continue façade, demolition and undergrounding of utilities program.
$>$ Begin process to extend CRA beyond 2018.
$>$ Continue Brownfield designation process for CRA.
> Complete Gateway project.
$>$ Complete administration of OTTED grant.
$>$ Continue Special Events in downtown CRD.
> Continue landscape enhancements to downtown.

## FY 2010 Goals and Objectives Update

> Complete CRA Master Plan Update; original prepared in 1988:
$\checkmark$ CRA Master Plan process in its final stages; to be adopted by City of Dunedin and Pinellas County.
$>$ Complete analysis of Downtown Parking needs:
$\checkmark$ Downtown Parking Study completed and adopted by the Community Redevelopment Agency.
> Explore alternative methods of transportation:
$\checkmark \quad$ Various alternative transportation methods were explored with the Downtown Parking Study.
> Continue successful façade and demolition programs:
$\checkmark$ Several façade and demo applications were processed by CRA staff over the Fiscal Year.
> Work with Pizzuti Companies on the redevelopment of Gateway project and administration of OTTED grant:
$\checkmark$ Redevelopment of Gateway is ongoing
$\checkmark$ Administration of OTTED grant is $80 \%$ complete.
$>$ Work with Chamber of Commerce, Visit St. Pete/Clearwater, Downtown Merchants Association for branding of downtown CRD:
$\checkmark$ Ongoing review with stakeholders of downtown.
$\checkmark$ Branding Study RFQ was created.
> Continue Special Events in downtown CRD:
$\checkmark \quad$ Various Special Events throughout the year generated increased foot traffic.
> Continue landscape enhancements to downtown:
$\checkmark$ Landscape architect was retained to develop plan for downtown maintenance.

## Department of Community Redevelopment

| CRA Personnel Summary |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Actual | Actual | Adopted | Amended | Adopted | Change | \% Change |
|  | 2007 | 2008 | 2009 | 2010 | FY 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Community Redevelopment Agency |  |  |  |  |  |  |  |  |
| Full Time |  |  |  |  |  |  |  |  |
| Director* | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Business and Revenue Develpmnt Spc. | - | - | - | - | - | 0.15 | - | 0.00\% |
| Administrative Coordinator** | - | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | - | 0.00\% |
| Parks Service Worker III | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Parks Service Worker II | - | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | - | 0.00\% |
| Total Full Time Personnel | 0.50 | 3.00 | 3.00 | 3.00 | 3.00 | 3.15 | 0.15 | 5.00\% |
| Total CRA Fund Personnel | 0.50 | 3.00 | 3.00 | 3.00 | 3.00 | 3.15 | 0.15 | 5.00\% |

NOTE: *Position shared with Economic \& Housing Development; **Position shared with Planning \& Development.
CRA Fund Revenue Line Item

|  | Actual |  | Actual | Actual | Adopted | Adopted | Change | \%Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Ad Valorem Taxes |  |  |  |  |  |  |  |  |
| 1030 AD VALOREM-TAX INCREMENT | \$ | 628,580 | 697,998 | 609,646 | 570,000 | 400,432 | $(169,568)$ | -29.75\% |
| Total Advelorem Taxes | \$ | 628,580 | 697,998 | 609,646 | 570,000 | 400,432 | $(169,568)$ | -29.75\% |
| Intergovernmental Revenue |  |  |  |  |  |  |  |  |
| 9000 OTHER STATE GRANTS | \$ | - | - | 615,685 | - | - | - | 0.00\% |
| 5001 GR-PINELLAS COUNTY |  | - | 72,061 | - | - | - | - | 0.00\% |
| Total Intergovernmental Revenue | \$ | - | 72,061 | 615,685 | - | - | - | 0.00\% |
| Miscellaneous Revenue |  |  |  |  |  |  |  |  |
| 1000 INTEREST EARNINGS | \$ | 53,174 | 45,550 | 17,218 | 10,000 | - | $(10,000)$ | -100.00\% |
| 3000 NET INVESTMENT FMV CHANGE |  | 320 | - | - | - | - | - | 0.00\% |
| 9027 OTHER MISC REVENUE |  | 30,742 | 36,067 | 46,969 | 18,000 | 15,000 | $(3,000)$ | -16.67\% |
| Total Miscellaneous Revenue | \$ | 84,236 | 81,617 | 64,191 | 28,000 | 15,000 | $(13,000)$ | -46.43\% |
| Other Sources |  |  |  |  |  |  |  |  |
| 0134 TRANS FROM FUND 334 | \$ | 549,784 | 2,850,000 | - | - | - | - | 0.00\% |
| Total Other Sources | \$ | 549,784 | 2,850,000 | - | - | - | - | 0.00\% |
| Fund Total | \$ | 1,262,600 | 3,701,676 | 1,289,522 | 598,000 | 415,432 | $(182,568)$ | $\underline{-30.53 \%}$ |

Note: Accrual entries have been eliminated for budget purposes.

| CRA Fund Expenditure Line Item <br> Division Number 1716 |  | Actual | Actual | Actual | Adopted | Adopted | Change | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description |  | 2007 | 2008 | 2009 | 2010 | 2011 | 2010 to 2011 | 2011 to 2011 |
| Personal Services (Salaries) |  |  |  |  |  |  |  |  |
| 1101 EXECUTIVE SALARIES | \$ | 645 | 55,378 | 56,495 | 57,487 | 56,287 | $(1,200)$ | -2.09\% |
| 1201 REG SALARIES AND WAGES |  | 966 | 90,708 | 86,159 | 85,663 | 98,319 | 12,656 | 14.77\% |
| 1301 OTHER SALARIES \& WAGES |  | 1,299 | 21,337 | 43,529 | 28,642 | 59,362 | 30,720 | 107.26\% |
| 1401 OVERTIME |  | 7 | 7,672 | 5,109 | 5,000 | 3,500 | $(1,500)$ | -30.00\% |
| Total Personal Services (Salaries) | \$ | 2,918 | 175,094 | 191,291 | 176,792 | 217,468 | 40,676 | 23.01\% |
| Personal Services (Benefits) |  |  |  |  |  |  |  |  |
| 2100 FICA | \$ | 219 | 12,627 | 13,635 | 13,525 | 16,636 | 3,111 | 23.00\% |
| 2201 RETIREMENT CONTRIBUTIONS |  | 178 | 15,886 | 16,343 | 14,815 | 15,811 | 996 | 6.72\% |
| 2310 LIFE \& HEALTH INSURANCE |  | 33 | 12,230 | 20,046 | 17,708 | 19,795 | 2,087 | 11.79\% |
| 2480 ISF-WORKERS' COMP |  | - | - | 2,564 | 2,686 | 2,686 | - | 0.00\% |
| Total Personal Services (Benefits) | \$ | 429 | 40,743 | 52,588 | 48,734 | 54,928 | 6,194 | 12.71\% |
| Total Personal Services | \$ | 3,347 | 215,837 | 243,879 | 225,526 | 272,396 | 46,870 | 20.78\% |
| Operating Expenses |  |  |  |  |  |  |  |  |
| 3110 PROFESSIONAL SERVICES | \$ | 21,196 | 48,970 | 73,333 | 25,000 | 22,000 | $(3,000)$ | -12.00\% |
| 3130 PROF SVCS |  | - | - | 30 | - |  | - | 0.00\% |
| 3405 OTHER CONTRACTUAL SERV |  | 17,653 | 21,740 | 20,407 | 27,000 | 15,000 | $(12,000)$ | -44.44\% |
| 3422 SOLID WASTE CHGS |  | - | 180 | 2,587 | - | 2,648 | 2,648 | 0.00\% |
| 3481 ISF/BUILDING MAINTENANCE |  | - | - | - | - | 1,192 | 1,192 | 0.00\% |
| 3730 ADMIN COSTS/PW ENG |  | - | - | - | 34,740 | 27,648 | $(7,092)$ | -20.41\% |
| 4010 TRAVEL \& PER DIEM |  | 1,062 | 4,145 | 894 | 1,500 | 1,200 | (300) | -20.00\% |
| 4110 COMMUNICATION SERVICE |  | - | 219 | 204 | 225 | 642 | 417 | 185.33\% |
| 4130 POSTAGE,FREIGHT,SHIPPING |  | 193 | 803 | 1,314 | 750 | 550 | (200) | -26.67\% |
| 4410 RENTS AND LEASES |  | 2,464 | 2,266 | 2,535 | 2,500 | 28,725 | 26,225 | 1049.00\% |
| 4580 INSURANCE |  | - | - | 9,014 | 7,449 | 6,705 | (744) | -9.99\% |
| 4610 REPAIR \& MAINTENANCE SRVC |  | - | 529 | 10,781 | 750 | 500 | (250) | -33.33\% |
| 4620 R\&M |  | - | 183 | - | - | - | - | 0.00\% |
| 4710 PRINTING \& BINDING |  | 3,354 | 1,929 | 2,125 | 1,750 | 1,500 | (250) | -14.29\% |
| 4810 PROMOTIONAL ACTIVITIES |  | 9,561 | 13,912 | 12,188 | 10,000 | 8,000 | $(2,000)$ | -20.00\% |
| 4910 OTHER CURRENT CHARGES |  | 503 | 281 | 1,776 | 500 | 400 | (100) | -20.00\% |
| 5110 OFFICE SUPPLIES |  | 624 | 1,442 | 1,677 | 1,000 | 2,000 | 1,000 | 100.00\% |
| 5120 COMPUTER |  | - | - | 19 | - | - | - | 0.00\% |
| 5210 OPERATING SUPPLIES |  | 401 | 6,943 | 8,795 | 6,000 | 10,000 | 4,000 | 66.67\% |
| 5222 SAFETY SHOES |  | - | 185 | 135 | 150 | 200 | 50 | 33.33\% |
| 5230 UNCAPITALIZED EQUIPMENT |  | - | 1,867 | 1,956 | - | - | - | 0.00\% |
| 5410 BOOKS, PUBS, SUBSCRIPTION |  | 1,179 | 2,304 | 1,178 | 1,500 | 1,500 | - | 0.00\% |
| Total Operating Expenses | \$ | 58,189 | 107,898 | 150,948 | 120,814 | 130,410 | 9,596 | 7.94\% |
| Capital Outlay |  |  |  |  |  |  |  |  |
| 6101 LAND | \$ | 2,850,000 | - | - | - | 290,000 | 290,000 | 0.00\% |
| 6301 IMPRVMNTS OTHER THAN BLDG |  | 48,233 | 159,479 | 690,179 | 1,050,000 | 122,000 | $(928,000)$ | -88.38\% |
| 6314 ATHLETIC FIELDS \& PARK |  | - | 25,586 | - | 30,000 | - | $(30,000)$ | -100.00\% |
| 6332 SIDEWALK,CURB,GUTTER,ETC. |  | - | 31,067 | 51,628 | 20,000 | 380,000 | 360,000 | 1800.00\% |
| 6333 PARKING AREAS |  | 160,142 | 20,375 | 26,000 | 40,000 | - | $(40,000)$ | -100.00\% |
| 6470 OTHER EQUIPMENT |  | - | - | - | 2,000 | 2,000 | - | 0.00\% |
| Total Capital Outlay | \$ | 3,058,375 | 236,508 | 767,807 | 1,142,000 | 794,000 | $(348,000)$ | -30.47\% |
| Total Expenses | \$ | 3,119,911 | 560,242 | 1,162,634 | 1,488,340 | 1,196,806 | $(291,534)$ | -19.59\% |
| Grants and Aids |  |  |  |  |  |  |  |  |
| 8201 AIDS TO PRIVATE ORGANIZAT | \$ | 26,000 | 21,101 | 35,557 | 55,000 | 45,000 | $(10,000)$ | -18.18\% |
| Total Grants and Aids | \$ | 26,000 | 21,101 | 35,557 | 55,000 | 45,000 | $(10,000)$ | -18.18\% |
| Other Uses |  |  |  |  |  |  |  |  |
| 9114 TRF TO 114 FUND (DHS) | \$ | - | - | 50,000 | - | 25,000 | 25,000 | 0.00\% |
| 9898 DESIGNATED/PARKING |  | - | - | - | 500,000 | 500,000 | - | 0.00\% |
| Total Other Uses | \$ | - | - | 50,000 | 500,000 | 525,000 | 25,000 | 5.00\% |
| Total Non Operating Expenses | \$ | 26,000 | 21,101 | 85,557 | 555,000 | 570,000 | 15,000 | 2.70\% |
| Fund Total | \$ | 3,145,911 | 581,344 | 1,248,191 | 2,043,340 | 1,766,806 | $(276,534)$ | -13.53\% |

Note: Accrual entries have been eliminated for budget purposes.

## Capital Improvement Program

The Capital Improvement Program and Six-Year CIP are combined for the FY 2011. The document changes include the addition of project descriptions and fund reserve detail, as well as funding detail by fund. These changes reflect an ongoing effort by staff to improve the document with an eye toward refinement as a communications tool. These changes provide a comprehensive picture of the adopted FY 2011 Capital Program, as well as the five-years following.

## CAPITAL METHODOLOGY

The Capital Improvement Program is submitted at the time the City Annual Budget is presented to the Commission. The Six Year Capital Improvement Program (CIP) not only functions as a tool to meet compliance with Comprehensive Plan and Growth Management Legislation, but also serves as a basis for the development of the Annual Capital Budget.

The CIP annually evaluates various projects as to department and division needs and as to compatibility with adopted programs, policies, and fund availability. In addition, the CIP continuously re-examines these projects through the budget year to reconfirm their urgency.

The FY 2011 process involves six steps:

## DISTRIBUTION

1. The Budget Office distributes CIP packets to each department and division at the beginning of the budget process for capital requests. These packets contain the following forms with instructions: 1) Capital request form 1 (projects $<\$ 200,000$ ); 2) Capital request form 2 (projects $>\$ 200,000$ ); 3) a full set of schedules by individual funding sources.

## PREPARATION

2. Each department/division is instructed to examine its submittal in the previous CIP (FY 2010-2016) to determine if any changes, such as project components or cost figures, are necessary. Subsequently, necessary projects for the current year were established (using the prior year CIP as a guide). Project requests are prepared for submission on the appropriate forms and submitted to the Budget Office. The Budget Office combines each department/division submission into one set of funding source schedules.

## PRESENTATION-BRC

3. The project requests are typically presented to the Budget Review Committee (BRC) for review and evaluation at this time.

## EVALUATION

4. Following numerous discussions and reviews, the projects are ranked for inclusion in the current Capital Budget. Consideration is given to priorities such as the Six Year CIP, fund availability, and urgency.

## RECOMMENDATION

5. The CIP is presented to the City Commission at the second meeting in September.

## CAPITAL BUDGET FUNDING SOURCE DESCRIPTION

Capital projects will be funded by accumulated capital reserves, impact fees, user fees, gas tax, one cent sales tax revenues, General Fund support, and other revenue sources in FY 2010.

Capital Reserves: As revenues are collected to support capital improvements, they are accumulated in a "reserve" until they are used for those projects.

## Capital Improvement Program

Impact Fees: These fees are based on the development's impact on a system and the cost to improve the system accordingly. Impact fees are generally levied on new construction and can only be used for new capital growth related to areas in which the fees were collected. The following Capital Improvement Funds have been established to account for the receipt and expenditure of these impact fees: Land Dedication Ordinance (LDO) Fund, Fire Development Fee Fund, Law Enforcement Impact Fee Fund, Transportation Impact Fee, Water Development Fee Fund (WDFF), and Sewer Development Fee Fund (SDFF).
User Fees: User fees are generated when a payment is made for direct receipt of a public service by the party benefiting from the service. The following Capital Improvement Funds accumulate user fees as a portion of their funding source (which may be presented as "transfer from operations": Leisure Services Capital Improvement Fund (from the General Fund), Solid Waste Fund CIP, Marina Construction Fund, Stormwater Utility Capital Improvement Fund (SUCIF), Utility Renewal and Replacement Account, and Stadium Fund.

Gas Tax: The County Gas Tax Fund has been established to account for the receipt and expenditure of the City's share of the Local Option Motor Fuel Tax enacted by the Pinellas County. The present levy is $\$ .06$ per gallon. Revenues received can only be used for transportation purposes such as to construct, improve, and maintain roadways in accordance with State Statute and the interlocal agreement.

One Cent Sales Tax (Penny for Pinellas): The One Cent Optional Sales Tax Fund has been established to account for the receipt and expenditure of the City's portion of the Local Option Infrastructure Surtax (One Cent Sales Tax) levied by Pinellas County for a 10-year period beginning in February, 1990 and expiring in February, 2000. This tax was extended through the year 2010 and then again to 2020 by voter referendum. The proceeds can only be utilized for infrastructure projects and to purchase public safety vehicles with useful lives of at least five years.

General Fund Support: General fund support comes from various sources such as ad valorem taxes, franchise fees, utility taxes, state intergovernmental funds, and miscellaneous revenues. The Capital Improvement Fund (CIF) will receive General Fund support in FY 2011.

Other Revenue Sources: Other revenue sources include borrowing, special assessments, and federal and state grants/loans. The following Capital Improvement Funds will be partially funded by grants in FY 2011: Stormwater Utility Capital Improvement Fund (\$1,535,000). Facilities Capital Fund and Fleet Services Replacement Fund are funded by transfers from operations (the internal service funds).

## CAPITAL BUDGET HIGHLIGHTS

Highlights of the FY 2011 Capital Budget include:

## DEVELOPMENT IMPACT FEE CAPITAL PROJECTS

There are no major projects budgeted within the development impact fee funds. The use of the Land Development Ordinance (LDO) is focused on the development of parkland, specifically at Weaver Park.

## POTABLE WATER

The water projects funded in FY 2011 will continue to focus on Wellfield Development and repair/replacement of valves, hydrants, distribution equipment and lines.

## WASTEWATER

A majority of projects funded in FY 2011 for wastewater encompass repair/replacement/maintenance for sewer lines, processing equipment, laboratory equipment, manholes, sewer system expansion, and lift stations rehabilitation.

## RECLAIMED WATER

FY 2011 capital projects for reclaimed water include replacement/maintenance of water lines, reclaimed water maintenance, and meter replacement.

## PARKS AND RECREATION

Parks and Recreation capital projects for FY 2011 include continued playground equipment replacement and maintenance, park amenities replacement, and repair/maintenance at the athletic fields. In addition parking and landscaping is scheduled for Weaver Park, as well as replacement of the Hammock Park Pavilion.

## STREETS CAPITAL PROJECTS

Routine projects such as brick street road improvements, street resurfacing/repair, sidewalk rehabilitation, sidewalk extensions, pavement striping, signage replacement, and traffic calming devices continue to be funded through the County Gas Tax as well and the One Cent Local Option Sales Tax.

## MARINA CAPITAL

Seawall repairs, dock replacement, and boardwalk replacement are slated in FY 2011 for the Marina. Funds have continued to accrue from part B slip rents (the portion of Marina slip rents allocated toward capital improvements) since the FY 2005 dredge project. An annual review of Part A and Part B allocations, as well as an area rate survey, assists staff in making recommendations as to appropriate slip rental rates.

## STORMWATER CAPITAL PROJECTS

Through debt proceeds and SWFWMD grant proceeds, the City is planning to complete a considerable number of Stormwater projects in FY 2011, which include San Christopher \& Bass filter system, Bayshore filter system, Dunedin Isles retrofit.

## FLEET REPLACEMENT

The fleet replacement program will continue in FY 2011 replacing vehicles at a cost of $\$ 711,647$ with funds already set aside for this purpose. There is also $\$ 536,800$ set aside for debt service on vehicles previously purchased.

## OTHER GENERAL CAPITAL IMPROVEMENTS

Other projects include routine fire equipment replacement, computer upgrades, and facilities repair/maintenance.

## COMMUNITY REDEVELOPMENT AGENCY

The CRA for FY 2011 is focusing on the continued redevelopment of the Gateway Tract, which is being projected to create numerous positive impacts to the area. When complete, the first phase of the Gateway is projected to have an investment of $\$ 10$ million dollars and be a catalyst for development of the eastern part of downtown. In addition to the Gateway project, other projects in the downtown will be undertaken to build taxable valuable, form a sense of ambience and instill downtown as a 24 -hour place.

## Legal Mandates

## MANDATE OF THE SECTION 4.09(b) OF THE CODE OF ORDINANCES BEING THE CHARTER OF THE CITY OF DUNEDIN, FLORIDA

4.09(b) The manager shall prepare and submit to the Commission a six-year capital program at the time he submits the City Annual Budget to the Commission. The capital program shall include:

1. A clear general summary of its contents;
2. A list of all capital improvements which are proposed to be undertaken during the six (6) fiscal years next ensuing, with appropriate supporting information as to the necessity for such improvements;
3. Cost estimates, method of financing and recommended time schedules for each such improvement;
4. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired; (and)
5. The status of and expenditures for all capital projects completed during the preceding year and projects undertaken during the preceding year, and estimated expenditures during the current year for capital projects and the proposed expenditures in the succeeding year and for the next five (5) succeeding years.

The above information may be revised and extended each year with regard to capital improvements still pending or in process of construction or acquisition, through the same procedure as is used in the capital program.

## MANDATE OF CHAPTER 163.3177(3) OF THE LAWS OF FLORIDA BEING THE "LOCAL GOVERNMENT COMPREHENSIVE PLANNING AND LAND DEVELOPMENT REGULATION ACT" CAPITAL IMPROVEMENT PROGRAM \& ELEMENT SUMMARY

163.3177(3)(a) The comprehensive plan shall contain a capital improvements element designed to consider the need for and the location of public facilities in order to encourage the efficient utilization of such facilities as set forth:

1. A component which outlines principles for construction, extension, or increase in capacity of public facilities, as well as a component which outlines principles for correcting existing public facility deficiencies, which are necessary to implement the comprehensive plan. The components shall cover at least a 5-year period.
2. Estimated public facility costs, including a delineation of when facilities will be needed, the general location of the facilities, and projected revenue sources to fund the facilities.
3. Standards to ensure the availability of public facilities and the adequacy of those facilities including acceptable levels of service.
163.3177(3)(b) The capital improvements element shall be reviewed on an annual basis and modified as necessary in accordance with s.163.3187, except that corrections, updates, and modifications concerning costs; revenue sources; acceptance of facilities pursuant to dedications which are consistent with the plan; or the date of construction of any facility enumerated in the capital improvements element may be accomplished by ordinance and shall not be deemed to be amendments to the local comprehensive plan. All public facilities shall be consistent with the capital improvements element.

The mandate of this Chapter of the Florida Statutes is further enumerated by Rule 9J-6.016 of the Florida Administrative Code concerning specific data requirements, analysis, goals, objectives, policies and requirements for implementation.
FY 2011 Adopted Operating and Capital Improvement Budget

## Fund 112

|  |  | Revised |  | Proposed <br> FY 2011 | Unappropriated Planning Years |  |  |  |  | Out Years |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Number | Project Name |  | 2010 |  | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| Funding Sources |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Carry-Over Funds | \$ | 103,984 | - | - | - | - | - | - | - | - |  |
|  | Transfer From the General Fund |  | - | - | - | - | - | 5,000 | 5,000 | - | - | - |
|  | Transportation Impact Fee |  | 89,000 | 5,000 | 6,500 | 8,000 | 9,500 | 11,000 | 12,500 | 62,500 | 62,500 | 62,500 |
|  | Transfer From the Penny Fund |  | - | 6,000 | - | - | - | - | - |  | - | - |
|  | Interest Earnings |  | - | - | - | - | - | - | - | - | - | - |
|  | Total Funding Sources | \$ | 192,984 | 11,000 | 6,500 | 8,000 | 9,500 | 16,000 | 17,500 | 62,500 | 62,500 | 62,500 |
| Uses |  |  |  |  |  |  |  |  |  |  |  |  |
| 610001 | Battery Replacement | \$ | - | - | - | - | - | 5,000 | 5,000 | - | 7,500 | - |
| 610101 | Traffic Signal Upgrade |  | 50,000 | 25,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 | 25,000 | 25,000 |
| 611001 | School Speed Zones |  | 75,000 | - | - | - | - | - | - | - | - | - |
| 460302 | Vanech Dog Park - Access Road |  | 45,000 | - | - | - | - | - | - | - | - | - |
| Transfer | Transfer to County Gas Tax Fund |  | 8,737 | - | - | - | - | - | - | - | - |  |
|  | Total Capital Improvement Fund | \$ | 178,737 | 25,000 | 5,000 | 5,000 | 5,000 | 10,000 | 10,000 | 25,000 | 32,500 | 25,000 |
|  | Annual Funding Over/(Under) Uses | \$ | 14,247 | $(14,000)$ | 1,500 | 3,000 | 4,500 | 6,000 | 7,500 | 37,500 | 30,000 | 37,500 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Reserve | \$ | 14,247 | 247 | 1,747 | 4,747 | 9,247 | 15,247 | 22,747 | 60,247 | 90,247 | 127,747 |




| - |  | - |  |  |  |  |  | 000 'ZZ | 000'85 | \$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IE0Z-LZ0Z XA | 920Z-zZ02 XA | IZ0Z - LIOZ XA | 9102 XA | SIOZ XJ | †t02 XA | $\varepsilon[02 \mathrm{XH}$ | $2102 ~ \ A$ | [102 1 d | 0102 XA |  |  |
| S.ė X ] mO |  |  |  |  |  |  |  | pzsodo. ${ }_{\text {d }}$ | рวฺ!^əप |  |  |


FY 2011 Adopted Operating and Capital Improvement Budget

| Fire Impact Fees |  |  |  |  |  |  |  |  |  | Fund | 116 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revised |  | $\frac{\text { Proposed }}{\text { FY } 2011}$ | Unappropriated Planning Years |  |  |  |  | Out Years |  |  |
| Project Number Project Name |  | FY 2010 |  | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| Funding Sources |  |  |  |  |  |  |  |  |  |  |  |
| Carry-Over Funds |  | 202,560 |  | - |  |  | - |  | - | - |  |
| Interest Earnings |  |  |  | - |  |  | - |  | - | - |  |
| Total Funding Sources |  | 202,560 | - | - |  |  | - |  | - | - |  |
| Uses No Projects |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Improvement Func | \$ | - | - | - | - |  | - | - | - | - | - |
| Annual Funding Over/(Under) Uses |  | 202,560 | - | - | - |  | - | - | - | - | - |
| Reserve | \$ | 202,560 | 202,560 | 202,560 | 202,560 | 202,560 | 202,560 | 202,560 | 202,560 | 202,560 | 202,560 |



| FY 2011 Adopted Operating and Capital Improvement Budget |  |
| :--- | :--- |
| Fire Impact Fees |  |
| Project Number | Project Name |
| No Projects |  |

FY 2011 Adopted Operating and Capital Improvement Budget

| Law Enforcement Impact Fees |  |  |  |  |  |  |  |  | Fund |  | 117 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revised | Proposed |  | Unapp | iated Planni |  |  |  | Out Years |  |
| Project Number Project Name |  | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| Funding Sources |  |  |  |  |  |  |  |  |  |  |  |
| Carry-Over Funds | \$ | 1,106 | - | - | - |  | - |  | - |  |  |
| Interest Earnings |  | - | - |  |  |  |  |  | - | - |  |
| Total Funding Sources | \$ | 1,106 | - | - | - | - | - |  | - | - | - |
| Uses |  |  |  |  |  |  |  |  |  |  |  |
| No Projects | \$ | - | - | - | - | - | - |  | - | - |  |
| Total Capital Improvement Func | \$ | - | - | - | - | - | - | - | - | - | - |
| Annual Funding Over/(Under) Uses | \$ | 1,106 | - | - | - | - | - | - | - | - | - |
| Reserve | \$ | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 |



$\begin{array}{ll} \\ & \\ & \\ & \\ & \\ & \\ \end{array}$

| FY 2011 Adopted Operating and Capital Improvement Budget |
| :--- |
| Law Enforcement Impact Fees |
| Project Number |

FY 2011 Adopted Operating and Capital Improvement Budget

| Water Development Fee Fund |  |  |  |  |  |  |  |  | Fund |  | 121 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revised |  | Proposed |  | Unappropriated Planning Years |  |  | FY 2016 | Out Years |  |  |
| Project Number Project Name |  | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 |  | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| Funding Sources |  |  |  |  |  |  |  |  |  |  |  |
| Carry-Over Funds | \$ | 783,890 | - | - | - | - |  | - | - | - |  |
| Water Impact Fee |  | 34,000 | - | - | - | - | - | - | - | - | - |
| Transfer from Water/Wastewater Operating Fund |  | - | - | - | - | - | - | - | - | 211,310 | 250,000 |
| Interest Earnings |  | 800 | - | - | - | - | - | - | - | - | - |
| Total Funding Sources |  | 818,690 | - | - | - | - | - | - | - | 211,310 | 250,000 |
| Uses |  |  |  |  |  |  |  |  |  |  |  |
| 510804 New Water Main Extension | \$ | 30,000 | 50,000 | 50,000 | - | - | - | - | 50,000 | 50,000 | 50,000 |
| 510901 Backwash Recovery |  | 20,000 | 30,000 | - | - | - | - | - | - | - | - |
| 510906 Wellfield Study |  | - | - | 50,000 | - | - | - | - | - | - | - |
| 519404 Wellfield Expansion |  | 190,000 | 120,000 | - | - | - | - | - | 200,000 | 200,000 | 200,000 |
| Total Capital Improvement Fund | \$ | 240,000 | 200,000 | 100,000 | - | - | - | - | 250,000 | 250,000 | 250,000 |
| Annual Funding Over/(Under) Uses | \$ | 578,690 | $(200,000)$ | $(100,000)$ | - | - | - | - | $(250,000)$ | $(38,690)$ | - |
| Reserve | \$ | 578,690 | 378,690 | 278,690 | 278,690 | 278,690 | 278,690 | 278,690 | 28,690 | $(10,000)$ | $(10,000)$ |


Note: The FY 2010 funding for project 520901 was reduced by resoultion and moved to FY 2011.

FY 2011 Adopted Operating and Capital Improvement Budget

## Fund 330



Project Type

筑 This project is for the maintenance and upgrades of pavement markings associated with vehicular and pedestrian traffic. It includes stop bars, pedestrian and school crossings, trail crossings and parking lot striping. Purchases include torch down materials, paint, tools and striping equipment. Typical life cycle for such materials is 5 -years and must meet Manual of Uniform Traffic Control Devices (MUTCD) criteria. As part of the public right-of-way and as outlined in federal and state regulations we have the responsibility to maintain/repair these directional aids for our
 -
Replacement
 regulations we have the responsibility to maintain/repair these directional aids within the city.

Facility Expansion void excessive cost or continued bridge safety.

|  | Out Years |  |  |
| :--- | :--- | :---: | :---: |
| FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |

 construction. Ongoing petition process responsive to citizen requests.
Proposed Unappropriated Planning Years Out Years

 $\square$ FY 2027-2031
Facility Expansion

|  |  | Out Years |  |
| :--- | :---: | :---: | :---: |
| FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |

- 1
FY 2011 Adopted Operating and Capital Improvement Budget County Gas Tax Fund
Project Number $\quad$ Project Name
630803 roadways.
Fund

FY 2011 Adopted Operating and Capital Improvement Budget


| †9¢＇88¢ | †9¢＇88¢ | t9¢＇88¢ | 000＇01 | － | － | － | It¢‘SI | โヵ¢‘S¢ | โセどてI | \＄ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| － | － | †9¢＇8LE | 000 ${ }^{\text {¢ }}$－ | － | － | （Lt\＆‘SI） | （000‘0Z） | 000＇$\varepsilon$ 乙 | L†ع＇てI | \＄ |
| － | － | － | 000＇s8 | 000＇0t | 000 ＇SS | 000＇s0Z | 000＇S $\angle 1$ | 000 201 | 0ヵて＇¢ZI | \＄ |
| － | － | － | $000{ }^{\circ} \mathrm{Z}$ | 000＇02 | $000{ }^{\text {c }}$ | 000＇02 | － | － | － |  |
| － | － | － | － | － | － | $000{ }^{\text {c }}$ ¢ | － | － | － |  |
| － | － | － | － | － | － | $000 \times 8$ | － | － | － |  |
| － | － | － | － | － | － | － | － | － | 0 OZ＇$¢$ |  |
| － | － | － | 000 0 I | 000＇0 ${ }^{\text {I }}$ | $000{ }^{\circ} \mathrm{I}$ | 000＇01 | 000 ${ }^{\circ}$ I | 000＇¢ ${ }^{\text {c }}$ | － |  |
| － | － | － | － | － | － | $000{ }^{\circ} \mathrm{E}$ | － | － | － |  |
| － | － | － | － | － | － | － | － | － | $000 \times 5$ |  |
| － | － | － | － | － | 000 ＇st | 000＇st | 000 ＇st | － | 000 ＇st |  |
| － | － | － | 000＇01 | 000＇01 | $000{ }^{\circ} \mathrm{T}$ | 000＇01 | 000＇01 | 000＇01 | － |  |
| － | － | － | － | － | － | $000 \times 0 \varepsilon$ | $000 \times 0 \varepsilon$ | $000 \times 8$ | － |  |
| － | － | － | － | － | － | － | 000＇0t | － | 000＇02 |  |
| － | － | － | － | － | － | 000＇st | 000＇SI | $000{ }^{\circ}$ | 000 ＇SL |  |
| － | － | － | 000＇st | － | － | 000＇st | $000 \times S S$ | 000＇st | 000 ＇St | \＄ |
| － | － | †98＇8LE | 000＇s6 | 000＇0t | 000 ＇SS | 6S9‘681 | 000＇SSI | $000{ }^{\text {c }} 081$ | I8S＇SEI | \＄ |
|  |  |  | $000{ }^{\text {¢ }}$ S | $000{ }^{\circ} \mathrm{O}$ | $000{ }^{\text {＇SS }}$ | 699＇ャ8 | － | $000{ }^{\text {c }}$ ¢ | － |  |
| － | － | เ98＇8L8 | $000{ }^{\circ} 06$ | － | － | 000＇S01 | 000＇SSI | $000 \times 56$ | $000 \times ¢ \angle$ |  |
| － | － | － | － | － | － | － | － | － | ［8s ${ }^{\text {c }}$ 9 | \＄ |
| IE0Z－LZOZ AJ | 9Z0Z－zZ0Z AJ | LZOZ－ LIOZ 入 ${ }^{\text {d }}$ | 9102 AJ | SIOZ XJ |  | عL0Z XH | ZIOZ XA | 102 ds | 0102 |  |
| s．led $\lambda$ ImO |  |  |  |  |  |  |  | pasodo．${ }_{\text {d }}$ | рәऽ！¢әу |  |

[^19]FY 2011 Adopted Operating and Capital Improvement Budget Stadium Capital Project Fund

## 331 <br> Fund

Project Type
 guardrails and to repair Out FY 2027-2031

Ongoing Maintenance | Unappropriated Planning Years |  |  |  |  |  | Out Years |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |

[^20]Duneding Stadium Air Conditioning Replacement
480901 Dunedin Stadium Grandstand Improvements
FY 2011 Adopted Operating and Capital Improvement Budget
Parks and Recreation Capital Improvement Fund










-

## 


FY 2011 Adopted Operating and Capital Improvement Budget Parks and Recreation Capital Improvement Fund
Fund 332

 Park project in park operations. Items will be purchased and replaced throughout the years. Project Number 460103
Project Name
$\square$ $-2027-2031$
-

Replacement


Facility Expansion
 in May 2010 to provide funds for this effort. The project must be completed by May 2013. The project elements were developed in accordance with the Weaver Park management plan. This grant will provide for a $50 \%$ match up to $\$ 200,000$. The LWCF grant commenced in May 2010 and expires in May 2013. All project elements must be completed by this time.


Facility Expansion

Jerry Lake Ramp
Construction of ADA accessible ramp.
$\quad$ Proposed
460602 Wilson Street Pier/Park
FRDAP Grant Match
his 461001
Weaver Park Development
D

461002
五

Replacement Replacement of playground surfacing materials; replacement and repair of worn and aging playground equipment at the City's parks. Some of the existing playground equipment is 18 years old and has reached its life expectancy and must be replaced as it is no longer able to be repaired. Other playground areas require regular replacement of broken parts or maintenance. Loose fill playground surfacing dissipates over time. This material must be replaced on an annual basis to maintain national ASTM standards for playground safety requirements. Solid playground surfaces deteriorate as well, needing patching or replacement to meet the same ASTM safety standards. Lastly, several current playground areas do not meet Americans with Disabilities Act (ADA) regulations and require improvements. Current playground facilities range in age from 1 to 18 years old. Plans are to replace one playground per year.
 FY 2011

## FY 2013

Playground Equipment

469301




 $000 ‘ 0 \angle Z \quad 000^{\circ} 0 \varepsilon$
$\frac{000^{6} 0 \varepsilon}{\text { LIOZ XH }}$
 Unappropriated Planning Years
FY $2014 \quad$ FY 2015

$\qquad$

$\qquad$
-
FY 2016 8и!̣uueId




$000^{6} 0 \varepsilon \quad 000^{6} 0 \mathrm{I}$
な!!!doıddeu
$\qquad$
-
 $000^{6} 0 \varepsilon \quad 000^{6} 0 \varepsilon \quad 000^{6} 0 \varepsilon \quad 000^{6} 0 \mathrm{~L} \quad$ -


 |  | FY 2010 | FY 2011 | FY 2012 | FY 2013 |
| :---: | :---: | :---: | :---: | :---: |
| $\$$ | 68,813 | 30,000 | 50,000 | 50,000 | Unapprop

 Project Number Project Name

FY 2011 Adopted Operating and Capital Improvement Budget
Parks and Recreation Capital Improvement Fund
Fund 332
Project Type

Vanech Master Plan
Project Number
Project Name

Planning


Planning Causeway Landscaping


FY 2011 Adopted Operating and Capital Improvement Budget
Capital Improvement Fund

Project Type Ongoing Maintenance恄 state of the art systems. Information Services identifies and replaces the oldest or less functional workstations. Deployment is generally done throughout the budget year. This program has been sucessfully in effect since 2004 with a starting budget of $\$ 100,000$ and has been reduced annually to the current level of funding of $\$ 75,000$.


Project Number Project Name
160101



|  <br>  <br>  әЈиеиәди！ел 8и！̣овио |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 000＇SS | 000＇SS | 000＇SS |  |  |  |  | － | 000＇SS |  |  | \＄ |
| IE0Z－LZOZ XH | 9Z0Z－2Z0Z 入 | LZOZ－LIOZ XH | 910Z XH | SI0Z XJ | $\downarrow$ I0Z XH | عI0Z XJ | ZIOZ XH | IL0Z XA |  | 010Z 入J |  |
|  |  |  |  |  | 8u！ | eun |  | pasodoad |  | рəs！̣əУ |  |
|  <br>  <br>  |  |  |  |  |  |  |  |  |  |  |  |
| 000‘99 | 000‘99 | 000‘99 | 000＇II | 000＇II | 000＇II | 000＇II | 000＇II | 000＇LI |  |  | \＄ |
| LE0Z－LZOZ XH | 9Z0Z－ZZ0Z 入才 | LZOZ－LIOZ XI | 910Z 入J | SI0Z XJ | $\downarrow$ I0Z X H | عI0Z XJ | ZIOZ XJ | IT0Z XA |  | 0102 XJ |  |
|  |  |  |  |  | su！uux［d pəıe！ | एuด |  | pasodo．d |  | рəs！̣əу |  |
|  <br>  8u！̣！ée＿ |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | วuen ヤכa！ox |  |  | unn $\supseteq$ º |  |
|  |  |  |  |  |  |  |  |  |  |  |  |

FY 2011 Adopted Operating and Capital Improvement Budget


| SS6＇99 | SS6＇99 | SS699 | S99＇III | 9t0＇¢09 | عS8＊＊6 | tSI＇Et0＇I | t86\％0ㄴ | เ88‘¢8S | t88＇¢ ${ }^{\text {ch }}$ | \＄ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| － | － | （0Lく＇tr） | （z88＇t6t） | ع61＇80S | （ $10 \varepsilon^{\prime} 876$ ） | 0LI＇z¢8 | （00t＇t८E） | （00s ${ }^{\text {co6 }}$ ） | 188¢¢ ${ }^{\text {c }}$ | \＄ |
| － | － | 6SL＇sts＇99 | $98602 \varepsilon^{\prime}$ | 986＇607＇$¢$ | $00 \varepsilon^{\prime} 8 \mathrm{Ss}$ t | $008^{\prime} \mathrm{Z}$ 9＇Z | 00 ¢ $^{\text {ctLL＇}}$ | $00 s^{\prime} 46 t^{\prime} \varepsilon$ | IIt＇RL6＇t | \＄ |
| － | － | － | － | － | － | － | － | － | － |  |
| － | － | － | － | － | － | － | － | － | － |  |
| － | － | － | － | 000＇til | 000＇tid | 000＇til | $000{ }^{\circ} \mathrm{tI}$ | $000{ }^{\circ} \mathrm{tI}$ | － |  |
| － | － | － | － | － | $000<20$ | 000 20 I | 000＇＜0 | 000＇ 201 | 000＇LOL |  |
| － | － | tosくzéz | 988＇t89 | $988{ }^{\text {＇}} 185$ | － | － | － | － | － |  |
| － | － | 00t＇t88＇て | 00t＇tzL | 00t＇tzL | 009＇tzL | 00z＇tzL | 00866L | 00¢＇8L／ | SL6tIZL |  |
| － | － | － | － |  | － |  |  |  |  |  |
| － | － | － | － | － | － | － | － | 000＇9 |  |  |
| － | － | － | － | － | － | － | － | － | 000 ＇stz |  |
| － | － | oss＇sst | $000{ }^{\circ} \mathrm{L}$ | $000^{\circ} \angle \varepsilon$ | $000<\varepsilon$ | $000^{\circ} \mathrm{L}$ ¢ | $000<\varepsilon$ | $000^{\circ} \angle \varepsilon$ | $000 \lll 1$ |  |
| － | － |  | － | 000＇scz | 000＇018 | 000＇SLて | 000＇00s | － | 000＇0sz |  |
| － | － |  | 000 ＇t¢ | $000{ }^{\text {＇TS }}$ ¢ | 00く＇827 | 009¢をटt | 009＇さtit | － | 000 ＇T¢ |  |
| － | － |  | － | － | － | 000＇00 | $000{ }^{\text {couz }}$ | $000{ }^{\circ} \mathrm{OLE}$ | $000{ }^{\text {co68 }}$ |  |
| － | － | เ98＇8LE | 000＇06 | － | － | 000＇s0i | 000＇ssi | 000＇s6 | 000 ＇SL |  |
| － | － | ¢8て＇t6z | 000＇02 | 000＊00z | $000{ }^{\circ} 06$ | 000\％otz | $000{ }^{\text {¢ } 08 \varepsilon ~}$ | $000<6$ | 000 ＇8s |  |
| － | － | 000＇008 | － | － | － | － | － | － | － |  |
| － | － | 000＇00S ${ }^{\text {¢ }}$ | － | － | － | － | － | － | － |  |
| － | － | 000＇00z | 000＇0s | 000＇os | 000＇os | 000＇0s | 000＇os | 000＇0s | － |  |
| － | － | － | － |  | － | － |  |  | 856 |  |
| － | － | － | － | － | － | － | 000＊009 | － |  |  |
| － | － | 000＇000＇z | － | － | － | － | － | － | － |  |
| － | － | － | － | $000{ }^{\circ} \mathrm{O}$ ¢ | － | － | － | － | － |  |
| － | － | 000 $00 \mathrm{~S}^{\text {c }}$ | － | － | － | － | － | － | － |  |
| － | － | 000＇08s＇t | 000＇0 21 | － | － | － | － | － | － |  |
| － | － | － | 000＇osz＇z | － | － | － | － | － | － |  |
| － | － | － | － | － | $000{ }^{\circ} \mathrm{Osc}$＇ | － | － | － | － |  |
| － | － | － | － | － | － | － | － | － | ع0¢ $<$ ¢ $<1$ |  |
| － | － | － | － | － | － | － | － | 000＇002＇t | $0000^{\circ 00 t}$＇T |  |
| － | － |  | － |  | － |  |  |  | $8 \operatorname{cts}^{\prime} 88$ |  |
| － | － | 000＇00s | － | 000＇0SI | 000＇0St | 000＇00s | 000 ${ }^{\circ} 0$ S | $000{ }^{\circ} \mathrm{O}$ ¢ | 000＇s8 | \＄ |
| － | － | 650＇t0s＇91 | †09＇6z8＇¢ | $6 \angle L$＇8L＇$\varepsilon$ | $666^{6} 609{ }^{\circ} \varepsilon$ | $0<66^{\prime} 0 \mathrm{~S}^{\prime} \varepsilon$ | $000{ }^{\circ} \mathrm{E} 0 \mathrm{t}^{\prime} \varepsilon$ | $000^{\prime} 0 \varepsilon^{\prime} \varepsilon$ | S6z＇8t＇s | \＄ |
| － | － | 000＇91 | 000＇t | $000{ }^{\text {＇t }}$ | $000{ }^{\text {＇t }}$ | 000 ＇t | 000 ＇t | 000＇t | $000{ }^{\text {＇t }}$ |  |
| － | － | 650 ＇ 88 t＇9 | ャ09＇sz8＇$\varepsilon$ | $6 L L^{\prime}$＇tL＇$\varepsilon$ | $666^{\prime}$ ¢09＇$\varepsilon$ | $0<66^{6} 05^{\prime} \varepsilon$ | $000{ }^{6} 66 \varepsilon^{\prime} \varepsilon$ | ${ }_{0} 000^{\circ} 00 \varepsilon^{\prime} \varepsilon$ |  |  |
| － | － |  |  |  |  |  |  |  | ゅで＇ıくでて | \＄ |
| IE0z－ 2702 XA | 9z02－zzoz Xa | IZ02－ 2102 As | 9102 XA | Stoz XA | tI0z XA | EL02 XA | $2102 ~ \ A ~$ | 1102 Xd | 0002 XA |  |
|  |  |  |  |  | 8upuueld Pape | ddeun |  | pasodold | pas！ıə ${ }^{\text {d }}$ |  |

FY 2011 Adopted Operating and Capital Improvement Budget Penny Sales Tax Fund
Fund 334 Project Type Roadway Improvements

Roadway Improvements
nprove pedestrian safety \& road aesthetics. This project is intended to provide funds for cooperative construction of pedestrian refuges along SR 580 while FDOT is resurfacing that road.

|  | Revised | Proposed | Unappropriated Planning Years |  |  |  |  | Out Years |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| S | 381,478 |  |  |  |  |  |  |  |  |  |

Roadway Improvements $\circ$
 sidewalks, curbs, ramps, signage and pavement marking.
Pinehurst Road Reconstruction
Project Number Project Name
Corridor Studies and Implementation

Project Number
170901

170901
610803

334

Fund
ong Maintenance
—

 $\longrightarrow$

Roadway Improvements
n






Transfer



 | | 1
ıวјsue.. $L$

|  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Transfer $\quad$ Parks and Recreation CIP
410501 Library Renovations
FY 2011 Adopted Operating and Capital Improvement Budget
Penny Sales Tax Fund
Project Number Project Name

FY 2011 Adopted Operating and Capital Improvement Budget Penny Sales Tax Fund

## M M

 Project Type Debt Service -- Debt Service$\frac{2027-2031}{-}$

FY 2027-2031 -





FY 2011 Adopted Operating and Capital Improvement Budget
Solid Waste Capital Fund
Project Number $\quad$ Project Name $\quad$ Project Type
Solid Waste Radio System景 into Solid Waste vehicles; installing 1 control station at Solid Waste, and update the repeater at Public Services. Efficient operations and improved communications. This conversion will increase our ability to maintain constant communications with all our drivers throughout the entire service area. Many radios are original and replacement parts are difficult to obtain. This update will provide a reliable way for us and other city departments to communicate in the event of emergency, as well as daily operations. The current radios are 10 years old, it has surpassed its life exnectancv.
Project Number
541101

Ongoing Maintenance Waste to access capital

Ongoing Maintenance


| Revised | Proposed |  | Unappropriated Planning Years |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 |
| $\$$ | 18,651 |  |  |  |  |  |  |  |  |

Facility Improvements


As Adopted September 23, 2010
FY 2011 Adopted Operating and Capital Improvement Budget恄 of funding. The existing walls on the north side of the Marina have exhausted their life of use and are showing areas of fatigue and failure.



Replacement Infrastructure Unappropriated Planning Years Out Years
 - Replacement Infrastructure
 FY 2027-2031

[^21]FY 2027-2031
Ongoing Maintenance FY 2027-2031
Roadway Improvements FY 2027-2031
Fund

Stormwater Capital Improvement Fund

## 447







 000‘0ZZ








 than traditional replacement costs and are typically completed in 1-2 days. This relining is part of a 10-year program to ide This project is for the relining of stormdrain pipe based on annual inspection and a 10-year program. The city has identified


 (commonly called CDS). These SWFWMD funded units help remove sediment particles, trash \& deb



 Project construction completed. Project monitoring for grant compliance is underway for the next two years. Responds to permit \& grant requirements. City has been preparing for increased regulatory requirements. This project has a 50\% SWFWMD grant.
 Replacement Equipment s is associated with work可


## Stormwater Infrastructure



Stormwater Infrastructure

 compliance is underway for the next three years. Provide water quality enhancement and treatment for portions of stormwater flows that enter Cedar Creek and ultimately St. Joseph Sound. City has been preparing for increased regulatory requirements. This project has a $50 \%$ SWFWMD grant
Rosewood Ditch Bank Stabilization
 hoist.
530803 Confined Space Equipment

| 530506 |  |
| ---: | ---: |
|  |  |
|  | Revised |
|  | FY 2010 |
| $\$$ | 10 |


|  | 530506 |
| ---: | ---: |
|  |  |
|  | Revised |
| $\$$ | FY 2010 |
|  | 10 | Project Number Project Name

Hammock Park Restoration
purcha

This project is for the purchase of OSHA required confine that takes place in stormwater pipes and manholes. It is exp |  | Revised |
| :--- | :--- |
|  | FY 2010 |
| $\$$ |  |







## $\xrightarrow[{\text {［IOZ XJ }}]{\text { pasodo．}}$





 шәझऽКS ．әみ！

## L00IES




 Sumb

S060\＆s － $\frac{8 L \varepsilon}{0102 \mathrm{XH}}$ ع060६ร Project Number Project Name
 FY 2011 Adopted Operating and Capital Improvement Budget



## 




## 

 －LCOZ LてOZ－ $<$ 厄
Project Type

Stormwater Infrastructure onstruction of a stormwater treatment facility on a 3.3 acre parcel adjacent to the Dunedin Country Club, expansion of an existing stormwater pond, installation of one stormwater filtration unit, and installation of the supporting stormwater infrastructure and stormwater sewer system. Dunedin Isles has been subject to chronic flooding since the area was originally developed. To alleviate flooding and to treat stormwater discharges essentially all roads must be lowered to protect private property, a stormwater pond constructed to reduce rates of runoff from the Golf Club and CDS treatment will be provided to improve the quality of water in Cedar Creek. (Stormwater Utility Priority Project No. 1, Master Drainage Plan Project No. C-5). This project has a
 Project Number Project Name
531003
531004

Curlew Creek TMDL Response Stormwater Infrastructure Water sampling \& study at seven sites along Curlew Creek within the City. The city is facing the prospect of participating in high cost methods to improve area stormwater quality. There is no reliable database on City's stormwater quality and the basis for participating in cost sharing with regional water quality improvement plans. The TMDL Response work will establish a credible basis for TMDL response.
Dunedin Ridge Subdivision Retrofit
531006 Cedar Creek TMDL Response
Cedar Creek TMDL Response
Stormwater Infrastructure
Water sampling \& study, The city is facing the prospect of participating in high cost methods to improve area stormwater quality. There is no reliable database on City's stormwater quality and the basis for participating in cost sharing with regional water quality improvement plans. The TMDL Response work will establish a credible basis for TMDL response.

 includes the purchase of materials and tools associated with this maintenance and repair activity. This project is part of the city's NPDES (National Pollutant Discharge Elimination System) Permit regulating the discharge of stormwater. This permit requires the city to maintain it's stormwater system and to document such in it's annual report. It also provides funding for small emergency repairs by contractual services or in-house staff. The maintenance and repair of the stormwater system has always been a public works responsibility. The issuance of the NPDES permit further requires maintenance to the system for the purposes of water quality. Project Number $\quad$ Project Name Project Number

## 539804

 Ongoing This project as required in the city's NPDES Stormwater Permit is for the purpose of educating the public on the impacts of stormwater pollution. It includes the cost of educational materials such as brochures and storm drain markers. This project is a permit required activity and provides us with materials to provide some positive and meaningful education to businesses and residents. The education of the general public regarding the conditions of our surface and coastal waters started well before the enactement of the Clean Water Act. It was further emphasized to State and Local goverments thru the issance of the NPDES program Stormwater Infrastructure apacity to reduce flooding.

Orangewood and Douglas

539805
5


Public Education

-

 ueıô CNMAMS Improve

 |  | - |  |
| :--- | :--- | :--- |
| ITOZ XH | $0 \mathrm{TOZ} \mathrm{スH}$ | $\$$ |









00I'959 - - | FY 2010 | FY 2011 | FY 2012 | FY 2013 |
| :---: | :---: | :---: | :---: | Revised Proposed Unappropriated Planning Years

 San Salvador at San Mateo Drive
MəN
\$ -






 | S.IPว X mnO |
| :---: |



FY 2011 Adopted Operating and Capital Improvement Budget






| Revised | Proposed | Unappropriated Planning Years |  |  |  |  | Out Years |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| \$ | - |  |  |  |  |  |  | 1,600,000 |  |














| － | － | － | － | － | － | － | － | SSE＇188‘T | SSE＇E8E‘ऽ | \＄ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| － | － | － | － | － | － | － | （SSE‘t8¢ ${ }^{\text {c }}$ ） | （000＇z00＇t） | SSE＇E8¢‘S | \＄ |
| 000＊0S6 ${ }^{\circ} \mathrm{L}$ | 000＇08I＇6 | 000＊0E1 0 I | 000＊006 ${ }^{\text {I }}$ | $000{ }^{\circ} 0 \angle \varepsilon^{\prime}$ \％ | 000＇SLO＇Z | 000＊090＇z | 000＇80て＇Z | 000＇818＇t | L97＇E9I＇s | \＄ |
| － | － | － | － | － | － | － | － | － | $000{ }^{\circ} 00$ I |  |
| － | － | － | － | － | － | － | － | － | SIE＇tてZ |  |
| 000 000 t | 000 000 t | 000 000 t | 000＇08 | 000＇08 | 000＇08 | 000＇08 | 000＇08 | 000＇08 | 8ZL＇TL |  |
| 000＇00¢ | 000＇00¢ | 000＇008 | 000＇09 | 000＇09 | $000 \times 09$ | $000{ }^{\text {¢ }} 09$ | 000＇09 | 000＇09 | $000 \times 09$ |  |
| $000{ }^{6} 0$ SI | 000＇0SI | 000＇0SI | $000 \times 0 \varepsilon$ | $000{ }^{\circ} 0$ ¢ | $000 \times 0$ ¢ | $000{ }^{6} 0$ | 000＇08 | 000＇08 | $000 \times 0$ ¢ |  |
| 000＇002 | 000＇002 | 000＇002 | $000 \times 5$ | 000＇st | $000 \times$ ¢ | 000＇st | 000 ＇St | 000 ＇st | SLS＇ZS |  |
| $000 \times 05$ | 000＇0S | 000＇0S | 000 ＇s | 000＇S | 000＇S | 000＇S | 000＇SI | 000 ＇s | 000＇S |  |
| 000＊00s＇I | 000＇00s＇L | $000 \times 00 S^{\text {¢ }}$ | 000＇008 | 000＇00¢ | 000＇00¢ | 000＇00¢ | 000＇008 | 000＇002 | เย9＇โLZ |  |
| － | － | $000 \times 0$ c＇z $^{\text {c }}$ | $000{ }^{6} 0$ SI | － | － | － | － | 000＇0SL | － |  |
| － | － | － | － | － | － | － | － | － | エカゼサセ9「T |  |
| 000＇00 ${ }^{\text {I }}$ | 000 0001 | 000＇001 | 000＇02 | 000‘0z | 000＇02 | 000＇02 | 000＇02 | 000＇02 | － |  |
| $000{ }^{\circ} \mathrm{OS}$ | $000{ }^{\circ} \mathrm{O}$ | $000{ }^{\circ} \mathrm{OS}$ | 000 ＇SI | 000 ＇SI | 000 ＇S | 000＇S | $000{ }^{\text {＇S }}$ | 000 ＇SI | 000 ＇S |  |
| 000＇0S | 000＇0S | 000＇0s | 000＇01 | 000＇01 | 000＇01 | 000＇02 | 000＇02 | 000 ＇sI | 000＇st |  |
| 000＇001 | 000＇08 | 000＇09 | $000{ }^{\text {＇ZI }}$ | 000＇ZI | $000{ }^{\text {＇zI }}$ | $000{ }^{\text {c }}$ I | － | － | － |  |
| 0006008 | 000＇008 | 000＇008 | － | 000＊00t | 000 000 t | 000＇00t | 000＇00t | － | － |  |
| 000＇009 | 000「009 | 000＊00¢ | － | 000＊0ZI | － | 000＇0ZI | － | 000＇0ZI | 000＊0ZI |  |
| 000‘¢ZI | 000‘SZI | 000＇SZI | $000 \times 5$ | 000＇sz | 000＇sz | 000＇ç | $000 \times ¢$ | $000 \times 5 z$ | 000＇sz |  |
| 000＇¢ $\angle \mathrm{t}$ | 000＇S $\angle t$ | 000＇S $\angle t$ | 000＇s6 | 000＇s6 | 000＇s6 | 000＇s6 | $000 \times 56$ | $000 \times 56$ | 000＇s6 |  |
| 000＇0¢ 2 | 000＇0¢ ${ }^{\text {c }}$ | 000＇0¢ 2 | 000＇0S | 000＇0S | $000{ }^{\circ} \mathrm{OS}$ | $000{ }^{\text {c }}$ S | 000＇0S | $000 \times 05$ | 000＇0S |  |
| 000＊00s ${ }^{\text {¢ }}$ | 000＇00s＇t | $000{ }^{\text {c }} 00 \mathrm{~S}^{\prime}$ I | 000＇00¢ | 000＊008 | 000＇008 | 000＇00¢ | $000 \times 00$ ¢ | $000 \times 0 \varepsilon^{\text {c }}$ | †88＇t08 |  |
| － | － | － | － | － | － | － | 0006005 | 000＇00S | － |  |
| － | － | － | － | － | － | － | － | － |  |  |
| － | － | － | － | － | － | － | － | － | 乙z0＇\＆¢ |  |
| － | － | － | － | － | － | － | － | － | $000{ }^{\text {¢ }}$（ |  |
| － | － | － | － | － | 000＇002 | 000 002 | － | － | － |  |
| － | － | － | － | － | 000‘sZI | － | － | － | － |  |
| － | － | － | 000＇00t | 000＇00s | － | － | － | 000＇00t | － |  |
| $0000^{\circ} 0 \mathrm{~S} \angle$ | 000＇0S $\angle$ | 000＇0S $\angle$ | $000{ }^{\text {c }}$ ¢ 5 | 000＇0SI | 000 ${ }^{\text {¢ }}$ SI | 000＇0SI | 000＇0ST | $000{ }^{\text {c }}$ ¢ 5 | 000＇0SI |  |
| － | － | － | － | － | － | － | － | － | 000＇001 |  |
| $000 \times 5 z$ | 000＇sz | 000＇sz | － | － | － | － | － | 000 ＇SZ | － |  |
| － | － | － | － | － | － | － | － | － | － |  |
| － | － | － | － | － | － | － | － | 000＇001＇乙 | \＄88＇t0¢ |  |
| － | － | － | － | － | － | － | － | 000＇08 | $000 \times 0 \mathrm{z}$ |  |
| 000＇0Z | 000＇02 | 000「0Z | － | － | 000＇02 | － | － | － | － |  |
| 000 ¢¢ZI | 000‘SZI | 000＇SZI | 000＇0¢ | 000＇0¢ | 000＇0z | 000＇0Z | 000＇0Z | 000＇02 | 000＇02 |  |
| 000＇st | 000＇SI | 000＇SI | 000 ＇st | 000＇SI | 000 ＇SI | 000 ＇SI | 000＇SI | 000 ＇SI | 000 ＇SI |  |
| － | 000＇00て＇L | － | 000＇0S | 000＇0S | 000＇0S | 000＇0S | 000＇02 | 000＇02 | 000＇0 |  |
| 000＇S $\angle$ | 000＇S $\llcorner$ | 000＇S $\angle$ | － | － | － | － | － | $0000^{\text {cto }}$ | 000＇091 |  |
| 000＇0s | $000{ }^{\text {cos }}$ | 000＇0s | 000＇0 ${ }^{\text {d }}$ | 000「01 | 000＇0 ${ }^{\text {c }}$ | 000＇0 ${ }^{\text {c }}$ | 000＇0 0 | 000＇0 ${ }^{\text {c }}$ | 000＇01 |  |
| $000 \times S L$ | 000 ＇ $\mathcal{L}$ | $000 \times$ ¢ $L$ | 000 ＇SI | 000 ＇s | 000 ＇si | 000 ＇sI | 000 ＇si | 000 ＇SI | 000 ＇sI |  |
| 000＇0S | $000{ }^{\text {c }}$ S | 000＇0S | 000＇01 | 000＇01 | 000＇0 ${ }^{\text {L }}$ | 000＇0 ${ }^{\text {d }}$ | 000＇00 | 000＇01 | 000＇0 ${ }^{\text {L }}$ |  |
| 000＇0t | $000{ }^{\text {ct }}$ | 000＇0t | 000＇8 | 00068 | 0008 | 000 ＇8 | 000 ＇8 | 000 ＇8 | 000 ＇8 |  |
| $000 \times S \angle$ | $000 \times$ ¢ $\angle$ | $000 \times$ ¢ $\angle$ | 000 ＇SI | 000＇st | 000＇st | 000＇st | 000 ＇st | 000 ＇SI | 000 ＇SI | \＄ |
| 000＊0S6 ${ }^{\circ}$ | 000＊0عı＇6 | 000＊0E「＇01 | 000＊006＊ | $000{ }^{\circ} 0 \angle \varepsilon^{\prime} Z$ | $000{ }^{\text {c }}$ LO＇Z | 000＊090＇Z | St9＇978 | 000＇918 | Z $29 \times 9$ ¢ ${ }^{\text {col }}$ | \＄ |
| － | － | － | － | － | － | 000＊00s＇L | － | － | 000＇00t＇L |  |
| 000＇08 | $000{ }^{\text {¢ }} 08$ | $000 \times 08$ | 000＇91 | 000‘91 | 000＇91 | 000＇91 | 000＇91 | 000＇91 | 000＇91 |  |
| $000 \times 0 \angle 8{ }^{\circ} \mathrm{L}$ | 000＇0S0‘6 | 000＇0S0＇01 | 000＇t88＇ I |  | 000＇650＇z | 000＇tts | St9＇018 | 000＇008 | 000＇009 |  |
| － | － | － | － | － | － | － | － | － | ャ8L＇とા $\angle$ |  |
| － | － | － | － | － | － | － | － | － | 888‘9しI＇乙 | \＄ | Watewater Plant Enhancements

Alternate 19 North of Wilson Repair Sewer Line Repair and Replacement
Contracted Pipe Lining
Watewater Plant Enhan Plant and Lab Equipment
Lift Stations
Manhole Repair Process and Facility Equipment
Plant and Lab Equipment
Lift Stations

 Ground Storage Tank Painting
Collections Equipment
Computer Upgrades









FY 2011 Adopted Operating and Capital Improvement Budget

## Water/Sewer Capital Improvement Fund

 basis.
Replacement Equipment
 component failure, vandalism, theft, wear and damage. Original funding of $\$ 15,000$ was appropriated in FY 2001-02 through Commission approval September of 2002. This is an ongoing project to replace meters that have broken, become unrepairable, have been stolen, vandalized or have outlived their useful lives as determined by volumetric usage, age or accuracy.


Ongoing Maintenance
 maintain the 168 miles of potable water piping in the City's potable water distribution system. Original funding of $\$ 10,200$ was appropriated in FY 2002-03 through Commission approval September of 2002. This is an ongoing project to purchase and replace equipment in order to maintain the 168 miles of potable water piping in the City's potable water distribution system.


Ongoing Maintenance New and replacement equipment used in the reclaimed water distribution system. The project responds to the needs of the City of Dunedin for new and replacement equipment used in order to




Ongoing Maintenance
 - wәısイs uoṭnq!苞



 s.одиәләл. моюучгеg



 әэиеиәәи!ер 8и!̣ояио

K

$$
0
$$

$$
000^{\circ} \mathrm{SI}
$$

FY 2011 Adopted Operating and Capital Improvement Budget
Water/Sewer Capital Improvement Fund
Project Number
$\frac{449}{\text { Project Type }}$
Fund
Replacement Equipment

Ongoing Maintenance eplacement of manual read reclaimed meters by automated system and automated system upkeep. Reclaimed Water Meter replacement for billing accuracy, staff efficiency and natural
 Proposed

Water Infrastructure Improvements
 but fit. It will sorations.
FY 2027-2031
Water Infrastructure Improvements evelopmer nents $\square$ Ongoing Maintenance Out Years
 elvely un認

FY 2011 Adopted Operating and Capital Improvement Budget

## Water/Sewer Capital Improvement Fund

449
Project Type

 prior to replacement \begin{tabular}{llcr}
\& \multicolumn{4}{c}{ Out Years } <br>
FY 2016 \& FY 2017-2021 \& FY 2022-2026 \& FY 2027-2031 <br>
\hline

 Ongoing Maintenance the pipeline history of — 0 $\qquad$ with $\square$ 

\& \multicolumn{4}{c}{ Out Years } <br>
FY 2016 \& FY 2017-2021 \& FY 2022-2026 \& FY 2027-2031
\end{tabular} 250,000

Ongoing Maintenance FY $\quad$ Out Years $\quad$ FY 2017-2021 FY 2022-2026 FY 2027-2031 ( әәиеиәци!्य ви!овио

 125,000

 Out Years I د







 әэиеиәци!̣е ภ̨и!̣о̊uо

Replacement of mini-scout camera used for pipe inspection and a small dewatering pump.
520103 Collections Equipment
000 'ZI - -
0L0Z XH
†066IS
Project Number Project Name


pun크
$6 t d$
FY 2011 Adopted Operating and Capital Improvement Budget

## Water/Sewer Capital Improvement Fund

 Project Type Replace 2 anaerobic mixers, scum screen, VFD drives for chemical feed pump,2 lift station pumps, and LS controller. Rebuild Hoffman Blower and replace dissolved oxygen probes \& controller. This is an on-going process as the plant was completed in 1991and much of the equipment is beyond its life expectance. Pump and motor failures are frequent given the shear number (over 100) used on a daily bases.
Ongoing Maintenance

Ongoing Maintenance maintenance of 42 Lift
_
$\square$
 ee



As Adopted September 23, 2010

FY 2011 Adopted Operating and Capital Improvement Budget
Fund 553


FY 2011 Adopted Operating and Capital Improvement Budget
Fund $\quad 554$

|  |  | Revised |  | Proposed | Unappropriated Planning Years |  |  |  |  | Out Years |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Number | Project Name |  | 2010 |  | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| Funding Sources |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Carry-Over Funds | \$ | 396,728 | - | - | - | - | - | - | - | - |  |
|  | Transfer From the Penny Fund |  | 245,000 | - | - | - | - | - | - |  | - | - |
|  | Transfer From Facilities Operating Fund |  | 206,000 | 50,000 | 149,822 | 170,000 | 160,000 | 110,000 | 110,000 | 180,000 | 180,000 | 180,000 |
|  | Total Funding Sources | \$ | 847,728 | 50,000 | 149,822 | 170,000 | 160,000 | 110,000 | 110,000 | 180,000 | 180,000 | 180,000 |
| Uses |  |  |  |  |  |  |  |  |  |  |  |  |
| 640303 | HVAC Replacement | \$ | 111,495 | 125,000 | 61,000 | 110,000 | 100,000 | 60,000 | 60,000 | 120,000 | 120,000 | 120,000 |
| 640305 | Floor Replacement |  | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 30,000 | 30,000 | 40,000 | 40,000 | 40,000 |
| 640902 | Nature Center Roof Replacement |  | 25,000 | - | - | - | - | - | - | - | - | - |
| 640903 | Exterior Facility Painting |  | 40,000 | 40,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 640904 | Interior Facility Painting |  | 30,000 | 30,000 | 20,000 | - | - | - | - | - | - | - |
| 640905 | Traffic Facility Demolition |  | 1,692 | - | - | - | - | - | - | - | - | - |
| 640905 | Generator Enclosures |  | 56,183 | - | - | - | - | - | - | - | - | - |
| 640910 | \#11 Wellhouse Roof Replacement |  | 1,500 | - | - | - | - | - | - | - | - | - |
| 640911 | Fire Administration Roof Replacement |  | 1,300 | - | - | - | - | - | - | - | - | - |
| 640912 | Cemetery Roof Replacement |  | 1,780 | - | - | - | - | - | - | - | - | - |
| 641002 | Retrofits Energy Savings |  | 50,000 | 50,000 | 50,000 | - | - | - | - | - | - | - |
| 641101 | City Hall Generator |  | - | 57,900 | - | - | - | - | - | - | - | - |
| 641103 | Citywide Fire Alarm Upgrades |  | - | 50,000 | - | - | - | - | - | - | - | - |
| 641104 | Radio Replacement |  | - | 4,700 | - | - | - | - | - | - | - | - |
| 641105 | Municipal Services Center Maintenance |  | - | 100,000 | - | - | - | - | - | - | - | - |
|  | Total Capital Improvement Fund | \$ | 358,950 | 497,600 | 191,000 | 170,000 | 160,000 | 110,000 | 110,000 | 180,000 | 180,000 | 180,000 |
|  | Annual Funding Over/(Under) Uses | \$ | 488,778 | $(447,600)$ | $(41,178)$ | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Reserve | \$ | 488,778 | 41,178 | - | - | - | - | - | - | - | - |


554


Facility improverners

Facility Improvements $\longrightarrow$ | 1 .
n

,- | 1

FY 2011 Adopted Operating and Capital Improvement Budget Facilities Capital Project Fund
Generator Enclosures at Fire Stations 60 \& 62 . Project Number Project Name
640905

|  |  |
| :---: | :---: |
|  | Revised |
|  | FY 2010 |
| $\$ \quad 56,183$ |  |

640910 \#11 Wellhouse Roof Replacement
640911 Fire Administration Roof Replacement

$\frac{\text { pasodoud }}{}$ |  | Revised | Proposed |
| :---: | :---: | :---: |
|  | FY 2010 | FY 2011 |
| $\$$ | 1,500 |  |

Facility Improvements


FY 2011 Adopted Operating and Capital Improvement Budget

## Fund 660

|  |  | $\begin{aligned} & \hline \text { Revised } \\ & \hline \text { FY } 2010 \\ & \hline \end{aligned}$ |  | $\begin{gathered} \hline \text { Proposed } \\ \hline \text { FY } 2011 \\ \hline \end{gathered}$ | Unappropriated Planning Years |  |  |  |  | Out Years |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| wn parking as note | Project Name |  |  | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 |
| Funding Sources |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | CRA Revenue Reserves |  | 1,390,000 | 792,000 | 700,000 | 1,550,000 | 1,100,000 | 600,000 | 2,100,000 | 2,200,000 | - | - |
|  | Total Funding Sources | \$ | 1,390,000 | 792,000 | 700,000 | 1,550,000 | 1,100,000 | 600,000 | 2,100,000 | 2,200,000 | - | - |
| Uses |  |  |  |  |  |  |  |  |  |  |  |  |
| 170602 | Downtown Parking | \$ | 40,000 | - | - | - | 600,000 | 600,000 | - | - | - | - |
| 170603 | Alt 19 and Skinner Improvements. |  |  | 50,000 |  |  |  | - |  |  |  |  |
| 170803 | Downtown Parking Improvements |  | 300,000 | - | - | - | - | - | - | - | - | - |
| n/a | Milwaukee/Main Extension |  | 1,000,000 | - | - | - | - | - | - | - | - |  |
| n/a | Sidewalks and Paving |  | 20,000 | - | - | - | - | - | - |  | - |  |
| n/a | General Public Improvements |  | 30,000 | - | - | - | - | - | - | - | - | - |
| n/a | Highland and Main Undergrounding |  | - | 122,000 | - | - | - | - | - | - | - |  |
| n/a | Skinner Enhancements |  | - | 75,000 | 200,000 | - | - | - | 1,000,000 | 1,000,000 | - | - |
| n/a | Downtown Stormwater |  | - | - | - | - | - | - | 500,000 | 500,000 | - |  |
| n/a | Huntley Improvements |  | - | - | - | - | - | - | 600,000 | 700,000 | - |  |
| n/a | Land Acquisition for Parking |  | - | - | - | 1,050,000 | 500,000 | - | - | - | - |  |
| n/a | Wayfinding |  | - | 50,000 | - | - | - | - | - | - | - | - |
| n/a | Edgewater Connection |  | - | 150,000 | - | - | - | - | - | - | - |  |
| n/a | Gateway Land Purchase |  | - | 290,000 | - | - | - | - | - | - | - | - |
| n/a | Douglas Avenue Streetscape |  | - | - | 350,000 | 350,000 | - | - | - | - | - | - |
| n/a | Gateway Development |  | - | - | 125,000 | 125,000 | - | - | - | - | - | - |
| n/a | CRA Landscaping |  | - |  | 25,000 | 25,000 | - | - | - | - | - | - |
| n/a | Decorative Pavment |  | - | 55,000 | - | - | - | - | - | - | - | - |
|  | Total Capital Improvement Fund | \$ | 1,390,000 | 792,000 | 700,000 | 1,550,000 | 1,100,000 | 600,000 | 2,100,000 | 2,200,000 | - | - |
|  | Annual Funding Over/(Under) Uses | \$ | - | - | - | - | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Reserve | \$ |  |  | - | - | - | - | - | - | - |  |


FY 2011 Adopted Operating and Capital Improvement Budget CRA Fund
099

 $\operatorname{s.re\partial ~} \lambda$ ino $^{\square}$ |  | Out Years |  |  |
| :---: | :---: | :---: | :---: |
| FY 2016 | FY 2017-2021 | FY 2022-2026 | FY 2027-2031 | Rellon

Redevelopment

Redevelopment
 $-$
Redevelopment

FY 2027
Redevelopment
 -

Redevelopment Out Years |  |
| :--- | :--- | Redevelopment C' -


Fund
Fund


## RESOLUTION NO. 10-26

A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA, ADOPTING AN AD VALOREM PROPERTY TAX MILLAGE REQUIRED FOR THE ANNUAL BUDGET FOR THE FISCAL YEAR COMIMENCING OCTOBER 1, 2010 AND ENDING SEPTEMBER 30, 2011, AND PROVIDING FOR AN EFFECTIVE DATE THEREOF.

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, $\mathbb{N}$ SESSION DULY AND REGULARLY ASSEMBLED:

Section 1. That a property tax millage of 3.5597 is hereby levied.
Section 2. That this rate is $9.87 \%$ less than the FY 2011 "rolled back rate" of 3.9494.

Section 3. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 23 'Ob


## ATTEST:



City Clerk

I do hereby certify that this is a true and
CORBECT COPY OF Resolution No. 10-26
PASSED AND ADOPTED BY THE CITY COMMISSION OF
THE CITY OF DUNEDIN September 23,2010


## A RESOLUTION ADOPTING OPERATING AND CAPITAL BUDGETS FOR THE CITY OF DUNEDIN, FLORIDA, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2010 AND ENDING SEPTEMBER 30, 2011.

WHEREAS, the City Commission has considered pertinent facts and data relative to municipal finance status and needs; and

WHEREAS, the citizen's Board of Finances' Budget Review Committee has completed an analysis of the proposed budget and has presented their findings and comments to the City Commission; and

WHEREAS, the City Commission has reviewed and modified estimated revenues and proposed expenditures; and

WHEREAS, in compliance with Florida State "Truth-in-Millage" (TRIM) requirements, the City Commission has held two public hearings to receive citizen comments on the proposed budget.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, DULY ASSEMBLED THAT:

Section I. Operating budget totaling $\$ \mathbf{6 0 , 3 5 6}, 873$ as set forth in Attachment $A$ for the various Departments and Funds of the City is hereby adopted and approved. The respective amounts set forth in Attachment A are to be appropriated from taxes or other revenues as needed for Fiscal Year beginning October 1, 2010 and ending September 30, 2011.

This budget is based on a 3.5597 ad valorem tax millage which is $9.87 \%$ less than the FY 2011 "rolled back rate" of 3.9494.

Section 2. Proposed Capital expenditures for FY 2011 of \$24,222,255 are approved as shown and revised in the FY 2011 Capital Budget.

Section 3. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 23 DAY OF SETT. 2010.



City Clerk
( 00 hereby certify Thar This 15 A True and CorRect copy of Resolution No. $10-27$
PASSED AND ADOPTED BY THE CITY COMMISSION OF THE OITY OF DUNEIIN September 23,2010

RESOLUTION NO. 10-27 ATTACHNENT A FY 2011 OPERATING BUDGET

| GENERAL FUND | $\begin{array}{r} \text { EUDGET BY } \\ \text { OPERATING } \\ \text { DEPARTMENTS } \end{array}$ | ADMINISTRATIVE cosTs DISTRIBUTION | DEBT SERVICEI RESERVES | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| General Government | 3,401,794 | - | - | 3,401,794 |
| General Goverwmant |  |  |  | 506,874 |
| City Manager | 506,874 | - | - | 406,874 |
| City Clerk | 429,630 | - | - | 145,685 |
| Legal | 145,685 |  |  | 211,230 |
| City Commission | 211,230 |  | - | 783,144 |
| Finance | 783,144 |  |  | 344,318 |
| Human Resources | 344,318 |  |  | 481,868 |
| Information Services | 481,868 |  |  | 233,486 |
| Gout Access TV Operations | 233,486 | - | - | 285,559 |
| Planning \& Development (25\%) | 265,559 | - |  |  |
| Planning \& Development | 1,046,384 | - | $=$ | 1,045,384 |
|  |  |  | - | 796,677 |
| Planning \& Development (75\%) | $796,677$ | - | - | 248,707 |
| Economic \& Housing Development | 248,707 | - | - |  |
| Public Works | 1.560.722 | 67,231 | $=$ | 1,627,863 |
| Public Works |  |  |  |  |
| Streets \& Traffic | 1,560,722 | 67,231 | - | 1,627,953 |
| Law Enforcement | 3,979,137 | - | $\bullet$ | 3,979,137 |
|  |  |  |  |  |
| Fira | 6,060,318 | 16,619 | $=$ | 6,066,036 |
|  | 1.583.190 | 6,960 | - | 1,690,140 |
| Llbrary | 1,683,190 | 0,060 |  |  |
| Parks \& Recreation | 6,167,630 | 96,984 | $=$ | 5,264,624 |
|  |  | - | - | 470,151 |
| Parks \& Recreation Administration | 470,151 2825,851 | 30,000 |  | 2,855,851 |
| Recreation | $2,825,851$ $1,861,528$ | 68,994 |  | 1,928,522 |
| Parks | 1,861,528 | 68,984 | - | 1,920,522 |
| Non-Operating Accounts | 1,038.713 | - | 6,907,962 | 7,846,675 |
|  |  |  | - | 150,000 |
| Capital Improvement Fund | 150,000 |  |  | 111,717 |
| Transfer to Debt Service Fund | 111,717 |  |  | 299,203 |
| Transfer to Stadium Fund | 299,203 |  |  | 111,878 |
| Transfer to DFACC | 111,878 |  |  | 67,477 |
| Transfer to DHS | 67,477 107,950 |  |  | 107,950 |
| Transfer to Library Coop | 107,950 |  |  | 35,000 |
| Transfer to Stadlum Capital Fund | 35,000 |  | - | 155,488 |
| Transfer to Parks \& Rec CIP | 155,488 |  | 8,741,339 | 6,741,339 |
| Reserves - Unobligated |  |  | 168,623 | 166,623 |
| Reserves - Gov Access TV | " |  |  | - |
| Trans. To Facilities Maint Fund | - |  |  |  |
| GENERAL FUND TOTAL | 23,816,786 | 187,794 | 6,907,962 | 30,912,542 |

[^22]RESOLUTION NO.10-27
ATTACHMENT A
FY 2011 OPERATING BUDGET


## A RESOLUTION OF THE CITY OF DUNEDIN, FLORIDA ADOPTING A SIX-YEAR CAPITAL IMPROVEMENT PROGRAM (CIP) FOR THE PERIOD FY 2011 THROUGH FY 2016

WHEREAS, the City Commission has considered project proposals, cost estimates and pertinent facts about capital needs of the City, and

WHEREAS, the City Commission recognizes the benefits of a comprehensive approach to the planning, financing and implementing of capital improvements; now, therefore,

BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, IN SESSION DULY AND REGULARLY ASSEMBLED:

Section 1. That the "Dunedin Capital Improvement Program FY 2011 - FY 2016" as attached and incorporated herein by reference is adopted.

Section 2. This Resolution shall become effective immediately upon passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF DUNEDIN, FLORIDA, THIS 23EDAY OF SEPTEMBER , 2010

## ATTEST:



City Clerk

I DO HEREBY CERTIFY THAT THIS IS A TRUE AND
GORRECT COPY OF Resolution No. 10-28
PASSED AND ADOPTED BY THE CITY COMMISSION OF
THE CITY OF DUNEDIN September 23, 2010

## "Dedicated To Quality Service"



This Page Intentionally Left Blank

## OPERATING AND CAPITAL BUDGETS <br> FY 2010

## GLOSSARY

The following abbreviations are used throughout the budget book:

| A/C | Air Conditioner |
| :--- | :--- |
| ADA | Americans with Disabilities Act |
| AMR | Automatic Meter Reading |
| CAFR | Comprehensive Annual Financial Report |
| CDBG | Community Development Block Grant |
| CIE | Capital Improvements Element |
| CIF | Capital Improvement Fund |
| CIP | Capital Improvement Program |
| COMM | Commercial |
| CPI | Consumer Price Index |
| CRA | Community Redevelopment Agency |
| DOT | Department of Transportation |
| EMC | Evaluation Monitoring Committee |
| EMS | Emergency Medical Service |
| ERU | Equivalent Residential Unit |
| FDOT | Florida Department of Transportation |
| FTE’s | Full Time Equivalents |
| FY | Fiscal Year |
| GASB | Government Accounting Standards Board |
| GFOA | Government Finance Officers Association |
| IAFF | International Association of Fire Fighters |
| ISF | Internal Service Fund |
| KIOs | Key Intended Outcomes |
| LDO | Land Dedication Ordinance |
| MIS | Management Information Systems |
| PILOT | Payment-in-lieu of taxes |
| PT | Part-time |
| R \& R | Renewal and Replacement |
| RESD | Residential |
| TIF | Tax Increment Financing |
| TRIM | Truth in Millage |
|  |  |

## Accrual Basis of Accounting

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

## Ad Valorem Tax

A tax levied on the assessed value of real property. This tax is also known as property tax.

## Adjusted Final Millage

Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, changes are slight and the adjusted millage does not change from the taxing agency's levy.

## Aggregate Millage Rate

The sum of all property tax levied imposed by the governing body of a county. State law limits the aggregate rate for a county or municipality to $\$ 10$ per $\$ 1,000$ worth of assessed taxable value.

## Americans with Disabilities Act - (ADA)

Gives civil rights protections to individuals with disabilities similar to those provided to individuals based on race, color, sex, national origin, age, and religion. It guarantees equal opportunity for individuals with disabilities in public accommodations, employment, transportation, state and local government services, and telecommunications.

## Appropriation

Legal authorization granted by a legislative body (City Commission) to make expenditures and incur financial obligations for specific purposes.

## Assessed Value

Dollar value given to real estate, utilities and personal property, on which taxes are levied.
Assets
Resources owned or held which have monetary value.

## Attrition

A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

## Authorized Positions

Employee positions, which are authorized in the adopted budget, to be filled during the fiscal year.
Balanced Budget
A budget in which estimated revenues equal estimated expenditures.

## Basis of Accounting

The timing of recognition, that is, then the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus because a particular timing of recognition is necessary to accomplish a particular measurement focus.

## Bond (Debt Instrument)

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget
An annual financial plan that identifies revenues, specifies the type and level of services to be provided and establishes the amount of money which can be spent.

## Budget Adjustment

Legal means by which an adopted expenditure authorization or limit is increased; includes publication, public hearing and Commission approval.

Budget Basis
This refers to the basis of accounting used to estimate financing sources and uses in the budget.
This generally takes one of three forms: GAAP, cash, or modified accrual.

## Budget and Finance Policies

The City's policies with respect to budgeting, taxation, spending, reserve requirements, asset maintenance, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

## Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

## Capital Equipment

Equipment in excess of $\$ 1,000$ and with an expected life of more than one year such as automobiles, computers and furniture.

## Capital Improvement Program Budget

A financial plan for construction of physical assets such as buildings, streets, sewers and recreation facilities.

## Cash Basis

The basis of accounting in which transactions are recognized only when cash is increased or decreased.

## City Commission

Elected representatives that set policy, approve budget, determine ad valorem tax rates on property within City limits, and evaluate job performance of City Manager and City Clerk.

## City Manager

The City Manager is a professional administrator appointed by the City Commission and serves as chief executive officer. The Manager carries out policies determined by the City Commission.

## Community Redevelopment Agency - (CRA)

The Community Redevelopment Agency is a public agency created for the purpose of undertaking activities and projects in a designated redevelopment area. Incremental tax revenues raised in the designated area are mandated for use in the Community Redevelopment Agency district only.

## Comprehensive Annual Financial Report - (CAFR)

An annual audit of the financial statements of the City performed by an independent certified public accounting firm.

## Comprehensive Plan

A method to utilize and strengthen the existing role, processes and powers of local governments to establish and implement comprehensive planning programs which guide and control future development.

## Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year.

## Contractual Services

Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Debt
An obligation resulting from the borrowing of money or the purchase of goods and services.

City of Dunedin FY 2011 Adopted Budget

## APPENDIX

## Debt Service

The payment of principal and interest on borrowed funds and required contributions to accumulate monies for future retirement of bonds.

## Department

Organizational unit of government that is functionally unique in delivery of services. An example is the Management Information Services Department, which is responsible for all computer services within the City.

## Distinguished Budget Award

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

## Encumbrance

An amount of money committed for the payment of goods and services not yet received.

## Enterprise Funds

A self-supporting fund designed to account for activities supported by user charges; examples are Utility and Sanitation Collection funds.

Equivalent Residential Unit - (ERU)
A unit of measurement of facilities to provide equality among utility customers

## Expenditure

Decreases in (uses of) financial resources other than through interfund transfers.

## Expense

A use of financial resources, denoted by its use in the proprietary funds, which are accounted for on a basis consistent with the business accounting model (full accrual basis).

## Fiscal Year - (FY)

Any period of 12 consecutive months designated as the budget year. The City's budget year begins October l and ends September 30.

Franchise Fees
Charges levied against a corporation or individual by a local government in return for granting a privilege or permitting the use of public property, i.e. Progress Energy, Clearwater Gas.

## Function

A major class of grouping of activities directed toward a common goal such as improvements to the public safety or improvement of the physical environment. Concerning budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund
A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities of balances and changes therein, which are segregated for specific activities or attaining certain objectives in accordance with special regulation, restrictions, or limitations.

## Fund Balance

Fund equity for governmental and trust funds which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

City of Dunedin FY 2011 Adopted Budget
APPENDIX

## Full Time Equivalent - (FTE)

To qualify as (FTE) employee must work a minimum of 37.5 hours per week.

## General Fund

A fund used to account for the receipt and expenditure of resources traditionally associated with local government not designated by law for a special purpose. Some departments/ divisions included in the General Fund are Administration, Finance and Recreation.

## General Obligation Bonds

When the City pledges its full faith and credit to the repayment of the bonds it issues, than those bonds are general obligation bonds (GOB). In Florida general obligation bonds must be authorized by public referendum.

Generally Accepted Accounting Principles - (GAAP)
Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal
A statement of a department/program's direction, purpose or intent based on the needs of the community. The City's established goals are specific and have a designated time for achievement.

Government Finance Officers Association - (GFOA)
An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Grant
A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the intended usage of the grant proceeds.

## Growth Management Act of 1985

State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The Amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

## Homestead Exemption

Pursuant to the Florida State Constitution, the first $\$ 25,000$ of assessed value of a home, which the owner occupies as principal residence, is exempt from property tax. An additional $\$ 25,000$ shall be applied to the assessed value greater than $\$ 50,000$. In addition, qualifying senior citizens, as permitted by Section 196.075 F.S. and City of Dunedin Ordinance No. 07-09 shall be entitled to make application to the Property Tax Appraiser’s Office of Pinellas County for an additional homestead exemption of $\$ 50,000$.

## Infrastructure

The physical assets of a government (e.g. streets, water and sewer systems, public buildings, parks etc.).

Interfund Transfers
Transfers among funds to track items for management purposes. They represent a "double counting" and therefore, are subtracted when computing a "net" operating budget.

## Intergovernmental Revenues

A major revenue category that includes all revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payment in lieu of taxes.

## Internal Service Funds

Proprietary type funds established to finance and account for services and commodities furnished by a designated department to other departments within the City or to other governmental entities on a cost reimbursement basis. Internal Service Funds include: Fleet Services, Facilities Maintenance Fund, and Insurance Fund.

## Key Intended Outcomes - (KIOs)

Specific quantitative and qualitative measures of work planned by specific departments or programs.

## Land Dedication Ordinance - (LDO)

An ordinance to preserve open land, sensitive natural areas that would be lost under conventional development.

## Lease-Purchase Agreements

Contractual agreements which are termed "leases", but which in substance amount to installment purchase contracts.

Levy
To impose taxes for the support of government activities.
Line Item
The smallest expenditure detail provided in department budgets. The line item also is referred to as an "object", with numerical "object codes" used to identify expenditures in the accounting system.
Long Term Debt
Debt with a maturity of more than one year including General Obligation Bonds, revenue bonds, special assessment bonds, notes, leases and contracts.

## Mandate

A requirement imposed by a legal act of the federal, state or local government.
Millage Rate
The tax rate on real property based on 1 mill equals $\$ 1$ per $\$ 1,000$ of assessed property value. The millage rate is used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example: millage rate of 3.5597 per thousand, taxable value of $\$ 50,000$.

$$
\frac{50,000}{\$ 1,000} \times 3.5597=\$ 177.98
$$

## Operating Budget

A budget for general expenditures such as salaries, utilities, and supplies.

## Operating Expenses

These are expenses of day-to-day operations and exclude personal services and capital expenses.

## Ordinance

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force

City of Dunedin FY 2011 Adopted Budget

## APPENDIX

and effect of law within the boundaries of the municipality to which it applied. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution.

## Penny for Pinellas - (One Cent Optional Sales Tax)

City Commission approved an Interlocal Agreement with Pinellas County for the distribution of the net proceeds of the $1 \%$ discretionary sales tax on September 21, 1989. In November 1989, Pinellas County residents approved by referendum imposition of an additional one cent sales tax for ten years. Voters extended the tax ten years in March 1997 and for another ten years ten years in March 2007. Proceeds can be used for any fixed capital expenditure for the construction, reconstruction or improvements of public facilities which have a life expectancy of five years or more.

## Per Capita

Cost per unit of population to provide a particular service in the community.

## Personnel Expenditures

Salaries, wages and fringe benefits such as pensions and insurance.
Payment-in-lieu-of-taxes - (PILOT)
Payment equal to ad valorem taxes on property.

## Prior Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders, contracts, or salary
commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.
Program
A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

## Property Tax

A tax levied on the assessed value of real property. This tax is also known as ad valorem tax.

## Proprietary Funds

Used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector operating on a "for profit" basis. These include the Enterprise and Internal Service Funds.
Reserve
An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

## Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

## Retained Earnings

An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

## Revenue

Money that flows into the local government. It is recurring if it is received on a consistent basis (e.g. sales taxes and property taxes) and nonrecurring if it is received irregularly (e.g. federal and state grants). The four main types of local revenue are taxes, user fees, licenses and permits, and intergovernmental revenue.

## Revised Budget

A department's authorized budget as modified by Council action, through appropriation transfers from contingency, or transfers from or to another department or fund.

## Rollback Rate

The millage rate which, (exclusive of new construction, additions to structures, and deletions), will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year.

## Save Our Homes

State constitutional amendment that limits annual growth in homesteaded residential property value for tax purposes.

## Self-Insurance

The underwriting of one's own insurance rather than purchasing coverage from a private provider, by identifying specific areas of risk and assessing actuarially sound charges.

Tax Increment Financing - (TIF)
A mechanism for using property taxes to stimulate investment in economically depressed areas.
TRIM Notice - (Truth-in-Millage Notice)
A notice sent annually to property taxpayers, which explains any changes in the millage rate of each taxing authority from the prior year. The notice also includes the time and place of public hearings on Adopted millage rates.

## Uniform Accounting System

The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

## User Charges - (i.e. Water and Stormwater services)

Payment of a fee for direct receipt of a public service by the party benefiting from the service.
Utility Tax
A tax levied by cities on the consumers of various utilities such as electricity, telephones, or gas.

City of Dunedin FY 2011 Adopted Budget
APPENDIX

## OPERATING AND CAPITAL BUDGETS <br> FY 2009

## ACCOUNT NAME AND DEFINITION

## ACCOUNT NUMBER

1101

$1301 \quad$ Other Salaries and Wages (Temporary)
Employees who are not or will not be members of a retirement system as a condition of their employment. Includes all full-time and part-time employees who are not part of the regular work force and who are filling positions having a temporary duration, usually not more than four consecutive months in a twelve-month period.
$1401 \quad$ Overtime
Overtime paid as a special adjustment to regular salaries.
$1501 \quad$ Special Pay
Special pay, such as incentive pay, hazardous duty pay, and special awards. This object would not be used in cases where such amount represents an indistinguishable part of the budgeted salary of a position.

Uniform Allowance
Monthly allowance provided to certain supervisory personnel, in lieu of being provided a uniform. (List of approved uniform allowances is included in the Budget Preparation Manual.)

FICA Taxes
Social Security/Medicare Matching.
Retirement Contributions
Amounts contributed to the retirement fund for regular payroll employees. (Objects 1100 and 1200)

City of Dunedin FY 2011 Adopted Budget
APPENDIX

| *2310 | Life and Health Insurance |
| :---: | :---: |
|  | Life and health insurance premiums and benefits paid for the benefit of employees. |
| 2380 | EAP/BMH |
|  | Employee Assistance Program costs. |
| *2480 | Worker's Compensation |
|  | Amount to be transferred to the Self-Insurance Fund from operating departments to cover a portion of Worker's Compensation Insurance premium and benefit costs. In the Insurance Fund, benefit costs are charged to this object. |
| *2510 | Unemployment Compensation |
|  | Amounts contributed to the unemployment compensation fund. (Budgeted only in Human Resources, Section 1062.) |
| 3110 | Professional Services |
|  | Legal, medical, dental, engineering, architectural, appraisal and other services procured by the local unit as independent professional assistance. Includes such financial services as bond rating, etc., where the service received is not directly involved with accounting and/or auditing. Employee physicals are budgeted here. |
| 3111 | Legal Services |
|  | Legal retainer and extra legal charges fund in Legal Department. |
| 3141 | Substance Abuse Test |
|  | Drug test required under the Federal Drug-Free Workplace Act of 1988. |
| 3210 | Accounting and Auditing |
|  | Generally includes all services received from independent Certified Public Accountants. |
| 3300 | Court Recording Services |
|  | The cost of appearance fees and transcript fees for in court proceedings, appeals and depositions. |
| 3405 | Other Contractual Services |
|  | Contractual services of a non-professional nature. i.e., lawn mowing services, cleaning services, etc. |
| 3406 | Banking Services |
|  | Credit Card bank service charges |
| 3410 | Sludge Removal |
|  | Wastewater contractual costs with outside parties for the disposal of sludge. (Generally used by Wastewater.) |
| 3421 | Refuse Disposal - RESD |
|  | Refuse disposal - residential |
| 3422 | Refuse Disposal-COMM |
|  | Refuse disposal - Commercial |


| 3481 | ISF - Building Maintenance |
| :---: | :---: |
|  | The cost charges for the use of building maintenance services by Facilities Maintenance. |
| 3482 | ISF - Contract Custodial |
|  | Custodial services. |
| 3612 | Refund Members Contribution |
|  | Found in Fire Pension Fund for refunding members contributions upon termination of employment. |
| 3710 | Allocation - Administrative Costs |
|  | Allocation of General Fund Administrative charges. |
| 3720 | Allocation - Utility Billing Costs |
|  | Allocation of Utility Billing services provided to the enterprise activities. |
| 3730 | Allocation - Public Works/Engineering Costs |
|  | Allocation of Public Works/Engineering services for capital project related services. |
| 4010 | Travel and Per Diem |
|  | This includes the costs of public transportation, reimbursements for use of private vehicles, per diem, meals, and incidental travel expense registration at seminars, conferences, etc., continuing professional education, Commission approved education classes, classes per Union contract, etc. |
| 4055 | Travel \& Per Diem - Comm. Bujalski |
| 4058 | Travel \& Per Diem - Mayor Eggers |
| 4059 | Travel \& Per Diem - Vice-Mayor Scales |
| 4060 | Travel \& Per Diem- Comm. Barnette |
| 4061 | Travel \& Per Diem - Comm. Carson |
| *4110 | Communications Services |
|  | Telephone, telegraph, or other communication services. |
| 4120 | Radios |
|  | Maintenance cost for radios and systems - plus any rental costs. |
| 4130 | Transportation/Postage |
|  | Freight and express charges, drayage, postage, and messenger services. |
| *4310 | Electricity |
|  | Electricity costs as billed by Progress Energy Corporation. |
| 4320 | Gas |
|  | Natural gas purchased from Clearwater Gas or bottled gas. |
| *4330 | Water, Sewer, Sanitation |
|  | Potable water purchased from City Utility Fund. |
|  | Charge for Sewer usage based on potable water consumption. |
|  | Refuse collection charges. |

City of Dunedin FY 2011 Adopted Budget
APPENDIX

| 4400 | RENTALS AND LEASES (Title Account - No charges to this number) |
| :--- | :--- |
| $* 4410$ | $\frac{\text { Rent/Lease-Equipment }}{\text { Amounts paid for the lease or rent of equipment. }}$ |
| 4420 | $\frac{\text { Rent/Lease-Building }}{\text { Amounts paid for the lease or rent of buildings. }}$ |
| 4480 | ISF - Vehicles |

The replacement charge for fleet vehicles is recorded in the operating departments in this account.

ISF - Pooled Vehicle Rental
Cost of renting pooled vehicles from Vehicle Maintenance.
Insurance Premiums Paid
The cost of non-Worker's Compensation insurance premiums paid through the Self-
Insurance Fund. (This object is not used in the operating departments, only the insurance fund.)
*4520 Insurance Claims Paid
The cost of non Worker's Compensation claims paid from the Self-Insurance Fund. (This object is only used in the Self-Insurance Fund.)

Worker's Compensation Claims
The cost of Worker's Compensation claims paid from the Self-Insurance Fund. (Used only in the Self-Insurance Fund.)

ISF-In-House Claims
The $\$ 500$ deductible costs for preventable accidents to be charged to a department's operating budget. Remainder of costs will be charged to the Insurance Fund.

ISF-Insurance
The amount to be transferred to the Self-Insurance Fund to cover a portion of insurance premium and claims costs.
$4610 \quad$ Repair and Maintenance Services
All maintenance and/or repair agreements on equipment.
Repair and Maintenance-Building
All maintenance and/or repairs to buildings.
Repair and Maintenance - Vehicles
Parts used in and maintenance of fleet vehicles. (Used in Vehicle Maintenance Fund)
ISF-Custodial Services
Charge for custodial services provided by Facilities Maintenance. (In Facilities Maintenance Fund, this account is used to purchase supplies needed.)

Fleet ISF Maintenance D/C
Fleet ISF Fuel D/C
Fuel usage costs of fleet vehicles.

| 4710 | Printing and Binding |
| :---: | :---: |
|  | Costs of printing, binding, and other reproduction services, which is contracted for or purchased from outside vendors. |
| 4810 | Promotional Activities |
|  | Promotional advertising on behalf of the local unit and employment ads. (Does not include legal ads.) |
| 4811 | Scholarships |
| 4910 | Other Current Charges and Obligations |
|  | Current charges and obligations not otherwise classified, such as legal ads, witness fees, etc. |
| 4912 | Licenses \& Fees |
| 4915 | Medical Reimbursement-Current |
| 4916 | Depend Care-Reimbursement Current |
| 4917 | Medical Reimbursement-Prior |
| 4918 | Dependent Care - Reimbursement - Prior |
| 4919 | Other Taxes |
| 4920 | Service Charges/Banking |
| 4930 | Fines/Penalties/Late Fees |
| 4950 | Wish List |
| 4961 | Street Trees |
| 4965 | Election Expenses |
|  | Costs associated with holding of municipal elections. |
| 4970 | Bad Debts |
| $\begin{aligned} & 4995 \text { to } \\ & 4999 \end{aligned}$ | Centennial Extravaganza |
|  |  |
| 5110 | Office Supplies |
|  | Materials and supplies, such as stationery, forms, paper, charts, maps, pens, etc. under $\$ 100 /$ item. Items between $\$ 100$ and $\$ 1,000$ should be charged to account no. 5230 . |
| 5120 | Computer Supplies |
|  | Expenses allocated by MIS. |
| 5210 | Operating Supplies |
|  | All types of supplies consumed in the conduct of daily operations. This category includes food, lubricants, chemicals, laboratory supplies, household items, etc. This does not include materials and supplies unique to construction of repair of roads and bridges. (See object 5310). |


| 5211 | Fuel-Gasoline |
| :---: | :---: |
|  | Primarily used in Vehicle Maintenance for the expensing of gasoline to the fleet and rental vehicles. The operating departments use this account for non-rental vehicles and special purchases of gasoline from Vehicle Maintenance. |
| 5212 | Fuel-Diesel |
|  | Primarily used in Vehicle Maintenance for the expensing of Diesel fuel to the fleet and rental vehicles. The operating departments use this account for non-rental vehicles and special purchases of diesel fuel from Vehicle Maintenance. |
| 5213 | Oil and Grease |
|  | Primarily used in Vehicle Maintenance for the expensing of oil and grease to the fleet and rental vehicles. The operating departments use this account for non-rental vehicles and special purchases of oil and grease from Vehicle Maintenance. |
| 5214 | Propane |
| 5219 | Custodial Supplies |
|  | Account is used by the Facilities Section to monitor the purchase of custodial supplies. |
| 5222 | Uniform Cleaning\Expense |
|  | The cost of cleaning uniforms on a regular basis (uniform service) and items purchased by the department i.e. safety shoes, safety glasses, jackets, uniforms, etc. |
| 5230 | Uncapitalized Equipment |
|  | Expenditures for equipment or software less than \$1,000 per item. |
| 5231 | Software - Uncapitalized |
| 5309 | Road Resurfacing Materials |
| 5310 | Road Materials and Supplies |
|  | Repair and reconstruction of roads and bridges. |
| 5410 | Books, Publications, Subscriptions, and Memberships |
|  | Books, or sets of books if purchased by set, of unit value less than $\$ 100$ and not purchased for use by libraries, educational institutions, and other institutions where books and publications constitute capital outlay. Also includes subscriptions, memberships, and related educational and/or professional data costs. |
| 5910 | Depreciation |
|  | Expiration of the service life of capital assets. The cost of the capital asset is prorated over the estimated service life of such an asset. |
|  | On allocation against periodic revenue of the cost expiration of intangible costs or rights. The allocation is systematic and rational. This account is found only in enterprise or intra-governmental service fund. |

City of Dunedin FY 2011 Adopted Budget
APPENDIX
6000

## CAPITAL OUTLAY (SECTION TITLE - NO CHARGES TO THIS NUMBER)

## The following are commonly used capital accounts:

6101
Land
*6210 Building-Office
The total cost of constructing a building or alterations made thereto including City labor materials. (This account is used to budget Facilities' capital projects as approved by the City Manager.)

6213 Building-Park \& Recreation
$6214 \quad$ Building-Garage
6336 Traffic Calming Devices
Costs associated with signalization of intersections and traffic calming devices.
6406 Vehicles
Purchase of fleet vehicles and attachments (not considered equipment). ( Includes trailers.)
Office Equipment
Office equipment used by specific departments. Unit value of $\$ 1,000$ or more and useful life in excess of one year.

Computers
Computer equipment used by specific departments but not office equipment. Unit value of $\$ 1,000$ or more and useful life in excess of one year.

NOTE: Accounts 641 and 643 have to meet two criteria in order to be capital. Unit value has to be $\$ 1,000$ or more and useful life has to be in excess of one year. If criteria not met, it is considered an operating expense. (Reference Accts \#52.)

Communication Equipment
Used to account for the cost of purchasing communication equipment in excess of $\$ 1,000$ and with a useful life in excess of 1 year.

Other Equipment
Equipment other than office, communication or computers used by specific departments. Unit value of $\$ 1,000$ or more and useful life in excess of one year.
$6480 \quad$ Furniture
Furniture used by specific departments. Unit value of $\$ 1,000$ or more and useful life in excess of one year.

6501 Construction-in-progress
Capital outlay programs covering a span of time where all costs are captured until the completion of the project.

6610 Books, Publications
All books and publications, regardless of value, when purchased for use by the Library, where such items constitute a major capital outlay category.

6620

(OTHER
*Starred items
are Fixed Cost accounts.

Periodicals
All periodicals purchased, regardless of value when purchased, by the Library, when such items constitute a major capital outlay.

CAPITAL ACCOUNTS AND DEFINITIONS ARE AVAILABLE FROM FINANCE)
DEBT SERVICE (SECTION TITLE - NO CHARGES TO THIS NUMBER
Principal
Payments on principal amounts due to lenders.
Interest
Payments of interest due to lenders.
Other Debt Service Costs
Payments of other loan related costs due to lenders, paying agents, or others.
GRANTS AND AIDS (SECTION TITLE - NO CHARGES TO THIS NUMBER)
Aids to Government Agencies
All grants, subsidies and contributions to other governmental units. Exclude transfers to agencies within the same governmental entity.

Aids to Private Organizations
All grants, subsidies and contributions to private organizations.
Other Grants and Aids
Miscellaneous grants and aids not included above.

## Transfer Accounts

These objects are used to transfer funds between the funds. These transfers are of nonoperating in nature.

Amortization
A collection against periodic revenue of the cost expiration of intangible costs or rights. The allocation is systematic and rational. This account is found only in enterprise or intra-governmental service fund.

Suspense Account - Errors Account

## OTHER GENERAL FUND REVENUE SOURCES

## Business Tax Receipts

Fees imposed by the City on all businesses, professions, and occupations operating within the City's jurisdiction. Receipts are issued for a period of not more than one year. For each receipt obtained between April 1 and September 13, one-half of the full fees shall be paid. A registration fee of $\$ 10.00$ is currently charged to any person who does not have a permanent business location in the City, but desires to do business within the City. An administrative fee of $\$ 15.00$ is charged for processing on a new business tax. Business tax receipts are itemized in Chapter 70, Article III, Section 70-80 of the Dunedin Code of Ordinances in alphabetical listing by type of occupation.

## Building Permits

Permit fees on construction of any new building or structure, or any addition or alteration to a building or structure located in the City limits. This includes a variety of miscellaneous permits such a swimming pool permits, demolition permits, sign permits, and fire plan review fees by the Fire Marshall for compliance to adopted Fire Codes. Chapter 105, Division 2, Section 105 Land Development Code contains a complete listing of all permits and miscellaneous charges. (Fire plan review fees are $\$ .05$ per square foot.) Additional details can be found in City Ordinance No. 10-19, (Dec. 2010) and Fire Preventive Service Fees - Chapter 38, Article II, Section 38-80 City Ordinance 04-06.


## City of Dunedin

Development Charges and Impact Fees
Charges and fees set forth in this code, with the exception of impact fees which are resulated by the county, shall be increased in an amount of 3 percent each October 1, commencing on October 1, 2010 and concluding on October 1, 2015-as required by Ordinance 09-16. Fees shown below are effective October 1, 2010.
(Ref. Appendix C: Fees of the LDC)

| DEVELOPMENT FEES |  |  |  | FIRE PREVENTION FEES (cont'd) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annexation/Cand Use/Zoning. |  |  |  | Other Sorvices and Misceallaneovs inspections |  |  |  |
| Annexalion |  | \$2,415.35 |  | Fireworks Display | \$154.50 |  |  |
|  |  | \$1,030.00 | + Advertising Cost |  | \$51.50 |  |  |
| Land Use Plan Amendment |  | \$1,030.00 | + Adverlising Cost | Tent Permils and Inspection <br> AlF's |  |  |  |
| Development Review |  |  |  |  | ${ }^{3551.50}$ per Proor |  |  |
| Prellminary Concept Reviow |  | \$618.00 |  | Nursing Homes | \$51,50 per F |  |  |
| Final Design Review |  | \$1,751.00 |  | Hospitals | \$51.50 per F | per Floor |  |
| Development Agreement |  | \$5,665.00 |  | Group Homes | \$51.50 |  |  |
| Prelliminary Subdivision Plat Review |  | \$566.50 | + \$15 per unit, over 25 | Foster Homes | \$51.50 |  |  |
| Final Subdivision Plat Review |  | \$566.50 | +\$15 par unit, over 25 | Disaster Plan Reviews | \$51.50 |  |  |
| Enginearing Revlew |  |  |  | Daycare | \$51.50 |  |  |
| DevelopmentiRe-Development, $\leq 0.5$ Acre |  |  |  | Occupational License Inspection,Red Tag Fee (Failed Permit Inspection) | \$51.50 |  |  |
| Infrastucture Site Plan/Plat Revew |  | \$208.00 | 1st Review |  | \$51.50 |  |  |
| Infrastructure Sito Plan/Plat Review |  | \$206.00 | Other Submittals | TRANSPORTATION IMPACT FEES |  |  |  |
| Final Site/Infrastructure Inspection |  | \$41.20 | Per Inspection |  |  |  |  |  |  |
| Dovolopment Re-Davelopment, $>0.5$ Acre |  |  |  |  |  |  |  |  |
|  |  | \$412.00 | 1 st Reviow | TRANSPORTATION MPACT FEES Unito of MeasResidental: |  | Non-CRA | CRA |
| Infrastructure Sito Plan/Plat Review |  | \$678.80 | Other Submiltals | Single Family | dwelling unit | \$2,066.00 | \$1,529.00 |
| Final Silte/infrastructure Inspection |  | \$123.60 | Per Inspection | Mulli-family <br> Condominium | dwelling unit | \$1,420.00 | \$972.00 |
| Other Land Use Fees |  |  |  |  | dwelling unit | \$1,270.00 | \$940.00 |
| Vacation of Land |  | \$1,030.00 | + Adveritising Cost | Emiciency Apartment/Hotel | $\qquad$ | \$419.00 |  |
| Conditlonal Usel/Special Exception |  | \$977.50 | + Adverilising Cost | Mobile Home |  | \$1,076.00 | \$796.00 |
| Variance |  | \$978.50 | + Advertising Cost | Llcensed ACLF | bed | \$241.00 | \$241.00 |
|  |  | \$978,50 | + Advartising Cost |  | Unit of Meas | Non CRA | CRA |
| $\begin{array}{\|l\|} \hline \text { Minor Change to Site Plan } \\ \hline \text { Zoning Verification } \\ \hline \end{array}$ |  | \$1,133.00 |  | General Offlce: | 1000 sqft | \$3,292.00 | \$2,848.00 |
| Address Change |  | \$257.50 |  | 0,49,999 sq. ft. 1000 sq ft |  | \$2,767.00 | \$2,226.00 |
| Miscellaneous Actions ${ }^{2}$ $\mathbf{\$ 6 1 8 . 0 0}$ <br> + City Attorney's Fees  <br> Miscollanisous Faes  |  |  |  | $50,000-149,99989 \mathrm{ft}$ $150,000-290,990 \mathrm{sqft}$ | 1000 sqft | \$2,323.00 | \$1,868.00 |
|  |  |  |  | 300,000-599,999 sqft | 1000 sqft | \$2,100.00 | \$1,889.00 |
| Miscelianeous Fees  <br> Liquor License Review $\$ 257,50$ |  |  |  | 600,000-799,999 sqft | 1000 sqft | \$1,697.00 | \$1,365.00 |
|  |  |  |  | Over 800,000 sqft | 1000 sqft | \$1,656.0 | \$1,332.00 |
| Temporary Alcoholic Beverage Permit $\$ 5.50$ <br> Tree Permit $\$ 51.50$ |  |  |  | Research center: Unitotmeas |  | Non-CRA | CRA |
| Concurroncy Foos _ - . |  |  |  | Research Center | 1000 sq ft | \$1,232.00 | \$991.00 |
| Project Review |  |  |  | Industrial: | Unit of Meas ${ }^{1000}$ sqft ${ }^{\text {Non-CRA }}$ |  | CRA |
|  |  |  |  | 81,137.00 |  |  |
| NOTES |  |  |  |  | Industrial Park | 1000 sqft | \$1,414.00 | \$1,137.00 |
| 'The annexatlon fee may be walved if: <br> - the annoxation is associatod with an onvironmental concem <br> -the cost is determined to be an economlc hardshlp to the property owner <br> - the property is considered a city enclave (fee may be waived until December 31, 2012) <br> ${ }^{2}$ ROW Agroomonts, Restrictlve Covenants, Administrative Appoal |  |  |  | Manulacturing | 1000 sqft | \$767.00 | \$617.00 |
|  |  |  |  | Warehousing | 1000 sqft | \$1,010.00 | \$812.00 |
|  |  |  |  | Minl-warehousing | 1000 sqft | \$307.00 | \$247,00 |
|  |  |  |  | Medicala | Unit of Mas | \$2,503.00 | $\xrightarrow{\text { CRA }}$ |
| FIRE PROTECTION FEES |  |  |  | Hospital | bed |  |  |
| Rlan Revilew Fees |  |  |  | ClindedMedical Office | bed | \$217.00 | \$174.00 |
| Structural Development | $\begin{aligned} & \$ 0.065 \\ & \$ 0.065 \\ & \hline \end{aligned}$ | per sqfit |  |  | 1000 sqft | \$6,311.00 | \$5,197.00 |
|  |  |  |  | Veterinary Clinlc | $\frac{1000 \text { sqft }}{\text { Unit of Meas }}$ | \$1,878.00 | \$1,878,00 |
| FIRE PREVENTION FEE SCHEDULE |  |  |  | Lodging: Unit of Meas |  |  | CRA |
| Preliminary Sile Plans a |  |  |  |  | room | $\begin{array}{r}\$ 1,760.00 \\ \$ 910.00 \\ \hline\end{array}$ | \$1,512.00 |
| \| Minimum construcilon/ renovalion $\quad \$ 551.50 \mid$ |  |  |  | Motel (Budget-style) | room |  | \$588.00 |
| Fire protection systems |  |  |  | Recreation: Unitof of Moas |  | Non.CRA | CRA |
|  | \$51.50 | +\$1.00 per head |  |  |  | \$843.00 |  |
|  | \$257.50 | Review, Inspection, Acceptance Test per Nozzle $+\$ 1.00$ per Sprinkler Head |  | Seneral Recreation | boat berth |  | \$300.00 |
| Foam Systems | \$51.50 |  |  | Marina Boat |  | \$293.00 | \$104.00 |
| Gas/Chemical Fixed Systems <br> Fire Alarm System HeaUVSmoke Detection System | 851.50 | Per Nozzia + \$1.00 per Spinker Head |  | Dry Dock Marina | boat slip | \$1,356.00 |  |
|  | \$51.50 | per Panel $+\$ 1.00$ Initlating Device |  | Goll Course |  | \$1,375.00 | n/a |
| Sy |  |  |  | Fitiness Center | 1000 sq ft | \$3,905.00 | \$1.674.00 |
| Fire Command Station/Communication Sys. | \$51.50 | +Cost of Other Installed Systems |  | Retalif: |  | Non-CRA | CRA |
| Pre-engineered Fire Supprs Sys. or Hood Sys. | \$51.50 |  |  | Quality Restaurant | 1000 sqff | \$7,942.00 |  |
|  |  |  |  | Sit-down Restaurant | 1000 sqft | \$8,335.00 | \$2,216.00 |
| Cerrificate of Occupancy Inspection | \$51.50 |  |  | Orive-In Restaurant | 1000 sqft | \$21,298.00 | \$8,283.00 |
| Change of Occupancy Inspection | \$51.50 |  |  | Qualliy Drive-In Restaurant | 1000 sqft | \$15,350.00 | \$4,298.00 |
| Renovation Inspection <br> Flammable/Comblnation Liquid Storage | \$51.50 |  |  | Discount Store (ind.) | 1000 sqff | \$2,647.00 | \$1,475.00 |
|  | \$51.50 |  |  | Bullding Materia/s Store | 1000 sqff | \$2,018.00 | \$1,125.00 |
| Tanks/Contalaner Arsaas | \$51.50 |  |  | Home Improvement Superstore | 1000 sqft | \$2,342.00 | \$959.00 |
| Tank Removal Install | \$51.50 |  |  | Now and Used Car Sales | 1000 sqft | \$2,718.00 | \$1,789.00 |
|  | 851.50 |  |  | Servce Stalion, Conv. Mrkt. $<800$ sq it | 1000 sqft | \$3,062.00 | \$3,062.00 |
| Holwork | \$51.50 |  |  | Car Wash | 1000 sqft | \$6,977.0 | \$4,165.00 |
|  |  |  |  | 1000 sqft | \$4.881.00 | \$2,650.00 |  |
|  |  |  |  | Convenience Market <3,000 sf | 1000 sqft | \$28,456.00\| $\$ 28,456.00$ |  |


| TRANSPORTATION IMPACT FEES (cont'd) |  |  |  | BUILDING INSPECTION FEES (cont'd) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retall (cont'd): | Unit of Meas | Non-CRA | CRA | Eloctrical Permit Feo Schodule (cont'd) |  |  |
| Convenlence Market 23,000 sf | 1000 saft | \$14.319.00 | \$14.319.00 | Electric Commercial | \$0.10 | per sq. ft., \$ 100,94 min |
| Movie Theater w/ Matinee | 1000 sq ft | \$11,108.00 | \$7,580.00 | Alarms Comm. Res low voltage system | \$115.36 | each |
| Auto RepairlDetailing | 1000 saft | \$2,232.00 | \$1,506.00 | Electric Alarm System | \$0.050 | per sqft, \$100.94 min |
| Furnitura Store | 1000 sqft | \$351.00 | \$1,503.00 | Exterior Llights, Flood, Marquee | \$79.31 | each |
| Retail Nursery (garden ctr.) | 1000 sq ft | \$1,701.00 | \$948.00 | Fire Sprinklor-Electric | \$93.73 |  |
| Discount Club Store | 1000 sqft | \$6,405.00 | \$2,159.00 | Gasolino Pump or Dispenser | \$108.15 | each |
| Discount Superstore | 1000 sqft | \$5,133.00 | \$1,855.00 | Mobile Home/Construction/Sales Trailer | \$72.10 |  |
| Video Rental Store (free standing) | 1000 sqft | \$1,144.00 | $\frac{\$ 431.00}{\text { CRA }}$ | Recarrification of Electric Service | \$79.31 | each |
| General commerclal: | Unlt of Meas | Non-CRA |  | Saw pole, Power pole, podestal | \$72.10 | each |
| Under 100,000 89 fil | 1000 sf gla | \$3,396.00 | \$2,079.00 |  | \$79.31 | each |
| 100,000-199,999 sqft | 1000 sf gla | \$3,627.00 | \$2,015,00 | Sligns | \$93.73 | aach |
| 200,000-299,899 saft | 1000 sf gla | \$3,803.00 | \$2,383.00 | Smoke Alarm, first living unit ${ }^{3}$ | \$30.90 | + \$5.15 ea. add. Ilining unit |
| 300,000-399,999 sq ft | 1000 sf gla | \$3,778.00 | \$2,439.00 | Smoke Alarm-Fire Department Compliance | \$15.45 | ea. living unit, min 10 llving unit |
| 400,000-499,999 sqft | 1000 sf pla | \$3,702.00 | \$2,452.00 | Swimming Pool | \$93.73 | each |
| $500,000-998,999 \mathrm{sq}$ ft |  | \$3,943.00 | \$2,629.00 | All other elec. connected work or per system | \$79.31 | each |
| Over 1,000,000 sq ${ }^{\text {ft }}$ | 1000 sf gla | 84,192.00 | \$2,795.00 | Bulliding Permit Fee Schodule | Pete |  |
| Sorvices: | Unit of Meas | Non-CRA | CRA | Residential Building | \$0.245 | Per sq fit $\$ 180.25$ min |
| Bank | 1000 sqft | \$2,975.00 | \$2,975.00 | Commerclal Building | \$0.238 | per sqft, \$173.04 min |
| Institutional: | Unit of Moas | Non-CRA | CRA | Asphalt Paving/Concreto Slabs/Pavers | \$129.78 |  |
| Church | 1000 sqft | \$1,375.00 | \$535.00 | Threshold Bulldiling Inspector | \$0.072 | per sqft |
| Library | 1000 sqft | \$8,159.00 | \$5,711.00 | Aluminum bird cage | \$144.20 | +\$1.009 sq ft over 1,000 |
| Day Care Center | 1000 sqft | \$5,033.00 | \$3,196.00 | Aluminum Structure w/ Solid Roof | \$173.04 | + $\$ 0.173$ sq ft over 600 |
| Elementary School | student student | \$192.00 | \$128.00 | Aluminum Mobile Home Package | 8230.72 |  |
| High School |  | \$283.00 | \$ 198.00 |  |  |  |
| Junior/Community College Universily | student | \$339,00 | \$238.00 | Aluminum Roof Over | \$88.52 |  |
| Universily | student | \$679.00 | \$475.00 | Mobllo Home/ Construction/Sates Trailer | \$144.20 |  |
| Airport | nights | \$465,00 | n/a | Demolition, Residential | \$79.31 |  |
| Park | acre | S9,050.00 | \$6,335.00 | Demolition, Commercial | \$93.73 |  |
| IMPACT FEES |  |  |  | Dock | \$86.52 |  |
| Fire Department Developmont Foo |  |  |  | Fence | \$79.31 |  |
| Resldenfial | \$270.00 per dwelling unit |  |  | Windows, new or replacement | \$93.73 | per permit |
|  | \$285.00 |  |  | Door, new or replacement | \$93.73 | per permit |
| Law Enforcement Development Foe |  |  |  | Garage Door Replacement | \$79.31 |  |
| Residential | \$94.73 per dwelling unit |  |  | Gas Tanks (all gas/oils 550 gal and over) | \$108,15 |  |
| Non-residential $\mathbf{S 0 . 0 8}$ <br> Water Developmont Foo  |  |  |  | Moving of Building On Existling Lot | \$100.94 |  |
|  |  |  |  | Re-Inspection | \$72.10 |  |
| Residential | \$1,961.00 per dwelling unit |  |  |  |  |  |
|  | \$1,961.00 residentilal equivalent |  |  | Root/Re-Root, Residential | \$180.25 | up to $3,000 \mathrm{sq}$ ft; $\$ 14.42$ ea add 1,000 sq ft or part thereof |
| Sewer Dovelopment Fee _ |  |  |  |  |  |  |
| Residential | \$1,666.00 ${ }^{\text {per dwelling unit }}$ |  |  | Root/Re-Roof, Commercial | \$187.46 | up to 3,000 sq ft; $\$ 21.63$ ea add $1,000 \mathrm{sq}$ ft or part thereof |
| Non-residential | \$1,666.00) residenllal equivalont |  |  |  |  |  |
| Parkland Dodlcation Fee |  |  |  |  |  |  |  |
| Residential. | \$0.01 $\times$ fair market value |  |  | Retaining/Sea Walls/Masonry Privacy walls | \$165.83 | + 80.555 inft over 100 |
|  |  |  |  | Siding, Soffit, Fascla (all types), Gutters | \$72.10 |  |
| BUILDING INSPECTION FEES |  |  |  | Spa | \$100.94 |  |
| Mechanical/Gas Pormit'Foo Schadulo |  |  |  | Structures, other (raised slab, shed, wood deck) |  |  |
| A/C Replaca w/ Air Handler | \$93.73 |  |  |  | \$144.20 |  |
| A/C Replace | \$86.52 |  |  | Swimming Pool (in-ground / above ground) | \$173.04 |  |
| Mechanical Residential |  | per sqfit, $\$ 93.73 \mathrm{~min}$ |  | Tonts | \$122.57 |  |
| Mechanical Commercial | \$0.071 pe | per sqft, $\$ 100.94 \mathrm{~min}$ |  | TV Dish antenna | \$72.10 |  |
| Moblle Home/Construction/Sales Trailor | \$115.36 |  |  | Storm Panels | \$79.31 | per permit |
| Commercial/Hood/Refrig/Chemical Syst. | \| | 1st unit, \$14.42 ea add unit |  | Plan Review, Residental | \$0.072 | por sqift, $\$ 28.84 \mathrm{~min}$ |
| Residentlal Gas Piping |  |  |  | Plan Review, Commercial | \$0.050 | per sqft, $\$ 43.26$ min |
| Commercial Gas | $\begin{aligned} & \$ 129.78 \\ & \$ 129.78 \end{aligned}$ | up to 5 app, \$14.42 ea add appl |  | Cerilificate of Occupancy | \$43.26 |  |
| Liquid Petroleum System | $\$ 122.57$ <br> $\$ 61.80$ |  |  | Duplicate Cerrificate of Occupancy | \$7.21 |  |
| Residential Gas Appliance |  | (one appliance only) |  | Sion | \$72.10 | plus $\$ 0.43$ per sq ft |
| Miscellaneous Mechanical/Gas / <br> Plumbling Permit Fee Schedule \$79.31 |  |  |  | Temporary Sign/Banner Permit | \$72.10 |  |
|  |  |  |  | Building Miscellaneous | \$72.10 |  |
| Plumbing Residential | \$0.144 ${ }^{\text {per sq fit, } \$ 154.50 \mathrm{~min}}$ | per sq ft, $\$ 154.50 \mathrm{~min}$ |  | Bullding Sarvice Fees |  |  |
| Plumbing Commercial | \$50.47 | per fixlure |  | Change of Contractor | \$14.42 | per trade |
| Mobile Home/Construction/Sales Trailer | \$115.36 |  |  | Reactivate Explred Permit, Residdental | \$50.47 |  |
| Irigation/Lawn Sprinkler Syst. | $\begin{array}{\|} \$ 79.31 \\ \$ 79.31 \end{array}$ |  |  | Reaclivate Explred Permit, Commercial | \$108.15 |  |
| Water Condit. |  | \$79.31 |  |  | Replacement Placards | \$21.63 |  |
| Water Heater |  |  |  |  | Reproduction of Plans \& Specifications | 21.05 |  |
| Water Heater, Solar | $\$ 79.31$ |  |  | clual cost |  | + \$0.029 s9ft cerrification |
| Sewer-stub out | \$25.24 |  |  | Partial Inspection | \$93,73 | pertrade |
| M  <br> Miscellaneous Plumbing $\$ 79.31$ <br> Electrical Pormit Feo Schedule  |  |  |  | Plan Revision, Residential | \$36.05 | pertrade |
|  |  |  |  | \$72.10 | pertrade |  |
| Service Chango Residential s86.52 esch |  |  |  |  | Stop Work Order Release <br> House or Other Building Over Public Ways | \$144.20 |  |
| Servico Change CommercialElectric Residential | \$100.94 |  |  | House or Olher Building Over Public WaysNOTES |  |  |
|  | \$0.115 per sqitt, \$100.94 min |  |  |  |  |  |  |  |

## Mobile Home License Tax

Revenues derived from mobile homes annual license fees charged in lieu of ad valorem taxes in the State of Florida. (Florida Statutes, Section 320.081 (Collection and distribution of Annual License Tax)). The State Law that imposed license tax fees on mobile homes was enacted in 1947 with the entire proceeds retained by the State. In 1965 an amendment provided for the deduction of $\$ 15.00$ per license for the State and the balance distributed to the Board of County Commissioners and the School Boards. In 1972, the law was amended again allowing for the $\$ 1.50$ deduction per license for the state with the balance returned to the local governments. An amendment in 1991 re-classified some mobile homes as "real property" and required these homes to pay ad valorem taxes. (These mobile homes are permanently affixed to the land and the owner of the mobile home also owns the land that it is situated on.)

## Beverage License Tax

The City's share of the revenue that the State receives from various alcoholic beverage license taxes levied on manufacturers, distributors, vendors, and sales agents of alcoholic beverages in Florida. The tax is administered, collected, enforced, and distributed back to the local governments by the Division of Alcoholic Beverages and Tobacco within the Department of Business Regulation... Thirty-eight (38) percent of the proceed from the tax collected within an incorporated municipality are returned to that municipality, less a $7.3 \%$ service charge (established in 1992 by Florida Statute, Section 215.20) withheld by the Division of Alcoholic Beverages and Tobacco. The levy of taxes on alcoholic beverage licenses dates back to 1935, when the Division of Alcoholic Beverages and Tobacco was created. The law was amended in 1971 to include state sharing and distribution percentages. In 1992, State laws were amended to increase population basis for issuance of a liquor license, from one license for every 2,500 persons, to one license for every 5,000 persons, which was temporarily offset by a $4 \%$ increase in annual liquor license renewal fees. Effective October, 2000, Florida State Statute, Section 561.20, further limited the issuance of new licenses to one for each additional population increase of 7,500 residents in an area.

## Fire Supplemental Compensation

Revenue received form the State of Florida, Insurance Commissioner's Regulatory Trust Fund, as reimbursement for the educational incentive payments made to firefighters by the City. This is a State mandated program controlled at the State level, initiated in the early 1970's, that reimburses the City for Costs incurred as long as the funds are available. The State receives these funds from insurance companies that charge $1.85 \%$ on fire/flood insurance policies, a portion of which is used for the Fire Incentive Plan (Florida Statute 175, and City Ordinance Section 26.52). The actual fees of $\$ 50$ per month (for an Associates Degree with study concentration readily identifiable and applicable to the fire services) and $\$ 110$ per month (for a Bachelor's Degree with major study concentration area readily identifiable and applicable to fire related subjects) per eligible firefighter. These amounts are set by Florida Statute 633.382 and are reimbursable on a quarterly basis.

## Rebate-Municipal Vehicle

The portion of the County Gas Tax paid by a municipality on motor fuel for use in a motor vehicle operated by the City, which is returned to the municipality by the State (Section 206.60 Florida Statutes (County Gas Tax), Section 212.625 (Refund to Municipalities)). The County Gas Tax has been levied on motor fuel and special fuel at the rate of 1-cent per gallon at the wholesale level since 1941. Currently, the entire tax proceeds are returned to the Counties, less a service charge deducted by the State for their expenses, and less the amounts the State has returned to municipalities.

## Pinellas County Cooperative Library

On December 15, 1988, the City Commission approved the participation of the Dunedin Public Library in the County-wide Library Cooperative. An interlocal agreement was signed on January 10, 1989. On March 28, 1989, the voters in Pinellas County approved a referendum to tax themselves for cooperative

City of Dunedin FY 2011 Adopted Budget

## APPENDIX

Library Service. Pinellas County established a Municipal Services Tax Unit (MTSU) equal to the average cost per resident of all participating libraries (per capita cost), based on their previous year’s expenditures, and multiplied by the population in the MSTU area. Monies collected through the MSTU are disbursed to the cooperative for administrative costs and to participating libraries on a percentage basis. Cities receive $90 \%$ of MSTU tax funding and $97 \%$ of State Aid funds (made available for orders through the
cooperative). This revenue is restricted for Library use and limited to $\$ 25,000$ per year for construction purposes.

## Pinellas County/Dunedin Housing Authority

The City has one subsidized housing project within its borders; Palm Lake Village (Pinellas County Housing Authority, Palm Lake Village Cooperative Agreement 1-25-83). This agreement negates any responsibility for the payment of ad valorem taxes and instead requires the payment to the City of an annual percentage of collected rents less the costs for sanitation and utilities (except telephone). Presently, the rates are set at 5\% for Palm Lake Village.

## Fire District

Revenue received from Pinellas County reimbursing the City for the provision of fire service to Pinellas County unincorporated areas outside City limits, but within the designated Dunedin Fire District. Pinellas County reimburses the City based upon the assessed values of property within the City and applies this as a percentage to the total County fire budget. The County Fire budget encompasses the City Fire Department budget plus specific additions for insurance, bonded debt, etc., less money received for providing EMS services within the Dunedin Fire District.

## EMS Service

Funds provided by Pinellas County per the EMS contract signed October 1, 2007, to be used for the day to day operation and capital expenditures for the Fire Department to provide First Responder EMS services for the Dunedin Fire and EMS Districts.

## Burial Fee/Cemetery Lots

Fees collected by the City Clerk for the cemetery plots and staking of a cemetery lot prior to burial by the Parks and Recreation Department. Rates are established by City Commission direction (Resolution 06-33 \& 08-27). Resolution 05-38 authorizes a $5 \%$ increase per year commencing on January 1st. Current rates are as follows:
\$3,190.70 Adults (full burial/cremains in ground)
\$1,722.99 per Cremorial (Niches) in the mausoleum (double occupancy)
\$ 868.22 Infant Section
\$ 255.27 Scatter Garden
\$ 50.00 per stake out fee

## Registration Fees

Fees charged to participants to enroll in City recreation programs and to use recreation facilities. Current fees are as follows:

Resident ID Card $\$ 8.00$ includes tax
(valid one year from date of issue)
Non-resident ID card - 1 year $\$ 86.00$ includes tax
Non-resident ID card - 6 months
$\$ 54.00$ includes tax
(valid from date of issue)
Unincorporated ID card - Pinellas County \$54.00 includes tax
(valid one year from date of issue)

## APPENDIX

Athtetic Card - (Valid for one year and for a particular
Program) for specific sports activities/leagues. $\$ 30.00+$ tax $=\$ 32.10$
Limited Use Unincorporated ID Card
$\$ 8.00$ includes tax
(Pinellas County). Valid one year and entitles
Cardholder to specific programs and
facilities at Dunedin Resident rates per
St. Andrews Links purchase agreement

## Highlander Pool Revenues

Revenues collected on a variety of swimming programs, as well as open swimming. Fees are as follows:
Pool Admission: $\quad \$ 2.50 / \mathrm{ID}$; \$3.75/No Card

Monthly Pass
\$30.00/ID Card required

Special aquatic classes, which are listed in the Parks and Recreation Dunedin Magazine.

## Court Fines

Revenues received from Pinellas County on a monthly basis reimbursing the City for all fines generated by the Pinellas County Sheriff and collected by the County, including parking/traffic fines and misdemeanor/felony criminal fines. Traffic fines are set by Florida Statute 318.18, and the misdemeanor/felony crimes are set by Florida Statute 775.083. Parking fines are set by the City Uniform Development Code (Florida Statute 318.21 allows a surcharge on all parking fines for the purpose of funding school crossing guard programs). Prior to October 1991, the City received $75 \%$ of the traffic fines collected by the Courts. This was reduced to $56.4 \%$ by State Statute, effective October 1, 1991. As of July 1 , 2007, the percentage was reduced again to $50.8 \%$.

## Library Charges/Fines

Revenue received from patrons for late, lost, and damaged library materials. This also includes fees charged to non-residents for use of the public library. Library fees are as follows:

DVD's and Videos $\quad \$ 1.00$ per day.
All other materials are $\$ .15$ per day per item for each day overdue with a $\$ 5.00$ maximum per item.
Lost or damaged materials-cost of the item plus $\$ 5.00$ processing fee per item.
Replacement Library Card - \$1.00
Non-resident fee $\$ 100.00$ per year.

## Pinellas Sheriff North District Station Lease

Pinellas County Sheriff's North District Station lease, effective 10/16/03 - November 30, 2008, is for the rental of the first floor of 737 Louden Avenue. The lease is automatically renewable for up to five successive additional terms of one year each.

## Country Club Lease

The payment by the Dunedin Country Club for rental and P.I.L.O.T. (payment in lieu of taxes). The initial term of the lease between the City of Dunedin and the Dunedin Country Club was for 22 years, commencing September 1, 1975. At fire-year intervals, the parties meet to discuss the granting of an extension to the Club lease agreement. The last renewal commenced September 2000, which resulted in an agreed term of 22 years, commencing on September 1, 2000 and expiring August 31, 2022. Addendum 1

City of Dunedin FY 2011 Adopted Budget

## APPENDIX

(October 19, 2000) to this lease changed the dates to commencing November 1, 2000 and expiring on October 31, 2022. Addendum 2 (April 21, 2004) to this lease reduced the annual rental to the City in the amount of $50 \%$. The Dunedin Country Club currently pays $\$ 6,500$ annually in lieu of taxes and $5 \%$ of stipulated gross revenues. A new agreement is being negotiated between the Club and the City which may change some of these assumptions.

## Causeway Concession

A monthly concession fee charged as compensation through the Concession Agreement between the City of Dunedin and Sail Honeymoon, Inc. that stipulates payment of $\$ 1,000$ per month. This is based on the agreement dated August 1, 2010 and extends through July 31, 2013.

## Tree Bank

Collection of tree bank fees in lieu of tree replacement. The Tree Bank fees were established by Ordinance No. 88-30 in November of 1988 and are itemized in Chapter 27, article 3-8-6-8 (b) of the Uniform Development Code (Ordinance 88-30).

## OTHER REVENUE SOURCES-VARIOUS FUNDS

## Contractor Fees/Solid Waste

Revenue received from commercial contractors and the Sold Waste Division, similar to a franchise fee allowing contractors to service roll-off container accounts within the City. The fee is $25 \%$ of the contractor's charges to customers. Contractors must apply for a permit, which are issued on a yearly basis, before qualifying to provide this service for the City. HB 135 was approved by the State Legislature in 2000 requiring the Solid Waste Division to pay the same fees placed on private contactors operating in the City. (Legal Authority: Chapter 10-13 City Code of Ordinances.) This revenue is accounted in the Solid Waste Fund (Proprietary Fund).

## Water/Sewer Development Fees

Impact fees collected in order to finance the cost of water/sewer systems expansion due to growth. They were initiated in 1974 due to growth and service demands. The current rate structure was passed by Resolution No. 06-30 on July 6, 2006. This fee is reviewed annually the City Commission in August to determine if the current fee is an appropriate amount. Currently, the water development fee is $\$ 1,961.00$ and the sewer development fee is $\$ 1,666.00$. These revenue sources are accounted for in the Water Development Fee Fund and the Water Development Fee Fund (Capital Project Fund).

## Fire Facilities Fee

Impact fees collected in order to subsidize the City's efforts in fire protection due to growth (collected before a certificate of occupancy is issued). Currently, any occupancy not required under the current Fire Prevention Code to have a fire protection sprinkler system, may have the fire public safety facilities fee waived upon application of such waiver, if a sprinkler system meeting either NFPA 13, 13D, or 13R standards I installed in the structure. The following fee schedule illustrates the fees currently in effect for the City of Dunedin:

Dwelling units - $\$ 270.00$ per unit.
Commercial structures - $\$ 285.00$ per 3,000 sq. ft. or portion thereof.
Industrial warehousing structures - $\$ 285.00$ per $3,000 \mathrm{sq}$. ft. of portion thereof.
Public assembly/institutional structures - $\$ 285.00$ per $3,000 \mathrm{sq} \mathrm{ft}$. of portion thereof.
In 1985 resolution No. 84-63 was adopted to establish these fees. On August 15, 1996, Resolution NO. 9618 amended these fees. The fees were amended again July 6, 2006 per Resolution No. 06-31 and are reflected in the listing above. This revenue source is accounted for in the Fire Development Fee Fund (Capital Project Fund).

## Law Enforcement Public Safety Fee

City of Dunedin FY 2011 Adopted Budget

## APPENDIX

An impact fee collected to cover the increased police capital needs created by new development (vehicles, equipment, etc.). These fees must be used for police capital improvements. Resolution No. 85-60 established this fee in December 1985. The fees were amended in July, 2006 by Resolution no. 06-31 (Section 18-21). These fees are paid prior to the issuance of a building permit or any other development
permit or a certificate of occupancy. This revenue source is accounted for in the Law Enforcement Impact Fee Fund (Capital Project Fund). The currently fees are as follows:

> Dwelling units - $\$ 94.73$ per unit
> Commercial structures - $\$ 0.082$ per square foot.
> Industrial/warehousing structures - $\$ 0.082$ per square foot.
> Public assembly/institutional structures - $\$ 0.082$ per square foot.

## Local Option Gas Tax

Revenues derived from Pinellas County consisting of a distribution of the 6 cents local option gas tax levied by Pinellas County with $25 \%$ distributed to local governments based upon population. Revenue is submitted to the State and deposited into the Local Option Fuel Tax Trust Fund. Distribution is then made to Pinellas County local governments less the 7.3\% General Revenue Service Charge. Funds can be utilized only for transportation expenditures authorized by Chapter 336.025, Florida Statute, including: public transportation operations, and maintenance; roadway and right-of-way maintenance and equipment, and structures used primarily for the storage and maintenance of equipment; street lighting, traffic signs, engineering signalization, and pavement markings; bridge maintenance and operations; and debt service and current expenses on capital projects for construction and reconstruction of roads. The Local Options Gas Tax was initiated in June of 1985 and was originally for 4 cents per gallon for a 5 year period effective September 1, 1985 (Pinellas County Ordinance No. 85-14). In 1987, Pinellas County received approval to increase this tax to 6 cents per gallon and an extension to August 1997. A new interlocal agreement was executed between the City of Dunedin and Pinellas County on December 21, 2005 to renew the Local Option Gas Tax effective September 1, 2007 through August 31, 2017. Under this interlocal agreement, the municipal share increased from $25 \%$ to $40 \%$, which Dunedin's share becoming $5.64 \%$.

## Transportation Impact Fees

Fee levied by the County to provide funds for the purpose of capital improvements to the transportation system. The fee is based upon the square footage and/or unit count of a proposed use to be constructed and depends upon the amount of traffic to be generated. The City collects the fee from potential developers when they apply for a Certificate of Occupancy, Occupational License, or to vest their rights for concurrency, and retains a $4 \%$ administrative fee and shares the balance equally with Pinellas County. Funds are to be used for the purpose of capital improvements to and the expansion of transportation facilities identified in the Pinellas County Metropolitan_Planning Organization’s Long Range Highway Plan and the comprehensive plans of Pinellas County and the various municipalities. The Transportation Impact Fee was created in 1986 by Pinellas County and became law with County Ordinance No. 86-43, effective June 30, 1986. The purpose of the fee was to assure that new development does no degrade existing levels of service, and that new development bears a proportionate share of the cost of capital expenditure necessary to meet the transportation needs of the municipalities and the County.

## Sales Tax Infrastructure/Penny for Pinellas

In November 1989, Pinellas County residents approved by referendum the imposition of an additional onecent sales tax for ten years. Voters approved extending the tax ten years in a county wide referendum on March 25, 1997 and again in March of 2007. (Florida State Statute 212.055 (2) Discretionary Sales Surtax authorizes the County to levy a discretionary sales surtax, subject to referendum approval.) Proceeds can be used for any fixed capital expenditure for the construction, reconstruction, or improvements of public facilities which have a life expectancy of 5 years or more. Effective July 1, 1993, a State House bill passed which expanded the authorized use of this infrastructure tax to include the purchase of a fire department vehicle, an emergency medical service vehicle, an such equipment necessary to outfit the vehicle for its

## Facilities Maintenance Fee

The City of Dunedin contracted with the Pinellas County Sheriff's Office for a fleet facilities building effective July 30, 1998. The contract specified the rental of 1090 Virginia Street, Dunedin, Florida as the location of the Pinellas County Sheriff's Fleet Service. This fee is stipulated in the Pinellas County Sheriff's Contract. This revenue source is accounted for in the Facilities Maintenance Fund (Internal Service Fund).

## REVENUE ACCOUNT NUMBERS

GENERAL FUND:

Fund/Acct Numbe
001-0000-311-1010
001-0000-311-2001
001-0000-323-1013
001-0000-323-2013
001-0000-323-4011
001-0000-323-5001
001-0000-314-1001
001-0000-314-2001/03
001-0000-314-4001
001-0000-314-7001
001-0000-314-8001
001-0000-315-0100
001-0000-316-1001
001-0000-316-1002
001-0000-316-1003
001-0000-322-1000
001-0000-329-1006
001-0000-329-1007
001-0000-329-1008
001-0000-335-1201
001-0000-335-1402
001-0000-335-1502
001-0000-335-1802
001-0000-335-4902
001-0000-338-9002
001-0000-339-0190/91
001-0000-342-2220
001-0000-342-4220
001-0000-343-8002/03
001-0000-347-2151
001-0000-347-2157
001-0000-347-2411
001-0000-351-0200

Revenue Title
Property Taxes/Current
Property Taxes/Interest \& Penalties
Franchise Fees/Progress Energy
Franchise Fees/Verizon
Franchise Fees/Clearwater Gas
Franchise Fees/Cable TV
Utility Taxes/Progress Energy
Utility Taxes/Verizon
Utility Taxes/Clearwater Gas
Utility Taxes/Fuel Oil
Utility Taxes/Propane
Simplified Communication Services Tax
Occupational Licenses/Fees
Occupational Licenses/Delinquent
Occupational Licenses/Registration
Licenses-Permits/Building
Licenses-Permits/Concurrency Review Fees
Tree Bank
Licenses-Permits/Planning Fees
State Revenue Proceeds
Mobile Home License Tax
Beverage License Tax
Local Half Cent Sales Tax
Rebate Municipal Vehicle
Pinellas County/Cooperative Library
Pinellas County/Housing Authorities
Fire District-County
EMS -County
Burial Fees/Cemetery Lots
Recreation Fees
Registration
Highlander Pool
Court Fines

## GENERAL FUND: (Continued)

| $\underline{\text { Fund/Acct Number }}$ | Revenue Title |
| :--- | :--- |
| $001-0000-352-0101$ | Library Charges/Fines |
| $001-0000-362-1002$ | Country Club Lease |
| $001-0000-362-1003$ | P.I.L.O.T. (Country Club Lease) |
| $001-0000-362-1104$ | Causeway Concession |
| $001-0000-362-1105$ | Sheriff North District Station Lease |

## ENTERPRISE FUNDS

## Solid Waste

440-0000-343-4002
440-0000-343-4140
440-0000-343-4141
440-0000-343-4143
440-0000-361-1000

Water/Sewer
441-0000-343-3002
441-0000-343-5002
441-0000-343-5003
441-0000-343-5221
441-0000-343-5230
441-0000-343-6002
441-0000-361-1000
441-0000-362-2310
441-0000-363-2311

Marina
442-0000-347-5931
442-0000-361-1000
442-0000-362-1102
442-0000-362-1103
442-0000-369-9027

Stormwater
443-0000-343-5130
443-0000-361-1000
INTERNAL SERVICE
551-00-362-1106

## CAPITAL ACCOUNTS

116-0000-363-2201
117-0000-363-2202
118-0000-363-2401
330-0000-312-4010
334-0000-312-6010

Stormwater Utility Fee
Interest Earnings/Stormwater

Facilities Maintenance Fund/Monthly Rent/PCSO-Virginia Avenue
Solid Waste Fees
Contractor Fees/BFI
Contractor Fees/Waste Management
Contractor Fees/East Bay/Liberty
Interest Earnings/Solid Waste

Water Charges
Sewer Charges
Sewer Charges/Greenbriar
Reclaimed Water User Fees
Reclaimed Capital Recovery
Unit Charge
Interest Earnings/Water-Sewer
Water Development Fees
Sewer Development Fees

Boat Ramp Fees
Interest Earnings/Marina
Boat Slip Rentals
Dunedin Fish Company Lease
Miscellaneous Revenues

Fire Impact Fees
Law Enforcement Impact Fees
Transportation Impact Fees
Local Option Gas Tax
Sales Tax Infrastructure/Penny for Pinellas

## "Dedicated To Quality Service"



This Page Intentionally Left Blank

City of Dunedin FY 2011 Adopted Budget

## Debt Summary

## Analysis and Schedules

The City of Dunedin debt management is guided by the Financial Management Policies adopted in June of 2001 and revised in May of 2005. (See Budget and Financial Policies section.) Accordingly, the City utilizes financing, lease purchases (capital leases), revenue notes and cash payments for its capital acquisitions.

Key indicators specifically identified to monitor debt service in the capital programs and debt management section of the financial management polices include:

- The City's overall outstanding ratio of total annual general government debt service exclusive of enterprise funds, internal service funds, and special assessment debt service to total annual general government revenue shall not exceed 12.5\%. The City’s ratio at FYE 2009 was $9.84 \%$.
- The City's maximum ratio of outstanding capital debt to the property tax base shall not exceed 20\%. The City's rate at FYE 2009 was 1.9\%.
- The City's use of revenue bonds may be $100 \%$ of total debt. The City's ratio at FYE 2009 was 95.6\%.

The following is a listing of outstanding debt obligations of the City. All of these debts are pledged to be repaid from non-property tax revenue, such as sales tax, water and sewer user charges, etc.

## General Government Funds

Under Florida Law, the use of general obligation debt requires approval by referendum due to the implied or expressed pledge of ad valorem taxes. Currently, the City of Dunedin has no outstanding general obligation debt.

Capital Improvement Revenue Note, Series 2002 Debt Service Fund: On September 19, 2002, the Commission approved Resolution 02-36 authorizing the issuance of City revenue notes for milling and resurfacing approximately 36,000 square feet of concrete pavement on Palm Boulevard. Non-ad valorem revenues and funds in the debt service fund are pledged as collateral. The $\$ 945,000$ Note has been issued for a 10 year period with an interest rate of $3.48 \%$. Final maturity is October 1, 2012.

2001 Spring Training Issue: On March 30, 2001, the Commission approved Resolution 01-14, Stadium and Recreation Facilities Financing Amendment, a resolution which amended Resolution 01-10, which authorized the issuance of City revenue notes (spring training facility) series 2001A, series 2001B, and series 2001C in the principal amounts of $\$ 6,000,000, \$ 1,700,000$ and $\$ 4,300,000$, respectively. These revenue notes were to finance the cost of renovation, construction and improvements to the City's baseball training facilities. Funding is from the State of Florida, Pinellas County, and Spring Training operations, with some support from the General Fund. Final maturity is April 1, 2021.

Toronto Blue Jays Revenue Note, Series 2002: During fiscal year 2002, the City incurred additional costs to construct the Spring Training Facilities. The City issued the Toronto Blue Jays Revenue Note ( $\$ 250,000$ ) to partially finance the project on September 6, 2002. Lease revenues from the Toronto blue Jays are pledged as collateral. Final maturity is July 1, 2017.

2003 Land Acquisition/MLK Center Issue: On October 16, 2003, the Commission approved Resolution 03-38, authorizing the issuance of a capital improvement note, Series 2003 of the City and execution and delivery of a loan agreement of $\$ 4,900,000$ between the City and Bank of America, N.A. for a 10 year period with an interest rate of $3.37 \%$. This issue was for the acquisition of certain lands and the construction of the MLK Complex. The City's Sales Tax Revenues are pledged as collateral. $\$ 1.4$ million of grant proceeds were used to pay down the principal balance. Final Maturity is November 1, 2013.

City of Dunedin FY 2011 Adopted Budget

## Debt Summary

Sales Tax Revenue Bonds, Series 2005: On July 7, 2005, the Commission adopted Resolution 05-22 authorizing the issuance of $\$ 10$ million of Sales Tax Revenue Bonds, Series 2005 with interest rates of $3.0 \%$ to $4.125 \%$ to pay the cost of the construction and equipping of the new City Community Center. The City's Sales Tax Revenues are pledged as collateral. Final maturity is October 1, 2025.

## Enterprise Funds

Utility System Refunding Revenue Bonds, Series 1993: On October 5, 1993, the City issued \$25,275,000 of Utility System Refunding Revenue Bonds, Series 1993 to refund the Utility System Revenue Bonds, Series 1989. This issue was for the improvements to the City's water, sewer, and stormwater drainage systems. In October of 2003, the City issued $\$ 4,155,000$ of Utility System Refunding Bonds, Series 2003 to refund a portion of the Utility System Revenue Bonds, Series 1993. On January 17, 2006, the City issued $\$ 3,225,000$ of Utility System Refunding Bonds, Series 2006 to refund the Utility System Revenue Bonds, Series 1993. ( $\$ 3,155,000$ of the Series 1993 bonds was refunded.) Payment of this debt is included in the annual water and sewer rate calculations along the projected operating expenses and repair and replacement needs. Final maturity is October 1, 2014.

Promissory Note, Series 2002A Spanish Trails Subdivision: During the fiscal year ended September 30, 2002, the City undertook a special assessment project to install a sanitary sewer system in the Spanish Trails Subdivision. On May 3, 2002, the City issued a Promissory Note, Series 2002A for $\$ 759,000$ for 10 years at $4.65 \%$ to partially finance this project. Repayment of this note is from sanitary sewer assessment revenues. Final maturity is May 3, 2012.

Utility System Revenue Note, Series 1994: On October 6, 1994, the City obtained a $\$ 5,000,000$ Revenue Note from SunTrust Bank of Tampa Bay to purchase and install Reclaimed Water Distribution and service lines, meters and related equipment. Original issue to date is $\$ 3,427,703$ at $3.067 \%$, with adjustments to 3 year T-note less $3 / 4 \%$ on $10 / 1$ of 2008 and 2011. It provides for annual payments of $\$ 283,095$.

Utility System Revenue Bonds, Series 2007: On June 21, 2007, the City adopted Resolution 07-18 authorizing the issuance and sale of Utility System Revenue Bonds for financing the cost of capital improvements and expansions to the City's utility system. The original amount of the issue was $\$ 15,634,000$ for 15 years at a rate of $4.359 \%$. Final maturity if October 1, 2027.

The City's Bond Covenants require a ratio of 1.25 for the water and sewer revenue bonds. In other words, the net utility operating revenues should exceed 1.25 times the maximum annual water and sewer revenue bond debt service cost. The annual debt service payment is paid from water and sewer fees.

## Capital Leases (General Government)

Lease Purchase Agreement 2007: On March 5, 2007, the City entered into a lease purchase agreement to finance $\$ 1,088,720$ in vehicles. This five year capital lease has a $3.59 \%$ interest rate and provides for annual payments of $\$ 241,746$.

Lease Purchase Agreement 2008: On March 18, 2008, the City entered into a lease purchase agreement to finance $\$ 351,876$ in vehicles. This five year capital lease has a $4.97 \%$ interest rate and provides for annual payments of $\$ 77,236$.

Lease Purchase Agreement 2009: On October 30, 2009, the City entered into a lease purchase agreement to finance $\$ 981,140$ in solid waste vehicles. This five year capital lease has a $3.11 \%$ interest rate and provides for annual payments of $\$ 215,478$.

## Debt Summary

The following schedule depicts the City's existing outstanding debt, and estimated debt service costs:

| Issue | Purpose | Original Amount | Principal Outstanding at $9 / 30 / 2009$ | FY 2011 <br> Budgeted Debt Service |
| :---: | :---: | :---: | :---: | :---: |
| General Government: |  |  |  |  |
| Capital Impr Note, 2002 | Palm Blvd. | 943,400 | 417,087 | 111,717 |
| 2001A Spring Training | Stadium | 6,000,000 | 4,123,728 | 301,122 |
| 2001B Spring Training | Stadium | 1,700,000 | 895,246 | 158,648 |
| 2001C Spring Training | Stadium | 4,300,000 | 2,417,466 | 455,428 |
| Blue Jay Revenue Note | Stadium | 250,000 | 155,671 | 24,086 |
| Capital Impr Note 2003 | MLK/Shapiro | 4,900,000 | 392,844 | 106,653 |
| Sales Tax Rev 2005 | Com. Center | 10,000,000 | 8,950,000 | 118,469 |
| Lease Purchase-vehicles 2007 | City Vehicles | 1,088,720 | 676,123 | 241,747 |
| Lease Purchase-vehicles 2008 | City Vehicles | 351,876 | 285,841 | 77,236 |
| -eaae Purchase - vehicles 2009 | City Vehicles | 981,140 | 981,140 | 215,478 |
| General Government |  | 30,515,136 | 19,295,146 | 1,810,584 |
| Enterprise: |  |  |  |  |
| Utility Refunding-1993 |  | 25,275,000 | 5,270,000 | 1,503,594 |
| Utility Refunding-2006 |  |  | 3,205,000 | 130,045 |
| Utility Revenue-1994 |  | 3,427,703 | 1,267,876 | 283,095 |
| Utility Revenue-2007 |  | 15,634,000 | 15,634,000 | 681,486 |
| Promissory Note-2002A | Spanish Trails | 759,000 | 264,884 | 96,631 |
| Enterprise |  | 45,095,703 | 25,641,760 | 2,694,851 |
| Total Debt |  | \$75,610,839 | \$ 44,936,906 | \$ 4,505,435 |

## Debt Summary

The following summary presents a picture of debt obligations per debt schedules over the next 5+ years:
OUTSTANDING DEBT PER DEBT SCHEDULES

|  | 2011 | 2012 | 2013 | 2014 | 2015 | Outstanding <br> Principal <br> After 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Water, Sewer \& Stormwater Fund Utility Revenue Bond, Series 2007 | 681,486 | 681,486 | 681,486 | 681,486 | 935,820 | 15,374,000 |
| Refunding Revenue Bonds Series 2006, Series 1993 | 1,625,257 | 162,520 | 1,623,202 | 1,673,732 | 1,640,282 | - |
| Pam Blvd Revenue Bond Series 2002 | 111,717 | 111,655 | 111,591 | - | - | - |
| Community Center Sales Tax Revenue Bond Series 2005 | 718,469 | 719,819 | 721,188 | 721,582 | 721,139 | 6,380,000 |
| Spanish Trails Assessment Promissory Note Series 2002A | 96,632 | 86,632 | - | - | - | - |
| Land Acquisition/MLK Center Revenue Bond Series 2003 | 106,623 | 106,623 | 106,623 | 106,623 | - | - |
| Spring Training Facility Revenue Note - Series 2001A, Series 2001B, 2001C, 2002 | 1,099,271 | 1,099,270 | 1,099,272 | 1,099,272 | 1,099,271 | 6,879,825 |
| Vehicle Lease Purchases 2007, 2008 | 318,983 | 318,983 | 381,983 | 77,236 | - | - |
| TOTAL | 4,758,438 | 3,286,988 | 4,725,345 | 4,359,931 | 4,396,512 | 28,633,825 |

## DEBT SUMMARY <br> Revenue Bond Schedule

City of Dunedin
$\$ 15,634,000$
Utility System Revenue Bonds, Series 2007
Paying Agent: Bank of America

| Date of Payment | Outstanding Principal | Principal <br> Payment | Interest Payment | Total Payment | Interest Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10/1/2010 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 4/1/2011 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 10/1/2011 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 4/1/2012 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 10/1/2012 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 4/1/2013 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 10/1/2013 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 4/1/2014 | 15,634,000.00 | - | 340,743.03 | 340,743.03 | 4.359\% |
| 10/1/2014 | 15,634,000.00 | 260,000.00 | 340,743.03 | 600,743.03 | 4.359\% |
| 4/1/2015 | 15,374,000.00 | - | 335,076.33 | 335,076.33 | 4.359\% |
| 10/1/2015 | 15,374,000.00 | 270,000.00 | 335,076.33 | 605,076.33 | 4.359\% |
| 4/1/2016 | 15,104,000.00 | - | 329,191.68 | 329,191.68 | 4.359\% |
| 10/1/2016 | 15,104,000.00 | 984,681.63 | 329,191.68 | 1,313,873.31 | 4.359\% |
| 4/1/2017 | 14,119,318.37 | - | 307,730.54 | 307,730.54 | 4.359\% |
| 10/1/2017 | 14,119,318.37 | 1,027,603.90 | 307,730.54 | 1,335,334.44 | 4.359\% |
| 4/1/2018 | 13,091,714.47 | - | 285,333.92 | 285,333.92 | 4.359\% |
| 10/1/2018 | 13,091,714.47 | 1,072,397.15 | 285,333.92 | 1,357,731.07 | 4.359\% |
| 4/0/2019 | 12,019,317.32 | - | 261,961.02 | 261,961.02 | 4.359\% |
| 10/1/2019 | 12,019,317.32 | 1,119,142.94 | 261,961.02 | 1,381,103.96 | 4.359\% |
| 4/1/2020 | 10,900,174.38 | - | 237,569.30 | 237,569.30 | 4.359\% |
| 10/1/2020 | 10,900,174.38 | 1,167,926.38 | 237,569.30 | 1,405,495.68 | 4.359\% |
| 4/1/2021 | 9,732,248.00 | - | 212,114.35 | 212,114.35 | 4.359\% |
| 10/1/2021 | 9,732,248.00 | 1,218,836.29 | 212,114.35 | 1,430,950.64 | 4.359\% |
| 4/1/2022 | 8,513,411.71 | - | 185,549.81 | 185,549.81 | 4.359\% |
| 10/1/2022 | 8,513,411.71 | 1,271,965.37 | 185,549.81 | 1,457,515.18 | 4.359\% |
| 4/1/2023 | 7,241,446.34 | - | 157,827.32 | 157,827.32 | 4.359\% |
| 10/1/2023 | 7,241,446.34 | 1,327,410.34 | 157,827.32 | 1,485,237.66 | 4.359\% |
| 4/1/2024 | 5,914,036.00 | - | 128,896.41 | 128,896.41 | 4.359\% |
| 10/1/2024 | 5,914,036.00 | 1,385,272.16 | 128,896.41 | 1,514,168.57 | 4.359\% |
| 4/1/2025 | 4,528,763.84 | - - | 98,704.41 | 98,704.41 | 4.359\% |
| 10/1/2025 | 4,528,763.84 | 1,445,656.17 | 98,704.41 | 1,544,360.58 | 4.359\% |
| 4/1/2026 | 3,083,107.67 | - - | 67,196.33 | 67,196.33 | 4.359\% |
| 10/1/2026 | 3,083,107.67 | 1,508,672.32 | 67,196.33 | 1,575,868.65 | 4.359\% |
| 4/1/2027 | 1,574,435.35 | - - | 34,314.82 | 34,314.82 | 4.359\% |
| 10/1/2027 | 1,574,435.35 | 1,574,435.35 | 34,314.82 | 1,608,750.17 | 4.359\% |
|  |  | 15,634,000.00 | 9,712,591.87 | 25,346,591.87 |  |
| This Year's Requirement |  | $\begin{aligned} & \hline \text { Year } \\ & 2010 \end{aligned}$ | Total | Principal | $\begin{gathered} \hline \text { Interest } \\ 681,486.06 \end{gathered}$ |
|  |  | 681,486.06 |  |  |

## DEBT SUMMARY <br> Revenue Bond Schedule

City of Dunedin
$\$ 10,000,000$
Sales Tax Revenue Bonds, Series 2005
Paying Agent: Bank of America

| Date of Payment | Outstanding Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10/1/2010 | 8,555,000.00 | 405,000.00 | 160,278.13 | 565,278.13 | 3.500\% |
| 4/1/2011 | 8,150,000.00 | - | 153,190.63 | 153,190.63 | 3.500\% |
| 10/1/2011 | 8,150,000.00 | 420,000.00 | 153,190.63 | 573,190.63 | 3.125\% |
| 4/1/2012 | 7,730,000.00 | - | 146,628.13 | 146,628.13 | 3.125\% |
| 10/1/2012 | 7,730,000.00 | 435,000.00 | 146,628.13 | 581,628.13 | 3.250\% |
| 4/1/2013 | 7,295,000.00 | - | 139,559.38 | 139,559.38 | 3.250\% |
| 10/1/2013 | 7,295,000.00 | 450,000.00 | 139,559.38 | 589,559.38 | 3.350\% |
| 4/1/2014 | 6,845,000.00 | - | 132,021.88 | 132,021.88 | 3.350\% |
| 10/1/2014 | 6,845,000.00 | 465,000.00 | 132,021.88 | 597,021.88 | 3.400\% |
| 4/1/2015 | 6,380,000.00 | - | 124,116.88 | 124,116.88 | 3.400\% |
| 10/1/2015 | 6,380,000.00 | 480,000.00 | 124,116.88 | 604,116.88 | 3.500\% |
| 4/1/2016 | 5,900,000.00 | - | 115,716.88 | 115,716.88 | 3.500\% |
| 10/1/2016 | 5,900,000.00 | 495,000.00 | 115,716.88 | 610,716.88 | 3.600\% |
| 4/1/2017 | 5,405,000.00 | - | 106,806.88 | 106,806.88 | 3.600\% |
| 10/1/2017 | 5,405,000.00 | 515,000.00 | 106,806.88 | 621,806.88 | 3.625\% |
| 4/1/2018 | 4,890,000.00 | - | 97,472.50 | 97,472.50 | 3.625\% |
| 10/1/2018 | 4,890,000.00 | 535,000.00 | 97,472.50 | 632,472.50 | 3.750\% |
| 4/1/2019 | 4,355,000.00 | - | 87,441.25 | 87,441.25 | 3.750\% |
| 10/1/2019 | 4,355,000.00 | 550,000.00 | 87,441.25 | 637,441.25 | 3.800\% |
| 4/1/2020 | 3,805,000.00 | - | 76,991.25 | 76,991.25 | 3.800\% |
| 10/1/2020 | 3,805,000.00 | 575,000.00 | 76,991.25 | 651,991.25 | 3.900\% |
| 4/1/2021 | 3,230,000.00 | - | 65,778.75 | 65,778.75 | 3.900\% |
| 10/1/2021 | 3,230,000.00 | 595,000.00 | 65,778.75 | 660,778.75 | 4.000\% |
| 4/1/2022 | 2,635,000.00 | - | 53,878.75 | 53,878.75 | 4.000\% |
| 10/1/2022 | 2,635,000.00 | 620,000.00 | 53,878.75 | 673,878.75 | 4.000\% |
| 4/1/2023 | 2,015,000.00 | - | 41,478.75 | 41,478.75 | 4.000\% |
| 10/1/2023 | 2,015,000.00 | 645,000.00 | 41,478.75 | 686,478.75 | 4.100\% |
| 4/1/2024 | 1,370,000.00 | - | 28,256.25 | 28,256.25 | 4.100\% |
| 10/1/2024 | 1,370,000.00 | 670,000.00 | 28,256.25 | 698,256.25 | 4.125\% |
| 4/1/2025 | 700,000.00 | - | 14,437.50 | 14,437.50 | 4.125\% |
| 10/1/2025 | 700,000.00 | 700,000.00 | 14,437.50 | 714,437.50 | 4.125\% |
|  |  | 8,555,000.00 | 3,088,107.58 | 11,643,107.58 |  |
| This Year's Requirement |  | Year | Total | Principal | Interest |
|  |  | 2011 | 718,468.76 | 405,000.00 | 313,468.76 |

## DEBT SUMMARY <br> Revenue Bond Schedule

City of Dunedin
\$943,904
Palm Boulevard Revenue Bonds, Series 2002
Paying Agent: Bank of America
$\begin{array}{c}\begin{array}{c}\text { Date of } \\ \text { Payment }\end{array}\end{array} \begin{array}{c}\text { Outstanding } \\ \text { Principal }\end{array} \quad \begin{array}{cccrrr}\text { Principal } \\ \text { Payment }\end{array} \quad \begin{array}{c}\text { Interest } \\ \text { Payment }\end{array} \quad$ Total Payment $\left.\begin{array}{c}\text { Interest } \\ \text { Rate }\end{array}\right\}$

City of Dunedin
\$759,000
Spanish Trails Sewer Assessment, 2002
Paying Agent: Bank of America

| Date of <br> Payment |
| :---: |
| $5 /$Outstanding <br> Principal |
| $5 / 2 / 2011$ |
| $5 / 1 / 2012$ |

## City of Dunedin \$4,900,000

MLK/Shapiro Land Revenue Bonds, Series 2003
Paying Agent: Bank of America

| Date of <br> Payment | Outstanding <br> Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest <br> Rate |
| :---: | :---: | ---: | ---: | ---: | ---: |
| $11 / 1 / 2010$ | $299,460.80$ | $93,383.61$ | $13,268.86$ | $106,652.47$ | $3.370 \%$ |
| $11 / 1 / 2011$ | $206,077.19$ | $93,530.64$ | $10,091.83$ | $103,622.47$ | $3.370 \%$ |
| $11 / 1 / 2012$ | $112,546.55$ | $99,783.72$ | $6,838.75$ | $106,622.47$ | $3.370 \%$ |
| $11 / 1 / 2013$ | - | $103,146.44$ | $3,476.04$ | $106,622.48$ | $3.370 \%$ |
|  |  | $389,844.41$ | $33,675.48$ | $316,897.41$ |  |


| DEBT SUMMARY <br> Revenue Bond Schedule |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| City of Dunedin \$6,000,000 <br> Spring Training Facilities Revenue Note, Series 2001A Paying Agent: Bank of America |  |  |  |  |  |
| Date of Payment | Outstanding Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest <br> Rate |
| 10/1/2010 | 3,848,544.58 | 288,255.14 | 172,865.36 | 461,120.50 | 4.650\% |
| 10/1/2011 | 3,560,289.44 | 301,948.43 | 159,172.09 | 461,120.52 | 4.650\% |
| 10/1/2012 | 3,258,341.01 | 316,292.16 | 144,828.36 | 461,120.52 | 4.650\% |
| 10/1/2013 | 2,942,048.85 | 331,317.29 | 129,803.23 | 461,120.52 | 4.650\% |
| 10/1/2014 | 2,610,731.56 | 347,056.16 | 114,064.36 | 461,120.52 | 4.650\% |
| 10/1/2015 | 2,263,675.40 | 363,542.69 | 97,577.83 | 461,120.52 | 4.650\% |
| 10/1/2016 | 1,900,132.71 | 380,812.42 | 80,308.10 | 461,120.52 | 4.650\% |
| 10/1/2017 | 1,519,320.29 | 398,902.48 | 62,218.04 | 461,120.52 | 4.650\% |
| 10/1/2018 | 1,120,417.81 | 417,851.95 | 43,268.57 | 461,120.52 | 4.650\% |
| 10/1/2019 | 702,565.86 | 437,701.56 | 23,418.96 | 461,120.52 | 4.650\% |
| 10/1/2020 | 264,864.30 | 264,865.72 | 4,121.25 | 268,986.97 | 4.650\% |
|  |  | 3,848,546.00 | 1,031,646.15 | 4,880,192.15 |  |
| This Year's Requirement |  | Year | Total | Principal | Interest |
|  |  | 2011 | 301,120.52 | 288,255.14 | 12,865.38 |

## City of Dunedin \$1,700,000

Spring Training Facilities Revenue Note, Series 2001B
Paying Agent: Bank of America

| Date of <br> Payment | Outstanding <br> Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest <br> Rate |
| :---: | :---: | :---: | :---: | ---: | ---: |
| $10 / 1 / 2010$ | $766,603.65$ | $124,407.40$ | $34,239.44$ | $158,646.84$ | $4.650 \%$ |
| $10 / 1 / 2011$ | $642,196.25$ | $130,453.62$ | $28,193.22$ | $158,646.84$ | $4.650 \%$ |
| $10 / 1 / 2012$ | $511,742.63$ | $136,793.68$ | $21,853.16$ | $158,646.84$ | $4.650 \%$ |
| $10 / 1 / 2013$ | $374,948.95$ | $143,441.86$ | $15,204.98$ | $158,646.84$ | $4.650 \%$ |
| $10 / 1 / 2014$ | $231,507.09$ | $150,413.16$ | $8,233.68$ | $158,646.84$ | $4.650 \%$ |
| $10 / 1 / 2015$ | $81,093.93$ | $91,094.45$ | $1,449.54$ | $92,543.99$ | $4.650 \%$ |
|  |  | $776,604.17$ | $109,174.02$ | $885,778.19$ |  |
|  |  |  |  | Principal | Interest |
|  |  | Year | Total | $124,407.40$ | $34,239.44$ |

## DEBT SUMMARY <br> Revenue Bond Schedule

## City of Dunedin \$4,300,000

Spring Training Facilities Revenue Note, Series 2001C
Paying Agent: Bank of America

| Date of <br> Payment | Outstanding <br> Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest <br> Rate |
| :---: | :---: | :---: | ---: | ---: | ---: |
| $10 / 1 / 2010$ | $2,115,308.07$ | $323,099.40$ | $132,317.64$ | $455,417.04$ | $4.650 \%$ |
| $10 / 1 / 2011$ | $1,792,208.67$ | $345,493.07$ | $109,923.97$ | $455,417.04$ | $4.650 \%$ |
| $10 / 1 / 2012$ | $1,446,715.60$ | $369,438.80$ | $85,978.24$ | $455,417.04$ | $4.650 \%$ |
| $10 / 1 / 2013$ | $1,077,276.80$ | $395,044.19$ | $60,372.85$ | $455,417.04$ | $4.650 \%$ |
| $10 / 1 / 2014$ | $682,232.61$ | $422,424.27$ | $32,992.77$ | $455,417.04$ | $4.650 \%$ |
| $10 / 1 / 2015$ | $259,808.34$ | $259,807.71$ | $5,852.23$ | $265,659.94$ | $4.650 \%$ |
|  | $2,115,307.44$ | $427,437.70$ | $2,542,745.14$ |  |  |
|  |  |  |  | Principal | Interest |
|  |  | Year | Total | $323,099.40$ | $132,317.64$ |

City of Dunedin \$250,000
Toronto Blue Jays Training Facilities
Paying Agent: Bank of America

| Date of <br> Payment | Outstanding <br> Principal | Principal <br> Payment | Interest <br> Payment | Total <br> Payment | Interest <br> Rate |
| :---: | :---: | :---: | :---: | :---: | ---: |
| $7 / 1 / 2011$ | $139,368.13$ | $17,117.16$ | $6,968.41$ | $24,085.57$ | $5.000 \%$ |
| $7 / 1 / 2012$ | $122,250.97$ | $17,973.02$ | $6,112.55$ | $24,085.57$ | $5.000 \%$ |
| $7 / 1 / 2013$ | $104,277.95$ | $18,871.67$ | $5,213.90$ | $24,085.57$ | $5.000 \%$ |
| $7 / 1 / 2014$ | $85,406.28$ | $19,815.26$ | $4,270.31$ | $24,085.57$ | $5.000 \%$ |
| $7 / 1 / 2015$ | $65,591.02$ | $20,806.02$ | $3,276.55$ | $24,082.57$ | $5.000 \%$ |
| $7 / 1 / 2016$ | $44,785.00$ | $21,846.32$ | $2,239.25$ | $24,085.57$ | $5.000 \%$ |
| $7 / 1 / 2017$ | $22,938.68$ | $22,938.68$ | $1,147.89$ | $24,086.57$ | $5.000 \%$ |
|  |  | $139,368.13$ | $29,228.86$ | $168,596.99$ |  |
|  |  |  |  | Principal | Interest |
|  |  | Year | Total | $17,117.16$ | $6,968.41$ |

## DEBT SUMMARY <br> Refunding Revenue Bond Schedules

City of Dunedin
$\$ 3,225,000$

Utility System Refunding Revenue Bonds, Series 2006
Paying Agent: Bank of America

| Date of <br> Payment | Outstanding <br> Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest <br> Rate |
| ---: | :---: | :---: | :---: | ---: | ---: |
| $10 / 1 / 2010$ | $3,195,000.00$ | $10,000.00$ | $60,092.63$ | $70,092.63$ | $3.70 \%$ |
| $4 / 1 / 2011$ | $3,185,000.00$ | - | $59,577.19$ | $59,577.19$ | $3.70 \%$ |
| $10 / 1 / 2011$ | $3,185,000.00$ | $10,000.00$ | $59,904.54$ | $69,904.54$ | $3.70 \%$ |
| $4 / 1 / 2012$ | $3,175,000.00$ | - | $59,716.46$ | $59,716.46$ | $3.70 \%$ |
| $10 / 1 / 2012$ | $3,175,000.00$ | $10,000.00$ | $59,716.46$ | $69,716.46$ | $3.70 \%$ |
| $4 / 1 / 2013$ | $3,165,000.00$ | - | $59,203.08$ | $59,203.08$ | $3.70 \%$ |
| $10 / 1 / 2013$ | $3,165,000.00$ | $1,555,000.00$ | $59,528.38$ | $1,614,528.38$ | $3.70 \%$ |
| $4 / 1 / 2014$ | $1,610,000.00$ | - | $30,115.94$ | $30,115.94$ | $3.70 \%$ |
| $10 / 1 / 2014$ | $1,610,000.00$ | $1,610,000.00$ | $30,281.42$ | $1,640,281.42$ | $3.70 \%$ |
|  |  | $\$ 3,195,000.00$ | $\$$ | $478,136.10$ | $\$ 3,673,136.10$ |

City of Dunedin
$\$ 6,385,000$
\$6,385,000
Utility System Refunding Revenue Bonds, Series 1993
Paying Agent: Bank of America


|  | DEBT SUMMARY <br> Lease Purchase Schedules |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| City of Dunedin |  |  |
| \$981,140 |  |  |

City of Dunedin
$\$ 1,088,270$
2007 Lease Purchase
Lender: Sun Trust Leasing
Purpose: Purchase of Solid Waste Vehicles

| Date of Payment | Outstanding Principal |  | Principal <br> Payment |  | Interest <br> Payment | Total Payment |  | Interest <br> Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 03/05/11 | 458,648.90 |  | 225,280.66 |  | 16,465.50 |  | 241,746.16 | 2.78\% |
| 06/05/12 | 233,368.24 |  | 233,368.24 |  | 8,377.92 |  | 241,746.16 |  |
|  |  | \$ | 225,280.66 | \$ | 16,465.50 | \$ | 241,746.16 |  |
| This Year's Requirement |  |  | Year |  | Total |  | Principal | Interest |
|  |  |  | 2011 |  | 241,746.16 |  | 225,280.66 | 16,465.50 |

## DEBT SUMMARY

Refunding Revenue Bond Schedules

| ```City of Dunedin $3,427,703 Reclaimed Water Credit Facility Paying Agent: Suntrust``` |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Date of <br> Payment | Outstanding Principal | Principal <br> Payment | Interest <br> Payment | Total Payment | Interest <br> Rate |
| 10/1/2010 | 1,023,667.00 | 229,864.32 | 53,230.68 | 283,095.00 | 5.200\% |
| 10/1/2011 | 793,802.68 | 241,817.26 | 41,277.74 | 283,095.00 | 5.200\% |
| 10/1/2012 | 551,985.42 | 254,391.76 | 28,703.24 | 283,095.00 | 5.200\% |
| 10/1/2013 | 297,593.67 | 267,620.13 | 15,474.87 | 283,095.00 | 5.200\% |
| 10/1/2014 | 29,973.54 | 31,532.16 | 1,558.62 | 33,090.78 | 5.200\% |
|  |  | 1,025,225.62 | 140,245.16 | 1,165,470.78 |  |
| This Year's Requirement |  | Year | Total | Principal | Interest |
|  |  | 2011 | 283,095.00 | 229,864.32 | 53,230.68 |


[^0]:    Note: Accrual entries have been eliminated for budget purposes.

[^1]:    Note: Accrual entries have been eliminated for budget purposes.

[^2]:    Note: Accrual entries have been eliminated for budget purposes.

[^3]:    Note: Accrual entries have been eliminated for budget purposes.

[^4]:    NOTE: *Position shared with CRA

[^5]:    Note: Accrual entries have been eliminated for budget purposes.

[^6]:    Note: Accrual entries have been eliminated for budget purposes.

[^7]:    Note: Accrual entries have been eliminated for budget purposes.

[^8]:    NOTE: *Director position allocated 70\% to Parks \& Recreation Adm., 15\% to St. Andrews Links Golf Course and 15\% to Marina.

[^9]:    Note: Accrual entries have been eliminated for budget purposes.

[^10]:    Note: Accrual entries have been eliminated for budget purposes.

[^11]:    Note: Accrual entries have been eliminated for budget purposes.

[^12]:    Note: Accrual entries have been eliminated for budget purposes.

[^13]:    Note: Accrual entries have been eliminated for budget purposes.

[^14]:    Note: Accrual entries have been eliminated for budget purposes

[^15]:    Note: Accrual entries have been eliminated for budget purposes

[^16]:    Note: Accrual entries have been eliminated for budget purposes.

[^17]:    Note: Accrual entries have been eliminated for budget purposes.

[^18]:    Note: Accrual entries have been eliminated for budget purposes.

[^19]:    Stadium Capital Project Fund
    FY 2011 Adopted Operating and Capital Improvement Budget
    pun $^{\text {H }}$

    IE

[^20]:    әәиеиәұи!еб яи!̣вио
    $\longrightarrow$ FY 2027-2031_-

    әэиеиән!̣ер ви!̣одио
    

    - Koz Leoz イa
    -     - 

    Ongoing Maintenance
    
    
    $-$范 clear material to limit the extent of water penetration. The Englebert Building has had damage resulting storm water penetration through its walls when the intervals between resealing has exceeded 4-5 years. The costs for building clean up at those time has exceeded the costs for resealing.
    Dunedin Stadium Kitchen Upgrade
    Bring facility and equipment up to cu
    Stadium Parking Lot Drainage
    Repair of low areas in parking lot
    FY 2027-2031

    -     - 

    Ongoing Maintenance
    IEOZ- $\angle 20214$

[^21]:    Ongoing Maintenance

[^22]:    Page 1

